

2024 BUDGET

Estimates
of National
Expenditure



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA



**Estimates of
National Expenditure
2024**

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The 2024 Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. Also included are tables containing information on programme specific personnel expenditure, conditional grants to provinces and municipalities, public private partnerships and information on donor funding. Expenditure information at the level of site service delivery is included, where appropriate.

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Estimates of National Expenditure

2024

**National Treasury
Republic of South Africa**



Foreword

Following more than a decade of low growth, South Africa confronts difficult fiscal choices. The 2024 Budget outlines a balanced policy stance that protects frontline services and supports higher public and private investment while stabilising debt and reducing overall fiscal risks. Accordingly, it aims to address cost pressures and new policy priorities by reprioritising and reallocating budgets within departments and function groups.

Over the medium term, total consolidated spending is expected to increase nominally, from R2.4 trillion in 2024/25 to R2.6 trillion in 2026/27. Government's priority is to enhance spending quality and minimise inefficiency while ensuring sustainable public finances. Our overarching objective is to increase value for money.

Additional allocations amounting to R251.3 billion over the period ahead have been budgeted for in the health, education, social development, and peace and security functions. This is mainly to accommodate the 2023 public sector wage agreement and its carry-through costs, and the extension of the *COVID-19 social relief of distress grant*. However, this budget also proposes baseline reductions amounting to R206 billion over the medium term targeted at underperforming or underspending programmes across functions.

Over the next 3 years, the social wage accounts for an estimated 60.2 per cent of non-interest spending, covering programmes in the education, health, social protection, community development and employment functions.

The budgets presented in this publication are the result of extensive bilateral and function group engagements led by a committee of senior officials in central government departments, and in coordination with the Ministers' Committee on the Budget. There were also wide-ranging intergovernmental consultations on budgets at the provincial and local levels on issues of concurrent functions and the coordination of service delivery. Cabinet considered and ultimately approved the budgetary proposals emanating from these consultations.

I would like to extend special thanks to all contributors and government colleagues who helped to make this publication possible, particularly the advice of my colleagues in the Forum of South African Directors-General, the support of the Minister and Deputy Minister of Finance, and the excellent efforts of the National Treasury team.



Dr Duncan Pieterse
Director-General: National Treasury

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INTRODUCTION

The Minister of Finance is required by section 27(1) of the Public Finance Management Act (PFMA, 1999) to table the national Budget in Parliament each year. The authorisation to spend funds allocated in the Budget is sought through the tabling of the Appropriation Bill, which sets out the proposed amounts to be appropriated from the National Revenue Fund for the first year of the MTEF period, also referred to in this publication as the medium term, the next 3 years or the period ahead. The Appropriation Bill (2024) contains allocations to national government votes, including government components, by programme and main economic classification¹ for the first year (2024/25) of the MTEF period.

The Estimates of National Expenditure (ENE) is tabled in Parliament with the Appropriation Bill. It provides detailed and transparent information based on the allocations set out in the Appropriation Bill (2024), as well as government's proposed spending plans and resource allocations for the full MTEF period (2024/25 to 2026/27). Medium-term estimates are aimed at improving budget formulation by encouraging the development of spending plans based on existing resources and by promoting fiscal discipline. Explanations are provided for how institutions intend to use their budget allocations over the medium term to achieve their goals and priorities, which should be aligned with broader national development plans. Information on how government institutions have spent their budgets in the previous 3 financial years is also included.

The tables presented in this publication show non-financial performance indicators and targets, departmental receipts and detailed expenditure trends and estimates by programme, subprogramme and economic classification for all votes (including government components) and public entities. Brief explanatory narratives set out the purposes of votes and their programmes, as well as their mandates, programme-level objectives and descriptions of subprogrammes. Overviews of votes' expected expenditure (and revenue for public entities) over the MTEF period are also included.

All data tables published in the ENE, as well as additional tables containing information on provincial and municipal conditional grants, public-private partnerships, infrastructure spending and information at the level of site service delivery, where applicable, are available on National Treasury's website and the Vulekamali online portal.

Budgeting by function

Budget discussions take place within function groups, which comprise various institutions across the 3 spheres of government, grouped according to the objectives or activities they are mandated to perform. There are 7 functions across programmes and subprogrammes within departments, depending on their assigned tasks. They are: social development, learning and culture, health, peace and security, general public services, community development and economic development. These functions are strategically grouped to facilitate subject-specific discussions that target service delivery requirements and policy priorities.

For example, the Department of Transport's entire *Public Transport* programme and the *Rail Oversight* subprogramme in its *Rail Transport* programme are categorised under the community development function group, whereas the department's other programmes and subprogrammes are categorised under the economic development function group. Section 7 of the MTEF technical guidelines², which were issued to institutions at the start of the budget determination process, provides a composition of function groups in terms of technical groups (function sub-group), as well as departments and institutions.

¹ Allocations are made by economic classification. The main categories of economic classification are: current payments (payments made for operational requirements such as compensation of employees, and goods and services); transfers and subsidies; payments for capital assets (assets that can be used for more than 1 year); and payments for financial assets (loans or equity investments in public corporations).

² The MTEF technical guidelines are available on National Treasury's website in the publications section.

Balancing sustainable economic growth with recovery

Economic growth is essential to improving overall living standards and attracting investment that promotes sustainable development. Although the global economy has shown signs of favourable growth, the domestic economy is expected to grow only moderately over the medium term.

The 2024 Budget strives to allocate resources efficiently amid challenging economic factors such as inflation and high budget deficits. It balances the national imperatives of stimulating economic growth and maintaining fiscal sustainability while protecting vital frontline services (through baseline adjustments) and strengthening the welfare of vulnerable citizens (through the protection of the social wage).

Resources made available in this Budget are critically constrained due to low growth and the resultant downward revisions in tax revenue estimates. As a result, broad-based baseline reductions were approved by Cabinet and implemented to accommodate the projected decrease in revenue. Accordingly, during the budgeting process, departments were required to reassess and reallocate their budgets within these reduced budgets. Any additional allocations were funded through drawdowns from provisional allocations in the 2023 Medium-term Budget Policy Statement (MTBPS), resources provided by the fiscal framework, and the reallocation of existing budgets. Baseline reallocations are effected across departments from various economic classification items, including compensation of employees, goods and services, conditional grants to provinces and municipalities, and other transfers to institutions. These reallocated funds have mainly been directed to spending on the social wage, the presidential employment stimulus, and for the carry-through costs of the 2023 public sector wage agreement.

Budget proposals forwarded by institutions were examined within function groups. This led to recommendations that were presented to the medium-term expenditure committee, which is constituted by the directors-general of central government departments. The committee considered the trade-offs and priorities for government as a whole, and forwarded its recommendations to the Ministers' Committee on the Budget for endorsement. The recommendations – which formed the basis for the fiscal framework, the division of revenue across the 3 spheres of government and the details of allocations tabled in the 2023 MTBPS and for the 2024 Budget – were ultimately approved by Cabinet through its endorsement of the fiscal framework.

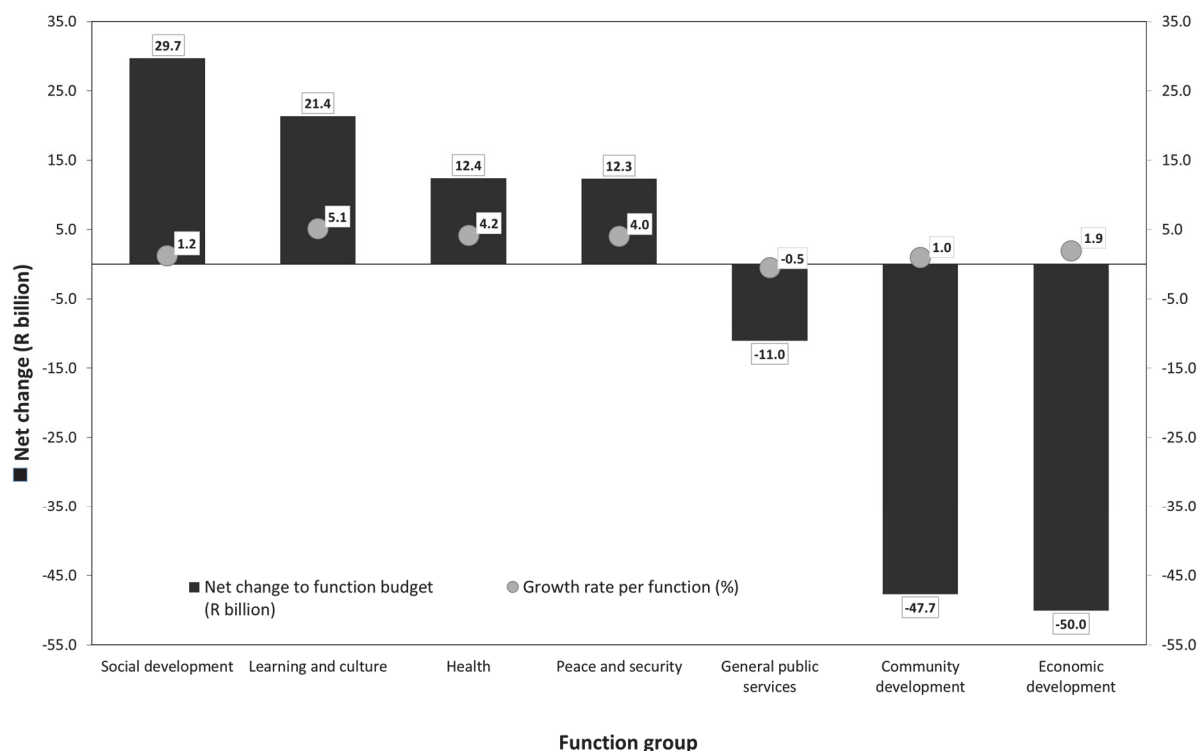
Composition of changes to government spending by function

Consolidated expenditure³ amounts to a projected R2.4 trillion in 2024/25, R2.5 trillion in 2025/26 and R2.6 trillion in 2026/27. It is not expected to grow in real terms over the MTEF period. Main budget expenditure is set to increase from R2.1 trillion in 2024/25 to R2.4 trillion in 2026/27. This constitutes an average annual increase (from R2 trillion in 2023/24) of 0.5 per cent in real terms over the next 3 years.

The effects on main budget spending per function group emanating from the 2024 Budget are shown in Figure 1.1 alongside spending growth rates.

³ Consolidated expenditure comprises main budget expenditure and expenditure financed from revenue raised by government entities, provinces and social security funds. Consolidated government spending forms the basis for discussion in the Budget Review. Main budget-level expenditure refers to expenditure financed through revenue collected by national government, which is deposited into the National Revenue Fund. This forms the basis for discussion in the ENE.

Figure 1.1 Net changes and annual growth rates in allocations to function groups (2024/25 to 2026/27)



The changes are summarised below:

- Social development:** The R29.7 billion net increase is attributed to the extension of the *COVID-19 social relief of distress grant*, resulting in an increase of R33.3 billion in 2024/25. While expenditure on the administration of social grants is reduced by R1.5 billion over the period ahead, an additional R300 million is allocated for the administration of the temporary *COVID-19 social relief of distress grant* in 2024/25. Transfers to the National Youth Development Agency increase by R250 million in 2024/25 for the presidential employment stimulus. Transfers for the provincial equitable share in this function decrease by R2.2 billion over the medium term.
- Learning and culture:** The net increase of R21.4 billion over the MTEF period is mainly due to an increase of R51.2 billion in the provincial equitable share, mostly for the continued implementation of the 2023 public sector wage agreement. Higher education institutions are reduced by R11.4 billion and the National Student Financial Aid Scheme is reduced by R16.1 billion.
- Health:** The R12.4 billion net increase is mainly due to an increase of R15.8 billion in the provincial equitable share, mostly for the continued implementation of the 2023 public sector wage agreement. Over the period ahead, R1.9 billion is added to the *national tertiary services grant*, R554 million to the district health component of the *district health programmes grant*, and R132.8 million to the *human resources and training grant*. The *national health insurance grant* is reduced by R860.1 million, the *health facility revitalisation grant* is reduced by R1.1 billion and the comprehensive HIV/AIDS component of the *district health programmes grant* is reduced by R2.9 billion.
- Peace and security:** The R12.3 billion net increase mainly comprises increases to spending on compensation of employees amounting to R39.3 billion, mostly for the continued implementation of the 2023 public sector wage agreement; and reductions to goods and services budgets of R15 billion.
- General public services:** The R11 billion net decrease, which excludes adjustments to debt-service costs, is mainly due to a decrease of R7.6 billion in the provincial equitable share within this function. Goods and services budgets are reduced by R5.6 billion.
- Community development:** The R47.7 billion net decrease is due to a R9.6 billion decrease in the local government equitable share and a R5.2 billion decrease in the provincial equitable share. The *informal settlements upgrading partnership grant* for provinces is reduced by R7.2 billion, the *human settlements development grant* is reduced by R5.2 billion and the *municipal infrastructure grant* is reduced by R3.1 billion.

The *integrated national electrification programme (Eskom) grant* is reduced by R5.6 billion and the Passenger Rail Agency of South Africa's rolling stock fleet renewal programme is reduced by R6.1 billion.

- **Economic development:** The R50 billion net decrease is mainly due to reductions over the MTEF period of R10.3 billion on the transfer to the South African National Roads Agency for its non-toll network, R10.1 billion on the provincial equitable share in this function, R3 billion on restitution grants, R2.7 billion on the roads maintenance component of the *provincial roads maintenance grant*, and R2.5 billion on various special economic zone institutions. Reductions to expenditure on goods and services amounting to R6.9 billion over the medium term are implemented on the departments of cooperative governance (R4.3 billion), and forestry, fisheries and the environment (R2.6 billion).

Baseline adjustments by function and vote

In the following tables, adjustments to main budget non-interest expenditure over the MTEF period are presented by function and for each vote within the function. The estimated function split of the changes in the provincial equitable share⁴, where relevant, is also shown in the tables as provinces have key service delivery mandates aligned with the functions they share with national departments.

All changes are shown relative to the initial function-planning allocations for the MTEF period, which originate from the previous year's baselines. All changes to baselines are shown in the tables to account comprehensively for budget increases, reductions and other allocation decisions taken throughout the 2024 budgeting process. Budget amendments have been effected through the addition, reduction and/or realignment of baseline funds.

Social development

The social development function facilitates access to social grants and welfare services to reduce poverty and inequality; protect children; and empower women, young people and people living with disabilities. It is allocated R296.9 billion in 2024/25, R279.9 billion in 2025/26 and R292.7 billion in 2026/27. The net increase in the function's baseline is R29.7 billion (3.5 per cent) over the MTEF period, from R839.9 billion to R869.6 billion.

Table 1.1 Social development

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
2023 MTEF function baselineⁱⁱⁱ	264 387.3	281 339.6	<i>294 195.3</i>	<i>839 922.3</i>
2024 MTEF function baselineⁱⁱⁱ	296 916.0	279 949.0	292 738.6	869 603.7
Annual growth rate (percentage)	4.8%	-5.7%	4.6%	1.2%
Net change from the 2023 baseline (percentage)	12.3%	-0.5%	-0.5%	3.5%
Social Development	33 036.6	-592.7	-624.7	31 819.2
South African Social Security Agency: COVID-19 social relief of distress grant (administration)	300.0	0.0	0.0	300.0
South African National AIDS Council	0.0	3.0	3.0	6.0
National Development Agency	-18.0	-24.0	-25.1	-67.1
Goods and services	-71.1	-79.9	-81.3	-232.3
COVID-19 social relief of distress grant	33 287.4	0.0	0.0	33 287.4
South African Social Security Agency: Social grants administration	-461.8	-491.8	-521.3	-1 474.9
National Treasury				
Provincial equitable share: Baseline reductions	-694.3	-724.7	-756.2	-2 175.2
Women, Youth and Persons with Disabilities	186.1	-72.9	-75.9	37.3
National Youth Development Agency: Presidential youth employment initiative	250.0	–	–	250.0
Commission for Gender Equality	-4.8	-5.3	-5.8	-15.9
Goods and services	-8.6	-14.9	-14.9	-38.4
National Youth Development Agency	-50.5	-52.7	-55.2	-158.4
Net change to function baseline	32 528.7	-1 390.6	-1 456.7	29 681.4

i. The estimate of the provincial equitable share that is allocated to this function is included. This amount is determined by provincial budgetary and legislative processes and is subject to change.

ii. Modifications made to the 2026/27 function-planning baseline throughout the 2024 Budget process are shown. The first estimates for 2026/27 are shown in italics. The fiscal framework shown in the Budget Review depicts the budget baseline as it stands at the end of the process.

iii. This table shows only the allocation of revenue from the National Revenue Fund for the function group. This differs from the presentation of the consolidated function group baseline shown in the Budget Review, which includes revenue generated through other sources.

⁴ An aggregate monetary amount is allocated from the National Revenue Fund for the provincial equitable share. These funds are then allocated to specific function areas through separate provincial budgetary processes and legislative approval. The details of the allocation of funds by each of the provinces per function are not known with certainty at the time of tabling the national budget.

Learning and culture

The learning and culture function includes basic and post-school education and training, and sport, arts and culture. It is allocated R465.1 billion in 2024/25, R486.3 billion in 2025/26 and R508.6 billion in 2026/27. The net increase in the function's baseline is R21.4 billion (1.5 per cent) over the MTEF period, from R1.4 trillion to R1.5 trillion.

Table 1.2 Learning and culture

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
2023 MTEF function baselineⁱⁱⁱ	457 879.5	479 282.5	501 461.9	1 438 623.9
2024 MTEF function baselineⁱⁱⁱ	465 136.8	486 267.2	508 570.0	1 459 974.0
Annual growth rate (percentage)	6.1%	4.5%	4.6%	5.1%
Net change from the 2023 baseline (percentage)	1.6%	1.5%	1.4%	1.5%
Basic Education	-767.7	-914.3	-949.5	-2 631.5
Goods and services	298.5	254.7	269.0	822.2
Compensation of employees	44.4	56.0	58.2	158.6
National school nutrition programme grant	20.4	20.9	21.4	62.7
Learners with profound intellectual disabilities grant	6.8	7.0	7.2	21.0
Umalusi Council for Quality Assurance in General and Further Education and Training	-2.4	-2.6	-2.7	-7.7
HIV and AIDS (life skills education) grant	-2.8	-3.0	-3.2	-9.0
Machinery and equipment	-2.0	-4.0	-6.0	-12.0
Maths, science and technology grant	-8.7	-13.8	-14.5	-37.0
National Education Collaboration Trust	-12.7	-19.9	-34.7	-67.3
National Student Financial Aid Scheme	-129.6	-135.1	-141.2	-405.9
Education infrastructure grant	-163.4	-203.9	-205.7	-573.0
Early childhood development grant	-296.2	-395.2	-413.3	-1 104.7
Buildings and other fixed structures	-520.0	-475.4	-484.0	-1 479.4
Higher Education and Training	-8 450.5	-8 726.1	-9 044.0	-26 220.6
Compensation of employees	110.0	219.0	372.0	701.0
Sector education and training authorities	153.0	215.6	253.9	622.5
National Skills Fund	38.3	53.9	63.5	155.7
Machinery and equipment	3.1	3.3	2.7	9.1
Software and other intangible assets	-0.1	-0.1	-0.1	-0.4
India-Brazil-South Africa trilateral commission	-0.7	-0.7	-0.7	-2.1
South African Qualifications Authority	-1.0	-1.1	-1.2	-3.3
Public Service Sector Education and Training Authority	-1.0	-1.1	-1.2	-3.3
Quality Council for Trades and Occupations	-1.0	-1.1	-1.2	-3.3
Goods and services	-4.3	-0.8	1.4	-3.7
Council on Higher Education	-2.8	-3.0	-3.1	-8.9
Buildings and other fixed structures	-	-	-200.0	-200.0
Higher education institutions	-3 765.0	-3 692.0	-3 913.0	-11 370.0
National Student Financial Aid Scheme	-4 979.0	-5 518.0	-5 617.0	-16 114.0
National Treasury	16 530.1	17 110.8	17 607.6	51 248.5
Provincial equitable share: Compensation of employees				
Sport, Arts and Culture	-54.4	-486.2	-506.8	-1 047.4
Performing arts institutions: Mzansi golden economy (entrepreneur and local content development incubators)	351.0	0.0	0.0	351.0
Community library services grant	96.1	-3.3	-3.9	88.9
Arts and culture industries: Local market development and promotion	6.1	6.4	6.8	19.3
Mandela Bay Theatre Complex	-0.4	7.6	8.0	15.1
Freedom Park: Pretoria	4.7	4.8	5.1	14.6
Market Theatre Foundation	1.3	3.5	2.8	7.5
Various institutions: Mzansi golden economy (community arts development)	7.5	0.0	0.0	7.5
National Youth Development Agency	1.5	1.5	1.5	4.5
South African Library for the Blind	5.8	-1.6	-1.3	3.0
Various institutions: Mzansi golden economy (touring ventures)	2.9	0.0	0.0	2.9
Mzansi golden economy: Public art	1.4	0.0	0.0	1.4
Various institutions: Mzansi golden economy (artists in schools)	1.1	0.0	0.0	1.1
Amazwi South African Museum of Literature: Makhanda	4.7	-1.9	-2.0	0.8
International Council on Archives	0.1	0.1	0.2	0.4
Various institutions: Mzansi golden economy (cultural events)	11.8	-5.2	-6.2	0.4
International Federation of Film Archives	0.0	0.0	0.0	0.1
Compensation of employees	0.0	0.0	0.0	-0.1
Moral Regeneration Movement	-0.4	-0.4	-0.4	-1.1
Bursaries for non-employees	-0.4	-0.4	-0.5	-1.3
Human languages technologies projects	-0.7	-1.0	-0.2	-1.9
Mzansi golden economy: Public art	-2.3	0.0	0.0	-2.3

Table 1.2 Learning and culture (continued)

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
Sport, Arts and Culture				
South African Sports Confederation and Olympic Committee	-0.9	-0.9	-1.0	-2.7
Luthuli Museum: Stanger	-0.9	-0.9	-1.0	-2.8
Boxing South Africa	-0.8	-1.0	-1.1	-3.0
Library and Information Association of South Africa	-1.0	-1.0	-1.0	-3.0
The Playhouse Company	-8.1	2.4	2.6	-3.1
Upgrading of community arts centres	-2.6	-3.1	2.2	-3.5
Pan South African Language Board	-1.7	-1.4	-1.1	-4.3
South African Institute for Drug-Free Sport	-1.3	-1.5	-1.6	-4.4
William Humphreys Art Gallery: Kimberley	-1.2	-1.6	-1.7	-4.5
Nelson Mandela Museum: Mthatha	-1.5	-1.6	-1.6	-4.7
Business and Arts South Africa	-1.6	-1.6	-1.7	-4.9
Language development projects	-1.3	-1.7	-2.0	-5.0
Blind South Africa	-1.7	-1.7	-1.7	-5.1
Various institutions: Mzansi golden economy (artists in schools)	-2.7	-1.3	-1.3	-5.2
War Museum of the Boer Republics: Bloemfontein	-2.4	-1.7	-1.7	-5.8
Charlotte Mannya-Maxeke Institute	-2.8	-1.9	-1.9	-6.6
Arts social development	-2.4	-2.5	-2.6	-7.4
Arts youth development	-2.7	-2.7	-2.7	-8.0
Various institutions: Mzansi golden economy (touring ventures)	-2.7	-2.7	-2.7	-8.2
The South African State Theatre	-7.4	-0.9	-0.9	-9.2
uMsunduzi Museum: Pietermaritzburg	-5.3	-2.1	-2.1	-9.5
National Heritage Council	-3.1	-3.3	-3.4	-9.9
Performing Arts Centre of the Free State	-3.3	-3.5	-3.6	-10.5
National Museum: Bloemfontein	-6.5	-3.7	-3.8	-14.0
Die Afrikaanse Taalmuseum en -monument: Paarl	-12.1	-1.7	-1.8	-15.6
The Sports Trust	-5.0	-5.3	-5.5	-15.7
Buildings and other fixed structures	-9.5	-3.4	-3.6	-16.5
Mzansi golden economy: Art bank resources	-5.8	-5.3	-5.8	-16.8
Software and other intangible assets	-6.0	-6.0	-6.3	-18.3
Various institutions: Mzansi golden economy (cultural events)	-5.9	-6.3	-6.3	-18.5
Iziko Museums: Cape Town	-6.4	-6.1	-6.4	-18.9
Artscape	-10.9	-4.0	-4.2	-19.1
Ditsong Museums of South Africa: Pretoria	-20.9	-1.9	1.4	-21.4
Various institutions: Mzansi golden economy (cultural events)	-17.9	-1.9	-1.9	-21.7
National Arts Council	-4.3	-8.7	-9.0	-22.0
National Heritage Council (resistance and liberation heritage route)	-16.3	-3.0	-3.1	-22.4
Robben Island Museum: Cape Town	-6.9	-8.4	-8.8	-24.1
Heritage assets	60.0	-43.6	-43.0	-26.6
National Film and Video Foundation	-9.4	-9.8	-10.2	-29.4
South African Heritage Resources Agency	-26.7	-7.1	-7.4	-41.2
Various institutions: Mzansi golden economy (National Cultural Industries Skills Academy)	-15.8	-12.6	-12.9	-41.3
Arts and culture industries: Local market development and promotion	-13.5	-14.3	-15.0	-42.8
Various sport federations	-14.1	-14.8	-15.4	-44.4
National Library of South Africa	-20.5	-20.8	-22.3	-63.6
Mass participation and sport development grant	-12.6	-33.0	-34.5	-80.1
loveLife	-30.0	-31.5	-32.8	-94.3
KwaZulu-Natal Museum: Pietermaritzburg	-42.1	-34.3	-46.2	-122.6
Community library services grant (capital)	-125.6	-68.3	-70.9	-264.8
Goods and services	-102.2	-102.4	-107.5	-312.1
Net change to function baseline	7 257.4	6 984.7	7 108.1	21 350.1

i. The estimate of the provincial equitable share that is allocated to this function is included. This amount is determined by provincial budgetary and legislative processes and is subject to change.

ii. Modifications made to the 2026/27 function planning baseline throughout the 2024 Budget process are shown. The first estimates for 2026/27 are shown in italics. The fiscal framework shown in the Budget Review depicts the budget baseline as it stands at the end of the process.

iii. This table shows only the allocation of revenue from the National Revenue Fund for the function group. This differs from the presentation of the consolidated function group baseline shown in the Budget Review, which includes revenue generated through other sources.

Health

The health function supports the provision of equitable access to health care services. It is allocated R260.7 billion in 2024/25, R271.6 billion in 2025/26 and R283.8 billion in 2026/27. The net increase in the function's baseline is R12.4 billion (1.5 per cent) over the MTEF period, from R803.8 billion to R816.2 billion.

Table 1.3 Health

Function ¹ by vote				
R million	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
2023 MTEF function baselineⁱⁱⁱ	255 741.4	267 996.7	280 031.2	803 769.2
2024 MTEF function baselineⁱⁱⁱ	260 727.9	271 612.4	283 834.6	816 174.9
Annual growth rate (percentage)	3.8%	4.2%	4.5%	4.2%
Net change from the 2023 baseline (percentage)	1.9%	1.3%	1.4%	1.5%
Defence (military health support programme)	96.0	132.2	140.1	368.3
Compensation of employees	150.1	157.0	162.9	470.0
Employee social benefits	5.8	6.5	8.2	20.4
Machinery and equipment	0.8	0.9	0.3	2.0
St John Ambulance Brigade	-0.4	-0.4	-0.4	-1.3
Software and other intangible assets	-0.7	-0.7	-0.8	-2.2
Goods and services	-59.5	-31.0	-30.1	-120.7
Health	-225.4	-1 661.5	-1 909.6	-3 796.5
National tertiary services grant	610.0	609.1	650.7	1 869.8
District health programmes grant: District health component	175.4	184.6	193.9	554.0
Human resources and training grant	150.6	-9.2	-8.6	132.8
South African Medical Research Council	26.3	28.0	26.3	80.6
Office of Health Standards Compliance	10.0	10.0	10.0	30.0
Council for Medical Schemes	-0.7	-0.8	-0.8	-2.3
Non-governmental organisations: Soul City	-2.0	-2.1	-2.2	-6.3
Non-governmental organisations: LifeLine	-3.0	-3.4	-3.5	-9.9
Non-governmental organisations: loveLife	-4.5	-4.7	-4.9	-14.2
Non-governmental organisations: HIV and AIDS	-6.0	-6.7	-7.0	-19.7
Machinery and equipment	-9.3	-9.6	-16.3	-35.3
Compensation of employees	-15.9	-16.8	-17.4	-50.1
South African Health Products Regulatory Authority	-15.9	-17.3	-17.9	-51.1
National health insurance indirect grant: Health facility revitalisation component	0.0	0.0	-156.2	-156.2
National Health Laboratory Service	-159.0	-165.5	-171.3	-495.9
Goods and services	-226.0	-235.2	-259.0	-720.2
National health insurance grant	-261.0	-286.9	-312.2	-860.1
Health facility revitalisation grant	-209.3	-448.3	-468.8	-1 126.4
District health programmes grant: Comprehensive HIV/AIDS component	-285.1	-1 286.7	-1 344.3	-2 916.1
National Treasury				
Provincial equitable share: Compensation of employees	5 115.8	5 144.9	5 572.6	15 833.3
Net change to function baseline	4 986.6	3 615.7	3 803.5	12 405.7

i. The estimate of the provincial equitable share that is allocated to this function is included. This amount is determined by provincial budgetary and legislative processes and is subject to change.

ii. Modifications made to the 2026/27 function planning baseline throughout the 2024 Budget process are shown. The first estimates for 2026/27 are shown in italics. The fiscal framework shown in the Budget Review depicts the budget baseline as it stands at the end of the process.

iii. This table shows only the allocation of revenue from the National Revenue Fund for the function group. This differs from the presentation of the consolidated function group baseline shown in the Budget Review, which includes revenue generated through other sources.

Peace and security

The peace and security function receives funding over the medium term for safety and security to ensure territorial integrity and for the criminal justice system. It is allocated R240.6 billion in 2024/25, R251.4 billion in 2025/26 and R262.9 billion in 2026/27. The net increase in the function's baseline is R12.3 billion (1.7 per cent) over the MTEF period, from R742.6 billion to R754.9 billion.

Table 1.4 Peace and security

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
2023 MTEF function baselineⁱⁱⁱ	236 242.7	247 510.3	258 837.8	742 590.8
2024 MTEF function baselineⁱⁱⁱ	240 578.2	251 393.8	262 921.0	754 893.0
Annual growth rate (percentage)	3.0%	4.5%	4.6%	4.0%
Net change from the 2023 baseline (percentage)	1.8%	1.6%	1.6%	1.7%
Civilian Secretariat for the Police Service	-5.0	-5.0	-5.0	-15.0
Compensation of employees	9.5	11.2	9.7	30.4
Machinery and equipment	-3.5	-4.1	-3.5	-11.1
Goods and services	-10.9	-12.2	-11.2	-34.3
Correctional Services	575.1	602.4	628.9	1 806.4
Compensation of employees	1 304.8	1 364.5	1 426.3	4 095.7
Safety and Security Sector Education and Training Authority	114.6	120.3	129.2	364.1
Vehicle licences	0.3	0.3	0.3	0.9
Software and other intangible assets	-30.0	-30.0	-31.4	-91.4
Households	-124.1	-128.1	-136.8	-389.0
Machinery and equipment	-234.3	-206.3	-216.1	-656.8
Goods and services	-207.0	-257.2	-269.5	-733.6
Buildings and other fixed structures	-249.3	-261.2	-273.1	-783.6
Defence	668.8	638.8	664.3	1 971.9
Compensation of employees	2 286.3	2 353.4	2 460.6	7 100.3
Special defence account	110.7	40.7	1.1	152.6
Employee social benefits	46.2	36.4	45.2	127.8
Machinery and equipment	81.1	-6.8	-5.5	68.8
Specialised military assets	19.6	18.7	19.6	57.9
Castle Control Board	6.0	5.0	4.0	15.0
Departmental agencies and accounts	-	0.8	0.4	1.2
Communication	0.3	0.3	0.4	1.0
Provinces and municipalities	0.0	0.0	0.0	0.1
Reserve Force Council	-	-	-0.1	-0.1
Buildings and other fixed structures	0.0	0.3	-1.4	-1.1
Software and other intangible assets	-14.0	-1.0	-1.2	-16.2
Public corporations and private enterprises	-155.6	-162.7	-170.2	-488.5
Goods and services	-1 711.9	-1 646.3	-1 688.7	-5 046.9
Home Affairs	-13.4	-272.1	-287.8	-573.3
Compensation of employees	400.8	438.0	443.5	1 282.3
Communication	-0.1	-0.1	-0.1	-0.3
Vehicle licences	-0.4	-0.4	-0.4	-1.2
Machinery and equipment	-2.0	-2.1	-2.2	-6.3
Employee social benefits	-2.9	-3.1	-3.1	-9.1
Represented Political Parties' Fund	-44.0	-47.0	-48.4	-139.3
Electoral Commission	-30.4	-299.2	-308.1	-637.7
Goods and services	-334.5	-358.3	-369.0	-1 061.8
Independent Police Investigative Directorate	-10.0	-10.0	-10.0	-30.0
Goods and services	-10.0	-10.0	-10.0	-30.0
Justice and Constitutional Development	2.1	5.7	5.2	13.0
Compensation of employees	1 538.9	1 584.2	1 633.4	4 756.5
Software and other intangible assets	0.8	0.9	0.9	2.6
Provinces and municipalities	-0.1	-0.1	-0.1	-0.3
Claims against the state	-2.6	-2.7	-2.8	-8.1
Departmental agencies and accounts	-3.3	-3.4	-3.6	-10.2
Employee social benefits	-7.8	-8.1	-8.5	-24.4
South African Human Rights Commission	-15.4	-16.2	-17.1	-48.7
Public Protector of South Africa	-22.0	-22.8	-23.3	-68.0
Machinery and equipment	-30.1	-39.9	-39.2	-109.2
Special Investigating Unit	-55.5	-56.7	-59.0	-171.2
Buildings and other fixed structures	-162.3	-165.0	-168.0	-495.3
Legal Aid South Africa	-178.8	-187.0	-196.0	-561.8
Goods and services	-1 059.8	-1 077.5	-1 111.4	-3 248.7

Table 1.4 Peace and security (continued)

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
Military Veterans	-110.9	-122.7	-128.7	-362.3
Goods and services	56.1	57.5	55.6	169.2
Machinery and equipment	4.2	4.2	3.3	11.7
Software and other intangible assets	-0.9	-0.9	1.0	-0.8
Military veterans' benefits	-170.3	-183.6	-188.5	-542.4
National Treasury	-1 164.2	-1 246.7	-1 277.8	-3 688.7
Financial Intelligence Centre: Operations	-20.1	-21.4	-21.5	-63.0
Provincial equitable share: Baseline reductions	-625.8	-683.2	-688.3	-1 997.3
Secret Services: Operations	-518.3	-542.2	-568.0	-1 628.5
Office of the Chief Justice	-138.5	-154.3	-153.8	-446.6
Compensation of employees	10.8	24.6	24.6	59.9
Employee social benefits	0.6	0.2	0.2	1.1
Provinces and municipalities	0.0	0.0	0.0	0.1
Machinery and equipment	-58.0	-66.0	-65.0	-189.0
Goods and services	-92.0	-113.1	-113.6	-318.7
Police	4 531.8	4 447.4	4 647.4	13 626.6
Compensation of employees	6 993.3	7 332.1	7 662.6	21 988.0
Biological assets	-2.3	-2.6	-3.0	-7.9
Buildings and other fixed structures	-500.0	-525.0	-550.0	-1 575.0
Machinery and equipment	-525.0	-775.0	-800.0	-2 100.0
Goods and services	-1 434.3	-1 582.1	-1 662.1	-4 678.5
Net change to function baseline	4 335.5	3 883.5	4 083.3	12 302.2

- i. The estimate of the provincial equitable share that is allocated to this function is included. This amount is determined by provincial budgetary and legislative processes and is subject to change.
- ii. Modifications made to the 2026/27 function planning baseline throughout the 2024 Budget process are shown. The first estimates for 2026/27 are shown in italics. The fiscal framework shown in the Budget Review depicts the budget baseline as it stands at the end of the process.
- iii. This table shows only the allocation of revenue from the National Revenue Fund for the function group. This differs from the presentation of the consolidated function group baseline shown in the Budget Review, which includes revenue generated through other sources.

General public services

The general public services function helps to build a state that is capable of playing a developmental and transformative role, as envisaged in the National Development Plan. It is allocated R66.5 billion in 2024/25, R69 billion in 2025/26 and R70.8 billion in 2026/27. The net decrease in the function's baseline is R11 billion (5.1 per cent) over the MTEF period, from R217.3 billion to R206.3 billion.

Table 1.5 General public services

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
2023 MTEF function baselineⁱⁱⁱ	69 766.0	72 393.5	75 128.7	217 288.2
2024 MTEF function baselineⁱⁱⁱ	66 476.7	69 000.3	70 790.4	206 267.4
Annual growth rate (percentage)	-7.9%	3.8%	2.6%	-0.5%
Net change from the 2023 baseline (percentage)	-4.7%	-4.7%	-5.8%	-5.1%
Cooperative Governance	-34.0	-37.2	-39.6	-86.1
Municipal Infrastructure Support Agent	39.4	-12.6	-14.0	12.8
Commonwealth Local Government Forum	0.4	0.4	0.4	1.2
South African Cities Network	-0.3	-0.3	-0.3	-0.9
South African Local Government Association	-1.1	-1.3	-1.5	-3.9
United Cities and Local Governments of Africa – Moroccan office	-1.6	-1.7	-1.8	-5.2
Municipal Demarcation Board	-2.2	-2.6	-2.9	-7.7
United Cities and Local Governments of Africa – South African regional office	-6.7	-7.0	-7.3	-21.1
Goods and services	-61.9	-12.0	-12.2	-86.1
Government Communication and Information System	-42.7	-47.9	-51.0	-141.6
Employee social benefits	1.3	1.3	2.2	4.8
Machinery and equipment	1.3	0.0	1.5	2.8
Compensation of employees	-1.3	-1.3	-2.2	-4.8
Goods and services	-1.3	-15.9	-21.4	-38.6
Brand South Africa	-42.7	-31.9	-31.2	-105.8
International Relations and Cooperation	-426.0	-467.7	-476.8	-1 370.5
Interest and rent on land	-17.0	11.6	23.1	17.7
Machinery and equipment	48.0	-15.3	-16.6	16.1
Buildings and other fixed structures	-88.0	-64.6	-35.4	-188.0
Goods and services	-369.1	-399.3	-447.9	-1 216.3

Table 1.5 General public services (continued)

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
National School of Government	-20.0	-21.2	-22.0	-63.3
Goods and services	-7.6	-8.1	-8.3	-24.0
National School of Government training trading account	-12.4	-13.2	-13.6	-39.2
National Treasury	10 838.4	11 018.7	10 744.3	32 601.5
Goods and services: Smart meters indirect grant	500.0	650.0	800.0	1 950.0
South African Revenue Service: Operations	809.8	834.6	-171.0	1 473.5
Development Bank of Southern Africa: Support to Infrastructure Fund operations	40.0	40.0	40.0	120.0
Provincial equitable share: Baseline reductions	-2 422.1	-2 557.7	-2 614.1	-7 594.0
International Finance Facility for Immunisation	4.0	4.0	4.0	12.0
Compensation of employees	0.0	0.0	-0.1	-0.1
Accounting Standards Board	-0.5	-0.5	-0.5	-1.4
Commonwealth Fund for Technical Cooperation	-1.0	-1.0	-1.0	-3.0
Independent Regulatory Board for Auditors	-2.5	-2.6	-2.8	-7.9
Cooperative Banks Development Agency	-5.0	-5.0	-5.0	-15.0
Financial and Fiscal Commission	-6.7	-7.0	-7.3	-21.0
Financial Sector Conduct Authority	-13.0	-13.0	-13.6	-39.6
Government Technical Advisory Centre	-28.0	-28.0	-28.0	-84.0
South African Revenue Service: Machinery and equipment	-57.5	-88.1	-124.8	-270.4
Common Monetary Area compensation	-100.0	-100.0	-100.0	-300.0
Goods and services	-855.1	-878.0	-902.0	-2 635.1
Parliament	-261.2	-278.4	-232.9	-772.6
Machinery and equipment	-18.3	-19.5	-16.3	-54.1
Goods and services	-243.0	-259.0	-216.6	-718.5
Planning, Monitoring and Evaluation	-46.8	-48.7	-47.4	-142.8
Software and other intangible assets	-0.7	-0.8	-0.8	-2.3
Goods and services	-46.0	-47.9	-46.6	-140.6
Public Enterprises	-19.9	-21.7	-22.0	-63.5
Goods and services	-2.9	-3.7	-3.0	-9.6
Compensation of employees	-17.0	-18.0	-19.0	-53.9
Public Service and Administration	-38.5	-41.8	-42.5	-122.8
Open Government Partnership	0.9	1.0	1.0	2.9
Organisation for Economic Cooperation and Development	0.1	0.0	0.0	0.1
Machinery and equipment	-0.5	-1.2	-0.9	-2.6
Goods and services	-18.1	-19.5	-19.5	-57.2
Compensation of employees	-21.0	-22.0	-23.0	-66.0
Public Service Commission	-16.5	-18.4	-18.3	-53.3
Employee social benefits	0.0	0.0	0.0	-0.1
Machinery and equipment	-0.1	-0.1	-0.1	-0.3
Goods and services	-4.0	-4.5	-4.4	-12.9
Compensation of employees	-12.4	-13.8	-13.8	-40.0
Public Works and Infrastructure	-15.1	-4.7	-3.6	-23.4
Employee social benefits	-0.2	-0.2	-0.2	-0.6
Bursaries for non-employees: Infrastructure-related studies	-0.7	-0.7	-0.7	-2.1
Parliamentary Villages Management Board	-0.8	-0.8	-0.9	-2.5
Machinery and equipment	-0.8	-0.9	-1.0	-2.7
Goods and services	-12.7	-2.0	-0.9	-15.6
Statistics South Africa	-176.9	-193.5	-195.5	-565.9
Employee social benefits	-0.1	-0.1	-0.1	-0.3
Software and other intangible assets	-0.7	-0.7	-0.8	-2.2
Machinery and equipment	-8.9	-8.7	-8.8	-26.4
Goods and services	-167.1	-184.0	-185.8	-537.0
The Presidency	-40.4	-44.3	-44.7	-73.0
Machinery and equipment	0.3	0.2	0.2	0.7
Employee social benefits	0.0	0.0	0.0	-0.1
Compensation of employees	-20.2	-19.1	-17.8	-57.1
Goods and services	-20.4	-25.4	-27.1	-73.0
Traditional Affairs	-14.0	-15.1	-15.4	-44.4
Machinery and equipment	-0.1	-0.1	-0.1	-0.4
Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities	-3.4	-3.6	-3.8	-10.8
Goods and services	-10.4	-11.3	-11.5	-33.2
Net change to function baseline	-3 289.3	-3 393.2	-4 338.3	-11 020.8

- i. The estimate of the provincial equitable share that is allocated to this function is included. This amount is determined by provincial budgetary and legislative processes and is subject to change.
- ii. Modifications made to the 2026/27 function planning baseline throughout the 2024 Budget process are shown. The first estimates for 2026/27 are shown in italics. The fiscal framework shown in the Budget Review depicts the budget baseline as it stands at the end of the process.
- iii. This table shows only the allocation of revenue from the National Revenue Fund for the function group. This differs from the presentation of the consolidated function group baseline shown in the Budget Review, which includes revenue generated through other sources.

Community development

The community development function supports access to housing and basic services, affordable public transport, and spatial transformation and urban development. The function is allocated R247.8 billion in 2024/25, R257 billion in 2025/26 and R263.4 billion in 2026/27. The net decrease in the function's baseline is R47.7 billion (5.8 per cent) over the MTEF period, from R815.9 billion to R768.2 billion.

Table 1.6 Community development

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
2023 MTEF function baselineⁱⁱⁱ	261 041.2	272 922.2	281 923.5	815 886.9
2024 MTEF function baselineⁱⁱⁱ	247 788.5	257 006.4	263 409.7	768 204.7
Annual growth rate (percentage)	-3.3%	3.7%	2.5%	1.0%
Net change from the 2023 baseline (percentage)	-5.1%	-5.8%	-6.6%	-5.8%
Cooperative Governance	-3 170.3	-3 900.2	-4 365.0	-11 435.5
Municipal disaster recovery grant	741.0	709.0	–	1 450.0
Municipal infrastructure indirect grant: eMfuleni local municipality and uThukela district municipality	58.3	–	–	58.3
Goods and services	-3.0	-3.5	-3.8	-10.3
Provincial disaster response grant	-3.0	-8.0	-8.3	-19.3
Municipal disaster response grant	-11.1	-11.9	-12.4	-35.4
Integrated urban development grant	-81.6	-81.9	-39.1	-202.6
Municipal infrastructure grant	-1 276.6	-1 222.9	-584.0	-3 083.5
Local government equitable share	-2 594.3	-3 281.0	-3 717.3	-9 592.7
Human Settlements	-3 147.2	-4 036.9	-6 653.7	-13 837.8
Cities Alliance	0.2	0.2	0.2	0.5
Habitat Foundation	-0.2	-0.2	-0.2	-0.5
Community Schemes Ombud Service	-26.0	-27.2	-28.4	-81.7
Goods and services	-29.6	-31.3	-30.1	-91.1
Informal settlements upgrading partnership grant: Municipalities	-45.6	-47.7	-49.8	-143.1
Buildings and other fixed structures	-50.0	-53.0	-56.0	-159.0
Urban settlements development grant	-87.9	-93.4	-99.2	-280.6
National Housing Finance Corporation: Finance-linked individual subsidy programme	-100.0	-105.0	-110.0	-315.0
Social Housing Regulatory Authority: Consolidated capital grant	-100.0	-105.0	-110.0	-315.0
Human settlements development grant	-1 463.0	-1 646.7	-2 187.4	-5 297.1
Informal settlements upgrading partnership grant: Provinces	-1 245.0	-1 927.6	-3 982.7	-7 155.3
Mineral Resources and Energy	-2 394.5	-2 625.4	-2 865.7	-7 885.6
Compensation of employees	-0.4	3.4	3.6	6.6
Goods and services	-32.4	-33.7	-35.1	-101.2
Integrated national electrification programme (municipal) grant	-565.0	-717.9	-871.0	-2 153.8
Integrated national electrification programme (Eskom) grant	-1 796.7	-1 877.2	-1 963.2	-5 637.2
National Treasury	-1 009.1	-1 809.0	-1 850.7	-4 668.9
Neighbourhood development partnership grant	643.5	-6.8	-7.1	629.7
Infrastructure skills development grant	-1.7	-1.7	-1.8	-5.2
Programme and project preparation support grant	-7.9	-20.6	-21.5	-50.0
Local government financial management grant	-11.9	-31.0	-32.5	-75.4
Provincial equitable share: Baseline reductions	-1 631.2	-1 748.9	-1 787.8	-5 168.0
Transport	-2 361.8	-2 464.3	-1 951.2	-6 777.3
Goods and services	-14.3	-17.7	-17.4	-49.5
Taxi recapitalisation	-52.5	-54.5	-57.0	-164.0
Public transport network grant	-278.7	-285.0	325.7	-237.9
Passenger Rail Agency of South Africa: Metrorail (operations)	-76.6	-88.9	-92.2	-257.7
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	-1 939.7	-2 018.1	-2 110.4	-6 068.2
Water and Sanitation	-1 169.9	-1 079.9	-827.3	-3 077.1
Vaal Central Water	389.1	505.7	790.3	1 685.1
Various institutions: 2020 vision for water and sanitation education programme	–	-0.0	-0.0	-0.1
Households	0.0	-0.1	-0.1	-0.1
Machinery and equipment	-1.8	-3.9	-3.7	-9.5
Lepelle Northern Water	-35.0	–	–	-35.0
Goods and services	-7.4	-36.5	-34.3	-78.3
Compensation of employees	-40.4	-29.1	-30.5	-100.1
Magalies Water	31.0	-124.6	-130.3	-223.9
Sedibeng Water	-153.7	-160.6	-168.0	-482.4

Table 1.6 Community development (continued)

Function ⁱ by vote				
R million	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
Regional bulk infrastructure grant	-247.1	-288.3	-293.3	-828.6
Buildings and other fixed structures	-473.2	-472.0	-465.3	-1 410.4
uMngeni-uThukela Water	-631.3	-470.5	-492.0	-1 593.9
Net change to function baseline	-13 252.7	-15 915.8	-18 513.7	-47 682.2

i. The estimate of the provincial equitable share that is allocated to this function is included. This amount is determined by provincial budgetary and legislative processes and is subject to change.

ii. Modifications made to the 2026/27 function planning baseline throughout the 2024 Budget process are shown. The first estimates for 2026/27 are shown in italics. The fiscal framework shown in the Budget Review depicts the budget baseline as it stands at the end of the process.

iii. This table shows only the allocation of revenue from the National Revenue Fund for the function group. This differs from the presentation of the consolidated function group baseline shown in the Budget Review, which includes revenue generated through other sources.

Economic development

The economic development function promotes faster and sustained inclusive economic growth to address unemployment, poverty and inequality. It is allocated R170.6 billion in 2024/25, R177 billion in 2025/26 and R182.8 billion in 2026/27. The net decrease in the function's baseline is R50 billion (8.6 per cent) over the MTEF period, from R580.4 billion to R530.3 billion.

Table 1.7 Economic development

Function ⁱ by vote				
R million	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
2023 MTEF function baselineⁱⁱⁱ	184 945.6	193 802.5	201 630.4	580 378.5
2024 MTEF function baselineⁱⁱⁱ	170 589.4	176 990.0	182 765.1	530 344.5
Annual growth rate (percentage)	-1.2%	3.8%	3.3%	1.9%
Net change from the 2023 baseline (percentage)	-7.8%	-8.7%	-9.4%	-8.6%
Agriculture, Land Reform and Rural Development	-1 398.1	-1 513.6	-1 566.1	-4 477.7
Land and subsoil assets	350.3	363.7	390.9	1 104.8
Goods and services	520.1	16.0	14.2	550.2
Compensation of employees	146.6	156.1	122.5	425.2
Rates and taxes	–	10.5	22.6	33.1
Software and other intangible assets	0.2	0.8	0.2	1.1
Municipal rates and taxes	0.2	0.2	0.2	0.5
Vehicle licences	0.0	0.0	0.0	0.1
Employee social benefits	0.0	-0.0	-0.0	-0.1
South African Geomatics Council	-0.5	-0.5	-0.6	-1.6
KwaZulu-Natal Ingonyama Trust Board	-3.0	-3.1	-3.3	-9.4
National Student Financial Aid Scheme	-3.4	-3.5	-3.6	-10.5
Bursaries for non-employees	-4.1	-4.3	-4.4	-12.8
National Agricultural Marketing Council	-6.2	-6.5	-6.8	-19.6
National rural youth service corps	-6.3	-6.6	-6.9	-19.7
Machinery and equipment	-8.7	-8.9	-9.3	-27.0
Office of the Valuer-General	-19.5	-20.3	-21.3	-61.1
Land and Agricultural Development Bank of South Africa	-57.3	-7.6	-7.9	-72.7
Comprehensive agricultural support programme grant: Infrastructure	-35.8	-70.3	-72.9	-179.0
Ilima/Letsema projects grant	-200.0	–	–	-200.0
Agricultural Research Council	-163.9	-63.9	-108.5	-336.3
Agricultural land holding account	-173.5	-129.0	-134.9	-437.5
Land reform grants: Land redistribution payments	-275.4	-183.0	-189.8	-648.2
Buildings and other fixed structures	-228.7	-275.3	-286.9	-790.9
Land reform grants: Land tenure payments	-254.6	-266.1	-278.3	-798.9
Restitution grants	-974.6	-1 011.8	-981.2	-2 967.6
Communications and Digital Technologies	-415.0	-153.7	-159.2	-727.9
Machinery and equipment	2.1	–	–	2.1
Software and other intangible assets	-0.3	–	–	-0.3
South African Broadcasting Corporation: Programme productions	-3.3	-3.5	-3.6	-10.4
Film and Publication Board	-5.4	-5.7	-5.9	-17.0
Universal Service and Access Agency of South Africa	-9.1	-9.5	-9.9	-28.5
National Electronic Media Institute of South Africa	-10.8	-11.3	-11.8	-33.8
South African Broadcasting Corporation: Channel Africa	-14.1	-9.3	-10.6	-34.0
Universal Service and Access Fund	-17.8	-18.6	-19.5	-55.9
Independent Communications Authority of South Africa	-24.8	-31.3	-31.8	-87.9
Goods and services	-331.5	-64.6	-66.0	-462.2
Cooperative Governance	-1 330.3	-1 413.1	-1 527.5	-4 271.0
Goods and services	-1 330.3	-1 413.1	-1 527.5	-4 271.0

Table 1.7 Economic development (continued)

Function ¹ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
Employment and Labour	-47.6	-320.5	-329.3	-697.4
Employee social benefits	250.0	–	–	250.0
Compensation of employees	9.0	9.4	9.9	28.3
Various civil and labour organisations	-2.1	-2.2	-2.3	-6.5
International Labour Organisation	-2.5	-2.6	-2.7	-7.7
Productivity South Africa	-4.3	-4.6	-4.8	-13.6
Designated groups special services	-4.6	-4.7	-4.9	-14.2
Buildings and other fixed structures	-5.2	-6.5	-6.8	-18.6
Compensation Fund	-6.9	-7.0	-6.2	-20.1
National Economic Development and Labour Council	-8.4	-7.9	-8.3	-24.6
Machinery and equipment	-9.5	-10.1	-10.6	-30.2
Supported Employment Enterprises	-20.0	-26.9	-25.7	-72.6
Goods and services	-121.3	-127.1	-133.0	-381.4
Commission for Conciliation, Mediation and Arbitration	-121.7	-130.3	-134.0	-386.0
Forestry, Fisheries and the Environment	-829.4	-854.9	-886.0	-2 570.3
Compensation of employees	194.6	206.1	214.1	614.7
Forestry South Africa	4.2	4.5	4.6	13.3
United Nations Framework Convention on Climate Change and Kyoto Protocol	1.5	1.6	1.6	4.7
Convention on the Conservation of Migratory Species of Wild Animals	1.3	1.1	1.2	3.6
Agreement on the Conservation of African-Eurasian Migratory Waterbirds	–	1.3	1.4	2.7
International membership fees	1.1	–	–	1.1
Ramsar Convention	0.4	0.3	0.3	1.0
Convention on International Trade in Endangered Species of Wild Fauna and Flora	0.3	0.3	0.3	0.9
Arbor City Awards winners	0.3	0.3	0.2	0.7
Vehicle licences	0.1	0.1	0.1	0.4
Americas, Australasia, Europe and Middle East relations: International Union of Forestry Research Organisations	-0.0	-0.0	-0.0	-0.1
Employee social benefits	-2.3	-2.4	-2.5	-7.2
Recycling enterprise support programme	-10.8	-11.3	-11.8	-33.8
iSimangaliso Wetland Park Authority	-13.5	-14.2	-14.8	-42.4
Marine Living Resources Fund	-33.7	-35.2	-36.9	-105.8
South African National Parks	-44.3	-46.3	-48.4	-139.0
South African Weather Service	-54.1	-42.8	-44.7	-141.6
South African National Biodiversity Institute	-61.0	-54.3	-56.8	-172.1
Goods and services	-813.2	-864.1	-894.0	-2 571.4
Mineral Resources and Energy	0.2	-161.9	-293.8	-455.5
Goods and services	239.7	93.9	-27.8	305.8
Chemical Industries Sector Education and Training Authority	1.1	1.1	1.1	3.3
International Energy Forum	-0.0	-0.0	-0.0	-0.1
Employee ex-gratia payment	-0.0	-0.1	-0.1	-0.2
Generation IV International Forum	-0.1	-0.1	-0.1	-0.3
International Renewable Energy Agency	-0.1	-0.2	-0.2	-0.5
Employee social benefits	-0.2	-0.2	-0.2	-0.7
Energy and Water Sector Education and Training Authority	-0.2	-0.2	-0.2	-0.7
Buildings and other fixed structures	-0.3	-0.3	-0.3	-0.9
African Petroleum Producers' Organisation	-0.4	-0.4	-0.4	-1.2
Mine Health and Safety Council	-0.5	-0.5	-0.5	-1.4
South African Nuclear Energy Corporation: Capital	-0.7	-0.8	-0.8	-2.4
Mining Qualifications Authority	-1.2	-1.3	-1.2	-3.8
International Partnership for Energy Efficiency Cooperation	-1.5	-1.6	-1.7	-4.8
Compensation of employees	0.4	-3.4	-3.6	-6.6
International Atomic Energy Agency	-2.8	-2.9	-3.0	-8.7
Machinery and equipment	-4.1	-4.3	-4.5	-12.9
National Nuclear Regulator	-4.5	-4.7	-4.9	-14.2
National Radioactive Waste Disposal Institute	-4.8	-5.1	-5.3	-15.2
Various institutions: Water management solutions subsidies for marginal mines	-5.0	-5.2	-5.4	-15.6
South African Diamond and Precious Metals Regulator	-6.1	-6.4	-6.6	-19.0
Energy efficiency and demand-side management grant	-6.8	-7.1	-7.4	-21.4
South African National Energy Development Institute	-7.8	-8.2	-8.5	-24.5
Petroleum Agency South Africa	-8.8	-9.3	-9.7	-27.8
Council for Mineral Technology and Research	-30.5	-32.1	-33.4	-96.1
Council for Geoscience	-62.0	-65.2	-67.8	-195.0
South African Nuclear Energy Corporation	-92.4	-97.3	-101.2	-290.8

Table 1.7 Economic development (continued)

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
National Treasury	-3 583.5	-3 698.2	-3 791.7	-11 073.3
Military pensions: Ex-service personnel	-1.0	-1.0	-1.0	-3.0
United Kingdom tax	-0.5	-2.7	-2.7	-5.9
Pension benefits: President of South Africa	-2.0	-2.0	-2.0	-6.0
South African citizen force	-2.0	-2.0	-2.0	-6.0
Other benefits: Ex-service personnel	-3.0	-3.0	-3.0	-9.0
Other benefits	-5.0	-5.0	-5.0	-15.0
Special pensions	-10.0	-10.0	-10.0	-30.0
Goods and services	-10.0	-12.0	-10.0	-32.0
Injury on duty	-10.0	-15.0	-15.0	-40.0
Political Office-Bearers Pension Fund	-20.0	-20.0	-20.0	-60.0
Provincial equitable share: Baseline reductions	-3 296.5	-3 370.2	-3 463.3	-10 129.9
Early retirement costs: Government Pensions Administration Agency	-65.7	-65.2	-64.8	-195.6
Post-retirement medical scheme	-157.9	-190.1	-192.9	-540.9
Public Works and Infrastructure	-1 540.4	-1 659.7	-1 735.3	-4 935.4
Commonwealth War Graves Commission	3.0	4.0	4.0	11.0
Construction Education and Training Authority	0.0	0.1	0.1	0.2
Employee social benefits	-0.1	-0.1	-0.1	-0.2
Machinery and equipment	-0.4	-0.3	-0.4	-1.1
Agrément South Africa	-3.7	-4.0	-4.2	-12.0
Council for the Built Environment	-6.0	-6.5	-6.8	-19.2
Construction Industry Development Board	-8.7	-9.5	-9.9	-28.2
Industrial Development Corporation	-12.0	-12.9	-13.5	-38.4
Goods and services	-59.9	-49.4	-51.8	-161.2
Social sector expanded public works programme incentive grant for provinces	-139.9	-156.0	-163.1	-459.0
Expanded public works programme integrated grant for provinces	-142.6	-159.0	-166.3	-467.9
Expanded public works programme integrated grant for municipalities	-256.4	-285.8	-298.9	-841.0
Various institutions: Non-state sector programme	-410.1	-432.1	-451.7	-1 293.8
Property Management Trading Entity	-503.7	-548.2	-572.7	-1 624.5
Science and Innovation	-1 055.2	-1 015.9	-1 057.9	-3 129.0
National Research Foundation: Research and development in indigenous knowledge systems	50.0	50.0	50.0	150.0
Various institutions: Global science: International multilateral agreements	-0.5	-0.5	-0.6	-1.5
Human Sciences Research Council: Develop and monitor science and technology indicators	-2.0	-2.0	-2.0	-6.0
Various institutions: Innovative research and development	-2.0	-2.0	-2.0	-6.0
Various institutions: Technology transfer offices: Support for research units	-3.3	-3.3	-3.4	-10.0
Academy of Science of South Africa	-3.6	-3.7	-3.9	-11.1
Various institutions: Local systems of innovation for the cold chain technologies project	-8.0	-1.7	-1.8	-11.5
Various institutions: Policy development on human and social development dynamics	-4.0	-4.2	-4.4	-12.5
Various institutions: Science awareness, research and initiatives to encourage youth participation in science	-4.9	-5.2	-5.4	-15.5
National Research Foundation: Square Kilometre Array: Capital contribution to research	-18.0	-	-	-18.0
Various institutions: Astronomy research and development	-5.9	-6.1	-6.8	-18.7
Various institutions: Space science research: Economic competitiveness and support package	-	-9.2	-11.8	-20.9
Various institutions: Advanced manufacturing technology strategy implementation	-7.5	-7.5	-9.0	-24.0
Various institutions: Resource-based industries research and development	-10.8	-5.1	-9.8	-25.7
Various institutions: Local manufacturing capacity research and technical support	-8.0	-10.0	-10.0	-28.0
Council for Scientific and Industrial Research: Mining research and development	-9.3	-9.3	-10.4	-29.0
National Research Foundation: Bilateral cooperation for global science development	-9.9	-10.4	-10.8	-31.1
South African National Space Agency	-17.0	-11.4	-6.0	-34.5
Council for Scientific and Industrial Research: Cyberinfrastructure research and development	-24.6	-16.1	-	-40.7
Various institutions: Strategic science platforms for research and development	-32.0	-21.9	-19.1	-72.9
Various institutions: ICT	-22.5	-22.5	-30.0	-75.0
Various institutions: Energy grand challenge research	-14.7	-31.1	-36.4	-82.1
Various institutions: Health innovation research	-11.4	-35.0	-40.0	-86.4
Various institutions: Space science research: Space Infrastructure Hub	-87.7	-	-	-87.7
Medical Research Council: Social impact bond	-36.8	-38.5	-40.3	-115.6

Table 1.7 Economic development (continued)

Function ¹ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
Science and Innovation				
Human Sciences Research Council	-36.2	-40.8	-42.3	-119.3
Various institutions: Infrastructure projects for research and development	-45.0	-74.5	-90.8	-210.3
National Research Foundation: South African Research Chairs Initiative to develop human resources in science	-66.8	-69.7	-73.9	-210.4
National Research Foundation	-104.6	-109.3	-114.3	-328.2
Council for Scientific and Industrial Research	-112.9	-127.3	-132.1	-372.3
National Research Foundation: Human resources development for science and engineering	-131.6	-136.4	-149.6	-417.7
Various institutions: Innovation projects research	-215.7	-219.3	-224.4	-659.4
Technology Innovation Agency	-48.1	-32.3	-16.6	-97.0
Small Business Development	-253.7	-266.4	-277.6	-797.6
Small Enterprise Development Agency	349.0	343.0	337.6	1 029.6
Goods and services	16.6	15.9	15.3	47.8
Compensation of employees	-0.1	-0.0	-0.1	-0.1
Various institutions: Product markets	-17.8	-18.6	-19.4	-55.8
Small Enterprise Finance Agency: Township and Rural Entrepreneurship Fund	-601.5	-606.5	-611.0	-1 819.1
Tourism	-256.3	-252.4	-262.4	-771.0
Compensation of employees	21.0	21.0	21.0	63.0
United Nations World Tourism Organisation	0.1	0.1	0.1	0.2
Goods and services	-48.0	-32.7	-33.5	-114.2
Tourism incentive programme	-67.8	-72.9	-74.4	-215.1
South African Tourism	-161.5	-167.8	-175.6	-504.9
Trade, Industry and Competition	-988.5	-1 038.2	-1 081.4	-3 108.1
Industrial Development Corporation: Social employment fund	1 130.0	-	-	1 130.0
Various institutions: Services sector development incentives	190.0	200.0	200.0	590.0
Intsimbi future production technologies initiatives	10.0	10.0	10.0	30.0
Various institutions: Critical infrastructure programme: Bulk infrastructure Machinery and equipment	-20.6	23.3	25.3	27.9
	-0.1	-	-	-0.1
Council for Geoscience	-0.2	-0.2	-0.2	-0.5
Black Business Council	-0.2	-0.2	-0.2	-0.6
Council for Scientific and Industrial Research	-0.2	-0.3	-0.3	-0.8
United Nations: Treaty on the Prohibition of Nuclear Weapons	-0.6	-0.6	-0.7	-1.9
National Productivity Institute	-1.1	-1.3	-1.5	-3.9
Council for Scientific and Industrial Research: National Foundry Technology Network	-1.3	-1.5	-1.8	-4.6
Various institutions: One-stop shop	-1.8	-2.2	-2.5	-6.6
Industrial Development Corporation: Regional industrial development	-2.3	-2.4	-2.5	-7.2
Automotive supply chain competitiveness initiative	-2.5	-2.5	-2.6	-7.5
Various institutions: Industrial development zones – other	-3.1	-3.6	-4.1	-10.8
Trade and industrial policy strategies	-3.3	-3.8	-4.4	-11.5
National Metrology Institute of South Africa	-	-5.5	-6.3	-11.8
South African National Accreditation System	-3.6	-4.1	-4.7	-12.3
National Gambling Board	-3.8	-4.4	-4.9	-13.1
Industrial Development Corporation: Downstream steel industry competitiveness fund	-4.2	-4.8	-5.5	-14.4
Council for Scientific and Industrial Research: Aerospace industry Competition Tribunal	-4.2	-4.8	-5.5	-14.5
	-4.5	-5.1	-5.9	-15.4
Proudly South African campaign	-4.5	-5.1	-5.9	-15.5
International Trade Administration Commission	-5.0	-5.9	-7.0	-17.9
National Consumer Tribunal	-5.8	-6.6	-7.6	-20.0
Council for Scientific and Industrial Research: National Cleaner Production Centre	-6.5	-7.2	-8.2	-21.9
National Consumer Commission	-7.7	-8.8	-10.1	-26.6
National Credit Regulator	-8.8	-10.1	-11.5	-30.4
National Metrology Institute of South Africa: Operations	-	-14.9	-17.0	-31.9
Centurion Aerospace Village	-14.4	-15.0	-15.7	-45.1
National Regulator for Compulsory Specifications	-16.1	-18.4	-21.0	-55.6
Export Credit Insurance Corporation	-18.1	-20.7	-23.7	-62.5
Small Enterprise Finance Agency	-1.2	-31.4	-35.8	-68.4
Goods and services	-24.8	-24.7	-24.9	-74.5
Various institutions: Support programme for industrial innovation	-40.9	-40.0	-45.3	-126.2
South African Bureau of Standards	-39.4	-45.1	-51.4	-135.9
Competition Commission	-47.4	-54.4	-62.1	-163.9
Various institutions: Export market and investment assistance	-82.2	-56.7	-60.5	-199.4
Various institutions: Critical infrastructure programme: Industrial parks	-91.8	-104.6	-110.9	-307.2
Industrial Development Corporation: Sector programmes	-274.7	-78.5	-63.3	-416.5
Various institutions: Manufacturing development incentives	-441.6	-35.2	-	-476.8
Various institutions: Special economic zones	-1 130.0	-640.7	-681.6	-2 452.3

Table 1.7 Economic development (continued)

Function ⁱ by vote	2024/25	2025/26	2026/27 ⁱⁱ	MTEF total
R million				
Transport	-3 722.4	-4 819.5	-5 022.7	-13 564.7
Air Traffic and Navigation Services Company	204.0	218.6	–	422.6
Provincial roads maintenance grant: Welisizwe rural bridges programme	4.0	80.0	–	84.0
Provincial roads maintenance grant: Refurbishment component	–	-2.4	-2.5	-5.0
South African Civil Aviation Authority	-2.2	-3.6	-4.1	-9.9
Road Traffic Management Corporation	-33.0	-36.0	-36.1	-105.2
Goods and services	-201.4	-212.9	3.7	-410.7
South African National Roads Agency	-141.6	-189.1	-197.8	-528.5
Provincial roads maintenance grant: Roads maintenance component	-448.7	-1 170.8	-1 123.0	-2 742.5
South African National Roads Agency: Non-toll network	-3 103.5	-3 503.2	-3 662.8	-10 269.5
Water and Sanitation	1 064.4	355.3	-873.3	546.5
Water Trading Entity: Capital	1 139.6	412.8	-810.0	742.5
Compensation of employees	157.4	157.3	164.8	479.4
Inkomati-Usuthu Catchment Management Agency	72.3	75.5	79.0	226.9
Breede-Olifants Catchment Management Agency	63.7	66.6	69.6	200.0
Limpopo-Olifants Catchment Management Agency	30.3	31.6	33.1	95.0
Vaal-Orange Catchment Management Agency	27.1	28.3	29.6	85.1
Mzimvubu-Tsitsikamma Catchment Management Agency	21.6	22.5	23.6	67.6
Pongola-Umzimkulu Catchment Management Agency	21.6	22.5	23.6	67.6
Incomati and Maputo Watercourse Commission	3.6	3.6	3.6	10.8
Software and other intangible assets	2.2	4.6	–	6.8
Energy and Water Sector Education and Training Authority	0.8	2.6	3.3	6.8
Employee social benefits	0.9	0.7	0.8	2.4
Vehicle licences	0.1	0.1	0.0	0.2
Goods and services	-15.6	7.9	-8.2	-16.0
Machinery and equipment	-5.9	-7.2	-3.0	-16.2
Buildings and other fixed structures	-9.1	-9.5	-9.9	-28.5
Komati Basin Water Authority	-209.6	-217.6	-214.5	-641.7
Water Trading Entity	-236.6	-247.2	-258.5	-742.2
Net change to function baseline	-14 356.2	-16 812.5	-18 865.3	-50 034.0

i. The estimate of the provincial equitable share that is allocated to this function is included. This amount is determined by provincial budgetary and legislative processes and is subject to change.

ii. Modifications made to the 2026/27 function planning baseline throughout the 2024 Budget process are shown. The first estimates for 2026/27 are shown in italics. The fiscal framework shown in the Budget Review depicts the budget baseline as it stands at the end of the process.

iii. This table shows only the allocation of revenue from the National Revenue Fund for the function group. This differs from the presentation of the consolidated function group baseline shown in the Budget Review, which includes revenue generated through other sources.

Provisional allocations

A net amount of R95.1 billion over the next 3 years is provisionally allocated and will be confirmed for spending once certain requirements have been met. The details of these provisional allocations will be finalised either during the 2024 Adjustments Budget or the 2025 Budget, and thereafter allocated to specific votes.

Table 1.8 Provisional allocations

R million	2024/25	2025/26	2026/27	Total
Provisional allocation not assigned to votes	570	41 093	45 612	87 276
Infrastructure Fund not assigned to votes	–	–	7 841	7 841
Total	570	41 093	53 453	95 116

An additional R5 billion in 2024/25, R7.6 billion in 2025/26 and R14.5 billion in 2026/27 is set aside as a contingency reserve but not allocated in advance. This is to accommodate changes in the economic environment and meet unforeseeable spending pressures.

Overview of expenditure for the MTEF period

The table below shows medium-term expenditure projections in 3 classification categories: consolidated government expenditure, main budget non-interest expenditure and the expenditure ceiling.⁵

⁵ The expenditure ceiling excludes payments directly financed by dedicated revenue flows, as well as payments not subject to policy oversight.

Table 1.9 Expenditure for the MTEF period

R million	2024/25	2025/26	2026/27	Total	Average real growth (%)
Consolidated government expenditure	2 368 996	2 471 396	2 597 804	7 438 196	0.0%
<i>of which</i>					
Debt-service costs	382 183	414 664	440 240	1 237 086	
Contingency reserve	5 000	7 600	14 500	27 100	
Main budget non-interest expenditure	1 753 784	1 840 913	1 932 982	5 527 679	0.0%
<i>of which</i>					
National government	848 460	853 711	890 452	2 592 622	
Provincial government	729 459	760 853	790 802	2 281 115	
Local government	170 294	177 656	183 775	531 725	
Provisional allocation, including the Infrastructure Fund	570	41 093	53 453	95 116	
Contingency reserve	5 000	7 600	14 500	27 100	
Expenditure ceiling	1 729 270	1 814 458	1 904 385	5 448 114	0.0%
<i>of which</i>					
National government	823 946	827 256	861 855	2 513 058	
Provincial government	729 459	760 853	790 802	2 281 115	
Local government	170 294	177 656	183 775	531 725	
Provisional allocation, including the Infrastructure Fund	570	41 093	53 453	95 116	
Contingency reserve	5 000	7 600	14 500	27 100	

The details of the allocations of main budget expenditure to votes are discussed in the chapters that follow, with summaries provided in the following tables.

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Table 1. Main budget framework: 2020/21 to 2026/27

R million	Audited outcome			Revised estimate	Medium-term estimates		
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Revenue (National Revenue Fund)							
Tax revenue (gross)	1 249 711.2	1 563 754.2	1 686 697.4	1 731 352.7	1 863 034.8	1 991 210.0	2 133 022.6
Departmental and other receipts, and repayments	52 052.7	46 484.7	56 204.6	61 293.9	41 856.4	33 460.6	32 695.7
Less: Southern African Customs Union payments ¹	63 395.2	45 966.2	43 683.4	79 811.0	89 870.9	77 245.5	79 714.0
Total revenue	1 238 368.7	1 564 272.8	1 699 218.5	1 712 835.6	1 815 020.3	1 947 425.1	2 086 004.3
<i>Percentage of GDP</i>	22.1%	24.8%	25.3%	24.3%	24.4%	24.6%	24.8%
Expenditure							
Debt-service costs	232 595.7	268 071.6	308 459.1	356 140.9	382 182.9	414 663.5	440 239.9
<i>Percentage of GDP</i>	4.1%	4.2%	4.6%	5.1%	5.1%	5.2%	5.2%
Current payments ²	241 754.1	259 777.1	267 034.6	269 672.4	285 676.1	297 349.7	311 317.5
Transfers and subsidies	1 213 017.9	1 271 277.1	1 349 450.6	1 399 122.3	1 446 313.0	1 478 359.2	1 537 508.1
Payments for capital assets ²	12 001.6	14 253.4	16 431.3	16 658.7	15 170.5	15 403.8	15 275.6
Payments for financial assets	89 646.6	73 900.7	67 781.1	2 627.3	1 054.1	1 106.3	928.4
Provisional allocations not assigned to votes	–	–	–	–	570.2	41 093.5	45 612.0
Infrastructure Fund not assigned to votes	–	–	–	–	–	–	7 840.6
Total	1 789 015.8	1 887 279.9	2 009 156.8	2 044 221.6	2 130 966.7	2 247 976.1	2 358 722.1
Contingency reserve	–	–	–	–	5 000.0	7 600.0	14 500.0
Total expenditure	1 789 015.8	1 887 279.9	2 009 156.8	2 044 221.6	2 135 966.7	2 255 576.1	2 373 222.1
<i>Percentage of GDP</i>	31.9%	29.9%	29.9%	29.0%	28.7%	28.5%	28.2%
Main budget balance³	-550 647.1	-323 007.2	-309 938.2	-331 386.1	-320 946.4	-308 151.0	-287 217.8
<i>Percentage of GDP</i>	-9.8%	-5.1%	-4.6%	-4.7%	-4.3%	-3.9%	-3.4%
GDP	5 615 933.0	6 311 962.0	6 721 750.0	7 048 960.8	7 452 214.5	7 913 837.2	8 422 300.3

1. Payments in terms of Southern African Customs Union agreements.

2. Excludes conditional grants to provinces and local government. These are included in transfers and subsidies.

3. A positive number reflects a surplus and a negative number reflects a deficit.

Table 2. Expenditure by national vote: 2020/21 to 2026/27

R million		Audited Outcome			Adjusted appropriation ¹
		2020/21	2021/22	2022/23	2023/24
1	The Presidency	517.8	518.2	542.7	676.3
2	Parliament	2 015.8	2 144.1	2 367.3	3 208.8
3	Cooperative Governance	103 305.8	98 443.1	110 709.1	119 973.7
4	Government Communication and Information System	712.1	755.0	723.9	743.5
5	Home Affairs	8 470.3	9 431.4	10 398.0	12 380.0
6	International Relations and Cooperation	6 245.9	6 037.0	6 707.6	6 910.6
7	National School of Government	221.6	207.5	220.1	221.1
8	National Treasury	34 081.5	62 369.9	37 491.4	34 350.3
9	Planning, Monitoring and Evaluation	387.1	396.7	442.6	465.5
10	Public Enterprises	77 503.4	36 027.2	33 888.5	275.3
11	Public Service and Administration	430.6	457.6	515.7	541.6
12	Public Service Commission	261.2	265.8	278.9	300.8
13	Public Works and Infrastructure	7 531.0	8 082.2	7 910.2	8 406.0
14	Statistics South Africa	2 691.3	4 648.3	3 797.6	2 643.0
15	Traditional Affairs	137.5	154.7	174.5	193.1
16	Basic Education	24 323.2	28 414.9	29 426.7	30 028.6
17	Higher Education and Training	93 697.5	97 415.0	109 274.7	107 830.3
18	Health	58 086.1	65 137.4	62 896.0	58 550.0
19	Social Development	227 500.1	231 865.2	241 721.9	260 894.0
20	Women, Youth and Persons with Disabilities	602.4	1 164.4	983.3	1 006.9
21	Civilian Secretariat for the Police Service	131.5	138.4	152.6	154.2
22	Correctional Services	25 027.1	25 693.6	26 429.2	26 571.0
23	Defence	54 086.2	48 775.9	54 596.7	52 468.2
24	Independent Police Investigative Directorate	340.9	347.9	359.0	364.4
25	Justice and Constitutional Development	17 885.5	19 100.3	20 356.5	20 558.3
26	Military Veterans	429.3	515.6	615.6	846.3
27	Office of the Chief Justice	1 071.9	1 156.2	1 294.9	1 339.5
28	Police	95 483.1	99 595.4	102 499.9	105 475.6
29	Agriculture, Land Reform and Rural Development	14 109.1	16 759.9	17 105.8	16 757.7
30	Communications and Digital Technologies	3 164.6	3 569.5	5 221.3	3 312.2
31	Employment and Labour	3 103.1	3 232.2	3 897.1	4 016.7
32	Forestry, Fisheries and the Environment	8 300.0	7 490.0	8 826.8	9 539.0
33	Human Settlements	28 775.5	30 959.5	32 857.5	31 758.0
34	Mineral Resources and Energy	7 184.9	8 903.5	10 118.6	10 271.2
35	Science and Innovation	7 165.3	8 962.0	9 120.9	10 563.0
36	Small Business Development	2 249.2	2 613.2	2 513.9	2 529.3
37	Sport, Arts and Culture	5 175.5	5 643.7	6 236.7	6 089.3
38	Tourism	1 392.2	2 537.8	2 473.7	2 460.5
39	Trade, Industry and Competition	9 039.7	11 614.1	10 798.4	10 709.5
40	Transport	57 073.8	64 903.3	94 543.2	78 282.4
41	Water and Sanitation	14 502.6	15 203.5	17 693.4	21 375.9
Total appropriation by vote		1 004 413.6	1 031 651.3	1 088 182.4	1 065 041.7
Plus:					
Direct charges against the National Revenue Fund					
	President and deputy president salaries (The Presidency)	5.7	5.7	5.9	14.1
	Members remuneration (Parliament)	510.6	501.9	538.2	471.7
	Debt-service costs (National Treasury)	232 595.7	268 071.6	308 459.1	356 140.9
	Provincial equitable share (National Treasury)	520 717.0	544 834.9	570 868.2	585 085.9
	General fuel levy sharing with metropolitan municipalities (National Treasury)	14 026.9	14 617.3	15 334.8	15 433.5
	National Revenue Fund payments (National Treasury)	588.3	2 173.4	263.3	645.9
	Auditor-General of South Africa (National Treasury)	70.0	140.0	148.6	123.1
	Section 70 of the Public Finance Management Act (1999) payment: Land and Agricultural Development Bank of South Africa (National Treasury)	74.4	–	889.1	502.0
	Section 70 of the Public Finance Management Act (1999) payment: South African Express Airways (Public Enterprises)	143.4	–	–	–
	Section 70 of the Public Finance Management Act (1999) payment: South African Airways (Public Enterprises)	266.9	–	–	–
	Section 70 of the Public Finance Management Act (1999) payment: Denel (Public Enterprises)	–	3 030.9	204.7	–
	Skills levy and sector education and training authorities (Higher Education and Training)	12 413.0	19 011.6	20 808.9	22 713.0
	Magistrates salaries (Justice and Constitutional Development)	2 146.8	2 174.5	2 297.4	2 398.7
	Judges salaries (Office of the Chief Justice)	1 043.6	1 063.3	1 154.6	1 238.7
	International Oil Pollution Compensation Fund (Transport)	–	3.4	1.5	12.6
Total direct charges against the National Revenue Fund		784 602.2	855 628.6	920 974.4	984 780.0
	Provisional allocations not assigned to votes	–	–	–	–
	Infrastructure Fund not assigned to votes	–	–	–	–
Total		1 789 015.8	1 887 279.9	2 009 156.8	2 049 821.7
	Contingency reserve	–	–	–	–
	National government projected underspending	–	–	–	-3 100.1
	Local government repayment to the National Revenue Fund	–	–	–	-2 500.0
Total		1 789 015.8	1 887 279.9	2 009 156.8	2 044 221.6

1. 2023/24 Adjusted appropriation includes allocations made in the Second Adjustments Appropriation (2023/24 financial year) Bill, 2024.

Table 2. Expenditure by national vote: 2020/21 to 2026/27

Revised estimate	Medium-term expenditure estimates			R million	
	2023/24	2024/25	2025/26		
676.3	604.5	629.1	659.5	1	The Presidency
3 208.8	2 771.0	2 867.7	2 534.4	2	Parliament
116 628.7	125 183.3	131 125.4	136 796.3	3	Cooperative Governance
743.5	740.2	768.6	802.8	4	Government Communication and Information System
12 380.0	10 495.5	10 738.8	11 227.6	5	Home Affairs
6 910.6	6 566.2	6 835.3	7 160.7	6	International Relations and Cooperation
219.1	218.7	228.1	238.8	7	National School of Government
34 182.2	33 222.1	34 078.9	34 718.3	8	National Treasury
445.5	450.2	470.3	495.4	9	Planning, Monitoring and Evaluation
267.6	296.5	308.6	323.5	10	Public Enterprises
520.7	539.5	561.8	588.8	11	Public Service and Administration
300.8	288.5	300.0	314.7	12	Public Service Commission
8 406.0	7 612.1	7 904.6	8 268.5	13	Public Works and Infrastructure
2 643.0	2 646.2	2 754.5	2 887.6	14	Statistics South Africa
193.1	187.3	194.7	204.0	15	Traditional Affairs
30 028.6	32 258.7	34 014.6	35 058.6	16	Basic Education
107 743.2	113 015.3	116 245.4	121 617.8	17	Higher Education and Training
58 550.0	62 218.9	63 696.3	66 397.5	18	Health
259 754.9	275 141.1	257 407.6	269 195.7	19	Social Development
1 006.9	1 007.7	785.4	821.7	20	Women, Youth and Persons with Disabilities
154.2	156.0	163.1	170.8	21	Civilian Secretariat for the Police Service
26 571.0	27 757.6	28 989.6	30 316.7	22	Correctional Services
52 468.2	51 810.4	53 775.6	56 237.4	23	Defence
364.4	370.6	387.4	405.6	24	Independent Police Investigative Directorate
20 558.3	21 612.0	22 557.6	23 590.3	25	Justice and Constitutional Development
726.3	863.8	937.3	979.9	26	Military Veterans
1 339.5	1 222.4	1 265.5	1 331.0	27	Office of the Chief Justice
105 475.6	113 597.1	119 367.9	124 832.9	28	Police
16 757.7	16 708.2	17 371.1	18 123.0	29	Agriculture, Land Reform and Rural Development
3 297.0	3 968.6	2 440.9	2 554.2	30	Communications and Digital Technologies
3 955.8	3 854.8	3 777.0	3 955.9	31	Employment and Labour
9 539.0	8 740.9	8 922.9	9 339.8	32	Forestry, Fisheries and the Environment
31 338.0	33 145.6	34 037.8	33 312.4	33	Human Settlements
10 157.5	8 839.0	8 948.4	9 113.8	34	Mineral Resources and Energy
10 557.6	9 468.5	9 089.1	9 510.1	35	Science and Innovation
2 529.3	2 436.5	2 544.3	2 661.9	36	Small Business Development
6 089.3	6 105.7	5 949.6	6 223.8	37	Sport, Arts and Culture
2 460.5	2 380.9	2 502.7	2 618.9	38	Tourism
10 709.5	9 600.2	10 023.8	10 487.3	39	Trade, Industry and Competition
78 207.4	80 621.1	86 854.5	88 577.1	40	Transport
21 375.9	24 074.6	25 159.9	23 754.5	41	Water and Sanitation
1 059 441.6	1 102 797.9	1 116 981.8	1 158 409.6		Total appropriation by vote
					Plus:
					Direct charges against the National Revenue Fund
14.1	7.7	8.0	8.4		President and deputy president salaries (The Presidency)
471.7	492.9	515.0	538.6		Members remuneration (Parliament)
356 140.9	382 182.9	414 663.5	440 239.9		Debt-service costs (National Treasury)
585 085.9	600 475.6	627 441.9	655 704.2		Provincial equitable share (National Treasury)
15 433.5	16 126.6	16 849.1	17 621.0		General fuel levy sharing with metropolitan municipalities (National Treasury)
645.9	–	–	–		National Revenue Fund payments (National Treasury)
123.1	128.6	134.3	140.5		Auditor-General of South Africa (National Treasury)
502.0	–	–	–		Section 70 of the Public Finance Management Act (1999) payment: Land and Agricultural Development Bank of South Africa (National Treasury)
–	–	–	–		Section 70 of the Public Finance Management Act (1999) payment: South African Express Airways (Public Enterprises)
–	–	–	–		Section 70 of the Public Finance Management Act (1999) payment: South African Airways (Public Enterprises)
–	–	–	–		Section 70 of the Public Finance Management Act (1999) payment: Denel (Public Enterprises)
22 713.0	24 500.3	26 440.5	28 582.4		Skills levy and sector education and training authorities (Higher Education and Training)
2 398.7	2 495.6	2 606.9	2 726.4		Magistrates salaries (Justice and Constitutional Development)
1 238.7	1 175.2	1 227.9	1 284.1		Judges salaries (Office of the Chief Justice)
12.6	13.1	13.7	14.3		International Oil Pollution Compensation Fund (Transport)
984 780.0	1 027 598.5	1 089 900.8	1 146 859.8		Total direct charges against the National Revenue Fund
–	570.2	41 093.5	45 612.0		Provisional allocations not assigned to votes
–	–	–	7 840.6		Infrastructure Fund not assigned to votes
2 044 221.6	2 130 966.7	2 247 976.1	2 358 722.1		Total
–	5 000.0	7 600.0	14 500.0		Contingency reserve
–	–	–	–		National government projected underspending
–	–	–	–		Local government repayment to the National Revenue Fund
2 044 221.6	2 135 966.7	2 255 576.1	2 373 222.1		Total

2024 ESTIMATES OF NATIONAL EXPENDITURE

Table 3. Expenditure by economic classification: 2020/21 to 2026/27

R million	Audited outcome			Adjusted appropriation ¹
	2020/21	2021/22	2022/23	2023/24
Current payments				
Compensation of employees	176 391.5	181 623.0	188 554.3	190 795.5
Salaries and wages	147 010.0	151 411.0	157 093.0	158 498.4
Social contributions	29 381.6	30 212.1	31 461.3	32 297.0
Goods and services	65 153.0	77 806.7	78 207.8	79 678.1
Administrative fees	560.4	476.7	663.9	501.7
Advertising	408.5	505.4	405.9	521.9
Minor assets	611.4	593.9	414.2	921.2
Audit costs: External	509.1	655.7	712.4	751.9
Bursaries: Employees	74.2	94.2	107.1	121.8
Catering: Departmental activities	79.6	119.2	226.6	323.0
Communication	1 338.3	1 469.2	1 459.3	1 549.4
Computer services	7 264.4	7 833.3	6 716.7	9 481.1
Consultants: Business and advisory services	3 268.2	3 441.4	4 221.2	4 594.6
Infrastructure and planning services	133.5	216.3	144.5	426.8
Laboratory services	95.0	119.8	139.0	121.7
Legal services	897.4	1 337.2	1 048.0	1 169.9
Science and technological services	107.7	70.3	62.9	72.4
Contractors	4 407.9	6 300.6	7 242.6	7 031.0
Agency and support/-outsourced services	4 339.6	5 046.6	5 899.7	5 658.1
Entertainment	4.8	7.0	13.3	34.1
Fleet services (including government motor transport)	4 307.3	5 110.0	5 992.2	5 770.5
Housing	2.1	-	-	-
Inventory: Clothing material and accessories	620.3	520.5	640.9	655.6
Inventory: Farming supplies	568.6	1 223.1	1 068.3	608.6
Inventory: Food and food supplies	2 361.5	2 269.3	2 579.4	2 476.1
Inventory: Fuel, oil and gas	512.9	521.4	816.3	971.0
Inventory: Learner and teacher support material	1 027.7	1 266.2	1 088.9	1 318.7
Inventory: Materials and supplies	131.8	159.1	218.5	182.1
Inventory: Medical supplies	1 135.8	472.7	104.4	225.4
Inventory: Medicine	839.1	7 918.0	1 806.4	371.2
Inventory: Other supplies	1 503.5	409.2	405.6	369.1
Consumable supplies	2 850.5	1 383.1	1 464.6	1 473.2
Consumables: Stationery, printing and office supplies	908.6	1 304.6	1 466.3	1 654.1
Operating leases	11 920.8	10 741.6	11 736.5	11 387.8
Rental and hiring	146.1	37.0	148.5	143.9
Property payments	6 836.8	8 346.2	8 223.7	9 013.9
Transport provided: Departmental activity	133.3	188.9	208.1	161.6
Travel and subsistence	3 123.8	5 233.0	7 590.3	5 931.0
Training and development	834.9	739.6	889.8	1 242.2
Operating payments	1 169.6	1 423.9	1 773.9	1 845.3
Venues and facilities	118.0	252.7	508.1	596.5
Interest and rent on land	232 805.2	268 418.9	308 731.6	356 376.0
Interest (including interest on unitary payments)	232 765.3	268 376.7	308 687.2	356 328.2
Rent on land	39.9	42.2	44.4	47.8
Total current payments	474 349.7	527 848.7	575 493.8	626 849.6
Transfers and subsidies to:				
Provinces and municipalities	766 118.2	796 719.3	845 213.8	867 247.2
Provinces	628 777.3	660 799.9	694 132.3	706 405.1
Provincial revenue funds	628 777.3	660 799.9	694 132.3	706 405.1
Provincial agencies and funds	0.0	0.0	0.0	-
Municipalities	137 340.9	135 919.4	151 081.4	160 842.1
Municipal bank accounts	137 340.3	135 917.4	151 080.4	160 842.0
Municipal agencies and funds	0.6	2.0	1.0	0.1
Departmental agencies and accounts	133 699.4	145 765.2	156 450.9	169 967.0
Social security funds	4.1	1.4	20.1	17.3
Departmental agencies (non-business entities)	133 695.3	145 763.8	156 430.9	169 949.7
Higher education institutions	48 644.3	48 476.9	52 122.6	49 381.2
Foreign governments and international organisations	2 227.1	2 952.8	3 253.1	3 288.4
Public corporations and private enterprises	27 298.2	38 018.3	41 852.7	42 259.0
Public corporations	23 204.0	34 449.0	35 823.6	36 897.1
Subsidies on products or production	13 757.4	21 978.5	25 954.8	26 415.3
Other transfers to public corporations	9 446.6	12 470.5	9 868.9	10 481.9
Private enterprises	4 094.3	3 569.3	6 029.1	5 361.9
Subsidies on products or production	1 869.1	2 476.7	4 263.2	4 101.6
Other transfers to private enterprises	2 225.2	1 092.6	1 765.9	1 260.3
Non-profit institutions	2 728.5	3 157.2	3 296.1	3 520.5
Households	232 302.1	236 187.5	247 261.4	267 505.8
Social benefits	228 674.0	231 707.7	242 459.3	261 891.8
Other transfers to households	3 628.2	4 479.8	4 802.0	5 614.0
Total transfers and subsidies	1 213 017.9	1 271 277.1	1 349 450.6	1 403 169.2
Payments for capital assets				
Buildings and other fixed structures	7 243.4	8 788.4	9 126.4	11 464.0
Buildings	4 795.6	5 919.5	5 722.1	6 907.5
Other fixed structures	2 447.7	2 868.9	3 404.3	4 556.5
Machinery and equipment	4 239.7	4 424.7	4 998.2	5 083.6
Transport equipment	2 392.7	2 296.0	2 583.1	2 217.2
Other machinery and equipment	1 847.0	2 128.7	2 415.1	2 866.4
Heritage assets	83.6	21.3	270.8	108.0
Specialised military assets	-	-	-	6.6
Biological assets	5.1	8.9	7.6	11.2
Land and subsoil assets	27.2	616.5	1 302.8	296.8
Software and other intangible assets	402.6	393.6	725.5	205.4
Total payments for capital assets	12 001.6	14 253.4	16 431.3	17 175.6
Payments for financial assets	89 646.6	73 900.7	67 781.1	2 627.3
Provisional allocations not assigned to votes	-	-	-	-
Infrastructure funds not assigned to votes	-	-	-	-
Total	1 789 015.8	1 887 279.9	2 009 156.8	2 049 821.7
Contingency reserve	-	-	-	-
National government projected underspending	-	-	-	-3 100.1
Local government repayment to the National Revenue Fund	-	-	-	-2 500.0
Total	1 789 015.8	1 887 279.9	2 009 156.8	2 044 221.6

1. 2023/24 Adjusted appropriation includes allocations made in the Second Adjustments Appropriation (2023/24 financial year) Bill, 2024.

Table 3. Expenditure by economic classification: 2020/21 to 2026/27

Revised estimate 2023/24	Medium-term expenditure estimates			R million
	2024/25	2025/26	2026/27	
190 659.2	206 548.9	216 888.7	226 877.6	Current payments
158 364.6	170 188.8	178 802.5	186 900.7	Compensation of employees
32 294.6	36 360.1	38 086.2	39 977.0	Salaries and wages
78 778.1	78 857.9	80 154.2	84 111.1	Social contributions
498.2	630.8	669.3	689.3	Goods and services
518.3	511.7	538.6	559.7	Administrative fees
919.4	842.8	895.2	885.7	Advertising
751.2	747.7	784.4	809.9	Minor assets
119.0	130.0	136.8	143.8	Audit costs: External
319.9	275.4	287.5	292.0	Bursaries: Employees
1 547.8	1 319.8	1 469.7	1 540.0	Catering: Departmental activities
9 399.0	9 921.1	8 657.8	9 218.1	Communication
4 365.2	4 529.2	4 633.1	4 948.4	Computer services
426.8	890.8	1 009.4	1 045.5	Consultants: Business and advisory services
121.7	143.4	151.5	158.7	Infrastructure and planning services
1 175.8	1 033.1	1 060.1	1 100.5	Laboratory services
72.4	59.3	60.7	61.9	Legal services
6 469.1	6 767.4	6 988.5	7 268.2	Science and technological services
5 656.6	6 019.4	6 002.7	6 389.7	Contractors
33.8	36.9	38.8	40.6	Agency and support/-outsourced services
5 772.2	5 642.2	5 912.4	6 194.7	Entertainment
-	-	-0.1	-	Fleet services (including government motor transport)
655.6	616.7	625.0	631.9	Housing
608.6	1 405.9	757.0	795.7	Inventory: Clothing material and accessories
2 476.1	2 547.8	2 712.8	2 851.7	Inventory: Farming supplies
971.0	775.2	913.5	946.8	Inventory: Food and food supplies
1 318.7	1 242.2	1 296.3	1 354.1	Inventory: Fuel, oil and gas
182.1	212.4	240.6	217.1	Inventory: Learner and teacher support material
225.4	205.7	229.7	239.8	Inventory: Materials and supplies
371.2	399.1	422.9	454.3	Inventory: Medical supplies
369.1	927.0	1 119.3	1 325.1	Inventory: Medicine
1 468.2	1 224.7	1 377.9	1 463.3	Inventory: Other supplies
1 644.6	1 063.6	1 093.1	1 107.9	Consumable supplies
11 398.3	11 172.8	11 859.5	12 343.6	Consumables: Stationery, printing and office supplies
141.0	119.5	120.3	133.5	Operating leases
9 016.5	8 925.0	9 331.5	9 856.5	Rental and hiring
161.9	151.7	154.9	162.1	Property payments
5 942.1	5 226.5	5 230.0	5 471.3	Transport provided: Departmental activity
1 231.3	1 125.1	1 272.8	1 215.6	Travel and subsistence
1 830.0	1 551.6	1 616.3	1 694.3	Training and development
600.1	464.4	484.5	499.8	Operating payments
356 376.0	382 452.2	414 970.3	440 568.7	Venues and facilities
356 328.2	382 410.2	414 927.3	440 523.7	Interest and rent on land
47.8	42.0	43.0	45.0	Interest (including interest on unitary payments)
				Rent on land
625 813.3	667 859.0	712 013.2	751 557.4	Total current payments
864 402.2	899 928.0	938 700.7	974 789.9	Transfers and subsidies to:
706 405.1	729 461.1	760 854.5	790 804.2	Provinces and municipalities
706 405.1	729 461.1	760 854.5	790 804.2	Provinces
-	-	-	-	Provincial revenue funds
157 997.1	170 467.0	177 846.2	183 985.7	Provincial agencies and funds
157 997.0	170 467.0	177 846.2	183 985.7	Municipalities
0.1	-	-	-	Municipal bank accounts
169 967.0	170 058.0	178 441.2	185 809.3	Municipal agencies and funds
17.3	14.3	15.1	17.0	Departmental agencies and accounts
169 949.7	170 043.6	178 426.0	185 792.3	Social security funds
49 381.2	52 505.2	53 227.9	55 615.6	Departmental agencies (non-business entities)
3 289.1	3 099.3	3 237.9	3 403.4	Higher education institutions
42 252.2	37 300.0	38 270.2	39 114.6	Foreign governments and international organisations
36 897.1	33 056.9	33 401.4	33 996.4	Public corporations and private enterprises
26 415.3	23 917.0	24 980.7	26 127.1	Public corporations
10 481.9	9 139.9	8 420.8	7 869.3	Subsidies on products or production
5 355.1	4 243.1	4 868.8	5 118.2	Other transfers to public corporations
4 094.8	3 244.5	3 757.0	3 956.8	Private enterprises
1 260.3	998.6	1 111.8	1 161.4	Subsidies on products or production
3 520.5	3 073.8	3 195.2	3 326.1	Other transfers to private enterprises
266 310.0	280 348.7	263 286.1	275 449.1	Non-profit institutions
260 696.3	275 231.9	257 835.0	269 668.1	Households
5 613.7	5 116.8	5 451.1	5 781.0	Social benefits
				Other transfers to households
1 399 122.3	1 446 313.0	1 478 359.2	1 537 508.1	Total transfers and subsidies
11 006.2	10 680.6	11 208.8	10 869.6	Payments for capital assets
6 449.7	6 199.7	6 672.0	6 100.3	Buildings and other fixed structures
4 556.5	4 480.9	4 536.7	4 769.3	Buildings
5 025.6	3 783.3	3 620.0	3 798.9	Other fixed structures
2 217.9	1 990.3	1 791.3	1 873.1	Machinery and equipment
2 807.6	1 793.1	1 828.7	1 925.8	Transport equipment
108.0	198.4	50.4	55.4	Other machinery and equipment
6.6	21.0	20.4	21.3	Heritage assets
11.2	8.1	8.2	8.3	Specialised military assets
296.8	350.3	363.7	390.9	Biological assets
204.3	128.8	132.4	131.2	Land and subsoil assets
				Software and other intangible assets
16 658.7	15 170.5	15 403.8	15 275.6	Total payments for capital assets
2 627.3	1 054.1	1 106.3	928.4	Payments for financial assets
-	570.2	41 093.5	45 612.0	Provisional allocations not assigned to votes
-	-	-	7 840.6	Infrastructure funds not assigned to votes
2 044 221.6	2 130 966.7	2 247 976.1	2 358 722.1	Total
-	5 000.0	7 600.0	14 500.0	Contingency reserve
-	-	-	-	National government projected underspending
-	-	-	-	Local government repayment to the National Revenue Fund
2 044 221.6	2 135 966.7	2 255 576.1	2 373 222.1	Total

Table 4. Amounts to be appropriated from the National Revenue Fund for 2024/25

R thousand		Appropriated (including direct charges)	Current payments	Transfers and subsidies	Payments for capital assets	Payments for financial assets	To be appropriated	Increase/ Decrease ¹
		2023/24	2024/25					
1	The Presidency	625 056	595 106	558	16 541	–	612 205	-12 851
2	Parliament ²	3 895 195	2 182 376	571 725	509 755	–	3 263 856	-631 339
3	Cooperative Governance	121 698 251.0	3 936 392.0	121 173 216.0	73 658.0	–	125 183 266.0	3 485 015.0
4	Government Communication and Information System	750 746.0	504 385.0	226 636.0	9 157.0	–	740 178.0	-10 568.0
5	Home Affairs	10 863 343.0	6 424 521.0	4 056 400.0	14 550.0	–	10 495 471.0	-367 872.0
6	International Relations and Cooperation	6 694 073.0	5 480 423.0	883 602.0	202 206.0	–	6 566 231.0	-127 842.0
7	National School of Government	229 018.0	106 606.0	107 944.0	4 174.0	–	218 724.0	-10 294.0
8	National Treasury	958 484 458.0	385 048 324.0	646 213 206.0	24 183.0	850 053.0	1 032 135 766.0	73 651 308.0
9	Planning, Monitoring and Evaluation	475 848.0	445 518.0	–	4 671.0	–	450 189.0	-25 659.0
10	Public Enterprises	302 912.0	292 240.0	21.0	4 229.0	–	296 490.0	-6 422.0
11	Public Service and Administration	553 460.0	479 153.0	54 373.0	5 995.0	–	539 521.0	-13 939.0
12	Public Service Commission	292 119.0	286 296.0	551.0	1 652.0	–	288 499.0	-3 620.0
13	Public Works and Infrastructure	8 782 105.0	1 256 878.0	6 345 281.0	9 922.0	–	7 612 081.0	-1 170 024.0
14	Statistics South Africa	2 691 746.0	2 320 190.0	55.0	325 915.0	–	2 646 160.0	-45 586.0
15	Traditional Affairs	193 121.0	139 740.0	45 683.0	1 860.0	–	187 283.0	-5 838.0
16	Basic Education	31 782 713.0	3 327 073.0	27 633 180.0	1 298 445.0	–	32 258 698.0	475 985.0
17	Higher Education and Training	133 808 544.0	12 487 327.0	124 631 672.0	396 562.0	–	137 515 561.0	3 707 017.0
18	Health	60 111 434.0	2 397 161.0	58 377 475.0	1 444 263.0	–	62 218 899.0	2 107 465.0
19	Social Development	263 029 199.0	899 691.0	274 227 017.0	14 380.0	–	275 141 088.0	12 111 889.0
20	Women, Youth and Persons with Disabilities	1 036 444.0	202 711.0	799 981.0	5 020.0	–	1 007 712.0	-28 732.0
21	Civilian Secretariat for the Police Service	154 152.0	153 793.0	155.0	2 016.0	–	155 964.0	1 812.0
22	Correctional Services	26 026 672.0	26 673 919.0	748 126.0	335 590.0	–	27 757 635.0	1 730 963.0
23	Defence	51 124 429.0	46 622 690.0	4 388 444.0	799 219.0	–	51 810 353.0	685 924.0
24	Independent Police Investigative Directorate	364 386.0	366 143.0	1 037.0	3 377.0	–	370 557.0	6 171.0
25	Justice and Constitutional Development	23 192 650.0	20 229 029.0	3 260 113.0	618 512.0	–	24 107 654.0	915 004.0
26	Military Veterans	894 704.0	503 279.0	331 883.0	28 604.0	–	863 766.0	-30 938.0
27	Office of the Chief Justice	2 429 234.0	2 197 639.0	143 120.0	56 883.0	–	2 397 642.0	-31 592.0
28	Police	102 137 656.0	109 396 693.0	1 324 069.0	2 876 353.0	–	113 597 115.0	11 459 459.0
29	Agriculture, Land Reform and Rural Development	17 254 348.0	8 494 049.0	7 627 927.0	586 182.0	–	16 708 158.0	-546 190.0
30	Communications and Digital Technologies	3 512 185.0	2 352 224.0	1 606 623.0	9 764.0	–	3 968 611.0	456 426.0
31	Employment and Labour	4 092 225.0	2 131 036.0	1 615 316.0	108 490.0	–	3 854 842.0	-237 383.0
32	Forestry, Fisheries and the Environment	9 873 566.0	6 602 921.0	2 001 735.0	136 281.0	–	8 740 937.0	-1 132 629.0
33	Human Settlements	34 942 401.0	967 071.0	31 677 323.0	501 164.0	–	33 145 558.0	-1 796 843.0
34	Mineral Resources and Energy	10 701 218.0	2 412 500.0	6 408 450.0	18 079.0	–	8 839 029.0	-1 862 189.0
35	Science and Innovation	10 874 221.0	603 894.0	8 854 050.0	10 553.0	–	9 468 497.0	-1 405 724.0
36	Small Business Development	2 574 779.0	397 404.0	2 033 974.0	5 167.0	–	2 436 545.0	-138 234.0
37	Sport, Arts and Culture	6 357 683.0	923 617.0	4 912 988.0	269 139.0	–	6 105 744.0	-251 939.0
38	Tourism	2 524 244.0	883 150.0	1 427 610.0	70 148.0	–	2 380 908.0	-143 336.0
39	Trade, Industry and Competition	10 922 547.0	1 790 425.0	7 791 864.0	17 940.0	–	9 600 229.0	-1 322 318.0
40	Transport	79 565 011.0	1 520 258.0	78 903 693.0	6 318.0	204 000.0	80 634 269.0	1 069 258.0
41	Water and Sanitation	22 257 306.0	3 825 149.0	15 905 889.0	4 343 541.0	–	24 074 579.0	1 817 273.0
Total		2 028 075 402.0	667 858 994.0	1 446 312 965.0	15 170 458.0	1 054 053.0	2 130 396 470.0	102 321 068.0

1. A positive number reflects an increase and a negative number reflects a decrease.

2. As this is only the executive's proposal for Parliament's budget, the economic classification disaggregation of the vote is not appropriated in the 2024 Appropriation Bill.

Table 5a. Conditional grants to provinces: 2020/21 to 2026/27

R million	Audited outcome			Adjusted appropriation	Revised estimate	Medium-term expenditure estimates			
	2020/21	2021/22	2022/23	2023/24		2024/25	2025/26	2026/27	
3	Cooperative Governance	138.5	48.1	–	145.8	145.8	149.3	151.3	158.2
13	Public Works and Infrastructure	832.5	835.5	857.9	799.5	799.5	617.3	625.3	653.9
16	Basic Education	19 238.0	21 935.7	23 124.4	23 598.5	23 598.5	26 041.2	27 505.4	28 251.5
18	Health	52 082.0	52 462.2	56 251.5	52 743.4	52 743.4	56 351.4	57 449.8	60 086.8
29	Agriculture, Land Reform and Rural Development	1 688.5	2 235.3	2 294.4	2 166.0	2 166.0	2 279.9	2 526.0	2 581.4
33	Human Settlements	15 342.5	17 302.7	18 802.9	17 080.7	17 080.7	16 906.4	16 918.8	15 261.9
37	Sport, Arts and Culture	1 520.9	2 086.9	2 176.1	2 063.8	2 063.8	2 230.4	2 269.7	2 373.7
40	Transport	17 216.9	19 057.4	19 755.9	22 720.0	22 720.0	24 407.9	25 964.7	25 730.9
Total		108 059.8	115 963.7	123 263.2	121 317.7	121 317.7	128 983.8	133 410.9	135 098.2

1. Details are provided in the 2024 Division of Revenue Bill.

Table 5b. Conditional grants to municipalities: 2020/21 to 2026/27

R million	Audited outcome			Adjusted appropriation	Revised estimate	Medium-term expenditure estimates			
	2020/21	2021/22	2022/23	2023/24		2024/25	2025/26	2026/27	
3	Cooperative Governance	15 578.4	16 932.1	21 762.8	19 764.2	19 419.2	19 319.3	20 233.5	21 160.5
8	National Treasury	1 481.9	2 366.2	2 379.6	2 384.6	2 384.6	2 424.0	1 822.5	1 906.0
13	Public Works and Infrastructure	748.0	758.7	778.4	749.0	749.0	560.1	567.3	593.3
33	Human Settlements	10 738.4	11 416.6	11 677.8	11 655.4	11 655.4	13 220.3	13 967.4	14 752.9
34	Mineral Resources and Energy	1 551.3	2 223.0	2 342.9	2 256.1	2 256.1	1 982.1	1 943.3	1 912.1
40	Transport	4 497.5	5 284.4	6 127.9	6 309.5	6 309.5	7 594.1	8 210.1	7 751.1
41	Water and Sanitation	5 373.2	5 857.8	6 356.7	6 878.5	6 878.5	7 890.1	7 975.5	7 417.2
Total		39 968.7	44 838.8	51 426.0	49 997.2	49 652.2	52 989.9	54 719.7	55 493.0

1. Details are provided in the 2024 Division of Revenue Bill.

Table 6. Training expenditure per vote: 2020/21 to 2026/27

R million	Audited outcome			Adjusted appropriation	Medium-term expenditure estimates			
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
1	The Presidency	0.1	0.7	1.7	2.8	2.8	2.9	3.1
2	Parliament	3.2	3.1	10.9	26.2	27.1	28.5	28.9
3	Cooperative Governance	3.6	3.7	1.0	3.3	3.5	3.8	3.8
4	Government Communication and Information System	0.7	3.2	0.9	0.9	1.4	1.2	1.2
5	Home Affairs	1.6	3.4	4.8	4.9	6.1	6.4	6.7
6	International Relations and Cooperation	1.9	2.4	1.5	16.9	3.1	3.0	3.5
7	National School of Government	0.2	0.3	0.5	0.7	0.7	0.7	0.8
8	National Treasury	3.8	2.6	7.2	5.2	6.4	6.7	7.0
9	Planning, Monitoring and Evaluation	6.7	3.1	0.9	1.0	0.5	0.5	0.5
10	Public Enterprises	0.3	0.5	0.6	1.1	1.1	1.2	1.2
11	Public Service and Administration	0.4	1.5	2.5	2.5	2.6	2.9	3.1
12	Public Service Commission	1.1	0.4	1.2	1.6	1.7	1.8	1.8
13	Public Works and Infrastructure	0.4	1.1	2.5	4.7	4.0	4.2	4.4
14	Statistics South Africa	1.5	2.2	5.4	6.0	2.9	4.4	3.8
15	Traditional Affairs	0.0	0.2	0.4	1.0	1.0	1.1	1.0
16	Basic Education	0.4	1.9	1.8	1.5	2.1	2.1	2.2
17	Higher Education and Training	1.5	3.2	3.3	4.5	4.7	4.9	5.2
18	Health	2.8	4.2	4.0	8.3	8.6	9.0	9.1
19	Social Development	1.7	3.3	3.5	8.5	8.9	9.3	9.7
20	Women, Youth and Persons with Disabilities	0.2	0.7	1.0	0.8	0.7	0.7	0.7
21	Civilian Secretariat for the Police Service	0.7	0.5	0.2	1.3	0.6	0.7	0.7
22	Correctional Services	171.6	174.7	162.2	236.3	241.5	252.6	264.2
23	Defence	152.9	186.6	204.7	188.6	208.8	217.1	232.0
24	Independent Police Investigative Directorate	0.7	1.1	1.0	2.3	1.5	1.5	1.5
25	Justice and Constitutional Development	3.3	5.9	12.9	52.1	48.3	38.0	39.9
26	Military Veterans	0.1	0.1	0.1	1.6	2.5	2.5	2.9
27	Office of the Chief Justice	0.6	3.4	3.6	7.8	8.2	8.0	9.6
28	Police	2 123.6	2 306.5	2 826.1	2 345.7	2 385.7	2 410.2	2 430.6
29	Agriculture, Land Reform and Rural Development	34.2	65.2	76.5	37.5	39.9	41.7	117.7
30	Communications and Digital Technologies	2.0	1.4	0.7	3.3	3.2	3.3	3.4
31	Employment and Labour	2.8	4.7	5.7	15.4	15.5	16.4	17.3
32	Forestry, Fisheries and the Environment	2.3	2.1	2.8	26.1	26.7	26.8	29.0
33	Human Settlements	1.2	0.9	1.0	5.8	6.0	6.3	6.6
34	Mineral Resources and Energy	0.5	1.1	2.2	20.4	21.2	22.3	23.3
35	Science and Innovation	2.2	4.2	2.6	6.7	7.0	7.3	7.6
36	Small Business Development	0.2	0.2	1.4	0.8	0.8	0.8	0.8
37	Sport, Arts and Culture	0.6	1.4	1.1	5.6	5.5	5.8	6.0
38	Tourism	2.5	2.4	2.9	4.4	5.1	5.2	5.5
39	Trade, Industry and Competition	0.7	1.0	1.0	4.9	6.4	8.3	8.6
40	Transport	5.3	2.8	5.1	5.9	6.2	6.5	6.8
41	Water and Sanitation	18.0	61.4	149.3	32.4	31.8	36.5	38.2
Total		2 558.1	2 869.2	3 518.7	3 107.2	3 162.3	3 212.9	3 350.0

Table 7a. Infrastructure expenditure per vote: 2020/21 to 2026/27

R million	Audited outcome			Adjusted appropriation	Medium-term expenditure estimates		
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
2 Parliament	–	–	–	–	–	–	–
3 Cooperative Governance	15 428.8	16 609.3	17 928.1	18 747.5	18 258.2	19 129.5	20 747.3
4 Government Communication and Information System	0.0	0.0	0.0	–	–	–	–
5 Home Affairs	161.2	91.8	56.0	204.6	–	–	–
6 International Relations and Cooperation	29.7	33.6	32.1	114.7	136.6	390.4	263.1
8 National Treasury	479.4	1 317.6	1 293.1	1 474.8	640.6	669.2	699.9
9 Planning, Monitoring and Evaluation	0.1	0.0	0.0	0.1	0.1	0.1	0.1
12 Public Service Commission	0.0	–	–	–	–	–	–
13 Public Works and Infrastructure	550.5	584.3	945.7	985.7	717.0	788.2	871.2
16 Basic Education	10 828.5	14 178.0	14 856.4	14 177.6	15 396.4	16 088.8	16 325.7
17 Higher Education and Training	3 099.9	1 974.4	4 661.0	1 245.6	3 935.1	1 983.8	1 962.0
18 Health	7 147.8	7 215.2	7 807.6	8 413.0	8 887.2	8 880.8	9 029.7
19 Social Development	–	–	–	–	–	–	–
22 Correctional Services	176.2	377.5	366.8	412.0	376.6	387.1	404.9
23 Defence	864.4	416.1	749.1	397.6	393.7	445.1	416.2
25 Justice and Constitutional Development	290.7	609.4	476.0	471.9	460.3	485.4	512.2
27 Office of the Chief Justice	0.1	–	0.0	0.2	–	–	–
28 Police	327.8	405.2	443.5	465.2	548.1	570.2	595.4
29 Agriculture, Land Reform and Rural Development	788.2	1 051.8	493.0	321.3	173.3	141.1	141.6
30 Communications and Digital Technologies	60.6	69.7	–	–	–	–	–
31 Employment and Labour	17.7	14.0	39.7	58.6	60.3	74.9	78.3
32 Forestry, Fisheries and the Environment	219.5	203.5	49.2	194.0	53.0	105.7	106.6
33 Human Settlements	26 190.2	29 356.0	30 792.8	33 109.7	31 386.6	32 201.3	31 389.2
34 Mineral Resources and Energy	3 341.7	5 059.9	5 708.7	6 288.2	5 203.5	5 614.4	5 857.5
35 Science and Innovation	477.7	1 366.2	1 095.2	1 258.6	1 320.2	1 470.2	1 541.3
37 Sport, Arts and Culture	214.3	394.1	286.3	425.1	333.2	292.6	303.8
38 Tourism	240.1	206.3	139.9	–	65.5	–	–
39 Trade, Industry and Competition	2 069.9	1 867.9	622.6	1 674.0	1 934.2	2 030.9	2 384.1
40 Transport	29 558.8	33 383.0	41 697.6	45 933.1	44 043.0	47 594.0	48 958.2
41 Water and Sanitation	10 386.3	11 583.6	13 623.2	17 621.5	19 669.0	20 589.7	18 973.8
Total	112 950.0	128 368.3	144 164.8	153 994.6	153 991.9	159 933.2	161 562.2

Table 7b. Nature of infrastructure investment: 2020/21 to 2026/27¹

R million	Audited outcome			Adjusted appropriation	Medium-term expenditure estimates		
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
New infrastructure assets	4 039.6	5 516.3	5 689.2	6 101.0	5 556.6	5 686.4	6 058.5
Existing infrastructure assets	3 102.7	3 296.1	3 301.3	4 575.5	4 728.3	5 254.9	4 768.8
Upgrading and additions	1 854.9	1 999.2	2 218.9	2 905.4	2 777.2	3 171.9	2 926.9
Rehabilitation, renovations and refurbishment	1 100.2	983.6	883.5	1 486.0	1 564.0	1 537.6	1 512.1
Maintenance and repair	147.5	313.3	198.9	184.1	387.2	545.4	329.9
Infrastructure transfers	105 807.7	119 555.9	135 174.3	143 318.1	143 707.0	148 992.0	150 734.8
Current	556.5	595.8	966.1	1 051.1	761.9	819.7	1 049.2
Capital	105 251.2	118 960.1	134 208.2	142 267.0	142 945.1	148 172.3	149 685.6
Total Infrastructure	112 950.0	128 368.3	144 164.8	153 994.6	153 991.9	159 933.2	161 562.2
Current infrastructure ²	704.0	909.2	1 165.1	1 235.2	1 149.1	1 365.1	1 379.1
Capital infrastructure ³	112 246.0	127 459.1	142 999.7	152 759.4	152 842.8	158 568.2	160 183.2

- Amounts include mega infrastructure projects and programmes for which the total cost is at least R1 billion over the project-lifecycle; large projects and programmes for which the total cost is at least R250 million but less than R1 billion over the project-lifecycle; and small projects and programmes for which the total cost is less than R250 million over the project-lifecycle. Amounts also include infrastructure transfers to other spheres, agencies and entities, and maintenance and repair projects.
- Current infrastructure refers to the maintenance and repairs of existing infrastructure assets and is aimed at maintaining the capacity and effectiveness of an asset at the designed level.
- Capital infrastructure refers to the construction, replacement, upgrading, rehabilitation, renovation and refurbishment of infrastructure resulting in a new asset or an increase in the capacity, effectiveness and value of an existing asset.

Table 8. Personnel expenditure per vote: 2020/21 to 2026/27

R million	Audited outcome			Adjusted appropriation	Revised estimate	Medium-term expenditure estimates			Average personnel expenditure growth rate (%)	
	2020/21	2021/22	2022/23	2023/24		2024/25	2025/26	2026/27	2020/21 -2026/27	
1	The Presidency	333.5	339.3	342.0	391.0	391.0	387.8	406.8	427.6	4.2%
2	Parliament	1 447.4	1 426.3	1 534.5	1 436.8	1 436.8	1 500.2	1 566.3	1 638.0	2.1%
3	Cooperative Governance	326.6	337.5	346.4	346.7	346.7	361.9	377.7	395.0	3.2%
4	Government Communication and Information System	267.6	284.2	286.5	283.1	283.1	295.3	308.3	321.6	3.1%
5	Home Affairs	3 511.4	3 667.5	3 903.6	3 498.6	3 498.6	3 976.0	4 191.4	4 368.8	3.7%
6	International Relations and Cooperation	3 120.9	2 951.9	3 057.5	3 083.9	3 083.9	3 175.0	3 207.5	3 354.5	1.2%
7	National School of Government	55.8	56.9	54.6	60.4	59.1	63.1	65.9	68.9	3.6%
8	National Treasury	778.6	826.0	850.4	909.1	909.1	932.4	973.3	1 017.8	4.6%
9	Planning, Monitoring and Evaluation	291.2	292.4	304.1	312.3	312.3	336.9	351.6	367.7	4.0%
10	Public Enterprises	141.2	140.0	142.0	167.3	161.6	176.5	184.0	192.3	5.3%
11	Public Service and Administration	270.0	268.2	277.2	294.1	283.7	292.4	305.2	319.2	2.8%
12	Public Service Commission	203.0	204.8	206.7	232.1	232.1	217.4	226.0	237.1	2.6%
13	Public Works and Infrastructure	485.0	497.4	514.2	562.6	562.6	622.4	640.5	669.8	5.5%
14	Statistics South Africa	1 486.0	1 670.3	1 702.8	1 713.5	1 713.5	1 733.0	1 809.2	1 892.1	4.1%
15	Traditional Affairs	72.8	81.7	86.2	97.2	97.2	101.2	105.4	110.3	7.2%
16	Basic Education	503.4	543.9	549.9	589.5	589.5	626.5	663.6	693.7	5.5%
17	Higher Education and Training	9 223.2	9 183.1	10 251.8	11 122.3	11 065.8	11 785.7	12 411.2	13 122.7	6.1%
18	Health	927.3	848.2	761.0	657.4	657.4	694.1	727.6	761.0	-3.2%
19	Social Development	523.1	492.6	512.9	536.2	536.2	536.4	559.9	585.6	1.9%
20	Women, Youth and Persons with Disabilities	110.3	115.1	117.2	130.1	130.1	132.5	138.3	144.6	4.6%
21	Civilian Secretariat for the Police Service	99.3	102.5	107.7	108.9	108.9	123.1	129.9	133.7	5.1%
22	Correctional Services	17 362.0	17 678.4	18 238.0	18 290.1	18 290.1	19 433.1	20 291.8	21 220.8	3.4%
23	Defence	32 759.9	33 717.0	34 660.9	31 829.3	31 829.3	34 181.1	35 652.6	37 284.1	2.2%
24	Independent Police Investigative Directorate	250.4	214.9	224.4	245.5	245.5	256.9	268.2	280.5	1.9%
25	Justice and Constitutional Development	11 524.1	12 211.5	12 983.3	13 637.5	13 637.5	15 055.1	15 699.7	16 395.5	6.1%
26	Military Veterans	121.6	116.4	124.8	141.4	141.4	140.4	146.6	153.3	3.9%
27	Office of the Chief Justice	1 718.2	1 791.5	1 869.8	1 971.3	1 971.3	1 902.3	1 998.7	2 089.2	3.3%
28	Police	75 697.2	78 411.9	80 864.1	83 795.1	83 795.1	92 698.7	98 026.8	102 512.4	5.2%
29	Agriculture, Land Reform and Rural Development	3 764.1	3 836.8	4 074.6	4 198.1	4 198.1	4 120.1	4 306.7	4 463.3	2.9%
30	Communications and Digital Technologies	270.6	271.5	265.0	302.0	286.8	315.3	329.1	344.2	4.1%
31	Employment and Labour	1 224.3	1 277.7	1 351.6	1 427.3	1 385.5	1 501.9	1 546.9	1 617.8	4.8%
32	Forestry, Fisheries and the Environment	1 962.8	2 043.7	2 046.2	2 074.2	2 074.2	2 236.4	2 337.0	2 442.6	3.7%
33	Human Settlements	352.5	359.3	370.8	415.0	415.0	433.3	452.3	473.1	5.0%
34	Mineral Resources and Energy	956.9	978.0	1 015.4	1 066.6	1 066.6	1 113.6	1 162.6	1 215.9	4.1%
35	Science and Innovation	321.9	332.8	340.5	389.5	384.1	386.8	403.8	422.3	4.6%
36	Small Business Development	135.0	138.4	144.4	203.4	203.4	251.6	262.8	274.7	12.6%
37	Sport, Arts and Culture	333.7	335.9	353.4	382.9	382.9	402.0	419.7	439.0	4.7%
38	Tourism	330.7	337.5	353.3	395.5	395.5	411.9	429.1	447.8	5.2%
39	Trade, Industry and Competition	1 017.9	1 018.5	1 046.4	1 066.1	1 066.1	1 081.2	1 128.6	1 180.3	2.5%
40	Transport	471.5	479.6	505.3	557.5	557.5	571.6	596.8	624.1	4.8%
41	Water and Sanitation	1 638.3	1 742.2	1 812.9	1 874.2	1 874.2	1 986.1	2 079.5	2 175.1	4.8%
Total		176 391.5	181 623.0	188 554.3	190 795.5	190 659.2	206 548.9	216 888.7	226 877.6	4.3%

Table 9. Personnel numbers and unit cost per vote: 2022/23 to 2026/27

	Number of posts estimated for 31 March 2024		Number and cost of personnel posts filled/ planned for on funded establishment										Average personnel growth rate (%)	Average unit cost growth rate (%)	
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate								
			2022/23		2023/24		2024/25		2025/26		2026/27				2023/24 - 2026/27
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost			
1 The Presidency	628	31	501	683	549	712	515	753	521	781	521	821	-1.8%	4.9%	
2 Parliament	1 693	–	1 675	916	1 528	940	1 501	999	1 479	1 059	1 462	1 120	-1.5%	6.0%	
3 Cooperative Governance	499	1	495	700	457	758	450	804	444	851	434	911	-1.7%	6.3%	
4 Government Communication and Information System	527	51	501	572	455	622	428	691	419	735	413	779	-3.2%	7.8%	
5 Home Affairs	7 473	35	8 935	437	7 532	465	7 901	503	7 892	531	7 779	562	1.1%	6.5%	
6 International Relations and Cooperation	3 278	13	3 387	903	3 371	915	3 443	922	3 459	927	3 533	950	1.6%	1.2%	
7 National School of Government	77	–	77	710	83	709	84	750	83	791	81	847	-0.8%	6.1%	
8 National Treasury	1 066	150	1 046	813	1 071	849	1 039	898	1 027	947	1 020	997	-1.6%	5.5%	
9 Planning, Monitoring and Evaluation	390	18	462	658	474	659	489	689	485	726	479	767	0.4%	5.2%	
10 Public Enterprises	201	–	169	840	201	804	211	838	205	898	203	945	0.4%	5.5%	
11 Public Service and Administration	374	20	401	691	395	718	388	753	384	795	380	839	-1.3%	5.4%	
12 Public Service Commission	293	21	365	567	456	508	375	580	378	598	395	600	-4.7%	5.7%	
13 Public Works and Infrastructure	793	32	682	754	714	788	757	822	727	882	709	945	-0.3%	6.3%	
14 Statistics South Africa	3 301	–	2 670	638	2 545	673	2 635	658	2 801	646	2 983	634	5.4%	-2.0%	
15 Traditional Affairs	126	25	106	815	113	861	110	919	110	962	107	1 030	-1.8%	6.2%	
16 Basic Education	898	90	785	701	799	738	799	784	795	834	787	882	-0.5%	6.1%	
17 Higher Education and Training	28 959	549	29 550	347	29 227	379	29 428	400	29 340	423	29 369	447	0.2%	5.7%	
18 Health	1 468	41	1 220	624	978	672	1 017	683	1 047	695	1 079	705	3.3%	1.6%	
19 Social Development	690	35	733	700	723	742	675	794	663	844	654	896	-3.3%	6.5%	
20 Women, Youth and Persons with Disabilities	144	7	144	814	153	848	148	893	147	943	146	990	-1.6%	5.3%	
21 Civilian Secretariat for the Police Service	163	29	172	626	157	695	172	714	174	744	174	769	3.5%	3.4%	
22 Correctional Services	39 563	308	39 550	461	39 346	465	39 567	491	39 010	520	38 443	552	-0.8%	5.9%	
23 Defence	70 217	–	71 313	486	69 591	457	70 939	482	72 172	494	73 446	508	1.8%	3.5%	
24 Independent Police Investigative Directorate	398	24	394	570	404	608	396	649	389	689	384	730	-1.7%	6.3%	
25 Justice and Constitutional Development	25 572	891	25 034	519	24 964	546	26 157	576	25 815	608	25 720	637	1.0%	5.3%	
26 Military Veterans	177	48	196	638	216	654	197	713	192	762	188	814	-4.5%	7.6%	
27 Office of the Chief Justice	2 920	273	2 733	684	2 853	691	2 521	755	2 636	758	2 743	762	-1.3%	3.3%	
28 Police	178 708	–	179 510	450	183 708	456	187 878	493	187 278	523	186 538	550	0.5%	6.4%	
29 Agriculture, Land Reform and Rural Development	7 474	638	6 887	592	6 840	614	6 246	660	6 162	699	6 003	743	-4.3%	6.6%	
30 Communications and Digital Technologies	337	20	300	883	315	911	357	883	351	937	346	994	3.2%	2.9%	
31 Employment and Labour	2 848	408	3 239	417	3 133	442	3 211	468	3 091	500	3 028	534	-1.1%	6.5%	
32 Forestry, Fisheries and the Environment	4 148	629	4 090	500	4 133	502	4 122	542	4 080	573	4 041	604	-0.8%	6.4%	
33 Human Settlements	568	–	570	651	587	707	584	743	579	781	575	823	-0.7%	5.2%	
34 Mineral Resources and Energy	1 460	17	1 517	69	1 550	688	1 511	737	1 482	785	1 461	832	-2.0%	6.6%	
35 Science and Innovation	495	6	387	880	426	902	397	974	386	1 046	378	1 117	-3.9%	7.4%	
36 Small Business Development	232	20	201	720	283	719	322	781	306	859	302	910	2.2%	8.2%	
37 Sport, Arts and Culture	712	79	594	595	615	623	595	676	577	727	571	768	-2.4%	7.3%	
38 Tourism	511	9	485	729	514	769	504	817	491	874	481	931	-2.2%	6.6%	
39 Trade, Industry and Competition	1 443	38	1 243	842	1 188	897	1 148	942	1 138	992	1 126	1 048	-1.8%	5.3%	
40 Transport	705	19	734	689	771	723	810	706	835	715	866	720	4.0%	-0.1%	
41 Water and Sanitation	5 066	614	3 080	589	3 086	607	3 324	597	3 445	604	3 597	605	5.2%	-0.1%	
Total	396 595	5 189	396 131	476	396 506	481	403 350	512	402 994	538	402 944	563	0.5%	5.4%	

Table 10. Departmental receipts per vote¹: 2020/21 to 2026/27

R million	Audited outcome			Adjusted estimate	Revised estimate	Medium-term receipts estimates		
	2020/21	2021/22	2022/23	2023/24		2024/25	2025/26	2026/27
1 The Presidency	0.6	0.8	0.7	0.8	0.8	0.8	0.9	0.9
2 Parliament	14.0	12.0	12.0	73.0	73.0	35.5	36.0	37.6
3 Cooperative Governance	11.9	18.6	9.4	8.1	8.0	2.9	3.2	3.6
4 Government Communication and Information System	1.1	1.0	1.3	1.8	1.8	0.9	0.9	1.0
5 Home Affairs	370.9	718.7	1 029.1	1 047.5	1 047.5	1 096.9	1 151.8	1 209.4
6 International Relations and Cooperation	101.8	64.0	186.2	57.7	57.7	58.4	61.3	64.4
7 National School of Government	0.2	0.4	0.3	0.4	0.3	0.3	0.3	0.3
8 National Treasury	32 694.7	11 574.5	14 039.2	30 826.4	30 609.7	14 858.5	9 298.2	7 352.1
9 Planning, Monitoring and Evaluation	2.1	0.5	2.5	2.3	2.3	0.9	0.9	1.0
10 Public Enterprises	10.7	0.6	1.5	0.2	0.3	0.1	0.1	0.1
11 Public Service and Administration	0.7	0.7	0.3	0.8	0.8	1.1	0.8	0.9
12 Public Service Commission	0.8	0.4	0.4	0.4	0.1	0.2	0.2	0.2
13 Public Works and Infrastructure	9.1	15.5	33.3	1.8	1.8	1.8	1.7	1.7
14 Statistics South Africa	2.4	9.4	2.7	1.2	1.3	1.0	1.0	1.0
15 Traditional Affairs	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
16 Basic Education	3.4	11.7	12.1	21.4	21.4	10.7	11.3	12.0
17 Higher Education and Training	18.5	17.4	47.1	28.2	28.2	28.9	30.3	31.6
18 Health	3.8	521.0	1 165.7	190.1	209.0	19.0	14.2	13.5
19 Social Development	24.0	22.3	332.1	23.2	24.0	31.5	31.9	31.9
20 Women, Youth and Persons with Disabilities	0.2	0.6	0.4	0.4	0.1	0.1	0.1	0.1
21 Civilian Secretariat for the Police Service	0.1	0.2	0.2	0.1	0.1	0.1	0.1	0.1
22 Correctional Services	108.8	201.9	148.1	196.8	196.8	166.9	173.1	179.7
23 Defence	923.6	1 145.6	1 263.5	1 256.5	1 256.5	1 319.3	1 345.7	1 373.0
24 Independent Police Investigative Directorate	0.3	0.3	0.3	1.7	1.7	0.3	0.3	0.3
25 Justice and Constitutional Development	337.3	365.4	503.0	529.4	529.4	546.0	562.5	575.8
26 Military Veterans	1.1	0.6	0.4	1.2	1.2	0.6	0.6	0.6
27 Office of the Chief Justice	2.7	3.3	3.9	4.2	4.2	4.4	4.4	4.5
28 Police	672.5	662.3	762.0	607.9	607.9	526.0	530.1	539.4
29 Agriculture, Land Reform and Rural Development	259.8	312.0	364.1	356.5	371.5	394.9	419.8	446.2
30 Communications and Digital Technologies	105.7	1.5	6.0	2.5	4.2	2.4	2.4	2.4
31 Employment and Labour	9.2	9.1	19.0	18.7	23.4	23.7	24.3	24.8
32 Forestry, Fisheries and the Environment	77.5	99.7	86.9	87.8	87.8	137.9	140.9	143.4
33 Human Settlements	0.4	1.1	1.8	1.1	1.1	0.3	0.3	0.3
34 Mineral Resources and Energy	280.9	100.0	36.7	43.5	43.5	53.7	54.2	56.6
35 Science and Innovation	2.2	1.1	0.7	2.1	2.1	0.7	0.8	0.8
36 Small Business Development	0.3	0.1	0.1	0.1	0.1	0.1	0.1	0.1
37 Sport, Arts and Culture	0.6	11.6	4.8	11.1	64.2	5.5	5.6	5.6
38 Tourism	11.9	81.9	66.3	64.0	64.0	3.0	3.0	3.0
39 Trade, Industry and Competition	140.2	122.1	151.9	244.1	203.8	204.4	204.9	206.9
40 Transport	1.6	51.2	204.3	2.5	2.8	2.6	3.1	3.3
41 Water and Sanitation	22.8	5.8	26.7	6.7	6.7	7.3	7.6	7.7
Total departmental receipts as per vote	36 230.3	16 166.8	20 527.1	35 724.0	35 561.0	19 549.8	14 128.9	12 338.1
Less: Parliament (retained departmental receipts)	14.0	12.0	12.0	73.0	73.0	35.5	36.0	37.6
Plus: Sale of non-core assets	-	-	-	6 000.0	2 000.0	4 000.0	-	-
Plus: Public entity conduit receipts ²	1 714.6	1 990.6	10 351.8	8 030.0	8 087.9	2 342.2	2 437.3	2 544.9
<i>Independent Communications Authority of South Africa</i>	<i>1 505.0</i>	<i>1 833.6</i>	<i>10 179.5</i>	<i>7 897.4</i>	<i>7 897.4</i>	<i>2 142.5</i>	<i>2 228.3</i>	<i>2 326.3</i>
<i>Competition Commission</i>	<i>209.6</i>	<i>157.0</i>	<i>172.3</i>	<i>132.6</i>	<i>190.5</i>	<i>199.6</i>	<i>209.0</i>	<i>218.6</i>
Plus: Mineral royalties, mining leases and ownership	14 121.9	28 339.3	25 337.6	14 303.3	15 717.9	15 999.9	16 930.5	17 850.3
Total departmental and other receipts as per Budget Review	52 052.7	46 484.7	56 204.6	63 984.3	61 293.9	41 856.4	33 460.6	32 695.7

1. Includes the departmental receipts of all departments within a vote.

2. There are receipts for which a department serves as a conduit to deposit funds into the National Revenue Fund. As such, they are included as other receipts for consolidation purposes. These receipts are, however, excluded from both departmental and entity financial statements.

INFORMATION CONTAINED IN EACH VOTE

The ENE describes in detail the planned spending in all national government votes over the MTEF period, which is government’s 3-year expenditure planning window. The Minister of Finance tables the ENE in Parliament alongside the main budget. It serves as the explanatory memorandum to the Appropriation Bill. Through the bill and the publication, the executive seeks Parliament’s approval and adoption of its spending plans for the first year of the MTEF period. Once the president assents to the Appropriation Act and it has been published in a Government Gazette, funds allocated for the first year of the MTEF period are appropriated from the National Revenue Fund. As Parliament authorises expenditure annually, spending estimates for the 2 outer years of the MTEF period are not included in the Appropriation Bill. These estimates or indicative allocations form the basis of planning for the following year’s budget and the next MTEF period.

The main budget expenditure, determined by the fiscal stance adopted by government, includes direct charges against the National Revenue Fund, such as debt-service costs, the provincial equitable share and payments to the National Revenue Fund, among other things. Direct charges are spent in terms of section 213(2)b of the Constitution. They are not budgeted for in any vote’s programme or included in any appropriation act, and therefore do not require parliamentary approval. To allow for expenditure related to emerging government policy priorities, main budget expenditure also includes a contingency reserve and any provisional allocations not assigned to votes at the time of finalising the main budget. Similarly, this expenditure is not contained in the Appropriation Bill.

Information in the Appropriation Bill is presented by vote. A vote specifies the total amount appropriated to a department or government component, where applicable. Each chapter in the ENE relates to a vote. Each vote contained in the ENE follows the following format:

Budget summary

This table shows the budgeted expenditure for the vote for the 3-year MTEF period.

R million	2024/25				Total	2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Payments for financial asset		Total	Total
MTEF allocation							
Programme name							
Subtotal							
Direct charge against the National Revenue Fund							
Item							
Total expenditure estimates							

Executive authority Minister
Accounting officer Director-General/Chief Operating Officer
Website www.domain.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

The **2024/25 total** shows the total allocation per programme and the total allocation for the vote for 2024/25, and corresponds with the information in the 2024 Appropriation Bill.

The total vote allocation to be appropriated by Parliament is categorised by economic classification, into **current payments, transfers and subsidies, payments for capital assets and payments for financial assets**.

Current payments are payments made by an institution for its operational requirements.

Transfers and subsidies are payments made by an institution for which the institution does not directly receive anything in return.

Payments for capital assets are payments made by an institution for an asset that can be used for more than 1 year, and from which future economic benefits or service potential are expected to flow.

Payments for financial assets are mainly payments made by institutions as loans to public corporations or as equity investments in public corporations. Payments are reflected as expenditure rather than financing because the purpose of the transaction is not profit oriented. This column is shown only in votes where such payments have been budgeted for. Payments for theft and losses are included in this category. As it is not possible to budget for these in advance, payments will appear only in the historical information once they are known.

For **2025/26** and **2026/27**, expenditure estimates in the vote are shown for the 2 outer years of the MTEF period.

MTEF allocation shows the expenditure allocation for the upcoming financial year and the expenditure estimates for the 2 outer years of the MTEF period for each programme.

Direct charge against the National Revenue Fund is an amount withdrawn directly from the National Revenue Fund, as envisaged in section 213(2)(b) of the Constitution. It is not budgeted for in any programme in a particular vote and is not included in the Appropriation Bill. As such, it is shown as a separate item.

Total expenditure estimates is the sum of expenditure on programmes plus direct charges against the National Revenue Fund.

The last 3 rows of the table provide accountability information: the vote's executive authority, accounting officer and website.

Vote purpose

The purpose of the vote captures a department's mandate, objectives or administrative functions, as stated in the Appropriation Bill.

Mandate

The institution's mandate, as contained in the relevant act(s) or policy document(s) that govern(s) the institution's establishment and operations, is described.

Selected performance indicators

This table highlights a vote's performance in terms of key indicators for the past 3 years, the current year and the projections for the MTEF period.

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27

The table presents only a selected set of a department or entity's performance indicators and is not intended to provide a comprehensive view of the institution's performance. The table, however, contains key indicators linked to strategic and annual performance plans, as informed by government's medium-term strategic framework and ministerial delivery agreements. Managing, monitoring and measuring performance are integral to improving service delivery.

Footnotes are used in this table where there is no historical data available, where an indicator has been discontinued or a new one introduced, or where no projections are available. Reasons for revisions to targets from what was published in the 2023 ENE are contained in the annual performance plans of departments and entities. These include budget reductions, new focus areas or indicators, and changes requested by the executive authority and/or Parliament.

An **Indicator** is a measure that tracks progress towards meeting the target that the department or entity has set. An indicator may measure inputs, activities, outputs and outcomes, or, in certain instances, explanatory information relating to the internal or external environment.

The **Programme** links the indicator to the programme associated with it.

The **MTSF priority** links the indicator to 1 or more of the 7 priorities targeted by government, aimed at addressing poverty, inequality and unemployment.

The **Audited performance** column shows the achievements of the institution for the past 3 financial years.

The **Estimated performance** column shows what the institution expects to achieve in the current financial year.

The **MTEF targets** column shows what the institution expects to achieve over the MTEF period. Targets can be qualitative or quantitative. All quantitative indicators must have targets that are absolute values/numbers.

In the selected performance indicators table, a dash (–) means that information is not available, generally because the indicator was introduced only in subsequent years. However, in all expenditure and revenue tables, a dash (–) indicates that information is either unavailable or equal to zero. Due to rounding off, the line item figures in tables may not necessarily add up to the total of the figures in the table.

Expenditure overview

This is a narrative discussion that provides an outline of what the institution aims to achieve over the medium term and how it plans to spend its budget in support of this. The discussion centres on the institution’s primary focus areas, including its policy and spending focus (significant spending items and key service deliverables) over the period ahead, as contained in its planning documents and aligned with key government priorities and objectives.

Significant increases or decreases in expenditure, including in the past, are explained in terms of the institution’s performance targets, service delivery methods, policies, personnel profiles or any other applicable factors. The average annual estimated rates of increase or decrease are presented in the tables in nominal, not real, terms.

Expenditure trends and estimates

This table shows audited expenditure for the past 3 years, the adjusted appropriation for the current financial year and expenditure estimates over the MTEF period by programme and economic classification.

Programmes											
1. Programme name											
2. Programme name											
3. Programme name											
4. Programme name											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimates			Average growth rate (%)	Average: Expenditure/Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Programme 1											
Programme 2											
Programme 3											
Programme 4											
Total											
Change to 2023											
Budget estimate											
Economic classification											
Current payments											
Economic classification item											
Transfers and subsidies											
Economic classification item											
Payments for capital assets											
Economic classification item											
Payments for financial assets											
Total											

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Expenditure is set out first by **Programme** and then by **Economic classification**. Expenditure is classified as current payments, transfers and subsidies, payments for capital assets and payments for financial assets. Where programme structures have been changed in recent years, expenditure and budgets have, to the extent possible, been reallocated to the new approved programme structure for all the years shown, for comparability.

Direct charge against the National Revenue Fund is an amount withdrawn directly from the National Revenue Fund, as envisaged in section 213(2)(b) of the Constitution. It is not budgeted for in any of the institution’s programmes and is not included in the Appropriation Bill. As such, it is shown as a separate item.

Audited outcomes are presented as they appear in the institution’s annual financial statements. However, reallocations are made for any subsequent approved budget changes to the programme structure.

Adjusted appropriation shows the adjusted total amount voted in a financial year. Most changes are typically made at mid-year at the time of the adjustments budget, but could include any other money bills tabled during the financial year. These adjustments can be made only in terms of the circumstances listed in section 30 of the Public Finance Management Act (1999) and sections 5 and 6 of the Appropriation Act (2023). These adjustments are included in an adjustments appropriation bill(s), which Parliament approves before expenditure, in certain circumstances, can take place. Details of the adjustments are tabled in acts of Parliament and the accompanying Adjusted Estimates of National Expenditure, and other publications.

The **Average growth rate (%)** shows the growth rate per year, averaged over the 3-year period, as a percentage.

The **Average: Expenditure/Total (%)** shows the proportion of total institutional expenditure that an expenditure item comprises, averaged over the 3-year period, as a percentage.

The **Medium-term expenditure estimate** shows expenditure estimates for 2024/25, 2025/26 and 2026/27. The estimates for 2024/25 are the appropriations proposed in the 2024 Appropriation Bill considered by Parliament. The estimates for 2025/26 and 2026/27 are indicative allocations and will form the basis for planning the 2025 Budget and the next MTEF period.

The **Average growth rate (%)** is the growth rate per year, averaged over the 3-year period, expressed as a percentage.

Transfers and subsidies expenditure trends and estimates

This table shows the transfers and subsidies expenditure trends for the past 3 years, the revised expenditure estimate for the current financial year and expenditure estimates over the MTEF period by transfer item.

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimates			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
R thousand											
Economic classification item											
Current/Capital											
Transfers and subsidies recipient name											
Transfers and subsidies recipient name											
Economic classification item											
Current/Capital											
Transfers and subsidies recipient name											
Transfers and subsidies recipient name											
Total											

The **Audited outcome** is presented as it appears in the institution’s annual financial statements.

Adjusted appropriation shows the adjusted total amount voted in a financial year. Most changes are typically made at mid-year at the time of the adjustments budget, but could include any other money bills tabled during the financial year. These adjustments can be made only in terms of the circumstances listed in section 30 of the

Public Finance Management Act (1999) and sections 5 and 6 of the Appropriation Act (2023).

The **Average growth rate (%)** shows the growth rate per year, averaged over the 3-year period, as a percentage.

The **Average: Expenditure/Total (%)** shows the proportion of total institutional expenditure that an expenditure item comprises, averaged over the 3-year period, as a percentage.

The **Medium-term expenditure estimate** shows expenditure estimates for 2024/25, 2025/26 and 2026/27.

Personnel information

Personnel information relating to salary level bands is set out for a 5-year period. The number of posts, the cost to the institution and the average unit cost of a post are shown as estimated by the department.

Vote personnel numbers and cost by salary level and programme level¹

Programmes																
1. Administration																
2. Programme name																
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/Total (%)		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimates								
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24- 2026/27				
Department		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
Salary level																
1 – 6																
7 – 10																
11 – 12																
13 – 16																
Other																
Programme																
Programme 1																
Programme 2																

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Details of total personnel numbers are provided by **Salary level** and **Programme**.

Number of funded posts refers to the number of posts in an institution’s establishment for which provision is made in its budget.

Number of posts additional to the establishment refers to posts that do not form part of the institution’s approved establishment but which have been budgeted for.

Information is provided on the **Number** and **Cost** of posts filled or planned to be filled in the total establishment by salary level.

The **Unit cost** is calculated by dividing the cost by the number of posts.

The **Average growth rate (%)** shows the growth rate per year, averaged over the 3-year period, as a percentage.

The **Average: Salary level/Total (%)** shows the proportion of total posts per salary level band, on average over the period, as a percentage.

Personnel information is typically discussed in the expenditure overview, particularly in relation to performance and spending.

Departmental receipts

This table provides details of the revenue collected by the vote over a 7-year period.

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/Total (%)	
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26			2026/27
R thousand													
Departmental receipts													
Economic classification Item													
<i>Lower level classification Item</i>													
Economic classification Item													
<i>Lower level classification Item</i>													
<i>Lower level classification Item</i>													
<i>Lower level classification Item</i>													
Total													

Departmental receipts are set out by **Economic classification item**.

The **Audited outcome** is presented as it appears in the institution’s annual financial statements.

The **Adjusted estimate** for 2023/24 shows the estimate of the institution’s receipts published in the 2023 Adjusted Estimates of National Expenditure.

The **Revised estimate** shows the current estimate of institutional receipts for 2023/24.

The **Average growth rate (%)** shows the growth rate per year, averaged over the 3-year period, as a percentage.

The **Average: Receipt item/Total (%)** shows the proportion of total departmental revenue receipts in a particular economic classification item, averaged over a 3-year period, as a percentage.

Information on each programme

Programme purpose

The purpose of each programme is stated as it is set out in the 2024 Appropriation Bill. The programme purpose outlines the functions and activities of the particular programme, as per the approved budget programme structure. Programme 1 is usually the *Administration* programme, comprising the administrative functions and activities required to keep the department operating. It includes the ministry and deputy ministry, the director-general’s office and central corporate services.

Objectives

Objectives are stated for each programme, with the exception in most cases of the *Administration* programme. A programme objective includes an explanation of its strategic intent, as well as of the specific interventions and progress measures for that objective. Objectives are broadly aligned with institutional strategic plans and annual performance plans, as informed by ministerial service delivery agreements and the National Development Plan, and articulated in government’s medium-term strategic framework.

Subprogrammes (per programme)

The key activities carried out by each subprogramme are described, generally with the exception of the *Administration* programme as it is typically standardised across all departments. Explanatory notes are provided on transfers to entities or partner organisations, and, where applicable, on subsidies, incentives or financial assistance programmes.

Expenditure trends and estimates (per programme)

The table for each programme sets out expenditure by subprogramme and economic classification item over a 7-year period.

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimates			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Subprogramme name											
Total											
Change to 2023											
Budget estimate											
Economic classification											
Current payments											
Compensation of employees											
Goods and services											
Economic classification item											
Transfers and subsidies											
Economic classification item											
Payments for capital assets											
Economic classification item											
Payments for financial assets											
Economic classification item											
Total											
Proportion of total programme expenditure to vote expenditure											

Expenditure over the 7-year period is set out, first by **Subprogramme** then by **Economic classification**, as current payments, transfers and subsidies, payments for capital assets, and payments for financial assets.

Audited outcome is presented as it appears in the institution’s annual financial statements, with amounts reallocated for any subsequent approved changes to the budget programme structure.

Adjusted appropriation shows the adjusted total amount voted in a financial year. Most changes are typically made at mid-year at the time of the adjustments budget, but could include any other money bills tabled during the financial year. These adjustments can be made only in terms of the circumstances listed in section 30 of the Public Finance Management Act (1999) and sections 5 and 6 of the Appropriation Act (2023). These adjustments are included in an adjustments appropriation bill(s), which Parliament approves before expenditure, in certain circumstances, can take place. Details of the adjustments are tabled in acts of Parliament and the accompanying Adjusted Estimates of National Expenditure, and other publications.

The **Average growth rate (%)** shows the growth rate per year, averaged over a 3-year period, as a percentage.

The **Average: Expenditure/Total (%)** shows the proportion of total programme expenditure that a subprogramme or an expenditure item comprises, averaged over a 3-year period, as a percentage.

The **Medium-term expenditure estimate** shows programme expenditure estimates for the MTEF period. The estimates for 2023/24 are the appropriations proposed in the 2024 Appropriation Bill. The estimates for 2025/26 and 2026/27 are indicative allocations and will form the basis for planning the 2025 Budget and the next MTEF period.

Personnel information (per programme)

Personnel information relating to salary level bands is set out for a 5-year period. The number of posts, the cost to the institution and the average unit cost of a post are shown as estimated for the programme.

Programme personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimates									
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27	
Programme	Salary level	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 – 2026/27
	1 – 6																
	7 – 10																
	11 – 12																
	13 – 16																
	Other																

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Details of total personnel numbers are provided by **Salary level**.

Number of funded posts refers to the number of posts in an institution’s programme establishment for which provision is made in its budget.

Number of posts additional to the establishment refers to posts that do not form part of the institution’s approved establishment but which have been budgeted for.

Information is provided on the **Number** and **Cost** of posts filled or planned to be filled in the total programme establishment by salary level.

The **Unit cost** is calculated by dividing the cost by the number of posts.

The **Average growth rate (%)** shows the growth rate per year, averaged over a 3-year period, as a percentage.

The **Average: Salary level/Total (%)** shows the proportion of the total programme posts per salary level band, on average over the period, as a percentage.

Programme personnel information is discussed in the expenditure overview, particularly in relation to performance and spending.

Entities

The information provided on entities is similar to what is reported on for a department. However, as the basis of accounting used by entities is different to the basis used by departments, entities’ statements of financial performance and financial position are provided.

Entity accounts are prepared using the accrual basis of accounting, whereas departmental accounts are prepared using the modified cash basis of accounting.

In the accrual basis of accounting, a transaction is recorded whenever there is an economic event, regardless of when a cash transaction takes place. This basis of accounting also includes items that do not involve any flow of cash, such as adjustments made to account for depreciation.

In the modified cash basis of accounting, a transaction is recorded only if cash has been exchanged and at the time that this exchange takes place.

Information on each of the entities generally consists of:

- selected performance indicators relating to the entity’s mandate
- an entity overview narrative that provides an outline of the entity’s mandate, what it aims to achieve over the medium term and its planned spending in support of this
- expenditure trends and estimates by programme/objective/activity
- statements of financial performance, cash flow and financial position
- personnel numbers and cost by salary level.

THE PRESIDENCY

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	517.9	0.6	14.8	533.2	555.1	581.9
Executive Support	49.5	–	1.4	50.9	52.6	55.1
Policy and Research Services	20.0	–	0.4	20.4	21.4	22.5
Subtotal	587.4	0.6	16.5	604.5	629.1	659.5
Direct charge against the National Revenue Fund						
Salary of the president	4.2	–	–	4.2	4.3	4.5
Salary of the deputy president	3.6	–	–	3.6	3.7	3.9
Total expenditure estimates	595.1	0.6	16.5	612.2	637.1	667.9

Executive authority Minister in the Presidency
Accounting officer Chief Operations Officer in the Presidency
Website www.thepresidency.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Facilitate a common programme towards the achievement of the electoral mandate and the enhanced integrity of the state through considered planning, coordination, oversight, mobilisation and support.

Mandate

The Presidency is mandated to ensure that the president can execute his constitutional responsibilities in leading and galvanising government and society to implement the electoral mandate.

Selected performance indicators

Table 1.1 Performance indicators by programme and related outcome

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of quarterly reports produced per year on the implementation of the Cabinet and forum of South African directors-general programme	Executive Support		4	4	4	4	4	4	4
Number of facilitated interventions in selected municipalities with governance challenges and service delivery failures in identified provinces as part of intergovernmental coordination and collaboration per year	Administration	Priority 1: A capable, ethical and developmental state	– ¹	– ¹	4	3	3	3	3

Table 1.1 Performance indicators by programme and related outcome(continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of dashboards tracking progress on the implementation of Operation Vulindlela reforms per year	Administration	Priority 2: Economic transformation and job creation	- ¹	- ¹	- ¹	2	4	4	4
Number of monitoring reports on the implementation of the National Anti-Corruption Advisory Council workplan per year	Administration	Priority 1: A capable, ethical and developmental state	- ¹	- ¹	- ¹	2	2	2	2
Number of engagements with partners and stakeholders to promote the country's social transformation agenda per year	Administration	Priority 6: Social cohesion and safer communities	- ¹	- ¹	24	8	8	8	8
Number of quarterly reports on the implementation of the annual legislative programme submitted to the Office of the Leader of Government Business per year	Executive Support		4	4	4	4	4	4	4
Percentage of socioeconomic impact assessment system reports received from departments analysed and feedback provided to respective departments	Policy and Research Services	Priority 1: A capable, ethical and developmental state	100%	100%	100%	100%	80%	80%	80%
Percentage of interventions initiated within 14 days of receipt of departments' progress reports on commitments made in the State of the Nation Address	Policy and Research Services		- ¹	- ¹	- ¹	60%	60%	60%	60%

1. No historical data available.

Expenditure overview

The department provides support to the president and deputy president in the execution of their responsibilities as outlined in chapter 5 of the Constitution. As such, over the period ahead, the department will focus on enhancing leadership and partnerships through stakeholder engagements to promote the country's social transformation agenda; strengthening governance, state capacity and service delivery through leadership and coordination; and coordinating government policies, legislation and programmes.

The department's total budget over the medium term is R1.9 billion, of which 87.1 per cent (R1.7 billion) is in the *Administration* programme to provide technical and administrative support to the president, deputy president and management. Compensation of employees accounts for an estimated 63.7 per cent (R1.2 billion) of the department's budget over the period ahead.

Enhancing leadership and partnerships

In partnership with the South African National AIDS Council, the office of the deputy president has continued to

lead nationwide initiatives targeted at improving South Africa's health results, particularly reducing the spread of HIV/AIDS, TB and sexually transmitted infections. In March 2023, the deputy president presented the 2023-2028 national strategic plan for HIV, TB and sexually transmitted infections. The department will oversee the implementation of the plan. Funding for these activities is within the *Support Services to the Deputy President* subprogramme's allocation of R183.8 million over the MTEF period.

The department will continue to promote national unity and accelerate social transformation through the commemoration of national days and days of significance such as Freedom Day, Day of Reconciliation and Human Rights Day. To achieve this, R285.1 million is allocated over the MTEF period in the *Support Services to the President* subprogramme in the *Administration* programme. Spending in the subprogramme is set to increase at an average annual rate of 5.6 per cent, from R84.4 million in 2023/24 to R99.4 million in 2026/27.

Strengthening governance, state capacity and service delivery

The department will continue to provide support to the National Prosecuting Authority's investigating directorate, the Special Investigating Unit and its special tribunal, the anti-corruption task team's fusion centre and all state entities involved in fighting corruption. This includes the department's oversight of other departments' implementation of referrals by the Special Investigating Unit and recommendations of the state capture commission. To carry out these activities, R1.2 billion is allocated over the period ahead in the *Management* subprogramme in the *Administration* programme. Spending in the subprogramme is expected to decrease at an average annual rate of 2.1 per cent, from R445.6 million in 2023/24 to R418.5 million in 2026/27, due to a one-off additional allocation in 2023/24 for the appointment of a new minister.

The district development model is a department initiative aimed at improving service delivery by enhancing coherence and integrated planning in South Africa's 44 districts and 8 metros. To enhance coordination between the spheres of government, the department will continue to provide leadership and play a coordinating role through its oversight of the model and, through the presidential imbizo, oversee its implementation. The department plans to produce 2 reports per year on annual oversight visits by the president. These activities are funded through the *Support Services to the President* subprogramme, which has a budget of R285.1 million over the period ahead.

Coordinating government policies, legislation and programmes

To improve legislative and executive accountability, and to ensure that government business is dealt with and synchronised properly, the deputy president is responsible for managing the affairs of the executive in Parliament, setting the agenda for parliamentary business initiated by the executive within the timeframe allocated, and performing any function provided for by the joint rules or resolutions adopted in the National Assembly or the National Council of Provinces. Over the medium term, the department will continue to support the deputy president in monitoring the implementation of the annual legislative and Cabinet programme. This entails prioritising legislation in Parliament, including bills with Constitutional Court deadlines. Part of the department's coordination imperative also entails ensuring executive accountability to Parliament, building relations between the executive and leaders of opposition parties, and enhancing the electorate's participation in policy and law-making processes. These activities are carried out in the *Support Services to the Deputy President* subprogramme.

Expenditure trends and estimates

Table 1.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Executive Support											
3. Policy and Research Services											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Programme 1	410.4	446.5	475.4	589.9	12.9%	84.1%	533.2	555.1	581.9	-0.5%	86.7%
Programme 2	88.9	54.6	51.2	66.7	-9.1%	11.4%	50.9	52.6	55.1	-6.1%	8.6%
Programme 3	18.6	17.1	16.0	19.7	2.0%	3.1%	20.4	21.4	22.5	4.5%	3.2%
Subtotal	517.8	518.2	542.7	676.3	9.3%	98.6%	604.5	629.1	659.5	-0.8%	98.5%
Direct charge against the National Revenue Fund	5.7	5.7	5.9	14.1	35.2%	1.4%	7.7	8.0	8.4	-15.8%	1.5%
Salary of the deputy president	2.8	2.8	3.0	9.8	51.6%	0.8%	3.6	3.7	3.9	-26.7%	0.8%
Salary of the president	2.9	2.9	2.9	4.2	13.8%	0.6%	4.2	4.3	4.5	2.3%	0.7%
Total	523.5	523.9	548.6	690.3	9.7%	100.0%	612.2	637.1	667.9	-1.1%	100.0%
Change to 2023 Budget estimate				-			(40.4)	(44.3)	(44.7)		
Economic classification											
Current payments	500.6	502.9	520.7	657.9	9.5%	95.4%	595.1	619.3	649.3	-0.4%	96.7%
Compensation of employees	333.5	339.3	342.0	391.0	5.4%	61.5%	387.8	406.8	427.6	3.0%	61.9%
Goods and services ¹	167.1	163.6	178.7	267.0	16.9%	34.0%	207.3	212.5	221.7	-6.0%	34.8%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	5.2	6.9	6.1	12.5	33.7%	1.3%	11.4	11.8	12.3	-0.4%	1.8%
Communication	6.5	6.7	6.0	11.8	22.1%	1.4%	9.6	9.7	10.1	-5.0%	1.6%
Computer services	92.8	66.4	53.4	74.3	-7.2%	12.5%	65.9	68.0	71.3	-1.4%	10.7%
Legal services	22.3	19.7	21.4	12.3	-18.1%	3.3%	12.4	12.9	13.5	3.3%	2.0%
Agency and support/outsourced services	3.2	2.4	7.3	17.3	75.6%	1.3%	11.0	11.4	12.3	-10.8%	2.0%
Travel and subsistence	9.6	28.5	54.9	88.6	109.6%	7.9%	52.5	53.4	55.0	-14.7%	9.6%
Transfers and subsidies¹	3.5	2.1	1.3	7.8	30.3%	0.6%	0.6	0.6	0.6	-57.4%	0.4%
Provinces and municipalities	0.0	0.0	0.0	0.0	152.0%	0.0%	0.0	0.0	0.0	-7.5%	0.0%
Households	3.5	1.6	1.3	7.8	30.0%	0.6%	0.5	0.5	0.6	-58.2%	0.4%
Payments for capital assets	19.3	17.7	26.1	24.6	8.3%	3.8%	16.5	17.2	18.0	-9.8%	2.9%
Machinery and equipment	19.3	17.7	25.9	24.6	8.3%	3.8%	16.5	17.2	18.0	-9.8%	2.9%
Software and other intangible assets	-	-	0.2	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Payments for financial assets	-	1.2	0.5	-	0.0%	0.1%	-	-	-	0.0%	0.0%
Total	523.5	523.9	548.6	690.3	9.7%	100.0%	612.2	637.1	667.9	-1.1%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 1.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R thousand	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Households											
Social benefits											
Current	3 526	1 601	1 261	7 799	30.3%	96.2%	523	544	570	-58.2%	98.4%
Employee social benefits	3 526	1 601	1 261	7 799	30.3%	96.2%	523	544	570	-58.2%	98.4%
Other transfers to households											
Current	20	10	10	-	-100.0%	0.3%	-	-	-	-	-
Employee social benefits	20	10	10	-	-100.0%	0.3%	-	-	-	-	-
Foreign governments and international organisations											
Current	-	463	-	-	-	3.1%	-	-	-	-	-
Foreign government and international organisations	-	463	-	-	-	3.1%	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	3	4	6	48	152.0%	0.4%	35	36	38	-7.5%	1.6%
Vehicle licences	3	4	6	48	152.0%	0.4%	35	36	38	-7.5%	1.6%
Total	3 549	2 078	1 277	7 847	30.3%	100.0%	558	580	608	-57.4%	100.0%

Personnel information

Table 1.4 Vote personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts additional to the establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate					2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27								
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
The Presidency		628	31	501	342.0	0.7	549	391.0	0.7	515	387.8	0.8	521	406.8	0.8	521	427.6	0.8	-1.8%	100.0%
Salary level	628	31	501	342.0	0.7	549	391.0	0.7	515	387.8	0.8	521	406.8	0.8	521	427.6	0.8	-1.8%	100.0%	
1 – 6	234	18	189	57.2	0.3	207	66.6	0.3	191	65.5	0.3	201	70.7	0.4	203	75.0	0.4	-0.6%	38.1%	
7 – 10	195	–	144	82.5	0.6	165	103.3	0.6	155	102.7	0.7	155	108.8	0.7	154	115.0	0.7	-2.2%	29.9%	
11 – 12	112	1	98	92.4	0.9	105	105.3	1.0	104	111.1	1.1	103	116.8	1.1	103	123.9	1.2	-0.6%	19.7%	
13 – 16	85	12	68	104.0	1.5	70	108.0	1.5	63	100.7	1.6	59	102.6	1.7	58	105.7	1.8	-6.4%	11.9%	
Other	2	–	2	5.9	2.9	3	7.8	2.9	3	7.8	2.9	3	7.8	2.9	3	7.9	2.9	0.2%	0.5%	
Programme	628	31	501	342.0	0.7	549	391.0	0.7	515	387.8	0.8	521	406.8	0.8	521	427.6	0.8	-1.8%	100.0%	
Programme 1	587	31	470	309.0	0.7	516	354.1	0.7	484	348.3	0.7	481	365.9	0.8	479	384.8	0.8	-2.4%	93.1%	
Programme 2	19	–	17	13.9	0.8	17	14.5	0.8	18	15.5	0.9	24	15.7	0.7	23	16.4	0.7	9.8%	3.9%	
Programme 3	20	–	12	13.2	1.1	13	14.5	1.1	11	16.3	1.5	11	17.1	1.6	11	17.9	1.7	-7.2%	2.2%	
Direct charges	2	–	2	5.9	2.9	3	7.9	2.5	2	7.7	5.0	5	8.0	1.7	8	8.4	1.0	37.6%	0.8%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 1.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	621	807	743	792	792	8.4%	100.0%	832	874	940	5.9%	100.0%
Sales of goods and services produced by department	283	264	260	260	260	-2.8%	36.0%	260	262	278	2.3%	30.8%
Sales by market establishments of which:	108	107	107	110	110	0.6%	14.6%	97	106	110	–	12.3%
Rental dwellings	76	76	76	77	77	0.4%	10.3%	75	76	77	–	8.9%
Rental parking:	32	31	31	33	33	1.0%	4.3%	22	30	33	–	3.4%
Covered and open Administrative fees of which:	1	–	–	2	2	26.0%	0.1%	1	1	1	-20.6%	0.1%
Required information: Promotion of Access to Information Act (2000)	1	–	–	2	2	26.0%	0.1%	1	1	1	-20.6%	0.1%
Other sales of which:	174	157	153	148	148	-5.3%	21.3%	162	155	167	4.1%	18.4%
Services rendered: Commission on insurance and garnishee	105	103	102	96	96	-2.9%	13.7%	105	100	110	4.6%	12.0%
Service rendered: Transport fees	69	54	51	52	52	-9.0%	7.6%	57	55	57	3.1%	6.4%
Interest, dividends and rent on land	12	37	26	31	31	37.2%	3.6%	2	2	2	-59.9%	1.1%
Interest	12	37	26	31	31	37.2%	3.6%	2	2	2	-59.9%	1.1%
Sales of capital assets	–	204	–	–	–	–	6.9%	–	–	–	–	–
Transactions in financial assets and liabilities	326	302	457	501	501	15.4%	53.5%	570	610	660	9.6%	68.1%
Total	621	807	743	792	792	8.4%	100.0%	832	874	940	5.9%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Objectives

- Lead government programmes through leadership and coordination on an ongoing basis by:
 - mobilising society, promoting social cohesion and accelerating social transformation
 - strengthening executive and parliamentary accountability
 - overseeing the implementation of the Operation Vulindlela economic reform programme
 - facilitating interventions in selected municipalities with governance issues and service delivery failures as part of intergovernmental coordination and collaboration
 - overseeing the implementation of an action plan to end load shedding and achieve energy security
 - providing leadership and technical assistance in efforts to resolve all challenges to the reliable provision of water and sanitation services
 - providing political oversight to implement Cabinet decisions on land and agrarian reform and related anti-poverty interventions
 - mobilising society towards attaining a low-carbon, green economy and pathways towards a just energy transition
 - accelerating the implementation of key economic and social infrastructure projects as part of economic recovery plans
 - playing an oversight role in the fight against gender-based violence and femicide through the implementation of the national strategic plan on gender-based violence and femicide
 - advancing South Africa’s global and continental relations through effective leadership and coordination.

Subprogrammes

- *Management* provides leadership, strategic management and administrative support within the department.
- *Support Services to the President* provides strategic, executive and personal support services to the president in the execution of his constitutional responsibilities and to lead the work of government.
- *Support Services to the Deputy President* provides strategic, executive and personal support to the deputy president in the execution of his delegated responsibilities towards the attainment of the electoral mandate and the department’s mission.

Expenditure trends and estimates

Table 1.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 -	2023/24				2023/24 -	2026/27
Management	313.1	334.3	346.2	445.6	12.5%	74.9%	383.6	399.2	418.5	-2.1%	72.9%
Support Services to the President	61.1	70.5	82.3	84.4	11.4%	15.5%	90.9	94.8	99.4	5.6%	16.3%
Support Services to the Deputy President	36.3	41.8	46.9	59.9	18.2%	9.6%	58.7	61.1	64.0	2.2%	10.8%
Total	410.4	446.5	475.4	589.9	12.9%	100.0%	533.2	555.1	581.9	-0.5%	100.0%
Change to 2023 Budget estimate				–			(35.2)	(38.6)	(39.0)		

Table 1.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million										
Current payments	389.4	427.3	448.9	565.6	13.2%	95.3%	517.9	539.2	565.2	-	96.8%
Compensation of employees	299.4	304.2	309.0	354.1	5.8%	65.9%	348.3	365.9	384.8	2.8%	64.3%
Goods and services	90.0	123.1	140.0	211.4	32.9%	29.4%	169.6	173.2	180.5	-5.1%	32.5%
<i>of which:</i>											
<i>Audit costs: External</i>	5.2	6.9	6.1	12.5	33.7%	1.6%	11.4	11.8	12.3	-0.4%	2.1%
<i>Communication</i>	6.4	6.5	5.8	11.4	21.3%	1.6%	9.2	9.2	9.6	-5.6%	1.7%
<i>Computer services</i>	20.7	30.0	21.0	30.4	13.7%	5.3%	38.3	39.2	41.1	10.5%	6.6%
<i>Legal services</i>	22.3	19.7	21.4	12.3	-18.1%	3.9%	12.4	12.9	13.5	3.3%	2.3%
<i>Agency and support/outsource services</i>	3.2	2.4	7.3	17.3	75.6%	1.6%	11.0	11.4	12.3	-10.8%	2.3%
<i>Travel and subsistence</i>	9.0	27.2	52.6	83.2	110.1%	8.9%	47.1	47.8	49.1	-16.1%	10.1%
Transfers and subsidies	3.5	2.0	1.1	1.6	-23.7%	0.4%	0.6	0.6	0.6	-27.1%	0.1%
Provinces and municipalities	0.0	0.0	0.0	0.0	152.0%	-	0.0	0.0	0.0	-7.5%	-
Foreign governments and international organisations	-	0.5	-	-	-	-	-	-	-	-	-
Households	3.5	1.5	1.1	1.5	-24.4%	0.4%	0.5	0.5	0.6	-27.9%	0.1%
Payments for capital assets	17.5	16.1	24.8	22.8	9.2%	4.2%	14.8	15.4	16.1	-10.9%	3.1%
Machinery and equipment	17.5	16.1	24.8	22.8	9.2%	4.2%	14.8	15.4	16.1	-10.9%	3.1%
Payments for financial assets	-	1.2	0.5	-	-	0.1%	-	-	-	-	-
Total	410.4	446.5	475.4	589.9	12.9%	100.0%	533.2	555.1	581.9	-0.5%	100.0%
Proportion of total programme expenditure to vote expenditure	79.3%	86.2%	87.6%	87.2%	-	-	88.2%	88.2%	88.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	3.5	1.5	1.1	1.5	-24.3%	0.4%	0.5	0.5	0.6	-27.9%	0.1%
Employee social benefits	3.5	1.5	1.1	1.5	-24.3%	0.4%	0.5	0.5	0.6	-27.9%	0.1%
Other transfers to households											
Current	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Foreign governments and international organisations											
Current	-	0.5	-	-	-	-	-	-	-	-	-
Foreign government and international organisations	-	0.5	-	-	-	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	152.0%	-	0.0	0.0	0.0	-7.5%	-
Vehicle licences	0.0	0.0	0.0	0.0	152.0%	-	0.0	0.0	0.0	-7.5%	-

Personnel information

Table 1.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	Unit cost	2023/24	Unit cost	2024/25	Unit cost	2025/26	Unit cost	2026/27	Unit cost	2023/24 - 2026/27						
Salary level	587	31	470	309.0	0.7	516	354.1	0.7	484	348.3	0.7	481	365.9	0.8	479	384.8	0.8	-2.4%	100.0%
1-6	228	18	183	54.8	0.3	201	64.3	0.3	189	63.6	0.3	189	67.4	0.4	189	71.3	0.4	-2.0%	39.2%
7-10	184	-	135	77.1	0.6	155	97.4	0.6	145	96.5	0.7	145	102.3	0.7	145	108.4	0.7	-2.2%	30.1%
11-12	103	1	92	85.9	0.9	98	97.9	1.0	96	101.9	1.1	95	107.1	1.1	95	113.6	1.2	-1.0%	19.6%
13-16	72	12	60	91.1	1.5	62	94.5	1.5	55	86.4	1.6	52	89.2	1.7	50	91.5	1.8	-6.6%	11.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Executive Support

Provide strategic and administrative support to enable Cabinet to foster accountability and policy coherence through integrated planning, policy coordination and the implementation of the strategic agenda of government.

Objectives

- Strengthen support in the department on an ongoing basis by:
 - providing technical and strategic support to the president, deputy president and secretary to Cabinet on matters related to the functioning of Cabinet and Cabinet committees in relation to the implementation of the strategic agenda of government
 - providing technical and strategic support to the head of the public administration on matters related to the functioning of the forum of South African directors-general in relation to the implementation of the strategic agenda of government
 - strengthening and aligning government legislative programmes and monitoring their implementation
 - strengthening the executive decision-making system of government.

Subprogramme

- *Cabinet Services* provides strategic and administrative support to enable Cabinet and the forum of South African directors-general to foster accountability and policy coherence through integrated planning, policy coordination and the implementation of the strategic agenda of government.

Expenditure trends and estimates

Table 1.8 Executive Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 -	2023/24				2023/24 -	2026/27
Cabinet Services	88.9	54.6	51.2	66.7	-9.1%	100.0%	50.9	52.6	55.1	-6.1%	100.0%
Total	88.9	54.6	51.2	66.7	-9.1%	100.0%	50.9	52.6	55.1	-6.1%	100.0%
Change to 2023 Budget estimate				–			(3.4)	(3.7)	(3.7)		
Economic classification											
Current payments	87.5	53.4	50.2	65.2	-9.3%	98.0%	49.5	51.1	53.5	-6.3%	97.4%
Compensation of employees	13.4	14.7	13.9	14.5	2.6%	21.6%	15.5	15.7	16.4	4.3%	27.6%
Goods and services	74.0	38.7	36.2	50.7	-11.9%	76.4%	34.0	35.4	37.1	-9.9%	69.8%
of which:											
Catering: Departmental activities	0.8	0.3	1.2	1.6	27.3%	1.5%	1.7	1.7	1.8	4.2%	3.0%
Computer services	72.1	36.4	32.4	43.8	-15.3%	70.7%	27.3	28.5	29.9	-12.0%	57.5%
Consumables: Stationery, printing and office supplies	0.1	0.2	0.1	0.3	56.3%	0.3%	0.3	0.3	0.4	4.0%	0.6%
Travel and subsistence	0.4	0.8	1.3	3.5	101.0%	2.3%	3.3	3.4	3.6	0.9%	6.2%
Operating payments	0.3	0.3	0.4	0.6	36.1%	0.6%	0.7	0.7	0.7	4.1%	1.2%
Venues and facilities	–	0.0	0.5	0.5	–	0.4%	0.5	0.5	0.5	-1.7%	0.9%
Transfers and subsidies	0.0	–	0.1	0.0	20.8%	0.1%	–	–	–	-100.0%	–
Households	0.0	–	0.1	0.0	20.8%	0.1%	–	–	–	-100.0%	–
Payments for capital assets	1.4	1.3	0.9	1.5	1.9%	1.9%	1.4	1.5	1.6	2.3%	2.6%
Machinery and equipment	1.4	1.3	0.9	1.5	1.9%	1.9%	1.4	1.5	1.6	2.3%	2.6%
Payments for financial assets	–	0.0	–	–	–	–	–	–	–	–	–
Total	88.9	54.6	51.2	66.7	-9.1%	100.0%	50.9	52.6	55.1	-6.1%	100.0%
Proportion of total programme expenditure to vote expenditure	17.2%	10.5%	9.4%	9.9%	–	–	8.4%	8.4%	8.4%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	–	0.1	0.0	20.8%	0.1%	–	–	–	-100.0%	–
Employee social benefits	0.0	–	0.1	0.0	20.8%	0.1%	–	–	–	-100.0%	–

Personnel information

Table 1.9 Executive Support personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
Executive Support	Salary level	19	17	13.9	0.8	17	14.5	0.8	18	15.5	0.9	24	15.7	0.7	23	16.4	0.7	2023/24 - 2026/27	2023/24 - 2026/27
1 – 6	6	–	6	2.4	0.4	5	2.2	0.4	6	2.5	0.4	13	3.5	0.3	12	3.6	0.3	31.6%	43.6%
7 – 10	5	–	4	2.2	0.5	5	2.8	0.6	5	2.9	0.6	5	3.1	0.6	5	3.3	0.7	–	24.5%
11 – 12	4	–	4	4.3	1.1	4	4.6	1.1	4	4.9	1.2	4	5.2	1.3	4	5.5	1.4	–	19.6%
13 – 16	4	–	3	5.1	1.5	3	5.0	1.7	3	5.3	1.8	2	3.9	2.0	2	4.1	2.1	-12.6%	12.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Policy and Research Services

Provide policy and research support to the president and deputy president in exercising their constitutional mandates within the context of government priorities.

Objectives

- Enhance governance, state capacity and service delivery over the medium term by:
 - formulating policy proposals independently from line departments or offering alternative policy recommendations
 - contributing to the setting of strategic agendas for Cabinet and the forum of South African directors-general
 - providing proactive advice to ensure that policy priorities remain focal amid the day-to-day demands of ministries and departments
 - facilitating interdepartmental coordination to formulate and implement policy
 - providing intellectual leadership through the periodic publication of journal articles, book chapters, newspaper articles, public engagements, seminars and roundtable discussions.

Subprogrammes

- Economy, Trade and Investment* promotes coherence between economic, trade and investment policies and programmes.
- Socioeconomic Impact Assessment System* provides support on policy initiatives, legislation and regulations, and facilitates the strengthening of the socioeconomic impact assessment system.

Expenditure trends and estimates

Table 1.10 Policy and Research Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Economy, Trade and Investment	13.1	10.8	9.4	12.7	-1.0%	64.4%	12.6	13.3	14.0	3.3%	62.7%
Socioeconomic Impact Assessment System	5.5	6.3	6.6	7.0	8.3%	35.6%	7.8	8.1	8.5	6.6%	37.3%
Total	18.6	17.1	16.0	19.7	2.0%	100.0%	20.4	21.4	22.5	4.5%	100.0%
Change to 2023 Budget estimate				–			(1.3)	(1.5)	(1.5)		

Table 1.10 Policy and Research Services expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	18.1	16.5	15.7	19.3	2.2%	97.6%	20.0	21.0	22.1	4.5%	98.2%
Compensation of employees	15.0	14.7	13.2	14.5	-1.3%	80.4%	16.3	17.1	17.9	7.4%	78.3%
Goods and services	3.1	1.8	2.5	4.9	16.7%	17.2%	3.8	3.9	4.2	-5.1%	19.9%
<i>of which:</i>											
<i>Catering: Departmental activities</i>	<i>0.1</i>	<i>0.0</i>	<i>0.1</i>	<i>0.4</i>	<i>74.3%</i>	<i>0.8%</i>	<i>0.3</i>	<i>0.3</i>	<i>0.3</i>	<i>-7.6%</i>	<i>1.4%</i>
<i>Communication</i>	<i>0.0</i>	<i>0.1</i>	<i>0.1</i>	<i>0.2</i>	<i>67.3%</i>	<i>0.6%</i>	<i>0.3</i>	<i>0.3</i>	<i>0.3</i>	<i>11.7%</i>	<i>1.3%</i>
<i>Computer services</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>0.3</i>	<i>0.3</i>	<i>0.3</i>	<i>-</i>	<i>1.1%</i>
<i>Consultants: Business and advisory services</i>	<i>2.5</i>	<i>0.9</i>	<i>0.8</i>	<i>1.3</i>	<i>-19.6%</i>	<i>7.7%</i>	<i>0.3</i>	<i>0.3</i>	<i>0.3</i>	<i>-36.1%</i>	<i>2.7%</i>
<i>Consumables: Stationery, printing and office supplies</i>	<i>0.0</i>	<i>0.0</i>	<i>0.2</i>	<i>0.4</i>	<i>104.2%</i>	<i>0.9%</i>	<i>0.3</i>	<i>0.3</i>	<i>0.3</i>	<i>-6.6%</i>	<i>1.5%</i>
<i>Travel and subsistence</i>	<i>0.2</i>	<i>0.5</i>	<i>1.0</i>	<i>1.9</i>	<i>105.7%</i>	<i>5.1%</i>	<i>2.1</i>	<i>2.2</i>	<i>2.3</i>	<i>6.8%</i>	<i>10.1%</i>
Transfers and subsidies	-	0.1	-	0.0	-	0.2%	-	-	-	-100.0%	-
Households	-	0.1	-	0.0	-	0.2%	-	-	-	-100.0%	-
Payments for capital assets	0.5	0.4	0.3	0.3	-10.9%	2.2%	0.4	0.4	0.4	4.2%	1.7%
Machinery and equipment	0.5	0.4	0.2	0.3	-10.9%	2.0%	0.4	0.4	0.4	4.2%	1.7%
Software and other intangible assets	-	-	0.2	-	-	0.2%	-	-	-	-	-
Total	18.6	17.1	16.0	19.7	2.0%	100.0%	20.4	21.4	22.5	4.5%	100.0%
Proportion of total programme expenditure to vote expenditure	3.6%	3.3%	3.0%	2.9%	-	-	3.4%	3.4%	3.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	0.1	-	0.0	-	0.2%	-	-	-	-100.0%	-
Employee social benefits	-	0.1	-	0.0	-	0.2%	-	-	-	-100.0%	-

Personnel information

Table 1.11 Policy and Research Services personnel numbers and cost by salary level¹

Policy and Research Services	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27				
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate								
			2022/23	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27	2024/25			2025/26	2026/27		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	20	-	12	13.2	1.1	13	14.5	1.1	11	16.3	1.5	11	17.1	1.6	11	17.9	1.7
1 – 6	-	-	-	-	-	-	-	-	3)	(0.4)	0.1	3)	(0.4)	0.1	3)	(0.4)	0.1
7 – 10	6	-	5	3.2	0.6	5	3.1	0.6	5	3.3	0.7	5	3.4	0.7	4	3.4	0.8
11 – 12	5	-	2	2.2	1.1	3	2.9	1.0	4	4.3	1.1	4	4.6	1.1	4	4.9	1.2
13 – 16	9	-	5	7.8	1.5	5	8.4	1.6	5	9.0	1.7	5	9.5	1.9	5	10.1	2.0

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

PARLIAMENT

This is the executive's proposal for Parliament's budget. The final budget will be determined by Parliament in accordance with the Financial Management of Parliament and Provincial Legislatures Act (2009).

Budget summary

R million	2024/25			Total	2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets		Total	Total
MTEF allocation						
Administration	835.2	–	508.4	1 343.5	1 379.8	960.9
Legislation and Oversight	667.8	–	1.4	669.2	693.7	725.5
Associated Services	186.5	571.7	0.0	758.2	794.1	848.0
Subtotal	1 689.5	571.7	509.8	2 771.0	2 867.7	2 534.4
Direct charge against the National Revenue Fund						
Members' remuneration	492.9	–	–	492.9	515.0	538.6
Total expenditure estimates	2 182.4	571.7	509.8	3 263.9	3 382.6	3 073.0

Executive authority: Speaker of the National Assembly and Chairperson of the National Council of Provinces
 Accounting officer: Secretary to Parliament
 Website: www.parliament.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Provide the support services required by Parliament to fulfil its constitutional functions, assist political parties represented in Parliament to secure administrative support and service constituents, and provide members of Parliament with the necessary facilities.

Mandate

Parliament's mandate is based on the provisions of chapter 4 of the Constitution, which establishes Parliament and sets out its functions. Parliament is elected to represent the people, ensure government by the people under the Constitution, and represent the interests of provinces in the national sphere of government. Members of Parliament elect the president, provide a national forum for the public consideration of issues, pass legislation, and scrutinise and oversee executive action.

COOPERATIVE GOVERNANCE

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	347.6	0.4	11.4	359.4	377.7	395.0
Intergovernmental Support	94.6	18 606.6	58.3	18 759.5	19 650.4	21 291.4
Intergovernmental Policy and Governance	255.1	101 297.5	–	101 552.6	106 465.1	111 056.6
National Disaster Management Centre	86.0	1 268.7	3.7	1 358.4	1 345.2	665.2
Community Work Programme	3 153.1	–	0.2	3 153.3	3 287.0	3 388.0
Total expenditure estimates	3 936.4	121 173.2	73.7	125 183.3	131 125.4	136 796.3

Executive authority: Minister of Cooperative Governance and Traditional Affairs
 Accounting officer: Director-General of Cooperative Governance
 Website: www.cogta.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Improve cooperative governance across the three spheres of government, in partnership with provinces, municipalities, civil society and communities, to enable accelerated service delivery.

Mandate

The Department of Cooperative Governance is mandated to develop and monitor the implementation of national policy and legislation to enable government to fulfil its developmental role; develop, promote and monitor mechanisms, systems and structures to enable integrated service delivery and implementation within government; and promote sustainable development by providing support and exercising oversight of provincial government, local government and its entities. This mandate is derived from the:

- Local Government: Municipal Structures Act (1998)
- Local Government: Municipal Systems Act (2000)
- Disaster Management Act (2002)
- Local Government: Municipal Property Rates Act (2004)
- Intergovernmental Relations Framework Act (2005).

Selected performance indicators

Table 3.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of municipalities receiving the municipal infrastructure grant that are spending a minimum of 60% of their grant allocations per year	Intergovernmental Support	Priority 5: Spatial integration, human settlements and local government	– ¹	– ¹	– ¹	75%	85%	85%	85%
Total number of districts/metros supported to implement at least one district development model catalytic project from the approved One Plan per year	Intergovernmental Support		– ¹	– ¹	– ¹	15	30	52	52

Table 3.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Total number of municipalities where improvement measures to enhance spatial development framework compliance with the Spatial Planning and Land Use Management Act (2013) are recommended	Intergovernmental Policy and Governance	Priority 5: Spatial integration, human settlements and local government	- ¹	- ¹	- ¹	30	50	70	100
Number of municipal disaster management plans assessed per year to enhance the implementation of disaster risk reduction strategies for climate protection	National Disaster Management Centre		10	10	10	14	14	14	14
Number of people participating in the community work programme per year	Community Work Programme	Priority 2: Economic transformation and job creation	250 000	263 259	250 000	255 000	200 000	200 000	200 000

1. No historical data available.

Expenditure overview

The department remains committed to offering support and assistance to local governments in fulfilling their obligations for basic service delivery. In this regard, over the medium term, it will continue to focus on: increasing access to basic services, mitigating against the risk of disasters, and creating income security in areas of high unemployment.

Cabinet has approved reductions to the department's budget amounting to R15.8 billion over the medium term, including adjustments to provincial and local government conditional grants. To mitigate against any negative implications of these reductions on performance, the department will strategically allocate resources to fund programmes that are essential to service delivery and implementing critical plans. This approach seeks to prevent disruptions to services, sustain infrastructure development and uphold compliance with regulatory frameworks. Despite the reductions, overall expenditure is expected to increase at an average annual rate of 4.5 per cent, from R120 billion in 2023/24 to R136.8 billion in 2026/27. Transfers to provinces and municipalities account for an estimated 96.3 per cent (R379.1 billion) of the department's total budget over the MTEF period, mainly to fund the local government equitable share and the *municipal infrastructure grant*.

Increasing access to basic services

The district development model, which government is in the process of implementing across South Africa, is designed to address problems with service delivery by enabling the 3 spheres of government to work together in a more effective way. The purpose of this is to guide municipalities to improve their planning, budgeting and implementation of projects and programmes; and ensure that their work is managed and monitored to keep it on track. The model focuses on 52 district and metropolitan municipalities towards the development and implementation of a comprehensive plan, referred to as One Plan. The plan is expected to include multiyear budgets over electoral cycles and guide strategic frameworks for investments and projects that tackle service delivery challenges and foster economic growth. These activities are funded through the *Intergovernmental Support* programme, which is allocated R59.7 billion over the medium term.

The local government equitable share is an unconditional transfer that supplements the revenue raised by municipalities to perform their functions. Transfers to it comprise an estimated 80.9 per cent (R317.9 billion) of the department's spending over the medium term. These funds are intended to be used for the operations and maintenance of free basic services and subsidise the cost of administration for municipalities with the least potential to cover these costs from their own revenue. Transfers to the grant are made through the *Intergovernmental Policy and Governance* programme, allocations to which are expected to increase at an average annual rate of 5.1 per cent, from R95.6 billion in 2023/24 to R111.1 billion in 2026/27.

The *municipal infrastructure grant* and the *integrated urban development grant* play pivotal roles as supplements to municipalities' capital budgets. The *municipal infrastructure grant* is designed to address critical gaps in municipal infrastructure for impoverished households and serve poor communities, while the *integrated urban development grant* is geared towards improving access to municipal infrastructure and enhancing the quality of municipal services.

Projects funded through the *municipal infrastructure grant* involve building new infrastructure and enhancing existing facilities. This component focuses on funding new water and sewer connections in selected intermediary cities meeting prescribed standards, provides dwellings with connections to the primary electricity supply administered by municipalities, and ensures that recognised informal settlements receive integrated waste handling services throughout the financial year. The component dealing with enhancing existing facilities entails providing essential services such as water and sanitation, central refuse collection points, transfer stations, recycling facilities, solid waste disposal sites, sport and recreation facilities, street and community lighting, and public amenities.

Both the *municipal infrastructure grant* and *integrated urban development grant* are funded through the *Intergovernmental Support* programme and account for a combined 14.8 per cent (R58.1 billion) of the department's total spending over the MTEF period.

Mitigating against the risk of disasters

Through implementing their disaster management plans, over the MTEF period, the department intends to offer continued support to 30 priority district municipalities that are considered the most vulnerable. The department also strives to support all municipalities with interventions that minimise risks related to climate change, assist them in mitigating against the impact of natural and man-made hazards and ensure that they have effective measures in place to respond adequately to disasters. Accordingly, to improve the implementation of disaster risk reduction strategies, the number of municipal disaster management plans assessed by the department per year will be maintained at 14 over the medium term. These activities are funded through the *Disaster Risk Reduction and Capacity Development* subprogramme, which is allocated R33.9 million over the medium term in the *National Disaster Management Centre* programme. Overall expenditure in the programme is expected to decrease at an average annual rate of 35.5 per cent, from R2.5 billion in 2023/24 to R665.2 million in 2026/27. This is due to a higher baseline after additional allocations were made to the department for unforeseen and unavoidable expenditure in 2022/23 and 2023/24.

Creating income security in areas of high unemployment

To support government's broader employment initiatives, over the medium term, the department aims to maintain the number of participants in the community work programme at 200 000 per year. The programme strives to foster social and economic inclusion by targeting areas of high unemployment and is a means of providing individuals with a source of income. It also offers participants valuable work experience, a resource that can significantly increase their access to broader career opportunities when they exit the programme. Funds for the programme are made available in the *Community Work Programme* programme, which has a total budget of R9.8 billion over the medium term.

Expenditure trends and estimates

Table 3.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Intergovernmental Support											
3. Intergovernmental Policy and Governance											
4. National Disaster Management Centre											
5. Community Work Programme											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Programme 1	285.3	321.6	348.1	351.3	7.2%	0.3%	359.4	377.7	395.0	4.0%	0.3%
Programme 2	15 878.3	17 316.3	18 437.2	18 050.9	4.4%	16.1%	18 759.5	19 650.4	21 291.4	5.7%	15.2%
Programme 3	83 330.0	76 754.1	84 189.7	95 563.8	4.7%	78.6%	101 552.6	106 465.1	111 056.6	5.1%	80.8%
Programme 4	330.8	524.9	3 900.0	2 482.1	95.8%	1.7%	1 358.4	1 345.2	665.2	-35.5%	1.1%
Programme 5	3 481.5	3 526.3	3 834.1	3 525.7	0.4%	3.3%	3 153.3	3 287.0	3 388.0	-1.3%	2.6%
Subtotal	103 305.8	98 443.1	110 709.1	119 973.7	5.1%	100.0%	125 183.3	131 125.4	136 796.3	4.5%	100.0%
Total	103 305.8	98 443.1	110 709.1	119 973.7	5.1%	100.0%	125 183.3	131 125.4	136 796.3	4.5%	100.0%
Change to 2023 Budget estimate				-			(4 534.6)	(5 350.5)	(5 932.1)		
Economic classification											
Current payments	1 804.0	4 166.7	4 454.4	4 289.8	33.5%	3.4%	3 936.4	4 144.0	4 284.4	0.0%	3.2%
Compensation of employees	326.6	337.5	346.4	346.7	2.0%	0.3%	361.9	377.7	395.0	4.4%	0.3%
Goods and services ¹	1 477.3	3 829.2	4 107.9	3 943.2	38.7%	3.1%	3 574.5	3 766.3	3 889.4	-0.5%	3.0%
of which:					0.0%	0.0%				0.0%	0.0%
Minor assets	9.3	12.3	9.5	236.2	193.8%	0.1%	158.6	181.6	194.5	-6.3%	0.2%
Consultants: Business and advisory services	321.5	323.3	202.4	220.2	-11.8%	0.2%	230.8	247.7	262.8	6.1%	0.2%
Contractors	696.6	2 875.4	3 289.6	2 537.9	53.9%	2.2%	2 475.7	2 512.1	2 609.2	0.9%	2.0%
Agency and support/outsourced services	0.1	59.5	73.5	250.2	1203.4%	0.1%	189.9	205.5	269.3	2.5%	0.2%
Consumable supplies	183.6	245.4	161.0	189.3	1.0%	0.2%	100.9	112.9	122.6	-13.5%	0.1%
Training and development	58.3	58.7	88.0	240.4	60.3%	0.1%	184.4	223.1	137.9	-16.9%	0.2%
Transfers and subsidies¹	101 449.2	94 231.5	106 234.2	115 630.4	4.5%	96.6%	121 173.2	126 967.9	132 497.8	4.6%	96.7%
Provinces and municipalities	98 819.3	93 148.8	105 700.6	115 098.7	5.2%	95.5%	120 646.3	126 471.8	131 980.1	4.7%	96.3%
Departmental agencies and accounts	486.0	734.8	510.8	511.0	1.7%	0.5%	517.8	486.7	507.9	-0.2%	0.4%
Foreign governments and international organisations	0.3	0.3	0.3	2.0	81.1%	0.0%	0.4	0.4	0.4	-41.1%	0.0%
Non-profit institutions	7.5	8.2	8.5	15.0	25.8%	0.0%	8.7	9.0	9.4	-14.3%	0.0%
Households	2 136.1	339.4	13.9	3.8	-87.9%	0.6%	-	-	-	-100.0%	0.0%
Payments for capital assets	52.4	44.8	19.9	53.4	0.7%	0.0%	73.7	13.5	14.1	-35.9%	0.0%
Buildings and other fixed structures	1.4	7.4	0.7	30.0	180.0%	0.0%	58.3	-	-	-100.0%	0.0%
Machinery and equipment	49.8	35.7	19.2	23.4	-22.2%	0.0%	15.3	13.5	14.1	-15.6%	0.0%
Biological assets	1.2	1.6	-	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Payments for financial assets	0.3	0.1	0.6	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	103 305.8	98 443.1	110 709.1	119 973.7	5.1%	100.0%	125 183.3	131 125.4	136 796.3	4.5%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 3.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R thousand	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Households											
Social benefits											
Current	2 136 135	339 411	13 926	3 825	-87.9%	0.6%	-	-	-	-100.0%	-
Employee social benefits	2 136 135	3 630	3 386	1 825	-90.5%	0.5%	-	-	-	-100.0%	-
Bursaries for non-employees	-	-	1 600	2 000	-	-	-	-	-	-100.0%	-
Non-returning local government councillors	-	335 781	8 940	-	-	0.1%	-	-	-	-	-

Table 3.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	485 958	734 834	510 836	510 966	1.7%	0.5%	517 819	486 704	507 920	-0.2%	0.4%
Municipal Infrastructure Support Agent	339 749	628 864	400 216	401 454	5.7%	0.4%	406 679	371 078	387 254	-1.2%	0.3%
Municipal Infrastructure Support Agent: Improving labour intensity in infrastructure	50 000	–	–	–	-100.0%	–	–	–	–	–	–
South African Local Government Association	33 192	35 369	36 280	36 408	3.1%	–	36 949	38 440	40 116	3.3%	–
Municipal Demarcation Board	63 017	70 601	74 340	73 104	5.1%	0.1%	74 191	77 186	80 550	3.3%	0.1%
Non-profit institutions											
Current	7 512	8 161	8 508	14 963	25.8%	–	8 664	9 015	9 408	-14.3%	–
United Cities and Local Governments of Africa – South African regional office	–	–	–	6 425	–	–	–	–	–	-100.0%	–
South African Cities Network	7 512	8 161	8 508	8 538	4.4%	–	8 664	9 015	9 408	3.3%	–
Foreign governments and international organisations											
Current	330	316	336	1 959	81.1%	–	390	395	400	-41.1%	–
Commonwealth Local Government Forum	330	316	336	383	5.1%	–	390	395	400	1.5%	–
United Cities and Local Governments of Africa – Moroccan office	–	–	–	1 576	–	–	–	–	–	-100.0%	–
Provinces and municipalities											
Municipal bank accounts											
Current	83 102 391	76 168 618	83 937 770	95 188 741	4.6%	81.0%	101 177 734	106 087 022	110 661 361	5.1%	83.2%
Vehicle licences	17	37	9	–	-100.0%	–	–	–	–	–	–
Local Government Equitable Share	83 102 374	76 168 581	83 937 761	95 188 741	4.6%	81.0%	101 177 734	106 087 022	110 661 361	5.1%	83.2%
Capital	15 578 403	16 932 087	21 762 771	19 764 152	8.3%	17.7%	19 319 264	20 233 520	21 160 501	2.3%	16.2%
Integrated Urban Development Grant	936 368	1 009 068	1 085 368	1 172 448	7.8%	1.0%	1 145 564	1 202 173	1 303 844	3.6%	1.0%
Municipal Infrastructure Grant	14 491 065	15 592 748	16 842 001	16 341 585	4.1%	15.2%	17 054 355	17 927 319	19 443 504	6.0%	14.3%
Municipal Disaster Response Grant	150 970	330 271	516 661	744 732	70.2%	0.4%	378 342	395 054	413 153	-17.8%	0.4%
Municipal Disaster Recovery Grant	–	–	3 318 741	1 505 387	–	1.2%	741 003	708 974	–	-100.0%	0.6%
Provincial agencies and funds											
Current	–	–	24	–	–	–	–	–	–	–	–
Vehicle licences	–	–	24	–	–	–	–	–	–	–	–
Provincial revenue funds											
Capital	138 489	48 100	–	145 843	1.7%	0.1%	149 345	151 259	158 189	2.7%	0.1%
Provincial Disaster Response Grant	138 489	48 100	–	145 843	1.7%	0.1%	149 345	151 259	158 189	2.7%	0.1%
Total	101 449 218	94 231 527	106 234 171	115 630 449	4.5%	100.0%	121 173 216	126 967 915	132 497 779	4.6%	100.0%

Personnel information

Table 3.4 Vote personnel numbers and cost by salary level and programme¹

		Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27												
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Cooperative Governance																			
Salary level	499	1	495	346.4	0.7	457	346.7	0.8	450	361.9	0.8	444	377.7	0.9	434	395.0	0.9	-1.7%	100.0%
1 – 6	171	–	167	55.9	0.3	123	43.9	0.4	122	46.1	0.4	123	49.5	0.4	116	50.4	0.4	-1.8%	27.1%
7 – 10	119	–	119	60.7	0.5	115	62.0	0.5	113	64.8	0.6	109	66.9	0.6	108	70.3	0.6	-1.9%	24.9%
11 – 12	102	–	102	88.8	0.9	114	99.1	0.9	113	103.6	0.9	110	107.5	1.0	108	111.3	1.0	-1.9%	24.9%
13 – 16	105	1	105	136.1	1.3	103	136.5	1.3	101	141.9	1.4	99	148.0	1.5	99	156.9	1.6	-1.3%	22.6%
Other	2	–	2	4.9	2.4	2	5.1	2.6	2	5.5	2.7	2	5.8	2.9	2	6.1	3.1	-0.0%	0.4%
Programme	499	1	495	346.4	0.7	457	346.7	0.8	450	361.9	0.8	444	377.7	0.9	434	395.0	0.9	-1.7%	100.0%
Programme 1	235	–	234	167.1	0.7	209	157.8	0.8	204	164.7	0.8	202	171.9	0.9	199	179.8	0.9	-1.6%	45.6%
Programme 2	109	1	106	86.9	0.8	84	72.2	0.9	80	72.2	0.9	77	75.4	1.0	76	78.8	1.0	-3.3%	17.7%
Programme 3	63	–	63	43.8	0.7	116	78.4	0.7	114	81.8	0.7	112	85.4	0.8	109	89.3	0.8	-1.9%	25.3%
Programme 4	25	–	25	23.2	0.9	30	25.3	0.8	34	29.5	0.9	34	30.8	0.9	30	32.2	1.1	0.3%	7.2%
Programme 5	67	–	67	25.5	0.4	19	13.1	0.7	18	13.6	0.7	19	14.2	0.7	19	14.9	0.8	1.3%	4.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
2. Rand million.

Departmental receipts

Table 3.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate 2023/24	Revised estimate	Average growth rate (%) 2020/21 - 2023/24	Average: Receipt item/ Total (%) 2023/24	Medium-term receipts estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Receipt item/ Total (%) 2026/27
	2020/21	2021/22	2022/23					2024/25	2025/26	2026/27		
R thousand												
Departmental receipts	11 861	18 634	9 449	8 062	8 007	-12.3%	100.0%	2 855	3 200	3 605	-23.4%	100.0%
Sales of goods and services produced by department	207	274	200	856	801	57.0%	3.1%	805	900	955	6.0%	19.6%
Sales by market establishments	207	172	200	805	750	53.6%	2.8%	755	850	900	6.3%	18.4%
of which:												
Rental parking:												
Covered and open	207	172	200	700	700	50.1%	2.7%	705	800	850	6.7%	17.3%
Sale of assets <R5 000	-	-	-	105	50	-	0.1%	50	50	50	-	1.1%
Other sales	-	102	-	51	51	-	0.3%	50	50	55	2.5%	1.2%
of which:												
Capital equipment	-	-	-	50	50	-	0.1%	50	50	55	3.2%	1.2%
Services rendered:	-	101	-	-	-	-	0.2%	-	-	-	-	-
Commission on insurance and garnishee	-	1	-	1	1	-	-	-	-	-	-100.0%	-
Replacement of security cards	-	-	-	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	619	861	1 356	3 206	3 206	73.0%	12.6%	1 400	1 600	1 900	-16.0%	45.9%
Interest	619	8	1 356	1 600	1 600	37.2%	7.5%	-	-	-	-100.0%	9.1%
Dividends	-	853	-	1 606	1 606	-	5.1%	1 400	1 600	1 900	5.8%	36.8%
of which:												
Bank accounts	-	853	-	1 600	1 600	-	5.1%	1 400	1 600	1 900	5.9%	36.8%
Interest received from private sector	-	-	-	6	6	-	-	-	-	-	-100.0%	-
Sales of capital assets	-	372	-	-	-	-	0.8%	-	-	-	-	-
Transactions in financial assets and liabilities	11 035	17 127	7 893	4 000	4 000	-28.7%	83.5%	650	700	750	-42.8%	34.5%
Total	11 861	18 634	9 449	8 062	8 007	-12.3%	100.0%	2 855	3 200	3 605	-23.4%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department, and support to international organisations.

Expenditure trends and estimates

Table 3.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Ministry	30.5	35.2	39.7	34.0	3.7%	10.7%	36.5	38.3	40.1	5.6%	10.0%
Management	17.4	16.6	27.9	27.7	16.8%	6.9%	30.3	31.8	33.2	6.2%	8.3%
Corporate Services	133.8	145.9	159.5	153.9	4.8%	45.4%	148.4	155.4	162.5	1.8%	41.8%
Financial Services	41.5	51.0	54.5	48.8	5.5%	15.0%	52.2	54.9	57.4	5.6%	14.4%
Internal Audit and Risk management	11.3	11.3	11.8	12.2	2.7%	3.6%	12.8	13.4	14.1	4.9%	3.5%
Office Accommodation	50.9	61.6	54.7	74.7	13.7%	18.5%	79.2	84.0	87.8	5.5%	22.0%
Total	285.3	321.6	348.1	351.3	7.2%	100.0%	359.4	377.7	395.0	4.0%	100.0%
Change to 2023 Budget estimate				-			-	-	-		

Table 3.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate					Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27	2023/24	2026/27		
	R million												
Current payments	278.9	314.3	341.4	338.8	6.7%	97.5%	347.6	365.9	382.6	4.1%	96.7%		
Compensation of employees	149.4	156.6	167.1	157.8	1.8%	48.3%	164.7	171.9	179.8	4.4%	45.5%		
Goods and services	129.4	157.7	174.2	180.9	11.8%	49.2%	182.9	193.9	202.8	3.9%	51.3%		
<i>of which:</i>													
<i>Audit costs: External</i>	13.3	15.8	17.6	16.6	7.7%	4.8%	17.6	18.6	19.5	5.5%	4.9%		
<i>Computer services</i>	15.8	18.3	21.0	22.3	12.3%	5.9%	20.0	21.8	22.8	0.7%	5.9%		
<i>Agency and support/outourced services</i>	–	–	–	4.0	–	0.3%	20.1	21.3	22.3	77.4%	4.6%		
<i>Rental and hiring</i>	10.9	–	–	58.8	75.3%	5.3%	62.4	66.1	69.1	5.5%	17.3%		
<i>Property payments</i>	11.8	30.6	26.4	30.9	37.8%	7.6%	16.9	17.9	18.7	-15.4%	5.7%		
<i>Travel and subsistence</i>	1.8	10.6	18.2	11.2	85.4%	3.2%	14.4	15.5	16.2	13.1%	3.9%		
Interest and rent on land	–	–	0.0	–	–	–	–	–	–	–	–		
Transfers and subsidies	0.4	2.8	2.5	1.1	34.6%	0.5%	0.4	0.4	0.4	-28.3%	0.2%		
Foreign governments and international organisations	–	–	0.3	0.4	–	0.1%	0.4	0.4	0.4	1.5%	0.1%		
Households	0.4	2.8	2.2	0.7	17.3%	0.5%	–	–	–	-100.0%	–		
Payments for capital assets	5.8	4.5	3.9	11.4	25.7%	2.0%	11.4	11.5	12.0	1.7%	3.1%		
Machinery and equipment	5.8	4.5	3.9	11.4	25.7%	2.0%	11.4	11.5	12.0	1.7%	3.1%		
Payments for financial assets	0.3	0.1	0.3	–	-100.0%	–	–	–	–	–	–		
Total	285.3	321.6	348.1	351.3	7.2%	100.0%	359.4	377.7	395.0	4.0%	100.0%		
Proportion of total programme expenditure to vote expenditure	0.3%	0.3%	0.3%	0.3%	–	–	0.3%	0.3%	0.3%	–	–		
Details of transfers and subsidies													
Households													
Social benefits													
Current	0.4	2.8	2.2	0.7	17.3%	0.5%	–	–	–	-100.0%	–		
Employee social benefits	0.4	2.8	2.2	0.7	17.3%	0.5%	–	–	–	-100.0%	–		
Foreign governments and international organisations													
Current	–	–	0.3	0.4	–	0.1%	0.4	0.4	0.4	1.5%	0.1%		
Commonwealth Local Government Forum	–	–	0.3	0.4	–	0.1%	0.4	0.4	0.4	1.5%	0.1%		

Personnel information

Table 3.7 Administration personnel numbers and cost by salary level¹

Administration	Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27			
				Actual			Revised estimate			Medium-term expenditure estimate										
				2022/23		2023/24		2024/25		2025/26		2026/27								
				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
		235	–	234	167.1	0.7	209	157.8	0.8	204	164.7	0.8	202	171.9	0.9	199	179.8	0.9	-1.6%	100.0%
	1 – 6	90	–	89	30.1	0.3	72	26.0	0.4	69	26.4	0.4	68	27.8	0.4	67	28.7	0.4	-2.5%	33.8%
	7 – 10	58	–	58	30.5	0.5	56	31.0	0.6	56	32.9	0.6	56	34.8	0.6	56	36.9	0.7	–	27.5%
	11 – 12	46	–	46	42.8	0.9	46	44.1	1.0	44	45.1	1.0	44	47.9	1.1	43	49.2	1.1	-2.3%	21.8%
	13 – 16	39	–	39	58.8	1.5	33	51.6	1.6	33	54.8	1.7	31	55.6	1.8	31	58.9	1.9	-1.7%	15.8%
	Other	2	–	2	4.9	2.5	2	5.1	2.6	2	5.5	2.7	2	5.8	2.9	2	6.1	3.1	–	1.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Intergovernmental Support

Programme purpose

Facilitate and coordinate improvements in the functionality of provinces and municipalities, strengthen coordination across the different spheres of government and support improvements in the delivery of services to households and communities.

Objectives

- Improve reporting and accountability at the provincial and local government levels by providing legislative and policy oversight on an ongoing basis.
- Coordinate and facilitate the development of municipal infrastructure by transferring funds to the *municipal infrastructure grant* and the *integrated urban development grant* to extend services to unserved communities in terms of the annual Division of Revenue Act on an ongoing basis.
- Support the development and maintenance of municipal infrastructure through partnerships with the Municipal Infrastructure Support Agent, sector departments and other entities on an ongoing basis.
- Target and facilitate the restructuring of the municipal spatial economy through integrated development planning by March 2025.
- Ensure improved service delivery at 140 municipalities by providing support and monitoring integrated plans and capacity-building programmes by March 2027.

Subprogrammes

- *Management: Intergovernmental Support* provides strategic leadership to the programme to ensure compliance with the department's mandate and the achievement of targets in line with the district development model.
- *Municipal and Provincial Governance Support and Capacity Building* ensures improved service delivery through the development, implementation and monitoring of integrated plans and capacity-building programmes.
- *Municipal Infrastructure Grant* makes transfers to supplement the capital budgets of municipalities to address the infrastructure investment priorities of poor households.
- *Integrated Urban Development Grant* makes transfers to intermediate city municipalities to supplement their capital budgets for the implementation of the objectives of the integrated urban development framework.
- *Municipal Infrastructure Support Agent* makes transfers to help municipalities build in-house capacity and provide technical support for the sustained development of municipal infrastructure.

Expenditure trends and estimates

Table 3.8 Intergovernmental Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
R million											
Management:	2.8	5.8	6.5	27.0	113.8%	0.1%	12.8	33.7	36.7	10.7%	0.1%
Intergovernmental Support											
Municipal and Provincial Governance Support and Capacity Building	58.3	79.8	103.1	78.4	10.4%	0.5%	81.8	116.1	120.2	15.3%	0.5%
Municipal Infrastructure Grant	14 491.1	15 592.7	16 842.0	16 371.6	4.2%	90.8%	17 112.7	17 927.3	19 443.5	5.9%	91.1%
Integrated Urban Development Grant	936.4	1 009.1	1 085.4	1 172.4	7.8%	6.0%	1 145.6	1 202.2	1 303.8	3.6%	6.2%
Municipal Infrastructure Support Agent	389.7	628.9	400.2	401.5	1.0%	2.6%	406.7	371.1	387.3	-1.2%	2.0%
Total	15 878.3	17 316.3	18 437.2	18 050.9	4.4%	100.0%	18 759.5	19 650.4	21 291.4	5.7%	100.0%
Change to 2023 Budget estimate				-			(1 313.4)	(1 320.1)	(639.8)		

Table 3.8 Intergovernmental Support expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome				Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate					Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27	2023/24	2026/27		
	R million													
Current payments	60.9	85.0	109.2	105.4	20.0%	0.5%	94.6	149.8	156.8	14.2%	0.7%			
Compensation of employees	55.8	74.4	86.9	72.2	9.0%	0.4%	72.2	75.4	78.8	3.0%	0.4%			
Goods and services	5.1	10.6	22.3	33.2	86.2%	0.1%	22.4	74.5	78.0	33.0%	0.3%			
<i>of which:</i>														
<i>Administrative fees</i>	<i>0.1</i>	<i>0.1</i>	<i>0.6</i>	<i>1.7</i>	<i>174.7%</i>	<i>-</i>	<i>1.7</i>	<i>1.7</i>	<i>1.8</i>	<i>1.5%</i>	<i>-</i>			
<i>Catering: Departmental activities</i>	<i>0.4</i>	<i>0.5</i>	<i>0.7</i>	<i>-</i>	<i>-100.0%</i>	<i>-</i>	<i>0.6</i>	<i>0.6</i>	<i>0.6</i>	<i>-</i>	<i>-</i>			
<i>Computer services</i>	<i>0.1</i>	<i>3.6</i>	<i>3.9</i>	<i>0.6</i>	<i>103.4%</i>	<i>-</i>	<i>0.7</i>	<i>0.7</i>	<i>0.7</i>	<i>5.1%</i>	<i>-</i>			
<i>Consultants: Business and advisory services</i>	<i>0.7</i>	<i>1.5</i>	<i>3.7</i>	<i>-</i>	<i>-100.0%</i>	<i>-</i>	<i>2.0</i>	<i>22.3</i>	<i>24.7</i>	<i>-</i>	<i>0.1%</i>			
<i>Travel and subsistence</i>	<i>2.9</i>	<i>2.9</i>	<i>8.4</i>	<i>25.8</i>	<i>107.0%</i>	<i>0.1%</i>	<i>12.0</i>	<i>43.3</i>	<i>44.0</i>	<i>19.6%</i>	<i>0.2%</i>			
<i>Venues and facilities</i>	<i>-</i>	<i>0.1</i>	<i>2.8</i>	<i>4.4</i>	<i>-</i>	<i>-</i>	<i>3.7</i>	<i>4.1</i>	<i>4.3</i>	<i>-0.5%</i>	<i>-</i>			
Transfers and subsidies	15 817.3	17 231.1	18 327.9	17 915.5	4.2%	99.4%	18 606.6	19 500.6	21 134.6	5.7%	99.2%			
Provinces and municipalities	15 427.4	16 601.8	17 927.4	17 514.0	4.3%	96.8%	18 199.9	19 129.5	20 747.3	5.8%	97.2%			
Departmental agencies and accounts	389.7	628.9	400.2	401.5	1.0%	2.6%	406.7	371.1	387.3	-1.2%	2.0%			
Households	0.1	0.4	0.3	0.1	-28.9%	-	-	-	-	-100.0%	-			
Payments for capital assets	0.0	0.2	0.1	30.0	1189.2%	-	58.3	-	-	-100.0%	0.1%			
Buildings and other fixed structures	-	-	-	30.0	-	-	58.3	-	-	-100.0%	0.1%			
Machinery and equipment	0.0	0.2	0.1	-	-100.0%	-	-	-	-	-	-			
Payments for financial assets	0.0	0.0	0.1	-	-100.0%	-	-	-	-	-	-			
Total	15 878.3	17 316.3	18 437.2	18 050.9	4.4%	100.0%	18 759.5	19 650.4	21 291.4	5.7%	100.0%			
Proportion of total programme expenditure to vote expenditure	15.4%	17.6%	16.7%	15.0%	-	-	15.0%	15.0%	15.6%	-	-			
Details of transfers and subsidies														
Households														
Social benefits														
Current	0.1	0.4	0.3	0.1	-28.9%	-	-	-	-	-100.0%	-			
Employee social benefits	0.1	0.4	0.3	0.1	-28.9%	-	-	-	-	-100.0%	-			
Departmental agencies and accounts														
Departmental agencies (non-business entities)														
Current	389.7	628.9	400.2	401.5	1.0%	2.6%	406.7	371.1	387.3	-1.2%	2.0%			
Municipal Infrastructure Support Agent	339.7	628.9	400.2	401.5	5.7%	2.5%	406.7	371.1	387.3	-1.2%	2.0%			
Municipal Infrastructure Support Agent: Improving labour intensity in infrastructure	50.0	-	-	-	-100.0%	0.1%	-	-	-	-	-			
Provinces and municipalities														
Municipal bank accounts														
Capital	15 427.4	16 601.8	17 927.4	17 514.0	4.3%	96.8%	18 199.9	19 129.5	20 747.3	5.8%	97.2%			
Integrated Urban Development Grant	936.4	1 009.1	1 085.4	1 172.4	7.8%	6.0%	1 145.6	1 202.2	1 303.8	3.6%	6.2%			
Municipal Infrastructure Grant	14 491.1	15 592.7	16 842.0	16 341.6	4.1%	90.8%	17 054.4	17 927.3	19 443.5	6.0%	91.0%			

Personnel information

Table 3.9 Intergovernmental Support personnel numbers and cost by salary level¹

Intergovernmental Support	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost
Salary level	109	1	106	86.9	0.8	84	72.2	0.9	80	72.2	0.9	77	75.4	1.0	76	78.8	1.0	-3.3%	100.0%
1 – 6	14	-	11	4.3	0.4	14	5.7	0.4	14	6.1	0.4	14	6.4	0.5	14	6.8	0.5	-	17.7%
7 – 10	31	-	31	13.4	0.4	18	7.8	0.4	17	7.9	0.5	14	7.1	0.5	14	7.6	0.5	-7.8%	19.8%
11 – 12	27	-	27	25.2	0.9	20	18.7	0.9	19	18.9	1.0	19	20.0	1.1	18	20.2	1.1	-3.3%	24.1%
13 – 16	37	1	37	43.9	1.2	32	39.9	1.2	30	39.3	1.3	30	41.7	1.4	30	44.2	1.5	-2.4%	38.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Intergovernmental Policy and Governance

Programme purpose

Facilitate efficient municipal administrative systems; coordinate policy; and conduct research, monitoring and evaluation to build institutional resilience in provinces and municipalities.

Objectives

- Strengthen accountability by implementing the local government anti-corruption strategy in 140 municipalities by March 2025.
- Support municipalities in improving financial sustainability and revenue management by developing simplified revenue plans, property and consumer databases, record management systems, and organograms aligned with municipal functions on an ongoing basis.
- Strengthen municipal finances by monitoring the implementation of the Municipal Property Rates Act (2004) by municipalities on an ongoing basis.
- Strengthen the functionality of municipalities by developing and implementing human resources and administrative systems, in line with the Municipal Systems Act (2000), by March 2027.
- Strengthen municipal governance by monitoring the functionality of council committees on an ongoing basis.
- Support the effective management of cooperative governance systems by:
 - strengthening intergovernmental reporting and communication, and revising a framework for local government powers and functions by March 2025
 - tabling the Intergovernmental Monitoring, Support and Interventions Bill by March 2025.

Subprogrammes

- *Management: Intergovernmental Policy and Governance* provides strategic leadership to the programme to ensure compliance and the achievement of departmental targets.
- *Municipal Administration and Capacity* determines remuneration for senior managers in municipalities; monitors and enforces compliance with appointment, performance and disciplinary regulations; and rolls out competency assessments for senior managers, and training and workshops on the implementation of municipal staff regulations.
- *Municipal Funding and Revenue Support* provides support to municipalities, monitors their implementation of free basic services policies, ensures legislative adherence to the annual Division of Revenue Act, administers the management information system for the *municipal infrastructure grant* to assist processes and procedures, and oversees the regulation of the valuation and rating of properties in terms of the Municipal Property Rates Act (2004).
- *Development Planning* coordinates the implementation of the national framework for local economic development to ensure the institutionalisation of long-term infrastructure planning and asset management practices.
- *Municipal Demarcation Board* makes transfers to fund operational activities such as capacity assessments, ward delimitation and boundary redeterminations. This subprogramme transfers its budget to the Municipal Demarcation Board in full.
- *South African Cities Network* makes transfers to the South African Cities Network to fund operational activities, including enabling cooperation between South African cities. This subprogramme transfers its budget to the network in full.
- *Municipal Governance* ensures the appropriate division of powers and functions between local and district municipalities, promotes ethics, and implements strategies to combat corruption.
- *Research and Knowledge Management* researches, collates and benchmarks best practices in local and international government management to enhance policy development and implementation.
- *South African Local Government Association* makes transfers to the South African Local Government Association to fund operational activities, including its participation in intergovernmental structures and legislatures.

- *United Cities and Local Governments of Africa* makes transfers to United Cities and Local Governments of Africa to fund operational activities, enhance cooperation and knowledge sharing among local governments in Africa, and improve the delivery of services to communities across the continent.
- *Local Government Equitable Share* is the share of nationally raised revenue payable to local government in terms of section 214 of the Constitution. This transfer supplements municipal revenue for the provision of free basic services to poor households and the creation of greater institutional capacity in weaker municipalities.
- *Municipal Systems Improvement Grant* provides technical assistance and support to municipalities to build in-house capacity to perform their functions and to stabilise institutional and governmental systems, as required by the Municipal Systems Act (2000), the Municipal Property Rates Act (2004) and related legislation.

Expenditure trends and estimates

Table 3.10 Intergovernmental Policy and Governance expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management: Intergovernmental Policy and Governance	1.1	3.6	2.8	4.3	59.8%	–	4.7	4.9	5.2	6.0%	–
Municipal Administration and Capacity	13.8	10.7	16.2	19.0	11.1%	–	20.9	13.7	14.3	-9.0%	–
Municipal Funding and Revenue Support	32.0	30.5	15.5	24.8	-8.1%	–	26.3	27.5	28.8	5.1%	–
Development Planning	25.9	23.6	4.1	21.4	-6.2%	–	17.2	18.1	18.8	-4.2%	–
Municipal Demarcation Board	63.0	70.6	74.3	73.1	5.1%	0.1%	74.2	77.2	80.6	3.3%	0.1%
South African Cities Network	7.5	8.2	8.5	8.5	4.4%	–	8.7	9.0	9.4	3.3%	–
Municipal Governance	9.6	344.6	17.3	15.2	16.4%	0.1%	15.7	16.4	17.1	4.1%	–
Research and Knowledge Management	13.4	12.5	13.3	17.8	9.8%	–	25.7	21.8	22.8	8.7%	–
South African Local Government Association	33.2	35.4	36.3	36.4	3.1%	–	36.9	38.4	40.1	3.3%	–
United Cities and Local Governments of Africa	–	–	–	8.0	–	–	–	–	–	-100.0%	–
Local Government Equitable Share	83 102.4	76 168.6	83 937.8	95 188.7	4.6%	99.6%	101 177.7	106 087.0	110 661.4	5.1%	99.6%
Municipal Systems Improvement Grant	28.0	45.9	63.5	146.5	73.5%	0.1%	144.6	151.1	158.2	2.6%	0.1%
Total	83 330.0	76 754.1	84 189.7	95 563.8	4.7%	100.0%	101 552.6	106 465.1	111 056.6	5.1%	100.0%
Change to 2023 Budget estimate				–			(2 615.7)	(3 303.9)	(3 741.3)		
Economic classification											
Current payments	123.3	135.0	123.3	248.6	26.3%	0.2%	255.1	253.4	265.2	2.2%	0.2%
Compensation of employees	66.1	72.3	43.8	78.4	5.8%	0.1%	81.8	85.4	89.3	4.4%	0.1%
Goods and services	57.2	62.7	79.5	170.2	43.8%	0.1%	173.2	168.0	175.9	1.1%	0.2%
of which:											
Catering: Departmental activities	0.0	0.2	0.6	–	-100.0%	–	0.4	0.4	0.4	–	–
Communication	0.8	0.9	0.8	0.6	-9.4%	–	0.8	0.6	0.7	5.6%	–
Computer services	3.8	0.6	7.4	1.4	-28.3%	–	2.3	2.4	2.5	21.3%	–
Consultants: Business and advisory services	38.8	48.4	6.9	159.5	60.2%	0.1%	163.8	160.1	167.6	1.7%	0.2%
Consumables: Stationery, printing and office supplies	0.3	0.2	0.0	0.1	-28.8%	–	0.5	0.4	0.4	52.0%	–
Travel and subsistence	2.2	2.3	4.1	3.8	19.2%	–	4.3	3.7	3.8	0.4%	–
Transfers and subsidies	83 206.6	76 619.1	84 066.3	95 315.2	4.6%	99.8%	101 297.5	106 211.7	110 791.4	5.1%	99.8%
Provinces and municipalities	83 102.4	76 168.6	83 937.8	95 188.7	4.6%	99.6%	101 177.7	106 087.0	110 661.4	5.1%	99.6%
Departmental agencies and accounts	96.2	106.0	110.6	109.5	4.4%	0.1%	111.1	115.6	120.7	3.3%	0.1%
Foreign governments and international organisations	0.3	0.3	–	1.6	68.4%	–	–	–	–	-100.0%	–
Non-profit institutions	7.5	8.2	8.5	15.0	25.8%	–	8.7	9.0	9.4	-14.3%	–
Households	0.2	336.0	9.4	0.4	37.4%	0.1%	–	–	–	-100.0%	–
Payments for capital assets	0.1	–	0.0	–	-100.0%	–	–	–	–	–	–
Machinery and equipment	0.1	–	0.0	–	-100.0%	–	–	–	–	–	–
Payments for financial assets	–	–	0.1	–	–	–	–	–	–	–	–
Total	83 330.0	76 754.1	84 189.7	95 563.8	4.7%	100.0%	101 552.6	106 465.1	111 056.6	5.1%	100.0%
Proportion of total programme expenditure to vote expenditure	80.7%	78.0%	76.0%	79.7%	–	–	81.1%	81.2%	81.2%	–	–

Table 3.10 Intergovernmental Policy and Governance expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.2	336.0	9.4	0.4	37.4%	0.1%	–	–	–	-100.0%	–
Employee social benefits	0.2	0.3	0.4	0.4	37.4%	–	–	–	–	-100.0%	–
Non-returning local government councillors	–	335.8	8.9	–	–	0.1%	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	96.2	106.0	110.6	109.5	4.4%	0.1%	111.1	115.6	120.7	3.3%	0.1%
South African Local Government Association	33.2	35.4	36.3	36.4	3.1%	–	36.9	38.4	40.1	3.3%	–
Municipal Demarcation Board	63.0	70.6	74.3	73.1	5.1%	0.1%	74.2	77.2	80.6	3.3%	0.1%
Non-profit institutions											
Current	7.5	8.2	8.5	15.0	25.8%	–	8.7	9.0	9.4	-14.3%	–
United Cities and Local Governments of Africa – South African regional office	–	–	–	6.4	–	–	–	–	–	-100.0%	–
South African Cities Network	7.5	8.2	8.5	8.5	4.4%	–	8.7	9.0	9.4	3.3%	–
Foreign governments and international organisations											
Current	0.3	0.3	–	1.6	68.4%	–	–	–	–	-100.0%	–
Commonwealth Local Government Forum	0.3	0.3	–	–	-100.0%	–	–	–	–	–	–
United Cities and Local Governments of Africa – Moroccan office	–	–	–	1.6	–	–	–	–	–	-100.0%	–
Provinces and municipalities											
Municipal bank accounts											
Current	83 102.4	76 168.6	83 937.8	95 188.7	4.6%	99.6%	101 177.7	106 087.0	110 661.4	5.1%	99.6%
Local Government Equitable Share	83 102.4	76 168.6	83 937.8	95 188.7	4.6%	99.6%	101 177.7	106 087.0	110 661.4	5.1%	99.6%

Personnel information

Table 3.11 Intergovernmental Policy and Governance personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Intergovernmental Policy and Governance	63	–	63	43.8	0.7	116	78.4	0.7	114	81.8	0.7	112	85.4	0.8	109	89.3	0.8	-1.9%	100.0%
Salary level																			
1–6	11	–	11	3.4	0.3	31	9.9	0.3	31	10.5	0.3	31	11.1	0.4	28	10.6	0.4	-3.4%	26.8%
7–10	19	–	19	9.7	0.5	29	15.3	0.5	28	15.8	0.6	28	16.7	0.6	28	17.7	0.6	-1.2%	25.0%
11–12	17	–	17	12.6	0.7	31	24.0	0.8	30	24.6	0.8	28	24.7	0.9	28	26.2	0.9	-2.9%	26.1%
13–16	16	–	16	18.1	1.1	25	29.1	1.2	25	30.9	1.2	25	32.8	1.3	25	34.7	1.4	–	22.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: National Disaster Management Centre

Programme purpose

Promote an integrated and coordinated system of disaster management with special emphasis on prevention and mitigation by all role players and stakeholders.

Objectives

- Reduce disaster risk on an ongoing basis by facilitating the development, assessment and implementation of multisector disaster management plans across local government; and education, training, public awareness and research for all relevant role players within communities.

- Oversee institutional disaster management systems and improve legislative compliance by reviewing and amending regulatory and policy frameworks for disaster management on an ongoing basis.
- Improve and strengthen disaster management systems for all common disasters such as drought, floods, fire and disease in all provinces by raising public awareness about the effects and management of disasters on an ongoing basis.
- Coordinate effective and integrated disaster management and fire services by developing, strengthening and managing regulatory and institutional frameworks on an ongoing basis.
- Promote a culture of risk avoidance among stakeholders and role players by providing capacity for them through integrated education, training and public awareness programmes informed by scientific research on an ongoing basis.

Subprogrammes

- *Management: Head National Disaster Management Centre* provides strategic leadership to the programme.
- *Disaster Policy, Institutional Development and Compliance* facilitates the establishment of requirements for effective institutional arrangements in the national sphere of government to ensure the integrated and coordinated implementation of disaster risk management policy and legislation, and the application of the principles of cooperative governance.
- *Disaster Risk Reduction and Capacity Development* facilitates the development, assessment and implementation of multisectoral frameworks and plans to reduce and manage disaster risk. This subprogramme also promotes education, training, public awareness and research among role players and communities to improve disaster risk avoidance, reduce disaster risk and build community resilience.
- *Disaster Preparedness, Response and Recovery Coordination* develops and oversees the implementation of response and recovery strategies and projects, following a disaster, in an integrated manner.
- *Municipal Disaster Recovery Grant* aims to rehabilitate and reconstruct municipal infrastructure damaged by disasters. This subprogramme makes transfers only when a disaster is declared.
- *Disaster Response Grant* aims to provide immediate relief for legally classified disasters. This subprogramme makes transfers only when a disaster is classified.

Expenditure trends and estimates

Table 3.12 National Disaster Management Centre expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
R million											
Management: Head National Disaster Management Centre	21.9	24.0	43.5	23.8	2.8%	1.6%	22.3	23.3	24.3	0.7%	1.6%
Disaster Policy, Institutional Development and Compliance	6.9	9.3	8.8	11.0	17.0%	0.5%	11.3	10.7	9.1	-6.4%	0.7%
Disaster Risk Reduction and Capacity Development	3.0	1.4	8.3	9.2	44.4%	0.3%	10.2	10.1	13.5	13.8%	0.7%
Disaster Preparedness, Response and Recovery Coordination	9.5	111.8	4.1	42.1	64.4%	2.3%	45.9	45.9	47.0	3.7%	3.1%
Municipal Disaster Recovery Grant	–	–	3 318.7	1 505.4	–	66.7%	741.0	709.0	–	-100.0%	50.5%
Disaster Response Grant	289.5	378.4	516.7	890.6	45.4%	28.7%	527.7	546.3	571.3	-13.8%	43.3%
Total	330.8	524.9	3 900.0	2 482.1	95.8%	100.0%	1 358.4	1 345.2	665.2	-35.5%	100.0%
Change to 2023 Budget estimate				–			723.8	685.6	(24.5)		

Table 3.12 National Disaster Management Centre expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	40.4	139.2	62.8	77.2	24.1%	4.4%	86.0	88.1	92.0	6.0%	5.9%
Compensation of employees	24.4	24.9	23.2	25.3	1.2%	1.3%	29.5	30.8	32.2	8.4%	2.0%
Goods and services	16.0	114.4	39.7	51.9	48.1%	3.1%	56.6	57.3	59.8	4.8%	3.9%
<i>of which:</i>											
Computer services	4.0	0.3	7.6	9.7	34.2%	0.3%	10.6	12.5	13.1	10.6%	0.8%
Consultants: Business and advisory services	0.9	95.0	3.2	27.2	216.5%	1.7%	33.5	32.0	35.6	9.4%	2.2%
Agency and support/outsource services	–	8.0	18.6	10.0	–	0.5%	5.0	5.0	5.0	-20.6%	0.4%
Fleet services (including government motor transport)	0.1	–	0.1	0.3	37.9%	–	0.3	0.3	0.3	5.6%	–
Travel and subsistence	1.0	0.1	2.3	2.5	36.3%	0.1%	5.1	5.3	3.5	12.1%	0.3%
Training and development	1.4	0.1	0.0	0.1	-58.1%	–	0.7	0.8	0.9	104.2%	–
Transfers and subsidies	289.5	378.6	3 837.2	2 398.4	102.3%	95.4%	1 268.7	1 255.3	571.3	-38.0%	93.9%
Provinces and municipalities	289.5	378.4	3 835.4	2 396.0	102.3%	95.3%	1 268.7	1 255.3	571.3	-38.0%	93.9%
Households	0.1	0.2	1.8	2.5	260.0%	0.1%	–	–	–	-100.0%	–
Payments for capital assets	0.9	7.0	–	6.5	93.2%	0.2%	3.7	1.8	1.9	-33.8%	0.2%
Machinery and equipment	0.9	7.0	–	6.5	93.2%	0.2%	3.7	1.8	1.9	-33.8%	0.2%
Total	330.8	524.9	3 900.0	2 482.1	95.8%	100.0%	1 358.4	1 345.2	665.2	-35.5%	100.0%
Proportion of total programme expenditure to vote expenditure	0.3%	0.5%	3.5%	2.1%	–	–	1.1%	1.0%	0.5%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.2	1.8	2.5	260.0%	0.1%	–	–	–	-100.0%	–
Employee social benefits	0.1	0.2	0.2	0.5	107.3%	–	–	–	–	-100.0%	–
Bursaries for non-employees	–	–	1.6	2.0	–	–	–	–	–	-100.0%	–
Provinces and municipalities											
Municipal bank accounts											
Capital	151.0	330.3	3 835.4	2 250.1	146.1%	90.7%	1 119.3	1 104.0	413.2	-43.2%	83.5%
Municipal Disaster Response Grant	151.0	330.3	516.7	744.7	70.2%	24.1%	378.3	395.1	413.2	-17.8%	33.0%
Municipal Disaster Recovery Grant	–	–	3 318.7	1 505.4	–	66.7%	741.0	709.0	–	-100.0%	50.5%
Provincial revenue funds											
Capital	138.5	48.1	–	145.8	1.7%	4.6%	149.3	151.3	158.2	2.7%	10.3%
Provincial Disaster Response Grant	138.5	48.1	–	145.8	1.7%	4.6%	149.3	151.3	158.2	2.7%	10.3%

Personnel information

Table 3.13 National Disaster Management Centre personnel numbers and cost by salary level¹

National Disaster Management Centre	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	25	–	25	23.2	0.9	30	25.3	0.8	34	29.5	0.9	34	30.8	0.9	30	32.2	1.1	0.3%	100.0%
1 – 6	1	–	1	0.4	0.4	4	1.5	0.4	5	2.0	0.4	5	2.1	0.4	2	1.8	1.2	-26.7%	12.2%
7 – 10	5	–	5	4.0	0.8	7	5.3	0.8	8	6.1	0.8	7	6.0	0.8	7	6.3	0.9	1.8%	23.3%
11 – 12	8	–	8	6.0	0.8	10	8.2	0.8	12	10.5	0.9	12	11.2	0.9	12	11.9	1.0	7.2%	36.8%
13 – 16	11	–	11	12.8	1.2	9	10.2	1.2	9	10.8	1.2	9	11.5	1.3	9	12.2	1.4	–	27.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
2. Rand million.

Programme 5: Community Work Programme

Programme purpose

Create income security and work experience for participants, and promote social and economic inclusion by targeting areas of high unemployment.

Objective

- Provide and maintain 200 000 work opportunities per year over the medium term by managing programmes and strategic partnerships effectively and efficiently.

Subprogrammes

- *Coordination, Partnerships and Implementation* ensures the effective management and coordination of partnerships and special projects with the private and public sectors to meet the programme's objective.
- *Monitoring and Evaluation* provides oversight and monitors the implementation of projects to ensure adherence to the programme's norms and standards so that targets are achieved.

Expenditure trends and estimates

Table 3.14 Community Work Programme expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27
R million											
Coordination, Partnerships and Implementation	3 455.6	3 510.8	3 787.9	3 464.7	0.1%	99.0%	3 107.4	3 233.8	3 332.3	-1.3%	98.4%
Monitoring and Evaluation	25.9	15.5	46.2	61.0	33.1%	1.0%	45.8	53.2	55.6	-3.0%	1.6%
Total	3 481.5	3 526.3	3 834.1	3 525.7	0.4%	100.0%	3 153.3	3 287.0	3 388.0	-1.3%	100.0%
Change to 2023 Budget estimate							(1 329.3)	(1 412.1)	(1 526.4)		
Economic classification											
Current payments	1 300.5	3 493.2	3 817.7	3 520.0	39.4%	84.4%	3 153.1	3 286.8	3 387.8	-1.3%	100.0%
Compensation of employees	30.9	9.3	25.5	13.1	-25.0%	0.5%	13.6	14.2	14.9	4.4%	0.4%
Goods and services	1 269.5	3 483.9	3 792.2	3 506.9	40.3%	83.9%	3 139.4	3 272.6	3 372.9	-1.3%	99.5%
of which:											
Administrative fees	13.6	26.3	29.9	21.8	17.0%	0.6%	29.1	35.7	37.4	19.7%	0.9%
Minor assets	9.0	11.6	8.4	232.7	195.6%	1.8%	154.9	177.8	190.5	-6.5%	5.7%
Contractors	690.8	2 870.5	3 288.3	2 537.9	54.3%	65.3%	2 475.7	2 512.1	2 609.2	0.9%	75.9%
Agency and support/outsourced services	0.1	51.5	4.4	236.2	1178.6%	2.0%	164.8	179.1	241.9	0.8%	6.2%
Consumable supplies	182.2	243.5	159.9	189.2	1.3%	5.4%	100.6	112.6	122.3	-13.5%	3.9%
Training and development	55.7	57.7	87.0	236.4	61.9%	3.0%	179.2	218.0	132.5	-17.5%	5.7%
Transfers and subsidies	2 135.3	0.0	0.3	0.2	-95.7%	14.9%	-	-	-	-100.0%	-
Households	2 135.3	-	0.3	0.2	-95.7%	14.9%	-	-	-	-100.0%	-
Payments for capital assets	45.7	33.1	16.0	5.5	-50.6%	0.7%	0.2	0.2	0.2	-66.4%	-
Buildings and other fixed structures	1.4	7.4	0.7	-	-100.0%	0.1%	-	-	-	-	-
Machinery and equipment	43.0	24.1	15.3	5.5	-49.6%	0.6%	0.2	0.2	0.2	-66.4%	-
Biological assets	1.2	1.6	-	-	-100.0%	-	-	-	-	-	-
Payments for financial assets	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-
Total	3 481.5	3 526.3	3 834.1	3 525.7	0.4%	100.0%	3 153.3	3 287.0	3 388.0	-1.3%	100.0%
Proportion of total programme expenditure to vote expenditure	3.4%	3.6%	3.5%	2.9%	-	-	2.5%	2.5%	2.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	2 135.3	-	0.3	0.2	-95.7%	14.9%	-	-	-	-100.0%	-
Employee social benefits	2 135.3	-	0.3	0.2	-95.7%	14.9%	-	-	-	-100.0%	-

Personnel information

Table 3.15 Community Work Programme personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Community Work Programme			67	25.5	0.4	19	13.1	0.7	18	13.6	0.7	19	14.2	0.7	19	14.9	0.8	1.3%	100.0%
Salary level	67	-	67	25.5	0.4	19	13.1	0.7	18	13.6	0.7	19	14.2	0.7	19	14.9	0.8	1.3%	100.0%
1 – 6	55	-	55	17.7	0.3	2	0.7	0.4	3	1.1	0.4	5	2.0	0.4	6	2.4	0.4	44.2%	21.2%
7 – 10	6	-	6	3.1	0.5	5	2.5	0.5	4	2.2	0.6	4	2.3	0.6	3	1.9	0.7	-16.6%	20.7%
11 – 12	4	-	4	2.2	0.5	7	4.1	0.6	7	4.4	0.6	6	3.6	0.6	6	3.8	0.6	-5.8%	34.1%
13 – 16	2	-	2	2.6	1.3	5	5.7	1.3	5	6.0	1.3	5	6.4	1.4	5	6.8	1.5	-	23.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Entities

Municipal Demarcation Board

Selected performance indicators

Table 3.16 Municipal Demarcation Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Process for the delimitation of municipal ward boundaries for local government elections per year	Demarcation and spatial transformation excellence	Priority 5: Spatial integration, human settlements and local government	4 468 wards published in terms of the Local Government: Municipal Systems Act (2000)	- ¹	- ¹	- ¹	Engage with all stakeholders on ward delimitation for the 2026 local government elections	All wards published in terms of the Local Government: Municipal Structures Act (1998)	- ¹
Process for the determination of municipal boundaries per year	Demarcation and spatial transformation excellence		- ¹	Municipal boundary redetermination proposals analysed	Determined or redetermined municipal outer boundaries published for class 1 redeterminations	- ¹	- ¹	- ¹	Municipal boundary redetermination proposals analysed
Process for the assessment of all municipalities' capacity to perform their powers and functions per year	Research, spatial information and intelligence development		- ¹	Updated capacity assessment data for 142 municipalities	- ¹	- ¹	Updated capacity assessment data for 60% of municipalities	- ¹	- ¹
Number of research reports produced per year in line with the board's research strategy	Research, spatial information and intelligence development		2	2	2	2	2	2	3
Number of outreach activities per year to strengthen public and stakeholder awareness and education on demarcation processes	Stakeholder engagement and partnership		20	16	24	20	20	20	16

1. Targets are set based on the municipal election cycle.

Entity overview

The Municipal Demarcation Board derives its legislative mandate from chapter 7 of the Constitution and section 3 of the Local Government: Municipal Demarcation Act (1998). The board is mandated to determine and

redetermine municipal boundaries and render advisory services. In terms of the Local Government: Municipal Structures Act (1998), the board is also mandated to delimit wards, conduct capacity assessments for municipalities, and assess the capacity of the executive council responsible for local government.

Over the MTEF period, the board will continue to improve its administrative and legislative functions, and begin ward delimitation processes to ensure that all municipalities that qualify to have wards are finalised in time for the 2026 local government elections. It will also seek to strengthen awareness and education of demarcation processes through annual public awareness and education activities. These activities are funded over the medium term through the Demarcation and spatial transformation excellence programme's allocation of R53 million and the *Stakeholder engagement and partnership* programme's allocation of R19.8 million.

The board expects to derive 95 per cent (R231.9 million) of its revenue over the period ahead through transfers from the department. Spending on compensation of employees accounts for an estimated 59.8 per cent (R148.9 million) of total expenditure for the board's 48 funded posts. Total expenditure is expected to decrease marginally, at an average annual rate of 0.7 per cent, from R84.2 million in 2023/24 to R82.5 million in 2026/27, as a result of Cabinet-approved reductions on transfers to the board amounting to R7.7 million over the MTEF period. The board plans to use retained earnings to limit the impact of these reductions on service delivery.

Programmes/Objectives/Activities

Table 3.17 Municipal Demarcation Board expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	38.8	38.2	38.3	54.0	11.7%	60.0%	47.4	50.4	54.1	0.1%	64.0%
Demarcation and spatial transformation excellence	17.8	12.5	14.7	17.1	-1.3%	22.2%	17.7	17.5	17.8	1.2%	21.8%
Research, spatial information and intelligence development	2.7	2.8	14.1	3.6	9.3%	8.0%	4.3	4.0	4.4	6.9%	5.1%
Stakeholder engagement and partnership	4.4	6.4	7.8	9.5	29.4%	9.8%	6.6	7.1	6.2	-13.3%	9.1%
Total	63.7	59.8	74.9	84.2	9.8%	100.0%	75.9	79.0	82.5	-0.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 3.18 Municipal Demarcation Board statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	0.7	0.8	1.7	11.1	155.7%	4.4%	1.8	1.8	1.9	-44.5%	5.0%
Other non-tax revenue	0.7	0.8	1.7	11.1	155.7%	4.4%	1.8	1.8	1.9	-44.5%	5.0%
Transfers received	63.0	70.6	74.3	73.1	5.1%	95.6%	74.2	77.2	80.6	3.3%	95.0%
Total revenue	63.7	71.4	76.0	84.2	9.8%	100.0%	75.9	79.0	82.5	-0.7%	100.0%
Expenses											
Current expenses	63.7	59.8	74.9	84.2	9.8%	100.0%	75.9	79.0	82.5	-0.7%	100.0%
Compensation of employees	35.6	37.0	38.5	43.1	6.6%	55.1%	46.1	49.6	53.3	7.3%	59.8%
Goods and services	26.8	21.6	35.2	41.1	15.3%	43.5%	29.8	29.4	29.2	-10.8%	40.2%
Depreciation	1.2	1.2	1.3	-	-100.0%	1.4%	-	-	-	-	-
Total expenses	63.7	59.8	74.9	84.2	9.8%	100.0%	75.9	79.0	82.5	-0.7%	100.0%
Surplus/(Deficit)	-	11.6	1.1	-	-	-	-	-	-	-	-

Table 3.18 Municipal Demarcation Board statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)		
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27	2023/24 - 2026/27
	R million												
Cash flow from operating activities	1.7	10.4	5.0	1.8	2.7%	100.0%	1.2	1.4	0.7	-29.4%	100.0%		
Receipts													
Non-tax receipts	0.7	0.8	1.5	2.2	43.6%	1.8%	1.8	1.8	1.9	-4.1%	2.4%		
Other tax receipts	0.7	0.8	1.5	2.2	43.6%	1.8%	1.8	1.8	1.9	-4.1%	2.4%		
Transfers received	63.0	70.6	74.3	73.1	5.1%	98.2%	74.2	77.2	80.6	3.3%	97.6%		
Financial transactions in assets and liabilities	0.0	0.0	0.1	-	-100.0%	-	-	-	-	-	-		
Total receipts	63.8	71.4	75.9	75.3	5.7%	100.0%	75.9	79.0	82.5	3.1%	100.0%		
Payment													
Current payments	62.0	61.0	71.0	73.4	5.8%	100.0%	74.7	77.6	81.8	3.7%	100.0%		
Compensation of employees	36.1	35.9	38.5	44.1	6.9%	57.8%	45.3	48.7	52.6	6.0%	61.9%		
Goods and services	26.0	25.1	32.5	29.3	4.1%	42.2%	29.4	28.9	29.2	-0.1%	38.1%		
Total payments	62.0	61.0	71.0	73.4	5.8%	100.0%	74.7	77.6	81.8	3.7%	100.0%		
Net cash flow from investing activities	(1.1)	(0.9)	(1.0)	(1.9)	20.8%	100.0%	(1.2)	(1.4)	(0.7)	-29.4%	100.0%		
Acquisition of property, plant, equipment and intangible assets	(0.7)	(0.9)	(0.6)	(1.9)	40.6%	81.5%	(1.2)	(1.4)	(0.7)	-29.4%	100.0%		
Acquisition of software and other intangible assets	(0.4)	-	(0.4)	-	-100.0%	18.5%	-	-	-	-	-		
Net increase/(decrease) in cash and cash equivalents	0.7	9.5	4.0	(0.0)	-100.0%	5.5%	0.0	0.0	0.0	-199.4%	100.0%		
Statement of financial position													
Carrying value of assets	3.3	3.0	2.7	3.6	3.5%	8.1%	4.3	4.9	5.6	15.4%	9.6%		
<i>of which:</i>													
Acquisition of assets	(0.7)	(0.9)	(0.6)	(1.9)	40.6%	100.0%	(1.2)	(1.4)	(0.7)	-29.4%	100.0%		
Inventory	0.3	0.1	0.2	0.2	-5.3%	0.5%	0.2	0.2	0.3	3.4%	0.5%		
Receivables and prepayments	1.0	2.9	1.6	1.9	22.6%	4.5%	3.6	4.6	4.9	38.2%	7.7%		
Cash and cash equivalents	25.8	35.3	39.3	39.3	15.0%	86.8%	39.3	39.3	39.3	-	82.2%		
Total assets	30.4	41.3	43.8	45.0	14.0%	100.0%	47.4	49.1	50.0	3.6%	100.0%		
Accumulated surplus/(deficit)	25.5	37.1	38.2	37.8	14.1%	86.1%	37.8	37.8	37.8	-	79.1%		
Trade and other payables	4.8	4.2	5.7	7.2	15.0%	13.7%	9.6	11.3	12.2	19.2%	20.9%		
Provisions	0.2	-	-	-	-100.0%	0.2%	-	-	-	-	-		
Total equity and liabilities	30.4	41.3	43.8	45.0	14.0%	100.0%	47.4	49.1	50.0	3.6%	100.0%		

Personnel information

Table 3.19 Municipal Demarcation Board personnel numbers and cost by salary level

Municipal Demarcation Board	Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
		Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		Number	Cost			Unit cost
Salary level	48	48	48	38.5	0.8	48	43.1	0.9	48	46.1	1.0	48	49.5	1.0	48	53.3	1.1	-	100.0%
7 – 10	21	21	21	11.8	0.6	21	12.3	0.6	21	13.3	0.6	21	14.5	0.7	21	15.5	0.7	-	43.8%
11 – 12	16	16	16	13.5	0.8	16	14.9	0.9	16	16.1	1.0	16	17.2	1.1	16	18.5	1.2	-	33.3%
13 – 16	11	11	11	13.2	1.2	11	15.9	1.4	11	16.7	1.5	11	17.8	1.6	11	19.3	1.8	-	22.9%

1. Rand million.

Municipal Infrastructure Support Agent

Selected performance indicators

Table 3.20 Municipal Infrastructure Support Agent performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of young people enrolled in the agent's apprenticeship programme per year	Technical support services	Priority 2: Economic transformation and job creation	100	100	100	100	100	100	100
Number of young people enrolled in the agent's young graduate programme per year	Technical support services		100	150	150	150	150	150	150
Number of municipal officials trained in municipal infrastructure management per year	Technical support services		482	519	500	500	500	500	500
Number of municipalities supported with the development and implementation of the Spatial Planning and Land Use Management Act (2013) compliant plans per year	Technical support services	Priority 5: Spatial integration, human settlement and local government	30	30	30	30	15	22	29
Number of municipalities supported with the enhancement of procurement practices per year	Infrastructure delivery management support	Priority 1: A capable, ethical and developmental state	15	15	9	22	44	52	52

Entity overview

The Municipal Infrastructure Support Agent was established in terms of section 7(5)(c) of the Public Service Act (1994). The agent provides technical support to and builds technical capacity in municipalities to enhance their capability to efficiently plan, deliver, operate and maintain municipal infrastructure.

Over the medium term, the agent will continue to provide technical support to selected municipalities to improve access to and the reliability of basic services. To ensure the effective and efficient development, rollout and maintenance of municipal infrastructure, the agent plans to enrol 450 candidates for the young graduate programme and provide 1 500 municipal officials with technical skills training over the MTEF period.

Compensation of employees accounts for an estimated 59.2 per cent (R734.5 million) of total projected spending over the period ahead. Cabinet-approved reductions on transfers to the agent amount to R37.2 million over the MTEF period. As such, expenditure is expected to decrease at an average annual rate of 6.8 per cent, from R478.5 million in 2023/24 to R387.3 million in 2026/27. The agent will implement cost-containment measures in an effort to limit the impact of these reductions on service delivery. The agent is set to derive all (R1.2 billion) of its revenue over the MTEF period through transfers from the department.

Programmes/Objectives/Activities

Table 3.21 Municipal Infrastructure Support Agent expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24		2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Administration	86.5	209.4	84.7	109.5	8.1%	26.8%	106.0	109.1	113.3	1.2%	26.9%	
Technical support skills	158.8	267.1	320.2	297.3	23.2%	56.2%	227.5	237.7	248.6	-5.8%	61.6%	
Infrastructure delivery management support	19.8	89.7	171.2	71.8	53.7%	17.0%	73.2	24.2	25.4	-29.3%	11.5%	
Total	265.1	566.3	576.1	478.5	21.8%	100.0%	406.7	371.1	387.3	-6.8%	100.0%	

Statements of financial performance, cash flow and financial position

Table 3.22 Municipal Infrastructure Support Agent statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	3.8	8.7	12.8	-	-100.0%	1.3%	-	-	-	-	-	
Other non-tax revenue	3.8	8.7	12.8	-	-100.0%	1.3%	-	-	-	-	-	
Transfers received	392.2	629.6	401.3	401.5	0.8%	98.7%	406.7	371.1	387.3	-1.2%	100.0%	
Total revenue	395.9	638.3	414.1	401.5	0.5%	100.0%	406.7	371.1	387.3	-1.2%	100.0%	
Expenses												
Current expenses	265.1	566.3	576.1	478.5	21.8%	100.0%	406.7	371.1	387.3	-6.8%	100.0%	
Compensation of employees	185.8	178.6	197.1	227.0	6.9%	45.8%	234.1	244.6	255.8	4.1%	59.2%	
Goods and services	73.3	382.6	373.3	242.1	48.9%	52.6%	162.8	116.3	120.7	-20.7%	38.3%	
Depreciation	6.0	5.1	5.7	9.5	16.7%	1.5%	9.8	10.3	10.7	4.0%	2.5%	
Total expenses	265.1	566.3	576.1	478.5	21.8%	100.0%	406.7	371.1	387.3	-6.8%	100.0%	
Surplus/(Deficit)	130.8	72.0	(162.0)	(77.1)	-183.8%	-	-	-	-	-100.0%	-	
Cash flow statement												
Cash flow from operating activities	118.8	123.2	(140.1)	(53.3)	-176.6%	100.0%	(49.5)	(18.1)	(19.8)	-28.1%	100.0%	
Receipts												
Non-tax receipts	3.8	8.7	12.8	6.2	18.1%	1.7%	6.2	6.5	6.8	3.1%	1.6%	
Other tax receipts	3.8	8.7	12.8	6.2	18.1%	1.7%	6.2	6.5	6.8	3.1%	1.6%	
Transfers received	392.2	628.9	401.1	401.5	0.8%	98.3%	406.7	371.1	387.3	-1.2%	98.4%	
Total receipts	395.9	637.5	413.8	407.7	1.0%	100.0%	412.9	377.6	394.1	-1.1%	100.0%	
Payment												
Current payments	277.2	397.2	553.9	461.0	18.5%	94.3%	462.4	395.7	413.9	-3.5%	100.0%	
Compensation of employees	168.0	179.7	182.2	266.9	16.7%	46.6%	267.8	244.6	255.8	-1.4%	59.9%	
Goods and services	109.2	217.5	371.7	194.1	21.1%	47.7%	194.6	151.1	158.1	-6.6%	40.1%	
Transfers and subsidies	-	117.2	-	-	-	5.7%	-	-	-	-	-	
Total payments	277.2	514.3	553.9	461.0	18.5%	100.0%	462.4	395.7	413.9	-3.5%	100.0%	
Net cash flow from investing activities	-	(4.0)	(5.9)	(1.6)	-	-	-	-	-	-100.0%	-	
Acquisition of property, plant, equipment and intangible assets	-	(4.0)	(5.9)	(1.6)	-	-	-	-	-	-100.0%	-	
Net increase/(decrease) in cash and cash equivalents	118.8	119.3	(146.0)	(54.9)	-177.3%	7.3%	(49.5)	(18.1)	(19.8)	-28.8%	100.0%	
Statement of financial position												
Carrying value of assets	22.8	21.5	21.6	41.0	21.6%	11.0%	41.1	43.0	44.9	3.1%	18.0%	
of which:	-	(4.0)	(5.9)	(1.6)	-	-	-	-	-	-100.0%	-	
Acquisition of assets	-	(4.0)	(5.9)	(1.6)	-	-	-	-	-	-100.0%	-	
Receivables and prepayments	2.1	2.6	4.7	1.2	-16.7%	1.1%	1.2	1.3	1.3	3.1%	0.5%	
Cash and cash equivalents	216.0	331.3	179.4	186.0	-4.9%	87.9%	186.7	195.0	204.0	3.1%	81.5%	
Total assets	240.9	355.4	205.7	228.2	-1.8%	100.0%	229.0	239.3	250.3	3.1%	100.0%	
Accumulated surplus/(deficit)	191.8	263.8	101.7	146.8	-8.5%	66.9%	147.3	153.9	161.0	3.1%	64.3%	
Trade and other payables	33.1	76.7	85.1	69.7	28.2%	26.8%	69.9	73.1	76.4	3.1%	30.5%	
Provisions	16.0	14.9	18.9	11.7	-9.8%	6.3%	11.8	12.3	12.9	3.1%	5.1%	
Total equity and liabilities	240.9	355.4	205.7	228.2	-1.8%	100.0%	229.0	239.3	250.3	3.1%	100.0%	

Personnel information

Table 3.23 Municipal Infrastructure Support Agent personnel numbers and cost by salary level

Number of approved funded establishment posts	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
	Actual			Revised estimate			Medium-term expenditure estimate												
	2022/23	2023/24	2024/25	2025/26	2026/27														
Municipal Infrastructure Support Agent	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27			
Salary level	423	423	423	197.1	0.5	423	227.0	0.5	523	234.1	0.4	423	244.6	0.6	423	255.8	0.6	-	100.0%
1 - 6	229	229	229	31.0	0.1	229	36.2	0.2	329	43.8	0.1	229	46.6	0.2	229	48.8	0.2	-	56.3%
7 - 10	55	55	55	26.8	0.5	55	35.7	0.6	55	35.7	0.6	55	37.3	0.7	55	39.0	0.7	-	12.4%
11 - 12	98	98	98	84.2	0.9	98	97.9	1.0	98	97.9	1.0	98	102.3	1.0	98	107.0	1.1	-	22.1%
13 - 16	41	41	41	55.0	1.3	41	57.2	1.4	41	56.7	1.4	41	58.4	1.4	41	61.0	1.5	-	9.2%

1. Rand million.

South African Local Government Association

Selected performance indicators

Table 3.24 South African Local Government Association performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of cities supported through the implementation of the city sustainability support programme per year	Infrastructure delivery, spatial transformation services and inclusive communities	Priority 5: Spatial integration, human settlements and local government	- ¹	- ¹	- ¹	- ¹	9	9	9
Number of municipalities supported in the implementation of the integrated framework on the inclusion of vulnerable groups per year	Infrastructure delivery, spatial transformation services and inclusive communities	Priority 6: Social cohesion and safer communities	- ¹	- ¹	- ¹	18	27	27	27
Number of councillors trained on local government matters through the association's centre for leadership and governance per year	Municipal capabilities and governance	Priority 3: Education, skills and health	3 994	4 653	4 696	3 000	4 500	3 996	3 500
Number of structured engagements with national and provincial legislatures and the executive in respect of policy and legislation that negatively affect local government per year	Municipal capabilities and governance	Priority 1: A capable, ethical and developmental state	9	9	9	9	9	9	9
Number of selected municipalities with implemented audit support programmes per year	Municipal finance, fiscal policy and economic growth		60	61	24	24	24	24	24

1. No historical data available.

Entity overview

The South African Local Government Association is an association of municipalities recognised by the Organised Local Government Act (1997). The association's strategic role is to represent the interests of local government within the overall system of government, help members fulfil their developmental goals, participate actively in intergovernmental relations, promote local government interests and provide solutions to challenges in local government.

As the association's core functions of research and municipal governance support are labour intensive, spending on compensation of employees accounts for an estimated 59.5 per cent (R1.7 billion) of total projected expenditure over the medium term. Cabinet has approved reductions on transfers to the agency amounting to R3.9 million over the MTEF period. Despite these, total expenditure is expected to increase at an average annual rate of 5.6 per cent, from R874.2 million in 2023/24 to R1 billion in 2026/27. The association will use funds from additional revenue streams such as town planning services, subscription water services and outdoor advertising to limit the impact of these reductions on service delivery. The association is set to derive 91.1 per cent (R2.7 billion) of its revenue over the MTEF period through membership fees from municipalities.

Programmes/Objectives/Activities**Table 3.25 South African Local Government Association expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	363.0	436.4	604.3	688.3	23.8%	73.0%	748.6	786.9	823.6	6.2%	79.7%	
Infrastructure delivery, spatial transformation services and inclusive communities	56.8	37.2	63.5	62.3	3.1%	7.8%	59.9	63.1	66.3	2.1%	6.6%	
Municipal capabilities and governance	102.8	79.4	69.5	61.0	-16.0%	11.7%	71.1	71.4	75.0	7.2%	7.3%	
Municipal finance, fiscal policy and economic growth	57.7	39.8	47.7	62.6	2.8%	7.5%	57.7	60.8	64.0	0.7%	6.4%	
Total	580.2	592.8	785.0	874.2	14.6%	100.0%	937.3	982.1	1 028.9	5.6%	100.0%	

Statements of financial performance, cash flow and financial position**Table 3.26 South African Local Government Association statements of financial performance, cash flow and financial position**

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	688.5	735.0	800.4	838.0	6.8%	93.9%	900.6	943.8	988.0	5.6%	96.0%	
Sale of goods and services other than capital assets	655.5	693.1	736.3	794.0	6.6%	88.3%	855.2	895.9	937.8	5.7%	91.1%	
Other non-tax revenue	33.0	42.0	64.1	44.0	10.0%	5.6%	45.4	47.8	50.2	4.5%	4.9%	
Transfers received	48.7	50.6	61.8	36.4	-9.2%	6.1%	36.9	38.4	41.1	4.1%	4.0%	
Total revenue	737.2	785.6	862.3	874.4	5.9%	100.0%	937.6	982.2	1 029.1	5.6%	100.0%	
Expenses												
Current expenses	580.2	592.8	785.0	874.2	14.6%	100.0%	937.3	982.1	1 028.9	5.6%	100.0%	
Compensation of employees	346.9	356.8	416.4	531.0	15.2%	58.4%	549.2	580.5	612.7	4.9%	59.5%	
Goods and services	226.2	229.6	361.9	331.2	13.6%	40.4%	375.6	388.6	403.0	6.8%	39.2%	
Depreciation	6.6	5.2	5.2	10.4	16.6%	1.0%	10.9	11.4	11.9	4.7%	1.2%	
Interest, dividends and rent on land	0.5	1.2	1.4	1.6	46.3%	0.2%	1.7	1.6	1.4	-4.9%	0.2%	
Total expenses	580.2	592.8	785.0	874.2	14.6%	100.0%	937.3	982.1	1 028.9	5.6%	100.0%	
Surplus/(Deficit)	157.0	192.8	77.2	-	-100.0%	-	-	-	-	-	-	
Cash flow statement												
Cash flow from operating activities	170.9	154.2	165.5	47.0	-35.0%	100.0%	67.6	61.3	60.2	8.6%	100.0%	
Receipts												
Non-tax receipts	712.1	699.1	800.5	827.7	5.1%	94.5%	890.2	930.9	972.8	5.5%	96.0%	
Sales of goods and services other than capital assets	679.9	662.7	740.1	792.7	5.2%	89.4%	855.2	895.9	937.8	5.8%	92.2%	
Other sales	27.2	5.6	3.8	-	-100.0%	1.2%	-	-	-	-	-	
Other tax receipts	32.2	36.4	60.4	35.0	2.9%	5.1%	35.0	35.0	35.0	-	3.7%	
Transfers received	39.0	40.2	61.8	36.4	-2.3%	5.5%	36.9	38.4	40.1	3.3%	4.0%	
Total receipts	751.1	739.2	862.4	864.1	4.8%	100.0%	927.2	969.4	1 012.9	5.4%	100.0%	
Payment												
Current payments	580.2	585.0	696.9	817.1	12.1%	100.0%	859.5	908.0	952.8	5.3%	100.0%	
Compensation of employees	346.9	356.8	416.4	531.0	15.2%	61.4%	549.2	580.5	612.7	4.9%	64.3%	
Goods and services	232.7	227.1	279.0	284.5	6.9%	38.4%	308.6	325.9	338.7	6.0%	35.5%	
Interest and rent on land	0.5	1.2	1.4	1.6	46.3%	0.2%	1.7	1.6	1.4	-4.9%	0.2%	
Total payments	580.2	585.0	696.9	817.1	12.1%	100.0%	859.5	908.0	952.8	5.3%	100.0%	
Net cash flow from investing activities	(3.8)	(5.8)	(7.2)	(15.8)	60.8%	100.0%	(24.9)	(27.4)	(30.1)	24.1%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(3.3)	(6.0)	(7.0)	(20.4)	84.2%	103.3%	(22.4)	(24.7)	(27.1)	10.0%	99.8%	
Acquisition of software and other intangible assets	(0.5)	-	-	(2.3)	61.6%	7.1%	(2.5)	(2.7)	(3.0)	10.0%	11.0%	
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.1	0.1	6.9	-	-11.9%	-	-	-	-100.0%	-10.9%	
Other flows from investing activities	-	-	(0.4)	-	-	1.5%	-	-	-	-	-	
Net cash flow from financing activities	(1.0)	(0.1)	(0.6)	-	-100.0%	-	-	-	-	-	-	
Repayment of finance leases	(1.0)	(0.1)	(0.6)	-	-100.0%	-	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	166.1	148.3	157.7	31.2	-42.7%	19.3%	42.7	33.9	30.0	-1.3%	100.0%	

Table 3.26 South African Local Government Association statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Carrying value of assets	50.4	51.7	45.9	57.0	4.2%	7.8%	62.7	69.0	75.9	10.0%	8.1%
<i>of which:</i>											
Acquisition of assets	(3.3)	(6.0)	(7.0)	(20.4)	84.2%	100.0%	(22.4)	(24.7)	(27.1)	10.0%	100.0%
Investments	1.2	1.2	1.6	1.6	11.3%	0.2%	1.7	1.7	1.9	5.3%	0.2%
Receivables and prepayments	95.3	141.7	101.8	166.2	20.4%	18.6%	185.2	202.7	223.0	10.3%	23.9%
Cash and cash equivalents	329.0	477.3	635.0	590.5	21.5%	73.2%	540.0	510.0	561.0	-1.7%	67.8%
Non-current assets held for sale	-	-	6.9	-	-	0.2%	-	-	-	-	-
Total assets	475.9	671.8	791.1	815.3	19.7%	100.0%	789.6	783.4	861.7	1.9%	100.0%
Accumulated surplus/(deficit)	370.4	563.6	640.9	651.1	20.7%	80.6%	671.3	683.5	691.2	2.0%	83.1%
Capital and reserves	2.3	2.3	2.3	-	-100.0%	0.3%	-	-	-	-	-
Finance lease	3.7	3.5	3.4	3.3	-4.0%	0.5%	3.5	3.7	3.7	3.8%	0.4%
Deferred income	2.4	5.1	1.9	2.1	-3.8%	0.4%	2.2	2.5	3.0	12.6%	0.3%
Trade and other payables	94.7	93.7	124.8	158.2	18.7%	17.3%	111.9	93.0	163.2	1.0%	16.1%
Provisions	2.5	3.7	17.9	0.7	-36.2%	0.9%	0.7	0.7	0.7	3.7%	0.1%
Total equity and liabilities	475.9	671.8	791.1	815.3	19.7%	100.0%	789.6	783.4	861.7	1.9%	100.0%

Personnel information

Table 3.27 South African Local Government Association personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of approved establishment	Number of posts on	Actual			Revised estimate			Medium-term expenditure estimate									
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost	
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27
South African Local Government Association	486	486	468	416.4	0.9	486	531.0	1.1	486	549.2	1.1	486	580.5	1.2	486	612.7	1.3	-
Salary level																		
1-6	79	79	45	14.4	0.3	79	17.0	0.2	79	17.6	0.2	79	18.6	0.2	79	19.7	0.2	-
7-10	73	73	118	75.7	0.6	73	40.5	0.6	73	41.9	0.6	73	44.3	0.6	73	46.8	0.6	-
11-12	154	154	111	95.0	0.9	154	149.9	1.0	154	155.0	1.0	154	163.9	1.1	154	172.9	1.1	-
13-16	157	157	168	193.2	1.1	157	253.2	1.6	157	261.8	1.7	157	276.8	1.8	157	292.1	1.9	-
17-22	23	23	26	38.1	1.5	23	70.4	3.1	23	72.8	3.2	23	77.0	3.3	23	81.2	3.5	-

1. Rand million.

GOVERNMENT COMMUNICATION AND INFORMATION SYSTEM

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	204.3	0.8	5.1	210.2	210.0	218.4
Content Processing and Dissemination	168.1	225.7	2.3	396.1	419.8	440.0
Intergovernmental Coordination and Stakeholder Management	132.0	0.2	1.7	133.9	138.8	144.4
Total expenditure estimates	504.4	226.6	9.2	740.2	768.6	802.8

Executive authority: Minister in the Presidency
 Accounting officer: Director-General of the Government Communication and Information System
 Website: www.gcis.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Provide a comprehensive communication service on behalf of government to facilitate the involvement of the majority of South Africans in governance, reconstruction and development, nation building, and reconciliation.

Mandate

The mandate of the Government Communication and Information System is derived from section 195(g) of the Constitution, which stipulates that the public should be provided with information that is timely, accurate and accessible. This is in support of the constitutional principles of freedom of expression, and transparent and open governance. The department is responsible for providing strategic leadership and coordinating government communication to ensure that members of the public are informed and have access to government programmes and policies that benefit them.

Selected performance indicators

Table 4.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of cluster reports on perceptions of government priorities produced per year	Content Processing and Dissemination	Priority 1: A capable, ethical and developmental state	10	10	10	10	10	10	10
Number of online editions of Vuk'uzenzele published per year	Content Processing and Dissemination		22	22	22	22	22	22	22
Number of radio products used to inform citizens through differentiated formats per year	Content Processing and Dissemination		271	771	500	500	650	700	750
Number of audio-visual products (photography/video) developed for national events, government programmes and the Presidency on various platforms per year	Content Processing and Dissemination		-1	-1	-1	100	100	300	300

Table 4.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of graphic designs completed and approved based on clients' requests per year	Content Processing and Dissemination	Priority 1: A capable, ethical and developmental state	– ²	– ²	– ²	98%	75%	80%	80%
Number of national government campaigns reaching 15 million people per year	Content Processing and Dissemination		– ¹	– ¹	– ¹	7	7	7	7
Number of development communication projects aligned with the national communication strategic framework per year	Intergovernmental Coordination and Stakeholder Management		1 737	1 817	1 140	1 140	1 250	1 350	1 450

1. No historical data available.

2. New indicator.

Expenditure overview

Over the period ahead, the department will focus on providing and facilitating strategic government communication, coordinating communication across government, and facilitating active citizen participation. The department has a total budget of R2.3 billion, increasing at an average annual rate of 2.6 per cent, from R743.5 million in 2023/24 to R802.8 million in 2026/27. As the department's work is mostly dependent on personnel, spending on compensation of employees accounts for an estimated 39.5 per cent (R925.2 million) of its budget over the MTEF period, while transfers to entities account for an estimated 32.3 per cent (R735.1 million).

Providing and facilitating strategic government communication

The department aims to meet citizens' information needs through advertising government programmes, communicating government priorities and providing civic education. This will be achieved through using various media platforms, including community radio stations, social media, television, newspapers, and leaflets and flyers. Key messages and information to be disseminated on these platforms include: the 2024 presidential inauguration, government's economic reconstruction and recovery plan, anti-corruption initiatives, awareness of gender-based violence, and civic education. These activities have an allocation of R73.2 million over the medium term in the *Content Processing and Dissemination* programme.

Although the Vuk'uzenzele newspaper has been an effective means of communicating and providing citizens with information on government's key priorities, as media consumption patterns have shifted towards digital platforms, from 2024/25, the newspaper will be produced and distributed only digitally (22 editions per year). However, 13 200 Braille copies will still be produced at a projected cost of R1.6 million per year over the medium term. Digital distribution is expected not only to reduce costs, but also increase reach, with an emphasis on photography and audio-visual content creation. In addition, the department plans to repurpose R14 million of Vuk'uzenzele's budget over the MTEF period to fund an over-the-top streaming service, which is expected to contain content previously disseminated through the newspaper, as well as other government content. This expenditure is also in the *Content Processing and Dissemination* programme.

The department's social media platforms will be updated regularly to ensure that they effectively share government content. The intention is to create awareness about the challenges facing the country, provide information on how government plans to mitigate them, and suggest ways in which citizens can play a part in resolving them. This will be carried out at an estimated cost of R2.9 million per year over the MTEF period in the *Products and Platforms* subprogramme in the *Content Processing and Dissemination* programme.

Coordinating communication across government

Over the next 3 years, the department will focus on ensuring effective and coordinated communication between government departments. As such, it will provide support to all government departments in conceptualising campaigns, developing communication strategies and content, and facilitating the dissemination of information and stakeholder engagement. Support for the district development model, which aims to improve coherence

among all spheres of government, as well as the 44 districts and 8 metros across the country, will be reinforced in an effort to enhance service delivery.

The department's footprint at the provincial and municipal levels ensures the alignment and coherence of intergovernmental communication systems, processes and messages. This is driven through the coordination of communication forums across government to harmonise the planning of communication campaigns, the alignment of government communication norms and standards, the sharing of best practices, the coherence of messaging, and engagement with domestic and international media.

These activities are funded through the *Intergovernmental Coordination and Stakeholder Management* programme, which is allocated R417.1 million over the medium term.

Facilitating active citizen participation

To encourage citizen participation, the department will initiate outreach programmes such as localised community dialogues, community radio talk shows, and campaign activations in taxi ranks, shopping centres and commuter trains. A targeted 26 engagement sessions at the national level are planned with senior journalists and 2 engagements with government heads of communication, as well as forum meetings such as the government communicators' forum. Through media engagements, briefings and infographics, the department intends to keep citizens updated on energy-generation initiatives to overcome the energy crisis. This will be carried out through the *Media Engagement* subprogramme, spending in which accounts for an estimated 12.7 per cent (R53.4 million) of budget in the *Intergovernmental Coordination and Stakeholder Management* programme over the medium term.

Expenditure trends and estimates

Table 4.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Content Processing and Dissemination											
3. Intergovernmental Coordination and Stakeholder Management											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme 1	177.8	189.5	188.5	199.1	3.8%	25.7%	210.2	210.0	218.4	3.1%	27.4%
Programme 2	416.3	440.1	405.5	420.6	0.3%	57.3%	396.1	419.8	440.0	1.5%	54.9%
Programme 3	118.0	125.5	129.9	123.8	1.6%	16.9%	133.9	138.8	144.4	5.2%	17.7%
Subtotal	712.1	755.0	723.9	743.5	1.5%	100.0%	740.2	768.6	802.8	2.6%	100.0%
Total	712.1	755.0	723.9	743.5	1.5%	100.0%	740.2	768.6	802.8	2.6%	100.0%
Change to 2023 Budget estimate				-			(42.7)	(47.9)	(51.0)		
Economic classification											
Current payments	490.2	503.2	462.0	483.7	-0.4%	66.1%	504.4	512.2	530.0	3.1%	66.5%
Compensation of employees	267.6	284.2	286.5	283.1	1.9%	38.2%	295.3	308.3	321.6	4.3%	39.5%
Goods and services ¹	222.6	219.0	175.4	200.6	-3.4%	27.9%	209.1	203.8	208.5	1.3%	26.9%
of which:					0.0%	0.0%				0.0%	0.0%
Advertising	57.6	47.9	5.3	23.1	-26.3%	4.6%	26.0	23.6	23.6	0.7%	3.2%
Computer services	15.2	17.5	16.7	23.2	15.2%	2.5%	26.7	26.3	26.4	4.3%	3.4%
Contractors	1.9	2.1	1.5	2.1	3.6%	0.3%	13.9	15.9	16.8	99.4%	1.6%
Operating leases	63.1	65.9	70.6	68.9	2.9%	9.1%	72.1	70.3	72.4	1.7%	9.3%
Property payments	10.9	12.7	12.7	13.1	6.4%	1.7%	14.0	13.9	14.3	2.9%	1.8%
Travel and subsistence	11.4	12.9	19.1	15.4	10.6%	2.0%	19.4	18.1	18.5	6.3%	2.3%
Transfers and subsidies¹	213.8	247.7	256.4	251.6	5.6%	33.0%	226.6	249.4	263.9	1.6%	32.5%
Departmental agencies and accounts	211.8	246.4	255.0	250.6	5.8%	32.8%	225.3	248.1	261.7	1.5%	32.3%
Households	1.9	1.3	1.4	1.0	-19.7%	0.2%	1.3	1.3	2.2	30.5%	0.2%
Payments for capital assets	8.1	4.0	5.5	8.2	0.3%	0.9%	9.2	7.0	8.8	2.6%	1.1%
Buildings and other fixed structures	0.0	0.0	0.0	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Machinery and equipment	8.1	4.0	5.1	8.2	0.5%	0.9%	9.2	7.0	8.8	2.6%	1.1%
Software and other intangible assets	-	-	0.4	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Payments for financial assets	0.0	0.1	0.1	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	712.1	755.0	723.9	743.5	1.5%	100.0%	740.2	768.6	802.8	2.6%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 4.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households											
Social benefits											
Current	1 930	1 271	1 382	1 000	-19.7%	0.6%	1 308	1 299	2 222	30.5%	0.6%
Employee social benefits	1 930	1 271	1 382	1 000	-19.7%	0.6%	1 308	1 299	2 222	30.5%	0.6%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	211 823	246 418	254 984	250 609	5.8%	99.4%	225 328	248 074	261 672	1.5%	99.4%
Communication	43	40	40	44	0.8%	-	44	46	48	2.9%	-
Brand South Africa	179 501	213 352	218 122	214 392	6.1%	85.1%	186 716	207 732	219 482	0.8%	83.5%
Media Development and Diversity Agency	32 279	33 026	36 822	36 173	3.9%	14.3%	38 568	40 296	42 142	5.2%	15.9%
Total	213 753	247 689	256 366	251 609	5.6%	100.0%	226 636	249 373	263 894	1.6%	100.0%

Personnel information

Table 4.4 Vote personnel numbers and cost by salary level and programme¹

Programmes														Average growth rate (%)	Average: Salary level/ Total (%)				
Number of posts estimated for 31 March 2024																			
Number and cost ² of personnel posts filled/planned for on funded establishment																			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Government Communication and Information System																			
Salary level	527	51	501	286.5	0.6	455	283.1	0.6	428	295.3	0.7	419	308.3	0.7	413	321.6	0.8	-3.2%	100.0%
1 – 6	107	-	103	31.9	0.3	100	32.8	0.3	104	36.0	0.3	99	36.3	0.4	99	38.5	0.4	-0.4%	23.5%
7 – 10	226	-	204	110.5	0.5	198	112.0	0.6	193	116.3	0.6	191	121.6	0.6	186	124.8	0.7	-2.1%	44.8%
11 – 12	84	-	79	67.1	0.9	76	68.0	0.9	76	71.5	0.9	76	75.8	1.0	75	79.1	1.1	-0.5%	17.6%
13 – 16	59	-	59	69.6	1.2	55	67.4	1.2	55	71.6	1.3	53	74.6	1.4	53	79.0	1.5	-0.7%	12.6%
Other	51	51	57	7.4	0.1	27	2.9	0.1	-	-	-	-	-	-	-	-	-	-100.0%	1.6%
Programme	527	51	501	286.5	0.6	455	283.1	0.6	428	295.3	0.7	419	308.3	0.7	413	321.6	0.8	-3.2%	100.0%
Programme 1	155	6	146	78.8	0.5	137	79.0	0.6	135	83.3	0.6	131	86.9	0.7	130	91.7	0.7	-1.6%	31.1%
Programme 2	177	28	166	98.9	0.6	155	102.3	0.7	133	101.2	0.8	130	105.3	0.8	128	109.8	0.9	-6.1%	31.9%
Programme 3	195	17	190	108.8	0.6	163	101.9	0.6	159	110.7	0.7	158	116.0	0.7	154	120.1	0.8	-1.9%	37.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 4.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	1 055	974	1 262	1 797	1 797	19.4%	100.0%	869	916	983	-18.2%	100.0%
Sales of goods and services produced by department	870	733	678	1 339	1 339	15.5%	71.1%	518	562	626	-22.4%	66.7%
Sales by market establishments	146	145	155	156	156	2.2%	11.8%	158	160	162	1.3%	13.9%
of which:												
Market establishment: Rental parking: Covered and open	146	145	155	156	156	2.2%	11.8%	158	160	162	1.3%	13.9%
Other sales	724	588	523	1 183	1 183	17.8%	59.3%	360	402	464	-26.8%	52.8%
of which:												
Services rendered: Commission on insurance and garnishee	77	80	81	96	96	7.6%	6.6%	98	100	102	2.0%	8.7%
Sales: Departmental publications and production	647	508	442	1 087	1 087	18.9%	52.8%	262	302	362	-30.7%	44.1%
Sales of scrap, waste, arms and other used current goods	1	2	3	2	2	26.0%	0.2%	2	2	2	-	0.2%
of which:												
Sales: Wastepaper	1	2	3	2	2	26.0%	0.2%	2	2	2	-	0.2%
Interest, dividends and rent on land	92	34	78	50	50	-18.4%	5.0%	119	120	121	34.3%	9.0%
Interest	92	34	78	50	50	-18.4%	5.0%	119	120	121	34.3%	9.0%
Transactions in financial assets and liabilities	92	205	503	406	406	64.0%	23.7%	230	232	234	-16.8%	24.1%
Total	1 055	974	1 262	1 797	1 797	19.4%	100.0%	869	916	983	-18.2%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 4.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Departmental Management	8.5	6.8	9.0	7.3	-5.0%	4.2%	9.1	9.3	9.7	10.1%	4.2%
Corporate Services	54.1	60.3	54.8	67.8	7.8%	31.4%	72.1	72.4	75.5	3.6%	34.4%
Financial Administration	38.4	41.2	39.1	39.2	0.7%	20.9%	40.5	41.5	43.7	3.7%	19.7%
Internal Audit	9.8	10.4	10.2	11.4	5.2%	5.5%	11.5	11.6	12.0	1.9%	5.5%
Office Accommodation	67.0	70.8	75.3	73.4	3.1%	38.0%	77.0	75.1	77.4	1.8%	36.2%
Total	177.8	189.5	188.5	199.1	3.8%	100.0%	210.2	210.0	218.4	3.1%	100.0%
Change to 2023							2.1	(6.4)	(7.9)		
Budget estimate											
Economic classification											
Current payments	173.1	187.3	186.4	193.7	3.8%	98.1%	204.3	205.5	212.8	3.2%	97.4%
Compensation of employees	72.7	80.4	78.8	79.0	2.8%	41.2%	83.3	86.9	91.7	5.1%	40.7%
Goods and services	100.3	106.9	107.7	114.7	4.6%	56.9%	121.0	118.5	121.1	1.8%	56.7%
of which:											
Audit costs: External	2.8	3.2	2.8	3.5	8.2%	1.6%	3.4	3.1	3.2	-3.0%	1.6%
Communication	1.5	1.7	1.6	2.2	13.9%	0.9%	2.2	1.9	1.8	-6.2%	1.0%
Computer services	12.6	15.3	13.6	19.7	15.9%	8.1%	20.5	20.4	20.3	1.1%	9.7%
Operating leases	62.5	65.4	70.2	68.1	2.9%	35.3%	71.4	69.6	71.7	1.7%	33.5%
Property payments	10.8	12.6	12.6	12.9	6.2%	6.5%	13.8	13.7	14.0	2.8%	6.5%
Travel and subsistence	1.4	1.1	2.1	2.3	18.7%	0.9%	3.2	3.2	3.3	12.8%	1.4%
Transfers and subsidies	0.8	0.7	1.0	0.2	-35.0%	0.4%	0.8	0.6	0.7	43.8%	0.3%
Departmental agencies and accounts	0.0	0.0	0.0	0.0	2.6%		0.0	0.0	0.0	4.8%	
Households	0.8	0.7	1.0	0.2	-38.2%	0.3%	0.7	0.6	0.6	49.9%	0.2%
Payments for capital assets	3.9	1.5	1.0	5.2	10.0%	1.5%	5.1	3.9	5.0	-1.4%	2.3%
Buildings and other fixed structures		0.0									
Machinery and equipment	3.9	1.5	1.0	5.2	10.0%	1.5%	5.1	3.9	5.0	-1.4%	2.3%
Payments for financial assets	0.0	-	0.0	-	-100.0%	-	-	-	-	-	-
Total	177.8	189.5	188.5	199.1	3.8%	100.0%	210.2	210.0	218.4	3.1%	100.0%
Proportion of total programme expenditure to vote expenditure	25.0%	25.1%	26.0%	26.8%	-	-	28.4%	27.3%	27.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.8	0.7	1.0	0.2	-38.2%	0.3%	0.7	0.6	0.6	49.9%	0.2%
Employee social benefits	0.8	0.7	1.0	0.2	-38.2%	0.3%	0.7	0.6	0.6	49.9%	0.2%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.0	0.0	0.0	0.0	2.6%	-	0.0	0.0	0.0	4.8%	-
Communication	0.0	0.0	0.0	0.0	2.6%		0.0	0.0	0.0	4.8%	

Personnel information

Table 4.7 Administration personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Administration																			
Salary level	155	6	146	78.8	0.5	137	79.0	0.6	135	83.3	0.6	131	86.9	0.7	130	91.7	0.7	-1.6%	100.0%
1 – 6	53	–	51	15.2	0.3	51	16.2	0.3	54	18.0	0.3	49	17.3	0.4	49	18.4	0.4	-1.5%	38.1%
7 – 10	57	–	50	24.9	0.5	49	25.4	0.5	46	25.9	0.6	47	27.9	0.6	46	29.0	0.6	-1.7%	35.3%
11 – 12	21	–	20	16.5	0.8	19	16.4	0.9	19	17.5	0.9	19	18.5	1.0	19	19.6	1.1	–	14.0%
13 – 16	18	–	17	21.0	1.2	16	20.6	1.3	16	21.9	1.3	16	23.3	1.4	16	24.7	1.5	–	12.3%
Other	6	6	8	1.1	0.1	2	0.2	0.1	–	–	–	–	–	–	–	–	–	-100.0%	0.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Content Processing and Dissemination

Programme purpose

Provide strategic leadership in government communication to ensure coherence, coordination, consistency, quality, impact and responsiveness.

Objectives

- Provide strategic leadership and support in government communications by conducting research on public opinion and analysing media coverage to understand the communications environment and inform government messaging over the medium term.
- Increase the share of government's voice and messaging in the public domain by producing government communication products and services over the medium term.
- Improve the dissemination of information by providing effective and efficient marketing and distribution services, cost-effective media bulk-buying services, and media products and services for government on an ongoing basis.

Subprogrammes

- *Programme Management for Content Processing and Dissemination* coordinates strategic planning for communications in the department and other departments, and ensures adherence to standards for government communications.
- *Policy and Research* conducts research to assess the information needs of the public and how government should address these needs, monitors media coverage of issues affecting government and the country, provides analysis on how the media interprets and reports on government policies and programmes, formulates policy proposals, assesses public perceptions on government performance, and oversees the review of government communications policies by monitoring their implementation and facilitating workshops.
- *Products and Platforms* develops content for the department, provides language services for products that require translation, provides editing and proofreading services, manages the department's and government's websites, produces government publications, provides social media and news services, and develops the national communication strategy.
- *Communication Service Agency* provides media bulk-buying services and media production services to all spheres of government, develops distribution strategies for all government communications, oversees the outsourcing of distribution services to service providers, manages government's corporate identity, and provides marketing services for the department and other organs of state.
- *Entity Oversight* monitors the implementation of policies by Brand South Africa and the Media Development and Diversity Agency, and provides guidance on and oversees their governance matters.
- *Media Policy* conducts research and develops print media, new media and communication policies for government.

Expenditure trends and estimates

Table 4.8 Content Processing and Dissemination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management for Content Processing and Dissemination	2.3	2.6	4.2	4.2	21.9%	0.8%	4.3	4.6	4.6	3.0%	1.1%
Policy and Research	34.2	35.8	39.6	38.9	4.4%	8.8%	40.0	41.1	42.9	3.3%	9.7%
Products and Platforms	52.9	49.3	44.7	46.1	-4.5%	11.5%	38.6	40.1	40.8	-4.0%	9.9%
Communication Service Agency	109.9	100.5	53.8	73.8	-12.4%	20.1%	81.3	78.6	82.8	3.9%	18.9%
Entity Oversight	215.8	250.5	259.4	255.5	5.8%	58.3%	230.0	253.3	266.8	1.4%	60.0%
Media Policy	1.3	1.4	3.8	2.1	17.6%	0.5%	1.9	2.0	2.1	-0.9%	0.5%
Total	416.3	440.1	405.5	420.6	0.3%	100.0%	396.1	419.8	440.0	1.5%	100.0%
Change to 2023 Budget estimate							(50.2)	(45.8)	(46.9)		
Economic classification											
Current payments	202.0	192.1	147.4	167.6	-6.0%	42.1%	168.1	169.6	175.7	1.6%	40.6%
Compensation of employees	96.1	97.7	98.9	102.3	2.1%	23.5%	101.2	105.3	109.8	2.4%	25.0%
Goods and services	105.9	94.4	48.5	65.3	-14.9%	18.7%	66.8	64.3	65.8	0.2%	15.6%
of which:											
Advertising	55.7	45.9	4.6	21.1	-27.6%	7.6%	24.4	22.0	22.0	1.3%	5.3%
Communication	2.8	5.2	3.0	3.3	5.7%	0.8%	4.5	3.6	3.6	3.7%	0.9%
Computer services	2.6	2.2	3.1	3.5	11.0%	0.7%	6.2	6.0	6.1	20.3%	1.3%
Contractors	0.4	0.8	0.9	0.8	27.1%	0.2%	12.4	13.9	14.7	159.3%	2.5%
Agency and support/outsourced services	5.7	3.6	7.8	5.1	-3.4%	1.3%	5.8	5.6	5.7	3.9%	1.3%
Travel and subsistence	5.9	5.4	7.6	5.8	-0.5%	1.5%	7.5	7.1	7.5	8.6%	1.7%
Transfers and subsidies	212.2	246.8	255.1	250.9	5.7%	57.4%	225.7	248.3	261.9	1.4%	58.9%
Departmental agencies and accounts	211.8	246.4	254.9	250.6	5.8%	57.3%	225.3	248.0	261.6	1.5%	58.8%
Households	0.5	0.4	0.2	0.4	-7.5%	0.1%	0.4	0.3	0.3	-11.6%	0.1%
Payments for capital assets	2.1	1.2	2.9	2.0	-0.2%	0.5%	2.3	1.9	2.4	6.1%	0.5%
Machinery and equipment	2.1	1.2	2.5	2.0	-0.2%	0.5%	2.3	1.9	2.4	6.1%	0.5%
Software and other intangible assets	-	-	0.4	-	-	-	-	-	-	-	-
Payments for financial assets	0.0	0.0	0.1	-	-100.0%	-	-	-	-	-	-
Total	416.3	440.1	405.5	420.6	0.3%	100.0%	396.1	419.8	440.0	1.5%	100.0%
Proportion of total programme expenditure to vote expenditure	58.5%	58.3%	56.0%	56.6%	-	-	53.5%	54.6%	54.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	0.4	0.2	0.4	-7.5%	0.1%	0.4	0.3	0.3	-11.6%	0.1%
Employee social benefits	0.5	0.4	0.2	0.4	-7.5%	0.1%	0.4	0.3	0.3	-11.6%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	211.8	246.4	254.9	250.6	5.8%	57.3%	225.3	248.0	261.6	1.5%	58.8%
Brand South Africa	179.5	213.4	218.1	214.4	6.1%	49.1%	186.7	207.7	219.5	0.8%	49.4%
Media Development and Diversity Agency	32.3	33.0	36.8	36.2	3.9%	8.2%	38.6	40.3	42.1	5.2%	9.4%

Personnel information

Table 4.9 Content Processing and Dissemination personnel numbers and cost by salary level¹

Content Processing and Dissemination	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	177	28	166	98.9	0.6	155	102.3	0.7	133	101.2	0.8	130	105.3	0.8	128	109.8	0.9	-6.1%	100.0%
1 – 6	21	-	20	7.0	0.3	20	7.3	0.4	21	8.2	0.4	21	8.7	0.4	21	9.2	0.4	1.6%	15.2%
7 – 10	74	-	66	36.7	0.6	63	36.4	0.6	63	38.4	0.6	60	38.6	0.6	59	40.4	0.7	-2.1%	44.6%
11 – 12	35	-	33	28.9	0.9	37	34.0	0.9	32	30.8	1.0	32	32.7	1.0	31	33.4	1.1	-5.8%	24.1%
13 – 16	19	-	18	21.8	1.2	18	22.5	1.3	18	23.9	1.4	18	25.4	1.4	18	26.9	1.5	-	12.9%
Other	28	28	29	4.6	0.2	18	2.0	0.1	-	-	-	-	-	-	-	-	-	-100.0%	3.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Intergovernmental Coordination and Stakeholder Management

Programme purpose

Implement development communication through mediated and unmediated communication channels, and foster sound stakeholder relations and partnerships.

Objectives

- Improve interdepartmental coordination to ensure that government messages are coherent and aligned by jointly planning messaging and sharing communications functions across the 3 spheres of government over the medium term.
- Ensure that citizens are informed and empowered on government's policies, plans, programmes and achievements, and increase public participation in government's activities by engaging with stakeholders over the medium term.
- Implement a proactive and reactive media engagement system by building, maintaining and improving relations with the media, and driving government's communications agenda over the medium term.

Subprogrammes

- *Programme Management for Intergovernmental Coordination and Stakeholder Management* ensures a well-functioning communications system that proactively informs and engages the public, and manages and oversees the implementation of development communications by building sound stakeholder relations and partnerships, and ensuring that the public is informed about government policies and programmes.
- *Provincial and Local Liaison* ensures that the national communication strategic framework is aligned with provincial and local communication strategies; procures advertising on media platforms and mobilises non-paid for, direct communication platforms to promote government messages to the public locally; promotes Thusong service centres; and coordinates the imbizo programme.
- *Media Engagement* leads and drives interaction and communication between government and the media; ensures effective liaison between government and the media; manages government's media liaison services by providing information; establishes, strengthens and maintains relationships with foreign and independent media; and establishes relations with South African missions to disseminate government information and key targeted messages.
- *Cluster Supervision (Human Development, Social Protection, and Governance and Administration)* provides strategic cluster communications advice and support to national departments and leadership on key cluster communication issues and campaigns; coordinates Cabinet cluster communications and the development of government's communications programme; develops communications strategies and key messages for the campaigns of departments in these clusters; and is responsible for the coordination of training and development in government communications.
- *Cluster Supervision (Economic and Infrastructure, Justice and International)* provides strategic cluster communication advice and support to national departments and leadership on key cluster communication issues and campaigns; coordinates Cabinet cluster communications and the development of government's communications programme; develops communications strategies and key messages for the campaigns of departments in these clusters; and, at least twice per year, convenes the government communicators' forum.

Expenditure trends and estimates

Table 4.10 Intergovernmental Coordination and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)	
R million												
Programme Management for Intergovernmental Coordination and Stakeholder Management	1.5	1.6	3.5	3.3	31.1%	2.0%	3.6	3.8	3.9	5.6%	2.7%	
Provincial and Local Liaison	82.2	87.5	89.1	86.8	1.8%	69.5%	93.5	96.7	100.5	5.0%	69.8%	
Media Engagement	16.0	17.0	16.7	15.5	-1.0%	13.1%	17.1	17.8	18.5	6.1%	12.7%	
Cluster Supervision (Human Development, Social Protection, and Governance and Administration)	10.3	10.6	11.0	9.6	-2.4%	8.3%	10.6	11.1	11.5	6.3%	7.9%	
Cluster Supervision (Economic and Infrastructure, Justice and International)	8.0	8.7	9.6	8.6	2.5%	7.0%	9.1	9.5	9.9	4.7%	6.8%	
Total	118.0	125.5	129.9	123.8	1.6%	100.0%	133.9	138.8	144.4	5.2%	100.0%	
Change to 2023 Budget estimate				-			5.4	4.4	3.8			
Economic classification												
Current payments	115.1	123.8	128.1	122.4	2.1%	98.5%	132.0	137.1	141.6	5.0%	98.6%	
Compensation of employees	98.8	106.0	108.8	101.9	1.0%	83.6%	110.7	116.0	120.1	5.6%	83.0%	
Goods and services	16.3	17.8	19.3	20.6	8.0%	14.9%	21.2	21.1	21.5	1.5%	15.6%	
of which:												
Advertising	1.5	1.7	0.7	1.7	2.8%	1.1%	1.5	1.4	1.5	-3.8%	1.1%	
Communication	5.4	5.3	4.9	5.9	2.8%	4.3%	5.8	6.1	6.2	2.0%	4.4%	
Contractors	0.4	0.6	0.2	0.8	22.5%	0.4%	0.8	0.9	1.0	10.3%	0.6%	
Fleet services (including government motor transport)	2.6	1.8	1.2	0.9	-30.7%	1.3%	0.9	1.1	1.1	9.3%	0.8%	
Consumables: Stationery, printing and office supplies	0.4	0.4	0.4	0.8	27.7%	0.4%	1.0	1.1	1.2	12.2%	0.7%	
Travel and subsistence	4.1	6.4	9.4	7.3	21.1%	5.5%	8.7	7.8	7.8	2.1%	5.8%	
Transfers and subsidies	0.7	0.2	0.2	0.5	-13.3%	0.3%	0.2	0.5	1.4	44.2%	0.5%	
Departmental agencies and accounts	0.0	0.0	-	0.0	-12.6%	-	0.0	0.0	0.0	-20.6%	-	
Households	0.7	0.2	0.2	0.4	-13.3%	0.3%	0.2	0.5	1.3	44.5%	0.5%	
Payments for capital assets	2.2	1.3	1.6	0.9	-24.2%	1.2%	1.7	1.2	1.4	14.1%	1.0%	
Buildings and other fixed structures	0.0	-	0.0	-	-100.0%	-	-	-	-	-	-	
Machinery and equipment	2.1	1.3	1.5	0.9	-23.6%	1.2%	1.7	1.2	1.4	14.1%	1.0%	
Payments for financial assets	0.0	0.1	0.0	-	-100.0%	-	-	-	-	-	-	
Total	118.0	125.5	129.9	123.8	1.6%	100.0%	133.9	138.8	144.4	5.2%	100.0%	
Proportion of total programme expenditure to vote expenditure	16.6%	16.6%	17.9%	16.7%	-	-	18.1%	18.1%	18.0%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.7	0.2	0.2	0.4	-13.3%	0.3%	0.2	0.5	1.3	44.5%	0.5%	
Employee social benefits	0.7	0.2	0.2	0.4	-13.3%	0.3%	0.2	0.5	1.3	44.5%	0.5%	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	0.0	0.0	-	0.0	-12.6%	-	0.0	0.0	0.0	-20.6%	-	
Communication	0.0	0.0	-	0.0	-12.6%	-	0.0	0.0	0.0	-20.6%	-	

Personnel information

Table 4.11 Intergovernmental Coordination and Stakeholder Management personnel numbers and cost by salary level¹

Number of funded posts	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
	Number of posts additional to the establishment	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Intergovernmental Coordination and Stakeholder Management																			
Salary level	195	17	190	108.8	0.6	163	101.9	0.6	159	110.7	0.7	158	116.0	0.7	154	120.1	0.8	-1.9%	100.0%
1-6	33	-	32	9.7	0.3	29	9.2	0.3	29	9.8	0.3	29	10.4	0.4	29	11.0	0.4	-	18.3%
7-10	95	-	89	49.0	0.6	87	50.1	0.6	85	52.0	0.6	85	55.1	0.7	81	55.5	0.7	-2.3%	53.0%
11-12	28	-	26	21.7	0.8	20	17.5	0.9	25	23.2	0.9	25	24.6	1.0	25	26.1	1.0	7.5%	15.0%
13-16	22	-	24	26.8	1.1	21	24.2	1.2	21	25.7	1.2	19	25.9	1.3	19	27.5	1.4	-1.8%	12.6%
Other	17	17	20	1.7	0.1	7	0.7	0.1	-	-	-	-	-	-	-	-	-	-100.0%	1.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Brand South Africa

Selected performance indicators

Table 4.12 Brand South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of marketing campaigns aimed at positioning South Africa as a preferred investment destination to international audiences per year	Brand marketing and reputation management	Priority 6: Social cohesion and safer communities	6	4	4	4	4	4	4
Number of nation brand promotion activities implemented at global strategic platforms per year	Brand marketing and reputation management	Priority 7: A better Africa and world	7	10	10	15	9	9	9
Number of state of the nation brand insights developed and disseminated per year	Brand marketing and reputation management		- ¹	15	19	19	19	19	19
Number of registers of communication interventions produced as part of the implementation of the reputation management strategy internationally, regionally and domestically per year	Brand marketing and reputation management		- ¹	- ¹	- ¹	4	4	4	4
Number of media engagements aimed at managing relations with international and domestic media per year	Brand marketing and reputation management		- ¹	- ¹	- ¹	8	4	4	4
Number of assessments on the efficacy of Brand South Africa's digital programme ²	Brand marketing and reputation management		-	-	-	-	4	4	4
Number of activities that promote pride, active citizenry and social cohesion, such as the Play Your Part programme and key celebratory milestones, per year	Brand marketing and reputation management		96	89	25	25	7	7	7
Number of activities aimed at promoting constitutional values and social cohesion (constitutional awareness) per year	Brand marketing and reputation management	Priority 6: Social cohesion and safer communities	13	14	14	14	10	10	10
Number of activities aimed at promoting active citizenry and advocacy to South Africans living abroad (global South African network) per year	Brand marketing and reputation management	19	17	17	20	16	16	16	

Table 4.12 Brand South Africa performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of coordinated activities with relevant stakeholders aimed at building the nation brand and addressing nation brand disablers	Stakeholder relations	Priority 7: A better Africa and world	82	82	68	57	51	51	51

1. No historical data available.

Entity overview

Brand South Africa was established in 2002 to manage South Africa's nation brand with the aim of improving the country's global reputation and competitiveness. The entity's primary objective is to develop and implement proactive and coordinated reputation management, communications and marketing strategies for South Africa to attract investment, trade and tourism.

Globally, countries are facing unprecedented economic conditions characterised by high cost of living and inflation, energy crises and unemployment, among other things. This makes protecting South Africa's reputation even more pressing. Over the medium term, the entity will focus on implementing activities that contribute positively to shaping South Africa's image and reputation. This will be done through interventions such as assuring investors and profiling the country as an attractive and stable destination.

A nation brand encompasses all the attributes, strengths and innovations that a nation has to offer in all spheres of activity (business, arts, tourism, science and innovation, infrastructure, manufacturing and governance), and depends on much more than government activity, policy or leadership. Over the MTEF period, the entity plans to work on developing a central idea to encapsulate the country's identity and, with that, its unique selling proposition. This entails developing messaging that shapes a positive narrative that resonates with citizens and how they see themselves. Some of these costs for this initiative will be contained using the entity's existing Play Your Part government messaging platform, through which ambassadors will be mobilised to positively influence the nation brand by sharing their inspiring stories on the entity's website.

To carry out these activities, expenditure is set to increase at an average annual rate of 0.9 per cent, from R219.4 million in 2023/24 to R225.6 million in 2026/27. The slow growth is due to Cabinet-approved reductions amounting to R105.8 million over the medium term. Although the entity plans to contain the impact of these reductions by collaborating with institutions with similar mandates, some performance targets, such as the number of activities that promote pride, active citizenry and social cohesion, will be revised. The entity is set to receive 97.2 per cent (R613.9 million) of its revenue over the medium term through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 4.13 Brand South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Administration	96.0	92.4	93.4	110.2	4.7%	47.5%	96.3	105.3	108.4	-0.5%	49.4%
Brand marketing and reputation management	71.3	93.3	121.1	93.8	9.6%	45.4%	82.3	93.0	99.5	2.0%	43.3%
Stakeholder relations	13.7	18.4	11.4	15.5	4.2%	7.2%	13.7	15.5	17.7	4.6%	7.3%
Total	181.0	204.1	225.9	219.4	6.6%	100.0%	192.3	213.9	225.6	0.9%	100.0%

Statements of financial performance, cash flow and financial position**Table 4.14 Brand South Africa statements of financial performance, cash flow and financial position**

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	1.2	1.4	6.9	5.0	61.8%	1.7%	5.6	6.1	6.8	10.4%	2.8%	
Other non-tax revenue	1.2	1.4	6.9	5.0	61.8%	1.7%	5.6	6.1	6.8	10.4%	2.8%	
Transfers received	179.5	213.4	218.1	214.4	6.1%	98.3%	186.7	207.7	219.5	0.8%	97.2%	
Total revenue	180.7	214.7	225.1	219.4	6.7%	100.0%	192.3	213.9	226.3	1.0%	100.0%	
Expenses												
Current expenses	181.0	204.1	225.9	219.4	6.6%	100.0%	192.3	213.9	225.6	0.9%	100.0%	
Compensation of employees	70.4	68.3	69.0	81.8	5.1%	35.0%	66.4	73.6	75.9	-2.5%	35.0%	
Goods and services	109.2	134.6	154.2	136.1	7.6%	64.1%	124.3	138.6	147.9	2.8%	64.2%	
Depreciation	1.4	1.2	2.7	1.5	2.2%	0.8%	1.6	1.7	1.8	4.7%	0.8%	
Interest, dividends and rent on land	0.0	0.0	-	0.0	9.0%	-	0.0	0.0	0.0	4.7%	-	
Total expenses	181.0	204.1	225.9	219.4	6.6%	100.0%	192.3	213.9	225.6	0.9%	100.0%	
Surplus/(Deficit)	(0.3)	10.6	(0.8)	-	-100.0%		-	-	-	-		
Cash flow statement												
Cash flow from operating activities	1.2	17.1	(8.1)	(11.9)	-316.0%	100.0%	(65.1)	(33.2)	(51.0)	62.2%	100.0%	
Receipts												
Non-tax receipts	1.1	1.1	2.5	1.0	-2.4%	0.7%	1.1	1.1	1.2	4.3%	0.5%	
Other tax receipts	1.1	1.1	2.5	1.0	-2.4%	0.7%	1.1	1.1	1.2	4.3%	0.5%	
Transfers received	179.5	213.4	218.1	214.4	6.1%	98.4%	186.7	207.7	219.5	0.8%	97.2%	
Financial transactions in assets and liabilities	0.2	0.2	3.8	4.0	193.6%	0.9%	4.5	5.0	5.5	11.2%	2.2%	
Total receipts	180.8	214.7	224.4	219.4	6.7%	100.0%	192.3	213.9	226.2	1.0%	100.0%	
Payment												
Current payments	179.6	197.6	232.5	231.4	8.8%	100.0%	257.4	247.0	277.1	6.2%	100.0%	
Compensation of employees	72.5	66.2	62.9	77.3	2.2%	33.6%	95.6	100.2	104.7	10.6%	37.2%	
Goods and services	107.1	131.4	169.6	154.0	12.9%	66.4%	161.7	146.8	172.4	3.8%	62.8%	
Interest and rent on land	-	-	-	0.0	-	-	0.0	0.0	0.0	6.2%	-	
Total payments	179.6	197.6	232.5	231.4	8.8%	100.0%	257.4	247.0	277.1	6.2%	100.0%	
Net cash flow from investing activities	(0.6)	(1.3)	(1.6)	(3.7)	81.4%	100.0%	(3.8)	(3.4)	(4.0)	3.4%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(0.6)	(1.3)	(1.6)	(3.1)	72.1%	96.3%	(3.3)	(3.4)	(3.5)	3.4%	89.0%	
Acquisition of software and other intangible assets	-	-	-	(0.5)	-	3.7%	(0.6)	-	(0.6)	3.3%	11.0%	
Net increase/(decrease) in cash and cash equivalents	0.6	15.7	(9.7)	(15.6)	-401.1%	-0.8%	(68.9)	(36.6)	(55.0)	52.2%	100.0%	
Statement of financial position												
Carrying value of assets	11.4	9.5	8.4	14.1	7.3%	24.2%	14.8	14.8	15.5	3.2%	37.6%	
<i>of which:</i>												
Acquisition of assets	(0.6)	(1.3)	(1.6)	(3.1)	72.1%	100.0%	(3.3)	(3.4)	(3.5)	3.4%	100.0%	
Investments	1.1	0.8	0.8	-	-100.0%	1.4%	-	-	-	-	-	
Receivables and prepayments	5.1	6.0	8.1	2.4	-22.4%	11.1%	2.5	2.5	2.6	3.2%	6.4%	
Cash and cash equivalents	26.4	42.2	32.4	20.9	-7.5%	63.3%	21.9	21.9	23.0	3.2%	55.9%	
Total assets	44.0	58.4	49.7	37.4	-5.3%	100.0%	39.2	39.2	41.1	3.2%	100.0%	
Accumulated surplus/(deficit)	16.7	27.3	26.5	13.0	-7.8%	43.2%	13.7	13.7	14.4	3.2%	34.9%	
Finance lease	-	-	-	0.1	-	0.1%	0.1	0.1	0.1	3.1%	0.3%	
Trade and other payables	18.5	19.7	8.4	10.9	-16.1%	30.4%	11.5	11.5	12.0	3.2%	29.2%	
Provisions	8.9	11.4	14.9	13.3	14.3%	26.3%	13.9	13.9	14.6	3.2%	35.5%	
Total equity and liabilities	44.0	58.4	49.7	37.4	-5.3%	100.0%	39.2	39.2	41.1	3.2%	100.0%	

Personnel information

Table 4.15 Brand South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/ Total (%)		
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27			
Brand South Africa		57	57	57	69.0	1.2	57	81.8	1.4	57	66.4	1.2	57	73.6	1.3	57	75.9	1.3	-	100.0%
Salary level	57	57	57	69.0	1.2	57	81.8	1.4	57	66.4	1.2	57	73.6	1.3	57	75.9	1.3	-	100.0%	
1 – 6	3	3	3	0.6	0.2	3	0.7	0.2	3	0.6	0.2	3	0.6	0.2	3	0.7	0.2	-	5.3%	
7 – 10	20	20	20	12.0	0.6	20	12.7	0.6	20	11.7	0.6	20	12.3	0.6	20	12.6	0.6	-	35.1%	
11 – 12	13	13	13	13.5	1.0	13	14.3	1.1	13	12.2	0.9	13	13.9	1.1	13	14.3	1.1	-	22.8%	
13 – 16	15	15	15	24.6	1.6	15	27.5	1.8	15	24.4	1.6	15	26.6	1.8	15	27.6	1.8	-	26.3%	
17 – 22	6	6	6	18.3	3.1	6	26.6	4.4	6	17.5	2.9	6	20.2	3.4	6	20.8	3.5	-	10.5%	

1. Rand million.

Media Development and Diversity Agency

Selected performance indicators

Table 4.16 Media Development Diversity Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of grant funding applications for community broadcast projects approved by the board per year	Community media and small commercial media	Priority 1: A capable, ethical and developmental state	20	24	20	20	22	22	22
Number of grant funding applications for small commercial print and digital media projects approved by the board per year	Community media and small commercial media		8	6	6	6	6	6	6
Number of media projects provided with digital support per year	Community media and small commercial media		13	16	2	22	22	23	13
Number of monitoring reports produced on input, output and compliance with the agency's grant-in-aid contracts per year	Community media and small commercial media		80	66	75	80	22	22	22
Number of training interventions aimed at capacitating the community media assessment per year	Capacity building and sector development	Priority 2: Economic transformation and job creation	6	12	10	8	8	8	8
Number of media and information literacy initiatives held per year	Capacity building and sector development		3	3	3	4	8	4	4
Number of research projects undertaken on key trends/ developments impacting on the community media sector per year	Innovation, research and development	Priority 6: Social cohesion and safer communities	3	2	2	2	4	2	2

Entity overview

Over the medium term, the agency will continue to provide financial and non-financial support to community and small commercial media, with an emphasis on promoting indigenous languages and contributing to community development. The agency also plans to intensify its focus on ensuring the sustainability of media projects in communities that are underserved by mainstream media. As such, most of the agency's budget over the period ahead is directed at grant funding for 66 community broadcast projects, to help initiate new projects and strengthen existing ones; and 18 community and small commercial media print and digital projects. Funding for these projects is set to amount to R166 million over the MTEF period.

In line with the agency's plans to ensure the sustainability of community media, over the medium term, it plans to provide training in areas such as governance and social media to 120 community media projects through partnerships with stakeholders and training providers. The training will be supported by 16 media literacy initiatives that will be held across the country in areas with a strong community media presence. Related activities, including 8 research projects on key developments that affect the community media sector, are expected to cost R14 million over the medium term.

Total expenditure is expected to amount to R321.5 million over the period ahead, decreasing at an average annual rate of 8.3 per cent, from R137.8 million in 2023/24 to R106.1 million in 2026/27. This takes into account an anticipated decrease in revenue generated from contributions from traditional media funders whose businesses have been affected by the growth in digital media. The agency is set to derive 56.6 per cent (R181.8 million) of its revenue over the period ahead through the mainstream broadcast sector as donations deductible from the Universal Service and Access Fund levy, and 37.6 per cent (R121 million) through transfers from the department.

Programmes/Objectives/Activities

Table 4.17 Media Development Diversity Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	28.9	34.1	34.7	38.8	10.3%	26.8%	35.5	37.2	38.9	0.1%	33.1%
Community media and small commercial media	74.7	77.8	113.7	85.5	4.6%	68.3%	57.0	53.4	50.0	-16.4%	52.9%
Partnerships, public awareness and advocacy	0.5	–	1.2	4.9	112.7%	1.2%	4.8	5.0	5.2	1.7%	4.4%
Capacity building and sector development	0.2	2.5	0.3	1.6	112.2%	0.9%	4.5	4.7	4.9	44.5%	3.6%
Innovation, research and development	1.3	4.4	1.5	6.9	76.5%	2.7%	6.5	6.8	7.1	0.6%	6.0%
Total	105.6	118.8	151.5	137.8	9.3%	100.0%	108.3	107.1	106.1	-8.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 4.18 Media Development Diversity Agency statements of financial performance, cash flow and financial position

Statement of financial performance	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	4.1	3.9	5.2	5.1	8.1%	4.0%	5.4	5.6	5.9	4.7%	5.0%
Other non-tax revenue	4.1	3.9	5.2	5.1	8.1%	4.0%	5.4	5.6	5.9	4.7%	5.0%
Transfers received	102.0	100.8	123.4	112.6	3.3%	96.0%	102.9	101.4	100.3	-3.8%	95.0%
Total revenue	106.0	104.7	128.7	117.7	3.5%	100.0%	108.3	107.1	106.1	-3.4%	100.0%
Expenses											
Current expenses	40.6	55.0	55.3	61.7	15.0%	41.5%	59.7	62.5	65.4	2.0%	55.0%
Compensation of employees	31.1	35.2	37.0	36.1	5.1%	27.4%	41.6	43.5	45.5	8.0%	37.1%
Goods and services	9.1	19.8	17.7	25.6	41.0%	13.9%	18.1	19.0	19.9	-8.1%	17.9%
Depreciation	0.3	–	0.5	–	-100.0%	0.2%	–	–	–	–	–
Transfers and subsidies	65.0	63.8	96.2	76.1	5.4%	58.5%	48.5	44.5	40.7	-18.8%	45.0%
Total expenses	105.6	118.8	151.5	137.8	9.3%	100.0%	108.3	107.1	106.1	-8.3%	100.0%
Surplus/(Deficit)	–	(14.1)	(22.8)	(20.1)	–	–	–	–	–	-100.0%	–

Table 4.18 Media Development Diversity Agency statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Cash flow from operating activities	10.7	(7.2)	(22.8)	(21.4)	-226.2%	100.0%	0.0	-	0.0	-103.6%	-
Receipts											
Non-tax receipts	4.1	3.9	5.2	3.8	-2.0%	3.6%	5.4	5.6	5.9	15.4%	4.8%
Other tax receipts	4.1	3.9	5.2	3.8	-2.0%	3.6%	5.4	5.6	5.9	15.4%	4.8%
Transfers received	105.9	107.2	123.4	112.6	2.1%	96.4%	102.9	101.4	100.3	-3.8%	95.2%
Financial transactions in assets and liabilities	-	0.0	-	-	-	-	-	-	-	-	-
Total receipts	110.0	111.1	128.7	116.4	1.9%	100.0%	108.3	107.1	106.1	-3.0%	100.0%
Payment											
Current payments	38.2	50.3	55.3	61.8	17.4%	40.6%	59.7	62.5	65.4	1.9%	55.0%
Compensation of employees	30.7	31.0	37.0	36.1	5.6%	26.9%	41.6	43.5	45.5	8.0%	37.0%
Goods and services	7.5	19.2	18.3	25.6	50.6%	13.6%	18.1	19.0	19.9	-8.1%	18.0%
Interest and rent on land	-	0.0	-	-	-	-	-	-	-	-	-
Transfers and subsidies	61.1	68.0	96.2	76.1	7.6%	59.4%	48.5	44.5	40.7	-18.8%	45.0%
Total payments	99.3	118.3	151.5	137.8	11.6%	100.0%	108.3	107.1	106.1	-8.3%	100.0%
Net cash flow from investing activities	(0.8)	(0.7)	-	-	-100.0%	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets	(0.8)	(0.7)	-	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	9.8	(7.9)	(22.8)	(21.4)	-229.7%	-7.0%	0.0	-	0.0	-103.6%	-
Statement of financial position											
Carrying value of assets	1.7	1.9	1.4	1.9	4.5%	1.4%	1.9	1.9	1.9	-	1.5%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(0.8)</i>	<i>(0.7)</i>	<i>-</i>	<i>-</i>	<i>-100.0%</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Receivables and prepayments	2.0	2.4	1.0	15.0	96.5%	4.0%	15.0	15.0	15.0	-	11.8%
Cash and cash equivalents	141.6	133.8	97.4	109.9	-8.1%	94.7%	109.9	109.9	109.9	-	86.7%
Total assets	145.3	138.1	99.8	126.8	-4.4%	100.0%	126.8	126.8	126.8	-	100.0%
Accumulated surplus/(deficit)	108.3	94.1	-	-	-100.0%	35.7%	-	-	-	-	-
Capital and reserves	-	-	70.1	76.2	-	32.6%	76.2	76.2	76.2	-	60.1%
Capital reserve fund	31.9	38.2	18.5	-	-100.0%	17.0%	-	-	-	-	-
Borrowings	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Trade and other payables	3.5	3.9	9.0	38.3	121.2%	11.1%	38.3	38.3	38.3	-	30.2%
Provisions	1.6	1.9	2.1	12.3	99.2%	3.6%	12.3	12.3	12.3	-	9.7%
Total equity and liabilities	145.3	138.1	99.8	126.8	-4.4%	100.0%	126.8	126.8	126.8	-	100.0%
Cash flow statement											
Cash flow from operating activities	10.7	(7.2)	(22.8)	(21.4)	-226.2%	100.0%	0.0	-	(0.0)	-96.4%	-
Receipts											
Non-tax receipts	4.1	3.9	5.2	3.8	-2.0%	3.6%	5.4	5.6	5.9	15.4%	4.7%
Other tax receipts	4.1	3.9	5.2	3.8	-2.0%	3.6%	5.4	5.6	5.9	15.4%	4.7%
Transfers received	105.9	107.2	123.4	112.6	2.1%	96.4%	104.8	103.5	102.4	-3.1%	95.3%
Financial transactions in assets and liabilities	-	0.0	-	-	-	-	-	-	-	-	-
Total receipts	110.0	111.1	128.7	116.4	1.9%	100.0%	110.1	109.1	108.3	-2.4%	100.0%
Payment											
Current payments	38.2	50.3	55.3	61.8	17.4%	40.6%	59.7	62.5	65.4	1.9%	54.2%
Compensation of employees	30.7	31.0	37.0	36.1	5.6%	26.9%	41.6	43.5	45.5	8.0%	36.5%
Goods and services	7.5	19.2	18.3	25.6	50.6%	13.6%	18.1	19.0	19.9	-8.1%	17.7%
Interest and rent on land	-	0.0	-	-	-	-	-	-	-	-	-
Transfers and subsidies	61.1	68.0	96.2	76.1	7.6%	59.4%	50.4	46.6	42.9	-17.4%	45.8%
Total payments	99.3	118.3	151.5	137.8	11.6%	100.0%	110.1	109.1	108.3	-7.7%	100.0%
Net cash flow from investing activities	(0.8)	(0.7)	-	-	-100.0%	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets	(0.8)	(0.7)	-	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	9.8	(7.9)	(22.8)	(21.4)	-229.7%	-7.0%	0.0	-	(0.0)	-96.4%	-
Statement of financial position											
Carrying value of assets	1.7	1.9	1.4	1.9	4.5%	1.4%	1.9	1.9	1.9	-	1.5%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(0.8)</i>	<i>(0.7)</i>	<i>-</i>	<i>-</i>	<i>-100.0%</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Receivables and prepayments	2.0	2.4	1.0	15.0	96.5%	4.0%	15.0	15.0	15.0	-	11.8%
Cash and cash equivalents	141.6	133.8	97.4	109.9	-8.1%	94.7%	109.9	109.9	109.9	-	86.7%
Total assets	145.3	138.1	99.8	126.8	-4.4%	100.0%	126.8	126.8	126.8	-	100.0%
Accumulated surplus/(deficit)	108.3	94.1	-	-	-100.0%	35.7%	-	-	-	-	-
Capital and reserves	-	-	70.1	76.2	-	32.6%	76.2	76.2	76.2	-	60.1%
Capital reserve fund	31.9	38.2	18.5	-	-100.0%	17.0%	-	-	-	-	-
Borrowings	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Trade and other payables	3.5	3.9	9.0	38.3	121.2%	11.1%	38.3	38.3	38.3	-	30.2%
Provisions	1.6	1.9	2.1	12.3	99.2%	3.6%	12.3	12.3	12.3	-	9.7%
Total equity and liabilities	145.3	138.1	99.8	126.8	-4.4%	100.0%	126.8	126.8	126.8	-	100.0%

Personnel information

Table 4.19 Media Development Diversity Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
Media Development Diversity Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	43	43	41	37.0	0.9	33	36.1	1.1	43	41.6	1.0	43	43.5	1.0	43	45.5	1.1	9.2%	100.0%
7 – 10	27	27	26	14.8	0.6	21	15.0	0.7	27	18.7	0.7	27	19.5	0.7	27	20.4	0.8	8.7%	63.0%
11 – 12	12	12	10	11.6	1.2	10	13.4	1.3	12	15.0	1.3	12	15.7	1.3	12	16.4	1.4	6.3%	28.5%
13 – 16	4	4	5	10.5	2.1	2	7.7	3.9	4	7.9	2.0	4	8.3	2.1	4	8.7	2.2	26.0%	8.5%

1. Rand million.

HOME AFFAIRS

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	2 516.6	2.9	14.6	2 534.1	2 658.4	2 781.7
Citizen Affairs	3 014.5	17.9	–	3 032.4	3 194.3	3 329.7
Immigration Affairs	893.4	3.7	–	897.0	939.7	983.4
Institutional Support and Transfers	–	4 032.0	–	4 032.0	3 946.5	4 132.9
Total expenditure estimates	6 424.5	4 056.4	14.6	10 495.5	10 738.8	11 227.6
Executive authority	Minister of Home Affairs					
Accounting officer	Director-General of Home Affairs					
Website	www.dha.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Efficiently determine and safeguard the identity and status of citizens. Regulate immigration to ensure security, promote development and fulfil South Africa's international obligations.

Mandate

The Department of Home Affairs derives its mandate from the Constitution, various acts of Parliament and policy documents. This mandate entails the management of citizenship and civil registration, international migration, and refugee protection. It allows the department to be a key enabler of national security, citizen empowerment, efficient administration and socioeconomic development. These functions must be managed securely and strategically. The department's services are divided into 2 broad categories: civic services and immigration services.

Selected performance indicators

Table 5.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of births registered within 30 calendar days per year	Citizen Affairs	Priority 6: Social cohesion and safer communities	751 250	798 025	779 012	800 000	750 000	750 000	750 000
Number of smart identity cards issued to citizens 16 years and above per year	Citizen Affairs		1 233 754	2 369 245	2 613 248	2 500 000	2 500 000	2 500 000	2 500 000
Percentage of machine-readable adult passports (live capture system) issued within 13 working days for applications collected and processed within South Africa per year	Citizen Affairs	Priority 1: A capable, ethical and developmental state	94.2% (108 385/ 114 109)	88.2% (277 739/ 314 841)	96% (664 016/ 691 083)	90%	90%	90%	90%

Table 5.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of machine-readable passports for children (live capture system) issued within 18 working days for applications collected and processed within South Africa per year	Citizen Affairs	Priority 1: A capable, ethical and developmental state	– ¹	– ¹	99% (162 569/ 163 792)	90%	90%	90%	90%
Percentage of permanent residence applications for general work (S 26a), critical skills (S 27b) and business (S 27c) adjudicated within 8 months for applications collected within South Africa per year	Immigration Affairs	Priority 2: Economic transformation and job creation	43.7% (793/ 1 815)	85.6% (351/ 410)	38.8% (1 047/ 2 700)	85%	85%	85%	85%
Percentage of business visa applications adjudicated within 8 weeks for applications processed within South Africa per year	Immigration Affairs		83.3% (570/ 684)	89.2% (812/ 910)	62.8% (437/ 696)	65%	90%	90%	90%
Percentage of general work visa applications adjudicated within 8 weeks for applications processed within South Africa per year	Immigration Affairs		83.3% (570/ 684)	89.2% (812/ 910)	62.8% (437/ 696)	50%	90%	90%	90%
Percentage of critical skills visa applications adjudicated within 4 weeks for applications processed within South Africa per year	Immigration Affairs		91.1% (2 299/ 2 523)	57.2% (2 790/ 4 876)	7.6% (330/ 4 333)	63%	95%	95%	95%

1. No historical data available.

Expenditure overview

Over the medium term, the department will continue to focus on promoting economic growth, modernising ICT infrastructure to ensure integrated planning and efficient administration, and ensuring access to rights and civic services. As a result of Cabinet-approved budget reductions and one-off allocations in 2023/24 of R839.9 million for the records digitisation project and R200 million for the Represented Political Parties' Fund, expenditure is expected to decrease at an average annual rate of 3.2 per cent, from R12.4 billion in 2023/24 to R11.2 billion in 2026/27. The department will review its performance targets to accommodate these reductions.

The department is set to receive an additional R1.3 billion over the medium term to fund the shortfall arising from the 2023/24 public sector wage agreement and to prevent a significant decrease in the number of personnel. This allocation is also intended to maintain the department's operating capacity.

Transfers to entities and spending on compensation of employees account for 76 per cent (R24.7 billion) of the department's budget over the medium term, while spending on goods and services accounts for 24 per cent (R7.7 billion).

Promoting economic growth

The publication of the revised critical skills list, comprising high-demand and priority occupations earmarked for the fast-tracking of recruitment in South Africa, in November 2023 is expected to attract critical skills and facilitate economic growth. The department also plans to explore new visa categories, such as start-up visas and remote-working visas, that could enable economic growth by attracting skills and promoting tourism. Accordingly, over the medium term, the department will focus on the introduction of a points-based system that incorporates the critical skills and general work visas; and the creation of visas for start-ups and remote workers. To carry out these activities, R4.7 million is allocated in the *Admissions Services* subprogramme in the *Immigration Affairs* programme.

To attract foreign direct investment, the department will continue to streamline and simplify the issuing of visas. As such, it has rolled out the eVisa system, which aims to combat visa fraud and safely open South Africa's borders for legitimate travel, to the main tourism-generating countries not exempted from visas. The department plans to expand the system by March 2025 to include study, business and intra-company transfer visas to 8 countries (Japan, Germany, France, Spain, Italy, the United Kingdom, Kenya and Uganda). Accordingly, R100 million in 2024/25 is allocated in the *Transversal Information Technology Management* subprogramme in the *Administration* programme.

Modernising ICT infrastructure

In support of implementing a risk-based approach to immigration, the department will continue to use the interactive advance passenger information processing system and, once developed, the passenger name record. In combination with the system, the passenger name record, which is expected to be finalised by the end of 2024/25, will enable improved risk assessment before arrival. For this purpose, R208 million is allocated in 2024/25 in the *Admissions Services* subprogramme in the *Immigration Affairs* programme.

The department plans to automate the processing of births in 41 health facilities over the medium term. This is expected to minimise fraud and corruption, streamline the registration process and improve the turnaround time for issuing birth certificates. To carry out the automation drive, R15 million is allocated in 2024/25 in the *Transversal Information Technology Management* subprogramme in the *Administration* programme. In an effort to improve access to enabling documents such as smart identity cards and passports, a further R15 million in 2024/25 in this subprogramme is allocated for rolling out the functionality to apply for passports and smart identity cards in an additional 5 front offices.

Ensuring access to rights and services

Over the medium term, the department will focus on initiatives that improve access to its services. This includes using the existing 227 mobile offices at a projected cost of R77 million in 2024/25 in the *Citizen Affairs Management and Service Delivery to Provinces* subprogramme in the *Citizen Affairs* programme. These units are planned to be operational in 2024/25 in geographical areas with populations of no more than 40 000, and are equipped with the necessary hardware, systems and connectivity to function as ordinary Home Affairs offices.

Also in 2024/25, the department plans to design and roll out interactive self-service kiosks that citizens can use to apply for smart ID cards and passports, and reprint birth, marriage and death certificates. These are planned to be set up at 250 non-modernised offices at a cost of R60 million in the *Transversal Information Technology Management* subprogramme in the *Administration* programme. To address overcrowding and long queues, the department plans to eventually roll out the kiosks in modernised offices as well.

The department plans to increase its presence in shopping malls over the medium term to ease congestion at offices. Targeted malls include Cresta shopping centre in Johannesburg to ease congestion at the Randburg office and the Pavilion shopping centre in Durban to ease congestion at the Umgeni and Pinetown offices. Negotiations are under way to establish these offices. The department will be responsible for basic rental and operating and utility costs, which are anticipated to amount to R5.5 million per year in the *Administration* programme.

The rollout of the online birth registration system at health care facilities requires the establishment of service points in these facilities so that births can be registered on the spot. This initiative is intended to facilitate compliance with prescripts that require births and deaths to be registered within 30 days. As such, 95 health care facilities are planned to be equipped with the online birth registration system at a cost of R8.7 million in 2024/25 in the *Transversal Information Technology Management* subprogramme in the *Administration* programme.

Expenditure trends and estimates

Table 5.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Citizen Affairs											
3. Immigration Affairs											
4. Institutional Support and Transfers											
Programme											
R million	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Programme 1	2 184.7	2 636.9	2 795.1	2 904.1	10.0%	25.9%	2 534.1	2 658.4	2 781.7	-1.4%	24.3%
Programme 2	2 724.3	2 974.8	3 562.2	4 241.0	15.9%	33.2%	3 032.4	3 194.3	3 329.7	-7.7%	30.8%
Programme 3	1 278.5	1 392.7	1 329.9	811.0	-14.1%	11.8%	897.0	939.7	983.4	6.6%	8.1%
Programme 4	2 282.8	2 427.1	2 710.9	4 423.9	24.7%	29.1%	4 032.0	3 946.5	4 132.9	-2.2%	36.9%
Subtotal	8 470.3	9 431.4	10 398.0	12 380.0	13.5%	100.0%	10 495.5	10 738.8	11 227.6	-3.2%	100.0%
Total	8 470.3	9 431.4	10 398.0	12 380.0	13.5%	100.0%	10 495.5	10 738.8	11 227.6	-3.2%	100.0%
Change to 2023 Budget estimate				-			(13.4)	(272.1)	(287.8)		
Economic classification											
Current payments	5 846.9	6 647.9	7 399.2	7 138.8	6.9%	66.5%	6 424.5	6 751.8	7 052.2	-0.4%	61.0%
Compensation of employees	3 511.4	3 667.5	3 903.6	3 498.6	-0.1%	35.8%	3 976.0	4 191.4	4 368.8	7.7%	35.8%
Goods and services ¹	2 335.6	2 980.4	3 494.5	3 640.2	15.9%	30.6%	2 448.5	2 560.3	2 683.4	-9.7%	25.3%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	703.1	629.3	619.1	950.6	10.6%	7.1%	1 164.3	1 213.0	1 272.4	10.2%	10.3%
Contractors	309.8	399.8	473.9	417.6	10.5%	3.9%	258.8	269.6	282.6	-12.2%	2.7%
Fleet services (including government motor transport)	47.7	57.3	90.2	58.8	7.2%	0.6%	57.1	59.5	62.1	1.8%	0.5%
Operating leases	373.0	478.9	492.4	332.3	-3.8%	4.1%	333.9	357.4	374.6	4.1%	3.1%
Property payments	227.2	298.0	323.7	333.4	13.6%	2.9%	188.8	196.8	206.0	-14.8%	2.1%
Travel and subsistence	45.5	84.8	206.3	167.4	54.3%	1.2%	134.1	139.7	146.2	-4.4%	1.3%
Interest and rent on land	-	-	1.1	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Transfers and subsidies¹	2 291.4	2 443.7	2 590.6	4 454.4	24.8%	29.0%	4 056.4	3 971.9	4 159.5	-2.3%	37.1%
Provinces and municipalities	1.9	1.9	2.0	4.1	29.2%	0.0%	2.8	3.0	3.1	-9.2%	0.0%
Departmental agencies and accounts	2 263.7	2 417.2	2 566.6	4 424.6	25.0%	28.7%	4 032.6	3 947.1	4 133.5	-2.2%	36.9%
Households	25.7	24.6	21.9	25.7	0.0%	0.2%	21.0	21.8	22.9	-3.8%	0.2%
Payments for capital assets	321.7	331.9	404.0	786.8	34.7%	4.5%	14.6	15.2	15.9	-72.8%	1.9%
Buildings and other fixed structures	161.2	91.8	56.0	204.6	8.3%	1.3%	-	-	-	-100.0%	0.5%
Machinery and equipment	103.0	185.2	214.5	541.9	74.0%	2.6%	14.6	15.2	15.9	-69.2%	1.3%
Software and other intangible assets	57.6	54.9	133.5	40.2	-11.3%	0.7%	-	-	-	-100.0%	0.1%
Payments for financial assets	10.2	8.0	4.3	-	-100.0%	0.1%	-	-	-	0.0%	0.0%
Total	8 470.3	9 431.4	10 398.0	12 380.0	13.5%	100.0%	10 495.5	10 738.8	11 227.6	-3.2%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 5.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	24 992	22 052	21 166	25 604	0.8%	0.8%	20 953	21 826	22 877	-3.7%	0.5%
Employee social benefits	24 068	22 052	21 166	25 604	2.1%	0.8%	20 953	21 826	22 877	-3.7%	0.5%
Claims against the state	924	–	–	–	-100.0%	–	–	–	–	–	–
Other transfers to households											
Current	691	2 584	728	57	-56.5%	–	–	–	–	-100.0%	–
Claims against the state	691	2 584	728	57	-56.5%	–	–	–	–	-100.0%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2 263 744	2 417 175	2 566 627	4 424 566	25.0%	99.1%	4 032 599	3 947 118	4 133 536	-2.2%	99.4%
Communication	487	108	760	662	10.8%	–	609	634	665	0.2%	–
Electoral Commission	2 100 534	2 250 255	2 223 790	2 232 334	2.0%	74.8%	2 302 221	2 137 885	2 240 655	0.1%	53.6%
Represented Political Parties' Fund	162 723	166 812	342 077	850 345	73.5%	12.9%	322 077	335 521	351 650	-25.5%	11.2%
Border Management Authority	–	–	–	1 341 225	–	11.4%	1 407 692	1 473 078	1 540 566	4.7%	34.6%
Provinces and municipalities											
Municipal bank accounts											
Current	1 926	1 903	2 049	4 149	29.2%	0.1%	2 848	2 967	3 109	-9.2%	0.1%
Vehicle licences	1 926	1 903	2 049	4 149	29.2%	0.1%	2 848	2 967	3 109	-9.2%	0.1%
Total	2 291 353	2 443 714	2 590 570	4 454 376	24.8%	100.0%	4 056 400	3 971 911	4 159 522	-2.3%	100.0%

Personnel information

Table 5.4 Vote personnel numbers and cost by salary level and programme¹

Programmes													Average growth rate (%)	Average Salary level/ Total (%)					
1. Administration																			
2. Citizen Affairs																			
3. Immigration Affairs																			
4. Institutional Support and Transfers																			
Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27					
Home Affairs																			
Salary level	7 473	35	8 935	3 903.6	0.4	7 532	3 498.6	0.5	7 901	3 976.0	0.5	7 892	4 191.4	0.5	7 779	4 368.8	0.6	1.1%	100.0%
1 – 6	5 210	–	6 186	2 140.6	0.3	4 998	1 787.6	0.4	5 213	1 976.4	0.4	5 258	2 106.8	0.4	5 168	2 183.3	0.4	1.1%	66.4%
7 – 10	1 940	–	2 318	1 290.3	0.6	2 087	1 200.0	0.6	2 138	1 311.3	0.6	2 088	1 358.4	0.7	2 069	1 423.8	0.7	-0.3%	27.0%
11 – 12	201	33	283	281.4	1.0	303	317.1	1.0	378	439.7	1.2	373	460.7	1.2	371	485.8	1.3	7.0%	4.6%
13 – 16	120	2	146	184.3	1.3	142	186.5	1.3	170	240.8	1.4	171	257.2	1.5	168	267.1	1.6	5.8%	2.1%
Other	2	–	2	7.0	3.5	2	7.4	3.7	2	7.8	3.9	2	8.3	4.2	2	8.8	4.4	0.0%	0.0%
Programme	7 473	35	8 935	3 903.6	0.4	7 532	3 498.6	0.5	7 901	3 976.0	0.5	7 892	4 191.4	0.5	7 779	4 368.8	0.6	1.1%	100.0%
Programme 1	964	33	1 102	600.7	0.5	1 302	708.0	0.5	1 213	697.1	0.6	1 213	734.9	0.6	1 200	766.0	0.6	-2.7%	15.8%
Programme 2	5 574	–	5 709	2 341.7	0.4	5 564	2 436.9	0.4	5 988	2 860.2	0.5	5 981	3 015.2	0.5	5 889	3 142.8	0.5	1.9%	75.3%
Programme 3	730	–	1 929	890.6	0.5	666	353.6	0.5	700	418.7	0.6	698	441.3	0.6	689	460.0	0.7	1.2%	8.9%
Programme 4	205	2	197	70.6	0.4	–	–	–	–	–	–	–	–	–	–	–	–	–	–

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 5.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2020/21 - 2023/24	2024/25		
Departmental receipts	370 902	718 694	1 029 107	1 047 453	1 047 453	41.3%	100.0%	1 096 937	1 151 797	1 209 387	4.9%	100.0%
Sales of goods and services produced by department	357 507	693 792	998 039	1 000 629	1 000 629	40.9%	96.3%	1 050 660	1 103 193	1 158 352	5.0%	95.7%
Sales by market establishments	1 216	2 313	-	4 179	4 179	50.9%	0.2%	4 387	4 607	4 837	5.0%	0.4%
of which:												
Market establishment: Non-residential building	1 188	-	-	-	-	-100.0%	-	-	-	-	-	-
Market establishment: Rental dwelling	14	2 306	-	4 163	4 163	567.5%	0.2%	4 371	4 590	4 819	5.0%	0.4%
Market establishment: Rental parking:	14	7	-	16	16	4.6%	-	16	18	18	4.0%	-
Covered and open												
Administrative fees	356 280	688 073	998 032	991 243	991 243	40.6%	95.8%	1 040 805	1 092 845	1 147 488	5.0%	94.8%
of which:												
Certificates	17 641	44 567	93 807	91 747	91 747	73.3%	7.8%	96 334	101 151	106 209	5.0%	8.8%
Identity documents	230 878	264 155	425 734	508 288	508 288	30.1%	45.1%	533 702	560 388	588 407	5.0%	48.6%
Passports	66 475	230 867	247 180	280 785	280 785	61.6%	26.1%	294 824	309 565	325 044	5.0%	26.9%
Permits	37 213	37 629	52 479	67 400	67 400	21.9%	6.2%	70 770	74 309	78 024	5.0%	6.4%
Other	4 073	23 817	31 958	43 023	43 023	119.4%	3.2%	45 174	47 433	49 805	5.0%	4.1%
Foreign Revenue	-	87 038	146 874	-	-	-	7.4%	-	-	-	-	-
Other sales	11	3 406	7	5 207	5 207	679.3%	0.3%	5 467	5 741	6 028	5.0%	0.5%
of which:												
Commission on insurance	4	3 262	7	3 977	3 977	898.1%	0.2%	4 176	4 385	4 604	5.0%	0.4%
Clearance fees	-	-	-	872	872	-	-	916	961	1 009	5.0%	0.1%
Postal fees for travel documents	6	-	-	23	23	56.5%	-	24	25	27	5.0%	-
Photocopies and faxes	-	-	-	209	209	-	-	219	230	242	5.0%	-
Other	1	144	-	125	125	400.0%	-	131	138	145	5.0%	-
Serv Rend: Transport Fees	-	-	-	1	1	-	-	1	1	1	5.0%	-
Sales of scrap, waste, arms and other used current goods	1	210	34	70	70	312.1%	-	74	77	82	5.4%	-
of which:												
Sales: Wastepaper	1	210	34	70	70	312.1%	-	74	77	82	5.4%	-
Fines, penalties and forfeits	768	6 694	8 869	14 240	14 240	164.7%	1.0%	14 952	15 700	16 485	5.0%	1.4%
Interest, dividends and rent on land	499	600	360	12 858	12 858	195.4%	0.5%	750	800	840	-59.7%	0.3%
Interest	499	600	360	12 858	12 858	195.4%	0.5%	750	800	840	-59.7%	0.3%
Sales of capital assets	2 951	1 080	6 840	2 858	2 858	-1.1%	0.4%	12 864	13 507	14 182	70.6%	1.0%
Transactions in financial assets and liabilities	9 176	16 318	14 965	16 798	16 798	22.3%	1.8%	17 638	18 520	19 446	5.0%	1.6%
Total	370 902	718 694	1 029 107	1 047 453	1 047 453	41.3%	100.0%	1 096 937	1 151 797	1 209 387	4.9%	100.0%

Programme 1: Administration Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 5.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	21.3	25.6	28.9	33.9	16.7%	1.0%	32.6	34.2	35.7	1.7%	1.3%
Management Support Services	209.0	252.8	277.4	295.2	12.2%	9.8%	304.4	320.1	334.0	4.2%	11.5%
Corporate Services	632.3	711.0	810.0	835.7	9.7%	28.4%	587.5	616.3	643.6	-8.3%	24.7%
Transversal Information	872.1	1 033.8	1 086.6	1 317.6	14.7%	41.0%	1 190.1	1 241.0	1 300.2	-0.4%	46.4%
Technology Management											
Office Accommodation	450.0	613.6	592.2	421.7	-2.1%	19.7%	419.6	446.7	468.2	3.5%	16.1%
Total	2 184.7	2 636.9	2 795.1	2 904.1	10.0%	100.0%	2 534.1	2 658.4	2 781.7	-1.4%	100.0%
Change to 2023				-			(217.5)	(227.1)	(235.9)		
Budget estimate											

Table 5.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate					Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27	2023/24	2026/27		
	R million												
Current payments	1 966.6	2 343.9	2 546.7	2 550.7	9.1%	89.4%	2 516.6	2 640.2	2 762.7	2.7%	96.2%		
Compensation of employees	545.6	577.1	600.7	708.0	9.1%	23.1%	697.1	734.9	766.0	2.7%	26.7%		
Goods and services	1 421.0	1 766.9	1 944.9	1 842.7	9.0%	66.3%	1 819.5	1 905.3	1 996.7	2.7%	69.5%		
of which:													
Minor assets	1.8	7.2	9.8	17.9	113.5%	0.3%	35.8	37.3	39.1	29.9%	1.2%		
Computer services	506.7	429.0	384.9	547.2	2.6%	17.8%	774.2	806.4	845.3	15.6%	27.3%		
Contractors	171.9	344.9	467.8	409.9	33.6%	13.3%	258.1	268.9	281.8	-11.7%	11.2%		
Operating leases	366.1	473.5	488.0	317.4	-4.6%	15.6%	328.7	352.0	368.9	5.1%	12.6%		
Property payments	226.9	280.1	300.6	315.5	11.6%	10.7%	169.7	176.9	185.3	-16.3%	7.8%		
Travel and subsistence	10.9	27.2	43.8	51.4	67.7%	1.3%	96.5	100.6	105.4	27.0%	3.3%		
Interest and rent on land	-	-	1.1	-	-	-	-	-	-	-	-		
Transfers and subsidies	2.6	5.7	3.1	3.7	12.6%	0.1%	2.9	3.0	3.2	-4.8%	0.1%		
Provinces and municipalities	0.3	0.4	0.4	1.7	76.6%	-	1.3	1.4	1.4	-5.6%	0.1%		
Departmental agencies and accounts	0.5	0.1	0.8	0.6	11.5%	-	0.6	0.6	0.6	0.1%	-		
Households	1.8	5.2	1.9	1.3	-9.7%	0.1%	1.0	1.0	1.1	-6.2%	-		
Payments for capital assets	205.2	279.2	241.0	349.7	19.4%	10.2%	14.6	15.2	15.9	-64.3%	3.6%		
Buildings and other fixed structures	87.7	75.6	52.3	43.6	-20.8%	2.5%	-	-	-	-100.0%	0.4%		
Machinery and equipment	63.1	148.8	115.0	265.9	61.5%	5.6%	14.6	15.2	15.9	-60.9%	2.9%		
Software and other intangible assets	54.5	54.9	73.8	40.2	-9.6%	2.1%	-	-	-	-100.0%	0.4%		
Payments for financial assets	10.2	8.0	4.3	-	-100.0%	0.2%	-	-	-	-	-		
Total	2 184.7	2 636.9	2 795.1	2 904.1	10.0%	100.0%	2 534.1	2 658.4	2 781.7	-1.4%	100.0%		
Proportion of total programme expenditure to vote expenditure	25.8%	28.0%	26.9%	23.5%	-	-	24.1%	24.8%	24.8%	-	-		

Details of transfers and subsidies											
Households											
Social benefits											
Current	1.2	2.8	1.9	1.3	4.9%	0.1%	1.0	1.0	1.1	-6.2%	-
Employee social benefits	1.2	2.8	1.9	1.3	4.9%	0.1%	1.0	1.0	1.1	-6.2%	-
Other transfers to households											
Current	0.7	2.4	0.0	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.7	2.4	0.0	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.5	0.1	0.8	0.6	11.5%	-	0.6	0.6	0.6	0.1%	-
Communication	0.5	0.1	0.8	0.6	11.5%	-	0.6	0.6	0.6	0.1%	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.3	0.4	0.4	1.7	76.6%	-	1.3	1.4	1.4	-5.6%	0.1%
Vehicle licences	0.3	0.4	0.4	1.7	76.6%	-	1.3	1.4	1.4	-5.6%	0.1%

Personnel information

Table 5.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									
		2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Administration	964	33	1 102	600.7	0.5	1 302	708.0	0.5	1 213	697.1	0.6	1 213	734.9	0.6	1 200	766.0	0.6
Salary level																	
1 – 6	425	-	438	119.5	0.3	565	158.8	0.3	547	162.5	0.3	549	172.6	0.3	546	181.7	0.3
7 – 10	344	-	392	210.1	0.5	457	255.8	0.6	401	237.7	0.6	407	257.3	0.6	402	268.9	0.7
11 – 12	125	33	192	169.9	0.9	201	187.4	0.9	186	184.5	1.0	179	186.9	1.0	177	195.7	1.1
13 – 16	68	-	78	94.1	1.2	78	98.6	1.3	77	104.7	1.3	77	109.8	1.4	74	110.9	1.5
Other	2	-	2	7.0	3.5	2	7.4	3.7	2	7.8	3.9	2	8.3	4.2	2	8.8	4.4

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Citizen Affairs

Programme purpose

Provide secure, efficient and accessible services and documents to citizens and lawful residents.

Objectives

- Ensure that registration at birth is the only entry point to the national population register by maintaining the number of births registered within 30 calendar days per year at 750 000 over the medium term.
- Ensure a high standard of service delivery over the medium term by:
 - issuing 2.5 million smart identity cards
 - issuing 90 per cent of machine-readable adult passports through the live-capture system within 13 working days
 - issuing 90 per cent of machine-readable children’s passports through the live-capture system within 18 working days.

Subprogrammes

- *Citizen Affairs Management* provides for the overall management of head offices and frontline offices, and provides policy direction, sets standards and manages back-office processes.
- *Status Services* regulates all matters relating to the national population register. These include: maintaining an accurate register of all citizens and immigrants who have acquired the right to permanent residence; registering births, deaths and marriages; providing travel and citizenship documents; providing financial assistance to citizens abroad who wish to return to South Africa but have no means to; and determining and granting citizenship.
- *Identification Services* oversees issues relating to identity such as fingerprints, photographs and identity documents by establishing and maintaining national identity systems such as the automated fingerprint identification system.
- *Service Delivery to Provinces* provides for all civic, immigration and refugee affairs functions in provinces by providing a client interface for the collection and processing of applications, issuing enabling documents that are available on demand (such as temporary identity certificates), and conducting quality assurance checks for civic and immigration applications.

Expenditure trends and estimates

Table 5.8 Citizen Affairs expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24					2023/24 - 2026/27	
Citizen Affairs Management	37.4	92.5	302.2	889.4	187.7%	9.8%	41.1	43.0	44.9	-63.0%	7.4%
Status Services	391.8	532.5	839.7	844.1	29.2%	19.3%	99.8	105.1	109.6	-49.4%	8.4%
Identification Services	255.5	262.1	160.0	168.8	-12.9%	6.3%	184.7	194.6	202.9	6.3%	5.4%
Service Delivery to Provinces	2 039.7	2 087.7	2 260.3	2 338.7	4.7%	64.6%	2 706.8	2 851.5	2 972.3	8.3%	78.8%
Total	2 724.3	2 974.8	3 562.2	4 241.0	15.9%	100.0%	3 032.4	3 194.3	3 329.7	-7.7%	100.0%
Change to 2023 Budget estimate							395.1	440.6	449.8		

Table 5.8 Citizen Affairs expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate					Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27	2023/24	2026/27		
	R million												
Current payments	2 670.4	2 926.4	3 396.8	3 782.2	12.3%	94.6%	3 014.5	3 175.7	3 310.2	-4.3%	96.3%		
Compensation of employees	2 162.9	2 236.4	2 341.7	2 436.9	4.1%	68.0%	2 860.2	3 015.2	3 142.8	8.8%	83.0%		
Goods and services	507.6	690.0	1 055.1	1 345.2	38.4%	26.6%	154.3	160.5	167.4	-50.1%	13.2%		
of which:													
Minor assets	3.2	2.6	4.8	26.2	101.5%	0.3%	11.3	11.7	12.2	-22.4%	0.4%		
Fleet services (including government motor transport)	31.0	42.2	68.4	46.6	14.6%	1.4%	48.0	49.9	52.1	3.7%	1.4%		
Consumable supplies	20.6	10.2	7.2	10.5	-20.1%	0.4%	14.9	15.5	16.1	15.5%	0.4%		
Consumables: Stationery, printing and office supplies	293.2	515.6	743.0	657.5	30.9%	16.4%	15.7	16.3	17.0	-70.4%	5.1%		
Property payments	0.1	14.6	19.0	15.1	447.0%	0.4%	17.4	18.1	18.9	7.8%	0.5%		
Travel and subsistence	15.2	26.7	89.7	83.0	76.0%	1.6%	23.5	24.4	25.5	-32.5%	1.1%		
Transfers and subsidies	23.1	19.0	18.4	21.9	-1.7%	0.6%	17.9	18.6	19.5	-3.9%	0.6%		
Provinces and municipalities	1.6	1.5	1.6	2.4	14.6%	0.1%	1.5	1.6	1.7	-11.8%	0.1%		
Departmental agencies and accounts	0.0	-	0.0	0.0	-3.7%	-	0.0	0.0	0.0	2.6%	-		
Households	21.4	17.5	16.8	19.5	-3.1%	0.6%	16.3	17.0	17.8	-3.0%	0.5%		
Payments for capital assets	30.8	29.5	146.9	436.9	142.2%	4.8%	-	-	-	-100.0%	3.2%		
Buildings and other fixed structures	-	-	3.7	161.0	-	1.2%	-	-	-	-100.0%	1.2%		
Machinery and equipment	27.7	29.5	83.4	275.9	115.3%	3.1%	-	-	-	-100.0%	2.0%		
Software and other intangible assets	3.1	-	59.8	-	-100.0%	0.5%	-	-	-	-	-		
Total	2 724.3	2 974.8	3 562.2	4 241.0	15.9%	100.0%	3 032.4	3 194.3	3 329.7	-7.7%	100.0%		
Proportion of total programme expenditure to vote expenditure	32.2%	31.5%	34.3%	34.3%	-	-	28.9%	29.7%	29.7%	-	-		

Details of transfers and subsidies

Households											
Social benefits											
Current	21.4	17.5	16.6	19.4	-3.2%	0.6%	16.3	17.0	17.8	-2.9%	0.5%
Employee social benefits	20.5	17.5	16.6	19.4	-1.8%	0.5%	16.3	17.0	17.8	-2.9%	0.5%
Claims against the state	0.9	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	-	-	0.2	0.1	-	-	-	-	-	-100.0%	-
Claims against the state	-	-	0.2	0.1	-	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.0	-	0.0	0.0	-3.7%	-	0.0	0.0	0.0	2.6%	-
Communication	0.0	-	0.0	0.0	-3.7%	-	0.0	0.0	0.0	2.6%	-
Provinces and municipalities											
Municipal bank accounts											
Current	1.6	1.5	1.6	2.4	14.6%	0.1%	1.5	1.6	1.7	-11.8%	0.1%
Vehicle licences	1.6	1.5	1.6	2.4	14.6%	0.1%	1.5	1.6	1.7	-11.8%	0.1%

Personnel information**Table 5.9 Citizen Affairs personnel numbers and cost by salary level¹**

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Citizen Affairs																			
Salary level	5 574	-	5 709	2 341.7	0.4	5 564	2 436.9	0.4	5 988	2 860.2	0.5	5 981	3 015.2	0.5	5 889	3 142.8	0.5	1.9%	100.0%
1-6	4 199	-	4 238	1 479.8	0.3	3 969	1 451.2	0.4	4 186	1 618.2	0.4	4 231	1 729.2	0.4	4 154	1 791.8	0.4	1.5%	70.6%
7-10	1 274	-	1 379	748.5	0.5	1 490	851.9	0.6	1 605	976.1	0.6	1 549	997.8	0.6	1 535	1 045.6	0.7	1.0%	26.4%
11-12	55	-	45	56.2	1.2	58	74.0	1.3	130	173.8	1.3	132	187.4	1.4	132	198.6	1.5	31.5%	1.9%
13-16	46	-	47	57.2	1.2	47	59.9	1.3	67	92.1	1.4	69	100.8	1.5	69	106.8	1.5	13.7%	1.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Immigration Affairs

Programme purpose

Facilitate and regulate the secure movement of people through ports of entry into and out of the Republic of South Africa. Determine the status of asylum seekers and regulate refugee affairs.

Objectives

- Maintain the standard of service delivery for enabling documents over the medium term by:
 - adjudicating 85 per cent of permanent residence applications (collected within South Africa for selected categories) within 8 months
 - adjudicating 90 per cent of business and general work visa applications (processed within South Africa) within 8 weeks
 - adjudicating 95 per cent of critical skills visa applications (collected within South Africa) within 4 weeks.

Subprogrammes

- *Immigration Affairs Management* provides for the overall management of the branch and policy direction, sets standards, and manages back-office processes.
- *Admission Services* is responsible for issuing visas; securely facilitating the entry of people into and the departure of people from South Africa, in line with the Immigration Act (2002); recording their movements on the movement control system; and controlling the processing of applications for permanent and temporary residence permits or visas, including those for work, study and business.
- *Immigration Services* deals with immigration matters in foreign countries; detects, detains and departs illegal immigrants in terms of the Immigration Act (2002); conducts investigations with other law enforcement entities; and provides policy directives on immigration matters.
- *Asylum Seekers* considers and processes applications for asylum; issues enabling documents to refugees; and facilitates processes to find lasting solutions to refugee problems, in line with the Refugees Act (1998).

Expenditure trends and estimates

Table 5.10 Immigration Affairs expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24					2023/24 - 2026/27	
Immigration Affairs Management	29.2	123.6	69.1	52.7	21.7%	5.7%	21.0	22.0	23.0	-24.2%	3.3%
Admission Services	787.7	823.7	892.4	417.1	-19.1%	60.7%	537.8	562.0	589.2	12.2%	58.0%
Immigration Services	275.6	232.3	214.4	184.1	-12.6%	18.8%	160.1	168.1	175.5	-1.6%	18.9%
Asylum Seekers	185.9	213.1	154.1	157.1	-5.5%	14.8%	178.1	187.7	195.7	7.6%	19.8%
Total	1 278.5	1 392.7	1 329.9	811.0	-14.1%	100.0%	897.0	939.7	983.4	6.6%	100.0%
Change to 2023				-			(116.7)	(139.4)	(145.3)		
Budget estimate											

Table 5.10 Immigration Affairs expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	1 199.0	1 367.6	1 321.6	805.9	-12.4%	97.5%	893.4	935.9	979.4	6.7%	99.5%
Compensation of employees	800.0	847.4	890.6	353.6	-23.8%	60.1%	418.7	441.3	460.0	9.2%	46.1%
Goods and services	399.0	520.2	431.0	452.3	4.3%	37.5%	474.7	494.6	519.3	4.7%	53.5%
of which:											
Administrative fees	3.6	3.8	3.7	5.0	11.1%	0.3%	2.2	2.3	2.4	-21.2%	0.3%
Computer services	186.0	182.0	210.9	288.8	15.8%	18.0%	390.1	406.6	427.1	13.9%	41.7%
Legal services	–	26.7	36.2	17.9	–	1.7%	9.8	10.2	10.7	-15.7%	1.3%
Agency and support/outsourced services	91.4	99.2	71.0	54.6	-15.8%	6.6%	37.1	38.6	40.5	-9.5%	4.7%
Transport provided:	16.0	26.1	35.4	31.1	24.9%	2.3%	12.7	13.2	13.8	-23.7%	1.9%
Departmental activity											
Travel and subsistence	18.8	28.2	57.2	33.0	20.5%	2.9%	14.1	14.7	15.4	-22.4%	2.1%
Transfers and subsidies	2.4	1.9	3.1	4.9	26.2%	0.3%	3.7	3.8	4.0	-6.4%	0.4%
Households	2.4	1.9	3.1	4.9	26.2%	0.3%	3.7	3.8	4.0	-6.4%	0.4%
Payments for capital assets	77.1	23.2	5.3	0.2	-86.2%	2.2%	–	–	–	-100.0%	–
Buildings and other fixed structures	73.5	16.2	–	0.0	-92.0%	1.9%	–	–	–	-100.0%	–
Machinery and equipment	3.6	7.0	5.3	0.2	-64.1%	0.3%	–	–	–	-100.0%	–
Total	1 278.5	1 392.7	1 329.9	811.0	-14.1%	100.0%	897.0	939.7	983.4	6.6%	100.0%
Proportion of total programme expenditure to vote expenditure	15.1%	14.8%	12.8%	6.6%	–	–	8.5%	8.8%	8.8%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	2.4	1.8	2.6	4.9	26.8%	0.2%	3.7	3.8	4.0	-6.4%	0.4%
Employee social benefits	2.4	1.8	2.6	4.9	26.8%	0.2%	3.7	3.8	4.0	-6.4%	0.4%
Other transfers to households											
Current	0.0	0.2	0.5	–	-100.0%	–	–	–	–	–	–
Claims against the state	0.0	0.2	0.5	–	-100.0%	–	–	–	–	–	–

Personnel information

Table 5.11 Immigration Affairs personnel numbers and cost by salary level¹

Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/Total (%) 2023/24 - 2026/27				
		Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
Immigration Affairs		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	730	–	1 929	890.6	0.5	666	353.6	0.5	700	418.7	0.6	698	441.3	0.6	689	460.0	0.7	1.2%	100.0%
1 – 6	401	–	1 339	486.9	0.4	465	177.6	0.4	481	195.7	0.4	478	205.0	0.4	469	209.7	0.4	0.3%	68.7%
7 – 10	304	–	527	321.7	0.6	140	92.3	0.7	133	97.6	0.7	133	103.3	0.8	133	109.3	0.8	-1.8%	19.6%
11 – 12	21	–	46	55.2	1.2	44	55.7	1.3	62	81.4	1.3	62	86.4	1.4	62	91.6	1.5	12.1%	8.4%
13 – 16	4	–	17	26.7	1.6	17	28.0	1.6	25	44.0	1.8	25	46.7	1.9	25	49.5	2.0	13.7%	3.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Institutional Support and Transfers

Programme purpose

Provide institutional support and transfer funds to the Electoral Commission, the Represented Political Parties' Fund and the Border Management Authority.

Objective

- Defend, protect, secure and manage South Africa's borders by operationalising the Border Management Authority at 71 ports of entry, 10 land border law enforcement areas and 2 community crossing points over the medium term.

Subprogrammes

- *Border Management Authority* transfers funds to the Border Management Authority to facilitate and manage the legitimate movement of people within the border law enforcement area and at ports of entry; facilitates and manages the legitimate movement of goods within the border law enforcement area and at ports of entry; and cooperates and coordinates its border law enforcement functions with the South African Police Service, the South African Revenue Service, the South African National Defence Force and border communities.
- *Electoral Commission* transfers funds to the Electoral Commission, which manages national, provincial and local government elections; ensures those elections are free and fair; and declares the results within a prescribed period.
- *Represented Political Parties' Fund* transfers funds to the Represented Political Parties' Fund to provide funding for political parties participating in Parliament and provincial legislatures.

Expenditure trends and estimates

Table 5.12 Institutional Support and Transfers expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million											
Border Management Authority	19.6	10.0	145.0	1 341.2	309.2%	12.8%	1 407.7	1 473.1	1 540.6	4.7%	34.9%
Electoral Commission	2 100.5	2 250.3	2 223.8	2 232.3	2.0%	74.4%	2 302.2	2 137.9	2 240.7	0.1%	53.9%
Represented Political Parties' Fund	162.7	166.8	342.1	850.3	73.5%	12.8%	322.1	335.5	351.7	-25.5%	11.2%
Total	2 282.8	2 427.1	2 710.9	4 423.9	24.7%	100.0%	4 032.0	3 946.5	4 132.9	-2.2%	100.0%
Change to 2023 Budget estimate				-			(74.4)	(346.2)	(356.4)		
Economic classification											
Current payments	10.9	10.0	134.1	-	-100.0%	1.3%	-	-	-	-	-
Compensation of employees	2.9	6.7	70.6	-	-100.0%	0.7%	-	-	-	-	-
Goods and services	8.0	3.3	63.5	-	-100.0%	0.6%	-	-	-	-	-
of which:											
Administrative fees	0.0	0.0	1.2	-	-100.0%	-	-	-	-	-	-
Advertising	-	-	0.6	-	-	-	-	-	-	-	-
Minor assets	-	-	0.5	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	0.0	0.0	-	-	-	-	-	-	-	-
Transfers and subsidies	2 263.3	2 417.1	2 566.0	4 423.9	25.0%	98.5%	4 032.0	3 946.5	4 132.9	-2.2%	100.0%
Departmental agencies and accounts	2 263.3	2 417.1	2 565.9	4 423.9	25.0%	98.5%	4 032.0	3 946.5	4 132.9	-2.2%	100.0%
Households	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	8.6	0.0	10.8	-	-100.0%	0.2%	-	-	-	-	-
Machinery and equipment	8.6	0.0	10.8	-	-100.0%	0.2%	-	-	-	-	-
Total	2 282.8	2 427.1	2 710.9	4 423.9	24.7%	100.0%	4 032.0	3 946.5	4 132.9	-2.2%	100.0%
Proportion of total programme expenditure to vote expenditure	27.0%	25.7%	26.1%	35.7%	-	-	38.4%	36.7%	36.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2 263.3	2 417.1	2 565.9	4 423.9	25.0%	98.5%	4 032.0	3 946.5	4 132.9	-2.2%	100.0%
Electoral Commission	2 100.5	2 250.3	2 223.8	2 232.3	2.0%	74.4%	2 302.2	2 137.9	2 240.7	0.1%	53.9%
Represented Political Parties' Fund	162.7	166.8	342.1	850.3	73.5%	12.8%	322.1	335.5	351.7	-25.5%	11.2%
Border Management Authority	-	-	-	1 341.2	-	11.3%	1 407.7	1 473.1	1 540.6	4.7%	34.9%

Personnel information

Table 5.13 Institutional Support and Transfers personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27			
Institutional Support and Transfers			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	205	2	197	70.6	0.4	-	-	-	-	-	-	-	-	-	-	-	-	-	
1 – 6	185	-	172	54.4	0.3	-	-	-	-	-	-	-	-	-	-	-	-	-	
7 – 10	18	-	21	10.1	0.5	-	-	-	-	-	-	-	-	-	-	-	-	-	
13 – 16	2	2	4	6.2	1.5	-	-	-	-	-	-	-	-	-	-	-	-	-	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Border Management Authority

Selected performance indicators

Table 5.14 Border Management Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets			
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
Percentage of detected illegitimate persons at ports of entry processed for deportation per year	Operations	Priority 6: Social cohesion and safer communities	- ¹	- ¹	- ¹	100%	100%	100%	100%	
Percentage of cooperation and coordination with other organs of state and border communities per year	Operations	Priority 2: Economic transformation and job creation	- ¹	- ¹	- ¹	25%	25%	25%	25%	
Number of partnership agreements signed with border communities per year	Operations	Priority 1: A capable, ethical and developmental state	- ¹	- ¹	- ¹	2	2	4	6	
Number of bilateral agreements signed with neighbouring countries per year	Operations		- ¹	- ¹	- ¹	2	2	4	6	

1. No historical data available.

Entity overview

Border Management Authority

The Border Management Authority was established in terms of the Border Management Authority Act (2020) to strengthen border control within the border law enforcement area and at ports of entry. The act empowers the authority to facilitate and manage the legitimate movement of people and goods at ports of entry, prevent illegitimate activities at ports of entry and within the border law enforcement area, and cooperate and coordinate its border law enforcement functions with other organs of state and border communities.

The authority will focus on effectively deploying human resources and technology over the MTEF period. Accordingly, it plans to appoint an additional 300 border guards at a projected cost of R102.8 million; and regional commanders, port commanders and critical senior management officials at a projected cost of

R120.7 million. These positions are expected to anchor and support the frontline port functions transferred from the departments of agriculture, land reform and rural development; forestry, fisheries and the environment; health; and home affairs. The authority will invest in technology through developing systems and enhancing connectivity at the 71 ports of entry at a projected cost of R116 million over the next 3 years.

Expenditure is expected to increase at an average annual rate of 4.7 per cent, from R1.3 billion in 2023/24 to R1.5 billion in 2026/27, driven mainly by costs related to the authority's establishment and the procurement of border surveillance and ICT equipment. The authority is set to derive all its revenue, amounting to R4.4 billion over the next 3 years, through transfers from the department. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities

Table 5.15 Border Management Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Administration	-	-	-	70.9	-	-	81.0	83.0	94.4	10.0%	5.7%
Operations	-	-	-	1 270.3	-	-	1 326.7	1 390.1	1 446.2	4.4%	94.3%
Total	-	-	-	1 341.2	-	-	1 407.7	1 473.1	1 540.6	4.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 5.16 Border Management Authority statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Revenue											
Transfers received	-	-	-	1 341.2	-	-	1 407.7	1 473.1	1 540.6	4.7%	100.0%
Total revenue	-	-	-	1 341.2	-	-	1 407.7	1 473.1	1 540.6	4.7%	100.0%
Expenses											
Current expenses	-	-	-	1 341.2	-	-	1 407.7	1 473.1	1 540.6	4.7%	100.0%
Compensation of employees	-	-	-	963.8	-	-	1 212.9	1 333.4	1 355.1	12.0%	84.1%
Goods and services	-	-	-	365.7	-	-	186.2	133.0	175.9	-21.6%	15.2%
Depreciation	-	-	-	11.8	-	-	8.6	6.7	9.5	-6.9%	0.6%
Total expenses	-	-	-	1 341.2	-	-	1 407.7	1 473.1	1 540.6	4.7%	100.0%
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	-	-	-	184.4	-	-	18.6	15.7	17.3	-54.6%	100.0%
Receipts											
Transfers received	-	-	-	1 341.2	-	-	1 407.7	1 473.1	1 540.6	4.7%	100.0%
Total receipts	-	-	-	1 341.2	-	-	1 407.7	1 473.1	1 540.6	4.7%	100.0%
Payment											
Current payments	-	-	-	1 156.8	-	-	1 389.1	1 457.4	1 523.3	9.6%	100.0%
Compensation of employees	-	-	-	963.8	-	-	1 212.9	1 333.4	1 355.1	12.0%	87.8%
Goods and services	-	-	-	193.0	-	-	176.2	124.0	168.2	-4.5%	12.2%
Total payments	-	-	-	1 156.8	-	-	1 389.1	1 457.4	1 523.3	9.6%	100.0%
Net cash flow from investing activities	-	-	-	(38.4)	-	-	(13.1)	(13.2)	(13.2)	-29.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	-	-	-	(31.0)	-	-	(13.1)	(13.2)	(13.2)	-24.8%	95.2%
Acquisition of software and other intangible assets	-	-	-	(7.4)	-	-	-	-	-	-100.0%	4.8%
Net increase/(decrease) in cash and cash equivalents	-	-	-	146.0	-	-	5.5	2.5	4.1	-69.7%	100.0%
Statement of financial position											
Carrying value of assets	-	-	-	60.5	-	-	106.1	137.2	169.7	41.0%	446.4%
of which:											
Acquisition of assets	-	-	-	(31.0)	-	-	(13.1)	(13.2)	(13.2)	-24.8%	100.0%
Cash and cash equivalents	-	-	-	104.4	-	-	6.8	(111.8)	(154.5)	-214.0%	-346.4%
Total assets	-	-	-	164.9	-	-	112.9	25.3	15.2	-54.8%	100.0%
Capital and reserves	-	-	-	69.5	-	-	(0.1)	(164.7)	(117.4)	-219.1%	-344.7%
Trade and other payables	-	-	-	18.3	-	-	19.2	20.6	21.6	5.6%	62.7%
Provisions	-	-	-	77.1	-	-	93.8	169.4	111.1	13.0%	381.9%
Total equity and liabilities	-	-	-	164.9	-	-	112.9	25.3	15.2	-54.8%	100.0%

Personnel information

Table 5.17 Border Management Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost		
Border Management Authority																			
Salary level					2 399	963.8	0.4	2 580	1 212.9	0.5	2 695	1 333.4	0.5	2 695	1 355.1	0.5	4.0%	100.0%	
1 – 6					458	104.3	0.2	462	120.2	0.3	464	128.7	0.3	464	132.4	0.3	0.4%	17.9%	
7 – 10					1 875	781.4	0.4	1 997	954.5	0.5	2 102	1 051.4	0.5	2 102	1 067.2	0.5	3.9%	77.9%	
11 – 12					49	44.5	0.9	88	82.9	0.9	94	91.6	1.0	94	92.9	1.0	24.3%	3.1%	
13 – 16					13	20.0	1.5	29	40.7	1.4	31	46.5	1.5	31	47.2	1.5	33.6%	1.0%	
17 – 22					4	13.7	3.4	4	14.5	3.6	4	15.2	3.8	4	15.4	3.9	–	0.2%	

1. Rand million.

Electoral Commission

Selected performance indicators

Table 5.18 Electoral Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of registered voters as at 31 March each year	Electoral operations		25 802 362	26 540 000	26 180 000	26 180 000	26 180 000	26 180 000	26 180 000
Number of civic and democracy education events held per year	Outreach		13 036	42 619	18 000	18 000	24 000	18 000	18 000
Number of disbursements to represented parties per year	Party funding		4	4	4	4	4	4	4
Number of liaison sessions held with stakeholders to strengthen awareness and compliance with the Political Party Funding Act (2018) and with potential contributors to the Multiparty Democracy Fund	Party funding	Priority 6: Social cohesion and safer communities	10	19	10	10	10	10	10

Entity overview

The Electoral Commission was established in terms of the Electoral Commission Act (1996), which sets out the commission's composition, powers, functions and duties. It is mandated to manage national, provincial and local government elections; ensure that those elections are free and fair; and declare results within a prescribed period.

Over the medium term, the commission will focus on conducting the 2024 national and provincial elections, and preparing for the 2026 local government elections. This will entail the procurement, printing, distribution and warehousing of registration and election materials; rental and infrastructure payments for about 23 400 voting stations; amendments to ballot papers as a result of legislative changes; the appointment and training of an estimated 350 000 electoral and expansion staff; the maintenance of the voters' roll; technological improvements such as rewriting candidate nomination, ballot generation and election result systems; and the procurement of a building for its national office. These activities are expected to result in expenditure of

R3.4 billion over the MTEF period.

The commission plans to undertake extensive civic education and communication campaigns ahead of the 2024 elections, and a national registration event ahead of the 2026 elections. These include a communication strategy to inform and educate citizens on the amended Electoral Act (1998). Through these campaigns, which are being rolled out on various platforms, particularly social media, the commission aims to keep the electorate informed and improve voter turnout. Expenditure on outreach is expected to amount to R718 million over the medium term.

To ensure compliance with applicable provisions of the Political Party Funding Act (2018), the commission's party funding programme will focus on the management and administration of the Represented Political Parties' Fund and the Multiparty Democracy Fund, for which R71.5 million is allocated over the MTEF period. This work is expected to include oversight, monitoring and enforcement, and the production of quarterly publications containing declarations of direct funding by political parties. The commission aims to undertake research over the period ahead to enhance monitoring and compliance with policies, and publicity campaigns to raise awareness of the Political Party Funding Act (2018).

Expenditure is expected to decrease at an average annual rate of 8.5 per cent, from R3.1 billion in 2023/24 to R2.4 billion in 2026/27, in line with the end of the election period. This is mainly driven by Cabinet-approved budget reductions and a decrease in spending on compensation of employees and goods and services as the contracts of expansion and election staff hired ahead of the 2024 elections are terminated.

The commission is set to derive 96.6 per cent (R6.6 billion) of its revenue over the medium term through transfers from the department and the remainder through interest on investments. Revenue is expected to decrease at an average annual rate of 1.5 per cent, from R2.4 billion in 2023/24 to R 2.3 billion in 2026/27.

Programmes/Objectives/Activities

Table 5.19 Electoral Commission expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	575.8	753.2	689.0	960.3	18.6%	38.5%	911.6	912.6	853.2	-3.9%	38.0%	
Electoral operations	558.2	1 527.1	630.9	1 512.8	39.4%	49.0%	1 269.1	832.1	1 181.8	-7.9%	48.6%	
Outreach	81.8	317.7	145.2	592.6	93.5%	12.0%	237.0	158.9	302.9	-20.0%	12.5%	
Party Funding	5.2	10.7	8.8	15.9	45.2%	0.5%	25.0	24.7	21.8	11.1%	0.9%	
Total	1 221.0	2 608.6	1 473.9	3 081.6	36.2%	100.0%	2 442.7	1 928.4	2 359.8	-8.5%	100.0%	

Statements of financial performance, cash flow and financial position

Table 5.20 Electoral Commission statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	66.6	112.1	68.8	167.7	36.0%	4.5%	50.0	50.0	50.0	-33.2%	3.4%	
Other non-tax revenue	66.6	112.1	68.8	167.7	36.0%	4.5%	50.0	50.0	50.0	-33.2%	3.4%	
Transfers received	2 100.5	2 250.3	2 223.8	2 232.3	2.0%	95.5%	2 302.2	2 137.9	2 240.7	0.1%	96.6%	
Total revenue	2 167.1	2 362.3	2 292.6	2 400.0	3.5%	100.0%	2 352.2	2 187.9	2 290.7	-1.5%	100.0%	
Expenses												
Current expenses	1 221.0	2 608.6	1 473.9	3 081.6	36.2%	100.0%	2 442.7	1 928.4	2 359.8	-8.5%	100.0%	
Compensation of employees	755.1	962.0	796.4	1 218.0	17.3%	48.1%	1 047.4	1 021.5	1 116.3	-2.9%	45.7%	
Goods and services	417.9	1 575.2	588.6	1 769.7	61.8%	48.0%	1 289.3	815.6	1 153.6	-13.3%	50.3%	
Depreciation	48.0	71.4	88.9	94.0	25.1%	3.9%	106.0	91.3	89.9	-1.5%	4.0%	
Interest, dividends and rent on land	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-	
Total expenses	1 221.0	2 608.6	1 473.9	3 081.6	36.2%	100.0%	2 442.7	1 928.4	2 359.8	-8.5%	100.0%	
Surplus/(Deficit)	946.1	(246.3)	818.7	(681.6)	-189.6%		(90.5)	259.5	(69.1)	-53.4%		

Table 5.20 Electoral Commission statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Cash flow statement											
Cash flow from operating activities	982.2	(158.3)	955.3	(588.1)	-184.3%	100.0%	45.9	650.0	46.3	-142.9%	100.0%
Receipts											
Non-tax receipts	45.0	49.4	65.6	167.2	54.9%	3.5%	50.0	50.0	50.0	-33.1%	3.3%
Sales of goods and services other than capital assets	–	0.5	0.4	0.4	–	–	–	–	–	-100.0%	–
Sales of scrap, waste, arms and other used current goods	–	0.5	0.4	0.4	–	–	–	–	–	-100.0%	–
Other tax receipts	45.0	48.8	65.2	166.8	54.7%	3.5%	50.0	50.0	50.0	-33.1%	3.2%
Transfers received	2 100.5	2 250.3	2 223.8	2 232.3	2.0%	96.3%	2 332.6	2 437.1	2 549.2	4.5%	96.7%
Financial transactions in assets and liabilities	11.7	–	–	–	-100.0%	0.1%	–	–	–	–	–
Total receipts	2 157.2	2 299.6	2 289.4	2 399.6	3.6%	100.0%	2 382.6	2 487.1	2 599.2	2.7%	100.0%
Payment											
Current payments	1 175.0	2 458.0	1 334.1	2 987.6	36.5%	100.0%	2 336.7	1 837.1	2 552.9	-5.1%	100.0%
Compensation of employees	730.7	824.2	731.6	1 218.0	18.6%	47.8%	1 047.4	1 021.5	1 116.3	-2.9%	46.2%
Goods and services	444.3	1 633.8	602.5	1 769.7	58.5%	52.2%	1 289.3	815.6	1 436.5	-6.7%	53.8%
Interest and rent on land	–	0.0	0.0	–	–	–	–	–	–	–	–
Total payments	1 175.0	2 458.0	1 334.1	2 987.6	36.5%	100.0%	2 336.7	1 837.1	2 552.9	-5.1%	100.0%
Net cash flow from investing activities	(86.4)	(618.1)	(34.5)	(901.2)	118.5%	100.0%	(15.5)	(350.8)	(21.2)	-71.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(54.9)	(600.3)	(18.8)	(869.0)	151.0%	77.9%	(15.3)	(334.0)	–	-100.0%	72.5%
Acquisition of software and other intangible assets	(41.2)	(21.7)	(16.5)	(32.7)	-7.4%	25.7%	(0.3)	(16.7)	(21.2)	-13.4%	27.5%
Proceeds from the sale of property, plant, equipment and intangible assets	9.7	3.9	0.8	0.5	-63.9%	-3.5%	–	–	–	-100.0%	–
Net increase/(decrease) in cash and cash equivalents	895.8	(776.4)	920.8	(1 489.3)	-218.5%	14.4%	30.4	299.2	25.1	-125.6%	100.0%
Statement of financial position											
Carrying value of assets of which:	312.3	932.0	871.2	781.1	35.7%	31.9%	690.6	1 277.6	1 214.5	15.9%	34.2%
Acquisition of assets	(54.9)	(600.3)	(18.8)	(869.0)	151.0%	100.0%	(15.3)	(334.0)	–	-100.0%	–
Investments	0.3	4.7	7.3	7.5	210.3%	0.2%	8.0	8.5	9.0	6.3%	0.3%
Inventory	23.1	42.9	36.2	45.0	24.9%	1.6%	30.0	40.0	30.0	-12.6%	1.3%
Accrued investment interest	1.4	1.1	2.7	2.0	12.1%	0.1%	2.0	2.0	2.0	–	0.1%
Receivables and prepayments	39.1	61.3	54.8	57.7	13.8%	2.4%	77.0	61.0	100.0	20.1%	2.6%
Cash and cash equivalents	1 595.2	818.8	1 739.5	1 739.5	2.9%	63.8%	1 739.5	1 739.5	1 739.5	–	61.5%
Total assets	1 971.3	1 860.8	2 711.6	2 632.8	10.1%	100.0%	2 547.1	3 128.6	3 095.0	5.5%	100.0%
Accumulated surplus/(deficit)	1 632.1	1 469.7	2 288.4	2 198.4	10.4%	82.4%	2 107.9	2 666.6	2 623.0	6.1%	84.1%
Trade and other payables	187.2	213.9	220.1	224.4	6.2%	9.4%	219.2	232.0	232.0	1.1%	8.0%
Provisions	152.0	177.1	203.0	210.0	11.4%	8.2%	220.0	230.0	240.0	4.6%	7.9%
Total equity and liabilities	1 971.3	1 860.8	2 711.6	2 632.8	10.1%	100.0%	2 547.1	3 128.6	3 095.0	5.5%	100.0%

Personnel information

Table 5.21 Electoral Commission personnel numbers and cost by salary level

Electoral Commission	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average salary level/ Total (%)			
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
Salary level	4 536	4 557	7 007	796.4	0.1	10 953	1 218.0	0.1	10 996	1 047.4	0.1	2 328	1 021.5	0.4	6 362	1 116.3	0.2	-16.6%	100.0%
1 – 6	3 616	3 621	6 177	52.8	0.0	10 017	347.7	0.0	10 060	132.0	0.0	1 392	49.2	0.0	5 426	81.4	0.0	-18.5%	82.0%
7 – 10	723	729	658	457.2	0.7	729	572.9	0.8	729	574.6	0.8	729	610.3	0.8	729	649.6	0.9	–	14.0%
11 – 12	104	104	92	113.9	1.2	104	114.2	1.1	104	119.5	1.1	104	127.0	1.2	104	135.1	1.3	–	2.0%
13 – 16	92	102	79	168.6	2.1	102	179.8	1.8	102	217.8	2.1	102	231.3	2.3	102	246.2	2.4	–	2.0%
17 – 22	1	1	1	3.8	3.8	1	3.3	3.3	1	3.5	3.5	1	3.7	3.7	1	4.0	4.0	–	0.0%

1. Rand million.

Government Printing Works

Selected performance indicators

Table 5.22 Government Printing Works performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of Government Gazettes published per year that conform to client specifications	Operations and production		100% (2 000)	64% (1 527/ 2 400)	100% (2 400)	100%	100%	100%	100%
Percentage of travel documents delivered per year that conform to client specifications	Operations and production	Priority 6: Social cohesion and safer communities	98% (987 831/ 1 million)	20% (203 640/ 1 million)	92% (551 794/ 600 000)	100%	100%	100%	100%
Percentage of identity cards/documents distributed per year that conform to client specifications	Operations and production		100% (1.3 million)	100% (2.3 million)	100% (2.6 million)	100%	100%	100%	100%

Entity overview

The Government Printing Works is mandated to provide secure printing and ancillary services to all organs of state in all spheres of government. The entity operates on sound business principles and fulfils its mandate subject to policies as prescribed by the Minister of Home Affairs. It produces enabling documents such as smart identity cards and passports, and facilitates communication by various government institutions through coordinating and distributing the Government Gazette.

The entity will continue to focus on refurbishing its new office building at an estimated cost of R200 million over the medium term. The facility will be modernised with a pedestrian bridge connecting the Visagie Street factory precinct with the administration building across the street. The entity also plans to continue finalising its masterplan project, which details the construction and expansion of the Visagie Street factory site, at an estimated cost of R2 billion over the MTEF period. The Development Bank of Southern Africa was appointed as the implementing agent for the execution of both projects.

The entity also plans to procure a new enterprise resource planning system and resuscitate the eGazette system at an estimated cost of R100 million over the MTEF period. An estimated R433 million over the same period is earmarked for extensively revamping the entity's ICT environment to support the overall needs of the organisation, in particular to enable increased production capacity.

Total expenditure is projected to increase at an average annual rate of 15 per cent, from R1.5 billion in 2023/24 to R2.3 billion in 2026/27, mainly driven by increases in the prices of raw materials and the volume of passports required. The entity is set to generate 99.8 per cent (R6.4 billion) of its revenue over the medium term through its business operations, increasing at an average annual rate of 12.2 per cent, from R1.7 billion in 2023/24 to R2.3 billion in 2026/27.

Programmes/Objectives/Activities

Table 5.23 Government Printing Works expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Administration	264.3	886.0	379.4	515.4	24.9%	36.4%	844.8	844.8	933.4	21.9%	40.0%	
Operations and Production	662.9	675.6	1 089.8	973.6	13.7%	63.6%	1 113.2	1 220.9	1 333.5	11.1%	60.0%	
Total	927.2	1 561.6	1 469.2	1 489.0	17.1%	100.0%	1 958.0	2 065.8	2 266.9	15.0%	100.0%	

Statements of financial performance, cash flow and financial position

Table 5.24 Government Printing Works statements of financial performance, cash flow and financial position

Statement of financial performance		Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
		2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	
R million												
Revenue												
Non-tax revenue												
Sale of goods and services other than capital assets												
Other non-tax revenue												
Total revenue												
Expenses												
Current expenses												
Compensation of employees												
Goods and services												
Depreciation												
Transfers and subsidies												
Total expenses												
Surplus/(Deficit)												
Cash flow statement												
Cash flow from operating activities												
Receipts												
Non-tax receipts												
Sales of goods and services other than capital assets												
Other tax receipts												
Total receipts												
Payment												
Current payments												
Compensation of employees												
Goods and services												
Total payments												
Net cash flow from investing activities												
Acquisition of property, plant, equipment and intangible assets												
Net increase/(decrease) in cash and cash equivalents												
Statement of financial position												
Carrying value of assets of which:												
Acquisition of assets												
Inventory												
Receivables and prepayments												
Cash and cash equivalents												
Total assets												
Accumulated surplus/(deficit)												
Capital and reserves												
Trade and other payables												
Provisions												
Total equity and liabilities												

Personnel information

Table 5.25 Government Printing Works personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/Total (%)
Number of funded posts	Number of approved establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Government Printing Works		931		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Salary level	931	931	929	340.0	0.4	926	366.2	0.4	958	440.0	0.5	1 077	520.7	0.5	1 160	582.6	0.5	7.8%	100.0%
1 – 6	667	667	667	171.4	0.3	596	146.5	0.2	624	185.8	0.3	683	228.1	0.3	730	255.7	0.4	7.0%	64.0%
7 – 10	187	187	186	86.8	0.5	235	101.2	0.4	225	119.2	0.5	276	137.7	0.5	307	159.4	0.5	9.3%	25.2%
11 – 12	45	45	44	41.2	0.9	58	61.3	1.1	67	72.3	1.1	74	85.0	1.1	78	93.7	1.2	10.4%	6.7%
13 – 16	32	32	32	40.6	1.3	37	57.2	1.5	42	62.6	1.5	44	69.9	1.6	45	73.8	1.6	6.7%	4.1%

1. Rand million.

INTERNATIONAL RELATIONS AND COOPERATION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	1 376.6	1.9	198.9	1 577.4	1 560.1	1 750.2
International Relations	3 272.4	20.0	2.9	3 295.2	3 566.6	3 615.2
International Cooperation	578.2	3.5	0.4	582.1	574.4	588.2
Public Diplomacy and Protocol Services	253.2	1.9	0.0	255.1	245.4	277.5
International Transfers	–	856.4	–	856.4	888.9	929.6
Total expenditure estimates	5 480.4	883.6	202.2	6 566.2	6 835.3	7 160.7

Executive authority: Minister of International Relations and Cooperation
 Accounting officer: Director-General of International Relations and Cooperation
 Website: www.dirco.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Formulate, coordinate, implement and manage South Africa's foreign policy and international relations programmes.

Mandate

According to the Constitution, the president is ultimately responsible for South Africa's foreign policy and international relations. It is the president's prerogative to appoint heads of missions, receive foreign heads of missions, conduct state-to-state relations, and negotiate and sign all international agreements. International agreements that are not of a technical, administrative or executive nature bind the country only after being approved by Parliament, which also approves the country's ratification of or accession to multilateral agreements. All international agreements must be tabled in Parliament for information purposes.

The Minister of International Relations and Cooperation is entrusted with the formulation, promotion, execution and daily conduct of South Africa's foreign policy.

The department's overall mandate is to work for the realisation of South Africa's foreign policy objectives. This is done by:

- coordinating and aligning South Africa's international relations
- monitoring developments in the international environment
- communicating government's policy positions
- developing and advising government on policy options, and creating mechanisms and avenues for achieving objectives
- protecting South Africa's sovereignty and territorial integrity
- contributing to the creation of an enabling international environment for South African businesses
- sourcing developmental assistance
- assisting South African citizens abroad.

Selected performance indicators

Table 6.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of regional political reports including the outcomes of structured bilateral mechanisms and high-level visits aligned with the achievement of the National Development Plan and government's 2019-2024 medium-term strategic framework per year	International Relations	Priority 7: A better Africa and world	12	12	12	12	12	12	12
Number of regional reports per year on regional trade and investment initiatives undertaken in support of the one government investment approach per year	International Relations		12	12	12	12	12	12	12
Number of assessment reports per year on South Africa's contribution to peace, stability, socioeconomic development, good governance, democracy and the implementation of the regional indicative strategy development plan	International Relations		- ¹	2	2	2	2	2	2
Number of reports per year on the outcomes of multilateral and multistate engagements reflecting South Africa's participation and interests, including that of the African Agenda on peace and security, human rights, and economic and social development	International Cooperation		- ¹	12	12	12	12	12	12
Number of assessment reports per year reflecting how the outcomes of African partnerships are aligned with the African Union's Agenda 2063	International Cooperation		- ¹	- ¹	2	2	2	2	2
Number of reports per year on the implementation of the approved detailed plan of action for hosting the 2025 G20 summit	International Cooperation		- ¹	- ¹	- ¹	- ¹	4	South Africa hosts the G20 summit	- ²
Number of reports per year on outcomes of South-South engagements reflecting South Africa's participation and interests, including those of the African Agenda	International Cooperation		- ¹	- ¹	- ¹	4	4	4	4
Number of reports per year on the outcomes of North-South engagements reflecting South Africa's participation and interests, including those of the African Agenda	International Cooperation		- ¹	- ¹	- ¹	2	2	2	2
Number of platforms used per year to inform and promote South Africa's foreign policy to domestic and international audiences through:	Public Diplomacy and Protocol Services								
– public participation programmes			12	12	12	12	12	12	12
– key messages		25	64	63	9	9	9	9	
– opinion pieces published		16	12	9	12	9	9	9	
Percentage of requests rendered for consular assistance per year	Public Diplomacy and Protocol Services	100% (30 779)	100% (740)	100% (822)	100%	100%	100%	100%	

1. No historical data available.

2. Target achieved.

Expenditure overview

Over the medium term, the department will continue to focus on strengthening bilateral relations, advancing the African Agenda and promoting regional development, continuing its active participation in multilateral forums and enhancing the management of its infrastructure portfolio in foreign missions.

Total expenditure over the medium term amounts to R20.6 billion, increasing at an average annual rate of 1.2 per cent, from R6.9 billion in 2023/24 to R7.2 billion in 2026/27. Cabinet has approved reductions on the department's budget amounting to R1.4 billion over the MTEF period, mainly on goods and services (R1.2 billion), payments for capital assets (R158.2 million), and interest and rent on land (R20 million). These reductions will be absorbed through reducing the number of foreign mission properties to be refurbished and built.

Strengthening bilateral relations

Bilateral engagements remain the basis on which national priorities are advanced and effective engagements are maintained in multilateral forums. Accordingly, over the medium term, the department will continue to strengthen its political, economic and social relations through its diplomatic missions. These play a critical role in the pursuit of economic diplomacy involving pledges for foreign direct investment and promoting tourism to South Africa. As such, the department aims to source opportunities through its missions and hand them over to relevant domestic stakeholders for further processing. This will be pursued over the medium term through structured bilateral mechanisms and high-level visits. The department intends to produce 12 reports per year on the outcomes of its multilateral and multistate engagements. Expenditure to support these activities is within the *International Relations* programme's allocation of R10.5 billion over the next 3 years.

Advancing the African Agenda and promoting regional development

Through the department, South Africa will continue to pursue its multilateral interests at the continental level through its membership and participation in the African Union (AU). South Africa's national position is informed by its domestic policy, its constitutional values as well as the African Agenda on peace and security, human rights, and economic and social development. Accordingly, South Africa will continue to advance the implementation of the African Continental Free Trade Area and the AU's Agenda 2063. To support these activities, the department anticipates spending R1.1 billion over the medium term on AU membership fees. These funds are allocated in the *Membership Contribution* subprogramme in the *International Transfers* programme.

The Southern African Development Community (SADC) is pivotal in South Africa's pursuit of regional development and integration. As such, the department intends to produce 4 reports per year on the outcomes of South-South engagements reflecting South Africa's participation and interests, such as enhancing trade relations and reducing conflict in Southern Africa. As a member of the SADC, South Africa will continue to ensure that its interests and those of other members are advanced. An amount of R498.7 million over the MTEF period is set aside in the *Membership Contribution* subprogramme in the *International Transfers* programme for South Africa's membership contributions to the SADC.

Participating in global forums

South Africa continues to advance its interests at the global level through its membership of and participation in United Nations (UN) programmes and forums such as the Non-Aligned Movement, the G77, the G20, the Commonwealth and partnership arrangements. Accordingly, over the medium term, South Africa will continue to promote and advance its foreign and domestic policy imperatives, which include advancing the African Agenda on peace and security, human rights, and economic and social development, as well as supporting the UN's 2030 Agenda for Sustainable Development. The department plans to spend R652.6 million over the next 3 years on UN membership fees. This expenditure is budgeted for in the *Membership Contribution* subprogramme in the *International Transfers* programme.

Managing infrastructure projects and properties

Over the MTEF period, the department intends to purchase properties for office and residential purposes to reduce rental costs and repurpose underused state-owned properties in its global portfolio. Repurposing involves converting offices or large official residences into staff quarters. Plans are in place over the MTEF period to build on state-owned vacant land in New Delhi, India, and refurbish, renovate and maintain 7 properties across the world in accordance with the outcomes of conditional assessments to preserve and prolong the department's property portfolio. To carry out these activities, R591 million is allocated over the period ahead in the *Foreign Fixed Assets Management* subprogramme in the *Administration* programme.

Expenditure trends and estimates

Table 6.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. International Relations											
3. International Cooperation											
4. Public Diplomacy and Protocol Services											
5. International Transfers											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Programme 1	1 266.1	1 348.5	1 664.4	1 699.3	10.3%	23.1%	1 577.4	1 560.1	1 750.2	1.0%	24.0%
Programme 2	3 390.1	3 275.8	3 376.3	3 386.8	0.0%	51.8%	3 295.2	3 566.6	3 615.2	2.2%	50.5%
Programme 3	532.6	472.3	557.2	593.0	3.6%	8.3%	582.1	574.4	588.2	-0.3%	8.5%
Programme 4	235.3	262.5	335.8	362.0	15.4%	4.6%	255.1	245.4	277.5	-8.5%	4.1%
Programme 5	821.8	677.8	773.9	869.7	1.9%	12.1%	856.4	888.9	929.6	2.2%	12.9%
Subtotal	6 245.9	6 037.0	6 707.6	6 910.6	3.4%	100.0%	6 566.2	6 835.3	7 160.7	1.2%	100.0%
Total	6 245.9	6 037.0	6 707.6	6 910.6	3.4%	100.0%	6 566.2	6 835.3	7 160.7	1.2%	100.0%
Change to 2023 Budget estimate							(426.0)	(467.7)	(476.8)		
Economic classification											
Current payments	5 274.5	5 121.9	5 608.0	5 784.0	3.1%	84.1%	5 480.4	5 734.0	5 977.3	1.1%	83.6%
Compensation of employees	3 120.9	2 951.9	3 057.5	3 083.9	-0.4%	47.2%	3 175.0	3 207.5	3 354.5	2.8%	46.7%
Goods and services ¹	2 036.6	2 045.0	2 409.7	2 549.0	7.8%	34.9%	2 155.3	2 337.9	2 414.6	-1.8%	34.4%
of which:					0.0%	0.0%				0.0%	0.0%
Communication	41.1	42.3	41.5	58.2	12.3%	0.7%	57.9	62.0	58.2	0.0%	0.9%
Computer services	130.8	170.6	195.1	137.6	1.7%	2.4%	81.5	90.2	101.9	-9.5%	1.5%
Operating leases	1 044.8	941.1	989.1	996.5	-1.6%	15.3%	895.5	1 060.4	1 033.2	1.2%	14.5%
Property payments	406.9	415.9	460.8	430.9	1.9%	6.6%	396.8	372.3	463.3	2.4%	6.1%
Travel and subsistence	66.7	124.3	317.6	295.0	64.1%	3.1%	180.7	198.0	196.6	-12.6%	3.2%
Operating payments	209.1	207.9	200.0	231.2	3.4%	3.3%	217.2	231.6	244.3	1.8%	3.4%
Interest and rent on land	117.0	125.0	140.8	151.1	8.9%	2.1%	150.1	188.6	208.2	11.3%	2.5%
Transfers and subsidies¹	841.4	719.8	793.1	899.4	2.2%	12.6%	883.6	924.1	966.4	2.4%	13.4%
Departmental agencies and accounts	47.8	48.5	49.7	37.7	-7.6%	0.7%	52.1	54.5	57.0	14.7%	0.7%
Foreign governments and international organisations	774.0	629.3	724.2	832.0	2.4%	11.4%	804.2	834.4	872.7	1.6%	12.2%
Households	19.6	41.9	19.2	29.8	14.9%	0.4%	27.2	35.2	36.8	7.3%	0.5%
Payments for capital assets	44.0	86.7	285.7	227.2	72.8%	2.5%	202.2	177.3	217.1	-1.5%	3.0%
Buildings and other fixed structures	29.7	31.1	32.1	59.8	26.2%	0.6%	115.5	157.7	197.1	48.8%	1.9%
Machinery and equipment	10.0	55.4	162.1	167.4	155.8%	1.5%	86.7	19.6	20.0	-50.8%	1.1%
Software and other intangible assets	4.3	0.2	91.6	-	-100.0%	0.4%	-	-	-	0.0%	0.0%
Payments for financial assets	85.9	108.6	20.8	-	-100.0%	0.8%	-	-	-	0.0%	0.0%
Total	6 245.9	6 037.0	6 707.6	6 910.6	3.4%	100.0%	6 566.2	6 835.3	7 160.7	1.2%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 6.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	690	1 704	1 464	1 009	13.5%	95.7%	–	–	–	-100.0%	98.0%
Employee social benefits	690	1 704	1 464	1 009	13.5%	95.7%	–	–	–	-100.0%	98.0%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	–	8	8	9	–	0.5%	–	–	–	-100.0%	0.9%
Communication	–	8	8	9	–	0.5%	–	–	–	-100.0%	0.9%
Provinces and municipalities											
Municipal bank accounts											
Current	8	13	11	12	14.5%	0.9%	–	–	–	-100.0%	1.2%
Vehicle licences	8	13	11	12	14.5%	0.9%	–	–	–	-100.0%	1.2%
Non-profit institutions											
Current	–	–	50	–	–	1.0%	–	–	–	–	–
Non Profit Institution	–	–	50	–	–	1.0%	–	–	–	–	–
Higher education institutions											
Higher education institutions											
Current	–	–	100	–	–	2.0%	–	–	–	–	–
Donation	–	–	100	–	–	2.0%	–	–	–	–	–
Total	698	1 725	1 633	1 030	13.8%	100.0%	–	–	–	-100.0%	100.0%

Personnel information

Table 6.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
		Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
						2022/23		2023/24		2024/25		2025/26		2026/27						
				Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost					
International Relations and Cooperation																				
Salary level		3 278	13	3 387	3 057.5	0.9	3 371	3 083.9	0.9	3 443	3 175.0	0.9	3 459	3 207.5	0.9	3 533	3 354.5	0.9	1.6%	100.0%
1 – 6	232	1	223	85.3	0.4	228	86.7	0.4	247	99.9	0.4	249	101.8	0.4	260	111.3	0.4	4.5%	7.1%	
7 – 10	1 137	2	1 160	1 021.0	0.9	1 169	1 022.4	0.9	1 190	1 035.3	0.9	1 193	1 038.2	0.9	1 121	969.9	0.9	-1.4%	33.9%	
11 – 12	333	2	326	499.2	1.5	317	487.5	1.5	337	516.4	1.5	340	522.2	1.5	391	582.0	1.5	7.2%	10.0%	
13 – 16	247	8	220	472.7	2.1	232	511.1	2.2	241	544.6	2.3	246	562.3	2.3	272	643.4	2.4	5.5%	7.2%	
Other	1 329	–	1 458	979.3	0.7	1 424	976.1	0.7	1 427	978.8	0.7	1 430	983.1	0.7	1 489	1 048.0	0.7	1.5%	41.8%	
Programme	3 278	13	3 387	3 057.5	0.9	3 371	3 083.9	0.9	3 443	3 175.0	0.9	3 459	3 207.5	0.9	3 533	3 354.5	0.9	1.6%	100.0%	
Programme 1	744	12	765	486.8	0.6	782	518.4	0.7	801	530.2	0.7	804	538.3	0.7	816	563.0	0.7	1.4%	23.2%	
Programme 2	1 972	–	2 042	2 024.7	1.0	2 012	2 021.8	1.0	2 047	2 088.6	1.0	2 069	2 125.8	1.0	2 109	2 223.2	1.1	1.6%	59.7%	
Programme 3	302	1	312	367.7	1.2	332	384.8	1.2	348	396.0	1.1	343	386.2	1.1	360	403.9	1.1	2.7%	10.0%	
Programme 4	260	–	268	178.2	0.7	244	158.9	0.7	246	160.2	0.7	243	157.2	0.6	249	164.4	0.7	0.6%	7.1%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 6.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	101 778	63 981	186 154	57 720	57 720	-17.2%	100.0%	58 417	61 337	64 409	3.7%	100.0%
Sales of goods and services produced by department	1 234	1 672	1 083	1 977	1 977	17.0%	1.5%	2 095	2 200	2 311	5.3%	3.5%
Sales by market establishments	768	1 220	635	1 058	1 058	11.3%	0.9%	1 140	1 197	1 257	5.9%	1.9%
of which:												
Parking fees	366	255	255	625	625	19.5%	0.4%	686	720	756	6.5%	1.2%
Rental income	402	965	380	433	433	2.5%	0.5%	454	477	501	5.0%	0.8%
Administrative fees	411	404	406	562	562	11.0%	0.4%	587	616	647	4.8%	1.0%
of which:												
Insurance fees	411	404	406	562	562	11.0%	0.4%	587	616	647	4.8%	1.0%
Other sales	55	48	42	357	357	86.5%	0.1%	368	387	407	4.5%	0.6%
of which:												
Replacement of lost office property	4	4	6	13	13	48.1%	-	13	14	15	4.9%	-
Sale of departmental documents and publications	-	1	2	262	262	-	0.1%	276	290	305	5.2%	0.5%
Transport fees	51	43	34	76	76	14.2%	-	79	83	87	4.6%	0.1%
Sales: Waste paper	-	-	-	6	6	-	-	-	-	-	-100.0%	-
Sales of scrap, waste, arms and other used current goods	-	-	54	6	6	-	-	-	-	-	-100.0%	-
of which:												
Sales of scrap	-	-	54	6	6	-	-	-	-	-	-100.0%	-
Fines, penalties and forfeits	-	-	34	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	445	774	2 940	822	822	22.7%	1.2%	869	912	958	5.2%	1.5%
Interest	445	774	2 940	822	822	22.7%	1.2%	869	912	958	5.2%	1.5%
Sales of capital assets	767	5 257	1 531	3 105	3 105	59.4%	2.6%	2 207	2 317	2 433	-7.8%	4.2%
Transactions in financial assets and liabilities	99 332	56 278	180 512	51 810	51 810	-19.5%	94.7%	53 246	55 908	58 707	4.3%	90.8%
Total	101 778	63 981	186 154	57 720	57 720	-17.2%	100.0%	58 417	61 337	64 409	3.7%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department, as well as support for the African Renaissance and International Cooperation Fund Secretariat.

Expenditure trends and estimates

Table 6.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Ministry	6.4	6.4	6.8	7.1	3.5%	0.4%	7.1	7.2	7.5	2.0%	0.4%	
Departmental Management	17.6	13.8	9.8	10.1	-16.9%	0.9%	10.6	10.7	11.2	3.6%	0.6%	
Audit Services	17.1	16.3	16.8	22.5	9.5%	1.2%	19.4	19.8	20.7	-2.8%	1.3%	
Financial Management	174.5	175.1	192.4	205.1	5.5%	12.5%	204.9	202.3	210.4	0.9%	12.5%	
Corporate Services	587.1	664.6	893.7	803.9	11.0%	49.3%	669.2	622.4	648.9	-6.9%	41.7%	
Diplomatic Training, Research and Development	43.5	44.5	50.1	54.4	7.7%	3.2%	53.4	59.9	62.6	4.8%	3.5%	
Foreign Fixed Assets	7.9	18.1	63.0	125.0	150.9%	3.6%	171.9	193.9	225.2	21.7%	10.9%	
Management												
Office Accommodation	412.0	409.7	431.9	459.0	3.7%	28.6%	428.3	430.6	549.8	6.2%	28.4%	
African Renaissance and International Cooperation Fund Secretariat	-	-	-	12.2	-	0.2%	12.7	13.3	13.9	4.5%	0.8%	
Total	1 266.1	1 348.5	1 664.4	1 699.3	10.3%	100.0%	1 577.4	1 560.1	1 750.2	1.0%	100.0%	
Change to 2023 Budget estimate							(171.7)	(270.9)	(164.6)			

Table 6.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	1 209.0	1 275.0	1 406.0	1 494.8	7.3%	90.1%	1 376.6	1 385.2	1 537.4	0.9%	88.0%
Compensation of employees	485.1	488.7	486.8	518.4	2.2%	33.1%	530.2	538.3	563.0	2.8%	32.6%
Goods and services	606.9	661.3	778.5	825.3	10.8%	48.0%	696.3	658.3	766.2	-2.4%	44.7%
of which:											
Audit costs: External	14.7	21.8	20.7	30.2	27.0%	1.5%	32.5	33.9	35.5	5.6%	2.0%
Computer services	130.6	170.0	194.5	137.1	1.6%	10.6%	80.3	88.9	100.5	-9.8%	6.2%
Operating leases	86.5	86.5	94.6	112.9	9.3%	6.4%	105.1	88.7	126.7	3.9%	6.6%
Property payments	183.5	184.0	209.9	202.7	3.4%	13.0%	192.9	167.9	230.4	4.4%	12.1%
Travel and subsistence	28.1	50.8	99.6	120.5	62.5%	5.0%	84.4	84.2	85.2	-10.9%	5.7%
Operating payments	84.8	81.7	70.9	88.8	1.5%	5.5%	62.8	72.6	71.4	-7.0%	4.5%
Interest and rent on land	117.0	125.0	140.8	151.1	8.9%	8.9%	150.1	188.6	208.2	11.3%	10.6%
Transfers and subsidies	3.4	2.0	3.4	4.2	7.2%	0.2%	1.9	2.0	2.1	-20.9%	0.2%
Households	3.4	2.0	3.4	4.2	7.2%	0.2%	1.9	2.0	2.1	-20.9%	0.2%
Payments for capital assets	39.3	69.7	253.1	200.2	72.0%	9.4%	198.9	172.9	210.8	1.7%	11.9%
Buildings and other fixed structures	29.7	31.1	32.1	59.8	26.2%	2.6%	115.5	157.7	197.1	48.8%	8.0%
Machinery and equipment	5.3	38.4	129.5	140.4	198.0%	5.2%	83.4	15.2	13.7	-54.0%	3.8%
Software and other intangible assets	4.3	0.2	91.6	-	-100.0%	1.6%	-	-	-	-	-
Payments for financial assets	14.4	1.8	1.9	-	-100.0%	0.3%	-	-	-	-	-
Total	1 266.1	1 348.5	1 664.4	1 699.3	10.3%	100.0%	1 577.4	1 560.1	1 750.2	1.0%	100.0%
Proportion of total programme expenditure to vote expenditure	20.3%	22.3%	24.8%	24.6%	-	-	24.0%	22.8%	24.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	3.4	2.0	3.4	4.2	7.2%	0.2%	1.9	2.0	2.1	-20.9%	0.2%
Employee social benefits	3.4	2.0	3.4	4.2	7.2%	0.2%	1.9	2.0	2.1	-20.9%	0.2%

Personnel information

Table 6.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate							2023/24 - 2026/27				
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Administration																			
Salary level	744	12	765	486.8	0.6	782	518.4	0.7	801	530.2	0.7	804	538.3	0.7	816	563.0	0.7	1.4%	100.0%
1 – 6	177	1	176	61.6	0.3	180	62.5	0.3	182	63.2	0.3	182	63.2	0.3	175	60.6	0.3	-0.9%	22.4%
7 – 10	403	1	417	225.4	0.5	418	225.9	0.5	429	232.0	0.5	430	232.6	0.5	422	228.4	0.5	0.3%	53.0%
11 – 12	101	2	107	101.1	0.9	107	101.1	0.9	113	106.2	0.9	113	106.2	0.9	139	132.0	0.9	9.2%	14.7%
13 – 16	60	8	62	91.5	1.5	74	121.7	1.6	74	121.7	1.6	76	129.1	1.7	76	134.9	1.8	0.9%	9.4%
Other	3	-	3	7.1	2.4	3	7.1	2.4	3	7.1	2.4	3	7.1	2.4	3	7.1	2.4	-	0.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: International Relations

Programme purpose

Promote relations with foreign countries.

Objective

- Strengthen political, economic and social relations through structured bilateral agreements and high-level engagements to advance South Africa's national priorities, the African Agenda and South-South cooperation on an ongoing basis.

Subprogrammes

- *Africa* embraces relevant national priorities by strengthening bilateral cooperation with individual countries in Africa, particularly through focusing on increasing exports of South African goods and services, foreign direct investment with technology transfers into value-added industries and mineral beneficiation, inbound tourism and skills enhancement. South Africa has representation in 47 diplomatic missions in Africa.
- *Asia and Middle East* embraces relevant national priorities by strengthening bilateral cooperation with individual countries in Asia and the Middle East, particularly through focusing on increasing exports of South African goods and services, foreign direct investment with technology transfers into value-added industries and mineral beneficiation, inbound tourism and skills enhancement. South Africa has representation in 30 diplomatic missions in Asia and the Middle East.
- *Americas and Caribbean* embraces relevant national priorities by strengthening bilateral cooperation with individual countries in the Americas and the Caribbean, particularly through focusing on increasing exports of South African goods and services, foreign direct investment with technology transfers into value-added industries and mineral beneficiation, inbound tourism and skills enhancement. South Africa has representation in 13 diplomatic missions in the Americas and the Caribbean.
- *Europe* embraces relevant national priorities by strengthening bilateral cooperation with individual countries in Europe, particularly through focusing on increasing exports of South African goods and services, foreign direct investment with technology transfers into value-added industries and mineral beneficiation, inbound tourism and skills enhancement. South Africa has representation in 23 diplomatic missions in Europe.

Expenditure trends and estimates

Table 6.8 International Relations expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Africa	1 016.2	1 030.2	1 114.7	1 123.9	3.4%	31.9%	1 064.2	1 172.0	1 155.9	0.9%	32.6%
Asia and Middle East	981.6	942.1	973.8	940.7	-1.4%	28.6%	931.1	988.5	987.3	1.6%	27.8%
Americas and Caribbean	520.0	465.3	462.5	482.4	-2.5%	14.4%	427.3	545.8	529.8	3.2%	14.3%
Europe	872.3	838.3	825.2	839.7	-1.3%	25.1%	872.6	860.3	942.2	3.9%	25.4%
Total	3 390.1	3 275.8	3 376.3	3 386.8	-	100.0%	3 295.2	3 566.6	3 615.2	2.2%	100.0%
Change to 2023 Budget estimate				-			(231.1)	(135.8)	(256.9)		
Economic classification											
Current payments	3 317.8	3 111.1	3 322.5	3 348.6	0.3%	97.6%	3 272.4	3 535.1	3 580.5	2.3%	99.1%
Compensation of employees	2 079.5	1 947.7	2 024.7	2 021.8	-0.9%	60.1%	2 088.6	2 125.8	2 223.2	3.2%	61.0%
Goods and services	1 238.3	1 163.4	1 297.8	1 326.8	2.3%	37.4%	1 183.8	1 409.2	1 357.3	0.8%	38.1%
of which:											
Communication	25.7	23.3	23.1	30.0	5.3%	0.8%	31.5	32.9	27.8	-2.6%	0.9%
Legal services	0.9	0.7	0.5	8.9	115.5%	0.1%	28.6	35.3	29.0	48.1%	0.7%
Operating leases	876.2	785.6	817.3	803.0	-2.9%	24.4%	701.0	886.2	821.3	0.8%	23.2%
Property payments	168.4	164.3	178.0	152.7	-3.2%	4.9%	145.5	157.1	167.2	3.1%	4.5%
Travel and subsistence	25.6	45.8	102.1	98.9	57.0%	2.0%	52.9	68.2	61.3	-14.7%	2.0%
Operating payments	98.5	97.4	100.6	114.7	5.2%	3.1%	124.3	125.1	142.4	7.5%	3.7%
Transfers and subsidies	12.4	36.8	13.0	20.5	18.4%	0.6%	20.0	27.6	28.8	12.0%	0.7%
Households	12.4	36.8	13.0	20.5	18.4%	0.6%	20.0	27.6	28.8	12.0%	0.7%
Payments for capital assets	3.9	15.2	24.7	17.7	65.9%	0.5%	2.9	4.0	5.9	-30.8%	0.2%
Machinery and equipment	3.9	15.2	24.7	17.7	65.9%	0.5%	2.9	4.0	5.9	-30.8%	0.2%
Payments for financial assets	56.0	112.7	16.0	-	-100.0%	1.4%	-	-	-	-	-
Total	3 390.1	3 275.8	3 376.3	3 386.8	-	100.0%	3 295.2	3 566.6	3 615.2	2.2%	100.0%
Proportion of total programme expenditure to vote expenditure	54.3%	54.3%	50.3%	49.0%	-	-	50.2%	52.2%	50.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	12.4	36.8	13.0	20.5	18.4%	0.6%	20.0	27.6	28.8	12.0%	0.7%
Employee social benefits	12.4	36.8	13.0	20.5	18.4%	0.6%	20.0	27.6	28.8	12.0%	0.7%

Personnel information

Table 6.9 International Relations personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate														
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27										
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
International Relations		1 972	–	–	2 042	2 024.7	1.0	2 012	2 021.8	1.0	2 047	2 088.6	1.0	2 069	2 125.8	1.0	2 109	2 223.2	1.1	1.6%	100.0%	
Salary level																						
1 – 6	16	–	12	10.4	0.9	12	10.4	0.9	19	19.0	1.0	22	21.3	1.0	31	29.9	1.0	37.2%	1.0%			
7 – 10	441	–	444	589.1	1.3	444	588.7	1.3	451	593.7	1.3	454	597.2	1.3	454	603.7	1.3	0.7%	21.9%			
11 – 12	155	–	137	282.8	2.1	134	277.5	2.1	145	298.2	2.1	150	307.3	2.0	160	326.9	2.0	5.9%	7.2%			
13 – 16	145	–	122	312.0	2.6	122	312.0	2.6	129	342.0	2.7	136	360.0	2.6	148	412.5	2.8	6.7%	6.5%			
Other	1 215	–	1 327	830.3	0.6	1 300	833.1	0.6	1 303	835.7	0.6	1 306	840.0	0.6	1 316	850.2	0.6	0.4%	63.4%			

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: International Cooperation

Programme purpose

Participate in initiatives of international organisations and institutions in line with South Africa's national values and foreign policy objectives.

Objectives

- Contribute to a reformed and strengthened multilateral system based on equal rules that is responsive to the needs of developing countries and Africa, in particular, by participating in the global system of governance on an ongoing basis.
- Strengthen the AU and its structures by providing ongoing financial support for the operations of the Pan-African Parliament in terms of the country host agreement.
- Improve governance and capacity in the SADC secretariat by implementing the secretariat's job evaluation plan and helping with recruitment on an ongoing basis.
- Strengthen bilateral, trilateral and multilateral interests and relations within the dialogue forum of the BRICS group of countries through participation in forum structures on an ongoing basis.
- Strengthen political solidarity, economic cooperation and sociocultural relations with Asian countries by participating in structures of the New Asian-African Strategic Partnership over the medium term.
- Strengthen North-South economic and political relations and cooperation to advance the African Agenda through financing development initiatives and providing support for institutional and governance reforms on an ongoing basis.

Subprogrammes

- *Global System of Governance* provides for multilateralism and a rule-based international order. This entails participating and playing an active role in all forums of the UN system and its specialised agencies, and funding programmes that promote the principles of multilateral activity.
- *Continental Cooperation* provides for the enhancement of the African Agenda and sustainable development.
- *South-South Cooperation* provides for partnerships with countries from the South in advancing South Africa's development needs and the needs of the African Agenda; and creates political, economic and social convergence for the fight against poverty, underdevelopment and the marginalisation of the South.
- *North-South Dialogue* provides for South Africa's bilateral and multilateral engagements to consolidate and strengthen relations with organisations from the North to advance and support national priorities, the African Agenda and the developmental agenda of the South.

Expenditure trends and estimates

Table 6.10 International Cooperation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Global System of Governance	378.5	343.9	392.6	399.0	1.8%	70.3%	397.8	392.0	397.4	-0.1%	67.9%
Continental Cooperation	71.0	58.2	85.9	97.5	11.2%	14.5%	84.6	81.1	84.8	-4.5%	14.9%
South-South Cooperation	4.4	4.5	5.7	7.5	19.9%	1.0%	5.7	5.8	6.1	-7.0%	1.1%
North-South Dialogue	78.7	65.7	73.0	88.9	4.1%	14.2%	94.0	95.5	99.8	4.0%	16.2%
Total	532.6	472.3	557.2	593.0	3.6%	100.0%	582.1	574.4	588.2	-0.3%	100.0%
Change to 2023							(7.1)	(11.4)	(24.5)		
Budget estimate											
Economic classification											
Current payments	514.1	474.4	544.6	580.5	4.1%	98.1%	578.2	570.3	583.9	0.2%	98.9%
Compensation of employees	376.6	340.9	367.7	384.8	0.7%	68.2%	396.0	386.2	403.9	1.6%	67.2%
Goods and services	137.5	133.5	176.8	195.8	12.5%	29.9%	182.2	184.2	180.1	-2.7%	31.8%
of which:											
Communication	4.2	3.6	2.7	7.5	21.3%	0.8%	7.8	8.1	8.5	4.5%	1.4%
Entertainment	0.4	0.6	1.9	3.0	105.0%	0.3%	3.2	3.3	3.5	4.5%	0.6%
Operating leases	82.1	68.9	77.1	80.6	-0.6%	14.3%	89.4	85.5	85.2	1.9%	14.6%
Property payments	16.4	17.0	25.7	27.1	18.2%	4.0%	17.7	17.1	17.9	-13.0%	3.4%
Travel and subsistence	3.5	9.7	32.4	35.8	116.1%	3.8%	23.3	24.9	22.7	-14.0%	4.6%
Operating payments	25.8	28.8	28.4	27.2	1.7%	5.1%	29.5	33.3	29.9	3.2%	5.1%
Transfers and subsidies	2.3	1.9	2.0	3.2	12.2%	0.4%	3.5	3.6	3.8	5.9%	0.6%
Households	2.3	1.9	2.0	3.2	12.2%	0.4%	3.5	3.6	3.8	5.9%	0.6%
Payments for capital assets	0.7	1.8	7.8	9.3	134.3%	0.9%	0.4	0.4	0.4	-64.6%	0.4%
Machinery and equipment	0.7	1.8	7.8	9.3	134.3%	0.9%	0.4	0.4	0.4	-64.6%	0.4%
Payments for financial assets	15.5	(5.9)	2.9	-	-100.0%	0.6%	-	-	-	-	-
Total	532.6	472.3	557.2	593.0	3.6%	100.0%	582.1	574.4	588.2	-0.3%	100.0%
Proportion of total programme expenditure to vote expenditure	8.5%	7.8%	8.3%	8.6%	-	-	8.9%	8.4%	8.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	2.3	1.9	2.0	3.2	12.2%	0.4%	3.5	3.6	3.8	5.9%	0.6%
Employee social benefits	2.3	1.9	2.0	3.2	12.2%	0.4%	3.5	3.6	3.8	5.9%	0.6%

Personnel information

Table 6.11 International Cooperation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
2022/23			2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27								
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
International Cooperation	302	1	312	367.7	1.2	332	384.8	1.2	348	396.0	1.1	343	386.2	1.1	360	403.9	1.1	2.7%	100.0%
Salary level																			
1 – 6	3	-	4	1.4	0.4	5	1.8	0.4	14	5.4	0.4	14	5.4	0.4	23	8.9	0.4	66.1%	4.0%
7 – 10	109	1	104	84.7	0.8	126	95.0	0.8	128	96.0	0.8	127	95.0	0.7	69	29.0	0.4	-18.2%	32.5%
11 – 12	53	-	55	89.4	1.6	53	86.1	1.6	56	89.2	1.6	54	85.9	1.6	59	91.0	1.5	3.6%	16.1%
13 – 16	26	-	21	50.4	2.4	27	66.0	2.4	29	69.5	2.4	27	64.1	2.4	39	84.4	2.2	13.1%	8.8%
Other	111	-	128	141.9	1.1	121	135.9	1.1	121	135.9	1.1	121	135.9	1.1	170	190.6	1.1	12.0%	38.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Public Diplomacy and Protocol Services

Programme purpose

Communicate South Africa's role and position in international relations in domestic and international arenas, and provide state protocol services.

Objectives

- Provide ongoing consular assistance to South African citizens abroad.
- Ensure a better understanding of South Africa's foreign policy by providing ongoing strategic public diplomacy direction and state protocol services nationally and internationally.

Subprogrammes

- *Public Diplomacy* promotes a positive image of South Africa; communicates foreign policy positions to domestic and foreign audiences; and markets and brands South Africa through public diplomacy platforms, strategies, products and services.
- *Protocol Services* facilitates incoming and outgoing high-level visits and ceremonial events, coordinates and regulates engagement with the local diplomatic community, provides protocol advice and support to various spheres of government, facilitates the hosting of international conferences in South Africa, and manages state protocol lounges and guesthouses.

Expenditure trends and estimates

Table 6.12 Public Diplomacy and Protocol Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Public Diplomacy	47.2	58.9	83.6	64.8	11.1%	21.3%	66.8	68.3	71.4	3.3%	23.8%
Protocol Services	188.1	203.6	252.2	297.2	16.5%	78.7%	188.3	177.1	206.1	-11.5%	76.2%
Total	235.3	262.5	335.8	362.0	15.4%	100.0%	255.1	245.4	277.5	-8.5%	100.0%
Change to 2023 Budget estimate				–			(16.1)	(49.5)	(30.9)		
Economic classification											
Current payments	233.7	261.4	334.9	360.1	15.5%	99.5%	253.2	243.4	275.4	-8.5%	99.3%
Compensation of employees	179.7	174.6	178.2	158.9	-4.0%	57.8%	160.2	157.2	164.4	1.1%	56.2%
Goods and services	53.9	86.8	156.6	201.2	55.1%	41.7%	93.1	86.2	111.0	-18.0%	43.1%
of which:											
Communication	1.6	2.1	2.2	5.5	49.6%	1.0%	2.8	4.5	4.7	-5.3%	1.5%
Consumable supplies	1.0	4.1	4.6	7.1	94.6%	1.4%	4.0	4.2	4.4	-14.7%	1.7%
Consumables: Stationery, printing and office supplies	2.0	4.2	2.4	4.9	35.0%	1.1%	5.1	5.4	5.6	4.5%	1.8%
Property payments	38.6	50.7	47.2	48.4	7.8%	15.5%	40.6	30.2	47.8	-0.4%	14.6%
Travel and subsistence	9.5	17.9	83.5	39.8	61.1%	12.6%	20.1	20.8	27.4	-11.7%	9.5%
Venues and facilities	0.4	6.3	13.4	66.1	449.3%	7.2%	12.9	12.5	12.2	-43.1%	9.1%
Transfers and subsidies	1.6	1.2	0.9	1.8	4.4%	0.4%	1.9	2.0	2.0	4.5%	0.7%
Households	1.6	1.2	0.9	1.8	4.4%	0.4%	1.9	2.0	2.0	4.5%	0.7%
Payments for capital assets	0.1	0.0	0.1	0.0	-29.2%	–	0.0	0.0	0.0	5.0%	–
Machinery and equipment	0.1	0.0	0.1	0.0	-29.2%	–	0.0	0.0	0.0	5.0%	–
Payments for financial assets	–	0.0	–	–	–	–	–	–	–	–	–
Total	235.3	262.5	335.8	362.0	15.4%	100.0%	255.1	245.4	277.5	-8.5%	100.0%
Proportion of total programme expenditure to vote expenditure	3.8%	4.3%	5.0%	5.2%	–	–	3.9%	3.6%	3.9%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.6	1.2	0.9	1.8	4.4%	0.4%	1.9	2.0	2.0	4.5%	0.7%
Employee social benefits	1.6	1.2	0.9	1.8	4.4%	0.4%	1.9	2.0	2.0	4.5%	0.7%

Personnel information

Table 6.13 Public Diplomacy and Protocol Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Public Diplomacy and Protocol Services		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	260	–	268	178.2	0.7	244	158.9	0.7	246	160.2	0.7	243	157.2	0.6	249	164.4	0.7	0.6%	100.0%
1 – 6	36	–	31	11.9	0.4	31	11.9	0.4	32	12.3	0.4	31	11.9	0.4	31	11.9	0.4	–	12.7%
7 – 10	184	–	195	121.7	0.6	181	112.8	0.6	182	113.6	0.6	182	113.4	0.6	176	108.9	0.6	-0.9%	73.5%
11 – 12	24	–	27	25.9	1.0	23	22.9	1.0	23	22.9	1.0	23	22.9	1.0	32	32.1	1.0	12.1%	10.3%
13 – 16	16	–	15	18.7	1.2	9	11.4	1.3	9	11.4	1.3	7	9.1	1.3	9	11.5	1.3	0.2%	3.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: International Transfers

Programme purpose

Fund membership fees and transfers to international organisations.

Objectives

- Promote multilateral activities that enhance South Africa's economic and diplomatic relations on the continent and with the world by:
 - providing for South Africa's annual membership fee contributions to international organisations such as the UN, AU and SADC
 - providing annual transfers to recapitalise the African Renaissance and International Cooperation Fund as a contribution to its operations.

Subprogrammes

- Departmental Agencies* facilitates transfer payments to the African Renaissance and International Cooperation Fund.
- Membership Contribution* facilitates transfer payments to international organisations.

Expenditure trends and estimates

Table 6.14 International Transfers expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Departmental Agencies	47.8	48.5	49.7	37.7	-7.6%	5.8%	52.1	54.5	57.0	14.7%	5.7%
Membership contribution	774.0	629.3	724.2	832.0	2.4%	94.2%	804.2	834.4	872.7	1.6%	94.3%
Total	821.8	677.8	773.9	869.7	1.9%	100.0%	856.4	888.9	929.6	2.2%	100.0%
Change to 2023 Budget estimate				–			–	–	–		
Economic classification											
Transfers and subsidies	821.8	677.8	773.9	869.7	1.9%	100.0%	856.4	888.9	929.6	2.2%	100.0%
Departmental agencies and accounts	47.8	48.5	49.7	37.7	-7.6%	5.8%	52.1	54.5	57.0	14.7%	5.7%
Foreign governments and international organisations	774.0	629.3	724.2	832.0	2.4%	94.2%	804.2	834.4	872.7	1.6%	94.3%
Total	821.8	677.8	773.9	869.7	1.9%	100.0%	856.4	888.9	929.6	2.2%	100.0%
Proportion of total programme expenditure to vote expenditure	13.2%	11.2%	11.5%	12.6%	–	–	13.0%	13.0%	13.0%	–	–

Table 6.14 International Transfers expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
R million	Audited outcome				2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
		2020/21	2021/22	2022/23								
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	47.8	48.5	49.7	37.7	-7.6%	5.8%	52.1	54.5	57.0	14.7%	5.7%	
African Renaissance and International Cooperation Fund	47.8	48.5	49.7	49.9	1.4%	6.2%	52.1	54.5	57.0	4.5%	6.0%	
South African Development Partnership Agency	-	-	-	(12.2)	-	-0.4%	-	-	-	-100.0%	-0.3%	
Foreign governments and international organisations												
Current	774.0	629.3	724.2	832.0	2.4%	94.2%	804.2	834.4	872.7	1.6%	94.3%	
African Union	373.2	271.0	311.8	364.8	-0.8%	42.0%	340.0	349.4	365.4	0.1%	40.0%	
Group of 77 Countries	0.3	0.2	0.2	0.3	-1.2%	-	0.3	0.3	0.3	4.5%	-	
India-Brazil-South Africa Trust Fund	14.9	14.8	18.4	16.4	3.2%	2.1%	17.1	17.9	18.7	4.5%	2.0%	
Organisation for Economic Cooperation and Development	0.7	0.6	0.9	0.9	8.5%	0.1%	0.9	1.0	1.0	4.5%	0.1%	
United Nations Development Programme	17.2	14.6	16.3	16.9	-0.4%	2.1%	17.7	18.5	19.3	4.5%	2.0%	
African, Caribbean and Pacific Group of States	7.4	-	-	9.0	7.0%	0.5%	9.0	9.4	9.9	2.9%	1.1%	
Commonwealth of Nations	8.9	7.6	7.0	10.3	4.8%	1.1%	10.7	11.2	11.7	4.5%	1.2%	
Southern African Development Community	151.8	129.8	147.3	175.0	4.9%	19.2%	159.0	166.1	173.7	-0.3%	19.0%	
United Nations	185.8	165.8	185.8	199.1	2.3%	23.4%	208.0	217.3	227.3	4.5%	24.0%	
Biological and Toxin Weapons Convention	0.5	0.2	0.4	0.8	19.5%	0.1%	0.9	0.9	0.9	4.5%	0.1%	
Comprehensive Nuclear-Test-Ban Treaty	4.9	5.5	5.2	7.6	15.4%	0.7%	7.9	8.3	8.7	4.5%	0.9%	
Humanitarian aid	3.3	15.2	25.2	25.3	96.3%	2.2%	26.4	27.6	28.8	4.5%	3.0%	
Indian Ocean Rim Association	0.8	0.3	0.4	0.4	-20.6%	0.1%	0.4	0.4	0.5	4.5%	-	
Research Centre												
Pérez-Guerrero Trust Fund	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.7%	-	
South Centre Capital Fund	2.8	1.5	1.7	2.0	-10.9%	0.3%	2.1	2.2	2.3	4.5%	0.2%	
United Nations Convention on the Law of the Sea	-	0.4	-	1.0	-	-	1.0	1.0	1.1	4.5%	0.1%	
International Tribunal for the Law of the Sea	0.8	1.3	0.9	1.5	23.4%	0.1%	1.5	1.6	1.7	4.5%	0.2%	
Asia-African Legal Consultative Organisation	0.3	0.3	0.3	0.4	6.0%	-	0.4	0.4	0.4	4.6%	-	
Permanent Court of Arbitration	0.2	-	0.2	0.3	12.5%	-	0.3	0.3	0.4	4.5%	-	
The Bureau of International Exposition	-	-	1.8	-	-	0.1%	0.4	0.5	0.5	-	-	

Entity

African Renaissance and International Cooperation Fund

Selected performance indicators

Table 6.15 African Renaissance and International Cooperation Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of socioeconomic development and integration projects funded per year	Promote socioeconomic development and integration	Priority 7: A better Africa and world	- ¹	- ²	67% (2/3)	100%	100%	100%	100%
Percentage of SADC election observers for the department per year	Promote democracy and good governance		- ¹	- ¹	- ²	100%	100%	100%	100%
Percentage of projects funded to support elections through technical assistance per year	Promote democracy and good governance		100% (1)	- ²	0	100%	100%	100%	100%

Table 6.15 African Renaissance and International Cooperation Fund performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of projects funded for institutions that promote good governance per year	Promote democracy and good governance	Priority 7: A better Africa and world	– ¹	100% (1)	– ²	100%	100%	100%	100%
Percentage of capacity-building projects for human resource development funded per year	Promote human resource development		100% (1)	– ²	– ²	100%	100%	100%	100%
Percentage of humanitarian assistance projects funded per year	Humanitarian assistance and disaster relief		100% (5)	67% (4/6)	– ²	100%	100%	100%	100%

1. No historical data available.

2. No target set.

Entity overview

The African Renaissance and International Cooperation Fund was established in terms of the African Renaissance and International Cooperation Fund Act (2000) to enhance cooperation between South Africa and other countries, particularly African countries, promote democracy and good governance, prevent and resolve conflict, encourage socioeconomic development and integration, provide humanitarian assistance and develop human resources.

Over the next 3 years, the entity will continue to focus on supporting projects that will enhance African trade, goods exchange, economic development and integration. These include constructing a modular school in Western Sahara, deploying election observer missions in the SADC region, refurbishing schools in Mozambique, and providing humanitarian help in Malawi, Syria and Turkey.

Total expenditure is expected to increase at an average annual rate of 5.1 per cent, from R49.9 million in 2023/24 to R58 million in 2026/27. The entity is set to derive 98.4 per cent (R163.6 million) of its revenue over the period ahead through transfers from the department, increasing at an average annual rate of 4.5 per cent, from R49.9 million in 2023/24 to 57 million in 2026/27. The remainder is set to be generated through interest income.

Programmes/Objectives/Activities

Table 6.16 African Renaissance and International Cooperation Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	11.1	–	–	–	–100.0%	1.2%	–	–	–	–	–
Promote socio economic development and integration	–	–	34.3	19.3	–	34.7%	15.0	29.7	27.4	12.3%	41.9%
Promote democracy and good governance	18.6	–	–	5.9	-31.7%	4.9%	20.0	5.7	6.5	3.4%	17.7%
Promote human resource development	9.2	–	–	5.2	-17.3%	3.6%	3.0	–	2.6	-21.1%	5.1%
Humanitarian assistance and disaster relief	200.3	290.7	–	10.5	-62.6%	50.6%	15.6	15.0	16.0	15.3%	26.2%
Prevention and resolution of conflicts	–	6.3	–	9.0	–	5.0%	–	5.0	5.5	-15.1%	9.1%
Total	239.2	297.0	34.3	49.9	-40.7%	100.0%	53.6	55.5	58.0	5.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 6.17 African Renaissance and International Cooperation Fund statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23								
Revenue											
Non-tax revenue	33.1	32.1	46.6	–	-100.0%	32.3%	1.5	1.0	1.0	–	1.6%
Other non-tax revenue	33.1	32.1	46.6	–	-100.0%	32.3%	1.5	1.0	1.0	–	1.6%
Transfers received	47.8	48.5	49.7	49.9	1.4%	67.7%	52.1	54.5	57.0	4.5%	98.4%
Total revenue	80.9	80.6	96.3	49.9	-14.9%	100.0%	53.6	55.5	58.0	5.1%	100.0%
Expenses											
Current expenses	11.1	–	–	–	-100.0%	1.2%	–	–	–	–	–
Goods and services	11.1	–	–	–	-100.0%	1.2%	–	–	–	–	–
Transfers and subsidies	228.1	297.0	34.3	49.9	-39.7%	98.8%	53.6	55.5	58.0	5.1%	100.0%
Total expenses	239.2	297.0	34.3	49.9	-40.7%	100.0%	53.6	55.5	58.0	5.1%	100.0%
Surplus/(Deficit)	(158.2)	(216.4)	62.0	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	(97.2)	(111.5)	(71.0)	0.1	-108.4%	100.0%	7.5	6.7	6.1	374.7%	100.0%
Receipts											
Non-tax receipts	32.8	29.9	42.9	1.5	-64.2%	30.4%	1.5	1.0	1.0	-12.6%	2.1%
Other tax receipts	32.8	29.9	42.9	1.5	-64.2%	30.4%	1.5	1.0	1.0	-12.6%	2.1%
Transfers received	47.8	48.5	49.7	55.9	5.3%	66.3%	58.1	60.5	63.0	4.1%	97.9%
Financial transactions in assets and liabilities	–	–	14.2	–	–	3.3%	–	–	–	–	–
Total receipts	80.7	78.5	106.7	57.4	-10.7%	100.0%	59.6	61.5	64.0	3.7%	100.0%
Payment											
Transfers and subsidies	177.9	189.9	177.7	57.3	-31.4%	100.0%	52.1	54.7	57.9	0.3%	100.0%
Total payments	177.9	189.9	177.7	57.3	-31.4%	100.0%	52.1	54.7	57.9	0.3%	100.0%
Net increase/(decrease) in cash and cash equivalents	(97.2)	(111.5)	(71.0)	0.1	-108.4%	-71.3%	7.5	6.7	6.1	374.7%	100.0%
Statement of financial position											
Receivables and prepayments	22.3	77.9	95.8	22.3	–	6.9%	22.3	22.3	22.3	–	2.6%
Cash and cash equivalents	820.8	719.3	675.0	820.8	–	93.1%	820.8	820.8	820.8	–	97.4%
Total assets	843.1	797.2	770.8	843.1	–	100.0%	843.1	843.1	843.1	–	100.0%
Accumulated surplus/(deficit)	557.1	394.7	518.2	557.1	–	62.2%	557.1	557.1	557.1	–	66.1%
Trade and other payables	0.2	0.5	0.0	0.2	–	–	0.2	0.2	0.2	–	–
Provisions	285.8	402.0	252.5	285.8	–	37.7%	285.8	285.8	285.8	–	33.9%
Total equity and liabilities	843.1	797.2	770.8	843.1	–	100.0%	843.1	843.1	843.1	–	100.0%

NATIONAL SCHOOL OF GOVERNMENT

Budget summary

R million	2024/25			2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation					
Administration	106.6	–	4.2	110.8	121.0
Public Sector Organisational and Staff Development	–	107.9	–	107.9	117.8
Total expenditure estimates	106.6	107.9	4.2	218.7	238.8

Executive authority: Minister for Public Service and Administration
 Accounting officer: Principal of the National School of Government
 Website: www.thensg.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Provide or coordinate the provision of learning, training and development interventions that lead to improved performance and service delivery in the public sector.

Mandate

The National School of Government is mandated to provide training or effect its provision in terms of the Public Service Amendment Act (2007). The school responds to its mandate by developing relevant training and development programmes for delivery to South African public service officials at all levels. Through education and training, the school promotes the progressive realisation of the values and principles governing public administration and enhances the quality of human resource capacity in public service institutions. The school uses its trading account, established in terms of the Public Finance Management Act (1999), as a delivery vehicle for its core output.

Selected performance indicators

Table 7.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage implementation of a quality management policy for the department per year	Administration	Priority 1: A capable, ethical and developmental state	– ¹	– ¹	0	100%	100%	100%	100%
Number of mapped business processes implemented per year in line with the operations management	Administration		– ¹	6	4	4	4	4	4
Number of ICT projects implemented per year that enable the school's operations	Administration		4	6	8	6	6	6	6

1. No historical data available.

Expenditure overview

The department's overarching objective is to contribute to fulfilling the education, training and development needs of the public service. Over the medium term, the department will continue to focus on increasing its active online learning interventions, which include hosting webinars and online masterclasses; and forming partnerships and collaborating in the education, training and development space.

The department will continue to implement 6 ICT projects per year over the medium term in fields such as learning and training management systems to improve its operational capabilities. These projects will help the school increase the number of learners who access compulsory and demand-led training, education and development programmes. These activities will be carried out in the *Corporate Services* subprogramme, which has an allocation of R290.5 million over the medium term, in the *Administration* programme.

Over the period ahead, the department will continue its efforts to expand its footprint by making its training programmes more accessible to public servants and strengthening its reputation, thereby raising its profile as a thought leader in education, training and development. Part of this entails establishing partnerships and increasing collaboration. To do so, the school will continue to implement its partnership strategy to fully embrace support for education, training and development interventions. To carry out these activities, R19.5 million is allocated in the *Management* subprogramme in the *Administration* programme over the MTEF period.

Expenditure is expected to increase at an average annual rate of 2.6 per cent, from R221.1 million in 2023/24 to R238.8 million in 2026/27. Transfers to the school's training trading account constitute 49.2 per cent (R338.2 million) of the department's budget over the medium term and the remainder is allocated to the *Administration* programme.

Expenditure trends and estimates

Table 7.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Public Sector Organisational and Staff Development											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Programme 1	96.0	104.1	104.3	113.3	5.7%	48.0%	110.8	115.6	121.0	2.2%	50.8%
Programme 2	125.6	103.4	115.7	107.8	-5.0%	52.0%	107.9	112.5	117.8	3.0%	49.2%
Subtotal	221.6	207.5	220.1	221.1	-0.1%	100.0%	218.7	228.1	238.8	2.6%	100.0%
Total	221.6	207.5	220.1	221.1	-0.1%	100.0%	218.7	228.1	238.8	2.6%	100.0%
Change to 2023 Budget estimate				-			(20.0)	(21.2)	(22.0)		
Economic classification											
Current payments	93.9	101.8	100.1	109.3	5.2%	46.6%	106.6	111.2	116.4	2.1%	48.9%
Compensation of employees	55.8	56.9	54.6	60.4	2.7%	26.2%	63.1	65.9	68.9	4.5%	28.5%
Goods and services ¹	38.0	44.9	45.5	48.9	8.8%	20.4%	43.5	45.3	47.5	-1.0%	20.4%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	4.1	5.9	4.4	4.1	-0.1%	2.1%	4.3	4.5	4.7	4.8%	2.0%
Computer services	8.4	13.1	14.0	5.0	-16.0%	4.7%	9.0	9.3	9.8	25.1%	3.7%
Operating leases	12.4	13.9	14.0	11.4	-2.6%	5.9%	12.0	12.6	13.2	4.8%	5.4%
Property payments	4.4	4.0	5.3	5.4	6.9%	2.2%	5.4	5.6	5.9	2.6%	2.5%
Travel and subsistence	0.0	0.3	1.3	3.5	361.9%	0.6%	1.6	1.8	2.0	-17.2%	1.0%
Training and development	0.2	0.3	0.5	2.7	154.6%	0.4%	2.2	2.3	2.4	-3.8%	1.1%
Transfers and subsidies¹	125.9	103.6	116.1	107.8	-5.0%	52.1%	107.9	112.5	117.8	3.0%	49.2%
Departmental agencies and accounts	125.6	103.4	115.7	107.8	-5.0%	52.0%	107.9	112.5	117.8	3.0%	49.2%
Households	0.3	0.2	0.4	-	-100.0%	0.1%	-	-	-	0.0%	0.0%
Payments for capital assets	1.8	2.0	3.8	4.0	29.5%	1.3%	4.2	4.4	4.6	4.5%	1.9%
Machinery and equipment	1.8	2.0	3.5	4.0	29.5%	1.3%	4.2	4.4	4.6	4.5%	1.9%
Software and other intangible assets	-	0.1	0.4	-	0.0%	0.1%	-	-	-	0.0%	0.0%
Total	221.6	207.5	220.1	221.1	-0.1%	100.0%	218.7	228.1	238.8	2.6%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 7.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	690	1 704	1 464	1 009	13.5%	95.7%	–	–	–	-100.0%	98.0%
Employee social benefits	690	1 704	1 464	1 009	13.5%	95.7%	–	–	–	-100.0%	98.0%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	–	8	8	9	–	0.5%	–	–	–	-100.0%	0.9%
Communication	–	8	8	9	–	0.5%	–	–	–	-100.0%	0.9%
Provinces and municipalities											
Municipal bank accounts											
Current	8	13	11	12	14.5%	0.9%	–	–	–	-100.0%	1.2%
Vehicle licences	8	13	11	12	14.5%	0.9%	–	–	–	-100.0%	1.2%
Non-profit institutions											
Current	–	–	50	–	–	1.0%	–	–	–	–	–
Non Profit Institution	–	–	50	–	–	1.0%	–	–	–	–	–
Higher education institutions											
Higher education institutions											
Current	–	–	100	–	–	2.0%	–	–	–	–	–
Donation	–	–	100	–	–	2.0%	–	–	–	–	–
Total	698	1 725	1 633	1 030	13.8%	100.0%	–	–	–	-100.0%	100.0%

Personnel information

Table 7.4 Vote personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
National School of Government		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	77	–	77	54.6	0.7	83	59.1	0.7	84	63.1	0.7	83	65.9	0.8	81	68.9	0.8	-0.8%	100.0%
1 – 6	10	–	10	5.5	0.6	15	9.2	0.6	15	9.8	0.6	15	10.3	0.7	15	10.9	0.7	–	18.5%
7 – 10	36	–	36	16.8	0.5	37	18.6	0.5	38	20.1	0.5	38	21.3	0.6	36	21.7	0.6	-1.1%	44.7%
11 – 12	15	–	15	12.5	0.8	15	10.2	0.7	15	10.9	0.7	15	11.5	0.8	15	12.2	0.8	–	18.1%
13 – 16	16	–	16	19.8	1.2	16	21.1	1.3	16	22.4	1.4	15	22.7	1.5	15	24.1	1.6	-1.8%	18.8%
Programme	77	–	77	54.6	0.7	83	59.1	0.7	84	63.1	0.7	83	65.9	0.8	81	68.9	0.8	-0.8%	100.0%
Programme 1	77	–	77	54.6	0.7	83	59.1	0.7	84	63.1	0.7	83	65.9	0.8	81	68.9	0.8	-0.8%	100.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 7.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate 2023/24	Revised estimate	Average growth rate (%) 2020/21 - 2023/24	Average: Receipt item/ Total (%) 2023/24	Medium-term receipts estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Receipt item/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23					2024/25	2025/26	2026/27		
R thousand												
Departmental receipts	192	368	258	350	331	19.9%	100.0%	332	334	336	0.5%	100.0%
Sales of goods and services produced by department	41	52	42	50	32	-7.9%	14.5%	32	32	32	-	9.6%
Sales by market establishments	-	-	-	18	-	-	-	-	-	-	-	-
of which:												
Sales by market establishments	-	-	-	18	-	-	-	-	-	-	-	-
Other sales	41	52	42	32	32	-7.9%	14.5%	32	32	32	-	9.6%
of which:												
Parking fees	-	52	42	1	1	-	8.3%	1	1	1	-	0.3%
Commission	41	-	-	31	31	-8.9%	6.3%	31	31	31	-	9.3%
Sales of scrap, waste, arms and other used current goods	-	-	33	-	-	-	2.9%	-	-	-	-	-
of which:												
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	-	-	33	-	-	-	2.9%	-	-	-	-	-
Interest, dividends and rent on land	8	1	3	39	39	69.6%	4.4%	39	39	39	-	11.7%
Interest	8	1	3	39	39	69.6%	4.4%	39	39	39	-	11.7%
Sales of capital assets	26	50	33	1	-	-100.0%	9.5%	-	-	-	-	-
Transactions in financial assets and liabilities	117	265	147	260	260	30.5%	68.7%	261	263	265	0.6%	78.7%
Total	192	368	258	350	331	19.9%	100.0%	332	334	336	0.5%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 7.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Management	14.2	15.4	8.0	15.0	1.8%	12.6%	12.8	13.3	13.9	-2.4%	11.9%
Corporate Services	66.8	72.4	78.6	92.9	11.6%	74.4%	92.6	96.7	101.2	2.9%	83.2%
Property Management	15.0	16.2	17.8	5.4	-28.7%	13.0%	5.4	5.6	5.9	2.6%	4.8%
Total	96.0	104.1	104.3	113.3	5.7%	100.0%	110.8	115.6	121.0	2.2%	100.0%
Change to 2023 Budget estimate				-			(7.6)	(8.1)	(8.3)		

Table 7.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	93.9	101.8	100.1	109.3	5.2%	97.0%	106.6	111.2	116.4	2.1%	96.3%
Compensation of employees	55.8	56.9	54.6	60.4	2.7%	54.5%	63.1	65.9	68.9	4.5%	56.1%
Goods and services	38.0	44.9	45.5	48.9	8.8%	42.5%	43.5	45.3	47.5	-1.0%	40.2%
<i>of which:</i>											
<i>Audit costs: External</i>	4.1	5.9	4.4	4.1	-0.1%	4.4%	4.3	4.5	4.7	4.8%	3.8%
<i>Computer services</i>	8.4	13.1	14.0	5.0	-16.0%	9.7%	9.0	9.3	9.8	25.1%	7.2%
<i>Operating leases</i>	12.4	13.9	14.0	11.4	-2.6%	12.4%	12.0	12.6	13.2	4.8%	10.7%
<i>Property payments</i>	4.4	4.0	5.3	5.4	6.9%	4.6%	5.4	5.6	5.9	2.6%	4.8%
<i>Travel and subsistence</i>	0.0	0.3	1.3	3.5	361.9%	1.2%	1.6	1.8	2.0	-17.2%	1.9%
<i>Training and development</i>	0.2	0.3	0.5	2.7	154.6%	0.9%	2.2	2.3	2.4	-3.8%	2.1%
Transfers and subsidies	0.3	0.2	0.4	-	-100.0%	0.2%	-	-	-	-	-
Households	0.3	0.2	0.4	-	-100.0%	0.2%	-	-	-	-	-
Payments for capital assets	1.8	2.0	3.8	4.0	29.5%	2.8%	4.2	4.4	4.6	4.5%	3.7%
Machinery and equipment	1.8	2.0	3.5	4.0	29.5%	2.7%	4.2	4.4	4.6	4.5%	3.7%
Software and other intangible assets	-	0.1	0.4	-	-	0.1%	-	-	-	-	-
Total	96.0	104.1	104.3	113.3	5.7%	100.0%	110.8	115.6	121.0	2.2%	100.0%
Proportion of total programme expenditure to vote expenditure	43.3%	50.2%	47.4%	51.3%	-	-	50.6%	50.7%	50.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.3	0.2	0.4	-	-100.0%	0.2%	-	-	-	-	-
Employee social benefits	0.3	0.2	0.4	-	-100.0%	0.2%	-	-	-	-	-

Personnel information

Table 7.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27				
Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate			Medium-term expenditure estimate										
		2022/23	Unit cost	2023/24		2024/25		2025/26		2026/27							
Administration		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Salary level	77	-	77	54.6	0.7	83	59.1	0.7	84	63.1	0.7	83	65.9	0.8	81	68.9	0.8
1 – 6	10	-	10	5.5	0.6	15	9.2	0.6	15	9.8	0.6	15	10.3	0.7	15	10.9	0.7
7 – 10	36	-	36	16.8	0.5	37	18.6	0.5	38	20.1	0.5	38	21.3	0.6	36	21.7	0.6
11 – 12	15	-	15	12.5	0.8	15	10.2	0.7	15	10.9	0.7	15	11.5	0.8	15	12.2	0.8
13 – 16	16	-	16	19.8	1.2	16	21.1	1.3	16	22.4	1.4	15	22.7	1.5	15	24.1	1.6

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Public Sector Organisational and Staff Development

Programme purpose

Facilitate transfer payments to the training trading account, which provides education, development and training to public sector employees.

Objectives

- Ensure that there are competent public servants who are empowered to do their jobs by:
 - assessing public servants through online diagnostic tools to determine skills gaps and needs over the medium term
 - ensuring that public servants undergo ethics, education, training and development interventions annually
 - providing accredited and non-accredited education, training and development interventions annually
 - establishing sustainable partnerships and collaboration with local and international stakeholders to support education, training and development interventions on an ongoing basis.

- Ensure the provision of quality education, training and development by practitioners of the school by establishing a performance management system for practitioners over the medium term.
- Provide responsive education, training and development interventions for the public service to ensure that:
 - 50 500 learners undergo education, training and development interventions on compulsory and demand-led courses or programmes in the 3 spheres of government, the legislative sector and in state-owned enterprises by March 2025
 - 8 compulsory in-service training programmes are implemented by March 2025.

Expenditure trends and estimates

Table 7.8 Public Sector Organisational and Staff Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
National School of Government Training Trading Account	125.6	103.4	115.7	107.8	-5.0%	100.0%	107.9	112.5	117.8	3.0%	100.0%
Total	125.6	103.4	115.7	107.8	-5.0%	100.0%	107.9	112.5	117.8	3.0%	100.0%
Change to 2023 Budget estimate				-			(12.4)	(13.2)	(13.6)		
Economic classification											
Transfers and subsidies	125.6	103.4	115.7	107.8	-5.0%	100.0%	107.9	112.5	117.8	3.0%	100.0%
Departmental agencies and accounts	125.6	103.4	115.7	107.8	-5.0%	100.0%	107.9	112.5	117.8	3.0%	100.0%
Total	125.6	103.4	115.7	107.8	-5.0%	100.0%	107.9	112.5	117.8	3.0%	100.0%
Proportion of total programme expenditure to vote expenditure	56.7%	49.8%	52.6%	48.7%	-	-	49.4%	49.3%	49.3%	-	-
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	125.6	103.4	115.7	107.8	-5.0%	100.0%	107.9	112.5	117.8	3.0%	100.0%
National School of Government training trading account	125.6	103.4	115.7	107.8	-5.0%	100.0%	107.9	112.5	117.8	3.0%	100.0%

Entity

National School of Government training trading account

Selected performance indicators

Table 7.9 National School of Government Training and Trading Account performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of skills assessment reports produced on specific departments or the public sector on training needs for relevant education, training and development interventions per year	Public sector organisational staff development	Priority 1: A capable, ethical and developmental state	4	11	9	9	10	11	11

Table 7.9 National School of Government Training and Trading Account performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of partnerships facilitated to support education, training and development interventions per year	Public sector organisational staff development	Priority 1: A capable, ethical and developmental state	34% (17/50)	50% (28/51)	88% (114/129)	25%	70%	70%	80%
Number of learners trained on compulsory and demand-led education, training and development interventions per year	Public sector organisational staff development		43 411	86 687	78 720	46 480	50 500	54 520	56 700
Skills audit for 2 public service departments conducted	Public sector organisational staff development		- ¹	- ¹	- ¹	2	2	- ²	- ²

1. No historical data available.

2. Indicator discontinued.

Entity overview

The department carries out its expanded mandate of building capacity in all spheres of government, state-owned entities and organs of state through its training trading account. Over the medium term, the entity will continue to provide training opportunities by collaborating with higher education and further education and training institutions, and private-sector training providers. Through the account, the school will continue to retain and sign memorandums of understanding and agreement that are aimed at supporting the delivery, relevance, professionalisation and quality of education, training and development offerings, nationally and internationally.

Over the medium term, the school plans to conduct training and examinations required for specified appointments or transfers to meet the development needs of all employees. These interventions are expected to enable it to increase the number of learners trained through compulsory and demand-led education, training and development from 46 480 in 2023/24 to 56 700 in 2026/27. The department will also continue to deliver training on 8 compulsory programmes, as approved by Cabinet in 2018.

Expenditure is expected to increase nominally, at an average annual rate of 0.7 per cent, from R219.3 million in 2023/24 to R224 million in 2026/27. Compensation of employees accounts for an estimated 53.5 per cent (R362.5 million) of the entity's budget over the period ahead. Revenue is expected to increase at an average annual rate of 1.6 per cent, from R213.4 million in 2023/24 to R224 million in 2026/27. The entity's total revenue over the period ahead is expected to amount to R656.2 million, mainly generated through course fees.

Programmes/Objectives/Activities

Table 7.10 National School of Government Training Trading Account expenditure trends and estimates by programme/objective/ activity

R million	Audited outcome			Revised estimate	Average: Expenditure/ Total (%)		Medium-term expenditure estimate			Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	
Administration	135.6	181.7	194.4	219.3	17.4%	100.0%	213.7	218.5	224.0	0.7%	100.0%
Total	135.6	181.7	194.4	219.3	17.4%	100.0%	213.7	218.5	224.0	0.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 7.11 National School of Government Training Trading Account statements of financial performance, cash flow and financial position

Statement of financial performance		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
R million												
Revenue												
Non-tax revenue												
Sale of goods and services other than capital assets												
Other non-tax revenue												
Transfers received												
Total revenue												
Expenses												
Current expenses												
Compensation of employees												
Goods and services												
Transfers and subsidies												
Total expenses												
Surplus/(Deficit)												
Cash flow statement												
Cash flow from operating activities												
Receipts												
Non-tax receipts												
Sales of goods and services other than capital assets												
Other tax receipts												
Transfers received												
Total receipts												
Payment												
Current payments												
Compensation of employees												
Goods and services												
Transfers and subsidies												
Total payments												
Net increase/(decrease) in cash and cash equivalents												
Statement of financial position												
Carrying value of assets												
Inventory												
Receivables and prepayments												
Cash and cash equivalents												
Total assets												
Accumulated surplus/(deficit)												
Trade and other payables												
Provisions												
Total equity and liabilities												

Personnel information

Table 7.12 National School of Government Training Trading Account personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate			Medium-term expenditure estimate												
		2022/23		2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27				
National School of Government Training Trading Account																			
Salary level	150	150	144	95.9	0.7	135	106.1	0.8	138	115.8	0.8	117	120.8	1.0	117	125.9	1.1	-4.7%	100.0%
1 – 6	–	–	21	3.0	0.1	–	–	–	15	3.3	0.2	42	16.4	0.4	42	18.2	0.4	–	20.7%
7 – 10	85	85	88	47.9	0.5	65	47.9	0.7	88	51.0	0.6	30	23.1	0.8	30	25.1	0.8	-22.7%	40.8%
11 – 12	52	52	21	27.3	1.3	39	37.5	1.0	21	40.7	1.9	14	18.6	1.3	14	19.3	1.4	-28.9%	17.0%
13 – 16	13	13	14	17.7	1.3	31	20.7	0.7	14	20.9	1.5	31	62.6	2.0	31	63.3	2.0	–	21.5%

1. Rand million.

NATIONAL TREASURY

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	504.9	5.1	12.9	522.9	548.2	575.9
Economic Policy, Tax, Financial Regulation and Research	130.4	16.9	0.9	148.1	156.6	164.3
Public Finance and Budget Management	1 284.3	2 894.3	2.4	4 181.0	3 805.7	4 105.5
Asset and Liability Management	131.6	–	0.8	132.4	136.9	143.3
Financial Accounting and Supply Chain Management Systems	679.4	64.1	6.2	749.7	775.6	817.5
International Financial Relations	68.2	1 846.5	1.0	2 765.7	2 895.5	3 033.0
Civil and Military Pensions, Contributions to Funds and Other Benefits	66.7	7 001.4	–	7 068.1	7 356.6	7 708.4
Revenue Administration	–	12 388.6	–	12 388.6	12 881.6	12 395.3
Financial Intelligence and State Security	–	5 265.6	–	5 265.6	5 522.3	5 775.2
Subtotal	2 865.4	29 482.4	24.2	33 222.1	34 078.9	34 718.3
Direct charge against the National Revenue Fund						
Provincial Equitable Share	–	600 475.6	–	600 475.6	627 441.9	655 704.2
Debt-service costs	382 182.9	–	–	382 182.9	414 663.5	440 239.9
General Fuel Levy Sharing with Metropolitan Municipalities	–	16 126.6	–	16 126.6	16 849.1	17 621.0
Auditor-General of South Africa	–	128.6	–	128.6	134.3	140.5
Total expenditure estimates	385 048.3	646 213.2	24.2	1 032 135.8	1 093 167.7	1 148 423.9

Executive authority: Minister of Finance
 Accounting officer: Director-General of the National Treasury
 Website: www.treasury.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Support economic growth and development, good governance, social progress and rising living standards through the accountable, economical, efficient, equitable and sustainable management of public finances, the maintenance of macroeconomic and financial sector stability, and the effective financial regulation of the economy.

Mandate

National Treasury's legislative mandate is based on section 216(1) of the Constitution, which calls for the establishment of a national treasury to ensure transparency, accountability and sound financial controls in the management of South Africa's public finances. This role is further elaborated on in the Public Finance Management Act (1999) and the Municipal Finance Management Act (2003). The department is mandated to:

- promote national government's fiscal policy and the coordination of macroeconomic policy
- ensure the stability and soundness of the financial system and financial services
- coordinate intergovernmental financial and fiscal relations
- manage the budget preparation process
- enforce transparency and effective management in respect of revenue and expenditure, assets and liabilities, public entities, and constitutional institutions
- oversee the implementation of the provincial and local government infrastructure portfolio
- ensure financial management governance and compliance with the Public Finance Management Act (1999) and the Municipal Finance Management Act (2003) across all spheres and entities in government.

Section 5(2) of the Municipal Finance Management Act (2003) further mandates the department to monitor

municipal budgets and promote good budgeting and fiscal management by municipalities. The mandate extends to the issuance of regulations on all aspects of the act, including investments, borrowing, budgeting, accounting, assets, reporting, competencies, expenditure, cost containment, supply chain, public-private partnerships, financial misconduct and criminal procedures.

Selected performance indicators

Table 8.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of economic forecasts developed per year	Economic Policy, Tax, Financial Regulation and Research	Priority 2: Economic transformation and job creation	4	4	4	4	4	4	4
Number of quarterly expenditure reports submitted to the standing committee on appropriations per year	Public Finance and Budget Management	Priority 1: A capable, ethical and developmental state	4	4	4	4	4	4	4
Number of catalytic projects approved in spatially targeted areas within metropolitan cities, secondary cities and rural towns per year	Public Finance and Budget Management	Priority 5: Spatial integration, human settlements and local government	61	60	31	35	35	40	40
Net loan debt as a percentage of GDP	Asset and Liability Management	Priority 1: A capable, ethical and developmental state	64.7% (R3.6tn)	63.8% (R4tn)	67.2% (R4.5tn)	71.7% (R5.1tn)	72.9% (R5.4tn)	74.4% (R5.9tn)	73.8% (R6.2tn)
Value of government gross annual borrowing	Asset and Liability Management		R618.3bn	R388.4bn	R400.3bn	R553.1bn	R457.7bn	R579bn	R428.5bn
Cost to service debt as a percentage of GDP	Asset and Liability Management		4.1% (R232.6bn)	4.2% (R268.1bn)	4.6% (R308.5bn)	5.1% (R356.1bn)	5.1% (R382.2bn)	5.2% (R414.7bn)	5.2% (R440.2bn)
Number of transversal term contracts implemented per year	Financial Accounting and Supply Chain Management Systems		41	35	27	13	13	10	10

Expenditure overview

Over the medium term, the department will focus on enhancing fiscal sustainability through implementing a credible tax system; supporting sustainable employment; supporting infrastructure development and economically integrated cities and communities; managing future spending growth, fiscal risk and government's assets and liabilities; streamlining government procurement; strengthening financial management in government; and facilitating regional and international cooperation.

The department has a budget of R3.3 trillion over the medium term, of which 57.9 per cent (R1.9 trillion) is for transfers to provincial governments for the provincial equitable share. Cabinet has approved budget increases to the provincial equitable share amounting to R101.5 billion over the MTEF period for adjustments related to compensation of employees in the education and health sectors, and to the South African Revenue Service amounting to R1 billion per year in 2024/25 and 2025/26 to improve tax collection capacity. Over the same period, a decrease of R61.5 billion was implemented on non-compensation areas within the provincial equitable share. Debt-service costs account for an estimated 37.3 per cent (R1.2 billion) of direct charges against the National Revenue Fund over the period ahead.

Enhancing and enforcing a credible tax system

To enhance fiscal sustainability and stability, over the medium term, the department will continue with the implementation of a credible fiscal framework to meet government's revenue requirements, and the promotion of a fair tax system. This will entail having to balance declining tax revenue with increasing government expenditure priorities. In its efforts to achieve this, the department will continue to provide responsive tax proposals that target improved environmental sustainability, less inequality and more revenue over the period ahead. To this end, allocations to the *Tax Policy* subprogramme in the *Economic Policy, Tax, Financial Regulation and Research* programme amount to R97.8 million over the period ahead, comprising 20.5 per cent of the programme's budget.

Supporting sustainable employment

The Jobs Fund offers matched funding grants across 4 windows – enterprise development, work opportunities through infrastructure development, support for work seekers and institutional capacity building. It will continue to crowd-in the private sector and other resources to achieve greater social impact, and seek to disseminate the knowledge and lessons derived through robust evaluations of its portfolio of projects. Since its inception in April 2011, the fund has disbursed R6.4 billion to various projects. An additional R13.4 billion has been raised in matched funding from project partners. After 8 funding rounds, the fund has contracted R8.5 billion to a portfolio of 146 projects with the potential to create an estimated 259 250 permanent jobs, 56 930 short-term jobs and 26 695 internships, and train 306 702 beneficiaries by 2025/26. Over the medium term, the fund will continue to support competitive interventions that are expected to result in sustainable and scalable solutions that create jobs. It is allocated R1.1 billion over the period ahead in the *Government Technical Advisory Centre* subprogramme in the *Public Finance and Budget Management* programme.

The cities public employment programme establishes a framework for metropolitan municipalities to propose, develop and secure funding for employment programmes. The funds are intended for initiating new projects or enhancing existing city-led projects such as upgrading informal settlements; maintaining, developing and managing public spaces and assets within human settlements and economic hubs; promoting greening and cleanliness initiatives; enhancing community safety measures; providing environmental services and management; and promoting community tourism. For this purpose, R650 million is in 2024/25 allocated to the *neighbourhood development partnership grant* through the *Facilitation of Conditional Grants* subprogramme.

Supporting infrastructure development and economically integrated cities and communities

The department will continue to enhance the ability of cities and metros to make sustainable contributions to economic development and generate tax revenue by implementing the catalytic infrastructure and development support programme and facilitating conditional grants. Through the implementation of township economic development strategies in 5 targeted metros (City of Cape Town, City of Ekurhuleni, eThekweni, Nelson Mandela Bay and City of Tshwane), the cities support programme will continue to provide support for spatialised, integrated and participatory economic development planning. This is expected to result in 35 catalytic projects over the medium term in strategically targeted areas within metropolitan cities, intermediate cities and rural towns.

Similarly, through the *neighbourhood development partnership grant*, the department will aim to implement urban network plans through 20 infrastructure development projects in targeted metros. The municipal finance improvement programme will continue supporting the financial management reform agenda to address financial management problems in local government. The department plans to comprehensively redesign the programme in 2024/25 to enhance the support provided to all spheres of government to improve financial management compliance, support, monitoring and oversight in local government. To this end, over the medium term, the *Catalytic Infrastructure and Development Support Programme* subprogramme is allocated R2.9 billion, while conditional grants amount to R6.1 billion in the *Facilitation of Conditional Grants* subprogramme. Both subprogrammes are in the *Public Finance and Budget Management* programme and account for 21.2 per cent and 53 per cent of the programme's budget, respectively.

The department plans to introduce the *smart meters indirect grant* over the medium term. This grant is aimed at supporting local government efforts to improve efficiency, billing accuracy and service delivery by empowering municipalities to deploy smart meter technology. This is expected to enhance revenue generation and cost recovery, and underscores the department's commitment to sustainable development and the prioritisation of investing in energy infrastructure at the local government level. Amounts of R500 million in 2024/25, R650 million in 2025/26 and R800 million in 2026/27 are allocated for this purpose in the *Catalytic Infrastructure and Development Support* subprogramme in the *Public Finance and Budget Management* programme.

Managing future spending growth, fiscal risk and government's assets and liabilities

The department will continue to implement proactive measures to manage expenditure and maintain fiscal discipline over the medium term to steer the country towards fiscal stability and ensure sustainable growth amid prevailing uncertainties. To pursue these objectives, R89.3 million over the medium term is allocated in the *Programme Management for Public Finance and Budget Management* subprogramme in the *Public Finance and Budget Management* programme. Central to this is enforcing prudent financial management through financial analysis and oversight, with a focus on reforming the size, structure and efficiency of the state, including state-owned entities. Furthermore, the reviewing of all corporate plans, annual reports and guarantee applications from state-owned entities will continue over the medium term. To carry out these activities, R412.6 million is allocated over the medium term in the *Asset and Liability Management* programme.

Streamlining government procurement

In 2024/25, the Office of the Chief Procurement Officer will focus on finalising regulations required to enforce the procedures proposed in the Public Procurement Bill to promote transparency and value for money in the public procurement system. Compliance is expected to be further strengthened by publishing approved supply chain management directives, and increasing the coverage of transversal-term contracts and the rollout and institutionalisation of the strategic procurement framework and good practice guides. To this end, R225.9 million is allocated to the Office of the Chief Procurement Officer in the *Financial Accounting and Supply Chain Management Systems* programme.

Strengthening financial management in government

The Office of the Accountant-General will continue to promote good financial governance with the aim of improving capacity and competency in all spheres of government and public entities. This entails improving understanding and the practical implementation of financial reforms, which is expected to contribute towards improved monitoring, reporting and enforcement of the legal framework, as contained in the Public Finance Management Act (1999) and the Municipal Finance Management Act (2003). Central to this is the implementation of amendments to the legislative obligations stipulated in both acts. The proposed amendments include reviewing the definitional elements of irregular and fruitless and wasteful expenditure. The proposed amendments of the Public Finance Management Act (1999) have addressed matters pertaining to the disclosure of these regulatory concepts in the annual financial statements and annual report. The proposed amendments to the Municipal Finance Management Act (2003) will also address how municipalities and municipal entities detect and address irregular expenditure, including the implementation of consequence management.

To pursue these objectives, R427.9 million over the medium term is allocated in the *Financial Management Policy and Compliance Improvement* subprogramme, R380 million is allocated in the *Financial Reporting for National Accounts* subprogramme and R1 billion is allocated in the *Financial Systems* subprogramme, all of which are in the *Financial Accounting and Supply Chain Management Systems* programme. The department will continue to develop the integrated financial management system, which is aimed at enhancing the effectiveness and efficiency of the back-end public service functions, for which R15.5 million is allocated over the medium term.

Facilitating regional and international cooperation

The department will continue to advance South Africa's interests through representation in international and regional financial institutions, as well as by managing bilateral and multilateral relationships through regional engagements. Work on the development of the country partnership framework and engagement strategies will continue over the medium term, with focus on the implementation of the Southern African Customs Union's 2022-2027 strategic plan. National Treasury will oversee the implementation of country partnership programmes aligned with the uptake of development funding to South Africa from the African Development Bank Group, the World Bank Group and the New Development Bank. To this end, R33.4 million over the medium term is allocated in the *Programme Management for International Financial Relations* subprogramme in the *International Financial Relations* programme.

International commitments for the acquisition of shares in the African Development Bank and World Bank, along with related transfer payments, constitute an estimated 37.2 per cent (R3.2 billion) of spending in the *International Financial Relations* programme over the MTEF period. An amount of R5.1 billion over the medium term is earmarked in the programme for facilitating regional cooperation within the Common Monetary Area. These funds are for compensation payments to Namibia, Lesotho and Eswatini for the use of the rand currency.

The *African Integration and Support* and the *International Projects* subprogrammes are allocated R101.8 million over the medium term for providing technical support to regional capacity-building institutions such as the Collaborative Africa Budget Reform Initiative, the International Finance Facility for Immunisation, the Commonwealth Fund for Technical Cooperation, the African Institute for Economic Development and Planning, and the African Regional Technical Assistance Centre for Southern Africa.

Expenditure trends and estimates

Table 8.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Economic Policy, Tax, Financial Regulation and Research											
3. Public Finance and Budget Management											
4. Asset and Liability Management											
5. Financial Accounting and Supply Chain Management Systems											
6. International Financial Relations											
7. Civil and Military Pensions, Contributions to Funds and Other Benefits											
8. Revenue Administration											
9. Financial Intelligence and State Security											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Programme 1	496.3	455.1	486.8	645.4	9.1%	0.1%	522.9	548.2	575.9	-3.7%	0.1%
Programme 2	124.7	125.3	119.1	150.4	6.4%	0.0%	148.1	156.6	164.3	3.0%	0.0%
Programme 3	2 697.2	4 200.8	4 289.8	4 011.5	14.1%	0.4%	4 181.0	3 805.7	4 105.5	0.8%	0.4%
Programme 4	3 022.6	26 663.2	5 225.5	658.7	-39.8%	1.0%	132.4	136.9	143.3	-39.9%	0.0%
Programme 5	696.6	761.7	716.7	920.3	9.7%	0.1%	749.7	775.6	817.5	-3.9%	0.1%
Programme 6	6 640.5	7 826.5	2 848.6	2 749.1	-25.5%	0.6%	2 765.7	2 895.5	3 033.0	3.3%	0.3%
Programme 7	5 188.8	6 042.8	6 773.6	6 632.9	8.5%	0.7%	7 068.1	7 356.6	7 708.4	5.1%	0.7%
Programme 8	10 271.9	11 295.2	11 635.8	13 157.6	8.6%	1.3%	12 388.6	12 881.6	12 395.3	-2.0%	1.2%
Programme 9	4 942.9	4 999.5	5 395.5	5 424.5	3.1%	0.6%	5 265.6	5 522.3	5 775.2	2.1%	0.5%
Subtotal	34 081.5	62 369.9	37 491.4	34 350.3	0.3%	4.6%	33 222.1	34 078.9	34 718.3	0.4%	3.2%
Direct charge against the National Revenue Fund	768 072.3	829 837.3	895 963.2	957 931.3	7.6%	95.4%	998 913.7	1 059 088.8	1 113 705.6	5.2%	96.8%
Provincial Equitable Share	520 717.0	544 834.9	570 868.2	585 085.9	4.0%	61.4%	600 475.6	627 441.9	655 704.2	3.9%	57.9%
Debt-service costs	232 595.7	268 071.6	308 459.1	356 140.9	15.3%	32.2%	382 182.9	414 663.5	440 239.9	7.3%	37.3%
General Fuel Levy Sharing with Metropolitan Municipalities	14 026.9	14 617.3	15 334.8	15 433.5	3.2%	1.6%	16 126.6	16 849.1	17 621.0	4.5%	1.5%
National Revenue Fund payments	588.3	2 173.4	263.3	645.9	3.2%	0.1%	–	–	–	-100.0%	0.0%
Auditor-General of South Africa	70.0	140.0	148.6	123.1	20.7%	0.0%	128.6	134.3	140.5	4.5%	0.0%
Public Finance Management Act (1999) section 70 payment: Land and Agricultural Development Bank of South Africa	74.4	–	889.1	502.0	89.0%	0.0%	–	–	–	-100.0%	0.0%
Total	802 153.8	892 207.2	933 454.6	992 281.5	7.3%	100.0%	1 032 135.8	1 093 167.7	1 148 423.9	5.0%	100.0%
Change to 2023 Budget estimate				–			12 634.2	8 532.2	8 115.4		

Table 8.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 -	2023/24				2023/24 -	2026/27
Current payments	234 476.5	270 210.0	310 662.0	358 655.3	15.2%	32.4%	385 048.3	417 795.8	443 654.6	7.3%	37.6%
Compensation of employees	778.6	826.0	850.4	909.1	5.3%	0.1%	932.4	973.3	1 017.8	3.8%	0.1%
Goods and services ¹	1 102.1	1 312.4	1 352.4	1 605.3	13.4%	0.1%	1 933.0	2 159.0	2 396.9	14.3%	0.2%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Computer services	383.3	433.1	363.9	541.0	12.2%	0.0%	366.0	384.2	405.8	-9.1%	0.0%
Consultants: Business and advisory services	479.3	671.3	762.2	764.6	16.8%	0.1%	756.4	796.1	844.9	3.4%	0.1%
Inventory: Other supplies	-	-	-	-	0.0%	0.0%	500.0	650.0	800.0	0.0%	0.0%
Operating leases	127.9	74.3	74.4	91.3	-10.6%	0.0%	92.9	97.1	102.3	3.9%	0.0%
Travel and subsistence	2.7	7.2	35.4	52.9	169.5%	0.0%	46.3	49.0	51.7	-0.8%	0.0%
Venues and facilities	0.9	2.6	1.4	5.4	80.6%	0.0%	25.7	30.8	32.7	82.0%	0.0%
Interest and rent on land	232 595.7	268 071.6	308 459.1	356 140.9	15.3%	32.2%	382 182.9	414 663.5	440 239.9	7.3%	37.3%
Transfers and subsidies¹	558 355.7	587 186.4	615 531.0	630 908.1	4.2%	66.1%	646 213.2	674 455.8	703 811.2	3.7%	62.2%
Provinces and municipalities	536 225.8	561 818.4	588 582.6	602 904.0	4.0%	63.2%	619 026.2	646 113.4	675 231.2	3.8%	59.6%
Departmental agencies and accounts	15 516.1	16 803.5	17 452.7	18 982.3	7.0%	1.9%	17 996.4	18 762.0	18 545.0	-0.8%	1.7%
Foreign governments and international organisations	922.0	1 744.8	1 848.5	1 744.2	23.7%	0.2%	1 847.2	1 934.3	2 027.5	5.1%	0.2%
Public corporations and private enterprises	553.0	830.6	924.6	712.8	8.8%	0.1%	338.2	355.6	371.0	-19.6%	0.0%
Households	5 138.8	5 989.2	6 722.6	6 564.8	8.5%	0.7%	7 005.2	7 290.4	7 636.5	5.2%	0.7%
Payments for capital assets	45.6	24.5	37.9	118.0	37.3%	0.0%	24.2	28.4	29.7	-36.9%	0.0%
Machinery and equipment	32.6	24.5	37.8	112.5	51.1%	0.0%	24.1	28.3	29.6	-35.9%	0.0%
Software and other intangible assets	13.0	0.0	0.1	5.5	-25.1%	0.0%	0.1	0.1	0.1	-75.1%	0.0%
Payments for financial assets	9 276.0	34 786.2	7 223.7	2 600.1	-34.6%	1.5%	850.1	887.7	928.4	-29.1%	0.1%
Total	802 153.8	892 207.2	933 454.6	992 281.5	7.3%	100.0%	1 032 135.8	1 093 167.7	1 148 423.9	5.0%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 8.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households					2020/21 -	2023/24				2023/24 -	2026/27
Social benefits											
Current	5 136 192	5 985 874	6 720 204	6 562 450	8.5%	1.0%	7 002 786	7 287 918	7 633 819	5.2%	1.1%
Employee social benefits	7 437	5 369	11 629	3 049	-25.7%	-	2 106	2 189	2 289	-9.1%	-
Contribution to provident funds for associated institutions	183	260	275	300	17.9%	-	339	378	395	9.6%	-
Parliamentary awards	11	2	-	-	-100.0%	-	-	-	-	-	-
Other benefits	29 998	120 590	113 761	115 785	56.9%	-	115 985	121 405	127 196	3.2%	-
Injury on duty	572 317	717 440	831 250	788 205	11.3%	0.1%	757 890	809 655	847 436	2.4%	0.1%
Post-retirement medical scheme	3 584 225	4 448 559	5 070 128	4 816 798	10.4%	0.7%	5 305 882	5 492 328	5 749 909	6.1%	0.8%
Special pensions	552 946	464 809	466 891	495 000	-3.6%	0.1%	504 800	525 392	549 921	3.6%	0.1%
Political Office Bearers Pension Fund	-	-	-	3 312	-	-	32 584	34 940	37 457	124.5%	-
Pension benefits: President of South Africa	6 076	10 430	10 446	15 052	35.3%	-	13 728	14 433	15 186	0.3%	-
Military pensions: Ex-service personnel	261	625	526	1 821	91.1%	-	1 163	1 991	2 128	5.3%	-
South African citizen force	268 203	201 289	203 495	228 927	-5.1%	-	237 208	247 925	259 375	4.3%	-
Civil protection	22	7	-	21	-1.5%	-	22	23	24	4.6%	-
Other benefits: Ex-service personnel	8 588	12 934	11 803	14 158	18.1%	-	13 121	15 082	15 910	4.0%	-
Non-statutory forces	102 411	-	-	-	-100.0%	-	-	-	-	-	-
Post-retirement medical scheme: Parliamentary staff	3 514	3 560	-	3 704	1.8%	-	3 870	4 043	4 228	4.5%	-
Early retirement costs	-	-	-	76 318	-	-	14 088	18 134	22 365	-33.6%	-
Other transfers to households											
Current	2 589	3 328	2 429	2 303	-3.8%	-	2 406	2 514	2 649	4.8%	-
Employee social benefits	-	-	255	-	-	-	-	-	-	-	-
Bursaries for non-employees	2 589	3 328	2 174	2 303	-3.8%	-	2 406	2 514	2 649	4.8%	-

Table 8.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	12 921 962	15 354 374	16 501 341	18 097 062	11.9%	2.6%	17 151 289	17 929 533	17 707 054	-0.7%	2.7%
Finance and Accounting Services	2 632	2 200	2 265	2 535	-1.2%	-	2 649	2 768	2 406	-1.7%	-
Sector Education and Training Authority	-	15	-	-	-	-	-	-	-	-	-
Communication	-	15	-	-	-	-	-	-	-	-	-
Cooperative Banks Development Agency	20 473	20 328	20 831	20 911	0.7%	-	16 850	17 829	18 875	-3.4%	-
Financial Sector Conduct Authority	-	-	-	8 000	-	-	-	-	-	-100.0%	-
Financial and Fiscal Commission	63 821	63 199	63 839	59 084	-2.5%	-	60 266	62 966	65 849	3.7%	-
Government Technical Advisory Centre	35 859	74 034	52 930	52 681	13.7%	-	50 952	53 459	55 865	2.0%	-
Government Technical Advisory Centre: Independent power producer project preparation support	-	100 000	-	-	-	-	-	-	-	-	-
Accounting Standards Board	14 407	14 362	14 569	14 626	0.5%	-	14 825	15 489	16 199	3.5%	-
Independent Regulatory Board for Auditors	44 187	44 609	45 684	45 857	1.2%	-	47 421	49 545	51 765	4.1%	-
Auditor-General of South Africa	120 000	190 049	198 582	173 052	13.0%	-	128 578	134 338	140 493	-6.7%	-
South African Revenue Service: Operations	7 972 738	10 154 053	11 039 257	12 606 355	16.5%	1.7%	11 892 498	12 413 826	11 938 722	-1.8%	1.8%
South African Revenue Service: Office of the Tax Ombud	42 525	44 864	46 524	51 241	6.4%	-	53 542	55 941	58 504	4.5%	-
Financial Intelligence Centre: Operations	278 767	279 107	292 259	366 351	9.5%	0.1%	380 622	421 333	441 491	6.4%	0.1%
Secret Services: Operations	4 326 553	4 367 554	4 701 912	4 672 859	2.6%	0.8%	4 482 425	4 680 318	4 893 827	1.6%	0.7%
Government Technical Advisory Centre: Support on infrastructure planning	-	-	22 689	23 510	-	-	20 661	21 721	23 058	-0.6%	-
Capital	2 594 178	1 449 110	951 311	885 268	-30.1%	0.2%	845 096	832 478	837 960	-1.8%	0.1%
South African Revenue Service: Machinery and equipment	2 256 610	1 096 250	550 000	500 000	-39.5%	0.2%	442 523	411 870	398 082	-7.3%	0.1%
Financial Intelligence Centre: Machinery and equipment	17 976	18 152	24 561	19 379	2.5%	-	20 249	21 156	22 125	4.5%	-
Secret Services: Machinery and equipment	319 592	334 708	376 750	365 889	4.6%	0.1%	382 324	399 452	417 753	4.5%	0.1%
Foreign governments and international organisations											
Current	787 079	1 605 895	1 669 283	1 562 813	25.7%	0.2%	1 666 594	1 745 594	1 830 136	5.4%	0.3%
Common Monetary Area compensation	762 982	1 565 727	1 622 142	1 529 006	26.1%	0.2%	1 633 329	1 710 982	1 793 951	5.5%	0.3%
Collaborative Africa Budget Reform Initiative	2 213	2 293	2 553	3 000	10.7%	-	2 554	2 668	2 790	-2.4%	-
Commonwealth Fund for Technical Cooperation	5 662	5 943	6 433	6 994	7.3%	-	6 308	6 635	6 985	-	-
International Finance Facility for Immunisation	14 831	15 565	18 030	20 000	10.5%	-	20 850	21 605	22 412	3.9%	-
African Institute for Economic Development and Planning	1 316	1 143	-	1 460	3.5%	-	1 440	1 505	1 574	2.5%	-
Regional Technical Assistance Centre for Southern Africa	75	-	1 262	1 353	162.3%	-	1 413	1 476	1 544	4.5%	-
New Development Bank Project Preparation Fund	-	14 625	18 228	-	-	-	-	-	-	-	-
United Kingdom tax	-	599	635	1 000	-	-	700	723	880	-4.2%	-
Capital	134 898	138 867	179 241	181 406	10.4%	-	180 621	188 713	197 358	2.8%	-
African Development Fund	78 571	79 160	77 667	109 369	11.7%	-	114 281	119 401	124 871	4.5%	-
World Bank Group	56 327	59 707	63 289	66 340	5.6%	-	66 340	69 312	72 487	3.0%	-
Financial Intermediary Fund	-	-	38 285	5 697	-	-	-	-	-	-100.0%	-
Provinces and municipalities											
Municipal bank accounts											
Current	14 715 600	15 324 557	16 060 464	16 153 421	3.2%	2.6%	16 874 196	17 611 539	18 418 395	4.5%	2.6%
Local government financial management grant	544 862	552 061	566 395	568 571	1.4%	0.1%	582 223	589 685	616 701	2.7%	0.1%
Infrastructure skills development grant	143 860	155 217	159 246	151 352	1.7%	-	165 365	172 774	180 688	6.1%	-
General fuel levy sharing with metropolitan municipalities	14 026 878	14 617 279	15 334 823	15 433 498	3.2%	2.5%	16 126 608	16 849 080	17 621 006	4.5%	2.5%
Capital	793 139	1 658 923	1 653 960	1 664 666	28.0%	0.2%	1 676 392	1 060 033	1 108 598	-12.7%	0.2%
Programme and project preparation support grant	313 722	341 312	360 886	318 654	0.5%	0.1%	385 840	390 784	408 688	8.6%	0.1%
Neighbourhood development partnership grant	479 417	1 317 611	1 293 074	1 346 012	41.1%	0.2%	1 290 552	669 249	699 910	-19.6%	0.2%

Table 8.3 Vote transfers and subsidies trends and estimates (continued)

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Provincial revenue funds											
Current	520 717 021	544 834 911	570 868 206	585 085 919	4.0%	92.9%	600 475 640	627 441 853	655 704 215	3.9%	93.0%
Provincial equitable share	520 717 021	544 834 911	570 868 206	585 085 919	4.0%	92.9%	600 475 640	627 441 853	655 704 215	3.9%	93.0%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	40 000	233 819	288 830	198 773	70.6%	-	40 000	40 000	40 000	-41.4%	-
Development Bank of Southern Africa	40 000	153 663	95 032	-	-100.0%	-	-	-	-	-	-
Development Bank of Southern Africa: Support to the Infrastructure Fund operations	-	80 156	41 798	46 273	-	-	40 000	40 000	40 000	-4.7%	-
Development Bank of Southern Africa: Support to the Infrastructure Fund social housing programme	-	-	152 000	152 500	-	-	-	-	-	-100.0%	-
Other transfers to private enterprises											
Current	513 037	596 768	635 776	514 035	0.1%	0.1%	298 186	315 577	331 019	-13.6%	0.1%
Various institutions: Employment Creation Facilitation Fund	513 037	596 768	635 776	514 035	0.1%	0.1%	298 186	315 577	331 019	-13.6%	0.1%
Total	558 355 695	587 186 426	615 531 045	630 908 116	4.2%	100.0%	646 213 206	674 455 752	703 811 203	3.7%	100.0%

Personnel information

Table 8.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Economic Policy, Tax, Financial Regulation and Research
- Public Finance and Budget Management
- Asset and Liability Management
- Financial Accounting and Supply Chain Management Systems
- International Financial Relations
- Civil and Military Pensions, Contributions to Funds and Other Benefits
- Revenue Administration
- Financial Intelligence and State Security

	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average: Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27										
National Treasury			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	1 066	150	1 046	850.4	0.8	1 071	909.1	0.8	1 039	932.4	0.9	1 027	973.3	0.9	1 020	1 017.8	1.0	-1.6%	100.0%
1 – 6	151	106	150	43.0	0.3	154	46.3	0.3	152	48.5	0.3	151	50.9	0.3	151	54.0	0.4	-0.7%	14.6%
7 – 10	371	38	375	216.0	0.6	387	233.9	0.6	377	241.1	0.6	381	258.4	0.7	387	278.5	0.7	-0.0%	36.9%
11 – 12	286	-	256	245.8	1.0	260	260.6	1.0	252	268.9	1.1	245	276.7	1.1	239	285.8	1.2	-2.8%	24.0%
13 – 16	258	6	265	345.6	1.3	270	368.3	1.4	258	373.9	1.5	251	387.3	1.5	244	399.5	1.6	-3.3%	24.6%
Programme	1 066	150	1 046	850.4	0.8	1 071	909.1	0.8	1 039	932.4	0.9	1 027	973.3	0.9	1 020	1 017.8	1.0	-1.6%	100.0%
Programme 1	331	78	325	208.6	0.6	329	219.6	0.7	323	227.9	0.7	320	237.9	0.7	318	248.7	0.8	-1.0%	31.0%
Programme 2	86	5	77	76.7	1.0	83	87.0	1.0	83	90.3	1.1	82	94.2	1.2	81	98.6	1.2	-0.8%	7.9%
Programme 3	244	10	245	234.9	1.0	248	248.8	1.0	236	251.5	1.1	232	262.6	1.1	230	274.6	1.2	-2.4%	22.8%
Programme 4	104	12	101	84.1	0.8	105	90.0	0.9	103	93.3	0.9	102	97.4	1.0	102	101.9	1.0	-0.9%	9.9%
Programme 5	269	43	268	213.1	0.8	280	232.6	0.8	269	237.7	0.9	267	248.1	0.9	264	259.5	1.0	-1.9%	26.0%
Programme 6	32	2	30	33.0	1.1	26	31.1	1.2	25	31.7	1.3	24	33.1	1.4	24	34.6	1.5	-3.5%	2.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 8.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)	
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26			2026/27
R thousand													
Departmental receipts	6 924 774	5 506 035	8 817 935	8 450 577	7 490 577	2.7%	32.3%	7 615 091	8 687 109	6 952 126	-2.5%	49.5%	
Sales of goods and services produced by department	14 251	9 523	247 798	3 187	3 187	-39.3%	0.3%	561	576	591	-43.0%	-	
Sales by market establishments	110	84	120	100	100	-3.1%	-	125	126	128	8.6%	-	
of which:													
Rental parking:	110	84	120	100	100	-3.1%	-	125	126	128	8.6%	-	
Covered and open													
Administrative fees	1	1	20	21	21	175.9%	-	22	24	26	7.4%	-	
of which:													
Required information:	1	1	20	21	21	175.9%	-	22	24	26	7.4%	-	
Duplicate certificates													
Other sales	14 140	9 438	247 658	3 066	3 066	-39.9%	0.3%	414	426	437	-47.8%	-	
of which:													
Commission: Insurance	90	120	100	105	105	5.3%	-	107	110	112	2.2%	-	
Directors fees	145	506	200	202	202	11.7%	-	206	208	210	1.3%	-	
Replacement of security cards	10	5	20	10	10	-	-	21	23	25	35.7%	-	
Fees for government guarantee insurance	13 855	8 777	247 268	2 674	2 674	-42.2%	0.3%	-	-	-	-100.0%	-	
Sales of assets less than R5 000	40	30	70	75	75	23.3%	-	80	85	90	6.3%	-	
Sales of scrap, waste, arms and other used current goods	77	-	28	42	42	-18.3%	-	32	35	37	-4.1%	-	
of which:													
Wastepaper	7	-	7	20	20	41.9%	-	9	11	12	-15.7%	-	
Departmental publications	20	-	21	22	22	3.2%	-	23	24	25	4.4%	-	
Scrap	50	-	-	-	-	-100.0%	-	-	-	-	-	-	
Interest, dividends and rent on land	6 634 658	5 448 513	8 279 139	8 156 048	7 196 048	2.7%	31.0%	7 323 048	8 395 048	6 660 048	-2.5%	47.6%	
Interest	6 446 757	5 448 513	7 718 306	7 859 000	6 899 000	2.3%	29.8%	7 125 000	8 197 000	6 462 000	-2.2%	46.2%	
Dividends	187 901	-	560 833	297 048	297 048	16.5%	1.2%	198 048	198 048	198 048	-12.6%	1.4%	
of which:													
South African Reserve Bank	-	-	362 785	99 000	99 000	-	0.5%	-	-	-	-100.0%	0.2%	
South African Special Risks Insurance Association	187 901	-	198 048	198 048	198 048	1.8%	0.7%	198 048	198 048	198 048	-	1.3%	
Transactions in financial assets and liabilities	275 788	47 999	290 970	291 300	291 300	1.8%	1.0%	291 450	291 450	291 450	-	1.9%	
National Revenue Fund receipts	25 769 918	6 068 425	5 221 250	22 375 809	23 119 123	-3.6%	67.7%	7 243 383	611 100	400 000	-74.1%	50.5%	
of which:													
Revaluation of profits on foreign currency transactions	11 042 461	3 172 356	4 775 102	18 890 000	19 316 000	20.5%	43.1%	6 253 000	-	400 000	-72.5%	41.8%	
Premiums on loan transactions	14 327 910	1 380 512	442 779	284 609	297 045	-72.5%	18.5%	-	-	-	-100.0%	0.5%	
Other (mainly penalties on retail bonds and profit on script lending)	2 221	4 819	3 369	3 917	6 740	44.8%	-	-	-	-	-100.0%	-	
Premiums on debt portfolio restructuring (switches)	397 326	1 313 261	-	-	2 029	-82.8%	1.9%	-	-	-	-100.0%	-	
International Monetary Fund revaluation profits	-	197 477	-	-	-	-	0.2%	-	-	-	-	-	
Conditional grant refunds	-	-	-	3 197 283	3 497 309	-	3.9%	990 383	611 100	-	-100.0%	8.2%	
Total	32 694 692	11 574 460	14 039 185	30 826 386	30 609 700	-2.2%	100.0%	14 858 474	9 298 209	7 352 126	-37.8%	100.0%	

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 8.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	3.7	3.7	4.0	4.6	7.4%	0.8%	4.8	5.0	5.2	4.5%	0.9%
Departmental Management	24.7	36.4	59.8	67.7	39.9%	9.1%	60.6	63.6	66.7	-0.5%	11.3%
Corporate Services	171.9	149.8	163.3	274.9	16.9%	36.5%	166.2	175.4	184.3	-12.5%	34.9%
Enterprise-wide Risk Management	29.5	32.5	33.1	40.7	11.3%	6.5%	41.7	43.1	45.9	4.1%	7.5%
Financial Administration	46.9	54.9	54.6	60.9	9.1%	10.4%	50.8	53.1	55.5	-3.1%	9.6%
Legal Services	25.1	26.3	24.8	24.3	-1.1%	4.8%	24.9	26.0	27.2	3.7%	4.5%
Internal Audit	19.6	18.8	19.7	24.5	7.8%	4.0%	28.0	29.4	31.0	8.2%	4.9%
Communications	9.5	10.8	10.6	8.8	-2.6%	1.9%	8.5	8.9	9.6	3.2%	1.6%
Office Accommodation	165.4	121.8	117.0	139.0	-5.6%	26.1%	137.5	143.7	150.5	2.7%	24.9%
Total	496.3	455.1	486.8	645.4	9.1%	100.0%	522.9	548.2	575.9	-3.7%	100.0%
Change to 2023 Budget estimate							(48.0)	(48.1)	(47.7)		
Economic classification											
Current payments	450.0	432.4	452.0	539.1	6.2%	89.9%	504.9	529.3	556.6	1.1%	92.9%
Compensation of employees	188.3	202.5	208.6	219.6	5.3%	39.3%	227.9	237.9	248.7	4.2%	40.7%
Goods and services	261.7	229.9	243.4	319.5	6.9%	50.6%	277.1	291.4	308.0	-1.2%	52.2%
of which:											
Audit costs: External	8.6	11.8	10.1	11.0	8.6%	2.0%	11.8	12.2	12.8	5.0%	2.1%
Computer services	45.5	52.1	59.4	97.0	28.7%	12.2%	67.4	72.1	76.6	-7.6%	13.7%
Legal services	16.8	16.6	13.5	15.8	-2.2%	3.0%	16.0	16.7	17.4	3.4%	2.9%
Contractors	12.6	14.9	15.5	19.9	16.6%	3.0%	15.2	15.8	16.8	-5.6%	3.0%
Operating leases	126.8	73.1	72.7	88.1	-11.4%	17.3%	89.3	93.4	98.5	3.8%	16.1%
Property payments	16.3	23.4	23.1	23.9	13.6%	4.2%	25.8	27.0	28.2	5.7%	4.6%
Transfers and subsidies	5.5	5.9	11.0	5.6	0.9%	1.3%	5.1	5.3	5.1	-3.5%	0.9%
Departmental agencies and accounts	2.6	2.2	2.3	2.5	-1.2%	0.5%	2.6	2.8	2.4	-1.7%	0.5%
Households	2.8	3.7	8.8	3.1	2.9%	0.9%	2.4	2.5	2.6	-5.0%	0.5%
Payments for capital assets	40.8	16.7	23.7	100.7	35.1%	8.7%	12.9	13.6	14.2	-48.0%	6.2%
Machinery and equipment	27.8	16.7	23.6	95.2	50.7%	7.8%	12.8	13.5	14.1	-47.1%	5.9%
Software and other intangible assets	13.0	-	0.1	5.5	-25.1%	0.9%	0.1	0.1	0.1	-75.1%	0.2%
Payments for financial assets	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-
Total	496.3	455.1	486.8	645.4	9.1%	100.0%	522.9	548.2	575.9	-3.7%	100.0%
Proportion of total programme expenditure to vote expenditure	1.5%	0.7%	1.3%	1.9%	-	-	1.6%	1.6%	1.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.8	1.7	7.3	0.8	-1.5%	0.5%	-	-	-	-100.0%	-
Employee social benefits	0.8	1.7	7.3	0.8	-1.5%	0.5%	-	-	-	-100.0%	-
Other transfers to households											
Current	2.0	2.0	1.5	2.3	4.6%	0.4%	2.4	2.5	2.6	4.8%	0.4%
Bursaries for non-employees	2.0	2.0	1.5	2.3	4.6%	0.4%	2.4	2.5	2.6	4.8%	0.4%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2.6	2.2	2.3	2.5	-1.2%	0.5%	2.6	2.8	2.4	-1.7%	0.5%
Finance and Accounting Services	2.6	2.2	2.3	2.5	-1.2%	0.5%	2.6	2.8	2.4	-1.7%	0.5%
Sector Education and Training Authority											
Communication	-	0.0	-	-	-	-	-	-	-	-	-

Personnel information

Table 8.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate							
Salary level	331	78	2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
1-6	110	72	109	29.5	0.3	111	31.4	0.3	109	32.8	0.3	109	34.8	0.3	-0.6%	34.0%
7-10	120	2	113	64.4	0.6	114	68.0	0.6	114	72.3	0.6	116	78.1	0.7	1.2%	35.9%
11-12	59	-	58	53.4	0.9	57	54.7	1.0	55	56.3	1.0	52	55.9	1.1	-4.9%	16.5%
13-16	42	4	45	61.3	1.4	46	65.5	1.4	44	66.5	1.5	43	69.1	1.6	-3.0%	13.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Economic Policy, Tax, Financial Regulation and Research

Programme purpose

Provide specialist policy research, analysis and advisory services in the areas of macroeconomics, microeconomics, the financial sector, taxation and regulatory reform.

Objectives

- Improve South Africa's macroeconomic and microeconomic framework by conducting ongoing analytical work and research, and developing policy advisory services.
- Build and maintain research capacity to inform economic policy in South Africa by providing academic and research institutions with funding annually.
- Promote an effective, equitable and efficient tax policy framework and tax administrative system by developing and updating tax policies, and supporting legislation for the annual budget process.

Subprogrammes

- *Programme Management for Economic Policy, Tax, Financial Regulation and Research* provides overall programme management and policy advice to government on the promotion of economic growth, employment, and microeconomic and macroeconomic stability.
- *Financial Sector Policy* is responsible for developing policy on the regulation of the financial sector, developing policies to broaden access to financial services for all South Africans, and developing policies to improve the national savings rate through reforms to the legislative framework governing the savings industry, including work undertaken towards the implementation of proposals for retirement reform.
- *Tax Policy* is responsible for drafting annual tax proposals and legislation as part of the national budget to promote an effective, equitable and efficient tax policy framework and administrative system that ensures sustainable growth and delivery on government's mandate to address the needs of all South Africans. This includes providing tax proposals towards improved environmental sustainability.
- *Economic Policy* provides macroeconomic and microeconomic forecasts, policy analysis on microeconomic and regulatory issues, economic impact assessments and scenario modelling to provide sound policy advice on the economic environment for the annual budget and other government processes. Although policy advice is mainly focused on creating decent employment through inclusive growth, this subprogramme also provides analytical work and policy advice on a wide range of issues, including inflation management; electricity pricing; economic growth; structural budget balances; industrial policy; policy on small, medium and micro enterprises (SMMEs); and the exchange rate.
- *Cooperative Banks Development Agency* facilitates the transfer payment to the Cooperative Banks Development Agency, which provides for the registration, supervision and regulation of cooperative banks and the development of cooperative financial institutions – such as savings and credit cooperatives, community banks, village banks and financial services cooperatives – into cooperative banks.

Expenditure trends and estimates

Table 8.8 Economic Policy, Tax, Financial Regulation and Research expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
R million											
Programme Management for Economic Policy, Tax, Financial Regulation and Research	37.1	31.1	21.0	38.9	1.6%	24.7%	41.6	44.7	47.0	6.5%	27.8%
Financial Sector Policy	18.0	21.2	21.2	33.1	22.5%	18.0%	26.0	27.2	28.4	-4.9%	18.5%
Tax Policy	27.4	28.0	29.4	28.9	1.8%	21.9%	31.2	32.6	34.1	5.7%	20.5%
Economic Policy	21.8	24.7	26.8	28.5	9.5%	19.6%	32.5	34.2	35.8	7.9%	21.2%
Cooperative Banks Development Agency	20.5	20.3	20.8	20.9	0.7%	15.9%	16.9	17.8	18.9	-3.4%	12.0%
Total	124.7	125.3	119.1	150.4	6.4%	100.0%	148.1	156.6	164.3	3.0%	100.0%
Change to 2023 Budget estimate				-			(24.3)	(24.3)	(24.8)		
Economic classification											
Current payments	104.0	104.0	95.6	120.5	5.0%	81.6%	130.4	137.6	144.3	6.2%	86.0%
Compensation of employees	71.7	78.6	76.7	87.0	6.6%	60.4%	90.3	94.2	98.6	4.3%	59.7%
Goods and services	32.2	25.3	18.9	33.6	1.4%	21.2%	40.1	43.4	45.7	10.8%	26.3%
of which:											
Bursaries: Employees	0.4	0.3	0.2	0.6	16.5%	0.3%	0.6	0.6	0.6	4.3%	0.4%
Consultants: Business and advisory services	27.3	21.6	12.9	22.9	-5.6%	16.3%	28.2	30.7	32.3	12.2%	18.4%
Consumables: Stationery, printing and office supplies	0.7	0.3	1.1	1.5	25.8%	0.7%	1.5	1.7	1.7	6.1%	1.0%
Travel and subsistence	0.2	0.1	1.9	3.7	167.8%	1.1%	4.8	5.1	5.4	14.3%	3.1%
Training and development	0.1	0.2	0.0	0.6	100.3%	0.2%	0.9	1.0	1.0	16.5%	0.6%
Operating payments	2.7	2.6	2.0	2.8	1.8%	1.9%	2.6	2.7	2.8	0.5%	1.8%
Transfers and subsidies	20.7	20.8	21.6	28.9	11.8%	17.7%	16.9	17.8	18.9	-13.2%	13.3%
Departmental agencies and accounts	20.5	20.3	20.8	28.9	12.2%	17.4%	16.9	17.8	18.9	-13.2%	13.3%
Households	0.2	0.5	0.8	-	-100.0%	0.3%	-	-	-	-	-
Payments for capital assets	0.1	0.5	1.9	0.9	127.1%	0.7%	0.9	1.1	1.2	8.3%	0.7%
Machinery and equipment	0.1	0.5	1.9	0.9	127.1%	0.7%	0.9	1.1	1.2	8.3%	0.7%
Payments for financial assets	-	-	0.0	-	-	-	-	-	-	-	-
Total	124.7	125.3	119.1	150.4	6.4%	100.0%	148.1	156.6	164.3	3.0%	100.0%
Proportion of total programme expenditure to vote expenditure	0.4%	0.2%	0.3%	0.4%	-	-	0.4%	0.5%	0.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.2	0.5	0.8	-	-100.0%	0.3%	-	-	-	-	-
Employee social benefits	0.2	0.5	0.8	-	-100.0%	0.3%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	20.5	20.3	20.8	28.9	12.2%	17.4%	16.9	17.8	18.9	-13.2%	13.3%
Cooperative Banks Development Agency	20.5	20.3	20.8	20.9	0.7%	15.9%	16.9	17.8	18.9	-3.4%	12.0%
Financial Sector Conduct Authority	-	-	-	8.0	-	1.5%	-	-	-	-100.0%	1.3%

Personnel information

Table 8.9 Economic Policy, Tax, Financial Regulation and Research personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Economic Policy, Tax, Financial Regulation and Research																			
	86	5	77	76.7	1.0	83	87.0	1.0	83	90.3	1.1	82	94.2	1.2	81	98.6	1.2	-0.8%	100.0%
1-6	5	4	5	1.6	0.3	5	1.7	0.3	5	1.8	0.4	5	1.9	0.4	5	2.0	0.4	-	6.1%
7-10	20	-	23	13.4	0.6	24	14.7	0.6	25	16.4	0.7	25	17.3	0.7	25	18.4	0.7	1.4%	30.1%
11-12	26	-	14	13.7	1.0	17	17.6	1.0	19	21.0	1.1	20	22.5	1.2	20	23.9	1.2	4.4%	22.9%
13-16	35	1	35	48.0	1.4	37	53.0	1.4	33	51.2	1.5	32	52.5	1.6	32	54.3	1.7	-5.1%	40.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Public Finance and Budget Management

Programme purpose

Provide analysis and advice on fiscal policy and public finances, intergovernmental financial relations, and expenditure planning and priorities. Manage government's annual budget process and provide public finance management support. Facilitate employment creation and high-impact government initiatives, and strengthen infrastructure planning and delivery.

Objectives

- Promote growth, social development and the reduction of poverty through the implementation of sound fiscal and financial policies, and the effective, efficient and appropriate allocation of public funds annually.
- Prepare an annual national budget that gives effect to government's economic, fiscal, social and developmental goals as expressed in the National Development Plan and government's 2024-2029 medium-term development plan to provide fiscal policy advice by monitoring economic and fiscal trends, and advising on policy options and the budget framework.
- Deepen transparency in the allocation of public finances through the annual production and publication of the Budget Review, Estimates of National Expenditure, Medium-term Budget Policy Statement, Adjusted Estimates of National Expenditure, and appropriation legislation containing relevant, accurate and clear financial information and associated indicators of service delivery and performance.
- Contribute to public policy and programme development by providing support for planning, policy and programme analysis, budgeting, project management and public finance reform in provinces and municipalities on an ongoing basis.
- Promote public and private investment in infrastructure and public services on an ongoing basis by providing technical support for capital expenditure planning and project analysis, advice on financing alternatives, support for municipal development and financial assistance for neighbourhood development projects.
- Measure the use of public financial resources by monitoring, supporting and analysing public expenditure and service delivery for social and economic development and infrastructure investment on an ongoing basis.
- Support and enable budget analysis by a broad range of stakeholders, including Parliament, on an ongoing basis through increased public participation on the budget.
- Build capacity in the public sector by providing diagnostic and advisory services and support for organisational development, specialised procurement, improved public finance management, and programme and project implementation on an ongoing basis.
- Enhance budget and financial management practices by strengthening public finance management capacity in municipalities and supporting provincial treasury oversight of local government financial management on an ongoing basis.
- Ensure liveable, sustainable, resilient, efficient and integrated towns and cities by promoting public and private investment in city development, integrated urban networks and neighbourhood development initiatives on an ongoing basis.
- Stimulate employment and inclusive growth by supporting innovative and partnership-based approaches to employment creation, work-seeker support and enterprise development on an ongoing basis.
- Ensure technical capacity in the local government built environment sector by supporting infrastructure planning and implementation in all provinces and infrastructure skills development in all municipalities on an ongoing basis.

Subprogrammes

- *Programme Management for Public Finance and Budget Management* provides support to the programme's planning, monitoring and delivery functions, which includes overseeing and managing the processes related to the annual publication of the Medium-term Budget Policy Statement, the coordination of the annual budget and the production of the Division of Revenue Bill for the 3 spheres of government.

- *Public Finance* provides financial and budgetary analysis of government programmes, advises on policy and service delivery trends, and manages National Treasury's relations with other national departments.
- *Budget Office and Coordination* is responsible for the national budget process, including the publication of the Budget Review, Estimates of National Expenditure, Medium-term Budget Policy Statement and Adjusted Estimates of National Expenditure; leads the budget reform programme; coordinates international technical assistance and donor finance; provides advice on public service remuneration and pension arrangements; compiles public finance statistics; and provides fiscal policy advice.
- *Intergovernmental Relations* coordinates fiscal relations between national, provincial and local government; promotes sound provincial and municipal budgetary planning, reporting and financial management; and provides support for government with the aim of promoting improved infrastructure planning and management to support the service delivery targets in all spheres of government.
- *Financial and Fiscal Commission* facilitates the annual transfer payment to the Financial and Fiscal Commission, which provides independent, objective, impartial and unbiased advice to all spheres of government on the division of revenue, as well as advice on the enactment of legislation pertaining to provincial taxes, municipal fiscal powers and functions, and provincial and municipal loans.
- *Facilitation of Conditional Grants* facilitates conditional grants administered by National Treasury aimed at strengthening public and private investment to improve living and working conditions in townships, and creating spatially resilient, efficient and integrated towns and cities. These grants are further aimed at promoting accelerated and inclusive development in major urban areas through better governance and built environment planning, improved human settlements and public transport management, local economic development, environmental sustainability and climate resilience.
- *Catalytic Infrastructure and Development Support Programme* provides technical assistance and support to National Treasury, provincial treasuries and municipalities by assigning professional advisers with experience and expertise in municipal financial management to facilitate key reforms and skills transfer through the municipal finance improvement programme. This subprogramme also helps with developing infrastructure planning and project management capacity.
- *Government Technical Advisory Centre* provides technical consulting services, specialised procurement and project management support, infrastructure advice and knowledge management in support of the efficient, effective and transparent management of public finances; supports innovative and partnership-based approaches to sustainable employment creation; provides work-seeker support and enterprise development through the Jobs Fund; and supports research on employment, income distribution and inclusive growth.

Expenditure trends and estimates

Table 8.10 Public Finance and Budget Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
Programme Management for Public Finance and Budget Management	14.1	20.4	18.5	35.0	35.4%	0.6%	28.5	29.7	31.1	-3.9%	0.8%
Public Finance	68.6	69.7	74.4	66.6	-1.0%	1.8%	69.2	72.3	75.6	4.3%	1.8%
Budget Office and Coordination	55.5	58.8	65.1	68.3	7.2%	1.6%	71.1	74.3	77.8	4.4%	1.8%
Intergovernmental Relations	92.5	107.3	181.2	177.1	24.2%	3.7%	330.8	360.6	377.0	28.6%	7.7%
Financial and Fiscal Commission	63.8	63.2	63.8	59.1	-2.5%	1.6%	60.3	63.0	65.8	3.7%	1.5%
Facilitation of Conditional Grants	1 481.9	2 366.2	2 379.6	2 384.6	17.2%	56.7%	2 424.0	1 822.5	1 906.0	-7.2%	53.0%
Catalytic Infrastructure and Development Support Programme	311.0	677.8	741.5	565.6	22.1%	15.1%	785.7	951.0	1 117.4	25.5%	21.2%
Government Technical Advisory Centre	609.8	837.3	765.6	655.2	2.4%	18.9%	411.4	432.4	454.7	-11.5%	12.1%
Total	2 697.2	4 200.8	4 289.8	4 011.5	14.1%	100.0%	4 181.0	3 805.7	4 105.5	0.8%	100.0%
Change to 2023 Budget estimate				-			769.7	240.0	376.4		

Table 8.10 Public Finance and Budget Management expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	559.7	764.5	840.8	775.4	11.5%	19.3%	1 284.3	1 486.6	1 680.7	29.4%	32.5%
Compensation of employees	212.6	223.0	234.9	248.8	5.4%	6.0%	251.5	262.6	274.6	3.3%	6.4%
Goods and services	347.1	541.5	605.9	526.6	14.9%	13.3%	1 032.8	1 224.0	1 406.1	38.7%	26.0%
<i>of which:</i>											
<i>Bursaries: Employees</i>	1.2	0.7	1.1	1.2	0.2%	–	1.4	1.6	1.6	10.6%	–
<i>Computer services</i>	1.1	1.2	1.3	4.0	55.2%	0.1%	1.4	1.5	1.5	-27.4%	0.1%
<i>Consultants: Business and advisory services</i>	339.2	532.5	594.0	503.4	14.1%	13.0%	512.0	552.3	583.3	5.0%	13.4%
<i>Inventory: Other supplies</i>	–	–	–	–	–	–	500.0	650.0	800.0	–	12.1%
<i>Travel and subsistence</i>	0.6	1.6	5.6	8.9	150.5%	0.1%	8.8	9.2	9.7	3.1%	0.2%
<i>Operating payments</i>	2.7	3.5	2.1	3.8	12.5%	0.1%	3.8	4.0	4.2	3.3%	0.1%
Transfers and subsidies	2 136.2	3 434.6	3 445.0	3 233.0	14.8%	80.6%	2 894.3	2 316.5	2 422.0	-9.2%	67.5%
Provinces and municipalities	1 481.9	2 366.2	2 379.6	2 384.6	17.2%	56.7%	2 424.0	1 822.5	1 906.0	-7.2%	53.0%
Departmental agencies and accounts	99.7	237.2	139.5	135.3	10.7%	4.0%	131.9	138.1	144.8	2.3%	3.4%
Public corporations and private enterprises	553.0	830.6	924.6	712.8	8.8%	19.9%	338.2	355.6	371.0	-19.6%	11.0%
Households	1.6	0.5	1.4	0.3	-41.9%	–	0.3	0.3	0.3	-6.6%	–
Payments for capital assets	1.2	1.7	4.0	3.0	34.6%	0.1%	2.4	2.6	2.8	-3.3%	0.1%
Machinery and equipment	1.2	1.7	4.0	3.0	34.6%	0.1%	2.4	2.6	2.8	-3.3%	0.1%
Payments for financial assets	0.0	–	0.0	–	-100.0%	–	–	–	–	–	–
Total	2 697.2	4 200.8	4 289.8	4 011.5	14.1%	100.0%	4 181.0	3 805.7	4 105.5	0.8%	100.0%
Proportion of total programme expenditure to vote expenditure	7.9%	6.7%	11.4%	11.7%	–	–	12.6%	11.2%	11.8%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.6	0.5	1.1	0.3	-41.9%	–	0.3	0.3	0.3	-6.6%	–
Employee social benefits	1.6	0.5	1.1	0.3	-41.9%	–	0.3	0.3	0.3	-6.6%	–
Other transfers to households											
Current	–	–	0.3	–	–	–	–	–	–	–	–
Employee social benefits	–	–	0.3	–	–	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	99.7	237.2	139.5	135.3	10.7%	4.0%	131.9	138.1	144.8	2.3%	3.4%
Financial and Fiscal Commission	63.8	63.2	63.8	59.1	-2.5%	1.6%	60.3	63.0	65.8	3.7%	1.5%
Government Technical Advisory Centre	35.9	74.0	52.9	52.7	13.7%	1.4%	51.0	53.5	55.9	2.0%	1.3%
Government Technical Advisory Centre: Independent power producer project preparation support	–	100.0	–	–	–	0.7%	–	–	–	–	–
Government Technical Advisory Centre: Support on infrastructure planning	–	–	22.7	23.5	–	0.3%	20.7	21.7	23.1	-0.6%	0.6%
Provinces and municipalities											
Municipal bank accounts											
Current	688.7	707.3	725.6	719.9	1.5%	18.7%	747.6	762.5	797.4	3.5%	18.8%
Local government financial management grant	544.9	552.1	566.4	568.6	1.4%	14.7%	582.2	589.7	616.7	2.7%	14.6%
Infrastructure skills development grant	143.9	155.2	159.2	151.4	1.7%	4.0%	165.4	172.8	180.7	6.1%	4.2%
Capital	793.1	1 658.9	1 654.0	1 664.7	28.0%	38.0%	1 676.4	1 060.0	1 108.6	-12.7%	34.2%
Programme and project preparation support grant	313.7	341.3	360.9	318.7	0.5%	8.8%	385.8	390.8	408.7	8.6%	9.3%
Neighbourhood development partnership grant	479.4	1 317.6	1 293.1	1 346.0	41.1%	29.2%	1 290.6	669.2	699.9	-19.6%	24.9%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	40.0	233.8	288.8	198.8	70.6%	5.0%	40.0	40.0	40.0	-41.4%	2.0%
Development Bank of Southern Africa	40.0	153.7	95.0	–	-100.0%	1.9%	–	–	–	–	–
Development Bank of Southern Africa: Support to the Infrastructure Fund operations	–	80.2	41.8	46.3	–	1.1%	40.0	40.0	40.0	-4.7%	1.0%
Development Bank of Southern Africa: Support to the Infrastructure Fund social housing programme	–	–	152.0	152.5	–	2.0%	–	–	–	-100.0%	0.9%
Other transfers to private enterprises											
Current	513.0	596.8	635.8	514.0	0.1%	14.9%	298.2	315.6	331.0	-13.6%	9.1%
Various institutions: Employment Creation Facilitation Fund	513.0	596.8	635.8	514.0	0.1%	14.9%	298.2	315.6	331.0	-13.6%	9.1%

Personnel information

Table 8.11 Public Finance and Budget Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Public Finance and Budget Management			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	244	10	245	234.9	1.0	248	248.8	1.0	236	251.5	1.1	232	262.6	1.1	230	274.6	1.2	-2.4%	100.0%
1 – 6	10	9	8	2.5	0.3	8	2.7	0.3	8	2.8	0.4	8	3.0	0.4	8	3.2	0.4	–	3.4%
7 – 10	65	1	71	43.2	0.6	74	48.0	0.6	70	48.0	0.7	70	50.9	0.7	72	55.6	0.8	-0.9%	30.3%
11 – 12	92	–	89	88.6	1.0	89	92.7	1.0	84	93.1	1.1	81	95.9	1.2	78	97.8	1.2	-4.1%	35.1%
13 – 16	77	–	77	100.7	1.3	77	105.4	1.4	74	107.7	1.5	73	112.8	1.5	72	118.0	1.6	-2.3%	31.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Asset and Liability Management

Programme purpose

Manage government's annual funding programme in a manner that ensures prudent cash management and an optimal portfolio of debt and other fiscal obligations. Promote and enforce the prudent financial management of state-owned entities through financial analysis and oversight.

Objectives

- Exercise oversight of state-owned entities on an ongoing basis by:
 - reviewing the corporate plans and annual financial statements of state-owned entities
 - coordinating the borrowing programmes of state-owned entities
 - tracking progress on capital expenditure programmes
 - reviewing applications for funding, guarantees and borrowing limits in terms of the Public Finance Management Act (1999), and monitoring progress.
- Meet government's annual gross borrowing requirement – consisting of the budget deficit and maturing debt by sourcing funds from domestic and international markets, and servicing government's debt optimally.
- Ensure that government's liquidity requirements are consistently met within credit risk guidelines by implementing effective cash management and making sound cash flow forecasts on an ongoing basis.
- Minimise and mitigate risks emanating from government's fiscal obligations to develop and maintain a risk management framework for the debt and contingent liabilities of government by implementing debt management strategies that minimise government's exposure to adverse risks on an ongoing basis.

Subprogrammes

- *Programme Management for Asset and Liability Management* supports the planning, monitoring and delivery of the programme's activities.
- *State-owned Entity Financial Management and Governance* oversees and enables state-owned entities to meet government's policy objectives in a financially and fiscally sustainable manner, and promotes sound corporate governance.
- *Government Debt Management* is responsible for government's long-term funding needs, manages domestic and foreign debt, contributes to the development of financial markets, and maintains sound investor relations.
- *Financial Operations* provides for government's short-term funding needs, the prudent management of cash, the efficient accounting of debt and investment transactions in government, and quality information relating

to the subprogramme's operations. This subprogramme also invests government's surplus cash and supplies reliable computer systems to service government's debt portfolio and cash operations.

- *Strategy and Risk Management* develops and maintains a risk management framework for the debt and contingent liabilities of government, and implements debt management strategies that minimise government's exposure to adverse risks.

Expenditure trends and estimates

Table 8.12 Asset and Liability Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
R million											
Programme Management for Asset and Liability Management	6.3	7.6	18.7	62.6	114.7%	0.3%	33.3	33.3	34.9	-17.7%	15.3%
State-owned Entity Financial Management and Governance	2 962.1	26 600.9	5 148.8	535.0	-43.5%	99.1%	38.8	40.5	42.3	-57.1%	61.3%
Government Debt Management	19.9	18.5	20.6	21.3	2.3%	0.2%	22.8	23.8	24.9	5.3%	8.7%
Financial Operations	25.0	25.8	27.9	27.3	3.0%	0.3%	24.7	25.9	27.2	-0.1%	9.8%
Strategy and Risk Management	9.2	10.4	9.5	12.4	10.5%	0.1%	12.8	13.4	14.0	4.1%	4.9%
Total	3 022.6	26 663.2	5 225.5	658.7	-39.8%	100.0%	132.4	136.9	143.3	-39.9%	100.0%
Change to 2023 Budget estimate							(2.6)	(2.6)	(2.6)		
Economic classification											
Current payments	95.3	97.9	112.8	159.9	18.9%	1.3%	131.6	136.1	142.4	-3.8%	53.2%
Compensation of employees	80.0	83.4	84.1	90.0	4.0%	0.9%	93.3	97.4	101.9	4.2%	35.7%
Goods and services	15.2	14.5	28.7	69.9	66.2%	0.4%	38.2	38.6	40.5	-16.6%	17.5%
of which:											
Audit costs: External	1.4	1.4	1.3	1.6	2.7%	-	1.6	1.7	1.7	4.1%	0.6%
Bursaries: Employees	0.3	0.3	1.1	0.9	40.2%	-	0.8	0.8	0.9	-1.0%	0.3%
Computer services	10.6	10.0	10.8	9.6	-3.5%	0.1%	5.1	5.4	5.8	-15.4%	2.4%
Consultants: Business and advisory services	2.3	2.1	12.8	53.6	186.2%	0.2%	26.3	26.1	27.3	-20.2%	12.4%
Travel and subsistence	0.0	0.1	1.7	2.6	277.6%	-	2.5	2.6	2.8	2.5%	1.0%
Training and development	0.0	0.2	0.2	0.3	104.1%	-	0.6	0.6	0.6	35.7%	0.2%
Transfers and subsidies	1.0	0.9	0.7	-	-100.0%	-	-	-	-	-	-
Households	1.0	0.9	0.7	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.6	1.5	1.1	0.7	5.1%	-	0.8	0.8	0.9	7.8%	0.3%
Machinery and equipment	0.6	1.5	1.1	0.7	5.1%	-	0.8	0.8	0.9	7.8%	0.3%
Payments for financial assets	2 925.7	26 562.9	5 110.9	498.0	-44.6%	98.7%	-	-	-	-100.0%	46.5%
Total	3 022.6	26 663.2	5 225.5	658.7	-39.8%	100.0%	132.4	136.9	143.3	-39.9%	100.0%
Proportion of total programme expenditure to vote expenditure	8.9%	42.8%	13.9%	1.9%	-	-	0.4%	0.4%	0.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.0	0.9	0.7	-	-100.0%	-	-	-	-	-	-
Employee social benefits	1.0	0.9	0.7	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 8.13 Asset and Liability Management personnel numbers and cost by salary level¹

Asset and Liability Management	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost							
Salary level	104	12	101	84.1	0.8	105	90.0	0.9	103	93.3	0.9	102	97.4	1.0	102	101.9	1.0	-0.9%	100.0%
1 – 6	13	12	15	5.0	0.3	17	5.8	0.3	18	6.6	0.4	18	7.0	0.4	18	7.4	0.4	1.9%	17.2%
7 – 10	37	-	38	24.8	0.7	40	27.3	0.7	38	27.4	0.7	39	30.0	0.8	41	33.3	0.8	1.0%	38.1%
11 – 12	33	-	28	28.8	1.0	28	30.2	1.1	27	30.9	1.1	26	31.6	1.2	25	32.2	1.3	-3.7%	26.0%
13 – 16	21	-	20	25.6	1.3	20	26.8	1.3	20	28.4	1.4	19	28.9	1.5	18	29.0	1.6	-3.4%	18.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Financial Accounting and Supply Chain Management Systems

Programme purpose

Facilitate governance and accountability by promoting and enforcing the transparent, economic and effective management of revenue, expenditure, assets, liabilities and supply chain processes in the public sector.

Objectives

- Ensure compliance with the Public Finance Management Act (1999) and the Municipal Finance Management Act (2003) across the 3 spheres of government by facilitating and undertaking special investigations to reduce fraud and corruption on an ongoing basis.
- Ensure sound financial management systems to meet the requirements of the Public Finance Management Act (1999) and the Municipal Finance Management Act (2003) by:
 - providing capacity and support to all spheres of government on policies relating to accounting, reporting, internal auditing and risk management on an ongoing basis
 - developing and implementing government transversal accounting and reporting systems over the medium term
 - maintaining government’s financial systems at 98 per cent availability, including providing reliable, efficient and effective support and user training, over the medium term
 - completing the development of the remaining integrated financial management system’s modules on payroll, core financial management and inventory management, and beginning its rollout over the medium term.
- Support government’s efforts to build capacity in financial management across the 3 spheres of government by introducing minimum competency profiles and offering graduate internships in financial management annually.
- Improve financial management in provincial and local government by:
 - developing and implementing financial recovery plans and providing technical assistance on an ongoing basis
 - supporting municipalities in implementing financial management reforms and ensuring their compliance with the Municipal Finance Management Act (2003), as required, over the medium term.
- Modernise the supply chain management system for government over the medium term by:
 - introducing policy reforms to ensure that all procuring government institutions implement a single supply chain management policy
 - providing training solutions to bridge the skills gap for existing and future supply chain management practitioners.

Subprogrammes

- *Programme Management for Financial Accounting and Supply Chain Management Systems* supports the planning, monitoring and coordination of the deliverables of the programme plan, such as the development and implementation of the integrated financial management system; and facilitates accountability and governance in the public sector, especially in terms of financial management.
- *Office of the Chief Procurement Officer* aims to modernise the state procurement system to be fair, equitable, transparent, competitive and cost effective; enable the efficient, economic, effective and transparent use of financial and other resources, including state assets, for improved service delivery; and promote, support and enforce the transparent and effective management of state procurement and the sound stewardship of government assets and resources.
- *Financial Systems* maintains and improves existing financial management systems; and develops and implements the new integrated financial management system, which aims to replace financial, supply chain and human resources management systems across national and provincial departments.

- *Financial Reporting for National Accounts* is responsible for accounting for the National Revenue Fund and the Reconstruction and Development Programme Fund, providing banking services to national government, providing support for all spheres of government in implementing financial reporting frameworks, and preparing consolidated financial statements.
- *Financial Management Policy and Compliance Improvement* improves financial management and develops financial management regulatory frameworks with local and international best practice; develops and implements accounting policies; and improves risk management and internal audit capacity in government.
- *Audit Statutory Bodies* is a transfer payment to the Auditor-General of South Africa for the implementation of the amendments to the Public Audit Act (2004).
- *Service Charges: Commercial Banks* is a transfer payment that provides for bank charges for the deposit accounts of all government departments.

Expenditure trends and estimates

Table 8.14 Financial Accounting and Supply Chain Management Systems expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management for Financial Accounting and Supply Chain Management Systems	32.1	42.9	41.8	60.5	23.5%	5.7%	74.7	80.3	86.3	12.6%	9.3%
Office of the Chief Procurement Officer	64.6	67.7	73.6	75.3	5.2%	9.1%	82.1	85.7	89.6	5.9%	10.2%
Financial Systems	355.1	400.7	317.6	473.8	10.1%	50.0%	335.7	340.5	358.8	-8.9%	46.2%
Financial Reporting for National Accounts	105.1	107.2	111.3	114.5	2.9%	14.2%	120.3	126.9	132.8	5.1%	15.2%
Financial Management Policy and Compliance Improvement	89.5	92.9	122.2	145.9	17.7%	14.6%	136.5	141.8	149.6	0.9%	17.6%
Audit Statutory Bodies	50.0	50.0	50.0	50.0	–	6.5%	–	–	–	-100.0%	1.5%
Service Charges: Commercial Banks	0.2	0.3	0.2	0.3	17.3%	–	0.4	0.4	0.4	4.6%	–
Total	696.6	761.7	716.7	920.3	9.7%	100.0%	749.7	775.6	817.5	-3.9%	100.0%
Change to 2023 Budget estimate				–			(430.0)	(456.8)	(471.4)		
Economic classification											
Current payments	581.1	645.7	597.2	795.9	11.1%	84.6%	679.4	699.4	737.8	-2.5%	89.3%
Compensation of employees	196.9	208.0	213.1	232.6	5.7%	27.5%	237.7	248.1	259.5	3.7%	30.0%
Goods and services	384.1	437.7	384.1	563.2	13.6%	57.2%	441.7	451.2	478.3	-5.3%	59.3%
of which:						–					–
Audit costs: External	4.9	8.4	5.1	9.6	25.3%	0.9%	10.0	10.4	10.9	4.4%	1.2%
Bursaries: Employees	1.6	0.8	1.2	2.3	13.2%	0.2%	2.8	2.9	3.0	9.2%	0.3%
Computer services	325.7	369.8	292.3	430.4	9.7%	45.8%	292.1	305.2	321.8	-9.2%	41.4%
Consultants: Business and advisory services	44.0	50.9	75.4	103.9	33.2%	8.9%	113.3	108.2	116.8	4.0%	13.6%
Travel and subsistence	0.9	1.7	5.4	6.7	95.3%	0.5%	9.5	10.0	10.5	16.5%	1.1%
Venues and facilities	0.8	2.6	1.1	1.6	25.3%	0.2%	4.4	4.6	4.8	43.4%	0.5%
Transfers and subsidies	112.9	112.1	112.5	112.4	-0.1%	14.5%	64.1	67.0	70.0	-14.6%	9.6%
Departmental agencies and accounts	108.6	109.0	110.3	110.5	0.6%	14.2%	62.2	65.0	68.0	-15.0%	9.4%
Households	4.3	3.1	2.3	1.9	-23.0%	0.4%	1.9	1.9	2.0	1.4%	0.2%
Payments for capital assets	2.6	3.9	6.9	12.0	66.9%	0.8%	6.2	9.3	9.7	-6.8%	1.1%
Machinery and equipment	2.6	3.9	6.9	12.0	66.9%	0.8%	6.2	9.3	9.7	-6.8%	1.1%
Software and other intangible assets	–	0.0	–	–	–	–	–	–	–	–	–
Payments for financial assets	0.1	–	0.0	–	-100.0%	–	–	–	–	–	–
Total	696.6	761.7	716.7	920.3	9.7%	100.0%	749.7	775.6	817.5	-3.9%	100.0%
Proportion of total programme expenditure to vote expenditure	2.0%	1.2%	1.9%	2.7%	–	–	2.3%	2.3%	2.4%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	3.7	1.8	1.6	1.9	-19.2%	0.3%	1.9	1.9	2.0	1.4%	0.2%
Employee social benefits	3.7	1.8	1.6	1.9	-19.2%	0.3%	1.9	1.9	2.0	1.4%	0.2%
Other transfers to households											
Current	0.6	1.3	0.7	–	-100.0%	0.1%	–	–	–	–	–
Bursaries for non-employees	0.6	1.3	0.7	–	-100.0%	0.1%	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	108.6	109.0	110.3	110.5	0.6%	14.2%	62.2	65.0	68.0	-15.0%	9.4%
Accounting Standards Board	14.4	14.4	14.6	14.6	0.5%	1.9%	14.8	15.5	16.2	3.5%	1.9%
Independent Regulatory Board for Auditors	44.2	44.6	45.7	45.9	1.2%	5.8%	47.4	49.5	51.8	4.1%	6.0%
Auditor-General of South Africa	50.0	50.0	50.0	50.0	–	6.5%	–	–	–	-100.0%	1.5%

Personnel information

Table 8.15 Financial Accounting and Supply Chain Management Systems personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Financial Accounting and Supply Chain Management Systems			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	269	43	268	213.1	0.8	280	232.6	0.8	269	237.7	0.9	267	248.1	0.9	264	259.5	1.0	-1.9%	100.0%
1 – 6	11	7	11	3.9	0.4	11	4.0	0.4	10	3.9	0.4	10	4.1	0.4	10	4.4	0.4	-3.1%	3.8%
7 – 10	119	35	122	64.7	0.5	128	70.9	0.6	124	73.0	0.6	125	77.8	0.6	124	81.5	0.7	-1.1%	46.4%
11 – 12	69	–	61	54.9	0.9	65	61.4	0.9	63	63.2	1.0	62	66.1	1.1	63	71.0	1.1	-1.0%	23.4%
13 – 16	70	1	74	89.7	1.2	76	96.3	1.3	72	97.6	1.3	70	100.1	1.4	67	102.6	1.5	-3.9%	26.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: International Financial Relations

Programme purpose

Manage South Africa's interests in shaping regional and global policies that advance the economic, financial and development objectives of the country and Africa.

Objectives

- Advance South Africa and Africa's economic interests by undertaking strategic analyses, engagements and negotiations at regional and global financial and economic forums on an ongoing basis.
- Increase sub-Saharan Africa's voice and South Africa's influence in multilateral international institutions such as the International Monetary Fund, the World Bank Group, the G20 and other influential global financial and economic forums. This will be done by advancing the reform of these institutions through the lobbying of regional groupings on an ongoing basis.
- Enhance South Africa's participation in strategic regional, continental and global governance institutions by seconding South Africans into strategic positions in these institutions, as informed by government's secondment policy, on an ongoing basis.
- Promote regional economic integration in the Southern African Development Community (SADC) region and the Southern African Customs Union, and strengthen economic links within Africa by:
 - providing ongoing support to SADC committees dealing with economic and financial protocols
 - providing ongoing support to the Southern African Customs Union to resolve regional challenges.

Subprogrammes

- *Programme Management for International Financial Relations* supports the planning, monitoring and delivery of the programme's activities with the World Bank country office, the African Development Bank regional resource centre and the New Development Bank; oversees South Africa's representation in international and regional financial institutions; manages bilateral and multilateral relationships on behalf of National Treasury; and plans, implements and monitors programmes and activities that advance South Africa's national interests.
- *International Economic Cooperation* focuses on improving South Africa's participation in regional and international economic institutions by working through key economic institutions and forums such as the Southern African Customs Union, the SADC, the United Nations Economic Commission for Africa, the African Union's New Partnership for Africa's Development, the International Monetary Fund, the G20, the G24, the BRICS group of countries, the Organisation for Economic Cooperation and Development, and the World Economic Forum.

- *African Integration and Support* enables National Treasury's participation in African interventions and arrangements aimed at bringing about support and integration between African states and institutions. This subprogramme facilitates the transfer of funds to Lesotho, Namibia and Eswatini for the Common Monetary Area compensation. In this agreement, South Africa compensates member countries for the use of the rand within their borders. It also includes technical support provided to regional capacity-building institutions such as the Collaborative Budget Reform Initiative, the Infrastructure Consortium for Africa, the African Capacity Building Foundation, the African Institute for Economic Development and Planning, and the International Monetary Fund's Regional Technical Assistance Centre for Southern Africa.
- *International Development Funding Institutions* provides for subscriptions and contributions to international development institutions and banks. This subprogramme transfers funds to the African Development Bank and the International Bank for Reconstruction and Development to pay for shares, and to the African Development Fund and the World Bank Group's International Development Association for the provision of concessional loans and grants to low-income countries.
- *International Projects* transfers funds to international projects and interventions for causes such as capacity building, and catastrophe and disaster relief for low-income countries. To this end, National Treasury contributes to the Commonwealth Fund for Technical Cooperation and the International Finance Facility for Immunisation. The facility transfers funds to the Global Alliance for Vaccines and Immunisation, a public-private global health partnership, to support health care, particularly the provision of vaccines to reduce the number of deaths preventable by vaccination among children in low-income countries.

Expenditure trends and estimates

Table 8.16 International Financial Relations expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2026/27
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
R million											
Programme Management for International Financial Relations	5.4	4.7	10.1	11.0	27.2%	0.2%	10.6	11.1	11.6	1.8%	0.4%
International Economic Cooperation	25.8	27.7	30.5	40.6	16.4%	0.6%	58.5	63.1	66.4	17.8%	2.0%
African Integration and Support	766.6	1 569.2	1 664.2	1 540.5	26.2%	27.6%	1 638.7	1 716.6	1 799.9	5.3%	58.5%
International Development Funding Institutions	5 822.3	6 203.4	1 119.3	1 130.0	-42.1%	71.1%	1 030.7	1 076.4	1 125.7	-0.1%	38.1%
International Projects	20.5	21.5	24.5	27.0	9.6%	0.5%	27.2	28.2	29.4	2.9%	1.0%
Total	6 640.5	7 826.5	2 848.6	2 749.1	-25.5%	100.0%	2 765.7	2 895.5	3 033.0	3.3%	100.0%
Change to 2023 Budget estimate							(110.4)	(109.4)	(109.6)		
Economic classification											
Current payments	30.8	32.2	40.2	51.0	18.3%	0.8%	68.2	73.2	77.0	14.7%	2.4%
Compensation of employees	29.1	30.5	33.0	31.1	2.2%	0.6%	31.7	33.1	34.6	3.7%	1.1%
Goods and services	1.7	1.7	7.1	19.9	128.3%	0.2%	36.5	40.1	42.4	28.6%	1.2%
of which:											
Administrative fees	0.0	0.1	0.1	0.3	247.6%	-	0.6	0.7	0.7	27.8%	-
Bursaries: Employees	0.2	0.2	0.1	0.7	54.3%	-	0.4	0.4	0.4	-13.8%	-
Consultants: Business and advisory services	0.7	-	0.0	2.8	59.8%	-	2.6	0.6	0.7	-37.7%	0.1%
Travel and subsistence	0.1	0.9	5.7	10.9	391.6%	0.1%	10.1	10.7	11.1	0.6%	0.4%
Operating payments	0.5	0.4	0.9	1.3	43.1%	-	1.4	1.4	1.5	3.7%	-
Venues and facilities	-	-	0.0	3.2	-	-	20.6	25.5	27.1	103.5%	0.7%
Transfers and subsidies	922.1	1 744.2	1 848.1	1 743.2	23.7%	31.2%	1 846.5	1 933.6	2 026.6	5.1%	66.0%
Foreign governments and international organisations	922.0	1 744.2	1 847.9	1 743.2	23.7%	31.2%	1 846.5	1 933.6	2 026.6	5.1%	66.0%
Households	0.1	0.0	0.2	0.0	-78.0%	-	-	-	-	-100.0%	-
Payments for capital assets	0.3	0.2	0.2	0.7	35.4%	-	1.0	1.0	1.0	16.3%	-
Machinery and equipment	0.3	0.2	0.2	0.7	35.4%	-	1.0	1.0	1.0	16.3%	-
Payments for financial assets	5 687.4	6 049.9	960.2	954.2	-44.8%	68.0%	850.1	887.7	928.4	-0.9%	31.6%
Total	6 640.5	7 826.5	2 848.6	2 749.1	-25.5%	100.0%	2 765.7	2 895.5	3 033.0	3.3%	100.0%
Proportion of total programme expenditure to vote expenditure	19.5%	12.5%	7.6%	8.0%	-	-	8.3%	8.5%	8.7%	-	-

Table 8.16 International Financial Relations expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.1	0.0	0.2	0.0	-78.0%	-	-	-	-	-100.0%	-
Employee social benefits	0.1	0.0	0.2	0.0	-78.0%	-	-	-	-	-100.0%	-
Foreign governments and international organisations											
Current	787.1	1 605.3	1 668.6	1 561.8	25.7%	28.0%	1 665.9	1 744.9	1 829.3	5.4%	59.4%
Common Monetary Area compensation	763.0	1 565.7	1 622.1	1 529.0	26.1%	27.3%	1 633.3	1 711.0	1 794.0	5.5%	58.3%
Collaborative Africa Budget Reform Initiative	2.2	2.3	2.6	3.0	10.7%	0.1%	2.6	2.7	2.8	-2.4%	0.1%
Commonwealth Fund for Technical Cooperation	5.7	5.9	6.4	7.0	7.3%	0.1%	6.3	6.6	7.0	-	0.2%
International Finance Facility for Immunisation	14.8	15.6	18.0	20.0	10.5%	0.3%	20.9	21.6	22.4	3.9%	0.7%
African Institute for Economic Development and Planning	1.3	1.1	-	1.5	3.5%	-	1.4	1.5	1.6	2.5%	0.1%
Regional Technical Assistance Centre for Southern Africa	0.1	-	1.3	1.4	162.3%	-	1.4	1.5	1.5	4.5%	0.1%
New Development Bank Project Preparation Fund	-	14.6	18.2	-	-	0.2%	-	-	-	-	-
Capital	134.9	138.9	179.2	181.4	10.4%	3.2%	180.6	188.7	197.4	2.8%	6.5%
African Development Fund	78.6	79.2	77.7	109.4	11.7%	1.7%	114.3	119.4	124.9	4.5%	4.1%
World Bank Group	56.3	59.7	63.3	66.3	5.6%	1.2%	66.3	69.3	72.5	3.0%	2.4%
Financial Intermediary Fund	-	-	38.3	5.7	-	0.2%	-	-	-	-100.0%	-

Personnel information

Table 8.17 International Financial Relations personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/2		2024/25		2025/26		2026/27									
International Financial Relations		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	32	2	30	33.0	1.1	26	31.1	1.2	25	31.7	1.3	24	33.1	1.4	24	34.6	1.5	-3.5%	100.0%
1-6	2	2	2	0.6	0.3	2	0.7	0.3	2	0.7	0.4	1	0.2	0.4	1	0.2	0.4	-34.5%	5.2%
7-10	10	-	8	5.6	0.7	7	5.0	0.7	6	4.0	0.7	6	4.3	0.8	7	5.6	0.8	-2.0%	25.0%
11-12	7	-	6	6.4	1.1	4	4.1	1.2	4	4.4	1.2	4	4.6	1.3	4	4.9	1.4	-	14.4%
13-16	13	-	14	20.3	1.5	14	21.3	1.5	14	22.6	1.6	14	24.0	1.7	13	23.9	1.8	-2.0%	55.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Civil and Military Pensions, Contributions to Funds and Other Benefits

Programme purpose

Provide for government’s pension and post-retirement medical benefit obligations to former employees of state departments and bodies. Provide for similar benefits to retired members of the military.

Objectives

- Ensure the effective administration of pension, retirement and other policies on an ongoing basis by completing annual reviews and implementing recommendations in accordance with stakeholder agreements on pension reforms, post-retirement medical benefits, political office bearers and pension legislation.
- Ensure good service to eligible applicants and recipients on an ongoing basis by:
 - processing member applications and making payments punctually, as required by applicable legislation

- processing post-retirement medical benefit applications within 60 days of receipt, and paying all medical subsidies within 7 days of receipt of a valid and correct claim
- processing and paying injury-on-duty benefits to civil servants within 45 days of receipt of completed documentation
- ensuring the accurate payment of military pensions within 45 days of receipt and medical accounts within 30 days of receipt of the claim with no backlog.

Subprogrammes

- *Government Pensions Administration Agency* provides administrative services, in accordance with the Temporary Employees Pension Fund Act (1979) and the Associated Institutions Pension Fund Act (1963), for post-retirement medical subsidies, as provided for and regulated by resolutions of the Public Service Coordinating Bargaining Council, the Military Pensions Act (1976) and military pensions in terms of this act; for injury-on-duty payments in terms of the Compensation for Occupational Injuries and Diseases Act (1993); and special pensions in terms of the Special Pensions Act (1996) on behalf of National Treasury.
- *Civil Pensions and Contributions to Funds* provides for the processing and payment of pensions and medical subsidies to retired civil servants; and pension payments to injured or disabled civil servants and former struggle veterans or, if they are deceased, their dependants in terms of various statutes, collective bargaining agreements and other commitments. All payments related to this subprogramme are administered by the *Government Pensions Administration Agency* subprogramme.
- *Military Pensions and Other Benefits* provides for the processing and payment of military pension benefits and medical claims arising from injuries sustained during various wars, including South Africa's liberation wars. These include payments to former members of the legislative assembly of the former Venda, Transkei, Ciskei and Bophuthatswana governments; judges or their widows/widowers in terms of the Judges' Remuneration and Conditions of Employment Act (2001); and former state presidents, among other benefits.

Expenditure trends and estimates

Table 8.18 Civil and Military Pensions, Contributions to Funds and Other Benefits expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Government Pensions Administration Agency	60.0	61.7	64.4	72.5	6.5%	1.0%	66.7	70.2	75.9	1.5%	1.0%
Civil Pensions and Contributions to Funds	4 749.3	5 766.3	6 493.4	6 315.5	10.0%	94.7%	6 749.9	7 021.4	7 355.0	5.2%	95.4%
Military Pensions and Other Benefits	379.5	214.9	215.8	244.9	-13.6%	4.3%	251.5	265.0	277.4	4.2%	3.6%
Total	5 188.8	6 042.8	6 773.6	6 632.9	8.5%	100.0%	7 068.1	7 356.6	7 708.4	5.1%	100.0%
Change to 2023 Budget estimate				–			(287.1)	(328.0)	(328.3)		
Economic classification											
Current payments	60.0	61.7	64.4	72.5	6.5%	1.0%	66.7	70.2	75.9	1.5%	1.0%
Goods and services	60.0	61.7	64.4	72.5	6.5%	1.0%	66.7	70.2	75.9	1.5%	1.0%
of which:											
Consultants: Business and advisory services	60.0	61.7	64.4	72.5	6.5%	1.0%	66.7	70.2	75.9	1.5%	1.0%
Transfers and subsidies	5 128.8	5 981.1	6 709.2	6 560.4	8.6%	99.0%	7 001.4	7 286.5	7 632.4	5.2%	99.0%
Foreign governments and international organisations	–	0.6	0.6	1.0	–	–	0.7	0.7	0.9	-4.2%	–
Households	5 128.8	5 980.5	6 708.6	6 559.4	8.5%	98.9%	7 000.7	7 285.7	7 631.5	5.2%	99.0%
Payments for financial assets	–	0.0	–	–	–	–	–	–	–	–	–
Total	5 188.8	6 042.8	6 773.6	6 632.9	8.5%	100.0%	7 068.1	7 356.6	7 708.4	5.1%	100.0%
Proportion of total programme expenditure to vote expenditure	15.2%	9.7%	18.1%	19.3%	–	–	21.3%	21.6%	22.2%	–	–

Table 8.18 Civil and Military Pensions, Contributions to Funds and Other Benefits expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million											
Households											
Social benefits											
Current	5 128.8	5 980.5	6 708.6	6 559.4	8.5%	98.9%	7 000.7	7 285.7	7 631.5	5.2%	99.0%
Contribution to provident funds for associated institutions	0.2	0.3	0.3	0.3	17.9%	–	0.3	0.4	0.4	9.6%	–
Parliamentary awards	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Other benefits	30.0	120.6	113.8	115.8	56.9%	1.5%	116.0	121.4	127.2	3.2%	1.7%
Injury on duty	572.3	717.4	831.3	788.2	11.3%	11.8%	757.9	809.7	847.4	2.4%	11.1%
Post-retirement medical scheme	3 584.2	4 448.6	5 070.1	4 816.8	10.4%	72.7%	5 305.9	5 492.3	5 749.9	6.1%	74.3%
Special pensions	552.9	464.8	466.9	495.0	-3.6%	8.0%	504.8	525.4	549.9	3.6%	7.2%
Political Office Bearers Pension Fund	–	–	–	3.3	–	–	32.6	34.9	37.5	124.5%	0.4%
Pension benefits: President of South Africa	6.1	10.4	10.4	15.1	35.3%	0.2%	13.7	14.4	15.2	0.3%	0.2%
Military pensions: Ex-service personnel	0.3	0.6	0.5	1.8	91.1%	–	1.2	2.0	2.1	5.3%	–
South African citizen force	268.2	201.3	203.5	228.9	-5.1%	3.7%	237.2	247.9	259.4	4.3%	3.4%
Civil protection	0.0	0.0	–	0.0	-1.5%	–	0.0	0.0	0.0	4.6%	–
Other benefits: Ex-service personnel	8.6	12.9	11.8	14.2	18.1%	0.2%	13.1	15.1	15.9	4.0%	0.2%
Non-statutory forces	102.4	–	–	–	-100.0%	0.4%	–	–	–	–	–
Post-retirement medical scheme: Parliamentary staff	3.5	3.6	–	3.7	1.8%	–	3.9	4.0	4.2	4.5%	0.1%
Early retirement costs	–	–	–	76.3	–	0.3%	14.1	18.1	22.4	-33.6%	0.5%
Foreign governments and international organisations											
Current	–	0.6	0.6	1.0	–	–	0.7	0.7	0.9	-4.2%	–
United Kingdom tax	–	0.6	0.6	1.0	–	–	0.7	0.7	0.9	-4.2%	–

Programme 8: Revenue Administration

Programme purpose

Ensure the efficient transfer of funds to the South African Revenue Service for the administration of an efficient tax system and for the provision of tax education to the public. Ensure maximum compliance with tax and customs legislation, maximise revenue collection and facilitate trade.

Objective

- Ensure the administration of an effective tax system, the provision of tax education to the public and maximum compliance with tax and customs legislation, and maximise revenue collection, by ensuring the monthly transfer of funds to the South African Revenue Service.

Subprogramme

- *South African Revenue Service* transfers funds to the South African Revenue Service to provide core tax administration services and maintain the ICT services that support its operations.

Expenditure trends and estimates

Table 8.19 Revenue Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
South African Revenue Service	10 271.9	11 295.2	11 635.8	13 157.6	8.6%	100.0%	12 388.6	12 881.6	12 395.3	-2.0%	100.0%
Total	10 271.9	11 295.2	11 635.8	13 157.6	8.6%	100.0%	12 388.6	12 881.6	12 395.3	-2.0%	100.0%
Change to 2023 Budget estimate				-			752.3	746.5	(295.8)		
Economic classification											
Transfers and subsidies	10 271.9	11 295.2	11 635.8	13 157.6	8.6%	100.0%	12 388.6	12 881.6	12 395.3	-2.0%	100.0%
Departmental agencies and accounts	10 271.9	11 295.2	11 635.8	13 157.6	8.6%	100.0%	12 388.6	12 881.6	12 395.3	-2.0%	100.0%
Total	10 271.9	11 295.2	11 635.8	13 157.6	8.6%	100.0%	12 388.6	12 881.6	12 395.3	-2.0%	100.0%
Proportion of total programme expenditure to vote expenditure	30.1%	18.1%	31.0%	38.3%	-	-	37.3%	37.8%	35.7%	-	-
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	8 015.3	10 198.9	11 085.8	12 657.6	16.5%	90.5%	11 946.0	12 469.8	11 997.2	-1.8%	96.6%
South African Revenue Service: Operations	7 972.7	10 154.1	11 039.3	12 606.4	16.5%	90.1%	11 892.5	12 413.8	11 938.7	-1.8%	96.1%
South African Revenue Service: Office of the Tax Ombud	42.5	44.9	46.5	51.2	6.4%	0.4%	53.5	55.9	58.5	4.5%	0.4%
Capital	2 256.6	1 096.3	550.0	500.0	-39.5%	9.5%	442.5	411.9	398.1	-7.3%	3.4%
South African Revenue Service: Machinery and equipment	2 256.6	1 096.3	550.0	500.0	-39.5%	9.5%	442.5	411.9	398.1	-7.3%	3.4%

Programme 9: Financial Intelligence and State Security

Programme purpose

Ensure the efficient transfer of funds to the Financial Intelligence Centre and State Security Agency to enhance the state's ability to combat financial crime, including money laundering and terror financing activities. Gather intelligence for the purposes of national security, defence and combating crime.

Objective

- Enhance the state's ability to combat financial crime, including money laundering and terror financing activities, and gather intelligence for the purposes of national security, defence and combating crime, by ensuring the monthly transfer of funds to the Financial Intelligence Centre and State Security Agency.

Subprogrammes

- Financial Intelligence Centre* facilitates transfer payments to the Financial Intelligence Centre, which enhances the integrity of the South African financial system while creating new ways for investigating authorities to combat criminal activity.
- Secret Services* facilitates transfer payments to the South African Secret Services, which provides government with accurate, up-to-date, policy-relevant and timeous foreign intelligence to promote, enhance and protect national security and the interests of South Africa and its citizens.

Expenditure trends and estimates

Table 8.20 Financial Intelligence and State Security expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Financial Intelligence Centre	296.7	297.3	316.8	385.7	9.1%	6.2%	400.9	442.5	463.6	6.3%	7.7%
Secret Services	4 646.1	4 702.3	5 078.7	5 038.7	2.7%	93.8%	4 864.7	5 079.8	5 311.6	1.8%	92.3%
Total	4 942.9	4 999.5	5 395.5	5 424.5	3.1%	100.0%	5 265.6	5 522.3	5 775.2	2.1%	100.0%
Change to 2023 Budget estimate				–			(538.4)	(563.6)	(589.5)		
Economic classification											
Transfers and subsidies	4 942.9	4 999.5	5 395.5	5 424.5	3.1%	100.0%	5 265.6	5 522.3	5 775.2	2.1%	100.0%
Departmental agencies and accounts	4 942.9	4 999.5	5 395.5	5 424.5	3.1%	100.0%	5 265.6	5 522.3	5 775.2	2.1%	100.0%
Total	4 942.9	4 999.5	5 395.5	5 424.5	3.1%	100.0%	5 265.6	5 522.3	5 775.2	2.1%	100.0%
Proportion of total programme expenditure to vote expenditure	14.5%	8.0%	14.4%	15.8%	–	–	15.8%	16.2%	16.6%	–	–
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	4 605.3	4 646.7	4 994.2	5 039.2	3.0%	92.9%	4 863.0	5 101.7	5 335.3	1.9%	92.5%
Financial Intelligence Centre: Operations	278.8	279.1	292.3	366.4	9.5%	5.9%	380.6	421.3	441.5	6.4%	7.3%
Secret Services: Operations	4 326.6	4 367.6	4 701.9	4 672.9	2.6%	87.0%	4 482.4	4 680.3	4 893.8	1.6%	85.2%
Capital	337.6	352.9	401.3	385.3	4.5%	7.1%	402.6	420.6	439.9	4.5%	7.5%
Financial Intelligence Centre: Machinery and equipment	18.0	18.2	24.6	19.4	2.5%	0.4%	20.2	21.2	22.1	4.5%	0.4%
Secret Services: Machinery and equipment	319.6	334.7	376.8	365.9	4.6%	6.7%	382.3	399.5	417.8	4.5%	7.1%

Entities

Accounting Standards Board

Selected performance indicators

Table 8.21 Accounting Standards Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of accounting forum meetings hosted on generally recognised accounting practice standard application issues per year	Administration	Priority 3: Education, skills and health	8	8	8	8	8	8	8
Number of communication articles to raise awareness of any new developments in relation to accounting practice standards among stakeholders per year	Administration	Priority 1: A capable, ethical and developmental state	5	5	4	4	4	4	4
Number of international board meetings attended per year	Administration	Priority 7: A better Africa and world	4	4	4	4	4	4	4

Entity overview

The Accounting Standards Board was established to develop uniform standards of generally recognised accounting practice for all spheres of government in terms of section 216(1)(a) of the Constitution and the Public Finance Management Act (1999). The board also promotes transparency in and the effective management of the revenue, expenditure, assets and liabilities of the entities to which the standards apply.

The board's Taking Stock programme assesses the development, approval and adoption of generally recognised standards by organs of state. Upon completion of the programme in 2026, the board intends to focus on enhancing the use of information obtained from financial statements and on aligning existing standards with international best practice. The generally recognised standard on social benefits is expected to be approved by the Minister of Finance in 2024/25 and the development of guidelines on non-exchange expenses is set to commence in 2025/26.

Spending on compensation of the board's 7 employees is expected to increase at an average annual rate of 6.7 per cent, from R10.5 million in 2023/24 to R12.8 million in 2026/27, in line with inflation. Expenditure on goods and services is expected to decrease at an average annual rate of 5.5 per cent, from R4.2 million in 2023/24 to R3.5 million in 2026/27, due to the board having closed down its physical office in favour of remote work after the COVID-19 pandemic. Total expenditure is expected to increase at an average annual rate of 3.4 per cent, from R14.8 million in 2023/24 to R16.3 million in 2026/27.

The board derives 98.9 per cent (R46.5 million) of its revenue through transfers from the department. Revenue is expected to increase at an average annual rate of 3.4 per cent, from R14.8 million in 2023/24 to R16.3 million in 2026/27.

Programmes/Objectives/Activities

Table 8.22 Accounting Standards Board expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	11.7	13.5	12.2	14.8	7.9%	100.0%	15.1	15.6	16.3	3.4%	100.0%
Total	11.7	13.5	12.2	14.8	7.9%	100.0%	15.1	15.6	16.3	3.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.23 Accounting Standards Board statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	0.2	0.2	0.3	0.1	-14.2%	1.7%	0.3	0.2	0.1	-2.4%	1.1%
Other non-tax revenue	0.2	0.2	0.3	0.1	-14.2%	1.7%	0.3	0.2	0.1	-2.4%	1.1%
Transfers received	11.6	13.2	13.0	14.6	8.2%	98.3%	14.8	15.5	16.2	3.5%	98.9%
Total revenue	11.8	13.4	13.3	14.8	7.8%	100.0%	15.1	15.6	16.3	3.4%	100.0%
Expenses											
Current expenses	11.7	13.5	12.2	14.8	7.9%	100.0%	15.1	15.6	16.3	3.4%	100.0%
Compensation of employees	9.6	10.5	9.4	10.5	3.3%	76.9%	11.1	11.9	12.8	6.7%	74.8%
Goods and services	2.1	2.9	2.7	4.2	26.1%	22.3%	3.9	3.6	3.5	-5.5%	24.7%
Depreciation	0.1	0.1	0.1	0.1	-12.6%	0.7%	0.1	0.1	0.0	-52.8%	0.4%
Total expenses	11.7	13.5	12.2	14.8	7.9%	100.0%	15.1	15.6	16.3	3.4%	100.0%
Surplus/(Deficit)	-	(0.2)	1.1	-	-	-	-	-	-	-	-

Table 8.23 Accounting Standards Board statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Cash flow from operating activities	2.2	(1.8)	3.4	(0.1)	-131.1%	100.0%	(0.2)	(0.1)	(0.1)	18.5%	100.0%
Receipts											
Transfers received	14.4	14.4	14.6	14.6	0.5%	99.9%	14.8	15.5	16.2	3.5%	100.0%
Financial transactions in assets and liabilities	0.0	0.0	0.0	-	-100.0%	0.1%	-	-	-	-	-
Total receipts	14.4	14.4	14.6	14.6	0.4%	100.0%	14.8	15.5	16.2	3.5%	100.0%
Payment											
Current payments	12.2	13.5	11.2	14.7	6.4%	95.9%	15.0	15.6	16.3	3.5%	100.0%
Compensation of employees	9.9	10.8	8.5	10.5	2.2%	73.8%	11.1	11.9	12.8	6.7%	75.1%
Goods and services	2.3	2.7	2.7	4.2	21.4%	22.1%	3.9	3.6	3.5	-5.6%	24.9%
Transfers and subsidies	-	2.7	-	-	-	4.1%	-	-	-	-	-
Total payments	12.2	16.1	11.2	14.7	6.4%	100.0%	15.0	15.6	16.3	3.5%	100.0%
Net cash flow from investing activities	0.0	0.1	0.3	0.1	46.9%	100.0%	0.2	0.1	0.1	-4.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.1)	(0.1)	(0.0)	-	-100.0%	-102.4%	(0.1)	(0.1)	(0.0)	-	-44.7%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.0	-	-	-	3.7%	-	-	-	-	-
Other flows from investing activities	0.2	0.2	0.3	0.1	-10.1%	198.6%	0.3	0.2	0.1	-2.4%	144.7%
Net increase/(decrease) in cash and cash equivalents	2.3	(1.6)	3.7	0.1	-70.0%	9.6%	(0.0)	0.0	(0.0)	-125.2%	100.0%
Statement of financial position											
Carrying value of assets of which:	0.4	0.2	0.1	0.0	-62.0%	5.5%	0.0	0.1	0.0	-3.5%	6.8%
Acquisition of assets	(0.1)	(0.1)	(0.0)	-	-100.0%	-	(0.1)	(0.1)	(0.0)	-	-
Receivables and prepayments	0.2	-	0.1	-	-100.0%	1.3%	-	-	-	-	-
Cash and cash equivalents	3.6	1.9	5.7	0.6	-43.7%	93.1%	0.5	0.5	0.5	-6.5%	93.2%
Total assets	4.1	2.1	5.8	0.7	-45.7%	100.0%	0.6	0.6	0.5	-6.4%	100.0%
Accumulated surplus/(deficit)	0.4	0.2	1.3	-	-100.0%	10.0%	0.0	0.0	(0.1)	-	-0.3%
Capital reserve fund	2.8	1.4	3.0	-	-100.0%	46.4%	-	-	-	-	-
Trade and other payables	0.3	0.2	0.2	0.1	-21.4%	10.5%	0.2	0.2	0.2	5.7%	27.1%
Provisions	0.6	0.4	1.3	0.5	-4.8%	33.0%	0.4	0.4	0.4	-6.4%	73.2%
Total equity and liabilities	4.1	2.1	5.8	0.7	-45.7%	100.0%	0.6	0.6	0.5	-6.4%	100.0%

Personnel information

Table 8.24 Accounting Standards Board personnel numbers and cost by salary level

Accounting Standards Board	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Salary level	7	7	7	9.4	1.3	7	10.5	1.5	7	11.1	1.6	7	11.9	1.7	7	12.8	1.8	-	100.0%
1-6	1	1	1	0.4	0.4	1	0.4	0.4	1	0.4	0.4	1	0.5	0.5	1	0.5	0.5	-	14.3%
11-12	1	1	1	1.0	1.0	1	1.0	1.0	1	1.0	1.0	1	1.1	1.1	1	1.1	1.1	-	14.3%
13-16	4	4	4	4.9	1.2	4	6.4	1.6	4	6.7	1.7	4	7.2	1.8	4	7.7	1.9	-	57.1%
17-22	1	1	1	3.0	3.0	1	2.8	2.8	1	3.0	3.0	1	3.2	3.2	1	3.4	3.4	-	14.3%

1. Rand million.

Cooperative Banks Development Agency

Selected performance indicators

Table 8.25 Cooperative Banks Development Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of outreach and education activities conducted on the cooperative financial institution model for groups and institutions per year	Administration	Priority 2: Economic transformation and job creation	26	33	13	10	10	12	12
Number of cooperative financial institutions provided with direct technical assistance per year	Capacity building and information		66	72	64	99	100	100	100
Number of monitoring visits conducted per year	Capacity building and information		23	45	42	40	40	40	45

Entity overview

The Cooperative Banks Development Agency was established in terms of the Cooperative Banks Act (2007). The agency is mandated to facilitate, support and develop cooperative banking with the strategic focus of driving growth and sustainability in the cooperative banking sector, and contributing to a transformed financial services sector in terms of ownership and meaningful participation in the mainstream banking sector. The agency also promotes access to finance for SMMEs and the financial inclusion of underserved communities through the provision of retail banking services.

Over the medium term, the agency will focus on expanding the footprint of sustainable, professionalised, modernised and technology-enabled cooperative banking institutions, thereby growing the membership base, member deposits and the asset base. This entails directly supporting, promoting and developing cooperative banking institutions through the provision of training and education workshops, information sessions, and the development of management tools to enhance their performance. The agency's planned merger with the Small Enterprise Development Agency and Small Enterprise Finance Agency is scheduled for April 2025.

Total expenditure is projected to increase at an average annual rate of 1 per cent, from R24.6 million in 2023/24 to R25.3 million in 2026/27. Spending on compensation of employees is projected to increase at an average rate of 0.2 per cent, from R13.9 million in 2023/24 to R14 million in 2026/27. This nominal increase in spending is due to a budget reduction of R15 million implemented on the entity's budget over the medium term. The agency is set to derive 82.9 per cent (R57.9 million) of its revenue over the medium term through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 8.26 Cooperative Banks Development Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	13.8	11.4	12.3	14.1	0.6%	60.9%	12.6	13.3	14.0	-0.2%	57.0%
Capacity building and information	7.5	7.6	7.7	10.5	11.7%	39.1%	8.3	10.7	11.3	2.6%	43.0%
Total	21.3	19.0	20.0	24.6	4.8%	100.0%	21.0	24.0	25.3	1.0%	100.0%

Statements of financial performance, cash flow and financial position**Table 8.27 Cooperative Banks Development Agency statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Revenue											
Non-tax revenue	8.6	5.6	4.4	3.7	-24.9%	20.8%	4.1	4.2	4.2	4.3%	17.1%
Sale of goods and services other than capital assets	0.0	–	–	0.0	-12.6%	–	–	–	–	-100.0%	–
Other sales	0.0	–	–	0.0	-12.6%	–	–	–	–	-100.0%	–
Other non-tax revenue	8.6	5.6	4.4	3.7	-24.9%	20.8%	4.1	4.2	4.2	4.3%	17.1%
Transfers received	20.5	20.4	21.4	20.9	0.7%	79.2%	16.9	19.9	21.1	0.4%	82.9%
Total revenue	29.1	26.0	25.8	24.6	-5.5%	100.0%	21.0	24.0	25.3	1.0%	100.0%
Expenses											
Current expenses	21.3	19.0	20.0	24.6	4.8%	100.0%	21.0	24.0	25.3	1.0%	100.0%
Compensation of employees	12.3	10.3	10.5	13.9	4.1%	55.4%	12.2	13.1	14.0	0.2%	56.1%
Goods and services	8.8	8.4	8.8	10.5	6.2%	43.1%	8.7	10.9	11.2	2.2%	43.4%
Depreciation	0.2	0.3	0.7	0.2	-11.4%	1.6%	0.1	0.1	0.1	-10.9%	0.5%
Total expenses	21.3	19.0	20.0	24.6	4.8%	100.0%	21.0	24.0	25.3	1.0%	100.0%
Surplus/(Deficit)	7.8	7.0	5.8	–	-100.0%		–	–	–	–	
Cash flow statement											
Cash flow from operating activities	7.3	0.6	(2.4)	(1.4)	-157.8%	100.0%	(2.0)	(2.0)	(1.5)	1.0%	100.0%
Receipts											
Non-tax receipts	0.6	0.6	1.0	0.1	-38.0%	2.6%	0.5	0.5	0.2	11.1%	1.7%
Sales of goods and services other than capital assets	0.0	0.0	0.0	0.0	-58.0%	0.1%	–	–	–	-100.0%	–
Other tax receipts	0.6	0.5	1.0	0.1	-37.4%	2.6%	0.5	0.5	0.2	11.6%	1.7%
Transfers received	21.5	20.8	20.8	20.9	-0.9%	97.4%	16.9	19.9	21.1	0.4%	98.3%
Total receipts	22.1	21.4	21.8	21.1	-1.6%	100.0%	17.4	20.3	21.3	0.5%	100.0%
Payment											
Current payments	14.8	20.8	20.1	22.5	14.9%	95.7%	19.3	22.4	22.8	0.5%	100.0%
Compensation of employees	11.9	10.3	10.5	13.9	5.3%	58.9%	12.2	13.1	14.0	0.2%	61.2%
Goods and services	2.9	10.5	9.5	8.6	43.8%	36.8%	7.1	9.3	8.8	1.0%	38.8%
Transfers and subsidies	–	–	4.1	–	–	4.3%	–	–	–	–	–
Total payments	14.8	20.8	24.2	22.5	14.9%	100.0%	19.3	22.4	22.8	0.5%	100.0%
Net cash flow from investing activities	(0.8)	0.0	(0.0)	–	-100.0%	–	–	–	–	–	–
Acquisition of property, plant, equipment and intangible assets	(0.7)	–	–	–	-100.0%	–	–	–	–	–	–
Acquisition of software and other intangible assets	(0.0)	(0.0)	(0.0)	–	-100.0%	–	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	6.5	0.7	(2.4)	(1.4)	-159.9%	4.0%	(2.0)	(2.0)	(1.5)	1.0%	100.0%
Statement of financial position											
Carrying value of assets	0.7	0.4	0.2	0.6	-6.0%	4.4%	0.3	0.2	0.4	-12.9%	9.6%
<i>of which:</i>											
Acquisition of assets	(0.7)	–	–	–	-100.0%	–	–	–	–	–	–
Receivables and prepayments	0.0	0.0	0.0	0.0	2.9%	0.1%	0.0	0.0	0.0	-5.9%	0.3%
Cash and cash equivalents	21.0	21.6	19.2	4.3	-41.0%	95.5%	3.7	3.5	2.4	-17.3%	90.1%
Total assets	21.7	22.1	19.4	4.9	-39.2%	100.0%	4.0	3.7	2.8	-16.8%	100.0%
Accumulated surplus/(deficit)	8.5	7.8	8.6	0.6	-59.5%	32.6%	0.3	0.8	0.2	-27.4%	11.9%
Capital and reserves	2.2	2.3	2.4	2.4	3.0%	20.5%	2.5	2.5	2.5	1.4%	66.8%
Capital reserve fund	9.5	10.0	6.4	1.0	-52.8%	35.6%	0.5	–	–	-100.0%	8.3%
Trade and other payables	0.6	1.1	1.6	0.4	-9.2%	6.1%	0.4	0.2	0.1	-37.5%	6.9%
Provisions	0.9	0.9	0.3	0.5	-18.9%	5.1%	0.4	0.2	–	-100.0%	6.2%
Total equity and liabilities	21.7	22.1	19.4	4.9	-39.2%	100.0%	4.0	3.7	2.8	-16.8%	100.0%

Personnel information

Table 8.28 Cooperative Banks Development Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/ Total (%)	
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost		
Cooperative Banks																			
Development Agency																			
Salary level	18	18	15	10.5	0.7	18	13.9	0.8	15	12.2	0.8	15	13.1	0.9	15	14.0	0.9	-5.9%	100.0%
1-6	1	1	1	1.2	1.2	1	1.3	1.3	1	1.5	1.5	1	1.6	1.6	1	1.7	1.7	-	6.4%
7-10	8	8	8	3.0	0.4	8	3.4	0.4	8	3.7	0.5	8	4.0	0.5	8	4.3	0.5	-	51.1%
11-12	6	6	3	2.7	0.9	6	5.6	0.9	3	3.0	1.0	3	3.2	1.1	3	3.5	1.2	-20.6%	23.3%
13-16	3	3	3	3.6	1.2	3	3.6	1.2	3	3.9	1.3	3	4.2	1.4	3	4.5	1.5	-	19.2%

1. Rand million.

Development Bank of Southern Africa

Selected performance indicators

Table 8.29 Development Bank of Southern Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Cost-to-income ratio (bank wide) per year	Administration	Priority 2: Economic transformation and job creation	25%	23.7%	24%	32%	31%	31%	31%
			(R1.3bn/ R5.1bn)	(R1.4bn/ R6.1bn)	(R1.6bn/ R6.9bn)				
Value of disbursements to infrastructure-related projects per year	Development finance		R13.5bn	R12.9bn	R12.7bn	R14bn	R14.5bn	R15bn	R15bn

Entity overview

The Development Bank of Southern Africa was reconstituted in terms of the Development Bank of Southern Africa Act (1997) as a development finance institution with the primary purpose of promoting economic development and growth. The bank also promotes human resource development and institutional capacity building by mobilising financial and other resources from the national and international private and public sectors for sustainable development projects and programmes in South Africa and other Southern African countries.

Over the medium term, the bank aims to focus on infrastructure development. It is committed to supporting government's economic recovery by disbursing infrastructure funding in priority areas such as energy, transport and ICT; and aims to contribute towards the development of municipal capacity in the provision of electricity, water and sanitation. In support of these aims, the bank intends to disburse R15.9 billion by 2026/27.

Spending on compensation of employees is projected to increase at an average annual rate of 8.1 per cent, from R1 billion in 2023/24 to R1.3 billion in 2026/27, due to salary increases and performance incentives. Total expenditure is expected to increase at an average annual rate of 8.1 per cent, from R8.5 billion in 2023/24 to R10.7 billion in 2026/27. The bank is set to derive 96.5 per cent (R40.2 billion) of its revenue over the period ahead through interest from investments and fees charged.

Programmes/Objectives/Activities

Table 8.30 Development Bank of Southern Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	865.4	970.1	1 329.4	1 723.6	25.8%	17.4%	1 883.1	1 987.2	2 084.4	6.5%	19.6%	
Development finance	5 228.9	4 711.2	5 453.0	6 484.8	7.4%	79.5%	7 608.9	7 990.4	8 293.0	8.5%	77.5%	
Non-financing development activities	190.2	195.0	233.1	246.4	9.0%	3.1%	272.3	290.4	309.5	7.9%	2.9%	
Total	6 284.5	5 876.3	7 015.5	8 454.8	10.4%	100.0%	9 764.3	10 268.0	10 686.9	8.1%	100.0%	

Statements of financial performance, cash flow and financial position**Table 8.31 Development Bank of Southern Africa statements of financial performance, cash flow and financial position**

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	7 667.2	9 467.6	11 936.6	10 885.9	12.4%	98.2%	13 097.5	13 743.4	14 558.7	10.2%	99.6%	
Sale of goods and services other than capital assets	187.9	279.8	334.7	352.6	23.4%	2.8%	366.0	405.7	456.1	9.0%	3.0%	
Other non-tax revenue	7 479.3	9 187.8	11 601.9	10 533.3	12.1%	95.4%	12 731.5	13 337.7	14 102.6	10.2%	96.5%	
Transfers received	40.0	233.8	288.8	198.8	70.6%	1.8%	-	-	-	-100.0%	0.4%	
Total revenue	7 707.2	9 701.4	12 225.5	11 084.7	12.9%	100.0%	13 097.5	13 743.4	14 558.7	9.5%	100.0%	
Expenses												
Current expenses	6 096.0	5 494.9	6 610.8	7 926.0	9.1%	94.6%	9 352.1	9 819.8	10 241.1	8.9%	95.2%	
Compensation of employees	821.3	849.1	899.5	1 043.9	8.3%	13.2%	1 157.3	1 234.9	1 318.1	8.1%	12.1%	
Goods and services	1 792.9	1 423.6	1 517.4	2 462.1	11.2%	25.9%	2 677.3	2 807.1	2 953.5	6.3%	27.9%	
Depreciation	32.3	36.7	31.6	43.2	10.2%	0.5%	43.2	43.6	44.0	0.7%	0.4%	
Interest, dividends and rent on land	3 449.5	3 185.5	4 162.3	4 377.0	8.3%	55.0%	5 474.4	5 734.1	5 925.5	10.6%	54.8%	
Transfers and subsidies	188.6	381.4	404.7	528.7	41.0%	5.4%	412.2	448.3	445.8	-5.5%	4.8%	
Total expenses	6 284.5	5 876.3	7 015.5	8 454.8	10.4%	100.0%	9 764.3	10 268.0	10 686.9	8.1%	100.0%	
Surplus/(Deficit)	1 422.6	3 825.2	5 210.0	2 630.0	22.7%		3 333.2	3 475.4	3 871.8	13.8%		
Cash flow statement												
Cash flow from operating activities	3 813.5	4 362.8	5 411.3	4 948.3	9.1%	100.0%	5 748.4	5 980.5	6 498.3	9.5%	100.0%	
Receipts												
Non-tax receipts	8 655.6	8 224.2	10 128.6	10 988.1	8.3%	97.9%	13 096.1	13 729.4	14 549.2	9.8%	99.4%	
Sales of goods and services other than capital assets	187.9	279.8	334.7	352.6	23.4%	3.0%	366.0	405.7	456.1	9.0%	3.0%	
Other tax receipts	8 467.7	7 944.4	9 793.9	10 635.5	7.9%	94.9%	12 730.1	13 323.7	14 093.1	9.8%	96.4%	
Transfers received	-	233.8	288.8	198.8	-	1.8%	-	-	-	-100.0%	0.4%	
Financial transactions in assets and liabilities	26.6	23.4	30.6	30.1	4.3%	0.3%	37.3	15.2	18.0	-15.7%	0.2%	
Total receipts	8 682.2	8 481.4	10 447.9	11 217.0	8.9%	100.0%	13 133.3	13 744.7	14 567.2	9.1%	100.0%	
Payment												
Current payments	4 230.9	4 017.9	5 036.6	6 268.7	14.0%	96.1%	7 384.9	7 764.2	8 068.8	8.8%	100.0%	
Compensation of employees	821.3	849.1	899.5	1 043.9	8.3%	18.0%	1 157.3	1 234.9	1 318.1	8.1%	16.1%	
Goods and services	300.5	418.4	635.2	847.9	41.3%	10.6%	753.3	795.1	825.2	-0.9%	11.0%	
Interest and rent on land	3 109.0	2 750.4	3 501.9	4 377.0	12.1%	67.5%	5 474.4	5 734.1	5 925.5	10.6%	72.8%	
Payments for financial assets	637.8	100.7	-	-	-100.0%	3.9%	-	-	-	-	-	
Total payments	4 868.7	4 118.6	5 036.6	6 268.7	8.8%	100.0%	7 384.9	7 764.2	8 068.8	8.8%	100.0%	
Net cash flow from advancing activities (financial institutions only)	(1 977.4)	(1 744.5)	(4 989.6)	(6 602.5)	49.5%	100.0%	(5 330.8)	(4 612.2)	(2 901.5)	-24.0%	100.0%	
Disbursements and other payments	(13 678.0)	(13 245.3)	(14 049.4)	(14 386.1)	1.7%	487.6%	(14 823.9)	(15 378.9)	(15 945.0)	3.5%	344.7%	
Repayments and other receipts	11 700.6	11 500.9	9 059.8	7 783.6	-12.7%	-387.6%	9 493.1	10 766.6	13 043.5	18.8%	-244.7%	
Net cash flow from investing activities	1 331.4	(21.5)	30.7	(132.6)	-146.4%	100.0%	(126.4)	(127.5)	(128.6)	-1.0%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(10.7)	(51.1)	(49.0)	(129.9)	129.9%	43.7%	(124.4)	(124.4)	(124.4)	-1.4%	97.7%	
Acquisition of software and other intangible assets	(12.3)	(9.1)	(10.1)	(20.2)	17.7%	5.9%	(25.6)	(25.6)	(25.6)	8.4%	18.9%	
Proceeds from the sale of property, plant, equipment and intangible assets	0.3	-	-	-	-100.0%	-	-	-	-	-	-	
Other flows from investing activities	1 354.1	38.6	89.8	17.5	-76.5%	50.5%	23.7	22.5	21.4	6.9%	-16.5%	
Net cash flow from financing activities	2 352.4	(3 585.3)	(2 276.4)	(112.5)	-136.3%	100.0%	(3 397.7)	(1 101.0)	(3 358.8)	210.2%	100.0%	
Borrowing activities	(21 187.3)	(13 338.5)	(13 174.6)	(8 960.9)	-24.9%	2 004.2%	(11 480.7)	(13 518.4)	(9 226.2)	1.0%	2 451.8%	
Other flows from financing activities	23 539.7	9 753.2	10 898.2	8 848.5	-27.8%	-1 904.2%	8 083.0	12 417.4	5 867.4	-12.8%	-2 351.8%	
Net increase/(decrease) in cash and cash equivalents	5 519.8	(988.5)	(1 824.0)	(1 899.2)	-170.1%	5.6%	(3 106.5)	139.7	109.4	-138.6%	100.0%	

Table 8.31 Development Bank of Southern Africa statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
		2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
R million												
Carrying value of assets of which:		487.3	508.3	500.8	668.6	11.1%	0.5%	669.5	775.9	881.9	9.7%	0.7%
Acquisition of assets		(10.7)	(51.1)	(49.0)	(129.9)	129.9%	100.0%	(124.4)	(124.4)	(124.4)	-1.4%	100.0%
Investments		6 256.0	5 922.1	5 613.9	3 907.4	-14.5%	5.2%	5 019.5	4 539.8	4 241.4	2.8%	4.0%
Loans		84 029.5	85 348.3	95 881.7	96 189.3	4.6%	86.8%	98 159.3	101 048.4	101 768.4	1.9%	89.3%
Receivables and prepayments		296.4	259.3	402.1	437.9	13.9%	0.3%	517.8	543.7	570.9	9.2%	0.5%
Cash and cash equivalents		8 978.6	7 990.1	6 166.1	6 100.2	-12.1%	7.1%	6 115.0	6 254.8	6 364.2	1.4%	5.6%
Total assets		100 047.7	100 028.0	108 564.6	107 303.4	2.4%	100.0%	110 481.2	113 162.6	113 826.8	2.0%	100.0%
Accumulated surplus/(deficit)		24 366.3	28 881.7	33 158.9	35 713.3	13.6%	29.3%	40 266.8	43 742.2	47 613.9	10.1%	37.6%
Capital and reserves		2 891.9	2 137.0	2 580.8	2 180.4	-9.0%	2.4%	2 025.4	2 025.4	2 025.4	-2.4%	1.9%
Capital reserve fund		11 892.3	11 892.3	11 892.3	11 892.3	-	11.5%	11 892.3	11 892.3	11 892.3	-	10.7%
Borrowings		59 492.1	55 570.3	59 082.3	55 047.5	-2.6%	55.2%	54 576.9	53 562.1	50 149.9	-3.1%	48.0%
Deferred income		503.1	515.7	542.8	601.7	6.1%	0.5%	587.4	642.9	688.8	4.6%	0.6%
Trade and other payables		740.0	890.7	1 088.8	1 555.9	28.1%	1.0%	943.0	1 080.7	1 212.9	-8.0%	1.1%
Provisions		162.1	140.3	218.6	312.4	24.4%	0.2%	189.4	217.0	243.5	-8.0%	0.2%
Total equity and liabilities		100 047.7	100 028.0	108 564.6	107 303.4	2.4%	100.0%	110 481.2	113 162.6	113 826.8	2.0%	100.0%

Personnel information

Table 8.32 Development Bank of Southern Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Development Bank of Southern Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	678	678	899.5	1.3	678	1 043.9	1.5	678	1 157.3	1.7	678	1 234.9	1.8	678	1 318.1	1.9	-	100.0%	
1 – 6	50	50	50	12.3	0.2	50	13.0	0.3	50	14.5	0.3	50	15.4	0.3	50	16.5	0.3	-	7.4%
7 – 10	174	174	174	118.8	0.7	174	125.9	0.7	174	139.6	0.8	174	149.0	0.9	174	159.0	0.9	-	25.7%
11 – 12	106	106	106	129.9	1.2	106	137.7	1.3	106	152.7	1.4	106	162.9	1.5	106	173.9	1.6	-	15.6%
13 – 16	335	335	335	568.5	1.7	335	706.7	2.1	335	783.5	2.3	335	836.1	2.5	335	892.4	2.7	-	49.4%
17 – 22	13	13	13	69.9	5.4	13	60.5	4.7	13	67.0	5.2	13	71.5	5.5	13	76.3	5.9	-	1.9%

1. Rand million.

Financial and Fiscal Commission

Selected performance indicators

Table 8.33 Financial and Fiscal Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of policy briefs published per year	Research	Priority 1: A capable, ethical and developmental state	4	11	10	10	10	10	10
Number of technical reports published per year	Research		1	1	1	1	1	1	1
Annual submission to Parliament for the Division of Revenue Bill with recommendations	Research		1	1	2	1	1	1	1

Entity overview

The Financial and Fiscal Commission derives its mandate from the Financial and Fiscal Commission Act (1997), which requires the commission to advise relevant authorities on financial and fiscal requirements for national, provincial and local spheres of government in terms of section 220 of the Constitution. Other legislation that

informs the commission's mandate includes the Borrowing Powers of Provincial Governments Act (1996), the Intergovernmental Fiscal Relations Act (1997), the Provincial Tax Regulation Process Act (2001), the Municipal Finance Management Act (2003), the Municipal Systems Amendment Act (2003), the Municipal Fiscal Powers and Functions Act (2007) and the Money Bills Amendment Procedure and Related Matters Act (2009).

Over the medium term, the commission remains committed to delivering recommendations to stakeholders, including Parliament, to improve the credibility of financial stewardship over fiscal resources and augment the efficacy of public spending.

Spending on goods and services is expected to increase at an average annual rate of 9 per cent, from R26.3 million in 2023/24 to R34 million in 2026/27, mainly as a result of increased ICT and other operational costs. Spending on compensation of employees is expected to decrease at an average annual rate of 0.4 per cent, from R33.7 million in 2023/24 to R33.3 million in 2026/27, due to a freeze on the filling of non-essential posts. Total expenditure is expected to increase at an average annual rate of 3.9 per cent, from R60.3 million in 2023/24 to R67.7 million in 2026/27.

The commission is set to derive 97.5 per cent (R189.1 million) of its revenue over the MTEF period through transfers from the department.

Programmes/Objectives/Activities

Table 8.34 Financial and Fiscal Commission expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	56.0	45.2	38.9	41.5	-9.5%	73.2%	41.0	44.3	44.3	2.2%	67.2%
Research	10.8	20.3	15.6	18.8	20.4%	26.8%	20.7	20.5	23.4	7.6%	32.8%
Total	66.8	65.5	54.6	60.3	-3.3%	100.0%	61.8	64.7	67.7	3.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.35 Financial and Fiscal Commission statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	0.5	0.6	1.6	1.3	33.9%	1.6%	1.5	1.8	1.9	14.1%	2.5%
Other non-tax revenue	0.5	0.6	1.6	1.3	33.9%	1.6%	1.5	1.8	1.9	14.1%	2.5%
Transfers received	63.8	63.2	63.8	59.1	-2.5%	98.4%	60.3	63.0	65.8	3.7%	97.5%
Total revenue	64.3	63.8	65.4	60.3	-2.1%	100.0%	61.8	64.7	67.7	3.9%	100.0%
Expenses											
Current expenses	66.8	65.5	54.6	60.3	-3.3%	100.0%	61.8	64.7	67.7	3.9%	100.0%
Compensation of employees	31.1	30.0	37.5	33.7	2.6%	54.2%	33.6	31.7	33.3	-0.4%	52.1%
Goods and services	33.3	35.1	16.9	26.3	-7.6%	44.5%	27.8	32.6	34.0	9.0%	47.3%
Depreciation	2.4	0.3	0.2	0.4	-44.8%	1.3%	0.4	0.4	0.5	4.7%	0.7%
Total expenses	66.8	65.5	54.6	60.3	-3.3%	100.0%	61.8	64.7	67.7	3.9%	100.0%
Surplus/(Deficit)	(2.4)	(1.7)	10.8	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	8.0	(5.9)	9.6	6.8	-5.2%	100.0%	7.8	8.0	2.3	-30.9%	100.0%
Receipts											
Non-tax receipts	0.5	0.6	1.5	1.2	33.1%	1.5%	1.3	1.3	1.8	14.4%	2.2%
Sales of goods and services other than capital assets	-	-	0.0	-	-	-	-	-	-	-	-
Other sales	-	-	0.0	-	-	-	-	-	-	-	-
Other tax receipts	0.5	0.6	1.5	1.2	33.1%	1.5%	1.3	1.3	1.8	14.4%	2.2%
Transfers received	63.8	63.2	63.8	59.1	-2.5%	98.5%	60.3	63.0	65.8	3.7%	97.8%
Financial transactions in assets and liabilities	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Total receipts	64.3	63.8	65.3	60.3	-2.1%	100.0%	61.6	64.3	67.7	3.9%	100.0%

Table 8.35 Financial and Fiscal Commission statements of financial performance, cash flow and financial position (continued)

Cash flow statement			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
											Audited outcome
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Payment											
Current payments	56.3	50.0	55.8	53.5	-1.7%	92.9%	53.7	56.3	65.4	7.0%	100.0%
Compensation of employees	31.1	30.9	37.5	39.2	8.0%	60.0%	38.8	40.6	49.0	7.7%	73.1%
Goods and services	25.2	18.5	18.3	14.3	-17.2%	32.7%	15.0	15.7	16.4	4.7%	26.9%
Interest and rent on land	-	0.6	0.0	-	-	0.2%	-	-	-	-	-
Transfers and subsidies	-	19.7	-	-	-	7.1%	-	-	-	-	-
Total payments	56.3	69.7	55.8	53.5	-1.7%	100.0%	53.7	56.3	65.4	7.0%	100.0%
Net cash flow from investing activities	(2.6)	(0.1)	(1.6)	(1.3)	-20.5%	100.0%	(1.4)	(1.4)	(1.5)	4.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(2.6)	(0.2)	(1.7)	-	-100.0%	78.2%	-	-	-	-	-
Acquisition of software and other intangible assets	-	-	-	(1.3)	-	25.0%	(1.4)	(1.4)	(1.5)	4.7%	100.0%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.0	0.1	-	-	-3.2%	-	-	-	-	-
Net cash flow from financing activities	-	-	(0.1)	-	-	-	-	-	-	-	-
Repayment of finance leases	-	-	0.1	-	-	-	-	-	-	-	-
Other flows from financing activities	-	-	(0.1)	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	5.4	(6.0)	7.9	5.5	0.7%	5.7%	6.5	6.6	0.8	-48.3%	100.0%
Statement of financial position											
Carrying value of assets	2.2	2.6	2.4	3.2	13.7%	10.9%	3.4	3.5	3.7	4.5%	14.3%
of which:											
Acquisition of assets	(2.6)	(0.2)	(1.7)	-	-100.0%	-	-	-	-	-	-
Investments	-	0.2	1.2	0.2	-	1.4%	0.2	0.3	0.3	4.5%	1.1%
Receivables and prepayments	0.3	1.2	2.8	1.0	51.8%	5.1%	1.1	1.1	1.2	4.5%	4.5%
Cash and cash equivalents	20.5	16.3	27.7	18.1	-4.2%	82.6%	18.9	19.7	20.6	4.5%	80.1%
Total assets	23.0	20.3	34.2	22.6	-0.7%	100.0%	23.6	24.6	25.8	4.5%	100.0%
Accumulated surplus/(deficit)	17.1	4.0	14.9	3.9	-39.0%	38.7%	4.1	4.3	4.5	5.2%	17.4%
Capital and reserves	0.9	-	-	0.9	-	2.0%	0.9	0.9	1.0	1.5%	3.9%
Trade and other payables	2.5	1.8	1.5	2.2	-4.0%	8.6%	2.3	2.5	2.6	4.5%	10.0%
Provisions	2.5	14.5	17.8	15.5	83.8%	50.7%	16.2	16.9	17.7	4.5%	68.8%
Total equity and liabilities	23.0	20.3	34.2	22.6	-0.7%	100.0%	23.6	24.6	25.8	4.5%	100.0%

Personnel information

Table 8.36 Financial and Fiscal Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment									Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
			Actual			Revised estimate			Medium-term expenditure estimate										
Number of approved funded posts	Number of posts on establishment	Number of posts on approved establishment	2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27	
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Financial and Fiscal Commission	62	67	45	37.5	0.8	43	33.7	0.8	42	33.6	0.8	32	31.7	1.0	32	33.3	1.0	-9.4%	100.0%
Salary level																			
1-6	12	12	16	4.6	0.3	10	2.6	0.3	10	2.6	0.3	1	0.1	0.1	1	0.2	0.2	-53.6%	13.3%
7-10	18	18	8	6.1	0.8	8	4.0	0.5	8	4.0	0.5	8	4.2	0.5	8	4.4	0.5	-	21.9%
11-12	20	25	11	10.9	1.0	14	12.7	0.9	13	11.8	0.9	12	11.5	1.0	12	12.1	1.0	-5.0%	34.6%
13-16	12	12	10	15.8	1.6	11	14.5	1.3	11	15.1	1.4	11	15.9	1.4	11	16.7	1.5	-	30.1%

1. Rand million.

Financial Intelligence Centre

Selected performance indicators

Table 8.37 Financial Intelligence Centre performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of elevated financial intelligence reports issued to stakeholders on illicit financial flows per year	Delivery of intelligence on financial crimes and regulatory services in terms of the Financial Intelligence Centre Act (2001)	Priority 6: Social cohesion and safer communities	- ¹	32	55	45	40	45	60
Number of Financial Intelligence Centre risk-based inspection reports issued per year	Delivery of intelligence on financial crimes and regulatory services in terms of the Financial Intelligence Centre Act (2001)		381	404	402	610	500	550	600
Number of proactive high-priority financial intelligence reports to stakeholders per year	Delivery of intelligence on financial crimes and regulatory services in terms of the Financial Intelligence Centre Act (2001)		52	131	144	85	90	95	100
Number of proactive medium- to lower-priority financial intelligence reports to stakeholders per year	Delivery of intelligence on financial crimes and regulatory services in terms of the Financial Intelligence Centre Act (2001)		1 074	651	832	700	750	800	850
Percentage response to requests for technical assistance from countries within the Eastern and Southern Africa Anti-Money Laundering Group region per year	Delivery of intelligence on financial crimes and regulatory services in terms of the Financial Intelligence Centre Act (2001)	Priority 7: A better Africa and world	100% (5)	100% (3)	100% (3)	100%	100%	100%	100%
Percentage of reactive financial intelligence reports issued to stakeholders per year	Delivery of intelligence on financial crimes and regulatory services in terms of the Financial Intelligence Centre Act (2001)	Priority 6: Social cohesion and safer communities	134% (2 077/1 550)	143% (2 300/1 600)	145% (2 393/1 650)	100%	100%	100%	100%
Number of policy-making activities attended within regional and inter-governmental organisations per year	Delivery of intelligence on financial crimes and regulatory services in terms of the Financial Intelligence Centre Act (2001)	Priority 7: A better Africa and world	7	8	8	8	8	8	8

1. No historical data available.

Entity overview

The Financial Intelligence Centre was established in terms of the Financial Intelligence Centre Act (2001) to combat money laundering activities and the financing of terrorist and related activities, identify the proceeds of unlawful activities, exchange information with law enforcement and other local and international agencies, supervise and enforce compliance with the act, and facilitate effective supervision and enforcement by supervisory bodies in terms of the act. To deliver on this mandate and protect the integrity of South Africa's financial system, the act works in conjunction with other legislation, including the Prevention of Organised Crime Act (1998), the Protection of Constitutional Democracy Against Terrorist and Related Activities Act (2004), and the South African Police Service Act (1995).

The centre is in the process of scaling up its forensic work to provide effective support on high-impact investigation cases. This is expected to contribute to reducing costs that the state incurs through the use of private forensic service providers, in line with the recommendations of the Financial Action Task Force. The scaling up drive is expected to cost R265.2 million over the MTEF period. The centre also intends to invest in fintech over the period ahead to help fight financial crime in the digital financial environment. The investment

will go towards continuous upgrades, maintenance and support of the centre's ICT infrastructure. This will ensure that its systems remain relevant, secure, stable and able to support complex operations.

Spending on compensation of employees is set to increase at an average annual rate of 12 per cent, from R225.5 million in 2023/24 to R317.2 million in 2026/27, in line with a projected increase in the number of personnel from 316 to 337 over the same period. Total expenditure is expected to increase at an average annual rate of 7.6 per cent, from R391.9 million in 2023/24 to R487.9 million in 2026/27. An estimated 98.5 per cent (R1.3 billion) of the centre's revenue over the medium term is expected to be generated by transfers from the department.

Programmes/Objectives/Activities

Table 8.38 Financial Intelligence Centre expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
					2020/21 - 2023/24					2023/24 - 2026/27	
Administration	52.7	59.5	56.8	90.9	19.9%	19.6%	98.3	104.0	108.7	6.1%	22.8%
Delivery of intelligence on financial crimes and regulatory services in terms of the Financial Intelligence Centre Act (2001)	176.0	168.2	159.1	203.9	5.0%	54.1%	215.6	232.9	251.9	7.3%	51.3%
Enablement of financial intelligence regulatory capabilities	81.0	83.5	80.9	97.1	6.2%	26.3%	112.9	121.0	127.4	9.5%	25.9%
Total	309.7	311.2	296.8	391.9	8.2%	100.0%	426.8	457.8	487.9	7.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.39 Financial Intelligence Centre statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
					2020/21 - 2023/24					2023/24 - 2026/27	
Revenue											
Non-tax revenue	2.8	2.8	5.5	4.0	12.0%	1.1%	8.2	7.0	6.3	16.0%	1.5%
Other non-tax revenue	2.8	2.8	5.5	4.0	12.0%	1.1%	8.2	7.0	6.3	16.0%	1.5%
Transfers received	291.4	310.1	328.3	395.8	10.7%	98.9%	416.5	442.5	463.6	5.4%	98.5%
Total revenue	294.3	312.9	333.8	399.8	10.8%	100.0%	424.7	449.5	469.9	5.5%	100.0%
Expenses											
Current expenses	309.7	310.2	296.5	390.6	8.0%	99.8%	425.3	456.2	486.2	7.6%	99.7%
Compensation of employees	183.7	179.9	168.1	225.5	7.1%	57.8%	270.2	295.2	317.2	12.0%	62.6%
Goods and services	107.8	113.5	113.0	151.2	11.9%	37.0%	137.2	142.2	149.3	-0.4%	33.1%
Depreciation	18.1	16.7	15.3	13.8	-8.5%	5.0%	17.9	18.7	19.7	12.5%	4.0%
Interest, dividends and rent on land	0.1	0.1	0.0	0.1	-17.9%	-	0.1	0.1	0.1	-	-
Transfers and subsidies	-	1.0	0.3	1.3	-	0.2%	1.5	1.6	1.7	10.1%	0.3%
Total expenses	309.7	311.2	296.8	391.9	8.2%	100.0%	426.8	457.8	487.9	7.6%	100.0%
Surplus/(Deficit)	(15.4)	1.7	37.0	7.9	-180.1%	-	(2.1)	(8.4)	(18.1)	-231.8%	-
Cash flow statement											
Cash flow from operating activities	12.7	(1.6)	41.1	11.7	-2.7%	100.0%	1.6	12.1	3.4	-33.9%	100.0%
Receipts											
Non-tax receipts	2.6	2.1	5.0	4.0	15.5%	1.0%	8.2	7.0	6.3	16.0%	1.5%
Other tax receipts	2.6	2.1	5.0	4.0	15.5%	1.0%	8.2	7.0	6.3	16.0%	1.5%
Transfers received	290.2	297.3	316.8	385.7	9.9%	98.9%	400.9	442.5	463.6	6.3%	98.5%
Financial transactions in assets and liabilities	0.3	-	0.7	-	-100.0%	0.1%	-	-	-	-	-
Total receipts	293.1	299.3	322.5	389.7	10.0%	100.0%	409.1	449.5	469.9	6.4%	100.0%
Payment											
Current payments	280.4	300.9	281.4	378.0	10.5%	100.0%	407.4	437.4	466.5	7.3%	100.0%
Compensation of employees	183.7	180.5	168.4	229.2	7.7%	61.5%	270.2	295.2	317.2	11.4%	65.6%
Goods and services	96.6	120.4	113.0	148.8	15.5%	38.5%	137.2	142.2	149.3	0.1%	34.4%
Interest and rent on land	0.1	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Total payments	280.4	300.9	281.4	378.0	10.5%	100.0%	407.4	437.4	466.5	7.3%	100.0%

Table 8.39 Financial Intelligence Centre statements of financial performance, cash flow and financial position (continued)

Cash flow statement			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
Audited outcome						2023/24	2020/21 - 2023/24	2024/25			2025/26
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Net cash flow from investing activities	(5.5)	(9.7)	(5.6)	(19.3)	51.9%	100.0%	(8.9)	(14.0)	(8.6)	-23.6%	100.0%
Acquisition of property, plant, equipment and intangible assets	(4.6)	(4.5)	(4.3)	(8.7)	23.8%	63.1%	(8.9)	(12.5)	(7.1)	-6.5%	79.3%
Acquisition of software and other intangible assets	(1.0)	(6.4)	(1.7)	(10.6)	121.8%	42.1%	-	(1.5)	(1.5)	-47.9%	20.7%
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	1.1	0.4	-	-100.0%	-5.1%	-	-	-	-	-
Net cash flow from financing activities	(16.0)	(1.2)	(17.0)	0.0	-105.0%	100.0%	-	-	-	-100.0%	-
Deferred income	14.7	-	-	-	-100.0%	-23.0%	-	-	-	-	-
Repayment of finance leases	(0.5)	(0.6)	(0.7)	(0.1)	-37.5%	-1 472.5%	-	-	-	-100.0%	-
Other flows from financing activities	(30.3)	(0.6)	(16.3)	0.1	-115.9%	1 595.5%	-	-	-	-100.0%	-
Net increase/(decrease) in cash and cash equivalents	(8.8)	(12.5)	18.5	(7.5)	-5.0%	-0.6%	(7.3)	(1.9)	(5.2)	-11.6%	100.0%
Statement of financial position											
Carrying value of assets	60.3	54.1	51.4	56.8	-2.0%	35.8%	46.6	32.0	22.3	-26.8%	28.7%
<i>of which:</i>											
Acquisition of assets	(4.6)	(4.5)	(4.3)	(8.7)	23.8%	100.0%	(8.9)	(12.5)	(7.1)	-6.5%	100.0%
Inventory	0.1	0.1	0.1	0.1	5.2%	-	0.1	0.1	0.1	4.9%	0.1%
Receivables and prepayments	9.8	14.1	17.4	17.4	21.0%	9.4%	18.4	19.4	18.0	1.2%	14.0%
Cash and cash equivalents	87.6	75.0	93.6	86.0	-0.6%	54.8%	77.2	73.7	66.7	-8.2%	57.3%
Total assets	157.8	143.3	162.4	160.3	0.5%	100.0%	142.3	125.1	107.0	-12.6%	100.0%
Accumulated surplus/(deficit)	58.6	60.3	97.3	105.1	21.5%	51.2%	99.9	87.3	72.6	-11.6%	68.3%
Finance lease	0.8	0.2	0.1	-	-100.0%	0.2%	-	-	-	-	-
Deferred income	44.5	31.6	20.1	9.0	-41.3%	17.1%	-	-	-	-100.0%	1.4%
Trade and other payables	41.8	43.4	44.9	46.1	3.4%	28.3%	42.4	37.8	34.5	-9.3%	30.3%
Provisions	12.1	7.9	-	-	-100.0%	3.3%	-	-	-	-	-
Total equity and liabilities	157.8	143.3	162.4	160.3	0.5%	100.0%	142.3	125.1	107.0	-12.6%	100.0%

Personnel information

Table 8.40 Financial Intelligence Centre personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost			
Financial Intelligence Centre		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Salary level	316	328	207	168.1	0.8	316	225.5	0.7	316	270.2	0.9	328	295.2	0.9	337	317.2	0.9	2.2%	100.0%
1 – 6	45	45	22	2.6	0.1	45	6.6	0.1	45	9.5	0.2	45	10.0	0.2	45	10.5	0.2	-	13.9%
7 – 10	159	165	84	37.9	0.5	159	70.5	0.4	159	95.7	0.6	165	104.5	0.6	174	116.9	0.7	3.1%	50.6%
11 – 12	52	58	44	35.9	0.8	52	45.1	0.9	52	52.2	1.0	58	61.7	1.1	58	64.8	1.1	3.7%	17.0%
13 – 16	54	54	51	78.4	1.5	54	86.8	1.6	54	95.2	1.8	54	100.4	1.9	54	105.5	2.0	-	16.7%
17 – 22	6	6	6	13.2	2.2	6	16.6	2.8	6	17.6	2.9	6	18.5	3.1	6	19.4	3.2	-	1.9%

1. Rand million.

Financial Sector Conduct Authority

Selected performance indicators

Table 8.41 Financial Sector Conduct Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of on-site inspections of regulated entities per year	Conduct of business supervision	Priority 7: A better Africa and world	134	144	183	122	122	122	122
Percentage of off-site compliance reports submitted by financial services providers analysed per year	Conduct of business supervision		0	95.5% (9 487/ 9 934)	80% (8 706/ 10 883)	80%	80%	80%	80%
Number of empowerment workshops conducted with SMMEs per year	Conduct of business supervision		44	81	52	18	18	18	18
Percentage of returns received from registered funds analysed (off-site reviews) within agreed timeframes per year	Retirement funds supervision		78.3% (8 587/ 10 962)	91.3% (3 475/ 3 806)	80% (10 095/ 12 018)	90%	100%	100%	100%

Entity overview

The Financial Sector Conduct Authority was established in 2018 by the Financial Sector Regulation Act (2017) as 1 of the 2 pillars of the twin peaks model for regulating the financial sector. It is mandated to enhance the efficiency and integrity of financial markets, promote fair customer treatment by financial institutions, provide financial education and promote financial literacy, and assist in maintaining financial stability. Its mandate has been expanded to include the administration of the Financial Sector and Deposit Insurance Levies Act (2022).

Over the medium term, the authority will focus on regulating and supervising the financial services sector's market conduct; ensuring the integrity and efficiency of formal markets and allied institutions; protecting consumers of financial services; and improving access, which includes providing financial literacy programmes.

Spending on compensation of employees is expected to increase at an average annual rate of 7.4 per cent, from R650 million in 2023/24 to R804.9 million in 2026/27. This is in line with an anticipated increase in the number of personnel, from 751 in 2023/24 to 790 in 2026/27, to build capacity to meet the expanded mandate. Total expenditure is expected to increase at an average annual rate of 5 per cent, from R1 billion in 2023/24 to R1.2 billion in 2026/27.

The authority generates revenue mainly through levies raised from financial institutions and fees for their licensing. Revenue is expected to increase at an average rate of 4.9 per cent, from R985.1 million in 2023/24 to R1 billion in 2026/27.

Programmes/Objectives/Activities

Table 8.42 Financial Sector Conduct Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	457.0	471.5	511.6	401.3	-4.2%	46.4%	376.5	395.0	423.6	1.8%	35.7%	
Licensing and business centre	75.3	82.3	96.7	119.9	16.8%	9.3%	115.9	123.1	129.5	2.6%	10.9%	
Regulatory policy	62.3	63.9	63.9	80.2	8.8%	6.8%	79.3	105.3	112.2	11.8%	8.4%	
Conduct of business supervision	134.8	143.4	157.6	209.0	15.7%	16.1%	198.8	223.1	242.5	5.1%	19.5%	
Market integrity	30.9	27.2	29.4	56.7	22.4%	3.6%	62.6	66.3	70.9	7.7%	5.7%	
Retirement funds supervision	89.5	93.6	104.6	105.7	5.7%	9.9%	126.2	133.0	141.4	10.2%	11.3%	
Investigations and enforcement	69.7	77.5	84.9	87.5	7.9%	8.0%	91.7	100.2	105.7	6.5%	8.6%	
Total	919.5	959.3	1 048.6	1 060.3	4.9%	100.0%	1 050.9	1 146.2	1 225.9	5.0%	100.0%	

Statements of financial performance, cash flow and financial position**Table 8.43 Financial Sector Conduct Authority statements of financial performance, cash flow and financial position**

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	950.5	954.3	1 040.8	977.1	0.9%	99.8%	1 087.9	1 063.1	1 136.0	5.1%	99.8%	
Sale of goods and services other than capital assets	837.0	876.7	929.9	917.1	3.1%	90.6%	1 017.6	999.8	1 077.6	5.5%	93.9%	
Other non-tax revenue	113.5	77.6	110.9	60.1	-19.1%	9.2%	70.3	63.3	58.4	-1.0%	5.9%	
Transfers received	-	-	-	8.0	-	0.2%	-	-	-	-100.0%	0.2%	
Total revenue	950.5	954.3	1 040.8	985.1	1.2%	100.0%	1 087.9	1 063.1	1 136.0	4.9%	100.0%	
Expenses												
Current expenses	775.5	811.0	889.3	1 014.3	9.4%	87.3%	1 050.9	1 146.2	1 225.9	6.5%	98.9%	
Compensation of employees	502.2	541.9	583.9	650.0	9.0%	57.0%	699.4	758.8	804.9	7.4%	64.9%	
Goods and services	252.6	248.0	288.0	337.6	10.2%	28.2%	327.9	364.1	399.6	5.8%	31.9%	
Depreciation	20.6	21.1	17.4	26.7	8.9%	2.2%	23.6	23.3	21.4	-7.1%	2.1%	
Transfers and subsidies	144.0	148.3	159.3	46.0	-31.7%	12.7%	-	-	-	-100.0%	1.1%	
Total expenses	919.5	959.3	1 048.6	1 060.3	4.9%	100.0%	1 050.9	1 146.2	1 225.9	5.0%	100.0%	
Surplus/(Deficit)	31.0	(5.0)	(7.8)	(75.2)	-234.4%		37.0	(83.0)	(89.9)	6.1%		
Cash flow statement												
Cash flow from operating activities	68.2	(31.0)	20.3	125.6	22.6%	100.0%	84.5	(22.5)	(46.0)	-171.5%	100.0%	
Receipts												
Non-tax receipts	971.4	977.1	1 004.7	988.7	0.6%	99.8%	1 087.9	1 063.1	1 136.0	4.7%	99.8%	
Sales of goods and services other than capital assets	946.3	950.5	963.6	969.2	0.8%	97.0%	1 058.1	1 035.5	1 113.3	4.7%	97.5%	
Other sales	27.6	15.4	7.4	9.4	-30.2%	1.5%	9.2	4.4	4.4	-22.3%	0.6%	
Other tax receipts	25.0	26.5	41.1	19.6	-7.9%	2.8%	29.8	27.6	22.7	5.0%	2.3%	
Transfers received	-	-	-	8.0	-	0.2%	-	-	-	-100.0%	0.2%	
Total receipts	971.4	977.1	1 004.7	996.7	0.9%	100.0%	1 087.9	1 063.1	1 136.0	4.5%	100.0%	
Payment												
Current payments	770.1	825.2	844.7	862.4	3.8%	88.0%	1 003.4	1 085.6	1 182.0	11.1%	99.7%	
Compensation of employees	530.0	556.9	594.5	616.6	5.2%	61.3%	709.4	758.8	804.9	9.3%	69.9%	
Goods and services	240.1	268.2	250.1	245.7	0.8%	26.7%	294.0	326.8	377.0	15.3%	29.9%	
Transfers and subsidies	133.0	182.9	139.6	8.7	-59.7%	12.0%	-	-	-	-100.0%	0.3%	
Total payments	903.1	1 008.1	984.3	871.1	-1.2%	100.0%	1 003.4	1 085.6	1 182.0	10.7%	100.0%	
Net cash flow from investing activities	(10.0)	(10.2)	(13.5)	(168.0)	156.1%	100.0%	(140.5)	(95.0)	(67.6)	-26.2%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(6.1)	(4.2)	(8.0)	(29.1)	68.7%	44.7%	(40.7)	(28.0)	(7.6)	-36.1%	21.7%	
Acquisition of software and other intangible assets	(2.4)	(6.0)	(9.2)	(138.9)	286.6%	58.5%	(99.8)	(67.0)	(60.0)	-24.4%	78.3%	
Other flows from investing activities	(1.5)	0.0	3.7	-	-100.0%	-3.1%	-	-	-	-	-	
Net cash flow from financing activities	(0.0)	(0.0)	-	-	-100.0%	-	-	-	-	-	-	
Repayment of finance leases	(0.0)	(0.0)	-	-	-100.0%	-	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	58.2	(41.3)	6.9	(42.3)	-189.9%	-0.3%	(56.0)	(117.5)	(113.6)	38.9%	100.0%	
Statement of financial position												
Carrying value of assets	61.4	49.7	49.3	192.2	46.3%	10.5%	325.0	376.7	442.9	32.1%	40.1%	
<i>of which:</i>												
<i>Acquisition of assets</i>	<i>(6.1)</i>	<i>(4.2)</i>	<i>(8.0)</i>	<i>(29.1)</i>	<i>68.7%</i>	<i>100.0%</i>	<i>(40.7)</i>	<i>(28.0)</i>	<i>(7.6)</i>	<i>-36.1%</i>	<i>100.0%</i>	
Investments	86.5	91.4	90.2	90.2	1.4%	10.7%	90.2	90.2	90.2	-	10.8%	
Accrued investment interest	0.1	0.1	0.2	0.1	20.8%	-	0.1	0.1	0.1	-4.7%	-	
Receivables and prepayments	132.9	94.2	117.7	45.9	-29.9%	11.7%	22.4	22.4	25.8	-17.5%	3.5%	
Cash and cash equivalents	600.6	559.4	566.3	515.9	-4.9%	67.1%	459.9	342.4	228.9	-23.7%	45.6%	
Total assets	881.5	794.8	823.7	844.3	-1.4%	100.0%	897.5	831.8	787.8	-2.3%	100.0%	
Accumulated surplus/(deficit)	361.1	354.9	329.4	246.2	-12.0%	38.7%	283.1	195.1	185.1	-9.1%	26.9%	
Capital and reserves	134.6	135.8	153.5	153.5	4.5%	17.3%	153.5	153.5	153.5	-	18.3%	
Finance lease	0.0	-	-	-	-100.0%	-	-	-	-	-	-	
Deferred income	-	51.7	54.0	54.5	-	4.9%	51.6	57.2	54.2	-0.1%	6.5%	
Trade and other payables	274.1	168.9	172.3	267.8	-0.8%	26.2%	283.7	302.5	266.5	-0.2%	33.4%	
Taxation	4.7	-	-	-	-100.0%	0.1%	-	-	-	-	-	
Provisions	107.0	83.6	114.5	122.3	4.5%	12.8%	125.6	123.4	128.4	1.6%	14.9%	
Total equity and liabilities	881.5	794.8	823.7	844.3	-1.4%	100.0%	897.5	831.8	787.8	-2.3%	100.0%	

Personnel information

Table 8.44 Financial Sector Conduct Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost		
Financial Sector Conduct Authority	751	751	720	583.9	0.8	751	650.0	0.9	773	699.4	0.9	788	758.8	1.0	790	804.9	1.0	1.7%	100.0%
Salary level																			
1 – 6	32	32	56	14.4	0.3	32	11.8	0.4	42	14.7	0.4	39	15.3	0.4	39	15.6	0.4	6.8%	4.9%
7 – 10	171	171	359	170.3	0.5	171	58.2	0.3	208	89.4	0.4	196	82.8	0.4	263	153.4	0.6	15.4%	27.0%
11 – 12	279	279	137	119.8	0.9	279	176.0	0.6	273	188.3	0.7	316	243.6	0.8	260	201.8	0.8	-2.3%	36.4%
13 – 16	217	217	145	200.6	1.4	217	266.8	1.2	214	291.7	1.4	204	303.4	1.5	192	306.2	1.6	-4.0%	26.7%
17 – 22	52	52	23	78.8	3.4	52	137.3	2.6	36	115.3	3.2	33	113.6	3.4	36	127.9	3.6	-11.5%	5.1%

1. Rand million.

Government Pensions Administration Agency

Selected performance indicators

Table 8.45 Government Pensions Administration Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of National Treasury benefits, excluding death benefits, paid per year within 45 working days of liability date after receipt of duly completed documents	Benefit administration	Priority 6: Social cohesion and safer communities	61.4% (R108bn/ R176bn)	76.6% (R134bn/ R175bn)	93.8% (R135.4bn/ R144bn)	93.8%	87%	87%	87%
Percentage of National Treasury benefits, excluding death benefits, paid per year within 20 days of receipt of duly completed documents	Benefit administration		99.8% (R5.1bn/ R5.11bn)	99.3% (R5.9bn/ R6bn)	99.9% (R6.71bn/ R6.72bn)	90%	91%	91%	91%

Entity overview

The Government Pensions Administration Agency provides pension administration services to the Government Employees Pension Fund in terms of the Government Employees Pension Law (1996) and the Associated Institutions Pension Fund Act (1963). Post-retirement medical subsidies are administered as provided for and regulated by resolutions of the Public Service Coordinating Bargaining Council; military pensions are administered in terms of the Military Pensions Act (1976); injury-on-duty payments are administered in terms of the Compensation for Occupational Injuries and Diseases Act (1993); and special pensions are administered in terms of the Special Pensions Act (1996).

Over the medium term, the agency intends to focus on accelerating the modernisation of business solutions such as IT systems and payment processes, to enable it to effectively deliver on its strategic outcomes by optimising the core support it provides. This is expected to result in a more capable and reliable administration system with digitised processes and efficient case and admissions management. These interventions, in turn, are expected to lead to a reduction in turnaround times for processing and paying benefits from 45 days to less than 25 days, and an improvement in the management and accuracy of client data. Once the modernisation is complete, the agency expects to be able to reach 65 per cent of its clients through digital platforms.

Spending on compensation of employees is expected to increase at an average annual rate of 4.8 per cent, from

R641.6 million in 2023/24 to R739.1 million in 2026/27, while spending on goods and services is projected to increase at an average annual rate of 4.3 per cent, from R591.3 million in 2023/24 to R670.2 million in 2026/27. Total expenditure is expected to increase at an average annual rate of 4.6 per cent, from R1.4 billion in 2023/24 to R1.6 billion in 2026/27. The agency derives its revenue mainly through administration fees charged to its major clients – the Government Employees Pension Fund and National Treasury. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 8.46 Government Pensions Administration Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	666.2	725.4	754.4	900.4	10.6%	66.3%	953.5	975.6	1 015.2	4.1%	64.7%
Benefit administration	366.3	320.1	388.6	476.3	9.1%	33.7%	523.2	542.6	560.7	5.6%	35.3%
Total	1 032.5	1 045.5	1 143.1	1 376.7	10.1%	100.0%	1 476.8	1 518.2	1 575.8	4.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.47 Government Pensions Administration Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	1 006.2	983.5	1 095.9	1 376.7	11.0%	100.0%	1 476.8	1 518.2	1 575.8	4.6%	100.0%
Sale of goods and services other than capital assets	1 003.6	980.9	1 091.7	1 376.7	11.1%	99.8%	1 476.8	1 518.2	1 575.8	4.6%	100.0%
Other non-tax revenue	2.6	2.6	4.2	–	-100.0%	0.2%	–	–	–	–	–
Total revenue	1 006.2	983.5	1 095.9	1 376.7	11.0%	100.0%	1 476.8	1 518.2	1 575.8	4.6%	100.0%
Expenses											
Current expenses	1 032.5	1 045.5	1 143.1	1 376.7	10.1%	100.0%	1 476.8	1 518.2	1 575.8	4.6%	100.0%
Compensation of employees	518.0	511.7	609.3	641.6	7.4%	49.8%	692.3	716.4	739.1	4.8%	46.9%
Goods and services	379.6	442.6	436.0	591.3	15.9%	40.0%	614.3	640.6	670.2	4.3%	42.3%
Depreciation	134.9	91.3	97.9	143.8	2.2%	10.2%	170.1	161.2	166.5	5.0%	10.8%
Total expenses	1 032.5	1 045.5	1 143.1	1 376.7	10.1%	100.0%	1 476.8	1 518.2	1 575.8	4.6%	100.0%
Surplus/(Deficit)	(26.4)	(62.0)	(47.2)	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	96.3	80.5	81.3	150.6	16.1%	100.0%	151.1	151.8	156.5	1.3%	100.0%
Receipts											
Non-tax receipts	996.1	982.8	1 118.4	1 376.7	11.4%	100.0%	1 476.8	1 518.2	1 575.8	4.6%	100.0%
Sales of goods and services other than capital assets	996.1	982.8	1 118.4	1 376.7	11.4%	100.0%	1 476.8	1 518.2	1 575.8	4.6%	100.0%
Total receipts	996.1	982.8	1 118.4	1 376.7	11.4%	100.0%	1 476.8	1 518.2	1 575.8	4.6%	100.0%
Payment											
Current payments	899.8	902.3	1 037.1	1 226.1	10.9%	100.0%	1 325.7	1 366.4	1 419.4	5.0%	100.0%
Compensation of employees	572.0	575.7	620.8	641.6	3.9%	59.9%	692.3	716.4	739.1	4.8%	52.3%
Goods and services	327.8	326.6	416.3	584.5	21.3%	40.1%	633.3	650.0	680.3	5.2%	47.7%
Total payments	899.8	902.3	1 037.1	1 226.1	10.9%	100.0%	1 325.7	1 366.4	1 419.4	5.0%	100.0%
Net cash flow from investing activities	(105.2)	(76.4)	(91.5)	(143.3)	10.9%	100.0%	(168.8)	(159.9)	(165.2)	4.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(18.7)	(18.7)	(32.3)	(71.4)	56.2%	31.9%	(93.2)	(82.1)	(85.1)	6.0%	52.0%
Acquisition of software and other intangible assets	(86.5)	(57.6)	(59.2)	(71.9)	-6.0%	68.1%	(75.6)	(77.8)	(80.2)	3.7%	48.0%
Net increase/(decrease) in cash and cash equivalents	(8.8)	4.2	(10.2)	7.3	-194.0%	-0.2%	(17.7)	(8.1)	(8.8)	-206.2%	100.0%
Statement of financial position											
Carrying value of assets	320.6	259.7	214.1	259.7	-6.8%	57.7%	349.7	352.5	355.2	11.0%	61.8%
<i>of which:</i>											
Acquisition of assets	(18.7)	(18.7)	(32.3)	(71.4)	56.2%	100.0%	(93.2)	(82.1)	(85.1)	6.0%	100.0%
Inventory	1.3	1.9	2.1	1.9	13.8%	0.4%	1.9	1.9	1.9	–	0.4%
Receivables and prepayments	131.3	130.2	104.4	130.2	-0.3%	27.3%	130.2	130.2	130.2	–	24.7%
Cash and cash equivalents	65.0	69.2	58.9	69.2	2.1%	14.5%	69.2	69.2	69.2	–	13.1%
Total assets	518.2	460.9	379.5	460.9	-3.8%	100.0%	551.0	553.7	556.5	6.5%	100.0%
Accumulated surplus/(deficit)	365.0	303.0	255.8	303.0	-6.0%	66.8%	393.1	395.8	398.6	9.6%	70.0%
Trade and other payables	116.9	132.6	100.3	132.6	4.3%	26.5%	132.6	132.6	132.6	–	25.2%
Provisions	50.9	25.3	23.4	25.3	-20.8%	6.7%	25.3	25.3	25.3	–	4.8%
Total equity and liabilities	532.8	460.9	379.5	460.9	-4.7%	100.0%	551.0	553.7	556.5	6.5%	100.0%

Personnel information

Table 8.48 Government Pensions Administration Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of funded posts	Number of approved establishment posts	Number of posts on funded establishment	Actual			Revised estimate			Medium-term expenditure estimate													
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27									
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost							
Government Pensions Administration Agency			1 365	1 365		1 453	609.2	0.4	1 453	641.6	0.4	1 453	692.3	0.5	1 453	716.4	0.5	1 453	739.1	0.5	-	100.0%
Salary level																						
1 – 6	828	828	880	228.8	0.3	880	249.8	0.3	880	263.6	0.3	880	260.9	0.3	880	272.9	0.3	880	272.4	0.6	-	60.6%
7 – 10	393	393	429	214.9	0.5	429	216.7	0.5	429	239.9	0.6	429	264.7	0.6	429	272.4	0.6	429	272.4	0.6	-	29.5%
11 – 12	94	94	92	95.1	1.0	92	98.2	1.1	92	107.2	1.2	92	109.4	1.2	92	113.0	1.2	92	113.0	1.2	-	6.3%
13 – 16	50	50	52	70.5	1.4	52	76.8	1.5	52	81.7	1.6	52	81.4	1.6	52	80.7	1.6	52	80.7	1.6	-	3.6%

1. Rand million.

Government Technical Advisory Centre

Selected performance indicators

Table 8.49 Government Technical Advisory Centre performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of foundational public-private partnership capacity-building events held per year	Transaction and advisory services		4	4	4	6	6	6	6
Number of project appraisal reports completed per year	Transaction and advisory services	Priority 2: Economic transformation and job creation	11	12	12	14	19	21	21
Percentage of spending review capacity-building Initiatives delivered per year	Transaction and advisory services		- ¹	- ¹	- ¹	100%	100%	100%	100%

1. No historical data available.

Entity overview

The Government Technical Advisory Centre was established in terms of the Public Service Act (1994) and is mandated to help organs of state build their capacity for efficient, effective and transparent financial management. The centre's overarching objectives are to render consulting services to government departments and other organs of state, provide specialised procurement support for high-impact government initiatives, render advice on the feasibility of infrastructure projects, and provide knowledge management and ancillary support for projects. These objectives serve as the centre's ongoing focus areas.

Spending on compensation of employees is set to increase at an average annual rate of 5.3 per cent, from R151.2 million in 2023/24 to R176.5 million in 2026/27. Spending on goods and services is projected to decrease at an average annual rate of 3.9 per cent, from R124.1 million in 2023/24 to R110 million in 2026/27, mainly due to Cabinet-approved reductions to transfers to the entity amounting to R24 million over the medium term. Total expenditure is expected to increase at an average annual rate of 0.8 per cent, from R283.5 million in 2023/24 to R290.4 million in 2026/27.

The centre derives revenue through transfers from the department, cost recovery, donor funds, administration fees and interest. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities**Table 8.50 Government Technical Advisory Centre expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	57.0	52.3	50.9	70.0	7.1%	24.8%	65.3	68.5	72.7	1.3%	24.9%	
Transaction and advisory services	88.9	76.0	73.6	105.3	5.8%	36.9%	101.2	114.0	120.6	4.6%	39.7%	
Project management unit (Jobs Fund, municipal finance improvement programme)	80.8	76.3	90.7	108.2	10.2%	38.3%	94.2	94.5	97.1	-3.5%	35.5%	
Total	226.6	204.7	215.2	283.5	7.7%	100.0%	260.8	277.0	290.4	0.8%	100.0%	

Statements of financial performance, cash flow and financial position**Table 8.51 Government Technical Advisory Centre statements of financial performance, cash flow and financial position****Statement of financial performance**

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	171.9	162.9	176.2	201.3	5.4%	75.5%	189.2	201.8	211.5	1.7%	72.3%	
Sale of goods and services other than capital assets	135.7	129.6	133.5	159.2	5.5%	59.1%	145.8	157.4	164.2	1.0%	56.4%	
Other non-tax revenue	36.2	33.2	42.7	42.1	5.1%	16.4%	43.4	44.4	47.3	4.0%	15.9%	
Transfers received	39.6	60.1	53.7	82.2	27.6%	24.5%	71.6	75.2	78.9	-1.3%	27.7%	
Total revenue	211.5	223.0	229.9	283.5	10.3%	100.0%	260.8	277.0	290.4	0.8%	100.0%	
Expenses												
Current expenses	225.7	203.6	215.0	277.5	7.1%	99.2%	260.8	277.0	290.4	1.5%	99.5%	
Compensation of employees	135.5	130.2	128.2	151.2	3.7%	59.1%	161.9	169.6	176.5	5.3%	59.3%	
Goods and services	88.6	72.0	84.7	124.1	11.9%	39.4%	95.2	103.7	110.0	-3.9%	38.9%	
Depreciation	1.6	1.4	2.1	2.2	10.6%	0.8%	3.6	3.8	3.9	21.5%	1.2%	
Transfers and subsidies	0.9	1.1	0.3	6.0	86.6%	0.8%	-	-	-	-100.0%	0.5%	
Total expenses	226.6	204.7	215.2	283.5	7.7%	100.0%	260.8	277.0	290.4	0.8%	100.0%	
Surplus/(Deficit)	(15.1)	18.3	14.7	-	-100.0%	-	-	-	-	-	-	

Cash flow statement

Cash flow from operating activities	(13.4)	18.3	15.9	2.4	-156.2%	100.0%	(4.2)	3.8	4.0	18.6%	100.0%
Receipts											
Non-tax receipts	171.9	162.9	176.2	201.3	5.4%	75.5%	189.2	201.8	211.5	1.7%	72.3%
Sales of goods and services other than capital assets	146.2	129.6	133.5	159.2	2.9%	60.4%	145.8	157.4	164.2	1.0%	56.4%
Other sales	10.5	-	0.2	0.6	-61.1%	1.3%	0.7	0.7	0.7	2.5%	0.2%
Other tax receipts	25.7	33.2	42.7	42.1	17.8%	15.1%	43.4	44.4	47.3	4.0%	15.9%
Transfers received	39.6	60.1	53.7	82.2	27.6%	24.5%	71.6	75.2	78.9	-1.3%	27.7%
Total receipts	211.5	223.0	229.9	283.5	10.3%	100.0%	260.8	277.0	290.4	0.8%	100.0%
Payment											
Current payments	223.9	203.5	213.8	275.1	7.1%	99.2%	265.0	273.2	286.5	1.4%	99.5%
Compensation of employees	135.5	130.2	128.2	151.2	3.7%	59.4%	169.7	169.6	176.5	5.3%	60.4%
Goods and services	88.4	73.3	85.6	123.9	11.9%	39.8%	95.2	103.7	110.0	-3.9%	39.1%
Transfers and subsidies	0.9	1.2	0.3	6.0	87.0%	0.8%	-	-	-	-100.0%	0.5%
Total payments	224.8	204.7	214.0	281.1	7.7%	100.0%	265.0	273.2	286.5	0.6%	100.0%
Net cash flow from investing activities	(0.7)	(1.9)	(3.3)	(2.4)	47.6%	100.0%	(2.5)	(1.6)	(1.7)	-10.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.7)	(1.9)	(3.3)	(2.4)	47.6%	100.0%	(2.5)	(1.6)	(1.7)	-10.8%	100.0%
Net increase/(decrease) in cash and cash equivalents	(14.1)	16.4	12.6	0.0	-100.0%	1.9%	(6.7)	2.1	2.3	18 305.1%	100.0%

Statement of financial position

Carrying value of assets	3.0	3.4	4.4	2.4	-7.5%	0.2%	3.1	3.2	3.3	11.6%	0.3%
<i>of which:</i>											
Acquisition of assets	(0.7)	(1.9)	(3.3)	(2.4)	47.6%	100.0%	(2.5)	(1.6)	(1.7)	-10.8%	100.0%
Accrued investment interest	5.1	-	-	-	-100.0%	0.1%	-	-	-	-	-
Receivables and prepayments	17.4	27.4	39.6	48.7	40.9%	2.5%	51.1	52.2	50.7	1.3%	5.3%
Cash and cash equivalents	1 014.1	1 630.6	2 362.4	882.9	-4.5%	97.1%	919.7	925.0	897.9	0.6%	94.4%
Total assets	1 039.6	1 661.4	2 406.4	934.0	-3.5%	100.0%	973.8	980.4	951.8	0.6%	100.0%
Accumulated surplus/(deficit)	214.4	232.6	247.4	179.9	-5.7%	16.0%	178.7	167.2	164.4	-3.0%	18.0%
Capital reserve fund	795.4	-	-	690.7	-4.6%	37.6%	721.7	728.3	713.6	1.1%	74.3%
Trade and other payables	27.0	1 427.6	2 157.8	60.9	31.1%	46.2%	70.9	82.2	71.4	5.4%	7.4%
Provisions	2.8	1.2	1.2	2.4	-5.4%	0.2%	2.5	2.6	2.5	1.5%	0.3%
Total equity and liabilities	1 039.6	1 661.4	2 406.4	934.0	-3.5%	100.0%	973.8	980.4	951.8	0.6%	100.0%

Personnel information

Table 8.52 Government Technical Advisory Centre personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of approved establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25			2025/26			2026/27				
			Number	Cost		Number	Cost		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Government Technical Advisory Centre			167	128.2	0.8	167	151.2	0.9	171	161.9	0.9	171	169.5	1.0	171	176.5	1.0	0.8%	100.0%
Salary level	167	171	167	128.2	0.8	167	151.2	0.9	171	161.9	0.9	171	169.5	1.0	171	176.5	1.0	0.8%	100.0%
7 – 10	48	50	48	21.6	0.5	48	44.1	0.9	50	44.3	0.9	50	46.3	0.9	50	48.2	1.0	1.4%	29.1%
11 – 12	66	68	66	51.9	0.8	66	58.8	0.9	68	64.7	1.0	68	67.7	1.0	68	70.5	1.0	1.0%	39.7%
13 – 16	52	52	52	54.2	1.0	52	46.0	0.9	52	50.6	1.0	52	53.1	1.0	52	55.2	1.1	–	30.6%
17 – 22	1	1	1	0.4	0.4	1	2.2	2.2	1	2.3	2.3	1	2.4	2.4	1	2.5	2.5	–	0.6%

1. Rand million.

Independent Regulatory Board for Auditors

Selected performance indicators

Table 8.53 Independent Regulatory Board for Auditors performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of monitoring visits completed per year	Education	Priority 3: Education, skills and health	44	46	46	43	43	43	43
Number of planned inspections completed per year	Inspections		125	121	117	105	105	105	105
Number of investigations completed per year	Investigations		91	64	96	96	96	96	96
Percentage of target dates met for issuing audit pronouncements, audit reports and comment letters per year according to the committee for accounting standards project timetable	Standards		100% (10)	100% (17)	100% (6)	85%	85%	85%	85%

Entity overview

The Independent Regulatory Board for Auditors was established under the Auditing Profession Act (2005). The board is mandated to: protect the public by regulating audits performed by registered auditors; improve the development and maintenance of internationally comparable ethical and auditing standards for auditors that promote investment and, as a consequence, employment in South Africa; set out measures to advance the implementation of appropriate standards of competence and good ethics in the auditing profession; and provide for procedures for disciplinary action in instances of improper conduct. Over the medium term, the board will focus on ensuring that it is sustainable and relevant; ensuring the quality of industry audits; facilitating comprehensive stakeholder engagements; and conducting disciplinary hearings and investigations, which will require the appointment of consultants.

Over the medium term, the board will focus on developing and maintaining internationally comparable auditing and ethical standards; providing an appropriate framework for the education and training of adequately qualified auditors; inspecting and reviewing the work of registered auditors; and investigating and taking appropriate action against registered auditors who do not comply with standards and are guilty of improper conduct.

The entity plans to undergo a digital transformation by upgrading its ICT infrastructure over the MTEF period. Accordingly, spending on goods and services is projected to increase at an average annual rate of 10.2 per cent, from R60.8 million in 2023/24 to R81.4 million in 2026/27. Spending on compensation of employees is expected to increase at an average annual rate of 4.9 per cent, from R132.4 million in 2023/24 to R152.9 million in 2026/27. Total expenditure is expected to increase at an average annual rate of 6.7 per cent, from R197.8 million

in 2023/24 to R240.1 million in 2026/27.

The board expects to receive 22 per cent (R148.7 million) of its revenue over the period ahead through transfers from the department and the remainder through the registration of auditors and trainees, annual renewal fees, and fees for the inspection of registered auditors. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 8.54 Independent Regulatory Board for Auditors expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	48.0	40.1	50.5	62.2	9.0%	30.1%	68.9	72.4	76.1	7.0%	31.6%
Legal	33.9	24.0	33.4	31.0	-2.9%	18.6%	42.9	44.0	45.2	13.4%	18.3%
Education	9.9	11.1	15.0	18.0	22.0%	8.0%	17.4	18.3	19.2	2.1%	8.3%
Inspections	31.7	37.0	30.9	44.2	11.6%	21.8%	47.2	50.1	53.0	6.3%	22.0%
Investigations	15.2	20.9	27.6	27.9	22.3%	13.7%	26.6	28.4	29.8	2.3%	12.8%
Standards	11.1	12.8	13.1	14.6	9.6%	7.8%	15.2	15.7	16.8	4.7%	7.0%
Total	149.9	145.9	170.5	197.8	9.7%	100.0%	218.2	228.9	240.1	6.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.55 Independent Regulatory Board for Auditors statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	148.3	118.0	145.0	152.0	0.8%	75.6%	170.8	179.3	188.4	7.4%	78.0%
Sale of goods and services other than capital assets	145.6	113.8	137.7	146.4	0.2%	72.9%	163.6	171.8	180.4	7.2%	74.8%
Other non-tax revenue	2.7	4.2	7.3	5.6	27.0%	2.7%	7.2	7.6	8.0	12.5%	3.2%
Transfers received	44.2	44.6	45.7	45.9	1.2%	24.4%	47.4	49.5	51.8	4.1%	22.0%
Total revenue	192.5	162.6	190.6	197.8	0.9%	100.0%	218.2	228.9	240.1	6.7%	100.0%
Expenses											
Current expenses	149.9	145.9	170.5	197.8	9.7%	100.0%	218.2	228.9	240.1	6.7%	100.0%
Compensation of employees	96.3	102.3	115.0	132.4	11.2%	67.2%	136.7	144.5	152.9	4.9%	64.1%
Goods and services	51.7	42.0	52.2	60.8	5.6%	31.2%	76.2	78.8	81.4	10.2%	33.5%
Depreciation	1.9	1.5	3.3	4.7	36.1%	1.6%	5.3	5.6	5.8	7.7%	2.4%
Total expenses	149.9	145.9	170.5	197.8	9.7%	100.0%	218.2	228.9	240.1	6.7%	100.0%
Surplus/(Deficit)	42.6	16.8	20.1	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	47.2	22.6	11.8	4.6	-53.9%	100.0%	5.1	12.4	8.1	20.6%	100.0%
Receipts											
Non-tax receipts	146.6	117.4	135.8	151.9	1.2%	75.2%	170.7	179.2	188.2	7.4%	78.0%
Sales of goods and services other than capital assets	144.2	113.3	128.7	146.4	0.5%	72.6%	163.6	171.8	180.4	7.2%	74.8%
Other tax receipts	2.4	4.1	7.1	5.5	32.0%	2.6%	7.1	7.4	7.8	12.1%	3.1%
Transfers received	44.2	44.6	45.7	45.9	1.2%	24.8%	47.4	49.5	51.8	4.1%	22.0%
Total receipts	190.8	162.0	181.5	197.8	1.2%	100.0%	218.1	228.7	240.0	6.7%	100.0%
Payment											
Current payments	143.6	139.4	169.7	193.2	10.4%	100.0%	213.0	216.3	231.9	6.3%	100.0%
Compensation of employees	96.3	102.3	122.0	132.4	11.2%	70.2%	136.7	144.5	152.9	4.9%	66.4%
Goods and services	47.3	37.1	47.7	60.8	8.7%	29.8%	76.3	71.8	79.0	9.1%	33.6%
Total payments	143.6	139.4	169.7	193.2	10.4%	100.0%	213.0	216.3	231.9	6.3%	100.0%
Net cash flow from investing activities	(0.4)	(11.3)	(3.9)	(7.5)	162.7%	100.0%	(9.8)	(9.8)	(9.8)	9.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.4)	(2.4)	(4.0)	(1.9)	72.5%	58.9%	(2.8)	(2.8)	(2.8)	15.1%	28.0%
Investment property	-	(7.9)	-	-	-	17.4%	-	-	-	-	-
Acquisition of software and other intangible assets	(0.1)	(1.0)	(0.1)	(5.6)	240.5%	30.6%	(6.9)	(6.9)	(6.9)	7.1%	72.0%
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	0.0	0.1	-	-100.0%	-1.7%	-	-	-	-	-
Other flows from investing activities	0.1	(0.1)	0.1	-	-100.0%	-5.2%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	46.8	11.3	7.9	(2.9)	-139.6%	10.5%	(4.7)	2.6	(1.7)	-16.4%	100.0%

Table 8.55 Independent Regulatory Board for Auditors statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)		
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27	2023/24 - 2026/27
	R million												
Carrying value of assets	4.4	14.1	14.7	14.1	47.2%	9.9%	16.2	17.0	17.1	6.6%	11.3%		
<i>of which:</i>													
Acquisition of assets	(0.4)	(2.4)	(4.0)	(1.9)	72.5%	100.0%	(2.8)	(2.8)	(2.8)	15.1%	100.0%		
Investments	10.0	10.0	10.0	10.0	–	8.7%	10.0	10.0	10.0	–	7.1%		
Inventory	0.2	0.2	0.2	0.2	-6.0%	0.2%	0.3	0.4	0.4	30.5%	0.2%		
Loans	0.3	0.4	0.3	0.4	8.2%	0.3%	0.3	0.3	0.3	-4.1%	0.3%		
Receivables and prepayments	7.2	8.1	17.6	5.1	-11.0%	7.9%	18.8	19.9	21.0	60.8%	10.9%		
Cash and cash equivalents	74.5	85.8	93.7	86.3	5.0%	73.1%	103.1	105.7	104.0	6.4%	70.2%		
Total assets	96.6	118.5	136.5	116.1	6.3%	100.0%	148.8	153.4	152.9	9.6%	100.0%		
Capital and reserves	80.6	97.4	117.6	107.6	10.1%	86.1%	139.5	139.5	139.5	9.0%	92.2%		
Trade and other payables	15.9	21.1	18.9	8.4	-19.2%	13.9%	9.3	13.8	13.4	16.7%	7.8%		
Total equity and liabilities	96.6	118.5	136.5	116.1	6.3%	100.0%	148.8	153.4	152.9	9.6%	100.0%		

Personnel information

Table 8.56 Independent Regulatory Board for Auditors personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		Unit cost	2023/24		Unit cost	2024/25			Unit cost	2025/26			Unit cost	2026/27			2023/24 - 2026/27	
		Number	Cost		Number	Cost		Number	Cost	Number		Cost	Number	Cost		Number	Cost	Number		Cost
Independent Regulatory Board for Auditors		102	102	102	115.0	1.1	102	132.4	1.3	102	136.7	1.3	102	144.5	1.4	102	152.9	1.5	–	100.0%
Salary level	102	102	102	115.0	1.1	102	132.4	1.3	102	136.7	1.3	102	144.5	1.4	102	152.9	1.5	–	–	–
1 – 6	4	4	4	0.8	0.2	4	0.9	0.2	4	1.0	0.2	4	1.0	0.3	4	1.1	0.3	–	–	3.9%
7 – 10	21	21	21	7.8	0.4	21	9.0	0.4	21	9.3	0.4	21	9.9	0.5	21	10.5	0.5	–	–	20.6%
11 – 12	16	16	16	12.4	0.8	16	14.3	0.9	16	14.8	0.9	16	15.8	1.0	16	16.8	1.0	–	–	15.7%
13 – 16	54	54	54	74.2	1.4	54	85.4	1.6	54	88.2	1.6	54	92.8	1.7	54	97.9	1.8	–	–	52.9%
17 – 22	7	7	7	19.7	2.8	7	22.7	3.2	7	23.5	3.4	7	25.0	3.6	7	26.6	3.8	–	–	6.9%

1. Rand million.

Land and Agricultural Development Bank of South Africa

Selected performance indicators

Table 8.57 Land and Agricultural Development Bank of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Cost-to-income ratio per year	Administration	Priority 2: Economic transformation and job creation	-958%	91%	76.7%	87.3%	73.3%	78.3%	73.1%
			(565m/R-59m)	(R531m/R586m)	(R499m/R650m)				
Capital adequacy ratio per year	Administration		10%	12%	13.9%	15%	15%	15%	15%
			(R4bn/R41.1bn)	(R4.2bn/R34.7bn)	(R3.9bn/R27.9bn)				
Value of development loan book disbursements per year	Administration		R3.5bn	R4bn	R6.9bn	R6.8bn	R6.8bn	R6.8bn	R6.8bn

Entity overview

As a development finance institution, the mandate of the Land and Agricultural Development Bank of South Africa is to address agricultural and rural development in South Africa. It operates in the primary agriculture and agribusiness sectors and is regulated by the Land and Agricultural Development Bank Act (2002) and the Public Finance Management Act (1999).

The bank is expected to play a pivotal role in advancing agriculture and rural development on an ongoing basis. Its broader mandate is to promote the equitable ownership of agricultural land, particularly by historically disadvantaged people; agrarian reform, land redistribution or development programmes for historically disadvantaged people; land access for agricultural purposes; productivity, profitability, investment and innovation in agriculture; the growth of the agricultural sectors and better use of land; rural development and job creation; commercial agriculture; and food security.

Spending on interest accounts for an estimated 53.2 per cent (R2.6 billion) of total expenditure over the period ahead, decreasing at an average annual rate of 22.6 per cent, from R1.5 billion in 2023/24 to R696.3 million in 2026/27 as the bank places a strong emphasis on reducing its debt. Expenditure on goods and services is expected to decrease at an average annual rate of 2.8 per cent, from R404.9 million in 2022/23 to R372.2 million in 2026/27, due to cost-cutting measures implemented in line with the projected reduction in the loan book. Spending on compensation of employees is expected to increase at an average annual rate of 4.8 per cent, from R433.1 million in 2023/24 to R497.9 million in 2026/27. Total expenditure is expected to decrease at an average annual rate of 12.4 per cent, from R2.4 billion in 2023/24 to R1.6 billion in 2026/27.

The bank expects to generate R6.1 billion in revenue over the medium term, 97.5 per cent of which is expected to be derived through interest income, decreasing at an average annual rate of 8.1 per cent, from R2.5 billion in 2023/24 to R1.9 billion in 2026/27, in line with the projected reduction in the loan book.

Programmes/Objectives/Activities

Table 8.58 Land and Agricultural Development Bank of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	569.0	554.1	478.1	750.6	9.7%	20.0%	695.9	774.9	812.4	2.7%	40.8%
Corporate banking	726.0	562.8	737.0	512.7	-11.0%	20.8%	354.5	303.7	237.7	-22.6%	18.1%
Commercial development banking	3 068.8	1 978.9	1 529.2	1 116.8	-28.6%	59.2%	798.8	715.7	547.9	-21.1%	41.1%
Total	4 363.9	3 095.7	2 744.3	2 380.1	-18.3%	100.0%	1 849.3	1 794.2	1 598.1	-12.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.59 Land and Agricultural Development Bank of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	3 444.2	4 406.0	3 191.4	2 553.3	-9.5%	100.0%	2 354.2	1 940.8	2 000.1	-7.8%	100.0%
Sale of goods and services other than capital assets	120.6	79.1	75.4	53.7	-23.6%	2.4%	54.2	55.9	58.0	2.6%	2.5%
Other non-tax revenue	3 323.6	4 326.9	3 116.1	2 499.6	-9.1%	97.6%	2 300.0	1 884.8	1 942.1	-8.1%	97.5%
Total revenue	3 444.2	4 406.0	3 191.4	2 553.3	-9.5%	100.0%	2 354.2	1 940.8	2 000.1	-7.8%	100.0%
Expenses											
Current expenses	4 312.1	3 068.4	2 724.9	2 354.7	-18.3%	99.0%	1 826.9	1 770.7	1 573.8	-12.6%	98.7%
Compensation of employees	383.2	329.0	328.5	433.1	4.2%	12.4%	453.3	474.6	497.9	4.8%	25.1%
Goods and services	829.1	343.4	234.8	404.9	-21.2%	13.9%	318.6	393.7	372.2	-2.8%	19.9%
Depreciation	33.0	21.1	11.7	13.8	-25.2%	0.6%	11.4	10.7	7.4	-18.6%	0.6%
Interest, dividends and rent on land	3 066.8	2 374.8	2 149.8	1 502.9	-21.2%	72.1%	1 043.5	891.7	696.3	-22.6%	53.2%
Transfers and subsidies	51.9	27.3	19.4	25.3	-21.2%	1.0%	22.4	23.5	24.4	-1.3%	1.3%
Total expenses	4 363.9	3 095.7	2 744.3	2 380.1	-18.3%	100.0%	1 849.3	1 794.2	1 598.1	-12.4%	100.0%
Surplus/(Deficit)	(919.7)	1 310.3	447.2	173.2	-157.3%		504.9	146.5	402.0	32.4%	

Table 8.59 Land and Agricultural Development Bank of South Africa statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Cash flow from operating activities	(620.9)	71.1	260.9	329.3	-180.9%	100.0%	426.5	371.4	411.2	7.7%	100.0%
Receipts											
Non-tax receipts	3 276.5	3 002.4	2 870.9	2 427.0	-9.5%	100.0%	2 051.6	1 885.7	1 829.3	-9.0%	100.0%
Sales of goods and services other than capital assets	47.1	32.0	25.7	23.1	-21.2%	1.1%	22.3	22.4	22.9	-0.3%	1.1%
Other tax receipts	3 229.4	2 970.4	2 845.2	2 404.0	-9.4%	98.9%	2 029.4	1 863.3	1 806.4	-9.1%	98.9%
Total receipts	3 276.5	3 002.4	2 870.9	2 427.0	-9.5%	100.0%	2 051.6	1 885.7	1 829.3	-9.0%	100.0%
Payment											
Current payments	3 845.5	2 904.0	2 590.6	2 072.4	-18.6%	98.9%	1 602.8	1 490.7	1 393.7	-12.4%	98.5%
Compensation of employees	383.2	329.0	328.5	433.1	4.2%	13.6%	453.3	474.6	497.9	4.8%	28.7%
Goods and services	395.5	200.2	112.3	136.4	-29.9%	6.9%	106.0	124.4	199.6	13.5%	8.8%
Interest and rent on land	3 066.8	2 374.8	2 149.8	1 502.9	-21.2%	78.4%	1 043.5	891.7	696.3	-22.6%	61.0%
Transfers and subsidies	51.9	27.3	19.4	25.3	-21.2%	1.1%	22.4	23.5	24.4	-1.3%	1.5%
Total payments	3 897.3	2 931.3	2 610.0	2 097.7	-18.7%	100.0%	1 625.2	1 514.2	1 418.1	-12.2%	100.0%
Net cash flow from advancing activities (financial institutions only)	8 582.6	9 854.4	5.8	0.4	-96.3%	100.0%	1 148.7	11.5	100.6	507.8%	100.0%
Disbursements and other payments	-	-	-	-	-	-	-	11.5	100.6	-	50.0%
Repayments and other receipts	8 582.6	9 854.4	5.8	0.4	-96.3%	100.0%	1 148.7	-	-	-100.0%	50.0%
Net cash flow from investing activities	(43.6)	(62.5)	(62.5)	-	-100.0%	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets	(43.6)	(62.5)	(62.5)	-	-100.0%	-	-	-	-	-	-
Net cash flow from financing activities	(2 944.8)	(17.8)	15 150.9	4 872.7	-218.3%	100.0%	3 997.1	3 943.3	2 836.2	-16.5%	100.0%
Borrowing activities	(5 944.8)	(17.8)	9 150.9	3 872.7	-186.7%	110.4%	3 997.1	3 943.3	2 836.2	-9.9%	94.9%
Other flows from financing activities	3 000.0	-	6 000.0	1 000.0	-30.7%	-10.4%	-	-	-	-100.0%	5.1%
Net increase/(decrease) in cash and cash equivalents	4 973.4	9 845.2	15 355.0	5 202.4	1.5%	302.5%	5 572.3	4 326.2	3 348.0	-13.7%	100.0%
Statement of financial position											
Carrying value of assets of which:	140.3	128.1	134.3	125.6	-3.6%	0.4%	124.2	117.4	114.2	-3.1%	0.6%
Acquisition of assets	(43.6)	(62.5)	(62.5)	-	-100.0%	-	-	-	-	-	-
Investments	1 431.3	1 295.1	1 280.5	1 210.0	-5.4%	4.3%	988.2	988.2	988.2	-6.5%	5.1%
Loans	30 887.9	20 488.5	14 765.2	15 188.5	-21.1%	64.9%	14 039.7	14 051.3	14 151.9	-2.3%	70.5%
Receivables and prepayments	206.5	425.3	440.7	264.8	8.6%	1.1%	272.6	281.3	291.2	3.2%	1.4%
Cash and cash equivalents	5 558.4	9 845.2	15 355.0	5 193.9	-2.2%	29.2%	5 572.3	4 326.2	3 348.0	-13.6%	22.4%
Non-current assets held for sale	4.1	9.6	11.4	-	-100.0%	-	-	-	-	-	-
Derivatives financial instruments	11.3	9.9	1.3	5.5	-21.4%	-	(0.0)	(0.0)	-	-100.0%	-
Total assets	38 239.7	32 201.7	31 988.4	21 988.3	-16.8%	100.0%	20 997.0	19 764.4	18 893.4	-4.9%	100.0%
Accumulated surplus/(deficit)	(5 245.3)	(4 255.6)	(3 773.4)	5 045.8	-198.7%	-3.9%	11 550.7	11 697.3	12 099.2	33.8%	50.3%
Capital reserve fund	6 848.7	6 801.2	7 681.5	6 000.0	-4.3%	22.6%	-	-	-	-100.0%	6.8%
Borrowings	25 252.4	16 664.9	12 854.9	5 887.7	-38.5%	46.2%	5 018.4	4 214.9	3 470.7	-16.2%	22.6%
Trade and other payables	139.8	176.5	167.8	300.8	29.1%	0.7%	310.3	320.5	331.7	3.3%	1.6%
Provisions	421.8	316.6	306.0	338.4	-7.1%	1.1%	354.0	370.6	388.8	4.7%	1.8%
Derivatives financial instruments	10 822.4	12 498.1	14 751.6	4 415.6	-25.8%	33.3%	3 763.6	3 161.0	2 602.9	-16.2%	16.9%
Total equity and liabilities	38 239.7	32 201.7	31 988.4	21 988.3	-16.8%	100.0%	20 997.0	19 764.4	18 893.4	-4.9%	100.0%

Personnel information

Table 8.60 Land and Agricultural Development Bank of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate					2023/24 - 2026/27						
		2022/23		2023/24		2024/25		2025/26		2026/27									
Land and Agricultural Development Bank of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	467	467	378	328.5	0.9	467	433.1	0.9	467	453.3	1.0	467	474.6	1.0	467	497.9	1.1	-	100.0%
1 – 6	17	17	17	6.2	0.4	17	7.7	0.5	17	8.8	0.5	17	9.3	0.5	17	9.8	0.6	-	3.6%
7 – 10	117	117	99	56.5	0.6	117	78.7	0.7	117	81.9	0.7	117	86.5	0.7	117	91.7	0.8	-	25.1%
11 – 12	239	239	173	116.6	0.7	239	153.8	0.6	239	161.5	0.7	239	169.6	0.7	239	177.7	0.7	-	51.2%
13 – 16	84	84	79	119.6	1.5	84	160.2	1.9	84	166.9	2.0	84	173.6	2.1	84	181.3	2.2	-	18.0%
17 – 22	10	10	10	29.6	3.0	10	32.7	3.3	10	34.2	3.4	10	35.7	3.6	10	37.4	3.7	-	2.1%

1. Rand million.

Office of the Ombud for Financial Services Providers

Selected performance indicators

Table 8.61 Office of the Ombud for Financial Services Providers performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of complaints closed within 9 months of date of receipt per year	Resolve complaints in a fair, expeditious and informal manner to the satisfaction of customers	Priority 1: A capable, ethical and developmental state	92% (9 708/ 10 552)	94% (12 089/ 12 829)	96.5% (11 126/ 11 533)	92%	92%	92%	92%
Number of activities related to brand awareness, financial literacy and customer awareness per year	Enhanced stakeholder management	Priority 3: Education, skills and health	28	185	370	117	117	117	117

Entity overview

The mandate of the Office of the Ombud for Financial Services Providers is stated in the Financial Advisory and Intermediary Services Act (2002), in terms of which the organisation was established. The act gives the ombud statutory powers to consider and dispose of complaints against financial services providers, primarily intermediaries selling investment products.

Over the medium term, the ombud will focus on ensuring that cases are properly assessed and appropriately handled up to finalisation, informing stakeholders on the role and functions of the ombud, acquiring and retaining appropriate skills to properly discharge its mandate, ensuring that risk is adequately managed across the enterprise, and ensuring that appeals or reviews of decisions are appropriately dealt with.

Spending on compensation of employees is expected to increase at an average annual rate of 4.6 per cent, from R49.9 million in 2023/24 to R57.2 million in 2026/27. Total expenditure is expected to increase at an average annual rate of 2.3 per cent, from R83.5 million in 2023/24 to R89.5 million in 2026/27.

The office generates revenue mainly through the levies it collects. Revenue is set to increase at an average annual rate of 2.3 per cent, from R83.5 million in 2023/24 to R89.5 million in 2026/27, in line with the introduction of the special levy on financial institutions.

Programmes/Objectives/Activities

Table 8.62 Office of the Ombud for Financial Services Providers expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Administration	18.6	26.5	28.8	38.4	27.3%	46.0%	40.9	38.2	41.8	2.9%	45.9%
Resolve complaints in a fair, expeditious and informal manner to the satisfaction of customers	21.6	29.4	27.7	40.5	23.4%	49.1%	42.3	42.3	42.4	1.5%	48.3%
Enhanced stakeholder management	2.0	2.8	2.8	4.5	32.2%	4.9%	5.1	5.1	5.3	5.6%	5.8%
Total	42.2	58.8	59.3	83.5	25.5%	100.0%	88.2	85.7	89.5	2.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.63 Office of the Ombud for Financial Services Providers statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Revenue											
Non-tax revenue	0.0	1.0	2.7	83.5	2 455.9%	26.5%	88.2	85.7	89.5	2.3%	100.0%
Sale of goods and services other than capital assets	–	–	–	82.5	–	24.7%	84.6	82.4	86.2	1.5%	96.8%
Other non-tax revenue	0.0	1.0	2.7	1.0	484.8%	1.8%	3.6	3.3	3.3	48.9%	3.2%
Transfers received	57.6	57.8	60.9	–	-100.0%	73.5%	–	–	–	–	–
Total revenue	57.6	58.8	63.5	83.5	13.1%	100.0%	88.2	85.7	89.5	2.3%	100.0%
Expenses											
Current expenses	42.2	58.8	59.3	83.5	25.5%	100.0%	88.2	85.7	89.5	2.3%	100.0%
Compensation of employees	26.5	32.7	33.8	49.9	23.4%	58.9%	54.2	55.3	57.2	4.6%	62.4%
Goods and services	14.4	23.0	22.3	28.1	24.8%	36.1%	29.5	27.0	27.6	-0.6%	32.3%
Depreciation	1.2	3.1	3.1	5.4	65.6%	4.9%	4.5	3.3	4.7	-4.4%	5.2%
Interest, dividends and rent on land	0.0	0.0	0.0	0.1	50.0%	0.1%	0.1	0.1	0.1	–	0.1%
Total expenses	42.2	58.8	59.3	83.5	25.5%	100.0%	88.2	85.7	89.5	2.3%	100.0%
Surplus/(Deficit)	15.4	(0.1)	4.3	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	5.6	48.1	3.8	8.8	16.2%	100.0%	5.6	2.9	4.1	-22.6%	100.0%
Receipts											
Non-tax receipts	–	1.0	2.6	87.4	–	26.3%	89.3	85.7	89.5	0.8%	100.0%
Sales of goods and services other than capital assets	–	–	–	86.4	–	24.7%	85.7	82.4	86.2	-0.1%	96.8%
Other tax receipts	–	1.0	2.6	1.0	–	1.6%	3.6	3.3	3.3	48.9%	3.2%
Transfers received	46.0	102.5	56.3	–	-100.0%	73.7%	–	–	–	–	–
Total receipts	46.0	103.5	58.9	87.4	23.8%	100.0%	89.3	85.7	89.5	0.8%	100.0%
Payment											
Current payments	40.4	55.4	55.1	78.6	24.8%	100.0%	83.7	82.8	85.4	2.8%	100.0%
Compensation of employees	26.5	32.7	33.5	49.4	23.0%	62.1%	53.3	54.5	56.2	4.4%	64.5%
Goods and services	13.9	22.6	21.6	29.1	28.1%	37.8%	30.3	28.2	29.1	–	35.4%
Interest and rent on land	0.0	–	0.0	0.1	50.0%	0.1%	0.1	0.1	0.1	–	0.1%
Total payments	40.4	55.4	55.1	78.6	24.8%	100.0%	83.7	82.8	85.4	2.8%	100.0%
Net cash flow from investing activities	(6.9)	(4.6)	(1.1)	(1.9)	-35.2%	100.0%	(1.0)	(0.7)	(3.0)	16.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.6)	(3.7)	(1.1)	(0.5)	-32.2%	58.5%	(1.0)	(0.7)	(3.0)	82.1%	81.6%
Acquisition of software and other intangible assets	(5.3)	(1.0)	–	(1.4)	-36.3%	43.3%	–	–	–	-100.0%	18.4%
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	0.1	0.0	–	-100.0%	-1.8%	–	–	–	–	–
Net cash flow from financing activities	(0.0)	0.0	(0.1)	(0.1)	29.8%	100.0%	(0.1)	(0.1)	(0.1)	–	100.0%
Repayment of finance leases	(0.0)	0.1	(0.0)	–	-100.0%	74.2%	–	–	–	–	–
Other flows from financing activities	–	(0.0)	(0.0)	(0.1)	–	25.8%	(0.1)	(0.1)	(0.1)	–	100.0%
Net increase/(decrease) in cash and cash equivalents	(1.3)	43.6	2.6	6.9	-273.9%	20.9%	4.5	2.1	1.0	-47.1%	100.0%

Table 8.63 Office of the Ombud for Financial Services Providers statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
	2023/24 - 2026/27							2023/24 - 2026/27				
R million												
Carrying value of assets	8.5	9.9	7.9	6.3	-9.5%	13.0%	3.8	2.0	3.3	-19.2%	5.7%	
<i>of which:</i>												
Acquisition of assets	(1.6)	(3.7)	(1.1)	(0.5)	-32.2%	100.0%	(1.0)	(0.7)	(3.0)	82.1%	100.0%	
Investments	-	1.5	1.5	1.5	-	1.8%	1.5	1.5	1.6	2.6%	2.3%	
Receivables and prepayments	49.2	2.9	7.6	3.7	-57.8%	26.1%	2.6	2.6	2.6	-11.1%	4.2%	
Cash and cash equivalents	2.1	45.7	48.3	55.2	196.0%	59.1%	59.6	61.8	62.8	4.4%	87.8%	
Total assets	59.8	60.0	65.3	66.6	3.7%	100.0%	67.6	67.9	70.3	1.8%	100.0%	
Accumulated surplus/(deficit)	57.3	57.3	61.5	63.4	3.4%	95.2%	64.5	65.2	68.2	2.4%	95.9%	
Finance lease	-	0.1	0.0	0.0	-	-	0.0	0.0	0.0	-	-	
Trade and other payables	0.8	0.8	1.7	1.5	23.1%	1.9%	1.5	1.1	0.5	-31.0%	1.7%	
Provisions	1.6	1.9	2.1	1.7	1.5%	2.9%	1.6	1.6	1.6	-1.6%	2.4%	
Total equity and liabilities	59.8	60.0	65.3	66.6	3.7%	100.0%	67.6	67.9	70.3	1.8%	100.0%	

Personnel information

Table 8.64 Office of the Ombud for Financial Services Providers personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
	Number of approved funded posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23	2023/24		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Office of the Ombud for Financial Services Providers																			
Salary level	76	76	55	33.8	0.6	60	49.9	0.8	76	54.2	0.7	76	55.3	0.7	76	57.2	0.8	8.2%	100.0%
1 – 6	19	19	10	2.9	0.3	16	3.9	0.2	19	4.5	0.2	19	4.6	0.2	19	4.8	0.3	5.9%	25.4%
7 – 10	42	42	34	16.2	0.5	31	23.1	0.7	42	24.4	0.6	42	24.9	0.6	42	25.8	0.6	10.7%	54.4%
11 – 12	6	6	4	3.9	1.0	4	8.1	2.0	6	9.0	1.5	6	9.2	1.5	6	9.4	1.6	14.5%	7.6%
13 – 16	8	8	6	8.7	1.4	8	11.4	1.4	8	12.7	1.6	8	12.9	1.6	8	13.4	1.7	-	11.2%
17 – 22	1	1	1	2.1	2.1	1	3.4	3.4	1	3.6	3.6	1	3.7	3.7	1	3.8	3.8	-	1.4%

1. Rand million.

Office of the Pension Funds Adjudicator

Selected performance indicators

Table 8.65 Office of the Pension Funds Adjudicator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of valid complaints resolved per year within 9 months of being lodged	Dispose of complaints received	Priority 1: A capable, ethical and developmental state	83% (5 822/ 7 014)	83% (7 228/ 8 708)	96.7% (6 843/ 7 076)	100%	100%	100%	100%
Number of days taken per year for the new complaints unit to refer premature complaints to respondents	Dispose of complaints received		5	5	5	5	5	5	5

Entity overview

The mandate of the Office of the Pension Funds Adjudicator is to investigate and determine complaints lodged in terms of section 30B of the Pension Funds Act (1956). The adjudicator is required to ensure the procedurally fair, economical and expeditious resolution of complaints by: ensuring that its services are accessible to all; investigating complaints in a procedurally fair manner; resolving complaints justly and expeditiously, in accordance with the law; incorporating innovation and proactive thought and action into its activities; and supporting, encouraging and providing opportunities for individual growth. The office’s strategic objectives are

aligned with the National Development Plan's vision of building a capable and developmental state, and supporting priority 1 (economic transformation, job creation and social protection) of government's medium-term strategic framework.

The office's main cost driver is compensation of employees, spending on which is expected to increase at an average annual rate of 5.6 per cent, from R58.1 million in 2023/24 to R68.5 million in 2026/27. Total expenditure is expected to increase at an average annual rate of 5.9 per cent, from R99.8 million in 2023/24 to R118.5 million in 2026/27. The office generates revenue by collecting levies from pension funds. Revenue is projected to increase at an average annual rate of 9.4 per cent, from R90.4 million in 2023/24 to R118.5 million in 2026/27.

Programmes/Objectives/Activities

Table 8.66 Office of the Pension Funds Adjudicator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Administration	15.3	15.3	16.5	22.1	13.0%	21.5%	24.1	25.3	26.4	6.1%	22.3%
Dispose of complaints received	47.8	53.2	57.2	71.7	14.5%	71.6%	76.0	79.4	83.5	5.2%	70.7%
Achieve operational excellence	4.8	4.5	5.1	5.5	4.8%	6.3%	6.2	6.5	6.8	7.4%	5.7%
Effective stakeholder relationships	0.8	0.2	0.5	0.5	-16.8%	0.6%	1.6	1.7	1.8	55.4%	1.3%
Total	68.8	73.3	79.2	99.8	13.2%	100.0%	108.0	112.9	118.5	5.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.67 Office of the Pension Funds Adjudicator statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Revenue											
Non-tax revenue	0.1	0.4	0.8	6.7	255.7%	2.3%	8.5	1.1	1.2	-44.0%	4.3%
Other non-tax revenue	0.1	0.4	0.8	6.7	255.7%	2.3%	8.5	1.1	1.2	-44.0%	4.3%
Transfers received	75.4	79.3	82.7	83.7	3.5%	97.7%	99.5	111.7	117.3	11.9%	95.7%
Total revenue	75.5	79.7	83.6	90.4	6.2%	100.0%	108.0	112.9	118.5	9.4%	100.0%
Expenses											
Current expenses	68.8	73.3	79.2	99.8	13.2%	100.0%	108.0	112.9	118.5	5.9%	100.0%
Compensation of employees	41.2	42.7	46.6	58.1	12.2%	58.8%	61.9	65.0	68.5	5.6%	57.8%
Goods and services	25.2	26.6	30.3	33.1	9.5%	36.1%	38.2	40.1	42.1	8.4%	34.9%
Depreciation	2.4	4.0	2.2	8.6	53.7%	5.1%	7.9	7.7	7.9	-2.8%	7.3%
Total expenses	68.8	73.3	79.2	99.8	13.2%	100.0%	108.0	112.9	118.5	5.9%	100.0%
Surplus/(Deficit)	6.8	6.4	4.4	(9.4)	-211.4%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	14.9	8.3	8.0	2.9	-42.2%	100.0%	(7.1)	(7.6)	(7.4)	-237.0%	100.0%
Receipts											
Non-tax receipts	0.1	0.4	0.8	0.4	41.6%	0.5%	1.1	1.1	1.2	40.3%	1.0%
Other tax receipts	0.1	0.4	0.8	0.4	41.6%	0.5%	1.1	1.1	1.2	40.3%	1.0%
Transfers received	80.0	78.8	82.7	86.9	2.8%	99.4%	91.3	95.9	100.1	4.8%	99.0%
Financial transactions in assets and liabilities	-	-	0.1	-	-	-	-	-	-	-	-
Total receipts	80.2	79.2	83.6	87.3	2.9%	100.0%	92.4	97.0	101.3	5.1%	100.0%
Payment											
Current payments	65.3	70.9	75.6	84.4	8.9%	100.0%	99.4	104.6	108.6	8.8%	100.0%
Compensation of employees	39.5	43.7	46.5	54.7	11.4%	62.1%	61.9	65.0	68.5	7.8%	63.1%
Goods and services	25.8	27.2	29.1	29.7	4.9%	37.9%	37.5	39.6	40.1	10.5%	36.9%
Total payments	65.3	70.9	75.6	84.4	8.9%	100.0%	99.4	104.6	108.6	8.8%	100.0%
Net cash flow from investing activities	(9.7)	(8.3)	(3.0)	(7.0)	-10.2%	100.0%	(6.0)	(5.0)	(4.0)	-17.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(9.4)	(7.4)	(2.0)	(4.9)	-19.6%	81.6%	(5.0)	(4.0)	(3.0)	-15.1%	77.1%
Acquisition of software and other intangible assets	(0.3)	(0.9)	(1.0)	(2.1)	103.3%	18.9%	(1.0)	(1.0)	(1.0)	-21.9%	22.9%
Proceeds from the sale of property, plant, equipment and intangible assets	-	-	0.1	-	-	-0.5%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	5.2	(0.0)	5.0	(4.1)	-192.7%	2.4%	(13.1)	(12.6)	(11.4)	40.2%	100.0%

Table 8.67 Office of the Pension Funds Adjudicator statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Carrying value of assets		13.9	19.4	16.8	12.0	-5.0%	42.3%	12.6	13.1	13.7	4.7%	56.2%
of which:												
Acquisition of assets		(9.4)	(7.4)	(2.0)	(4.9)	-19.6%	100.0%	(5.0)	(4.0)	(3.0)	-15.1%	100.0%
Receivables and prepayments		4.2	4.7	6.4	8.1	23.9%	18.1%	8.5	8.8	9.2	4.7%	37.9%
Cash and cash equivalents		20.9	20.9	25.9	1.3	-60.9%	39.6%	1.3	1.4	1.4	4.7%	5.9%
Total assets		39.1	45.1	49.2	21.3	-18.4%	100.0%	22.3	23.3	24.4	4.7%	100.0%
Accumulated surplus/(deficit)		33.1	40.3	44.7	19.4	-16.3%	89.1%	20.4	21.3	22.2	4.6%	91.0%
Trade and other payables		0.6	0.6	1.0	0.7	2.2%	2.0%	0.7	0.7	0.8	4.7%	3.1%
Provisions		5.4	4.2	3.5	1.2	-38.7%	9.0%	1.3	1.4	1.5	6.1%	5.9%
Total equity and liabilities		39.1	45.1	49.2	21.3	-18.4%	100.0%	22.3	23.3	24.4	4.7%	100.0%

Personnel information

Table 8.68 Office of the Pension Funds Adjudicator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of approved funded establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Office of the Pension Funds Adjudicator		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	75	75	46.6	0.6	75	58.1	0.8	75	61.9	0.8	75	65.0	0.9	75	68.5	0.9	-	100.0%	
1 – 6	26	26	26	5.8	0.2	26	10.3	0.4	26	7.7	0.3	26	8.1	0.3	26	8.6	0.3	-	34.7%
7 – 10	24	24	24	12.5	0.5	24	12.2	0.5	24	18.4	0.8	24	19.3	0.8	24	20.4	0.8	-	32.0%
11 – 12	13	13	13	12.3	0.9	13	14.3	1.1	13	14.7	1.1	13	15.5	1.2	13	16.3	1.3	-	17.3%
13 – 16	10	10	10	10.5	1.0	10	15.0	1.5	10	15.0	1.5	10	15.8	1.6	10	16.6	1.7	-	13.3%
17 – 22	2	2	2	5.5	2.7	2	6.3	3.2	2	6.0	3.0	2	6.3	3.2	2	6.7	3.3	-	2.7%

1. Rand million.

Ombud Council

Selected performance indicators

Table 8.69 Ombud Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Responses to stakeholder requests for technical and regulatory inputs on proposals on regulatory, policy or structural reforms to the ombud system per year	Regulatory programme	Priority 1: A capable, ethical and developmental state	- ¹	- ¹	100%	100%	100%	100%	100%
Number of on-site inspections conducted per year	Regulatory programme		- ¹	- ¹	4	4	4	4	4

1. No historical data available.

Entity overview

The Ombud Council derives its mandate from the Financial Sector Regulation Act (2017). Its role is to help in ensuring that financial customers have access to, and are able to use, affordable, effective, independent and fair alternative dispute resolution processes for complaints about financial institutions. The ombud also recognises financial industry ombud schemes, promotes cooperation and coordination among ombuds, promotes public awareness and access to ombud schemes, resolves jurisdictional overlaps between ombud schemes, monitors the performance of ombud schemes, and supports financial inclusion in terms of the act. The council has

oversight powers over both statutory and industry financial sector ombud schemes.

Spending on goods and services is expected to decrease at an average annual rate of 16.3 per cent, from R14.3 million in 2023/24 to R8.4 million in 2026/27, due to a cost-containment instruction from National Treasury. This decrease is not expected to have a significant impact on the council's performance. Spending on compensation of employees is expected to increase at an average rate of 19.6 per cent, from R8.6 million in 2023/24 to R14.7 million in 2026/27. Total expenditure is expected to increase at an average annual rate of 0.3 per cent, from R22.9 million in 2023/24 to R23.2 million in 2026/27.

The council derives revenue through levies collected on its behalf by the Financial Sector Conduct Authority. Revenue is projected to decrease at an average annual rate of 9.2 per cent, from R30.9 million in 2023/24 to R23.2 million in 2026/27. This is due to a fiscal allocation of R13 million received only in 2023/24.

Programmes/Objectives/Activities

Table 8.70 Ombud Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)	
Administration	–	2.4	6.1	15.6	–	–	16.1	14.5	15.6	-0.2%	65.7%
Regulatory programme	–	–	–	7.3	–	–	9.3	8.2	7.6	1.4%	34.3%
Total	–	2.4	6.1	22.9	–	–	25.4	22.7	23.2	0.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.71 Ombud Council statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)	
Revenue											
Non-tax revenue	–	–	–	22.9	–	–	25.4	22.7	23.2	0.3%	93.5%
Sale of goods and services other than capital assets	–	–	–	22.9	–	–	25.4	22.7	23.2	0.3%	93.5%
Transfers received	–	10.0	10.0	8.0	–	–	–	–	–	-100.0%	6.5%
Total revenue	–	10.0	10.0	30.9	–	–	25.4	22.7	23.2	-9.2%	100.0%
Expenses											
Current expenses	–	2.4	6.1	22.9	–	–	25.4	22.7	23.2	0.3%	100.0%
Compensation of employees	–	2.1	4.0	8.6	–	–	12.9	13.8	14.7	19.6%	53.1%
Goods and services	–	0.4	2.1	14.3	–	–	12.5	8.8	8.4	-16.3%	46.6%
Depreciation	–	–	0.0	0.0	–	–	0.0	0.1	0.1	35.7%	0.3%
Total expenses	–	2.4	6.1	22.9	–	–	25.4	22.7	23.2	0.3%	100.0%
Surplus/(Deficit)	–	7.6	3.9	8.0	–	–	–	–	–	-100.0%	–
Cash flow statement											
Cash flow from operating activities	–	(0.0)	0.1	(12.8)	–	–	0.0	0.1	(0.4)	-69.2%	100.0%
Receipts											
Transfers received	–	2.0	6.3	8.0	–	–	–	–	–	-100.0%	6.5%
Financial transactions in assets and liabilities	–	–	–	22.9	–	–	25.4	22.7	23.2	0.3%	93.5%
Total receipts	–	2.0	6.3	30.9	–	–	25.4	22.7	23.2	-9.2%	100.0%
Payment											
Current payments	–	2.0	6.2	27.2	–	–	25.4	22.6	23.5	-4.7%	90.5%
Compensation of employees	–	1.7	4.1	12.9	–	–	12.9	13.8	14.7	4.5%	50.9%
Goods and services	–	0.2	2.1	14.3	–	–	12.5	8.8	8.8	-14.8%	39.7%
Transfers and subsidies	–	–	–	16.5	–	–	–	–	–	-100.0%	9.5%
Total payments	–	2.0	6.2	43.7	–	–	25.4	22.6	23.5	-18.7%	100.0%
Net cash flow from investing activities	–	–	(0.1)	(0.2)	–	–	(0.5)	(0.5)	(0.5)	32.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	–	–	(0.1)	(0.2)	–	–	(0.5)	(0.5)	(0.5)	32.0%	100.0%
Net increase/(decrease) in cash and cash equivalents	–	(0.0)	0.0	(13.0)	–	–	(0.4)	(0.4)	(0.8)	-59.9%	100.0%

Table 8.71 Ombud Council statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Carrying value of assets	–	–	0.1	0.1	–	–	0.6	1.0	1.5	131.7%	9.5%
<i>of which:</i>											
Acquisition of assets	–	–	(0.1)	(0.2)	–	–	(0.5)	(0.5)	(0.5)	32.0%	100.0%
Receivables and prepayments	–	–	0.0	–	–	–	–	–	–	–	–
Cash and cash equivalents	–	–	–	13.4	–	–	8.6	3.0	3.0	-39.3%	48.5%
Statutory receivables	–	8.0	11.7	8.4	–	–	7.2	4.6	2.2	-36.3%	42.0%
Total assets	–	8.0	11.8	21.9	–	–	16.4	8.6	6.6	-32.8%	100.0%
Accumulated surplus/(deficit)	–	7.6	11.4	21.6	–	–	15.0	7.8	6.4	-33.3%	94.3%
Trade and other payables	–	0.5	0.4	0.3	–	–	1.4	0.8	0.2	-10.0%	5.7%
Total equity and liabilities	–	8.0	11.8	21.9	–	–	16.4	8.6	6.6	-32.8%	100.0%

Personnel information

Table 8.72 Ombud Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Ombud Council	4	4	4	4.0	1.0	4	8.6	2.1	8	12.9	1.6	8	13.8	1.7	8	14.7	1.8	26.0%	100.0%
Salary level																			
1 – 6	–	–	–	–	–	–	–	–	1	0.2	0.2	1	0.2	0.2	1	0.2	0.2	–	9.4%
7 – 10	1	1	1	0.4	0.4	1	0.4	0.4	3	1.5	0.5	3	1.6	0.5	3	1.8	0.6	44.2%	34.4%
11 – 12	–	–	–	–	–	–	–	–	1	2.1	2.1	1	2.2	2.2	1	2.4	2.4	–	9.4%
13 – 16	3	3	3	1.4	0.5	3	5.0	1.7	3	5.7	1.9	3	6.1	2.0	3	6.6	2.2	–	46.9%
17 – 22	–	–	–	2.2	–	–	3.2	–	–	3.3	–	–	3.6	–	–	3.8	–	–	–

1. Rand million.

Public Investment Corporation

Selected performance indicators

Table 8.73 Public Investment Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of net profit after tax per year	Administration	Priority 2: Economic transformation and job creation	R528m	R305m	R108m	R189m	R204m	R254m	R267m
Total amount of funds under management per year	Investments		R2.3tr	R2.5tr	R2.6tr	R2.65tr	R2.8tr	R2.95tr	R3tr

Entity overview

The Public Investment Corporation is a registered financial services provider in terms of the Financial Advisory and Intermediary Services Act (2002). It is wholly owned by the South African government, with the Minister of Finance as shareholder representative. The corporation is registered as a financial services provider and manages assets for its clients, all of which are public entities. Its ongoing focus is to invest funds on behalf of its clients based on their investment mandates and approved by the Financial Sector Conduct Authority.

As the corporation anticipates an increase of assets under its management, it plans to appoint more specialised human resources. Over the period ahead, it anticipates an increase in the number of personnel from 385 in 2023/24 to 445 in 2026/27. As such, spending on compensation of employees is expected to increase at an average annual rate of 15.7 per cent, from R490 million in 2023/24 to R759.9 million in 2026/27, constituting an estimated 42.4 per cent (R2.2 billion) of the corporation's total expenditure.

To procure ICT equipment for the new recruits and accommodate them, expenditure on goods and services is

expected to increase at an average annual rate of 11.7 per cent, from R487.8 million in 2023/24 to R679.5 million in 2026/27. Total expenditure is expected to increase at an average annual rate of 11.6 per cent, from R1.2 billion in 2023/24 to R1.6 billion in 2026/27.

The corporation derives revenue mainly through fees for managing its client's assets, interest income and board fees. Revenue is expected to increase at an average annual rate of 15 per cent, from R1.6 billion in 2023/24 to R2.4 billion in 2026/27, due to an increase in management fees and anticipated growth in the corporation's portfolio.

Programmes/Objectives/Activities

Table 8.74 Public Investment Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	456.6	611.5	634.9	576.4	8.1%	48.2%	805.1	889.7	808.6	11.9%	49.0%
Investments	605.3	589.0	634.9	602.7	-0.1%	51.8%	844.5	924.7	832.2	11.4%	51.0%
Total	1 061.9	1 200.5	1 269.8	1 179.2	3.6%	100.0%	1 649.6	1 814.4	1 640.8	11.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.75 Public Investment Corporation statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	1 323.3	1 505.0	1 485.4	1 556.9	5.6%	100.0%	2 007.1	2 234.5	2 370.7	15.0%	100.0%
Sale of goods and services other than capital assets	1 119.8	1 061.7	1 220.4	1 224.3	3.0%	79.0%	1 696.5	1 908.7	2 028.6	18.3%	83.5%
Other non-tax revenue	203.6	443.3	265.0	332.6	17.8%	21.0%	310.6	325.8	342.1	0.9%	16.5%
Total revenue	1 323.3	1 505.0	1 485.4	1 556.9	5.6%	100.0%	2 007.1	2 234.5	2 370.7	15.0%	100.0%
Expenses											
Current expenses	867.3	1 150.5	1 130.0	1 032.3	6.0%	88.5%	1 589.7	1 731.8	1 552.9	14.6%	93.5%
Compensation of employees	496.5	759.1	438.1	490.0	-0.4%	46.5%	689.9	723.7	759.9	15.7%	42.4%
Goods and services	319.2	339.8	641.8	487.8	15.2%	37.6%	841.1	922.8	679.5	11.7%	46.2%
Depreciation	51.6	51.6	50.0	54.4	1.8%	4.4%	58.7	85.3	113.6	27.8%	4.9%
Transfers and subsidies	194.5	50.0	139.8	146.9	-8.9%	11.5%	59.8	82.6	87.9	-15.7%	6.5%
Total expenses	1 061.9	1 200.5	1 269.8	1 179.2	3.6%	100.0%	1 649.6	1 814.4	1 640.8	11.6%	100.0%
Surplus/(Deficit)	261.4	304.5	215.6	377.7	13.1%		357.5	420.1	729.8	24.6%	
Cash flow statement											
Cash flow from operating activities	214.3	78.3	172.2	727.1	50.3%	100.0%	278.8	409.2	507.6	-11.3%	100.0%
Receipts											
Non-tax receipts	1 296.6	1 273.8	1 473.8	1 424.3	3.2%	100.0%	1 987.7	2 214.2	2 349.3	18.2%	100.0%
Sales of goods and services other than capital assets	1 119.8	1 061.7	1 220.4	1 224.3	3.0%	84.6%	1 696.5	1 908.7	2 028.6	18.3%	86.0%
Other tax receipts	176.9	212.1	253.4	200.0	4.2%	15.4%	291.2	305.5	320.8	17.1%	14.0%
Total receipts	1 296.6	1 273.8	1 473.8	1 424.3	3.2%	100.0%	1 987.7	2 214.2	2 349.3	18.2%	100.0%
Payment											
Current payments	962.6	1 121.4	1 213.6	627.8	-13.3%	91.5%	1 617.9	1 668.9	1 706.9	39.6%	92.5%
Compensation of employees	496.5	579.2	503.4	261.9	-19.2%	42.6%	689.9	723.7	759.9	42.6%	39.8%
Goods and services	466.0	542.0	709.9	334.2	-10.5%	47.7%	747.4	822.7	860.6	37.1%	46.0%
Interest and rent on land	0.0	0.3	0.3	31.6	1 064.9%	1.1%	180.5	122.5	86.3	39.8%	6.6%
Transfers and subsidies	119.7	74.0	88.0	69.4	-16.6%	8.5%	91.0	136.0	134.8	24.8%	7.5%
Total payments	1 082.3	1 195.4	1 301.6	697.1	-13.6%	100.0%	1 708.9	1 804.9	1 841.7	38.2%	100.0%
Net cash flow from investing activities	(43.8)	130.8	134.6	(666.7)	147.9%	100.0%	(271.0)	(322.8)	(507.1)	-8.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.1)	(8.2)	(4.1)	(8.3)	96.3%	-1.4%	(47.5)	(52.7)	(88.6)	120.3%	13.1%
Acquisition of software and other intangible assets	(17.4)	(6.6)	(1.7)	(184.0)	119.3%	15.3%	(97.6)	(63.2)	(24.0)	-49.3%	22.0%
Other flows from investing activities	(25.2)	145.6	140.3	(474.3)	165.9%	86.1%	(125.9)	(207.0)	(394.6)	-6.0%	64.9%
Net cash flow from financing activities	(24.6)	(25.2)	35.1	(34.8)	12.2%	100.0%	(21.0)	(1.4)	(0.0)	-89.6%	100.0%
Repayment of finance leases	-	-	(21.0)	(34.8)	-	10.0%	(21.0)	(1.4)	(0.0)	-89.6%	100.0%
Other flows from financing activities	(24.6)	(25.2)	56.1	-	-100.0%	90.0%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	145.9	183.9	341.9	25.6	-44.0%	14.5%	(13.2)	85.0	0.5	-73.6%	100.0%

Table 8.75 Public Investment Corporation statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27			2023/24 - 2026/27
	R million												
Carrying value of assets	93.1	95.0	84.5	625.9	88.7%	4.8%	213.5	262.4	279.8	-23.5%	6.9%		
<i>of which:</i>													
Acquisition of assets	(1.1)	(8.2)	(4.1)	(8.3)	96.3%	100.0%	(47.5)	(52.7)	(88.6)	120.3%	100.0%		
Investments	2 901.2	3 019.5	2 803.2	3 239.5	3.7%	68.4%	3 829.1	4 010.2	4 201.0	9.1%	75.0%		
Receivables and prepayments	135.2	166.3	337.0	128.1	-1.8%	4.4%	402.1	421.8	442.9	51.2%	6.8%		
Cash and cash equivalents	608.5	792.4	1 134.3	608.2	-	17.9%	197.5	190.6	262.5	-24.4%	6.3%		
Taxation	169.3	193.5	165.7	258.3	15.1%	4.5%	192.1	261.1	321.0	7.5%	5.0%		
Total assets	3 907.4	4 266.6	4 524.7	4 859.9	7.5%	100.0%	4 834.3	5 146.2	5 507.1	4.3%	100.0%		
Accumulated surplus/(deficit)	2 410.0	2 711.0	2 926.6	3 312.5	11.2%	64.5%	3 351.5	3 649.2	3 964.2	6.2%	70.1%		
Capital and reserves	957.0	963.0	963.0	1 015.9	2.0%	22.3%	935.6	935.6	935.6	-2.7%	18.9%		
Finance lease	30.2	-	26.1	10.3	-30.1%	0.4%	20.9	19.4	18.0	20.5%	0.3%		
Trade and other payables	271.2	202.6	160.3	193.4	-10.7%	4.8%	147.8	142.6	138.1	-10.6%	3.1%		
Taxation	-	-	-	-	-	-	4.0	19.5	32.4	-	0.3%		
Provisions	139.9	270.1	349.7	227.8	17.6%	5.6%	260.9	301.7	346.4	15.0%	5.6%		
Derivatives financial instruments	99.0	120.0	99.0	100.0	0.3%	2.4%	113.7	78.1	72.3	-10.2%	1.8%		
Total equity and liabilities	3 907.4	4 266.6	4 524.7	4 859.9	7.5%	100.0%	4 834.3	5 146.2	5 507.1	4.3%	100.0%		

Personnel information

Table 8.76 Public Investment Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment														Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
Public Investment Corporation	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27			
Salary level	385	573	385	438.1	1.1	385	490.0	1.3	445	689.9	1.6	448	723.7	1.6	445	759.9	1.7	4.9%	100.0%
1 – 6	14	10	14	7.4	0.5	14	7.4	0.5	14	7.9	0.6	14	8.2	0.6	14	8.4	0.6	-	3.3%
7 – 10	156	226	156	97.9	0.6	156	106.9	0.7	188	231.3	1.2	188	226.4	1.2	188	233.5	1.2	6.4%	41.8%
11 – 12	60	89	60	61.1	1.0	60	56.9	0.9	76	121.5	1.6	76	115.6	1.5	76	68.6	0.9	8.2%	16.7%
13 – 16	112	207	112	127.7	1.1	112	159.6	1.4	119	198.1	1.7	122	210.2	1.7	119	235.5	2.0	2.0%	27.4%
17 – 22	43	41	43	143.9	3.3	43	159.2	3.7	48	131.2	2.7	48	163.3	3.4	48	213.9	4.5	3.7%	10.9%

1. Rand million.

South African Revenue Service

Selected performance indicators

Table 8.77 South African Revenue Service performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage collection of revenue as agreed with the Minister of Finance per year	Deputy commissioner: Taxpayer engagement and operations	Priority 1: A capable, ethical and developmental state	103.1% (R1 249.7bn/ R1 212.2bn)	101.1% (R1 563.8bn/ R1 547.1bn)	99.7% (R1 686.7bn/ R1 692.2bn)	100%	100%	100%	100%
Percentage of taxpayers and traders surveyed who are satisfied with the clarity and certainty provided by the revenue service per year	Deputy commissioner: Taxpayer engagement and operations		74.5% (377/ 506)	69.1% (3 210/ 4 648)	75.3% (8 858/ 11 761)	80%	82%	85%	83%

Table 8.77 South African Revenue Service performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of standard taxpayers' returns auto assessed by the revenue service per year	Deputy commissioner: Taxpayer engagement and operations		83.3% (R3.6m/ R4.3m)	91% (R2.8m/ R3.1m)	94.7% (2.6m/ 2.8m)	93%	95%	95%	95%
Percentage of cases referred to the National Prosecuting Authority that are accepted for prosecution per year	Deputy commissioner: Taxpayer engagement and operations	Priority 1: A capable, ethical and developmental state	– ¹	– ¹	95.6% (237/248)	90%	95%	95%	90%

1. No historical data available.

Entity overview

In terms of the South African Revenue Service Act (1997), the South African Revenue Service is mandated to collect all revenue due to the state and administer trade to support government in meeting its key developmental objectives for growth. This involves facilitating legitimate trade, protecting South Africa's ports of entry, and eliminating illegal trade and tax evasion.

As its principal contribution to South Africa's economic and social development, the revenue service's focus over the medium term will continue to be on providing government with more than 90 per cent of the revenue it requires to meet its policy and delivery priorities. It aims to do this by modernising its ICT systems to encourage eFiling, improve the experience of taxpayers, monitor compliance and make tax collection more efficient.

Spending on compensation of employees is expected to decrease at an average annual rate of 3 per cent, from R8.9 billion in 2023/24 to R8.2 billion in 2026/27, as performance bonuses are not expected to be awarded over the period ahead. Spending on goods and services is expected to increase at an average annual rate of 2.9 per cent, from R3.9 billion in 2023/24 to R4.3 billion in 2026/27, driven mainly by ICT-related projects. Total expenditure is expected to decrease at an average annual rate of 1.6 per cent, from R13.5 billion in 2023/24 to R12.9 billion in 2026/27, as a result of the decrease in spending on compensation of employees.

Transfers from the department account for an estimated 95.6 per cent (R37.7 billion) of the entity's revenue over the medium term, decreasing at an average annual rate of 2 per cent, from R13.2 billion in 2023/24 to R12.4 billion in 2026/27. The decrease is due to Cabinet-approved reductions on transfers from the department.

Programmes/Objectives/Activities

Table 8.78 South African Revenue Service expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	2 833.0	3 732.1	3 251.8	3 985.2	12.0%	28.9%	3 379.4	3 234.6	2 206.5	-17.9%	23.9%
Deputy commissioner: Taxpayer engagement and operations	5 429.4	5 587.1	6 435.8	6 860.9	8.1%	51.1%	7 121.4	7 516.8	7 650.8	3.7%	54.6%
Deputy commissioner: Strategy, enabling and modernisation	2 246.7	2 139.2	2 241.2	2 583.2	4.8%	19.4%	2 719.1	2 846.9	2 921.0	4.2%	20.7%
Office of the Tax Ombud	41.3	44.4	48.1	54.3	9.5%	0.4%	53.5	55.9	58.5	2.5%	0.4%
Projects	7.1	17.7	13.6	57.8	101.0%	0.2%	24.3	24.3	60.6	1.6%	0.3%
Total	10 557.6	11 520.7	11 990.5	13 541.4	8.7%	100.0%	13 297.7	13 678.5	12 897.4	-1.6%	100.0%

Statements of financial performance, cash flow and financial position**Table 8.79 South African Revenue Service statements of financial performance, cash flow and financial position**

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Revenue											
Non-tax revenue	1 015.0	484.7	715.2	954.3	-2.0%	6.4%	473.4	465.4	468.3	-21.1%	4.4%
Sale of goods and services other than capital assets	333.1	411.9	429.9	428.5	8.8%	3.2%	431.5	444.5	457.8	2.2%	3.3%
Other non-tax revenue	681.9	72.8	285.2	525.7	-8.3%	3.2%	41.9	20.9	10.5	-72.9%	1.1%
Transfers received	10 271.9	11 295.2	11 635.8	13 157.6	8.6%	93.6%	12 388.6	12 881.6	12 395.3	-2.0%	95.6%
Total revenue	11 286.8	11 779.9	12 351.0	14 111.8	7.7%	100.0%	12 862.0	13 347.1	12 863.6	-3.0%	100.0%
Expenses											
Current expenses	10 557.6	11 520.7	11 990.5	13 541.4	8.7%	100.0%	13 297.7	13 678.5	12 897.4	-1.6%	100.0%
Compensation of employees	7 623.5	8 194.5	8 304.0	8 928.2	5.4%	69.6%	9 021.5	9 135.6	8 153.9	-3.0%	65.9%
Goods and services	2 672.3	2 751.7	3 007.3	3 906.3	13.5%	25.8%	3 630.7	3 969.4	4 253.4	2.9%	29.5%
Depreciation	261.7	574.4	669.9	706.7	39.3%	4.6%	645.3	573.3	489.8	-11.5%	4.5%
Interest, dividends and rent on land	0.0	0.1	9.2	0.2	64.1%	-	0.2	0.2	0.2	4.7%	-
Total expenses	10 557.6	11 520.7	11 990.5	13 541.4	8.7%	100.0%	13 297.7	13 678.5	12 897.4	-1.6%	100.0%
Surplus/(Deficit)	729.3	259.2	360.5	570.4	-7.9%		(435.7)	(331.4)	(33.8)	-139.0%	
Cash flow statement											
Cash flow from operating activities	847.6	1 204.4	665.3	580.0	-11.9%	100.0%	149.7	302.8	507.5	-4.4%	100.0%
Receipts											
Non-tax receipts	416.2	483.1	533.4	539.3	9.0%	4.1%	473.4	465.4	468.3	-4.6%	3.7%
Sales of goods and services other than capital assets	373.0	425.1	430.8	428.5	4.7%	3.4%	431.5	444.5	457.8	2.2%	3.3%
Other sales	373.0	425.1	430.8	428.5	4.7%	3.4%	431.5	444.5	457.8	2.2%	3.3%
Other tax receipts	43.2	58.0	102.6	110.7	36.8%	0.6%	41.9	20.9	10.5	-54.4%	0.3%
Transfers received	10 271.9	11 295.2	11 635.8	13 157.6	8.6%	95.9%	12 388.6	12 881.6	12 395.3	-2.0%	96.3%
Total receipts	10 688.1	11 778.3	12 169.2	13 696.9	8.6%	100.0%	12 862.0	13 347.1	12 863.6	-2.1%	100.0%
Payment											
Current payments	9 840.5	10 573.8	11 503.9	13 116.8	10.1%	100.0%	12 712.2	13 044.3	12 356.1	-2.0%	100.0%
Compensation of employees	7 378.8	7 776.2	8 445.4	9 642.8	9.3%	73.9%	9 021.5	9 135.6	8 153.9	-5.4%	70.1%
Goods and services	2 460.5	2 797.5	3 049.3	3 474.0	12.2%	26.1%	3 690.8	3 908.7	4 202.1	6.5%	29.9%
Interest and rent on land	1.3	0.1	9.2	-	-100.0%	-	-	-	-	-	-
Total payments	9 840.5	10 573.8	11 503.9	13 116.8	10.1%	100.0%	12 712.2	13 044.3	12 356.1	-2.0%	100.0%
Net cash flow from investing activities	(585.4)	(517.6)	(779.4)	(1 277.2)	29.7%	100.0%	(175.7)	(175.7)	(439.4)	-29.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(374.4)	(333.0)	(546.6)	(812.8)	29.5%	65.5%	(79.4)	(79.4)	(198.6)	-37.5%	49.8%
Acquisition of software and other intangible assets	(207.0)	(182.9)	(242.9)	(464.4)	30.9%	34.6%	(96.3)	(96.3)	(240.8)	-19.7%	50.2%
Proceeds from the sale of property, plant, equipment and intangible assets	1.0	1.8	1.6	-	-100.0%	-0.2%	-	-	-	-	-
Other flows from investing activities	(5.0)	(3.5)	8.5	-	-100.0%	0.1%	-	-	-	-	-
Net cash flow from financing activities	7.1	28.6	2.2	(17.9)	-236.0%	100.0%	(17.6)	(0.4)	-	-100.0%	-
Borrowing activities	12.6	-	-	-	-100.0%	44.3%	-	-	-	-	-
Repayment of finance leases	(5.5)	29.3	6.5	(17.9)	48.2%	104.4%	(17.6)	(0.4)	-	-100.0%	-
Other flows from financing activities	-	(0.8)	(4.3)	-	-	-48.7%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	269.3	715.4	(111.9)	(715.0)	-238.5%	0.6%	(43.6)	126.6	68.2	-145.7%	100.0%
Statement of financial position											
Carrying value of assets	4 224.8	4 163.1	4 431.8	5 002.2	5.8%	75.6%	4 532.7	4 135.1	4 084.7	-6.5%	79.9%
<i>of which:</i>											
Acquisition of assets	(374.4)	(333.0)	(546.6)	(812.8)	29.5%	100.0%	(79.4)	(79.4)	(198.6)	-37.5%	100.0%
Inventory	26.9	28.0	19.6	24.3	-3.3%	0.4%	25.3	27.3	29.3	6.4%	0.5%
Receivables and prepayments	324.3	367.4	483.4	483.4	14.2%	7.0%	517.4	519.4	487.4	0.3%	9.1%
Cash and cash equivalents	706.0	1 421.4	1 309.5	594.4	-5.6%	17.0%	517.0	577.5	629.1	1.9%	10.5%
Total assets	5 281.9	5 979.7	6 244.3	6 104.4	4.9%	100.0%	5 592.5	5 259.4	5 230.6	-5.0%	100.0%
Accumulated surplus/(deficit)	3 630.4	3 889.6	4 250.1	4 405.6	6.7%	68.5%	3 936.0	3 538.5	3 488.1	-7.5%	69.1%
Capital and reserves	99.5	102.7	101.2	101.2	0.6%	1.7%	115.6	121.0	118.8	5.5%	2.1%
Finance lease	0.1	29.4	35.9	18.0	551.9%	0.3%	0.4	-	-	-100.0%	0.1%
Deferred income	0.1	0.2	0.2	0.2	5.2%	-	0.2	0.2	0.2	-	-
Trade and other payables	965.7	737.0	802.7	1 238.6	8.6%	15.9%	1 162.3	1 219.5	1 271.0	0.9%	22.1%
Provisions	586.1	1 220.8	1 054.1	340.8	-16.5%	13.5%	377.9	380.4	352.6	1.1%	6.6%
Total equity and liabilities	5 281.9	5 979.7	6 244.3	6 104.4	4.9%	100.0%	5 592.5	5 259.4	5 230.6	-5.0%	100.0%

Personnel information

Table 8.80 South African Revenue Service personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost					
South African Revenue Service	12 357	12 357	12 396	8 304.0	0.7	12 357	8 928.2	0.7	12 357	9 021.5	0.7	12 357	9 135.6	0.7	12 357	8 153.9	0.7	-	100.0%
Salary level																			
1 – 6	986	986	993	216.0	0.2	986	805.1	0.8	986	365.8	0.4	986	377.0	0.4	986	371.9	0.4	-	8.0%
7 – 10	7 281	7 281	7 347	3 493.8	0.5	7 281	3 438.4	0.5	7 281	3 631.6	0.5	7 281	3 670.3	0.5	7 281	3 246.4	0.4	-	58.9%
11 – 12	2 339	2 339	2 315	2 100.6	0.9	2 339	2 300.2	1.0	2 339	2 505.5	1.1	2 339	2 542.8	1.1	2 339	2 284.3	1.0	-	18.9%
13 – 16	1 712	1 712	1 702	2 374.3	1.4	1 712	2 270.8	1.3	1 712	2 398.4	1.4	1 712	2 424.0	1.4	1 712	2 144.0	1.3	-	13.9%
17 – 22	39	39	39	119.3	3.1	39	113.7	2.9	39	120.1	3.1	39	121.4	3.1	39	107.4	2.8	-	0.3%

1. Rand million.

South African Special Risks Insurance Association

Selected performance indicators

Table 8.81 South African Special Risks Insurance Association performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance				MTEF targets		
			Estimated performance				2024/25	2025/26	2026/27
			2020/21	2021/22	2022/23	2023/24			
Percentage growth of gross written premium income compared to previous year	Sustainability revenue growth: Maintain sustainable underwriting profit	Priority 2: Economic transformation and job creation	- ¹	13% (R3.2bn)	45% (R4.6bn)	10%	10%	10%	10%
Percentage of all fast-tracked claims settled within 30 days of the date of submission per year	Customer-centricity: Deliver value-added services to customers	Priority 1: A capable, ethical and developmental state	90% (2 064/2 282)	0	53% (1 547/2 918)	90%	90%	90%	95%
Percentage of large loss claims finalised within 60 days per year	Customer-centricity: Deliver value-added services to customers	Priority 2: Economic transformation and job creation	83% (263/317)	0	79% (122/154)	70%	70%	75%	80%

1. No historical data available.

Entity overview

The South African Special Risks Insurance Association was established in 1979 and registered in terms of the Companies Act (1973). Its mandate is prescribed and informed by the Reinsurance of Damages and Losses Act (1989) and the Conversion of South African Special Risks Insurance Association Act (1998). Its ongoing focus is on providing insurance for special risks such as civil commotion, public disorder, strikes, riots and terrorism. The association is mandated to make a positive contribution to transforming the financial services industry, in line with the National Development Plan's vision to create a better and sustainable economic environment for all South Africans.

Spending on compensation of employees is set to increase at an average annual rate of 1.1 per cent from R180.7 million in 2023/24 to R186.6 million in 2026/27, and spending on goods and services at an average annual rate of 2.5 per cent, from R5.2 billion in 2023/24 to R5.6 billion in 2026/27. Total expenditure is expected to increase at an average annual rate of 2.7 per cent, from R5.4 billion in 2023/24 to R5.8 billion in 2026/27.

The association generates revenue through insurance premiums. Cover is provided to individuals, corporate and commercial customers, sold as a coupon attached to an underlying insurance policy. Revenue is expected to increase at an average annual rate of 8.8 per cent, from R6.2 billion in 2023/24 to R8 billion in 2026/27, as a result of organic growth, greater brand and product awareness, and the introduction of new and enhanced products.

Programmes/Objectives/Activities

Table 8.82 South African Special Risks Insurance Association expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	1 321.4	1 708.5	4 321.1	3 497.2	38.3%	58.3%	4 966.7	5 373.2	5 819.7	18.5%	91.3%
Sustainability revenue growth	408.4	445.8	–	535.5	9.5%	7.7%	–	–	–	-100.0%	2.5%
Sustainable revenue growth: Maintain sustainable underwriting profit	–	–	–	–	–	–	0.0	–	–	–	–
Sustainability: Sustainable growth	5.3	5.9	–	–	-100.0%	0.1%	–	–	–	–	–
Customer-centricity: Deliver value-added services to customers	12.2	19.9	–	15.0	7.0%	0.2%	–	–	–	-100.0%	0.1%
Socio economic impact: Capacity building in the financial sector	18.1	19.5	–	15.1	-5.9%	0.3%	–	–	–	-100.0%	0.1%
Digitisation: Distribution capability	9.4	12.8	–	–	-100.0%	0.1%	–	–	–	–	–
Sustainability: Capital efficiency	351.7	25 889.9	–	1 302.7	54.7%	33.2%	–	–	–	-100.0%	6.1%
Total	2 126.6	28 102.3	4 321.1	5 365.5	36.1%	100.0%	4 966.7	5 373.2	5 819.7	2.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 8.83 South African Special Risks Insurance Association statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	3 629.2	3 808.2	7 903.6	6 212.0	19.6%	95.5%	6 563.6	7 270.9	7 992.4	8.8%	100.0%
Sale of goods and services other than capital assets	2 823.0	3 466.8	5 665.3	5 717.5	26.5%	79.0%	5 780.0	6 364.9	6 979.1	6.9%	88.7%
Other non-tax revenue	806.2	341.5	2 238.3	494.6	-15.0%	16.5%	783.7	906.0	1 013.3	27.0%	11.3%
Transfers received	–	837.0	–	–	–	4.5%	–	–	–	–	–
Total revenue	3 629.2	4 645.2	7 903.6	6 212.0	19.6%	100.0%	6 563.6	7 270.9	7 992.4	8.8%	100.0%
Expenses											
Current expenses	1 588.0	28 102.3	4 284.0	5 365.5	50.1%	93.5%	4 920.3	5 324.7	5 769.1	2.4%	99.3%
Compensation of employees	123.9	145.1	191.8	180.7	13.4%	3.5%	164.5	175.2	186.6	1.1%	3.3%
Goods and services	1 443.8	27 935.3	4 070.8	5 168.8	53.0%	89.5%	4 743.2	5 138.0	5 571.9	2.5%	95.8%
Depreciation	20.4	21.9	21.4	16.1	-7.5%	0.5%	12.6	11.6	10.6	-13.1%	0.2%
Transfers and subsidies	538.6	–	37.1	–	-100.0%	6.5%	46.4	48.5	50.7	–	0.7%
Total expenses	2 126.6	28 102.3	4 321.1	5 365.5	36.1%	100.0%	4 966.7	5 373.2	5 819.7	2.7%	100.0%
Surplus/(Deficit)	1 502.6	(23 457.1)	3 582.5	846.5	-17.4%		1 596.9	1 897.7	2 172.7	36.9%	
Cash flow statement											
Cash flow from operating activities	844.7	(16 915.7)	(3 978.0)	(6.7)	-119.9%	100.0%	1 546.2	2 062.8	2 364.6	-807.1%	100.0%
Receipts											
Non-tax receipts	3 240.6	3 786.6	7 321.5	6 139.7	23.7%	99.9%	6 612.5	7 220.5	7 940.0	8.9%	100.0%
Sales of goods and services other than capital assets	2 801.5	3 479.5	6 639.9	5 645.2	26.3%	90.1%	5 828.8	6 314.5	6 926.8	7.1%	88.7%
Other tax receipts	439.1	307.0	681.5	494.6	4.0%	9.7%	783.7	906.0	1 013.3	27.0%	11.3%
Financial transactions in assets and liabilities	0.3	17.8	–	–	-100.0%	0.1%	–	–	–	–	–
Total receipts	3 240.9	3 804.4	7 321.5	6 139.7	23.7%	100.0%	6 612.5	7 220.5	7 940.0	8.9%	100.0%
Payment											
Current payments	1 934.0	20 571.2	11 299.5	6 144.8	47.0%	95.0%	5 066.3	5 157.7	5 575.5	-3.2%	100.0%
Compensation of employees	126.7	153.1	158.7	181.0	12.6%	2.6%	164.5	175.2	186.6	1.0%	3.2%
Goods and services	1 807.4	20 418.1	11 140.8	5 963.8	48.9%	92.4%	4 901.8	4 982.5	5 388.9	-3.3%	96.8%
Transfers and subsidies	462.1	148.9	–	1.6	-84.8%	5.0%	–	–	–	-100.0%	–
Total payments	2 396.2	20 720.1	11 299.5	6 146.4	36.9%	100.0%	5 066.3	5 157.7	5 575.5	-3.2%	100.0%
Net cash flow from investing activities	1 362.9	6 332.1	(6 464.8)	5.1	-84.5%	100.0%	(2 571.0)	(2 141.1)	(2 156.5)	-851.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.0)	(5.0)	(3.8)	(12.4)	130.8%	-60.7%	(2.5)	(2.5)	(2.5)	-41.3%	-60.6%
Acquisition of software and other intangible assets	(40.0)	(23.8)	(4.4)	(89.8)	31.0%	-441.8%	(28.8)	(27.7)	(26.6)	-33.3%	-440.0%
Proceeds from the sale of property, plant, equipment and intangible assets	0.2	0.2	0.1	–	-100.0%	–	–	–	–	–	–
Other flows from investing activities	1 403.7	6 360.6	(6 456.7)	107.2	-57.6%	602.4%	(2 539.7)	(2 110.8)	(2 127.4)	-370.7%	600.6%
Net cash flow from financing activities	(109.1)	21 995.8	(8.6)	0.0	-103.0%	100.0%	–	–	–	-100.0%	–
Repayment of finance leases	(6.7)	(4.2)	(8.6)	–	-100.0%	26.5%	–	–	–	–	–
Other flows from financing activities	(102.3)	22 000.0	–	0.0	-103.1%	73.5%	–	–	–	-100.0%	–
Net increase/(decrease) in cash and cash equivalents	2 098.6	11 412.2	(10 451.5)	(1.6)	-109.1%	-25.7%	(1 024.8)	(78.3)	208.0	-607.3%	100.0%

Table 8.83 South African Special Risks Insurance Association statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Carrying value of assets	204.4	243.0	257.4	437.1	28.8%	2.1%	100.4	119.1	137.6	-32.0%	1.4%
<i>of which:</i>											
<i>Acquisition of assets</i>	(1.0)	(5.0)	(3.8)	(12.4)	130.8%	100.0%	(2.5)	(2.5)	(2.5)	-41.3%	100.0%
Investments	6 252.5	37.3	6 546.6	8 551.2	11.0%	44.2%	11 750.8	13 873.3	16 011.3	23.3%	71.5%
Receivables and prepayments	330.4	4 273.3	2 676.7	589.1	21.3%	12.0%	837.0	910.0	984.6	18.7%	4.8%
Cash and cash equivalents	3 261.1	14 578.8	4 127.3	1 823.2	-17.6%	37.2%	3 281.0	3 202.7	3 410.7	23.2%	16.7%
Taxation	-	776.7	940.8	935.3	-	4.5%	940.8	940.8	940.8	0.2%	5.6%
Total assets	10 048.4	19 909.1	14 548.9	12 336.0	7.1%	100.0%	16 910.1	19 045.9	21 485.1	20.3%	100.0%
Accumulated surplus/(deficit)	8 358.4	(15 098.6)	(11 516.1)	(12 392.4)	-214.0%	-43.1%	(7 726.3)	(5 845.6)	(3 689.9)	-33.2%	-48.5%
Capital reserve fund	-	22 000.0	22 000.0	22 000.0	-	110.0%	22 000.0	22 000.0	22 000.0	-	131.6%
Finance lease	13.4	8.6	-	8.6	-13.6%	0.1%	-	-	-	-100.0%	-
Deferred income	11.0	99.4	162.6	165.6	147.1%	0.8%	2.8	-	-	-100.0%	0.3%
Trade and other payables	112.5	184.4	527.6	414.3	54.4%	2.3%	121.1	127.7	134.9	-31.2%	1.3%
Taxation	207.9	-	19.7	-	-100.0%	0.6%	-	-	-	-	-
Provisions	1 345.2	12 715.3	3 355.1	2 139.8	16.7%	29.4%	2 512.5	2 763.7	3 040.1	12.4%	15.2%
Total equity and liabilities	10 048.4	19 909.1	14 548.9	12 336.0	7.1%	100.0%	16 910.1	19 045.9	21 485.1	20.3%	100.0%

Personnel information

Table 8.84 South African Special Risks Insurance Association personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/ Total (%) 2023/24 - 2026/27	
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost			
South African Special Risks Insurance Association		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	187	187	159	191.8	1.2	177	180.7	1.0	187	164.5	0.9	187	175.2	0.9	187	186.6	1.0	1.8%	100.0%
1 – 6	19	19	19	11.9	0.6	19	11.4	0.6	19	10.2	0.5	19	10.9	0.6	19	11.6	0.6	-	10.3%
7 – 10	94	94	74	70.0	0.9	89	66.4	0.7	94	60.0	0.6	94	63.9	0.7	94	68.1	0.7	1.8%	50.3%
11 – 12	44	44	36	40.1	1.1	39	36.2	0.9	44	34.4	0.8	44	36.6	0.8	44	39.0	0.9	4.1%	23.2%
13 – 16	23	23	23	49.9	2.2	23	47.9	2.1	23	42.8	1.9	23	45.6	2.0	23	48.6	2.1	-	12.5%
17 – 22	7	7	7	19.9	2.8	7	18.7	2.7	7	17.1	2.4	7	18.2	2.6	7	19.4	2.8	-	3.8%

1. Rand million.

PLANNING, MONITORING AND EVALUATION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	186.6	–	4.3	190.9	199.7	211.1
National Planning Coordination	74.1	–	0.4	74.4	77.8	81.8
Sector Monitoring Services	67.3	–	–	67.3	70.2	73.8
Public Sector Monitoring and Capacity Development	80.1	–	–	80.1	83.7	88.1
Evidence and Knowledge Systems	37.4	–	–	37.4	38.9	40.6
Total expenditure estimates	445.5	–	4.7	450.2	470.3	495.4

Executive authority: Minister in the Presidency
 Accounting officer: Director-General of Planning, Monitoring and Evaluation
 Website: www.dpme.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Improve government service delivery through integrated planning, monitoring and evaluation.

Mandate

The Department of Planning, Monitoring and Evaluation is mandated to:

- support the National Planning Commission
- facilitate the implementation of policies, legislation and regulation related to the National Development Plan (NDP) with the aim of optimising the national planning system, coordinating national medium-term plans and delivery agreements, and monitoring and evaluating their implementation
- ensure the alignment of departmental strategic and annual plans with budget allocations and government's medium-term development plan
- monitor the performance of individual national and provincial government departments and municipalities, and facilitate targeted intervention programmes
- monitor frontline service delivery and manage the presidential hotline, develop and implement the annual national evaluation plan, and support the national evaluation system
- promote good planning, monitoring and evaluation practices in government.

Selected performance indicators

Table 9.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of research reports on research projects completed in support of the implementation of the NDP per year	National Planning Coordination	Priority 1: A capable, ethical and developmental state	4	1	1	1	1	1	1

Table 9.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
Number of stakeholder engagement reports produced per year	National Planning Coordination	Priority 1: A capable, ethical and developmental state	4	1	1	1	1	1	1
Number of medium-term frameworks/plans produced (2019-2024 and 2024-2029)	National Planning Coordination		1	–	–	–	1	–	–
Number of budget prioritisation framework documents produced	National Planning Coordination		1	1	1	1	– ¹	1	1
Number of assessment reports produced on received national institutions' strategic and annual performance plans per year	National Planning Coordination		51	52	52	42	42	42	42
Number of assessment reports on strategic plans and annual performance plans received from provincial departments per year	National Planning Coordination		6	6	6	6	6	6	6
Number of integrated monitoring reports on the medium-term strategic framework or medium-term development plan produced per year	Sector Monitoring Services		1	2	2	2	2	2	2
Number of frontline service delivery monitoring reports on the implementation of medium-term strategic framework or medium-term development plan priorities at the district level per year	Public Sector Monitoring and Capacity Development		1	2	2	2	2	2	2
Number of evaluation reports produced per year	Evidence and Knowledge Systems		4	4	4	4	4	4	4

1. The department will resume implementation in 2025/26 once the 2024-2029 medium-term development plan is finalised.

Expenditure overview

Over the medium term, the department will focus on strengthening its planning, monitoring, research and evaluation programmes to support the implementation and achievement of government priorities. This will be achieved through supporting the implementation of the NDP, coordinating and strengthening the national planning system, and monitoring and evaluating the implementation and achievement of government programmes and priorities. The department mainly relies on its personnel to drive its mandate. Accordingly, spending on compensation of employees accounts for an estimated 72.7 per cent (R1.1 billion) of its total budget over the period ahead.

Supporting the implementation of the NDP

The department is tasked with facilitating the implementation of the NDP. This is carried out by the National Planning Commission and its secretariat, which is mandated to provide an independent and critical view of the country's developmental trajectory, monitor its implementation, and provide feedback and guidance. Over the MTEF period, the commission plans to participate in and initiate 3 research projects in support of the NDP's implementation while engaging all social partners and forging new partnerships. It also plans to facilitate 1

strategic engagement and partnership in each year over the medium term to develop cross-cutting views on specific issues to find sustainable and innovative solutions to obstacles that hinder the NDP's implementation. This work will be facilitated through allocations to the *National Planning Commission Secretariat* subprogramme, which accounts for 51.5 per cent (R119.4 million) of spending in the *National Planning Coordination* programme.

Coordinating and strengthening the national planning system

The implementation of the NDP and improving the country's development outcomes will be supported by the 2024-2029 medium-term development plan, which translates the NDP's objectives into strategic priorities, interventions and targets for the five-year period. To this end, in 2024/25, the department plans to produce the 2024-2029 medium-term development plan, which entails research and consultation with government and non-governmental organisations.

In improving and strengthening integrated planning across government, the department convenes various planning forums that provide strategic leadership and enhance coherence across the spheres of government. Key among these forums is the national steering committee on integrated planning, which is a platform for engagements, consultations and communication between the department, other national departments and provincial departments.

Over the period ahead, the department plans to improve the systematic spatialisation of the planning system to ensure sustained spatial transformation in the country. As such, the department will support other departments in all spheres of government in analysing spatial trends and dynamics during their planning processes to ensure targeted government interventions and investment. The department also plans to integrate the priorities of the national spatial development framework into the 2024-2029 medium-term development plan and develop guidelines for the spatialisation of strategic plans and annual performance plans.

These activities will be facilitated through the *National Planning Coordination* subprogramme in the *National Planning Coordination* programme, which accounts for a projected 45.4 per cent (R107.6 million) of spending in the programme over the MTEF period.

Monitoring and evaluating the implementation and achievement of government programmes and priorities

The department is tasked with monitoring frontline services to improve the overall quality of government services. Over the period ahead, this entails managing the presidential hotline and producing 2 reports on frontline service delivery per year. These activities are carried out through the *Outcomes Monitoring and Support* subprogramme which accounts for an estimated 84.8 per cent (R178.3 million) of spending in the *Sector Monitoring Service* programme over the MTEF period.

Over the period ahead, the department will support the performance management of heads of departments and political principals. These measures are complemented with the implementation of capacity development measures to improve planning, monitoring and evaluation within departments. Spending on these activities is in the *Public Service Monitoring and Capacity Development* subprogramme, which accounts for 95.3 per cent (R239.9 million) of the *Public Sector Monitoring and Capacity Development* programme's allocation over the MTEF period.

In line with the NDP's vision to build a capable, ethical and developmental state, over the medium term, the department aims to produce 12 evaluation reports, which are intended to support evidence-based planning, monitoring and evaluation across government. This work will be done through the *Evaluation, Research, Knowledge and Data Systems* subprogramme, which accounts for 93.1 per cent (R108.5 million) of the *Evidence, Knowledge System* programme's allocation over the period ahead.

The department will continue to develop the centralised data management system at a cost of R3.2 million over the MTEF period in the *Evaluation, Research, Knowledge and Data Systems* subprogramme. The system is expected to provide users, including government departments, members of the public and academics, with an

improved interface for accessing, retrieving, analysing and reporting on government performance information. The system is envisaged to act as a knowledge hub to enable a greater understanding of the effectiveness of government interventions and their impact on society.

Expenditure trends and estimates

Table 9.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. National Planning Coordination												
3. Sector Monitoring Services												
4. Public Sector Monitoring and Capacity Development												
5. Evidence and Knowledge Systems												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24	2026/27		
Programme 1	156.5	176.0	191.4	197.2	8.0%	42.6%	190.9	199.7	211.1	2.3%	42.5%	
Programme 2	64.7	57.2	80.0	81.5	8.0%	16.8%	74.4	77.8	81.8	0.1%	16.8%	
Programme 3	57.4	57.2	61.1	65.7	4.6%	14.3%	67.3	70.2	73.8	3.9%	14.7%	
Programme 4	75.9	75.1	76.1	81.2	2.3%	18.2%	80.1	83.7	88.1	2.8%	17.7%	
Programme 5	32.6	31.2	33.9	39.9	7.0%	8.1%	37.4	38.9	40.6	0.6%	8.3%	
Subtotal	387.1	396.7	442.6	465.5	6.3%	100.0%	450.2	470.3	495.4	2.1%	100.0%	
Total	387.1	396.7	442.6	465.5	6.3%	100.0%	450.2	470.3	495.4	2.1%	100.0%	
Change to 2023							(46.8)	(48.7)	(47.4)			
Budget estimate												
Economic classification												
Current payments	382.7	388.6	436.1	459.9	6.3%	98.5%	445.5	465.4	490.2	2.2%	98.9%	
Compensation of employees	291.2	292.4	304.1	312.3	2.4%	70.9%	336.9	351.6	367.7	5.6%	72.7%	
Goods and services ¹	91.5	96.3	132.0	147.6	17.3%	27.6%	108.7	113.8	122.5	-6.0%	26.2%	
of which:					0.0%	0.0%				0.0%	0.0%	
Communication	8.6	9.0	8.1	8.8	1.0%	2.0%	8.8	9.2	9.5	2.6%	1.9%	
Computer services	32.3	29.9	32.6	37.2	4.8%	7.8%	30.0	30.9	32.8	-4.1%	7.0%	
Consultants: Business and advisory services	14.8	6.8	20.7	29.2	25.4%	4.2%	16.7	17.3	18.6	-13.9%	4.3%	
Operating leases	17.0	18.1	13.6	14.2	-5.9%	3.7%	18.2	19.7	22.6	16.8%	4.0%	
Property payments	4.4	4.6	5.8	6.0	11.4%	1.2%	7.8	8.1	8.3	11.4%	1.6%	
Travel and subsistence	5.4	10.6	29.3	21.7	59.4%	4.0%	12.7	13.8	14.9	-11.8%	3.4%	
Transfers and subsidies¹	0.7	1.7	1.6	1.0	13.8%	0.3%	-	-	-	-100.0%	0.1%	
Provinces and municipalities	0.0	0.0	0.0	0.0	14.5%	0.0%	-	-	-	-100.0%	0.0%	
Departmental agencies and accounts	-	0.0	0.0	0.0	0.0%	0.0%	-	-	-	-100.0%	0.0%	
Higher education institutions	-	-	0.1	-	0.0%	0.0%	-	-	-	0.0%	0.0%	
Non-profit institutions	-	-	0.1	-	0.0%	0.0%	-	-	-	0.0%	0.0%	
Households	0.7	1.7	1.5	1.0	13.5%	0.3%	-	-	-	-100.0%	0.1%	
Payments for capital assets	3.7	6.3	4.0	4.5	7.1%	1.1%	4.7	4.9	5.1	4.1%	1.0%	
Buildings and other fixed structures	0.1	0.0	0.0	-	-100.0%	0.0%	0.1	0.1	0.1	0.0%	0.0%	
Machinery and equipment	3.0	5.6	3.8	3.6	6.6%	0.9%	4.1	4.3	4.5	7.6%	0.9%	
Software and other intangible assets	0.6	0.7	0.2	1.0	14.2%	0.1%	0.5	0.5	0.5	-17.7%	0.1%	
Payments for financial assets	0.0	0.1	0.8	0.0	84.2%	0.1%	-	-	-	-100.0%	0.0%	
Total	387.1	396.7	442.6	465.5	6.3%	100.0%	450.2	470.3	495.4	2.1%	100.0%	

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 9.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	690	1 704	1 464	1 009	13.5%	95.7%	-	-	-	-100.0%	98.0%
Employee social benefits	690	1 704	1 464	1 009	13.5%	95.7%	-	-	-	-100.0%	98.0%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	8	8	9	-	0.5%	-	-	-	-100.0%	0.9%
Communication	-	8	8	9	-	0.5%	-	-	-	-100.0%	0.9%
Provinces and municipalities											
Municipal bank accounts											
Current	8	13	11	12	14.5%	0.9%	-	-	-	-100.0%	1.2%
Vehicle licences	8	13	11	12	14.5%	0.9%	-	-	-	-100.0%	1.2%
Non-profit institutions											
Current	-	-	50	-	-	1.0%	-	-	-	-	-
Non Profit Institution	-	-	50	-	-	1.0%	-	-	-	-	-
Higher education institutions											
Higher education institutions											
Current	-	-	100	-	-	2.0%	-	-	-	-	-
Donation	-	-	100	-	-	2.0%	-	-	-	-	-
Total	698	1 725	1 633	1 030	13.8%	100.0%	-	-	-	-100.0%	100.0%

Personnel information

Table 9.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- National Planning Coordination
- Sector Monitoring Services
- Public Sector Monitoring and Capacity Development
- Evidence and Knowledge Systems

Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
		Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Planning, Monitoring and Evaluation	390	18	462	304.1	0.7	474	312.3	0.7	489	336.9	0.7	485	351.6	0.7	479	367.7	0.8	0.4%	100.0%
1 – 6	83	12	100	25.8	0.3	109	28.1	0.3	110	29.9	0.3	111	30.1	0.3	108	30.7	0.3	-0.1%	22.7%
7 – 10	136	2	156	86.9	0.6	171	100.8	0.6	177	110.2	0.6	173	113.8	0.7	171	119.1	0.7	0.1%	35.9%
11 – 12	86	4	104	94.5	0.9	97	85.6	0.9	101	91.2	0.9	101	96.7	1.0	101	102.5	1.0	1.4%	20.8%
13 – 16	82	-	99	93.0	0.9	95	95.2	1.0	99	102.7	1.0	98	107.9	1.1	96	112.2	1.2	0.4%	20.1%
Other	3	-	3	3.9	1.3	2	2.7	1.4	2	2.9	1.4	2	3.1	1.5	2	3.3	1.6	-	0.4%
Programme	390	18	462	304.1	0.7	474	312.3	0.7	489	336.9	0.7	485	351.6	0.7	479	367.7	0.8	0.4%	100.0%
Programme 1	169	13	212	115.2	0.5	208	109.3	0.5	222	121.6	0.5	220	126.9	0.6	217	132.8	0.6	1.4%	45.0%
Programme 2	58	4	66	52.0	0.8	63	54.0	0.9	64	58.0	0.9	63	60.6	1.0	64	63.3	1.0	0.5%	13.2%
Programme 3	62	-	68	53.8	0.8	69	57.4	0.8	70	60.7	0.9	69	63.4	0.9	69	66.3	1.0	-0.1%	14.4%
Programme 4	65	1	74	54.1	0.7	85	61.2	0.7	83	64.8	0.8	82	67.6	0.8	81	70.7	0.9	-1.9%	17.2%
Programme 5	36	-	42	29.0	0.7	49	30.4	0.6	50	31.8	0.6	50	33.2	0.7	49	34.7	0.7	0.2%	10.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 9.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)	
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26			2026/27
R thousand													
Departmental receipts	2 110	529	2 472	2 251	2 251	2.2%	100.0%	902	940	966	-24.6%	100.0%	
Sales of goods and services produced by department	84	79	95	116	116	11.4%	5.1%	120	125	137	5.7%	9.8%	
Sales by market establishments	13	79	13	25	25	24.4%	1.8%	26	27	29	5.1%	2.1%	
of which:													
Sales by market establishments	13	14	13	25	25	24.4%	0.9%	26	27	29	5.1%	2.1%	
Other sales	–	65	–	–	–	–	0.9%	–	–	–	–	–	
Other sales	71	–	82	91	91	8.6%	3.3%	94	98	108	5.9%	7.7%	
of which:													
Commission	56	–	57	61	61	2.9%	2.4%	62	64	70	4.7%	5.1%	
Transport	13	–	7	18	18	11.5%	0.5%	19	20	22	6.9%	1.6%	
Sales of assets less than R5 000	2	–	18	12	12	81.7%	0.4%	13	14	16	10.1%	1.1%	
Sales of scrap, waste, arms and other used current goods	3	2	–	–	–	-100.0%	0.1%	11	12	14	–	0.7%	
of which:													
Sale of wastepaper	3	2	–	–	–	-100.0%	0.1%	11	12	14	–	0.7%	
Interest, dividends and rent on land	13	15	16	37	37	41.7%	1.1%	39	41	43	5.1%	3.2%	
Interest	13	15	16	37	37	41.7%	1.1%	39	41	43	5.1%	3.2%	
Sales of capital assets	7	7	60	8	8	4.6%	1.1%	41	43	45	77.8%	2.7%	
Transactions in financial assets and liabilities	2 003	426	2 301	2 090	2 090	1.4%	92.6%	691	719	727	-29.7%	83.6%	
Total	2 110	529	2 472	2 251	2 251	2.2%	100.0%	902	940	966	-24.6%	100.0%	

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 9.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Ministerial Support	23.9	30.0	47.6	31.5	9.7%	18.4%	35.0	36.7	38.9	7.2%	17.8%	
Departmental Management	10.1	11.4	13.7	13.5	10.0%	6.8%	13.6	14.2	15.0	3.5%	7.0%	
Corporate and Financial Services	122.5	134.6	130.2	152.1	7.5%	74.8%	142.3	148.7	157.2	1.1%	75.2%	
Total	156.5	176.0	191.4	197.2	8.0%	100.0%	190.9	199.7	211.1	2.3%	100.0%	
Change to 2023 Budget estimate				–			(10.7)	(10.9)	(9.1)			

Table 9.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	153.2	169.9	186.3	192.4	7.9%	97.3%	186.6	195.2	206.4	2.4%	97.7%
Compensation of employees	99.3	105.7	115.2	109.3	3.2%	59.6%	121.6	126.9	132.8	6.7%	61.4%
Goods and services	53.9	64.2	71.1	83.1	15.5%	37.8%	65.0	68.2	73.6	-4.0%	36.3%
of which:											
Audit costs: External	2.2	3.4	2.3	3.0	10.3%	1.5%	2.2	2.2	2.3	-8.7%	1.2%
Communication	3.8	3.8	3.7	4.8	8.2%	2.2%	3.6	3.7	4.0	-6.1%	2.0%
Computer services	16.2	14.2	16.6	23.3	12.9%	9.7%	17.2	18.0	18.8	-6.8%	9.7%
Operating leases	17.0	18.0	13.6	14.1	-5.9%	8.7%	17.4	18.7	21.5	15.0%	9.0%
Property payments	4.4	4.6	5.8	6.0	11.4%	2.9%	7.8	8.1	8.3	11.4%	3.8%
Travel and subsistence	3.9	6.7	17.4	10.3	38.8%	5.3%	6.8	7.1	8.2	-7.4%	4.1%
Transfers and subsidies	0.4	0.6	0.5	0.8	21.5%	0.3%	-	-	-	-100.0%	0.1%
Provinces and municipalities	0.0	0.0	0.0	0.0	14.5%	-	-	-	-	-100.0%	-
Departmental agencies and accounts	-	0.0	0.0	0.0	-	-	-	-	-	-100.0%	-
Non-profit institutions	-	-	0.1	-	-	-	-	-	-	-	-
Households	0.4	0.6	0.5	0.7	21.1%	0.3%	-	-	-	-100.0%	0.1%
Payments for capital assets	2.9	5.5	3.7	4.0	11.4%	2.2%	4.3	4.5	4.7	5.6%	2.2%
Buildings and other fixed structures	0.1	0.0	0.0	-	-100.0%	-	0.1	0.1	0.1	-	-
Machinery and equipment	2.8	5.5	3.5	3.4	7.4%	2.1%	4.1	4.3	4.5	9.2%	2.0%
Software and other intangible assets	0.0	-	0.2	0.6	208.9%	0.1%	0.1	0.1	0.1	-42.0%	0.1%
Payments for financial assets	0.0	0.0	0.8	0.0	84.2%	0.1%	-	-	-	-100.0%	-
Total	156.5	176.0	191.4	197.2	8.0%	100.0%	190.9	199.7	211.1	2.3%	100.0%
Proportion of total programme expenditure to vote expenditure	40.4%	44.4%	43.2%	42.4%	-	-	42.4%	42.5%	42.6%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.4	0.6	0.5	0.7	21.1%	0.3%	-	-	-	-100.0%	0.1%
Employee social benefits	0.4	0.6	0.5	0.7	21.1%	0.3%	-	-	-	-100.0%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	0.0	0.0	0.0	-	-	-	-	-	-100.0%	-
Communication	-	0.0	0.0	0.0	-	-	-	-	-	-100.0%	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	14.5%	-	-	-	-	-100.0%	-
Vehicle licences	0.0	0.0	0.0	0.0	14.5%	-	-	-	-	-100.0%	-
Non-profit institutions											
Current	-	-	0.1	-	-	-	-	-	-	-	-
Non Profit Institution	-	-	0.1	-	-	-	-	-	-	-	-

Personnel information

Table 9.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost							
	169	13	212	115.2	0.5	208	109.3	0.5	222	121.6	0.5	220	126.9	0.6	217	132.8	0.6	1.4%	100.0%
1 – 6	52	8	72	21.4	0.3	69	21.4	0.3	69	22.7	0.3	67	22.0	0.3	64	21.6	0.3	-2.3%	31.0%
7 – 10	66	1	76	44.9	0.6	83	49.8	0.6	88	55.4	0.6	88	58.7	0.7	88	62.2	0.7	2.0%	40.2%
11 – 12	25	4	32	25.5	0.8	29	23.3	0.8	34	26.1	0.8	34	27.7	0.8	34	29.4	0.9	5.7%	15.2%
13 – 16	23	-	29	19.5	0.7	25	12.1	0.5	29	14.5	0.5	29	15.4	0.5	29	16.3	0.6	4.5%	12.7%
Other	3	-	3	3.9	1.3	2	2.7	1.4	2	2.9	1.5	2	3.1	1.5	2	3.3	1.6	-	0.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: National Planning Coordination

Programme purpose

Facilitate and coordinate macro and transversal planning functions across government, and coordinate planning functions in the department.

Objectives

- Ensure the realisation of the NDP by:
 - developing an annual budget prioritisation framework
 - embedding the national spatial development framework in the strategic and annual performance plans of national and provincial departments over the medium term
 - coordinating planning functions across government by annually assessing the alignment of the strategic and annual performance plans of national departments, public entities and provincial departments with government's 2024-2029 medium-term development plan
 - regulating institutional strategic plans and annual plans in line with government's development goals over the medium term
 - coordinating planning functions across government by ensuring integrated planning policy and legislation over the medium term
 - convening the national steering committee on integrated planning and other integrated planning structures for national and provincial government planners annually
 - Assessing the alignment of the strategic and annual performance plans of national and provincial departments with government's 2024-2029 medium-term development plan on an annual basis.

Subprogrammes

- *Management: National Planning Coordination* provides management and support services to the programme.
- *National Planning Coordination* contributes to the improved country developmental outcomes through the coordination and institutionalisation of an integrated government planning system.
- *National Planning Commission Secretariat* contributes to improved country development outcomes through the coordination and institutionalisation of an integrated government planning system.

Expenditure trends and estimates

Table 9.8 National Planning Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management: National Planning Coordination	0.6	2.5	2.2	2.4	62.6%	2.7%	1.8	2.6	2.8	4.8%	3.0%
National Planning Coordination	22.8	26.2	27.9	35.8	16.2%	39.7%	34.2	35.7	37.7	1.7%	45.4%
National Planning Commission Secretariat	41.4	28.6	49.9	43.3	1.6%	57.5%	38.5	39.5	41.3	-1.6%	51.5%
Total	64.7	57.2	80.0	81.5	8.0%	100.0%	74.4	77.8	81.8	0.1%	100.0%
Change to 2023 Budget estimate				–			(13.9)	(14.5)	(14.7)		

Table 9.8 National Planning Coordination expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	64.5	56.9	79.6	81.0	7.9%	99.5%	74.1	77.4	81.4	0.1%	99.5%
Compensation of employees	52.5	50.2	52.0	54.0	1.0%	73.6%	58.0	60.6	63.3	5.4%	74.7%
Goods and services	12.0	6.7	27.6	27.0	31.1%	25.9%	16.1	16.9	18.1	-12.5%	24.7%
<i>of which:</i>											
Communication	1.1	1.2	1.0	1.1	-1.6%	1.6%	1.2	1.2	1.0	-1.6%	1.4%
Computer services	0.6	0.5	1.0	0.7	8.4%	1.0%	0.8	0.8	0.9	4.5%	1.0%
Consultants: Business and advisory services	9.5	3.3	16.6	17.3	22.3%	16.5%	9.9	10.4	11.2	-13.6%	15.5%
Operating leases	0.0	0.0	-	0.0	-33.1%	-	0.5	0.7	0.8	410.0%	0.6%
Travel and subsistence	0.2	0.2	2.7	2.8	164.6%	2.0%	1.4	1.5	1.0	-28.2%	2.1%
Training and development	-	1.0	1.0	1.3	-	1.2%	1.0	1.0	1.7	9.7%	1.6%
Transfers and subsidies	0.1	0.3	0.3	0.1	-4.0%	0.3%	-	-	-	-100.0%	-
Higher education institutions	-	-	0.1	-	-	-	-	-	-	-	-
Households	0.1	0.3	0.2	0.1	-4.0%	0.3%	-	-	-	-100.0%	-
Payments for capital assets	0.1	0.1	0.0	0.4	41.7%	0.2%	0.4	0.4	0.4	2.6%	0.5%
Machinery and equipment	-	-	0.0	0.0	-	-	-	-	-	-100.0%	-
Software and other intangible assets	0.1	0.1	-	0.4	39.1%	0.2%	0.4	0.4	0.4	4.5%	0.5%
Payments for financial assets	-	-	0.0	-	-	-	-	-	-	-	-
Total	64.7	57.2	80.0	81.5	8.0%	100.0%	74.4	77.8	81.8	0.1%	100.0%
Proportion of total programme expenditure to vote expenditure	16.7%	14.4%	18.1%	17.5%	-	-	16.5%	16.5%	16.5%	-	-

Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.3	0.2	0.1	-4.0%	0.3%	-	-	-	-100.0%	-
Employee social benefits	0.1	0.3	0.2	0.1	-4.0%	0.3%	-	-	-	-100.0%	-
Higher education institutions											
Higher education institutions											
Current	-	-	0.1	-	-	-	-	-	-	-	-
Donation	-	-	0.1	-	-	-	-	-	-	-	-

Personnel information

Table 9.9 National Planning Coordination personnel numbers and cost by salary level¹

National Planning Coordination	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	58	4	66	52.0	0.8	63	54.0	0.9	64	58.0	0.9	63	60.6	1.0	64	63.3	1.0	0.5%	100.0%
1 – 6	9	4	8	1.6	0.2	9	1.6	0.2	9	1.7	0.2	11	2.2	0.2	12	2.8	0.2	9.9%	16.0%
7 – 10	17	-	19	8.9	0.5	17	8.7	0.5	18	9.8	0.5	16	9.1	0.6	16	9.6	0.6	-1.9%	26.5%
11 – 12	13	-	16	14.1	0.9	13	12.0	0.9	13	12.7	1.0	13	13.5	1.0	13	14.3	1.1	-	20.5%
13 – 16	19	-	23	27.5	1.2	24	31.8	1.3	24	33.7	1.4	24	35.8	1.5	23	36.6	1.6	-1.4%	37.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 3: Sector Monitoring Services

Programme purpose

Ensure government policy coherence. Develop, facilitate, support and monitor the implementation of sector plans and intervention strategies.

Objective

- Ensure the effective implementation of government's 2024-2029 medium-term development plan by monitoring the achievement of priorities 1 to 7 and reporting progress to Cabinet biannually, and supporting the development and implementation of special intervention programmes as and when required.

Subprogrammes

- *Management: Sector Monitoring* provides management and support services to the programme.
- *Outcomes Monitoring and Support* facilitates the implementation of medium-term development plan priorities through continuous performance monitoring and providing appropriate support.
- *Intervention Support* develops and supports special intervention strategies and plans.

Expenditure trends and estimates

Table 9.10 Sector Monitoring Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
R million											
Management: Sector Monitoring	2.5	2.7	2.7	2.8	3.8%	4.5%	3.0	3.1	3.3	5.2%	4.4%
Services											
Outcomes Monitoring and Support	49.3	48.6	51.9	56.8	4.8%	85.6%	56.8	59.3	62.2	3.1%	84.8%
Intervention Support	5.6	5.9	6.5	6.1	2.8%	9.9%	7.5	7.8	8.3	11.0%	10.7%
Total	57.4	57.2	61.1	65.7	4.6%	100.0%	67.3	70.2	73.8	3.9%	100.0%
Change to 2023				-			(5.3)	(5.6)	(5.5)		
Budget estimate											
Economic classification											
Current payments	56.8	56.4	61.0	65.6	4.9%	99.3%	67.3	70.2	73.8	4.0%	100.0%
Compensation of employees	54.4	52.5	53.8	57.4	1.8%	90.3%	60.7	63.4	66.3	4.9%	89.4%
Goods and services	2.4	3.9	7.2	8.2	49.8%	9.0%	6.6	6.9	7.5	-2.9%	10.5%
of which:											
Communication	1.0	1.1	1.0	0.9	-4.6%	1.7%	1.1	1.2	1.2	10.9%	1.6%
Computer services	0.7	0.6	0.4	0.5	-9.1%	0.9%	0.4	0.4	0.5	-4.4%	0.7%
Consultants: Business and advisory services	0.5	0.9	1.1	3.4	94.6%	2.4%	2.5	2.5	2.9	-5.6%	4.1%
Consumables: Stationery, printing and office supplies	0.0	0.0	-	-	-100.0%	-	0.0	0.0	0.0	-	-
Operating leases	0.0	0.0	0.0	0.0	-27.3%	-	0.1	0.1	0.1	200.7%	0.1%
Travel and subsistence	0.2	1.1	4.4	3.2	154.6%	3.6%	2.4	2.5	2.7	-5.2%	3.9%
Transfers and subsidies	0.1	0.5	0.1	0.0	-10.4%	0.3%	-	-	-	-100.0%	-
Households	0.1	0.5	0.1	0.0	-10.4%	0.3%	-	-	-	-100.0%	-
Payments for capital assets	0.6	0.3	0.1	0.1	-47.7%	0.4%	-	-	0.0	-42.8%	-
Machinery and equipment	0.1	0.1	0.1	0.0	-16.2%	0.1%	-	-	-	-100.0%	-
Software and other intangible assets	0.5	0.3	-	0.0	-56.7%	0.3%	-	-	0.0	-27.9%	-
Payments for financial assets	-	-	0.0	-	-	-	-	-	-	-	-
Total	57.4	57.2	61.1	65.7	4.6%	100.0%	67.3	70.2	73.8	3.9%	100.0%
Proportion of total programme expenditure to vote expenditure	14.8%	14.4%	13.8%	14.1%	-	-	15.0%	14.9%	14.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.5	0.1	0.0	-10.4%	0.3%	-	-	-	-100.0%	-
Employee social benefits	0.1	0.5	0.1	0.0	-10.4%	0.3%	-	-	-	-100.0%	-

Personnel information

Table 9.11 Sector Monitoring Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Sector Monitoring Services																			
Salary level	62	–	68	53.8	0.8	69	57.4	0.8	70	60.7	0.9	69	63.4	0.9	69	66.3	1.0	-0.1%	100.0%
1–6	8	–	8	0.8	0.1	9	0.8	0.1	10	0.7	0.1	10	0.7	0.1	10	0.7	0.1	4.5%	14.4%
7–10	17	–	18	9.6	0.5	16	9.3	0.6	16	9.9	0.6	16	10.5	0.6	16	11.1	0.7	–	23.7%
11–12	16	–	18	15.7	0.9	16	14.6	0.9	16	15.5	1.0	16	16.5	1.0	16	17.5	1.1	–	23.1%
13–16	21	–	24	27.7	1.2	28	32.6	1.2	28	34.7	1.3	27	35.8	1.3	26	37.0	1.4	-1.8%	38.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Public Sector Monitoring and Capacity Development

Programme purpose

Support the implementation of the medium-term strategic framework by monitoring and improving the capacity of state institutions to develop and implement plans and provide services.

Objectives

- Strengthen state governance, efficiency, effectiveness and equity by:
 - monitoring the achievement of targets related to priority 1 of government’s 2024-2029 medium-term development plan and reporting progress to Cabinet biannually
 - ensuring the alignment of performance agreements for heads of departments with government’s 2024-2029 medium-term development plan annually
 - producing 2 reports to monitor service delivery annually through frontline monitoring visits, citizen-based monitoring and the presidential hotline.

Subprogrammes

- *Management: Public Sector Monitoring and Capacity Development* provides management and support services to the programme.
- *Public Service Monitoring and Capacity Development* monitors and supports the implementation of the priorities outlined in government’s 2019-2024 medium-term strategic framework and 2024-2029 medium-term development plan. This subprogramme also develops and implements strategic interventions to support and unblock implementation.

Expenditure trends and estimates

Table 9.12 Public Sector Monitoring and Capacity Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27	
R million												
Management: Public Sector Monitoring and Capacity Development	3.6	1.5	1.3	3.8	2.1%	3.3%	3.8	4.0	4.2	3.0%	4.7%	
Public Service Monitoring and Capacity Development	72.3	73.6	74.9	77.4	2.3%	96.7%	76.3	79.7	83.9	2.8%	95.3%	
Total	75.9	75.1	76.1	81.2	2.3%	100.0%	80.1	83.7	88.1	2.8%	100.0%	
Change to 2023 Budget estimate				-			(9.2)	(9.7)	(9.5)			
Economic classification												
Current payments	75.7	74.6	75.5	81.1	2.3%	99.5%	80.1	83.7	88.1	2.8%	100.0%	
Compensation of employees	57.9	56.1	54.1	61.2	1.9%	74.4%	64.8	67.6	70.7	4.9%	79.3%	
Goods and services	17.9	18.5	21.4	19.9	3.6%	25.2%	15.4	16.1	17.4	-4.3%	20.6%	
of which:												
Catering: Departmental activities	-	-	0.0	0.1	-	-	0.1	0.1	0.1	4.6%	0.1%	
Communication	1.9	2.1	1.9	1.6	-6.8%	2.4%	2.0	2.2	2.4	14.6%	2.5%	
Computer services	14.7	14.0	14.6	12.7	-5.0%	18.1%	11.0	11.0	12.0	-1.7%	14.0%	
Consultants: Business and advisory services	-	-	-	0.3	-	0.1%	0.1	0.1	0.1	-30.9%	0.2%	
Travel and subsistence	1.1	2.2	4.2	4.6	60.3%	3.9%	1.8	2.3	2.5	-18.3%	3.4%	
Venues and facilities	-	-	0.5	0.4	-	0.3%	0.1	0.1	0.1	-36.3%	0.2%	
Transfers and subsidies	0.0	0.4	0.6	0.1	33.3%	0.4%	-	-	-	-100.0%	-	
Households	0.0	0.4	0.6	0.1	33.3%	0.4%	-	-	-	-100.0%	-	
Payments for capital assets	0.1	0.1	0.0	0.0	-64.5%	0.1%	-	-	-	-100.0%	-	
Machinery and equipment	0.1	0.1	0.0	0.0	-64.5%	0.1%	-	-	-	-100.0%	-	
Payments for financial assets	-	0.0	0.0	-	-	-	-	-	-	-	-	
Total	75.9	75.1	76.1	81.2	2.3%	100.0%	80.1	83.7	88.1	2.8%	100.0%	
Proportion of total programme expenditure to vote expenditure	19.6%	18.9%	17.2%	17.4%	-	-	17.8%	17.8%	17.8%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.0	0.4	0.6	0.1	33.3%	0.4%	-	-	-	-100.0%	-	
Employee social benefits	0.0	0.4	0.6	0.1	33.3%	0.4%	-	-	-	-100.0%	-	

Personnel information

Table 9.13 Public Sector Monitoring and Capacity Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average Salary level/ Total (%)							
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27												
Public Sector Monitoring and Capacity Development		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Salary level	65	1	74	54.1	0.7	85	61.2	0.7	83	64.8	0.8	82	67.6	0.8	81	70.7	0.9	-1.9%	100.0%
1-6	8	-	6	1.2	0.2	9	1.7	0.2	7	1.6	0.2	7	1.7	0.3	7	1.8	0.3	-9.0%	8.9%
7-10	21	1	26	14.3	0.6	36	20.7	0.6	36	22.0	0.6	35	22.2	0.6	34	22.6	0.7	-2.4%	42.7%
11-12	26	-	31	26.1	0.8	30	26.2	0.9	30	27.8	0.9	30	29.5	1.0	30	31.3	1.0	-	36.3%
13-16	10	-	11	12.6	1.1	10	12.5	1.3	10	13.3	1.3	10	14.1	1.4	10	15.0	1.5	-	12.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
2. Rand million.

Programme 5: Evidence and Knowledge Systems

Programme purpose

Coordinate and support the generation, collation, accessibility and timely use of quality evidence to support planning, monitoring and evaluation across government.

Objectives

- Support the planning, monitoring and evaluation functions of the department by:
 - managing and supporting evaluations of priority government policies, programmes and systems in line with the national evaluation policy framework over the medium term
 - conducting research and evaluation in identified key policy areas, and producing 4 evidence reports annually
 - improving the department’s capability for data integration, analytics and knowledge management to support its role in evidence-based planning, monitoring and evaluation across government over the medium term.

Subprogrammes

- *Management: Evidence and Knowledge Systems* provides management and support services to the programme.
- *Evaluation, Research, Knowledge and Data Systems* provides evaluation, research, knowledge management, and data integration and analysis services.

Expenditure trends and estimates

Table 9.14 Evidence and Knowledge Systems expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million											
Management: Evidence and Knowledge Systems	1.9	2.4	2.6	2.5	10.2%	6.8%	2.7	2.8	2.9	4.8%	6.9%
Evaluation, Research, Knowledge and Data Systems	30.7	28.9	31.3	37.4	6.8%	93.2%	34.7	36.1	37.7	0.3%	93.1%
Total	32.6	31.2	33.9	39.9	7.0%	100.0%	37.4	38.9	40.6	0.6%	100.0%
Change to 2023 Budget estimate				–			(7.6)	(8.1)	(8.6)		
Economic classification											
Current payments	32.5	30.9	33.7	39.8	7.0%	99.5%	37.4	38.9	40.6	0.6%	99.9%
Compensation of employees	27.2	27.8	29.0	30.4	3.8%	83.2%	31.8	33.2	34.7	4.5%	82.9%
Goods and services	5.3	3.0	4.7	9.4	21.1%	16.3%	5.6	5.8	5.9	-14.4%	17.0%
of which:											
Catering: Departmental activities	–	–	0.0	0.1	–	0.1%	0.2	0.2	0.2	17.7%	0.5%
Communication	0.7	0.7	0.6	0.5	-11.4%	1.8%	0.9	0.9	0.9	25.9%	2.0%
Computer services	0.1	0.6	–	–	-100.0%	0.6%	0.6	0.6	0.6	–	1.2%
Consultants: Business and advisory services	4.0	0.8	1.9	6.5	17.9%	9.5%	3.0	3.0	3.0	-22.7%	9.9%
Travel and subsistence	0.0	0.4	0.7	0.8	162.2%	1.4%	0.4	0.4	0.4	-18.9%	1.3%
Venues and facilities	–	–	0.1	0.1	–	0.1%	0.3	0.3	0.4	67.8%	0.7%
Transfers and subsidies	0.0	0.0	0.1	–	-100.0%	0.1%	–	–	–	–	–
Households	0.0	0.0	0.1	–	-100.0%	0.1%	–	–	–	–	–
Payments for capital assets	0.0	0.4	0.1	0.1	134.3%	0.4%	–	–	–	-100.0%	0.1%
Machinery and equipment	0.0	0.0	0.1	0.1	134.3%	0.2%	–	–	–	-100.0%	0.1%
Software and other intangible assets	–	0.3	–	–	–	0.2%	–	–	–	–	–
Total	32.6	31.2	33.9	39.9	7.0%	100.0%	37.4	38.9	40.6	0.6%	100.0%
Proportion of total programme expenditure to vote expenditure	8.4%	7.9%	7.7%	8.6%	–	–	8.3%	8.3%	8.2%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.0	0.1	–	-100.0%	0.1%	–	–	–	–	–
Employee social benefits	0.0	0.0	0.1	–	-100.0%	0.1%	–	–	–	–	–

Personnel information

Table 9.15 Evidence and Knowledge Systems personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27					
Evidence and Knowledge Systems		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	36	-	42	29.0	0.7	49	30.4	0.6	50	31.8	0.6	50	33.2	0.7	49	34.7	0.7	0.2%	100.0%
1 – 6	6	-	6	0.9	0.2	13	2.5	0.2	15	3.3	0.2	15	3.5	0.2	15	3.7	0.2	5.9%	29.9%
7 – 10	15	-	17	9.1	0.5	18	12.3	0.7	18	13.0	0.7	17	13.3	0.8	17	13.6	0.8	-2.2%	35.3%
11 – 12	6	-	7	13.2	1.9	9	9.5	1.1	8	9.0	1.1	8	9.5	1.2	8	10.1	1.3	-3.9%	16.6%
13 – 16	9	-	12	5.8	0.5	9	6.1	0.7	9	6.5	0.7	9	6.9	0.8	9	7.3	0.8	-	18.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

PUBLIC ENTERPRISES

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	163.1	0.0	4.2	167.4	164.8	173.2
State-owned Companies Governance Assurance and Performance	62.4	–	–	62.4	69.8	73.0
Business Enhancement, Transformation and Industrialisation	66.7	–	–	66.7	74.1	77.4
Total expenditure estimates	292.2	0.0	4.2	296.5	308.6	323.5

Executive authority: Minister of Public Enterprises
 Accounting officer: Director-General of Public Enterprises
 Website: www.dpe.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Drive investment, productivity and transformation in the department's portfolio of state-owned companies to unlock growth, drive industrialisation, create jobs and develop skills.

Mandate

As the shareholder, the Department of Public Enterprises oversees the state-owned companies in its portfolio. The department is the primary interface between government and these companies, and provides input into the formulation of policy, legislation and regulation. In executing its responsibilities, the department seeks to direct and support improvements in the financial, commercial and operational performance of these companies and their contribution to the South African economy, as well as support economic transformation.

Selected performance indicators

Table 10.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of shareholder compacts signed per year	Business Enhancement, Transformation and Industrialisation	Priority 2: Economic transformation and job creation	5	5	6	6	6	6	6
Number of corporate plans reviewed per year	Business Enhancement, Transformation and Industrialisation		5	6	6	6	6	6	6
Number of state-owned companies' quarterly financial reviews conducted per year	Business Enhancement, Transformation and Industrialisation		20	24	24	24	24	24	24

Expenditure overview

The department oversees 6 state-owned companies: Alexkor, Denel, Eskom, South African Airways, the South African Forestry Company and Transnet. Over the medium term, it will continue to focus on enhancing reforms to stabilise these companies and strengthen its oversight capacity to ensure that they are sustainable and

contribute to economic development and transformation.

Over the next 3 years, R18 million is expected to be reprioritised from consultancy and travel and subsistence across the department's programmes. These funds will be used to enhance the work of the presidential state-owned enterprises council, which seeks to reform state-owned enterprises. Accordingly, the Eskom roadmap, which focuses on determining sustainable future business and operating models for the company's subsidiaries, will be implemented. Recommendations from the state capture commission are also expected to be implemented, while a government policy on minority shareholders is set to be developed.

Compensation of employees constitutes 59.8 per cent (R552.8 million) of total spending, increasing at an average annual rate of 4.8 per cent, from R167.3 million in 2023/24 to R192.3 million in 2026/27. No additional allocations to state-owned companies are expected over the period ahead. Total expenditure is expected to increase at an average annual rate of 5.5 per cent, from R275.3 million in 2023/24 to R323.5 million in 2026/27.

Cabinet-approved reductions of R63.5 million over the medium term have been applied to compensation of employees (R53.9 million) and goods and services (R9.6 million). To absorb these reductions, only critical vacant posts will be filled and the use of consultants will be limited.

Expenditure trends and estimates

Table 10.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. State-owned Companies Governance Assurance and Performance											
3. Business Enhancement, Transformation and Industrialisation											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Programme 1	118.4	121.1	129.5	149.9	8.2%	0.3%	167.4	164.8	173.2	4.9%	54.4%
Programme 2	37.2	47.4	42.0	63.1	19.2%	0.1%	62.4	69.8	73.0	5.0%	22.3%
Programme 3	77 347.8	35 858.7	33 716.9	62.2	-90.7%	97.1%	66.7	74.1	77.4	7.5%	23.3%
Subtotal	77 503.4	36 027.2	33 888.5	275.3	-84.7%	97.6%	296.5	308.6	323.5	5.5%	100.0%
Direct charge against the National Revenue Fund	410.3	3 030.9	204.7	-	-100.0%	2.4%	-	-	-	0.0%	0.0%
Section 70 of the Public Finance Management Act (1999) payment: South African Express Airways	143.4	-	-	-	-100.0%	0.1%	-	-	-	0.0%	0.0%
Section 70 of the Public Finance Management Act (1999) payment: South African Airways	266.9	-	-	-	-100.0%	0.2%	-	-	-	0.0%	0.0%
Section 70 of the Public Finance Management Act (1999) payment: Denel	-	3 030.9	204.7	-	0.0%	2.1%	-	-	-	0.0%	0.0%
Total	77 913.7	39 058.1	34 093.2	275.3	-84.8%	100.0%	296.5	308.6	323.5	5.5%	100.0%
Change to 2023 Budget estimate							(19.9)	(21.7)	(22.0)		
Economic classification											
Current payments	212.9	216.8	214.5	271.0	8.4%	0.6%	292.2	304.2	318.9	5.6%	98.5%
Compensation of employees	141.2	140.0	142.0	167.3	5.8%	0.4%	176.5	184.0	192.3	4.8%	59.8%
Goods and services ¹	71.8	76.8	72.4	103.7	13.1%	0.2%	115.7	120.2	126.6	6.9%	38.7%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	8.1	8.3	9.3	8.5	1.5%	0.0%	8.8	4.5	4.7	-17.7%	2.2%
Consultants: Business and advisory services	23.9	10.2	12.3	24.5	0.7%	0.0%	32.5	37.8	39.8	17.6%	11.2%
Legal services	6.0	19.6	10.1	14.6	34.1%	0.0%	13.5	12.1	12.6	-4.7%	4.4%
Operating leases	13.5	14.5	12.8	15.0	3.6%	0.0%	14.6	15.2	15.9	1.9%	5.0%
Property payments	4.0	5.7	6.3	6.6	18.8%	0.0%	7.1	7.1	7.4	3.8%	2.3%
Travel and subsistence	2.4	5.1	7.2	14.0	80.4%	0.0%	15.1	15.3	16.0	4.6%	5.0%
Transfers and subsidies¹	1.2	0.7	0.5	0.7	-15.7%	0.0%	0.0	0.0	0.0	-68.1%	0.1%
Provinces and municipalities	0.0	0.0	0.0	0.0	12.6%	0.0%	0.0	0.0	0.0	4.8%	0.0%
Households	1.2	0.7	0.5	0.7	-16.1%	0.0%	-	-	-	-100.0%	0.1%
Payments for capital assets	5.2	0.8	3.5	3.5	-12.2%	0.0%	4.2	4.4	4.6	9.2%	1.4%
Machinery and equipment	5.2	0.8	3.5	3.5	-12.2%	0.0%	4.2	4.4	4.6	9.2%	1.4%
Payments for financial assets	77 694.4	38 839.7	33 874.7	-	-100.0%	99.4%	-	-	-	0.0%	0.0%
Total	77 913.7	39 058.1	34 093.2	275.3	-84.8%	100.0%	296.5	308.6	323.5	5.5%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 10.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	1 166	722	457	688	-16.1%	98.1%	–	–	–	-100.0%	88.9%
Employee social benefits	1 166	722	457	688	-16.1%	98.1%	–	–	–	-100.0%	88.9%
Other transfers to households											
Current	–	–	8	–	–	0.3%	–	–	–	–	–
Mandela Day Event	–	–	8	–	–	0.3%	–	–	–	–	–
Provinces and municipalities											
Municipal bank accounts											
Current	14	15	3	20	12.6%	1.7%	21	22	23	4.8%	11.1%
Vehicle licences	14	15	3	20	12.6%	1.7%	21	22	23	4.8%	11.1%
Total	1 180	737	468	708	-15.7%	100.0%	21	22	23	-68.1%	100.0%

Personnel information

Table 10.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
Number of funded posts	Number of posts additional to the establishment		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Public Enterprises																			
Salary level	201	–	169	142.0	0.8	201	161.6	0.8	211	176.5	0.8	205	184.0	0.9	203	192.3	0.9	0.4%	100.0%
1 – 6	21	–	18	5.4	0.3	24	7.0	0.3	23	7.2	0.3	23	7.7	0.3	23	8.1	0.4	-1.1%	11.4%
7 – 10	74	–	65	36.9	0.6	64	37.9	0.6	66	38.2	0.6	66	43.6	0.7	66	44.8	0.7	0.7%	32.0%
11 – 12	44	–	35	32.6	0.9	33	35.3	1.1	35	34.2	1.0	32	39.3	1.2	32	41.7	1.3	-0.2%	16.2%
13 – 16	60	–	49	60.7	1.2	59	75.5	1.3	64	91.5	1.4	60	85.7	1.4	58	89.6	1.5	-0.3%	29.3%
Other	2	–	2	6.4	3.2	21	5.9	0.3	22	5.5	0.2	24	7.6	0.3	24	8.0	0.3	4.4%	11.0%
Programme	201	–	169	142.0	0.8	201	161.6	0.8	211	176.5	0.8	205	184.0	0.9	203	192.3	0.9	0.4%	100.0%
Programme 1	117	–	102	74.6	0.7	130	84.5	0.7	133	92.7	0.7	128	92.5	0.7	127	96.8	0.8	-0.8%	63.0%
Programme 2	32	–	24	28.2	1.2	26	32.3	1.3	35	36.0	1.0	28	37.0	1.3	29	38.7	1.3	4.4%	14.5%
Programme 3	52	–	43	39.2	0.9	46	44.8	1.0	43	47.9	1.1	49	54.4	1.1	48	56.8	1.2	1.4%	22.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 10.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate 2023/24	Revised estimate	Average growth rate (%) 2020/21 - 2023/24	Average: Receipt item/ Total (%) 2020/21 - 2023/24	Medium-term receipts estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Receipt item/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23					2024/25	2025/26	2026/27		
Departmental receipts	10 739	619	1 514	246	345	-68.2%	100.0%	132	138	139	-26.1%	100.0%
Sales of goods and services produced by department	69	67	67	101	75	2.8%	2.1%	77	76	76	0.4%	40.3%
Sales by market establishments	40	38	38	63	40	–	1.2%	48	46	46	4.8%	23.9%
of which:												
Sales by market establishments	40	38	38	63	40	–	1.2%	48	46	46	4.8%	23.9%
Other sales	29	29	29	38	35	6.5%	0.9%	29	30	30	-5.0%	16.4%
of which:												
Other Sales	–	–	29	–	35	–	0.5%	–	–	–	-100.0%	4.6%
Commission on insurance	29	29	–	38	–	-100.0%	0.4%	29	30	30	–	11.8%

Table 10.5 Departmental receipts by economic classification (continued)

	Audited outcome			Adjusted estimate 2023/24	Revised estimate	Average growth rate (%) 2020/21 - 2023/24	Average: Receipt item/ Total (%) 2020/21 - 2023/24	Medium-term receipts estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Receipt item/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23					2024/25	2025/26	2026/27		
R thousand												
Sales of scrap, waste, arms and other used current goods	-	-	-	-	-	-	-	1	-	1	-	0.3%
of which:												
Sales of scrap paper	-	-	-	-	-	-	-	1	-	1	-	0.3%
Interest, dividends and rent on land	-	-	801	-	-	-	6.1%	2	2	2	-	0.8%
Interest	-	-	1	-	-	-	-	2	2	2	-	0.8%
Dividends	-	-	800	-	-	-	6.1%	-	-	-	-	-
of which:												
Dividends	-	-	800	-	-	-	6.1%	-	-	-	-	-
Sales of capital assets	715	-	487	-	-	-100.0%	9.1%	15	10	10	-	4.6%
Transactions in financial assets and liabilities	9 955	552	159	145	270	-70.0%	82.7%	37	50	50	-43.0%	54.0%
Total	10 739	619	1 514	246	345	-68.2%	100.0%	132	138	139	-26.1%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 10.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Ministry	23.4	23.3	24.7	34.9	14.2%	20.5%	35.5	35.6	37.3	2.2%	21.9%
Management	5.8	7.5	8.1	5.6	-1.1%	5.2%	11.3	13.6	15.1	39.2%	7.0%
Communications	32.9	29.2	34.8	35.2	2.3%	25.4%	37.8	39.6	41.4	5.6%	23.5%
Chief Financial Officer	18.8	19.5	17.1	19.4	1.1%	14.4%	21.7	22.8	23.8	7.1%	13.4%
Human Resources	17.6	18.7	21.7	27.7	16.3%	16.5%	32.2	22.9	24.0	-4.6%	16.3%
Internal Audit	3.9	3.9	4.5	5.5	12.1%	3.4%	6.4	6.8	7.1	9.0%	3.9%
Corporate Services	2.3	2.4	3.9	4.7	26.9%	2.6%	5.7	6.1	6.4	10.8%	3.5%
Office Accommodation	13.8	16.6	14.7	17.0	7.3%	12.0%	16.7	17.4	18.2	2.1%	10.6%
Total	118.4	121.1	129.5	149.9	8.2%	100.0%	167.4	164.8	173.2	4.9%	100.0%
Change to 2023 Budget estimate				-			(12.3)	(9.9)	(9.5)		
Economic classification											
Current payments	113.0	120.0	125.6	145.8	8.9%	97.2%	163.1	160.3	168.6	5.0%	97.3%
Compensation of employees	68.4	71.9	74.6	84.5	7.3%	57.7%	92.7	92.5	96.8	4.6%	55.9%
Goods and services	44.6	48.1	51.0	61.2	11.2%	39.5%	70.4	67.8	71.8	5.4%	41.4%
of which:											
Audit costs: External	3.5	6.0	4.3	4.9	11.9%	3.6%	5.2	5.4	5.6	4.6%	3.2%
Computer services	8.1	8.3	9.3	8.5	1.5%	6.6%	8.8	4.5	4.7	-17.7%	4.0%
Consultants: Business and advisory services	3.3	2.4	2.8	6.1	22.2%	2.8%	11.4	7.0	7.4	6.9%	4.9%
Operating leases	13.5	14.5	12.8	15.0	3.6%	10.8%	14.6	15.2	15.9	1.9%	9.3%
Property payments	4.0	5.7	6.3	6.6	18.8%	4.4%	7.1	7.1	7.4	3.8%	4.3%
Travel and subsistence	2.0	4.4	6.2	8.3	61.9%	4.0%	8.3	9.4	9.8	5.8%	5.5%
Transfers and subsidies	0.2	0.3	0.4	0.6	47.8%	0.3%	0.0	0.0	0.0	-66.9%	0.1%
Provinces and municipalities	0.0	0.0	0.0	0.0	12.6%	-	0.0	0.0	0.0	4.8%	-
Households	0.2	0.3	0.4	0.6	49.9%	0.3%	-	-	-	-100.0%	0.1%
Payments for capital assets	5.2	0.8	3.5	3.5	-12.2%	2.5%	4.2	4.4	4.6	9.2%	2.6%
Machinery and equipment	5.2	0.8	3.5	3.5	-12.2%	2.5%	4.2	4.4	4.6	9.2%	2.6%
Payments for financial assets	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Total	118.4	121.1	129.5	149.9	8.2%	100.0%	167.4	164.8	173.2	4.9%	100.0%
Proportion of total programme expenditure to vote expenditure	0.2%	0.3%	0.4%	54.5%	-	-	56.5%	53.4%	53.5%	-	-

Table 10.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.2	0.3	0.4	0.6	49.9%	0.3%	-	-	-	-100.0%	0.1%
Employee social benefits	0.2	0.3	0.4	0.6	49.9%	0.3%	-	-	-	-100.0%	0.1%
Other transfers to households											
Current	-	-	0.0	-	-	-	-	-	-	-	-
Mandela Day Event	-	-	0.0	-	-	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	12.6%	-	0.0	0.0	0.0	4.8%	-
Vehicle licences	0.0	0.0	0.0	0.0	12.6%	-	0.0	0.0	0.0	4.8%	-

Personnel information

Table 10.7 Administration personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
			Number	Cost		Number	Cost		Number	Cost		Number	Cost				Number	Cost	
Administration	117	-	102	74.6	0.7	130	84.5	0.7	133	92.7	0.7	128	92.5	0.7	127	96.8	0.8	-0.8%	100.0%
1 – 6	21	-	18	5.4	0.3	24	7.0	0.3	23	7.2	0.3	23	7.7	0.3	23	8.1	0.4	-1.1%	18.0%
7 – 10	49	-	45	25.3	0.6	42	24.4	0.6	43	24.5	0.6	43	28.1	0.7	43	29.7	0.7	0.8%	33.1%
11 – 12	24	-	19	18.7	1.0	23	26.4	1.1	25	24.2	1.0	21	27.3	1.3	21	28.9	1.4	-3.0%	17.4%
13 – 16	21	-	18	18.7	1.0	21	21.2	1.0	22	32.0	1.5	21	23.2	1.1	20	23.3	1.2	-1.9%	16.2%
Other	2	-	2	6.4	3.2	20	5.5	0.3	20	4.7	0.2	20	6.3	0.3	20	6.7	0.3	-	15.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: State-owned Companies Governance Assurance and Performance

Programme purpose

Provide and enforce state-owned companies' governance, legal assurance, and financial and non-financial performance monitoring, evaluation and reporting systems in support of the shareholder to ensure alignment with government priorities.

Objectives

- Ensure effective shareholder oversight of state-owned companies on an ongoing basis by:
 - providing governance systems and legal support
 - developing and maintaining shareholder risk profiles and mitigating strategies
 - monitoring, evaluating and reporting on financial and non-financial performance, and proposing intervention measures when required.

Subprogrammes

- *Management* comprises the office of the deputy director-general, which provides strategic leadership and management for the programme's personnel.
- *Legal* provides external legal services and support, including transaction and contract management support, to sector teams and the commercial activities of the state-owned companies within sectors, which include energy, transport, defence, manufacturing and mining.

- *Governance* develops, monitors and advises on legislative, corporate governance and shareholder management systems for the department and its portfolio of state-owned companies, and develops and implements risk and compliance management guidelines and systems.
- *Financial Assessment and Investment Support* analyses state-owned companies’ capital plans, operational performance, execution of capital programmes and proposed restructuring proposals, and advises on appropriate action.

Expenditure trends and estimates

Table 10.8 State-owned Companies Governance Assurance and Performance expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
R million											
Management	1.9	1.9	3.3	2.9	15.5%	5.2%	3.0	3.1	3.3	4.8%	4.6%
Legal	11.6	23.8	15.9	28.2	34.2%	41.9%	23.5	24.7	25.6	-3.1%	38.0%
Governance	12.6	11.9	12.0	19.7	16.2%	29.6%	21.3	27.3	28.7	13.4%	36.2%
Financial Assessment and Investment Support	11.2	9.8	10.8	12.4	3.4%	23.3%	14.6	14.7	15.4	7.5%	21.3%
Total	37.2	47.4	42.0	63.1	19.2%	100.0%	62.4	69.8	73.0	5.0%	100.0%
Change to 2023				-			(0.2)	(0.2)	(0.2)		
Budget estimate											
Economic classification											
Current payments	37.2	47.3	42.0	63.0	19.2%	99.9%	62.4	69.8	73.0	5.0%	100.0%
Compensation of employees	28.1	26.8	28.2	33.0	5.5%	61.2%	36.0	37.0	38.7	5.5%	53.9%
Goods and services	9.1	20.4	13.8	30.1	49.1%	38.7%	26.4	32.8	34.3	4.5%	46.1%
of which:											
Communication	0.2	0.2	0.2	0.2	4.0%	0.4%	0.3	0.3	0.4	19.8%	0.5%
Consultants: Business and advisory services	3.4	3.4	3.0	11.9	51.7%	11.4%	9.3	17.3	18.3	15.5%	21.1%
Legal services	5.3	16.7	10.1	14.5	40.3%	24.6%	13.4	11.7	12.2	-5.7%	19.3%
Contractors	0.2	0.0	0.1	3.0	155.9%	1.7%	3.0	3.0	3.0	-	4.5%
Travel and subsistence	0.1	0.1	0.4	0.4	103.1%	0.5%	0.4	0.4	0.5	0.4%	0.6%
Venues and facilities	0.0	0.0	-	0.0	61.1%	-	0.0	0.0	0.0	-6.2%	0.1%
Transfers and subsidies	0.0	0.2	-	0.1	13.8%	0.1%	-	-	-	-100.0%	-
Households	0.0	0.2	-	0.1	13.8%	0.1%	-	-	-	-100.0%	-
Total	37.2	47.4	42.0	63.1	19.2%	100.0%	62.4	69.8	73.0	5.0%	100.0%
Proportion of total programme expenditure to vote expenditure	0.0%	0.1%	0.1%	22.9%	-	-	21.0%	22.6%	22.6%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.2	-	0.1	13.8%	0.1%	-	-	-	-100.0%	-
Employee social benefits	0.0	0.2	-	0.1	13.8%	0.1%	-	-	-	-100.0%	-

Personnel information

Table 10.9 State-owned Companies Governance Assurance and Performance personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27							
State-owned Companies Governance Assurance and Performance			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	32	-	24	28.2	1.2	26	32.3	1.3	35	36.0	1.0	28	37.0	1.3	29	38.7	1.3	4.4%	100.0%
7 – 10	10	-	6	3.8	0.6	8	5.3	0.6	11	6.5	0.6	9	6.6	0.7	10	6.5	0.6	7.1%	33.6%
11 – 12	7	-	5	4.5	0.9	2	2.3	1.0	5	4.8	0.9	3	3.4	1.1	3	3.6	1.1	10.3%	11.5%
13 – 16	15	-	13	20.0	1.5	15	24.7	1.6	17	24.3	1.4	14	26.5	1.9	14	28.0	2.0	-2.3%	50.6%
Other	-	-	-	-	-	-	-	-	1	0.4	0.3	2	0.6	0.3	2	0.6	0.3	-	4.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 3: Business Enhancement, Transformation and Industrialisation

Programme purpose

Provide sector oversight to ensure that state-owned companies contribute to the advancement of industrialisation, transformation, intergovernmental relations and international collaboration services. Support the shareholder in strategically positioning and enhancing the operations of state-owned companies.

Objectives

- Contribute to the performance of state-owned companies on an ongoing basis by:
 - conducting reviews and research, and modelling pipeline and new business enhancement opportunities within state-owned companies
 - assessing the operations of state-owned companies and developing mitigation instruments in conjunction with policy departments, regulatory bodies and industry
 - conducting research, modelling job creation and transforming instruments for state-owned companies to facilitate alignment with the shareholder compact agreements.

Subprogrammes

- *Energy Resources* exercises shareholder oversight over Alexkor, Eskom and the South African Forestry Company.
- *Research and Economic Modelling* conducts cost-benefit analysis reviews on business enhancement and transformation initiatives, and develops economic sustainability models for proposed work packages and projects.
- *Transport and Defence* exercises shareholder oversight of Denel, South African Airways and Transnet.
- *Business Enhancement Services* develops and coordinates the implementation of state-owned companies' strategies to leverage localisation programmes; provides intergovernmental coordination and support to programmes and state-owned companies in relation to economic development programmes, as agreed with provincial and local governments; maintains a register of commitments made by state-owned companies; and enables the implementation of special programmes focusing on skills development, transformation and youth development.

Expenditure trends and estimates

Table 10.10 Business Enhancement, Transformation and Industrialisation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Energy Resources	56 010.6	31 703.0	21 867.3	15.0	-93.6%	74.6%	26.8	18.0	18.8	7.9%	28.0%
Research and Economic Modelling	6.6	4.3	3.5	6.0	-3.1%	–	3.8	3.9	4.1	-12.3%	6.4%
Transport and Defence	21 311.9	4 130.2	11 825.1	17.7	-90.6%	25.4%	14.2	19.8	20.8	5.5%	25.8%
Business Enhancement Services	18.7	21.3	21.0	23.5	8.0%	0.1%	21.9	32.4	33.7	12.7%	39.8%
Total	77 347.8	35 858.7	33 716.9	62.2	-90.7%	100.0%	66.7	74.1	77.4	7.5%	100.0%
Change to 2023 Budget estimate				–			(7.4)	(11.6)	(12.3)		

Table 10.10 Business Enhancement, Transformation and Industrialisation expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
	2023/24	2023/24	2023/24	2023/24				2023/24	2023/24	2023/24		
R million												
Current payments	62.8	49.6	46.8	62.2	-0.3%	0.2%	66.7	74.1	77.4	7.5%	100.0%	
Compensation of employees	44.7	41.3	39.2	49.8	3.7%	0.1%	47.9	54.4	56.8	4.5%	74.5%	
Goods and services	18.1	8.3	7.6	12.4	-11.9%	-	18.9	19.6	20.5	18.3%	25.5%	
of which:												
Communication	0.3	0.2	0.2	0.4	16.6%	-	0.5	0.5	0.5	7.6%	0.7%	
Consultants: Business and advisory services	17.2	4.4	6.5	6.5	-27.6%	-	11.8	13.5	14.1	29.4%	16.4%	
Entertainment	-	0.0	-	0.0	-	-	0.0	0.0	0.0	-	-	
Consumable supplies	-	-	0.0	0.1	-	-	0.1	-	-	-100.0%	0.1%	
Travel and subsistence	0.4	0.6	0.7	5.3	140.7%	-	6.4	5.5	5.8	3.1%	8.2%	
Venues and facilities	-	0.0	-	0.1	-	-	0.1	0.1	0.1	-7.6%	0.1%	
Transfers and subsidies	0.9	0.3	0.0	0.0	-72.8%	-	-	-	-	-100.0%	-	
Households	0.9	0.3	0.0	0.0	-72.8%	-	-	-	-	-100.0%	-	
Payments for financial assets	77 284.0	35 808.8	33 670.0	-	-100.0%	99.8%	-	-	-	-	-	
Total	77 347.8	35 858.7	33 716.9	62.2	-90.7%	100.0%	66.7	74.1	77.4	7.5%	100.0%	
Proportion of total programme expenditure to vote expenditure	99.8%	99.5%	99.5%	22.6%	-	-	22.5%	24.0%	23.9%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.9	0.3	0.0	0.0	-72.8%	-	-	-	-	-100.0%	-	
Employee social benefits	0.9	0.3	0.0	0.0	-72.8%	-	-	-	-	-100.0%	-	

Personnel information

Table 10.11 Business Enhancement, Transformation and Industrialisation personnel numbers and cost by salary level¹

Business Enhancement, Transformation and Industrialisation	Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
				Actual			Revised estimate			Medium-term expenditure estimate										
				2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27		
				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost
	52	-	-	43	39.2	0.9	46	44.8	1.0	43	47.9	1.1	49	54.4	1.1	48	56.8	1.2	1.4%	100.0%
	15	-	-	14	7.8	0.6	14	8.2	0.6	12	7.2	0.6	14	8.9	0.7	12	8.6	0.7	-4.1%	28.0%
	11-12	-	-	11	9.5	0.9	7	6.7	0.9	5	5.2	1.0	8	8.7	1.0	8	9.2	1.1	4.3%	15.9%
	13-16	-	-	18	22.0	1.2	23	29.6	1.3	25	35.1	1.4	25	36.1	1.5	25	38.3	1.6	2.2%	52.3%
	Other	-	-	-	-	-	1	0.4	0.3	1	0.4	0.3	2	0.7	0.3	2	0.7	0.3	21.8%	3.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Alexkor

Selected performance indicators

Table 10.12 Alexkor performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of earnings before interest, taxes, depreciation and amortisation per year	Administration	Priority 2: Economic transformation and job creation	4%	4%	6%	8%	8%	8%	8%
Percentage of rental income collected per year	Administration		50%	50%	60%	50%	55%	60%	65%

Table 10.12 Alexkor performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Diamond carats mined on land per year	Mining	Priority 2: Economic transformation and job creation	60 000	40 000	35 000	20 000	16 000	16 000	20 000
Diamond carats mined on marine per year	Mining		0	20 000	15 000	14 000	12 000	12 000	14 000

Company overview

Alexkor was established in terms of the Alexkor Limited Act (1992) to exploit marine and land diamonds in Alexander Bay, Northern Cape. The company holds a 51 per cent share interest in the Alexkor Richtersveld Mining Company Pooling and Sharing Joint Venture and the Richtersveld Community holds 49 per cent. Alexkor does not have any other mining operations outside the joint venture.

Over the medium term, the company will focus on its turnaround strategy for joint venture operations, which have significantly declined over the past 3 years, with land mining production decreasing to 35 000 carats in 2022/23. Reasons for this include a lack of funding to undertake exploration activities and maintain old infrastructure. An immediate intervention is to seek mining contractors with the financial and technical capabilities to undertake large-scale mining operations. For the long term, Alexkor's role should be determined in light of the challenges it faces. As such, the department is conducting a study, which is expected to be completed before the end of 2023/24, to determine the company's optimal shareholding structure. This study considers the market characteristics of the diamond mining industry in relation to government's developmental plans.

In spite of decreasing production, the company's unaudited results for 2021/22 indicate a significant increase in revenue from R228 million in 2021/22 to R482 million in 2022/23, largely driven by a favourable exchange rate and the high quality of diamonds produced.

Expenditure is expected to increase at an average annual rate of 5.8 per cent, from R339 million in 2023/24 to R401.9 million in 2026/27. Spending is mainly driven by mining activities, which account for an estimated 85.7 per cent (R974.6 million) of total expenditure over the medium term. Alexkor derives its revenue from the sale of mined diamonds. Revenue is expected to increase at an average annual rate of 5.2 per cent, from R356.9 million in 2023/24 to R415.6 million in 2026/27.

Programmes/Objectives/Activities

Table 10.13 Alexkor expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	7.3	7.2	11.8	23.1	46.9%	4.6%	24.4	25.6	26.9	5.1%	6.8%
Corporate Services	14.6	17.2	23.5	–	-100.0%	6.1%	–	–	–	–	–
Mining	151.1	201.9	248.6	315.9	27.9%	89.3%	334.8	351.6	375.0	5.9%	93.2%
Total	172.9	226.3	283.9	339.0	25.2%	100.0%	359.3	377.2	401.9	5.8%	100.0%

Statements of financial performance, cash flow and financial position

Table 10.14 Alexkor statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	300.5	270.0	286.1	356.9	5.9%	100.0%	377.2	395.8	415.6	5.2%	100.0%	
Sale of goods and services other than capital assets	158.1	227.9	256.9	348.0	30.1%	81.1%	369.1	387.5	406.9	5.3%	97.8%	
Other sales	–	–	2.4	27.5	–	2.1%	29.3	30.8	32.3	5.5%	7.8%	
Other non-tax revenue	142.3	42.1	29.2	8.8	-60.4%	18.9%	8.2	8.3	8.7	-0.5%	2.2%	
Total revenue	300.5	270.0	286.1	356.9	5.9%	100.0%	377.2	395.8	415.6	5.2%	100.0%	
Expenses												
Current expenses	172.9	226.3	283.9	339.0	25.2%	100.0%	359.3	377.2	396.6	5.4%	99.7%	
Compensation of employees	37.9	30.4	66.5	42.3	3.7%	17.8%	44.8	47.0	49.8	5.7%	12.5%	
Goods and services	125.2	186.4	207.9	291.7	32.6%	78.5%	309.2	324.7	340.8	5.3%	85.7%	
Depreciation	8.6	9.1	9.6	5.0	-16.4%	3.5%	5.2	5.4	5.9	5.6%	1.5%	
Interest, dividends and rent on land	1.2	0.3	–	0.0	-67.2%	0.2%	0.0	0.0	0.0	0.8%	–	
Transfers and subsidies	–	–	–	–	–	–	–	–	5.3	–	0.3%	
Total expenses	172.9	226.3	283.9	339.0	25.2%	100.0%	359.3	377.2	401.9	5.8%	100.0%	
Surplus/(Deficit)	127.5	43.7	2.2	17.9	-48.0%		18.0	18.6	13.7	-8.5%		
Cash flow statement Indirect method												
Cash generated from operations before working capital	–	–	–	–	–	–	–	–	–	–	–	
Statement of financial position												
Carrying value of assets	45.2	48.1	40.9	5.6	-50.2%	5.7%	5.6	5.6	5.6	–	1.2%	
<i>of which:</i>												
Acquisition of assets	(0.1)	(13.2)	(8.8)	(14.4)	422.2%	100.0%	(14.7)	(15.1)	–	-100.0%	–	
Investments	–	–	68.9	–	–	2.0%	–	–	–	–	–	
Inventory	32.1	27.1	262.1	12.0	-28.0%	11.1%	12.0	12.0	12.0	–	2.6%	
Loans	90.4	84.8	74.5	83.3	-2.7%	14.5%	83.3	83.3	6.7	-56.9%	13.2%	
Receivables and prepayments	30.2	77.3	83.3	22.0	-10.0%	8.3%	20.0	18.0	16.0	-10.1%	4.0%	
Cash and cash equivalents	305.5	363.7	316.8	365.0	6.1%	58.4%	367.0	369.0	371.0	0.5%	79.0%	
Total assets	503.3	601.0	846.5	487.9	-1.0%	100.0%	487.9	487.9	411.3	-5.5%	100.0%	
Accumulated surplus/(deficit)	(166.9)	(129.1)	(40.7)	412.9	-235.3%	6.3%	415.4	427.9	352.8	-5.1%	85.8%	
Capital and reserves	400.0	400.0	–	–	-100.0%	36.5%	–	–	–	–	–	
Capital reserve fund	6.1	6.0	400.0	–	-100.0%	12.4%	–	–	–	–	–	
Borrowings	–	–	2.7	–	–	0.1%	–	–	–	–	–	
Finance lease	0.7	0.1	–	–	-100.0%	–	–	–	–	–	–	
Trade and other payables	59.6	120.2	178.2	60.0	0.2%	16.3%	55.0	40.0	36.0	-15.7%	10.1%	
Provisions	–	–	306.4	15.0	–	9.8%	17.5	20.0	22.5	14.5%	4.1%	
Derivatives financial instruments	203.8	203.8	–	–	-100.0%	18.6%	–	–	–	–	–	
Total equity and liabilities	503.3	601.0	846.5	487.9	-1.0%	100.0%	487.9	487.9	411.3	-5.5%	100.0%	

Personnel information

Table 10.15 Alexkor personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
	Number of posts on approved funded posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27								
Alexkor		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	150	8	6	66.5	11.1	150	42.3	0.3	150	44.8	0.3	150	47.0	0.3	150	49.8	0.3	–	100.0%
1 – 6	136	2	2	51.5	25.8	136	36.5	0.3	136	38.9	0.3	136	40.9	0.3	136	43.4	0.3	–	90.7%
7 – 10	2	3	2	15.0	7.5	2	0.1	0.0	2	0.1	0.0	2	0.1	0.0	2	0.1	0.1	–	1.3%
11 – 12	3	1	1	–	–	3	0.8	0.3	3	0.9	0.3	3	1.0	0.3	3	1.0	0.3	–	2.0%
13 – 16	9	2	1	–	–	9	4.8	0.5	9	5.0	0.6	9	5.2	0.6	9	5.4	0.6	–	6.0%

1. Rand million.

Denel

Selected performance indicators

Table 10.16 Denel performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Revenue generated through the aerospace programme per year	Aerospace	Priority 2: Economic transformation and job creation	R241.6m	R99.3m	R281.2m	R111m	R206m	R251m	R266.1m
Weighting of personnel costs on total objective costs in the aerospace programme per year	Aerospace		58%	27%	14%	78%	19%	46%	97%
Revenue generated through the aviation programme per year	Aviation		R780m	R456.5m	R476m	R619m	R664m	R776m	R822m
Weighting of personnel costs to total objective costs in the aviation programme per year	Aviation		42%	23%	10%	61%	62%	65%	52%
Revenue generated through the land solutions programme per year	Land solutions		R633.4m	R341.3m	R288m	R1.1b	R1.3b	R1.5b	R1.6b
Weighting of personnel costs to total objective costs in the land solutions programme per year	Land solutions		67%	51%	51%	51%	51%	33%	28%
Revenue generated through the integrated systems solutions programme per year	Integrated systems solutions		– ¹	– ¹	– ¹	R125m	R185m	R300m	R318m
Weighting of personnel costs to total objective costs in the integrated systems solutions programme per year	Integrated systems solutions		– ¹	– ¹	– ¹	59%	62%	63%	63%

1. No historical data available.

Company overview

Denel was incorporated as a private company in 1992 in terms of the Companies Act (1973), with the South African government as its sole shareholder. It operates in the military aerospace and landward defence environment and provides strategic defence equipment. The company's broad focus over the medium term will be on implementing its turnaround plan, which entails rolling out its new operating model, optimising its cost structure and restructuring. The new operating model reduces Denel's structure from 6 core business units to 4 according to capability domains – aviation, munitions, and land and integrated systems solutions.

In 2021/22, government helped Denel settle R3.2 billion guaranteed debt, which relieved the entity of annual interest payments amounting to R250 million. The following financial year, government allocated an additional R3.4 billion through the Special Appropriation Act (2022) to help implement the company's turnaround plan. Following these interventions, Denel has experienced growth in its order pipeline, which is estimated at more than R25 billion. The company's immediate focus is to stabilise its operations and deliver on existing contracts to improve cash flow and continue to build trust with customers and partners.

However, since 2021/22, the company has lost a significant number of experienced personnel with critical skills due to decreased business activity and poor financial position, threatening its capacity to maintain strategic defence industrial capabilities. Since the improvement in the company's financial position from mid-2022/23,

Denel has stabilised its employee turnover rate and has been able to attract leadership and other critical skills to fulfil contracts.

Expenditure is expected to increase at an average annual rate of 10 per cent, from R2.4 billion in 2023/24 to R3.2 billion in 2026/27. This increase is attributed to the expected improvement in business activity and intensifying implementation of the turnaround plan. Spending on goods and services, mainly for material supplies, accounts for 50.8 per cent (R4.5 billion) of the total expenditure.

Revenue is projected to increase at an average annual rate of 19.1 per cent, from R2.1 billion in 2023/24 to R3.5 billion in 2026/27, due to the turnaround strategy having been implemented by the board in June 2022. Denel derives 95.7 per cent (R9 billion) of its revenue through sales of defence and security equipment and the services that it provides. The Auditor-General of South Africa is in the process of auditing its 3 outstanding financial statements (2020/21, 2021/22 and 2022/23).

Programmes/Objectives/Activities

Table 10.17 Denel expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2020/21 - 2023/24	2024/25	2025/26		
Administration	1 050.0	498.4	383.7	529.7	-20.4%	20.0%	400.5	431.6	422.5	-7.3%	16.1%	
Aerospace	629.5	385.5	481.4	215.8	-30.0%	14.1%	243.0	238.3	242.8	4.0%	8.4%	
Aviation	839.2	455.7	419.1	561.4	-12.5%	19.0%	593.3	672.0	702.5	7.8%	22.3%	
Land solutions	1 125.8	975.7	1 100.3	1 015.9	-3.4%	36.6%	1 202.1	1 553.2	1 636.6	17.2%	47.2%	
Munitions	513.8	316.6	324.8	-	-100.0%	9.1%	-	-	-	-	-	
Integrated systems solutions	-	-	-	106.5	-	1.1%	146.9	219.3	231.0	29.4%	6.1%	
Total	4 158.3	2 631.9	2 709.3	2 429.3	-16.4%	100.0%	2 585.7	3 114.5	3 235.3	10.0%	100.0%	

Statements of financial performance, cash flow and financial position

Table 10.18 Denel statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2020/21 - 2023/24	2024/25	2025/26		
Revenue												
Non-tax revenue	2 884.9	1 522.8	2 769.2	2 086.0	-10.2%	99.0%	2 558.0	3 328.0	3 527.7	19.1%	100.0%	
Sale of goods and services other than capital assets	2 288.1	1 382.4	1 464.3	1 972.0	-4.8%	78.6%	2 440.0	3 207.0	3 399.4	19.9%	95.7%	
Other non-tax revenue	596.8	140.4	1 304.9	114.0	-42.4%	20.5%	118.0	121.0	128.3	4.0%	4.3%	
Transfers received	48.0	34.1	-	-	-100.0%	1.0%	-	-	-	-	-	
Total revenue	2 932.9	1 556.9	2 769.2	2 086.0	-10.7%	100.0%	2 558.0	3 328.0	3 527.7	19.1%	100.0%	
Expenses												
Current expenses	4 157.7	2 631.9	2 697.7	2 429.3	-16.4%	99.9%	2 585.7	3 114.5	3 235.3	10.0%	100.0%	
Compensation of employees	1 584.0	859.3	849.5	974.5	-15.0%	35.6%	1 085.9	1 353.3	1 434.5	13.8%	42.5%	
Goods and services	1 996.6	1 312.5	1 321.6	1 241.4	-14.6%	49.4%	1 308.2	1 578.5	1 643.1	9.8%	50.8%	
Depreciation	88.5	85.2	71.9	41.6	-22.2%	2.4%	31.5	33.9	-	-100.0%	1.0%	
Interest, dividends and rent on land	488.5	375.0	454.7	171.8	-29.4%	12.5%	160.1	148.7	157.7	-2.8%	5.7%	
Transfers and subsidies	0.6	-	11.5	-	-100.0%	0.1%	-	-	-	-	-	
Total expenses	4 158.3	2 631.9	2 709.3	2 429.3	-16.4%	100.0%	2 585.7	3 114.5	3 235.3	10.0%	100.0%	
Surplus/(Deficit)	(1 225.4)	(1 075.1)	59.9	(343.3)	-34.6%		(27.7)	213.5	292.4	-194.8%		

Table 10.18 Denel statements of financial performance, cash flow and financial position (continued)

Cash flow statement indirect method	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Net cash flow from operating activities	2 880.0	(716.0)	(2 413.0)	(2 561.2)	-196.2%	100.0%	(246.0)	(105.8)	608.0	-161.9%	100.0%
Cash generated from operations before working capital	(1 310.0)	(1 308.0)	(171.0)	(230.0)	-44.0%	100.0%	(260.0)	105.9	304.0	-209.8%	100.0%
Changes in working capital	896.0	859.0	(1 802.0)	(2 331.2)	-237.5%	100.0%	14.0	(211.7)	304.0	-150.7%	100.0%
(Increase)/decrease in inventories	281.0	363.0	(438.0)	359.0	8.5%	-	(45.4)	(46.8)	351.0	-0.8%	-50.6%
(Increase)/decrease in trade and other receivables	539.0	(748.0)	415.0	(976.5)	-221.9%	-2.0%	(44.1)	(45.4)	(45.0)	-64.1%	-66.6%
Increase/(decrease) in trade and other payables	(59.0)	782.0	209.0	(1 510.3)	194.7%	34.4%	27.2	28.0	(5.0)	-85.1%	61.1%
Increase/(decrease) in payments received in advance	109.0	14.0	(1 949.0)	(151.0)	-211.5%	32.1%	272.0	57.0	(29.0)	-42.3%	-
Increase/(decrease) in provisions	(117.0)	-	-	-	-100.0%	-3.3%	-	-	-	-	-
Other working capital movements	143.0	448.0	(39.0)	(52.5)	-171.6%	18.1%	(195.8)	(204.6)	32.0	-184.8%	-
Cash generated from operations after working capital	3 294.0	(267.0)	(440.0)	-	-100.0%	-	-	-	-	-	-
Interest received	(17.0)	11.0	23.0	-	-100.0%	-	-	-	-	-	-
Interest paid	500.0	(265.0)	(455.0)	-	-100.0%	-	-	-	-	-	-
Tax benefit	1.0	-	-	-	-100.0%	-	-	-	-	-	-
Tax payment	-	(13.0)	(8.0)	-	-	-	-	-	-	-	-
Other changes	2 810.0	-	-	-	-100.0%	-	-	-	-	-	-
Net cash flow from investing activities	4.0	64.0	(45.0)	467.2	388.8%	100.0%	(278.2)	(281.6)	-	-100.0%	-
Acquisition of property, plant, equipment and intangible assets	(69.0)	(1.0)	(59.0)	(487.8)	91.9%	-425.0%	(278.2)	(281.6)	-	-100.0%	-
Acquisition of software and other intangible assets	(29.0)	(2.0)	-	-	-100.0%	-182.0%	-	-	-	-	-
Disposals of property, plant, equipment and intangible assets	91.0	91.0	10.0	955.0	118.9%	649.8%	-	-	-	-100.0%	-
Other flows from investing activities	11.0	(24.0)	4.0	-	-100.0%	57.2%	-	-	-	-	-
Net cash flow from financing activities	(2 974.0)	594.0	5 706.0	(342.0)	-51.4%	100.0%	-	-	-	-100.0%	-
Borrowing activities	(1 322.0)	(2 842.0)	3 481.0	(342.0)	-36.3%	-68.2%	-	-	-	-100.0%	-
Repayment of finance leases	(20.0)	26.0	15.0	-	-100.0%	1.3%	-	-	-	-	-
Other flows from financing activities	(1 632.0)	3 410.0	2 210.0	-	-100.0%	166.9%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(90.0)	(58.0)	3 248.0	(2 436.0)	200.2%	100.0%	(524.1)	(387.4)	608.0	-163.0%	100.0%
Statement of financial position											
Carrying value of assets	1 644.0	1 863.9	985.1	1 292.9	-7.7%	18.3%	1 584.9	1 557.9	1 724.0	10.1%	25.3%
Investments	2 341.0	1 161.1	1 213.8	1 327.1	-17.2%	18.8%	1 445.1	1 566.1	65.0	-63.4%	13.2%
Inventory	1 809.0	1 435.7	1 872.8	1 513.0	-5.8%	20.1%	1 558.0	1 605.0	754.0	-20.7%	19.1%
Receivables and prepayments	896.0	1 644.3	1 203.1	2 761.0	45.5%	19.8%	2 944.0	3 132.0	896.0	-31.3%	32.3%
Cash and cash equivalents	545.0	488.6	3 748.1	1 313.0	34.1%	16.4%	789.0	408.0	70.0	-62.4%	7.9%
Non-current assets held for sale	-	201.1	955.6	-	-	3.0%	-	-	-	-	-
Taxation	197.0	261.3	420.5	313.0	16.7%	3.5%	156.0	320.0	-	-100.0%	2.3%
Total assets	7 432.0	7 055.9	10 399.0	8 520.0	4.7%	100.0%	8 477.0	8 589.0	3 509.0	-25.6%	100.0%
Accumulated surplus/(deficit)	(11 480.0)	-	-	-	-100.0%	-37.1%	-	-	12 341.0	-	85.3%
Capital and reserves	7 426.0	(12 377.1)	(12 196.5)	(13 886.0)	-223.2%	-89.9%	(13 858.0)	(13 646.0)	(13 973.0)	0.2%	-217.9%
Capital reserve fund	1 225.0	11 621.3	15 204.0	15 204.0	131.5%	126.3%	15 204.0	15 204.0	1 832.0	-50.6%	146.4%
Borrowings	3 365.0	445.0	280.3	-	-100.0%	13.1%	-	-	168.0	-	1.2%
Finance lease	341.0	349.6	251.0	175.0	-19.9%	3.5%	175.0	175.0	-	-100.0%	1.5%
Deferred income	2 658.0	3 974.4	3 882.9	4 753.0	21.4%	46.0%	4 615.0	4 444.0	-	-100.0%	40.5%
Trade and other payables	1 873.0	2 361.8	2 345.6	907.0	-21.5%	22.7%	934.0	962.0	145.0	-45.7%	9.2%
Taxation	2.0	100.3	119.3	-	-100.0%	0.6%	-	-	2.0	-	-
Provisions	740.0	580.7	512.6	1 367.0	22.7%	9.7%	1 407.0	1 450.0	-	-100.0%	12.4%
Derivatives financial instruments	1 578.0	-	-	-	-100.0%	5.1%	-	-	3 103.0	-	21.4%
Total equity and liabilities	7 728.0	7 055.9	10 399.0	8 520.0	3.3%	100.0%	8 477.0	8 589.0	3 618.0	-24.8%	100.0%

Personnel information

Table 10.19 Denel personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of posts on approved establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Denel	1 748	1 748	1 798	849.5	0.5	1 793	974.5	0.5	1 791	1 085.9	0.6	1 791	1 353.3	0.8	1 791	1 434.5	0.8	-0.0%	100.0%
Salary level																			
1 – 6	334	334	595	110.9	0.2	595	110.9	0.2	595	110.9	0.2	595	110.9	0.2	595	117.5	0.2	-	33.2%
7 – 10	1 035	1 035	906	425.1	0.5	906	446.9	0.5	906	429.1	0.5	906	431.0	0.5	906	456.9	0.5	-	50.6%
11 – 12	336	336	275	277.2	1.0	268	323.0	1.2	268	320.3	1.2	268	335.5	1.3	268	355.7	1.3	-	15.0%
13 – 16	40	40	19	27.7	1.5	22	38.4	1.7	20	216.5	10.8	20	465.9	23.3	20	493.9	24.7	-3.1%	1.1%
17 – 22	3	3	3	8.7	2.9	2	55.3	27.7	2	9.2	4.6	2	9.9	5.0	2	10.5	5.3	-	0.1%

1. Rand million.

Eskom

Selected performance indicators

Table 10.20 Eskom performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of energy availability per year	Generation	Priority 1: A capable, ethical and developmental state	64.2%	62%	57%	65.5%	66%	66.5%	66.5%
System average interruption duration index (hours per year)	Distribution		35.4	35.5	36.6	38	37.5	37.2	37.2
System average interruption frequency index (events per year)	Distribution		13.2	12.3	13.1	18.0	17.5	17.6	17.6
Number of electrification connections per year	Distribution	Priority 7: A better Africa and world	106 669	97 947	101 899	106 815	128 791	100 000	100 000
System reliability performance for system minutes lost (less than 1 minute), measured in minutes	Transmission	Priority 1: A capable, ethical and developmental state	3.5	2.9	3.2	3.5	3.5	3.5	3.5

Company overview

Eskom is mandated to generate, transmit and distribute electricity to industrial, mining, commercial, agricultural and residential customers and redistributors. Key infrastructure programmes that Eskom is currently executing include the construction of the Medupi and Kusile power stations; the Medupi flue gas desulphurisation and battery energy storage system; a technical plan for the coal generation fleet focusing on control and instrumentation replacement, cooling towers, coal automation, switchgear and protection upgrades, and ash dump and disposal facilities; and its generation projects focused on particulate emission reduction, burner replacement, a fabric filter plant, high frequency power supply and electrostatic precipitator upgrade, and dust handling plants. Eskom has budgeted R269.3 billion for infrastructure for the period 2023/24 to 2028/29.

Over the medium term, the company's board will work with the national energy crisis committee to improve its operational performance. The committee will oversee the implementation of an energy action plan to end load shedding and achieve energy security. Specifically, through its generation recovery plan, Eskom aims to recover 6 000 MW by March 2025 by prioritising 9 poorly performing power stations (Arnot, Duvha, Kendal, Kriel, Kusile, Majuba, Matimba, Matla and Tutuka) that contribute to a combined 77 per cent of total unplanned outages. To increase these stations' performance, the power utility is focusing on maintenance and fixing damaged equipment. Its generation division plans to recover 3 115 MW from these 9 stations by March 2024.

Based on the company's financial plan for the period 2022/23 to 2026/27, its expenditure is projected to increase at an average annual rate of 5.3 per cent, from R333.1 billion in 2023/24 to R389.1 billion in 2026/27. Generation is Eskom's main cost driver, constituting 58.9 per cent (R653.5 billion) of its total budget over the medium term. Expenditure in the transmission division accounts for 29.2 per cent (R345.6 billion) of total spending, increasing at an average annual rate of 13.3 per cent, from R84.2 billion in 2023/24 to R122.4 billion in 2026/27, due to the execution of the transmission development plan for grid expansion.

The company generates revenue mainly through the sale of electricity. Revenue is expected to increase at an average annual rate of 9.2 per cent, from R319.6 billion in 2023/24 to R415.8 billion in 2026/27, driven mainly by annual tariff increases imposed on customers supplied directly by Eskom. The company's net loss is projected to decrease marginally from R23.9 billion in 2022/23 to R23 billion in 2023/24. Net debt increased by 7 per cent (R27.6 billion), from R396.3 billion in 2021/22 to R423.9 billion in 2022/23, whereas municipal arrears increased by 30.6 per cent (R13.7 billion) from R44.8 billion in 2021/22 to R58.5 billion in 2022/23. To mitigate against any further increases to Eskom's net debt, National Treasury has implemented a municipal debt relief support programme. Despite some marginal improvements, Eskom's financial position remains weak and the company is not able to generate enough cash from operations to cover its debt obligations.

Programmes/Objectives/Activities

Table 10.21 Eskom expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Administration	8 595.8	7 001.8	6 105.7	10 425.7	6.6%	2.8%	10 398.7	11 085.0	11 538.2	3.4%	3.0%
Generation	162 979.8	181 730.1	200 939.2	208 736.5	8.6%	66.3%	209 021.9	224 116.0	220 353.5	1.8%	58.9%
Distribution	25 313.2	26 305.8	30 670.1	35 004.0	11.4%	10.3%	38 753.0	41 657.0	41 157.1	5.5%	10.7%
Transmission	47 098.4	52 189.4	59 643.6	84 152.1	21.3%	21.0%	109 915.4	113 332.6	122 367.6	13.3%	29.2%
Subsidiaries and eliminations	871.2	(674.0)	(399.5)	(5 245.5)	-281.9%	-0.4%	(6 146.2)	(6 836.3)	(6 316.5)	6.4%	-1.7%
Total	244 858.4	266 553.2	296 959.0	333 072.7	10.8%	100.0%	361 942.8	383 354.2	389 099.9	5.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 10.22 ESKOM statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Revenue											
Non-tax revenue	211 762.1	251 308.4	267 135.0	314 029.8	14.0%	97.7%	347 476.6	386 784.0	424 320.4	10.6%	99.7%
Sale of goods and services other than capital assets	204 461.7	247 048.4	259 400.7	309 620.7	14.8%	95.4%	343 618.4	381 971.3	418 350.8	10.6%	98.5%
Other non-tax revenue	7 300.4	4 260.0	7 734.4	4 409.1	-15.5%	2.3%	3 858.3	4 812.7	5 969.6	10.6%	1.3%
Transfers received	8 080.5	3 319.5	7 019.3	5 588.8	-11.6%	2.3%	4 580.2	(6.8)	(8 488.6)	-214.9%	0.3%
Total revenue	219 842.6	254 627.9	274 154.4	319 618.5	13.3%	100.0%	352 056.8	386 777.2	415 831.7	9.2%	100.0%
Expenses											
Current expenses	237 502.4	258 938.4	289 757.7	325 414.5	11.1%	97.4%	353 910.3	369 897.5	363 673.1	3.8%	96.4%
Compensation of employees	30 884.8	31 103.8	33 446.7	37 603.6	6.8%	11.7%	40 200.2	41 815.2	42 993.8	4.6%	11.1%
Goods and services	143 946.2	156 653.3	180 570.1	211 819.1	13.7%	60.5%	230 216.3	245 647.6	247 111.4	5.3%	63.7%
Depreciation	28 601.5	34 900.1	35 335.6	33 480.4	5.4%	11.7%	37 294.6	37 748.2	36 209.3	2.6%	9.9%
Interest, dividends and rent on land	34 069.9	36 281.1	40 405.2	42 511.4	7.7%	13.5%	46 199.2	44 686.6	37 358.5	-4.2%	11.7%
Transfers and subsidies	7 355.9	7 614.8	7 201.3	7 658.2	1.4%	2.6%	8 032.5	13 456.7	25 426.8	49.2%	3.6%
Total expenses	244 858.4	266 553.2	296 959.0	333 072.7	10.8%	100.0%	361 942.8	383 354.2	389 099.9	5.3%	100.0%
Surplus/(Deficit)	(25 015.8)	(11 925.3)	(22 804.6)	(13 454.2)	-18.7%		(9 886.0)	3 423.0	26 731.8	-225.7%	

Table 10.22 ESKOM statements of financial performance, cash flow and financial position (continued)

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)		
	2020/21	2021/22	2022/23	2023/24				2020/21 - 2023/24	2024/25	2025/26			2026/27	2023/24 - 2026/27
Cash flow statement Indirect method														
Net cash flow from operating activities	31 004.3	48 751.3	41 599.7	45 826.8		13.9%	100.0%	58 792.2	92 868.0	118 460.5	37.2%	100.0%		
Cash generated from operations before working capital	42 381.0	55 759.9	44 314.0	61 140.7		13.0%	100.0%	71 435.5	93 092.9	112 968.5	22.7%	100.0%		
Changes in working capital	(11 968.2)	(6 309.4)	(2 268.8)	(13 257.7)		3.5%	100.0%	(11 424.5)	651.7	6 169.1	-177.5%	100.0%		
(Increase)/decrease in inventories	(2 864.3)	(1 494.8)	(1 048.8)	(1 865.5)		-13.3%	13.9%	(2 527.0)	3 787.7	2 689.9	-213.0%	165.2%		
(Increase)/decrease in trade and other receivables	(1 782.6)	(3 903.5)	(4 263.2)	(6 665.7)		55.2%	78.7%	(5 536.0)	(8 459.6)	(12 470.7)	23.2%	-350.3%		
Increase/(decrease) in trade and other payables	(3 052.2)	664.6	5 378.7	(5 270.1)		20.0%	-45.6%	(1 231.5)	8 009.1	21 313.2	-259.3%	406.2%		
Increase/(decrease) in payments received in advance	2 942.5	4 118.2	5 043.2	4 380.0		14.2%	-86.3%	4 191.4	4 356.9	3 698.2	-5.5%	-		
Increase/(decrease) in provisions	(6 932.9)	(5 607.8)	(7 040.9)	(6 439.5)		-2.4%	126.4%	(6 574.1)	(6 286.6)	(9 015.4)	11.9%	-593.6%		
Other working capital movements	(278.8)	(86.1)	(337.9)	2 603.1		-310.6%	-0.3%	252.8	(755.6)	(46.1)	-126.1%	-174.0%		
Cash generated from operations after working capital	591.6	(699.2)	(445.5)	(2 056.3)		-251.5%	100.0%	(1 218.9)	(876.7)	(677.1)	-30.9%	100.0%		
Interest received	278.1	441.2	461.5	633.0		31.5%	-37.6%	566.4	588.8	669.4	1.9%	-60.8%		
Interest paid	(42.2)	(25.0)	(109.2)	(0.1)		-88.1%	5.2%	(0.1)	(0.1)	(0.1)	10.0%	-		
Tax payment	(1 044.3)	(217.1)	(892.4)	(714.6)		-11.9%	22.4%	(848.0)	(998.5)	(1 112.0)	15.9%	-		
Other changes	1 400.0	(898.3)	94.7	(1 974.5)		-212.1%	110.0%	(937.1)	(467.0)	(234.5)	-50.8%	-		
Net cash flow from investing activities	(26 674.1)	(31 818.1)	(33 818.0)	(45 526.6)		19.5%	100.0%	(49 299.0)	(63 591.4)	(65 529.2)	12.9%	100.0%		
Acquisition of property, plant, equipment and intangible assets	(24 449.1)	(30 558.8)	(34 600.2)	(45 104.9)		22.6%	97.3%	(47 687.4)	(60 992.9)	(65 039.9)	13.0%	97.7%		
Acquisition of software and other intangible assets	(165.8)	(343.1)	(34.4)	(812.2)		69.8%	0.9%	(1 278.7)	(1 308.9)	(631.5)	-8.0%	1.8%		
Disposals of property, plant, equipment and intangible assets	207.1	330.8	612.7	47.5		-38.8%	-0.9%	54.0	54.0	75.1	16.5%	-0.1%		
Other flows from investing activities	(2 266.3)	(1 247.0)	204.0	342.9		-153.3%	2.8%	(386.9)	(1 343.5)	67.1	-42.0%	0.5%		
Net cash flow from financing activities	(23 213.4)	(9 739.2)	(16 152.4)	(3 584.0)		-46.4%	100.0%	(8 948.5)	(6 143.1)	(47 460.9)	136.6%	100.0%		
Borrowing activities	(41 947.3)	(8 885.1)	(5 043.2)	(33 094.9)		-7.6%	306.6%	(36 218.8)	(35 114.7)	(83 461.9)	36.1%	518.9%		
Repayment of finance leases	-	-	(686.4)	(2 484.8)		-	18.4%	(4 458.1)	(3 535.5)	(4 591.1)	22.7%	46.6%		
Other flows from financing activities	18 733.9	(854.1)	(10 422.8)	31 995.7		19.5%	-225.0%	31 728.4	32 507.1	40 592.1	8.3%	-465.5%		
Net increase/(decrease) in cash and cash equivalents	(18 883.2)	7 194.1	(8 370.7)	(3 283.9)		-44.2%	100.0%	544.8	23 133.5	5 470.4	-218.5%	100.0%		
Statement of financial position														
Carrying value of assets of which:	670 611.9	661 543.5	681 765.4	712 714.3		2.1%	82.1%	754 425.2	780 100.1	810 888.6	4.4%	79.6%		
Acquisition of assets	(24 099.8)	(30 403.8)	(40 153.5)	(31 077.4)		8.8%	100.0%	(47 065.0)	(61 396.7)	-	-100.0%	-		
Investments	18 471.7	31 305.8	31 523.1	39 972.9		29.3%	3.6%	43 337.4	47 497.3	51 809.5	9.0%	4.7%		
Inventory	41 772.7	40 539.0	24 014.0	32 120.1		-8.4%	4.2%	37 331.3	35 657.1	35 807.6	3.7%	3.7%		
Loans	4 044.5	8 155.6	7 822.4	3 700.0		-2.9%	0.7%	3 300.0	2 900.0	1 800.0	-21.4%	0.3%		
Receivables and prepayments	23 814.9	31 854.5	31 864.8	37 685.4		16.5%	3.8%	40 757.0	46 173.8	54 904.6	13.4%	4.6%		
Cash and cash equivalents	8 691.9	15 886.0	7 515.3	4 231.4		-21.3%	1.1%	4 776.2	27 909.7	33 380.1	99.1%	1.8%		
Taxation	6 199.5	10 343.4	16 880.5	18 542.2		44.1%	1.5%	18 450.2	18 435.1	18 427.1	-0.2%	1.9%		
Finance lease receivable	-	-	218.9	319.0		-	-	352.8	384.1	413.6	9.0%	-		
Derivatives financial instruments	31 937.1	7 264.7	27 764.1	29 593.9		-2.5%	2.9%	28 533.0	32 361.3	36 527.7	7.3%	3.3%		
Total assets	805 544.2	806 892.6	829 368.6	878 879.4		2.9%	100.0%	931 263.1	991 418.5	1 043 958.8	5.9%	100.0%		
Accumulated surplus/(deficit)	214 098.4	97 380.4	74 575.8	61 121.6		-34.2%	13.6%	51 235.7	54 658.7	81 390.5	10.0%	6.4%		
Capital reserve fund	-	31 692.9	21 857.3	61 800.0		-	3.4%	56 600.0	59 200.0	59 495.4	-1.3%	6.2%		
Borrowings	437 244.0	344 002.0	367 993.7	356 450.5		-6.6%	45.5%	354 773.1	312 639.9	245 819.4	-11.7%	33.4%		
Finance lease	8 956.3	8 471.8	8 126.1	14 058.6		16.2%	1.2%	41 959.9	43 660.4	44 186.2	46.5%	3.7%		
Deferred income	25 254.6	26 692.8	28 097.3	29 342.0		5.1%	3.3%	30 601.7	31 886.7	32 389.4	3.3%	3.2%		
Trade and other payables	37 765.3	40 474.4	42 861.4	44 134.6		5.3%	5.0%	43 266.5	56 437.6	73 425.4	18.5%	5.6%		
Non-controlling interests	-	111 311.5	140 962.9	158 549.9		-	12.2%	220 349.9	276 949.9	336 149.9	28.5%	25.5%		
Taxation	2 796.1	3 590.5	1 842.3	(2 896.0)		-201.2%	0.2%	(7 533.5)	(7 689.6)	1 411.0	-178.7%	-0.4%		
Provisions	70 051.3	78 255.3	76 551.5	78 575.4		3.9%	9.1%	82 202.9	89 423.0	95 308.6	6.6%	9.0%		
Derivatives financial instruments	9 378.3	65 020.9	66 500.2	77 742.7		102.4%	6.5%	57 806.9	74 251.9	74 383.0	-1.5%	7.4%		
Total equity and liabilities	805 544.2	806 892.6	829 368.6	878 879.4		2.9%	100.0%	931 263.1	991 418.5	1 043 958.8	5.9%	100.0%		

Personnel information

Table 10.23 Eskom personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)			
Number of funded posts	Number of posts on approved establishment	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	2023/24 - 2026/27
Eskom	42 952	42 952	39 601	33 446.7	0.8	42 952	37 603.6	0.9	43 423	40 200.2	0.9	42 970	41 815.2	1.0	43 068	42 993.8	1.0	0.1%	100.0%
1 – 6	7 652	7 652	7 236	1 847.1	0.3	7 652	1 957.3	0.3	7 613	2 065.9	0.3	7 526	2 111.1	0.3	7 510	2 192.3	0.3	-0.6%	17.6%
7 – 10	27 125	27 125	24 965	11 814.2	0.5	27 125	13 026.5	0.5	27 534	13 947.7	0.5	27 389	14 708.4	0.5	27 617	15 309.0	0.6	0.6%	63.6%
11 – 12	6 900	6 900	6 308	5 110.1	0.8	6 900	6 453.1	0.9	6 952	7 067.3	1.0	6 745	7 273.9	1.1	6 633	7 358.7	1.1	-1.3%	15.8%
13 – 16	1 266	1 266	1 086	1 416.1	1.3	1 266	1 696.3	1.3	1 315	1 873.3	1.4	1 301	1 952.5	1.5	1 299	2 039.7	1.6	0.9%	3.0%
17 – 22	9	9	6	13 259.3	2 209.9	9	14 470.5	1 607.8	9	15 246.0	1 694.0	9	15 769.3	1 752.1	9	16 094.1	1 788.2	-	0.0%

1. Rand million.

South African Airways

Selected performance indicators

Table 10.24 South African Airways performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of technical dispatch reliability per year	South African Airways	Priority 2: Economic transformation and job creation	- ¹	- ¹	- ¹	98.5%	98.5%	98.5%	98.5%
Percentage of on-time performance (within 15 minutes) per year	South African Airways		- ¹	- ¹	- ¹	87%	87%	87%	87%
Number of lost and mishandled baggage items per 1 000 passengers per year	South African Airways		- ¹	- ¹	- ¹	3.8	3.8	3.8	3.8
Percentage of local spend per year	South African Airways		- ¹	- ¹	- ¹	70%	70%	70%	70%
Number of new artisan trainees per year	South African Airways		- ¹	- ¹	- ¹	75	75	75	75

1. No historical data available as these indicators were adopted after the airline's business rescue process.

Company overview

South African Airways operates a full-service network in the regional and domestic markets, and, more recently, has returned to the international market. The airline is responsible for promoting air links with South Africa's key business, trading and tourism markets across the world, and contributing to key domestic air linkages.

The company was placed under business rescue in December 2019 and came out of the process in April 2021. It resumed flight operations in September 2021, operating domestically and regionally, and initially operated 6 aircraft on 5 routes. The airline is now operating 13 aircraft on 15 routes. Over the MTEF period, the airline plans to increase its operations and improve its service offering. This is expected to be done by increasing its fleet size and route network. In the 2023 Budget, R1 billion was allocated to the airline for settling obligations emanating from its business rescue process.

Government is in the process of concluding the sale of its majority shareholding in the company to a strategic equity partner. This is expected to unlock the funding required to strengthen the airline's balance sheet and improve its operations. The partnership was expected to be finalised in 2023/24, but aviation regulatory approvals and the repeal of the South African Airways Act (2007), which are under way, have led to delays.

In line with the airline's expansion plan and business restart following the sale, expenditure is expected to increase at an average annual rate of 34.2 per cent, from R7.3 billion in 2023/24 to R17.7 billion in 2026/27. Spending on goods and services constitutes 90.1 per cent (R40.8 billion) of total expenditure over the period ahead, mainly driven by fuel, leases and maintenance costs.

As the airline expands its routes domestically, regionally and internationally, its revenue is expected to increase at an average annual rate of 36 per cent, from R7.5 billion in 2023/24 to R18.9 billion in 2026/27. The airline's revenue is generated through the sale of air tickets.

Programmes/Objectives/Activities**Table 10.25 South African Airways expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
South African Airways	13 947.5	2 885.4	5 652.4	7 335.1	-19.3%	100.0%	11 738.9	15 673.5	17 735.1	34.2%	100.0%
Total	13 947.5	2 885.4	5 652.4	7 335.1	-19.3%	100.0%	11 738.9	15 673.5	17 735.1	34.2%	100.0%

Statements of financial performance, cash flow and financial position**Table 10.26 South African Airways statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	4 492.5	1 347.1	6 060.2	7 506.2	18.7%	100.0%	12 325.6	16 471.7	18 887.1	36.0%	100.0%
Sale of goods and services other than capital assets	4 445.4	1 271.8	5 812.8	7 346.2	18.2%	96.8%	12 325.6	16 471.7	18 887.1	37.0%	99.5%
Other non-tax revenue	47.2	75.3	247.5	160.0	50.3%	3.2%	-	-	-	-100.0%	0.5%
Total revenue	4 492.5	1 347.1	6 060.2	7 506.2	18.7%	100.0%	12 325.6	16 471.7	18 887.1	36.0%	100.0%
Expenses											
Current expenses	13 947.5	2 885.4	5 652.4	7 335.1	-19.3%	100.0%	11 738.9	15 673.5	17 735.1	34.2%	100.0%
Compensation of employees	3 441.6	783.6	623.2	677.8	-41.8%	18.0%	1 271.6	1 234.7	1 478.1	29.7%	9.1%
Goods and services	9 644.1	1 941.5	4 931.8	6 592.5	-11.9%	78.4%	10 373.9	14 316.9	16 106.5	34.7%	90.1%
Depreciation	231.4	130.9	94.8	64.8	-34.6%	2.2%	93.3	121.9	150.5	32.4%	0.8%
Interest, dividends and rent on land	630.5	29.5	2.5	-	-100.0%	1.4%	-	-	-	-	-
Total expenses	13 947.5	2 885.4	5 652.4	7 335.1	-19.3%	100.0%	11 738.9	15 673.5	17 735.1	34.2%	100.0%
Surplus/(Deficit)	(9 455.0)	(1 538.3)	407.9	171.1	-126.3%		586.7	798.2	1 151.9	88.8%	
Cash flow statement Indirect method											
Net cash flow from operating activities	(9 900.5)	(6 738.2)	(305.9)	(125.9)	-76.7%	100.0%	499.8	1 388.9	1 784.6	-342.0%	100.0%
Cash generated from operations before working capital	(8 480.9)	(1 580.1)	319.7	235.9	-130.3%	100.0%	680.1	920.1	1 302.4	76.7%	100.0%
Changes in working capital	(836.3)	(5 203.7)	(682.3)	(361.8)	-24.4%	100.0%	(180.3)	468.8	482.2	-210.0%	100.0%
(Increase)/decrease in inventories	24.4	27.1	(5.2)	(25.2)	-201.0%	-	(42.9)	(39.2)	(22.6)	-3.5%	4.4%
(Increase)/decrease in trade and other receivables	1 904.5	189.7	(632.4)	(562.1)	-166.6%	4.2%	(746.4)	(785.4)	(457.6)	-6.6%	76.7%
Increase/(decrease) in trade and other payables	(3 147.0)	(3 406.5)	388.9	160.0	-137.0%	85.1%	779.3	776.5	492.7	45.5%	-52.2%
Increase/(decrease) in payments received in advance	(367.1)	(724.3)	(1 181.0)	65.5	-156.3%	53.2%	(170.3)	516.9	469.7	92.9%	-
Increase/(decrease) in provisions	(982.0)	(1 116.1)	70.8	-	-100.0%	32.1%	-	-	-	-	270.0%
Other working capital movements	1 730.8	(173.7)	676.7	-	-100.0%	-75.7%	-	-	-	-	276.8%
Cash generated from operations after working capital	(583.3)	45.6	56.7	-	-100.0%	-	-	-	-	-	-
Interest received	47.2	75.0	59.3	-	-100.0%	-	-	-	-	-	-
Interest paid	(630.5)	(29.5)	(2.5)	-	-100.0%	-	-	-	-	-	-
Net cash flow from investing activities	3 386.8	(1 848.0)	249.6	(232.0)	-140.9%	100.0%	(1 445.2)	(2 385.6)	(2 787.1)	129.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	-	-	(36.0)	(232.0)	-	21.4%	(1 445.2)	(2 385.6)	(2 787.1)	129.0%	100.0%
Disposals of property, plant, equipment and intangible assets	298.0	127.1	-	-	-100.0%	0.5%	-	-	-	-	-
Other flows from investing activities	3 088.9	(1 975.1)	285.7	-	-100.0%	78.1%	-	-	-	-	-
Net cash flow from financing activities	9 021.6	4 950.2	(298.0)	900.0	-53.6%	100.0%	1 000.0	1 000.0	1 000.0	3.6%	100.0%
Borrowing activities	(9 186.8)	(5 050.2)	-	-	-100.0%	-51.0%	-	-	-	-	-
Other flows from financing activities	18 208.4	10 000.3	(298.0)	900.0	-63.3%	151.0%	1 000.0	1 000.0	1 000.0	3.6%	100.0%
Net increase/(decrease) in cash and cash equivalents	2 507.9	(3 636.1)	(354.2)	542.1	-40.0%	100.0%	54.6	3.3	(2.5)	-116.7%	100.0%

Table 10.26 South African Airways statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Carrying value of assets of which:	1 444.9	1 317.8	1 353.8	1 318.7	-3.0%	16.9%	1 425.3	1 503.4	1 552.9	5.6%	11.7%
Acquisition of assets	–	(1.0)	(135.0)	(271.2)	–	–	(271.2)	(271.2)	–	-100.0%	–
Investments	1 795.0	3 848.2	2 915.7	3 431.6	24.1%	37.9%	4 698.0	6 883.5	9 470.7	40.3%	45.7%
Inventory	63.5	36.4	41.5	65.3	0.9%	0.6%	108.2	147.4	170.0	37.6%	0.9%
Loans	–	94.1	–	21.2	–	0.4%	–	–	–	-100.0%	0.1%
Receivables and prepayments	710.9	521.2	1 153.6	1 588.6	30.7%	12.3%	2 335.0	3 120.5	3 578.1	31.1%	20.2%
Cash and cash equivalents	5 380.1	1 744.0	1 389.8	2 652.5	-21.0%	32.7%	2 707.1	2 710.4	2 707.8	0.7%	22.0%
Defined benefit plan assets	(73.0)	(73.0)	(31.1)	(73.0)	–	-0.8%	(73.0)	(73.0)	(73.0)	–	-0.6%
Derivatives financial instruments	0.9	0.8	1.0	1.0	1.7%	–	1.0	1.0	1.0	–	–
Total assets	9 322.2	7 489.5	6 824.4	9 005.8	-1.1%	100.0%	11 201.5	14 293.1	17 407.5	24.6%	100.0%
Accumulated surplus/(deficit)	(56 649.2)	(58 183.7)	(57 807.2)	(58 588.9)	1.1%	-720.5%	(58 002.2)	(57 204.0)	(56 052.1)	-1.5%	-472.6%
Capital and reserves	361.8	3 584.2	1 703.7	–	-100.0%	19.2%	–	–	–	–	–
Capital reserve fund	51 901.3	58 679.2	60 261.7	64 345.0	7.4%	734.4%	65 345.0	66 345.0	67 345.0	1.5%	537.2%
Borrowings	5 050.2	–	–	–	-100.0%	13.5%	–	–	–	–	–
Deferred income	2 892.1	2 167.9	986.8	441.4	-46.6%	19.8%	487.6	511.9	537.5	6.8%	4.0%
Trade and other payables	4 422.3	1 015.8	1 404.7	1 373.1	-32.3%	24.2%	2 152.4	2 928.9	3 421.6	35.6%	18.7%
Provisions	1 343.7	226.1	274.8	164.7	-50.3%	5.8%	164.7	164.7	164.7	–	1.3%
Derivatives financial instruments	–	–	–	1 270.6	–	3.5%	1 054.1	1 546.7	1 990.7	16.1%	11.4%
Total equity and liabilities	9 322.2	7 489.5	6 824.4	9 005.8	-1.1%	100.0%	11 201.5	14 293.1	17 407.5	24.6%	100.0%

Personnel information

Table 10.27 South African Airways personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/ Total (%) 2023/24 - 2026/27	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27									
South African Airways		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	1 082	1 082	1 017	623.2	0.6	1 082	677.8	0.6	1 357	1 271.6	0.9	1 597	1 234.7	0.8	1 827	1 478.1	0.8	19.1%	100.0%
1 – 6	153	153	171	44.2	0.3	153	36.9	0.2	153	38.5	0.3	153	40.1	0.3	153	41.8	0.3	–	10.8%
7 – 10	710	710	658	263.4	0.4	710	296.2	0.4	830	659.1	0.8	970	422.2	0.4	1 120	501.3	0.4	16.4%	62.2%
11 – 12	98	98	78	76.4	1.0	98	105.0	1.1	200	225.2	1.1	240	282.8	1.2	290	357.4	1.2	43.6%	13.7%
13 – 16	112	112	103	200.5	1.9	112	194.1	1.7	165	302.1	1.8	225	441.5	2.0	255	528.2	2.1	31.6%	12.6%
17 – 22	9	9	7	38.7	5.5	9	45.5	5.1	9	46.8	5.2	9	48.1	5.3	9	49.4	5.5	–	0.6%

1. Rand million.

South African Forestry Company

Selected performance indicators

Table 10.28 South African Forestry Company performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of debt ratio per year (total debt versus total assets)	Administration	Priority 1: A capable, ethical and developmental state	39%	41%	42%	30%	30%	30%	30%
			(R1.9bn/ R4.9bn)	(2.1bn/ R5.3bn)	(R2.5bn/ R5.9bn)				
Percentage of operational earnings per year	Administration		-8%	10.9%	-6.5%	7.6%	10%	12.9%	12.9%
			(-R70m/ R921m)	(R132m/ R1.2bn)	(R76.7m/ R1.2bn)				
Percentage of spending on innovation, research and development per year	Administration		1.7%	1.6%	1.8%	1.8%	1.8%	1.8%	1.8%

Table 10.28 South African Forestry Company performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of procurement spend on 51% black-owned entities per year	Administration	Priority 1: A capable, ethical and developmental state	47%	68%	50%	55%	60%	60%	60%
Percentage of procurement spend on 30% black women-owned entities per year	Administration		17%	27%	17%	19%	21%	21%	21%
Percentage of procurement spend on black youth-owned entities per year	Administration		6%	11%	10%	12%	14%	14%	14%
Percentage of procurement spend on people with disability-owned entities per year	Administration		55%	2%	3%	3.5%	3.5%	3.5%	3.5%
Total spend on corporate social investment initiatives per year	Administration		R9.8m	R5.1m	R6.5m	R7m	R7.5m	R8m	R8.3m
Percentage of total unplanted area in South Africa per year	Komatiland Forests		3%	2.3%	3%	3%	3%	3%	3%
Percentage of total unplanted area in Mozambique per year	Ifloma – Mozambique forestry operations		7%	4.7%	5.5%	4.5%	4%	4%	4%

Company overview

The South African Forestry Company was established in 1992 in line with the Management of State Forests Act (1992). Its mandate is to develop and manage the state's commercial plantation forests, timber-processing plants and other assets within the entity's group.

The company contributes to rural economies in Mpumalanga, Limpopo and KwaZulu-Natal through the creation of about 1 513 direct jobs and more than 1 000 employment opportunities in small to medium companies through community projects and other services.

The company aims to diversify its revenue strategy over the medium term by focusing on contributions from high-value products, particularly plantation, processing and related ventures. Central to this is the enhancement of the Timbadola processing plant in Limpopo, which is expected to significantly trim operational expenses and thereby elevate overall performance. The company will commercialise its strategic project pipeline. This includes the establishment of the combined heat and power plant using biomass from the forests, which will reduce the impact of load shedding on operations and enable the sale of electricity to the local municipality as well as commission a finger jointer and planer machine to produce high quality products.

The operations of Komatiland Forests, the company's main revenue-generating subsidiary, constitutes an estimated 81.3 per cent (R4.4 billion) of total expenditure over the MTEF period. Spending on goods and services constitutes 73.9 per cent (R3.9 billion) of the company's budget over the next 3 years, while compensation of employees accounts for 21.9 per cent (R1.2 billion). Expenditure is expected to increase at an average annual rate of 0.4 per cent, from R1.85 billion in 2023/24 to R1.87 billion in 2026/27.

The company generates 98.8 per cent (R6 billion) of its revenue from the sale of sawlogs and lumber. Revenue is expected to increase at an average annual rate of 9.9 per cent, from R1.6 billion in 2023/24 to R2.1 billion in 2026/27, in line with the anticipated increase demand for the company's products.

Programmes/Objectives/Activities

Table 10.29 South African Forestry Company expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Komatiland Forests	763.3	2 220.7	2 271.8	1 490.3	25.0%	83.7%	1 386.7	1 459.9	1 527.1	0.8%	81.3%
Ifloma - Mozambique forestry operations	83.0	60.3	81.1	107.6	9.0%	4.9%	69.1	70.5	73.8	-11.8%	4.4%
Administration	164.9	182.1	201.0	253.7	15.4%	11.3%	246.6	258.9	270.8	2.2%	14.3%
Kamhlabane Timber	0.2	0.3	0.2	-	-100.0%	-	-	-	-	-	-
Abacus	-	2.1	0.9	-	-	-	-	-	-	-	-
Total	1 011.5	2 465.5	2 555.0	1 851.6	22.3%	100.0%	1 702.4	1 789.4	1 871.7	0.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 10.30 South African Forestry Company statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	966.7	2 559.1	2 835.0	1 604.2	18.4%	100.0%	1 877.5	2 036.6	2 130.3	9.9%	100.0%
Sale of goods and services other than capital assets	920.8	1 220.8	1 188.2	1 582.6	19.8%	70.9%	1 854.2	2 012.1	2 104.7	10.0%	98.8%
Other non-tax revenue	45.8	1 338.3	1 646.8	21.6	-22.1%	29.1%	23.3	24.5	25.6	5.8%	1.2%
Total revenue	966.7	2 559.1	2 835.0	1 604.2	18.4%	100.0%	1 877.5	2 036.6	2 130.3	9.9%	100.0%
Expenses											
Current expenses	956.1	2 434.9	2 479.8	1 851.6	24.6%	97.6%	1 702.4	1 789.4	1 871.7	0.4%	100.0%
Compensation of employees	389.6	338.6	352.7	386.8	-0.2%	21.7%	378.6	397.5	415.8	2.4%	21.9%
Goods and services	362.4	1 767.4	1 863.9	1 409.1	57.2%	64.1%	1 245.6	1 309.9	1 370.2	-0.9%	73.9%
Depreciation	53.9	48.8	42.7	45.7	-5.4%	2.9%	61.7	64.6	67.5	13.9%	3.3%
Interest, dividends and rent on land	150.2	280.1	220.6	10.0	-59.5%	8.8%	16.5	17.4	18.2	22.1%	0.9%
Transfers and subsidies	55.4	30.6	75.2	-	-100.0%	2.4%	-	-	-	-	-
Total expenses	1 011.5	2 465.5	2 555.0	1 851.6	22.3%	100.0%	1 702.4	1 789.4	1 871.7	0.4%	100.0%
Surplus/(Deficit)	(44.8)	93.6	280.0	(247.3)	76.7%		175.1	247.2	258.6	-201.5%	
Cash flow statement indirect method											
Net cash flow from operating activities	379.2	585.9	502.1	431.6	4.4%	100.0%	564.6	687.4	719.0	18.5%	100.0%
Cash generated from operations before working capital	-	-	-	-	-	-	-	-	-	-	-
Changes in working capital	398.1	581.0	497.1	433.5	2.9%	100.0%	567.0	689.8	721.6	18.5%	100.0%
(Increase)/decrease in inventories	60.1	(32.9)	(32.5)	17.2	-34.0%	-639.1%	(27.8)	101.1	(0.8)	-135.5%	3.4%
(Increase)/decrease in trade and other receivables	28.6	28.0	(35.1)	(86.7)	-244.8%	-3.8%	70.1	97.9	(4.0)	-64.1%	1.5%
Increase/(decrease) in trade and other payables	44.8	10.1	78.8	(121.1)	-239.3%	0.2%	97.2	15.9	16.3	-151.3%	-1.6%
Increase/(decrease) in provisions	(28.4)	6.4	15.0	(18.5)	-13.3%	-1.8%	13.1	1.0	1.1	-138.5%	-90.9%
Other working capital movements	293.0	569.4	470.9	642.4	29.9%	103.6%	414.4	473.9	709.0	3.3%	-276.7%
Cash generated from operations after working capital	(18.8)	5.0	5.1	(1.8)	-53.8%	100.0%	(2.3)	(2.5)	(2.6)	11.5%	100.0%
Interest received	5.6	7.5	10.2	13.5	34.2%	-101.7%	14.2	14.8	15.5	4.8%	-636.4%
Interest paid	(0.0)	(2.3)	(3.8)	(15.1)	677.7%	173.0%	(16.5)	(17.3)	(18.1)	6.4%	732.7%
Dividends received	0.0	0.0	0.0	0.0	-2.1%	-0.1%	0.0	0.0	0.0	-	-
Tax payment	(24.4)	(0.2)	(1.4)	(0.3)	-76.4%	28.8%	-	-	-	-100.0%	-
Net cash flow from investing activities	(3.1)	(13.4)	(34.4)	(3.0)	-0.9%	100.0%	(3.0)	(3.1)	(3.3)	3.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.1)	(13.4)	(34.4)	(3.0)	-0.9%	100.0%	(3.0)	(3.1)	(3.3)	3.1%	100.0%
Net cash flow from financing activities	(39.6)	(163.3)	(133.6)	(119.0)	44.3%	100.0%	(163.0)	(170.7)	(178.5)	14.5%	100.0%
Repayment of finance leases	(39.6)	(163.3)	(133.6)	(119.0)	44.3%	100.0%	(163.0)	(170.7)	(178.5)	14.5%	100.0%
Net increase/(decrease) in cash and cash equivalents	336.5	409.3	334.2	309.6	-2.7%	100.0%	398.6	513.6	537.2	20.2%	100.0%

Table 10.30 South African Forestry Company statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome							2024/25	2025/26	2026/27		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Carrying value of assets	3 598.3	3 878.2	4 389.3	4 216.5	5.4%	73.8%	4 327.4	3 713.8	3 884.6	-2.7%	75.4%
<i>of which:</i>											
Acquisition of assets	(3.1)	(13.4)	(2.0)	(3.0)	-0.9%	100.0%	(3.0)	(3.0)	-	-100.0%	-
Investments	711.8	723.7	820.8	566.7	-7.3%	13.0%	665.5	433.4	453.4	-7.2%	9.8%
Inventory	41.9	74.8	107.2	112.4	39.0%	1.5%	117.8	16.7	17.5	-46.2%	1.2%
Receivables and prepayments	161.2	133.2	168.3	176.4	3.1%	2.9%	184.9	87.0	91.0	-19.8%	2.5%
Cash and cash equivalents	336.5	409.3	334.2	309.6	-2.7%	6.4%	398.6	513.6	537.2	20.2%	8.3%
Non-current assets held for sale	0.7	0.7	0.7	0.7	0.5%	-	0.7	0.7	0.7	-	-
Taxation	112.5	108.1	141.6	141.6	8.0%	2.3%	148.4	148.4	155.2	3.1%	2.8%
Total assets	4 962.9	5 328.0	5 962.2	5 523.9	3.6%	100.0%	5 843.2	4 913.6	5 139.6	-2.4%	100.0%
Accumulated surplus/(deficit)	2 770.2	2 867.9	3 147.5	3 643.9	9.6%	57.1%	3 887.8	3 286.5	3 452.3	-1.8%	66.6%
Capital and reserves	(38.3)	(19.0)	66.6	69.8	-222.1%	0.3%	73.1	78.8	82.4	5.7%	1.4%
Capital reserve fund	318.0	318.0	318.0	318.0	-	5.9%	318.0	318.0	318.0	-	6.0%
Borrowings	-	15.1	18.4	16.7	-	0.2%	17.5	17.5	18.3	3.1%	0.3%
Finance lease	812.9	1 003.5	1 103.4	250.3	-32.5%	14.6%	262.8	250.4	245.9	-0.6%	4.7%
Trade and other payables	273.7	283.8	362.6	323.2	5.7%	5.7%	338.7	354.6	371.0	4.7%	6.5%
Taxation	810.6	836.6	908.6	872.5	2.5%	15.8%	914.3	575.7	618.2	-10.8%	13.8%
Provisions	15.7	22.1	37.0	29.6	23.5%	0.5%	31.0	32.0	33.5	4.2%	0.6%
Total equity and liabilities	4 962.9	5 328.0	5 962.2	5 523.9	3.6%	100.0%	5 843.2	4 913.6	5 139.6	-2.4%	100.0%

Personnel information

Table 10.31 South African Forestry Company personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of approved funded establishment posts	Number of posts on establishment	Actual		Revised estimate			Medium-term expenditure estimate												
		2022/23	2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
South African Forestry Company		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	260	1 371	1 371	352.7	0.3	1 371	386.8	0.3	2 322	378.6	0.2	2 322	397.5	0.2	2 322	415.8	0.2	19.2%	100.0%
1 – 6	82	1 120	1 120	36.1	0.0	1 120	39.5	0.0	1 322	39.2	0.0	1 322	41.1	0.0	1 322	43.0	0.0	5.7%	63.1%
7 – 10	126	81	81	110.8	1.4	81	121.2	1.5	745	120.1	0.2	745	126.1	0.2	745	131.9	0.2	109.5%	25.5%
11 – 12	49	147	147	160.8	1.1	147	175.9	1.2	234	174.2	0.7	234	183.0	0.8	234	191.4	0.8	16.8%	10.2%
13 – 16	3	14	14	21.0	1.5	14	23.3	1.7	12	22.8	1.9	12	23.9	2.0	12	25.0	2.1	-5.0%	0.6%
17 – 22	-	9	9	23.9	2.7	9	26.9	3.0	9	22.3	2.5	9	23.4	2.6	9	24.5	2.7	-	0.5%

1. Rand million.

Transnet

Selected performance indicators

Table 10.32 Transnet performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
General freight business per year (metric tonnes)	Transnet Freight Rail	Priority 2: Economic transformation and job creation	63.4	60.2	49.7	60.7	61.1	68.3	73.8
Export coal per year (metric tonnes)	Transnet Freight Rail		66.9	58.3	48.7	63.1	63.1	64.7	68.2
Export iron ore per year (metric tonnes)	Transnet Freight Rail		53	54.6	51.1	60	60	63	65
Container volumes per year (thousand 20-foot-equivalent units)	National Ports Authority		4 033.2	4 131	4 034	4 912.4	5 074.1	5 202.7	6 933.3
Total dry bulk per year (metric tonnes)	National Ports Authority		174.7	173.1	149.5	201.3	206	210.3	212.8
Automotives per year	Transnet port terminals		485 380	719 114	869 368	826 033	851 484	910 314	920 225
Total petroleum volume per year (million litres)	Transnet pipelines		13 067	15 350	15 500	16 680	16 369	16 870	16 583

Company overview

Transnet provides and operates freight transportation services and infrastructure. The company's key strategic objectives include improving the competitiveness of logistics, promoting a modal shift from road to rail, increasing logistics connectivity, attracting private investment, developing skills and promoting reindustrialisation.

Transnet has experienced a series of challenges that have resulted in underperformance and affected its liquidity and financial position. These include declining operational and maintenance efficiency, limited investment capital, a high cost base, reduced asset availability and reliability, increased crime and vandalism to equipment and infrastructure, and operational disruptions. The decline has been more pronounced in the freight rail division, accounting for about 53 per cent of the company's business, which has had a decrease in volume from 226 million tonnes in 2017/18 to 149.5 million tonnes in 2022/23.

To address this decline and optimise business operations over the medium term, Transnet will implement its recovery plan, which provides for 18 months to transition the company to profitability. As such, it plans to spend R19.2 billion on capital investments into, among other things, locomotives, and improving the availability and reliability of critical equipment and the quality of assets at ports.

Through this spending, Transnet anticipates rail freight volumes to increase to 154 million tonnes by 2023/24 and 193 million tonnes by 2024/25. Port volumes are also expected to increase based on a series of initiatives at both the ports and rail divisions. Accordingly, container volumes are expected to increase from 4 912.4 TEUs (thousand 20-foot-equivalent units) in 2023/24 to 6 933.3 TEUs in 2026/27.

As a result, expenditure is expected to increase at an average annual rate of 3.9 per cent, from R89.6 billion in 2023/24 to R100.4 billion in 2026/27. Spending on compensation of employees constitutes an estimated 31.6 per cent (R87.9 billion) of total expenditure over the next 3 years, whereas that on goods and services constitutes 28.8 per cent (R83.6 billion).

Revenue is projected to increase at an average annual rate of 6.3 per cent, from R93.9 billion in 2023/24 to R112.8 billion in 2026/27. The company expects to generate 93.7 per cent (R291.6 billion) of its revenue through providing rail freight services.

Programmes/Objectives/Activities

Table 10.33 Transnet expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
Administration	4 544.3	4 723.8	5 719.5	6 180.1	10.8%	6.3%	6 427.2	6 691.6	6 978.7	4.1%	7.0%
Transnet Freight Rail	40 001.1	42 186.4	48 250.5	48 570.7	6.7%	53.1%	51 454.8	55 349.7	59 759.1	7.2%	57.2%
Transnet Engineering	11 711.2	11 804.2	11 541.5	13 840.6	5.7%	14.5%	14 053.3	14 366.6	15 066.3	2.9%	15.3%
National Ports Authority	9 603.3	12 019.2	11 337.9	11 750.3	7.0%	13.3%	11 577.6	12 609.8	13 048.1	3.6%	13.0%
Transnet Port Terminals	12 529.0	12 946.4	14 528.3	15 704.6	7.8%	16.5%	12 404.2	13 021.1	13 840.3	-4.1%	14.7%
Transnet pipelines	8 869.2	3 657.5	3 742.0	4 778.2	-18.6%	6.3%	4 938.4	4 993.8	5 174.9	2.7%	5.3%
Transnet property	1 870.0	1 776.1	3 597.1	3 710.9	25.7%	3.2%	3 833.4	3 989.9	4 166.1	3.9%	4.2%
Treasury	31.8	6.8	13 782.7	14 635.8	672.3%	8.2%	14 915.4	15 182.7	14 393.4	-0.6%	15.8%
Head Office Adjustments	13 098.0	11 665.0	-	1 000.0	-57.6%	7.9%	812.9	1 904.1	2 492.0	35.6%	1.6%
Consolidation and elimination	(20 059.3)	(20 582.4)	(28 016.7)	(30 565.8)	15.1%	-29.3%	(30 751.0)	(32 448.2)	(34 480.1)	4.1%	-34.2%
Total	82 198.5	80 203.0	84 482.8	89 605.3	2.9%	100.0%	89 666.1	95 661.1	100 438.7	3.9%	100.0%

Statements of financial performance, cash flow and financial position**Table 10.34 Transnet statements of financial performance, cash flow and financial position**

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27	
Revenue												
Non-tax revenue	69 501.4	80 864.5	73 304.2	91 053.9		9.4%	94.9%	90 838.5	98 664.8	109 157.3	6.2%	96.6%
Sale of goods and services other than capital assets	69 556.9	70 384.6	70 864.0	86 601.4		7.6%	89.8%	88 205.6	96 722.5	106 706.0	7.2%	93.7%
Other non-tax revenue	(55.5)	10 479.9	2 440.2	4 452.6		-531.3%	5.0%	2 632.8	1 942.3	2 451.3	-18.0%	2.9%
Transfers received	3 963.0	4 385.6	5 502.6	2 891.1		-10.0%	5.1%	3 109.3	3 978.9	3 626.8	7.9%	3.4%
Total revenue	73 464.4	85 250.1	78 806.8	93 945.0		8.5%	100.0%	93 947.7	102 643.6	112 784.1	6.3%	100.0%
Expenses												
Current expenses	80 771.5	75 376.1	80 629.5	85 108.6		1.8%	95.7%	84 971.5	89 088.4	92 224.5	2.7%	93.7%
Compensation of employees	28 753.5	30 731.6	28 934.6	30 356.8		1.8%	35.4%	28 314.3	29 255.3	30 315.4	-	31.6%
Goods and services	26 713.1	18 954.3	23 204.3	24 708.2		-2.6%	27.8%	25 605.3	28 119.4	29 888.4	6.6%	28.8%
Depreciation	13 872.1	14 846.9	16 098.8	16 903.4		6.8%	18.3%	17 282.6	17 592.6	18 044.2	2.2%	18.6%
Interest, dividends and rent on land	11 432.8	10 843.2	12 391.8	13 140.1		4.7%	14.2%	13 769.3	14 121.0	13 976.6	2.1%	14.7%
Transfers and subsidies	1 427.0	4 826.9	3 853.3	4 496.7		46.6%	4.3%	4 694.7	6 572.7	8 214.2	22.2%	6.3%
Total expenses	82 198.5	80 203.0	84 482.8	89 605.3		2.9%	100.0%	89 666.1	95 661.1	100 438.7	3.9%	100.0%
Surplus/(Deficit)	(8 734.1)	5 047.1	(5 676.0)	4 339.7		-179.2%		4 281.6	6 982.5	12 345.4	41.7%	
Cash flow statement Indirect method												
Net cash flow from operating activities	12 419.0	17 534.0	22 196.0	22 263.7		21.5%	100.0%	24 835.8	29 531.8	36 576.0	18.0%	100.0%
Cash generated from operations before working capital	27 308.0	25 601.0	21 816.0	34 131.0		7.7%	100.0%	37 140.4	43 023.9	50 253.0	13.8%	100.0%
Changes in working capital (Increase)/decrease in inventories	(2 701.0)	3 457.0	3 535.0	1 084.0		-173.8%	100.0%	843.8	913.7	1 131.7	1.4%	100.0%
(Increase)/decrease in trade and other receivables	-	-	-	(202.8)		-	0.4%	(211.4)	(141.6)	(262.5)	9.0%	-20.6%
Increase/(decrease) in trade and other payables	-	-	-	(822.8)		-	-19.0%	(743.0)	(540.3)	(395.2)	-21.7%	-64.5%
Other working capital movements	(2 701.0)	3 457.0	3 535.0	-		-100.0%	75.0%	-	-	-	-	83.3%
Cash generated from operations after working capital	(12 188.0)	(11 524.0)	(3 155.0)	(12 951.3)		2.0%	100.0%	(13 148.3)	(14 405.8)	(14 808.8)	4.6%	100.0%
Interest received	256.0	126.0	186.0	40.3		-46.0%	-2.4%	19.2	20.8	20.1	-20.8%	-0.2%
Interest paid	(10 914.0)	(9 980.0)	(10 963.0)	(12 137.4)		3.6%	154.3%	(12 271.1)	(13 387.7)	(13 423.3)	3.4%	92.7%
Tax payment	(9.0)	(13.0)	-	(221.4)		190.8%	0.5%	(260.7)	(396.0)	(756.2)	50.6%	-
Other changes	(1 521.0)	(1 657.0)	7 622.0	(632.8)		-25.3%	-52.5%	(635.7)	(643.0)	(649.3)	0.9%	-
Net cash flow from investing activities	(15 626.0)	(13 115.0)	(15 705.0)	(17 003.6)		2.9%	100.0%	(25 509.9)	(30 531.5)	(28 986.1)	19.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(14 911.0)	(12 242.0)	(14 278.0)	(14 065.6)		-1.9%	90.6%	(24 466.0)	(29 520.9)	(28 468.0)	26.5%	93.4%
Investment property	(3.0)	(2.0)	(89.0)	-		-100.0%	0.2%	(345.4)	(450.0)	(150.0)	-	0.8%
Acquisition of software and other intangible assets	(72.0)	(5.0)	-	(361.4)		71.2%	0.7%	(169.5)	(4.9)	(6.5)	-73.8%	0.7%
Disposals of property, plant, equipment and intangible assets	4.0	145.0	-	311.0		326.8%	-0.7%	361.2	371.6	330.8	2.1%	-1.4%
Other flows from investing activities	(644.0)	(1 011.0)	(1 338.0)	(2 887.6)		64.9%	9.3%	(890.2)	(927.4)	(692.4)	-37.9%	6.5%
Net cash flow from financing activities	119.0	(1 651.0)	(2 724.0)	(5 261.9)		-453.6%	100.0%	671.5	1 000.2	(7 589.5)	13.0%	100.0%
Borrowing activities	119.0	(1 651.0)	(2 724.0)	(5 261.9)		-453.6%	100.0%	671.5	1 000.2	(7 589.5)	13.0%	100.0%
Net increase/(decrease) in cash and cash equivalents	(3 088.0)	2 768.0	3 767.0	(1.8)		-91.6%	100.0%	(2.5)	0.4	0.4	-158.2%	100.0%

Table 10.34 Transnet statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Carrying value of assets	310 169.0	330 590.9	331 034.0	330 570.8	2.1%	92.4%	341 150.4	356 042.4	369 428.3	3.8%	92.8%
Investments	2 153.0	1 319.9	3 241.0	5 197.9	34.2%	0.8%	5 596.4	6 286.9	7 262.5	11.8%	1.6%
Inventory	3 334.0	3 614.8	3 655.0	4 354.9	9.3%	1.1%	4 566.3	4 707.9	4 970.4	4.5%	1.2%
Loans	0.0	(0.0)	–	–	-100.0%	–	–	–	–	–	–
Receivables and prepayments	8 850.0	8 466.5	8 840.0	11 052.8	7.7%	2.6%	12 091.2	12 868.2	13 387.1	6.6%	3.3%
Cash and cash equivalents	1 168.0	3 935.4	13 540.0	1 540.4	9.7%	1.4%	1 537.9	1 538.3	1 538.7	–	0.4%
Non-current assets held for sale	276.0	306.6	326.0	311.9	4.2%	0.1%	301.8	301.8	301.8	-1.1%	0.1%
Taxation	–	2.5	–	–	–	–	–	–	–	–	–
Derivatives financial instruments	8 100.0	7 281.4	3 418.0	2 366.9	-33.6%	1.5%	2 367.0	2 367.1	2 367.3	–	0.6%
Total assets	334 050.0	355 518.0	364 054.0	355 395.6	2.1%	100.0%	367 611.1	384 112.7	399 256.1	4.0%	100.0%
Capital and reserves	115 160.0	131 115.6	129 223.0	132 336.3	4.7%	36.0%	139 442.7	149 915.8	165 406.9	7.7%	38.9%
Capital reserve fund	12 661.0	12 660.5	18 498.0	18 626.3	13.7%	4.4%	18 626.3	18 626.3	18 626.3	–	5.0%
Borrowings	129 141.0	128 838.6	130 067.0	120 475.5	-2.3%	36.1%	121 357.0	122 571.3	115 431.9	-1.4%	31.9%
Trade and other payables	16 465.0	21 191.4	24 382.0	19 477.3	5.8%	5.8%	21 275.4	22 871.1	24 660.5	8.2%	5.8%
Taxation	41 440.0	44 690.5	44 314.0	47 494.0	4.7%	12.6%	49 339.4	52 058.1	56 413.6	5.9%	13.6%
Provisions	11 266.0	11 782.7	11 842.0	12 602.0	3.8%	3.4%	13 279.2	13 862.4	14 561.9	4.9%	3.6%
Derivatives financial instruments	7 917.0	5 238.8	5 728.0	4 384.2	-17.9%	1.7%	4 291.0	4 207.7	4 154.9	-1.8%	1.1%
Total equity and liabilities	334 050.0	355 518.0	364 054.0	355 395.6	2.1%	100.0%	367 611.1	384 112.7	399 256.1	4.0%	100.0%

Personnel information**Table 10.35 Transnet personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Transnet																	
Salary level	59 645	59 645	59 645	28 934.6	0.5	59 645	30 356.8	0.5	59 645	28 314.3	0.5	59 645	29 255.3	0.5	59 645	30 315.4	0.5
1 – 6	23 583	23 583	23 583	6 872.6	0.3	23 583	7 210.5	0.3	23 583	6 725.3	0.3	23 583	6 948.8	0.3	23 583	7 200.6	0.3
7 – 10	22 754	22 754	22 754	16 355.5	0.7	22 754	17 159.5	0.8	22 754	16 004.9	0.7	22 754	16 536.8	0.7	22 754	17 136.0	0.8
11 – 12	3 024	3 024	3 024	2 699.4	0.9	3 024	2 832.1	0.9	3 024	2 641.5	0.9	3 024	2 729.3	0.9	3 024	2 828.2	0.9
13 – 16	1 086	1 086	1 086	1 414.7	1.3	1 086	1 484.2	1.4	1 086	1 384.4	1.3	1 086	1 430.4	1.3	1 086	1 482.2	1.4
17 – 22	9 198	9 198	9 198	1 592.3	0.2	9 198	1 670.6	0.2	9 198	1 558.2	0.2	9 198	1 610.0	0.2	9 198	1 668.3	0.2

1. Rand million.

PUBLIC SERVICE AND ADMINISTRATION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	271.3	3.0	5.5	279.8	291.6	306.4
Human Resource Management and Development	46.5	–	0.2	46.6	47.9	49.8
Negotiations, Labour Relations and Remuneration Management	78.9	0.5	0.2	79.5	83.0	86.9
e-Government Services and Information Management	25.2	–	0.1	25.3	24.9	25.9
Government Service Access and Improvement	57.4	50.9	0.1	108.3	114.4	119.9
Total expenditure estimates	479.2	54.4	6.0	539.5	561.8	588.8
Executive authority	Minister for Public Service and Administration					
Accounting officer	Director-General of Public Service and Administration					
Website	www.dpsa.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead the modernisation of the public service, through a generally applicable framework of norms and standards, to improve service delivery.

Mandate

The Department of Public Service and Administration draws its mandate from section 195(1) of the Constitution, which sets out basic values and principles to which the public service should adhere; and the Public Service Act (1994), which makes the Minister for Public Service and Administration responsible for establishing norms and standards relating to:

- the functions of the public service
- the establishment and organisational structures of departments and other organisational and governance arrangements in the public service
- labour relations, conditions of service and other employment practices for employees in the public service
- the health and wellness of employees in the public service
- information management and electronic government in the public service
- integrity, ethics, conduct and anti-corruption in the public service
- transformation, reform, innovation and any other matters to improve the effectiveness and efficiency of the public service and its delivery of services to the public.

Selected performance indicators

Table 11.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Development of a job evaluation system for the public service per year	Negotiations, Labour Relations and Remuneration Management	Priority 1: A capable, ethical and developmental state	Transitional plan for uniform job evaluation and grading system submitted to the director-general	Development of job evaluation and grading system commenced	Development of job evaluation and grading system continued	Job evaluation and grading system developed	Report developed on implementation of job evaluation and grading system	Report developed on implementation of job evaluation and grading system	Report developed on implementation of job evaluation and grading system

Table 11.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Development of guidelines on conducting lifestyle audits to intensify the fight against corruption in the public service per year	Negotiations, Labour Relations and Remuneration Management	Priority 1: A capable, ethical and developmental state	Guidelines approved by the director-general	Guidelines implemented	Support provided for the implementation of guidelines	Support provided to 12 departments for the implementation of guidelines	Monitoring report on the implementation of lifestyle audits submitted to the minister	Monitoring report on the implementation of lifestyle audits submitted to the minister	Monitoring report on the implementation of lifestyle audits submitted to the minister
Development and implementation of a new discipline management strategy in the public service per year	Negotiations, Labour Relations and Remuneration Management		– ¹	Consolidated annual report produced on the status of disciplinary case resolutions and the impact of interventions implemented	Discipline management strategy approved by the minister	Implementation support provided to 12 national departments	Monitoring report on the progress made by the 12 departments submitted to the director-general	Monitoring report on the progress made by the 12 departments submitted to the director-general	Monitoring report on the progress made by the 12 departments submitted to the director-general
Development of a public service data governance directive to improve business intelligence in the public service per year	e-Government of Information Management		Public service data governance standards submitted to the director-general	Data and information management maturity assessment of the public service conducted	Determination on and directive for the management of public service data and information submitted to the minister for approval	Implementation support provided to selected national and provincial departments	Report on the assessment of digital maturity in national and provincial departments submitted to the director-general to approve circulation to departments	Report on the assessment of digital maturity in national and provincial departments submitted to the director-general to approve circulation to departments	Report on the assessment of digital maturity in national and provincial departments submitted to the director-general to approve circulation to departments
Implementation report on the second-generation review of the African Peer Review Mechanism per year	Government Service Access and Improvement		Public dialogue forums conducted in preparation for the second-generation review of the African Peer Review Mechanism	African Peer Review Mechanism review conducted	National action plan on the institutionalisation of the African Peer Review Mechanism approved	Support provided to 3 state institutions for the implementation of the national action plan	Support provided to 4 state institutions for the implementation of the national action plan	Support provided to 5 state institutions for the implementation of the national action plan	Support provided to 6 state institutions for the implementation of the national action plan
Monitoring the implementation of the revised Batho Pele programme per year	Government Service Access and Improvement		Batho Pele revitalisation strategy submitted to the director-general	Development and approval of Batho Pele standards	Support provided to departments on the implementation of the revised Batho Pele programme through 10 sector-focused sessions	Support provided to 10 national departments for the implementation of the revised Batho Pele programme	Status report on departments' implementation of the revised Batho Pele strategy submitted to the director-general	Status report on departments' implementation of the revised Batho Pele strategy submitted to the director-general	Evaluation report on the impact of the implementation of the revised Batho Pele programme submitted to the director-general
Monitoring the implementation of the business process modernisation programme per year	Government Service Access and Improvement		Business process modernisation programme developed	Monitoring and evaluation of the implementation of the programme conducted	Programme implemented in 4 partner departments	Support provided to 5 national departments for the implementation of the programme	Report on the status of the implementation of the programme submitted to the director-general	Report on the status of the implementation of the programme submitted to the director-general	Evaluation report on the impact of the programme submitted to the director-general

1. No historical data available.

Expenditure overview

The department provides an enabling environment to ensure that government departments that deliver services have adequate capacity to carry out their mandates. In seeking to do this, over the medium term, the department will focus on intensifying the fight against corruption in the public service, reducing government's wage bill, ensuring adherence to Batho Pele principles, and developing regulations and reviewing key legislation.

The department has a budget of R1.7 billion over the MTEF period, with compensation of employees accounting for 54.3 per cent (R916.8 million) of total spending. Cabinet has approved reductions to the department's budget amounting to R122.8 million over the next 3 years. As such, the department plans to reduce its budget for compensation of employees by R66 million (R21 million in 2024/25, R22 million in 2025/26 and R23 million in 2026/27). To mitigate against any negative impact on performance, the department will fill only critical posts, particularly at middle and senior management levels. Spending on transfers and subsidies accounts for an

estimated 10 per cent (R170.3 million) of total expenditure over the MTEF period, R150.4 million of which is earmarked for the Centre for Public Service Innovation.

Intensifying the fight against corruption in the public service

In its efforts to promote a culture of accountability and ethical and professional behaviour, the department will continue to intensify its fight against corruption in the public service over the period ahead. This entails strengthening disciplinary action in such cases and limiting the scope for conflicts of interest through measures such as prohibiting public servants from conducting business with the state. To instil a culture of accountability and ethical and professional behaviour, the public administration ethics, integrity and disciplinary technical assistance unit presented a set of guidelines in 2021/22. From 2022/23, it provided technical assistance and support to selected national and provincial departments on its implementation. This support will be extended to all national and provincial departments over the MTEF period.

The department will continue to conduct lifestyle audits on certain categories of employees and monitor the implementation of the financial disclosure framework. Over the period ahead, the department will monitor and evaluate the implementation of lifestyle audits and submit reports to the minister. It will also aim to submit a monitoring report to the director-general to note progress made by supported departments on the reduction of backlogs linked to fraudulent activities.

Allocations to fund these activities amount to R75.1 million over the MTEF period in the *Public Administration Ethics, Integrity and Disciplinary Technical Assistance Unit* subprogramme in the *Negotiations, Labour Relations and Remuneration Management* programme.

Reducing government's wage bill

The department is tasked with ensuring that the public sector wage bill becomes sustainable. In collaboration with National Treasury and other government departments, it conducted an expenditure review on remuneration policies across government in 2023/24. The review aimed to develop a single remuneration framework for the public sector (excluding state-owned enterprises) to assess whether a revised remuneration strategy, framework and policy for the public service for the next 5 years was necessary.

Accordingly, the department expects a remuneration policy for the public service to be submitted to the minister for approval in 2024/25. In 2025/26 and 2026/27, the department plans to develop reports on the policy's implementation.

To carry out these activities, R68.3 million is set aside over the next 3 years in the *Remuneration, Employment Conditions and Human Resource Systems* subprogramme in the *Negotiations, Labour Relations and Remuneration Management* programme.

Improving the implementation of Batho Pele principles

The state is required to ensure that citizens are able to access affordable, high-quality and uninterrupted public services. Accordingly, over the MTEF period, the department will continue to support departments by monitoring their implementation of the revised Batho Pele principles, which are underpinned by five pillars: building capacity, developing context-specific standards, fostering compliance, ensuring continual implementation, and ensuring accountability through monitoring and evaluation. The department plans to submit a status report in 2024/25 on all departments' implementation of the revised Batho Pele strategy. To this end, R53.3 million is allocated over the MTEF period in the *Service Delivery Improvement, Citizen Relations and Public Participation* subprogramme in the *Government Service Access and Improvement* programme.

Developing regulations and reviewing key legislation

Over the period ahead, the department will focus on developing regulations to enable the full implementation of the Public Administration Management Act (2014) and the Public Service Act (1994) once their respective amendment bills are passed by Parliament. These bills are expected to be finalised and tabled before the end of 2023/24, and will inform the formulation of further regulations and other legislative provisions to enhance the basic values and principles governing public administration. To carry out these activities, R30.9 million over the medium term is allocated in the *Legal Services* subprogramme in the *Administration* programme.

Expenditure trends and estimates

Table 11.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Human Resource Management and Development											
3. Negotiations, Labour Relations and Remuneration Management											
4. e-Government Services and Information Management											
5. Government Service Access and Improvement											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Programme 1	210.9	220.5	238.2	272.0	8.9%	48.4%	279.8	291.6	306.4	4.1%	51.5%
Programme 2	44.3	43.6	45.4	47.6	2.5%	9.3%	46.6	47.9	49.8	1.5%	8.6%
Programme 3	58.3	68.1	97.7	89.8	15.5%	16.1%	79.5	83.0	86.9	-1.1%	15.2%
Programme 4	20.7	21.2	25.1	24.0	5.0%	4.7%	25.3	24.9	25.9	2.5%	4.5%
Programme 5	96.4	104.2	109.4	108.1	3.9%	21.5%	108.3	114.4	119.9	3.5%	20.2%
Subtotal	430.6	457.6	515.7	541.6	7.9%	100.0%	539.5	561.8	588.8	2.8%	100.0%
Total	430.6	457.6	515.7	541.6	7.9%	100.0%	539.5	561.8	588.8	2.8%	100.0%
Change to 2023 Budget estimate							(38.5)	(41.8)	(42.5)		
Economic classification											
Current payments	384.2	405.7	450.7	481.0	7.8%	88.5%	479.2	499.7	523.5	2.9%	88.9%
Compensation of employees	270.0	268.2	277.2	294.1	2.9%	57.0%	292.4	305.2	319.2	2.8%	54.3%
Goods and services ¹	114.3	137.5	173.4	186.9	17.8%	31.5%	186.7	194.5	204.3	3.0%	34.6%
of which:					0.0%	0.0%				0.0%	0.0%
Communication	3.8	3.9	4.9	4.2	3.2%	0.9%	5.2	5.7	6.0	12.5%	0.9%
Computer services	24.3	20.4	29.2	45.6	23.4%	6.1%	47.0	51.3	53.5	5.5%	8.8%
Consultants: Business and advisory services	1.0	5.6	20.4	10.6	118.1%	1.9%	9.4	5.8	5.8	-18.2%	1.4%
Operating leases	44.7	46.3	48.9	51.5	4.9%	9.8%	55.1	58.1	61.4	6.1%	10.1%
Property payments	11.7	13.8	16.8	18.3	16.2%	3.1%	21.5	22.0	23.2	8.3%	3.8%
Travel and subsistence	13.3	14.7	20.7	19.0	12.6%	3.5%	15.5	16.2	17.3	-3.0%	3.0%
Transfers and subsidies¹	41.1	46.8	52.8	52.9	8.7%	9.9%	54.4	56.7	59.2	3.9%	10.0%
Provinces and municipalities	0.0	0.0	0.0	0.0	26.0%	0.0%	0.0	0.0	0.0	-25.3%	0.0%
Departmental agencies and accounts	34.8	41.5	45.0	45.9	9.6%	8.6%	48.0	50.1	52.4	4.5%	8.8%
Foreign governments and international organisations	2.1	2.1	2.4	2.7	8.0%	0.5%	3.4	3.4	3.6	9.9%	0.6%
Households	4.2	3.2	5.3	4.3	0.9%	0.9%	3.0	3.2	3.3	-8.2%	0.6%
Payments for capital assets	4.4	4.7	11.9	7.8	20.7%	1.5%	6.0	5.5	6.1	-8.0%	1.1%
Machinery and equipment	4.4	4.7	8.0	7.8	20.7%	1.3%	6.0	5.5	6.1	-8.0%	1.1%
Software and other intangible assets	-	-	3.8	-	0.0%	0.2%	-	-	-	0.0%	0.0%
Payments for financial assets	0.8	0.4	0.4	-	-100.0%	0.1%	-	-	-	0.0%	0.0%
Total	430.6	457.6	515.7	541.6	7.9%	100.0%	539.5	561.8	588.8	2.8%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 11.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	3 051	2 436	5 323	4 279	11.9%	7.8%	3 025	3 160	3 105	-10.1%	6.1%
Employee social benefits	3 051	2 436	5 323	4 279	11.9%	7.8%	3 025	3 160	3 105	-10.1%	6.1%
Other transfers to households											
Current	1 114	779	–	–	-100.0%	1.0%	–	–	–	–	–
Employee social benefits	1 114	779	–	–	-100.0%	1.0%	–	–	–	–	–
Provinces and municipalities											
Municipal bank accounts											
Current	6	5	1	12	26.0%	–	4	4	5	-25.3%	–
Vehicle licences	6	5	1	12	26.0%	–	4	4	5	-25.3%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	34 837	41 453	45 045	45 894	9.6%	86.4%	47 954	50 086	52 377	4.5%	88.0%
Communication	3	–	–	–	-100.0%	–	15	15	10	–	–
Centre for Public Service Innovation	34 834	41 453	45 045	45 894	9.6%	86.4%	47 939	50 071	52 367	4.5%	88.0%
Foreign governments and international organisations											
Current	2 125	2 087	2 429	2 676	8.0%	4.8%	3 190	3 415	3 554	9.9%	5.8%
Organisation for Economic Cooperation and Development	316	290	319	350	3.5%	0.7%	450	366	383	3.0%	0.7%
African Association for Public Administration and Management	314	293	365	370	5.6%	0.7%	375	392	410	3.5%	0.7%
Open Government Partnership	1 448	1 461	1 680	1 886	9.2%	3.3%	2 495	2 584	2 685	12.5%	4.3%
International Institute of Administrative Sciences	47	43	65	70	14.2%	0.1%	70	73	76	2.8%	0.1%
Total	41 131	46 760	52 798	52 861	8.7%	100.0%	54 373	56 665	59 241	3.9%	100.0%

Personnel information

Table 11.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Human Resource Management and Development
- Negotiations, Labour Relations and Remuneration Management
- e-Government Services and Information Management
- Government Service Access and Improvement

Public Service and Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Public Service and Administration	374	20	401	277.2	0.7	395	283.7	0.7	388	292.4	0.8	384	305.2	0.8	380	319.2	0.8	-1.3%	100.0%
Salary level																			
1 – 6	121	8	126	35.7	0.3	126	37.4	0.3	126	39.7	0.3	126	42.0	0.3	126	44.4	0.4	–	32.4%
7 – 10	98	6	100	54.1	0.5	100	56.7	0.6	100	60.2	0.6	100	63.8	0.6	100	67.5	0.7	–	25.9%
11 – 12	76	3	93	79.7	0.9	89	79.8	0.9	86	81.2	0.9	84	84.5	1.0	81	86.8	1.1	-3.1%	22.0%
13 – 16	77	3	80	103.1	1.3	78	105.0	1.3	75	106.3	1.4	72	109.5	1.5	71	114.7	1.6	-3.1%	19.2%
Other	2	–	2	4.5	2.3	2	4.7	2.4	2	5.0	2.5	2	5.3	2.7	2	5.6	2.8	-0.0%	0.5%
Programme	374	20	401	277.2	0.7	395	283.7	0.7	388	292.4	0.8	384	305.2	0.8	380	319.2	0.8	-1.3%	100.0%
Programme 1	192	4	207	111.7	0.5	211	121.8	0.6	211	130.3	0.6	209	135.8	0.6	208	142.4	0.7	-0.5%	54.2%
Programme 2	45	2	49	40.7	0.8	48	40.7	0.9	46	40.2	0.9	45	41.0	0.9	44	42.7	1.0	-2.6%	11.7%
Programme 3	68	1	69	57.5	0.8	66	57.8	0.9	62	56.0	0.9	62	59.4	1.0	61	62.4	1.0	-2.6%	16.3%
Programme 4	18	1	22	19.5	0.9	20	18.5	0.9	19	18.7	1.0	18	19.2	1.0	18	19.6	1.1	-4.1%	4.8%
Programme 5	51	12	55	47.8	0.9	50	44.9	0.9	50	47.2	0.9	50	49.8	1.0	50	52.1	1.1	-0.6%	12.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 11.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)	
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26			2026/27
R thousand													
Departmental receipts	683	713	295	764	764	3.8%	100.0%	1 052	842	882	4.9%	100.0%	
Sales of goods and services produced by department	182	178	179	289	289	16.7%	33.7%	304	320	336	5.2%	35.3%	
Sales by market establishments	91	87	89	188	188	27.4%	18.5%	197	207	217	4.9%	22.9%	
of which:													
Parking	91	87	89	188	188	27.4%	18.5%	197	207	217	4.9%	22.9%	
Other sales	91	91	90	101	101	3.5%	15.2%	107	113	119	5.6%	12.4%	
of which:													
Commission	91	90	89	98	98	2.5%	15.0%	103	108	113	4.9%	11.9%	
Replacement of access cards	-	1	1	3	3	-	0.2%	4	5	6	26.0%	0.5%	
Interest, dividends and rent on land	4	5	12	30	30	95.7%	2.1%	31	32	33	3.2%	3.6%	
Interest	4	5	12	30	30	95.7%	2.1%	31	32	33	3.2%	3.6%	
Sales of capital assets	-	318	-	-	-	-	13.0%	250	-	-	-	7.1%	
Transactions in financial assets and liabilities	497	212	104	445	445	-3.6%	51.2%	467	490	513	4.9%	54.1%	
Total	683	713	295	764	764	3.8%	100.0%	1 052	842	882	4.9%	100.0%	

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department, and coordinate the department's international relations.

Expenditure trends and estimates

Table 11.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Ministry	28.5	24.8	23.8	29.5	1.1%	11.3%	31.0	27.3	28.5	-1.1%	10.1%	
Departmental Management	2.5	9.4	11.4	15.0	80.9%	4.1%	15.0	14.9	15.6	1.4%	5.3%	
Corporate Services	85.8	83.5	95.7	108.0	8.0%	39.6%	112.8	121.6	128.0	5.8%	40.9%	
Finance Administration	24.3	26.9	28.9	30.3	7.7%	11.7%	30.2	32.2	33.5	3.4%	11.0%	
Internal Audit	5.5	5.8	5.5	6.3	4.3%	2.5%	6.2	6.6	6.9	2.9%	2.3%	
Legal Services	8.1	11.6	10.0	14.4	21.0%	4.7%	9.8	10.3	10.8	-9.0%	3.9%	
International Relations and Donor Funding	2.9	1.2	0.0	1.4	-20.9%	0.6%	3.4	3.5	3.7	37.3%	1.0%	
Office Accommodation	53.2	57.4	62.8	67.1	8.1%	25.5%	71.5	75.1	79.4	5.8%	25.5%	
Total	210.9	220.5	238.2	272.0	8.9%	100.0%	279.8	291.6	306.4	4.1%	100.0%	
Change to 2023 Budget estimate				-			(4.0)	(9.3)	(8.3)			

Table 11.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	
Current payments	205.1	213.2	229.1	260.7	8.3%	96.5%	271.3	283.5	297.6	4.5%	96.8%
Compensation of employees	111.3	107.2	111.7	121.8	3.0%	48.0%	130.3	135.8	142.4	5.3%	46.1%
Goods and services	93.8	106.0	117.4	138.9	14.0%	48.4%	141.0	147.7	155.2	3.8%	50.7%
of which:											
Audit costs: External	3.3	5.5	5.1	4.9	13.7%	2.0%	5.2	5.4	5.7	5.4%	1.8%
Computer services	16.6	13.5	19.6	28.2	19.3%	8.3%	30.3	32.4	33.7	6.2%	10.8%
Legal services	1.9	5.4	2.2	6.2	47.7%	1.7%	2.4	2.5	2.6	-24.7%	1.2%
Operating leases	43.9	45.6	48.2	51.0	5.1%	20.0%	53.9	56.9	60.1	5.7%	19.3%
Property payments	10.9	13.2	16.3	18.0	18.3%	6.2%	20.7	21.4	22.6	7.9%	7.2%
Travel and subsistence	7.8	7.2	8.6	11.1	12.6%	3.7%	8.9	8.9	9.3	-5.8%	3.3%
Transfers and subsidies	1.9	2.7	1.6	4.3	31.0%	1.1%	3.0	3.2	3.3	-8.2%	1.2%
Provinces and municipalities	0.0	0.0	0.0	0.0	26.0%	-	0.0	0.0	0.0	-25.3%	-
Departmental agencies and accounts	0.0	-	-	-	-100.0%	-	0.0	0.0	0.0	-	-
Households	1.9	2.7	1.6	4.3	31.1%	1.1%	3.0	3.2	3.3	-8.2%	1.2%
Payments for capital assets	3.3	4.2	7.2	7.0	28.4%	2.3%	5.5	4.9	5.5	-7.6%	2.0%
Machinery and equipment	3.3	4.2	7.2	7.0	28.4%	2.3%	5.5	4.9	5.5	-7.6%	2.0%
Payments for financial assets	0.6	0.3	0.3	-	-100.0%	0.1%	-	-	-	-	-
Total	210.9	220.5	238.2	272.0	8.9%	100.0%	279.8	291.6	306.4	4.1%	100.0%
Proportion of total programme expenditure to vote expenditure	49.0%	48.2%	46.2%	50.2%	-	-	51.9%	51.9%	52.0%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.8	2.0	1.6	4.3	76.0%	0.9%	3.0	3.2	3.3	-8.2%	1.2%
Employee social benefits	0.8	2.0	1.6	4.3	76.0%	0.9%	3.0	3.2	3.3	-8.2%	1.2%
Other transfers to households											
Current	1.1	0.8	-	-	-100.0%	0.2%	-	-	-	-	-
Employee social benefits	1.1	0.8	-	-	-100.0%	0.2%	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	26.0%	-	0.0	0.0	0.0	-25.3%	-
Vehicle licences	0.0	0.0	0.0	0.0	26.0%	-	0.0	0.0	0.0	-25.3%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.0	-	-	-	-100.0%	-	0.0	0.0	0.0	-	-
Communication	0.0	-	-	-	-100.0%	-	0.0	0.0	0.0	-	-

Personnel information

Table 11.7 Administration personnel numbers and cost by salary level¹

	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Administration																			
Salary level	192	4	207	111.7	0.5	211	121.8	0.6	211	130.3	0.6	209	135.8	0.6	208	142.4	0.7	-0.5%	100.0%
1 – 6	94	3	101	27.8	0.3	101	29.2	0.3	101	30.9	0.3	101	32.7	0.3	101	34.6	0.3	-	47.9%
7 – 10	52	-	51	26.4	0.5	51	27.7	0.5	51	29.3	0.6	51	31.1	0.6	51	32.9	0.6	-	24.4%
11 – 12	22	-	29	22.3	0.8	29	23.3	0.8	29	24.8	0.9	28	25.2	0.9	26	25.4	1.0	-3.3%	13.4%
13 – 16	22	1	24	30.7	1.3	28	36.9	1.3	29	40.2	1.4	28	41.3	1.5	28	43.8	1.6	-0.6%	13.4%
Other	2	-	2	4.5	2.3	2	4.7	2.4	2	5.0	2.5	2	5.3	2.7	2	5.6	2.8	-	1.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Human Resource Management and Development

Programme purpose

Manage, oversee and facilitate human resource planning, management and development in the workplace. Facilitate compliance with minimum norms and standards set by the Minister for Public Service and Administration, in line with the Public Administration Management Act, 1994, through the office of standards and compliance.

Objectives

- Contribute to improving the stability and credibility of the public service by:
 - monitoring and producing 4 reports per year over the medium term on the implementation of the directive on compulsory training programmes
 - monitoring and reporting on the implementation of the directive on public service human capital strategy by national and provincial departments over the medium term
 - monitoring and reporting on the implementation of the professionalisation framework for the public service by national and provincial departments over the MTEF period.
- Ensure compliance with the department’s legislation and policies by:
 - monitoring and reporting on the implementation of the skills audit methodology for the public service over the medium term
 - developing an early warning system for detecting the public service’s noncompliance with public administration norms and standards, as issued by the minister, by March 2027.

Subprogrammes

- *Management: Human Resource Management and Development* provides administrative support and management to the programme.
- *Office of Standards and Compliance* facilitates compliance with the minimum norms and standards set by the minister, in line with section 16 of the Public Administration Management Act (1994).
- *Human Resource Planning, Employment and Performance Management* manages, develops and monitors the implementation of policies and programmes related to human resource planning, employment practices and employee performance management.
- *Human Resource Development* manages, develops and monitors the implementation of policies and programmes on human resource development.
- *Transformation and Workplace Environment Management* manages, develops and monitors the implementation of policies and programmes on diversity, transformation and workplace environment management.

Expenditure trends and estimates

Table 11.8 Human Resource Management and Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Management: Human Resource Management and Development	2.8	3.5	3.5	3.6	8.9%	7.4%	1.9	2.0	2.0	-17.3%	4.9%
Office of Standards and Compliance	9.6	8.2	8.8	11.3	5.4%	21.0%	12.1	12.9	13.4	6.1%	25.9%
Human Resource Planning, Employment and Performance Management	15.4	14.3	14.1	13.8	-3.6%	31.9%	15.0	15.8	16.5	6.1%	31.8%
Human Resource Development	7.3	8.5	9.9	10.0	10.8%	19.7%	10.3	10.8	11.3	4.5%	22.1%
Transformation and Workplace Environment Management	9.1	9.1	9.0	9.0	-0.4%	20.0%	7.4	6.4	6.4	-10.5%	15.2%
Total	44.3	43.6	45.4	47.6	2.5%	100.0%	46.6	47.9	49.8	1.5%	100.0%
Change to 2023 Budget estimate				-			(7.2)	(7.1)	(7.7)		

Table 11.8 Human Resource Management and Development expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
	2023/24 - 2026/27		2023/24 - 2026/27									
R million												
Current payments	44.1	43.2	44.3	47.5	2.5%	99.0%	46.5	47.7	49.6	1.5%	99.6%	
Compensation of employees	42.6	41.5	40.7	41.6	-0.7%	92.0%	40.2	41.0	42.7	0.9%	86.3%	
Goods and services	1.5	1.8	3.5	5.8	57.8%	7.0%	6.2	6.7	6.8	5.6%	13.3%	
<i>of which:</i>												
Communication	0.6	0.7	0.6	0.7	7.8%	1.4%	1.0	1.1	1.1	16.6%	2.0%	
Computer services	0.1	0.1	0.1	0.1	25.0%	0.2%	3.1	3.4	3.5	198.0%	5.3%	
Consumables: Stationery, printing and office supplies	0.2	0.2	0.1	0.2	-6.7%	0.4%	0.2	0.2	0.1	-4.9%	0.3%	
Travel and subsistence	0.4	0.5	1.1	1.4	48.3%	1.9%	1.0	1.0	1.1	-8.6%	2.4%	
Training and development	-	0.1	0.3	0.2	-	0.3%	0.5	0.6	0.6	49.0%	1.0%	
Operating payments	0.0	0.0	0.1	0.0	50.8%	0.1%	0.1	0.1	0.2	47.5%	0.2%	
Transfers and subsidies	0.2	0.2	1.0	-	-100.0%	0.7%	-	-	-	-	-	
Households	0.2	0.2	1.0	-	-100.0%	0.7%	-	-	-	-	-	
Payments for capital assets	0.0	0.2	0.1	0.2	56.8%	0.3%	0.2	0.2	0.2	-1.5%	0.4%	
Machinery and equipment	0.0	0.2	0.1	0.2	56.8%	0.3%	0.2	0.2	0.2	-1.5%	0.4%	
Payments for financial assets	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-	
Total	44.3	43.6	45.4	47.6	2.5%	100.0%	46.6	47.9	49.8	1.5%	100.0%	
Proportion of total programme expenditure to vote expenditure	10.3%	9.5%	8.8%	8.8%	-	-	8.6%	8.5%	8.5%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.2	0.2	1.0	-	-100.0%	0.7%	-	-	-	-	-	
Employee social benefits	0.2	0.2	1.0	-	-100.0%	0.7%	-	-	-	-	-	

Personnel information

Table 11.9 Human Resource Management and Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Human Resource Management and Development																			
Salary level	45	2	49	40.7	0.8	48	40.7	0.9	46	40.2	0.9	45	41.0	0.9	44	42.7	1.0	-2.6%	100.0%
1-6	8	-	7	2.2	0.3	7	2.3	0.3	7	2.4	0.3	7	2.6	0.4	7	2.7	0.4	-	15.4%
7-10	9	-	11	6.4	0.6	11	6.7	0.6	11	7.1	0.6	11	7.6	0.7	11	8.0	0.7	-	25.2%
11-12	14	1	18	15.8	0.9	18	16.6	0.9	18	17.6	1.0	18	18.7	1.1	18	19.8	1.1	-	39.0%
13-16	14	1	13	16.3	1.3	11	15.2	1.3	10	13.1	1.4	8	12.3	1.5	8	12.2	1.6	-11.8%	20.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Negotiations, Labour Relations and Remuneration Management

Programme purpose

Manage, oversee and facilitate organisational development, job grading, macro organisation, remuneration, human resource information systems, conditions of service, labour relations and dispute management in the public service. Administrate the implementation of the Government Employees Housing Scheme and the macro organisation of the state, and ensure coordinated collective bargaining.

Objectives

- Improve the stability of the public service over the medium term by:
 - developing and monitoring the implementation of a remuneration policy for the public service
 - supporting and monitoring the implementation of a job evaluation and grading system for the public service.

- Intensify the fight against corruption in the public service over the medium term by:
 - monitoring and reporting on progress made to reduce the number of backlogged disciplinary cases
 - monitoring and evaluating the reviewed disciplinary code for the public service
 - monitoring and reporting on the implementation of lifestyle audits in the public service.

Subprogrammes

- *Management: Negotiations, Labour Relations and Remuneration Management* provides administrative support and management to the programme.
- *Negotiations, Labour Relations and Dispute Management* manages, develops and monitors the implementation of policies and programmes in labour relations and dispute management in the public service, and facilitates and manages collective bargaining in the Public Service Coordinating Bargaining Council and the General Public Service Sector Bargaining Council.
- *Remuneration, Employment Conditions and Human Resource Systems* manages, develops and monitors the implementation of policies and practices related to remuneration and employment conditions in the public service. This subprogramme also manages and coordinates data on governance and information systems specifically related to human resources.
- *Macro Benefits and Government Employees Housing Scheme* manages, develops and monitors the implementation of policies and programmes on macro benefits in the public service, administers the housing allowance scheme, provides stakeholder management, and facilitates employee access to affordable housing finance and housing supply (ownership and rental).
- *Organisational Development, Job Grading and Macro Organisation of the State* manages, develops and monitors the implementation of policies and programmes related to organisational design, job evaluation and grading and job descriptions; and manages and coordinates processes related to national macro organisation of the state.
- *Public Administration Ethics, Integrity and Disciplinary Technical Assistance Unit* manages, develops and monitors the implementation of policies, strategies and programmes related to ethics and integrity in the public service, and provides technical assistance and support when required.

Expenditure trends and estimates

Table 11.10 Negotiations, Labour Relations and Remuneration Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management: Negotiations, Labour Relations and Remuneration Management	1.0	0.8	3.1	3.5	51.4%	2.7%	2.1	2.2	2.3	-13.0%	3.0%
Negotiations, Labour Relations and Dispute Management	6.1	6.9	7.1	8.0	9.4%	9.0%	6.8	7.2	7.5	-2.2%	8.7%
Remuneration, Employment Conditions and Human Resource Systems	16.9	20.1	35.7	25.1	14.2%	31.1%	22.9	22.1	23.3	-2.5%	27.5%
Macro Benefits and Government Employees Housing Scheme	9.2	10.1	12.7	12.0	9.3%	14.0%	11.0	12.2	12.2	0.5%	14.0%
Organisational Development, Job Grading and Macro Organisation of the State	11.5	13.2	13.3	15.8	11.1%	17.1%	13.3	14.2	14.9	-2.1%	17.2%
Public Administration Ethics, Integrity and Disciplinary Technical Assistance Unit	13.5	17.0	25.9	25.3	23.3%	26.0%	23.3	25.1	26.7	1.7%	29.6%
Total	58.3	68.1	97.7	89.8	15.5%	100.0%	79.5	83.0	86.9	-1.1%	100.0%
Change to 2023 Budget estimate				-			(13.6)	(13.1)	(13.7)		

Table 11.10 Negotiations, Labour Relations and Remuneration Management expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
	R million							2023/24 - 2026/27				
Current payments	56.2	67.6	91.2	89.3		16.6%	96.9%	78.9	82.4	86.3	-1.1%	99.3%
Compensation of employees	46.4	55.8	57.5	60.8		9.4%	70.2%	56.0	59.4	62.4	0.8%	70.3%
Goods and services	9.9	11.9	33.7	28.5		42.4%	26.7%	22.8	23.1	23.9	-5.7%	29.0%
<i>of which:</i>												
Administrative fees	0.2	2.1	1.1	1.2		76.4%	1.5%	1.1	1.2	1.4	4.1%	1.4%
Communication	0.7	0.9	0.9	0.9		8.7%	1.1%	1.1	1.2	1.2	8.7%	1.3%
Computer services	7.3	6.4	8.6	14.8		26.8%	11.8%	11.9	13.7	14.4	-0.9%	16.2%
Consultants: Business and advisory services	-	0.5	15.4	5.0		-	6.7%	3.5	1.4	0.9	-42.5%	3.2%
Travel and subsistence	0.9	1.0	3.9	2.9		45.1%	2.8%	2.6	2.6	2.9	0.4%	3.2%
Venues and facilities	0.2	0.0	0.8	1.7		105.6%	0.9%	0.7	0.8	0.9	-18.8%	1.2%
Transfers and subsidies	1.0	0.3	2.5	0.4		-29.4%	1.3%	0.5	0.4	0.4	3.0%	0.5%
Foreign governments and international organisations	0.3	0.3	0.3	0.4		3.5%	0.4%	0.5	0.4	0.4	3.0%	0.5%
Households	0.7	0.0	2.2	-		-100.0%	0.9%	-	-	-	-	-
Payments for capital assets	0.9	0.2	4.0	0.2		-38.8%	1.7%	0.2	0.2	0.2	2.5%	0.2%
Machinery and equipment	0.9	0.2	0.2	0.2		-38.8%	0.5%	0.2	0.2	0.2	2.5%	0.2%
Software and other intangible assets	-	-	3.8	-		-	1.2%	-	-	-	-	-
Payments for financial assets	0.1	0.0	0.0	-		-100.0%	0.1%	-	-	-	-	-
Total	58.3	68.1	97.7	89.8		15.5%	100.0%	79.5	83.0	86.9	-1.1%	100.0%
Proportion of total programme expenditure to vote expenditure	13.5%	14.9%	18.9%	16.6%		-	-	14.7%	14.8%	14.8%	-	-

Details of transfers and subsidies												
Households												
Social benefits												
Current												
Employee social benefits	0.7	0.0	2.2	-		-100.0%	0.9%	-	-	-	-	-
Foreign governments and international organisations												
Current												
Organisation for Economic Cooperation and Development	0.3	0.3	0.3	0.4		3.5%	0.4%	0.5	0.4	0.4	3.0%	0.5%

Personnel information

Table 11.11 Negotiations, Labour Relations and Remuneration Management personnel numbers and cost by salary level¹

Negotiations, Labour Relations and Remuneration Management	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	68	1	69	57.5	0.8	66	57.8	0.9	62	56.0	0.9	62	59.4	1.0	61	62.4	1.0	-2.6%	100.0%
1-6	9	1	8	2.5	0.3	8	2.6	0.3	8	2.7	0.3	8	2.9	0.4	8	3.1	0.4	-	12.7%
7-10	20	-	20	11.9	0.6	20	12.4	0.6	20	13.2	0.7	20	14.0	0.7	20	14.8	0.7	-	31.8%
11-12	22	-	24	21.4	0.9	21	20.0	0.9	19	18.6	1.0	19	19.7	1.1	18	20.4	1.1	-5.0%	30.4%
13-16	17	-	17	21.8	1.3	17	22.8	1.3	15	21.5	1.4	15	22.8	1.5	15	24.1	1.6	-4.1%	25.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 4: e-Government Services and Information Management

Programme purpose

Manage, oversee and facilitate ICT governance, e-enablement, ICT infrastructure, information and knowledge management, and innovation in the public service. Coordinate and facilitate ICT stakeholder management.

Objectives

- Contribute towards improving the implementation of administrative policies by:
 - monitoring and reporting on the implementation of the department’s ICT policies and management

directives on an ongoing basis

- reporting to the director-general on the digital maturity of public service departments on an ongoing basis
- developing a digital government architecture for the public service for approval by the director-general in 2024/25.

Subprogrammes

- *Management: e-Government Services and Information Management* provides administrative support and management to the programme.
- *e-Enablement and ICT Service Infrastructure Management* manages, develops and monitors the implementation of policies and programmes for e-services and ICT infrastructure.
- *Information and Stakeholder Management* manages, develops and monitors the implementation of policies and programmes for information management, data and information archiving, and coordinates and facilitates ICT stakeholder management.
- *ICT Governance and Management* manages, develops and monitors the implementation of policies and programmes for ICT enterprise architecture, ICT risk, security standards, business continuity and service management.
- *Knowledge Management and Innovation* manages, develops and monitors the implementation of policies and programmes for knowledge management and innovation.

Expenditure trends and estimates

Table 11.12 e-Government Services and Information Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management: e-Government Services and Information Management	2.8	3.1	3.9	4.0	11.6%	15.2%	3.9	4.2	4.3	3.1%	16.4%
e-Enablement and ICT Service Infrastructure Management	4.3	6.7	7.1	3.7	-4.7%	24.1%	6.6	6.6	7.1	24.0%	24.0%
Information and Stakeholder Management	6.2	2.8	2.6	4.5	-9.7%	17.6%	4.7	4.7	4.9	2.8%	18.8%
ICT Governance and Management	3.7	5.6	7.6	7.9	28.7%	27.3%	7.5	7.4	7.8	-0.7%	30.6%
Knowledge Management and Innovation	3.7	3.0	3.8	3.9	1.4%	15.8%	2.6	2.2	1.7	-24.2%	10.3%
Total	20.7	21.2	25.1	24.0	5.0%	100.0%	25.3	24.9	25.9	2.5%	100.0%
Change to 2023 Budget estimate				–			(8.0)	(9.1)	(9.7)		
Economic classification											
Current payments	20.6	21.1	24.9	23.9	5.2%	99.3%	25.2	24.9	25.8	2.5%	99.7%
Compensation of employees	19.8	17.1	19.5	20.2	0.6%	84.1%	18.7	19.2	19.6	-1.0%	77.6%
Goods and services	0.8	4.0	5.4	3.8	70.5%	15.2%	6.5	5.6	6.2	18.3%	22.1%
of which:											
Communication	0.3	0.2	0.2	0.3	7.5%	1.2%	0.4	0.4	0.5	14.2%	1.6%
Computer services	0.2	0.1	0.1	1.6	91.4%	2.4%	1.2	1.3	1.4	-5.9%	5.5%
Consultants: Business and advisory services	–	2.6	2.7	0.0	–	5.8%	3.4	2.4	2.8	1309.5%	8.7%
Consumables: Stationery, printing and office supplies	0.0	0.1	0.1	0.1	48.5%	0.4%	0.3	0.2	0.3	38.8%	0.9%
Travel and subsistence	0.1	0.2	0.8	0.8	86.2%	2.1%	0.6	0.7	0.7	-0.8%	2.8%
Training and development	0.0	0.1	0.2	0.2	136.2%	0.6%	0.2	0.2	0.2	1.0%	0.9%
Transfers and subsidies	0.2	0.1	0.1	–	-100.0%	0.4%	–	–	–	–	–
Households	0.2	0.1	0.1	–	-100.0%	0.4%	–	–	–	–	–
Payments for capital assets	0.0	0.0	0.0	0.1	51.3%	0.2%	0.1	0.1	0.1	-5.4%	0.3%
Machinery and equipment	0.0	0.0	0.0	0.1	51.3%	0.2%	0.1	0.1	0.1	-5.4%	0.3%
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–
Total	20.7	21.2	25.1	24.0	5.0%	100.0%	25.3	24.9	25.9	2.5%	100.0%
Proportion of total programme expenditure to vote expenditure	4.8%	4.6%	4.9%	4.4%	–	–	4.7%	4.4%	4.4%	–	–

Table 11.12 e-Government Services and Information Management expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.2	0.1	0.1	–	-100.0%	0.4%	–	–	–	–	–
Employee social benefits	0.2	0.1	0.1	–	-100.0%	0.4%	–	–	–	–	–

Personnel information

Table 11.13 e-Government Services and Information Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/Total (%) 2023/24 - 2026/27					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
e-Government Services and Information Management		18	22	19.5	0.9	20	18.5	0.9	19	18.7	1.0	18	19.2	1.0	18	19.6	1.1	-4.1%	100.0%
Salary level																			
1 – 6	2	1	2	0.8	0.4	2	0.8	0.4	2	0.9	0.4	2	0.9	0.5	2	1.0	0.5	–	10.7%
7 – 10	4	–	4	2.4	0.5	4	2.5	0.6	4	2.6	0.6	4	2.8	0.6	4	2.9	0.7	–	23.8%
11 – 12	4	–	7	6.1	0.9	7	6.4	0.9	6	5.9	1.0	5	5.6	1.0	5	5.2	1.1	-12.5%	31.2%
13 – 16	8	–	8	10.2	1.3	6	8.8	1.4	6	9.3	1.4	6	9.9	1.5	6	10.5	1.6	–	34.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Government Service Access and Improvement

Programme purpose

Manage, oversee and facilitate service access, operations management and service delivery improvement in the public service. Coordinate and facilitate citizen relations and public participation programmes.

Objectives

- Contribute towards improving the stability of the public service over the medium term by:
 - monitoring and reporting on the implementation of the business process modernisation programme
 - improving the implementation of the Batho Pele programme by monitoring the implementation of the revised Batho Pele strategy by national and provincial departments.
- Promote good governance in 2024/25 by:
 - monitoring and reporting on the implementation of the African Peer Review Mechanism’s national action plan
 - developing an integrated service delivery improvement policy.

Subprogrammes

- *Management: Government Service Access and Improvement* provides administrative support and management to the programme.
- *Operations Management* manages, develops and monitors the implementation of policies and programmes related to service delivery mechanisms and business process management.
- *Service Delivery Improvement, Citizen Relations and Public Participation* manages and facilitates the development and implementation of social compacts and the complaints management policy, and manages and coordinates citizen relations and public participation programmes.
- *Service Access* manages, develops and monitors the implementation of policies and programmes related to

service planning, and manages and coordinates service centres and frontline service delivery programmes and interventions.

- *International Cooperation and Stakeholder Relations* establishes and manages the department's bilateral, multilateral and institutional relations and cooperation programmes with international organisations, including the African Peer Review Mechanism and the open government partnership project.
- *Centre for Public Service Innovation* facilitates transfer payments to the Centre for Public Service Innovation, which unlocks innovation in the public sector and creates an enabling environment for improved and innovative service delivery through activities targeted at capacity development.

Expenditure trends and estimates

Table 11.14 Government Service Access and Improvement expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24					2023/24 - 2026/27	
Management: Government Service	2.6	2.6	3.4	4.1	16.0%	3.1%	3.7	4.0	4.2	0.8%	3.6%
Access and Improvement											
Operations Management	9.9	12.2	13.5	14.3	13.1%	11.9%	14.7	15.2	16.0	3.9%	13.4%
Service Delivery Improvement, Citizen Relations and Public Participation	15.0	13.7	13.5	14.1	-2.2%	13.5%	16.0	18.2	19.1	10.7%	15.0%
Service Access	21.9	21.1	21.4	17.7	-6.9%	19.6%	15.6	16.1	16.9	-1.5%	14.7%
International Cooperation and Stakeholder Relations	12.1	13.1	12.6	12.1	-0.1%	11.9%	10.3	10.8	11.3	-2.2%	9.9%
Centre for Public Service Innovation	34.8	41.5	45.0	45.9	9.6%	40.0%	47.9	50.1	52.4	4.5%	43.5%
Total	96.4	104.2	109.4	108.1	3.9%	100.0%	108.3	114.4	119.9	3.5%	100.0%
Change to 2023 Budget estimate							(5.7)	(3.2)	(3.1)		
Economic classification	58.3	60.5	61.3	59.6	0.7%	57.3%	57.4	61.2	64.3	2.6%	53.8%
Current payments											
Compensation of employees	49.9	46.7	47.8	49.6	-0.2%	46.4%	47.2	49.8	52.1	1.7%	44.1%
Goods and services	8.4	13.9	13.5	9.9	5.7%	10.9%	10.2	11.4	12.1	6.8%	9.7%
of which:											
Communication	0.8	0.7	0.8	0.8	-1.7%	0.8%	0.9	1.0	1.0	8.7%	0.8%
Contractors	0.5	0.9	0.4	1.2	35.0%	0.7%	0.7	0.9	1.0	-5.1%	0.8%
Operating leases	0.7	0.7	0.7	0.5	-11.6%	0.6%	1.2	1.3	1.3	36.6%	1.0%
Property payments	0.8	0.6	0.5	0.3	-29.2%	0.5%	0.8	0.6	0.6	30.1%	0.5%
Travel and subsistence	4.0	5.8	6.3	2.8	-11.0%	4.5%	2.4	3.0	3.3	5.2%	2.6%
Venues and facilities	0.7	1.6	0.8	0.9	8.2%	1.0%	0.9	1.3	1.3	12.6%	1.0%
Transfers and subsidies	37.9	43.4	47.6	48.2	8.3%	42.4%	50.9	53.1	55.5	4.8%	46.1%
Departmental agencies and accounts	34.8	41.5	45.0	45.9	9.6%	40.0%	47.9	50.1	52.4	4.5%	43.5%
Foreign governments and international organisations	1.8	1.8	2.1	2.3	8.7%	1.9%	2.9	3.0	3.2	10.9%	2.5%
Households	1.3	0.2	0.5	-	-100.0%	0.5%	-	-	-	-	-
Payments for capital assets	0.2	0.2	0.4	0.3	27.3%	0.3%	0.1	0.1	0.1	-36.8%	0.1%
Machinery and equipment	0.2	0.2	0.4	0.3	27.3%	0.3%	0.1	0.1	0.1	-36.8%	0.1%
Payments for financial assets	0.1	0.0	0.1	-	-100.0%	-	-	-	-	-	-
Total	96.4	104.2	109.4	108.1	3.9%	100.0%	108.3	114.4	119.9	3.5%	100.0%
Proportion of total programme expenditure to vote expenditure	22.4%	22.8%	21.2%	20.0%	-	-	20.1%	20.4%	20.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.3	0.2	0.5	-	-100.0%	0.5%	-	-	-	-	-
Employee social benefits	1.3	0.2	0.5	-	-100.0%	0.5%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	34.8	41.5	45.0	45.9	9.6%	40.0%	47.9	50.1	52.4	4.5%	43.5%
Centre for Public Service Innovation	34.8	41.5	45.0	45.9	9.6%	40.0%	47.9	50.1	52.4	4.5%	43.5%
Foreign governments and international organisations											
Current	1.8	1.8	2.1	2.3	8.7%	1.9%	2.9	3.0	3.2	10.9%	2.5%
African Association for Public Administration and Management	0.3	0.3	0.4	0.4	5.6%	0.3%	0.4	0.4	0.4	3.5%	0.3%
Open Government Partnership	1.4	1.5	1.7	1.9	9.2%	1.5%	2.5	2.6	2.7	12.5%	2.1%
International Institute of Administrative Sciences	0.0	0.0	0.1	0.1	14.2%	0.1%	0.1	0.1	0.1	2.8%	0.1%

Personnel information

Table 11.15 Government Service Access and Improvement personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27					2023/24 - 2026/27
Government Service Access and Improvement		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	51	12	55	47.8	0.9	50	44.9	0.9	50	47.2	0.9	50	49.8	1.0	50	52.1	1.1	-0.6%	100.0%
1-6	8	3	8	2.4	0.3	8	2.6	0.3	8	2.7	0.3	8	2.9	0.4	8	3.0	0.4	-	16.0%
7-10	13	6	13	7.1	0.5	13	7.4	0.6	13	7.9	0.6	13	8.4	0.6	13	8.9	0.7	-	26.2%
11-12	14	2	16	14.1	0.9	14	13.5	0.9	14	14.4	1.0	14	15.3	1.1	14	16.2	1.1	-	28.7%
13-16	16	1	18	24.1	1.3	15	21.4	1.4	15	22.2	1.5	15	23.3	1.6	14	24.1	1.7	-1.9%	29.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

CENTRE FOR PUBLIC SERVICE INNOVATION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	24.1	0.0	0.4	24.4	25.6	26.7
Public Sector Innovation	23.3	–	0.2	23.5	24.5	25.6
Total expenditure estimates	47.4	0.0	0.5	47.9	50.1	52.4

Executive authority: Minister for Public Service and Administration
Accounting officer: Executive Director of the Centre for Public Service Innovation
Website: www.cpsi.co.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Department purpose

Facilitate the unearthing, development and practical implementation of innovative solutions within and throughout the public service.

Mandate

In terms of section 3(1)(i) of the Public Service Act (1994), the responsibility for innovation in the public sector is vested with the Minister for Public Service and Administration. The Centre for Public Service Innovation is tasked by the minister to fulfil this mandate, which includes establishing norms and standards relating to transformation, reform and innovation to improve the effectiveness and efficiency of the public service and its delivery of services to the public.

Selected performance indicators

Table 42.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of innovation research and development initiatives undertaken per year	Public Sector Innovation	Priority 1: A capable, ethical and developmental state	6	5	4	4	4	4	4
Number of innovative solutions replicated in the public sector per year	Public Sector Innovation		1	2	2	2	2	2	2
Number of knowledge platforms sustained to nurture an enabling environment for innovation in the public sector per year	Public Sector Innovation		10	10	9	9	9	9	9

Expenditure overview

Over the medium term, the department aims to use innovation to identify and offer solutions to service delivery issues. The department's value chain of services requires activities and deliverables aligned with an innovation life cycle. As such, research activities and the subsequent development of creative solutions underpin the department's work as a development partner and demonstrator of innovation. As cutting-edge solutions have the most impact when scaled, the department also invests in providing institutional support and facilitating the replication of inventive solutions unearthed through its various platforms and collaborative partnerships.

The process of developing innovative solutions involves investigating challenges, then finding or creating prototypes, approaches, models, services or products for further testing, piloting and/or replication.

Accordingly, in 2024/25, the department plans to manage 4 research and development initiatives, including the development of apps and web-based solutions. These are expected to enhance the delivery of services in the health sector and reduce costs for citizens and departments and enhance the delivery of services such as forensics and transport. Spending for these activities over the medium term is in the *Research and Development* subprogramme's budget of R23.1 million and the *Institutional Support and Replication* subprogramme's budget of R21.3 million. Both subprogrammes are in the *Public Sector Innovation* programme, which is allocated R73.6 million over the MTEF period.

As a small department, the centre is not able to respond to all priority challenges. A significant part of its budget is dedicated to unearthing existing innovation and maintaining knowledge-sharing platforms in an effort to build a broader culture of innovation throughout the public sector. To achieve this, the department will continue to coordinate 9 innovation knowledge platforms that share creative approaches, solutions and models across all spheres of government over the period ahead. Many of these are aimed at supporting the development of digital skills among young people. These activities are allocated R29.3 million over the medium term in the *Enabling Environment and Stakeholder Management* subprogramme in the *Public Sector Innovation* programme.

Through the annual public sector innovation awards, the department identifies at least 2 innovative solutions submitted to the awards for replication in targeted government sectors, particularly for identified service delivery challenges. Replication initiatives include, among others, the digital fingerprint identification project, a high-impact endeavour that helps with the identification of bodies of deceased people in government mortuaries. These activities are carried out in the *Institutional Support and Replication* subprogramme.

The department's budget is set to increase at an average annual rate of 4.5 per cent, from R45.9 million in 2023/24 to R52.4 million in 2026/27. Compensation of employees' accounts for an estimated 59.2 per cent (R89.8 million) of the department's total budget over the MTEF period, increasing from R26.4 million in 2023/24 to R31.2 million in 2026/27, at an average annual rate of 5.8 per cent.

Expenditure trends and estimates

Table 42.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Public Sector Innovation											
Programme											
R million	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Programme 1	13.8	17.0	20.4	23.6	19.6%	50.7%	24.4	25.6	26.7	4.2%	51.1%
Programme 2	13.7	16.8	20.1	22.3	17.5%	49.3%	23.5	24.5	25.6	4.8%	48.9%
Subtotal	27.5	33.8	40.5	45.9	18.6%	100.0%	47.9	50.1	52.4	4.5%	100.0%
Total	27.5	33.8	40.5	45.9	18.6%	100.0%	47.9	50.1	52.4	4.5%	100.0%
Change to 2023 Budget estimate				-			-	-	-		
Economic classification											
Current payments	27.3	31.9	38.2	44.9	18.0%	96.3%	47.4	49.4	51.9	4.9%	98.6%
Compensation of employees	18.2	19.1	20.7	26.4	13.3%	57.1%	28.7	29.9	31.2	5.8%	59.2%
Goods and services ¹	9.1	12.8	17.6	18.5	26.5%	39.2%	18.7	19.5	20.7	3.8%	39.4%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	1.3	1.2	1.2	1.4	2.4%	3.5%	1.6	1.5	1.6	4.0%	3.1%
Computer services	1.1	1.5	2.0	2.1	22.6%	4.6%	2.7	2.8	3.1	14.3%	5.4%
Consultants: Business and advisory services	2.1	2.0	2.1	2.8	10.1%	6.2%	1.9	2.1	2.2	-8.6%	4.6%
Operating leases	1.3	2.0	2.1	3.2	35.9%	5.9%	3.3	3.5	3.6	4.4%	7.0%
Travel and subsistence	0.2	0.9	3.3	1.6	117.6%	4.0%	1.9	2.0	2.1	9.0%	3.8%
Venues and facilities	0.2	0.7	1.4	1.2	77.3%	2.3%	1.6	1.6	1.7	13.8%	3.1%
Transfers and subsidies¹	-	-	-	0.0	0.0%	0.0%	0.0	-	-	-100.0%	0.0%
Departmental agencies and accounts	-	-	-	0.0	0.0%	0.0%	0.0	-	-	-100.0%	0.0%
Households	-	-	-	0.0	0.0%	0.0%	-	-	-	-100.0%	0.0%
Payments for capital assets	0.2	1.9	2.3	1.0	59.8%	3.6%	0.5	0.7	0.5	-21.5%	1.3%
Machinery and equipment	0.2	1.2	2.0	1.0	59.8%	3.0%	0.5	0.7	0.5	-21.5%	1.3%
Software and other intangible assets	-	0.7	0.3	-	0.0%	0.7%	-	-	-	0.0%	0.0%
Total	27.5	33.8	40.5	45.9	18.6%	100.0%	47.9	50.1	52.4	4.5%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 42.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households											
Social benefits											
Current	–	–	–	33	–	97.1%	–	–	–	-100.0%	94.3%
Employee social benefits	–	–	–	33	–	97.1%	–	–	–	-100.0%	94.3%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	–	–	–	1	–	2.9%	1	–	–	-100.0%	5.7%
Communication	–	–	–	1	–	2.9%	1	–	–	-100.0%	5.7%
Total	–	–	–	34	–	100.0%	1	–	–	-100.0%	100.0%

Personnel information

Table 42.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																			
1. Administration																			
2. Public Sector Innovation																			
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment													Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23	2023/24	Unit cost	2023/24	2023/24	Unit cost	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27				Unit cost		
Centre for Public Service Innovation																			
Salary level	29	2	31	20.7	0.7	34	23.9	0.7	40	28.7	0.7	41	29.9	0.7	43	31.2	0.7	8.3%	100.0%
1 – 6	12	2	12	3.3	0.3	11	3.0	0.3	12	3.2	0.3	12	3.3	0.3	13	3.3	0.3	3.6%	30.8%
7 – 10	2	–	2	1.3	0.6	5	2.7	0.6	8	4.4	0.6	8	4.7	0.6	9	5.2	0.6	25.0%	18.5%
11 – 12	9	–	11	8.4	0.8	11	8.7	0.8	12	9.0	0.8	12	9.5	0.8	13	9.8	0.8	3.6%	30.8%
13 – 16	6	–	5	7.5	1.5	6	9.5	1.5	8	12.1	1.5	8	12.4	1.5	9	13.0	1.5	10.7%	19.9%
Programme	29	2	31	20.7	0.7	34	23.9	0.7	40	28.7	0.7	41	29.9	0.7	43	31.2	0.7	8.3%	100.0%
Programme 1	17	2	17	9.3	0.5	17	10.3	0.6	20	14.0	0.7	21	14.6	0.7	22	15.3	0.7	8.3%	51.0%
Programme 2	12	–	14	11.4	0.8	17	13.6	0.8	19	14.7	0.8	20	15.3	0.8	21	16.0	0.8	8.3%	49.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 42.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	8	6	4	8	5	-14.5%	100.0%	6	6	6	6.3%	100.0%
Sales of goods and services produced by department	5	6	4	8	5	–	87.0%	6	6	6	6.3%	100.0%
Other sales of which:	5	6	4	8	5	–	87.0%	6	6	6	6.3%	100.0%
Insurance collections	5	6	4	8	5	–	87.0%	6	6	6	6.3%	100.0%
Interest	–	–	–	–	–	–	–	–	–	–	–	–
Transactions in financial assets and liabilities	3	–	–	–	–	-100.0%	13.0%	–	–	–	–	–
Total	8	6	4	8	5	-14.5%	100.0%	6	6	6	6.3%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the centre.

Expenditure trends and estimates

Table 42.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
R million											
Executive Support	2.3	1.6	1.8	4.6	26.7%	13.8%	5.3	5.5	5.8	7.8%	21.1%
Corporate Services	6.3	10.1	12.5	11.9	23.8%	54.4%	11.9	12.4	13.0	3.0%	49.0%
Office of the Chief Financial Officer	5.3	5.2	6.1	7.1	10.4%	31.8%	7.3	7.6	8.0	3.8%	29.9%
Total	13.8	17.0	20.4	23.6	19.6%	100.0%	24.4	25.6	26.7	4.2%	100.0%
Change to 2023 Budget estimate											
Economic classification											
Current payments	13.6	15.1	18.4	22.8	18.7%	93.4%	24.1	25.1	26.5	5.1%	98.1%
Compensation of employees	8.0	8.5	9.3	12.8	17.0%	51.5%	14.0	14.6	15.3	6.2%	56.4%
Goods and services	5.7	6.6	9.1	10.1	21.1%	42.0%	10.1	10.5	11.2	3.8%	41.7%
of which:											
Audit costs: External	1.3	1.2	1.2	1.4	2.4%	6.9%	1.6	1.5	1.6	4.0%	6.2%
Computer services	1.0	1.4	2.0	2.0	27.1%	8.6%	2.1	2.2	2.5	7.2%	8.7%
Consultants: Business and advisory services	0.9	0.6	1.3	1.0	3.7%	5.0%	0.5	0.5	0.6	-16.5%	2.6%
Operating leases	1.3	2.0	2.1	3.2	35.9%	11.6%	3.3	3.5	3.6	4.4%	13.6%
Property payments	0.0	0.0	-	-	-100.0%	-	0.4	0.4	0.4	-	1.1%
Travel and subsistence	0.0	0.2	0.4	0.3	88.8%	1.2%	0.5	0.5	0.5	18.3%	1.8%
Transfers and subsidies	-	-	-	0.0	-	-	0.0	-	-	-100.0%	-
Departmental agencies and accounts	-	-	-	0.0	-	-	0.0	-	-	-100.0%	-
Payments for capital assets	0.2	1.8	2.1	0.8	60.1%	6.6%	0.4	0.5	0.2	-33.5%	1.9%
Machinery and equipment	0.2	1.1	1.8	0.8	60.1%	5.3%	0.4	0.5	0.2	-33.5%	1.9%
Software and other intangible assets	-	0.7	0.3	-	-	1.3%	-	-	-	-	-
Total	13.8	17.0	20.4	23.6	19.6%	100.0%	24.4	25.6	26.7	4.2%	100.0%
Proportion of total programme expenditure to vote expenditure	50.2%	50.2%	50.4%	51.5%	-	-	51.0%	51.0%	51.0%	-	-
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	-	-	0.0	-	-	0.0	-	-	-100.0%	-
Communication	-	-	-	0.0	-	-	0.0	-	-	-100.0%	-

Personnel information

Table 42.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27			
Salary level	17	2	17	9.3	0.5	17	10.3	0.6	20	14.0	0.7	21	14.6	0.7	22	15.3	0.7	8.3%	100.0%
1 – 6	8	2	8	2.3	0.3	7	1.9	0.3	7	1.9	0.3	7	1.9	0.3	7	1.9	0.3	-	36.2%
7 – 10	2	-	2	1.3	0.6	3	1.8	0.6	5	2.7	0.6	5	2.7	0.6	5	2.8	0.6	17.3%	21.2%
11 – 12	5	-	5	4.3	0.8	5	4.4	0.8	5	4.7	0.9	6	4.9	0.9	6	5.0	0.9	4.0%	27.6%
13 – 16	2	-	1	1.3	1.3	2	2.2	1.3	3	4.7	1.5	3	5.1	1.5	4	5.5	1.5	32.1%	15.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Public Sector Innovation

Programme purpose

Drive service delivery innovation in the public sector in line with government priorities.

Objectives

- Contribute to improving the delivery of public services by:
 - developing innovative solutions to address service delivery challenges on an ongoing basis
 - investigating challenges in service delivery to identify solutions for possible development, adaptation, piloting and/or replication, in partnership with relevant stakeholders, on an ongoing basis
 - hosting knowledge platforms to unearth, demonstrate, share, encourage and award innovation in the public sector annually.

Subprogrammes

- *Research and Development* establishes the knowledge base in support of the programme to inform the selection, development, testing and piloting of innovative models and solutions with potential.
- *Institutional Support and Replication* facilitates institutional support for, and the demonstration, replication and mainstreaming of innovative solutions for the public sector.
- *Enabling Environment and Stakeholder Management* nurtures and sustains an enabling environment for innovation, entrenches a culture and the practices of innovation in the public sector through innovative platforms and products, and develops and maintains partnerships and stakeholder relations to enhance collaboration.

Expenditure trends and estimates

Table 42.8 Public Sector Innovation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Research and Development	4.6	4.6	5.5	7.0	15.0%	29.8%	7.4	7.7	8.0	4.6%	31.3%
Institutional Support and Replication	3.6	5.0	5.3	6.3	20.9%	27.5%	6.8	7.1	7.4	5.5%	28.7%
Enabling Environment and Stakeholder Management	5.5	7.3	9.3	9.0	17.4%	42.6%	9.3	9.8	10.2	4.5%	40.0%
Total	13.7	16.8	20.1	22.3	17.5%	100.0%	23.5	24.5	25.6	4.8%	100.0%
Change to 2023 Budget estimate				-			-	-	-		
Economic classification											
Current payments	13.7	16.8	19.9	22.1	17.3%	99.3%	23.3	24.3	25.4	4.8%	99.2%
Compensation of employees	10.2	10.6	11.4	13.7	10.2%	62.9%	14.7	15.3	16.0	5.4%	62.1%
Goods and services	3.5	6.2	8.5	8.4	34.3%	36.4%	8.6	9.0	9.4	3.8%	37.1%
of which:											
Computer services	0.2	0.1	0.0	0.1	-19.8%	0.4%	0.6	0.6	0.6	101.2%	2.0%
Consultants: Business and advisory services	1.3	1.4	0.8	1.9	14.2%	7.4%	1.4	1.5	1.6	-5.0%	6.7%
Contractors	0.5	0.8	1.1	0.8	19.2%	4.2%	1.2	1.2	1.3	17.5%	4.6%
Consumable supplies	0.6	1.1	0.7	0.7	9.2%	4.3%	0.8	0.8	0.8	5.0%	3.3%
Travel and subsistence	0.1	0.8	2.9	1.3	128.5%	6.9%	1.4	1.5	1.5	6.3%	5.8%
Venues and facilities	0.2	0.7	1.4	1.2	89.6%	4.6%	1.5	1.6	1.7	12.9%	6.2%
Transfers and subsidies	-	-	-	0.0	-	-	-	-	-	-100.0%	-
Households	-	-	-	0.0	-	-	-	-	-	-100.0%	-
Payments for capital assets	0.0	0.1	0.2	0.1	58.0%	0.7%	0.2	0.2	0.2	18.1%	0.8%
Machinery and equipment	0.0	0.1	0.2	0.1	58.0%	0.7%	0.2	0.2	0.2	18.1%	0.8%
Payments for financial assets	-	0.0	-	-	-	-	-	-	-	-	-
Total	13.7	16.8	20.1	22.3	17.5%	100.0%	23.5	24.5	25.6	4.8%	100.0%
Proportion of total programme expenditure to vote expenditure	49.8%	49.8%	49.6%	48.5%	-	-	49.0%	49.0%	49.0%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	-	-	0.0	-	-	-	-	-	-100.0%	-
Employee social benefits	-	-	-	0.0	-	-	-	-	-	-100.0%	-

Personnel information

Table 42.9 Public Sector Innovation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27			2023/24 - 2026/27				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost		
Public Sector Innovation																			
Salary level	12	-	14	11.4	0.8	17	13.6	0.8	19	14.7	0.8	20	15.3	0.8	21	16.0	0.8	8.3%	100.0%
1 – 6	4	-	4	1.0	0.3	4	1.0	0.3	5	1.3	0.3	5	1.3	0.3	5	1.4	0.3	9.6%	25.2%
7 – 10	-	-	-	-	-	2	0.9	0.6	3	1.7	0.6	3	2.0	0.6	4	2.3	0.6	37.7%	15.6%
11 – 12	4	-	6	4.1	0.7	6	4.3	0.7	6	4.3	0.7	7	4.6	0.7	7	4.7	0.7	3.2%	34.2%
13 – 16	4	-	4	6.2	1.6	5	7.4	1.5	5	7.4	1.5	5	7.4	1.5	5	7.5	1.5	1.0%	24.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

PUBLIC SERVICE COMMISSION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	137.7	0.6	1.4	139.7	145.3	152.4
Leadership and Management Practices	27.1	–	–	27.1	27.7	29.0
Monitoring and Evaluation	21.5	–	–	21.5	22.4	23.4
Integrity and Anti-corruption	37.0	–	–	37.0	37.1	38.9
Provincial Coordination	63.0	–	0.2	63.2	67.6	71.0
Total expenditure estimates	286.3	0.6	1.7	288.5	300.0	314.7

Accounting officer Director-General Public Service Commission

Website www.psc.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Promote constitutional values and the principles of public administration in the public service.

Mandate

The Public Service Commission is an independent institution established in terms of chapter 10 of the Constitution. It derives its mandate from sections 195 and 196 of the Constitution, which set out the values and principles governing public administration. The commission is vested with custodial oversight responsibilities for the public service, and monitors, evaluates and investigates public administration practices. It has the power to issue directives on compliance with personnel procedures relating to recruitment, transfers, promotions and dismissals.

Selected performance indicators

Table 12.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of grievances finalised within 30 days per year	Leadership and Management Practices	Priority 1: A capable, ethical and developmental state	84% (460/549)	76% (358/468)	86% (362/423)	85%	85%	85%	85%
Number of reports on leadership and human resource management practices developed per year	Leadership and Management Practices		3	3	3	5	4	4	3
Number of reports on the management of grievances in the public service produced per year	Leadership and Management Practices		3	3	3	3	3	3	3
Percentage of valid complaints per year finalised within 90 working days of receipt	Integrity and Anti-corruption		94% (16/17)	93% (77/83)	90% (263/293)	85%	85%	85%	85%
Percentage of complex complaints finalised per year	Integrity and Anti-corruption		– ¹	– ¹	– ¹	65%	65%	65%	65%
Percentage of carried-over complaints finalised per year	Integrity and Anti-corruption		– ¹	– ¹	– ¹	100%	100%	100%	100%

1. No historical data available.

Expenditure overview

Over the MTEF period, the commission will continue to promote constitutional values and principles; investigate grievances, conduct research and monitor compliance with the public service monitoring and evaluation system and adherence to applicable procedures and standards of service delivery; and produce reports on human resource management in the public service. The commission's spending is expected to increase at an average annual rate of 1.5 per cent, from R300.8 million in 2023/24 to R314.7 million in 2026/27. Compensation of employees accounts for an estimated 75.5 per cent (R680.5 million) of its budget over the period ahead.

One of the commission's focus areas over the period ahead is to investigate grievances related to labour or human resources lodged by public servants in their respective departments. As such, over the next 3 years, it intends to finalise 85 per cent of grievances received within 30 days by recommending appropriate actions. This is budgeted for in the *Leadership and Management Practices* programme, which is allocated R83.8 million over the medium term.

In fostering service delivery improvements for excellence and inculcating a public administration driven by constitutional values and principles, the commission intends to conduct 20 service delivery inspections by evaluating the performance of government departments and their adherence to constitutional values and principles. For this purpose, R67.3 million is allocated over the medium term in the *Monitoring and Evaluation* programme.

The commission will continue to conduct investigations following the receipt of complaints from the public or of its own accord. Complaints could be related to, among other things, corruption, appointment and procurement irregularities, and the conduct of public servants. The objective of investigations is to identify shortcomings and/or wrongdoing, and provide redress to citizens through the effective and efficient delivery of public services. Accordingly, the commission will continue to manage the functioning of the national anti-corruption hotline and conduct research and advocacy work to promote professional ethics in the public service. To carry out these activities, R113 million is allocated over the MTEF in the *Integrity and Anti-corruption* programme.

Expenditure trends and estimates

Table 12.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Leadership and Management Practices												
3. Monitoring and Evaluation												
4. Integrity and Anti-corruption												
5. Provincial Coordination												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
Programme 1	121.6	121.9	127.9	139.8	4.8%	46.2%	139.7	145.3	152.4	2.9%	47.9%	
Programme 2	26.3	27.7	25.9	28.5	2.7%	9.8%	27.1	27.7	29.0	0.6%	9.3%	
Programme 3	19.6	20.8	21.3	24.3	7.5%	7.8%	21.5	22.4	23.4	-1.2%	7.6%	
Programme 4	34.5	34.0	34.1	42.2	6.9%	13.1%	37.0	37.1	38.9	-2.7%	12.9%	
Programme 5	59.2	61.3	69.7	65.9	3.7%	23.1%	63.2	67.6	71.0	2.5%	22.2%	
Subtotal	261.2	265.8	278.9	300.8	4.8%	100.0%	288.5	300.0	314.7	1.5%	100.0%	
Total	261.2	265.8	278.9	300.8	4.8%	100.0%	288.5	300.0	314.7	1.5%	100.0%	
Change to 2023							(16.5)	(18.4)	(18.3)			
Budget estimate												

Table 12.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	254.8	260.4	275.8	298.1	5.4%	98.4%	286.3	297.8	312.3	1.6%	99.2%
Compensation of employees	203.0	204.8	206.7	232.1	4.6%	76.5%	217.4	226.0	237.1	0.7%	75.8%
Goods and services ¹	51.9	55.7	69.0	66.0	8.4%	21.9%	68.9	71.8	75.3	4.5%	23.4%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	2.0	5.1	4.2	4.5	31.2%	1.4%	4.4	4.6	4.9	2.5%	1.5%
Communication	3.8	3.6	3.4	4.4	5.4%	1.4%	5.2	5.4	5.7	8.4%	1.7%
Computer services	7.8	8.6	11.4	10.7	11.1%	3.5%	11.7	13.2	12.8	6.3%	4.0%
Consultants: Business and advisory services	3.6	2.4	2.6	3.2	-3.8%	1.1%	4.8	4.0	5.2	17.3%	1.4%
Operating leases	21.7	21.3	20.4	23.3	2.4%	7.8%	23.2	24.1	25.3	2.7%	8.0%
Property payments	3.0	4.2	4.5	4.4	13.4%	1.5%	4.4	4.6	4.8	2.5%	1.5%
Transfers and subsidies¹	2.0	1.9	1.2	0.6	-34.4%	0.5%	0.6	0.6	0.6	2.6%	0.2%
Foreign governments and international organisations	0.1	0.0	-	0.0	-27.0%	0.0%	0.0	0.0	0.0	2.8%	0.0%
Households	1.9	1.9	1.2	0.5	-34.8%	0.5%	0.5	0.5	0.6	2.5%	0.2%
Payments for capital assets	4.3	3.4	1.9	2.1	-21.0%	1.1%	1.7	1.7	1.8	-5.1%	0.6%
Buildings and other fixed structures	0.0	-	-	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Machinery and equipment	4.3	3.4	1.9	2.1	-20.9%	1.1%	1.7	1.7	1.8	-5.1%	0.6%
Payments for financial assets	0.0	0.0	0.1	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	261.2	265.8	278.9	300.8	4.8%	100.0%	288.5	300.0	314.7	1.5%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 12.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	1 166	722	465	688	-16.1%	98.3%	-	-	-	-100.0%	88.9%
Employee social benefits	1 166	722	465	688	-16.1%	98.3%	-	-	-	-100.0%	88.9%
Provinces and municipalities											
Municipal bank accounts											
Current	14	15	3	20	12.6%	1.7%	21	22	23	4.8%	11.1%
Vehicle licences	14	15	3	20	12.6%	1.7%	21	22	23	4.8%	11.1%
Total	1 180	737	468	708	-15.7%	100.0%	21	22	23	-68.1%	100.0%

Personnel information

Table 12.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number of posts estimated for 31 March 2024															Average: Expenditure/ Total (%)		
		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Public Service Commission																			
Programme	293	21	365	206.7	0.6	456	232.1	0.5	375	217.4	0.6	378	226.0	0.6	395	237.1	0.6	-4.7%	100.0%
Programme 1	116	3	110	70.4	0.6	111	81.4	0.7	103	77.3	0.8	105	80.4	0.8	105	84.3	0.8	-1.8%	26.5%
Programme 2	27	2	54	25.1	0.5	72	27.6	0.4	68	26.0	0.4	68	26.6	0.4	70	27.9	0.4	-0.7%	17.4%
Programme 3	21	1	55	19.8	0.4	76	22.8	0.3	55	20.1	0.4	55	20.9	0.4	58	21.9	0.4	-8.9%	15.2%
Programme 4	41	2	70	32.3	0.5	118	38.9	0.3	70	35.1	0.5	70	35.2	0.5	73	37.0	0.5	-14.6%	20.7%
Programme 5	88	13	76	59.1	0.8	79	61.4	0.8	79	58.8	0.7	79	62.9	0.8	88	65.9	0.7	3.7%	20.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 12.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)	
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26			2026/27
R thousand													
Departmental receipts	844	398	362	385	135	-45.7%	100.0%	235	235	245	22.0%	100.0%	
Sales of goods and services produced by department	121	117	117	135	135	3.7%	28.2%	135	135	135	-	63.5%	
Other sales	121	117	117	135	135	3.7%	28.2%	135	135	135	-	63.5%	
of which:													
Parking	55	65	52	65	65	5.7%	13.6%	65	65	65	-	30.6%	
Commission on insurance	66	52	65	70	70	2.0%	14.5%	70	70	70	-	32.9%	
Interest, dividends and rent on land	42	17	14	25	-	-100.0%	4.2%	10	10	10	-	3.5%	
Interest	42	17	14	25	-	-100.0%	4.2%	10	10	10	-	3.5%	
Sales of capital assets	-	37	9	10	-	-	2.6%	-	-	10	-	1.2%	
Transactions in financial assets and liabilities	681	227	222	215	-	-100.0%	65.0%	90	90	90	-	31.8%	
Total	844	398	362	385	135	-45.7%	100.0%	235	235	245	22.0%	100.0%	

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 12.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Public Service Commission	17.9	18.7	20.6	26.1	13.4%	16.3%	24.5	25.4	26.7	0.7%	17.8%	
Management	17.9	16.2	15.9	18.4	0.9%	13.4%	15.6	16.2	17.0	-2.7%	11.6%	
Corporate Services	23.4	24.9	29.7	27.2	5.2%	20.6%	28.7	29.9	31.3	4.8%	20.3%	
Property Management	22.8	23.3	22.4	25.5	3.8%	18.4%	25.2	26.2	27.5	2.5%	18.1%	
Chief Financial Officer	39.6	38.9	39.4	42.6	2.4%	31.4%	45.7	47.6	49.9	5.4%	32.2%	
Total	121.6	121.9	127.9	139.8	4.8%	100.0%	139.7	145.3	152.4	2.9%	100.0%	
Change to 2023 Budget estimate				-			(7.1)	(8.0)	(7.9)			
Economic classification	116.3	117.9	125.4	137.5	5.7%	97.2%	137.7	143.2	150.2	3.0%	98.5%	
Current payments	68.6	67.4	70.4	81.4	5.9%	56.3%	77.3	80.4	84.3	1.2%	56.0%	
Compensation of employees	68.6	67.4	70.4	81.4	5.9%	56.3%	77.3	80.4	84.3	1.2%	56.0%	
Goods and services	47.7	50.5	55.0	56.1	5.6%	40.9%	60.4	62.8	65.9	5.5%	42.5%	
of which:												
Audit costs: External	2.0	5.1	4.2	4.5	31.2%	3.1%	4.4	4.6	4.9	2.5%	3.2%	
Communication	2.6	2.1	1.9	3.0	4.0%	1.9%	3.7	3.9	4.1	11.2%	2.5%	
Computer services	7.8	8.6	11.4	10.6	11.0%	7.5%	11.7	13.2	12.8	6.4%	8.4%	
Consultants: Business and advisory services	3.5	2.1	2.2	2.5	-11.4%	2.0%	4.0	3.2	4.4	21.1%	2.4%	
Operating leases	21.2	20.8	19.7	22.6	2.2%	16.5%	22.4	23.3	24.4	2.6%	16.1%	
Property payments	2.5	3.4	3.2	3.4	10.4%	2.5%	3.5	3.6	3.8	3.3%	2.5%	
Transfers and subsidies	1.1	0.9	0.8	0.5	-24.7%	0.6%	0.6	0.6	0.6	7.5%	0.4%	
Foreign governments and international organisations	0.1	0.0	-	0.0	-27.0%	-	0.0	0.0	0.0	2.8%	-	
Households	1.0	0.8	0.8	0.5	-24.6%	0.6%	0.5	0.5	0.6	7.8%	0.4%	
Payments for capital assets	4.2	3.2	1.7	1.9	-23.6%	2.1%	1.4	1.5	1.6	-5.5%	1.1%	
Buildings and other fixed structures	0.0	-	-	-	-100.0%	-	-	-	-	-	-	
Machinery and equipment	4.2	3.2	1.7	1.9	-23.5%	2.1%	1.4	1.5	1.6	-5.5%	1.1%	
Payments for financial assets	0.0	0.0	0.1	-	-100.0%	-	-	-	-	-	-	
Total	121.6	121.9	127.9	139.8	4.8%	100.0%	139.7	145.3	152.4	2.9%	100.0%	
Proportion of total programme expenditure to vote expenditure	46.6%	45.9%	45.9%	46.5%	-	-	48.4%	48.4%	48.4%	-	-	

Table 12.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	1.0	0.8	0.8	0.5	-24.6%	0.6%	0.5	0.5	0.6	7.8%	0.4%
Employee social benefits	1.0	0.8	0.8	0.5	-24.6%	0.6%	0.5	0.5	0.6	7.8%	0.4%
Foreign governments and international organisations											
Current	0.1	0.0	-	0.0	-27.0%	-	0.0	0.0	0.0	2.8%	-
Association of African Public Services Commissions	0.1	0.0	-	0.0	-27.0%	-	0.0	0.0	0.0	2.8%	-

Personnel information

Table 12.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27					
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24		2024/25		2025/26		2026/27									
Salary level			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
	116	3	110	70.4	0.6	111	81.4	0.7	103	77.3	0.8	105	80.4	0.8	105	84.3	0.8	-1.8%	100.0%
1 – 6	35	-	35	9.8	0.3	34	9.4	0.3	30	8.2	0.3	32	8.5	0.3	32	8.5	0.3	-1.6%	30.2%
7 – 10	45	-	40	20.6	0.5	42	17.6	0.4	37	17.9	0.5	37	17.9	0.5	37	19.9	0.5	-3.4%	36.2%
11 – 12	10	-	13	8.1	0.6	8	3.6	0.5	8	4.5	0.6	8	4.5	0.6	8	5.4	0.7	-	7.3%
13 – 16	26	-	18	31.9	1.8	25	44.4	1.8	25	40.3	1.6	25	43.1	1.7	25	44.1	1.8	-0.3%	23.3%
Other	-	3	4	0.1	0.0	3	6.4	2.0	3	6.4	2.0	3	6.4	2.0	3	6.4	2.0	-	3.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Leadership and Management Practices

Programme purpose

Promote sound public service leadership, human resource management, labour relations and labour practices.

Objectives

- Improve labour relations in the public service by investigating grievances lodged with the commission, drafting communication on emerging grievance management trends to guide the public service and conducting awareness campaigns on an ongoing basis.
- Promote effective and efficient leadership and human resource management in the public service by conducting research in these areas on an ongoing basis.

Subprogrammes

- *Labour Relations Improvement* promotes labour relations and practices through the timeous investigation of properly referred grievances and the provision of best practices in the public service.
- *Leadership and Human Resource Reviews* identifies and promotes sound human resource management and leadership practices in the public administration.
- *Programme Management: Leadership and Management Practices* provides overall management services to the programme.

Expenditure trends and estimates

Table 12.8 Leadership and Management Practices expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Labour Relations Improvement	14.9	16.0	14.3	14.6	-0.6%	55.1%	14.5	15.1	15.8	2.7%	53.4%
Leadership and Human Resource Reviews	9.3	9.5	9.3	11.6	7.6%	36.7%	9.9	10.3	10.8	-2.4%	38.0%
Programme Management: Leadership and Management Practices	2.1	2.1	2.3	2.3	3.0%	8.1%	2.7	2.3	2.4	1.4%	8.6%
Total	26.3	27.7	25.9	28.5	2.7%	100.0%	27.1	27.7	29.0	0.6%	100.0%
Change to 2023 Budget estimate				-			(2.5)	(2.7)	(2.7)		
Economic classification											
Current payments	26.2	27.6	25.9	28.4	2.7%	99.8%	27.1	27.7	29.0	0.7%	99.9%
Compensation of employees	25.9	27.3	25.1	27.6	2.2%	97.7%	26.0	26.6	27.9	0.3%	96.3%
Goods and services	0.4	0.3	0.7	0.8	31.3%	2.1%	1.0	1.1	1.1	10.9%	3.7%
of which:											
Catering: Departmental activities	-	0.0	0.1	0.1	-	0.2%	0.0	0.0	0.0	-31.7%	0.2%
Communication	0.2	0.3	0.1	0.2	8.2%	0.7%	0.2	0.2	0.2	1.7%	0.8%
Consumable supplies	-	-	0.0	0.0	-	-	0.0	0.0	0.0	-47.7%	-
Consumables: Stationery, printing and office supplies	0.2	0.0	0.1	(0.1)	-179.8%	0.2%	0.2	0.2	0.2	-240.1%	0.5%
Travel and subsistence	0.0	0.0	0.2	0.5	225.0%	0.7%	0.4	0.4	0.4	-5.8%	1.6%
Venues and facilities	-	-	0.1	-	-	0.1%	0.2	0.2	0.2	-	0.5%
Transfers and subsidies	0.1	0.1	0.0	0.1	-4.0%	0.2%	-	-	-	-100.0%	-
Households	0.1	0.1	0.0	0.1	-4.0%	0.2%	-	-	-	-100.0%	-
Payments for capital assets	-	-	-	0.0	-	-	-	-	-	-100.0%	-
Machinery and equipment	-	-	-	0.0	-	-	-	-	-	-100.0%	-
Total	26.3	27.7	25.9	28.5	2.7%	100.0%	27.1	27.7	29.0	0.6%	100.0%
Proportion of total programme expenditure to vote expenditure	10.1%	10.4%	9.3%	9.5%	-	-	9.4%	9.2%	9.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.0	0.1	-4.0%	0.2%	-	-	-	-100.0%	-
Employee social benefits	0.1	0.1	0.0	0.1	-4.0%	0.2%	-	-	-	-100.0%	-

Personnel information

Table 12.9 Leadership and Management Practices personnel numbers and cost by salary level¹

Leadership and Management Practices	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)	
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate								
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27									
Salary level	27	2	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
1-6	2	-	10	0.4	0.0	28	4.2	0.1	27	3.9	0.1	28	4.0	0.1	28	4.0	0.1
7-10	3	-	9	1.3	0.1	9	2.6	0.3	8	2.4	0.3	8	2.4	0.3	9	3.0	0.3
11-12	13	-	21	13.4	0.6	21	12.0	0.6	20	9.8	0.5	20	11.0	0.6	21	11.8	0.6
13-16	9	-	11	10.0	0.9	11	8.8	0.8	10	9.1	0.9	10	9.1	0.9	10	9.1	0.9
Other	-	2	3	0.1	0.0	3	0.0	0.0	3	0.8	0.3	3	0.0	0.0	3	0.0	0.0

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Monitoring and Evaluation

Programme purpose

Establish a high standard of service delivery, monitoring and good governance in the public service.

Objective

- Improve the functionality of the public service by conducting evaluations to assess its performance and determine whether the values and principles of the public administration are being upheld on an ongoing basis.

Subprogrammes

- *Governance Monitoring* provides institutional assessments and programme evaluations that support policy and management decisions.
- *Service Delivery and Compliance Evaluations* provides participative evaluations, including evaluation of service delivery models and processes to support policy and management decisions.
- *Programme Management: Monitoring and Evaluation* provides overall management services to the programme.

Expenditure trends and estimates

Table 12.10 Monitoring and Evaluation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Governance Monitoring	9.0	9.0	9.1	11.2	7.5%	44.4%	9.6	9.9	10.4	-2.2%	44.8%
Service Delivery and Compliance Evaluations	8.5	9.5	10.0	10.0	5.5%	44.3%	9.8	10.2	10.6	2.0%	44.3%
Programme Management: Monitoring and Evaluation	2.0	2.3	2.3	3.1	15.2%	11.3%	2.2	2.3	2.4	-8.5%	10.9%
Total	19.6	20.8	21.3	24.3	7.5%	100.0%	21.5	22.4	23.4	-1.2%	100.0%
Change to 2023 Budget estimate				-			(1.2)	(1.4)	(1.4)		
Economic classification											
Current payments	19.3	20.3	21.1	24.3	7.9%	98.9%	21.5	22.4	23.4	-1.2%	100.0%
Compensation of employees	19.1	19.6	19.8	22.8	6.2%	94.4%	20.1	20.9	21.9	-1.3%	93.7%
Goods and services	0.3	0.8	1.3	1.5	78.3%	4.5%	1.4	1.4	1.5	-	6.3%
of which:											
Administrative fees	-	-	0.0	-	-	-	-	-	-	-	-
Communication	0.2	0.2	0.1	0.2	0.4%	0.7%	0.2	0.2	0.2	3.8%	0.7%
Consultants: Business and advisory services	-	0.2	0.1	0.5	-	0.9%	0.5	0.5	0.5	2.8%	2.2%
Consumables: Stationery, printing and office supplies	0.1	0.1	0.1	(0.0)	-133.9%	0.3%	0.2	0.2	0.2	-483.3%	0.5%
Travel and subsistence	0.0	0.2	0.7	1.0	915.1%	2.3%	0.6	0.6	0.6	-16.4%	3.1%
Venues and facilities	-	-	0.2	(0.0)	-	0.3%	0.0	0.0	0.0	-237.5%	-
Transfers and subsidies	0.2	0.5	0.2	-	-100.0%	1.1%	-	-	-	-	-
Households	0.2	0.5	0.2	-	-100.0%	1.1%	-	-	-	-	-
Total	19.6	20.8	21.3	24.3	7.5%	100.0%	21.5	22.4	23.4	-1.2%	100.0%
Proportion of total programme expenditure to vote expenditure	7.5%	7.8%	7.7%	8.1%	-	-	7.5%	7.5%	7.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.2	0.5	0.2	-	-100.0%	1.1%	-	-	-	-	-
Employee social benefits	0.2	0.5	0.2	-	-100.0%	1.1%	-	-	-	-	-

Personnel information

Table 12.11 Monitoring and Evaluation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Monitoring and Evaluation			55	19.8	0.4	76	22.8	0.3	55	20.1	0.4	55	20.9	0.4	58	21.9	0.4		
Salary level	21	1																	
1 – 6	2	–	10	0.5	0.1	31	4.5	0.1	10	2.0	0.2	10	2.0	0.2	11	2.2	0.2	-30.4%	25.2%
7 – 10	3	–	12	1.3	0.1	12	5.5	0.5	12	5.5	0.5	12	5.5	0.5	12	5.5	0.5	–	19.7%
11 – 12	7	–	16	6.7	0.4	16	1.3	0.1	16	4.2	0.3	16	4.8	0.3	17	5.2	0.3	2.2%	26.7%
13 – 16	9	–	12	11.3	0.9	12	11.5	1.0	12	8.4	0.7	12	8.6	0.7	13	9.1	0.7	2.7%	20.1%
Other	–	1	5	0.0	0.0	5	0.0	0.0	5	0.0	0.0	5	0.0	0.0	5	0.0	0.0	–	8.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Integrity and Anti-corruption

Programme purpose

Undertake public administration investigations, analyse and refer cases of alleged corruption to respective departments for investigation, and scrutinise the financial disclosure forms of senior managers to ensure an integrity-driven public service and administration.

Objectives

- Improve public administration practices by investigating appointment and procurement irregularities, in particular, to promote good governance in the public service on an ongoing basis.
- Promote professional ethical conduct over the medium term by scrutinising financial disclosure forms, monitoring the implementation of the commission's recommendations on cases of financial misconduct, conducting workshops to promote and create awareness of the code of conduct and managing the national anti-corruption hotline by referring cases to relevant departments for further investigation.

Subprogrammes

- *Public Administration Investigations* investigates and improves public administration practices, makes recommendations to departments on the promotion of good governance and issues directives on compliance with the Public Service Act (1994).
- *Professional Ethics* promotes ethical conduct among public servants through the management of the financial disclosure framework and the national anti-corruption hotline; and provides advice on professional and ethical conduct in the public service.
- *Programme Management: Integrity and Anti-Corruption* provides overall management services to the programme.

Expenditure trends and estimates

Table 12.12 Integrity and Anti-corruption expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Public Administration Investigations	12.1	9.5	11.2	14.3	5.8%	32.5%	12.2	12.6	13.3	-2.4%	33.7%
Professional Ethics	20.4	20.4	20.5	21.7	2.1%	57.3%	21.3	22.1	23.2	2.3%	56.9%
Programme Management: Integrity and Anti-corruption	2.1	4.1	2.4	6.3	44.4%	10.2%	3.6	2.3	2.4	-27.2%	9.3%
Total	34.5	34.0	34.1	42.2	6.9%	100.0%	37.0	37.1	38.9	-2.7%	100.0%
Change to 2023 Budget estimate				-			(2.1)	(2.3)	(2.3)		
Economic classification											
Current payments	34.0	33.6	34.0	42.1	7.5%	99.3%	37.0	37.1	38.9	-2.6%	100.0%
Compensation of employees	33.3	33.0	32.3	38.9	5.3%	95.0%	35.1	35.2	37.0	-1.7%	94.2%
Goods and services	0.6	0.6	1.7	3.2	71.3%	4.3%	1.9	1.8	1.9	-15.8%	5.8%
<i>of which:</i>											
<i>Catering: Departmental activities</i>	0.0	0.0	0.0	0.2	212.4%	0.2%	0.2	0.2	0.2	-2.5%	0.6%
<i>Communication</i>	0.2	0.2	0.3	0.5	39.5%	0.8%	0.4	0.5	0.5	1.4%	1.2%
<i>Consultants: Business and advisory services</i>	0.1	0.0	0.3	0.3	60.4%	0.4%	0.3	0.3	0.3	2.5%	0.7%
<i>Consumables: Stationery, printing and office supplies</i>	0.3	0.3	0.2	0.0	-50.0%	0.5%	0.3	0.3	0.3	112.3%	0.6%
<i>Travel and subsistence</i>	0.1	0.0	0.7	1.6	142.9%	1.7%	0.6	0.6	0.6	-26.7%	2.2%
<i>Venues and facilities</i>	-	-	0.1	(0.0)	-	0.1%	0.1	-	-	-100.0%	0.1%
Transfers and subsidies	0.5	0.4	0.1	0.0	-67.0%	0.7%	-	-	-	-100.0%	-
Households	0.5	0.4	0.1	0.0	-67.0%	0.7%	-	-	-	-100.0%	-
Payments for capital assets	-	-	0.0	0.0	-	-	-	-	-	-100.0%	-
Machinery and equipment	-	-	0.0	0.0	-	-	-	-	-	-100.0%	-
Total	34.5	34.0	34.1	42.2	6.9%	100.0%	37.0	37.1	38.9	-2.7%	100.0%
Proportion of total programme expenditure to vote expenditure	13.2%	12.8%	12.2%	14.0%	-	-	12.8%	12.4%	12.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	0.4	0.1	0.0	-67.0%	0.7%	-	-	-	-100.0%	-
Employee social benefits	0.5	0.4	0.1	0.0	-67.0%	0.7%	-	-	-	-100.0%	-

Personnel information

Table 12.13 Integrity and Anti-corruption personnel numbers and cost by salary level¹

Integrity and Anti-corruption	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Salary level	41	2	70	32.3	0.5	118	38.9	0.3	70	35.1	0.5	70	35.2	0.5	73	37.0	0.5	-14.6%	100.0%
1 – 6	2	-	11	0.7	0.1	58	7.6	0.1	11	3.0	0.3	11	3.0	0.3	11	3.0	0.3	-42.7%	27.5%
7 – 10	19	-	24	10.7	0.4	24	10.7	0.4	24	10.7	0.4	24	10.7	0.4	25	11.0	0.4	1.4%	29.2%
11 – 12	11	-	16	8.7	0.5	16	8.2	0.5	16	8.2	0.5	16	8.2	0.5	17	8.7	0.5	2.0%	20.1%
13 – 16	9	-	12	12.1	1.0	12	12.4	1.0	12	12.1	1.0	12	12.1	1.0	13	13.1	1.0	2.7%	14.8%
Other	-	2	7	0.0	0.0	7	0.0	0.0	7	1.1	0.2	7	1.2	0.2	7	1.2	0.2	-	8.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Provincial Coordination

Programme purpose

Ensure the effective coordination of operations for the execution of the Public Service Commission's mandate at the provincial level.

Objective

- Provide support to ensure effective leadership in the public service, and sound human resources management, labour relations and labour practices by conducting provincial visits on an ongoing basis.

Subprogramme

- *Provincial Operations* oversees the operations of the Public Service Commission at the provincial level.

Expenditure trends and estimates

Table 12.14 Provincial Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Provincial Operations	59.2	61.3	69.7	65.9	3.7%	100.0%	63.2	67.6	71.0	2.5%	100.0%
Total	59.2	61.3	69.7	65.9	3.7%	100.0%	63.2	67.6	71.0	2.5%	100.0%
Change to 2023 Budget estimate				-			(3.6)	(4.1)	(4.1)		
Economic classification											
Current payments	59.0	61.0	69.4	65.7	3.6%	99.6%	63.0	67.4	70.7	2.5%	99.7%
Compensation of employees	56.1	57.4	59.1	61.4	3.0%	91.4%	58.8	62.9	65.9	2.4%	93.0%
Goods and services	2.9	3.6	10.3	4.3	14.1%	8.2%	4.2	4.6	4.8	3.6%	6.7%
of which:						-					-
Communication	0.7	0.8	0.9	0.7	-0.6%	1.2%	0.7	0.7	0.7	2.6%	1.0%
Consumable supplies	0.1	0.1	0.2	0.2	27.1%	0.3%	0.2	0.2	0.2	0.3%	0.3%
Consumables: Stationery, printing and office supplies	0.5	0.3	0.6	0.6	5.2%	0.8%	0.5	0.6	0.6	2.5%	0.9%
Operating leases	0.5	0.5	0.8	0.8	14.3%	1.0%	0.8	0.8	0.8	2.6%	1.2%
Property payments	0.5	0.7	1.3	0.9	23.0%	1.4%	0.9	1.0	1.0	2.6%	1.4%
Travel and subsistence	0.3	0.6	3.9	0.9	46.6%	2.2%	0.9	0.9	0.9	2.3%	1.3%
Transfers and subsidies	0.0	0.1	0.1	-	-100.0%	0.1%	-	-	-	-	-
Households	0.0	0.1	0.1	-	-100.0%	0.1%	-	-	-	-	-
Payments for capital assets	0.1	0.2	0.2	0.2	22.5%	0.3%	0.2	0.2	0.2	2.6%	0.3%
Machinery and equipment	0.1	0.2	0.2	0.2	22.5%	0.3%	0.2	0.2	0.2	2.6%	0.3%
Total	59.2	61.3	69.7	65.9	3.7%	100.0%	63.2	67.6	71.0	2.5%	100.0%
Proportion of total programme expenditure to vote expenditure	22.7%	23.1%	25.0%	21.9%	-	-	21.9%	22.5%	22.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.1	0.1	-	-100.0%	0.1%	-	-	-	-	-
Employee social benefits	0.0	0.1	0.1	-	-100.0%	0.1%	-	-	-	-	-

Personnel information

Table 12.15 Provincial Coordination personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/ Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Provincial Coordination	88	13	76	59.1	0.8	79	61.4	0.8	79	58.8	0.7	79	62.9	0.8	88	65.9	0.7	3.7%	100.0%
Salary level			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
1-6	22	-	21	5.5	0.3	21	5.5	0.3	21	5.5	0.3	21	5.5	0.3	23	6.0	0.3	3.1%	26.4%
7-10	22	-	20	12.1	0.6	20	12.1	0.6	20	12.1	0.6	20	12.1	0.6	24	13.8	0.6	6.7%	25.9%
11-12	35	-	29	30.0	1.0	29	29.4	1.0	29	27.7	1.0	29	29.7	1.0	32	30.5	1.0	3.2%	36.6%
13-16	9	-	6	10.4	1.7	9	14.4	1.6	9	13.6	1.5	9	15.6	1.7	9	15.6	1.7	-	11.1%
Other	-	13	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

PUBLIC WORKS AND INFRASTRUCTURE

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	551.8	0.9	6.4	559.1	594.0	622.5
Intergovernmental Coordination	54.4	6.1	0.3	60.8	63.5	66.4
Expanded Public Works Programme	386.6	1 867.2	0.7	2 254.5	2 317.6	2 424.2
Property and Construction Industry Policy and Research	209.3	4 464.4	0.2	4 673.9	4 861.1	5 083.9
Prestige Policy	54.8	6.7	2.3	63.8	68.4	71.4
Total expenditure estimates	1 256.9	6 345.3	9.9	7 612.1	7 904.6	8 268.5

Executive authority: Minister of Public Works and Infrastructure
 Accounting officer: Director-General of Public Works and Infrastructure
 Website: www.publicworks.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Provide policy formulation for, and coordination, regulation and oversight of, the public works sector in relation to the accommodation, housing, land and infrastructure needs of national departments. Enhance intergovernmental relations by coordinating concurrent public works functions. Lead and direct the implementation of the national expanded public works programme. Promote growth, job creation and transformation in the construction and property industries.

Mandate

As set out in the Government Immovable Asset Management Act (2007), the Department of Public Works and Infrastructure is mandated to be the custodian and portfolio manager of government's immovable assets. Since the creation of the Property Management Trading Entity in 2015/16, the department's role includes policy formulation, coordination, regulation and oversight relating to the provision of accommodation and expert built environment services to client departments at the national level; and, through the entity, the planning, acquisition, management and disposal of immovable assets in the department's custody. The department is further mandated to coordinate and provide strategic leadership in initiatives for the creation of jobs through the implementation of the expanded public works programme. The planning and implementation of public works is constitutionally designated as a concurrent function exercised at the national and provincial levels of government.

Selected performance indicators

Table 13.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of beneficiaries participating in the department's skills pipeline intervention programmes per year	Intergovernmental Coordination	Priority 5: Spatial integration, human settlements and Local government	1 009	2 008	1 100	1 200	1 200	1 300	1 300

Table 13.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of reports prepared on work opportunities in the expanded public works programme's reporting system by public bodies per year	Expanded Public Works Programme	Priority 2: Economic transformation and job creation	-1	-1	4	4	4	4	4
Number of integrated reports on the status of strategic integrated projects developed per year	Property and Construction Industry Policy and Research		-1	-1	4	4	4	4	4
Number of planned state events supported with movable structures per year	Prestige Policy	Priority 1: A capable, ethical and developmental state	1	6	5	6	8	8	8

1. New indicator.

Expenditure overview

Over the medium term, the department will continue to focus on creating work opportunities by leading and coordinating the expanded public works programme, providing policy and sector oversight, building state capacity to facilitate skills development and strengthen the skills pipeline, and supporting sponsors of priority public infrastructure projects.

Expenditure is expected to decrease at an average annual rate of 0.5 per cent, from R8.4 billion in 2023/24 to R8.3 billion in 2026/27. An estimated 81.8 per cent (R19.8 billion) of the department's total budget over the next 3 years is allocated to transfers and subsidies for the operations of its entities, the payment of wages by non-profit institutions for people employed through the expanded public works programme, and for conditional grants to provinces and municipalities for implementing the expanded public works programme.

An estimated 16.7 per cent (R4 billion) of spending over the period ahead is allocated to compensation of employees (R1.9 million) and goods and services (R2 million). To accommodate Cabinet-approved reductions of R5 billion over the MTEF period, the department will reduce its transfers and subsidies budget by R4.8 billion, its goods and services budget by R176.7 million, and its payments for capital assets budget by R3.8 million. To absorb the reductions, the department has stopped, suspended or delayed certain projects.

Of the Cabinet-approved reductions, transfers and subsidies to entities have been reduced by R54.1 million over the medium term. This is due to the devolution of funds for management services from the Property Management Trading Entity to the South African Human Rights Commission and Public Protector of South Africa to enable these institutions to budget and pay for their own accommodation. In addition, R2.5 billion of the reductions over the period ahead entail reprioritising funds from transfers to the expanded public works programme's non-state sector and integrated grants for provinces and municipalities towards government's presidential employment stimulus. The decrease in the budget for the expanded public works programme has resulted in a reduction in planned work opportunities for the programme.

Coordinating the expanded public works programme

The department will continue to lead and coordinate the expanded public works programme, which aims to create work opportunities using labour-intensive methods across the 3 spheres of government. An estimated R6.1 billion is allocated over the medium term for transfers and subsidies, mainly to public bodies such as provinces and municipalities across government, including non-profit organisations, to carry out activities as part of the programme. In its efforts to continually improve the programme, the department plans to monitor and evaluate reports and impact studies on the programme's implementation over the period ahead, and provide a targeted 200 public bodies with technical support in the infrastructure, social, environment and culture sectors.

All departmental activities related to the expanded public works programme are carried out through the *Expanded Public Works Programme* programme, which is allocated R7 billion over the next 3 years. Of this amount, an estimated R658.6 million will be spent on compensation of employees for the administration of the expanded public works programme, and an estimated R604.9 million is allocated for goods and services, particularly for data capturing and verification, monitoring and evaluation.

Providing policy and legislative oversight

The department plays an oversight role in the implementation of key legislation and policy frameworks in the public works sector. These include the Intergovernmental Relations Framework Act (2005) and the district development model, which guide the implementation of the public works function at the provincial and municipal levels. The department gives effect to these frameworks by supporting joint programmes across all 3 spheres of government through its provision of coordination and intervention services, which are aimed at improving the coherence and impact of government's service delivery across the country. The department's work in this regard involves regular meetings with sector governance structures such as the committee of the public works and infrastructure minister and members of the executive council. For the department to carry out its oversight role, R83.3 million is allocated over the period ahead in the *Intergovernmental Relations and Coordination* subprogramme in the *Intergovernmental Coordination* programme.

Building state capacity to strengthen the skills pipeline

Central to the department's work is building state capacity in the property management and built environment sectors. To improve the delivery of infrastructure in the public works sector, the department plans to increase the productive capacity of built environment graduates. This is facilitated by the department's skills pipeline strategy, which makes provision for technical bursary schemes, internships, learnerships, property management training and artisan development, with structured workplace training to expedite professional development and registration. Accordingly, the department will aim to increase the number of beneficiaries participating in skills pipeline intervention programmes, such as the economic reconstruction and recovery programme, from 1 200 in 2023/24 to 1 300 in 2026/27. For this purpose, R90 million is allocated over the period ahead in the *Professional Services* subprogramme in the *Intergovernmental Coordination* programme.

Providing support to public infrastructure projects

The department's Infrastructure South Africa division provides direct support through the allocation of project preparation services to sponsors of priority public infrastructure projects with the aim of expediting investor-friendly projects. The department will support sponsors with business planning packaging, pre-feasibility and feasibility studies, technical designs, and legal and regulatory approvals in line with the Infrastructure Development Act (2014), as amended. To prepare these projects, R563.4 million over the period ahead is allocated in the *Infrastructure Development Coordination* subprogramme in the *Property and Construction Industry Policy and Research* programme.

Expenditure trends and estimates

Table 13.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Intergovernmental Coordination											
3. Expanded Public Works Programme											
4. Property and Construction Industry Policy and Research											
5. Prestige Policy											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Programme 1	384.3	416.5	501.1	542.1	12.1%	5.8%	559.1	594.0	622.5	4.7%	7.2%
Programme 2	42.3	44.2	47.8	59.8	12.2%	0.6%	60.8	63.5	66.4	3.6%	0.8%
Programme 3	2 412.1	2 811.5	2 982.8	2 958.1	7.0%	35.0%	2 254.5	2 317.6	2 424.2	-6.4%	30.9%
Programme 4	4 643.8	4 757.2	4 329.0	4 777.7	1.0%	58.0%	4 673.9	4 861.1	5 083.9	2.1%	60.3%
Programme 5	48.5	52.8	49.4	68.3	12.1%	0.7%	63.8	68.4	71.4	1.5%	0.8%
Subtotal	7 531.0	8 082.2	7 910.2	8 406.0	3.7%	100.0%	7 612.1	7 904.6	8 268.5	-0.5%	100.0%
Total	7 531.0	8 082.2	7 910.2	8 406.0	3.7%	100.0%	7 612.1	7 904.6	8 268.5	-0.5%	100.0%
Change to 2023 Budget estimate				-			(1 555.5)	(1 664.4)	(1 738.9)		
Economic classification											
Current payments	721.4	777.0	942.7	1 182.7	17.9%	11.3%	1 256.9	1 328.9	1 390.8	5.6%	16.0%
Compensation of employees	485.0	497.4	514.2	562.6	5.1%	6.4%	622.4	640.5	669.8	6.0%	7.8%
Goods and services ¹	236.4	279.6	428.6	620.1	37.9%	4.9%	634.5	688.4	721.0	5.2%	8.3%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Administrative fees	36.3	45.8	89.2	91.9	36.3%	0.8%	87.0	90.6	94.8	1.0%	1.1%
Computer services	36.0	27.8	31.7	34.7	-1.2%	0.4%	39.9	46.2	48.9	12.1%	0.5%
Consultants: Business and advisory services	19.8	36.5	65.3	186.8	111.4%	1.0%	200.6	213.2	221.7	5.9%	2.6%
Agency and support/outsourced services	45.7	41.2	35.5	55.5	6.7%	0.6%	75.3	83.4	86.8	16.1%	0.9%
Operating leases	27.6	25.7	70.6	71.3	37.2%	0.6%	70.4	70.6	73.3	0.9%	0.9%
Travel and subsistence	8.5	16.3	40.2	50.2	80.9%	0.4%	63.1	66.6	70.4	11.9%	0.8%
Transfers and subsidies¹	6 807.0	7 299.2	6 955.7	7 201.2	1.9%	88.5%	6 345.3	6 565.2	6 866.7	-1.6%	83.8%
Provinces and municipalities	1 580.5	1 594.2	1 636.3	1 548.5	-0.7%	19.9%	1 177.5	1 192.5	1 247.2	-7.0%	16.0%
Departmental agencies and accounts	4 402.1	4 526.4	4 087.7	4 378.8	-0.2%	54.5%	4 333.8	4 505.3	4 712.4	2.5%	55.7%
Foreign governments and international organisations	29.0	28.3	28.4	34.2	5.6%	0.4%	33.9	36.2	37.7	3.3%	0.4%
Public corporations and private enterprises	209.3	181.0	160.7	177.5	-5.3%	2.3%	102.8	106.1	111.0	-14.5%	1.5%
Non-profit institutions	578.5	956.1	1 032.7	1 052.4	22.1%	11.3%	689.6	716.9	750.0	-10.7%	10.0%
Households	7.6	13.3	9.9	9.8	8.5%	0.1%	7.7	8.0	8.4	-4.8%	0.1%
Payments for capital assets	2.4	6.0	10.1	22.0	108.7%	0.1%	9.9	10.5	11.0	-20.6%	0.2%
Machinery and equipment	2.4	6.0	10.1	22.0	108.7%	0.1%	9.9	10.5	11.0	-20.6%	0.2%
Payments for financial assets	0.2	0.1	1.6	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	7 531.0	8 082.2	7 910.2	8 406.0	3.7%	100.0%	7 612.1	7 904.6	8 268.5	-0.5%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 13.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	1 188	2 023	3 887	3 275	40.2%	–	1 737	1 771	1 856	-17.2%	–
Employee social benefits	1 188	2 023	3 887	3 275	40.2%	–	1 737	1 771	1 856	-17.2%	–
Other transfers to households											
Current	6 440	11 233	6 003	6 479	0.2%	0.1%	5 991	6 259	6 547	0.3%	0.1%
Other transfers to households	1 367	4 807	–	108	-57.1%	–	–	–	–	-100.0%	–
Bursaries Non-employees: Infrastructure-related studies	5 073	6 426	6 003	6 371	7.9%	0.1%	5 991	6 259	6 547	0.9%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	4 402 071	4 526 375	4 087 700	4 378 839	-0.2%	61.5%	4 333 819	4 505 339	4 712 429	2.5%	66.5%
Agrément South Africa	29 027	33 078	33 951	34 082	5.5%	0.5%	31 902	33 166	34 695	0.6%	0.5%
Construction Industry Development Board	72 443	78 166	80 012	80 320	3.5%	1.1%	75 183	78 161	81 764	0.6%	1.2%
Council for the Built Environment	48 813	53 528	54 495	54 704	3.9%	0.7%	51 205	53 234	55 688	0.6%	0.8%
Construction Education and Training Authority	595	572	581	571	-1.4%	–	646	675	706	7.3%	–
Property Management Trading Entity	4 239 987	4 349 655	3 912 823	4 202 442	-0.3%	59.1%	4 168 392	4 333 155	4 532 308	2.6%	63.9%
Parliamentary Villages Management Board	11 206	11 376	5 838	6 720	-15.7%	0.1%	6 491	6 948	7 268	2.6%	0.1%
Foreign governments and international organisations											
Current	29 013	28 265	28 432	34 202	5.6%	0.4%	33 859	36 241	37 718	3.3%	0.5%
Commonwealth War Graves Commission	29 013	28 265	28 432	34 202	5.6%	0.4%	33 859	36 241	37 718	3.3%	0.5%
Provinces and municipalities											
Municipal bank accounts											
Current	748 046	758 694	778 396	748 985	–	10.7%	560 113	567 291	593 281	-7.5%	9.2%
Vehicle licences	7	1	1	10	12.6%	–	10	10	10	–	–
Expanded public works programme integrated grant for municipalities	748 039	758 693	778 395	748 975	–	10.7%	560 103	567 281	593 271	-7.5%	9.2%
Provincial revenue funds											
Current	832 499	835 460	857 946	799 515	-1.3%	11.8%	617 345	625 257	653 902	-6.5%	10.0%
Expanded public works programme integrated grant for provinces	419 262	421 016	433 098	403 602	-1.3%	5.9%	311 641	315 635	330 095	-6.5%	5.0%
Social sector expanded public works programme incentive grant for provinces	413 237	414 444	424 848	395 913	-1.4%	5.8%	305 704	309 622	323 807	-6.5%	4.9%
Non-profit institutions											
Current	578 484	956 134	1 032 693	1 052 431	22.1%	12.8%	689 582	716 901	749 950	-10.7%	11.9%
Various institutions: Non-state sector programme	578 484	956 134	1 032 693	1 052 431	22.1%	12.8%	689 582	716 901	749 950	-10.7%	11.9%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	209 301	180 972	160 675	177 522	-5.3%	2.6%	102 835	106 111	111 003	-14.5%	1.8%
Independent Development Trust	148 501	93 000	70 300	81 800	-18.0%	1.4%	–	–	–	-100.0%	0.3%
Industrial Development Corporation	60 800	87 972	90 375	95 722	16.3%	1.2%	102 835	106 111	111 003	5.1%	1.5%
Total	6 807 042	7 299 156	6 955 732	7 201 248	1.9%	100.0%	6 345 281	6 565 170	6 866 686	-1.6%	100.0%

Personnel information

Table 13.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																				
1. Administration																				
2. Intergovernmental Coordination																				
3. Expanded Public Works Programme																				
4. Property and Construction Industry Policy and Research																				
5. Prestige Policy																				
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27								
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost			Unit cost				
Public Works and Infrastructure		793	32	682	514.2	0.8	683	542.6	0.8	756	622.4	0.8	725	640.5	0.9	707	669.8	0.9	1.2%	100.0%
Salary level	793	32	682	514.2	0.8	683	542.6	0.8	756	622.4	0.8	725	640.5	0.9	707	669.8	0.9	1.2%	100.0%	
1 – 6	154	7	144	41.5	0.3	138	42.0	0.3	167	53.3	0.3	159	53.5	0.3	149	52.6	0.4	2.6%	21.3%	
7 – 10	307	8	261	154.8	0.6	261	161.7	0.6	289	191.1	0.7	269	189.7	0.7	262	196.3	0.8	0.1%	37.7%	
11 – 12	212	7	179	183.8	1.0	191	203.8	1.1	202	227.7	1.1	199	237.9	1.2	199	252.0	1.3	1.4%	27.5%	
13 – 16	117	9	95	129.3	1.4	91	130.1	1.4	95	145.0	1.5	95	153.7	1.6	95	162.8	1.7	1.5%	13.0%	
Other	3	1	3	4.8	1.6	3	5.1	1.7	3	5.4	1.8	3	5.7	1.9	3	6.1	2.0	-0.0%	0.4%	
Programme	793	32	682	514.2	0.8	683	542.6	0.8	756	622.4	0.8	725	640.5	0.9	707	669.8	0.9	1.2%	100.0%	
Programme 1	463	28	393	262.4	0.7	386	272.1	0.7	432	318.9	0.7	417	328.1	0.8	408	343.1	0.8	1.8%	57.2%	
Programme 2	41	1	33	32.6	1.0	41	40.2	1.0	40	42.4	1.1	39	43.7	1.1	38	45.7	1.2	-1.9%	5.5%	
Programme 3	229	2	204	172.6	0.8	198	177.6	0.9	226	205.4	0.9	214	211.6	1.0	208	221.3	1.1	1.7%	29.5%	
Programme 4	21	1	15	18.0	1.2	20	22.2	1.1	19	23.4	1.2	18	24.0	1.3	17	25.1	1.4	-4.1%	2.6%	
Programme 5	39	–	37	28.4	0.8	39	30.6	0.8	38	32.3	0.8	36	33.2	0.9	36	34.7	1.0	-2.6%	5.2%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 13.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	9 076	15 468	33 315	1 816	1 816	-41.5%	100.0%	1 786	1 671	1 736	-1.5%	100.0%
Sales of goods and services produced by department	316	318	318	305	305	-1.2%	2.1%	320	345	370	6.7%	19.1%
Sales by market establishments	116	113	109	130	130	3.9%	0.8%	135	145	150	4.9%	8.0%
of which:												
Market establishment:	116	113	109	130	130	3.9%	0.8%	135	145	150	4.9%	8.0%
Rental parking:												
Covered and open												
Administrative fees	1	1	–	–	–	-100.0%	–	5	–	–	–	0.1%
of which:												
Servitude rights	1	1	–	–	–	-100.0%	–	5	–	–	–	0.1%
Other sales	199	204	209	175	175	-4.2%	1.3%	180	200	220	7.9%	11.1%
of which:												
Tender documents	199	204	209	–	–	-100.0%	1.0%	–	–	–	–	–
Services rendered:	–	–	–	175	175	–	0.3%	180	200	220	7.9%	11.1%
Commission on insurance and garnishees												
Sales of scrap, waste, arms and other used current goods	–	1	5	2	2	–	–	7	7	7	51.8%	0.3%
of which:												
Sales: Scrap	–	1	5	2	2	–	–	–	–	–	-100.0%	–
Sales: Waste	–	–	–	–	–	–	–	7	7	7	–	0.3%
Fines, penalties and forfeits	–	–	3	–	–	–	–	–	–	–	–	–
Interest, dividends and rent on land	7 553	11 056	17 862	1 100	1 100	-47.4%	63.0%	800	850	850	-8.2%	51.4%
Interest	7 553	11 056	17 862	1 100	1 100	-47.4%	63.0%	800	850	850	-8.2%	51.4%
Sales of capital assets	–	–	–	–	–	–	–	200	–	–	–	2.9%
Transactions in financial assets and liabilities	1 207	4 093	15 127	409	409	-30.3%	34.9%	459	469	509	7.6%	26.3%
Total	9 076	15 468	33 315	1 816	1 816	-41.5%	100.0%	1 786	1 671	1 736	-1.5%	100.0%

Programme 1: Administration

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 13.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	27.7	30.9	40.5	42.9	15.7%	7.7%	45.8	47.3	50.2	5.4%	8.0%
Management	82.4	95.1	96.5	107.9	9.4%	20.7%	122.4	128.9	133.2	7.3%	21.2%
Corporate Services	198.3	215.9	236.2	256.7	9.0%	49.2%	259.6	276.4	291.5	4.3%	46.8%
Finance and Supply Chain Management	37.5	43.1	44.7	45.4	6.6%	9.3%	49.9	51.9	54.4	6.2%	8.7%
Office Accommodation	38.5	31.5	83.2	89.2	32.3%	13.1%	81.4	89.5	93.3	1.5%	15.2%
Total	384.3	416.5	501.1	542.1	12.1%	100.0%	559.1	594.0	622.5	4.7%	100.0%
Change to 2023 Budget estimate							(9.7)	(1.1)	0.2		
Economic classification											
Current payments	381.4	409.5	488.1	526.6	11.4%	97.9%	551.8	586.4	614.5	5.3%	98.3%
Compensation of employees	252.2	257.6	262.4	284.1	4.0%	57.3%	318.9	328.1	343.1	6.5%	55.0%
Goods and services	129.1	151.9	225.7	242.5	23.4%	40.6%	232.8	258.4	271.4	3.8%	43.4%
of which:											
Audit costs: External	8.6	12.8	11.0	11.1	8.7%	2.4%	13.3	14.0	14.7	9.9%	2.3%
Computer services	36.0	27.8	31.7	34.7	-1.2%	7.1%	39.9	46.2	48.9	12.1%	7.3%
Legal services	7.0	26.2	20.3	19.3	40.1%	4.0%	18.5	19.0	20.1	1.3%	3.3%
Operating leases	25.6	24.3	69.5	70.5	40.2%	10.3%	70.0	70.1	72.9	1.1%	12.2%
Property payments	15.1	8.1	14.6	20.0	9.7%	3.1%	12.0	19.8	20.8	1.4%	3.1%
Travel and subsistence	3.5	7.6	18.7	26.0	95.2%	3.0%	35.3	35.5	37.9	13.4%	5.8%
Transfers and subsidies	1.7	3.6	3.0	2.4	13.2%	0.6%	0.9	0.9	0.9	-28.2%	0.2%
Provinces and municipalities	0.0	0.0	0.0	0.0	14.5%	-	0.0	0.0	0.0	-	-
Households	1.7	3.6	3.0	2.4	13.2%	0.6%	0.9	0.9	0.9	-28.3%	0.2%
Payments for capital assets	1.1	3.4	8.7	13.0	126.1%	1.4%	6.4	6.7	7.1	-18.2%	1.4%
Machinery and equipment	1.1	3.4	8.7	13.0	126.1%	1.4%	6.4	6.7	7.1	-18.2%	1.4%
Payments for financial assets	0.2	0.1	1.3	-	-100.0%	0.1%	-	-	-	-	-
Total	384.3	416.5	501.1	542.1	12.1%	100.0%	559.1	594.0	622.5	4.7%	100.0%
Proportion of total programme expenditure to vote expenditure	5.1%	5.2%	6.3%	6.4%	-	-	7.3%	7.5%	7.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.8	0.9	3.0	2.3	44.9%	0.4%	0.9	0.9	0.9	-27.2%	0.2%
Employee social benefits	0.8	0.9	3.0	2.3	44.9%	0.4%	0.9	0.9	0.9	-27.2%	0.2%
Other transfers to households											
Current	0.9	2.7	-	0.1	-50.9%	0.2%	-	-	-	-100.0%	-
Other transfers to households	0.9	2.7	-	0.1	-50.9%	0.2%	-	-	-	-100.0%	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	14.5%	-	0.0	0.0	0.0	-	-
Vehicle licences	0.0	0.0	0.0	0.0	14.5%	-	0.0	0.0	0.0	-	-

Personnel information

Table 13.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
2022/23			2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27								
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Administration	463	28	393	262.4	0.7	386	272.1	0.7	432	318.9	0.7	417	328.1	0.8	408	343.1	0.8	1.8%	100.0%
1 – 6	122	7	113	31.7	0.3	109	32.4	0.3	129	40.0	0.3	125	40.9	0.3	119	40.8	0.3	3.0%	29.3%
7 – 10	200	7	168	99.2	0.6	161	99.8	0.6	176	116.2	0.7	167	116.9	0.7	163	121.9	0.7	0.5%	40.6%
11 – 12	83	7	66	66.2	1.0	70	72.6	1.0	77	84.5	1.1	75	87.3	1.2	75	92.5	1.2	2.3%	18.1%
13 – 16	56	7	44	60.6	1.4	44	62.3	1.4	48	73.0	1.5	48	77.4	1.6	48	82.0	1.7	2.9%	11.4%
Other	2	-	2	4.7	2.4	2	5.0	2.5	2	5.3	2.6	2	5.6	2.8	2	5.9	3.0	-	0.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Intergovernmental coordination

Programme purpose

Promote sound sectoral and intergovernmental relations and strategic partnerships. Coordinate with provinces on immovable asset registers, construction and property management, and the reporting of performance information within the public works sector.

Objectives

- Coordinate the updating of immovable asset registers, the construction and management of state infrastructure, the implementation of the Government Immovable Asset Management Act (2007) and performance information reporting within the public works sector by holding regular meetings and engagements with provinces over the medium term.
- Ensure coordination in the public works sector through the development, implementation and monitoring of the approved sector plan by holding regular meetings over the medium term.
- Coordinate and manage the supply of built environment skills to support the delivery of state infrastructure by ensuring 3 800 built environment graduates participate in the department's skills pipeline strategy over the medium term.

Subprogrammes

- *Monitoring, Evaluation and Reporting* promotes good governance by supporting provinces in strengthening their governance and coordination capabilities.
- *Intergovernmental Relations and Coordination* improves the coordination and alignment of public works sector policies and programmes by providing oversight, intervention and support services to provinces.
- *Professional Services* contributes to the development of competent, skilled and motivated built environment professionals through supported learning interventions and focused experiential learning processes.

Expenditure trends and estimates

Table 13.8 Intergovernmental Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Monitoring, Evaluation and Reporting	3.5	3.7	4.1	5.7	17.4%	8.8%	5.6	5.8	6.1	2.3%	9.2%
Intergovernmental Relations and Coordination	20.5	19.7	19.7	25.6	7.7%	44.0%	26.6	27.7	29.0	4.2%	43.5%
Professional Services	18.3	20.9	23.9	28.5	15.9%	47.2%	28.6	30.0	31.4	3.3%	47.3%
Total	42.3	44.2	47.8	59.8	12.2%	100.0%	60.8	63.5	66.4	3.6%	100.0%
Change to 2023 Budget estimate				-			(2.4)	(2.0)	(2.1)		
Economic classification	36.7	37.3	41.2	52.9	13.0%	86.6%	54.4	56.8	59.4	3.9%	89.2%
Current payments											
Compensation of employees	33.2	32.0	32.6	40.2	6.5%	71.1%	42.4	43.7	45.7	4.4%	68.7%
Goods and services	3.4	5.3	8.6	12.8	54.8%	15.5%	12.0	13.1	13.7	2.3%	20.5%
of which:											
Administrative fees	0.0	0.2	0.3	0.5	122.7%	0.5%	0.5	0.6	0.6	6.4%	0.9%
Catering: Departmental activities	0.0	-	0.4	0.6	175.9%	0.5%	0.4	0.7	0.7	7.3%	1.0%
Consultants: Business and advisory services	-	0.4	1.0	0.8	-	1.1%	0.5	0.6	0.6	-8.0%	0.9%
Consumables: Stationery, printing and office supplies	0.1	0.3	0.4	0.8	106.1%	0.8%	0.7	0.7	0.7	-3.5%	1.2%
Travel and subsistence	1.1	1.6	2.9	4.4	61.1%	5.1%	5.2	5.7	5.9	10.3%	8.5%
Venues and facilities	0.1	1.8	3.4	2.5	178.9%	4.0%	3.0	3.1	3.2	9.0%	4.7%
Transfers and subsidies	5.6	6.8	6.4	6.5	5.0%	13.0%	6.1	6.3	6.6	0.9%	10.2%
Households	5.6	6.8	6.4	6.5	5.0%	13.0%	6.1	6.3	6.6	0.9%	10.2%
Payments for capital assets	0.1	0.1	0.0	0.4	94.1%	0.3%	0.3	0.4	0.4	-0.1%	0.6%
Machinery and equipment	0.1	0.1	0.0	0.4	94.1%	0.3%	0.3	0.4	0.4	-0.1%	0.6%
Payments for financial assets	-	0.0	0.1	-	-	0.1%	-	-	-	-	-
Total	42.3	44.2	47.8	59.8	12.2%	100.0%	60.8	63.5	66.4	3.6%	100.0%
Proportion of total programme expenditure to vote expenditure	0.6%	0.5%	0.6%	0.7%	-	-	0.8%	0.8%	0.8%	-	-

Table 13.8 Intergovernmental Coordination expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million										
Households											
Social benefits											
Current	0.1	0.4	0.4	0.1	13.0%	0.5%	0.1	0.1	0.1	0.7%	0.1%
Employee social benefits	0.1	0.4	0.4	0.1	13.0%	0.5%	0.1	0.1	0.1	0.7%	0.1%
Other transfers to households											
Current	5.5	6.4	6.0	6.4	4.9%	12.5%	6.0	6.3	6.5	0.9%	10.0%
Other transfers to households	0.5	–	–	–	-100.0%	0.2%	–	–	–	–	–
Bursaries Non-employees:	5.1	6.4	6.0	6.4	7.9%	12.3%	6.0	6.3	6.5	0.9%	10.0%
Infrastructure-related studies											

Personnel information

Table 13.9 Intergovernmental Coordination personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27			Unit cost	
Intergovernmental Coordination			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	41	1	33	32.6	1.0	41	40.2	1.0	40	42.4	1.1	39	43.7	1.1	38	45.7	1.2	-1.9%	100.0%
1 – 6	–	–	–	–	–	–	–	–	–	–	–	0	0.0	0.2	0	0.0	0.2	–	0.0%
7 – 10	14	1	11	5.7	0.5	16	8.1	0.5	16	8.6	0.5	16	9.1	0.6	15	9.0	0.6	-2.4%	39.6%
11 – 12	13	–	10	10.5	1.1	14	15.3	1.1	14	16.0	1.2	13	15.7	1.2	13	16.6	1.3	-2.9%	33.7%
13 – 16	14	–	12	16.4	1.4	11	16.8	1.6	11	17.9	1.7	11	18.9	1.8	11	20.1	1.9	–	26.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Expanded Public Works Programme

Programme purpose

Coordinate the implementation of the expanded public works programme, which aims to create work opportunities and provide training for unskilled, marginalised and unemployed people.

Objectives

- Monitor and evaluate the implementation of public employment programmes within the expanded public works programme over the medium term by:
 - supporting 200 public bodies in implementing public employment programmes within the expanded public works programme in the infrastructure, social, environment and culture sectors
 - preparing quarterly reports on work opportunities reported in the expanded public works programme reporting system.

Subprogrammes

- *Expanded Public Works Programme: Monitoring and Evaluation* reports on and monitors the outputs of the expanded public works programme, and evaluates the effect of the work opportunities and training on unskilled, marginalised and unemployed people.
- *Expanded Public Works Programme: Infrastructure* aims to ensure that publicly funded construction and maintenance infrastructure projects are implemented using labour-intensive methods to create work opportunities.

- *Expanded Public Works Programme: Operations* facilitates the creation of work opportunities in the environmental, culture, non-state and social sectors.
- *Expanded Public Works Programme: Partnership Support* coordinates and supports national, provincial and municipal programmes of the expanded public works programme, and provides an enabling environment for training, enterprise development and communication across the 4 sectors of the expanded public works programme.
- *Expanded Public Works Programme: Public Employment Coordinating Commission* consolidates progress reports on the implementation of public employment programmes such as the expanded public works programme, and produces strategic reports for the interministerial committee on public employment programmes.

Expenditure trends and estimates

Table 13.10 Expanded Public Works Programme expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
Expanded Public Works Programme: Monitoring and Evaluation	39.4	40.5	44.1	52.7	10.2%	1.6%	59.2	64.0	67.0	8.4%	2.4%
Expanded Public Works Programme: Infrastructure	1 251.8	1 253.7	1 279.0	1 243.2	-0.2%	45.0%	979.2	996.4	1 042.0	-5.7%	42.8%
Expanded Public Works Programme: Operations	1 050.9	1 444.4	1 576.4	1 573.1	14.4%	50.6%	1 120.2	1 156.6	1 209.5	-8.4%	50.8%
Expanded Public Works Programme: Partnership Support	64.4	66.2	76.9	83.4	9.0%	2.6%	86.0	89.0	93.2	3.7%	3.5%
Expanded Public Works Programme: Public Employment Coordinating Commission	5.7	6.7	6.5	5.6	-0.5%	0.2%	9.9	11.7	12.5	30.4%	0.4%
Total	2 412.1	2 811.5	2 982.8	2 958.1	7.0%	100.0%	2 254.5	2 317.6	2 424.2	-6.4%	100.0%
Change to 2023 Budget estimate				-			(972.1)	(1 051.3)	(1 099.1)		
Economic classification											
Current payments	252.0	260.3	312.8	356.0	12.2%	10.6%	386.6	407.2	426.0	6.2%	15.8%
Compensation of employees	160.1	164.1	172.6	185.6	5.1%	6.1%	205.4	211.6	221.3	6.0%	8.3%
Goods and services	91.9	96.2	140.1	170.4	22.8%	4.5%	181.2	195.6	204.7	6.3%	7.6%
of which:											
Administrative fees	32.0	44.7	87.8	90.1	41.1%	2.3%	84.4	87.8	91.8	0.7%	3.6%
Consultants: Business and advisory services	7.7	4.2	2.1	4.9	-14.1%	0.2%	4.3	5.5	6.1	7.4%	0.2%
Agency and support/outsourced services	43.5	37.7	26.1	48.2	3.5%	1.4%	66.1	73.5	76.4	16.6%	2.7%
Consumables: Stationery, printing and office supplies	0.7	0.3	1.2	1.4	28.5%	-	1.8	2.0	2.1	12.5%	0.1%
Travel and subsistence	3.6	5.5	14.2	15.9	64.7%	0.4%	17.5	19.2	20.3	8.4%	0.7%
Venues and facilities	0.0	-	1.4	1.9	878.4%	-	1.4	1.6	1.7	-2.7%	0.1%
Transfers and subsidies	2 159.4	2 550.4	2 669.5	2 601.2	6.4%	89.4%	1 867.2	1 909.7	1 997.4	-8.4%	84.1%
Provinces and municipalities	1 580.5	1 594.2	1 636.3	1 548.5	-0.7%	57.0%	1 177.4	1 192.5	1 247.2	-7.0%	51.9%
Non-profit institutions	578.5	956.1	1 032.7	1 052.4	22.1%	32.4%	689.6	716.9	750.0	-10.7%	32.2%
Households	0.3	0.1	0.4	0.3	-1.6%	-	0.2	0.2	0.2	-10.7%	-
Payments for capital assets	0.8	0.7	0.4	0.8	3.1%	-	0.7	0.8	0.8	-1.4%	-
Machinery and equipment	0.8	0.7	0.4	0.8	3.1%	-	0.7	0.8	0.8	-1.4%	-
Payments for financial assets	0.0	0.0	0.2	-	-100.0%	-	-	-	-	-	-
Total	2 412.1	2 811.5	2 982.8	2 958.1	7.0%	100.0%	2 254.5	2 317.6	2 424.2	-6.4%	100.0%
Proportion of total programme expenditure to vote expenditure	32.0%	34.8%	37.7%	35.2%	-	-	29.6%	29.3%	29.3%	-	-

Table 13.10 Expanded Public Works Programme expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.3	0.1	0.4	0.3	-1.6%	–	0.2	0.2	0.2	-10.7%	–
Employee social benefits	0.3	0.1	0.4	0.3	-1.6%	–	0.2	0.2	0.2	-10.7%	–
Provinces and municipalities											
Municipal bank accounts											
Current	748.0	758.7	778.4	749.0	–	27.2%	560.1	567.3	593.3	-7.5%	24.8%
Expanded public works programme integrated grant for municipalities	748.0	758.7	778.4	749.0	–	27.2%	560.1	567.3	593.3	-7.5%	24.8%
Provincial revenue funds											
Current	832.5	835.5	857.9	799.5	-1.3%	29.8%	617.3	625.3	653.9	-6.5%	27.1%
Expanded public works programme integrated grant for provinces	419.3	421.0	433.1	403.6	-1.3%	15.0%	311.6	315.6	330.1	-6.5%	13.7%
Social sector expanded public works programme incentive grant for provinces	413.2	414.4	424.8	395.9	-1.4%	14.8%	305.7	309.6	323.8	-6.5%	13.4%
Non-profit institutions											
Current	578.5	956.1	1 032.7	1 052.4	22.1%	32.4%	689.6	716.9	750.0	-10.7%	32.2%
Various institutions: Non-state sector programme	578.5	956.1	1 032.7	1 052.4	22.1%	32.4%	689.6	716.9	750.0	-10.7%	32.2%

Personnel information

Table 13.11 Expanded Public Works Programme personnel numbers and cost by salary level¹

Expanded Public Works Programme	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	229	2	204	172.6	0.8	198	177.6	0.9	226	205.4	0.9	214	211.6	1.0	208	221.3	1.1	1.7%	100.0%
1 – 6	30	–	28	8.8	0.3	26	8.5	0.3	35	12.1	0.3	31	11.3	0.4	27	10.5	0.4	1.2%	14.0%
7 – 10	61	–	55	31.6	0.6	52	32.4	0.6	66	44.0	0.7	59	41.8	0.7	57	43.0	0.8	3.0%	27.7%
11 – 12	102	–	90	93.5	1.0	92	100.3	1.1	96	110.6	1.1	96	117.3	1.2	96	124.2	1.3	1.6%	45.0%
13 – 16	35	1	30	38.7	1.3	27	36.4	1.3	27	38.7	1.4	27	41.0	1.5	27	43.4	1.6	–	12.8%
Other	1	1	1	0.1	0.1	1	0.1	0.1	1	0.1	0.1	1	0.1	0.1	1	0.1	0.1	–	0.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Property and Construction Industry Policy and Research

Programme purpose

Promote the growth and transformation of the construction and property industries. Promote a standardised approach and best practice in construction and immovable asset management in the public sector.

Objectives

- Promote growth, transformation and competition in the property sector by conducting research and developing policies, legislation and best practices over the medium term.
- Coordinate the strategic integrated projects and phase 2 of the national infrastructure plan over the medium term.

Subprogrammes

- *Construction Policy Development Programme* creates an enabling environment for transforming the construction industry by developing appropriate legislation and implementing monitoring mechanisms for the sector. This subprogramme aims to facilitate the transformation and regulation of the construction industry for economic growth and development.
- *Property Policy Development Programme* provides leadership and guidance on the transformation of the property industry. It also promotes uniformity and best practices on immovable asset management in the public sector through policy development, sets best practice standards for compiling and maintaining immovable asset registers, and provides administrative rights over state and private land through guidelines. This subprogramme aims to ensure effective and efficient strategic leadership in immovable asset management and in the delivery of infrastructure programmes through the development of guidelines on immovable asset performance and condition assessments.
- *Construction Industry Development Board* transfers funds to the Construction Industry Development Board annually.
- *Council for the Built Environment* transfers funds to the Council for the Built Environment annually.
- *Independent Development Trust* transfers funds to the Independent Development Trust annually.
- *Construction Education and Training Authority* aims to influence training and skills development across the construction industry.
- *Property Management Trading Entity* transfers funds to the Property Management Trading Entity annually.
- *Assistance to Organisations for the Preservation of National Memorials* provides funding to the Commonwealth War Graves Commission and the United Nations for maintaining national memorials.
- *Infrastructure Development Coordination* coordinates sectoral planning for and the implementation of development and investment in public infrastructure.

Expenditure trends and estimates

Table 13.12 Property and Construction Industry Policy and Research expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Construction Policy Development Programme	34.0	38.5	41.0	43.8	8.8%	0.8%	42.9	44.8	46.9	2.3%	0.9%
Property Policy Development Programme	8.9	10.9	8.5	11.7	9.6%	0.2%	11.8	12.6	13.2	4.3%	0.3%
Construction Industry Development Board	72.4	78.2	80.0	80.3	3.5%	1.7%	75.2	78.2	81.8	0.6%	1.6%
Council for the Built Environment	48.8	53.5	54.5	54.7	3.9%	1.1%	51.2	53.2	55.7	0.6%	1.1%
Independent Development Trust	148.5	93.0	70.3	81.8	-18.0%	2.1%	–	–	–	-100.0%	0.4%
Construction Education and Training Authority	0.6	0.6	0.6	0.6	-1.4%	–	0.6	0.7	0.7	7.3%	–
Property Management Trading Entity	4 240.0	4 349.7	3 912.8	4 202.4	-0.3%	90.3%	4 168.4	4 333.2	4 532.3	2.6%	88.9%
Assistance to Organisations for the Preservation of National Memorials	29.0	28.3	28.4	34.2	5.6%	0.6%	33.9	36.2	37.7	3.3%	0.7%
Infrastructure Development Coordination	61.6	104.6	132.8	268.2	63.3%	3.1%	289.9	302.1	315.6	5.6%	6.1%
Total	4 643.8	4 757.2	4 329.0	4 777.7	1.0%	100.0%	4 673.9	4 861.1	5 083.9	2.1%	100.0%
Change to 2023 Budget estimate				–			(568.3)	(608.4)	(636.1)		

Table 13.12 Property and Construction Industry Policy and Research expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	14.6	30.6	58.0	193.3	136.7%	1.6%	209.3	219.8	229.5	5.9%	4.4%
Compensation of employees	10.3	16.1	18.0	22.2	29.0%	0.4%	23.4	24.0	25.1	4.2%	0.5%
Goods and services	4.3	14.4	40.0	171.2	242.7%	1.2%	186.0	195.8	204.4	6.1%	3.9%
<i>of which:</i>											
Advertising	0.4	0.5	0.0	0.2	-18.0%	-	0.1	0.1	0.1	-20.1%	-
Communication	0.1	0.1	0.1	0.1	22.2%	-	0.1	0.1	0.1	7.0%	-
Consultants: Business and advisory services	0.1	10.0	37.1	166.3	1030.9%	1.2%	183.2	192.5	200.9	6.5%	3.8%
Agency and support/outsourced services	1.7	0.8	-	0.3	-43.1%	-	0.9	1.3	1.4	63.5%	-
Consumables: Stationery, printing and office supplies	-	-	0.3	0.2	-	-	0.1	0.1	0.1	-15.9%	-
Travel and subsistence	0.1	0.7	2.4	1.6	178.9%	-	1.5	1.6	1.6	0.2%	-
Transfers and subsidies	4 629.2	4 726.6	4 271.0	4 584.2	-0.3%	98.4%	4 464.4	4 641.1	4 854.3	1.9%	95.6%
Departmental agencies and accounts	4 390.9	4 515.0	4 081.9	4 372.1	-0.1%	93.8%	4 327.3	4 498.4	4 705.2	2.5%	92.3%
Foreign governments and international organisations	29.0	28.3	28.4	34.2	5.6%	0.6%	33.9	36.2	37.7	3.3%	0.7%
Public corporations and private enterprises	209.3	181.0	160.7	177.5	-5.3%	3.9%	102.8	106.1	111.0	-14.5%	2.6%
Households	-	2.3	-	0.4	-	-	0.4	0.4	0.4	0.3%	-
Payments for capital assets	0.0	0.0	0.0	0.2	97.4%	-	0.2	0.2	0.2	-7.8%	-
Machinery and equipment	0.0	0.0	0.0	0.2	97.4%	-	0.2	0.2	0.2	-7.8%	-
Total	4 643.8	4 757.2	4 329.0	4 777.7	1.0%	100.0%	4 673.9	4 861.1	5 083.9	2.1%	100.0%
Proportion of total programme expenditure to vote expenditure	61.7%	58.9%	54.7%	56.8%	-	-	61.4%	61.5%	61.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	0.2	-	0.4	-	-	0.4	0.4	0.4	0.3%	-
Employee social benefits	-	0.2	-	0.4	-	-	0.4	0.4	0.4	0.3%	-
Other transfers to households											
Current	-	2.1	-	-	-	-	-	-	-	-	-
Other transfers to households	-	2.1	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	4 390.9	4 515.0	4 081.9	4 372.1	-0.1%	93.8%	4 327.3	4 498.4	4 705.2	2.5%	92.3%
Agrément South Africa	29.0	33.1	34.0	34.1	5.5%	0.7%	31.9	33.2	34.7	0.6%	0.7%
Construction Industry Development Board	72.4	78.2	80.0	80.3	3.5%	1.7%	75.2	78.2	81.8	0.6%	1.6%
Council for the Built Environment	48.8	53.5	54.5	54.7	3.9%	1.1%	51.2	53.2	55.7	0.6%	1.1%
Construction Education and Training Authority	0.6	0.6	0.6	0.6	-1.4%	-	0.6	0.7	0.7	7.3%	-
Property Management Trading Entity	4 240.0	4 349.7	3 912.8	4 202.4	-0.3%	90.3%	4 168.4	4 333.2	4 532.3	2.6%	88.9%
Foreign governments and international organisations											
Current	29.0	28.3	28.4	34.2	5.6%	0.6%	33.9	36.2	37.7	3.3%	0.7%
Commonwealth War Graves Commission	29.0	28.3	28.4	34.2	5.6%	0.6%	33.9	36.2	37.7	3.3%	0.7%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	209.3	181.0	160.7	177.5	-5.3%	3.9%	102.8	106.1	111.0	-14.5%	2.6%
Independent Development Trust	148.5	93.0	70.3	81.8	-18.0%	2.1%	-	-	-	-100.0%	0.4%
Industrial Development Corporation	60.8	88.0	90.4	95.7	16.3%	1.8%	102.8	106.1	111.0	5.1%	2.1%

Personnel information

Table 13.13 Property and Construction Industry Policy and Research personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
Property and Construction Industry Policy and Research			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Salary level	21	1	15	18.0	1.2	20	22.2	1.1	19	23.4	1.2	18	24.0	1.3	17	25.1	1.4	-4.1%	100.0%
7 – 10	5	–	2	1.0	0.5	5	2.5	0.5	5	2.5	0.5	3	1.8	0.6	3	1.6	0.6	-18.9%	21.0%
11 – 12	6	–	6	5.9	1.0	8	7.7	1.0	8	8.2	1.1	8	8.7	1.1	8	9.2	1.2	–	41.2%
13 – 16	10	1	7	11.1	1.6	7	12.0	1.7	7	12.7	1.8	7	13.5	1.9	7	14.3	2.0	–	37.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Prestige Policy

Programme purpose

Provide norms and standards for the prestige accommodation portfolio, and meet the protocol responsibilities for state functions.

Objectives

- Oversee the efficient delivery of identified services to prestige clients over the medium term by:
 - supporting 24 planned state events with movable structures
 - providing movable assets to prestige clients within 120 working days.

Subprogrammes

- Prestige Accommodation and State Functions* funds activities for the residences of parliamentarians, ministers, deputy ministers, the deputy president and the president.
- Parliamentary Villages Management Board* provides for the transportation and related costs of parliamentarians and officials living in parliamentary villages.

Expenditure trends and estimates

Table 13.14 Prestige Policy expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Prestige Accommodation and State Functions	37.3	41.4	43.6	61.6	18.2%	84.0%	57.3	61.5	64.2	1.4%	89.9%
Parliamentary Villages Management Board	11.2	11.4	5.8	6.7	-15.7%	16.0%	6.5	6.9	7.3	2.6%	10.1%
Total	48.5	52.8	49.4	68.3	12.1%	100.0%	63.8	68.4	71.4	1.5%	100.0%
Change to 2023 Budget estimate				–			(3.0)	(1.6)	(1.7)		

Table 13.14 Prestige Policy expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
	R million							2023/24 - 2026/27				
Current payments	36.8	39.3	42.7	53.9	13.5%	78.8%	54.8	58.7	61.4	4.5%	84.1%	
Compensation of employees	29.1	27.6	28.4	30.6	1.6%	52.8%	32.3	33.2	34.7	4.3%	48.1%	
Goods and services	7.7	11.8	14.2	23.3	44.7%	26.0%	22.5	25.6	26.7	4.7%	36.1%	
<i>of which:</i>												
Minor assets	0.1	0.1	0.2	0.6	95.1%	0.5%	2.8	2.5	2.5	59.1%	3.1%	
Communication	0.3	0.3	0.3	0.4	12.6%	0.5%	0.4	0.5	0.5	10.6%	0.6%	
Contractors	2.5	5.3	9.4	17.7	92.6%	15.9%	13.7	15.4	16.2	-3.0%	23.2%	
Consumable supplies	0.2	1.0	0.3	0.7	48.9%	1.0%	0.8	0.9	1.0	13.7%	1.2%	
Consumables: Stationery, printing and office supplies	0.0	0.1	0.1	0.3	95.2%	0.2%	0.3	0.5	0.5	18.0%	0.6%	
Travel and subsistence	0.3	1.0	2.2	2.4	96.5%	2.6%	3.6	4.6	4.7	26.1%	5.6%	
Transfers and subsidies	11.2	11.7	5.9	6.9	-15.1%	16.3%	6.7	7.2	7.5	3.1%	10.4%	
Provinces and municipalities	0.0	-	-	0.0	10.1%	-	0.0	0.0	0.0	-	-	
Departmental agencies and accounts	11.2	11.4	5.8	6.7	-15.7%	16.0%	6.5	6.9	7.3	2.6%	10.1%	
Households	0.0	0.4	0.0	0.1	103.1%	0.2%	0.2	0.2	0.2	20.9%	0.3%	
Payments for capital assets	0.4	1.7	0.9	7.6	157.3%	4.9%	2.3	2.5	2.5	-30.8%	5.5%	
Machinery and equipment	0.4	1.7	0.9	7.6	157.3%	4.9%	2.3	2.5	2.5	-30.8%	5.5%	
Payments for financial assets	0.0	-	-	-	-100.0%	-	-	-	-	-	-	
Total	48.5	52.8	49.4	68.3	12.1%	100.0%	63.8	68.4	71.4	1.5%	100.0%	
Proportion of total programme expenditure to vote expenditure	0.6%	0.7%	0.6%	0.8%			0.8%	0.9%	0.9%			
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.0	0.4	0.0	0.1	103.1%	0.2%	0.2	0.2	0.2	20.9%	0.3%	
Employee social benefits	0.0	0.4	0.0	0.1	103.1%	0.2%	0.2	0.2	0.2	20.9%	0.3%	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	11.2	11.4	5.8	6.7	-15.7%	16.0%	6.5	6.9	7.3	2.6%	10.1%	
Parliamentary Villages Management Board	11.2	11.4	5.8	6.7	-15.7%	16.0%	6.5	6.9	7.3	2.6%	10.1%	
Provinces and municipalities												
Municipal bank accounts												
Current	0.0	-	-	0.0	10.1%	-	0.0	0.0	0.0	-	-	
Vehicle licences	0.0	-	-	0.0	10.1%	-	0.0	0.0	0.0	-	-	

Personnel information

Table 13.15 Prestige Policy personnel numbers and cost by salary level¹

Prestige Policy	Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
				Actual			Revised estimate			Medium-term expenditure estimate										
				2022/23		2023/24		2024/25		2025/26		2026/27								
				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
		39	-	37	28.4	0.8	39	30.6	0.8	38	32.3	0.8	36	33.2	0.9	36	34.7	1.0	-2.6%	100.0%
	1-6	2	-	3	1.1	0.4	3	1.1	0.4	3	1.2	0.4	3	1.3	0.4	3	1.3	0.4	-	8.1%
	7-10	27	-	25	17.3	0.7	27	18.9	0.7	26	19.9	0.8	24	20.0	0.8	24	20.8	0.9	-3.8%	67.7%
	11-12	8	-	7	7.6	1.1	7	8.0	1.1	7	8.5	1.2	7	9.0	1.3	7	9.5	1.4	-	18.8%
	13-16	2	-	2	2.5	1.2	2	2.6	1.3	2	2.7	1.4	2	2.9	1.5	2	3.1	1.5	-	5.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Agrément South Africa

Selected performance indicators

Table 13.16 Agrément South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of certification projects managed and finalised within the set timeframe per year	Technical services	Priority 6: Social cohesion and safer communities	33% (4/12)	59% (16/27)	59% (10/17)	90%	95%	97%	97%
Percentage of quality and compliance inspections conducted for certificates in use per year	Technical services		92% (196/213)	63% (178/284)	85% (187/219)	92%	95%	97%	97%
Number of certificates issued per year	Technical services		17	15	10	24	14	15	15
Number of eco-labels issued per year	Technical services		- ¹	- ¹	- ¹	10	10	15	15
Percentage of validity reviews (renewals) conducted for valid certificates issued per year	Technical services		- ²	- ²	- ²	- ²	92%	95%	95%

1. No historical data available.

2. New indicator.

Entity overview

Agrément South Africa was established by the Agrément South Africa Act (2015). Its functions include evaluating the fitness for purpose of non-standardised products or systems used in the construction industry for which a national standard does not exist. As the implementation of the entity's mandate depends on synchronising its work plan with government's national priorities and other national plans, the entity has indirect links with strategic national planning documents. The department, and legislation and mandates governing the built environment, guide its functioning and operations.

Over the medium term, Agrément South Africa will focus on the implementation of programmes that promote social cohesion and safer communities. This will be achieved over the medium term by issuing a targeted 40 eco-labelling schemes, conducting annual quality and compliance inspections, and certifying a further 44 products and systems. To achieve this, R51.7 million is allocated over the MTEF period in the technical services programme, accounting for an estimated 44.9 per cent of the entity's budget.

Expenditure is expected to increase at an average annual rate of 1.9 per cent, from R37.8 million in 2023/24 to R40 million in 2026/27, with compensation of employees accounting for an estimated 67.1 per cent (R78.2 million) of this spending. The number of personnel is expected to remain constant over the period ahead to remain within the entity's revised budget following Cabinet-approved reductions amounting to R12 million over the MTEF period.

The entity expects to receive 88.4 per cent (R99.8 million) of its revenue over the period ahead through departmental transfers and the remainder through application and annual fees from certificate holders. Revenue is expected to increase in line with spending over the period ahead.

Programmes/Objectives/Activities

Table 13.17 Agrément South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
Administration	34.1	32.4	29.8	21.5	-14.3%	82.3%	19.4	20.5	22.1	0.9%	55.1%
Technical services	–	–	11.4	16.3	–	17.7%	16.5	17.3	17.9	3.1%	44.9%
Total	34.1	32.4	41.2	37.8	3.5%	100.0%	35.9	37.8	40.0	1.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 13.18 Agrément South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	2.5	4.9	3.6	3.8	14.2%	10.1%	4.0	4.6	5.3	12.4%	11.6%
Sale of goods and services other than capital assets	1.3	3.6	1.6	2.4	22.9%	6.0%	2.6	3.1	3.8	16.6%	7.8%
Other non-tax revenue	1.2	1.3	2.1	1.4	3.3%	4.1%	1.4	1.5	1.5	4.0%	3.8%
Transfers received	29.0	33.1	34.4	34.1	5.5%	89.9%	31.9	33.2	34.7	0.6%	88.4%
Total revenue	31.6	38.0	38.0	37.8	6.2%	100.0%	35.9	37.8	40.0	1.9%	100.0%
Expenses											
Current expenses	34.1	32.4	41.2	37.8	3.5%	100.0%	35.9	37.8	40.0	1.9%	100.0%
Compensation of employees	22.1	23.3	20.9	23.6	2.3%	62.4%	24.6	25.9	27.7	5.4%	67.1%
Goods and services	9.4	7.7	18.0	14.2	14.9%	33.1%	11.3	11.9	12.4	-4.5%	32.9%
Depreciation	2.7	1.4	2.2	–	-100.0%	4.4%	–	–	–	–	–
Interest, dividends and rent on land	–	0.0	0.0	–	–	–	–	–	–	–	–
Total expenses	34.1	32.4	41.2	37.8	3.5%	100.0%	35.9	37.8	40.0	1.9%	100.0%
Surplus/(Deficit)	(2.6)	5.6	(3.2)	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	(0.3)	5.3	(0.9)	0.4	-203.8%	100.0%	–	–	–	-100.0%	–
Receipts											
Non-tax receipts	2.8	2.7	3.0	3.8	11.0%	8.5%	4.0	4.6	5.3	12.4%	11.6%
Sales of goods and services other than capital assets	1.6	1.5	1.2	2.4	14.6%	4.7%	2.6	3.1	3.8	16.6%	7.8%
Other tax receipts	1.2	1.2	1.7	1.4	5.6%	3.8%	1.4	1.5	1.5	4.0%	3.8%
Transfers received	29.0	33.1	34.0	34.1	5.5%	91.3%	31.9	33.2	34.7	0.6%	88.4%
Financial transactions in assets and liabilities	0.1	0.1	0.1	–	-100.0%	0.2%	–	–	–	–	–
Total receipts	31.8	35.9	37.0	37.8	5.9%	100.0%	35.9	37.8	40.0	1.9%	100.0%
Payment											
Current payments	32.2	30.6	37.9	37.5	5.2%	100.0%	35.9	37.8	40.0	2.2%	100.0%
Compensation of employees	21.6	23.1	20.4	26.6	7.2%	66.9%	24.6	25.9	27.7	1.3%	69.3%
Goods and services	10.6	7.5	17.5	10.9	1.0%	33.1%	11.3	11.9	12.4	4.4%	30.7%
Total payments	32.2	30.6	37.9	37.5	5.2%	100.0%	35.9	37.8	40.0	2.2%	100.0%
Net cash flow from investing activities	(0.4)	(0.4)	(1.9)	(0.4)	-2.2%	100.0%	–	–	–	-100.0%	–
Acquisition of property, plant, equipment and intangible assets	(0.3)	(0.4)	(0.7)	(0.4)	10.4%	74.6%	–	–	–	-100.0%	–
Acquisition of software and other intangible assets	(0.1)	(0.0)	(1.1)	–	-100.0%	25.4%	–	–	–	–	–
Net cash flow from financing activities	–	–	0.4	–	–	–	–	–	–	–	–
Repayment of finance leases	–	–	0.4	–	–	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	(0.7)	4.9	(2.4)	0.0	-108.7%	1.8%	–	–	–	-100.0%	–
Statement of financial position											
Carrying value of assets of which:	2.8	3.1	2.8	13.3	67.8%	17.0%	14.0	14.0	14.0	1.7%	44.0%
Acquisition of assets	(0.3)	(0.4)	(0.7)	(0.4)	10.4%	100.0%	–	–	–	-100.0%	–
Receivables and prepayments	0.3	0.4	2.0	2.1	84.9%	3.8%	1.4	1.4	1.4	-12.6%	5.0%
Cash and cash equivalents	23.6	27.9	25.5	19.0	-6.9%	79.2%	15.1	15.1	15.1	-7.4%	51.0%
Total assets	26.7	31.4	30.2	34.4	8.8%	100.0%	30.5	30.5	30.5	-3.9%	100.0%
Accumulated surplus/(deficit)	15.4	21.0	21.8	27.1	20.7%	68.8%	23.8	23.8	23.8	-4.2%	78.2%
Capital and reserves	4.4	4.4	0.4	0.4	-53.4%	8.4%	0.4	0.4	0.4	–	1.4%
Finance lease	–	0.7	0.3	–	–	0.8%	–	–	–	–	–
Trade and other payables	6.9	5.3	7.7	6.9	0.2%	22.0%	6.2	6.2	6.2	-3.3%	20.4%
Provisions	0.1	–	–	–	-100.0%	0.1%	–	–	–	–	–
Total equity and liabilities	26.7	31.4	30.2	34.4	8.8%	100.0%	30.5	30.5	30.5	-3.9%	100.0%

Personnel information

Table 13.19 Agrément South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Agrément South Africa	40	40	46	20.9	0.5	40	23.6	0.6	40	24.6	0.6	41	25.9	0.6	41	27.7	0.7	0.8%	100.0%
Salary level																			
1 – 6	8	8	9	0.6	0.1	8	0.9	0.1	8	0.9	0.1	8	0.9	0.1	8	0.9	0.1	–	19.8%
7 – 10	21	21	25	11.0	0.4	21	10.4	0.5	21	10.9	0.5	21	11.5	0.5	21	12.0	0.6	–	51.9%
11 – 12	7	7	7	5.1	0.7	7	6.4	0.9	7	6.6	0.9	8	7.1	0.9	8	8.1	1.0	4.6%	18.5%
13 – 16	4	4	5	4.3	0.9	4	5.9	1.5	4	6.1	1.5	4	6.3	1.6	4	6.6	1.6	–	9.9%

1. Rand million.

Construction Industry Development Board

Selected performance indicators

Table 13.20 Construction Industry Development Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of construction industry development guidelines developed per year	Procurement and development	Priority 2: Economic transformation and job creation	– ¹	– ¹	– ¹	2	2	2	2
Percentage of best practice project assessment scheme funds spent on development per year	Procurement and development		– ¹	– ¹	– ¹	40%	100%	100%	100%
Number of client departments whose capacity was improved for the infrastructure delivery management system per year	Provincial offices	Priority 1: A capable, ethical and developmental state	90	108	110	90	120	130	140

1. No historical data available.

Entity overview

The Construction Industry Development Board is a schedule 3A public entity established in terms of the Construction Industry Development Board Act (2000). The board is mandated to provide strategic leadership to construction industry stakeholders to stimulate sustainable growth; oversee the transformation of the construction sector by encouraging and facilitating the participation of historically disadvantaged groups; establish and promote best practices among public and private sector role players in the construction delivery process; ensure the uniform application of policy across all spheres of government; set and uphold ethical standards across the industry; ensure improved procurement and delivery management and more equitable procurement practices; and develop systematic methods for monitoring and regulating the performance of the industry and its stakeholders, including the registration of projects and contractors.

The board's focus over the medium term includes offering development support to contractors and clients as part of the initiative to attain transformation and contribute to inclusive growth; monitor and evaluate the industry's performance to ensure that it contributes towards development; and strengthen regulatory compliance in the construction sector.

The board continues to implement the best practice project assessment scheme, which is focused on improving

capacity and developing small and emerging contractors in the sector. The scheme continues to generate revenue, amounting to an estimated R210 million over the period ahead. These funds will be used to enable the entity to implement its developmental strategies, including providing developmental finance.

Provincial capacity-building programmes in the infrastructure delivery management system are planned to reach 390 clients at a cost of R112 million over the medium term. These programmes seek to provide workplace learning opportunities on construction projects for artisans, technicians and built environment candidates.

Over the next 3 years, the board plans to develop at least 6 guidelines and instruction notes to strengthen regulatory compliance in the sector. This work will be carried out in the procurement and development programme, which is allocated R34 million over the MTEF period.

Expenditure is expected to increase at an average annual rate of 7.9 per cent, from R252 million in 2023/24 to R316.4 million in 2026/27, with spending on compensation of employees accounting for an estimated 51 per cent (R444.5 million) of the entity's budget over the medium term. Transfers from the department account for an estimated 27.8 per cent (R235.2 million) of the board's revenue over the period ahead. The remainder is set to be generated by registration fees charged and interest on investments. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities

Table 13.21 Construction Industry Development Board expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	97.6	121.2	149.2	126.2	9.0%	59.4%	122.4	127.2	132.7	1.7%	44.7%
Construction industry regulation	24.3	23.9	24.4	29.7	7.0%	12.4%	31.3	32.6	33.9	4.5%	11.2%
Construction industry performance	11.6	6.0	6.5	44.1	56.3%	7.6%	70.5	80.9	91.4	27.5%	24.8%
Procurement and development	3.8	8.4	8.8	10.3	39.1%	3.7%	10.9	11.3	11.8	4.6%	3.9%
Provincial offices	27.5	31.2	32.7	35.9	9.3%	15.4%	37.0	38.5	40.0	3.7%	13.3%
Research and development	–	3.6	4.3	5.8	–	1.5%	6.1	6.3	6.6	4.4%	2.2%
Total	164.7	194.2	225.8	252.0	15.2%	100.0%	278.2	296.9	316.4	7.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 13.22 Construction Industry Development Board statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	110.4	168.2	290.7	171.7	15.9%	68.8%	203.0	218.7	234.7	11.0%	72.2%
Sale of goods and services other than capital assets	102.2	97.3	139.8	131.3	8.7%	46.3%	136.5	142.0	147.7	4.0%	48.9%
Other non-tax revenue	8.2	70.9	150.9	40.4	69.9%	22.5%	66.4	76.7	87.0	29.1%	23.3%
Transfers received	72.4	78.2	80.0	80.3	3.5%	31.2%	75.2	78.2	81.8	0.6%	27.8%
Total revenue	182.9	246.4	370.7	252.0	11.3%	100.0%	278.2	296.9	316.4	7.9%	100.0%
Expenses											
Current expenses	164.7	194.2	225.8	252.0	15.2%	100.0%	278.2	296.9	316.4	7.9%	100.0%
Compensation of employees	97.4	111.7	124.3	136.9	12.0%	56.5%	142.4	148.1	154.0	4.0%	51.0%
Goods and services	63.6	78.7	97.2	115.1	21.9%	42.0%	135.7	148.8	162.4	12.2%	49.0%
Depreciation	3.8	3.7	4.3	–	-100.0%	1.5%	–	–	–	–	–
Interest, dividends and rent on land	–	0.0	0.0	–	–	–	–	–	–	–	–
Total expenses	164.7	194.2	225.8	252.0	15.2%	100.0%	278.2	296.9	316.4	7.9%	100.0%
Surplus/(Deficit)	18.1	52.2	144.9	–	-100.0%	–	–	–	–	–	–

Table 13.22 Construction Industry Development Board statements of financial performance, cash flow and financial position (continued)

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Cash flow statement												
Cash flow from operating activities	18.0	15.2	38.1	0.0	-97.3%	100.0%	(0.0)	(0.0)	(0.0)	-177.8%	100.0%	
Receipts												
Non-tax receipts	117.6	116.5	171.8	137.7	5.4%	63.3%	143.0	148.7	154.7	3.9%	64.9%	
Sales of goods and services other than capital assets	109.7	109.5	161.6	131.3	6.2%	59.6%	136.5	142.0	147.7	4.0%	62.0%	
Other tax receipts	7.9	7.0	10.2	6.4	-6.8%	3.7%	6.4	6.7	7.0	2.8%	3.0%	
Transfers received	72.4	78.2	80.0	80.3	3.5%	36.7%	75.2	78.2	81.8	0.6%	35.1%	
Financial transactions in assets and liabilities	0.3	-	-	-	-100.0%	-	-	-	-	-	-	
Total receipts	190.4	194.6	251.8	218.0	4.6%	100.0%	218.2	226.9	236.4	2.7%	100.0%	
Payment												
Current payments	172.4	179.5	213.7	218.0	8.2%	100.0%	218.2	226.9	236.4	2.7%	100.0%	
Compensation of employees	97.7	110.0	121.0	126.0	8.8%	58.1%	132.3	138.2	144.0	4.6%	60.1%	
Goods and services	74.7	69.5	92.7	92.0	7.2%	41.9%	85.9	88.7	92.4	0.1%	39.9%	
Total payments	172.4	179.5	213.7	218.0	8.2%	100.0%	218.2	226.9	236.4	2.7%	100.0%	
Net cash flow from investing activities	(89.4)	(10.9)	(9.3)	-	-100.0%	-	-	-	-	-	-	
Acquisition of property, plant, equipment and intangible assets	(89.5)	(12.4)	(1.1)	-	-100.0%	-	-	-	-	-	-	
Acquisition of software and other intangible assets	-	-	(8.3)	-	-	-	-	-	-	-	-	
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	1.5	0.1	-	-100.0%	-	-	-	-	-	-	
Net cash flow from financing activities	-	0.6	(0.3)	-	-	-	-	-	-	-	-	
Repayment of finance leases	-	0.6	(0.3)	-	-	-	-	-	-	-	-	
Other flows from financing activities	-	(0.0)	(0.0)	-	-	-	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	(71.4)	4.9	28.5	0.0	-101.7%	-7.1%	(0.0)	(0.0)	(0.0)	-177.8%	100.0%	
Statement of financial position												
Carrying value of assets	127.8	135.6	139.8	139.8	3.0%	33.2%	139.8	139.8	139.8	-	26.9%	
<i>of which:</i>												
Acquisition of assets	(89.5)	(12.4)	(1.1)	-	-100.0%	-	-	-	-	-	-	
Receivables and prepayments	5.7	58.7	176.4	176.4	214.7%	21.4%	176.4	176.4	176.4	-	34.0%	
Cash and cash equivalents	169.6	174.5	203.0	203.0	6.2%	45.4%	203.0	203.0	203.0	-	39.1%	
Total assets	303.1	368.8	519.2	519.2	19.7%	100.0%	519.2	519.2	519.2	-	100.0%	
Accumulated surplus/(deficit)	197.1	249.3	394.2	394.2	26.0%	71.1%	394.2	394.2	394.2	-	75.9%	
Finance lease	-	0.3	0.3	0.3	-	-	0.3	0.3	0.3	-	0.1%	
Trade and other payables	100.5	112.4	113.7	113.7	4.2%	26.9%	113.7	113.7	113.7	-	21.9%	
Provisions	5.5	6.9	11.1	11.1	26.7%	2.0%	11.1	11.1	11.1	-	2.1%	
Total equity and liabilities	303.1	368.8	519.2	519.2	19.7%	100.0%	519.2	519.2	519.2	-	100.0%	

Personnel information

Table 13.23 Construction Industry Development Board personnel numbers and cost by salary level

Construction Industry Development Board	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/Total (%)
	Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27					
Salary level	183	226	183	124.3	0.7	183	136.9	0.7	183	142.4	0.8	183	148.1	0.8	183	154.0	0.8	-	100.0%
1 – 6	32	33	32	8.6	0.3	32	9.7	0.3	32	10.1	0.3	32	10.5	0.3	32	10.9	0.3	-	17.5%
7 – 10	107	142	107	57.9	0.5	107	62.3	0.6	107	64.8	0.6	107	67.4	0.6	107	70.1	0.7	-	58.5%
11 – 12	9	11	9	9.3	1.0	9	9.4	1.0	9	9.7	1.1	9	10.1	1.1	9	10.5	1.2	-	4.9%
13 – 16	34	39	34	45.7	1.3	34	51.8	1.5	34	53.9	1.6	34	56.1	1.6	34	58.3	1.7	-	18.6%
17 – 22	1	1	1	2.9	2.9	1	3.7	3.7	1	3.8	3.8	1	4.0	4.0	1	4.1	4.1	-	0.5%

1. Rand million.

Council for the Built Environment

Selected performance indicators

Table 13.24 Council for the Built Environment performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of engagements held in the built environment sector per year: – transformation indaba – sector collaboration forums	Empowerment and economic development	Priority 2: Economic transformation and job creation	1	1	0	1	1	1	1
			22	5	4	4	4	4	4
Number of districts supported through monitoring of the implementation of the built environment structured candidacy programme per year	Professional skills and capacity development	Priority 3: Education, skills and health	15	32	36	50	50	50	50
Number of built environment students from 7 universities of technology who are placed in work-integrated learning per year	Professional skills and capacity development		-1	-1	6	100	100	100	100

1. No historical data available.

Entity overview

The Council for the Built Environment is a statutory entity established by the Council for the Built Environment Act (2000). The act mandates the council to promote and protect the interests of the public regarding built environment issues; promote and maintain a sustainable built and natural environment; promote the ongoing development of human resources in the built environment; promote the sound governance of built environment professions; facilitate participation by built environment professionals in integrated development in the context of national goals; ensure the uniform application of norms and guidelines set by councils for professions throughout the built environment; promote appropriate standards of health, safety and environmental protection within the built environment; promote cooperation with government on training issues that affect the sector and the standards of such training; and serve as a forum where built environment professionals can discuss relevant issues. The council is an overarching body that coordinates the 6 councils for built environment professions: architecture, engineering, landscape architecture, project and construction management, property valuation and quantity surveying.

One of the council's key interventions is to transform and build partnerships and collaborations, with an emphasis on including women and young graduates in the pipeline. Accordingly, over the medium term, the council plans to continue focusing on coordinating and enabling the built environment skills pipeline. This entails implementing the structured candidacy programme by establishing a functional database of built environment professionals to mentor candidates employed by the state. These activities are expected to be carried out in the professional skills and capacity development programme, which is allocated R3.3 million over the medium term.

Another key intervention is aimed at ensuring an increase in demand for and productivity in the built environment sector. A targeted 4 transformation advisory reports are expected to be developed per year over the medium term to detail the progress made in the built environment. An estimated R16.7 million is set aside to acquire expert advisory services in this regard.

Expenditure is expected to increase at an average annual rate of 1.5 per cent, from R58.7 million in 2023/24 to R61.4 million in 2026/27. The council is set to derive R160.1 million of its revenue over the MTEF period through transfers from the department and the remainder through levies collected from built environment councils. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities**Table 13.25 Council for the Built Environment expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
Administration	50.4	50.3	55.0	50.8	0.3%	93.0%	53.0	55.2	57.0	3.9%	90.9%
Empowerment and economic development	0.0	0.8	0.9	1.9	237.8%	1.6%	1.1	1.1	1.1	-15.7%	2.2%
Professional skills and capacity development	1.2	2.1	0.3	2.9	36.1%	2.9%	1.1	1.1	1.1	-27.3%	2.6%
Research and knowledge management	0.0	0.0	0.3	1.1	325.2%	0.6%	0.5	0.5	0.5	-20.6%	1.1%
Public protection, policy and legislation	0.7	0.6	1.0	2.0	45.2%	1.9%	1.9	1.9	1.7	-5.7%	3.1%
Total	52.3	53.8	57.5	58.7	4.0%	100.0%	57.5	59.8	61.4	1.5%	100.0%

Statements of financial performance, cash flow and financial position**Table 13.26 Council for the Built Environment statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	3.3	2.5	3.1	4.0	7.0%	5.8%	6.3	6.5	5.7	12.5%	9.5%
Sale of goods and services other than capital assets	2.1	1.7	2.2	2.5	6.6%	3.8%	3.2	3.4	3.5	12.1%	5.3%
Other non-tax revenue	1.2	0.8	0.9	1.5	7.8%	2.0%	3.1	3.1	2.2	13.2%	4.2%
Transfers received	48.8	53.5	54.5	54.7	3.9%	94.2%	51.2	53.2	55.7	0.6%	90.5%
Total revenue	52.1	56.1	57.6	58.7	4.1%	100.0%	57.5	59.8	61.4	1.5%	100.0%
Expenses											
Current expenses	52.3	53.8	57.5	58.7	4.0%	100.0%	57.5	59.8	61.4	1.5%	100.0%
Compensation of employees	31.5	32.6	36.8	41.1	9.3%	63.8%	46.8	48.0	50.2	6.8%	78.4%
Goods and services	20.8	21.2	20.6	17.6	-5.4%	36.2%	10.7	11.8	11.2	-13.9%	21.6%
Total expenses	52.3	53.8	57.5	58.7	4.0%	100.0%	57.5	59.8	61.4	1.5%	100.0%
Surplus/(Deficit)	(0.2)	2.3	-	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	4.8	2.5	4.8	-	-100.0%	-	-	0.0	-	-	-
Receipts											
Non-tax receipts	4.2	1.7	2.3	4.0	-1.3%	5.5%	4.3	4.5	4.7	5.6%	7.4%
Sales of goods and services other than capital assets	3.7	1.1	1.9	3.1	-6.1%	4.4%	3.8	4.0	4.2	10.7%	6.3%
Other sales	-	-	0.6	0.6	-	0.5%	0.6	0.6	0.6	3.7%	1.0%
Other tax receipts	0.5	0.6	0.5	0.9	26.3%	1.1%	0.5	0.5	0.6	-15.8%	1.1%
Transfers received	48.8	53.5	54.5	54.7	3.9%	94.5%	51.2	53.2	55.7	0.6%	90.1%
Financial transactions in assets and liabilities	0.0	0.0	-	-	-100.0%	-	2.0	2.0	2.0	-	2.5%
Total receipts	53.0	55.2	56.8	58.7	3.5%	100.0%	57.5	59.8	62.4	2.1%	100.0%
Payment											
Current payments	48.2	52.7	52.0	58.7	6.8%	100.0%	57.5	59.8	62.4	2.1%	100.0%
Compensation of employees	31.5	32.6	36.8	41.1	9.3%	67.0%	44.0	48.0	50.2	6.8%	76.8%
Goods and services	16.7	20.1	15.2	17.6	1.7%	33.0%	13.5	11.8	12.2	-11.4%	23.2%
Total payments	48.2	52.7	52.0	58.7	6.8%	100.0%	57.5	59.8	62.4	2.1%	100.0%
Net cash flow from investing activities	(1.0)	(1.7)	(4.3)	-	-100.0%	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets	(0.4)	(0.6)	(2.0)	-	-100.0%	-	-	-	-	-	-
Acquisition of software and other intangible assets	(0.6)	(1.1)	(2.3)	-	-100.0%	-	-	-	-	-	-
Other flows from investing activities	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Net cash flow from financing activities	(0.1)	(0.1)	(0.1)	-	-100.0%	-	-	-	-	-	-
Repayment of finance leases	(0.1)	(0.1)	(0.1)	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	3.7	0.8	0.4	-	-100.0%	2.3%	-	0.0	-	-	-
Statement of financial position											
Carrying value of assets	5.2	4.4	8.2	5.6	2.6%	34.2%	6.3	4.5	2.7	-21.4%	31.0%
<i>of which:</i>											
Acquisition of assets	(0.4)	(0.6)	(2.0)	-	-100.0%	-	-	-	-	-	-
Investments	0.1	0.1	0.1	0.1	-18.8%	0.5%	0.1	0.1	0.1	-	0.3%
Receivables and prepayments	0.5	1.1	1.9	0.3	-15.7%	5.2%	0.3	0.3	0.3	4.4%	2.0%
Cash and cash equivalents	9.4	10.2	10.6	10.1	2.2%	60.0%	9.0	10.2	11.6	4.9%	66.6%
Total assets	15.2	15.8	20.8	16.1	1.8%	100.0%	15.7	15.0	14.8	-2.8%	100.0%
Accumulated surplus/(deficit)	8.0	10.3	10.4	10.4	9.2%	58.0%	10.4	10.4	10.4	-	67.7%
Finance lease	0.1	0.1	-	-	-100.0%	0.3%	-	-	-	-	-
Trade and other payables	6.2	4.6	8.0	5.5	-3.9%	35.8%	5.2	4.5	4.2	-8.6%	31.5%
Provisions	0.9	0.9	2.4	0.1	-48.1%	5.9%	0.1	0.1	0.1	1.6%	0.8%
Total equity and liabilities	15.2	15.8	20.8	16.1	1.8%	100.0%	15.7	15.0	14.8	-2.8%	100.0%

Personnel information

Table 13.27 Council for the Built Environment personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Council for the Built Environment		46	72	42	36.8	0.9	42	41.1	1.0	48	46.8	1.0	58	48.0	0.8	57	50.2	0.9	10.7%	100.0%
Salary level		2	2	2	0.4	0.2	2	0.5	0.2	2	0.5	0.3	2	0.5	0.3	3	0.5	0.2	14.5%	4.4%
1 – 6		16	31	12	6.7	0.6	13	7.4	0.6	18	10.2	0.6	18	10.2	0.6	17	10.6	0.6	9.4%	32.3%
7 – 10		9	15	15	13.6	0.9	8	20.3	2.5	9	9.1	1.0	20	22.8	1.1	20	23.8	1.2	35.7%	26.8%
11 – 12		19	24	13	16.1	1.2	19	13.0	0.7	19	26.9	1.4	18	14.5	0.8	17	15.2	0.9	-3.6%	36.4%
13 – 16																				

1. Rand million.

Independent Development Trust

Selected performance indicators

Table 13.28 Independent Development Trust performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of programme spend	Programme management	Priority 2: Economic transformation and job creation	R2.1bn	R2.3bn	R3.3bn	R4.5bn	R4.8bn	R5.4bn	R7.1bn
Number of construction work opportunities created per year through the trust's portfolio	Programme management		2 780	3 950	3 187	3 100	4 367	4 833	5 135
Number of expanded public works opportunities (non-state sector) created per year	Programme management		35 937	100 212	109 871	64 000	64 000	80 000	96 000

Entity overview

The Independent Development Trust was established in 1990 as a grant-making institution for the development of disadvantaged communities in South Africa, particularly in rural areas. It is listed as a schedule 2 public entity in terms of the Public Finance Management Act (1999).

The trust's key strategic goals are to implement projects commissioned by national and provincial departments, and implement transformative mechanisms geared towards empowering communities through the use of social infrastructure programmes. The trust will focus on empowering poor communities over the medium term by providing project management services for delivering and refurbishing social infrastructure such as schools, clinics and community centres, mainly in rural areas. Over the MTEF period, the trust expects to create 240 000 work opportunities, mainly through the expanded public works programme, and 14 335 work opportunities through other programme portfolios. These activities are expected to be carried out in the programme management programme, which is allocated R554 million over the medium term.

Expenditure is expected to increase at an average annual rate of 9.6 per cent, from R455.2 million in 2023/24 to R600.1 million in 2026/27, with compensation of employees accounting for an estimated 44.7 per cent (R745.2 million) of the spending over this period.

The entity derives the bulk of its revenue, amounting to R1.2 billion over the medium term, through management fees charged to the Department of Public Works and Infrastructure and other client departments. Revenue is expected to decrease at an average annual rate of 10 per cent, from R471.9 million in 2023/24 to R344 million in 2026/27, mainly due to an anticipated reduction in management fees revenue arising from reduced demand for the trust's services.

Programmes/Objectives/Activities

Table 13.29 The Independent Development Trust expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	139.8	113.5	144.1	289.9	27.5%	58.7%	379.6	390.4	406.4	11.9%	66.9%
Programme management	101.0	94.1	101.9	165.3	17.9%	41.3%	175.8	184.5	193.7	5.4%	33.1%
Total	240.7	207.6	245.9	455.2	23.7%	100.0%	555.3	574.9	600.1	9.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 13.30 The Independent Development Trust statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	115.8	136.2	217.7	390.1	49.9%	65.4%	446.0	392.9	344.0	-4.1%	95.7%
Sale of goods and services other than capital assets	115.8	136.2	217.7	390.1	49.9%	65.4%	446.0	392.9	344.0	-4.1%	95.7%
Transfers received	148.5	93.0	70.3	81.8	-18.0%	34.6%	-	-	-	-100.0%	4.3%
Total revenue	264.3	229.2	288.0	471.9	21.3%	100.0%	446.0	392.9	344.0	-10.0%	100.0%
Expenses											
Current expenses	240.7	207.6	245.9	455.2	23.7%	100.0%	555.3	574.9	600.1	9.6%	100.0%
Compensation of employees	142.8	134.5	161.3	225.5	16.5%	59.8%	236.4	248.2	260.6	4.9%	44.7%
Goods and services	96.2	69.3	81.2	223.2	32.4%	38.8%	312.4	319.9	332.4	14.2%	54.1%
Depreciation	1.7	3.8	3.5	6.5	55.2%	1.3%	6.5	6.8	7.1	3.0%	1.2%
Total expenses	240.7	207.6	245.9	455.2	23.7%	100.0%	555.3	574.9	600.1	9.6%	100.0%
Surplus/(Deficit)	23.6	21.5	42.1	16.7	-10.9%		(109.3)	(182.0)	(256.1)	-348.4%	
Cash flow statement											
Cash flow from operating activities	22.4	1.7	(87.4)	16.7	-9.2%	100.0%	(109.3)	(182.0)	(256.1)	-348.3%	100.0%
Receipts											
Non-tax receipts	115.8	123.9	267.5	390.1	49.9%	65.7%	446.0	392.9	344.0	-4.1%	95.7%
Sales of goods and services other than capital assets	114.4	122.4	267.5	390.1	50.5%	65.4%	446.0	392.9	344.0	-4.1%	95.7%
Other tax receipts	1.5	1.5	-	-	-100.0%	0.3%	-	-	-	-	-
Transfers received	148.5	93.0	70.3	81.8	-18.0%	34.3%	-	-	-	-100.0%	4.3%
Total receipts	264.3	216.9	337.8	471.9	21.3%	100.0%	446.0	392.9	344.0	-10.0%	100.0%
Payment											
Current payments	242.0	215.2	425.2	455.2	23.4%	100.0%	555.3	574.9	600.1	9.6%	100.0%
Compensation of employees	142.8	134.4	197.7	225.5	16.5%	54.4%	236.4	248.2	260.6	4.9%	44.7%
Goods and services	99.2	80.8	227.5	229.7	32.3%	45.6%	318.9	326.7	339.5	13.9%	55.3%
Total payments	242.0	215.2	425.2	455.2	23.4%	100.0%	555.3	574.9	600.1	9.6%	100.0%
Net cash flow from advancing activities (financial institutions only)	(8.4)	-	-	-	-100.0%		-	-	-	-	-
Disbursements and other payments	(8.4)	-	-	-	-100.0%	-	-	-	-	-	-
Net cash flow from investing activities	(3.5)	(15.8)	(15.8)	(16.7)	68.5%	100.0%	(19.5)	(14.0)	(9.0)	-18.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.5)	(15.8)	(15.8)	(16.7)	68.5%	100.0%	(19.5)	(14.0)	(9.0)	-18.7%	100.0%
Net cash flow from financing activities	(0.2)	(0.2)	(0.2)	(0.2)	-	100.0%	(0.2)	(0.2)	(0.2)	-	100.0%
Repayment of finance leases	(0.2)	(0.2)	(0.2)	(0.2)	-	100.0%	(0.2)	(0.2)	(0.2)	-	100.0%
Net increase/(decrease) in cash and cash equivalents	10.2	(14.4)	(103.5)	(0.2)	-128.0%	-11.2%	(129.0)	(196.2)	(265.3)	959.6%	100.0%
Statement of financial position											
Carrying value of assets	19.2	20.4	29.3	35.1	22.2%	1.1%	54.6	68.6	77.6	30.3%	2.1%
of which:											
Acquisition of assets	(3.5)	(15.8)	(15.8)	(16.7)	68.5%	100.0%	(19.5)	(14.0)	(9.0)	-18.7%	100.0%
Receivables and prepayments	1 783.2	1 605.7	2 940.2	2 950.4	18.3%	98.2%	2 970.9	2 970.8	2 969.2	0.2%	103.2%
Cash and cash equivalents	78.7	56.6	(107.3)	(33.1)	-174.3%	0.7%	(87.6)	(187.5)	(286.9)	105.4%	-5.3%
Total assets	1 881.1	1 682.8	2 862.2	2 952.4	16.2%	100.0%	2 937.9	2 851.9	2 759.8	-2.2%	100.0%
Accumulated surplus/(deficit)	(1 974.5)	(1 962.6)	(2 147.5)	(2 013.6)	0.7%	-91.2%	(2 028.4)	(2 115.9)	(2 209.7)	3.1%	-72.9%
Capital and reserves	2 025.0	2 025.0	2 025.0	2 025.0	-	91.8%	2 025.0	2 025.0	2 025.0	-	70.5%
Finance lease	0.0	1.4	-	-	-100.0%	-	-	0.2	0.2	-	-
Trade and other payables	87.8	61.2	29.9	37.9	-24.4%	2.7%	38.3	39.5	41.3	2.8%	1.4%
Derivatives financial instruments	1 742.8	1 557.7	2 954.8	2 903.0	18.5%	96.7%	2 903.0	2 903.0	2 903.0	-	101.0%
Total equity and liabilities	1 881.1	1 682.8	2 862.2	2 952.4	16.2%	100.0%	2 937.9	2 851.9	2 759.8	-2.2%	100.0%

Personnel information

Table 13.31 The Independent Development Trust personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		Unit cost	2023/24		Unit cost	2024/25			Unit cost	2025/26			Unit cost	2026/27				
		Number	Cost		Number	Cost		Number	Cost	Number		Cost	Number	Cost		Number	Cost	Number	Cost	Unit cost
The Independent Development Trust		298	298	247	161.3	0.7	298	225.5	0.8	298	236.4	0.8	298	248.2	0.8	298	260.6	0.9		
Salary level	298	298	247	161.3	0.7	298	225.5	0.8	298	236.4	0.8	298	248.2	0.8	298	260.6	0.9	-	100.0%	
7 – 10	267	267	234	151.9	0.6	267	131.1	0.5	267	138.2	0.5	267	146.1	0.5	267	154.9	0.6	-	89.6%	
11 – 12	27	27	9	5.6	0.6	27	90.4	3.3	27	92.3	3.4	27	94.2	3.5	27	96.8	3.6	-	9.1%	
13 – 16	4	4	4	3.9	1.0	4	4.1	1.0	4	5.9	1.5	4	7.9	2.0	4	8.9	2.2	-	1.3%	

1. Rand million.

Property Management Trading Entity

Selected performance indicators

Table 13.32 Property Management Trading Entity performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of government precinct development plans aligned with the national spatial development framework and smart city principles per year	Real estate investment services	Priority 5: Spatial integration, human settlements and local government	- ¹	- ¹	1	1	1	1	1
Percentage of leases awarded to companies with categories A, B and D of the approved property empowerment policy per year	Real estate management services	Priority 2: Economic transformation and job creation	- ¹	55% (5/9)	75% (6/8)	55%	60%	65%	70%
Number of private leases reduced within the security cluster per year	Real estate management services		0	3	5	8	6	7	9
Number of immovable assets physically verified to validate existence and assess condition per year	Real estate registry services	Priority 5: Spatial integration, human settlements and local government	12 035	18 692	21 587	22 273	21 916	21 917	21 917
Number of critical components (lifts, boilers, heating, ventilation, air conditioning, gensets and water systems) assessed to determine their conditions per year	Facilities management services	Priority 2: Economic transformation and job creation	209	300	140	484	532	585	643

1. No historical data available.

Entity overview

The Property Management Trading Entity was established after a decision in 2006 to devolve accommodation costs from the department to client departments. The entity performs immovable asset management functions

on behalf of the department, including the provision of residential and office accommodation for user departments at the national government level; and acquires, manages, operates, maintains and disposes of immovable assets in the department’s custody. The entity was established to apply professional business approaches in managing and optimising the state’s immovable asset portfolio for maximum return. On a cost-recovery basis, the entity finances the purchase, construction, refurbishment and maintenance of nationally owned government properties, and manages the leases of privately owned properties accommodating national departments.

Over the medium term, the entity will focus on developing precincts to support efficient and integrated government planning by grouping departments that provide similar services, and refurbishing and maintaining government buildings in its portfolio. To achieve these objectives, the entity plans to spend R56.3 billion over the medium term, which includes R5.6 billion allocated for ad hoc building maintenance. The entity plans to carry out refurbishment, repair and capital projects for 24 departments, including correctional centres, police stations, courts and office buildings. These projects are expected to cost R12.7 billion over the medium term.

Spending on goods and services accounts for an estimated 72.3 per cent (R32.7 billion) of the entity’s total budget over the medium term, of which R19.9 billion is allocated for operating leases.

The entity generates revenue mainly through charging management fees to client departments for accommodation. Revenue is expected to decrease at an average annual rate of 2.6 per cent, from R21.4 billion in 2023/24 to R19.8 billion in 2026/27, due to a projected decrease in the collection of management fees as a result of the devolution of the municipal utilities payment function to client departments. Transfers from the department are expected to account for 22.3 per cent (R13 billion) of the entity’s total revenue over the medium term.

Programmes/Objectives/Activities

Table 13.33 Property Management Trading Entity expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	5 450.2	6 397.0	5 708.4	851.6	-46.1%	25.6%	937.9	957.2	980.9	4.8%	5.9%
Real estate investment services	177.2	169.8	156.7	195.7	3.4%	1.0%	181.1	179.6	182.6	-2.3%	1.2%
Construction management services	555.9	534.1	503.8	474.0	-5.2%	2.9%	446.4	454.0	461.7	-0.9%	2.9%
Real estate management services	7 237.3	8 083.6	7 627.2	12 768.0	20.8%	49.5%	8 910.2	9 604.2	10 363.2	-6.7%	64.5%
Real estate registry services	59.8	56.7	65.8	87.5	13.5%	0.4%	71.8	73.0	74.3	-5.3%	0.5%
Facilities management services	3 001.7	3 821.2	4 356.1	3 783.8	8.0%	20.7%	3 922.3	4 089.0	4 259.3	4.0%	25.2%
Total	16 482.2	19 062.3	18 418.0	18 160.5	3.3%	100.0%	14 469.6	15 357.0	16 322.1	-3.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 13.34 Property Management Trading Entity statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	13 188.1	13 116.1	12 967.0	17 239.7	9.3%	77.0%	13 482.4	14 390.1	15 298.6	-3.9%	77.7%
Sale of goods and services other than capital assets	11 824.8	12 357.5	11 739.4	17 155.3	13.2%	72.0%	13 393.9	14 297.1	15 201.0	-4.0%	77.2%
Other sales	4 867.4	5 502.7	4 702.0	5 773.3	5.9%	28.6%	5 936.9	6 415.6	6 932.8	6.3%	32.4%
Other non-tax revenue	1 363.3	758.7	1 227.6	84.3	-60.4%	5.0%	88.5	93.0	97.6	5.0%	0.5%
Transfers received	4 240.0	4 349.7	3 912.8	4 202.4	-0.3%	23.0%	4 168.4	4 333.2	4 532.3	2.6%	22.3%
Total revenue	17 428.0	17 465.8	16 879.9	21 442.1	7.2%	100.0%	17 650.8	18 723.2	19 830.9	-2.6%	100.0%
Expenses											
Current expenses	15 217.4	17 184.6	16 571.8	16 134.4	2.0%	90.3%	12 381.1	13 102.2	13 887.5	-4.9%	86.2%
Compensation of employees	1 914.5	1 933.6	1 986.3	2 165.4	4.2%	11.1%	2 197.9	2 230.9	2 264.3	1.5%	13.9%
Goods and services	10 371.5	12 105.1	11 501.2	13 969.0	10.4%	66.4%	10 183.2	10 871.3	11 623.2	-5.9%	72.3%
Depreciation	2 924.2	3 145.5	3 083.5	-	-100.0%	12.7%	-	-	-	-	-
Interest, dividends and rent on land	7.2	0.4	0.7	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	1 264.7	1 877.7	1 846.2	2 026.1	17.0%	9.7%	2 088.4	2 254.8	2 434.5	6.3%	13.8%
Total expenses	16 482.2	19 062.3	18 418.0	18 160.5	3.3%	100.0%	14 469.6	15 357.0	16 322.1	-3.5%	100.0%
Surplus/(Deficit)	945.9	(1 596.5)	(1 538.1)	3 281.6	51.4%		3 181.3	3 366.2	3 508.8	2.3%	

Table 13.34 Property Management Trading Entity statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25			2025/26	2026/27	2023/24 - 2026/27
	R million													
Cash flow from operating activities	4 202.4	2 927.2	1 254.1	3 281.6	-7.9%	100.0%	3 181.3	3 385.7	3 529.2	2.5%	100.0%			
Receipts														
Non-tax receipts	15 930.6	15 266.2	15 266.7	17 239.7	2.7%	79.2%	13 482.4	14 390.1	15 298.6	-3.9%	77.7%			
Sales of goods and services other than capital assets	15 540.9	15 208.4	15 173.3	17 155.3	3.3%	78.4%	13 393.9	14 297.1	15 201.0	-4.0%	77.2%			
Other sales	4 867.4	5 269.1	5 248.5	5 773.3	5.9%	26.3%	5 936.9	6 415.6	6 932.8	6.3%	32.4%			
Other tax receipts	389.7	57.9	93.4	84.3	-40.0%	0.8%	88.5	93.0	97.6	5.0%	0.5%			
Transfers received	4 240.0	4 349.7	3 912.8	4 202.4	-0.3%	20.8%	4 168.4	4 333.2	4 532.3	2.6%	22.3%			
Total receipts	20 170.6	19 615.9	19 179.5	21 442.1	2.1%	100.0%	17 650.8	18 723.2	19 830.9	-2.6%	100.0%			
Payment														
Current payments	14 683.9	14 810.9	16 095.9	16 134.4	3.2%	89.8%	12 381.1	13 102.2	13 887.5	-4.9%	86.3%			
Compensation of employees	1 867.3	1 969.6	2 141.0	2 165.4	5.1%	11.8%	2 197.9	2 230.9	2 264.3	1.5%	13.9%			
Goods and services	12 816.6	12 841.2	13 955.0	13 969.0	2.9%	78.0%	10 183.2	10 871.3	11 623.2	-5.9%	72.4%			
Transfers and subsidies	1 284.2	1 877.8	1 829.5	2 026.1	16.4%	10.2%	2 088.4	2 235.3	2 414.1	6.0%	13.7%			
Total payments	15 968.1	16 688.7	17 925.4	18 160.5	4.4%	100.0%	14 469.6	15 337.5	16 301.7	-3.5%	100.0%			
Net cash flow from investing activities	(2 676.5)	(3 048.9)	(2 231.8)	(2 479.9)	-2.5%	100.0%	(2 590.4)	(2 831.4)	(2 884.5)	5.2%	100.0%			
Acquisition of property, plant, equipment and intangible assets	(2 674.6)	(3 035.7)	(2 211.9)	(2 454.4)	-2.8%	99.4%	(2 563.7)	(2 803.4)	(2 855.2)	5.2%	99.0%			
Acquisition of software and other intangible assets	(2.0)	(13.1)	(19.9)	(25.5)	134.0%	0.6%	(26.7)	(28.0)	(29.2)	4.7%	1.0%			
Net cash flow from financing activities	2.1	1.9	6.0	(7.1)	-251.0%	100.0%	(7.4)	(7.8)	(8.1)	4.7%	100.0%			
Repayment of finance leases	(3.5)	(3.2)	(5.0)	(11.5)	48.9%	-64.6%	(12.1)	(12.7)	(13.3)	4.7%	163.2%			
Other flows from financing activities	5.5	5.1	11.0	4.5	-7.0%	164.6%	4.7	4.9	5.1	4.7%	-63.2%			
Net increase/(decrease) in cash and cash equivalents	1 528.0	(119.7)	(971.8)	794.7	-19.6%	1.9%	583.4	546.6	636.7	-7.1%	100.0%			
Statement of financial position														
Carrying value of assets of which:	140 898.7	150 442.9	149 720.9	156 338.6	3.5%	97.1%	163 842.9	171 543.5	179 434.5	4.7%	97.7%			
Acquisition of assets	(2 674.6)	(3 035.7)	(2 211.9)	(2 454.4)	-2.8%	100.0%	(2 563.7)	(2 803.4)	(2 855.2)	5.2%	100.0%			
Investments	427.8	477.5	471.9	492.7	4.8%	0.3%	516.4	540.6	565.5	4.7%	0.3%			
Receivables and prepayments	5 230.2	4 183.8	3 064.5	3 199.9	-15.1%	2.6%	3 353.5	3 511.2	3 672.7	4.7%	2.0%			
Cash and cash equivalents	4.7	2.8	22.6	23.6	71.6%	-	24.8	25.9	27.1	4.7%	-			
Total assets	146 561.4	155 106.9	153 279.9	160 054.9	3.0%	100.0%	167 737.5	175 621.2	183 699.8	4.7%	100.0%			
Accumulated surplus/(deficit)	132 794.0	140 228.2	138 690.1	144 820.2	2.9%	90.5%	151 771.6	158 904.8	166 214.4	4.7%	90.5%			
Borrowings	905.6	851.5	1 843.1	1 924.6	28.6%	0.9%	2 017.0	2 111.8	2 208.9	4.7%	1.2%			
Finance lease	3.0	5.4	12.0	12.6	60.8%	-	13.2	13.8	14.4	4.7%	-			
Deferred income	6 326.6	6 890.4	7 012.7	7 322.7	5.0%	4.5%	7 674.2	8 034.9	8 404.5	4.7%	4.6%			
Trade and other payables	5 156.2	5 595.8	3 803.7	3 971.9	-8.3%	3.0%	4 162.5	4 358.2	4 558.6	4.7%	2.5%			
Provisions	1 008.6	923.2	1 331.2	1 390.1	11.3%	0.8%	1 456.8	1 525.3	1 595.4	4.7%	0.9%			
Derivatives financial instruments	367.4	612.4	587.0	612.9	18.6%	0.4%	642.4	672.6	703.5	4.7%	0.4%			
Total equity and liabilities	146 561.4	155 106.9	153 279.9	160 054.9	3.0%	100.0%	167 737.5	175 621.2	183 699.8	4.7%	100.0%			

Personnel information

Table 13.35 Property Management Trading Entity personnel numbers and cost by salary level

Property Management Trading Entity	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
	Number of approved funded posts	Number of posts on establishment	Actual		Revised estimate		Medium-term expenditure estimate						2023/24 - 2026/27						
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost							
Salary level	5 001	5 001	5 001	1 986.3	0.4	5 001	2 165.4	0.4	5 034	2 197.9	0.4	5 034	2 230.9	0.4	5 034	2 264.3	0.4	0.2%	100.0%
1 – 6	2 354	2 354	2 354	422.5	0.2	2 354	479.4	0.2	2 362	486.6	0.2	2 362	493.9	0.2	2 362	502.3	0.2	0.1%	47.0%
7 – 10	1 869	1 869	1 869	812.0	0.4	1 869	879.0	0.5	1 887	892.2	0.5	1 887	905.5	0.5	1 887	918.1	0.5	0.3%	37.5%
11 – 12	648	648	648	585.1	0.9	648	632.0	1.0	655	641.4	1.0	655	651.1	1.0	655	660.8	1.0	0.4%	13.0%
13 – 16	130	130	130	166.7	1.3	130	175.1	1.3	130	177.7	1.4	130	180.3	1.4	130	183.1	1.4	-	2.6%

1. Rand million.

STATISTICS SOUTH AFRICA

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	391.6	–	321.9	713.5	740.8	777.1
Economic Statistics	295.5	–	–	295.5	307.8	322.2
Population and Social Statistics	293.9	–	–	293.9	305.6	320.6
Methodology and Statistical Infrastructure	158.0	0.0	–	158.1	164.8	172.5
Statistical Support and Informatics	291.8	0.0	0.8	292.6	305.2	320.7
Statistical Operations and Provincial Coordination	843.4	0.0	3.0	846.4	882.3	924.1
South African National Statistics System	46.0	–	0.2	46.2	48.1	50.4
Total expenditure estimates	2 320.2	0.1	325.9	2 646.2	2 754.5	2 887.6
Executive authority	Minister in the Presidency					
Accounting officer	Statistician-General of Statistics South Africa					
Website	www.statssa.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead and partner in the production of statistics, in line with internationally recognised principles and standards, to inform users about socioeconomic dynamics for evidence-based decisions.

Mandate

Statistics South Africa is a national department accountable to the Minister in the Presidency. The department's activities are regulated by the Statistics Act (1999), which mandates it to advance the production, dissemination, use and coordination of official and other statistics to help organs of state, businesses, other organisations and the public in planning, monitoring, policy development and decision-making. The act also requires that the department coordinates statistical production among organs of state in line with the purpose of official statistics and statistical principles.

Selected performance indicators

Table 14.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of GDP estimate releases per year	Economic Statistics	Priority 1: A capable, ethical and developmental state	4	4	4	4	4	4	4
Number of releases on industry and trade statistics per year	Economic Statistics		150	150	150	150	150	150	150
Number of releases on financial statistics per year	Economic Statistics		15	18	16	16	16	16	16
Number of price index releases per year	Economic Statistics		48	48	48	48	48	48	48
Number of releases on labour market dynamics per year	Population and Social Statistics		8	8	8	8	8	8	8
Number of releases on living circumstances, service delivery and poverty per year	Population and Social Statistics		4	4	4	4	4	4	4
Number of releases on the changing profile of the population per year	Population and Social Statistics		16	16	15	16	16	16	16

Expenditure overview

Over the medium term, the department will continue to focus on modernising its operating model, conducting the continuous population survey and implementing statistical reform. Compensation of employees accounts for an estimated 65.4 per cent (R5.4 billion) of the department's total budget over the medium term for an average of 2 806 personnel.

Modernising the operating model

To deliver better, faster and cost effective statistical products and services, the department will continue to modernise its operating model. This includes the implementation of the digital business transformation strategy and roadmap, which entails the rollout of cloud infrastructure and tools that enable self-enumeration, the establishment of secure data-sharing platforms, and research on the adoption of innovative technologies such as artificial intelligence (AI) and machine learning.

Self-enumeration through web-based technology is intended to allow respondents to capture survey information on an online platform. The initiative will reduce fieldworker interaction in areas that are difficult to access. The establishment of secure data-sharing platforms is expected to make data easily accessible on various platforms to relevant stakeholders. This is intended to reduce duplication, and will facilitate the country's responses to national, continental and global reporting requirements on economic, social and developmental issues.

In response to the increasing demand for data and statistics, the department also plans to establish an interconnected statistical system over the medium term that facilitates data acquisition, integration, analysis and visualisation. Following the success of this intervention in household surveys, capabilities to collect data digitally will be extended to the *Economic Statistics* programme over the medium term.

To carry out these activities, R188.7 million is allocated over the MTEF period in the *Business Modernisation* subprogramme in the *Statistical Support and Informatics* programme.

Conducting the continuous population survey

The continuous population survey is being re-conceptualised to integrate several existing household surveys within the department's survey programme to produce frequent lower-level data. The department plans to create a geospatial multimodal framework as a sampling frame, as well as testing methods and processes for the survey in 2024/25, and to collect data from the first survey module in 2025/26.

The department has collected insightful data on household income and expenditure patterns, and therefore living conditions, through its income and expenditure survey. The results of the survey are scheduled to be released in 2024/25. Thereafter, the survey, along with the living conditions survey and general household survey, will be integrated into the continuous population survey.

To carry out activities related to the continuous population and income and expenditure surveys, R470 million is allocated over the medium term in the *Poverty and Inequality Statistics* subprogramme in the *Population and Social Statistics* programme.

Strengthening statistical reform

The Statistics Amendment Bill was drafted in 2019/20 to drive statistical reform and was approved by the portfolio committee on planning, monitoring and evaluation in December 2023. It is expected to be enacted in 2024/25. The bill makes provision for developing and implementing a national statistics system and strategy for the development of statistics, and for enhancing coordination and collaboration among producers of statistics, among other things. It also stipulates that the population census must be conducted every 10 years. To carry out activities related to such legislative and statistical reforms, R144.7 million is allocated over the medium term in the *South African National Statistics System* programme.

Expenditure trends and estimates

Table 14.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Economic Statistics												
3. Population and Social Statistics												
4. Methodology and Statistical Infrastructure												
5. Statistical Support and Informatics												
6. Statistical Operations and Provincial Coordination												
7. South African National Statistics System												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
R million												
Programme 1	708.5	690.9	719.1	715.0	0.3%	20.6%	713.5	740.8	777.1	2.8%	27.0%	
Programme 2	263.6	281.8	283.8	284.1	2.5%	8.1%	295.5	307.8	322.2	4.3%	11.1%	
Programme 3	111.6	131.5	280.1	286.2	36.9%	5.9%	293.9	305.6	320.6	3.9%	11.0%	
Programme 4	130.6	131.6	133.6	155.2	5.9%	4.0%	158.1	164.8	172.5	3.6%	6.0%	
Programme 5	285.9	291.2	308.2	303.9	2.1%	8.6%	292.6	305.2	320.7	1.8%	11.2%	
Programme 6	1 163.7	3 094.9	2 040.7	855.4	-9.8%	51.9%	846.4	882.3	924.1	2.6%	32.1%	
Programme 7	27.4	26.5	32.1	43.3	16.5%	0.9%	46.2	48.1	50.4	5.2%	1.7%	
Total	2 691.3	4 648.3	3 797.6	2 643.0	-0.6%	100.0%	2 646.2	2 754.5	2 887.6	3.0%	100.0%	
Change to 2023 Budget estimate				-			(176.9)	(193.5)	(195.5)			
Economic classification												
Current payments	2 368.2	4 108.3	3 457.4	2 318.1	-0.7%	88.9%	2 320.2	2 413.6	2 530.9	3.0%	87.7%	
Compensation of employees	1 486.0	1 670.3	1 702.8	1 713.5	4.9%	47.7%	1 733.0	1 809.2	1 892.1	3.4%	65.4%	
Goods and services ¹	882.2	2 438.0	1 754.6	604.5	-11.8%	41.2%	587.2	604.4	638.8	1.9%	22.3%	
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%	
<i>Communication</i>	42.6	68.4	51.1	32.8	-8.4%	1.4%	33.8	34.4	35.9	3.1%	1.3%	
<i>Computer services</i>	125.1	431.3	230.6	125.2	0.0%	6.6%	120.2	124.6	131.0	1.5%	4.6%	
<i>Agency and support/outsourced services</i>	8.3	953.4	469.7	2.6	-32.6%	10.4%	57.2	59.2	61.9	189.4%	1.7%	
<i>Operating leases</i>	174.1	187.0	204.3	160.5	-2.7%	5.3%	150.5	155.3	163.2	0.6%	5.8%	
<i>Property payments</i>	43.9	49.8	55.3	56.4	8.7%	1.5%	52.5	53.7	57.2	0.4%	2.0%	
<i>Travel and subsistence</i>	26.1	234.9	543.1	94.9	53.7%	6.5%	67.3	68.4	74.7	-7.6%	2.8%	
<i>Interest and rent on land</i>	0.0	0.0	0.0	-	-100.0%	0.0%	-	-	-	0.0%	0.0%	
Transfers and subsidies¹	9.4	7.5	21.1	2.4	-36.6%	0.3%	0.1	0.1	0.1	-68.4%	0.0%	
Departmental agencies and accounts	0.0	0.0	0.0	0.0	0.0%	0.0%	0.0	0.0	0.0	31.0%	0.0%	
Public corporations and private enterprises	0.1	-	0.0	-	-100.0%	0.0%	-	-	-	0.0%	0.0%	
Households	9.3	7.5	21.0	2.4	-36.5%	0.3%	0.0	0.0	0.1	-69.7%	0.0%	
Payments for capital assets	308.6	530.3	319.2	322.6	1.5%	10.7%	325.9	340.8	356.7	3.4%	12.3%	
Buildings and other fixed structures	262.4	274.8	289.2	307.7	5.4%	8.2%	321.5	335.9	351.3	4.5%	12.0%	
Machinery and equipment	42.8	255.5	29.9	11.8	-34.9%	2.5%	4.4	4.9	5.4	-23.0%	0.2%	
Software and other intangible assets	3.3	-	-	3.0	-2.8%	0.0%	-	-	-	-100.0%	0.0%	
Payments for financial assets	5.2	2.2	-	-	-100.0%	0.1%	-	-	-	0.0%	0.0%	
Total	2 691.3	4 648.3	3 797.6	2 643.0	-0.6%	100.0%	2 646.2	2 754.5	2 887.6	3.0%	100.0%	

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 14.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24	Average Expenditure/Total (%) 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	9 294	6 604	20 669	2 384	-36.5%	96.5%	46	47	66	-69.7%	98.8%
Employee social benefits	9 294	6 266	20 669	2 384	-36.5%	95.6%	46	47	66	-69.7%	98.8%
South African Statistical Association	-	338	-	-	-	0.8%	-	-	-	-	-
Other transfers to households											
Current	-	936	379	-	-	3.3%	-	-	-	-	-
Employee ex-gratia payment	-	905	-	-	-	2.2%	-	-	-	-	-
Claims against the state	-	31	379	-	-	1.0%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	4	2	3	4	-	-	9	9	9	31.0%	1.2%
Private Security Industry Regulatory Authority	-	-	-	-	-	-	-	-	-	-	-
Communication	4	2	3	4	-	-	9	9	9	31.0%	1.2%
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	52	-	26	-	-100.0%	0.2%	-	-	-	-	-
Claims against the state	52	-	-	-	-100.0%	0.1%	-	-	-	-	-
Census 2021 claims	-	-	26	-	-	0.1%	-	-	-	-	-
Subsidies on products and production											
Current	22	-	-	-	-100.0%	0.1%	-	-	-	-	-
Census 2021 claims	22	-	-	-	-100.0%	0.1%	-	-	-	-	-
Total	9 372	7 542	21 077	2 388	-36.6%	100.0%	55	56	75	-68.4%	100.0%

Personnel information

Table 14.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Statistics South Africa		3 301	2 670	1 702.8	0.6	2 545	1 713.5	0.7	2 635	1 733.0	0.7	2 801	1 809.2	0.6	2 983	1 892.1	0.6	5.4%	100.0%
Salary level																			
1 – 6	1 172	-	932	320.1	0.3	845	313.3	0.4	931	338.6	0.4	1 029	369.8	0.4	1 138	408.6	0.4	10.4%	36.0%
7 – 10	1 428	-	1 203	795.5	0.7	1 072	720.8	0.7	1 075	715.0	0.7	1 144	759.9	0.7	1 217	804.0	0.7	4.3%	41.1%
11 – 12	455	-	347	351.1	1.0	411	407.3	1.0	411	407.3	1.0	411	407.3	1.0	411	407.3	1.0	-	15.0%
13 – 16	246	-	188	236.1	1.3	217	272.1	1.3	217	272.1	1.3	217	272.1	1.3	217	272.1	1.3	-	7.9%
Programme	3 301	-	2 670	1 702.8	0.6	2 545	1 713.5	0.7	2 635	1 733.0	0.7	2 801	1 809.2	0.6	2 983	1 892.1	0.6	5.4%	100.0%
Programme 1	516	-	354	227.7	0.6	293	198.7	0.7	283	193.7	0.7	297	202.1	0.7	314	211.4	0.7	2.2%	10.8%
Programme 2	575	-	501	264.5	0.5	470	264.1	0.6	492	273.2	0.6	519	284.9	0.5	550	297.9	0.5	5.4%	18.5%
Programme 3	216	-	176	210.8	1.2	216	225.9	1.0	202	209.8	1.0	209	219.0	1.0	218	229.1	1.0	0.4%	7.7%
Programme 4	238	-	176	127.5	0.7	191	139.1	0.7	208	144.0	0.7	222	150.3	0.7	237	157.2	0.7	7.4%	7.8%
Programme 5	239	-	180	136.4	0.8	204	160.0	0.8	194	155.5	0.8	209	162.3	0.8	226	169.7	0.7	3.5%	7.6%
Programme 6	1 469	-	1 256	708.5	0.6	1 127	689.8	0.6	1 211	720.1	0.6	1 294	752.2	0.6	1 384	786.6	0.6	7.1%	45.8%
Programme 7	48	-	27	27.3	1.0	43	35.9	0.8	46	36.8	0.8	50	38.4	0.8	54	40.2	0.7	7.8%	1.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 14.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	2 359	9 384	2 696	1 153	1 309	-17.8%	100.0%	1 019	1 033	1 048	-7.1%	100.0%
Sales of goods and services produced by department	827	826	847	667	870	1.7%	21.4%	847	853	860	-0.4%	77.8%
Sales by market establishments	37	35	33	33	30	-6.8%	0.9%	28	30	32	2.2%	2.7%
of which:												
Parking	37	35	33	33	30	-6.8%	0.9%	28	30	32	2.2%	2.7%
Other sales	790	791	814	634	840	2.1%	20.5%	819	823	828	-0.5%	75.1%
of which:												
Replacement of security cards	-	-	-	5	4	-	-	4	4	4	-	0.4%
Commission on insurance	790	791	814	628	835	1.9%	20.5%	815	819	824	-0.4%	74.7%
Sales of assets less than R5 000	-	-	-	1	1	-	-	-	-	-	-100.0%	-
Sales of scrap, waste, arms and other used current goods	-	1	-	2	7	-	0.1%	2	2	2	-34.1%	0.3%
of which:												
Sale of wastepaper	-	1	-	2	7	-	0.1%	2	2	2	-34.1%	0.3%
Interest, dividends and rent on land	302	112	88	90	52	-44.4%	3.5%	60	65	70	10.4%	5.6%
Interest	302	112	88	90	52	-44.4%	3.5%	60	65	70	10.4%	5.6%
Sales of capital assets	1	-	-	13	13	135.1%	0.1%	-	-	-	-100.0%	0.3%
Transactions in financial assets and liabilities	1 229	8 445	1 761	381	367	-33.2%	74.9%	110	113	116	-31.9%	16.0%
Total	2 359	9 384	2 696	1 153	1 309	-17.8%	100.0%	1 019	1 033	1 048	-7.1%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 14.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Departmental Management	54.1	58.9	58.2	59.2	3.0%	8.1%	57.6	58.1	60.9	0.9%	8.0%
Corporate Services	123.1	112.8	124.1	118.8	-1.2%	16.9%	117.2	122.2	127.9	2.5%	16.5%
Financial Administration	76.4	82.0	92.5	68.8	-3.5%	11.3%	70.9	74.0	77.4	4.0%	9.9%
Internal Audit	15.0	17.0	17.9	14.1	-2.2%	2.3%	14.3	14.9	15.6	3.5%	2.0%
Office Accommodation	439.8	420.2	426.4	454.2	1.1%	61.4%	453.5	471.6	495.3	2.9%	63.6%
Total	708.5	690.9	719.1	715.0	0.3%	100.0%	713.5	740.8	777.1	2.8%	100.0%
Change to 2023 Budget estimate				-			(58.6)	(65.7)	(66.3)		

Table 14.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Current payments	444.8	415.5	427.5	406.4	-3.0%	59.8%	391.6	404.4	425.3	1.5%	55.2%
Compensation of employees	221.3	225.2	227.7	198.7	-3.5%	30.8%	193.7	202.1	211.4	2.1%	27.4%
Goods and services	223.5	190.3	199.7	207.7	-2.4%	29.0%	198.0	202.3	213.9	1.0%	27.9%
of which:											
Audit costs: External	6.1	7.8	10.9	11.0	21.9%	1.3%	9.5	9.8	10.2	-2.5%	1.4%
Fleet services (including government motor transport)	2.3	3.3	3.7	4.1	20.0%	0.5%	3.9	4.8	5.4	9.9%	0.6%
Operating leases	140.0	103.3	93.1	100.1	-10.6%	15.4%	89.5	92.1	97.0	-1.1%	12.9%
Property payments	43.2	48.9	53.8	55.2	8.5%	7.1%	51.4	52.5	56.0	0.5%	7.3%
Travel and subsistence	1.6	2.8	12.8	7.6	67.8%	0.9%	9.6	9.0	10.7	12.1%	1.3%
Operating payments	6.0	6.4	8.4	7.6	8.0%	1.0%	7.5	7.5	7.8	0.6%	1.0%
Interest and rent on land	0.0	-	0.0	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	1.0	0.4	2.4	0.4	-26.1%	0.1%	-	-	-	-100.0%	-
Households	1.0	0.4	2.4	0.4	-26.1%	0.1%	-	-	-	-100.0%	-
Payments for capital assets	262.7	275.0	289.3	308.2	5.5%	40.1%	321.9	336.3	351.8	4.5%	44.7%
Buildings and other fixed structures	262.4	274.8	289.2	307.7	5.4%	40.0%	321.5	335.9	351.3	4.5%	44.7%
Machinery and equipment	0.3	0.3	0.0	0.5	15.6%	-	0.4	0.4	0.4	-4.5%	0.1%
Total	708.5	690.9	719.1	715.0	0.3%	100.0%	713.5	740.8	777.1	2.8%	100.0%
Proportion of total programme expenditure to vote expenditure	26.3%	14.9%	18.9%	27.1%	-	-	27.0%	26.9%	26.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.0	0.4	2.4	0.4	-26.1%	0.1%	-	-	-	-100.0%	-
Employee social benefits	1.0	0.0	2.4	0.4	-26.1%	0.1%	-	-	-	-100.0%	-
South African Statistical Association	-	0.3	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	-	-	-	-	-	-	-	-	-	-
Private Security Industry Regulatory Authority	-	-	-	-	-	-	-	-	-	-	-

Personnel information

Table 14.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average Salary level/ Total (%)							
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27	2023/24 - 2026/27									
Administration		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Salary level	516	-	354	227.7	0.6	293	198.7	0.7	283	193.7	0.7	297	202.1	0.7	314	211.4	0.7	2.2%	100.0%
1 – 6	170	-	98	39.2	0.4	85	35.2	0.4	74	30.1	0.4	74	30.1	0.4	74	30.1	0.4	-4.5%	25.8%
7 – 10	236	-	179	108.4	0.6	125	74.5	0.6	125	74.5	0.6	140	82.9	0.6	156	92.2	0.6	7.7%	46.0%
11 – 12	67	-	45	40.7	0.9	44	39.6	0.9	44	39.6	0.9	44	39.6	0.9	44	39.6	0.9	-	14.8%
13 – 16	43	-	32	39.5	1.2	40	49.4	1.2	40	49.4	1.2	40	49.4	1.2	40	49.4	1.2	-	13.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Economic Statistics

Programme purpose

Produce economic statistics to inform evidence-based economic development.

Objectives

- Produce economic indicators to inform evidence-based planning, monitoring, evaluation and decision-making for use by the public and private sectors by:
 - publishing monthly, quarterly, annual and periodic statistical releases on various industries in the private and public sectors

- publishing monthly statistical releases on a range of price indexes
- publishing quarterly and annual GDP estimates
- improving the measurement of economic indicators through the application of internationally recognised standards and practices on an ongoing basis.

Subprogrammes

- *Programme Management for Economic Statistics* provides strategic direction and leadership to the programme.
- *Business Cycle Indicators* provides information on turnover and volumes in various industries in the economy through the publication of monthly, quarterly and annual releases.
- *Structural Industry Statistics* publishes periodic statistical information on the income and expenditure structure of industries, as well as non-financial variables.
- *Price Statistics* provides information on inflation by compiling the consumer price index and various producer price indexes.
- *Private Sector Finance Statistics* tracks the financial performance of the private sector.
- *Government Finance Statistics* tracks public sector spending.
- *National Accounts* produces GDP data and other integrative statistical products.

Expenditure trends and estimates

Table 14.8 Economic Statistics expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
Programme Management for Economic Statistics	4.5	4.3	5.3	5.3	5.5%	1.7%	5.6	5.9	6.1	5.1%	1.9%
Business Cycle Indicators	39.6	38.0	38.3	40.7	1.0%	14.1%	42.5	44.3	46.3	4.3%	14.4%
Structural Industry Statistics	45.3	52.1	54.6	55.3	6.9%	18.6%	55.3	57.7	60.3	2.9%	18.9%
Price Statistics	88.9	91.7	92.3	85.2	-1.4%	32.2%	89.6	93.5	97.8	4.7%	30.3%
Private Sector Finance Statistics	38.5	44.5	42.0	45.2	5.5%	15.3%	47.0	49.0	51.2	4.3%	15.9%
Government Finance Statistics	19.6	25.1	27.7	21.8	3.6%	8.5%	22.7	23.7	24.8	4.4%	7.7%
National Accounts	27.3	26.0	23.6	30.5	3.8%	9.7%	32.8	33.9	35.7	5.3%	11.0%
Total	263.6	281.8	283.8	284.1	2.5%	100.0%	295.5	307.8	322.2	4.3%	100.0%
Change to 2023 Budget estimate							(6.8)	(7.5)	(7.6)		
Economic classification											
Current payments	262.5	280.7	283.3	283.7	2.6%	99.7%	295.5	307.8	322.2	4.3%	100.0%
Compensation of employees	246.9	264.9	264.5	264.1	2.3%	93.5%	273.2	284.9	297.9	4.1%	92.6%
Goods and services	15.5	15.7	18.8	19.6	8.0%	6.3%	22.3	23.0	24.3	7.4%	7.4%
of which:											
Bursaries: Employees	0.0	0.0	0.3	0.4	159.9%	0.1%	0.8	0.8	0.9	38.0%	0.2%
Communication	2.4	3.5	2.8	3.0	8.5%	1.0%	3.6	3.7	4.0	9.6%	1.2%
Consultants: Business and advisory services	3.6	1.1	–	–	-100.0%	0.4%	1.6	1.3	1.5	–	0.4%
Consumables: Stationery, printing and office supplies	0.3	0.2	0.4	0.7	35.9%	0.1%	1.3	1.3	1.4	28.0%	0.4%
Travel and subsistence	4.0	6.6	9.5	8.4	27.9%	2.6%	9.9	10.3	10.8	8.4%	3.3%
Operating payments	4.6	3.2	3.8	3.8	-6.1%	1.4%	3.0	3.1	3.4	-3.4%	1.1%
Transfers and subsidies	0.3	1.0	0.4	0.2	-13.6%	0.2%	–	–	–	-100.0%	–
Households	0.3	1.0	0.4	0.2	-13.6%	0.2%	–	–	–	-100.0%	–
Payments for capital assets	0.9	0.1	0.1	0.2	-35.8%	0.1%	–	–	–	-100.0%	–
Machinery and equipment	0.9	0.1	0.1	0.2	-35.8%	0.1%	–	–	–	-100.0%	–
Total	263.6	281.8	283.8	284.1	2.5%	100.0%	295.5	307.8	322.2	4.3%	100.0%
Proportion of total programme expenditure to vote expenditure	9.8%	6.1%	7.5%	10.7%	–	–	11.2%	11.2%	11.2%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.3	1.0	0.4	0.2	-13.6%	0.2%	–	–	–	-100.0%	–
Employee social benefits	0.3	1.0	0.4	0.2	-13.6%	0.2%	–	–	–	-100.0%	–

Personnel information

Table 14.9 Economic Statistics personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
							2024/25		2025/26		2026/27								
Economic Statistics			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Salary level	575	–	501	264.5	0.5	470	264.1	0.6	492	273.2	0.6	519	284.9	0.5	550	297.9	0.5	5.4%	100.0%
1 – 6	174	–	142	59.0	0.4	110	45.6	0.4	129	53.6	0.4	151	62.7	0.4	168	70.0	0.4	15.4%	27.5%
7 – 10	313	–	287	135.1	0.5	269	131.0	0.5	271	132.0	0.5	277	134.6	0.5	290	140.4	0.5	2.6%	54.6%
11 – 12	56	–	45	39.8	0.9	59	51.4	0.9	59	51.4	0.9	59	51.4	0.9	59	51.4	0.9	–	11.6%
13 – 16	32	–	27	30.7	1.1	32	36.1	1.1	32	36.1	1.1	32	36.1	1.1	32	36.1	1.1	–	6.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Population and Social Statistics

Programme purpose

Produce population and social statistics to inform evidence-based socioeconomic development.

Objectives

- Sustain national population and social indicators to inform evidence-based planning, monitoring and decision-making for use by the public and private sectors by:
 - publishing quarterly and annual statistical information on the labour market, and on employment and earnings in the formal and informal sectors
 - publishing monthly and annual statistical information on vital registrations based on administrative sources
 - publishing annual and periodic statistical information on poverty levels, living conditions, service delivery, population dynamics and demographic trends
 - improving the measurement of social indicators through the application of internationally recognised standards and practices on an ongoing basis.

Subprogrammes

- *Programme Management for Population and Social Statistics* provides strategic direction and leadership to the programme.
- *Demographic and Population Statistics* publishes population statistics, demographic trends and mid-year population estimates collected through population censuses and surveys, and other administrative sources.
- *Health and Vital Statistics* publishes statistics on births, deaths, marriages, divorces, tourism and migration based on administrative records.
- *Social Statistics* provides information on living conditions, domestic tourism and crime based on household surveys.
- *Labour Statistics* provides information on employment levels in the formal non-agricultural sector, and labour market trends in South Africa.
- *Poverty and Inequality Statistics* provides information on poverty levels, and income and expenditure trends in South Africa.

Expenditure trends and estimates

Table 14.10 Population and Social Statistics expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Programme Management for Population and Social Statistics	1.7	1.6	1.8	2.0	4.9%	0.9%	1.9	2.0	2.0	1.2%	0.6%
Demographic and Population Statistics	21.2	19.3	21.0	27.3	8.8%	11.0%	28.2	29.4	30.8	4.1%	9.6%
Health and Vital Statistics	11.5	14.7	16.0	14.2	7.4%	7.0%	14.5	15.2	15.9	3.9%	5.0%
Social Statistics	8.3	20.4	22.4	30.8	54.6%	10.1%	31.6	32.8	34.4	3.7%	10.7%
Labour Statistics	50.9	49.3	44.0	41.1	-6.8%	22.9%	41.9	43.8	45.8	3.7%	14.3%
Poverty and Inequality Statistics	18.1	26.2	174.9	170.9	111.3%	48.2%	175.8	182.4	191.7	3.9%	59.8%
Total	111.6	131.5	280.1	286.2	36.9%	100.0%	293.9	305.6	320.6	3.9%	100.0%
Change to 2023 Budget estimate							(25.7)	(28.2)	(28.4)		
Economic classification											
Current payments	107.5	128.9	279.1	285.3	38.4%	98.9%	293.9	305.6	320.6	4.0%	99.9%
Compensation of employees	94.3	109.7	210.8	225.9	33.8%	79.2%	209.8	219.0	229.1	0.5%	73.3%
Goods and services	13.2	19.2	68.2	59.3	65.0%	19.8%	84.1	86.6	91.6	15.6%	26.7%
of which:											
Communication	4.9	4.0	2.1	4.0	-6.7%	1.9%	6.1	6.4	6.7	18.7%	1.9%
Agency and support/outsourced services	-	-	1.1	-	-	0.1%	53.6	55.3	57.1	-	13.8%
Consumables: Stationery, printing and office supplies	0.0	0.0	1.6	0.4	99.3%	0.3%	0.9	0.9	1.0	41.7%	0.3%
Travel and subsistence	2.9	2.4	57.0	47.2	153.5%	13.5%	18.3	18.4	20.9	-23.8%	8.7%
Training and development	0.1	0.2	0.1	1.3	183.3%	0.2%	1.5	1.5	1.6	6.1%	0.5%
Operating payments	1.9	0.7	1.8	2.4	6.6%	0.8%	2.7	3.0	3.1	10.1%	0.9%
Transfers and subsidies	4.1	0.2	0.5	0.1	-71.8%	0.6%	-	-	-	-100.0%	-
Households	4.1	0.2	0.5	0.1	-71.8%	0.6%	-	-	-	-100.0%	-
Payments for capital assets	0.0	0.1	0.6	0.9	163.7%	0.2%	-	-	-	-100.0%	0.1%
Machinery and equipment	0.0	0.1	0.6	0.9	163.7%	0.2%	-	-	-	-100.0%	0.1%
Payments for financial assets	-	2.2	-	-	-	0.3%	-	-	-	-	-
Total	111.6	131.5	280.1	286.2	36.9%	100.0%	293.9	305.6	320.6	3.9%	100.0%
Proportion of total programme expenditure to vote expenditure	4.1%	2.8%	7.4%	10.8%	-	-	11.1%	11.1%	11.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	4.1	0.2	0.5	0.1	-71.8%	0.6%	-	-	-	-100.0%	-
Employee social benefits	4.1	0.2	0.5	0.1	-71.8%	0.6%	-	-	-	-100.0%	-

Personnel information

Table 14.11 Population and Social Statistics personnel numbers and cost by salary level¹

Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/Total (%)				
		Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	2023/24 - 2026/27
Population and Social Statistics																			
Salary level	216	-	176	210.8	1.2	216	225.9	1.0	202	209.8	1.0	209	219.0	1.0	218	229.1	1.0	0.4%	100.0%
1-6	49	-	42	39.6	0.9	106	83.7	0.8	106	83.7	0.8	103	80.9	0.8	106	83.5	0.8	-0.1%	49.7%
7-10	85	-	74	89.3	1.2	61	74.4	1.2	48	58.3	1.2	58	70.4	1.2	64	77.8	1.2	1.5%	27.2%
11-12	46	-	37	48.6	1.3	25	32.8	1.3	25	32.8	1.3	25	32.8	1.3	25	32.8	1.3	-	11.7%
13-16	36	-	23	33.3	1.4	24	35.0	1.5	24	35.0	1.5	24	35.0	1.5	24	35.0	1.5	-	11.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Methodology and Statistical Infrastructure

Programme purpose

Develop standards, statistical frames and methodologies, and conduct statistical research.

Objectives

- Improve the quality and methodological soundness of statistical information by researching, developing, applying and reviewing statistical methods, standards, classifications and procedures in the statistical value chain annually.
- Monitor and evaluate the methodological compliance of statistical operations by conducting independent evaluations on statistical practices annually.
- Ensure complete and accurate sampling frames to enhance the quality of economic and social statistics by maintaining and updating the business and geographic information frames annually.

Subprogrammes

- *Programme Management for Methodology and Statistical Infrastructure* provides strategic direction and leadership to the programme.
- *Statistical Methods* provides technical expertise and advice on statistical methodologies and practices for producing official statistics.
- *Statistical Standards* develops standards, classifications and definitions for surveys undertaken by the department.
- *Business Register* maintains and improves the sampling frame for economic statistics.
- *Geography* maintains and improves the geographic information frame for household surveys and censuses.
- *Survey Monitoring and Evaluation* monitors the quality of statistical operations for surveys and censuses, and conducts independent evaluations.
- *Innovation and Research* conducts statistical research, and innovates statistical methods, practices and processes for improved efficiency and agility.

Expenditure trends and estimates

Table 14.12 Methodology and Statistical Infrastructure expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management for Methodology and Statistical Infrastructure	2.5	2.6	2.8	3.4	10.8%	2.0%	3.4	3.6	3.7	3.6%	2.2%
Statistical Methods	23.9	24.4	23.9	23.9	0.1%	17.4%	24.7	25.7	26.8	3.8%	15.5%
Statistical Standards	8.9	8.9	8.3	10.5	5.7%	6.7%	10.4	11.0	11.5	2.9%	6.7%
Business Register	33.9	35.6	38.0	41.5	7.0%	27.0%	43.6	47.6	50.1	6.5%	28.1%
Geography	43.7	45.5	46.7	53.1	6.7%	34.3%	52.7	52.5	55.0	1.2%	32.8%
Survey Monitoring and Evaluation	17.3	14.2	13.4	20.8	6.5%	11.9%	21.2	22.1	23.0	3.4%	13.4%
Innovation and Research	0.4	0.5	0.5	2.0	68.0%	0.6%	2.1	2.2	2.3	5.7%	1.3%
Total	130.6	131.6	133.6	155.2	5.9%	100.0%	158.1	164.8	172.5	3.6%	100.0%
Change to 2023 Budget estimate				-			(4.2)	(4.7)	(4.7)		
Economic classification											
Current payments	130.1	130.8	133.5	155.1	6.0%	99.7%	158.0	164.7	172.2	3.6%	99.9%
Compensation of employees	124.8	125.9	127.5	139.1	3.7%	93.9%	144.0	150.3	157.2	4.2%	90.8%
Goods and services	5.3	4.8	6.0	15.9	44.0%	5.8%	14.1	14.4	15.0	-2.0%	9.1%
of which:											
Communication	1.7	1.6	1.2	1.3	-7.7%	1.1%	1.6	1.7	1.7	8.5%	1.0%
Computer services	2.3	2.3	3.1	0.0	-84.9%	1.4%	1.7	1.3	1.0	406.6%	0.6%
Infrastructure and planning services	-	-	-	9.3	-	1.7%	4.8	3.5	4.0	-24.5%	3.3%
Agency and support/outsourced services	-	-	-	-	-	-	0.1	1.3	2.0	-	0.5%
Travel and subsistence	0.2	0.1	0.6	2.3	119.8%	0.6%	3.2	2.9	3.0	8.7%	1.8%
Operating payments	0.9	0.6	0.7	0.9	-1.6%	0.6%	0.7	0.8	0.8	-4.5%	0.5%
Transfers and subsidies	0.2	0.7	0.1	-	-100.0%	0.2%	0.0	0.0	0.1	-	-
Households	0.2	0.7	0.1	-	-100.0%	0.2%	0.0	0.0	0.1	-	-
Payments for capital assets	0.2	0.1	-	0.1	-24.7%	0.1%	-	-	0.2	26.2%	-
Machinery and equipment	0.2	0.1	-	0.1	-24.7%	0.1%	-	-	0.2	26.2%	-
Total	130.6	131.6	133.6	155.2	5.9%	100.0%	158.1	164.8	172.5	3.6%	100.0%
Proportion of total programme expenditure to vote expenditure	4.9%	2.8%	3.5%	5.9%	-	-	6.0%	6.0%	6.0%	-	-

Table 14.12 Methodology and Statistical Infrastructure expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Households												
Social benefits												
Current		0.2	0.7	0.1	–	-100.0%	0.2%	0.0	0.0	0.1	–	–
Employee social benefits		0.2	0.7	0.1	–	-100.0%	0.2%	0.0	0.0	0.1	–	–

Personnel information

Table 14.13 Methodology and Statistical Infrastructure personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Methodology and Statistical Infrastructure		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	238	–	176	127.5	0.7	191	139.1	0.7	208	144.0	0.7	222	150.3	0.7	237	157.2	0.7	7.4%	100.0%
1 – 6	33	–	23	8.9	0.4	25	9.4	0.4	42	14.2	0.3	52	18.7	0.4	62	23.2	0.4	34.8%	21.2%
7 – 10	128	–	98	62.2	0.6	94	56.2	0.6	94	56.2	0.6	98	58.1	0.6	103	60.5	0.6	3.1%	45.3%
11 – 12	46	–	32	30.6	1.0	41	39.0	1.0	41	39.0	1.0	41	39.0	1.0	41	39.0	1.0	–	19.1%
13 – 16	31	–	23	25.9	1.1	31	34.6	1.1	31	34.6	1.1	31	34.6	1.1	31	34.6	1.1	–	14.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Statistical Support and Informatics

Programme purpose

Enable statistical production through technology and promote the use of statistics.

Objectives

- Modernise business processes by building an enterprise architecture and applying emerging technologies for data collection, processing and the dissemination of statistical information over the medium term.
- Enable the department's production of official statistics by providing a technology infrastructure that is reliable, sustainable and cost effective over the medium term.
- Increase awareness and the use of official statistics by government and the public on an ongoing basis by:
 - reaching out to stakeholders and responding to user enquiries
 - educating users
 - improving the accessibility and ease of use of statistical information.
- Manage external and internal communications on statistical matters by issuing daily, weekly and monthly updates through the media on an ongoing basis.

Subprogrammes

- *Programme Management for Statistical Support and Informatics* provides strategic direction and leadership to the programme.
- *Advocacy and Dissemination* manages internal and external communication, and increases the use of official statistics through stakeholder engagement and the dissemination of official statistics through various platforms.
- *Business Modernisation* improves data and information management across the department by modernising the way business is conducted and supported by technology.

- *Publication Services* provides editing, publishing and distribution services to survey areas.
- *Information, Communication and Technology* provides technology infrastructure to the department and supports data management across statistical series.
- *Analytical Studies* provides integrated statistical advice and support to policy planners and development practitioners, and participates in research and innovation on key development themes.

Expenditure trends and estimates

Table 14.14 Statistical Support and Informatics expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management for Statistical Support and Informatics	3.5	2.3	2.8	5.6	16.7%	1.2%	5.9	6.1	6.4	4.8%	2.0%
Advocacy and Dissemination	37.0	39.8	38.1	36.2	-0.8%	12.7%	38.2	39.9	41.7	4.9%	12.8%
Business Modernisation	47.7	49.7	51.4	60.8	8.4%	17.6%	60.2	62.8	65.7	2.6%	20.4%
Publication Services	22.9	28.4	28.1	35.0	15.2%	9.6%	36.9	38.5	40.3	4.8%	12.3%
Information. Communication and Technology	169.0	164.2	182.2	158.5	-2.1%	56.7%	143.0	149.2	157.4	-0.2%	49.7%
Analytical Studies	5.8	6.7	5.7	7.8	10.5%	2.2%	8.5	8.8	9.2	5.7%	2.8%
Total	285.9	291.2	308.2	303.9	2.1%	100.0%	292.6	305.2	320.7	1.8%	100.0%
Change to 2023							(41.0)	(43.2)	(43.6)		
Budget estimate											
Economic classification											
Current payments	247.7	259.3	280.6	299.0	6.5%	91.4%	291.8	304.0	319.5	2.2%	99.3%
Compensation of employees	135.0	139.8	136.4	160.0	5.8%	48.0%	155.5	162.3	169.7	2.0%	53.0%
Goods and services	112.7	119.5	144.2	139.1	7.3%	43.3%	136.3	141.7	149.8	2.5%	46.4%
of which:											
Communication	4.3	3.1	2.5	2.3	-18.5%	1.0%	2.4	2.4	2.5	3.0%	0.8%
Computer services	96.6	104.8	136.5	121.5	7.9%	38.6%	115.7	120.2	126.8	1.4%	39.6%
Contractors	6.2	0.6	0.0	3.2	-20.3%	0.8%	3.8	4.0	4.4	11.1%	1.2%
Operating leases	-	1.0	0.1	4.5	-	0.5%	6.4	6.7	7.0	16.0%	2.0%
Travel and subsistence	0.2	0.5	0.9	1.0	65.9%	0.2%	2.1	2.4	2.4	35.2%	0.6%
Operating payments	1.8	4.7	2.0	4.0	29.7%	1.1%	2.3	2.4	2.5	-14.8%	0.9%
Interest and rent on land	-	0.0	-	-	-	-	-	-	-	-	-
Transfers and subsidies	0.1	0.1	0.8	0.5	67.0%	0.1%	0.0	0.0	0.0	-74.9%	-
Departmental agencies and accounts	0.0	0.0	0.0	0.0	-	-	0.0	0.0	0.0	38.7%	-
Households	0.1	0.1	0.8	0.5	68.3%	0.1%	-	-	-	-100.0%	-
Payments for capital assets	37.5	31.8	26.9	4.3	-51.3%	8.5%	0.8	1.1	1.2	-34.9%	0.6%
Machinery and equipment	34.2	31.8	26.9	1.3	-66.4%	7.9%	0.8	1.1	1.2	-2.5%	0.4%
Software and other intangible assets	3.3	-	-	3.0	-2.8%	0.5%	-	-	-	-100.0%	0.2%
Payments for financial assets	0.6	-	-	-	-100.0%	0.1%	-	-	-	-	-
Total	285.9	291.2	308.2	303.9	2.1%	100.0%	292.6	305.2	320.7	1.8%	100.0%
Proportion of total programme expenditure to vote expenditure	10.6%	6.3%	8.1%	11.5%	-	-	11.1%	11.1%	11.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.8	0.5	68.3%	0.1%	-	-	-	-100.0%	-
Employee social benefits	0.1	0.1	0.8	0.5	68.3%	0.1%	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.0	0.0	0.0	0.0	-	-	0.0	0.0	0.0	38.7%	-
Communication	0.0	0.0	0.0	0.0	-	-	0.0	0.0	0.0	38.7%	-

Personnel information

Table 14.15 Statistical Support and Informatics personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26				Unit cost	2026/27		Unit cost	2023/24 - 2026/27	
Statistical Support and Informatics	Salary level	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
	239	–	180	136.4	0.8	204	160.0	0.8	194	155.5	0.8	209	162.3	0.8	226	169.7	0.7	3.5%	100.0%	
	1 – 6	44	–	35	11.7	0.3	33	10.3	0.3	27	8.0	0.3	29	8.8	0.3	39	12.7	0.3	5.7%	15.4%
	7 – 10	92	–	71	49.9	0.7	76	52.0	0.7	71	49.8	0.7	84	55.8	0.7	92	59.3	0.6	6.6%	38.7%
	11 – 12	70	–	50	43.2	0.9	65	56.1	0.9	65	56.1	0.9	65	56.1	0.9	65	56.1	0.9	–	31.2%
	13 – 16	33	–	24	31.6	1.3	31	41.5	1.4	31	41.5	1.4	31	41.5	1.4	31	41.5	1.4	–	14.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Statistical Operations and Provincial Coordination

Programme purpose

Collect and process data, and interact with stakeholders and users at the provincial and local levels.

Objectives

- Provide integrated data collection services and disseminate quality statistics to provincial and local stakeholders and the public by ensuring an average annual response rate of 85 per cent.
- Expand the statistical information base for use by government, the private sector and the public by conducting a population census every 10 years and large-scale population surveys between censuses.
- Ensure the efficiency and effectiveness of survey operations by coordinating household surveys to ensure an average annual response rate of 85 per cent.
- Improve the quality and timeliness of the editing and processing of statistical data by administering a common data processing platform for censuses, household surveys, administrative records and ad hoc survey data over the medium term.

Subprogrammes

- *Programme Management for Statistical Operations and Provincial Coordination* provides strategic direction and leadership to the programme.
- *Provincial and District Offices* provides integrated data collection and dissemination services, and promotes the use and coordination of official statistics to provincial and local stakeholders.
- *Data Operations* manages the editing and processing of census, survey and administrative data.
- *Household Survey and Censuses* conducts periodic population censuses or large-scale population surveys, and coordinates and integrates collection activities across household surveys.

Expenditure trends and estimates

Table 14.16 Statistical Operations and Provincial Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million											
Programme Management for Statistical Operations and Provincial Coordination	3.9	4.9	5.5	5.5	12.0%	0.3%	5.0	5.3	5.6	0.4%	0.6%
Provincial and District Offices	578.1	649.1	728.4	714.6	7.3%	37.3%	717.0	746.8	782.4	3.1%	84.4%
Data Operations	86.2	54.9	58.9	54.9	-13.9%	3.6%	57.0	59.9	62.6	4.5%	6.7%
Household Survey and Censuses	495.5	2 385.9	1 247.9	80.4	-45.5%	58.8%	67.3	70.3	73.5	-2.9%	8.3%
Total	1 163.7	3 094.9	2 040.7	855.4	-9.8%	100.0%	846.4	882.3	924.1	2.6%	100.0%
Change to 2023 Budget estimate				-			(37.7)	(41.2)	(41.6)		
Economic classification											
Current payments	1 152.8	2 867.4	2 021.3	845.4	-9.8%	96.3%	843.4	879.1	920.8	2.9%	99.4%
Compensation of employees	642.8	781.3	708.5	689.8	2.4%	39.4%	720.1	752.2	786.6	4.5%	84.1%
Goods and services	509.9	2 086.1	1 312.9	155.6	-32.7%	56.8%	123.3	126.9	134.2	-4.8%	15.4%
of which:											
Communication	25.8	52.5	39.2	18.8	-10.0%	1.9%	16.6	16.6	17.4	-2.6%	2.0%
Fleet services (including government motor transport)	4.4	11.1	42.3	29.5	88.4%	1.2%	21.4	21.0	22.8	-8.2%	2.7%
Consumables: Stationery, printing and office supplies	1.9	4.0	2.8	2.5	9.1%	0.2%	1.8	2.3	2.4	-0.6%	0.3%
Operating leases	33.8	81.2	111.0	55.8	18.2%	3.9%	54.7	56.5	59.2	2.0%	6.4%
Travel and subsistence	17.1	222.1	461.7	27.8	17.6%	10.2%	21.0	22.7	24.0	-4.8%	2.7%
Operating payments	4.7	46.0	11.8	4.1	-4.5%	0.9%	2.5	2.6	2.7	-13.1%	0.3%
Transfers and subsidies	3.8	4.5	17.0	1.2	-31.2%	0.4%	0.0	0.0	0.0	-90.7%	-
Departmental agencies and accounts	0.0	-	0.0	0.0	-	-	0.0	0.0	0.0	-	-
Public corporations and private enterprises	0.1	-	0.0	-	-100.0%	-	-	-	-	-	-
Households	3.7	4.5	16.9	1.2	-30.8%	0.4%	-	-	-	-100.0%	-
Payments for capital assets	7.1	223.0	2.4	8.8	7.1%	3.4%	3.0	3.2	3.4	-27.4%	0.5%
Machinery and equipment	7.1	223.0	2.4	8.8	7.1%	3.4%	3.0	3.2	3.4	-27.4%	0.5%
Total	1 163.7	3 094.9	2 040.7	855.4	-9.8%	100.0%	846.4	882.3	924.1	2.6%	100.0%
Proportion of total programme expenditure to vote expenditure	43.2%	66.6%	53.7%	32.4%	-	-	32.0%	32.0%	32.0%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	3.7	3.6	16.6	1.2	-30.8%	0.4%	-	-	-	-100.0%	-
Employee social benefits	3.7	3.6	16.6	1.2	-30.8%	0.4%	-	-	-	-100.0%	-
Other transfers to households											
Current	-	0.9	0.4	-	-	-	-	-	-	-	-
Employee ex-gratia payment	-	0.9	-	-	-	-	-	-	-	-	-
Claims against the state	-	0.0	0.4	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.0	-	0.0	0.0	-	-	0.0	0.0	0.0	-	-
Communication	0.0	-	0.0	0.0	-	-	0.0	0.0	0.0	-	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	0.1	-	0.0	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Census 2021 claims	-	-	0.0	-	-	-	-	-	-	-	-
Subsidies on products and production											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Census 2021 claims	0.0	-	-	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 14.17 Statistical Operations and Provincial Coordination personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25			2025/26			2026/27					
Statistical Operations and Provincial Coordination		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Salary level	1 469	–	1 256	708.5	0.6	1 127	689.8	0.6	1 211	720.1	0.6	1 294	752.2	0.6	1 384	786.6	0.6	7.1%	100.0%
1 – 6	700	–	591	161.5	0.3	484	128.6	0.3	551	148.3	0.3	617	168.1	0.3	687	188.5	0.3	12.3%	46.6%
7 – 10	555	–	486	346.4	0.7	424	319.0	0.8	441	329.5	0.7	458	341.8	0.7	478	355.9	0.7	4.1%	35.9%
11 – 12	165	–	135	145.4	1.1	172	183.8	1.1	172	183.8	1.1	172	183.8	1.1	172	183.8	1.1	–	13.7%
13 – 16	49	–	44	55.1	1.3	47	58.5	1.2	47	58.5	1.2	47	58.5	1.2	47	58.5	1.2	–	3.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: South African National Statistics System

Programme purpose

Develop and coordinate the national statistical system in South Africa.

Objectives

- Ensure that national statistics are produced based on common statistical standards and principles by providing statistical support and advice, and certifying statistics as official annually.
- Ensure the sharing of statistical information by establishing and providing mechanisms, platforms and criteria for the sharing of data annually.
- Drive statistical reporting on behalf of the country by coordinating the compilation of statistical reports annually in line with the integrated indicator framework.

Subprogrammes

- *Programme Management for the South African National Statistics System* provides strategic direction and leadership to the programme.
- *Economic Subsystem* coordinates and facilitates the production of economic and environmental statistics in the national statistical system, and provides statistical support and advice to producers of official statistics.
- *Social Subsystem* coordinates and facilitates the production of population and social statistics in the national statistical system, and provides statistical support and advice to producers of official statistics.
- *Independent Quality Assessment* conducts independent statistical reviews to assess the quality of statistical information in line with the South African statistical quality assessment framework to certify statistics as official.
- *Statistical Reporting* coordinates the reporting of statistics to fulfil the country's statistical reporting obligations.
- *Data and Information Management* coordinates and manages the transfer and sharing of data among organisations in the national statistical system.

Expenditure trends and estimates

Table 14.18 South African National Statistics System expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management for the South African National Statistics System	3.2	3.7	2.7	9.1	42.4%	14.4%	12.0	12.2	12.9	12.1%	24.6%
Economic Subsystem	3.0	4.9	5.7	5.1	18.6%	14.5%	5.3	5.6	5.8	4.5%	11.6%
Social Subsystem	9.8	5.3	4.8	5.7	-16.3%	19.8%	7.8	7.8	8.2	12.6%	15.7%
Independent Quality Assessment	3.4	4.2	4.9	5.7	18.5%	14.0%	6.3	6.5	6.8	6.3%	13.4%
Statistical Reporting	2.8	4.1	8.4	10.6	55.6%	20.0%	8.4	9.2	9.6	-3.2%	20.1%
Data and Information Management	5.2	4.3	5.6	7.0	11.0%	17.1%	6.5	6.8	7.1	0.1%	14.6%
Total	27.4	26.5	32.1	43.3	16.5%	100.0%	46.2	48.1	50.4	5.2%	100.0%
Change to 2023							(2.9)	(3.1)	(3.2)		
Budget estimate											
Economic classification											
Current payments	22.8	25.7	32.1	43.2	23.8%	95.8%	46.0	47.9	50.2	5.1%	99.7%
Compensation of employees	20.8	23.4	27.3	35.9	19.9%	83.2%	36.8	38.4	40.2	3.8%	80.6%
Goods and services	2.0	2.3	4.8	7.3	54.4%	12.7%	9.1	9.5	10.0	11.1%	19.1%
of which:											
Bursaries: Employees	0.0	-	-	0.2	170.2%	0.2%	0.9	0.9	0.9	60.4%	1.5%
Communication	0.4	0.3	0.2	0.3	-6.2%	1.0%	0.6	0.6	0.7	26.4%	1.2%
Consultants: Business and advisory services	0.0	-	1.9	4.5	668.0%	5.0%	2.2	2.5	2.6	-17.0%	6.3%
Consumables: Stationery, printing and office supplies	0.0	0.0	0.0	0.2	181.4%	0.2%	0.7	0.7	0.7	61.8%	1.2%
Travel and subsistence	0.0	0.4	0.6	0.6	142.8%	1.3%	3.1	2.8	3.1	73.8%	5.1%
Training and development	0.0	0.1	0.1	0.0	-9.1%	0.2%	0.6	0.7	0.8	196.5%	1.1%
Transfers and subsidies	-	0.6	-	-	-	0.4%	-	-	-	-	-
Households	-	0.6	-	-	-	0.4%	-	-	-	-	-
Payments for capital assets	-	0.2	0.0	0.0	-	0.2%	0.2	0.2	0.2	74.7%	0.3%
Machinery and equipment	-	0.2	0.0	0.0	-	0.2%	0.2	0.2	0.2	74.7%	0.3%
Payments for financial assets	4.6	-	-	-	-100.0%	3.5%	-	-	-	-	-
Total	27.4	26.5	32.1	43.3	16.5%	100.0%	46.2	48.1	50.4	5.2%	100.0%
Proportion of total programme expenditure to vote expenditure	1.0%	0.6%	0.8%	1.6%	-	-	1.7%	1.7%	1.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	0.6	-	-	-	0.4%	-	-	-	-	-
Employee social benefits	-	0.6	-	-	-	0.4%	-	-	-	-	-

Personnel information

Table 14.19 South African National Statistics System personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/ Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
South African National Statistics System			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	48	-	27	27.3	1.0	43	35.9	0.8	46	36.8	0.8	50	38.4	0.8	54	40.2	0.7	7.8%	100.0%
1-6	2	-	1	0.2	0.2	2	0.5	0.2	2	0.5	0.2	2	0.5	0.2	2	0.5	0.2	-	4.8%
7-10	19	-	8	4.2	0.5	23	13.7	0.6	25	14.6	0.6	29	16.2	0.6	34	17.9	0.5	14.0%	57.8%
11-12	5	-	3	2.9	1.0	5	4.7	0.9	5	4.7	0.9	5	4.7	0.9	5	4.7	0.9	-	10.4%
13-16	22	-	15	20.0	1.3	13	17.0	1.3	13	17.0	1.3	13	17.0	1.3	13	17.0	1.3	-	27.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

TRADITIONAL AFFAIRS

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	63.3	–	1.9	65.1	69.3	72.5
Research, Policy and Legislation	30.0	–	–	30.0	30.9	32.3
Institutional Support and Coordination	46.4	45.7	–	92.1	94.5	99.2
Total expenditure estimates	139.7	45.7	1.9	187.3	194.7	204.0
Executive authority	Minister of Cooperative Governance and Traditional Affairs					
Accounting officer	Director-General of Traditional Affairs					
Website	www.dta.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Coordinate traditional affairs across government through the development of appropriate policies, norms, standards, systems and regulatory frameworks; and promote culture, heritage and social cohesion.

Mandate

The Department of Traditional Affairs is mandated to oversee matters related to traditional affairs and support the development of stable and cohesive traditional communities. The 2003 White Paper on Traditional Leadership and Governance sets out the national framework, norms and standards that define the role of traditional leadership institutions in South Africa. It seeks to support and transform these institutions in accordance with constitutional imperatives, and restore the integrity and legitimacy of traditional leadership in line with African indigenous law and customs, subject to the Constitution.

The department's mandate is informed by the:

- Commission for the Promotion and Protection of the Rights of Culture, Religious and Linguistic Communities Act (2002)
- Traditional and Khoi-San Leadership Act (2019)
- Customary Initiation Act (2021).

Selected performance indicators

Table 15.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of kingships/queenships and principal traditional leaders' royal families with documented and updated customary laws of succession and genealogies per year	Research, Policy and Legislation	Priority 6: Social cohesion and safer communities	– ¹	– ¹	– ¹	– ¹	4	4	5
Total number of houses of traditional and Khoi-San leaders provided with tools of trade as provided for in the draft handbook for traditional and Khoi-San leaders	Institutional Support and Coordination		– ¹	– ¹	– ¹	– ¹	8	8	8

Table 15.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Total number of local houses of traditional and Khoi-San leaders coordinated to participate in the Eastern Seaboard development initiative of the district development model	Institutional Support and Coordination	Priority 2: Economic transformation and job creation	– ¹	– ¹	– ¹	– ¹	4	4	4
Total number of traditional mining communities with social labour plans that provide procurement, bursaries, learnership and employment opportunities for historically disadvantaged individuals	Institutional Support and Coordination		– ¹	– ¹	– ¹	– ¹	10	10	10

1. No historical data available.

Expenditure overview

Over the medium term, the department will focus on enhancing the functionality of traditional leadership institutions, improving the participation of traditional leaders in socioeconomic development, and ensuring that customary initiation is practised safely, as guided by the Customary Initiation Act (2021).

To limit the impact of Cabinet-approved reductions to the department's budget amounting to R44.4 million over the medium term, it plans to reprioritise funds from the discontinued project to document customary laws of succession and genealogies at levels below kingship/queenship. This will be done in favour of funding projects aimed at implementing the Traditional and Khoi-San Leadership Act (2019).

Accordingly, total expenditure is expected to increase nominally, at an average annual rate of 1.8 per cent, from R193.1 million in 2023/24 to R204 million in 2026/27. Spending on compensation of employees accounts for an estimated 53.1 per cent (R316.9 million) of total expenditure, increasing at an average annual rate of 4.3 per cent, from R97.2 million in 2023/24 to R110.3 million in 2026/27.

An estimated 24.5 per cent (R143.3 million) of total spending is earmarked for transfers and subsidies, mainly for the operations of the Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities. Spending on transfers and subsidies is expected to increase at an average annual rate of 1.8 per cent, from R47.3 million in 2023/24 to R49.9 million in 2026/27.

Enhancing the functionality of traditional leadership institutions

The Traditional and Khoi-San Leadership Act (2019) came into effect on 1 April 2021 to, among other things, enable the reconstitution of traditional leadership structures and the recognition of Khoi-San communities and leaders. However, in May 2023, the Constitutional Court declared the act invalid and suspended the order for 24 months to enable Parliament to re-enact the statute in a manner consistent with the Constitution or to pass another statute. In line with this order, the department has prepared a new bill, which it plans to introduce in Parliament in 2024/25.

Other planned work over the medium term to ensure the functionality of traditional leadership institutions includes legally constituting traditional leadership structures, such as the Bapedi Kingship Council and traditional council at the level of senior traditional leaders, and inducting council members in the Barolong Boo Seleka and Moletsi traditional councils, among other things.

These activities are funded through the *Research, Policy and Legislation* programme, which accounts for an estimated 16.4 per cent (R93.2 million) of the department's spending over the MTEF period.

Improving the participation of traditional leaders in socioeconomic development

Over the period ahead, in line with the provisions of the draft handbook for traditional and Khoi-San leaders, 8 provincial houses of traditional and Khoi-San leaders will be provided with the necessary equipment, such as

computers, data and cellphones, to ensure that they perform their functions effectively.

Over the period ahead, the department aims to coordinate the participation of 4 houses of traditional and Khoi-San leaders in the OR Tambo, Alfred Nzo, Ugu and Harry Gwala regions. This will be done as part of the Eastern Seaboard development initiative of the district development model, which aims to connect developmental opportunities across these 4 regions in KwaZulu-Natal and Eastern Cape. The department also plans to monitor the implementation of social labour plans in 10 traditional mining communities.

These activities are expected to drive expenditure in the *Institutional Support and Coordination* programme. Spending in the programme is set to increase at an average annual rate of 1.6 per cent, from R94.7 million in 2023/24 to R99.2 million in 2026/27.

Safe initiation practices

The Customary Initiation Act (2021) came into effect in September 2021 to regulate customary initiation. Since then, the department has established statutory structures at both the national and provincial levels to ensure that customary initiations in all provinces are conducted in safe and regulated environments. Over the next 3 years, the department plans to close 30 per cent of illegal customary initiation schools in provinces with provincial initiation coordinating committees. Funding for this is made available in the *Research, Policy and Legislation* programme, in which expenditure is expected to increase from R30 million in 2024/25 to R32.3 million in 2026/27.

Expenditure trends and estimates

Table 15.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Research, Policy and Legislation											
3. Institutional Support and Coordination											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Programme 1	41.1	47.6	59.5	63.9	15.8%	32.1%	65.1	69.3	72.5	4.3%	34.8%
Programme 2	15.0	20.3	25.8	34.6	32.1%	14.5%	30.0	30.9	32.3	-2.3%	16.4%
Programme 3	81.4	86.7	89.2	94.7	5.2%	53.4%	92.1	94.5	99.2	1.6%	48.8%
Subtotal	137.5	154.7	174.5	193.1	12.0%	100.0%	187.3	194.7	204.0	1.8%	100.0%
Total	137.5	154.7	174.5	193.1	12.0%	100.0%	187.3	194.7	204.0	1.8%	100.0%
Change to 2023 Budget estimate				-			(14.0)	(15.1)	(15.4)		
Economic classification											
Current payments	88.4	106.4	123.8	141.6	17.0%	69.8%	139.7	145.1	152.1	2.4%	74.3%
Compensation of employees	72.8	81.7	86.2	97.2	10.1%	51.2%	101.2	105.4	110.3	4.3%	53.2%
Goods and services ¹	15.7	24.6	37.6	44.5	41.5%	18.5%	38.5	39.6	41.8	-2.0%	21.1%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	2.2	2.6	2.6	2.6	6.0%	1.5%	2.5	2.6	2.7	0.9%	1.3%
Communication	1.1	1.2	1.1	1.9	21.2%	0.8%	2.1	2.1	2.2	4.1%	1.1%
Consultants: Business and advisory services	3.7	4.4	1.8	6.4	20.2%	2.5%	2.6	2.6	2.7	-25.4%	1.8%
Legal services	1.6	1.8	6.5	4.4	39.2%	2.2%	4.1	4.1	4.4	-0.1%	2.2%
Travel and subsistence	4.7	10.0	18.5	17.4	55.0%	7.7%	15.4	16.1	17.2	-0.4%	8.5%
Venues and facilities	-	-	0.0	1.6	0.0%	0.3%	1.8	2.2	2.3	11.9%	1.0%
Transfers and subsidies¹	47.7	46.2	47.0	47.3	-0.2%	28.5%	45.7	47.7	49.9	1.8%	24.5%
Departmental agencies and accounts	46.0	46.0	46.8	47.0	0.7%	28.2%	45.7	47.7	49.9	2.0%	24.4%
Households	1.6	0.2	0.2	0.3	-41.8%	0.3%	-	-	-	-100.0%	0.0%
Payments for capital assets	1.4	1.9	3.6	4.2	42.8%	1.7%	1.9	1.9	1.9	-22.3%	1.3%
Machinery and equipment	1.4	1.9	3.6	3.2	30.3%	1.5%	1.9	1.9	1.9	-14.8%	1.1%
Software and other intangible assets	-	-	-	1.0	0.0%	0.2%	-	-	-	-100.0%	0.1%
Total	137.5	154.7	174.5	193.1	12.0%	100.0%	187.3	194.7	204.0	1.8%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 15.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	1 599	164	158	316	-41.8%	1.2%	-	-	-	-100.0%	0.2%
Social benefits	1 106	164	123	238	-40.1%	0.9%	-	-	-	-100.0%	0.1%
Leave gratuity	493	-	35	78	-45.9%	0.3%	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	46 047	46 033	46 819	47 000	0.7%	98.8%	45 673	47 719	49 906	2.0%	99.8%
Communication	1	1	1	2	26.0%	-	2	2	2	-	-
Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities	46 046	46 032	46 818	46 998	0.7%	98.8%	45 671	47 717	49 904	2.0%	99.8%
Provinces and municipalities											
Municipal bank accounts											
Current	8	7	9	10	7.7%	-	10	10	10	-	-
Vehicle licences	8	7	9	10	7.7%	-	10	10	10	-	-
Total	47 654	46 204	46 986	47 326	-0.2%	100.0%	45 683	47 729	49 916	1.8%	100.0%

Personnel information

Table 15.4 Vote personnel numbers and cost by salary level and programme¹

Programmes															Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/Total (%) 2023/24 - 2026/27	
Number of posts estimated for 31 March 2024																	
Number and cost ² of personnel posts filled/planned for on funded establishment																	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									
		2022/23	2023/24	2024/25	2025/26	2026/27											
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Traditional Affairs																	
Salary level	126	25	106	86.2	0.8	113	97.2	0.9	110	101.2	0.9	110	105.4	1.0	107	110.3	1.0
1 – 6	36	6	28	9.7	0.3	33	12.7	0.4	32	13.0	0.4	33	13.6	0.4	31	13.5	0.4
7 – 10	25	6	22	11.7	0.5	19	10.8	0.6	17	10.4	0.6	17	11.0	0.7	17	11.6	0.7
11 – 12	28	8	20	17.4	0.9	24	22.6	0.9	25	24.9	1.0	24	24.8	1.0	23	25.7	1.1
13 – 16	28	-	28	38.3	1.4	28	40.2	1.4	28	42.7	1.5	28	45.2	1.6	28	47.9	1.7
Other	9	5	8	9.1	1.1	9	10.8	1.2	8	10.3	1.3	8	10.9	1.4	8	11.5	1.4
Programme	126	25	106	86.2	0.8	113	97.2	0.9	110	101.2	0.9	110	105.4	1.0	107	110.3	1.0
Programme 1	58	6	50	37.0	0.7	52	40.3	0.8	53	44.1	0.8	55	47.7	0.9	53	49.9	0.9
Programme 2	28	14	23	19.9	0.9	26	24.1	0.9	25	24.0	1.0	24	24.2	1.0	24	25.3	1.1
Programme 3	40	5	33	29.3	0.9	35	32.8	0.9	33	33.2	1.0	31	33.5	1.1	30	35.0	1.2

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 15.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate 2023/24	Revised estimate	Average growth rate (%) 2020/21 - 2023/24	Average: Receipt item/Total (%) 2020/21 - 2023/24	Medium-term receipts estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Receipt item/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23					2024/25	2025/26	2026/27		
Departmental receipts	59	106	51	138	138	32.7%	100.0%	56	60	60	-24.2%	100.0%
Sales of goods and services produced by department	50	51	51	138	138	40.3%	81.9%	56	60	60	-24.2%	100.0%
Sales by market establishments of which:	50	51	51	138	138	40.3%	81.9%	56	60	60	-24.2%	100.0%
Rental parking: Covered and open	22	22	22	48	48	29.7%	32.2%	24	26	26	-18.5%	39.5%
Commission: Insurance and garnishee	28	29	29	60	60	28.9%	41.2%	32	34	34	-17.2%	51.0%
Debt (recoverable revenue)	-	-	-	30	30	-	8.5%	-	-	-	-100.0%	9.6%
Interest	-	-	-	-	-	-	-	-	-	-	-	-
Transactions in financial assets and liabilities	9	55	-	-	-	-100.0%	18.1%	-	-	-	-	-
Total	59	106	51	138	138	32.7%	100.0%	56	60	60	-24.2%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 15.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	8.8	9.3	12.4	11.7	10.0%	20.0%	11.3	11.3	11.8	0.2%	17.0%
Management of Traditional Affairs	11.7	13.2	13.5	16.2	11.5%	25.8%	16.1	16.9	17.7	2.9%	24.7%
Corporate Services	17.0	21.4	29.5	31.0	22.3%	46.6%	33.1	36.4	38.1	7.1%	51.2%
Internal Audit	3.6	3.8	4.0	4.9	10.6%	7.7%	4.6	4.7	4.9	0.4%	7.1%
Total	41.1	47.6	59.5	63.9	15.8%	100.0%	65.1	69.3	72.5	4.3%	100.0%
Change to 2023 Budget estimate				-			(3.0)	(3.4)	(3.6)		
Economic classification											
Current payments	39.6	45.6	55.7	60.6	15.3%	95.1%	63.3	67.4	70.5	5.2%	96.7%
Compensation of employees	33.4	34.2	37.0	40.3	6.4%	68.4%	44.1	47.7	49.9	7.4%	67.2%
Goods and services	6.1	11.4	18.7	20.3	48.9%	26.7%	19.2	19.7	20.6	0.5%	29.5%
<i>of which:</i>						-					-
<i>Audit costs: External</i>	2.2	2.6	2.6	2.6	6.0%	4.7%	2.5	2.6	2.7	0.9%	3.9%
<i>Communication</i>	0.6	0.7	0.5	1.0	18.7%	1.3%	1.1	1.1	1.1	5.0%	1.6%
<i>Consultants: Business and advisory services</i>	0.6	0.4	0.6	1.2	21.8%	1.3%	0.9	1.0	1.0	-3.7%	1.5%
<i>Legal services</i>	-	1.8	4.3	4.1	-	4.8%	3.8	4.0	4.2	0.9%	6.0%
<i>Property payments</i>	-	0.7	2.5	1.7	-	2.3%	1.8	1.9	2.0	4.7%	2.7%
<i>Travel and subsistence</i>	1.3	2.8	5.3	5.0	57.3%	6.8%	4.3	4.5	4.7	-1.9%	6.8%
Transfers and subsidies	0.1	0.1	0.1	0.3	46.2%	0.2%	0.0	0.0	0.0	-63.7%	0.1%
Households	0.1	0.1	0.1	0.2	49.7%	0.2%	-	-	-	-100.0%	0.1%
Payments for capital assets	1.4	1.9	3.6	3.0	28.2%	4.7%	1.9	1.9	1.9	-13.5%	3.2%
Machinery and equipment	1.4	1.9	3.6	2.0	12.0%	4.2%	1.9	1.9	1.9	-0.9%	2.8%
Software and other intangible assets	-	-	-	1.0	-	0.5%	-	-	-	-100.0%	0.4%
Total	41.1	47.6	59.5	63.9	15.8%	100.0%	65.1	69.3	72.5	4.3%	100.0%
Proportion of total programme expenditure to vote expenditure	29.9%	30.8%	34.1%	33.1%	-	-	34.8%	35.6%	35.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.1	0.2	49.7%	0.2%	-	-	-	-100.0%	0.1%
Social benefits	0.1	0.1	0.1	0.2	49.7%	0.2%	-	-	-	-100.0%	0.1%

Personnel information

Table 15.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Administration	58	6	50	37.0	0.7	52	40.3	0.8	53	44.1	0.8	55	47.7	0.9	53	49.9	0.9	0.8%	100.0%
1 – 6	19	1	14	4.3	0.3	17	5.3	0.3	17	5.5	0.3	18	6.2	0.3	17	6.1	0.4	-0.3%	32.7%
7 – 10	13	1	14	7.0	0.5	12	6.8	0.6	9	5.7	0.6	9	6.0	0.6	9	6.4	0.7	-7.1%	19.0%
11 – 12	15	4	11	9.3	0.8	12	11.0	0.9	15	14.4	1.0	16	16.1	1.0	16	16.8	1.1	9.5%	27.6%
13 – 16	10	–	10	14.2	1.4	10	14.9	1.5	10	15.9	1.6	10	16.8	1.7	10	17.8	1.8	–	18.8%
Other	1	–	1	2.2	2.2	1	2.3	2.3	1	2.5	2.5	1	2.6	2.6	1	2.8	2.8	–	1.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Research, Policy and Legislation

Programme purpose

Develop, review, coordinate and monitor the implementation of traditional affairs policies, norms and standards, and support traditional affairs entities to restore the integrity and dignity of traditional leadership.

Objectives

- Support the transformation of institutions of traditional leadership by implementing and monitoring relevant policies and legislation on an ongoing basis.
- Implement national initiatives to promote the culture and heritage of traditional leadership and communities by conducting social cohesion programmes on an ongoing basis.
- Enhance information management for faith structures, traditional leadership institutions and communities through research, and develop and maintain a traditional leadership database on an ongoing basis.
- Create capacity for institutions of traditional leadership to ensure compliance with the Traditional and Khoi-San Leadership Act (2019) by monitoring policies and regulations governing the sector on an ongoing basis.

Subprogrammes

- *Management* provides strategic oversight to the programme.
- *Policy and Legislation* develops, reviews and monitors the implementation of traditional policies, legislation, frameworks, norms and standards. Work done through this subprogramme is also intended to ensure the alignment of provincial traditional leadership.
- *Research and Information Management* conducts and provides anthropological research for the department's entity, develops and maintains traditional affairs information systems, implements national frameworks and strategies for the coordination of social cohesion within the sector to promote interfaith affairs, and promotes the progressive culture and heritage practices of traditional and Khoi-San communities.

Expenditure trends and estimates

Table 15.8 Research, Policy and Legislation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management	3.7	6.4	13.4	19.6	74.1%	45.1%	15.7	15.8	16.5	-5.5%	53.0%
Policy and Legislation	3.5	5.0	4.8	6.9	25.5%	21.1%	6.8	6.9	7.3	1.8%	21.9%
Research and Information Management	7.8	8.8	7.7	8.1	1.2%	33.9%	7.5	8.1	8.5	1.5%	25.2%
Total	15.0	20.3	25.8	34.6	32.1%	100.0%	30.0	30.9	32.3	-2.3%	100.0%
Change to 2023 Budget estimate				-			(4.7)	(4.4)	(4.6)		
Economic classification											
Current payments	14.5	20.3	25.7	33.5	32.2%	98.3%	30.0	30.9	32.3	-1.2%	99.2%
Compensation of employees	11.8	15.1	19.9	24.1	26.7%	74.1%	24.0	24.2	25.3	1.7%	76.4%
Goods and services	2.7	5.2	5.9	9.4	52.1%	24.2%	6.1	6.6	6.9	-9.8%	22.7%
<i>of which:</i>											
Administrative fees	0.0	0.1	0.2	0.3	225.1%	0.6%	0.3	0.3	0.3	7.5%	1.0%
Catering: Departmental activities	-	0.1	0.3	0.5	-	0.9%	0.4	0.5	0.5	1.1%	1.4%
Communication	0.2	0.2	0.3	0.5	45.3%	1.1%	0.5	0.5	0.5	4.5%	1.6%
Consumables: Stationery, printing and office supplies	0.0	0.5	0.1	0.6	158.7%	1.3%	0.5	0.5	0.6	-3.1%	1.7%
Travel and subsistence	0.1	1.6	2.6	3.1	175.1%	7.7%	3.1	3.4	3.6	5.3%	10.3%
Venues and facilities	-	-	-	0.6	-	0.6%	0.8	1.0	1.0	19.8%	2.7%
Transfers and subsidies	0.5	-	0.0	0.1	-45.9%	0.6%	-	-	-	-100.0%	0.1%
Households	0.5	-	0.0	0.1	-45.9%	0.6%	-	-	-	-100.0%	0.1%
Payments for capital assets	-	-	-	1.0	-	1.0%	-	-	-	-100.0%	0.8%
Machinery and equipment	-	-	-	1.0	-	1.0%	-	-	-	-100.0%	0.8%
Total	15.0	20.3	25.8	34.6	32.1%	100.0%	30.0	30.9	32.3	-2.3%	100.0%
Proportion of total programme expenditure to vote expenditure	10.9%	13.1%	14.8%	17.9%	-	-	16.0%	15.9%	15.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	-	0.0	0.1	-45.9%	0.6%	-	-	-	-100.0%	0.1%
Leave gratuity	0.5	-	0.0	0.1	-45.9%	0.6%	-	-	-	-100.0%	0.1%

Personnel information

Table 15.9 Research, Policy and Legislation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27										
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Research, Policy and Legislation	28	14	23	19.9	0.9	26	24.1	0.9	25	24.0	1.0	24	24.2	1.0	24	25.3	1.1	-2.2%	100.0%
Salary level																			
1-6	6	4	6	1.7	0.3	6	1.9	0.3	6	2.0	0.3	7	2.3	0.4	7	2.4	0.4	3.1%	25.5%
7-10	4	2	2	1.4	0.6	1	0.6	0.6	3	2.2	0.7	3	2.3	0.7	3	2.4	0.8	41.0%	10.6%
11-12	7	3	5	4.6	1.0	7	7.6	1.0	6	6.1	1.1	5	5.2	1.1	4	5.2	1.2	-17.2%	22.3%
13-16	6	-	6	8.2	1.4	6	8.6	1.4	6	9.2	1.5	6	9.7	1.6	6	10.3	1.7	-	24.4%
Other	5	5	4	4.0	1.0	5	5.3	1.1	4	4.5	1.1	4	4.8	1.2	4	5.0	1.3	-7.2%	17.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Institutional Support and Coordination

Programme purpose

Provide comprehensive support to the institutions of traditional leadership, including Khoi-San leadership structures, to coordinate traditional affairs across all three spheres of government.

Objectives

- Facilitate partnerships and collaborative relations by increasing the number of functional structures of traditional leadership on an ongoing basis.
- Transform traditional leadership institutions by implementing the Traditional and Khoi-San Leadership Act (2019) and associated regulations on an ongoing basis.
- Promote social cohesion by training local houses of traditional leadership on the implementation of socioeconomic development programmes by March 2025.
- Promote socioeconomic development within traditional communities by participating in the municipal integrated development planning process on an ongoing basis.

Subprogrammes

- *Management* provides strategic oversight to the programme.
- *Institutional Development and Capacity Building* ensures that traditional communities are empowered by reviewing and developing national support programmes for these communities and their governance structures.
- *Intergovernmental Relations and Partnerships* promotes and integrates the role of traditional leaders and the institution of traditional leadership in the South African governance system by establishing relationships with other governance structures across the 3 spheres of government.
- *National House of Traditional Leaders* enhances cooperation between government and institutions of traditional leadership, and advises government on programmes, policies and legislation that affect traditional communities.
- *Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities* makes transfers to the Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Rights of Communities.
- *Disputes and Claims Resolution* processes and finalises traditional leadership disputes and claims.

Expenditure trends and estimates

Table 15.10 Institutional Support and Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Management	4.1	7.4	4.4	5.4	9.4%	6.1%	5.2	5.3	5.6	1.4%	5.7%
Institutional Development and Capacity Building	5.9	6.2	7.7	8.8	14.5%	8.1%	8.7	8.8	9.2	1.5%	9.3%
Intergovernmental Relations and Partnerships	6.8	7.3	7.4	9.3	11.2%	8.8%	9.3	9.4	9.8	1.6%	9.9%
National House of Traditional Leaders	17.0	19.8	22.9	24.1	12.4%	23.8%	23.3	23.3	24.7	0.8%	25.1%
Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities	46.0	46.0	46.8	47.0	0.7%	52.8%	45.7	47.7	49.9	2.0%	50.0%
Disputes and Claims Resolution	1.6	–	–	–	-100.0%	0.5%	–	–	–	–	–
Total	81.4	86.7	89.2	94.7	5.2%	100.0%	92.1	94.5	99.2	1.6%	100.0%
Change to 2023 Budget estimate				–			(6.3)	(7.3)	(7.2)		
Economic classification											
Current payments	34.3	40.5	42.3	47.5	11.4%	46.8%	46.4	46.8	49.3	1.3%	50.0%
Compensation of employees	27.5	32.5	29.3	32.8	6.0%	34.7%	33.2	33.5	35.0	2.2%	35.3%
Goods and services	6.9	8.0	13.0	14.7	29.0%	12.1%	13.2	13.3	14.3	-1.0%	14.6%
of which:											
Administrative fees	0.2	0.3	0.7	0.7	48.4%	0.5%	0.7	0.7	0.8	1.8%	0.8%
Catering: Departmental activities	0.1	0.2	0.2	0.7	113.0%	0.3%	0.5	0.6	0.6	-4.1%	0.7%
Consultants: Business and advisory services	0.8	1.3	1.0	1.7	31.3%	1.4%	1.7	1.6	1.6	-2.0%	1.8%
Consumables: Stationery, printing and office supplies	0.0	0.0	0.0	0.5	188.2%	0.2%	0.5	0.5	0.5	4.7%	0.5%

Table 15.10 Institutional Support and Coordination expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Travel and subsistence	3.2	5.6	10.6	9.4	42.4%	8.2%	8.0	8.2	8.9	-1.7%	9.1%
Venues and facilities	–	–	0.0	0.8	–	0.3%	0.9	0.9	0.9	4.3%	0.9%
Transfers and subsidies	47.1	46.1	46.9	47.0	-0.1%	53.1%	45.7	47.7	49.9	2.0%	50.0%
Departmental agencies and accounts	46.0	46.0	46.8	47.0	0.7%	52.8%	45.7	47.7	49.9	2.0%	50.0%
Households	1.0	0.1	0.1	–	-100.0%	0.3%	–	–	–	–	–
Payments for capital assets	–	–	–	0.2	–	–	–	–	–	-100.0%	–
Machinery and equipment	–	–	–	0.2	–	–	–	–	–	-100.0%	–
Payments for financial assets	–	0.1	–	–	–	–	–	–	–	–	–
Total	81.4	86.7	89.2	94.7	5.2%	100.0%	92.1	94.5	99.2	1.6%	100.0%
Proportion of total programme expenditure to vote expenditure	59.2%	56.1%	51.1%	49.0%	–	–	49.2%	48.6%	48.7%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.0	0.1	0.1	–	-100.0%	0.3%	–	–	–	–	–
Social benefits	1.0	0.1	0.1	–	-100.0%	0.3%	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	46.0	46.0	46.8	47.0	0.7%	52.8%	45.7	47.7	49.9	2.0%	50.0%
Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities	46.0	46.0	46.8	47.0	0.7%	52.8%	45.7	47.7	49.9	2.0%	50.0%

Personnel information

Table 15.11 Institutional Support and Coordination personnel numbers and cost by salary level¹

Institutional Support and Coordination	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Salary level	40	5	33	29.3	0.9	35	32.8	0.9	33	33.2	1.0	31	33.5	1.1	30	35.0	1.2	-5.4%	100.0%
1 – 6	11	1	8	3.7	0.5	10	5.5	0.6	9	5.4	0.6	8	5.1	0.6	7	4.9	0.7	-10.8%	26.4%
7 – 10	8	3	6	3.4	0.5	6	3.4	0.6	4	2.5	0.6	4	2.7	0.6	4	2.8	0.7	-9.8%	14.6%
11 – 12	6	1	4	3.5	0.9	5	4.1	0.9	5	4.3	1.0	4	3.5	1.0	4	3.8	1.1	-8.0%	12.4%
13 – 16	12	–	12	15.8	1.3	12	16.7	1.4	12	17.7	1.5	12	18.7	1.6	12	19.8	1.7	–	37.3%
Other	3	–	3	2.9	1.0	3	3.1	1.0	3	3.3	1.1	3	3.5	1.2	3	3.7	1.2	–	9.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entity

Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities

Selected performance indicators

Table 15.12 Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of research reports on cultural, religious and linguistic rights produced per year	Research, publication and policy development	Priority 6: Social cohesion and safer communities	1	4	4	4	4	4	4

Table 15.12 Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of complaints/requests handled per year	Legal services and conflict resolution		- ¹	86.4% (76/88)	94.4% (118/125)	80%	80%	80%	80%
Number of engagements with communities on cultural, religious and linguistic rights per year	Public education and information	Priority 6: Social cohesion and safer communities	24	25	30	30	35	40	45

1. No historical data available.

Entity overview

The Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities was established in terms of section 181(1)(c) of the Constitution to protect and promote the rights of cultural, religious and linguistic communities, and to strengthen constitutional democracy. The commission's core functions include research, conflict resolution and public education on the rights of cultural, religious and linguistic communities.

Over the next 3 years, the commission will focus on increasing engagements with communities to raise awareness on cultural, religious and linguistic rights from 30 in 2023/24 to 45 in 2026/27. This, alongside strengthening capacity for public engagement and education, is expected to lead to impactful programmes that promote peace, friendship, humanity and tolerance based on the African value of ubuntu, thereby encouraging national unity and building social cohesion. These activities are funded through the entity's *Public education and information* programme, which accounts for an estimated 11.3 per cent (R15.8 million) of the entity's expenditure over the medium term. Spending on compensation of employees accounts for an estimated 69.9 per cent (R103.7 million) of total expenditure over the MTEF period.

The commission expects to derive 98.3 per cent (R143.3 million) of its revenue over the period ahead through transfers from the department. Despite Cabinet-approved reductions to departmental transfers, expenditure is expected to increase at an average annual rate of 2.4 per cent, from R47.4 million in 2023/24 to R50.9 million in 2026/27. The commission plans to use retained earnings to limit the impact of budget reductions on service delivery.

Programmes/Objectives/Activities

Table 15.13 Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	31.8	25.5	27.5	27.8	-4.4%	65.9%	27.0	28.1	29.3	1.7%	57.9%
Legal services and conflict resolution	3.0	2.3	2.8	4.2	11.7%	7.1%	4.1	4.2	4.5	2.2%	8.7%
Research publication and policy development	1.8	2.4	3.4	3.4	22.5%	6.4%	3.5	3.7	3.9	4.6%	7.5%
Public education and information	0.7	3.4	3.8	6.1	102.8%	8.0%	5.0	5.3	5.5	-3.1%	11.3%
Communication and marketing	4.6	5.3	5.8	5.9	8.8%	12.6%	7.1	7.4	7.7	9.3%	14.5%
Total	42.0	38.8	43.2	47.4	4.1%	100.0%	46.6	48.7	50.9	2.4%	100.0%

Statement of financial performance

Table 15.14 Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities statements of financial performance

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Revenue											
Non-tax revenue	0.3	0.4	1.6	0.4	7.7%	1.4%	0.9	1.0	1.0	36.7%	1.7%
Other non-tax revenue	0.3	0.4	1.6	0.4	7.7%	1.4%	0.9	1.0	1.0	36.7%	1.7%
Transfers received	46.0	46.0	46.8	47.0	0.7%	98.6%	45.7	47.7	49.9	2.0%	98.3%
Total revenue	46.4	46.4	48.4	47.4	0.7%	100.0%	46.6	48.7	50.9	2.4%	100.0%
Expenses											
Current expenses	42.0	38.8	43.2	47.4	4.1%	100.0%	46.6	48.7	50.9	2.4%	100.0%
Compensation of employees	25.0	26.0	25.9	31.6	8.2%	63.3%	33.0	34.6	36.1	4.5%	69.9%
Goods and services	15.6	12.8	17.3	15.7	0.3%	35.9%	13.6	14.1	14.8	-2.1%	30.1%
Depreciation	1.4	-	-	-	-100.0%	0.8%	-	-	-	-	-
Total expenses	42.0	38.8	43.2	47.4	4.1%	100.0%	46.6	48.7	50.9	2.4%	100.0%
Surplus/(Deficit)	4.4	7.6	5.2	-	-100.0%		-	-	-	-	

Personnel information

Table 15.15 Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Commission for the Promotion and Protection of the Rights of Cultural, Religious and Linguistic Communities																			
Salary level	54	54	48	25.9	0.5	54	31.6	0.6	54	33.0	0.6	54	34.6	0.6	54	36.1	0.7	-	100.0%
1 - 6	10	10	10	1.3	0.1	10	1.4	0.1	10	1.4	0.1	10	1.5	0.1	10	1.5	0.2	-	18.5%
7 - 10	28	28	24	10.6	0.4	28	13.4	0.5	28	14.0	0.5	28	14.8	0.5	28	15.4	0.5	-	51.9%
11 - 12	9	9	7	5.4	0.8	9	7.5	0.8	9	7.8	0.9	9	8.2	0.9	9	8.6	1.0	-	16.7%
13 - 16	7	7	7	8.6	1.2	7	9.4	1.3	7	9.8	1.4	7	10.2	1.5	7	10.6	1.5	-	13.0%

1. Rand million.

BASIC EDUCATION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	584.4	0.5	22.6	607.5	608.8	636.7
Curriculum Policy, Support and Monitoring	1 771.4	2 316.3	1.2	4 088.9	4 525.4	4 733.9
Teachers, Education Human Resources and Institutional Development	136.4	1 301.8	0.5	1 438.7	1 514.1	1 583.5
Planning, Information and Assessment	754.3	13 966.6	1 273.6	15 994.6	16 706.2	16 956.6
Educational Enrichment Services	80.7	10 047.9	0.5	10 129.1	10 660.1	11 148.0
Total expenditure estimates	3 327.1	27 633.2	1 298.4	32 258.7	34 014.6	35 058.6
Executive authority	Minister of Basic Education					
Accounting officer	Director-General of Basic Education					
Website	www.education.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Provide quality basic education for all, and lead the establishment and development of a South African schooling system for the 21st century.

Mandate

The mandate of the Department of Basic Education is to monitor the standards of the provision, delivery and performance of education annually or at other specified intervals across South Africa, with the objective of assessing compliance with the provisions of the Constitution and national education policy.

The department derives its mandate from the:

- National Education Policy Act (1996), which inscribes into law the policies and legislative and monitoring responsibilities of the Minister of Basic Education, and formal relations between national and provincial authorities
- South African Schools Act (1996), which promotes access to education, supports quality and democratic governance in the schooling system, and makes schooling compulsory for children aged 7 to 15 to ensure that all learners have access to quality education without discrimination
- Employment of Educators Act (1998), which regulates the professional, moral and ethical responsibilities of educators, and the competency requirements for teachers.

Selected performance indicators

Table 16.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of learners obtaining subject passes towards a national senior certificate or extended senior certificate, including the upgraded national senior certificate, through the Second Chance programme per year	Curriculum Policy, Support and Monitoring	Priority 3: Education, skills and health	60 063	62 925	71 612	80 000	70 000	80 000	90 000

Table 16.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of public schools provided with home language workbooks for learners in grades 1 to 6 per year, after having placed an order	Curriculum Policy, Support and Monitoring	Priority 3: Education, skills and health	100% (17 077)	100% (17 185)	100% (16 821)	100%	100%	100%	100%
Percentage of public schools provided with mathematics workbooks for learners in grades 1 to 9 per year, after having placed an order	Curriculum Policy, Support and Monitoring		100% (22 955)	100% (22 858)	99.7% (22 631/22 692)	100%	100%	100%	100%
Number of Funza Lushaka bursaries awarded to students enrolled for initial teacher education per year	Teachers, Education Human Resources and Institutional Development		13 085	11 856	11 971	12 000	9 700	10 000	10 300
Number of new schools built and completed through the accelerated school infrastructure delivery initiative per year	Planning, Information and Assessment		32	23	27	9	30	30	40
Number of schools provided with sanitation facilities per year	Planning, Information and Assessment		298	1 026	457	350	100	100	120
Number of schools provided with water through the accelerated school infrastructure delivery initiative per year	Planning, Information and Assessment		101	110	50	1	100	100	150
Number of classrooms built through the accelerated school infrastructure delivery initiative per year	Planning, Information and Assessment		- ¹	- ¹	- ¹	7	65	65	90
Number of schools provided with nutritious meals on each school day per year	Educational Enrichment Services		21 189	20 497	21 156	19 950	19 950	19 950	19 950

1. No historical data available.

Expenditure overview

Over the medium term, the department will continue to focus on: accelerating the delivery of and improving school infrastructure; providing educational opportunities to learners with severe to profound intellectual disabilities; enhancing teaching and learning by ensuring access to high-quality learner and teacher support materials; increasing the supply of quality teachers and preparing teachers to teach new subjects that will prepare learners for a changing world; improving the quality and reach of early childhood development (ECD) services; and providing nutritious meals for learners through the national school nutrition programme.

Transfers and subsidies, mostly for conditional grants to provinces, account for 85.3 per cent (R86.8 billion) of the department's allocation over the MTEF period, increasing at an average annual rate of 5.9 per cent, from R25.3 billion in 2023/24 to R30 billion in 2026/27. Cabinet-approved reductions of R2.8 billion over the medium term are effected on various programmes, including the *school infrastructure backlogs grant* (R1.2 billion), the *education infrastructure grant* (R611 million), the Funza Lushaka bursary scheme (R397.9 million) and workbooks (R97 million). Total expenditure is set to increase at an average annual rate of 5.3 per cent, from R30 billion in 2023/24 to R35.1 billion in 2026/27.

Improving school infrastructure

The department is committed to ensuring that all schools have safe and appropriate infrastructure. This is delivered through the *education infrastructure grant* and the *school infrastructure backlogs grant*, which account for 95.8 per cent (R47.6 billion) of spending over the MTEF period in the *Planning, Information and Assessment* programme. The *education infrastructure grant's* allocation of R42.3 billion over the period ahead will be transferred to provinces as supplementary funding to accelerate the construction, maintenance, upgrading and rehabilitation of new and existing infrastructure in the basic education sector. The *school infrastructure backlogs grant* addresses infrastructure backlogs at schools that do not meet the norms and standards for basic school infrastructure. This grant is allocated R5.3 billion over the MTEF period, which will be used to replace a targeted 100 inappropriate and unsafe schools with newly built schools, and to provide water to 350 schools, sanitation to 320 schools and 220 additional classrooms to address overcrowding.

Cabinet-approved reductions of R1.2 billion to the *school infrastructure backlogs grant* and R611 million to the *education infrastructure grant* will result in projects that are still in the planning phase being delayed so that those currently being implemented can be completed.

Supporting learners with intellectual disabilities

The *learners with profound intellectual disabilities grant* aims to improve the provision of quality education to learners with severe to profound intellectual disabilities. The grant is expected to provide access to quality publicly funded education to more than 13 000 such learners over the MTEF period through an allocation of R874.7 million in the *Curriculum Policy, Support and Monitoring* programme.

Providing high-quality learning materials

Recognising that quality learning materials enhance the effectiveness of teaching and learning, the department plans to print and deliver grades R to 9 life skills, languages and mathematics workbooks to all public schools that request them. An estimated 60 million workbooks will be provided to about 9 million learners in each year of the MTEF period. To fund this, R3.9 billion is allocated over the period ahead in the *Curriculum and Quality Enhancement* subprogramme in the *Curriculum Policy, Support and Monitoring* programme. Despite Cabinet-approved reductions of R97 million to the programme's budget over the MTEF period, the department still expects to print and distribute all workbooks requested by schools by maximising cost-saving measures, particularly on printing.

Increasing the supply of quality teachers

The Funza Lushaka bursary scheme provides bursaries to prospective teachers to address critical educator shortages in priority subject areas such as inclusive education, mathematics, coding, robotics, and science and technology. Despite Cabinet-approved reductions to the programme's funding, which amount to R397.9 million over the MTEF period, the department plans to increase the number of bursaries awarded from 9 700 in 2024/25 to 10 300 in 2026/27. This will be done by funding more students completing the one-year postgraduate certificate in education and increasing the number of bursaries awarded to institutions with lower fee structures. The bursary scheme is allocated R4 billion over the MTEF period in the *Teachers, Education Human Resources and Institutional Development* programme.

Improving early childhood development services

The provision of ECD services in provinces is supported by the *early childhood development grant*. The grant is allocated R5.6 billion over the MTEF period to provide subsidies for children accessing ECD services, infrastructure support to ECD providers and pre-registration support packages; and to pilot the construction of low-cost ECD centres. An additional R197 million in 2024/25 is earmarked for piloting a nutrition support programme that targets low-cost ECD centres.

Providing nutritious meals for learners

The department plans to continue providing nutritious meals to more than 10 million learners on each school day at 19 950 schools each year over the period ahead, in line with the National Development Plan's priority of eliminating poverty and supporting food security. The programme is funded by the *national school nutrition programme grant*, which is allocated R30.9 billion over the MTEF period in the *Educational Enrichment Services* programme.

Expenditure trends and estimates

Table 16.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Curriculum Policy, Support and Monitoring												
3. Teachers, Education Human Resources and Institutional Development												
4. Planning, Information and Assessment												
5. Educational Enrichment Services												
Programme	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
R million												
Programme 1	486.1	531.8	564.3	590.1	6.7%	1.9%	607.5	608.8	636.7	2.6%	1.9%	
Programme 2	3 164.5	3 335.0	3 172.1	3 524.0	3.7%	11.8%	4 088.9	4 525.4	4 733.9	10.3%	12.8%	
Programme 3	1 395.4	1 433.1	1 496.6	1 513.9	2.8%	5.2%	1 438.7	1 514.1	1 583.5	1.5%	4.6%	
Programme 4	11 375.1	14 696.4	15 366.7	14 830.1	9.2%	50.2%	15 994.6	16 706.2	16 956.6	4.6%	49.1%	
Programme 5	7 902.1	8 418.6	8 827.0	9 570.6	6.6%	30.9%	10 129.1	10 660.1	11 148.0	5.2%	31.6%	
Subtotal	24 323.2	28 414.9	29 426.7	30 028.6	7.3%	100.0%	32 258.7	34 014.6	35 058.6	5.3%	100.0%	
Total	24 323.2	28 414.9	29 426.7	30 028.6	7.3%	100.0%	32 258.7	34 014.6	35 058.6	5.3%	100.0%	
Change to 2023							(767.7)	(914.1)	(949.5)			
Budget estimate												
Economic classification												
Current payments	2 373.0	2 737.7	2 672.6	3 220.7	10.7%	9.8%	3 327.1	3 423.4	3 582.4	3.6%	10.3%	
Compensation of employees	503.4	543.9	549.9	589.5	5.4%	1.9%	626.5	663.6	693.7	5.6%	2.0%	
Goods and services ¹	1 826.9	2 152.4	2 082.9	2 594.9	12.4%	7.7%	2 664.7	2 724.7	2 852.1	3.2%	8.2%	
of which:					0.0%	0.0%				0.0%	0.0%	
Consultants: Business and advisory services	266.7	259.0	300.2	375.8	12.1%	1.1%	353.4	361.8	378.0	0.2%	1.1%	
Agency and support/outsourced services	43.4	56.9	82.7	211.5	69.6%	0.4%	194.3	44.7	45.4	-40.1%	0.4%	
Inventory: Food and food supplies	–	–	–	–	0.0%	0.0%	197.0	336.0	354.1	0.0%	0.7%	
Inventory: Learner and teacher support material	1 025.1	1 263.5	1 086.7	1 309.8	8.5%	4.2%	1 232.9	1 287.1	1 344.5	0.9%	3.9%	
Property payments	158.1	165.2	178.2	179.5	4.3%	0.6%	185.9	193.1	203.7	4.3%	0.6%	
Travel and subsistence	47.6	125.1	188.6	193.2	59.5%	0.5%	188.1	198.8	209.0	2.7%	0.6%	
Interest and rent on land	42.7	41.4	39.8	36.2	-5.3%	0.1%	35.9	35.1	36.7	0.4%	0.1%	
Transfers and subsidies¹	20 832.8	23 564.7	24 796.6	25 267.7	6.6%	84.2%	27 633.2	29 162.4	29 970.7	5.9%	85.3%	
Provinces and municipalities	19 238.0	21 935.7	23 124.4	23 598.5	7.0%	78.3%	26 041.2	27 505.4	28 251.5	6.2%	80.2%	
Departmental agencies and accounts	149.7	175.8	178.0	179.0	6.1%	0.6%	183.8	192.1	200.8	3.9%	0.6%	
Foreign governments and international organisations	14.0	18.5	18.1	23.0	18.0%	0.1%	23.9	25.0	26.2	4.5%	0.1%	
Non-profit institutions	137.4	123.9	144.1	130.7	-1.7%	0.5%	118.6	117.3	108.8	-5.9%	0.4%	
Households	1 293.7	1 310.8	1 332.0	1 336.7	1.1%	4.7%	1 265.6	1 322.7	1 383.4	1.2%	4.0%	
Payments for capital assets	1 116.6	2 107.3	1 957.1	1 539.9	11.3%	6.0%	1 298.4	1 428.7	1 505.5	-0.8%	4.4%	
Buildings and other fixed structures	1 088.9	2 086.1	1 944.6	1 532.2	12.1%	5.9%	1 288.3	1 415.1	1 493.1	-0.9%	4.4%	
Machinery and equipment	9.9	15.0	10.7	7.3	-9.7%	0.0%	9.7	13.2	11.9	17.8%	0.0%	
Software and other intangible assets	17.8	6.2	1.8	0.4	-71.8%	0.0%	0.4	0.4	0.5	4.6%	0.0%	
Payments for financial assets	0.8	5.3	0.4	0.3	-31.6%	0.0%	–	–	–	-100.0%	0.0%	
Total	24 323.2	28 414.9	29 426.7	30 028.6	7.3%	100.0%	32 258.7	34 014.6	35 058.6	5.3%	100.0%	

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 16.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	2 073	2 760	3 009	2 500	6.4%	-	-	-	-	-100.0%	-
Employee social benefits	2 073	2 760	3 009	2 500	6.4%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	1 291 606	1 308 024	1 328 953	1 334 160	1.1%	5.6%	1 265 632	1 322 676	1 383 387	1.2%	4.7%
National Student Financial Aid Scheme	1 291 606	1 308 024	1 328 953	1 334 160	1.1%	5.6%	1 265 632	1 322 676	1 383 387	1.2%	4.7%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	149 735	175 848	178 031	179 018	6.1%	0.7%	183 847	192 071	200 848	3.9%	0.7%
Education, Training and Development Practices Sector	453	459	472	474	1.5%	-	495	517	541	4.5%	-
Education and Training Authority											
South African Council for Educators	12 878	17 985	15 528	15 599	6.6%	0.1%	16 434	17 170	17 957	4.8%	0.1%
Umalusi Council for Quality Assurance in General and Further Education and Training	136 404	157 404	162 031	162 945	6.1%	0.7%	166 918	174 384	182 350	3.8%	0.6%
Provinces and municipalities											
Provincial revenue funds											
Current	9 490 142	9 834 604	10 198 799	10 937 663	4.8%	42.8%	11 915 870	12 812 675	13 398 946	7.0%	43.8%
Learners with profound intellectual disabilities grant	225 761	242 760	255 521	260 424	4.9%	1.0%	278 947	291 307	304 495	5.3%	1.0%
Early childhood development grant	1 411 399	1 234 661	1 192 682	1 184 434	-5.7%	5.3%	1 589 075	1 946 256	2 035 405	19.8%	6.0%
National school nutrition programme grant	7 665 887	8 115 269	8 508 321	9 278 942	6.6%	35.5%	9 798 106	10 314 252	10 786 318	5.1%	35.9%
HIV and AIDS (life skills education) grant	187 095	241 914	242 275	213 863	4.6%	0.9%	249 742	260 860	272 728	8.4%	0.9%
Capital	9 747 829	12 101 070	12 925 644	12 660 793	9.1%	50.2%	14 125 282	14 692 697	14 852 533	5.5%	50.3%
Maths, science and technology grant	332 862	412 134	424 793	383 275	4.8%	1.6%	443 842	458 991	480 011	7.8%	1.6%
Education infrastructure grant	9 414 967	11 688 936	12 500 851	12 277 518	9.3%	48.6%	13 681 440	14 233 706	14 372 522	5.4%	48.7%
Foreign governments and international organisations											
Current	13 980	18 514	18 065	22 956	18.0%	0.1%	23 947	25 026	26 178	4.5%	0.1%
Guidance, Counselling and Youth Development Centre for Africa	-	152	173	205	-	-	214	224	234	4.5%	-
United Nations Educational, Scientific and Cultural Organisation	13 829	12 599	14 147	17 841	8.9%	0.1%	18 642	19 477	20 369	4.5%	0.1%
Association for the Development of Education in Africa	151	775	909	1 001	87.9%	-	1 008	1 053	1 101	3.2%	-
Africa Federation of Teaching Regulatory Authorities	-	-	-	78	-	-	80	90	100	8.6%	-
Southern and Eastern Africa Consortium for Monitoring Educational Quality	-	4 988	2 836	3 831	-	-	4 003	4 182	4 374	4.5%	-
Non-profit institutions											
Current	137 449	123 900	144 078	130 656	-1.7%	0.6%	118 602	117 282	108 774	-5.9%	0.4%
South African Congress for Early Childhood Development	780	805	826	829	2.1%	-	866	905	946	4.5%	-
Ntataise	1 225	1 265	1 083	1 083	-4.0%	-	1 132	1 183	1 237	4.5%	-
Uhambo Foundation	1 808	1 315	2 130	2 143	5.8%	-	2 239	2 339	2 446	4.5%	-
National Education Collaboration Trust	133 563	120 437	139 957	126 515	-1.8%	0.6%	114 275	112 761	104 047	-6.3%	0.4%
Childline South Africa	73	78	82	86	5.6%	-	90	94	98	4.5%	-
Total	20 832 814	23 564 720	24 796 579	25 267 746	6.6%	100.0%	27 633 180	29 162 427	29 970 666	5.9%	100.0%

Personnel information

Table 16.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts estimated for 31 March 2024	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost							
Basic Education		898	90	785	549.9	0.7	799	589.5	0.7	799	626.5	0.8	795	663.6	0.8	787	693.7	0.9	-0.5%	100.0%
Salary level		898	90	785	549.9	0.7	799	589.5	0.7	799	626.5	0.8	795	663.6	0.8	787	693.7	0.9	-0.5%	100.0%
1 – 6	241	20	225	71.5	0.3	220	72.4	0.3	219	76.6	0.4	215	79.6	0.4	215	84.1	0.4	-0.8%	27.3%	
7 – 10	274	9	220	142.4	0.6	238	160.4	0.7	239	171.0	0.7	238	179.8	0.8	234	187.5	0.8	-0.6%	29.8%	
11 – 12	232	10	205	213.2	1.0	205	222.7	1.1	205	237.8	1.2	207	254.4	1.2	202	263.3	1.3	-0.4%	25.8%	
13 – 16	98	–	82	112.7	1.4	84	122.3	1.5	83	128.7	1.6	83	136.5	1.6	83	144.7	1.7	-0.4%	10.5%	
Other	53	51	53	10.2	0.2	53	11.8	0.2	53	12.5	0.2	53	13.3	0.3	53	14.1	0.3	–	6.7%	
Programme	898	90	785	549.9	0.7	799	589.5	0.7	799	626.5	0.8	795	663.6	0.8	787	693.7	0.9	-0.5%	100.0%	
Programme 1	369	32	330	212.9	0.6	300	209.2	0.7	309	229.4	0.7	304	239.5	0.8	300	250.5	0.8	0.1%	38.1%	
Programme 2	116	21	101	85.6	0.8	100	90.8	0.9	111	106.0	1.0	106	109.3	1.0	106	114.4	1.1	1.7%	13.3%	
Programme 3	130	10	104	75.8	0.7	104	78.0	0.7	92	71.7	0.8	102	84.6	0.8	100	88.5	0.9	-1.3%	12.5%	
Programme 4	204	19	179	125.1	0.7	226	159.3	0.7	219	165.0	0.8	216	173.2	0.8	214	180.6	0.8	-1.8%	27.5%	
Programme 5	79	8	71	50.6	0.7	69	52.1	0.8	68	54.5	0.8	68	57.0	0.8	67	59.6	0.9	-1.2%	8.5%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 16.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	3 373	11 731	12 055	21 387	21 387	85.1%	100.0%	10 682	11 342	11 982	-17.6%	100.0%
Sales of goods and services produced by department	1 908	3 071	3 607	3 372	3 372	20.9%	24.6%	3 656	3 813	3 971	5.6%	26.7%
Sales by market establishments	94	93	92	90	90	-1.4%	0.8%	166	168	170	23.6%	1.1%
of which:												
Market establishment:	94	93	92	90	90	-1.4%	0.8%	166	168	170	23.6%	1.1%
Rental parking:												
Covered and open												
Administrative fees	1 814	2 978	3 515	3 100	3 100	19.6%	23.5%	3 300	3 450	3 600	5.1%	24.3%
of which:												
Services rendered:	1 814	2 978	3 515	3 100	3 100	19.6%	23.5%	3 300	3 450	3 600	5.1%	24.3%
Exam certificates												
Other sales	–	–	–	182	182	–	0.4%	190	195	201	3.4%	1.4%
of which:												
Services rendered:	–	–	–	180	180	–	0.4%	185	190	195	2.7%	1.4%
Commission on insurance and garnishee												
Replacement of security cards	–	–	–	2	2	–	–	2	2	2	–	–
Sale of assets less than R5 000	–	–	–	–	–	–	–	3	3	4	–	–
Sales of scrap, waste, arms and other used current goods	33	9	–	–	–	-100.0%	0.1%	9	10	11	–	0.1%
of which:												
Wastepaper	33	9	–	–	–	-100.0%	0.1%	9	10	11	–	0.1%
Interest, dividends and rent on land	1 031	6 321	7 760	15 000	15 000	144.1%	62.0%	4 500	5 000	5 500	-28.4%	54.2%
Interest	1 031	6 321	7 760	15 000	15 000	144.1%	62.0%	4 500	5 000	5 500	-28.4%	54.2%
Sales of capital assets	–	–	4	15	15	–	–	17	19	–	-100.0%	0.1%
Transactions in financial assets and liabilities	401	2 330	684	3 000	3 000	95.6%	13.2%	2 500	2 500	2 500	-5.9%	19.0%
Total	3 373	11 731	12 055	21 387	21 387	85.1%	100.0%	10 682	11 342	11 982	-17.6%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 16.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
Ministry	28.8	37.5	47.6	40.8	12.3%	7.1%	36.5	38.5	40.3	-0.4%	6.4%
Department Management	84.4	96.9	104.6	105.1	7.6%	18.0%	110.9	115.4	120.7	4.7%	18.5%
Corporate Services	66.2	75.2	80.4	103.8	16.2%	15.0%	103.9	82.6	86.4	-6.0%	15.4%
Office of the Chief Financial Officer	85.8	83.4	89.2	94.5	3.3%	16.2%	101.3	106.0	110.9	5.5%	16.9%
Internal Audit	6.9	8.7	8.5	12.8	22.8%	1.7%	11.3	11.9	12.5	-1.0%	2.0%
Office Accommodation	214.1	230.0	234.0	233.0	2.9%	41.9%	243.5	254.4	266.1	4.5%	40.8%
Total	486.1	531.8	564.3	590.1	6.7%	100.0%	607.5	608.8	636.7	2.6%	100.0%
Change to 2023							42.6	21.3	22.4		
Budget estimate											
Economic classification											
Current payments	459.4	505.7	542.7	569.8	7.4%	95.6%	584.4	581.0	609.4	2.3%	96.0%
Compensation of employees	185.5	200.3	212.9	209.2	4.1%	37.2%	229.4	239.5	250.5	6.2%	38.0%
Goods and services	231.5	264.2	290.1	324.4	11.9%	51.1%	319.2	306.4	322.2	-0.2%	52.1%
of which:											
Audit costs: External	12.8	17.7	16.7	24.9	24.9%	3.3%	27.1	28.2	29.5	5.7%	4.5%
Computer services	26.7	33.9	32.6	53.8	26.3%	6.8%	48.3	24.4	25.5	-22.0%	6.2%
Legal services	3.2	3.1	3.9	4.4	11.4%	0.7%	5.0	5.2	5.4	7.4%	0.8%
Consumables: Stationery, printing and office supplies	2.7	2.4	1.6	4.0	14.2%	0.5%	4.5	4.8	5.1	8.0%	0.8%
Property payments	158.1	165.2	178.2	179.5	4.3%	31.3%	185.7	192.9	203.6	4.3%	31.2%
Travel and subsistence	6.9	19.3	30.0	30.6	64.0%	4.0%	26.1	27.1	28.3	-2.5%	4.6%
Interest and rent on land	42.4	41.1	39.7	36.2	-5.2%	7.3%	35.9	35.1	36.7	0.4%	5.9%
Transfers and subsidies	1.3	1.7	0.9	1.4	2.1%	0.2%	0.5	0.5	0.5	-27.2%	0.1%
Departmental agencies and accounts	0.5	0.5	0.5	0.5	1.5%	0.1%	0.5	0.5	0.5	4.5%	0.1%
Households	0.9	1.2	0.4	0.9	2.3%	0.2%	-	-	-	-100.0%	-
Payments for capital assets	25.1	24.2	20.6	18.8	-9.3%	4.1%	22.6	27.3	26.7	12.6%	3.9%
Buildings and other fixed structures	11.1	12.4	13.8	15.4	11.4%	2.4%	17.1	19.1	20.0	9.1%	2.9%
Machinery and equipment	3.6	11.7	6.1	3.0	-6.1%	1.1%	5.0	7.7	6.3	28.5%	0.9%
Software and other intangible assets	10.4	0.1	0.8	0.4	-66.3%	0.5%	0.4	0.4	0.5	4.6%	0.1%
Payments for financial assets	0.3	0.1	0.0	0.1	-24.9%	-	-	-	-	-100.0%	-
Total	486.1	531.8	564.3	590.1	6.7%	100.0%	607.5	608.8	636.7	2.6%	100.0%
Proportion of total programme expenditure to vote expenditure	2.0%	1.9%	1.9%	2.0%	-	-	1.9%	1.8%	1.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.9	1.2	0.4	0.9	2.3%	0.2%	-	-	-	-100.0%	-
Employee social benefits	0.9	1.2	0.4	0.9	2.3%	0.2%	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.5	0.5	0.5	0.5	1.5%	0.1%	0.5	0.5	0.5	4.5%	0.1%
Education, Training and Development Practices Sector	0.5	0.5	0.5	0.5	1.5%	0.1%	0.5	0.5	0.5	4.5%	0.1%
Education and Training Authority											

Personnel information

Table 16.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Medium-term expenditure estimate																	
		Actual			Revised estimate			2024/25			2025/26			2026/27			2023/24 - 2026/27		
		2022/23			2023/24			2024/25			2025/26			2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Administration																			
Salary level	369	32	330	212.9	0.6	300	209.2	0.7	309	229.4	0.7	304	239.5	0.8	300	250.5	0.8		
1 – 6	140	9	130	42.7	0.3	112	38.4	0.3	113	41.2	0.4	112	43.2	0.4	111	45.2	0.4	-0.3%	36.8%
7 – 10	112	3	96	65.7	0.7	90	64.8	0.7	96	73.3	0.8	92	74.4	0.8	90	77.3	0.9	0.1%	30.4%
11 – 12	59	3	53	53.9	1.0	52	55.4	1.1	54	61.1	1.1	54	64.8	1.2	53	67.5	1.3	0.7%	17.6%
13 – 16	39	–	32	42.9	1.3	30	42.6	1.4	30	45.2	1.5	30	48.0	1.6	30	50.9	1.7	–	9.9%
Other	19	17	19	7.7	0.4	16	8.1	0.5	16	8.6	0.5	16	9.1	0.6	16	9.6	0.6	–	5.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Curriculum Policy, Support and Monitoring

Programme purpose

Develop curriculum and assessment policies, and monitor and support their implementation.

Objectives

- Increase the number of learners who complete grade 12 by providing the Second Chance programme for learners who failed to meet the national senior certificate and the amended senior certificate requirements annually.
- Improve the learning and teaching of critical foundational skills by developing, printing and distributing 2 volumes of workbooks for grade R, grade 1 to grade 6 literacy/languages, grade 1 to grade 3 life skills (quintile 1 to quintile 3), grade 1 to grade 9 numeracy/mathematics, and grade 1 to grade 6 English first additional language to all learners in public schools annually.
- Improve the reading proficiency levels of learners in the foundation phase in all underperforming rural and township schools by using the early grade reading assessment toolkit to assess reading levels by 2024/25. This includes learners' phonic knowledge, word recognition, and fluency and comprehension skills in the early grades.
- Fast-track the rollout and implementation of ICT in schools by providing teacher training, ICT devices, digital content, software, connectivity, IT support to schools, and online learner and teacher support materials annually.
- Increase learner participation and success rates in mathematics, science and technology by providing ICT equipment, machinery, subject-specific resources and teacher development to schools each year over the medium term by:
 - providing 485 schools, including those in the coding and robotics pilot project, with subject-specific computer hardware and related software in accordance with the minimum specifications prescribed by the curriculum assessment policy statement
 - repairing, maintaining or replacing workshop equipment and machinery for technology subjects at 232 technical schools
 - providing 232 schools with funds for the maintenance of equipment and machinery
 - providing 1 256 schools with laboratory equipment, apparatus and consumables, including manipulatives for mathematics
 - supporting 50 000 learners in co-curricular services related to mathematics, science and technology
 - supporting 1 500 teachers and subject advisers in curriculum assessment policy statement training
 - supporting 1 000 teachers in structured teacher development programmes specific to mathematics, science and technology.

Subprogrammes

- *Programme Management: Curriculum Policy, Support and Monitoring* manages delegated administrative and financial responsibilities, and coordinates all monitoring and evaluation functions in the programme.
- *Curriculum Implementation and Monitoring* supports and monitors the implementation of the national strategy for learner attainment to monitor the quality of teaching and improve the quality of mathematics, science, technology and languages in all public schools from grade R to grade 12.
- *Curriculum and Quality Enhancement Programmes* supports programmes that enhance curriculum outcomes in the basic education system, and increases participation and success in mathematics, science and technology through structured programmes.
- *Early Childhood Development* ensures the universal availability and adequate quality of, and equitable access to, inclusive learning opportunities for children from birth to schoolgoing age through curriculum development, and the delivery, funding, regulation, registration, quality monitoring, improvement and evaluation of ECD programmes.

Expenditure trends and estimates

Table 16.8 Curriculum Policy, Support and Monitoring expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
R million											
Programme Management: Curriculum Policy, Support and Monitoring	2.9	1.5	1.7	4.0	10.8%	0.1%	3.8	4.0	4.2	1.3%	0.1%
Curriculum Implementation and Monitoring	320.8	343.2	397.0	377.7	5.6%	10.9%	382.6	396.7	413.6	3.1%	9.3%
Curriculum and Quality Enhancement Programmes	1 414.6	1 743.9	1 576.7	1 745.5	7.3%	49.1%	1 738.7	1 815.3	1 896.4	2.8%	42.6%
Early Childhood Development	1 426.2	1 246.5	1 196.7	1 396.8	-0.7%	39.9%	1 963.8	2 309.4	2 419.7	20.1%	47.9%
Total	3 164.5	3 335.0	3 172.1	3 524.0	3.7%	100.0%	4 088.9	4 525.4	4 733.9	10.3%	100.0%
Change to 2023 Budget estimate				-			13.0	(112.3)	(116.3)		
Economic classification											
Current payments	1 188.1	1 440.3	1 292.4	1 689.1	12.4%	42.5%	1 771.4	1 822.6	1 907.5	4.1%	42.6%
Compensation of employees	80.3	79.5	85.6	90.8	4.2%	2.5%	106.0	109.3	114.4	8.0%	2.5%
Goods and services	1 107.9	1 360.8	1 206.8	1 598.3	13.0%	40.0%	1 665.3	1 713.3	1 793.1	3.9%	40.1%
of which:											
Agency and support/outsourced services	37.0	42.4	50.3	196.5	74.4%	2.5%	181.6	33.9	35.5	-43.5%	2.7%
Inventory: Food and food supplies	-	-	-	-	-	-	197.0	336.0	354.1	-	5.3%
Inventory: Learner and teacher support material	1 024.8	1 262.7	1 086.2	1 304.4	8.4%	35.5%	1 226.7	1 281.0	1 338.1	0.9%	30.5%
Consumables: Stationery, printing and office supplies	1.4	0.7	1.5	8.7	85.5%	0.1%	10.2	10.6	11.1	8.3%	0.2%
Travel and subsistence	12.4	25.9	38.5	45.9	54.7%	0.9%	24.0	24.4	25.5	-17.7%	0.7%
Operating payments	6.1	2.1	0.3	6.9	4.0%	0.1%	5.7	6.4	6.7	-1.0%	0.2%
Transfers and subsidies	1 974.9	1 893.6	1 878.3	1 833.3	-2.4%	57.4%	2 316.3	2 701.2	2 824.8	15.5%	57.3%
Provinces and municipalities	1 970.0	1 889.6	1 873.0	1 828.1	-2.5%	57.3%	2 311.9	2 696.6	2 819.9	15.5%	57.2%
Foreign governments and international organisations	-	0.2	0.2	0.2	-	-	0.2	0.2	0.2	4.5%	-
Non-profit institutions	3.8	3.4	4.0	4.1	2.1%	0.1%	4.2	4.4	4.6	4.5%	0.1%
Households	1.1	0.5	1.1	0.9	-4.8%	-	-	-	-	-100.0%	-
Payments for capital assets	1.2	1.1	1.3	1.5	8.0%	-	1.2	1.6	1.6	2.3%	-
Buildings and other fixed structures	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Machinery and equipment	1.1	1.1	0.9	1.5	10.0%	-	1.2	1.6	1.6	2.3%	-
Software and other intangible assets	-	-	0.4	-	-	-	-	-	-	-	-
Payments for financial assets	0.2	0.0	0.1	0.0	-75.9%	-	-	-	-	-100.0%	-
Total	3 164.5	3 335.0	3 172.1	3 524.0	3.7%	100.0%	4 088.9	4 525.4	4 733.9	10.3%	100.0%
Proportion of total programme expenditure to vote expenditure	13.0%	11.7%	10.8%	11.7%	-	-	12.7%	13.3%	13.5%	-	-

Table 16.8 Curriculum Policy, Support and Monitoring expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	1.1	0.5	1.1	0.9	-4.8%	-	-	-	-	-100.0%	-
Employee social benefits	1.1	0.5	1.1	0.9	-4.8%	-	-	-	-	-100.0%	-
Provinces and municipalities											
Provincial revenue funds											
Current	1 637.2	1 477.4	1 448.2	1 444.9	-4.1%	45.5%	1 868.0	2 237.6	2 339.9	17.4%	46.8%
Learners with profound intellectual disabilities grant	225.8	242.8	255.5	260.4	4.9%	7.5%	278.9	291.3	304.5	5.3%	6.7%
Early childhood development grant	1 411.4	1 234.7	1 192.7	1 184.4	-5.7%	38.1%	1 589.1	1 946.3	2 035.4	19.8%	40.0%
Capital	332.9	412.1	424.8	383.3	4.8%	11.8%	443.8	459.0	480.0	7.8%	10.5%
Maths, science and technology grant	332.9	412.1	424.8	383.3	4.8%	11.8%	443.8	459.0	480.0	7.8%	10.5%
Foreign governments and international organisations											
Current	-	0.2	0.2	0.2	-	-	0.2	0.2	0.2	4.5%	-
Guidance, Counselling and Youth Development Centre for Africa	-	0.2	0.2	0.2	-	-	0.2	0.2	0.2	4.5%	-
Non-profit institutions											
Current	3.8	3.4	4.0	4.1	2.1%	0.1%	4.2	4.4	4.6	4.5%	0.1%
South African Congress for Early Childhood Development	0.8	0.8	0.8	0.8	2.1%	-	0.9	0.9	0.9	4.5%	-
Ntataise	1.2	1.3	1.1	1.1	-4.0%	-	1.1	1.2	1.2	4.5%	-
Uhambo Foundation	1.8	1.3	2.1	2.1	5.8%	0.1%	2.2	2.3	2.4	4.5%	0.1%

Personnel information

Table 16.9 Curriculum Policy, Support and Monitoring personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/Total (%)	
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate								2023/24 - 2026/27
			2022/23		2023/24		2024/25		2025/26		2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
Curriculum Policy, Support and Monitoring																	
Salary level	116	21	101	85.6	0.8	100	90.8	0.9	111	106.0	1.0	106	109.3	1.0	106	114.4	1.1
1 – 6	22	6	21	6.5	0.3	20	6.5	0.3	23	7.9	0.3	20	7.3	0.4	21	8.2	0.4
7 – 10	24	6	19	10.8	0.6	19	11.3	0.6	21	13.3	0.6	19	12.7	0.7	20	14.0	0.7
11 – 12	57	7	50	54.8	1.1	49	56.8	1.1	54	66.0	1.2	54	69.3	1.3	52	71.1	1.4
13 – 16	11	-	9	13.3	1.5	10	15.7	1.6	11	18.2	1.7	11	19.3	1.8	11	20.4	1.9
Other	2	2	2	0.1	0.1	2	0.6	0.3	2	0.6	0.3	2	0.6	0.3	2	0.7	0.3

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Teachers, Education Human Resources and Institutional Development

Programme purpose

Promote quality teaching and institutional performance through the effective supply, development and use of human resources.

Objectives

- Ensure the adequate supply of qualified teachers in the system by securing 1 500 posts for Funza Lushaka bursary holders, by June of the year after qualifying, in each year over the medium term.
- Improve the quality of teaching and learning through ensuring an adequate supply of young and qualified teachers by awarding 30 000 Funza Lushaka bursaries to prospective teachers over the medium term.
- Improve the quality of teaching and learning by monitoring and supporting the implementation of the policy

on educator post provisioning in all provincial education departments annually.

- Strengthen accountability by monitoring and supporting the implementation of educator performance management systems and school evaluations annually.

Subprogrammes

- *Programme Management: Teachers, Education Human Resources and Institutional Development* manages administrative and financial responsibilities, and coordinates all monitoring and evaluation functions in the programme.
- *Education Human Resources Management* plans, monitors and provides for education human resources; and oversees and strengthens educator performance management systems, school evaluations, education labour relations and conditions of service.
- *Education Human Resources Development* oversees and translates the integrated strategic planning framework for teacher education and development into a wide range of teacher training programmes, collaborative professional development activities, and agreements with partners and relevant service providers. This subprogramme also coordinates activities with the National Institute for Curriculum and Professional Development to promote best practice in classroom teaching and teacher development.
- *Curriculum and Professional Development Unit* manages and develops an innovative and effective system for teacher development and curriculum implementation. This entails the creation of teacher development platforms, and the evaluation and impact assessment of testing tools for determining teacher needs in content and pedagogical knowledge.

Expenditure trends and estimates

Table 16.10 Teachers, Education Human Resources and Institutional Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Programme Management: Teachers, Education Human Resources and Institutional Development	1.5	1.6	1.4	3.6	33.6%	0.1%	1.8	1.9	2.0	-18.5%	0.2%
Education Human Resources Management	50.8	58.7	68.4	73.8	13.2%	4.3%	72.6	76.0	79.5	2.5%	5.0%
Education Human Resources Development	1 330.8	1 360.1	1 409.1	1 416.9	2.1%	94.5%	1 345.6	1 416.8	1 481.7	1.5%	93.6%
Curriculum and Professional Development Unit	12.3	12.7	17.6	19.5	16.8%	1.1%	18.6	19.5	20.4	1.4%	1.3%
Total	1 395.4	1 433.1	1 496.6	1 513.9	2.8%	100.0%	1 438.7	1 514.1	1 583.5	1.5%	100.0%
Change to 2023 Budget estimate				–			(128.4)	(121.8)	(127.3)		
Economic classification											
Current payments	76.7	92.1	135.3	144.2	23.4%	7.7%	136.4	153.2	160.1	3.5%	9.8%
Compensation of employees	67.3	72.5	75.8	78.0	5.1%	5.0%	71.7	84.6	88.5	4.3%	5.3%
Goods and services	9.5	19.6	59.6	66.2	91.0%	2.7%	64.7	68.6	71.6	2.6%	4.5%
of which:											
Catering: Departmental activities	0.1	0.7	3.5	2.8	247.1%	0.1%	1.9	2.7	2.9	1.2%	0.2%
Computer services	3.1	1.4	1.5	1.5	-20.5%	0.1%	1.8	1.9	2.0	9.3%	0.1%
Inventory: Learner and teacher support material	0.2	0.5	–	0.8	46.9%	–	2.6	2.7	2.9	53.8%	0.1%
Travel and subsistence	2.9	12.3	18.0	22.1	95.7%	0.9%	19.9	21.1	22.1	–	1.4%
Training and development	0.4	–	30.0	30.1	332.6%	1.0%	32.8	33.8	35.2	5.3%	2.2%
Venues and facilities	0.2	1.6	1.6	2.8	159.7%	0.1%	1.8	1.8	1.9	-11.9%	0.1%
Transfers and subsidies	1 318.5	1 340.0	1 360.3	1 368.9	1.3%	92.3%	1 301.8	1 360.5	1 422.9	1.3%	90.1%
Departmental agencies and accounts	12.9	18.0	15.5	15.6	6.6%	1.1%	16.4	17.2	18.0	4.8%	1.1%
Foreign governments and international organisations	14.0	13.4	15.1	18.9	10.6%	1.1%	19.7	20.6	21.6	4.5%	1.3%
Households	1 291.6	1 308.7	1 329.7	1 334.4	1.1%	90.2%	1 265.6	1 322.7	1 383.4	1.2%	87.7%
Payments for capital assets	0.2	0.9	0.8	0.7	58.0%	–	0.5	0.5	0.5	-8.6%	–
Machinery and equipment	0.2	0.9	0.8	0.7	58.0%	–	0.5	0.5	0.5	-8.6%	–
Payments for financial assets	0.0	0.0	0.2	0.0	30.5%	–	–	–	–	-100.0%	–
Total	1 395.4	1 433.1	1 496.6	1 513.9	2.8%	100.0%	1 438.7	1 514.1	1 583.5	1.5%	100.0%
Proportion of total programme expenditure to vote expenditure	5.7%	5.0%	5.1%	5.0%	–	–	4.5%	4.5%	4.5%	–	–

Table 16.10 Teachers, Education Human Resources and Institutional Development expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Households												
Social benefits												
Current												
Employee social benefits		0.0	0.7	0.8	0.2	291.5%	-	-	-	-	-100.0%	-
Other transfers to households												
Current												
National Student Financial Aid Scheme		1 291.6	1 308.0	1 329.0	1 334.2	1.1%	90.1%	1 265.6	1 322.7	1 383.4	1.2%	87.7%
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current												
South African Council for Educators		12.9	18.0	15.5	15.6	6.6%	1.1%	16.4	17.2	18.0	4.8%	1.1%
Foreign governments and international organisations												
Current												
United Nations Educational, Scientific and Cultural Organisation		13.8	12.6	14.1	17.8	8.9%	1.0%	18.6	19.5	20.4	4.5%	1.3%
Association for the Development of Education in Africa		0.2	0.8	0.9	1.0	87.9%	-	1.0	1.1	1.1	3.2%	0.1%
Africa Federation of Teaching Regulatory Authorities		-	-	-	0.1	-	-	0.1	0.1	0.1	8.6%	-

Personnel information

Table 16.11 Teachers, Education Human Resources and Institutional Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Teachers, Education Human Resources and Institutional Development																			
Salary level	130	10	104	75.8	0.7	104	78.0	0.7	92	71.7	0.8	102	84.6	0.8	100	88.5	0.9	-1.3%	100.0%
1 – 6	16	-	15	4.7	0.3	15	4.9	0.3	13	4.5	0.3	15	5.6	0.4	14	5.5	0.4	-2.3%	14.3%
7 – 10	54	-	34	20.4	0.6	33	20.6	0.6	29	19.2	0.7	35	24.7	0.7	33	24.5	0.7	-0.2%	32.6%
11 – 12	36	-	31	31.5	1.0	30	32.0	1.1	26	28.9	1.1	28	34.1	1.2	29	37.2	1.3	-0.9%	28.5%
13 – 16	14	-	14	18.6	1.3	14	19.4	1.4	12	17.9	1.5	12	19.0	1.6	12	20.1	1.7	-5.0%	12.6%
Other	10	10	10	0.7	0.1	12	1.1	0.1	12	1.1	0.1	12	1.2	0.1	12	1.3	0.1	-	12.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Planning, Information and Assessment

Programme purpose

Promote quality and effective service delivery in the basic education system through planning, implementation and assessment.

Objectives

- Improve the delivery of school infrastructure over the medium term by providing oversight and support to provinces through quarterly reporting on schools' furniture needs, the delivery of furniture to schools, the national education infrastructure management system, and the *education infrastructure grant*.

- Contribute to enhanced teaching and learning by improving and upgrading infrastructure through the *school infrastructure backlog grant* over the MTEF period by:
 - building 100 safe structures, including upgrading unsafe structures
 - providing water to 350 schools
 - providing sanitation to 320 schools
 - providing 220 classrooms, including upgrading existing classrooms.
- Track improvements in the quality of teaching and learning by providing standardised national assessments for grade 3, grade 6 and grade 9 learners, and administering credible public examinations for grade 12 learners in each year of the medium term.
- Strengthen the capacity of district offices on an ongoing basis to support schools through quarterly provincial visits that monitor, evaluate and make recommendations on curriculum oversight, institutional management, the provision of governance support and human resources management operations.

Subprogrammes

- *Programme Management: Planning, Information and Assessment* delegates administrative and financial responsibilities, and coordinates all monitoring and evaluation functions in the programme.
- *Financial Planning, Information and Management Systems* develops systems and procedures to support and maintain integrated education management systems based on learner record information to monitor and report on the implementation of education information policy in the basic education sector. This subprogramme focuses on cross-cutting aspects such as resource planning, financial support, and the development and monitoring of national funding norms and standards with provincial education departments; and monitors, supports and evaluates the implementation of conditional grants and donor grant funding. This is done by coordinating line function units while overseeing the implementation of other transversal duties assigned to the national transferring officer by the Division of Revenue Act.
- *School Infrastructure* uses funding from the *school infrastructure backlogs grant* to eradicate infrastructure backlogs. This includes replacing school buildings constructed with inappropriate materials such as mud, and providing water, sanitation and additional classrooms to schools that do not have these facilities. The *education infrastructure grant* provides co-funding for the ongoing infrastructure programme in provinces to allow for the provision of infrastructure requirements. This includes the maintenance of existing infrastructure and the construction of new infrastructure, where required, to meet the minimum norms and standards for school infrastructure.
- *National Assessments and Public Examinations* provides standardised national assessments for grade 3, grade 6 and grade 9 learners; oversees the implementation of a learning approach assessment in all grades; and administers credible public examinations in grade 12.
- *National Education Evaluation and Development Unit* facilitates school improvement through systematic evaluation, and evaluates how district offices, provincial departments and the national department monitor and support schools, school governing bodies and teachers.
- *Planning and Delivery Oversight Unit* monitors the planning and delivery of selected priorities, helps provinces to ensure that provincial initiatives are aligned with national priorities, and provides institutional support for their effective delivery.

Expenditure trends and estimates

Table 16.12 Planning, Information and Assessment expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management:	3.4	3.6	3.2	4.3	8.0%	–	4.6	5.0	5.2	6.1%	–
Planning, Information and Assessment											
Financial Planning, Information and Management Systems	46.6	42.3	40.2	48.0	1.0%	0.3%	58.5	61.8	64.0	10.1%	0.4%
School Infrastructure	10 892.4	14 097.9	14 737.7	14 187.1	9.2%	95.8%	15 340.2	16 028.3	16 261.4	4.7%	95.9%
National Assessments and Public Examinations	260.1	391.0	396.9	410.1	16.4%	2.6%	425.3	444.6	465.7	4.3%	2.7%
National Education Evaluation and Development Unit	15.6	16.4	19.5	20.3	9.3%	0.1%	19.9	20.6	21.6	2.0%	0.1%
Planning and Delivery Oversight Unit	156.9	145.2	169.1	160.3	0.7%	1.1%	146.0	146.0	138.8	-4.7%	0.9%
Total	11 375.1	14 696.4	15 366.7	14 830.1	9.2%	100.0%	15 994.6	16 706.2	16 956.6	4.6%	100.0%
Change to 2023 Budget estimate				–			(716.0)	(724.0)	(751.4)		
Economic classification											
Current payments	600.2	638.7	626.5	740.5	7.3%	4.6%	754.3	782.4	817.3	3.3%	4.8%
Compensation of employees	126.6	144.4	125.1	159.3	8.0%	1.0%	165.0	173.2	180.6	4.3%	1.1%
Goods and services	473.3	494.0	501.4	581.2	7.1%	3.6%	589.3	609.1	636.7	3.1%	3.7%
<i>of which:</i>											
Computer services	47.9	62.1	53.1	40.3	-5.6%	0.4%	54.7	57.1	59.7	14.0%	0.3%
Consultants: Business and advisory services	260.3	252.9	296.3	372.6	12.7%	2.1%	350.0	358.1	374.2	0.1%	2.3%
Agency and support/outourced services	5.7	13.0	28.9	12.5	29.6%	0.1%	12.4	10.4	9.5	-8.7%	0.1%
Consumables: Stationery, printing and office supplies	1.3	0.9	0.9	17.5	138.2%	–	17.1	18.4	19.2	3.2%	0.1%
Travel and subsistence	24.1	63.0	90.2	85.1	52.3%	0.5%	108.7	116.4	122.8	13.0%	0.7%
Operating payments	1.8	59.0	15.4	8.4	67.9%	0.2%	9.2	9.4	9.8	5.5%	0.1%
Interest and rent on land	0.2	0.3	0.0	–	-100.0%	–	–	–	–	–	–
Transfers and subsidies	9 685.0	11 972.1	12 806.4	12 571.1	9.1%	83.6%	13 966.6	14 525.0	14 663.3	5.3%	86.4%
Provinces and municipalities	9 415.0	11 688.9	12 500.9	12 277.5	9.3%	81.5%	13 681.4	14 233.7	14 372.5	5.4%	84.6%
Departmental agencies and accounts	136.4	157.4	162.0	162.9	6.1%	1.1%	166.9	174.4	182.4	3.8%	1.1%
Foreign governments and international organisations	–	5.0	2.8	3.8	–	–	4.0	4.2	4.4	4.5%	–
Non-profit institutions	133.6	120.4	140.0	126.5	-1.8%	0.9%	114.3	112.8	104.0	-6.3%	0.7%
Households	0.0	0.3	0.7	0.3	102.1%	–	–	–	–	-100.0%	–
Payments for capital assets	1 089.6	2 080.5	1 933.7	1 518.3	11.7%	11.8%	1 273.6	1 398.8	1 476.0	-0.9%	8.8%
Buildings and other fixed structures	1 077.7	2 073.7	1 930.8	1 516.8	12.1%	11.7%	1 271.2	1 396.1	1 473.2	-1.0%	8.8%
Machinery and equipment	4.6	0.7	2.3	1.5	-31.3%	–	2.5	2.7	2.8	23.8%	–
Software and other intangible assets	7.4	6.0	0.6	–	-100.0%	–	–	–	–	–	–
Payments for financial assets	0.3	5.1	0.1	0.1	-26.9%	–	–	–	–	-100.0%	–
Total	11 375.1	14 696.4	15 366.7	14 830.1	9.2%	100.0%	15 994.6	16 706.2	16 956.6	4.6%	100.0%
Proportion of total programme expenditure to vote expenditure	46.8%	51.7%	52.2%	49.4%	–	–	49.6%	49.1%	48.4%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.3	0.7	0.3	102.1%	–	–	–	–	-100.0%	–
Employee social benefits	0.0	0.3	0.7	0.3	102.1%	–	–	–	–	-100.0%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	136.4	157.4	162.0	162.9	6.1%	1.1%	166.9	174.4	182.4	3.8%	1.1%
Umalusi Council for Quality Assurance in General and Further Education and Training	136.4	157.4	162.0	162.9	6.1%	1.1%	166.9	174.4	182.4	3.8%	1.1%
Provinces and municipalities											
Provincial revenue funds											
Capital	9 415.0	11 688.9	12 500.9	12 277.5	9.3%	81.5%	13 681.4	14 233.7	14 372.5	5.4%	84.6%
Education infrastructure grant	9 415.0	11 688.9	12 500.9	12 277.5	9.3%	81.5%	13 681.4	14 233.7	14 372.5	5.4%	84.6%
Foreign governments and international organisations											
Current	–	5.0	2.8	3.8	–	–	4.0	4.2	4.4	4.5%	–
Southern and Eastern Africa Consortium for Monitoring Educational Quality	–	5.0	2.8	3.8	–	–	4.0	4.2	4.4	4.5%	–
Non-profit institutions											
Current	133.6	120.4	140.0	126.5	-1.8%	0.9%	114.3	112.8	104.0	-6.3%	0.7%
National Education Collaboration Trust	133.6	120.4	140.0	126.5	-1.8%	0.9%	114.3	112.8	104.0	-6.3%	0.7%

Personnel information

Table 16.13 Planning, Information and Assessment personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Planning, Information and Assessment																			
Salary level	204	19	179	125.1	0.7	226	159.3	0.7	219	165.0	0.8	216	173.2	0.8	214	180.6	0.8	-1.8%	100.0%
1 – 6	52	5	49	14.5	0.3	64	19.7	0.3	61	19.9	0.3	59	20.4	0.3	60	21.9	0.4	-2.1%	27.9%
7 – 10	56	–	48	31.9	0.7	75	50.2	0.7	73	51.7	0.7	71	53.2	0.8	71	56.9	0.8	-1.8%	33.1%
11 – 12	58	–	50	51.6	1.0	52	56.2	1.1	51	58.0	1.1	51	62.1	1.2	48	62.0	1.3	-2.6%	23.0%
13 – 16	24	–	18	26.0	1.4	21	32.1	1.5	21	34.1	1.6	21	36.1	1.7	21	38.3	1.8	–	9.6%
Other	14	14	14	1.0	0.1	14	1.2	0.1	14	1.3	0.1	14	1.4	0.1	14	1.5	0.1	–	6.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Educational Enrichment Services

Programme purpose

Monitor and support provinces to implement care and support programmes for learning and teaching.

Objectives

- Ensure the holistic development of learners, enhance their learning experience and maximise their school performance by implementing sport, safety and social cohesion programmes to reduce barriers to learning in each year over the medium term.
- Improve learner health and wellness by implementing school health programmes, including the provision of nutritious meals, to all learners in quintiles 1 to 3 primary, secondary and identified special schools annually.
- Mitigate the impact of HIV and TB by providing a caring, supportive and enabling environment for learners and educators annually.

Subprogrammes

- *Programme Management: Educational Enrichment Services* manages delegated administrative and financial responsibilities, and coordinates all monitoring and evaluation functions in the programme.
- *Partnerships in Education* partners with stakeholders to make education a societal issue; and manages policy, programmes and systems aimed at creating a safe and cohesive learning environment. This subprogramme focuses on promoting holistic learner development through facilitating sports and enrichment programmes in schools; and promoting social cohesion, an understanding of human rights, gender equity, non-racism, non-sexism, and democratic and constitutional values in education in public schools and school communities.
- *Care and Support in Schools* manages policies, the provision of meals and the promotion of learner access to public services. This includes interventions aimed at encouraging healthy habits and alleviating poverty.

Expenditure trends and estimates

Table 16.14 Educational Enrichment Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management:	2.7	3.6	4.5	3.7	10.8%	–	4.1	4.2	4.4	6.0%	–
Educational Enrichment Services											
Partnerships in Education	20.8	27.5	38.0	39.9	24.3%	0.4%	41.0	42.9	44.8	4.0%	0.4%
Care and Support in Schools	7 878.6	8 387.5	8 784.6	9 526.9	6.5%	99.6%	10 084.1	10 613.0	11 098.7	5.2%	99.6%
Total	7 902.1	8 418.6	8 827.0	9 570.6	6.6%	100.0%	10 129.1	10 660.1	11 148.0	5.2%	100.0%
Change to 2023 Budget estimate				–			21.1	22.7	23.1		
Economic classification											
Current payments	48.5	60.8	75.7	77.0	16.6%	0.8%	80.7	84.3	88.1	4.6%	0.8%
Compensation of employees	43.7	47.1	50.6	52.1	6.0%	0.6%	54.5	57.0	59.6	4.6%	0.5%
Goods and services	4.8	13.7	25.0	24.8	72.8%	0.2%	26.2	27.3	28.5	4.7%	0.3%
of which:											
Administrative fees	0.1	0.2	0.8	1.6	149.4%	–	1.0	1.0	1.1	-11.5%	–
Communication	0.3	0.6	0.3	0.5	11.5%	–	0.9	0.9	1.0	29.3%	–
Inventory: Learner and teacher support material	–	0.3	0.5	2.5	–	–	3.5	3.4	3.5	12.8%	–
Consumables: Stationery, printing and office supplies	0.2	0.2	0.4	1.4	77.2%	–	2.0	2.2	2.3	17.9%	–
Travel and subsistence	1.2	4.6	11.9	9.6	98.8%	0.1%	9.5	9.9	10.3	2.6%	0.1%
Venues and facilities	0.2	0.6	2.5	3.2	151.0%	–	6.7	7.3	7.7	33.1%	0.1%
Transfers and subsidies	7 853.1	8 357.3	8 750.7	9 493.0	6.5%	99.2%	10 047.9	10 575.2	11 059.1	5.2%	99.2%
Provinces and municipalities	7 853.0	8 357.2	8 750.6	9 492.8	6.5%	99.2%	10 047.8	10 575.1	11 059.0	5.2%	99.2%
Non-profit institutions	0.1	0.1	0.1	0.1	5.6%	–	0.1	0.1	0.1	4.5%	–
Households	0.1	0.0	0.0	0.1	-5.0%	–	–	–	–	-100.0%	–
Payments for capital assets	0.5	0.5	0.6	0.7	13.0%	–	0.5	0.6	0.7	1.2%	–
Machinery and equipment	0.5	0.5	0.6	0.7	13.0%	–	0.5	0.6	0.7	1.2%	–
Payments for financial assets	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–
Total	7 902.1	8 418.6	8 827.0	9 570.6	6.6%	100.0%	10 129.1	10 660.1	11 148.0	5.2%	100.0%
Proportion of total programme expenditure to vote expenditure	32.5%	29.6%	30.0%	31.9%	–	–	31.4%	31.3%	31.8%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.0	0.0	0.1	-5.0%	–	–	–	–	-100.0%	–
Employee social benefits	0.1	0.0	0.0	0.1	-5.0%	–	–	–	–	-100.0%	–
Provinces and municipalities											
Provincial revenue funds											
Current	7 853.0	8 357.2	8 750.6	9 492.8	6.5%	99.2%	10 047.8	10 575.1	11 059.0	5.2%	99.2%
National school nutrition programme grant	7 665.9	8 115.3	8 508.3	9 278.9	6.6%	96.7%	9 798.1	10 314.3	10 786.3	5.1%	96.8%
HIV and AIDS (life skills education) grant	187.1	241.9	242.3	213.9	4.6%	2.5%	249.7	260.9	272.7	8.4%	2.4%
Non-profit institutions											
Current	0.1	0.1	0.1	0.1	5.6%	–	0.1	0.1	0.1	4.5%	–
Childline South Africa	0.1	0.1	0.1	0.1	5.6%	–	0.1	0.1	0.1	4.5%	–

Personnel information

Table 16.15 Educational Enrichment Services personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate			Medium-term expenditure estimate											
			2022/23	Unit cost	2023/24	Unit cost	2024/25	Unit cost	2025/26	Unit cost	2026/27	Unit cost			2023/24 - 2026/27				
Educational Enrichment Services			71	50.6	0.7	69	52.1	0.8	68	54.5	0.8	68	57.0	0.8	67	59.6	0.9		
1 – 6	11	–	10	3.0	0.3	9	2.8	0.3	9	3.0	0.3	9	3.1	0.3	9	3.3	0.4	–	13.3%
7 – 10	28	–	23	13.7	0.6	21	13.6	0.6	20	13.5	0.7	21	14.8	0.7	20	14.8	0.8	-2.5%	30.0%
11 – 12	22	–	21	21.4	1.0	21	22.4	1.1	21	23.7	1.1	20	24.0	1.2	20	25.5	1.3	-1.5%	30.2%
13 – 16	10	–	9	12.0	1.3	9	12.5	1.4	9	13.3	1.5	9	14.1	1.6	9	15.0	1.7	–	13.3%
Other	8	8	8	0.6	0.1	9	0.9	0.1	9	0.9	0.1	9	1.0	0.1	9	1.0	0.1	–	13.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

South African Council for Educators

Selected performance indicators

Table 16.16 South African Council for Educators performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of research reports produced per year	Research and advisory	Priority 3: Education, skills and health	2	3	3	2	2	2	2
Number of professional development providers reporting type-3 activities of educators in the continuing professional teacher development information system per year	Professional development		- ¹	- ¹	- ¹	20	20	20	20
Percentage of eligible fit-to-practice registered educators per year	Registration of educators		60 285 ²	43 326 ²	100% (48 110)	100%	100%	100%	100%
Percentage of disciplinary hearings finalised after ratification by the ethics committee per year	Ethics and code of conduct		0.6% (3/443)	24% (40/162)	13% (13/103)	10%	10%	10%	20%
Percentage of eligible cases investigated and finalised per year	Ethics and code of conduct		0.9% (4/443)	44.4% (339/764)	35% (254/734)	40%	20%	20%	20%

1. No historical data available.

2. Indicator reworded in 2022/23 to reflect percentage instead of number.

Entity overview

The South African Council for Educators is mandated by the South African Council for Educators Act (2000) to enhance the status of the teaching profession by providing for the professional registration of all educators, promoting the continuing professional development of educators, and maintaining ethical and professional standards in the teaching profession.

Expenditure and revenue are expected to decrease at an average annual rate of 0.9 per cent, from R121.3 million in 2023/24 to R118.1 million in 2026/27. The decrease in revenue is mainly due to the expected decrease in the number of educators registered and reinstated.

The council expects to generate 81.2 per cent (R285.3 million) of its revenue over the MTEF period through membership and registration fees, and the remainder through interest on investments, reprints of certificates and transfers from the department for continuing professional teacher development programmes.

Programmes/Objectives/Activities

Table 16.17 South African Council for Educators expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	55.7	71.7	76.8	71.5	8.7%	61.4%	70.0	69.5	68.7	-1.3%	59.1%
Research and advisory	1.8	2.6	4.6	3.0	18.8%	2.6%	2.4	2.5	2.6	-4.7%	2.2%
Professional development	16.0	22.4	21.9	23.9	14.4%	18.7%	25.4	26.1	26.9	4.0%	21.6%
Registration of educators	5.1	6.1	7.4	7.5	13.8%	5.8%	6.4	6.7	6.9	-2.4%	5.8%
Ethics and code of conduct	7.9	10.3	11.7	12.7	17.2%	9.4%	9.7	9.7	10.0	-7.7%	8.9%
Teacher professionalisation	1.8	2.2	2.9	2.7	13.2%	2.1%	2.7	2.8	2.9	2.6%	2.3%
Total	88.2	115.3	125.3	121.3	11.2%	100.0%	116.5	117.3	118.1	-0.9%	100.0%

Statement of financial performance

Table 16.18 South African Council for Educators statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	91.4	99.7	112.9	105.7	5.0%	86.9%	100.1	100.1	100.1	-1.8%	85.8%
Sale of goods and services other than capital assets	86.9	94.6	105.7	99.1	4.5%	81.9%	95.1	95.1	95.1	-1.4%	81.2%
Other non-tax revenue	4.5	5.2	7.2	6.6	13.7%	4.9%	5.0	5.0	5.0	-8.8%	4.6%
Transfers received	12.9	18.0	15.5	15.6	6.6%	13.1%	16.4	17.2	18.0	4.8%	14.2%
Total revenue	104.3	117.7	128.4	121.3	5.2%	100.0%	116.5	117.3	118.1	-0.9%	100.0%
Expenses											
Current expenses	88.2	115.3	125.3	121.3	11.2%	100.0%	116.5	117.3	118.1	-0.9%	100.0%
Compensation of employees	58.4	70.1	68.3	68.9	5.7%	59.6%	73.4	77.2	80.3	5.2%	63.4%
Goods and services	26.7	41.7	53.5	47.6	21.2%	37.1%	39.2	39.1	35.8	-9.1%	34.1%
Depreciation	3.1	3.4	3.5	4.8	16.0%	3.3%	4.0	1.0	2.0	-25.3%	2.5%
Total expenses	88.2	115.3	125.3	121.3	11.2%	100.0%	116.5	117.3	118.1	-0.9%	100.0%
Surplus/(Deficit)	16.1	2.4	3.1	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 16.19 South African Council for Educators personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/Total (%)					
Number of approved funded posts	Number of posts on establishment	Number of posts on approved funded posts	Actual			Revised estimate			Medium-term expenditure estimate											
			2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African Council for Educators		149	149	140	68.3	0.5	135	68.9	0.5	129	73.4	0.6	128	77.2	0.6	128	80.3	0.6	-1.8%	100.0%
Salary level		41	41	40	11.1	0.3	35	10.5	0.3	29	9.7	0.3	29	10.3	0.4	29	10.8	0.4	-6.1%	23.4%
1 – 6		91	91	84	37.9	0.5	86	41.0	0.5	86	43.9	0.5	85	46.1	0.5	85	48.0	0.6	-0.4%	65.8%
7 – 10		10	10	10	10.4	1.0	8	8.6	1.1	9	10.8	1.2	9	11.4	1.3	9	11.8	1.3	4.0%	6.7%
11 – 12		7	7	6	8.9	1.5	6	8.8	1.5	5	8.9	1.8	5	9.4	1.9	5	9.7	1.9	-5.9%	4.0%
13 – 16																				

1. Rand million.

Umalusi Council for Quality Assurance in General and Further Education and Training

Selected performance indicators

Table 16.20 Umalusi Council for Quality Assurance in General and Further Education and Training performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of assessment bodies audited for their state of readiness to conduct examinations per year	Quality assurance of assessment	Priority 3: Education, skills and health	13	4	4	4	4	4	4
Number of subjects for which marking verification is conducted per year	Quality assurance of assessment	Priority 3: Education, skills and health	85	93	92	92	95	95	95
Percentage of accreditation outcomes for private education institutions finalised within 12 months of site visits per year	Evaluation and accreditation		95% (110/116)	100% (176)	99% (270/272)	87%	92%	92%	92%
Percentage of identified private education institutions monitored after being granted accreditation per year	Evaluation and accreditation		87% (228/261)	90.1% (336/373)	95% (142/150)	90%	91%	91%	91%

Entity overview

The Umalusi Council for Quality Assurance in General and Further Education and Training derives its mandate from the General and Further Education and Training Quality Assurance Act (2001) and the National Qualifications Framework Act (2008). As an external and independent quality assurance body, the council is mandated to set and maintain standards in general and further education and training by developing and managing the general and further education and training qualifications sub-framework.

To fulfil this mandate, the council's expenditure is expected to increase at an average annual rate of 5.3 per cent, from R197.4 million in 2023/24 to R230.4 million in 2026/27. The council is set to derive 80.4 per cent (R686.4 million) of its revenue over the period ahead through departmental transfers, which increase at an average annual rate of 3.8 per cent, from R162.9 million in 2023/24 to R182.4 million in 2026/27.

Programmes/Objectives/Activities

Table 16.21 Umalusi Council for Quality Assurance in General and Further Education and Training expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	59.7	69.1	76.9	81.6	11.0%	39.4%	82.8	86.6	91.6	3.9%	40.1%
Qualifications, curriculum and certification	18.1	18.8	19.7	18.7	1.1%	10.4%	19.5	20.3	21.4	4.6%	9.4%
Quality assurance of assessment	48.0	54.3	52.5	59.6	7.4%	29.5%	62.5	65.7	69.3	5.2%	30.1%
Evaluation and accreditation	23.6	21.0	24.7	22.8	-1.2%	12.7%	28.2	29.6	31.2	11.1%	13.0%
Statistical information and research	13.9	14.5	15.0	14.7	2.0%	8.0%	15.3	15.9	16.8	4.5%	7.4%
Total	163.3	177.6	188.8	197.4	6.5%	100.0%	208.2	218.1	230.4	5.3%	100.0%

Statement of financial performance

Table 16.22 Umalusi Council for Quality Assurance in General and Further Education and Training statements of financial performance
Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	19.9	28.8	35.8	34.5	20.1%	15.9%	41.3	43.8	48.1	11.7%	19.6%
Sale of goods and services other than capital assets	17.1	25.4	30.9	30.6	21.3%	13.9%	36.2	38.3	43.4	12.3%	17.3%
Other non-tax revenue	2.8	3.4	4.8	3.9	11.8%	2.0%	5.1	5.5	4.7	6.7%	2.2%
Transfers received	136.4	157.4	162.0	162.9	6.1%	84.1%	166.9	174.4	182.4	3.8%	80.4%
Total revenue	156.3	186.2	197.8	197.4	8.1%	100.0%	208.2	218.1	230.4	5.3%	100.0%
Expenses											
Current expenses	163.3	177.6	188.8	197.4	6.5%	100.0%	208.2	218.1	230.4	5.3%	100.0%
Compensation of employees	84.8	85.5	87.1	99.2	5.4%	49.1%	105.7	110.4	116.5	5.5%	50.5%
Goods and services	77.5	87.7	96.2	92.8	6.2%	48.7%	97.6	102.3	107.9	5.2%	46.9%
Depreciation	1.0	4.4	5.5	5.5	76.5%	2.2%	5.0	5.5	6.0	2.9%	2.6%
Total expenses	163.3	177.6	188.8	197.4	6.5%	100.0%	208.2	218.1	230.4	5.3%	100.0%
Surplus/(Deficit)	(7.0)	8.6	9.0	-	-100.0%		-	-	-	-	

Personnel information

Table 16.23 Umalusi Council for Quality Assurance in General and Further Education and Training personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/ Total (%)		
	Number of approved funded posts	Number of posts on establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
			Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27						
Umalusi Council for Quality Assurance in General and Further Education and Training																			
Salary level	140	140	133	87.1	0.7	134	99.2	0.7	142	105.7	0.7	142	110.4	0.8	142	116.5	0.8	2.0%	100.0%
1 – 6	7	7	7	1.9	0.3	7	2.2	0.3	7	2.3	0.3	7	2.4	0.3	7	2.5	0.4	-	5.0%
7 – 10	100	100	93	46.8	0.5	94	53.7	0.6	102	57.9	0.6	102	60.8	0.6	102	64.2	0.6	2.8%	71.4%
11 – 12	19	19	19	18.1	1.0	19	20.4	1.1	19	21.4	1.1	19	22.2	1.2	19	23.4	1.2	-	13.6%
13 – 16	13	13	13	17.6	1.4	13	19.9	1.5	13	20.9	1.6	13	21.8	1.7	13	23.0	1.8	-	9.3%
17 – 22	1	1	1	2.6	2.6	1	2.9	2.9	1	3.1	3.1	1	3.2	3.2	1	3.4	3.4	-	0.7%

1. Rand million.

HIGHER EDUCATION AND TRAINING

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	556.1	–	8.8	565.0	593.8	624.9
Planning, Policy and Strategy	166.6	3 689.5	373.8	4 229.9	2 293.3	2 286.1
University Education	95.3	91 606.3	1.1	91 702.7	96 005.4	100 418.5
Technical and Vocational Education and Training	8 793.6	4 454.7	9.2	13 257.5	13 905.6	14 644.9
Skills Development	173.6	156.5	3.0	333.1	349.9	367.6
Community Education and Training	2 702.1	224.4	0.7	2 927.2	3 097.5	3 275.9
Subtotal	12 487.3	100 131.4	396.6	113 015.3	116 245.4	121 617.8
Direct charge against the National Revenue Fund						
Sector education and training authorities	–	19 600.2	–	19 600.2	21 152.4	22 865.9
National Skills Fund	–	4 900.1	–	4 900.1	5 288.1	5 716.5
Total expenditure estimates	12 487.3	124 631.7	396.6	137 515.6	142 686.0	150 200.2

Executive authority: Minister of Higher Education, Science and Innovation
 Accounting officer: Director-General of Higher Education and Training
 Website: www.dhet.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Develop and support a quality higher and vocational education sector. Promote access to higher education, vocational education and skills development training opportunities.

Mandate

The mandate of the Department of Higher Education and Training is to develop a skilled and capable workforce while broadening the skills base of the country to support an inclusive growth path. The department derives its mandate from the:

- Higher Education Act (1997), which provides for a unified national system of higher education
- Skills Development Act (1998), which enables the creation of the National Skills Authority, sector education and training authorities (SETAs), the establishment of the Quality Council for Trades and Occupations, and the regulation of apprenticeships, learnerships and other matters relating to skills development
- National Student Financial Aid Scheme Act (1999), which provides for the granting of loans and bursaries to eligible students attending public higher education and training institutions, and the subsequent administration of such loans and bursaries
- Skills Development Levies Act (1999), which provides for the imposition of skills development levies
- Continuing Education and Training Act (2006), which provides for the regulation of continuing education and training, the establishment of governance structures for and the funding of public technical and vocational education and training (TVET) colleges and community education and training (CET) colleges, the registration of private colleges, and the promotion of quality in continuing education and training
- National Qualifications Framework Act (2008), which provides for the national qualifications framework, the South African Qualifications Authority and quality councils for the issuing and quality assurance of qualifications required by the sub-frameworks of the national qualifications framework.

Selected performance indicators

Table 17.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of students enrolled in higher education institutions per year	University Education	Priority 3: Education, skills and health	1 074 912	1 094 808	1 068 046	1 110 000	1 131 000	1 133 864	1 152 418
Number of eligible university students obtaining financial aid from the National Student Financial Aid Scheme per year	University Education		393 767	504 336	556 629	439 659	450 000	559 884	669 768
Number of enrolments in TVET colleges per year	Technical and Vocational Education and Training		673 490	452 277	589 083	520 000	620 000	640 000	660 000
Number of qualifying students in TVET colleges receiving financial assistance per year	Technical and Vocational Education and Training		289 418	265 747	266 063	346 258	400 000	420 000	440 000
Number of new artisans registered for training per year	Skills Development		10 302	10 302	14 379	23 000	36 375	37 000	38 000
Number of artisan learners qualifying per year	Skills Development		24 049	15 107	19 536	21 000	26 500	28 000	29 000
Number of work-based learning opportunities created per year	Skills Development		158 651	78 317	99 778	110 500	190 000	200 300	200 400
Number of enrolments in CET colleges per year	Community Education and Training		171 409	220 549	143 031	321 841	388 782	469 649	675 570
Number of lecturers trained per year	Community Education and Training		744	1 249	903	1 000	1 000	1 000	1 000

Expenditure overview

As part of implementing its mandate, the department oversees universities, TVET colleges, CET colleges, SETAs, quality councils and private education providers. Its goals include expanding access to higher education and training opportunities, and improving the quality of the provisioning, responsiveness and efficiency of the post-school education and training system. It aims to give effect to these goals over the medium term by focusing on upgrading ailing infrastructure at higher education institutions, and providing bursaries and loans to students from poor and working class backgrounds.

The department's expenditure is expected to increase at an average annual rate of 4.8 per cent, from R130.5 billion in 2023/24 to R150.2 billion in 2026/27, driven mainly by transfers and subsidies to departmental agencies and accounts and higher education institutions. These account for an estimated 90.6 per cent (R389.8 billion) of total spending over the period ahead. Spending on compensation of employees accounts for an estimated 8.6 per cent (R37.3 billion) of the total budget over the same period, mainly in the *Technical and Vocational Education and Training* programme for TVET college lecturers (R26.6 billion) and the *Community Education and Training* programme for CET college lecturers (R8.6 billion).

Cabinet-approved reductions amounting to R27 billion over the medium term are mainly on transfer payments to the *university infrastructure and efficiency grant* and *TVET infrastructure and efficiency grant*, university subsidies, and the National Student Financial Aid Scheme.

Of these reductions, an estimated R4.9 billion over the MTEF period is on university subsidies. Although these subsidies are set to be reduced over the period ahead, the main funding source for universities is set to increase at an average annual rate of 3.7 per cent, from R44 billion in 2023/24 to R49 billion in 2026/27. Universities will need to implement cost-containment measures – including revisiting contracts, and reducing travel and subsistence costs – to accommodate the reduction. This takes into account the expected increase in university enrolments from 1.1 million in 2023 to 1.2 million in 2027.

Upgrading ailing infrastructure at higher education institutions

Although reductions of R6 billion to infrastructure grants over the MTEF period are expected to lead to delays in the start of new capital projects, they will also ensure closer alignment with the sector's capacity to spend infrastructure allocations as these grants have been underspent in recent years. The department plans to ensure that institutions have appropriate infrastructure to accommodate students accessing higher education. The *university infrastructure and efficiency grant* is allocated R4.5 billion over the medium term, decreasing at an average annual rate of 24.3 per cent, from R2.2 billion in 2024/25 to R1.2 billion in 2026/27. The *TVET infrastructure and efficiency grant* is allocated R539.4 million over the same period, decreasing at an average annual rate of 41.7 per cent, from R491.9 million in 2023/24 to R97.6 million in 2026/27. Despite these decreases, these allocations will enable infrastructure repairs and maintenance in priority areas such as bulk services, sanitation, teaching and learning facilities, and student accommodation. Allocations amounting to R989.4 million will be used to construct basic skills centres, teaching and learning facilities, workshops and ICT laboratories at CET colleges.

Providing bursaries and loans to students from poor and working class backgrounds

The department will endeavour to ensure that all students who are offered a place to study at a university or TVET college based on academic merit will be afforded that opportunity. The National Student Financial Aid Scheme provides bursaries that cover tuition at these institutions and living expenses to students from families earning below R350 000 per year. Despite reductions of R16 billion over the MTEF period, transfers to the National Student Financial Aid Scheme to provide a projected 2.9 million students with loans and bursaries are expected to increase at an average annual rate of 3.6 per cent, from R45.6 billion in 2023/24 to R50.8 billion in 2026/27. The reductions will, however, affect the number of bursaries the scheme is able to award over the medium term.

Expenditure trends and estimates

Table 17.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Planning, Policy and Strategy												
3. University Education												
4. Technical and Vocational Education and Training												
5. Skills Development												
6. Community Education and Training												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
Programme 1	399.4	432.6	452.1	469.7	5.6%	0.4%	565.0	593.8	624.9	10.0%	0.4%	
Programme 2	3 294.3	2 216.9	4 683.5	1 510.7	-22.9%	2.4%	4 229.9	2 293.3	2 286.1	14.8%	1.8%	
Programme 3	75 650.2	80 130.7	88 818.6	90 094.4	6.0%	69.3%	91 702.7	96 005.4	100 418.5	3.7%	67.4%	
Programme 4	12 079.9	12 062.3	12 282.5	12 608.2	1.4%	10.1%	13 257.5	13 905.6	14 644.9	5.1%	9.7%	
Programme 5	273.7	392.0	406.0	294.8	2.5%	0.3%	333.1	349.9	367.6	7.6%	0.2%	
Programme 6	1 999.9	2 180.5	2 632.0	2 852.5	12.6%	2.0%	2 927.2	3 097.5	3 275.9	4.7%	2.2%	
Subtotal	93 697.5	97 415.0	109 274.7	107 830.3	4.8%	84.5%	113 015.3	116 245.4	121 617.8	4.1%	81.8%	
Direct charge against the National Revenue Fund	12 413.0	19 011.6	20 808.9	22 713.0	22.3%	15.5%	24 500.3	26 440.5	28 582.4	8.0%	18.2%	
Sector education and training authorities	9 940.4	15 209.3	16 647.1	18 170.4	22.3%	12.4%	19 600.2	21 152.4	22 865.9	8.0%	14.6%	
National Skills Fund	2 472.6	3 802.3	4 161.8	4 542.6	22.5%	3.1%	4 900.1	5 288.1	5 716.5	8.0%	3.6%	
Total	106 110.5	116 426.6	130 083.6	130 543.3	7.2%	100.0%	137 515.6	142 686.0	150 200.2	4.8%	100.0%	
Change to 2023 Budget estimate				-			(8 450.5)	(8 726.1)	(9 043.6)			

Table 17.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Current payments	9 619.8	9 757.8	10 884.9	11 765.2	6.9%	8.7%	12 487.3	13 147.2	13 894.7	5.7%	9.1%
Compensation of employees	9 223.2	9 183.1	10 251.8	11 122.3	6.4%	8.2%	11 785.7	12 411.2	13 122.7	5.7%	8.6%
Goods and services ¹	396.5	574.7	633.1	643.0	17.5%	0.5%	701.7	736.0	771.9	6.3%	0.5%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Computer services	114.3	117.0	132.8	106.1	-2.4%	0.1%	135.5	145.4	152.2	12.8%	0.1%
Consumables: Stationery, printing and office supplies	6.0	6.9	17.6	50.7	103.5%	0.0%	41.1	43.5	45.8	-3.3%	0.0%
Operating leases	91.7	100.0	87.3	74.9	-6.5%	0.1%	80.7	84.1	87.9	5.5%	0.1%
Travel and subsistence	65.6	89.7	135.6	102.3	16.0%	0.1%	135.4	143.0	150.4	13.7%	0.1%
Training and development	21.5	43.0	41.5	35.2	17.8%	0.0%	52.7	55.7	58.1	18.2%	0.0%
Operating payments	32.6	100.8	99.4	88.5	39.5%	0.1%	76.3	79.7	83.3	-2.0%	0.1%
Transfers and subsidies¹	96 478.4	106 658.1	119 185.8	118 673.8	7.1%	91.3%	124 631.7	129 111.3	136 059.3	4.7%	90.6%
Departmental agencies and accounts	47 840.2	58 115.4	67 033.5	69 002.4	13.0%	50.1%	71 837.7	75 582.2	80 129.6	5.1%	52.9%
Higher education institutions	48 385.4	48 232.0	51 843.7	49 368.8	0.7%	40.9%	52 498.9	53 220.8	55 607.3	4.0%	37.6%
Foreign governments and international organisations	3.8	3.0	3.3	3.5	-2.9%	0.0%	3.8	4.0	4.2	6.0%	0.0%
Non-profit institutions	225.6	282.8	275.5	286.2	8.3%	0.2%	291.2	304.3	318.2	3.6%	0.2%
Households	23.3	24.9	29.9	12.8	-18.1%	0.0%	-	-	-	-100.0%	0.0%
Payments for capital assets	6.1	10.0	11.5	104.2	156.9%	0.0%	396.6	427.4	246.3	33.2%	0.2%
Buildings and other fixed structures	-	-	-	80.9	0.0%	0.0%	371.1	400.0	218.3	39.2%	0.2%
Machinery and equipment	6.1	9.6	11.5	23.2	56.3%	0.0%	21.5	23.2	23.5	0.5%	0.0%
Software and other intangible assets	0.1	0.4	-	0.1	16.4%	0.0%	3.9	4.2	4.4	239.6%	0.0%
Payments for financial assets	6.2	0.6	1.3	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	106 110.5	116 426.6	130 083.6	130 543.3	7.2%	100.0%	137 515.6	142 686.0	150 200.2	4.8%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 17.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Households											
Social benefits											
Current	21 918	24 259	21 191	12 050	-18.1%	-	-	-	-	-100.0%	-
Employee social benefits	21 918	24 259	21 191	12 050	-18.1%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	1 422	635	8 669	750	-19.2%	-	-	-	-	-100.0%	-
Employee social benefits	1 422	635	8 669	550	-27.1%	-	-	-	-	-100.0%	-
Student stipends	-	-	-	200	-	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	47 840 159	58 115 446	67 033 487	69 002 449	13.0%	54.9%	71 837 732	75 582 246	80 129 640	5.1%	58.3%
Employee social benefits	77	-	-	-	-100.0%	-	-	-	-	-	-
Education, Training and Development Practices Sector	19 991	18 079	21 338	19 267	-1.2%	-	22 442	23 448	24 522	8.4%	-
Education and Training Authority											
National Student Financial Aid Scheme	34 841 768	38 307 391	45 428 405	45 628 839	9.4%	37.2%	46 647 719	48 421 637	50 794 114	3.6%	37.7%
Other	392	267	204	13	-67.9%	-	-	-	-	-100.0%	-
South African Qualifications Authority	72 519	92 593	81 164	89 234	7.2%	0.1%	93 242	97 317	101 771	4.5%	0.1%
Council on Higher Education	54 770	70 012	74 486	82 887	14.8%	0.1%	84 871	88 535	92 629	3.8%	0.1%
National Student Financial Aid Scheme: Administration	293 645	367 782	366 562	318 548	2.8%	0.3%	332 709	347 469	363 388	4.5%	0.3%
Quality Council for Trades and Occupations	25 507	27 630	28 506	29 241	4.7%	-	30 031	31 276	32 704	3.8%	-
Public Service Sector Education and Training Authority	118 516	120 082	123 972	121 461	0.8%	0.1%	126 449	132 059	138 105	4.4%	0.1%
National Skills Fund	2 472 600	3 902 322	4 261 770	4 542 592	22.5%	3.4%	4 900 054	5 288 101	5 716 481	8.0%	4.0%
Sector education and training authorities	9 940 374	15 209 288	16 647 080	18 170 367	22.3%	13.6%	19 600 215	21 152 404	22 865 926	8.0%	16.1%

Table 17.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R thousand										
Foreign governments and international organisations											
Current	3 820	2 997	3 250	3 501	-2.9%	–	3 820	3 991	4 174	6.0%	–
India-Brazil-South Africa trilateral commission	652	–	–	–	-100.0%	–	–	–	–	–	–
Commonwealth of Learning	3 168	2 997	3 250	3 501	3.4%	–	3 820	3 991	4 174	6.0%	–
Non-profit institutions											
Current	225 620	282 845	275 464	286 243	8.3%	0.2%	291 236	304 283	318 223	3.6%	0.2%
Higher Health	30 621	37 375	20 604	32 530	2.0%	–	28 440	29 714	31 075	-1.5%	–
National Institute for the Humanities and Social Sciences	38 187	38 691	39 709	39 862	1.4%	–	41 652	43 518	45 512	4.5%	–
Community education and training colleges	156 812	206 779	215 151	213 851	10.9%	0.2%	221 144	231 051	241 636	4.2%	0.2%
Higher education institutions											
Current	45 282 096	46 253 955	47 400 751	48 203 996	2.1%	42.4%	48 934 884	51 637 048	53 863 530	3.8%	39.9%
University of Mpumalanga	440 515	357 802	428 436	462 877	1.7%	0.4%	489 800	507 230	525 632	4.3%	0.4%
Sol Plaatje University	353 118	446 317	371 015	371 043	1.7%	0.3%	384 843	406 598	430 062	5.0%	0.3%
University subsidies	38 882 323	39 746 820	41 299 871	42 424 256	2.9%	36.8%	42 948 573	45 406 965	47 367 073	3.7%	35.0%
University subsidies: Academic clinical training grants	683 909	644 662	650 000	700 866	0.8%	0.6%	676 115	681 989	694 182	-0.3%	0.5%
Technical and vocational education and training colleges	4 618 111	4 565 945	4 136 989	3 819 907	-6.1%	3.9%	3 991 421	4 170 237	4 361 293	4.5%	3.2%
Operationalisation of new campuses	304 120	404 059	423 420	425 047	11.8%	0.4%	444 132	464 029	485 288	4.5%	0.4%
University subsidies: Presidential youth employment intervention	–	88 350	91 020	–	–	–	–	–	–	–	–
Capital	3 103 326	1 978 009	4 442 979	1 164 845	-27.9%	2.4%	3 564 000	1 583 763	1 743 723	14.4%	1.6%
University infrastructure and efficiency grant	1 693 431	1 000 000	2 245 476	–	-100.0%	1.1%	2 176 626	1 087 896	1 246 244	–	0.9%
University of Mpumalanga	608 197	303 952	531 000	421 807	-11.5%	0.4%	467 290	180 000	239 904	-17.1%	0.3%
Sol Plaatje University	405 464	455 928	354 000	250 949	-14.8%	0.3%	374 194	120 000	159 937	-13.9%	0.2%
TVET infrastructure and efficiency grant	392 812	214 515	710 510	491 925	7.8%	0.4%	245 878	195 867	97 638	-41.7%	0.2%
Tshwane University of Technology	–	–	220 000	–	–	–	117 882	–	–	–	–
University of KwaZulu-Natal	–	–	160 000	–	–	–	40 286	–	–	–	–
Gert Sibande TVET College	–	–	150 000	–	–	–	38 027	–	–	–	–
Majuba TVET College	–	–	70 000	–	–	–	103 805	–	–	–	–
University government and interest/redemption	3 422	3 614	1 993	164	-63.7%	–	12	–	–	-100.0%	–
Total	96 478 361	106 658 146	119 185 791	118 673 834	7.1%	100.0%	124 631 672	129 111 331	136 059 290	4.7%	100.0%

Personnel information

Table 17.4 Vote personnel numbers and cost by salary level and programme¹

Programmes														Average growth rate (%)	Average: Salary level/ Total (%)				
1. Administration																			
2. Planning, Policy and Strategy																			
3. University Education																			
4. Technical and Vocational Education and Training																			
5. Skills Development																			
6. Community Education and Training																			
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										2023/24 - 2026/27							
Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate				2023/24 - 2026/27									
		2022/23		2023/24		2024/25		2025/26			2026/27								
		Number	Unit Cost cost	Number	Unit Cost cost	Number	Unit Cost cost	Number	Unit Cost cost		Number	Unit Cost cost							
Higher Education and Training														0.2%	100.0%				
Salary level	28 959	549	29 550	10 251.8	0.3	29 227	11 065.8	0.4	29 428	11 785.7	0.4	29 340	12 411.2	0.4	29 369	13 122.7	0.4		
1 – 6	7 615	305	7 768	2 038.9	0.3	7 254	1 980.3	0.3	7 244	2 099.8	0.3	7 214	2 215.4	0.3	7 235	2 348.0	0.3	-0.1%	24.7%
7 – 10	9 814	60	10 334	5 145.2	0.5	10 804	5 622.1	0.5	10 972	6 058.3	0.6	10 924	6 388.6	0.6	10 934	6 770.9	0.6	0.4%	37.2%
11 – 12	524	2	502	469.5	0.9	517	504.8	1.0	547	568.3	1.0	539	594.4	1.1	538	628.6	1.2	1.3%	1.8%
13 – 16	148	4	131	159.9	1.2	148	187.0	1.3	161	216.3	1.3	159	226.4	1.4	158	238.6	1.5	2.2%	0.5%
Other	10 858	178	10 815	2 438.4	0.2	10 504	2 771.6	0.3	10 504	2 843.0	0.3	10 504	2 986.3	0.3	10 504	3 136.6	0.3	–	35.8%
Programme	28 959	549	29 550	10 251.8	0.3	29 227	11 065.8	0.4	29 428	11 785.7	0.4	29 340	12 411.2	0.4	29 369	13 122.7	0.4	0.2%	100.0%
Programme 1	564	96	537	225.4	0.4	516	235.0	0.5	599	308.7	0.5	598	325.6	0.5	601	345.1	0.6	5.2%	2.0%
Programme 2	129	35	163	101.4	0.6	156	104.0	0.7	175	121.9	0.7	174	127.7	0.7	174	133.2	0.8	3.7%	0.6%
Programme 3	72	7	84	58.2	0.7	73	54.7	0.8	101	83.9	0.8	101	89.0	0.9	100	92.9	0.9	11.2%	0.3%
Programme 4	16 414	163	17 098	7 328.7	0.4	17 365	7 921.6	0.5	17 401	8 422.2	0.5	17 311	8 847.8	0.5	17 335	9 353.9	0.5	-0.1%	59.1%
Programme 5	446	104	261	133.3	0.5	230	123.8	0.5	264	155.2	0.6	264	164.1	0.6	264	173.4	0.7	4.7%	0.9%
Programme 6	11 334	144	11 407	2 404.9	0.2	10 887	2 626.7	0.2	10 887	2 693.9	0.2	10 891	2 856.9	0.3	10 895	3 024.2	0.3	0.0%	37.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 17.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2023/24	2024/25		
R thousand												
Departmental receipts	18 463	17 443	47 058	28 151	28 151	15.1%	100.0%	28 923	30 250	31 642	4.0%	100.0%
Sales of goods and services produced by department	8 582	9 587	10 977	9 635	9 635	3.9%	34.9%	9 838	10 288	10 762	3.8%	34.1%
Sales by market establishments	522	521	517	1 080	1 080	27.4%	2.4%	1 128	1 179	1 234	4.5%	3.9%
of which:												
Academic services:				356	356	-	0.3%	372	389	407	4.6%	1.3%
Temporary accommodation												
Sale of assets less than R5 000	-	-	-	19	19	-	-	20	21	22	5.0%	0.1%
Rental dwellings	376	381	388	589	589	16.1%	1.6%	615	643	673	4.5%	2.1%
Rental parking	146	140	129	116	116	-7.4%	0.5%	121	126	132	4.4%	0.4%
Administrative fees	849	2 118	2 541	2 983	2 983	52.0%	7.6%	3 115	3 258	3 408	4.5%	10.7%
of which:												
Exams	-	-	-	1 069	1 069	-	1.0%	1 117	1 168	1 222	4.6%	3.8%
Trade test fees	796	2 052	2 481	1 603	1 603	26.3%	6.2%	1 673	1 750	1 830	4.5%	5.8%
Universities	27	62	42	60	60	30.5%	0.2%	63	66	69	4.8%	0.2%
Further education and training	26	4	18	251	251	112.9%	0.3%	262	274	287	4.6%	0.9%
Other sales	7 211	6 948	7 919	5 572	5 572	-8.2%	24.9%	5 595	5 851	6 120	3.2%	19.4%
of which:												
Boarding fees	4	-	-	192	192	263.4%	0.2%	201	210	220	4.6%	0.7%
Sale of meals and refreshments	-	-	-	226	226	-	0.2%	236	246	257	4.4%	0.8%
Commission	6 497	5 725	6 545	5 154	5 154	-7.4%	21.5%	5 158	5 395	5 643	3.1%	17.9%
Exams	710	1 223	1 374	-	-	-100.0%	3.0%	-	-	-	-	-
Sales of scrap, waste, arms and other used current goods	-	10	-	3	3	-	-	4	4	4	10.1%	-
of which:												
Wastepaper	-	-	-	3	3	-	-	4	4	4	10.1%	-
Scrap	-	10	-	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	1 426	911	899	1 887	1 887	9.8%	4.6%	1 891	1 978	2 069	3.1%	6.6%
Interest	1 426	911	899	1 887	1 887	9.8%	4.6%	1 891	1 978	2 069	3.1%	6.6%
Transactions in financial assets and liabilities	8 455	6 935	35 182	16 626	16 626	25.3%	60.5%	17 190	17 980	18 807	4.2%	59.3%
Total	18 463	17 443	47 058	28 151	28 151	15.1%	100.0%	28 923	30 250	31 642	4.0%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 17.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2023/24	2024/25			2025/26
R million												
Department Management	26.7	24.1	28.2	30.0	4.0%	6.2%	41.0	41.9	42.9	12.6%	6.9%	
Corporate Management	184.6	201.0	222.9	243.1	9.6%	48.6%	303.3	318.2	330.0	10.7%	53.0%	
Services												
Office of the Chief Financial Officer	76.4	83.6	88.2	96.0	7.9%	19.6%	115.9	123.6	137.2	12.6%	21.0%	
Internal Audit	9.0	10.6	10.9	13.7	14.7%	2.5%	13.9	15.1	15.5	4.4%	2.6%	
Office Accommodation	102.7	113.2	101.8	87.0	-5.4%	23.1%	90.9	94.9	99.3	4.5%	16.5%	
Total	399.4	432.6	452.1	469.7	5.6%	100.0%	565.0	593.8	624.9	10.0%	100.0%	
Change to 2023 Budget estimate				-			25.1	31.1	36.4			

Table 17.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification		Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million		2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Current payments		395.5	426.2	447.6	461.0	5.2%	98.7%	556.1	584.9	615.5	10.1%	98.4%
Compensation of employees		216.6	222.3	225.4	237.3	3.1%	51.4%	308.7	325.6	345.1	13.3%	54.0%
Goods and services		178.9	204.0	222.2	223.6	7.7%	47.3%	247.4	259.3	270.4	6.5%	44.4%
of which:												
Audit costs: External		9.6	12.9	11.8	13.3	11.6%	2.7%	13.7	14.3	15.0	3.9%	2.5%
Computer services		35.8	39.5	50.7	28.8	-6.9%	8.8%	51.8	54.9	57.3	25.7%	8.6%
Consultants: Business and advisory services		5.1	11.7	14.9	41.6	101.3%	4.2%	22.9	23.9	25.2	-15.4%	5.0%
Operating leases		87.6	97.6	85.4	70.5	-7.0%	19.5%	73.1	76.5	80.0	4.3%	13.3%
Property payments		17.6	16.5	17.3	20.9	5.9%	4.1%	22.8	23.8	25.0	6.1%	4.1%
Travel and subsistence		4.7	3.5	13.9	12.9	40.0%	2.0%	20.8	22.2	22.4	20.2%	3.5%
Transfers and subsidies		1.0	2.0	0.9	0.5	-20.0%	0.2%	-	-	-	-100.0%	-
Departmental agencies and accounts		0.4	0.0	0.0	0.0	-67.6%	-	-	-	-	-100.0%	-
Households		0.6	1.9	0.9	0.5	-6.9%	0.2%	-	-	-	-100.0%	-
Payments for capital assets		2.9	4.4	3.6	8.3	41.9%	1.1%	8.8	8.9	9.4	4.2%	1.6%
Machinery and equipment		2.8	4.4	3.6	8.3	43.1%	1.1%	5.3	5.2	5.5	-12.8%	1.1%
Software and other intangible assets		0.1	-	-	-	-100.0%	-	3.6	3.7	3.9	-	0.5%
Payments for financial assets		0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Total		399.4	432.6	452.1	469.7	5.6%	100.0%	565.0	593.8	624.9	10.0%	100.0%
Proportion of total programme expenditure to vote expenditure		0.4%	0.4%	0.4%	0.4%	-	-	0.5%	0.5%	0.5%	-	-
Details of transfers and subsidies												
Households												
Social benefits												
Current		0.6	1.5	0.9	0.5	-6.9%	0.2%	-	-	-	-100.0%	-
Employee social benefits		0.6	1.5	0.9	0.5	-6.9%	0.2%	-	-	-	-100.0%	-
Other transfers to households		-	0.5	-	-	-	-	-	-	-	-	-
Current		-	0.5	-	-	-	-	-	-	-	-	-
Employee social benefits		-	0.5	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current		0.4	0.0	0.0	0.0	-67.6%	-	-	-	-	-100.0%	-
Employee social benefits		0.1	-	-	-	-100.0%	-	-	-	-	-	-
Other		0.3	0.0	0.0	0.0	-65.1%	-	-	-	-	-100.0%	-

Personnel information

Table 17.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/ Total (%)		
		Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27						
Number of funded posts	Number of posts additional to the establishment	2022/23		2023/24			2024/25			2025/26			2026/27							
		Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Administration		564	96	537	225.4	0.4	516	235.0	0.5	599	308.7	0.5	598	325.6	0.5	601	345.1	0.6	5.2%	100.0%
Salary level																				
1 – 6	329	95	299	66.1	0.2	278	68.6	0.2	299	79.0	0.3	300	84.0	0.3	303	89.3	0.3	2.9%	50.9%	
7 – 10	186	-	186	99.6	0.5	184	103.1	0.6	221	131.7	0.6	220	139.0	0.6	220	147.1	0.7	6.1%	36.5%	
11 – 12	30	-	31	31.0	1.0	34	35.2	1.0	49	51.8	1.1	48	53.6	1.1	48	56.8	1.2	11.8%	7.7%	
13 – 16	19	1	21	28.7	1.4	20	28.2	1.4	31	46.2	1.5	31	49.0	1.6	31	52.0	1.7	15.7%	4.9%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Planning, Policy and Strategy

Programme purpose

Provide strategic direction in the development, implementation and monitoring of departmental policies and in the human resource development strategy for South Africa.

Objectives

- Expand access to post-school education and training opportunities to include those outside the schooling system by developing, gazetted and implementing 7 policies related to the national qualifications framework, career development services and open and e-learning over the medium term.
- Monitor social inclusion and equity in the post-school education and training system by producing annual monitoring reports on the implementation of social inclusion in the post-school education and training system for approval by the director-general.
- Provide strategic direction on the development and implementation of departmental policies by monitoring and evaluating the department's policy outputs and coordinating research in the fields of higher education and training over the medium term.
- Promote international relations by undertaking 8 engagements in each year over the medium term to support priorities of the post-school education and training system.
- Improve the responsiveness of the post-school education and training system by producing 9 research reports over the medium term aimed at supporting decision-making for enrolment planning, funding and policymaking on critical skills, occupations in high demand, priority skills, and skills supply and demand.
- Improve infrastructure delivery at post-school education and training institutions over the medium term by managing the implementation of the integrated infrastructure development support programme for the post-school education and training system; ensuring a functional ministerial advisory committee that provides technical expertise; and providing oversight of the planning, expenditure, monitoring and evaluation of infrastructure delivery.
- Build and manage relations with post-school education and training sector formations (Universities South Africa, South African College Principals Organisation, the South African Union of Students, and the South African Vocational Education and Training Student Association) and intergovernmental relations by holding ongoing engagements.
- Facilitate the coordination of economic development, address social challenges in a sustainable manner, and manage and facilitate constructive intergovernmental relations by implementing government's district development model over the medium term.

Subprogrammes

- *Programme Management: Planning, Policy and Strategy* manages delegated administrative and financial responsibilities, and coordinates all monitoring and evaluation functions in the programme.
- *Human Resource Development Council of South Africa* provides strategic, technical and administrative support to the Human Resource Development Council of South Africa by developing the council's strategy and plans and ensuring that they are implemented efficiently.
- *Policy, Planning, Monitoring and Evaluation* monitors and evaluates the department's policy output; coordinates research in the fields of higher education and training; and ensures that education policies, plans and legislation are developed into systems.
- *International Relations* develops and promotes international engagements on higher education and training to support the strategic priorities of the post-school education and training system. This includes participating in, influencing and strengthening mutually beneficial relations with key bilateral and multilateral partners in Africa and the rest of the world.
- *Legal and Legislative Services* manages the legal and legislative services of the department, universities, TVET and CET colleges, SETAs and the National Skills Fund.
- *Social Inclusion and Quality* promotes access to open and e-learning opportunities, coordinates career development services across all spheres of government, provides career development services, promotes and monitors social inclusion and equity in the post-school education and training system, and advances the implementation of the national qualifications framework.

Expenditure trends and estimates

Table 17.8 Planning, Policy and Strategy expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Programme Management: Planning, Policy and Strategy	8.6	3.9	6.7	3.9	-23.3%	0.2%	5.9	6.0	6.4	17.9%	0.2%
Human Resource Development Council of South Africa	7.9	8.2	9.3	9.7	7.4%	0.3%	11.1	11.2	11.8	6.8%	0.4%
Policy, Planning, Monitoring and Evaluation	3 124.1	1 999.0	4 466.1	1 270.4	-25.9%	92.8%	3 976.4	2 025.3	2 005.9	16.4%	89.9%
International Relations	12.6	11.3	15.1	20.7	17.8%	0.5%	21.2	21.9	23.4	4.1%	0.8%
Legal and Legislative Services	11.8	13.5	19.4	19.7	18.8%	0.5%	20.7	21.5	23.1	5.4%	0.8%
Social Inclusion and Quality	129.4	181.0	166.9	186.2	12.9%	5.7%	194.6	207.4	215.6	5.0%	7.8%
Total	3 294.3	2 216.9	4 683.5	1 510.7	-22.9%	100.0%	4 229.9	2 293.3	2 286.1	14.8%	100.0%
Change to 2023 Budget estimate							(1 880.1)	(2 230.9)	(2 445.4)		
Economic classification											
Current payments	85.9	107.8	135.5	135.3	16.4%	4.0%	166.6	175.4	184.0	10.8%	6.4%
Compensation of employees	78.2	98.5	101.4	105.0	10.3%	3.3%	121.9	127.7	133.2	8.3%	4.7%
Goods and services	7.6	9.3	34.1	30.3	58.3%	0.7%	44.8	47.7	50.8	18.7%	1.7%
of which:											
Communication	0.3	0.8	0.8	2.2	92.6%	-	2.8	2.9	3.0	10.6%	0.1%
Computer services	0.2	0.8	2.6	3.5	150.0%	0.1%	15.7	17.3	17.8	72.5%	0.5%
Consultants: Business and advisory services	0.3	0.4	10.4	3.3	127.3%	0.1%	4.2	4.6	5.0	14.1%	0.2%
Legal services	3.8	4.9	9.1	5.6	13.2%	0.2%	5.2	5.3	6.0	2.5%	0.2%
Consumables: Stationery, printing and office supplies	0.3	0.4	0.4	1.8	86.8%	-	1.7	1.7	1.8	1.0%	0.1%
Travel and subsistence	0.7	0.6	6.4	6.8	116.5%	0.1%	10.3	11.0	12.2	21.3%	0.4%
Transfers and subsidies	3 207.6	2 108.2	4 546.3	1 290.1	-26.2%	95.3%	3 689.5	1 714.8	1 880.7	13.4%	83.1%
Departmental agencies and accounts	72.5	92.7	81.2	89.2	7.2%	2.9%	93.2	97.3	101.8	4.5%	3.7%
Higher education institutions	3 099.9	1 974.4	4 441.0	1 164.7	-27.8%	91.2%	3 564.0	1 583.8	1 743.7	14.4%	78.1%
Foreign governments and international organisations	3.8	3.0	3.3	3.5	-2.9%	0.1%	3.8	4.0	4.2	6.0%	0.2%
Non-profit institutions	30.6	37.4	20.6	32.5	2.0%	1.0%	28.4	29.7	31.1	-1.5%	1.2%
Households	0.7	0.7	0.3	0.2	-35.6%	-	-	-	-	-100.0%	-
Payments for capital assets	0.8	1.0	1.7	85.2	365.0%	0.8%	373.8	403.1	221.4	37.5%	10.5%
Buildings and other fixed structures	-	-	-	80.9	-	0.7%	371.1	400.0	218.3	39.2%	10.4%
Machinery and equipment	0.8	0.8	1.7	4.3	71.2%	0.1%	2.3	2.6	2.6	-15.5%	0.1%
Software and other intangible assets	-	0.2	-	-	-	-	0.4	0.5	0.5	-	-
Payments for financial assets	-	0.0	-	-	-	-	-	-	-	-	-
Total	3 294.3	2 216.9	4 683.5	1 510.7	-22.9%	100.0%	4 229.9	2 293.3	2 286.1	14.8%	100.0%
Proportion of total programme expenditure to vote expenditure	3.5%	2.3%	4.3%	1.4%	-	-	3.7%	2.0%	1.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.7	0.7	0.3	0.2	-35.6%	-	-	-	-	-100.0%	-
Employee social benefits	0.7	0.7	0.3	0.2	-35.6%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	-	0.0	-	-	-	-	-	-	-	-	-
Employee social benefits	-	0.0	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	72.5	92.7	81.2	89.2	7.2%	2.9%	93.2	97.3	101.8	4.5%	3.7%
Other	-	0.1	-	-	-	-	-	-	-	-	-
South African Qualifications Authority	72.5	92.6	81.2	89.2	7.2%	2.9%	93.2	97.3	101.8	4.5%	3.7%
Foreign governments and international organisations											
Current	3.8	3.0	3.3	3.5	-2.9%	0.1%	3.8	4.0	4.2	6.0%	0.2%
India-Brazil-South Africa trilateral commission	0.7	-	-	-	-100.0%	-	-	-	-	-	-
Commonwealth of Learning	3.2	3.0	3.3	3.5	3.4%	0.1%	3.8	4.0	4.2	6.0%	0.2%
Non-profit institutions											
Current	30.6	37.4	20.6	32.5	2.0%	1.0%	28.4	29.7	31.1	-1.5%	1.2%
Higher Health	30.6	37.4	20.6	32.5	2.0%	1.0%	28.4	29.7	31.1	-1.5%	1.2%

Table 17.8 Planning, Policy and Strategy expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2024/25	2025/26	2026/27		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Higher education institutions											
Capital	3 099.9	1 974.4	4 441.0	1 164.7	-27.8%	91.2%	3 564.0	1 583.8	1 743.7	14.4%	78.1%
University infrastructure and efficiency grant	1 693.4	1 000.0	2 245.5	–	-100.0%	42.2%	2 176.6	1 087.9	1 246.2	–	43.7%
University of Mpumalanga	608.2	304.0	531.0	421.8	-11.5%	15.9%	467.3	180.0	239.9	-17.1%	12.7%
Sol Plaatje University	405.5	455.9	354.0	250.9	-14.8%	12.5%	374.2	120.0	159.9	-13.9%	8.8%
TVET infrastructure and efficiency grant	392.8	214.5	710.5	491.9	7.8%	15.5%	245.9	195.9	97.6	-41.7%	10.0%
Tshwane University of Technology	–	–	220.0	–	–	1.9%	117.9	–	–	–	1.1%
University of KwaZulu-Natal	–	–	160.0	–	–	1.4%	40.3	–	–	–	0.4%
Gert Sibande TVET College	–	–	150.0	–	–	1.3%	38.0	–	–	–	0.4%
Majuba TVET College	–	–	70.0	–	–	0.6%	103.8	–	–	–	1.0%

Personnel information

Table 17.9 Planning, Policy and Strategy personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate													
			2022/23		2023/24		2024/25		2025/26		2026/27											
			Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost								
Planning, Policy and Strategy			129	35	163	101.4	0.6	156	104.0	0.7	175	121.9	0.7	174	127.7	0.7	174	133.2	0.8	3.7%	100.0%	
Salary level																						
1 – 6	11	35	42	7.4	0.2	36	5.8	0.2	40	7.5	0.2	40	7.9	0.2	42	8.7	0.2	42	8.7	0.2	5.2%	23.4%
7 – 10	73	–	72	41.9	0.6	69	41.7	0.6	82	51.9	0.6	82	55.0	0.7	82	58.2	0.7	82	58.2	0.7	5.9%	46.3%
11 – 12	27	–	29	28.0	1.0	29	28.9	1.0	30	31.8	1.1	30	33.8	1.1	28	33.4	1.2	28	33.4	1.2	-1.2%	17.2%
13 – 16	18	–	20	24.1	1.2	22	27.7	1.3	23	30.7	1.3	22	31.0	1.4	22	32.9	1.5	22	32.9	1.5	–	13.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: University Education

Programme purpose

Develop and coordinate policy and regulatory frameworks for an effective and efficient university education system. Provide financial and other support to universities, the National Student Financial Aid Scheme and national institutes for higher education.

Objectives

- Ensure an effective and efficient university education system by developing and coordinating 4 policies, plans, guidelines and regulatory frameworks, and ensuring their implementation, by March 2025.
- Ensure the success of students from poor and working class backgrounds by providing financial support, through the National Student Financial Aid Scheme, for 2.9 million students to access universities and national higher education institutions over the medium term.
- Improve student success and efficiency within the public university system by implementing the university capacity development programme and providing management information and statistical reports for monitoring and evaluation in each year over the medium term.
- Recruit 255 new permanent university academics and improve staff demographic profiles by implementing the new generation of academics programme over the medium term.
- Improve the responsiveness of the post-school education and training system and ensure entrepreneurial development in higher education and international scholarship programmes by revising public university academic planning guidelines to ensure a diverse mix of programmes and qualifications by March 2025.

Subprogrammes

- *Programme Management: University Education* manages delegated administrative and financial responsibilities and coordinates all monitoring and evaluation functions for the programme.
- *University Planning and Institutional Funding* manages planning and funding for the public higher education sector.
- *Institutional Governance and Management Support* monitors and supports institutional governance management and provides sector liaison services.
- *Higher Education Policy Development and Research* develops higher education policy, supports research, and regulates the private higher education sector.
- *Teaching, Learning and Research Development* promotes, develops, monitors and evaluates the implementation of qualifications policies, programmes and systems for the development of high-quality teaching across all education sectors, including pre-schooling, schooling and post-schooling; and supports effective teaching, learning and research development in university education, including through international scholarship opportunities.
- *University Subsidies* makes transfers to universities.

Expenditure trends and estimates

Table 17.10 University Education expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
R million											
Programme Management: University Education	3.7	2.0	4.5	4.0	2.9%	–	5.2	5.5	5.9	13.7%	–
University Planning and Institutional Funding	13.8	14.7	14.8	12.7	-2.8%	–	20.7	21.8	23.1	22.1%	–
Institutional Governance and Management Support	35 242.9	38 800.5	45 928.3	46 086.6	9.4%	49.6%	47 130.0	48 924.9	51 320.7	3.7%	51.2%
Higher Education Policy Development and Research	8.2	6.9	6.3	7.0	-5.2%	–	12.4	13.0	13.8	25.3%	–
Teaching, Learning and Research Development	18.3	18.9	22.3	24.9	10.8%	–	34.9	37.3	38.1	15.2%	–
University Subsidies	40 363.3	41 287.6	42 842.3	43 959.2	2.9%	50.3%	44 499.3	47 002.8	49 016.9	3.7%	48.8%
Total	75 650.2	80 130.7	88 818.6	90 094.4	6.0%	100.0%	91 702.7	96 005.4	100 418.5	3.7%	100.0%
Change to 2023 Budget estimate				–			(6 856.8)	(6 968.5)	(7 273.1)		
Economic classification											
Current payments	58.1	58.4	64.9	63.3	2.9%	0.1%	95.3	100.4	104.8	18.3%	0.1%
Compensation of employees	56.3	55.9	58.2	55.9	-0.2%	0.1%	83.9	89.0	92.9	18.5%	0.1%
Goods and services	1.8	2.4	6.7	7.5	59.6%	–	11.4	11.5	11.9	16.7%	–
of which:											
Communication	0.3	0.6	0.5	0.4	17.0%	–	0.7	0.7	0.8	22.9%	–
Consultants: Business and advisory services	0.4	1.0	1.1	1.3	54.0%	–	4.2	3.8	3.9	42.7%	–
Consumables: Stationery, printing and office supplies	0.1	0.3	0.0	0.3	76.9%	–	0.7	0.8	0.8	32.8%	–
Travel and subsistence	0.5	0.3	4.3	3.0	77.3%	–	4.3	4.6	4.8	16.5%	–
Operating payments	0.1	0.2	0.3	0.8	82.2%	–	0.5	0.5	0.5	-15.2%	–
Venues and facilities	–	–	0.1	0.7	–	–	0.4	0.4	0.4	-16.1%	–
Transfers and subsidies	75 592.0	80 071.8	88 753.1	90 029.9	6.0%	99.9%	91 606.3	95 903.9	100 312.6	3.7%	99.9%
Departmental agencies and accounts	35 190.2	38 745.2	45 869.5	46 030.3	9.4%	49.5%	47 065.3	48 857.6	51 250.1	3.6%	51.1%
Higher education institutions	40 363.3	41 287.6	42 842.3	43 959.2	2.9%	50.3%	44 499.3	47 002.8	49 016.9	3.7%	48.8%
Non-profit institutions	38.2	38.7	39.7	39.9	1.4%	–	41.7	43.5	45.5	4.5%	–
Households	0.3	0.3	1.6	0.6	24.5%	–	–	–	–	-100.0%	–
Payments for capital assets	0.2	0.5	0.6	1.1	97.0%	–	1.1	1.0	1.0	-3.5%	–
Machinery and equipment	0.2	0.5	0.6	1.1	97.0%	–	1.1	1.0	1.0	-3.5%	–
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–
Total	75 650.2	80 130.7	88 818.6	90 094.4	6.0%	100.0%	91 702.7	96 005.4	100 418.5	3.7%	100.0%
Proportion of total programme expenditure to vote expenditure	80.7%	82.3%	81.3%	83.6%	–	–	81.1%	82.6%	82.6%	–	–

Table 17.10 University Education expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
		2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
R million												
Households												
Social benefits												
Current												
Employee social benefits	0.3	0.3	1.6	0.4	8.8%	-	-	-	-	-100.0%	-	
Other transfers to households												
Current												
Student stipends	-	-	-	0.2	-	-	-	-	-	-100.0%	-	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current												
National Student Financial Aid Scheme	34 841.8	38 307.4	45 428.4	45 628.8	9.4%	49.1%	46 647.7	48 421.6	50 794.1	3.6%	50.6%	
Other	-	0.0	-	-	-	-	-	-	-	-	-	
Council on Higher Education	54.8	70.0	74.5	82.9	14.8%	0.1%	84.9	88.5	92.6	3.8%	0.1%	
National Student Financial Aid Scheme: Administration	293.6	367.8	366.6	318.5	2.8%	0.4%	332.7	347.5	363.4	4.5%	0.4%	
Non-profit institutions												
Current												
National Institute for the Humanities and Social Sciences	38.2	38.7	39.7	39.9	1.4%	-	41.7	43.5	45.5	4.5%	-	
Higher education institutions												
Current												
University of Mpumalanga	440.5	357.8	428.4	462.9	1.7%	0.5%	489.8	507.2	525.6	4.3%	0.5%	
Sol Plaatje University	353.1	446.3	371.0	371.0	1.7%	0.5%	384.8	406.6	430.1	5.0%	0.4%	
University subsidies	38 882.3	39 746.8	41 299.9	42 424.3	2.9%	48.5%	42 948.6	45 407.0	47 367.1	3.7%	47.1%	
University subsidies: Academic clinical training grants	683.9	644.7	650.0	700.9	0.8%	0.8%	676.1	682.0	694.2	-0.3%	0.7%	
University subsidies: Presidential youth employment intervention	-	88.4	91.0	-	-	0.1%	-	-	-	-	-	
Capital	3.4	3.6	2.0	0.2	-63.7%	-	0.0	-	-	-100.0%	-	
University government and interest/redemption	3.4	3.6	2.0	0.2	-63.7%	-	0.0	-	-	-100.0%	-	

Personnel information

Table 17.11 University Education personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/Total (%)				
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of funded posts	Number of posts additional to the establishment	2022/23		2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
University Education																			
Salary level	72	7	84	58.2	0.7	73	54.7	0.8	101	83.9	0.8	101	89.0	0.9	100	92.9	0.9	11.2%	100.0%
1 – 6	5	7	15	2.4	0.2	6	1.5	0.3	8	2.2	0.3	8	2.3	0.3	8	2.4	0.3	10.6%	7.7%
7 – 10	34	-	34	19.7	0.6	41	25.2	0.6	51	33.6	0.7	51	35.6	0.7	51	37.7	0.7	7.5%	51.8%
11 – 12	20	-	25	24.9	1.0	21	21.9	1.0	30	33.2	1.1	30	35.2	1.2	30	37.3	1.2	12.9%	29.8%
13 – 16	13	-	10	11.3	1.1	5	6.1	1.2	12	15.0	1.2	12	15.9	1.3	11	15.5	1.4	30.1%	10.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Technical and Vocational Education and Training

Programme purpose

Plan, develop, implement, monitor, maintain and evaluate national policy, programme assessment practices and systems for technical and vocational education and training. Provide financial and other support to technical and vocational education and training colleges and regional offices.

Objectives

- Expand access to post-school education and training opportunities by planning, developing and implementing 3 policies, 102 strategic or annual performance plans, 2 frameworks, 33 guidelines, 3 programme assessment practices and 3 systems for TVET colleges by March 2025.
- Improve the success and efficiency of students in the post-school education and training system over the medium term by:
 - improving the teaching and learning environment at TVET colleges through the effective use of the *TVET infrastructure and efficiency grant*
 - operationalising the new examination system, aimed at transforming the conduct of national examinations across the value chain, from the setting of question papers to the certification of successful candidates
 - reducing the certification backlog
 - steering TVET colleges towards greater responsiveness in the provision of skills for employment
 - enrolling students in prevocational learning programmes to improve pass and throughput rates
 - improving the competency of TVET college lecturers through dedicated online curriculum training and placement in industries for workplace exposure
 - reviewing TVET college programmes and qualifications to make them more responsive to and aligned with government priorities
 - improving the governance capacity of TVET colleges and intensifying the oversight function of college councils
 - increasing the number of TVET college lecturers with professional qualifications through formal university-based programmes
 - improving the competence of TVET college lecturers through various short programmes, such as project-based teaching methodologies and digital skills.
- Improve service delivery for students by mainstreaming occupational programme offerings through the centres of specialisation programme to expand the TVET curriculum and align it more directly with industry requirements, and by establishing 2 additional disability support units at TVET colleges over the medium term.
- Improve opportunities for work placement by developing entrepreneurial and digital skills through 3 additional, new or reviewed TVET programmes with integrated digital skills training approved by the director-general by March 2025.

Subprogrammes

- *Programme Management: Technical and Vocational Education and Training* manages delegated administrative and financial responsibilities, and coordinates all monitoring and evaluation functions.
- *Technical and Vocational Education and Training System Planning and Institutional Support* provides support to management and councils, ensures colleges have fully constituted and functional councils, provides guidance on and supports planning processes at TVET colleges, monitors and evaluates the performance of the TVET system against set indicators, develops regulatory frameworks for the system such as the maturity model (a framework and system for measuring and improving quality), maps out the institutional landscape for the rollout of the TVET college system, and coordinates the collection and management of TVET data for reporting.
- *Programmes and Qualifications* manages and coordinates curriculum development processes; ensures the development of quality learning and teaching materials; monitors and supports the implementation of curriculum statements and assessment regulations, the development of lecturers, and the development and implementation of student support programmes; and provides strategic leadership for TVET colleges to diversify their programmes, qualifications and curriculums.
- *National Examinations and Assessment* administers and manages the conduct of national assessments in TVET and CET colleges.

- *Technical and Vocational Education and Training Financial Planning* develops and maintains financial management reporting systems for TVET colleges, develops and monitors the implementation of national norms and standards for funding TVET colleges, manages and determines the fair distribution of funding to TVET colleges in accordance with national norms and standards, monitors the compliance of TVET colleges with the conditions for infrastructure funding, and ensures the timely submission of audited annual financial statements and quarterly financial reports for TVET colleges.
- *Regional Offices* manages, supports, coordinates and monitors the implementation of the department's programmes in regional offices.

Expenditure trends and estimates

Table 17.12 Technical and Vocational Education and Training expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Programme Management:	3.0	3.9	5.0	3.4	4.4%	–	3.8	4.0	4.2	7.6%	–
Technical and Vocational Education and Training											
Technical and Vocational Education and Training System Planning and Institutional Support	11 372.8	11 176.8	11 402.2	11 684.7	0.9%	93.1%	12 294.4	12 901.4	13 601.3	5.2%	92.8%
Programmes and Qualifications	16.4	18.4	20.4	27.0	18.2%	0.2%	26.4	28.1	29.3	2.8%	0.2%
National Examinations and Assessment	424.1	649.6	635.6	665.9	16.2%	4.8%	662.8	688.3	711.6	2.2%	5.0%
Technical and Vocational Education and Training Financial Planning	11.2	12.3	15.3	15.6	11.7%	0.1%	17.0	17.9	18.9	6.5%	0.1%
Regional Offices	252.4	201.3	204.1	211.7	-5.7%	1.8%	253.1	265.9	279.6	9.7%	1.9%
Total	12 079.9	12 062.3	12 282.5	12 608.2	1.4%	100.0%	13 257.5	13 905.6	14 644.9	5.1%	100.0%
Change to 2023 Budget estimate				–			(66.0)	(13.1)	88.5		
Economic classification											
Current payments	7 120.8	7 053.0	7 677.2	8 328.6	5.4%	61.5%	8 793.6	9 240.5	9 766.7	5.5%	66.4%
Compensation of employees	6 924.9	6 708.9	7 328.7	7 973.6	4.8%	59.0%	8 422.2	8 847.8	9 353.9	5.5%	63.6%
Goods and services	195.9	344.0	348.5	355.0	21.9%	2.5%	371.4	392.7	412.8	5.2%	2.8%
of which:											
Computer services	72.2	75.3	75.2	73.8	0.7%	0.6%	67.8	73.1	77.0	1.4%	0.5%
Consumables: Stationery, printing and office supplies	3.7	2.7	14.5	41.2	123.4%	0.1%	31.3	33.3	35.2	-5.1%	0.3%
Travel and subsistence	58.1	83.0	103.7	73.3	8.0%	0.6%	92.4	96.9	102.5	11.8%	0.7%
Training and development	19.8	39.8	37.5	29.6	14.3%	0.3%	46.8	49.5	51.6	20.3%	0.3%
Operating payments	31.0	99.3	97.4	81.1	37.8%	0.6%	69.0	73.2	76.7	-1.8%	0.6%
Venues and facilities	2.7	19.5	7.1	20.0	94.8%	0.1%	24.8	26.8	28.0	11.8%	0.2%
Transfers and subsidies	4 957.1	5 006.6	4 599.8	4 273.3	-4.8%	38.4%	4 454.7	4 654.3	4 867.5	4.4%	33.5%
Departmental agencies and accounts	17.0	17.2	18.2	18.3	2.6%	0.1%	19.1	20.0	20.9	4.5%	0.1%
Higher education institutions	4 922.2	4 970.0	4 560.4	4 245.0	-4.8%	38.1%	4 435.6	4 634.3	4 846.6	4.5%	33.4%
Households	17.9	19.4	21.2	10.0	-17.6%	0.1%	–	–	–	-100.0%	–
Payments for capital assets	1.9	2.4	4.8	6.3	49.1%	–	9.2	10.8	10.7	19.0%	0.1%
Machinery and equipment	1.9	2.2	4.8	6.3	48.9%	–	9.2	10.8	10.7	19.2%	0.1%
Software and other intangible assets	–	0.1	–	0.0	–	–	–	–	–	-100.0%	–
Payments for financial assets	0.1	0.4	0.7	–	-100.0%	–	–	–	–	–	–
Total	12 079.9	12 062.3	12 282.5	12 608.2	1.4%	100.0%	13 257.5	13 905.6	14 644.9	5.1%	100.0%
Proportion of total programme expenditure to vote expenditure	12.9%	12.4%	11.2%	11.7%	–	–	11.7%	12.0%	12.0%	–	–

Table 17.12 Technical and Vocational Education and Training expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)		
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27	2023/24 - 2026/27
	R million												
Households													
Social benefits													
Current	16.5	19.2	15.9	9.5	-17.0%	0.1%	–	–	–	-100.0%	–		
Employee social benefits	16.5	19.2	15.9	9.5	-17.0%	0.1%	–	–	–	-100.0%	–		
Other transfers to households													
Current	1.4	0.1	5.3	0.6	-26.8%	–	–	–	–	-100.0%	–		
Employee social benefits	1.4	0.1	5.3	0.6	-26.8%	–	–	–	–	-100.0%	–		
Departmental agencies and accounts													
Departmental agencies (non-business entities)													
Current	17.0	17.2	18.2	18.3	2.6%	0.1%	19.1	20.0	20.9	4.5%	0.1%		
Education, Training and Development Practices Sector	16.9	17.1	18.1	18.3	2.7%	0.1%	19.1	20.0	20.9	4.5%	0.1%		
Education and Training Authority													
Other	0.0	0.1	0.1	–	-100.0%	–	–	–	–	–	–		
Higher education institutions													
Current	4 922.2	4 970.0	4 560.4	4 245.0	-4.8%	38.1%	4 435.6	4 634.3	4 846.6	4.5%	33.4%		
Technical and vocational education and training colleges	4 618.1	4 565.9	4 137.0	3 819.9	-6.1%	35.0%	3 991.4	4 170.2	4 361.3	4.5%	30.0%		
Operationalisation of new campuses	304.1	404.1	423.4	425.0	11.8%	3.2%	444.1	464.0	485.3	4.5%	3.3%		

Personnel information

Table 17.13 Technical and Vocational Education and Training personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment														Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
			2022/23	Unit cost	2023/24	Unit cost	2024/25	Unit cost	2025/26	Unit cost	2026/27	Unit cost							
Technical and Vocational Education and Training	16 414	163	17 098	7 328.7	0.4	17 365	7 921.6	0.5	17 401	8 422.2	0.5	17 311	8 847.8	0.5	17 335	9 353.9	0.5	-0.1%	100.0%
Salary level																			
1 – 6	6 786	66	7 001	1 852.8	0.3	6 553	1 793.6	0.3	6 502	1 889.2	0.3	6 470	1 991.7	0.3	6 486	2 111.1	0.3	-0.3%	37.5%
7 – 10	9 090	33	9 684	4 791.2	0.5	10 159	5 253.8	0.5	10 253	5 619.4	0.5	10 206	5 924.0	0.6	10 213	6 275.8	0.6	0.2%	58.8%
11 – 12	343	1	357	322.9	0.9	378	359.2	1.0	378	381.4	1.0	368	394.0	1.1	369	418.6	1.1	-0.8%	2.2%
13 – 16	57	2	56	64.8	1.2	75	90.6	1.2	68	86.4	1.3	67	90.1	1.3	67	95.5	1.4	-3.7%	0.4%
Other	138	61	–	297.0	–	200	424.5	2.1	200	445.8	2.2	200	448.1	2.2	200	452.9	2.3	–	1.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Skills Development

Programme purpose

Promote and monitor the national skills development strategy. Develop skills development policies and regulatory frameworks for an effective skills development system.

Objectives

- Ensure that SETAs implement skills development interventions in line with the national skills development plan to support an inclusive growth path by March 2025 by:
 - producing and certifying 26 500 artisans towards meeting the National Development Plan's target of producing 30 000 artisans per year by 2030
 - prioritising 190 000 workplace-based learning programmes for learnerships, internships and work-integrated learning
 - producing 1 consolidated report on sectoral occupations in high demand and 21 sector skills plans aligned with an updated sector skills plan framework.

- Contribute towards a skilled and capable workforce to support an inclusive growth path by March 2025 by ensuring that:
 - 53 000 learners complete learnerships
 - 11 000 learners complete internships
 - 128 000 learners complete skills programmes
 - SETAs meet a good governance standard of 95 per cent
 - all SETAs pay allocated mandatory grants to qualifying employers on time
 - trade tests for qualifying applicants are conducted within 40 days.

Subprogrammes

- *Programme Management: Skills Development* manages delegated administrative and financial responsibilities and coordinates all monitoring and evaluation functions.
- *Sector Education and Training Authority Coordination* supports, monitors and reports on the implementation of the national skills development strategy at the sectoral level by establishing and managing the performance of service-level agreements with SETAs and conducting trade tests at the Institute for the National Development of Learnerships, Employment Skills and Labour Assessments.
- *National Skills Authority Secretariat* manages projects identified in the national skills development strategy and advises the minister on the national skills development policy and strategy.
- *Quality Development and Promotion* transfers funds to the Quality Council for Trades and Occupations as a contribution to its operations.
- *National Artisan Development* manages and monitors the development of artisans.

Expenditure trends and estimates

Table 17.14 Skills Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
Programme Management: Skills Development	4.7	4.3	6.3	5.7	6.8%	1.5%	6.8	7.2	7.6	10.0%	2.0%
Sector Education and Training Authority Coordination	147.3	248.6	254.4	155.1	1.7%	58.9%	166.4	174.3	182.8	5.6%	50.4%
National Skills Authority Secretariat	9.2	8.4	10.1	13.1	12.5%	3.0%	16.0	16.9	17.9	11.1%	4.8%
Quality Development and Promotion	25.5	27.6	28.5	29.2	4.7%	8.1%	30.0	31.3	32.7	3.8%	9.2%
National Artisan Development	87.1	103.1	106.7	91.7	1.7%	28.4%	113.8	120.1	126.5	11.4%	33.6%
Total	273.7	392.0	406.0	294.8	2.5%	100.0%	333.1	349.9	367.6	7.6%	100.0%
Change to 2023 Budget estimate				–			(3.3)	(0.9)	0.8		
Economic classification											
Current payments	129.2	142.1	149.2	141.5	3.1%	41.1%	173.6	183.4	193.6	11.0%	51.4%
Compensation of employees	118.3	131.3	133.3	123.8	1.5%	37.1%	155.2	164.1	173.4	11.9%	45.8%
Goods and services	10.9	10.8	15.9	17.7	17.6%	4.0%	18.5	19.3	20.2	4.4%	5.6%
of which:						–					–
Minor assets	0.0	0.1	0.0	1.9	1135.9%	0.2%	1.2	1.3	1.3	-10.6%	0.4%
Communication	0.8	1.8	1.4	0.8	-2.1%	0.4%	1.4	1.4	1.5	23.9%	0.4%
Inventory: Materials and supplies	0.5	1.9	0.9	3.4	84.9%	0.5%	3.6	3.8	4.0	4.9%	1.1%
Consumable supplies	0.9	0.4	1.1	1.9	30.1%	0.3%	2.0	2.1	2.1	4.4%	0.6%
Consumables: Stationery, printing and office supplies	0.2	0.7	0.7	1.1	65.4%	0.2%	1.2	1.2	1.3	6.1%	0.4%
Travel and subsistence	0.6	1.0	3.9	4.2	94.3%	0.7%	4.5	5.0	5.2	7.9%	1.4%
Transfers and subsidies	144.3	248.4	256.2	151.7	1.7%	58.6%	156.5	163.3	170.8	4.0%	47.7%
Departmental agencies and accounts	144.1	247.7	252.6	150.7	1.5%	58.2%	156.5	163.3	170.8	4.3%	47.7%
Households	0.3	0.7	3.7	1.0	54.2%	0.4%	–	–	–	-100.0%	0.1%
Payments for capital assets	0.2	1.5	0.6	1.7	103.4%	0.3%	3.0	3.1	3.3	25.6%	0.8%
Machinery and equipment	0.2	1.5	0.6	1.7	103.4%	0.3%	3.0	3.1	3.3	25.6%	0.8%
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–
Total	273.7	392.0	406.0	294.8	2.5%	100.0%	333.1	349.9	367.6	7.6%	100.0%
Proportion of total programme expenditure to vote expenditure	0.3%	0.4%	0.4%	0.3%	–	–	0.3%	0.3%	0.3%	–	–

Table 17.14 Skills Development expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Households											
Social benefits											
Current	0.3	0.7	1.0	1.0	54.2%	0.2%	-	-	-	-100.0%	0.1%
Employee social benefits	0.3	0.7	1.0	1.0	54.2%	0.2%	-	-	-	-100.0%	0.1%
Other transfers to households											
Current	-	-	2.7	-	-	0.2%	-	-	-	-	-
Employee social benefits	-	-	2.7	-	-	0.2%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	144.1	247.7	252.6	150.7	1.5%	58.2%	156.5	163.3	170.8	4.3%	47.7%
Other	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-
Quality Council for Trades and Occupations	25.5	27.6	28.5	29.2	4.7%	8.1%	30.0	31.3	32.7	3.8%	9.2%
Public Service Sector Education and Training Authority	118.5	120.1	124.0	121.5	0.8%	35.4%	126.4	132.1	138.1	4.4%	38.5%
National Skills Fund	-	100.0	100.0	-	-	14.6%	-	-	-	-	-

Personnel information

Table 17.15 Skills Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Skills Development		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	446	104	261	133.3	0.5	230	123.8	0.5	264	155.2	0.6	264	164.1	0.6	264	173.4	0.7	4.7%	100.0%
1-6	213	96	157	46.1	0.3	138	44.8	0.3	152	51.9	0.3	153	55.3	0.4	153	58.1	0.4	3.5%	58.3%
7-10	147	6	79	55.5	0.7	74	54.8	0.7	88	69.4	0.8	87	72.9	0.8	87	77.2	0.9	5.5%	32.9%
11-12	64	1	18	21.2	1.2	13	16.2	1.2	18	23.9	1.3	18	25.4	1.4	18	26.9	1.5	11.5%	6.6%
13-16	22	1	7	10.4	1.5	5	8.0	1.6	6	10.0	1.7	6	10.6	1.8	6	11.2	1.9	6.3%	2.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 6: Community Education and Training

Programme purpose

Plan, develop, implement, monitor, maintain and evaluate national policy, programme assessment practices and systems for community education and training. Provide financial and other support to community education and training colleges.

Objectives

- Contribute towards achieving the outcomes, impact and equity targets outlined in the department’s 2020-2025 strategic plan by March 2025 by:
 - implementing the sustainable funding model and diversifying programme offerings in CET colleges geared towards expanded access and responsive colleges
 - implementing the advocacy strategy to support and guide CET colleges to meet their enrolment targets by attracting more young people
 - enabling the holistic implementation of norms and standards for funding CET colleges
 - introducing skills programmes that seek to address issues of unemployment, poverty and inequality within communities
 - building lecturer capacity to ensure the provision of quality programmes and increased success in CET colleges.

Subprogrammes

- *Programme Management: Community Education and Training* manages delegated administrative and financial responsibilities, and coordinates the monitoring and evaluation function.
- *Community Education and Training System Planning, Institutional Development and Support* provides support to management and councils; monitors and evaluates the performance of the CET system; develops regulatory frameworks for the system; manages and monitors the procurement and distribution of learning and teaching support materials; provides leadership for CET colleges to enter into partnerships for the use of infrastructure for college site-hosting centres and the funding of these partnerships; maps an institutional landscape for the rollout of the CET system; and is responsible for the planning and development of CET infrastructure.
- *Community Education and Training Colleges Financial Planning and Management* sets up financial management systems; develops the financial management capacity of CET colleges; manages and determines the fair distribution of funding to CET colleges in accordance with norms and standards for their funding; monitors compliance with supply chain management policy; and ensures the timely submission of audited performance information, annual financial statements, and quarterly and annual reports.
- *Education, Training and Development Assessment* manages and coordinates curriculum development processes; ensures the development of quality learning and teaching materials; monitors and supports the implementation of curriculum statements, assessment regulations and examinations policies; monitors and supports the development of lecturers; provides leadership for CET colleges to diversify their programmes, qualifications and curriculums; monitors and supports the implementation of policy on student and community support services; and provides leadership for colleges to form partnerships and linkages for programme diversification.

Expenditure trends and estimates

Table 17.16 Community Education and Training expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management: Community Education and Training	0.8	2.3	3.6	4.3	71.4%	0.1%	5.0	5.2	5.6	9.3%	0.2%
Community Education and Training System Planning, Institutional Development and Support	1 825.3	1 952.7	2 390.9	2 608.9	12.6%	90.8%	2 670.2	2 831.8	2 997.5	4.7%	91.4%
Community Education and Training Colleges Financial Planning and Management	163.5	212.1	225.5	222.2	10.8%	8.5%	232.3	242.8	254.0	4.6%	7.8%
Education, Training and Development Assessment	10.2	13.4	12.1	17.2	18.9%	0.5%	19.7	17.7	18.7	3.0%	0.6%
Total	1 999.9	2 180.5	2 632.0	2 852.5	12.6%	100.0%	2 927.2	3 097.5	3 275.9	4.7%	100.0%
Change to 2023 Budget estimate				-			139.3	186.8	231.8		

Table 17.16 Community Education and Training expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	R million						2020/21 - 2023/24					2023/24 - 2026/27
Current payments	1 830.3	1 970.4	2 410.5	2 635.5	12.9%	91.5%	2 702.1	2 862.6	3 030.1	4.8%	92.4%	
Compensation of employees	1 829.0	1 966.2	2 404.9	2 626.7	12.8%	91.3%	2 693.9	2 856.9	3 024.2	4.8%	92.2%	
Goods and services	1.3	4.2	5.6	8.8	88.5%	0.2%	8.2	5.7	5.9	-12.4%	0.2%	
<i>of which:</i>												
<i>Catering: Departmental activities</i>	–	0.1	0.1	0.3	–	–	0.1	0.2	0.2	-15.6%	–	
<i>Communication</i>	0.1	0.2	0.3	0.2	34.6%	–	0.2	0.2	0.2	1.9%	–	
<i>Consultants: Business and advisory services</i>	–	0.3	1.0	4.6	–	0.1%	3.7	0.7	0.8	-44.1%	0.1%	
<i>Consumables: Stationery, printing and office supplies</i>	0.0	0.1	0.2	0.2	114.7%	–	0.4	0.4	0.4	26.8%	–	
<i>Travel and subsistence</i>	1.0	1.3	3.4	2.1	28.2%	0.1%	3.0	3.3	3.4	17.1%	0.1%	
<i>Venues and facilities</i>	–	1.8	0.5	0.7	–	–	0.5	0.5	0.5	-9.4%	–	
Transfers and subsidies	163.4	209.6	220.7	215.3	9.6%	8.4%	224.4	234.5	245.2	4.4%	7.6%	
Departmental agencies and accounts	3.1	0.9	3.2	0.9	-32.4%	0.1%	3.3	3.4	3.6	56.1%	0.1%	
Non-profit institutions	156.8	206.8	215.2	213.9	10.9%	8.2%	221.1	231.1	241.6	4.2%	7.5%	
Households	3.5	1.8	2.3	0.5	-47.6%	0.1%	–	–	–	-100.0%	–	
Payments for capital assets	0.1	0.3	0.2	1.6	123.8%	–	0.7	0.4	0.5	-32.9%	–	
Machinery and equipment	0.1	0.3	0.2	1.5	119.7%	–	0.7	0.4	0.5	-31.7%	–	
Software and other intangible assets	–	–	–	0.1	–	–	–	–	–	-100.0%	–	
Payments for financial assets	6.1	0.2	0.6	–	-100.0%	0.1%	–	–	–	–	–	
Total	1 999.9	2 180.5	2 632.0	2 852.5	12.6%	100.0%	2 927.2	3 097.5	3 275.9	4.7%	100.0%	
Proportion of total programme expenditure to vote expenditure	2.1%	2.2%	2.4%	2.6%	–	–	2.6%	2.7%	2.7%	–	–	

Details of transfers and subsidies											
Households											
Social benefits											
Current	3.5	1.8	1.6	0.5	-47.6%	0.1%	–	–	–	-100.0%	–
Employee social benefits	3.5	1.8	1.6	0.5	-47.6%	0.1%	–	–	–	-100.0%	–
Other transfers to households											
Current	0.0	–	0.7	–	-100.0%	–	–	–	–	–	–
Employee social benefits	0.0	–	0.7	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	3.1	0.9	3.2	0.9	-32.4%	0.1%	3.3	3.4	3.6	56.1%	0.1%
Education, Training and Development Practices Sector	3.1	0.9	3.2	0.9	-32.4%	0.1%	3.3	3.4	3.6	56.1%	0.1%
Education and Training Authority											
Other	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Non-profit institutions											
Current	156.8	206.8	215.2	213.9	10.9%	8.2%	221.1	231.1	241.6	4.2%	7.5%
Community education and training colleges	156.8	206.8	215.2	213.9	10.9%	8.2%	221.1	231.1	241.6	4.2%	7.5%

Personnel information

Table 17.17 Community Education and Training personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Community Education and Training	11 334	144	11 407	2 404.9	0.2	10 887	2 626.7	0.2	10 887	2 693.9	0.2	10 891	2 856.9	0.3	10 895	3 024.2	0.3	0.0%	100.0%
1 – 6	271	6	254	64.2	0.3	243	66.1	0.3	243	70.0	0.3	243	74.2	0.3	243	78.4	0.3	–	2.2%
7 – 10	284	21	279	137.4	0.5	277	143.6	0.5	277	152.3	0.5	278	162.2	0.6	282	174.8	0.6	0.6%	2.6%
11 – 12	40	–	42	41.5	1.0	42	43.5	1.0	42	46.2	1.1	45	52.6	1.2	45	55.7	1.2	2.3%	0.4%
13 – 16	19	–	17	20.5	1.2	21	26.5	1.3	21	28.1	1.3	21	29.8	1.4	21	31.6	1.5	–	0.2%
Other	10 720	117	10 815	2 141.4	0.2	10 304	2 347.1	0.2	10 304	2 397.2	0.2	10 304	2 538.2	0.2	10 304	2 683.7	0.3	–	94.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Council on Higher Education

Selected performance indicators

Table 17.18 Council on Higher Education performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage accreditation of new programmes submitted to the council per year	Quality assurance	Priority 3: Education, skills and health	97% (597/617)	97% (113/116)	97% (546/565)	85%	85%	85%	85%
Number of qualification standards fully developed or reviewed per year	Management of the higher education qualifications sub-framework		1	2	3	3	3	3	3
Number of reports of completed institutional audits finalised and approved per year	Quality assurance		11	8	8	10	10	10	10
Number of research reports produced per year	Research, monitoring and advice		2	3	6	3	3	3	3
Number of policies related to the higher education qualifications sub-framework developed or reviewed and approved per year	Management of the higher education qualifications sub-framework		1	2	0	1	1	1	1

Entity overview

The Council on Higher Education is a statutory body established in terms of the Higher Education Act (1997), as amended. It is mandated to advise the minister responsible for higher education on all matters pertaining to higher education, develop and manage the higher education qualifications sub-framework, and develop and implement a suite of policies and criteria to facilitate the implementation of the framework and sub-framework and protect their integrity.

The council's ongoing focus is to be a recognised centre for information and policy analysis on higher education by conducting sector research and monitoring all higher education matters to advise the minister. Spending on the compensation of its 52 employees constitutes an estimated 45.3 per cent (R135.4 million) of total expenditure over the MTEF period, increasing at an average annual rate of 4.1 per cent, from R41.9 million in 2023/24 to R47.2 million in 2026/27.

Transfers from the department account for an estimated 91.3 per cent (R266 million) of revenue over the period ahead, increasing at an average annual rate of 0.5 per cent, from R91.1 million in 2023/24 to R92.6 million in 2026/27. The remainder is set to be generated through interest on investments and fees

charged for accreditation services provided to private higher education institutions. Total revenue is expected to increase at an average annual rate of 0.6 per cent, from R99.7million in 2023/24 to R101.6 million in 2026/27.

Programmes/Objectives/Activities

Table 17.19 Council on Higher Education expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	33.5	42.4	52.7	47.3	12.2%	50.5%	39.4	41.0	42.9	-3.2%	43.6%
Quality assurance	25.4	17.5	25.3	30.8	6.6%	28.6%	31.7	33.1	34.6	4.0%	33.3%
Research, monitoring and advice	9.3	8.8	12.0	12.1	9.2%	12.2%	12.7	13.3	13.9	4.6%	13.3%
Management of the higher education qualifications sub-framework	2.9	6.9	12.6	9.4	47.8%	8.7%	9.3	9.7	10.1	2.5%	9.8%
Total	71.2	75.5	102.6	99.7	11.9%	100.0%	93.0	97.1	101.6	0.6%	100.0%

Statement of financial performance

Table 17.20 Council on Higher Education statements of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	7.0	8.0	6.8	8.6	6.9%	8.9%	8.2	8.5	8.9	1.4%	8.7%
Sale of goods and services other than capital assets	4.9	6.7	4.8	6.3	8.7%	6.7%	6.7	7.0	7.4	5.2%	7.0%
Other non-tax revenue	2.1	1.3	2.0	2.2	2.5%	2.2%	1.4	1.5	1.6	-11.4%	1.7%
Transfers received	69.2	71.9	79.4	91.1	9.6%	91.1%	84.9	88.5	92.6	0.5%	91.3%
Total revenue	76.2	79.9	86.2	99.7	9.4%	100.0%	93.0	97.1	101.6	0.6%	100.0%
Expenses											
Current expenses	71.2	75.5	102.6	99.7	11.9%	100.0%	93.0	97.1	101.6	0.6%	100.0%
Compensation of employees	37.6	39.9	45.4	41.9	3.7%	48.0%	43.1	45.1	47.2	4.1%	45.3%
Goods and services	31.4	33.4	55.5	55.4	20.9%	49.5%	47.4	49.3	51.6	-2.3%	52.0%
Depreciation	2.3	1.7	1.7	2.4	2.7%	2.4%	2.6	2.7	2.8	4.5%	2.7%
Interest, dividends and rent on land	-	0.6	-	-	-	0.2%	-	-	-	-	-
Total expenses	71.2	75.5	102.6	99.7	11.9%	100.0%	93.0	97.1	101.6	0.6%	100.0%
Surplus/(Deficit)	5.0	4.4	(16.4)	-	-100.0%		-	-	-	-	

Personnel information

Table 17.21 Council on Higher Education personnel numbers and cost by salary level

Council on Higher Education	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
	Number of funded posts	Number of approved posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
Salary level	52	52	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
1 – 6	2	2	2	0.3	0.2	2	0.3	0.2	2	0.3	0.2	2	0.3	0.2	2	0.4	0.2	-	3.8%
7 – 10	28	28	31	14.7	0.5	29	12.7	0.4	29	12.5	0.4	29	13.1	0.5	29	13.7	0.5	-	55.8%
11 – 12	14	14	14	16.3	1.2	13	14.6	1.1	13	15.3	1.2	13	16.0	1.2	13	16.7	1.3	-	25.0%
13 – 16	7	7	7	11.7	1.7	7	11.9	1.7	7	12.5	1.8	7	13.1	1.9	7	13.7	2.0	-	13.5%
17 – 22	1	1	1	2.4	2.4	1	2.4	2.4	1	2.5	2.5	1	2.6	2.6	1	2.7	2.7	-	1.9%

1. Rand million.

National Skills Fund

Selected performance indicators

Table 17.22 National Skills Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of learners funded for education and training per year	Skills development funding	Priority 3: Education, skills and health	34 994	81 532	24 318	61 500	62 500	62 500	62 500
Number of funded learners completing their education and training per year	Skills development funding		17 924	13 639	3 917	26 600	29 210	29 210	29 210
Number of bursary students funded for their qualification per year	Skills development funding		10 500	55 017	798	5 000	5 000	5 000	5 000
Number of small, medium and micro enterprises and co-operatives funded for skills development per year	Skills development funding		491	0	0	1 600	15 500	1 800	1 800
Number of participants funded for constituency-based interventions per year	Skills development funding		0	1 119	190	700	1 150	1 150	1 150
Number of constituency-based interventions funded per year	Skills development funding		- ¹	2	2	30	35	35	35

1. No historical data available.

Entity overview

The National Skills Fund was established in terms of the Skills Development Act (1998). It funds projects identified as national priorities in the national skills development plan, other projects as determined by the director-general and any activity undertaken by the minister to achieve a national standard of good practice in skills development.

Over the medium term, the fund aims to: contribute to the development of skills for small, medium and micro enterprises and cooperatives; fund 19 100 learners and 15 000 bursary students for qualifications in occupations in high demand; facilitate the acquisition of various skills for 3 450 participants through constituency-based skills development initiatives; fund education and training programmes for 187 500 learners from rural areas; and fund workplace experience for 2 300 learners. The fund will also undertake priority projects such as developing infrastructure at TVET and community colleges, research, and innovation aimed at expanding, integrating and improving the effectiveness of the post-school education and training system. An estimated R16.8 billion over the medium term is allocated to fund these skills development and infrastructure projects.

The fund is set to derive 87.6 per cent (R15.9 billion) of its revenue over the medium term through the skills development levy and the remainder (R2.3 billion) through interest on investments held by the Public Investment Corporation. The skills development levy is collected from employers by the South African Revenue Service and transferred to the fund as a direct charge against the National Revenue Fund. This transfer is projected to increase at an average annual rate of 8 per cent, from R4.5 billion in 2023/24 to R5.7 billion in 2026/27.

Programmes/Objectives/Activities

Table 17.23 National Skills Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	250.4	202.2	219.8	304.8	6.8%	9.6%	322.4	338.5	355.4	5.3%	6.0%
Skills development funding	1 020.3	4 256.7	1 037.1	4 166.2	59.8%	73.3%	4 501.8	4 383.8	4 603.0	3.4%	80.3%
Post-school education and training system improvement funding	660.6	459.2	157.8	696.4	1.8%	17.0%	731.3	767.8	806.2	5.0%	13.7%
Total	1 931.3	4 918.1	1 414.8	5 167.4	38.8%	100.0%	5 555.4	5 490.1	5 764.6	3.7%	100.0%

Statement of financial performance

Table 17.24 National Skills Fund statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	439.0	450.6	735.4	624.9	12.5%	13.1%	693.6	769.9	808.4	9.0%	12.4%
Other non-tax revenue	439.0	450.6	735.4	624.9	12.5%	13.1%	693.6	769.9	808.4	9.0%	12.4%
Transfers received	2 472.6	3 902.3	4 261.8	4 542.6	22.5%	86.9%	4 900.1	5 288.1	5 716.5	8.0%	87.6%
Total revenue	2 911.6	4 352.9	4 997.2	5 167.4	21.1%	100.0%	5 593.6	6 058.0	6 524.9	8.1%	100.0%
Expenses											
Current expenses	211.4	175.6	200.1	254.2	6.3%	8.4%	269.3	282.7	296.9	5.3%	5.0%
Compensation of employees	90.8	92.0	99.6	138.4	15.1%	4.1%	145.4	152.6	160.3	5.0%	2.7%
Goods and services	117.4	80.6	97.1	112.1	-1.5%	4.2%	120.1	126.1	132.4	5.7%	2.2%
Depreciation	3.2	3.0	3.4	3.7	5.0%	0.1%	3.8	4.0	4.2	5.0%	0.1%
Transfers and subsidies	1 720.0	4 742.5	1 214.7	4 913.2	41.9%	91.6%	5 286.1	5 207.4	5 467.7	3.6%	95.0%
Total expenses	1 931.3	4 918.1	1 414.8	5 167.4	38.8%	100.0%	5 555.4	5 490.1	5 764.6	3.7%	100.0%
Surplus/(Deficit)	980.2	(565.2)	3 582.4	-	-100.0%	-	38.3	567.9	760.3	-	-

Personnel information

Table 17.25 National Skills Fund personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%) 2023/24 - 2026/27						
Number of funded posts	Number of posts on approved establishment	Actual 2022/23		Revised estimate 2023/24			Medium-term expenditure estimate												
		Number	Cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
National Skills Fund																			
Salary level	179	179	131	99.6	0.8	179	138.4	0.8	179	145.4	0.8	179	152.6	0.9	179	160.3	0.9	-	100.0%
1 – 6	2	2	2	5.2	2.6	2	3.0	1.5	2	3.2	1.6	2	3.3	1.7	2	3.5	1.8	-	1.1%
7 – 10	95	95	71	33.4	0.5	95	56.3	0.6	95	59.1	0.6	95	62.1	0.7	95	65.2	0.7	-	53.1%
11 – 12	57	57	43	44.1	1.0	57	52.3	0.9	57	54.9	1.0	57	57.6	1.0	57	60.5	1.1	-	31.8%
13 – 16	25	25	15	17.0	1.1	25	26.8	1.1	25	28.1	1.1	25	29.5	1.2	25	31.0	1.2	-	14.0%

1. Rand million.

National Student Financial Aid Scheme

Selected performance indicators

Table 17.26 National Student Financial Aid Scheme performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Amount recovered from debtors per year	Student-centred model	Priority 3: Education, skills and health	R388.1m	R303.5m	R388.5m	R407.9m	R404.2m	R412.3m	R480.6m
Number of university students obtaining financial aid per year	Student-centred model		504 336	555 950	427 851	431 412	450 000	460 341	559 884
Number of TVET students obtaining financial aid per year	Student-centred model		261 404	270 134	323 399	337 224	337 224	337 224	367 300

Entity overview

The National Student Financial Aid Scheme was established in terms of the National Student Financial Aid Scheme Act (1999). The scheme is responsible for providing bursaries and loans to students; developing criteria and conditions for the granting of loans and bursaries to eligible students in consultation with the minister; raising funds; recovering loans from debtors; maintaining and analysing a database of funded students; undertaking research on how to use financial resources more effectively; advising the minister on matters relating to student financial aid; and undertaking other functions assigned to it by the act or the minister.

Over the medium term, 1.5 million university students and 1 million TVET students from poor and working class backgrounds at 76 public higher education institutions are expected to be awarded bursaries through the scheme. The estimated cost to carry this out is R168.9 billion over the period ahead.

Transfers from the department constitute an estimated 90.4 per cent (R146.9 billion) of the scheme's total revenue over the medium term. Allocations are set to increase at an average annual rate of 3.6 per cent, from R45.9 billion in 2023/24 to R51.1 billion in 2026/27.

Programmes/Objectives/Activities

Table 17.27 National Student Financial Aid Scheme expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	251.7	265.1	328.1	540.6	29.0%	0.7%	591.7	623.6	661.0	6.9%	1.1%
Student-centred model	37 622.2	38 267.2	48 273.5	59 157.7	16.3%	99.3%	53 862.7	56 067.8	58 983.7	-0.1%	98.9%
Total	37 873.9	38 532.3	48 601.7	59 698.2	16.4%	100.0%	54 454.4	56 691.3	59 644.7	-	100.0%

Statement of financial performance

Table 17.28 National Student Financial Aid Scheme statements of financial performance

Statement of financial performance		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Revenue												
Non-tax revenue		1 020.3	945.1	1 229.0	1 217.8	6.1%	2.4%	1 290.7	1 367.9	1 449.4	6.0%	2.4%
Sale of goods and services other than capital assets		42.6	44.6	41.8	50.6	5.9%	0.1%	53.4	56.4	59.3	5.4%	0.1%
Other non-tax revenue		977.7	900.5	1 187.2	1 167.2	6.1%	2.3%	1 237.2	1 311.5	1 390.2	6.0%	2.3%
Transfers received		36 518.6	43 981.3	48 639.1	51 780.7	12.3%	97.6%	53 163.8	55 323.4	58 195.3	4.0%	97.6%
Total revenue		37 539.0	44 926.3	49 868.1	52 998.5	12.2%	100.0%	54 454.4	56 691.3	59 644.7	4.0%	100.0%
Expenses												
Current expenses		498.1	1 848.5	1 382.3	1 533.2	45.5%	2.9%	1 581.3	1 621.3	1 718.6	3.9%	2.8%
Compensation of employees		216.3	190.6	193.1	207.2	-1.4%	0.5%	237.7	246.6	261.3	8.1%	0.4%
Goods and services		269.9	1 651.5	1 182.8	1 320.2	69.7%	2.4%	1 337.5	1 368.2	1 450.3	3.2%	2.4%
Depreciation		11.9	6.4	6.4	5.8	-21.0%	-	6.2	6.6	7.0	6.0%	-
Transfers and subsidies		37 375.8	36 683.8	47 219.4	58 165.0	15.9%	97.1%	52 873.1	55 070.0	57 926.1	-0.1%	97.2%
Total expenses		37 873.9	38 532.3	48 601.7	59 698.2	16.4%	100.0%	54 454.4	56 691.3	59 644.7	-	100.0%
Surplus/(Deficit)		(334.9)	6 394.0	1 266.4	(6 699.7)	171.5%		-	-	-	-100.0%	

Personnel information

Table 17.29 National Student Financial Aid Scheme personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of approved funded establishment posts	Number of posts on establishment	Actual		Revised estimate			Medium-term expenditure estimate												
		2022/23		2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27						
National Student Financial Aid Scheme		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	324	324	324	193.1	0.6	324	207.2	0.6	324	237.7	0.7	324	246.6	0.8	324	261.3	0.8	-	100.0%
1 – 6	8	8	8	1.6	0.2	8	1.7	0.2	8	1.9	0.2	8	2.0	0.2	8	2.1	0.3	-	2.5%
7 – 10	258	258	258	100.1	0.4	258	107.2	0.4	258	130.9	0.5	258	132.6	0.5	258	139.7	0.5	-	79.6%
11 – 12	34	34	34	29.6	0.9	34	31.7	0.9	34	34.0	1.0	34	36.4	1.1	34	39.0	1.1	-	10.5%
13 – 16	23	23	23	58.8	2.6	23	63.3	2.8	23	67.4	2.9	23	71.9	3.1	23	76.6	3.3	-	7.1%
17 – 22	1	1	1	3.0	3.0	1	3.2	3.2	1	3.4	3.4	1	3.7	3.7	1	4.0	4.0	-	0.3%

1. Rand million.

Quality Council for Trades and Occupations

Selected performance indicators

Table 17.30 Quality Council for Trade and Occupations performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of prioritised occupational qualifications recommended to the South African Qualifications Authority for registration on the occupational qualifications sub-framework per year	Occupational qualifications management and certification	Priority 3: Education, skills and health	71	72	54	75	80	80	80

Table 17.30 Quality Council for Trade and Occupations performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
Percentage of requests for the verification of authenticity of certificates received and verified within 5 working days per year	Occupational qualifications management and certification	Priority 3: Education, skills and health	100% (5 108)	100% (10 124)	100% (13 757)	95%	95%	95%	95%
Percentage of accreditation applications from skills development providers offering occupational qualifications and part qualifications processed within 90 working days per year	Occupational qualifications quality assurance		93% (692/ 741)	96% (934/ 972)	100% (1 178)	90%	90%	90%	90%
Percentage of assessments for occupational qualifications and part qualifications quality assured against Quality Council for Trade and Occupations standards per year	Occupational qualifications quality assurance		100% (21)	97.5% (39/ 40)	99% (111/ 112)	90%	90%	90%	90%
Percentage of assessment centre accreditations processed within 30 days per year	Occupational qualifications quality assurance		100% (78)	100% (254)	99% (371/ 373)	90%	90%	90%	90%

Entity overview

The Quality Council for Trades and Occupations was established in terms of the Skills Development Act (1998). It is mandated to oversee the development and maintenance of the occupational qualifications sub-framework in the national qualifications framework and advise the minister on all policy matters concerning occupational standards and qualifications.

Over the medium term, the council will focus on ensuring the development and quality assurance of occupational qualifications, part qualifications and skills programmes that are responsive to the labour market and developmental state initiatives; maintaining and quality assuring a single national occupational qualifications sub-framework that promotes synergy, simplification and effectiveness; and embedding a culture of responsive learning within the organisation. An amount of R484.7 million is set aside over the medium term to carry out these activities. Expenditure is expected to increase at an average annual rate of 2.1 per cent over the MTEF, from R157.8 million in 2023/24 to R167.7 million in 2026/27.

The council is set to derive 75.8 per cent (R369.6 million) of its revenue over the period ahead from SETA grant funding and 19.9 per cent (R94 million) through transfers from the department. Departmental transfers increase at an average annual rate of 3.8 per cent, from R29.2 million in 2023/24 to R32.7 million in 2026/27. The remaining revenue of R21.1 million over the medium term is expected to be generated by charging verification, accreditation and certification fees.

Programmes/Objectives/Activities

Table 17.31 Quality Council for Trades and Occupations expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	68.1	68.9	72.9	81.3	6.1%	55.0%	79.3	82.5	86.8	2.2%	51.3%
Occupational qualifications management and certification	19.7	25.3	22.8	28.5	13.0%	18.1%	30.8	32.3	33.5	5.6%	19.4%
Occupational qualifications quality assurance	25.7	26.2	37.0	40.8	16.6%	24.1%	38.2	38.4	39.1	-1.4%	24.4%
Research analysis and quality assurance	2.2	2.0	3.9	7.3	48.9%	2.7%	7.5	7.9	8.3	4.3%	4.8%
Total	115.7	122.4	136.6	157.8	10.9%	100.0%	155.8	161.1	167.7	2.1%	100.0%

Statement of financial performance

Table 17.32 Quality Council for Trades and Occupations statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	6.1	9.9	13.0	16.9	40.3%	8.4%	8.6	6.7	5.8	-30.2%	6.0%
Sale of goods and services other than capital assets	3.8	5.9	6.0	6.9	22.2%	4.2%	3.8	4.2	4.6	-12.4%	3.1%
Other non-tax revenue	2.3	4.0	7.1	10.0	62.2%	4.2%	4.8	2.5	1.1	-51.8%	2.9%
Transfers received	126.0	100.0	126.9	140.9	3.8%	91.6%	147.3	154.4	161.9	4.8%	94.0%
Total revenue	132.1	110.0	139.9	157.8	6.1%	100.0%	155.8	161.1	167.7	2.1%	100.0%
Expenses											
Current expenses	115.7	122.4	136.6	157.8	10.9%	100.0%	155.8	161.1	167.7	2.1%	100.0%
Compensation of employees	70.0	69.2	72.6	77.8	3.6%	54.9%	81.7	85.8	90.1	5.0%	52.2%
Goods and services	45.7	45.9	59.0	80.0	20.5%	42.7%	74.1	75.3	77.6	-1.0%	47.8%
Depreciation	-	7.3	5.0	-	-	2.4%	-	-	-	-	-
Total expenses	115.7	122.4	136.6	157.8	10.9%	100.0%	155.8	161.1	167.7	2.1%	100.0%
Surplus/(Deficit)	16.4	(12.5)	3.4	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 17.33 Quality Council for Trades and Occupations personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%)					
Number of approved funded posts	Number of posts on establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27						
Quality Council for Trades and Occupations		112	72.6	0.6	114	77.8	0.7	114	81.7	0.7	114	85.8	0.8	114	90.1	0.8	-	100.0%
Salary level		112	72.6	0.6	114	77.8	0.7	114	81.7	0.7	114	85.8	0.8	114	90.1	0.8	-	100.0%
1 – 6	24	24	8.1	0.3	24	8.4	0.4	24	8.8	0.4	24	9.3	0.4	24	9.7	0.4	-	21.1%
7 – 10	75	75	49.2	0.7	77	52.4	0.7	77	55.1	0.7	77	57.9	0.8	77	60.8	0.8	-	67.5%
13 – 16	13	13	15.4	1.2	13	17.0	1.3	13	17.8	1.4	13	18.6	1.4	13	19.5	1.5	-	11.4%

1. Rand million.

Sector education and training authorities

Selected performance indicators

Table 17.34 Sector education and training authorities performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of unemployed people entering skills programmes per year	Learning programmes and projects	Priority 3: Education, skills and health	41 563	45 719	42 029	42 248	42 452	42 664	43 944
Number of workers entering skills programmes per year	Learning programmes and projects		102 504	94 754	85 030	85 902	86 137	86 567	89 164
Number of unemployed people completing skills programmes per year	Learning programmes and projects		19 505	18 456	17 601	18 432	18 992	19 086	19 659
Number of workers completing skills programmes per year	Learning programmes and projects		75 707	72 278	70 605	70 769	70 778	71 131	73 265
Number of unemployed people entering learnerships per year	Learning programmes and projects		57 705	61 476	54 823	55 349	54 446	54 718	56 359
Number of workers entering learnerships per year	Learning programmes and projects		40 147	40 162	40 578	37 982	38 121	38 914	40 081
Number of unemployed people completing learnerships per year	Learning programmes and projects		30 231	30 254	30 580	30 932	31 100	38 290	39 439
Number of workers completing learnerships per year	Learning programmes and projects		21 754	19 929	20 322	20 890	20 899	21 003	21 633
Number of university students placed in workplaces per year as part of qualification requirements	Learning programmes and projects		14 113	11 960	21 496	22 272	22 281	22 392	23 064
Number of TVET college students placed in workplaces per year as part of qualification requirements	Learning programmes and projects		9 898	8 888	11 880	12 448	12 500	12 562	12 938

Entity overview

The Skills Development Act (1998) mandates SETAs to fund skills development; implement national, sector and workplace strategies to develop and improve skills in the South African workforce; and provide learnerships that lead to recognised occupational qualifications.

Over the medium term, SETAs will focus on strengthening and delivering the relevant priority skills for South Africa's labour market. They will seek to foster and enhance partnerships among industry, universities and TVET colleges to scale up workplace placement for graduates, work-integrated learning as well as opportunities for TVET college lecturers to gain more industry-relevant experience. The authorities will also continue to provide bursaries to students from poor families to gain qualifications in priority skills programmes. Over the medium term, SETAs plan to spend R69 billion on these programmes, increasing at an average annual rate of 0.3 per cent, from R23.9 billion in 2023/24 to R24.1 billion in 2026/27.

SETAs derive and estimated 87.4 per cent (R59.9 billion) of their revenue over the period ahead through the skills development levy, which is collected from employers by the South African Revenue Service and transferred as a direct charge against the National Revenue Fund. SETAs' revenue is expected to increase at an average annual rate of 5.2 per cent, from R18 billion in 2023/24 to R21 billion in 2026/27. Any additional revenue will be derived through interest on investments.

Programmes/Objectives/Activities

Table 17.35 Sector education and training authorities expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	2 106.5	2 586.5	2 628.7	3 063.3	13.3%	15.6%	3 218.4	3 261.3	3 438.7	3.9%	14.0%
Skills planning	1 462.5	2 184.3	2 380.9	3 129.7	28.9%	13.4%	3 107.0	3 273.9	3 442.8	3.2%	14.0%
Learning programmes and projects	8 810.9	9 960.7	11 689.7	17 308.5	25.2%	69.6%	15 394.3	15 935.4	16 811.4	-1.0%	70.4%
Quality assurance	164.5	197.5	249.2	362.8	30.2%	1.4%	365.6	372.0	392.7	2.7%	1.6%
Total	12 544.3	14 929.0	16 948.5	23 864.2	23.9%	100.0%	22 085.4	22 842.7	24 085.5	0.3%	100.0%

Statement of financial performance

Table 17.36 Sector education and training authorities statements of financial performance

Statement of financial performance	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1 525.1	1 306.0	1 909.8	3 241.1	28.6%	11.5%	2 575.4	2 607.1	2 774.3	-5.1%	12.6%
Sale of goods and services other than capital assets	0.8	0.6	0.6	120.2	427.9%	0.1%	18.2	-	-	-100.0%	0.2%
Other sales	0.8	0.6	0.6	-	-100.0%	-	-	-	-	-	-
Other non-tax revenue	1 524.3	1 305.4	1 909.2	3 120.9	27.0%	11.4%	2 557.3	2 607.1	2 774.3	-3.8%	12.4%
Transfers received	10 166.4	15 612.9	17 150.1	18 039.3	21.1%	88.5%	18 968.1	19 959.8	21 018.0	5.2%	87.4%
Total revenue	11 691.5	16 918.9	19 059.8	21 280.4	22.1%	100.0%	21 543.5	22 566.9	23 792.3	3.8%	100.0%
Expenses											
Current expenses	2 801.2	3 235.9	3 289.6	3 825.0	10.9%	19.9%	3 881.6	3 995.3	4 231.5	3.4%	17.2%
Compensation of employees	1 615.3	1 680.7	1 830.3	2 045.2	8.2%	10.9%	2 080.0	2 118.1	2 238.8	3.1%	9.1%
Goods and services	1 094.9	1 419.7	1 344.5	1 660.5	14.9%	8.3%	1 649.4	1 715.6	1 821.8	3.1%	7.4%
Depreciation	91.0	134.1	113.8	119.2	9.4%	0.7%	152.2	161.5	170.9	12.8%	0.7%
Interest, dividends and rent on land	0.1	1.5	0.9	0.1	4.8%	-	0.1	0.1	0.0	-99.0%	-
Transfers and subsidies	9 743.1	11 693.1	13 658.9	20 039.2	27.2%	80.1%	18 203.8	18 847.4	19 854.0	-0.3%	82.8%
Total expenses	12 544.3	14 929.0	16 948.5	23 864.2	23.9%	100.0%	22 085.4	22 842.7	24 085.5	0.3%	100.0%
Surplus/(Deficit)	(852.9)	1 989.9	2 111.3	(2 583.8)	44.7%		(541.9)	(275.8)	(293.2)	-51.6%	

Personnel information

Table 17.37 Sector education and training authorities personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of approved funded establishment posts	Number of posts on	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Sector education and training authorities			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	2 763	2 931	2 558	1 830.3	0.7	2 714	2 045.2	0.8	2 685	2 080.0	0.8	2 619	2 118.1	0.8	2 542	2 238.8	0.9	-2.2%	100.0%
1 – 6	595	630	495	156.0	0.3	562	155.5	0.3	518	133.3	0.3	518	140.0	0.3	516	142.5	0.3	-2.8%	20.0%
7 – 10	1 393	1 456	1 312	793.2	0.6	1 376	902.3	0.7	1 457	970.4	0.7	1 391	973.3	0.7	1 344	1 075.4	0.8	-0.8%	52.7%
11 – 12	450	519	447	394.2	0.9	448	436.7	1.0	372	423.0	1.1	373	429.9	1.2	350	422.2	1.2	-7.9%	14.6%
13 – 16	312	313	291	450.4	1.5	315	513.2	1.6	325	514.8	1.6	324	534.1	1.6	319	555.4	1.7	0.4%	12.2%
17 – 22	13	13	13	36.5	2.8	13	37.5	2.9	13	38.5	3.0	13	40.8	3.1	13	43.3	3.3	-	0.5%

1. Rand million.

South African Qualifications Authority

Selected performance indicators

Table 17.38 South African Qualifications Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/ Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of updated registers of misrepresented and fraudulent qualifications per year	National qualifications framework management information system and ICT		1	4	4	1	1	1	1
Percentage completeness of learner achievement data from professional bodies on the national qualifications framework management information system (comprising the national learner records database) per year	National qualifications framework management information system and ICT	Priority 3: Education, skills and health	100% (103)	96% (96/100)	100% (100)	100%	100%	100%	100%
Number of initiatives to promote the regional and global standing of the national qualifications framework per year	Administration		0	0	9	2	2	2	2
Number of initiatives to share international best practice per year	Administration		4	0	3	1	1	1	1

Entity overview

The South African Qualifications Authority is a statutory body that was established in terms of the South African Qualifications Authority Act (1995) and exists in terms of the National Qualifications Framework Act (2008), as amended. The authority is mandated to advise the minister on matters related to the national qualifications framework; oversee, liaise and consult with the quality councils on the implementation of the national qualifications framework; develop policies and criteria for the registration of qualifications; maintain a national learner records database; and conduct or commission research into matters related to the national qualifications framework.

Over the MTEF period, the authority will focus on streamlining and automating its processes to become more efficient. It plans to do this by enhancing its IT infrastructure to enable automation for verification on the national learner records database and for foreign qualifications, and promoting the national qualifications

framework by clarifying what it is about and how it benefits stakeholders. This is expected to cost an estimated R45 million over the next 3 years.

Compensation of employees continues to be the largest expenditure item, accounting for an estimated 57.8 per cent (R269.2 million) of the authority's total budget over the medium term. This spending is set to increase at an average annual rate of 4.8 per cent, from R81 million in 2023/24 to R93.3 million in 2026/27.

Total revenue is expected to increase at an average annual rate of 3.9 per cent, from R143.3 million in 2023/24 to R160.9 million in 2026/27. Transfers from the department account for an estimated 63.6 per cent of total revenue, increasing at an average annual rate of 3 per cent, from R93.2 million in 2023/24 to R101.8 million in 2026/27. The remaining revenue of R170.4 million is set to be generated from the evaluation of foreign qualifications, income from professional bodies and the verification of national qualifications.

Programmes/Objectives/Activities

Table 17.39 South African Qualifications Authority expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Administration	64.6	40.5	46.1	73.7	4.5%	47.8%	69.4	72.6	75.2	0.7%	48.1%
Registration and recognition	8.9	8.6	10.4	11.5	8.8%	8.7%	8.5	8.8	9.2	-7.3%	6.3%
National qualification framework management information system and ICT	16.9	16.0	20.9	23.1	11.1%	16.8%	33.9	35.2	37.6	17.6%	21.3%
Authentication and recognition	30.8	21.7	19.8	26.6	-4.7%	21.4%	30.2	31.4	32.7	7.1%	19.9%
Research	4.1	4.2	5.6	8.3	26.4%	4.8%	5.7	6.0	6.2	-9.1%	4.3%
International liaison	2.6	-	-	-	-100.0%	0.5%	-	-	-	-	-
Total	127.9	91.0	102.8	143.3	3.9%	100.0%	147.8	154.0	160.9	3.9%	100.0%

Statement of financial performance

Table 17.40 South African Qualifications Authority statements of financial performance

Statement of financial performance	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Revenue											
Non-tax revenue	48.2	50.4	61.3	50.1	1.2%	38.2%	54.5	56.7	59.2	5.7%	36.4%
Sale of goods and services other than capital assets	45.5	47.4	51.6	45.9	0.3%	34.8%	50.2	52.2	54.4	5.9%	33.4%
Other non-tax revenue	2.7	2.9	9.6	4.2	15.7%	3.5%	4.4	4.5	4.7	4.3%	2.9%
Transfers received	72.5	88.5	85.2	93.2	8.7%	61.8%	93.2	97.3	101.8	3.0%	63.6%
Total revenue	120.7	138.9	146.5	143.3	5.9%	100.0%	147.8	154.0	160.9	3.9%	100.0%
Expenses											
Current expenses	126.9	91.0	102.8	143.3	4.1%	99.8%	147.8	154.0	160.9	3.9%	100.0%
Compensation of employees	95.7	59.5	69.7	81.0	-5.4%	66.1%	86.2	89.7	93.3	4.8%	57.8%
Goods and services	31.2	26.2	29.4	62.3	25.9%	31.3%	61.5	64.4	67.6	2.8%	42.2%
Depreciation	-	5.4	3.8	-	-	2.4%	-	-	-	-	-
Transfers and subsidies	1.0	-	-	-	-100.0%	0.2%	-	-	-	-	-
Total expenses	127.9	91.0	102.8	143.3	3.9%	100.0%	147.8	154.0	160.9	3.9%	100.0%
Surplus/(Deficit)	(7.1)	47.9	43.7	-	-100.0%		-	-	-	-	

Personnel information

Table 17.41 South African Qualifications Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
South African Qualifications Authority	86	86	81	69.7	0.9	83	81.0	1.0	90	86.2	1.0	90	89.7	1.0	90	93.3	1.0	2.7%	100.0%
7 – 10	61	61	57	40.3	0.7	58	47.8	0.8	62	51.3	0.8	62	53.3	0.9	62	55.6	0.9	2.2%	69.1%
11 – 12	15	15	15	17.4	1.2	15	17.7	1.2	16	16.7	1.0	16	17.5	1.1	16	18.3	1.1	2.2%	17.9%
13 – 16	10	10	9	12.0	1.3	10	15.6	1.6	12	18.2	1.5	12	18.9	1.6	12	19.4	1.6	6.3%	13.0%

1. Rand million.

HEALTH

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	746.8	2.7	10.1	759.5	797.2	857.2
National Health Insurance	863.7	456.0	24.0	1 343.7	1 389.8	1 404.3
Communicable and Non-communicable Diseases	446.9	24 937.8	1.5	25 386.3	25 525.1	26 696.4
Primary Health Care	79.1	3 238.3	1.0	3 318.4	3 466.1	3 625.8
Hospital Systems	84.5	22 415.6	1 400.0	23 900.2	24 834.3	25 778.4
Health System Governance and Human Resources	176.1	7 327.1	7.5	7 510.8	7 683.9	8 035.4
Total expenditure estimates	2 397.2	58 377.5	1 444.3	62 218.9	63 696.3	66 397.5
Executive authority	Minister of Health					
Accounting officer	Director-General of Health					
Website	www.health.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead and coordinate health services to promote the health of all people in South Africa through an accessible, caring and high-quality health system based on the primary health care approach.

Mandate

The Department of Health derives its mandate from the National Health Act (2003), which requires that it provides a framework for a structured and uniform health system for South Africa and sets out the responsibilities of the three levels of government in the provision of health services. Its mission is to improve health by preventing illness and disease, and promoting healthy lifestyles. It aims to consistently improve the health care delivery system by focusing on access, equity, efficiency, quality and sustainability.

Selected performance indicators

Table 18.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Total number of clients remaining on antiretroviral treatment	Communicable and Non-communicable Diseases	Priority 3: Education, skills and health	5.1 million	5.2 million	5.5 million	6 million	6.5 million	6.7 million	6.9 million
Total number of primary health care facilities with youth zones	Communicable and Non-communicable Diseases		652	1 264	2 000	2 140	2 200	2 300	2 400
Percentage of clients age 18 and older screened for hypertension per year	Communicable and Non-communicable Diseases		- ¹	- ¹	- ¹	60%	60%	60%	60%
Percentage of clients age 18 and older screened for diabetes per year	Communicable and Non-communicable Diseases		- ¹	- ¹	- ¹	60%	60%	60%	60%

Table 18.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of public health facilities (clinics, hospitals, nursing colleges, emergency medical services base stations) maintained, repaired and/or refurbished per year	Hospital Systems	Priority 3: Education, skills and health	150	121	120	300	400	600	520
Number of primary health care facilities that qualify as ideal clinics per year	Primary Health Care		1 444	1 928	2 200	2 600	2 650	2 800	2 900
Total number of district hospitals that qualify as ideal hospitals	Primary Health Care		- ¹	- ¹	- ¹	18	25	35	40

1. No historical data available.

Expenditure overview

Over the medium term, the department will focus on: preventing and treating communicable and non-communicable diseases by continuing to strengthen primary health care; supporting tertiary services; and strengthening health systems, including infrastructure, in preparation for the introduction of national health insurance.

An estimated 90.3 per cent (R173.9 billion) of the department's budget of R192.3 billion over the MTEF period comprises transfers to provincial departments of health for conditional grants. Total spending is projected to increase at an average annual rate of 4.3 per cent, from R58.6 billion in 2023/24 to R66.4 billion in 2026/27. This is due to additional allocations of R1.2 billion in 2024/25, R1.3 billion in 2025/26 and R1.3 billion in 2026/27 for conditional grants to support provinces to partly absorb the implications of the 2023 public sector wage agreement.

These additions also partially offset Cabinet-approved reductions of R1.5 billion in 2024/25, R3 billion in 2025/26 and R3.3 billion in 2026/27. Given that more than 90 per cent of the department's budget is for conditional grants, these carry the largest share of the reductions, with the comprehensive HIV/AIDS component of the *district health programmes grant* being reduced, on average, by R1.3 billion per year over the MTEF period and the *health facility revitalisation grant* being reduced by R1.2 billion per year over the same period. These reductions were made feasible by the achievement of cost efficiencies in the form of lower than anticipated tender prices for antiretroviral drugs (ARVs), significant underspending in 2022/23, and the uptake of ARV treatment running significantly below target. Reductions to the *health facility revitalisation grant* were partly justified by historical underspending and some infrastructure projects being placed on longer-term completion timeframes. The net effect results in overall reductions of R225.4 million in 2024/25, R1.7 billion in 2025/26 and R1.9 billion in 2026/27.

To address service backlogs and the pressing need to resolve the unequal distribution of tertiary services, the *national tertiary services grant* has been protected from reductions. An estimated R1.1 billion over the MTEF period is added to the grant to partly support provinces to fund salary increases for personnel funded through it.

An amount of R80.6 million over the MTEF period is shifted to the department from the Department of Science and Innovation for the social impact bond, an outcomes-based financing mechanism, for adolescent girls and women. Some interventions through the mechanism include the provision of ARV treatment, pre-exposure prophylaxis, contraceptives and educational programmes aimed at behavioural challenges. The South African Medical Research Council leads this work, which is funded through a new transfer payment.

Treating and preventing diseases and promoting primary health care

With an allocation of R85.7 billion over the MTEF period, the *district health programmes grant* constitutes

almost half of the department's budget. This includes the comprehensive HIV/AIDS component, which has an allocation of R75.6 billion over the medium term, and the district health component, which is allocated R10.2 billion over the same period. As the department was able to negotiate lower prices for ARVs, no major revisions have been made to targets for the comprehensive HIV/AIDS component. The target for clients remaining on ARV treatment is slightly lower than what was previously published for 2024/25 (6.7 million instead of R6.5 million) and 2025/26 (7 million instead of 6.7 million), as uptake has been lower than expected. As at November 2023, only about 5.5 million clients were on treatment against an annual target of 6 million. This is attributed to poor health-seeking behaviour, particularly among men. The department will use outreach services such as community health workers and innovative medicine dispensing models to improve performance in this area. The target for 2026/27 is 6.9 million.

Outreach services are largely funded through the district health component, in which spending is set to increase at an average annual rate of 6.5 per cent, from R2.9 billion in 2023/24 to R3.5 billion in 2026/27, in the *Primary Health Care* programme. This will enable the department to continue to retain an appropriate number of community health workers and fulfil their mandatory stipend increases. The component also funds human papillomavirus vaccinations and a range of interventions for TB and malaria. The central chronic medication dispensing and distribution programme makes chronic medicines more accessible by allowing them to be dispensed conveniently at alternate pick-up points such as private pharmacies. It is funded through the *national health insurance indirect grant*. An estimated 40 per cent of the department's clients on ARVs use the service.

Supporting tertiary health care services

Tertiary health care services are highly specialised referral services provided at central and tertiary hospitals. These services are not, however, equitably distributed as there are only 35 hospitals offering tertiary services in the country and most of them are in urban areas. As such, patients are often referred from one province to another, which requires strong national coordination and cross-subsidisation through the *national tertiary services grant* to compensate provinces for providing tertiary services to patients from elsewhere. The grant has allocations of R15.3 billion in 2024/25, R15.9 billion in 2025/26 and R16.7 billion in 2026/27 in the *Hospital Systems* programme, increasing at an average annual rate of 5.9 per cent. To improve equity and reduce the need for interprovincial referrals over the long term, a portion of the grant is earmarked for strengthening tertiary services through the purchasing of machinery and equipment and recruiting medical specialists in provinces where they are underdeveloped.

Funding for oncology services, amounting to R737.3 million over the next 3 years, which were previously partly funded through the *national health insurance grant*, has been shifted to the *national tertiary services grant* from the *national health insurance grant*, which partly funded it. This is to consolidate funding for cancer services.

Strengthening health systems towards providing national health insurance

The National Health Insurance Bill has been endorsed by the National Assembly and the National Council of Provinces. If enacted, it will have significant implications for the funding and organisation of health care in South Africa. Preparatory work for this, which includes capacity building, is largely funded through the *national health insurance indirect grant*, which has an allocation of R6.9 billion over the MTEF period.

The grant previously had 3 components, 2 of which (the non-personal services component and the personal services component) have been combined to form the health systems component. The new combined component is allocated R2.4 billion over the MTEF period, with spending set to increase at an average annual rate of 4.6 per cent. This is expected to strengthen health systems, particularly information systems; help address the findings of the Office of Health Standards and Compliance; improve implementation of the ideal clinic initiative; improve the dispensing of medicines through the central chronic medication dispensing and distribution programme; and provide proof of concept, including the piloting of contracting units, for primary health care. The other component within the grant, which deals with health facility revitalisation, is intended to fund strategic infrastructure projects through an allocation of R4.6 billion over the MTEF period. An estimated R1.6 billion of the grant's allocation over the MTEF period, funded from the budget facility for infrastructure, is for the construction of the Limpopo Academic Hospital.

A further R22 billion over the MTEF period is set to be transferred to provinces through the direct *health facility revitalisation grant*. As Cabinet-approved reductions have been implemented mainly on projects in planning stages, they are not expected to impact negatively on projects that have already been initiated.

Expenditure trends and estimates

Table 18.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. National Health Insurance											
3. Communicable and Non-communicable Diseases											
4. Primary Health Care											
5. Hospital Systems											
6. Health System Governance and Human Resources											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	
Programme 1	551.0	672.7	645.3	764.8	11.6%	1.1%	759.5	797.2	857.2	3.9%	1.3%
Programme 2	1 023.2	1 216.5	1 366.1	1 508.6	13.8%	2.1%	1 343.7	1 389.8	1 404.3	-2.4%	2.3%
Programme 3	25 455.4	32 819.7	26 049.6	23 682.6	-2.4%	44.1%	25 386.3	25 525.1	26 696.4	4.1%	40.4%
Programme 4	3 206.7	3 056.2	5 149.2	3 005.4	-2.1%	5.9%	3 318.4	3 466.1	3 625.8	6.5%	5.3%
Programme 5	21 188.5	21 011.8	22 198.4	22 136.0	1.5%	35.4%	23 900.2	24 834.3	25 778.4	5.2%	38.5%
Programme 6	6 661.3	6 360.5	7 487.4	7 452.6	3.8%	11.4%	7 510.8	7 683.9	8 035.4	2.5%	12.2%
Subtotal	58 086.1	65 137.4	62 896.0	58 550.0	0.3%	100.0%	62 218.9	63 696.3	66 397.5	4.3%	100.0%
Total	58 086.1	65 137.4	62 896.0	58 550.0	0.3%	100.0%	62 218.9	63 696.3	66 397.5	4.3%	100.0%
Change to 2023							(225.4)	(1 661.5)	(1 909.6)		
Budget estimate											
Economic classification											
Current payments	2 966.5	9 976.9	3 601.6	2 494.9	-5.6%	7.8%	2 397.2	2 478.0	2 579.2	1.1%	4.0%
Compensation of employees	927.3	848.2	761.0	657.4	-10.8%	1.3%	694.1	727.6	761.0	5.0%	1.1%
Goods and services ¹	2 039.2	9 128.6	2 840.6	1 837.4	-3.4%	6.5%	1 703.0	1 750.4	1 818.2	-0.4%	2.8%
of which:					0.0%	0.0%				0.0%	0.0%
Consultants: Business and advisory services	400.6	335.6	294.4	292.3	-10.0%	0.5%	206.9	225.7	256.8	-4.2%	0.4%
Contractors	556.5	404.0	530.9	532.5	-1.5%	0.8%	622.9	617.7	614.0	4.9%	1.0%
Inventory: Medical supplies	39.9	38.3	33.9	105.7	38.3%	0.1%	72.1	74.6	78.3	-9.5%	0.1%
Operating leases	111.3	160.5	102.9	129.9	5.3%	0.2%	129.9	136.1	141.8	3.0%	0.2%
Travel and subsistence	100.0	49.4	103.8	114.4	4.6%	0.2%	129.7	141.7	147.8	8.9%	0.2%
Operating payments	120.8	189.7	104.0	146.4	6.6%	0.2%	99.6	97.3	101.8	-11.4%	0.2%
Transfers and subsidies¹	54 288.5	54 491.9	58 334.3	54 749.2	0.3%	90.7%	58 377.5	59 558.4	62 290.5	4.4%	93.7%
Provinces and municipalities	52 082.0	52 462.2	56 251.5	52 743.4	0.4%	87.3%	56 351.4	57 449.8	60 086.8	4.4%	90.3%
Departmental agencies and accounts	2 033.8	1 842.1	1 889.1	1 807.0	-3.9%	3.1%	1 815.6	1 899.3	1 984.7	3.2%	3.0%
Non-profit institutions	170.6	181.4	189.0	189.8	3.6%	0.3%	201.0	209.3	219.0	4.9%	0.3%
Households	2.1	6.2	4.7	9.0	62.7%	0.0%	9.5	-	-	-100.0%	0.0%
Payments for capital assets	831.1	660.3	958.8	1 305.9	16.3%	1.5%	1 444.3	1 659.9	1 527.8	5.4%	2.4%
Buildings and other fixed structures	740.1	591.3	930.3	1 187.9	17.1%	1.4%	1 333.5	1 497.6	1 364.4	4.7%	2.1%
Machinery and equipment	91.0	69.0	28.6	118.0	9.1%	0.1%	110.8	162.4	163.4	11.5%	0.2%
Payments for financial assets	-	8.4	1.3	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Total	58 086.1	65 137.4	62 896.0	58 550.0	0.3%	100.0%	62 218.9	63 696.3	66 397.5	4.3%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 18.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R thousand	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	
Households											
Social benefits											
Current	1 928	6 181	4 676	-	-100.0%	-	-	-	-	-	-
Employee social benefits	1 928	6 181	4 676	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	160	-	-	9 000	283.2%	-	9 500	-	-	-100.0%	-
Employee social benefits	160	-	-	9 000	283.2%	-	9 500	-	-	-100.0%	-
No-fault compensation scheme	-	-	-	9 000	-	-	9 500	-	-	-100.0%	-

Table 18.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2 029 761	1 840 663	1 887 532	1 805 314	-3.8%	3.4%	1 813 753	1 897 431	1 982 722	3.2%	3.2%
Health and Welfare Sector	679	2 536	2 362	2 552	55.5%	-	2 667	2 786	2 914	4.5%	-
Education and Training Authority											
South African National AIDS Council	18 106	28 901	19 380	30 234	18.6%	-	21 143	22 090	23 102	-8.6%	-
South African Medical Research Council	854 643	855 214	779 523	760 147	-3.8%	1.5%	833 489	870 829	910 725	6.2%	1.4%
National Health Laboratory Service	855 583	643 547	772 521	706 425	-6.2%	1.3%	598 842	626 361	656 789	-2.4%	1.1%
Office of Health Standards Compliance	137 648	157 997	157 509	161 546	5.5%	0.3%	181 599	191 749	200 076	7.4%	0.3%
Council for Medical Schemes	6 530	6 181	6 272	6 537	-	-	6 151	6 320	6 615	0.4%	-
South African Health Products Regulatory Authority	156 572	146 287	149 965	137 873	-4.2%	0.3%	143 518	149 301	156 242	4.3%	0.2%
South African Medical Research Council: Social Impact Bond	-	-	-	-	-	-	26 344	27 995	26 259	-	-
Social security funds											
Current	4 058	1 437	1 544	1 735	-24.7%	-	1 813	1 894	1 981	4.5%	-
Mines and Works Compensation Fund	4 058	1 437	1 544	1 735	-24.7%	-	1 813	1 894	1 981	4.5%	-
Non-profit institutions											
Current	170 574	181 401	189 000	189 786	3.6%	0.3%	201 031	209 295	218 967	4.9%	0.3%
Non-governmental organisations: LifeLine	27 150	28 030	28 875	28 986	2.2%	0.1%	27 288	28 283	29 599	0.7%	-
Non-governmental organisations: loveLife	59 527	61 976	64 327	64 635	2.8%	0.1%	63 038	65 821	68 864	2.1%	0.1%
Non-governmental organisations: Soul City	23 567	24 331	25 065	25 161	2.2%	-	24 291	25 361	26 535	1.8%	-
Non-governmental organisations: HIV and AIDS	58 796	63 989	67 529	67 788	4.9%	0.1%	64 832	67 281	70 402	1.3%	0.1%
South African Renal Registry	433	447	460	461	2.1%	-	482	504	527	4.6%	-
South African Federation for Mental Health	459	473	488	490	2.2%	-	512	535	560	4.6%	-
South African National Council for the Blind	-	1 060	1 092	1 096	-	-	1 145	1 196	1 251	4.5%	-
South African Medical Research Council	642	-	-	-	-100.0%	-	-	-	-	-	-
National Council Against Smoking Health Systems Research	-	1 095	1 164	1 169	-	-	1 221	1 276	1 334	4.5%	-
	-	-	-	-	-	-	18 222	19 038	19 895	-	-
Provinces and municipalities											
Provincial revenue funds											
Current	45 766 702	46 027 032	49 471 990	46 063 505	0.2%	84.4%	49 199 537	50 207 168	52 512 265	4.5%	84.3%
National health insurance grant	246 464	268 677	693 747	694 675	41.3%	0.9%	455 956	462 197	471 150	-12.1%	0.9%
HIV, TB, malaria and community outreach grant: Mental health services component	-	143 401	-	-	-	0.1%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: Oncology services component	-	234 933	-	-	-	0.1%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: HIV and AIDS component	20 376 176	22 563 773	-	-	-100.0%	19.4%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: TB component	507 780	506 117	-	-	-100.0%	0.5%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: COVID-19 component	3 422 157	1 500 000	-	-	-100.0%	2.2%	-	-	-	-	-
District health programmes grant: Comprehensive HIV and AIDS component	-	-	24 134 521	22 934 604	-	21.2%	24 724 358	24 843 184	25 982 785	4.2%	41.9%
District health programmes grant: District health component	-	-	4 888 597	2 931 257	-	3.5%	3 238 337	3 384 755	3 540 672	6.5%	5.6%
HIV, TB, malaria and community outreach grant: Human papillomavirus vaccine component	218 781	220 258	-	-	-100.0%	0.2%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: Malaria elimination component	116 234	104 181	-	-	-100.0%	0.1%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: Community outreach services component	2 556 667	2 480 213	-	-	-100.0%	2.3%	-	-	-	-	-
National tertiary services grant	14 013 153	13 707 798	14 306 059	14 023 946	-	25.3%	15 263 784	15 919 297	16 662 405	5.9%	26.3%
Human resources and training grant	4 309 290	4 297 681	5 449 066	5 479 023	8.3%	8.8%	5 517 102	5 597 735	5 855 253	2.2%	9.6%
Capital	6 315 281	6 435 188	6 779 546	6 679 860	1.9%	11.8%	7 151 841	7 242 660	7 574 522	4.3%	12.2%
Health facility revitalisation grant	6 315 281	6 435 188	6 779 546	6 679 860	1.9%	11.8%	7 151 841	7 242 660	7 574 522	4.3%	12.2%
Total	54 288 464	54 491 902	58 334 288	54 749 200	0.3%	100.0%	58 377 475	59 558 448	62 290 457	4.4%	100.0%

Personnel information

Table 18.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																				
1. Administration																				
2. National Health Insurance																				
3. Communicable and Non-communicable Diseases																				
4. Primary Health Care																				
5. Hospital Systems																				
6. Health System Governance and Human Resources																				
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment													Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27						
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Health		1 468	41	1 220	761.0	0.6	978	657.4	0.7	1 017	694.1	0.7	1 047	727.6	0.7	1 079	761.0	0.7	3.3%	100.0%
Salary level		1 468	41	1 220	761.0	0.6	978	657.4	0.7	1 017	694.1	0.7	1 047	727.6	0.7	1 079	761.0	0.7	3.3%	100.0%
1 – 6	508	30	433	130.9	0.3	350	108.7	0.3	350	108.9	0.3	355	109.4	0.3	356	110.1	0.3	0.6%	34.2%	
7 – 10	609	5	520	323.4	0.6	340	219.5	0.6	346	223.0	0.6	346	223.0	0.6	355	227.8	0.6	1.4%	33.7%	
11 – 12	210	3	157	159.3	1.0	167	167.2	1.0	185	183.1	1.0	188	186.7	1.0	195	193.4	1.0	5.3%	17.9%	
13 – 16	139	3	108	142.8	1.3	119	157.4	1.3	133	174.5	1.3	155	203.9	1.3	171	225.0	1.3	12.9%	14.0%	
Other	2	–	2	4.6	2.3	2	4.6	2.3	2	4.6	2.3	2	4.6	2.3	2	4.6	2.3	-0.0%	0.2%	
Programme	1 468	41	1 220	761.0	0.6	978	657.4	0.7	1 017	694.1	0.7	1 047	727.6	0.7	1 079	761.0	0.7	3.3%	100.0%	
Programme 1	543	33	407	235.2	0.6	416	249.4	0.6	424	255.8	0.6	433	265.1	0.6	448	277.3	0.6	2.5%	41.8%	
Programme 2	101	6	73	48.1	0.7	102	73.3	0.7	123	93.5	0.8	127	97.2	0.8	131	101.7	0.8	8.7%	11.7%	
Programme 3	218	–	158	120.5	0.8	171	138.0	0.8	175	141.8	0.8	181	148.4	0.8	186	155.3	0.8	2.9%	17.3%	
Programme 4	395	2	395	228.0	0.6	97	58.8	0.6	101	62.0	0.6	105	67.8	0.6	109	71.0	0.6	4.1%	10.0%	
Programme 5	39	–	28	22.4	0.8	35	30.2	0.9	34	30.0	0.9	36	32.0	0.9	38	33.4	0.9	2.9%	3.5%	
Programme 6	172	–	159	106.7	0.7	157	107.6	0.7	161	111.0	0.7	165	117.0	0.7	167	122.3	0.7	1.9%	15.8%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 18.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	3 773	521 023	1 165 733	190 090	208 969	281.2%	100.0%	19 022	14 155	13 519	-59.9%	100.0%
Sales of goods and services produced by department	3 301	425 640	1 151 210	182 049	171 142	272.9%	92.2%	12 195	7 218	6 252	-66.8%	77.0%
Sales by market establishments	120	112	101	64	86	-10.5%	–	63	66	60	-11.3%	0.1%
of which:												
Parking	120	112	101	64	86	-10.5%	–	63	66	60	-11.3%	0.1%
Administrative fees	2 778	3 075	3 399	1 804	3 253	5.4%	0.7%	1 800	1 800	1 850	-17.1%	3.4%
of which:												
Medical (drug control) licences	2 043	2 105	2 403	1 200	2 272	3.6%	0.5%	1 800	1 800	1 850	-6.6%	3.0%
Inspection fees	735	970	996	604	981	10.1%	0.2%	–	–	–	-100.0%	0.4%
Other sales	403	422 453	1 147 710	180 181	167 803	646.7%	91.5%	10 332	5 352	4 342	-70.4%	73.5%
of which:												
Sale of vaccines	–	422 073	1 147 373	180 000	167 500	–	91.4%	10 000	5 000	4 000	-71.2%	72.9%
Replacement of security cards	–	2	–	–	2	–	–	1	1	1	-20.6%	–
Commission on insurance	403	378	337	180	300	-9.4%	0.1%	330	350	340	4.3%	0.5%
Replacement: Lost office property	–	–	–	1	1	–	–	1	1	1	–	–
Sales of scrap, waste, arms and other used current goods	–	–	–	2	2	–	–	2	2	2	–	–
of which:												
Scrap paper	–	–	–	2	2	–	–	2	2	2	–	–
Interest, dividends and rent on land	336	17 469	8 981	7 500	8 525	193.8%	1.9%	6 400	6 500	6 800	-7.3%	11.0%
Interest	336	17 469	8 981	7 500	8 525	193.8%	1.9%	6 400	6 500	6 800	-7.3%	11.0%
Sales of capital assets	–	–	188	–	–	–	–	–	–	–	–	–
Transactions in financial assets and liabilities	136	77 914	5 354	539	29 300	499.5%	5.9%	425	435	465	-74.9%	12.0%
Total	3 773	521 023	1 165 733	190 090	208 969	281.2%	100.0%	19 022	14 155	13 519	-59.9%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 18.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
R million											
Ministry	32.2	33.0	38.8	40.0	7.5%	5.5%	36.5	38.1	39.9	-0.1%	4.9%
Management	7.1	7.2	6.2	13.6	24.1%	1.3%	11.4	11.9	12.5	-2.8%	1.6%
Corporate Services	310.9	356.2	398.1	412.9	9.9%	56.1%	382.3	401.3	419.8	0.6%	50.9%
Property Management	112.9	172.9	114.2	168.9	14.4%	21.6%	170.4	178.5	186.1	3.3%	22.1%
Financial Management	87.9	103.4	88.1	129.4	13.8%	15.5%	158.9	167.4	199.0	15.4%	20.6%
Total	551.0	672.7	645.3	764.8	11.6%	100.0%	759.5	797.2	857.2	3.9%	100.0%
Change to 2023 Budget estimate				-			(80.7)	(82.4)	(62.7)		
Economic classification											
Current payments	546.7	653.6	628.9	750.7	11.1%	97.9%	746.8	783.9	843.4	4.0%	98.3%
Compensation of employees	245.9	246.2	235.2	249.4	0.5%	37.1%	255.8	265.1	277.3	3.6%	33.0%
Goods and services	300.7	407.4	393.6	501.3	18.6%	60.9%	490.9	518.8	566.0	4.1%	65.3%
of which:						-					-
Audit costs: External	20.4	21.4	21.3	23.3	4.5%	3.3%	29.7	30.8	32.2	11.4%	3.7%
Consultants: Business and advisory services	39.1	42.7	55.4	38.2	-0.8%	6.7%	39.5	50.5	77.0	26.3%	6.5%
Operating leases	99.3	150.9	99.6	126.6	8.4%	18.1%	126.1	132.2	137.8	2.9%	16.4%
Property payments	18.2	24.2	17.7	56.2	45.8%	4.4%	58.8	61.4	64.2	4.5%	7.6%
Travel and subsistence	6.8	27.8	58.1	44.9	87.9%	5.2%	49.6	58.1	60.8	10.7%	6.7%
Operating payments	51.8	26.8	2.3	44.5	-5.0%	4.8%	36.5	31.4	32.9	-9.6%	4.6%
Transfers and subsidies	1.8	4.9	3.7	2.6	12.4%	0.5%	2.7	2.8	2.9	4.5%	0.3%
Departmental agencies and accounts	0.7	2.5	2.4	2.6	55.5%	0.3%	2.7	2.8	2.9	4.5%	0.3%
Households	1.1	2.3	1.3	-	-100.0%	0.2%	-	-	-	-	-
Payments for capital assets	2.5	7.8	12.5	11.6	67.4%	1.3%	10.1	10.5	10.9	-1.9%	1.4%
Machinery and equipment	2.5	7.8	12.5	11.6	67.4%	1.3%	10.1	10.5	10.9	-1.9%	1.4%
Payments for financial assets	-	6.5	0.3	-	-	0.3%	-	-	-	-	-
Total	551.0	672.7	645.3	764.8	11.6%	100.0%	759.5	797.2	857.2	3.9%	100.0%
Proportion of total programme expenditure to vote expenditure	0.9%	1.0%	1.0%	1.3%	-	-	1.2%	1.3%	1.3%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.1	2.3	1.3	-	-100.0%	0.2%	-	-	-	-	-
Employee social benefits	1.1	2.3	1.3	-	-100.0%	0.2%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.7	2.5	2.4	2.6	55.5%	0.3%	2.7	2.8	2.9	4.5%	0.3%
Health and Welfare Sector	0.7	2.5	2.4	2.6	55.5%	0.3%	2.7	2.8	2.9	4.5%	0.3%
Education and Training Authority											

Personnel information

Table 18.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Administration																			
Salary level	543	33	407	235.2	0.6	416	249.4	0.6	424	255.8	0.6	433	265.1	0.6	448	277.3	0.6	2.5%	100.0%
1 – 6	238	29	197	53.7	0.3	197	56.6	0.3	197	56.6	0.3	201	57.0	0.3	204	58.0	0.3	1.1%	46.4%
7 – 10	186	–	123	75.3	0.6	129	81.0	0.6	132	82.5	0.6	132	82.5	0.6	141	87.3	0.6	3.0%	31.0%
11 – 12	64	1	47	49.1	1.0	49	51.8	1.1	51	53.5	1.0	51	53.5	1.0	48	51.4	1.1	-0.7%	11.6%
13 – 16	53	3	38	52.5	1.4	40	55.3	1.4	42	58.5	1.4	47	67.5	1.4	53	75.9	1.4	10.6%	10.6%
Other	2	–	2	4.6	2.3	2	4.6	2.3	2	4.6	2.3	2	4.6	2.3	2	4.6	2.3	–	0.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: National Health Insurance

Programme purpose

Achieve universal health coverage by improving the quality and coverage of health services through the development and implementation of policies and health financing reforms.

Objectives

- Expand access to chronic medication for stable patients through the delivery of 7.5 million medicine parcels through the central chronic medication dispensing and distribution programme by March 2025.
- Implement an equitable budgeting system and the contracting of providers for the delivery of primary health care services in contracting units for primary health care.

Subprogrammes

- *Programme Management* provides leadership to the programme to improve access to high-quality health care services by developing and implementing universal health coverage policies and health financing reform.
- *Affordable Medicine* is responsible for developing systems to ensure the sustained availability of and equitable access to pharmaceutical commodities. This is achieved through the development of the governance frameworks to support: the selection and use of essential medicines; the development of standard treatment guidelines; the administration and management of pharmaceutical tenders; the development of provincial pharmaceutical budget forecasts; the reformation of the medicine supply chain; and the licensing of people and premises that deliver pharmaceutical services.
- *Health Financing and National Health Insurance* designs and tests policies, legislation and frameworks to achieve universal health coverage and to inform proposals for national health insurance. It develops health financing reforms, including policies affecting the medical schemes environment; provides technical oversight of the Council for Medical Schemes; manages the direct *national health insurance grant* and the *national health insurance indirect grant*; and implements the single exit price regulations, including policy development and implementation initiatives in terms of dispensing and logistical fees. This subprogramme will focus increasingly on evolving health financing functions such as user and provider management, health care benefits and provider payment, digital health information, risk identification and fraud management.

Expenditure trends and estimates

Table 18.8 National Health Insurance expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management	3.3	4.6	10.2	7.1	29.3%	0.5%	9.3	9.6	10.0	12.3%	0.6%
Affordable Medicine	32.4	37.3	46.4	49.0	14.7%	3.2%	37.9	39.5	41.4	-5.5%	3.0%
Health Financing and National Health Insurance	987.5	1 174.5	1 309.5	1 452.5	13.7%	96.3%	1 296.5	1 340.7	1 352.9	-2.3%	96.4%
Total	1 023.2	1 216.5	1 366.1	1 508.6	13.8%	100.0%	1 343.7	1 389.8	1 404.3	-2.4%	100.0%
Change to 2023 Budget estimate				-			(274.2)	(302.3)	(320.2)		
Economic classification											
Current payments	760.9	553.6	667.8	762.1	0.1%	53.7%	863.7	870.7	880.0	4.9%	59.8%
Compensation of employees	42.1	42.7	48.1	73.3	20.3%	4.0%	93.5	97.2	101.7	11.5%	6.5%
Goods and services	718.8	511.0	619.8	688.8	-1.4%	49.6%	770.2	773.5	778.3	4.2%	53.3%
of which:											
Advertising	0.1	0.1	1.5	19.2	472.6%	0.4%	20.4	21.3	22.3	5.2%	1.5%
Minor assets	3.2	0.9	3.1	3.8	6.5%	0.2%	11.5	12.1	12.6	48.7%	0.7%
Consultants: Business and advisory services	126.9	4.4	2.8	41.0	-31.4%	3.4%	86.4	92.0	97.9	33.7%	5.6%
Contractors	538.2	381.4	518.5	485.3	-3.4%	37.6%	586.5	579.8	574.1	5.8%	39.4%
Agency and support/outsourced services	-	-	-	31.7	-	0.6%	31.9	33.3	34.8	3.2%	2.3%
Travel and subsistence	2.2	0.3	5.4	9.9	64.3%	0.3%	16.4	17.1	17.9	21.9%	1.1%
Transfers and subsidies	246.5	647.3	693.9	694.7	41.3%	44.6%	456.0	462.2	471.2	-12.1%	36.9%
Provinces and municipalities	246.5	647.0	693.7	694.7	41.3%	44.6%	456.0	462.2	471.2	-12.1%	36.9%
Households	0.0	0.3	0.2	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	15.9	15.5	4.3	51.8	48.3%	1.7%	24.0	56.9	53.1	0.9%	3.3%
Machinery and equipment	15.9	15.5	4.3	51.8	48.3%	1.7%	24.0	56.9	53.1	0.9%	3.3%
Total	1 023.2	1 216.5	1 366.1	1 508.6	13.8%	100.0%	1 343.7	1 389.8	1 404.3	-2.4%	100.0%
Proportion of total programme expenditure to vote expenditure	1.8%	1.9%	2.2%	2.6%	-	-	2.2%	2.2%	2.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.3	0.2	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.0	0.3	0.2	-	-100.0%	-	-	-	-	-	-
Provinces and municipalities											
Provincial revenue funds											
Current	246.5	647.0	693.7	694.7	41.3%	44.6%	456.0	462.2	471.2	-12.1%	36.9%
National health insurance grant	246.5	268.7	693.7	694.7	41.3%	37.2%	456.0	462.2	471.2	-12.1%	36.9%
HIV, TB, malaria and community outreach grant: Mental health services component	-	143.4	-	-	-	2.8%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: Oncology services component	-	234.9	-	-	-	4.6%	-	-	-	-	-

Personnel information

Table 18.9 National Health Insurance personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	Unit cost	Cost	2023/24	Unit cost	Cost	2024/25		2025/26		2026/27				2023/24 - 2026/27		
National Health Insurance	101	6	73	48.1	0.7	102	73.3	0.7	123	93.5	0.8	127	97.2	0.8	131	101.7	0.8	8.7%	100.0%
1-6	14	1	14	4.0	0.3	14	4.2	0.3	14	4.2	0.3	14	4.2	0.3	14	4.2	0.3	-	11.6%
7-10	25	5	24	11.0	0.5	25	11.9	0.5	25	11.9	0.5	25	11.9	0.5	25	11.9	0.5	-	20.7%
11-12	44	-	24	20.3	0.8	45	36.5	0.8	56	45.6	0.8	56	45.6	0.8	59	48.5	0.8	9.5%	44.8%
13-16	18	-	11	12.8	1.2	18	20.6	1.1	28	31.7	1.1	31	35.5	1.1	33	37.0	1.1	22.4%	22.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Communicable and Non-communicable Diseases

Programme purpose

Develop and support the implementation of national policies, guidelines, norms and standards, and the achievement of targets for the national response needed to decrease morbidity and mortality associated with communicable and non-communicable diseases. Develop strategies and implement programmes that reduce maternal and child mortality.

Objectives

- Reduce the risk of women developing cervical cancer by vaccinating 90 per cent of eligible girls aged 9 to 14 against human papillomavirus in each year over the medium term, and expanding screening to 38 districts by March 2027.
- Reduce maternal and child mortality by training 390 clinicians in sexual and reproductive health by March 2027.
- Support the effective implementation of the national strategic plan on malaria elimination over the medium term by:
 - ensuring indoor residual insecticide spray coverage of at least 95 per cent of households in malaria-endemic municipalities
 - conducting information and communication campaigns on malaria prevention
 - investigating and classifying confirmed cases within 72 hours.
- Increase the total number of HIV-positive people accessing antiretroviral treatment from 6.5 million in March 2024 to 6.9 million in March 2027 by:
 - implementing the universal test-and-treat policy
 - expanding the number of public health care facilities with youth zones from 2 140 in March 2024 to 2 400 by March 2027.
- Make progress towards ending TB by 2035 by improving treatment adherence to achieve a drug-susceptible TB treatment success rate of 95 per cent by March 2027 and multidrug-resistant TB treatment success rate of 82 per cent by March 2027.
- Reduce premature mortality as a result of non-communicable diseases by screening 60 per cent of clients for hypertension and diabetes in 2024/25.

Subprogrammes

- *Programme Management* ensures that efforts by all stakeholders are harnessed to support the overall purpose of the programme, and that the efforts and resources of provincial departments of health, development partners, donors, academic and research organisations, and non-governmental and civil society organisations all contribute in a coherent and integrated way.
- *HIV, AIDS and STIs* formulates policy services related to HIV and sexually transmitted infections, and monitors and evaluates these services; and manages and oversees the comprehensive HIV and AIDS component of the *district health programmes grant* implemented by provinces, and the coordination and direction of donor funding for HIV and AIDS. This includes the United States President’s Emergency Plan for AIDS Relief; the Global Fund to Fight AIDS, TB and Malaria; and the United States Centres for Disease Control and Prevention.
- *Tuberculosis Management* develops national policies and guidelines for TB services; sets norms and standards, and monitors their implementation in line with the vision of eliminating infections, mortality, stigma and discrimination; coordinates and manages the national response to the TB epidemic; and incorporates strategies needed to prevent, diagnose and treat both drug-sensitive TB and drug-resistant TB.
- *Women’s Maternal and Reproductive Health* develops and monitors policies and guidelines for maternal and women’s health services; sets norms and standards, and monitors and evaluates the implementation of these services; and supports the implementation of key initiatives as indicated in the maternal and child health strategic plan and the reports of the ministerial committees on maternal, perinatal and child mortality.

- *Child, Youth and School Health* formulates policy and coordinates, monitors and evaluates child, youth and school health services; manages and oversees the human papillomavirus vaccination programme; coordinates stakeholders outside of the health sector to play key roles in promoting improved health and nutrition for children and young people; supports provincial units responsible for the implementation of policies and guidelines; and focuses on recommendations made by the ministerial committee on morbidity and mortality in children. These are aimed at reducing mortality in children younger than 5, increasing the number of HIV-positive children on treatment, strengthening the expanded programme on immunisation, and ensuring that health services are friendly to children and young people.
- *Communicable Diseases* develops policies and supports provinces in ensuring the control of infectious diseases with the support of the National Institute for Communicable Diseases, a division of the National Health Laboratory Service; improves surveillance for disease detection; strengthens preparedness and core response capacity for public health emergencies in line with international health regulations; and facilitates the implementation of influenza prevention and control programmes, tropical disease prevention and control programmes, and malaria elimination.
- *Non-communicable Diseases* establishes policy, legislation and guidelines, and assists provinces in implementing and monitoring services for chronic non-communicable diseases. This includes disability and rehabilitation – including older people – eye health, palliative care, mental health and substance abuse, and forensic mental health.
- *Health Promotion and Nutrition* formulates and monitors policies, guidelines, norms and standards for health promotion and nutrition. Focusing on TB, HIV and AIDS; maternal and child mortality; non-communicable diseases; and violence, this subprogramme implements the health-promotion strategy of reducing risk factors for disease and promotes an integrated approach to working towards an optimal nutritional status for all South Africans.

Expenditure trends and estimates

Table 18.10 Communicable and Non-communicable Diseases expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management	3.1	2.9	19.4	7.5	34.4%	–	8.2	8.5	8.8	5.6%	–
HIV, AIDS and STIs	24 635.9	24 932.1	24 505.6	23 351.8	-1.8%	90.2%	25 127.9	25 263.7	26 423.0	4.2%	98.9%
Tuberculosis Management	14.2	16.7	24.2	28.1	25.6%	0.1%	25.4	26.5	27.8	-0.4%	0.1%
Women's Maternal and Reproductive Health	9.8	10.6	12.8	17.6	21.6%	–	18.6	19.5	20.4	4.9%	0.1%
Child, Youth and School Health	18.0	22.6	21.9	28.0	15.9%	0.1%	27.9	29.2	30.5	2.8%	0.1%
Communicable Diseases	718.8	7 778.5	1 378.7	131.9	-43.2%	9.3%	62.1	54.5	57.0	-24.4%	0.3%
Non-communicable Diseases	31.9	28.7	57.0	85.2	38.7%	0.2%	83.6	89.4	93.5	3.1%	0.3%
Health Promotion and Nutrition	23.8	27.6	30.0	32.4	10.9%	0.1%	32.5	33.9	35.5	3.1%	0.1%
Total	25 455.4	32 819.7	26 049.6	23 682.6	-2.4%	100.0%	25 386.3	25 525.1	26 696.4	4.1%	100.0%
Change to 2023 Budget estimate				–			(359.2)	(1 365.7)	(1 426.4)		

Table 18.10 Communicable and Non-communicable Diseases expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	949.6	8 036.6	1 704.0	496.4	-19.4%	10.4%	446.9	468.0	489.8	-0.4%	1.9%
Compensation of employees	131.9	127.4	120.5	138.0	1.5%	0.5%	141.8	148.4	155.3	4.0%	0.6%
Goods and services	817.6	7 909.2	1 583.5	358.3	-24.0%	9.9%	305.1	319.5	334.5	-2.3%	1.3%
<i>of which:</i>											
<i>Consultants: Business and advisory services</i>	135.5	58.2	62.8	51.1	-27.8%	0.3%	38.0	41.5	43.4	-5.3%	0.2%
<i>Agency and support/outsourced services</i>	2.3	0.1	5.2	1.4	-15.0%	-	18.4	19.2	20.1	142.6%	0.1%
<i>Inventory: Medical supplies</i>	39.9	38.0	33.9	105.5	38.2%	0.2%	71.9	74.4	78.0	-9.6%	0.3%
<i>Inventory: Medicine</i>	462.8	7 588.6	1 310.9	26.0	-61.7%	8.7%	39.4	41.2	43.0	18.3%	0.1%
<i>Travel and subsistence</i>	81.7	8.9	19.9	37.2	-23.1%	0.1%	37.8	39.3	41.1	3.4%	0.2%
<i>Operating payments</i>	62.8	157.7	97.6	96.5	15.4%	0.4%	57.2	59.8	62.5	-13.5%	0.3%
Transfers and subsidies	24 495.5	24 781.3	24 343.9	23 163.6	-1.8%	89.6%	24 937.8	25 055.5	26 205.0	4.2%	98.1%
Provinces and municipalities	24 306.1	24 569.9	24 134.5	22 934.6	-1.9%	88.8%	24 724.4	24 843.2	25 982.8	4.2%	97.2%
Departmental agencies and accounts	18.1	28.9	19.4	30.2	18.6%	0.1%	21.1	22.1	23.1	-8.6%	0.1%
Non-profit institutions	170.6	181.4	189.0	189.8	3.6%	0.7%	182.8	190.3	199.1	1.6%	0.8%
Households	0.8	1.1	1.0	9.0	128.9%	-	9.5	-	-	-100.0%	-
Payments for capital assets	10.3	-	1.6	22.6	29.8%	-	1.5	1.6	1.7	-57.9%	-
Machinery and equipment	10.3	-	1.6	22.6	29.8%	-	1.5	1.6	1.7	-57.9%	-
Payments for financial assets	-	1.9	0.1	-	-	-	-	-	-	-	-
Total	25 455.4	32 819.7	26 049.6	23 682.6	-2.4%	100.0%	25 386.3	25 525.1	26 696.4	4.1%	100.0%
Proportion of total programme expenditure to vote expenditure	43.8%	50.4%	41.4%	40.4%	-	-	40.8%	40.1%	40.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.6	1.1	1.0	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.6	1.1	1.0	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	0.2	-	-	9.0	283.2%	-	9.5	-	-	-100.0%	-
Employee social benefits	0.2	-	-	9.0	283.2%	-	9.5	-	-	-100.0%	-
No-fault compensation scheme	-	-	-	9.0	-	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	18.1	28.9	19.4	30.2	18.6%	0.1%	21.1	22.1	23.1	-8.6%	0.1%
South African National AIDS Council	18.1	28.9	19.4	30.2	18.6%	0.1%	21.1	22.1	23.1	-8.6%	0.1%
Non-profit institutions											
Current	170.6	181.4	189.0	189.8	3.6%	0.7%	182.8	190.3	199.1	1.6%	0.8%
Non-governmental organisations: LifeLine	27.2	28.0	28.9	29.0	2.2%	0.1%	27.3	28.3	29.6	0.7%	0.1%
Non-governmental organisations: loveLife	59.5	62.0	64.3	64.6	2.8%	0.2%	63.0	65.8	68.9	2.1%	0.3%
Non-governmental organisations: Soul City	23.6	24.3	25.1	25.2	2.2%	0.1%	24.3	25.4	26.5	1.8%	0.1%
Non-governmental organisations: HIV and AIDS	58.8	64.0	67.5	67.8	4.9%	0.2%	64.8	67.3	70.4	1.3%	0.3%
South African Renal Registry	0.4	0.4	0.5	0.5	2.1%	-	0.5	0.5	0.5	4.6%	-
South African Federation for Mental Health	0.5	0.5	0.5	0.5	2.2%	-	0.5	0.5	0.6	4.6%	-
South African National Council for the Blind	-	1.1	1.1	1.1	-	-	1.1	1.2	1.3	4.5%	-
South African Medical Research Council	0.6	-	-	-	-100.0%	-	-	-	-	-	-
National Council Against Smoking	-	1.1	1.2	1.2	-	-	1.2	1.3	1.3	4.5%	-
Provinces and municipalities											
Provincial revenue funds											
Current	24 306.1	24 569.9	24 134.5	22 934.6	-1.9%	88.8%	24 724.4	24 843.2	25 982.8	4.2%	97.2%
HIV, TB, malaria and community outreach grant: HIV and AIDS component	20 376.2	22 563.8	-	-	-100.0%	39.8%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: TB component	507.8	506.1	-	-	-100.0%	0.9%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: COVID-19 component	3 422.2	1 500.0	-	-	-100.0%	4.6%	-	-	-	-	-
District health programmes grant: Comprehensive HIV and AIDS component	-	-	24 134.5	22 934.6	-	43.6%	24 724.4	24 843.2	25 982.8	4.2%	97.2%

Personnel information

Table 18.11 Communicable and Non-communicable Diseases personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Communicable and Non-communicable Diseases																			
Salary level	218	–	158	120.5	0.8	171	138.0	0.8	175	141.8	0.8	181	148.4	0.8	186	155.3	0.8	2.9%	100.0%
1 – 6	39	–	28	9.9	0.4	28	10.3	0.4	28	10.5	0.4	28	10.5	0.4	28	10.5	0.4	0.5%	15.9%
7 – 10	103	–	79	52.9	0.7	81	55.2	0.7	82	56.1	0.7	82	56.1	0.7	82	56.1	0.7	0.6%	45.8%
11 – 12	49	–	36	38.9	1.1	43	47.3	1.1	43	47.3	1.1	46	50.9	1.1	49	53.7	1.1	4.2%	25.3%
13 – 16	27	–	15	18.7	1.2	20	25.1	1.3	22	27.9	1.3	24	30.9	1.3	27	34.9	1.3	12.0%	13.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Primary Health Care

Programme purpose

Develop and oversee the implementation of legislation, policies, systems, and norms and standards for a uniform, well-functioning district health system, including for emergency, environmental and port health services.

Objectives

- Improve the quality of care at primary health care facilities by ensuring that 2 650 of these qualify as ideal clinics by March 2025.
- Ensure continuity of care in line with the referral policy by ensuring that community health workers conduct 18 million household visits per year over the medium term.
- Strengthen environmental health services by ensuring that metropolitan and district municipalities are compliant with national environmental health norms and standards by March 2025.
- Improve the quality and safety of care by assessing all provinces for compliance with emergency medical services regulations each year over the medium term.

Subprogrammes

- *Programme Management* supports and provides leadership for the development and implementation of legislation, policies, systems, norms and standards for a uniform district health system, and emergency, environmental and port health systems.
- *District Health Services* promotes, coordinates and institutionalises the district health system; integrates programme implementation using the primary health care approach by improving the quality of care; coordinates the traditional medicine programme; and manages the district health component of the *district health programmes grant*.
- *Environmental and Port Health Services* coordinates the delivery of environmental health services, including the monitoring and delivery of municipal health services; ensures compliance with international health regulations by coordinating port health services at all of South Africa's points of entry; and provides oversight and support through policy development, support and implementation monitoring for district and metropolitan municipalities to deliver municipal health services.
- *Emergency Medical Services and Trauma* improves the governance, management and functioning of emergency medical services in South Africa by formulating policies, guidelines, norms and standards; strengthens the capacity and skills of emergency medical services personnel; identifies needs and service gaps; and provides oversight to emergency medical services in provinces.

Expenditure trends and estimates

Table 18.12 Primary Health Care expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management	3.5	4.0	4.5	6.9	24.6%	0.1%	6.8	7.1	7.4	2.6%	0.2%
District Health Services	2 905.7	2 819.1	4 906.4	2 951.1	0.5%	94.2%	3 258.3	3 405.6	3 562.5	6.5%	98.2%
Environmental and Port Health Services	290.6	226.4	229.3	38.8	-48.9%	5.4%	44.1	44.7	46.7	6.4%	1.3%
Emergency Medical Services and Trauma	6.8	6.7	9.1	8.6	8.2%	0.2%	9.1	8.8	9.2	2.2%	0.3%
Total	3 206.7	3 056.2	5 149.2	3 005.4	-2.1%	100.0%	3 318.4	3 466.1	3 625.8	6.5%	100.0%
Change to 2023 Budget estimate							177.3	184.6	193.9		
Economic classification											
Current payments	314.8	250.2	258.6	72.6	-38.7%	6.2%	79.1	80.7	84.4	5.1%	2.4%
Compensation of employees	296.2	223.3	228.0	58.8	-41.7%	5.6%	62.0	67.8	71.0	6.5%	1.9%
Goods and services	18.6	27.0	30.5	13.8	-9.5%	0.6%	17.1	12.8	13.4	-0.9%	0.4%
of which:											
Catering: Departmental activities	0.0	0.0	0.1	0.5	165.9%	-	0.5	0.5	0.5	1.1%	-
Communication	1.2	1.0	1.9	0.6	-21.8%	-	0.7	0.3	0.3	-17.9%	-
Fleet services (including government motor transport)	10.9	19.4	17.6	4.2	-26.9%	0.4%	6.5	2.1	2.2	-20.2%	0.1%
Operating leases	0.6	0.3	1.0	0.6	1.2%	-	0.6	0.7	0.7	4.4%	-
Travel and subsistence	2.8	3.8	7.2	5.2	23.2%	0.1%	5.9	6.4	6.7	8.6%	0.2%
Venues and facilities	0.2	0.2	0.1	1.4	98.9%	-	1.5	1.5	1.6	4.5%	-
Transfers and subsidies	2 891.7	2 805.7	4 889.3	2 931.3	0.5%	93.8%	3 238.3	3 384.8	3 540.7	6.5%	97.6%
Provinces and municipalities	2 891.7	2 804.7	4 888.6	2 931.3	0.5%	93.7%	3 238.3	3 384.8	3 540.7	6.5%	97.6%
Households	0.0	1.1	0.7	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.2	0.2	1.2	1.6	109.1%	-	1.0	0.7	0.8	-21.9%	-
Machinery and equipment	0.2	0.2	1.2	1.6	109.1%	-	1.0	0.7	0.8	-21.9%	-
Payments for financial assets	-	-	0.1	-	-	-	-	-	-	-	-
Total	3 206.7	3 056.2	5 149.2	3 005.4	-2.1%	100.0%	3 318.4	3 466.1	3 625.8	6.5%	100.0%
Proportion of total programme expenditure to vote expenditure	5.5%	4.7%	8.2%	5.1%	-	-	5.3%	5.4%	5.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	1.1	0.7	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.0	1.1	0.7	-	-100.0%	-	-	-	-	-	-
Provinces and municipalities											
Provincial revenue funds											
Current	2 891.7	2 804.7	4 888.6	2 931.3	0.5%	93.7%	3 238.3	3 384.8	3 540.7	6.5%	97.6%
District health programmes grant:			4 888.6	2 931.3	-	54.2%	3 238.3	3 384.8	3 540.7	6.5%	97.6%
District health component											
HIV, TB, malaria and community outreach grant: Human papillomavirus vaccine component	218.8	220.3	-	-	-100.0%	3.0%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: Malaria elimination component	116.2	104.2	-	-	-100.0%	1.5%	-	-	-	-	-
HIV, TB, malaria and community outreach grant: Community outreach services component	2 556.7	2 480.2	-	-	-100.0%	34.9%	-	-	-	-	-

Personnel information

Table 18.13 Primary Health Care personnel numbers and cost by salary level¹

Primary Health Care	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/ Total (%)
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Salary level	395	2	395	228.0	0.6	97	58.8	0.6	101	62.0	0.6	105	67.8	0.6	109	71.0	0.6	4.1%	100.0%
1 – 6	118	-	118	37.2	0.3	35	10.2	0.3	35	10.2	0.3	35	10.2	0.3	35	10.2	0.3	-	33.8%
7 – 10	236	-	236	145.7	0.6	48	31.6	0.7	49	32.4	0.7	49	32.4	0.7	49	32.4	0.7	0.7%	46.9%
11 – 12	26	2	26	25.7	1.0	7	6.8	1.0	10	9.1	1.0	10	9.1	1.0	13	12.2	0.9	26.0%	9.5%
13 – 16	15	-	15	19.5	1.3	8	10.2	1.3	8	10.2	1.3	12	16.1	1.3	12	16.1	1.3	17.5%	9.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Hospital Systems

Programme purpose

Develop national policies and plans for all levels of hospital services to strengthen the referral system and facilitate the improvement of hospitals. Ensure that the planning, coordination, delivery and oversight of health infrastructure meet the country's health needs.

Objectives

- Enable improvements in the quality and safety of care in hospitals through the development of a comprehensive hospital strategy by March 2025.
- Improve the financing and delivery of health care infrastructure by March 2027 by constructing or revitalising 46 primary health care facilities and 54 hospitals, and maintaining, repairing or refurbishing 520 public health facilities.

Subprogrammes

- *Programme Management* supports and provides leadership for the development of national policy on hospital services, including the management of health facility infrastructure and hospital systems.
- *Health Facilities Infrastructure Management* coordinates and funds health care infrastructure to enable provinces to plan, manage, modernise, rationalise and transform infrastructure, health technology and hospital management, and improve the quality of care. This subprogramme is also responsible for disbursing funds to the direct *health facility revitalisation grant* and the health facility revitalisation component of the *national health insurance indirect grant*.
- *Hospital Systems* focuses on the modernised and reconfigured provision of tertiary hospital services, identifies tertiary and regional hospitals to serve as centres of excellence for disseminating best practices as they pertain to quality improvements, and manages the *national tertiary services grant*.

Expenditure trends and estimates

Table 18.14 Hospital Systems expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
R million											
Programme Management	1.0	1.0	2.0	5.5	79.6%	–	6.9	7.1	7.3	9.8%	–
Health Facilities Infrastructure Management	7 167.1	7 295.6	7 882.6	8 097.0	4.1%	35.2%	8 619.3	8 896.4	9 097.1	4.0%	35.9%
Hospital Systems	14 020.4	13 715.2	14 313.9	14 033.5	–	64.8%	15 274.1	15 930.8	16 673.9	5.9%	64.1%
Total	21 188.5	21 011.8	22 198.4	22 136.0	1.5%	100.0%	23 900.2	24 834.3	25 778.4	5.2%	100.0%
Change to 2023 Budget estimate				–			315.0	74.8	(115.4)		

Table 18.14 Hospital Systems expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	76.2	232.2	174.9	219.9	42.4%	0.8%	84.5	89.8	88.2	-26.2%	0.5%
Compensation of employees	23.5	23.3	22.4	30.2	8.7%	0.1%	30.0	32.0	33.4	3.4%	0.1%
Goods and services	52.6	208.9	152.4	189.7	53.3%	0.7%	54.6	57.9	54.8	-33.9%	0.4%
of which:											
Minor assets	-	-	-	6.0	-	-	4.6	4.8	5.0	-5.9%	-
Consultants: Business and advisory services	48.9	206.2	149.6	120.8	35.1%	0.6%	16.7	14.2	9.8	-56.6%	0.2%
Contractors	0.1	-	-	2.6	172.6%	-	1.9	1.9	2.0	-7.4%	-
Fleet services (including government motor transport)	0.2	0.1	0.2	1.8	101.5%	-	1.5	1.6	1.7	-1.4%	-
Consumable supplies	1.8	-	-	46.8	198.9%	0.1%	16.8	21.6	22.5	-21.7%	0.1%
Travel and subsistence	1.4	1.7	2.1	9.1	86.1%	-	10.9	11.4	11.3	7.5%	-
Transfers and subsidies	20 328.4	20 143.2	21 085.9	20 703.8	0.6%	95.1%	22 415.6	23 162.0	24 236.9	5.4%	93.7%
Provinces and municipalities	20 328.4	20 143.0	21 085.6	20 703.8	0.6%	95.1%	22 415.6	23 162.0	24 236.9	5.4%	93.7%
Households	-	0.2	0.3	-	-	-	-	-	-	-	-
Payments for capital assets	783.9	636.4	937.6	1 212.3	15.6%	4.1%	1 400.0	1 582.5	1 453.2	6.2%	5.8%
Buildings and other fixed structures	740.1	591.3	930.3	1 187.9	17.1%	4.0%	1 333.5	1 497.6	1 364.4	4.7%	5.6%
Machinery and equipment	43.8	45.1	7.4	24.4	-17.7%	0.1%	66.6	84.9	88.8	53.9%	0.3%
Total	21 188.5	21 011.8	22 198.4	22 136.0	1.5%	100.0%	23 900.2	24 834.3	25 778.4	5.2%	100.0%
Proportion of total programme expenditure to vote expenditure	36.5%	32.3%	35.3%	37.8%	-	-	38.4%	39.0%	38.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	0.2	0.3	-	-	-	-	-	-	-	-
Employee social benefits	-	0.2	0.3	-	-	-	-	-	-	-	-
Provinces and municipalities											
Provincial revenue funds											
Current	14 013.2	13 707.8	14 306.1	14 023.9	-	64.8%	15 263.8	15 919.3	16 662.4	5.9%	64.0%
National tertiary services grant	14 013.2	13 707.8	14 306.1	14 023.9	-	64.8%	15 263.8	15 919.3	16 662.4	5.9%	64.0%
Capital	6 315.3	6 435.2	6 779.5	6 679.9	1.9%	30.3%	7 151.8	7 242.7	7 574.5	4.3%	29.6%
Health facility revitalisation grant	6 315.3	6 435.2	6 779.5	6 679.9	1.9%	30.3%	7 151.8	7 242.7	7 574.5	4.3%	29.6%

Personnel information

Table 18.15 Hospital Systems personnel numbers and cost by salary level¹

Hospital Systems	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		2025/26		2026/27				2023/24 - 2026/27		
Salary level	39	-	28	22.4	0.8	35	30.2	0.9	34	30.0	0.9	36	32.0	0.9	38	33.4	0.9	2.9%	100.0%
1 - 6	7	-	5	1.6	0.3	5	1.7	0.3	5	1.7	0.3	6	1.8	0.3	6	1.8	0.3	6.1%	15.4%
7 - 10	11	-	8	4.3	0.5	9	4.7	0.6	8	4.5	0.6	8	4.5	0.6	8	4.5	0.6	-2.5%	22.5%
11 - 12	12	-	7	6.8	1.0	8	7.7	1.0	8	7.7	1.0	8	7.7	1.0	8	7.7	1.0	-	22.5%
13 - 16	9	-	8	9.7	1.2	13	16.1	1.2	13	16.1	1.2	15	18.0	1.2	16	19.5	1.2	6.6%	39.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Health System Governance and Human Resources

Programme purpose

Develop policies and systems for the planning, managing and training of health sector human resources, and for planning, monitoring, evaluation and research in the sector. Provide oversight to all public entities in the sector and statutory health professional councils in South Africa.

Objectives

- Improve the quality and safety of care as part of the national health quality improvement programme by conducting self-assessments using ideal health facility tools in all public health facilities by March 2025.
- Monitor the compliance of public entities and statutory health councils with applicable legislation, policies and guidelines by producing biannual governance reports over the medium term.
- Improve food safety by finalising and gazetting food labelling regulations by March 2026.

Subprogrammes

- *Programme Management* supports and provides leadership for health workforce programmes and key governance functions such as planning and monitoring, public entity oversight, and forensic chemistry laboratories.
- *Policy and Planning* provides advisory and strategic technical assistance on policy and planning, coordinates the planning system of the health sector, and supports policy analysis and implementation.
- *Public Entities Management and Laboratories* supports the executive authority's oversight function and provides guidance to health entities and statutory councils that fall within the mandate of health legislation with regards to planning and budget procedures, performance and financial reporting, remuneration, governance and accountability.
- *Nursing Services* develops and monitors the implementation of a policy framework for the development of required nursing skills and capacity to deliver effective nursing services.
- *Health Information, Monitoring and Evaluation* develops and maintains an integrated national health information system, commissions and coordinates research, and monitors and evaluates departmental performance and strategic health programmes.
- *Human Resources for Health* is responsible for the medium-term to long-term development and management of the public health sector workforce. This entails facilitating the implementation of the national human resources for health strategy, developing capacity in the health workforce for sustainable service delivery, the coordinating transversal human resources management policies, and providing in-service training for health workers. This subprogramme is responsible for disbursing funds to the *human resources and training grant*.

Expenditure trends and estimates

Table 18.16 Health System Governance and Human Resources expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management	5.3	5.4	4.3	9.7	21.9%	0.1%	8.5	8.8	9.2	-1.7%	0.1%
Policy and Planning	5.4	5.8	11.2	6.2	5.0%	0.1%	7.4	7.7	8.1	9.1%	0.1%
Public Entities Management and Laboratories	2 234.2	1 982.3	1 937.0	1 860.6	-5.9%	28.7%	1 876.6	1 963.9	2 052.3	3.3%	25.3%
Nursing Services	7.4	8.6	19.0	10.1	11.0%	0.2%	10.3	10.7	11.2	3.6%	0.1%
Health Information, Monitoring and Evaluation	49.0	37.8	47.8	64.5	9.6%	0.7%	70.2	73.3	76.7	5.9%	0.9%
Human Resources for Health	4 360.0	4 320.7	5 468.1	5 501.5	8.1%	70.3%	5 537.9	5 619.4	5 877.9	2.2%	73.5%
Total	6 661.3	6 360.5	7 487.4	7 452.6	3.8%	100.0%	7 510.8	7 683.9	8 035.4	2.5%	100.0%
Change to 2023 Budget estimate				-			(3.6)	(170.6)	(178.9)		

Table 18.16 Health System Governance and Human Resources expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Current payments	318.5	250.6	167.5	193.2	-15.3%	3.3%	176.1	184.9	193.4	-	2.4%
Compensation of employees	187.7	185.5	106.7	107.6	-16.9%	2.1%	111.0	117.0	122.3	4.4%	1.5%
Goods and services	130.8	65.2	60.8	85.6	-13.2%	1.2%	65.1	67.9	71.1	-6.0%	0.9%
<i>of which:</i>											
Audit costs: External	2.8	2.6	3.3	2.8	0.4%	-	3.0	3.1	3.2	4.8%	-
Communication	1.7	3.8	1.4	2.4	11.9%	-	2.6	2.7	2.8	4.9%	-
Consultants: Business and advisory services	50.2	24.0	23.7	41.2	-6.4%	0.5%	26.1	27.2	28.6	-11.5%	0.4%
Contractors	10.5	11.2	1.8	10.7	0.5%	0.1%	4.1	4.2	4.5	-25.2%	0.1%
Fleet services (including government motor transport)	0.9	1.7	1.7	3.4	54.8%	-	3.5	3.7	3.8	4.4%	-
Travel and subsistence	5.1	6.9	11.1	8.1	16.8%	0.1%	9.1	9.5	9.9	6.9%	0.1%
Transfers and subsidies	6 324.5	6 109.6	7 317.5	7 253.3	4.7%	96.6%	7 327.1	7 491.2	7 833.8	2.6%	97.5%
Provinces and municipalities	4 309.3	4 297.7	5 449.1	5 479.0	8.3%	69.9%	5 517.1	5 597.7	5 855.3	2.2%	73.2%
Departmental agencies and accounts	2 015.0	1 810.7	1 867.3	1 774.3	-4.2%	26.7%	1 791.8	1 874.4	1 958.7	3.4%	24.1%
Non-profit institutions	-	-	-	-	-	-	18.2	19.0	19.9	-	0.2%
Households	0.2	1.2	1.1	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	18.3	0.3	1.7	6.1	-30.7%	0.1%	7.5	7.8	8.1	10.0%	0.1%
Machinery and equipment	18.3	0.3	1.7	6.1	-30.7%	0.1%	7.5	7.8	8.1	10.0%	0.1%
Payments for financial assets	-	-	0.8	-	-	-	-	-	-	-	-
Total	6 661.3	6 360.5	7 487.4	7 452.6	3.8%	100.0%	7 510.8	7 683.9	8 035.4	2.5%	100.0%
Proportion of total programme expenditure to vote expenditure	11.5%	9.8%	11.9%	12.7%	-	-	12.1%	12.1%	12.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.2	1.2	1.1	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.2	1.2	1.1	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2 011.0	1 809.2	1 865.8	1 772.5	-4.1%	26.7%	1 789.9	1 872.6	1 956.7	3.4%	24.1%
South African Medical Research Council	854.6	855.2	779.5	760.1	-3.8%	11.6%	833.5	870.8	910.7	6.2%	11.0%
National Health Laboratory Service	855.6	643.5	772.5	706.4	-6.2%	10.7%	598.8	626.4	656.8	-2.4%	8.4%
Office of Health Standards Compliance	137.6	158.0	157.5	161.5	5.5%	2.2%	181.6	191.7	200.1	7.4%	2.4%
Council for Medical Schemes	6.5	6.2	6.3	6.5	-	0.1%	6.2	6.3	6.6	0.4%	0.1%
South African Health Products Regulatory Authority	156.6	146.3	150.0	137.9	-4.2%	2.1%	143.5	149.3	156.2	4.3%	1.9%
South African Medical Research Council: Social impact bond	-	-	-	-	-	-	26.3	28.0	26.3	-	0.3%
Social security funds											
Current	4.1	1.4	1.5	1.7	-24.7%	-	1.8	1.9	2.0	4.5%	-
Mines and Works Compensation Fund	4.1	1.4	1.5	1.7	-24.7%	-	1.8	1.9	2.0	4.5%	-
Non-profit institutions											
Current	-	-	-	-	-	-	18.2	19.0	19.9	-	0.2%
Health Systems Research	-	-	-	-	-	-	18.2	19.0	19.9	-	0.2%
Provinces and municipalities											
Provincial revenue funds											
Current	4 309.3	4 297.7	5 449.1	5 479.0	8.3%	69.9%	5 517.1	5 597.7	5 855.3	2.2%	73.2%
Human resources and training grant	4 309.3	4 297.7	5 449.1	5 479.0	8.3%	69.9%	5 517.1	5 597.7	5 855.3	2.2%	73.2%

Personnel information

Table 18.17 Health System Governance and Human Resources personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27				2023/24 - 2026/27		
	172	-	159	106.7	0.7	157	107.6	0.7	161	111.0	0.7	165	117.0	0.7	167	122.3	0.7	1.9%	100.0%
1 – 6	92	-	71	24.6	0.3	71	25.7	0.4	71	25.7	0.4	71	25.7	0.4	69	25.5	0.4	-0.9%	43.4%
7 – 10	48	-	50	34.0	0.7	50	34.9	0.7	51	35.6	0.7	51	35.6	0.7	51	35.6	0.7	0.7%	31.2%
11 – 12	15	-	17	18.5	1.1	15	17.0	1.1	18	19.8	1.1	18	19.8	1.1	18	19.8	1.1	4.9%	10.6%
13 – 16	17	-	21	29.6	1.4	21	30.0	1.4	21	30.0	1.4	25	36.0	1.4	29	41.5	1.4	10.9%	14.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Council for Medical Schemes

Selected performance indicators

Table 18.18 Council for Medical Schemes performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of broker and broker organisation applications accredited within 30 working days per quarter on receipt of complete information per year	Regulation	Priority 3: Education, skills and health	84.8% (3 861/ 4 554)	92.6% (5 487/ 5 928)	86.5% (4 585/ 5 301)	80%	80%	80%	80%
Percentage of interim rule amendments processed within 14 working days of receipt of all information per year	Regulation		96.8% (91/ 94)	97.5% (117/ 120)	82.2% (46/ 56)	80%	80%	80%	80%
Percentage of annual rule amendments processed before 31 December per year	Regulation		100% (74)	100% (92)	97.1% (67/ 69)	90%	90%	90%	90%
Percentage of governance interventions implemented per year	Regulation		100% (93)	100% (31)	100% (18)	70%	70%	70%	70%
Number of research and support projects published in support of the national health policy per year	Policy, research and monitoring		12	12	17	17	17	17	17

Entity overview

The Council for Medical Schemes was established in terms of the Medical Schemes Act (1998) to oversee the medical schemes industry and regulate it by controlling and coordinating its functions. As part of this, the council also serves the needs of medical scheme members by protecting and informing the public about their rights, handling complaints, ensuring industry compliance with the act, improving management and governance, and advising the Minister of Health on regulatory matters as they pertain to medical schemes.

Over the MTEF period, the council will continue to ensure sound regulation of the medical schemes industry and support the department in its efforts to achieve universal health coverage. The council aims to achieve this partly by completing its review of prescribed minimum benefits and consolidating options and medical schemes to mitigate against risk pool fragmentation.

Total expenditure is expected to increase at an average annual rate of 5 per cent, from R203.6 million in 2023/24 to R236 million in 2026/27. The council expects to generate 94.2 per cent (R655.8 million) of its revenue over the medium term through the collection of levies from medical schemes and derive 2.8 per cent (R19.1 million) through transfers from the department.

Programmes/Objectives/Activities**Table 18.19 Council for Medical Schemes expenditure trends and estimates by programme/objective/activity¹**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	120.5	106.6	103.1	115.8	-1.3%	61.2%	117.0	120.0	123.2	2.1%	54.1%
Accreditation	7.7	-	-	-	-100.0%	1.0%	-	-	-	-	-
Benefit management	5.4	-	-	-	-100.0%	0.7%	-	-	-	-	-
Complaints adjudication	8.7	-	-	-	-100.0%	1.1%	-	-	-	-	-
Compliance and investigation	11.8	-	-	-	-100.0%	1.5%	-	-	-	-	-
Financial supervision	11.6	-	-	-	-100.0%	1.5%	-	-	-	-	-
Research and monitoring	6.2	-	-	-	-100.0%	0.8%	-	-	-	-	-
Stakeholder relations	8.6	-	-	-	-100.0%	1.1%	-	-	-	-	-
Strategy office	9.9	-	-	-	-100.0%	1.3%	-	-	-	-	-
Strategy, performance and risk	-	2.0	2.1	2.7	-	0.9%	4.1	4.2	4.4	17.3%	1.7%
Regulation	-	33.0	37.0	43.3	-	15.7%	48.4	51.7	54.6	8.0%	22.4%
Policy, research and monitoring	-	6.7	8.4	12.9	-	3.8%	16.7	18.0	19.4	14.6%	7.6%
Member protection	-	16.3	22.0	28.8	-	9.2%	30.2	32.1	34.4	6.1%	14.2%
Total	190.3	164.6	172.5	203.6	2.3%	100.0%	216.3	226.0	236.0	5.0%	100.0%

1. The entity's new programme structure commenced in 2022/23. 2021/22 has been back corrected, but 2020/21 is still shown in old structure

Statements of financial performance, cash flow and financial position**Table 18.20 Council for Medical Schemes statements of financial performance, cash flow and financial position**

Statement of financial performance

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	178.9	182.5	194.6	199.6	3.7%	96.7%	224.7	222.3	232.1	5.2%	97.2%
Sale of goods and services other than capital assets	175.6	179.3	188.4	196.1	3.7%	94.6%	209.1	218.5	228.2	5.2%	94.2%
Other non-tax revenue	3.2	3.2	6.2	3.5	2.5%	2.1%	15.5	3.8	4.0	4.7%	2.9%
Transfers received	6.7	6.2	6.5	6.5	-0.6%	3.3%	6.2	6.3	6.6	0.4%	2.8%
Total revenue	185.5	188.8	201.1	206.1	3.6%	100.0%	230.8	228.7	238.8	5.0%	100.0%
Expenses											
Current expenses	190.3	164.6	172.5	203.6	2.3%	100.0%	216.3	226.0	236.0	5.0%	100.0%
Compensation of employees	113.2	106.3	117.2	136.5	6.4%	64.8%	152.6	162.6	174.0	8.4%	70.8%
Goods and services	73.9	55.4	52.9	67.1	-3.1%	34.0%	63.7	63.5	62.0	-2.6%	29.2%
Depreciation	3.2	2.9	2.4	-	-100.0%	1.2%	-	-	-	-	-
Total expenses	190.3	164.6	172.5	203.6	2.3%	100.0%	216.3	226.0	236.0	5.0%	100.0%
Surplus/(Deficit)	(4.8)	24.1	28.6	2.5	-180.5%		14.5	2.6	2.8	3.8%	

Cash flow statement

Cash flow from operating activities	5.0	14.5	35.1	2.5	-20.5%	100.0%	0.4	0.6	0.3	-48.2%	100.0%
Receipts											
Non-tax receipts	176.4	189.8	193.6	199.6	4.2%	96.5%	212.8	222.3	232.1	5.2%	97.1%
Sales of goods and services other than capital assets	174.8	187.5	188.1	196.1	3.9%	94.8%	209.1	218.5	228.2	5.2%	95.5%
Other sales	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other tax receipts	1.6	2.4	5.6	3.5	28.6%	1.6%	3.6	3.8	4.0	4.7%	1.7%
Transfers received	6.7	6.2	6.5	6.5	-0.6%	3.3%	6.2	6.3	6.6	0.4%	2.9%
Financial transactions in assets and liabilities	1.6	-	-	-	-100.0%	0.2%	-	-	-	-	-
Total receipts	184.7	196.1	200.1	206.1	3.7%	100.0%	218.9	228.7	238.8	5.0%	100.0%
Payment											
Current payments	179.7	181.5	165.0	203.6	4.3%	100.0%	218.5	228.0	238.4	5.4%	100.0%
Compensation of employees	109.4	116.4	112.1	136.5	7.7%	65.0%	153.0	163.5	174.7	8.6%	70.5%
Goods and services	70.3	65.1	52.9	67.1	-1.5%	35.0%	65.5	64.6	63.7	-1.7%	29.5%
Total payments	179.7	181.5	165.0	203.6	4.3%	100.0%	218.5	228.0	238.4	5.4%	100.0%

Table 18.20 Council for Medical Schemes statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Net cash flow from investing activities	(4.7)	(1.6)	(1.5)	(2.5)	-19.2%	100.0%	(1.1)	(1.1)	(1.2)	-21.8%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(0.8)	(0.8)	(1.3)	(2.5)	47.4%	63.9%	(1.1)	(1.1)	(1.2)	-21.8%	100.0%	
Acquisition of software and other intangible assets	(0.1)	(0.6)	-	-	-100.0%	10.7%	-	-	-	-	-	
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.0	0.0	-	-	-0.7%	-	-	-	-	-	
Other flows from investing activities	(3.8)	(0.1)	(0.2)	-	-100.0%	26.1%	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	0.2	12.9	33.6	0.0	-100.0%	6.9%	(0.7)	(0.5)	(0.8)	02 890.8%	100.0%	
Statement of financial position												
Carrying value of assets of which:	12.4	10.9	9.8	12.3	-0.4%	24.2%	13.3	14.5	15.7	8.6%	18.6%	
Acquisition of assets	(0.8)	(0.8)	(1.3)	(2.5)	47.4%	100.0%	(1.1)	(1.1)	(1.2)	-21.8%	100.0%	
Investments	3.8	4.0	4.2	4.2	3.0%	8.4%	4.2	4.2	4.2	-	5.6%	
Receivables and prepayments	11.9	4.2	6.6	5.1	-24.7%	15.8%	5.1	5.1	5.1	-	6.8%	
Cash and cash equivalents	5.2	18.1	51.7	51.7	115.7%	51.5%	51.7	51.7	51.7	-	69.0%	
Total assets	33.3	37.2	72.3	73.3	30.0%	100.0%	74.4	75.5	76.7	1.5%	100.0%	
Accumulated surplus/(deficit)	(21.9)	2.3	30.8	33.3	-215.0%	7.1%	34.4	35.5	36.7	3.3%	46.7%	
Capital reserve fund	2.1	2.1	2.1	2.1	-	4.4%	2.1	2.1	2.1	-	2.8%	
Trade and other payables	46.1	26.7	29.8	32.8	-10.8%	74.0%	32.8	32.8	32.8	-	43.8%	
Provisions	7.0	6.2	9.6	5.1	-10.2%	14.5%	5.1	3.4	3.4	-12.4%	5.7%	
Derivatives financial instruments	-	-	-	-	-	-	-	1.7	1.7	-	1.1%	
Total equity and liabilities	33.3	37.2	72.3	73.3	30.0%	100.0%	74.4	75.5	76.7	1.5%	100.0%	

Personnel information

Table 18.21 Council for Medical Schemes personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23		2023/24		2024/25		2025/26		2026/27									
Salary level		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
	132	153	133	117.2	0.9	140	136.5	1.0	137	152.6	1.1	137	162.6	1.2	131	174.0	1.3	-2.2%	100.0%
1 – 6	13	15	14	4.9	0.4	15	8.2	0.5	14	7.8	0.6	14	8.0	0.6	5	8.4	1.7	-30.7%	8.7%
7 – 10	45	51	45	24.9	0.6	50	33.4	0.7	49	37.8	0.8	49	40.5	0.8	51	43.3	0.8	0.7%	36.5%
11 – 12	30	36	30	26.9	0.9	30	33.3	1.1	30	37.7	1.3	30	40.3	1.3	30	43.1	1.4	-	22.0%
13 – 16	38	45	39	49.4	1.3	39	49.8	1.3	39	55.9	1.4	39	59.4	1.5	40	63.9	1.6	0.8%	28.8%
17 – 22	6	6	5	11.0	2.2	6	11.9	2.0	5	13.4	2.7	5	14.4	2.9	5	15.4	3.1	-5.9%	3.9%

1. Rand million.

Mines and Works Compensation Fund

Selected performance indicators

Table 18.22 Mines and Works Compensation Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of controlled mines and works inspected per year	Administration	Priority 3: Education, skills and health	41	139	121	70	80	85	85

Table 18.22 Mines and Works Compensation Fund performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of levies (funds) received from controlled mines and works liable for the payment of levies per year	Administration	Priority 3: Education, skills and health	– ¹	– ¹	– ¹	– ¹	80%	85%	85%
Number of certifications finalised on the mineworkers compensation system per year	Compensation of ex-miners		13 084	5 969	10 212	9 962	10 000	9 000	8 000
Number of benefit payments made by the Compensation Commissioner for Occupational Diseases in Mines and Works per year	Compensation of ex-miners		4 212	4 678	5 776	3 930	5 000	5 000	4 000
Number of claims finalised by the Compensation Commissioner for Occupational Diseases in Mines and Works per year	Compensation of ex-miners		5 354	6 155	6 693	3 353	6 000	6 000	5 000

1. The indicator is expected to take effect from 1 April 2024. As such, there is no historical data available.

Entity overview

The Mines and Works Compensation Fund was established in terms of the Occupational Diseases in Mines and Works Act (1973) and was listed as a schedule 3A public entity effective from 2023/24. The fund collects levies from controlled mines and works; compensates workers, former workers and the dependants of deceased workers in controlled mines and works who have developed occupational diseases in their cardiorespiratory organs; and reimburses workers for any loss of earnings while being treated for TB. The fund is administered and controlled by the department's *Compensation Commissioner for Occupational Diseases* subprogramme.

The fund will focus on increasing the number of benefit payments made from 3 930 in 2023/24 to 5 000 in 2024/25, as well as increasing claims finalised by the compensation commissioner from 3 353 in 2023/24 to 5 000 in 2026/27. These activities will be funded through revenue generated by levies and interest received from investments in the compensation for ex-miners programme, which accounts for 99.9 per cent of overall expenditure. Expenditure for programme is set to increase at an average annual rate of 7.5 per cent, from R383.8 million to R476.2 million over the same period.

The fund expects to derive 77.9 per cent (R1.4 billion) of its revenue over the medium term through interest on investments and 22 per cent (R405.4 million) through the levies it receives from controlled mines and works. Revenue is expected to increase at an average annual rate of 1.2 per cent, from R582.5 million in 2023/24 to R604.6 million in 2026/27.

Programmes/Objectives/Activities

Table 18.23 Mines and Works Compensation Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	290.3	–	–	–	-100.0%	15.7%	–	–	–	–	–
Compensation of pensioners	0.8	0.5	0.4	0.3	-29.3%	0.1%	0.2	0.2	0.2	-19.7%	0.1%
Compensation of ex-miners	169.8	270.7	283.6	383.8	31.2%	84.1%	402.1	431.6	476.2	7.5%	99.9%
Total	461.0	271.2	284.0	384.1	-5.9%	100.0%	402.3	431.8	476.3	7.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 18.24 Mines and Works Compensation Fund statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
Audited outcome			2023/24		2020/21 - 2023/24				2023/24 - 2026/27	2026/27	
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27	
Revenue											
Tax revenue	107.0	131.0	121.0	122.5	4.6%	24.1%	128.6	135.0	141.8	5.0%	22.0%
Non-tax revenue	212.5	294.1	956.7	459.7	29.3%	75.8%	481.5	461.1	462.6	0.2%	77.9%
Other non-tax revenue	212.5	294.1	956.7	459.7	29.3%	75.8%	481.5	461.1	462.6	0.2%	77.9%
Transfers received	0.8	0.5	0.4	0.3	-29.6%	0.1%	0.2	0.2	0.1	-20.0%	-
Total revenue	320.3	425.6	1 078.1	582.5	22.1%	100.0%	610.3	596.3	604.6	1.2%	100.0%
Expenses											
Current expenses	460.2	270.7	283.6	383.8	-5.9%	99.9%	402.1	431.6	476.2	7.5%	99.9%
Goods and services	174.8	8.4	0.9	128.8	-9.7%	18.7%	135.0	141.5	148.3	4.8%	32.7%
Interest, dividends and rent on land	285.3	262.3	282.7	255.0	-3.7%	81.1%	267.1	290.2	327.8	8.7%	67.2%
Transfers and subsidies	0.8	0.5	0.4	0.3	-29.6%	0.1%	0.2	0.2	0.1	-20.0%	0.1%
Total expenses	461.0	271.2	284.0	384.1	-5.9%	100.0%	402.3	431.8	476.3	7.4%	100.0%
Surplus/(Deficit)	(140.6)	154.4	794.1	198.4	-212.2%		208.0	164.5	128.3	-13.5%	
Cash flow statement											
Cash flow from operating activities	234.6	153.6	245.4	398.2	19.3%	100.0%	416.2	392.9	391.2	-0.6%	100.0%
Receipts											
Tax receipts	95.9	127.7	150.0	122.1	8.4%	30.3%	127.2	133.5	140.2	4.7%	22.0%
Non-tax receipts	317.1	169.7	293.4	455.9	12.9%	69.7%	477.6	457.2	458.8	0.2%	78.0%
Other tax receipts	317.1	169.7	293.4	455.9	12.9%	69.7%	477.6	457.2	458.8	0.2%	78.0%
Total receipts	413.0	297.4	443.4	578.0	11.9%	100.0%	604.8	590.8	599.0	1.2%	100.0%
Payment											
Current payments	7.8	6.1	5.1	6.8	-4.3%	3.7%	7.1	7.3	7.7	4.1%	3.7%
Goods and services	5.0	2.9	0.9	2.5	-20.7%	1.7%	2.5	2.5	2.7	2.5%	1.3%
Interest and rent on land	2.8	3.2	4.2	4.4	15.6%	2.1%	4.6	4.8	5.0	5.0%	2.4%
Transfers and subsidies	170.6	137.7	193.0	173.0	0.5%	96.3%	181.5	190.6	200.0	5.0%	96.3%
Total payments	178.4	143.8	198.0	179.8	0.3%	100.0%	188.6	197.9	207.8	4.9%	100.0%
Net cash flow from investing activities	(193.7)	(164.0)	(284.7)	(255.9)	9.7%	100.0%	(477.6)	(457.2)	(458.8)	21.5%	100.0%
Other flows from investing activities	(193.7)	(164.0)	(284.7)	(255.9)	9.7%	100.0%	(477.6)	(457.2)	(458.8)	21.5%	100.0%
Net cash flow from financing activities	4.1	1.4	1.5	1.7	-24.7%	100.0%	1.6	1.7	1.8	0.9%	100.0%
Deferred income	4.1	1.4	1.5	1.7	-24.7%	100.0%	1.6	1.7	1.8	0.9%	100.0%
Net increase/(decrease) in cash and cash equivalents	45.0	(9.0)	(37.7)	144.1	47.4%	7.7%	(59.8)	(62.7)	(65.8)	-177.0%	100.0%
Statement of financial position											
Investments	4 852.5	5 048.7	5 363.6	5 619.4	5.0%	97.6%	6 097.0	6 554.3	7 013.0	7.7%	97.8%
Receivables and prepayments	14.5	17.0	28.3	28.6	25.4%	0.4%	30.1	31.6	33.2	5.0%	0.5%
Cash and cash equivalents	98.6	89.6	51.9	195.9	25.7%	2.0%	136.1	73.4	7.7	-66.1%	1.7%
Total assets	4 965.7	5 155.3	5 443.7	5 844.0	5.6%	100.0%	6 263.2	6 659.3	7 053.8	6.5%	100.0%
Accumulated surplus/(deficit)	1 450.8	1 608.3	2 402.3	2 600.8	21.5%	37.3%	2 808.7	2 973.3	3 101.5	6.0%	44.5%
Trade and other payables	118.4	116.0	93.2	99.0	-5.8%	2.0%	105.0	111.3	118.0	6.0%	1.7%
Provisions	3 396.5	3 431.0	2 948.2	3 144.2	-2.5%	60.7%	3 349.5	3 574.7	3 834.3	6.8%	53.8%
Total equity and liabilities	4 965.7	5 155.3	5 443.7	5 844.0	5.6%	100.0%	6 263.2	6 659.3	7 053.8	6.5%	100.0%

National Health Laboratory Service

Table 18.25 National Health Laboratory Service performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of outbreaks responded to per year within 24 hours of notification	Surveillance of communicable diseases	Priority 3: Education, skills and health	100%	100%	100%	100%	100%	100%	100%
			(1 193)	(126)	(638)				
Percentage of occupational and environmental health laboratory tests conducted within the predefined turnaround time per year	Occupational health		97%	98%	90%	90%	90%	90%	90%
			(14 491/14 959)	(2 839/2 906)	(3 999/4 046)				

Table 18.25 National Health Laboratory Service performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of CD4 tests performed within 40 hours per year per year	Laboratory tests	Priority 3: Education, skills and health	95% (2 122 442/ 2 324 176)	93% (2 118 943/ 2 268 494)	93% (2 060 230/ 2 227 315)	95%	95%	95%	95%
Percentage of HIV viral load tests performed within 96 hours per year	Laboratory tests		80% (4 692 425/ 5 838 922)	93% (5 707 235/ /6 125 024)	95% (6 213 893/ 6 557 966)	94%	95%	95%	95%
Percentage of TB GeneXpert tests performed within 40 hours per year	Laboratory tests		95% (1 451 824/ 1 535 865)	94% (2 031 792/ 2 155 430)	91% (2 283 562/ 2 513 781)	94%	95%	95%	95%
Percentage of HIV polymerase chain reaction tests performed within 96 hours per year	Laboratory tests		83% (561 792/ 673 596)	90% (631 796/ 703 346)	93% (615 195/ 664 912)	92%	94%	94%	95%
Percentage of cervical smear tests performed within 5 weeks per year	Laboratory tests		95% (622 123/ 654 225)	97% (732 283/ 755 252)	88% (813 065/ 918 988)	95%	95%	95%	95%
Total number of national central laboratories accredited by the South African national accreditation system	Research		53	52	53	53	53	53	53
Percentage of laboratories achieving proficiency testing scheme performance standards of 80% per year	Research		99% (247/ 249)	99% (250/ 252)	99% (250/ 252)	94%	96%	98%	98%
Number of articles published in peer-reviewed journals per year	Research		620	688	664	680	700	720	730
Percentage of blood-alcohol level tests completed within 90 days per year	Forensic chemistry laboratories		-1	-1	34% (20 597/ 61 514)	75%	80%	85%	90%
Percentage of perishable food sample tests completed within 30 days per year	Forensic chemistry laboratories		-1	-1	72% (176/ 244)	75%	80%	85%	90%
Percentage of non-perishable food sample tests completed within 60 days per year	Forensic chemistry laboratories	-1	-1	40% (1 010/ 2 517)	75%	80%	85%	90%	

1. No historical data available.

Entity overview

The National Health Laboratory Service was established in terms of the National Health Laboratory Service Act (2000) and provides pathology services for the majority of the South African population through its 233 laboratories across the country. From 2022/23, it assumed responsibility for forensic chemistry laboratory services from the department. The entity also houses the National Institute for Communicable Diseases and the National Institute for Occupational Health.

The entity will continue to play a critical role in the diagnosis of HIV and TB over the MTEF period. To ensure early detection in cervical cancer, in addition to cervical smear testing, the entity plans to implement human papillomavirus testing in 2024/25. Funding for these activities will be made available through the laboratory tests programme, which has an allocation of R33.4 billion over the medium term, constituting 76.6 per cent of total expenditure. The entity will continue to conduct surveillance of communicable diseases through the National Institute for Communicable Diseases, provide specialised diagnostic services and outbreak responses when needed, conduct research into public health, and build capacity through targeted training to produce a

fit-for-purpose and responsive workforce in the surveillance of communicable diseases. An estimated R1.3 billion is allocated over the MTEF period to carry out these functions.

Total expenditure is expected to increase at an average annual rate of 4.9 per cent, from R13.4 billion in 2023/24 to R15.5 billion in 2026/27. To address backlogs and increase the processing capacity of laboratories through additional space, analytic instruments and human resources, spending on forensic chemistry laboratories is expected to account for 2 per cent (R875.3 million) of the entity's total budget over the period ahead.

The service expects to derive 92.1 per cent (R40.7 billion) of its revenue over the MTEF period through the fees it charges for laboratory tests and 4.5 per cent (R1.9 billion) through transfers from the department. Transfers from the department have been reduced by R159 million in 2024/25, R165.5 million in 2025/26 and R171.3 million in 2026/27, partly because of the entity's large accumulated surpluses.

Programmes/Objectives/Activities

Table 18.26 National Health Laboratory Service expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Administration	886.6	2 834.0	352.9	2 006.8	31.3%	12.1%	1 985.5	2 211.3	2 372.7	5.7%	15.1%
Surveillance of communicable diseases	418.2	401.5	424.5	483.8	5.0%	3.7%	452.3	443.5	426.0	-4.2%	3.2%
Occupational health	139.7	135.8	142.7	174.7	7.7%	1.3%	202.0	197.8	189.7	2.8%	1.3%
Laboratory tests	10 015.4	9 010.6	7 957.6	10 158.2	0.5%	78.9%	10 319.2	11 129.3	11 979.1	5.6%	76.6%
Research	227.5	381.6	353.8	377.9	18.4%	2.9%	198.0	214.8	233.9	-14.8%	1.8%
Forensic chemistry laboratories	–	–	273.9	240.4	–	1.2%	256.6	295.0	323.7	10.4%	2.0%
Total	11 687.5	12 763.4	9 505.3	13 441.8	4.8%	100.0%	13 413.5	14 491.8	15 525.1	4.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 18.27 National Health Laboratory Service statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Revenue											
Non-tax revenue	10 994.0	12 199.8	11 966.9	12 776.7	5.1%	94.3%	13 371.1	14 042.3	14 885.0	5.2%	95.5%
Sale of goods and services other than capital assets	9 778.6	11 597.6	11 070.2	12 474.7	8.5%	88.2%	12 848.4	13 495.1	14 312.5	4.7%	92.1%
Other non-tax revenue	1 215.4	602.2	896.7	302.0	-37.1%	6.1%	522.7	547.2	572.5	23.8%	3.3%
Transfers received	758.9	640.1	772.5	706.4	-2.4%	5.7%	598.8	626.4	656.8	-2.4%	4.5%
Total revenue	11 752.9	12 839.8	12 739.4	13 483.1	4.7%	100.0%	13 969.9	14 668.6	15 541.8	4.9%	100.0%
Expenses											
Current expenses	11 687.5	12 763.4	9 505.3	13 441.8	4.8%	100.0%	13 413.5	14 491.8	15 525.1	4.9%	100.0%
Compensation of employees	4 202.4	4 783.6	4 559.6	5 929.9	12.2%	41.4%	6 355.2	7 086.2	7 785.7	9.5%	47.6%
Goods and services	7 280.7	7 559.7	4 662.9	7 222.0	-0.3%	56.1%	6 694.9	6 989.0	7 310.0	0.4%	49.7%
Depreciation	200.8	411.6	282.8	277.1	11.3%	2.5%	350.0	402.5	414.6	14.4%	2.5%
Interest, dividends and rent on land	3.6	8.5	–	12.8	52.2%	–	13.4	14.1	14.8	5.0%	0.1%
Total expenses	11 687.5	12 763.4	9 505.3	13 441.8	4.8%	100.0%	13 413.5	14 491.8	15 525.1	4.9%	100.0%
Surplus/(Deficit)	65.4	76.4	3 234.1	41.3	-14.2%		556.4	176.9	16.7	-26.1%	
Cash flow statement											
Cash flow from operating activities	(738.1)	875.1	1 747.1	(304.2)	-25.6%	100.0%	2 769.7	3 434.7	(334.8)	3.3%	100.0%
Receipts											
Non-tax receipts	10 421.3	12 001.0	10 648.2	12 061.1	5.0%	94.0%	12 897.7	13 805.2	11 007.6	-3.0%	95.0%
Sales of goods and services other than capital assets	10 255.5	11 802.1	10 265.4	11 850.9	4.9%	91.9%	12 648.2	13 544.0	10 734.4	-3.2%	93.1%
Other tax receipts	165.8	198.9	382.8	210.1	8.2%	2.0%	249.5	261.2	273.3	9.2%	1.9%
Transfers received	758.9	640.1	772.5	706.4	-2.4%	6.0%	598.8	626.4	656.8	-2.4%	5.0%
Total receipts	11 180.2	12 641.0	11 420.7	12 767.5	4.5%	100.0%	13 496.5	14 431.5	11 664.4	-3.0%	100.0%

Table 18.27 National Health Laboratory Service statements of financial performance, cash flow and financial position (continued)

Cash flow statement		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million						2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Payment												
Current payments		11 918.3	11 766.0	9 673.6	13 071.6	3.1%	100.0%	10 726.8	10 996.8	11 999.3	-2.8%	100.0%
Compensation of employees		4 171.4	4 659.4	4 863.7	5 929.9	12.4%	42.6%	5 234.0	5 846.1	6 617.8	3.7%	50.6%
Goods and services		7 746.8	7 099.0	4 809.8	7 136.3	-2.7%	57.4%	5 488.2	5 146.8	5 377.3	-9.0%	49.3%
Interest and rent on land		0.0	7.5	0.1	5.4	598.1%	-	4.6	3.9	4.1	-8.8%	-
Total payments		11 918.3	11 766.0	9 673.6	13 071.6	3.1%	100.0%	10 726.8	10 996.8	11 999.3	-2.8%	100.0%
Net cash flow from investing activities		(388.7)	(319.1)	(91.1)	(740.0)	23.9%	100.0%	(560.0)	(560.0)	(560.0)	-8.9%	100.0%
Acquisition of property, plant, equipment and intangible assets		(386.0)	(318.9)	(89.3)	(720.0)	23.1%	98.7%	(550.0)	(555.0)	(550.0)	-8.6%	98.2%
Acquisition of software and other intangible assets		(2.6)	(0.1)	(1.7)	(20.0)	97.0%	1.3%	(10.0)	(5.0)	(10.0)	-20.6%	1.8%
Net cash flow from financing activities		(26.9)	(24.8)	-	(12.1)	-23.5%	-	-	-	-	-100.0%	-
Repayment of finance leases		(26.9)	(24.8)	-	(12.1)	-23.5%	-	-	-	-	-100.0%	-
Net increase/(decrease) in cash and cash equivalents		(1 153.7)	531.2	1 656.1	(1 056.2)	-2.9%	1.0%	2 209.7	2 874.7	(894.8)	-5.4%	100.0%
Statement of financial position												
Carrying value of assets of which:		1 458.7	1 484.2	1 454.9	1 629.9	3.8%	20.1%	2 456.7	2 854.2	3 239.7	25.7%	21.5%
Acquisition of assets		(386.0)	(318.9)	(89.3)	(720.0)	23.1%	100.0%	(550.0)	(555.0)	(550.0)	-8.6%	100.0%
Inventory		1 120.8	837.9	597.7	704.9	-14.3%	10.9%	584.5	611.9	640.1	-3.2%	6.1%
Loans		-	-	0.0	-	-	-	-	-	-	-	-
Receivables and prepayments		1 847.4	1 979.5	3 319.8	2 004.2	2.8%	29.0%	6 705.6	7 136.9	7 853.9	57.7%	45.4%
Cash and cash equivalents		2 952.1	3 483.3	5 139.4	1 527.1	-19.7%	39.9%	4 578.5	4 120.7	3 318.5	29.5%	27.0%
Taxation		-	0.1	5.4	-	-	-	-	-	-	-	-
Total assets		7 379.1	7 785.0	10 517.2	5 866.1	-7.4%	100.0%	14 325.2	14 723.7	15 052.2	36.9%	100.0%
Accumulated surplus/(deficit)		3 845.9	3 922.3	7 157.3	1 956.6	-20.2%	51.0%	10 674.3	10 931.2	11 029.8	78.0%	63.8%
Capital and reserves		654.9	654.9	654.9	654.9	-	8.7%	654.9	654.9	654.9	-	6.1%
Capital reserve fund		-	-	129.1	-	-	0.3%	-	-	-	-	-
Borrowings		-	-	0.0	-	-	-	-	-	-	-	-
Finance lease		18.8	-	-	-	-100.0%	0.1%	-	-	-	-	-
Deferred income		113.1	70.9	-	78.1	-11.6%	0.9%	152.0	159.2	166.5	28.7%	1.1%
Trade and other payables		1 144.7	1 474.2	1 219.5	1 156.5	0.3%	16.4%	1 576.1	1 651.3	1 812.7	16.2%	13.5%
Taxation		2.5	1.3	2.0	-	-100.0%	-	-	-	-	-	-
Provisions		1 556.6	1 619.6	1 354.3	1 962.0	8.0%	22.1%	1 267.9	1 327.2	1 388.3	-10.9%	15.1%
Derivatives financial instruments		42.4	41.7	-	58.1	11.0%	0.5%	-	-	-	-100.0%	0.2%
Total equity and liabilities		7 379.1	7 785.0	10 517.2	5 866.1	-7.4%	100.0%	14 325.2	14 723.7	15 052.2	36.9%	100.0%

Personnel information

Table 18.28 National Health Laboratory Service personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
National Health Laboratory Service		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	8 733	8 765	8 759	4 559.6	0.5	8 801	5 929.9	0.7	8 800	6 355.2	0.7	8 800	7 086.2	0.8	8 800	7 785.7	0.9	-0.0%	100.0%
1 - 6	1 334	1 351	1 353	223.9	0.2	1 353	246.2	0.2	1 353	265.9	0.2	1 353	295.9	0.2	1 353	324.9	0.2	-	15.4%
7 - 10	5 945	5 956	5 952	2 473.4	0.4	5 950	3 237.7	0.5	5 949	3 488.1	0.6	5 949	3 877.0	0.7	5 949	4 257.8	0.7	-0.0%	67.6%
11 - 12	832	836	832	750.7	0.9	836	1 007.2	1.2	836	1 087.7	1.3	836	1 210.3	1.4	836	1 329.2	1.6	-	9.5%
13 - 16	537	537	537	889.3	1.7	537	1 009.6	1.9	537	1 047.0	1.9	537	1 182.9	2.2	537	1 299.7	2.4	-	6.1%
17 - 22	85	85	85	222.3	2.6	125	429.1	3.4	125	466.5	3.7	125	520.1	4.2	125	574.1	4.6	-	1.4%

1. Rand million.

Office of Health Standards Compliance

Selected performance indicators

Table 18.29 Office of Health Standards Compliance performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of public sector health establishments inspected for compliance with norms and standards per year	Compliance inspectorate	Priority 3: Education, skills and health	10.1% (387/ 3 816)	14.5% (544/ 3 741)	20.8% (781/ 3 741)	18.4%	18.4%	18.4%	18.4%
Percentage of private sector health establishments inspected for compliance with norms and standards per year	Compliance inspectorate		– ¹	– ¹	11.8% (51/ 431)	19%	21%	21%	21%
Percentage of low-risk complaints resolved within 25 working days of being lodged with the call centre per year	Complaints management and Ombuds		91.8% (2 108/ 2 296)	83.1% (2 756/ 3 317)	93.4% (2 472/ 2 647)	85%	90%	90%	90%
Percentage of user complaints resolved through assessment within 30 working days of receipt of a response from the complainant and/or health establishment per year	Complaints management and Ombuds		2.6% (5/ 203)	26.7% (39/ 146)	60.8% (42/ 69)	70%	75%	75%	75%
Number of recommendation reports for improvement in the health care sector made to relevant authorities per year	Health standards design, analysis and support		3	3	3	3	3	3	3
Percentage of health establishments issued with a certificate of compliance within 15 days from the date of the final inspection report and a recommendation by an inspector per year	Certification and enforcement		100% (33)	85.2% (161/ 189)	100% (251)	100%	100%	100%	100%
Percentage of health establishments against which enforcement action has been initiated within 10 days of the date of the final inspection report and a recommendation by an inspector per year	Certification and enforcement		– ¹	0 (23)	100% (100)	100%	100%	100%	100%

1. No historical data available.

Entity overview

The Office of Health Standards and Compliance was established in terms of the National Health Amendment Act (2013), which mandates it to monitor and enforce the compliance of health establishments with the norms and standards prescribed by the Minister of Health in relation to the health system, and ensure the

consideration, investigation and settlement of complaints relating to noncompliance with prescribed norms and standards in a procedurally fair manner.

Over the medium term, the office will continue to monitor the delivery of health care services in an effort to improve the quality and safety of health care at public and private health facilities. As such, the office expects to increase the percentage of private health establishments it inspects and certifies for compliance with established norms and standards, from 19 per cent in 2023/24 to 21 per cent over the medium term. To bolster the necessary support for the health ombud's work on investigations and handling complaints, the entity is allocated an additional R30 million over the MTEF period to retain about 10 temporary employees. This is set to drive an increase in expenditure in the complaints management and office of the ombud programme at an average annual rate of 18.7 per cent, from R21.4 million in 2023/24 to R35.8 million in 2026/27.

Total expenditure is expected to increase at an average annual rate of 7.4 per cent, from R161.5 million in 2023/24 to R200.1 million in 2026/27. The office derives its revenue entirely through transfers from the department.

Programmes/Objectives/Activities

Table 18.30 Office of Health Standards Compliance expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	61.8	65.4	72.3	68.2	3.3%	42.8%	69.9	76.4	79.9	5.4%	40.1%
Compliance inspectorate	41.0	50.9	75.9	57.7	12.1%	35.3%	61.8	63.5	66.4	4.8%	34.0%
Complaints management and office of the ombud	18.8	19.8	23.4	21.4	4.3%	13.3%	33.5	34.6	35.8	18.7%	16.9%
Health standards design, analysis and support	9.2	10.7	13.2	11.5	7.7%	7.1%	13.5	14.2	14.8	8.8%	7.3%
Certification and Enforcement	2.2	2.3	2.5	2.8	7.5%	1.6%	2.9	3.0	3.2	4.6%	1.6%
Total	133.1	149.0	187.2	161.5	6.7%	100.0%	181.6	191.7	200.1	7.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 18.31 Office of Health Standards Compliance statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1.5	2.1	3.3	-	-100.0%	1.1%	-	-	-	-	-
Other non-tax revenue	1.5	2.1	3.3	-	-100.0%	1.1%	-	-	-	-	-
Transfers received	137.6	158.0	157.5	161.5	5.5%	98.9%	181.6	191.7	200.1	7.4%	100.0%
Total revenue	139.2	160.1	160.8	161.5	5.1%	100.0%	181.6	191.7	200.1	7.4%	100.0%
Expenses											
Current expenses	133.1	149.0	187.2	161.5	6.7%	100.0%	181.6	191.7	200.1	7.4%	100.0%
Compensation of employees	89.8	100.3	126.1	108.7	6.6%	67.3%	124.6	130.7	136.8	8.0%	68.1%
Goods and services	36.2	41.9	54.3	52.9	13.4%	29.3%	57.0	61.1	63.3	6.2%	31.9%
Depreciation	7.1	6.9	6.8	-	-100.0%	3.4%	-	-	-	-	-
Total expenses	133.1	149.0	187.2	161.5	6.7%	100.0%	181.6	191.7	200.1	7.4%	100.0%
Surplus/(Deficit)	6.1	11.0	(26.4)	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	10.9	17.0	(14.4)	0.0	-96.6%	100.0%	7.5	16.0	5.4	2 253.1%	100.0%
Receipts											
Non-tax receipts	1.5	2.0	3.3	-	-100.0%	1.1%	-	-	-	-	-
Sales of goods and services other than capital assets	-	-	0.0	-	-	-	-	-	-	-	-
Other tax receipts	1.5	2.0	3.3	-	-100.0%	1.1%	-	-	-	-	-
Transfers received	137.6	158.0	157.5	161.5	5.5%	98.9%	181.6	191.7	200.1	7.4%	100.0%
Financial transactions in assets and liabilities	-	0.0	-	-	-	-	-	-	-	-	-
Total receipts	139.2	160.1	160.8	161.5	5.1%	100.0%	181.6	191.7	200.1	7.4%	100.0%

Table 18.31 Office of Health Standards Compliance statements of financial performance, cash flow and financial position (continued)

Cash flow statement											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Payment											
Current payments	128.3	143.1	175.2	161.5	8.0%	100.0%	174.1	175.8	194.7	6.4%	100.0%
Compensation of employees	89.8	100.3	126.1	108.9	6.6%	69.9%	123.9	124.2	141.0	9.0%	70.4%
Goods and services	38.5	42.8	49.1	52.7	11.0%	30.1%	50.3	51.6	53.7	0.6%	29.6%
Total payments	128.3	143.1	175.2	161.5	8.0%	100.0%	174.1	175.8	194.7	6.4%	100.0%
Net cash flow from investing activities	(2.6)	(3.5)	(4.5)	-	-100.0%	-	(4.6)	(7.8)	(8.2)	-	-
Acquisition of property, plant, equipment and intangible assets	(0.6)	(1.7)	(2.5)	-	-100.0%	-	(0.8)	(0.9)	(1.1)	-	-
Acquisition of software and other intangible assets	(2.0)	(1.8)	(2.0)	-	-100.0%	-	(3.8)	(6.8)	(7.2)	-	-
Net increase/(decrease) in cash and cash equivalents	8.3	13.5	(18.9)	0.0	-96.3%	1.3%	2.9	8.2	(2.9)	-2 005.0%	100.0%
Statement of financial position											
Carrying value of assets	15.6	12.2	10.8	32.7	28.1%	22.5%	32.7	34.2	35.7	3.0%	33.1%
of which:											
Acquisition of assets	(0.6)	(1.7)	(2.5)	-	-100.0%	-	(0.8)	(0.9)	(1.1)	-	-
Receivables and prepayments	1.1	1.5	2.6	4.7	60.6%	3.2%	4.7	5.0	5.2	3.0%	4.8%
Cash and cash equivalents	51.0	64.5	45.7	61.3	6.3%	74.3%	61.3	64.0	67.0	3.0%	62.1%
Total assets	67.7	78.1	59.1	98.7	13.4%	100.0%	98.7	103.1	107.9	3.0%	100.0%
Accumulated surplus/(deficit)	54.7	65.8	40.4	67.1	7.0%	75.1%	67.1	70.1	73.3	3.0%	67.9%
Trade and other payables	5.1	6.5	12.4	18.7	54.4%	13.8%	18.7	19.5	32.7	20.5%	21.8%
Taxation	-	-	-	-	-	-	-	-	1.2	-	0.3%
Provisions	7.3	5.6	7.2	12.3	19.1%	10.6%	12.3	12.9	-	-100.0%	9.4%
Derivatives financial instruments	0.6	0.3	-	0.6	0.9%	0.5%	0.6	0.7	0.7	3.0%	0.7%
Total equity and liabilities	67.7	78.1	60.0	98.7	13.4%	100.0%	98.7	103.1	107.9	3.0%	100.0%

Personnel information

Table 18.32 Office of Health Standards Compliance personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/ Total (%)		
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24		2024/25		2025/26		2026/27									
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Office of Health Standards Compliance																			
Salary level	131	322	129	126.1	1.0	131	108.7	0.8	142	124.6	0.9	142	130.7	0.9	142	136.8	1.0	2.7%	100.0%
7 – 10	83	247	84	77.1	0.9	83	52.8	0.6	88	58.1	0.7	88	61.0	0.7	88	63.9	0.7	2.0%	62.3%
11 – 12	27	49	26	24.3	0.9	27	26.4	1.0	33	34.5	1.0	33	36.1	1.1	33	37.7	1.1	6.9%	22.6%
13 – 16	19	24	17	20.2	1.2	19	24.6	1.3	19	27.0	1.4	19	28.3	1.5	19	29.5	1.6	-	13.7%
17 – 22	2	2	2	4.5	2.3	2	4.9	2.4	2	5.1	2.6	2	5.4	2.7	2	5.6	2.8	-	1.4%

1. Rand million.

South African Health Products Regulatory Authority

Selected performance indicators

Table 18.33 South African Health Products Regulatory Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/ Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of new chemical entities finalised within 360 working days	Health product authorisation	Priority 3: Education, skills and health	100% (72)	100% (44)	100% (89)	80%	80%	80%	80%
Percentage of generic medicines registered within 250 working days	Health product authorisation		55% (131/240)	80% (148/184)	57% (295/520)	75%	75%	75%	75%

Table 18.33 South African Health Products Regulatory Authority performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/ Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of new good manufacturing practices and good warehouse practices-related licences finalised within 125 working days	Inspectorate and regulatory compliance	Priority 3: Education, skills and health	59% (17/29)	42% (13/31)	22% (12/54)	70%	60%	65%	70%
Percentage of human clinical trial applications finalised within 80 working days	Medicines evaluation and registration		96% (194/203)	95% (235/248)	104% (184/163)	80%	80%	85%	85%
Percentage of medical device establishment licence applications finalised within 90 working days	Devices and radiation control		83% (629/757)	76% (613/804)	136% (943/692)	70%	80%	85%	95%

Entity overview

The South African Health Products Regulatory Authority was established in terms of the Medicines and Related Substances Act (1965). The authority's functions are to provide for the monitoring, evaluation, regulation, investigation, inspection, registration, and control of medicines, scheduled substances, clinical trials, medical devices, in vitro diagnostics, and other related matters in the public interest.

Over the MTEF period, the authority will focus on ensuring adequate health product registrations. This includes issuing safety and quality certifications for products, including verifying their efficacy. Since the authority's work is labour intensive, its main cost driver is compensation of employees, which increases at an average annual rate of 4.4 per cent, from R265 million in 2023/24 to R301.4 million in 2026/27.

Expenditure is expected to increase at an annual average rate of 4.9 per cent, from R394.8 million in 2024/25 to R455.1 million in 2026/27. The authority's revenue is mainly derived through transfers from the department, amounting to R449 million over the medium term; and from fees charged, amounting to R777.8 million. Revenue is expected to increase at an average annual rate of 6.1 per cent, from R380.9 million in 2023/24 to R455.1 million in 2026/27.

Programmes/Objectives/Activities

Table 18.34 South African Health Products Regulatory Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	110.7	123.0	139.1	135.4	6.9%	35.6%	156.9	154.3	163.4	6.5%	35.9%
Health product authorisation	55.4	73.7	50.6	36.3	-13.2%	15.4%	41.3	44.6	46.8	8.9%	9.9%
Inspectorate and regulatory compliance	35.7	35.4	42.4	52.8	13.9%	11.6%	54.8	57.3	60.2	4.5%	13.2%
Medicines evaluation and registration	73.7	80.4	108.5	125.5	19.4%	26.9%	121.5	130.5	136.9	2.9%	30.3%
Devices and radiation control	38.1	34.3	33.1	44.8	5.6%	10.6%	43.1	45.6	47.8	2.2%	10.7%
Total	313.6	346.7	373.8	394.8	8.0%	100.0%	417.6	432.3	455.1	4.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 18.35 South African Health Products Regulatory Authority statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Revenue											
Non-tax revenue	137.4	222.5	246.3	243.0	20.9%	58.3%	274.1	283.0	298.8	7.1%	65.1%
Sale of goods and services other than capital assets	107.2	183.1	206.2	212.7	25.6%	48.5%	248.5	256.7	272.6	8.6%	58.7%
Other non-tax revenue	30.1	39.5	40.2	30.4	0.2%	9.8%	25.6	26.3	26.2	-4.8%	6.5%
Transfers received	156.6	146.3	150.0	137.9	-4.2%	41.7%	143.5	149.3	156.2	4.3%	34.9%
Total revenue	293.9	368.8	396.3	380.9	9.0%	100.0%	417.6	432.3	455.1	6.1%	100.0%
Expenses											
Current expenses	313.6	346.7	373.8	394.8	8.0%	100.0%	417.6	432.3	455.1	4.9%	100.0%
Compensation of employees	165.3	182.0	224.2	265.0	17.0%	58.1%	274.0	285.6	301.4	4.4%	66.3%
Goods and services	142.1	157.8	143.3	129.8	-3.0%	40.5%	143.6	146.7	153.7	5.8%	33.7%
Depreciation	6.2	7.0	6.3	-	-100.0%	1.4%	-	-	-	-	-
Total expenses	313.6	346.7	373.8	394.8	8.0%	100.0%	417.6	432.3	455.1	4.9%	100.0%
Surplus/(Deficit)	(19.7)	22.1	22.5	(13.9)	-11.0%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	49.9	94.4	91.7	(13.9)	-165.3%	100.0%	-	-	-	-100.0%	-
Receipts											
Non-tax receipts	150.9	270.6	293.4	243.0	17.2%	59.7%	274.1	283.0	298.8	7.1%	65.1%
Sales of goods and services other than capital assets	146.9	261.1	272.8	212.7	13.1%	55.7%	248.5	256.7	272.6	8.6%	58.7%
Other tax receipts	4.0	9.5	20.6	30.4	97.1%	4.0%	25.6	26.3	26.2	-4.8%	6.5%
Transfers received	173.3	151.7	163.6	137.9	-7.3%	40.3%	143.5	149.3	156.2	4.3%	34.9%
Total receipts	324.1	422.3	457.0	380.9	5.5%	100.0%	417.6	432.3	455.1	6.1%	100.0%
Payment											
Current payments	274.3	327.9	365.3	394.8	12.9%	100.0%	417.6	432.3	455.1	4.9%	100.0%
Compensation of employees	171.9	185.0	225.8	265.0	15.5%	62.0%	274.0	285.6	301.4	4.4%	66.3%
Goods and services	102.4	142.9	139.5	129.8	8.2%	38.0%	143.6	146.7	153.7	5.8%	33.7%
Total payments	274.3	327.9	365.3	394.8	12.9%	100.0%	417.6	432.3	455.1	4.9%	100.0%
Net cash flow from investing activities	(21.1)	(4.2)	(7.4)	(7.4)	-29.3%	100.0%	(10.5)	(10.5)	(11.0)	13.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(19.3)	(3.3)	(7.4)	(7.4)	-27.2%	92.9%	(10.5)	(10.5)	(11.0)	13.8%	100.0%
Acquisition of software and other intangible assets	(1.8)	(1.1)	-	-	-100.0%	8.4%	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	0.2	0.0	-	-100.0%	-1.4%	-	-	-	-	-
Net cash flow from financing activities	-	3.4	0.9	-	-	-	-	-	-	-	-
Deferred income	-	3.4	0.9	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	28.8	93.6	85.2	(21.3)	-190.5%	13.4%	(10.5)	(10.5)	(11.0)	-19.9%	100.0%
Statement of financial position											
Carrying value of assets	31.7	29.4	31.1	38.5	6.7%	11.3%	49.0	59.5	70.5	22.3%	15.0%
<i>of which:</i>											
Acquisition of assets	(19.3)	(3.3)	(7.4)	(7.4)	-27.2%	100.0%	(10.5)	(10.5)	(11.0)	13.8%	100.0%
Receivables and prepayments	13.6	20.3	15.8	16.0	5.6%	5.6%	16.0	16.0	16.0	-	4.4%
Cash and cash equivalents	150.8	244.4	329.6	308.3	26.9%	83.1%	297.8	287.3	276.3	-3.6%	80.6%
Total assets	196.0	294.1	376.5	362.8	22.8%	100.0%	362.8	362.8	362.8	-	100.0%
Accumulated surplus/(deficit)	25.4	47.5	70.0	56.1	30.2%	15.8%	56.1	56.1	56.1	-	15.5%
Capital reserve fund	-	3.4	4.3	4.3	-	0.9%	4.3	4.3	4.3	-	1.2%
Finance lease	1.6	3.3	4.1	1.6	-	0.9%	1.6	1.6	1.6	-	0.4%
Deferred income	122.8	200.8	256.8	245.2	25.9%	66.7%	244.7	244.7	244.7	-0.1%	67.5%
Trade and other payables	32.1	15.7	11.5	35.0	3.0%	8.6%	35.0	35.0	35.0	-	9.6%
Provisions	14.2	23.6	29.8	20.6	13.2%	7.2%	21.1	21.1	21.1	0.8%	5.8%
Total equity and liabilities	196.0	294.1	376.5	362.8	22.8%	100.0%	362.8	362.8	362.8	-	100.0%

Personnel information

Table 18.36 South African Health Products Regulatory Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
South African Health Products Regulatory Authority			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	38	408	293	224.2	0.8	284	265.0	0.9	322	274.0	0.9	322	285.6	0.9	322	301.4	0.9	4.3%	100.0%
1 – 6	1	54	47	15.1	0.3	47	15.5	0.3	48	18.3	0.4	48	18.9	0.4	48	19.9	0.4	0.7%	15.3%
7 – 10	8	75	65	50.6	0.8	63	52.7	0.8	71	49.4	0.7	71	46.2	0.7	71	50.0	0.7	4.1%	22.1%
11 – 12	23	221	132	101.0	0.8	126	130.6	1.0	149	132.1	0.9	149	143.2	1.0	149	150.4	1.0	5.7%	45.8%
13 – 16	6	56	47	52.2	1.1	46	60.5	1.3	52	68.2	1.3	52	71.1	1.4	52	74.7	1.4	4.2%	16.2%
17 – 22	–	2	2	5.4	2.7	2	5.7	2.9	2	5.9	3.0	2	6.2	3.1	2	6.5	3.2	–	0.6%

1. Rand million.

South African Medical Research Council

Table 18.37 South African Medical Research Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of accepted and published journal articles, book chapters and books by authors affiliated to and funded by the council per year	Core research	Priority 3: Education, skills and health	1 261	1 169	1 455	700	600	600	600
Number of accepted and published journal articles by council grant holders with acknowledgement of the council per year	Core research		281	265	445	180	170	170	170
Number of accepted and published journal articles where the first and/or last author is affiliated to the council per year	Core research		718	637	775	300	255	255	255
Number of research grants awarded by the council per year	Core research		190	152	174	160	170	170	170
Number of new innovation and technology projects funded by the council that are aimed at developing, testing and/or implementing new or improved health solutions per year	Innovation and technology		29	18	20	4	4	4	4
Number of ongoing innovation and technology projects funded by the council aimed at developing, testing and/or implementing new or improved health solutions per year	Innovation and technology		41	40	44	30	30	30	30
Number of awards (scholarships, fellowships and grants) by the council for MSc and PhD candidates, postdoctoral fellows and early and mid-career scientists per year	Capacity development		144	167	171	150	130	130	130

Table 18.37 South African Medical Research Council performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of awards by the council to black South African citizens and permanent resident MSc and PhD candidates, postdoctoral fellows and early and mid-career scientists classified as African per year	Capacity development	Priority 3: Education, skills and health	86	108	118	110	90	90	90
Number of awards by the council to MSc and PhD candidates, postdoctoral fellows and early and mid-career scientists from historically disadvantaged institutions per year	Capacity development		38	52	60	80	83	83	83
Number of MSc and PhD candidates who graduated or completed their degrees per year	Capacity development		72	81	93	85	50	50	50

Entity overview

The council's mandate in terms of the South African Medical Research Council Act (1991) is to promote the improvement of the health and quality of life of the population through research, development and technology transfer. In line with this mandate, the council conducts and funds relevant and responsive health research, capacity development, innovation and research translation.

Over the MTEF period, the council intends to accept and publish about 3 075 journal articles, books and book chapters by authors affiliated with or funded by it. This work will be undertaken by the core research programme, which accounts for an estimated 53.7 per cent (R2.7 billion) of the council's budget over the medium term.

Expenditure is expected to increase at an average annual rate of 9.3 per cent, from R1.3 billion in 2023/24 to R1.7 billion in 2026/27, partly as a result of funds reallocated from the Department of Science and Innovation to the council through a transfer payment from the Department of Health to continue the work on the social impact bond for adolescent girls and women.

The council's revenue is mainly derived through departmental transfers, which account for an estimated 55.9 per cent (R2.7 billion) of the council's revenue over the period ahead, while income received from grants amounts to 39.2 per cent (R2 billion). Total revenue is projected to increase at an average annual rate of 9.3 per cent, from R1.3 billion in 2023/24 to R1.7 billion in 2026/27.

Programmes/Objectives/Activities

Table 18.38 South African Medical Research Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	197.3	288.5	246.4	232.8	5.7%	17.7%	266.3	278.9	287.5	7.3%	17.1%	
Core research	805.2	726.9	774.4	687.2	-5.1%	55.5%	819.0	887.4	957.3	11.7%	53.7%	
Innovation and technology	169.6	326.7	340.8	313.5	22.7%	21.0%	340.0	357.8	376.0	6.2%	22.3%	
Capacity development	67.6	75.4	70.4	92.8	11.2%	5.7%	100.7	105.0	112.5	6.6%	6.6%	
Research translation	–	–	3.2	3.2	–	0.1%	4.3	4.3	4.3	10.3%	0.3%	
Total	1 239.7	1 417.4	1 435.3	1 329.6	2.4%	100.0%	1 530.3	1 633.4	1 737.6	9.3%	100.0%	

Statements of financial performance, cash flow and financial position

Table 18.39 South African Medical Research Council statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	464.3	572.4	664.0	543.6	5.4%	40.8%	670.5	734.6	800.6	13.8%	44.1%	
Sale of goods and services other than capital assets	431.8	534.7	600.0	466.9	2.6%	36.9%	596.8	658.4	724.1	15.8%	39.2%	
Other non-tax revenue	32.5	37.7	63.9	76.7	33.1%	3.9%	73.7	76.2	76.5	-0.1%	4.9%	
Transfers received	854.6	851.1	778.9	760.1	-3.8%	59.2%	859.8	898.8	937.0	7.2%	55.9%	
Total revenue	1 318.9	1 423.4	1 442.8	1 303.7	-0.4%	100.0%	1 530.3	1 633.4	1 737.6	10.0%	100.0%	
Expenses												
Current expenses	1 128.2	1 306.4	1 333.7	1 230.5	2.9%	92.2%	1 417.9	1 515.9	1 615.0	9.5%	92.7%	
Compensation of employees	386.4	436.8	484.1	464.4	6.3%	32.7%	495.3	525.7	559.9	6.4%	32.9%	
Goods and services	715.1	845.5	824.5	739.2	1.1%	57.6%	892.9	959.1	1 023.8	11.5%	57.9%	
Depreciation	26.6	23.9	24.8	26.9	0.4%	1.9%	29.8	31.1	31.3	5.1%	1.9%	
Interest, dividends and rent on land	0.1	0.2	0.2	-	-100.0%	-	-	-	-	-	-	
Transfers and subsidies	111.5	111.0	101.6	99.2	-3.8%	7.8%	112.4	117.5	122.6	7.3%	7.3%	
Total expenses	1 239.7	1 417.4	1 435.3	1 329.6	2.4%	100.0%	1 530.3	1 633.4	1 737.6	9.3%	100.0%	
Surplus/(Deficit)	79.2	6.0	7.5	(25.9)	-168.9%		-	-	-	-100.0%		
Cash flow statement												
Cash flow from operating activities	284.6	146.8	76.0	(71.0)	-163.0%	100.0%	69.5	61.6	75.8	-202.2%	100.0%	
Receipts												
Non-tax receipts	475.7	589.7	593.4	510.2	2.4%	40.0%	671.0	738.6	791.6	15.8%	43.7%	
Sales of goods and services other than capital assets	456.1	564.0	550.8	462.5	0.5%	37.5%	621.1	688.6	741.6	17.0%	40.5%	
Other tax receipts	19.6	25.7	42.5	47.7	34.4%	2.5%	49.8	50.0	50.0	1.6%	3.2%	
Transfers received	854.6	851.1	778.9	760.1	-3.8%	60.0%	859.8	898.8	937.0	7.2%	56.3%	
Total receipts	1 330.3	1 440.8	1 372.2	1 270.3	-1.5%	100.0%	1 530.8	1 637.4	1 728.6	10.8%	100.0%	
Payment												
Current payments	1 045.8	1 293.9	1 296.2	1 341.3	8.7%	100.0%	1 461.3	1 575.8	1 652.8	7.2%	100.0%	
Compensation of employees	394.2	434.0	477.5	464.4	5.6%	35.7%	494.6	524.2	550.0	5.8%	33.8%	
Goods and services	651.3	859.7	818.4	876.7	10.4%	64.3%	966.5	1 051.3	1 102.5	7.9%	66.2%	
Interest and rent on land	0.3	0.2	0.3	0.3	3.3%	-	0.3	0.3	0.3	1.4%	-	
Total payments	1 045.8	1 293.9	1 296.2	1 341.3	8.7%	100.0%	1 461.3	1 575.8	1 652.8	7.2%	100.0%	
Net cash flow from investing activities	(54.1)	(52.7)	(54.7)	(57.8)	2.2%	100.0%	(64.4)	(52.0)	(52.0)	-3.5%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(49.3)	(48.9)	(53.0)	(55.1)	3.8%	94.0%	(61.5)	(49.0)	(49.0)	-3.8%	94.8%	
Acquisition of software and other intangible assets	(4.8)	(3.8)	(1.9)	(2.8)	-17.0%	6.1%	(2.9)	(3.0)	(3.0)	2.7%	5.2%	
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.0	0.2	-	-	-0.1%	-	-	-	-	-	
Net cash flow from financing activities	0.1	0.1	0.2	-	-100.0%	-	-	-	-	-	-	
Borrowing activities	0.1	0.1	0.2	-	-100.0%	-	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	230.6	94.2	21.5	(128.9)	-182.4%	4.3%	5.1	9.6	23.8	-156.9%	100.0%	
Statement of financial position												
Carrying value of assets	238.3	270.0	291.1	296.8	7.6%	26.5%	305.6	313.5	320.2	2.6%	30.3%	
<i>of which:</i>												
<i>Acquisition of assets</i>	<i>(49.3)</i>	<i>(48.9)</i>	<i>(53.0)</i>	<i>(55.1)</i>	<i>3.8%</i>	<i>100.0%</i>	<i>(61.5)</i>	<i>(49.0)</i>	<i>(49.0)</i>	<i>-3.8%</i>	<i>100.0%</i>	
Investments	16.1	14.2	15.6	16.1	0.1%	1.5%	16.1	16.1	16.1	0.1%	1.6%	
Receivables and prepayments	65.8	61.9	129.2	87.8	10.1%	8.2%	89.0	85.7	89.2	0.5%	8.6%	
Cash and cash equivalents	601.0	695.6	719.7	590.8	-0.6%	62.9%	595.9	605.5	629.3	2.1%	59.4%	
Taxation	0.9	20.0	16.2	-	-100.0%	0.8%	-	-	-	-	-	
Total assets	922.1	1 061.7	1 171.8	991.6	2.5%	100.0%	1 006.6	1 020.7	1 054.7	2.1%	100.0%	
Accumulated surplus/(deficit)	420.7	426.8	434.3	295.0	-11.2%	38.2%	289.5	289.5	289.5	-0.6%	28.6%	
Deferred income	306.4	450.5	549.6	496.8	17.5%	43.2%	515.8	530.6	553.3	3.7%	51.4%	
Trade and other payables	175.5	162.9	166.5	156.5	-3.7%	16.1%	156.5	152.1	163.3	1.4%	15.4%	
Taxation	-	-	-	13.6	-	0.3%	14.9	15.5	15.5	4.6%	1.5%	
Provisions	19.5	21.6	21.4	29.7	15.0%	2.2%	29.9	33.1	33.1	3.7%	3.1%	
Total equity and liabilities	922.1	1 061.7	1 171.8	991.6	2.5%	100.0%	1 006.6	1 020.7	1 054.7	2.1%	100.0%	

Personnel information

Table 18.40 South African Medical Research Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African Medical Research Council		764	758	765	484.1	0.6	761	464.4	0.6	760	495.3	0.7	761	525.7	0.7	761	559.9	0.7	-	100.0%
Salary level																				
1 – 6	226	226	226	44.5	0.2	226	43.1	0.2	226	45.6	0.2	223	47.9	0.2	223	49.8	0.2	-0.4%	29.5%	
7 – 10	344	339	345	179.5	0.5	343	171.6	0.5	342	183.3	0.5	344	194.2	0.6	344	208.0	0.6	0.1%	45.1%	
11 – 12	99	98	99	102.6	1.0	97	96.3	1.0	97	103.0	1.1	99	110.4	1.1	99	118.5	1.2	0.7%	12.9%	
13 – 16	91	91	91	144.5	1.6	91	140.7	1.5	91	150.0	1.6	91	159.0	1.7	91	168.5	1.9	-	12.0%	
17 – 22	4	4	4	12.9	3.2	4	12.6	3.2	4	13.4	3.3	4	14.2	3.5	4	15.1	3.8	-	0.5%	

1. Rand million.

SOCIAL DEVELOPMENT

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	413.9	2.5	3.7	420.1	436.9	457.5
Social Assistance	–	266 210.3	–	266 210.3	248 407.9	259 788.5
Social Security Policy and Administration	100.5	7 750.9	3.3	7 854.7	7 883.8	8 238.6
Welfare Services Policy Development and Implementation Support	249.2	49.2	6.3	304.7	317.6	332.8
Social Policy and Integrated Service Delivery	136.2	214.1	1.1	351.3	361.5	378.3
Total expenditure estimates	899.7	274 227.0	14.4	275 141.1	257 407.6	269 195.7

Executive authority: Minister of Social Development
 Accounting officer: Director-General of Social Development
 Website: www.dsd.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Ensure protection against vulnerability by creating an enabling environment for the provision of a comprehensive, integrated and sustainable social development service.

Mandate

The social development sector provides social development services and leads government's efforts to forge partnerships through which vulnerable individuals, groups and communities become capable and active participants in their own development. Several pieces of legislation determine the department's mandate:

- the Non-profit Organisations Act (1997) establishes an administrative and regulatory framework within which non-profit organisations can conduct their affairs, and provides for their registration by the department
- the 1997 White Paper for Social Welfare sets out the principles, guidelines, policies and programmes for developmental social welfare in South Africa. A draft white paper for social development is under review
- the 1998 White Paper on Population Policy for South Africa is aimed at promoting the sustainable development of all South Africans by integrating population issues with development planning in all spheres of government and all sectors of society
- the Social Assistance Act (2004), as amended, provides a legislative framework for the provision of social assistance. The act and its regulations set out the different types of social grants payable, including those for social relief of distress, and their qualifying criteria
- the South African Social Security Agency Act (2004) establishes the South African Social Security Agency as an entity responsible for the administration and payment of social grants
- the Children's Act (2005), as amended, gives effect to certain rights of children, as contained in the Constitution, and sets out principles and processes relating to their care and protection
- the Older Persons Act (2006) is aimed at maintaining and promoting the rights, status, wellbeing, safety and security of older people. It provides for older people to enjoy quality services while staying with their families and in their communities for as long as possible, and to live in residential care facilities
- the Prevention of and Treatment for Substance Abuse Act (2008) and associated regulations provide a legal framework for the establishment, registration and monitoring of in-patient treatment centres and halfway houses.

Selected performance indicators

Table 19.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Total number of old age grant beneficiaries	Social Assistance	Priority 4: Consolidating the social wage through reliable and quality basic services	3.7 million	3.8 million	3.9 million	4 million	4.1 million	4.3 million	4.4 million
Total number of war veterans grant beneficiaries	Social Assistance		40	25	15	11	5	3	2
Total number of disability grant beneficiaries	Social Assistance		1 million	1 million	1 million	1.1 million	1.1 million	1.1 million	1.1 million
Total number of child support grant beneficiaries	Social Assistance		13 million	13.2 million	13.1 million	13.5 million	13.4 million	13.6 million	13.8 million
Total number of foster care grant beneficiaries	Social Assistance		309 453	294 031	274 130	246 795	218 111	200 692	184 652
Total number of care dependency grant beneficiaries	Social Assistance		150 151	153 768	156 982	164 071	168 030	172 830	177 630
Total number of grant-in-aid beneficiaries	Social Assistance		267 912	283 771	328 507	368 136	436 931	484 931	532 931
Percentage of qualifying applications received within 2 months that are registered in compliance with section 13(2) of the Non-profit Organisations Act (1997)	Social Policy and Integrated Service Delivery		44% (2 226/ 5 093)	98% (27 089/ 27 552)	99% (27 898/ 28 306)	100%	100%	100%	100%

Expenditure overview

As part of the broader mix of government's social protection measures, the department provides social welfare services and social development programmes through local and regional services, and administers long-term social grants that benefit the elderly, people with disabilities, and children; and makes short-term cash transfers and in-kind support for households in distress or with insufficient means.

Over the medium term, the department will continue to provide social welfare services and income support to the poor and most vulnerable through various social grants; reform social security and prevent fraud in the administration of social grants; minimise the impact of social ills on society; and assist in building sustainable communities to alleviate poverty.

The department's total budget over the period ahead is R801.7 billion, of which transfers and subsidies account for 99.6 per cent (R798.9 billion) over the medium term. Transfers to social assistance grants make up the bulk of the department's spending, R774.4 billion over the next 3 years, while the remainder is spent on transfers to entities. Cabinet has approved reductions to the department's budget amounting to R1.8 billion over the period ahead. Of this, transfers to South African Social Security Agency will be reduced by R1.5 billion, while the department's spending on goods and services is expected to be reduced by R226.3 million. To mitigate the impact of these reductions on performance, the department plans to curtail spending on goods and services such as travel and subsistence, consultants, and venues and facilities. The South African Social Security Agency plans to reduce spending on contract payments.

Providing social welfare services and income support

Social welfare services are provided through social service practitioners in partnership with community structures, including non-profit organisations (NPOs). Services include care and support for the elderly; child services, including the provision of places of safety, safe adoption and foster care services, and child and youth care centres; support services for people with disabilities; social behaviour change programmes; and psychosocial services, such as providing support for victims of gender-based violence and femicide (GBVF). Through provincial social development departments, spending on social welfare services is estimated to be R68.4 billion over the period ahead.

Social assistance grants are disbursed through the *Social Assistance* programme, allocations to which are set to increase at an average annual rate of 1 per cent, from R252.1 billion in 2023/24 to R259.8 billion in 2026/27. This nominal increase is in line with inflation-related adjustments to grant values and only a slight increase in beneficiaries over the period. In 2025/26, the social assistance budget decreases to R248.4 billion due to the discontinuation of the *COVID-19 social relief of distress grant*. This termination is expected to see a reduction in the total number of grant beneficiaries, from an estimated 27.8 million in 2023/24 to 19.7 million in 2026/27. To enable the administration of these grants through the South African Social Security Agency, R23.4 billion is allocated over the MTEF period to the *Social Grants Administration* subprogramme in the *Social Security Policy and Administration* programme.

Reforming social security and preventing fraud

The department aims to complete an extensive review of social security policy. It plans to do this by ensuring that proposed reforms are able to be implemented given the department's constrained resources. Accordingly, a white paper on social security is expected to be finalised over the MTEF period. In addition, after the decision to extend the *COVID-19 social relief of distress grant* until the end of 2024/25, the department will finalise policy options on the replacement of the grant, taking into consideration the need to strengthen employment pathways and means for sustainable livelihoods. To carry out these activities, the *Social Security Policy Development* subprogramme in the *Social Security Policy and Administration* programme is allocated R204 million over the period ahead.

The department has allocated R114.3 million over the next 3 years to the *Appeals Adjudication* subprogramme in the same programme. These funds are intended to strengthen the department's systems, including its records management system, to enhance its responsiveness in addressing social assistance appeals through the Independent Tribunal for Social Assistance Appeals. Accordingly, the department aims to increase the percentage of appeals addressed within 90 days, from 80 per cent in 2023/24 to 95 per cent in 2026/27.

Fraud prevention is critical to ensuring the sustainable administration of social assistance. In seeking to address the debilitating effects of fraud in the administration of social grants, the department will continue to play a proactive role in helping the South African Social Security Agency with its fraud prevention initiatives. For this purpose, R237 million is allocated over the medium term to the *Social Grants Fraud Investigations* subprogramme, which is also in the *Social Security Policy and Administration* programme.

Mitigating social Ills

Over the MTEF period, the department will continue to monitor the implementation of the intersectoral protocol on the prevention and management of violence against children, child abuse, neglect and exploitation; provide psychosocial services; and implement social and behaviour change programmes, including life skills and awareness programmes on HIV and AIDS, substance abuse, GBVF, teenage pregnancy, gangsterism, violence against children and other forms of social crime. These activities will be carried out through the *Welfare Services Policy Development and Implementation Support* programme, which is allocated R955.1 million over the next 3 years.

The high rate of substance abuse in South Africa remains a critical concern. Through the *Substance Abuse* subprogramme in the *Welfare Services Policy Development and Implementation Support* programme, the department will intensify education and awareness campaigns on substance abuse in collaboration with relevant

stakeholders such as institutions of higher learning and civil society organisations. The subprogramme is allocated R61.3 million over the medium term to carry out related activities.

The department is a key role player in the implementation of the national strategic plan on gender-based violence and femicide, which is in place to combat GBVF. In carrying out its responsibilities as part of the strategy, over the medium term, the department intends to create capacity for stakeholders in identified hotspots to provide psychosocial services and implement an integrated sheltering policy. The purpose of these activities is to identify the different approaches required to cater for various victims, including uneducated or unemployed young women who will need to be linked to skills programmes or economic activities. These activities will be carried out with allocations amounting to R245.9 million over the medium term in the *Social Crime Prevention and Victim Empowerment* subprogramme in the *Welfare Services Policy Development and Implementation Support* programme.

Building sustainable communities to alleviate poverty

NPOs are critical partners in the delivery of social and other services. They are regulated by the Non-profit Organisations Act (1997), which promotes the effective and fair regulation of NPOs. Over the MTEF period, the department plans to enhance the registration and oversight processes of NPOs by developing a policy framework, improving the turnaround time for registrations, and improving compliance monitoring. For this purpose, R131.1 million is allocated over the period ahead in the *Registration and Monitoring of Non-profit Organisations* subprogramme in the *Social Policy and Integrated Service Delivery* programme.

The *Community Development* subprogramme in the same programme supports the implementation of interventions that are geared towards empowering communities. This is done through strengthening capacity and creating structures that facilitate sustainable community development. Over the period ahead, the department plans to finalise a comprehensive policy for community development. As part of this, households and communities will be assisted to identify challenges as well as measures that could be put in place to strengthen capacity, solidarity and social capital in communities. Through the programme, the department also intends to link 2 per cent of all grant recipients to sustainable livelihood opportunities. To fund the department's sustainable livelihoods projects, an amount of R26.6 million is allocated to the subprogramme over the medium term.

An amount of R654.5 million is allocated to the National Development Agency through the *Social Policy and Integrated Service Delivery* programme over the medium term to contribute towards poverty eradication. The agency will support this by providing grants to civil society projects that focus on the development needs of the poor.

Expenditure trends and estimates

Table 19.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Social Assistance											
3. Social Security Policy and Administration											
4. Welfare Services Policy Development and Implementation Support											
5. Social Policy and Integrated Service Delivery											
Programme											
R million	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Programme 1	391.5	472.3	539.1	431.8	3.3%	0.2%	420.1	436.9	457.5	1.9%	0.2%
Programme 2	218 945.8	222 717.9	233 037.4	252 106.6	4.8%	96.3%	266 210.3	248 407.9	259 788.5	1.0%	96.6%
Programme 3	7 548.5	8 052.8	7 489.5	7 681.3	0.6%	3.2%	7 854.7	7 883.8	8 238.6	2.4%	3.0%
Programme 4	296.1	261.5	295.3	312.8	1.8%	0.1%	304.7	317.6	332.8	2.1%	0.1%
Programme 5	318.3	360.8	360.6	361.6	4.3%	0.1%	351.3	361.5	378.3	1.5%	0.1%
Subtotal	227 500.1	231 865.2	241 721.9	260 894.0	4.7%	100.0%	275 141.1	257 407.6	269 195.7	1.0%	100.0%
Total	227 500.1	231 865.2	241 721.9	260 894.0	4.7%	100.0%	275 141.1	257 407.6	269 195.7	1.0%	100.0%
Change to 2023 Budget estimate					–		33 036.6	(592.7)	(624.7)		

Table 19.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	779.4	872.3	983.5	929.5	6.0%	0.4%	899.7	933.9	978.9	1.7%	0.4%
Compensation of employees	523.1	492.6	512.9	536.2	0.8%	0.2%	536.4	559.9	585.6	3.0%	0.2%
Goods and services ¹	256.3	379.7	470.6	393.3	15.3%	0.2%	363.3	374.0	393.3	0.0%	0.1%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	18.8	19.6	22.0	17.8	-2.0%	0.0%	17.1	17.8	18.7	1.7%	0.0%
Computer services	29.5	36.6	40.4	39.5	10.3%	0.0%	39.7	42.0	44.0	3.6%	0.0%
Consultants: Business and advisory services	41.6	45.0	45.0	51.5	7.4%	0.0%	47.1	48.8	51.2	-0.2%	0.0%
Operating leases	26.4	36.7	35.6	45.5	20.0%	0.0%	40.3	41.9	44.1	-1.1%	0.0%
Travel and subsistence	15.6	39.9	76.4	67.9	63.4%	0.0%	55.0	56.0	59.8	-4.2%	0.0%
Venues and facilities	10.0	24.1	41.3	37.8	55.6%	0.0%	36.6	36.4	38.2	0.3%	0.0%
Transfers and subsidies¹	226 712.7	230 974.2	240 392.7	259 926.9	4.7%	99.6%	274 227.0	256 458.7	268 201.1	1.1%	99.6%
Departmental agencies and accounts	7 706.6	8 211.4	7 636.4	7 792.2	0.4%	3.3%	7 962.3	7 991.1	8 350.3	2.3%	3.0%
Foreign governments and international organisations	3.8	3.2	3.5	4.7	7.3%	0.0%	5.0	5.1	5.4	4.5%	0.0%
Non-profit institutions	35.0	39.0	41.7	45.5	9.2%	0.0%	47.5	52.7	54.9	6.5%	0.0%
Households	218 967.3	222 720.6	232 711.1	252 084.5	4.8%	96.3%	266 212.2	248 409.8	259 790.5	1.0%	96.6%
Payments for capital assets	8.0	18.8	9.2	13.8	19.7%	0.0%	14.4	15.0	15.7	4.5%	0.0%
Machinery and equipment	8.0	18.1	9.2	13.1	18.0%	0.0%	13.6	14.2	14.9	4.5%	0.0%
Software and other intangible assets	0.1	0.7	-	0.7	117.4%	0.0%	0.7	0.8	0.8	4.5%	0.0%
Payments for financial assets	-	-	336.5	23.8	0.0%	0.0%	-	-	-	-100.0%	0.0%
Total	227 500.1	231 865.2	241 721.9	260 894.0	4.7%	100.0%	275 141.1	257 407.6	269 195.7	1.0%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 19.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	218 947 804	222 720 599	232 711 098	252 084 498	4.8%	96.7%	266 212 179	248 409 825	259 790 509	1.0%	96.9%
Employee social benefits	2 044	2 702	1 957	1 763	-4.8%	-	1 840	1 928	2 016	4.6%	-
Old age	81 024 952	84 102 284	90 655 247	99 089 284	6.9%	37.0%	107 015 763	115 681 460	121 423 948	7.0%	41.9%
War veterans	1 101	704	518	367	-30.7%	-	182	106	60	-45.3%	-
Disability	23 031 721	24 081 504	25 385 839	26 798 597	5.2%	10.4%	29 233 472	31 090 226	33 037 915	7.2%	11.3%
Foster care	4 783 110	4 373 497	4 162 140	3 790 857	-7.5%	1.8%	3 644 419	3 423 629	3 210 477	-5.4%	1.3%
Care dependency	3 445 776	3 492 803	3 770 622	4 091 619	5.9%	1.5%	4 399 995	4 735 127	5 086 457	7.5%	1.7%
Child support	85 590 843	72 666 743	76 577 292	81 871 141	-1.5%	33.1%	85 807 124	90 285 562	93 441 650	4.5%	33.2%
Grant-in-aid	1 311 643	1 529 872	1 778 716	2 106 415	17.1%	0.7%	2 416 270	2 767 909	3 144 688	14.3%	1.0%
Social relief of distress	19 756 614	32 470 490	30 378 767	34 334 455	20.2%	12.2%	33 693 114	423 878	443 298	-76.5%	6.5%
Other transfers to households											
Current	19 539	-	-	-	-100.0%	-	-	-	-	-	-
National Student Financial Aid Scheme	19 539	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	7 706 554	8 211 403	7 636 375	7 792 205	0.4%	3.3%	7 962 348	7 991 117	8 350 253	2.3%	3.0%
Health and Welfare Sector	1 533	1 532	1 522	1 828	6.0%	-	1 910	1 996	2 087	4.5%	-
Education and Training Authority	7 488 781	7 963 901	7 415 579	7 570 261	0.4%	3.2%	7 748 437	7 772 816	8 121 952	2.4%	2.9%
South African Social Security Agency	216 240	245 970	219 274	220 116	0.6%	0.1%	212 001	216 305	226 214	0.9%	0.1%
Foreign governments and international organisations											
Current	3 817	3 239	3 542	4 714	7.3%	-	4 967	5 146	5 380	4.5%	-
International Social Security Association	1 431	1 300	1 359	1 946	10.8%	-	2 033	2 124	2 221	4.5%	-
International Organisation of Pension Supervisors	104	94	93	110	1.9%	-	118	120	125	4.4%	-
Namibian government	291	-	-	443	15.0%	-	463	484	506	4.5%	-
United Nations international drug control programme	25	25	25	26	1.3%	-	27	28	29	3.7%	-
International Federation on Ageing	15	15	17	26	20.1%	-	27	28	29	3.7%	-
International Social Service	313	311	386	423	10.6%	-	442	462	483	4.5%	-
United Nations Population Fund	626	634	651	653	1.4%	-	682	713	746	4.5%	-
Partners in Population and Development	1 012	860	1 011	1 087	2.4%	-	1 175	1 187	1 241	4.5%	-

Table 19.3 Vote transfers and subsidies trends and estimates (continued)

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
Non-profit institutions												
Current	34 961	38 972	41 657	45 479	9.2%	-	47 523	52 653	54 927	6.5%	-	
South African National Council on Alcoholism and Drug Dependence	1 811	1 870	1 920	1 927	2.1%	-	2 014	2 104	2 200	4.5%	-	
South African Depression and Anxiety Group	1 783	1 841	1 889	1 897	2.1%	-	1 982	2 071	2 166	4.5%	-	
South African Council for Social Service Professions	-	-	2 298	2 307	-	-	2 411	2 519	2 634	4.5%	-	
South African Older Persons' Forum	1 722	1 482	1 545	1 612	-2.2%	-	1 685	1 760	1 841	4.5%	-	
National Institute Community Development and Management – old persons	1 393	1 735	1 757	1 703	6.9%	-	1 779	1 859	1 944	4.5%	-	
Suid-Afrikaanse Vroue Federasie – families	883	674	711	780	-4.1%	-	815	852	891	4.5%	-	
Family and Marriage Society of South Africa	877	1 146	1 158	1 095	7.7%	-	1 144	1 195	1 250	4.5%	-	
South African National AIDS Council	10 019	15 000	15 635	16 330	17.7%	-	17 063	20 827	21 644	9.8%	-	
South African Federation for Mental Health	891	-	-	-	-100.0%	-	-	-	-	-	-	
South African National Deaf Association	669	-	-	-	-100.0%	-	-	-	-	-	-	
DeafBlind South Africa	669	1 539	1 385	1 729	37.2%	-	1 807	1 888	1 974	4.5%	-	
Autism South Africa	1 003	1 430	1 501	1 577	16.3%	-	1 647	1 721	1 800	4.5%	-	
Suid-Afrikaanse Vroue Federasie – children	1 227	837	887	924	-9.0%	-	966	1 009	1 055	4.5%	-	
Afrikaanse Christelike Vroue Vereniging	871	-	-	-	-100.0%	-	-	-	-	-	-	
Childline South Africa	1 631	722	1 479	1 516	-2.4%	-	1 584	1 655	1 731	4.5%	-	
AFM Executive Welfare Council	1 005	-	-	-	-100.0%	-	-	-	-	-	-	
Child Welfare South Africa	-	678	-	697	-	-	729	762	797	4.6%	-	
Humana People to People South Africa	1 337	-	-	-	-100.0%	-	-	-	-	-	-	
National Institute Community Development and Management (victim empowerment)	1 686	1 337	1 337	1 337	-7.4%	-	1 397	1 460	1 527	4.5%	-	
Lifeline South Africa	958	2 122	2 214	2 226	32.5%	-	2 326	2 430	2 541	4.5%	-	
National Shelter Movement of South Africa	695	705	723	726	1.5%	-	759	793	829	4.5%	-	
National Peace Accord Trust	695	-	-	-	-100.0%	-	-	-	-	-	-	
Khulisa Social Solutions	1 552	801	-	1 650	2.1%	-	1 724	1 801	1 884	4.5%	-	
National Institute for Crime Prevention and the Reintegration of Offenders	1 584	1 636	1 678	1 685	2.1%	-	1 761	1 840	1 924	4.5%	-	
Cape Development and Dialogue Centre Trust	-	1 380	1 417	1 423	-	-	1 487	1 554	1 625	4.5%	-	
Uhambo Foundation	-	1 314	1 400	1 491	-	-	1 558	1 628	1 703	4.5%	-	
Rata Social Services	-	723	723	847	-	-	885	925	967	4.5%	-	
Total	226 712 675	230 974 213	240 392 672	259 926 896	4.7%	100.0%	274 227 017	256 458 741	268 201 069	1.1%	100.0%	

Personnel information

Table 19.4 Vote personnel numbers and cost by salary level and programme¹

Programmes														Average growth rate (%)	Average Salary level/ Total (%)					
1. Administration																				
2. Social Assistance																				
3. Social Security Policy and Administration																				
4. Welfare Services Policy Development and Implementation Support																				
5. Social Policy and Integrated Service Delivery																				
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average Salary level/ Total (%)							
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27													
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost							
Social Development		690	35	733	512.9	0.7	723	536.2	0.7	675	536.4	0.8	663	559.9	0.8	654	585.6	0.9	-3.3%	100.0%
Salary level		690	35	733	512.9	0.7	723	536.2	0.7	675	536.4	0.8	663	559.9	0.8	654	585.6	0.9	-3.3%	100.0%
1 – 6	195	12	208	76.4	0.4	202	78.1	0.4	189	77.6	0.4	184	80.0	0.4	179	82.1	0.5	-4.1%	27.8%	
7 – 10	250	16	274	157.2	0.6	267	160.9	0.6	246	157.7	0.6	242	164.5	0.7	241	173.2	0.7	-3.4%	36.7%	
11 – 12	156	4	164	165.2	1.0	152	159.8	1.1	142	159.1	1.1	141	167.7	1.2	139	175.1	1.3	-2.9%	21.1%	
13 – 16	87	3	86	109.7	1.3	99	132.8	1.3	96	137.1	1.4	94	142.7	1.5	93	149.7	1.6	-2.0%	14.1%	
Other	2	-	2	4.4	2.2	2	4.6	2.3	2	4.9	2.4	2	5.2	2.6	2	5.5	2.7	-0.0%	0.3%	
Programme	690	35	733	512.9	0.7	723	536.2	0.7	675	536.4	0.8	663	559.9	0.8	654	585.6	0.9	-3.3%	100.0%	
Programme 1	323	26	324	230.6	0.7	307	228.0	0.7	278	222.3	0.8	274	232.0	0.8	270	242.7	0.9	-4.3%	41.6%	
Programme 3	65	-	65	48.6	0.7	75	63.5	0.8	77	69.0	0.9	76	72.0	1.0	74	75.3	1.0	-0.5%	11.1%	
Programme 4	207	2	215	145.3	0.7	212	152.6	0.7	199	152.0	0.8	193	158.7	0.8	191	166.0	0.9	-3.4%	29.3%	
Programme 5	95	7	130	88.3	0.7	128	92.1	0.7	122	93.1	0.8	120	97.1	0.8	119	101.6	0.9	-2.4%	18.0%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 19.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	23 976	22 268	332 075	23 219	24 000	–	100.0%	31 547	31 872	31 872	9.9%	100.0%
Sales of goods and services produced by department	–	30	–	414	414	–	0.1%	32	37	37	-55.3%	0.4%
Sales by market establishments	–	–	–	223	223	–	0.1%	11	13	13	-61.2%	0.2%
of which:												
Parking rental	–	–	–	223	223	–	0.1%	11	13	13	-61.2%	0.2%
Other sales	–	30	–	191	191	–	0.1%	21	24	24	-49.9%	0.2%
of which:												
Sale of tender documents	–	30	–	–	–	–	–	21	24	24	–	0.1%
Insurance commission and garnishee order	–	–	–	191	191	–	–	–	–	–	-100.0%	0.2%
Interest, dividends and rent on land	2 491	1 037	2 251	97	97	-66.1%	1.5%	3 000	3 000	3 000	213.9%	7.6%
Interest	2 491	1 037	2 251	–	–	-100.0%	1.4%	3 000	3 000	3 000	–	7.5%
Dividends	–	–	–	97	97	–	–	–	–	–	-100.0%	0.1%
of which:												
Interest Bank Account	–	–	–	57	57	–	–	–	–	–	-100.0%	–
Interest Received: Priv. Sec: Dom Control Debt.	–	–	–	40	40	–	–	–	–	–	-100.0%	–
Sales of capital assets	–	–	488	489	489	–	0.2%	–	–	–	-100.0%	0.4%
Transactions in financial assets and liabilities	21 485	21 201	329 336	22 219	23 000	2.3%	98.2%	28 515	28 835	28 835	7.8%	91.5%
Total	23 976	22 268	332 075	23 219	24 000	–	100.0%	31 547	31 872	31 872	9.9%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department and the sector.

Expenditure trends and estimates

Table 19.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	37.3	42.5	56.4	49.2	9.6%	10.1%	43.6	45.3	47.5	-1.2%	10.6%
Department Management	56.1	71.3	78.0	74.1	9.7%	15.2%	73.6	76.7	80.2	2.7%	17.4%
Corporate Management	194.6	210.3	189.9	169.5	-4.5%	41.7%	169.8	176.6	184.8	2.9%	40.1%
Finance	59.9	89.8	162.0	76.0	8.3%	21.1%	75.2	78.2	81.9	2.5%	17.8%
Internal Audit	16.6	18.2	14.2	16.7	0.3%	3.6%	17.1	17.8	18.7	3.7%	4.0%
Office Accommodation	26.9	40.1	38.6	46.3	19.8%	8.3%	40.7	42.2	44.4	-1.4%	9.9%
Total	391.5	472.3	539.1	431.8	3.3%	100.0%	420.1	436.9	457.5	1.9%	100.0%
Change to 2023 Budget estimate				–			(25.5)	(28.4)	(29.2)		

Table 19.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Current payments	382.7	454.0	529.4	425.9	3.6%	97.7%	413.9	430.5	450.8	1.9%	98.6%	
Compensation of employees	203.3	214.0	230.6	228.0	3.9%	47.7%	222.3	232.0	242.7	2.1%	53.0%	
Goods and services	179.4	240.0	298.7	197.9	3.3%	49.9%	191.6	198.4	208.1	1.7%	45.6%	
of which:												
Audit costs: External	18.8	19.6	22.0	17.8	-2.0%	4.3%	17.1	17.8	18.7	1.7%	4.1%	
Computer services	29.2	36.4	39.5	37.6	8.9%	7.8%	38.6	40.4	42.5	4.1%	9.1%	
Consultants: Business and advisory services	15.0	21.3	12.9	12.6	-5.7%	3.4%	13.7	14.1	14.8	5.4%	3.2%	
Agency and support/outsourced services	0.7	-	0.0	6.8	116.1%	0.4%	7.1	7.4	7.8	4.5%	1.7%	
Operating leases	25.9	36.7	35.5	41.8	17.3%	7.6%	37.5	39.1	41.1	-0.5%	9.1%	
Travel and subsistence	7.8	16.7	37.0	25.5	48.2%	4.7%	22.8	23.2	24.7	-1.0%	5.5%	
Transfers and subsidies	2.2	2.8	2.7	2.4	3.4%	0.5%	2.5	2.6	2.7	4.5%	0.6%	
Departmental agencies and accounts	1.5	1.5	1.5	1.8	6.0%	0.3%	1.9	2.0	2.1	4.5%	0.4%	
Households	0.6	1.3	1.2	0.6	-3.8%	0.2%	0.6	0.6	0.6	4.7%	0.1%	
Payments for capital assets	6.6	15.5	6.0	3.5	-19.0%	1.7%	3.7	3.8	4.0	4.5%	0.9%	
Machinery and equipment	6.6	14.8	6.0	2.8	-24.6%	1.6%	2.9	3.1	3.2	4.5%	0.7%	
Software and other intangible assets	0.1	0.7	-	0.7	117.4%	0.1%	0.7	0.8	0.8	4.5%	0.2%	
Payments for financial assets	-	-	1.0	-	-	0.1%	-	-	-	-	-	
Total	391.5	472.3	539.1	431.8	3.3%	100.0%	420.1	436.9	457.5	1.9%	100.0%	
Proportion of total programme expenditure to vote expenditure	0.2%	0.2%	0.2%	0.2%	-	-	0.2%	0.2%	0.2%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.6	1.3	1.2	0.6	-3.8%	0.2%	0.6	0.6	0.6	4.7%	0.1%	
Employee social benefits	0.6	1.3	1.2	0.6	-3.8%	0.2%	0.6	0.6	0.6	4.7%	0.1%	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	1.5	1.5	1.5	1.8	6.0%	0.3%	1.9	2.0	2.1	4.5%	0.4%	
Health and Welfare Sector	1.5	1.5	1.5	1.8	6.0%	0.3%	1.9	2.0	2.1	4.5%	0.4%	
Education and Training Authority												

Personnel information

Table 19.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost			Unit cost		
Administration	323	26	324	230.6	0.7	307	228.0	0.7	278	222.3	0.8	274	232.0	0.8	270	242.7	0.9	-4.3%	100.0%
1 – 6	100	6	104	37.8	0.4	104	39.7	0.4	96	39.1	0.4	94	40.6	0.4	90	41.3	0.5	-4.6%	34.0%
7 – 10	106	13	105	60.9	0.6	97	59.4	0.6	83	54.5	0.7	83	57.8	0.7	83	61.2	0.7	-5.1%	30.8%
11 – 12	66	4	65	66.5	1.0	55	58.6	1.1	51	58.1	1.1	51	61.6	1.2	51	65.2	1.3	-2.5%	18.4%
13 – 16	49	3	48	61.0	1.3	49	65.7	1.3	46	65.7	1.4	44	67.0	1.5	43	69.5	1.6	-4.2%	16.1%
Other	2	-	2	4.4	2.2	2	4.6	2.3	2	4.9	2.4	2	5.2	2.6	2	5.5	2.7	-	0.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Social Assistance

Programme purpose

Provide social assistance to eligible individuals whose income and assets fall below set thresholds.

Objective

- Provide social assistance over the medium term to eligible beneficiaries whose income and assets fall below the set thresholds by providing income support to 4.4 million elderly people, 1.1 million people with disabilities, 13.8 million children, 177 630 children with disabilities who require care and support services, and 184 652 foster children.

Subprogrammes

- *Old Age* provides income support to people aged 60 and older earning less than R101 640 (single) and R203 280 (married) a year, whose assets do not exceed R1 438 800 (single) and R2 877 600 (married).
- *War Veterans* provides income support to people who fought in World War II or the Korean War earning less than R101 640 (single) and R203 280 (married) a year, whose assets do not exceed R1 438 800 (single) and R2 877 600 (married).
- *Disability* provides income support to people with permanent or temporary disabilities earning less than R101 640 (single) and R203 280 (married) a year, whose assets do not exceed R1 438 800 (single) and R2 877 600 (married).
- *Foster Care* provides grants for children in foster care.
- *Care Dependency* provides income support to caregivers earning less than R261 600 (single) and R523 200 (married) a year to help them care for children who are mentally or physically disabled.
- *Child Support* provides income support to parents and caregivers of children younger than 18 earning less than R63 600 (single) and R127 200 (married) a year.
- *Grant-in-Aid* provides additional benefits to recipients of the *old age grant*, *disability grant* or *war veterans grant* that require regular care.
- *Social Relief of Distress* provides temporary income support, food parcels and other forms of relief to people experiencing undue hardship.

Expenditure trends and estimates

Table 19.8 Social Assistance expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23	2023/24		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
R million												
Old Age	81 025.0	84 102.3	90 675.0	99 104.0	6.9%	38.3%	107 015.8	115 681.5	121 423.9	7.0%	43.2%	
War Veterans	1.1	0.7	0.5	0.4	-30.7%	–	0.2	0.1	0.1	-45.3%	–	
Disability	23 031.7	24 081.5	25 404.9	26 800.8	5.2%	10.7%	29 233.5	31 090.2	33 037.9	7.2%	11.7%	
Foster Care	4 783.1	4 373.5	4 169.2	3 791.1	-7.5%	1.8%	3 644.4	3 423.6	3 210.5	-5.4%	1.4%	
Care Dependency	3 445.8	3 492.8	3 772.2	4 091.7	5.9%	1.6%	4 400.0	4 735.1	5 086.5	7.5%	1.8%	
Child Support	85 590.8	72 666.7	76 857.8	81 877.6	-1.5%	34.2%	85 807.1	90 285.6	93 441.7	4.5%	34.2%	
Grant-in-Aid	1 311.6	1 529.9	1 778.7	2 106.6	17.1%	0.7%	2 416.3	2 767.9	3 144.7	14.3%	1.0%	
Social Relief of Distress	19 756.6	32 470.5	30 379.1	34 334.5	20.2%	12.6%	33 693.1	423.9	443.3	-76.5%	6.7%	
Total	218 945.8	222 717.9	233 037.4	252 106.6	4.8%	100.0%	266 210.3	248 407.9	259 788.5	1.0%	100.0%	
Change to 2023				–			33 287.4	–	–			
Budget estimate												
Economic classification												
Transfers and subsidies	218 945.8	222 717.9	232 709.1	252 082.7	4.8%	100.0%	266 210.3	248 407.9	259 788.5	1.0%	100.0%	
Households	218 945.8	222 717.9	232 709.1	252 082.7	4.8%	100.0%	266 210.3	248 407.9	259 788.5	1.0%	100.0%	
Payments for financial assets	–	–	328.3	23.8	–	–	–	–	–	-100.0%	–	
Total	218 945.8	222 717.9	233 037.4	252 106.6	4.8%	100.0%	266 210.3	248 407.9	259 788.5	1.0%	100.0%	
Proportion of total programme expenditure to vote expenditure	96.2%	96.1%	96.4%	96.6%	–	–	96.8%	96.5%	96.5%	–	–	

Table 19.8 Social Assistance expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Households											
Social benefits											
Current	218 945.8	222 717.9	232 709.1	252 082.7	4.8%	100.0%	266 210.3	248 407.9	259 788.5	1.0%	100.0%
Old age	81 025.0	84 102.3	90 655.2	99 089.3	6.9%	38.3%	107 015.8	115 681.5	121 423.9	7.0%	43.2%
War veterans	1.1	0.7	0.5	0.4	-30.7%	–	0.2	0.1	0.1	-45.3%	–
Disability	23 031.7	24 081.5	25 385.8	26 798.6	5.2%	10.7%	29 233.5	31 090.2	33 037.9	7.2%	11.7%
Foster care	4 783.1	4 373.5	4 162.1	3 790.9	-7.5%	1.8%	3 644.4	3 423.6	3 210.5	-5.4%	1.4%
Care dependency	3 445.8	3 492.8	3 770.6	4 091.6	5.9%	1.6%	4 400.0	4 735.1	5 086.5	7.5%	1.8%
Child support	85 590.8	72 666.7	76 577.3	81 871.1	-1.5%	34.2%	85 807.1	90 285.6	93 441.7	4.5%	34.2%
Grant-in-Aid	1 311.6	1 529.9	1 778.7	2 106.4	17.1%	0.7%	2 416.3	2 767.9	3 144.7	14.3%	1.0%
Social Relief of Distress	19 756.6	32 470.5	30 378.8	34 334.5	20.2%	12.6%	33 693.1	423.9	443.3	-76.5%	6.7%

Programme 3: Social Security Policy and Administration

Programme purpose

Provide for social security policy development and the fair administration of social assistance.

Objectives

- Enable fair administration of social assistance through the following initiatives by:
 - developing a draft policy on integrating children’s grant beneficiaries with government services, and submitting it to Cabinet for approval by March 2025
 - developing a draft policy on maternal support and submitting it to Cabinet for approval by March 2025
 - developing a draft policy on income support for 18- to 59-year-olds and submitting it to Cabinet for approval by March 2025
 - increasing the percentage of appeals adjudicated within 90 days of receipt to 90 per cent by March 2025
 - producing 1 audit report in each year over the MTEF period on social assistance frameworks and systems
 - submitting the draft policy on voluntary cover for retirement and risk benefits for atypical and informal sector workers to Cabinet for approval by March 2025
 - developing a draft social security bill and submitting it to Cabinet for approval by March 2026.

Subprogrammes

- *Social Security Policy Development* develops and reviews policies and legislation on social assistance, and contributory income support aimed at protecting households against life cycle contingencies such as the unemployment, illness, retirement, disability or death of a breadwinner.
- *Appeals Adjudication* seeks to provide a fair and just adjudication service for social assistance appeals.
- *Social Grants Administration* provides for the South African Social Security Agency’s operational costs for administering social grants.
- *Social Grants Fraud Investigations* funds fraud investigations through the South African Social Security Agency’s special investigations unit.
- *Programme Management* provides for the expenses of management related to social security policy initiatives.

Expenditure trends and estimates

Table 19.9 Social Security Policy and Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Social Security Policy Development	34.8	60.4	45.2	64.2	22.7%	0.7%	64.9	67.8	71.2	3.5%	0.8%
Appeals Adjudication	23.3	25.9	25.8	41.1	20.8%	0.4%	36.4	38.0	40.0	-0.9%	0.5%
Social Grants Administration	7 416.2	7 893.0	7 343.6	7 498.0	0.4%	98.0%	7 672.9	7 693.9	8 039.4	2.4%	97.6%
Social Grants Fraud Investigations	72.6	70.9	72.0	72.3	-0.1%	0.9%	75.5	78.9	82.5	4.5%	1.0%
Programme Management	1.7	2.7	3.0	5.6	50.5%	–	4.9	5.2	5.4	-1.2%	0.1%
Total	7 548.5	8 052.8	7 489.5	7 681.3	0.6%	100.0%	7 854.7	7 883.8	8 238.6	2.4%	100.0%
Change to 2023 Budget estimate				–			(176.9)	(507.5)	(537.2)		
Economic classification											
Current payments	58.1	86.4	65.1	105.5	22.0%	1.0%	100.5	105.0	110.4	1.5%	1.3%
Compensation of employees	50.3	49.2	48.6	63.5	8.1%	0.7%	69.0	72.0	75.3	5.9%	0.9%
Goods and services of which:	7.8	37.2	16.6	42.0	75.4%	0.3%	31.5	32.9	35.0	-5.9%	0.4%
Communication	0.8	26.0	0.6	1.7	25.8%	0.1%	1.7	1.8	1.9	4.5%	–
Consultants: Business and advisory services	2.8	1.7	4.8	9.7	51.1%	0.1%	5.2	5.6	6.2	-13.9%	0.1%
Legal services	1.5	3.3	1.1	6.5	61.5%	–	3.7	3.7	3.9	-15.7%	0.1%
Consumables: Stationery, printing and office supplies	0.4	0.5	0.9	2.5	87.7%	–	2.6	2.7	2.8	4.5%	–
Travel and subsistence	0.9	1.6	4.7	3.1	49.4%	–	3.0	2.9	2.8	-2.4%	–
Operating payments	0.0	0.4	0.3	3.8	682.1%	–	4.0	4.2	4.4	4.5%	0.1%
Transfers and subsidies	7 490.3	7 965.5	7 417.0	7 572.6	0.4%	98.9%	7 750.9	7 775.4	8 124.7	2.4%	98.6%
Departmental agencies and accounts	7 488.8	7 963.9	7 415.6	7 570.3	0.4%	98.9%	7 748.4	7 772.8	8 122.0	2.4%	98.6%
Foreign governments and international organisations	1.5	1.4	1.5	2.1	10.2%	–	2.2	2.2	2.3	4.5%	–
Households	0.0	0.2	–	0.3	300.0%	–	0.3	0.3	0.4	4.4%	–
Payments for capital assets	0.1	1.0	0.1	3.1	190.7%	–	3.3	3.4	3.6	4.5%	–
Machinery and equipment	0.1	1.0	0.1	3.1	190.7%	–	3.3	3.4	3.6	4.5%	–
Payments for financial assets	–	–	7.3	–	–	–	–	–	–	–	–
Total	7 548.5	8 052.8	7 489.5	7 681.3	0.6%	100.0%	7 854.7	7 883.8	8 238.6	2.4%	100.0%
Proportion of total programme expenditure to vote expenditure	3.3%	3.5%	3.1%	2.9%	–	–	2.9%	3.1%	3.1%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.2	–	0.3	300.0%	–	0.3	0.3	0.4	4.4%	–
Employee social benefits	0.0	0.2	–	0.3	300.0%	–	0.3	0.3	0.4	4.4%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	7 488.8	7 963.9	7 415.6	7 570.3	0.4%	98.9%	7 748.4	7 772.8	8 122.0	2.4%	98.6%
South African Social Security Agency	7 488.8	7 963.9	7 415.6	7 570.3	0.4%	98.9%	7 748.4	7 772.8	8 122.0	2.4%	98.6%
Foreign governments and international organisations											
Current	1.5	1.4	1.5	2.1	10.2%	–	2.2	2.2	2.3	4.5%	–
International Social Security Association	1.4	1.3	1.4	1.9	10.8%	–	2.0	2.1	2.2	4.5%	–
International Organisation of Pension Supervisors	0.1	0.1	0.1	0.1	1.9%	–	0.1	0.1	0.1	4.4%	–

Personnel information

Table 19.10 Social Security Policy and Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Social Security Policy and Administration																			
Salary level	65	–	65	48.6	0.7	75	63.5	0.8	77	69.0	0.9	76	72.0	1.0	74	75.3	1.0	-0.5%	100.0%
1 – 6	19	–	19	7.2	0.4	17	6.7	0.4	17	7.1	0.4	17	7.5	0.4	15	6.9	0.5	-4.2%	21.7%
7 – 10	17	–	17	9.0	0.5	21	11.9	0.6	22	13.2	0.6	22	13.9	0.6	22	14.8	0.7	1.6%	28.8%
11 – 12	18	–	18	17.9	1.0	17	17.7	1.0	18	19.9	1.1	17	20.0	1.2	17	21.1	1.2	-0.0%	22.9%
13 – 16	11	–	11	14.4	1.3	20	27.2	1.4	20	28.9	1.4	20	30.7	1.5	20	32.5	1.6	–	26.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Welfare Services Policy Development and Implementation Support

Programme purpose

Create an enabling environment for the delivery of equitable developmental welfare services through the formulation of policies, norms, standards and best practices; and the provision of support to implementing agencies.

Objectives

- Enable the delivery of quality social welfare services by:
 - Improving social welfare services to children and older people by developing a national strategy on ageing, monitoring the implementation of the revised programme of action in foster care and protocol on the prevention and management of violence against children, and increasing awareness of 30 per cent of the social development sector workforce on the Children’s Amendment Act (2022) in each year over the medium term
 - Monitoring the implementation of the universal treatment curriculum in 12 public substance abuse treatment centres and evaluate the effectiveness of the implementation in 2024/25
 - Protecting the rights of people with disabilities by developing a policy on social development services to people with disabilities and a referral protocol for respite care services for children with disabilities and their families by March 2025
 - Building capacity and monitoring the implementation of social behaviour change programmes, including GBVF, substance abuse, teenage pregnancy and HIV and AIDS services over the MTEF period
 - Implementing pillar 4 (response, care, support and healing) of the national strategic plan on gender-based violence and femicide by monitoring the implementation of the psychosocial services policy in 15 identified hotspot districts by March 2025
 - Monitoring the implementation of the intersectoral protocol on the prevention and management of violence against children, and child abuse, neglect and exploitation in all provinces over the MTEF period.

Subprogrammes

- *Service Standards* ensures the transformation and standardisation of social welfare services through the development and coordination of overarching policies and legislation that promote integrated, quality-driven, professional and accountable service delivery.
- *Substance Abuse* develops, supports and monitors the implementation of policies, legislation, norms and standards for combating substance abuse.

- *Older Persons* develops, supports and monitors the implementation of policies, legislation, norms and standards for the provision of social welfare services to older people.
- *People with Disabilities* promotes the empowerment and rights of people with disabilities through the accelerated mainstreaming of disability considerations and the strengthening of disability-specific services.
- *Children* develops, supports and monitors the implementation of policies, legislation, norms and standards for the provision of social welfare services to children.
- *Families* develops, supports and monitors the implementation of policies, legislation and programmes for services aimed at strengthening families.
- *Social Crime Prevention and Victim Empowerment* develops, supports and monitors the implementation of policies, legislation and programmes aimed at protecting, empowering and supporting victims of crime and violence, including GBVF.
- *Youth* develops and facilitates the implementation of policies, legislation and programmes aimed at mobilising, protecting and developing skills among vulnerable young people.
- *HIV and AIDS* develops, supports and monitors the implementation of policies, programmes and guidelines aimed at preventing and mitigating the impact of HIV and AIDS, in line with the 2023-2028 national strategic plan for HIV and AIDS, TB and sexually transmitted infections.
- *Programme Management* provides for the expenses of the deputy director-general related to the coordination and management of social welfare services.

Expenditure trends and estimates

Table 19.11 Welfare Services Policy Development and Implementation Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Service Standards	14.4	19.0	22.1	31.2	29.2%	7.4%	29.6	30.9	32.4	1.3%	9.8%
Substance Abuse	14.5	18.1	24.0	20.8	12.7%	6.6%	19.6	20.4	21.4	0.9%	6.5%
Older Persons	9.4	12.0	14.1	19.2	26.7%	4.7%	17.0	17.8	18.7	-0.9%	5.7%
People with Disabilities	12.6	12.3	12.4	13.7	2.7%	4.4%	13.5	14.0	14.7	2.5%	4.4%
Children	59.1	74.4	82.9	79.2	10.3%	25.4%	76.8	80.1	83.9	1.9%	25.2%
Families	7.5	7.4	7.0	10.6	12.4%	2.8%	10.5	10.9	11.4	2.5%	3.4%
Social Crime Prevention and Victim Empowerment	119.0	67.7	76.3	77.3	-13.4%	29.2%	78.6	81.8	85.5	3.4%	25.5%
Youth	4.0	8.7	10.7	12.6	46.7%	3.1%	10.5	11.0	11.6	-2.8%	3.6%
HIV and AIDS	32.4	40.0	43.3	43.4	10.3%	13.7%	44.1	46.0	48.2	3.5%	14.3%
Programme Management	2.8	2.1	2.5	4.8	19.2%	1.0%	4.6	4.8	5.0	1.8%	1.5%
Total	296.1	261.5	295.3	312.8	1.8%	100.0%	304.7	317.6	332.8	2.1%	100.0%
Change to 2023 Budget estimate				–			(22.0)	(23.6)	(24.0)		
Economic classification											
Current payments	239.5	219.3	250.7	259.6	2.7%	83.1%	249.2	256.6	269.1	1.2%	81.6%
Compensation of employees	187.5	144.8	145.3	152.6	-6.6%	54.1%	152.0	158.7	166.0	2.8%	49.6%
Goods and services	52.0	74.4	105.4	107.0	27.2%	29.1%	97.1	97.8	103.1	-1.2%	32.0%
of which:											
Advertising	6.9	8.2	17.9	12.1	20.6%	3.9%	10.4	10.7	11.0	-3.2%	3.5%
Catering: Departmental activities	0.9	3.0	5.3	4.9	79.0%	1.2%	5.1	5.4	5.6	4.5%	1.7%
Consultants: Business and advisory services	21.3	15.0	16.9	22.1	1.2%	6.5%	21.4	22.0	22.7	0.9%	6.9%
Consumables: Stationery, printing and office supplies	0.8	2.9	2.2	4.9	85.1%	0.9%	5.1	4.6	5.1	1.3%	1.6%
Travel and subsistence	4.0	14.6	20.1	24.5	83.0%	5.4%	17.3	17.7	19.4	-7.5%	6.2%
Venues and facilities	5.1	14.2	22.7	21.6	61.7%	5.5%	21.5	20.6	21.6	-0.1%	6.7%
Transfers and subsidies	55.9	40.3	42.8	47.1	-5.6%	16.0%	49.2	54.4	56.8	6.4%	16.4%
Foreign governments and international organisations	0.6	0.4	0.4	0.9	12.5%	0.2%	1.0	1.0	1.0	4.5%	0.3%
Non-profit institutions	35.0	39.0	41.7	45.5	9.2%	13.8%	47.5	52.7	54.9	6.5%	15.8%
Households	20.3	1.0	0.7	0.7	-67.6%	1.9%	0.7	0.8	0.8	4.5%	0.2%
Payments for capital assets	0.7	1.9	1.8	6.1	105.6%	0.9%	6.3	6.6	6.9	4.5%	2.0%
Machinery and equipment	0.7	1.9	1.8	6.1	105.6%	0.9%	6.3	6.6	6.9	4.5%	2.0%
Total	296.1	261.5	295.3	312.8	1.8%	100.0%	304.7	317.6	332.8	2.1%	100.0%
Proportion of total programme expenditure to vote expenditure	0.1%	0.1%	0.1%	0.1%	–	–	0.1%	0.1%	0.1%	–	–

Table 19.11 Welfare Services Policy Development and Implementation Support expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 – 2023/24	Average Expenditure/ Total (%) 2020/21 – 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 – 2026/27	Average Expenditure/ Total (%) 2023/24 – 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Households											
Social benefits											
Current	0.7	1.0	0.7	0.7	-2.5%	0.3%	0.7	0.8	0.8	4.5%	0.2%
Employee social benefits	0.7	1.0	0.7	0.7	-2.5%	0.3%	0.7	0.8	0.8	4.5%	0.2%
Other transfers to households											
Current	19.5	–	–	–	-100.0%	1.7%	–	–	–	–	–
National Student Financial Aid Scheme	19.5	–	–	–	-100.0%	1.7%	–	–	–	–	–
Foreign governments and international organisations											
Current	0.6	0.4	0.4	0.9	12.5%	0.2%	1.0	1.0	1.0	4.5%	0.3%
Namibian government	0.3	–	–	0.4	15.0%	0.1%	0.5	0.5	0.5	4.5%	0.1%
United Nations international drug control programme	0.0	0.0	0.0	0.0	1.3%	–	0.0	0.0	0.0	3.7%	–
International Federation on Ageing	0.0	0.0	0.0	0.0	20.1%	–	0.0	0.0	0.0	3.7%	–
International Social Service	0.3	0.3	0.4	0.4	10.6%	0.1%	0.4	0.5	0.5	4.5%	0.1%
Non-profit institutions											
Current	35.0	39.0	41.7	45.5	9.2%	13.8%	47.5	52.7	54.9	6.5%	15.8%
South African National Council on Alcoholism and Drug Dependence	1.8	1.9	1.9	1.9	2.1%	0.6%	2.0	2.1	2.2	4.5%	0.7%
South African Depression and Anxiety Group	1.8	1.8	1.9	1.9	2.1%	0.6%	2.0	2.1	2.2	4.5%	0.6%
South African Council for Social Service Professions	–	–	2.3	2.3	–	0.4%	2.4	2.5	2.6	4.5%	0.8%
South African Older Persons' Forum	1.7	1.5	1.5	1.6	-2.2%	0.5%	1.7	1.8	1.8	4.5%	0.5%
National Institute Community Development and Management – old persons	1.4	1.7	1.8	1.7	6.9%	0.6%	1.8	1.9	1.9	4.5%	0.6%
Suid-Afrikaanse Vroue Federasie – families	0.9	0.7	0.7	0.8	-4.1%	0.3%	0.8	0.9	0.9	4.5%	0.3%
Family and Marriage Society of South Africa	0.9	1.1	1.2	1.1	7.7%	0.4%	1.1	1.2	1.3	4.5%	0.4%
South African National AIDS Council	10.0	15.0	15.6	16.3	17.7%	4.9%	17.1	20.8	21.6	9.8%	6.0%
South African Federation for Mental Health	0.9	–	–	–	-100.0%	0.1%	–	–	–	–	–
South African National Deaf Association	0.7	–	–	–	-100.0%	0.1%	–	–	–	–	–
DeafBlind South Africa	0.7	1.5	1.4	1.7	37.2%	0.5%	1.8	1.9	2.0	4.5%	0.6%
Autism South Africa	1.0	1.4	1.5	1.6	16.3%	0.5%	1.6	1.7	1.8	4.5%	0.5%
Suid-Afrikaanse Vroue Federasie – children	1.2	0.8	0.9	0.9	-9.0%	0.3%	1.0	1.0	1.1	4.5%	0.3%
Afrikaanse Christelike Vroue Vereniging	0.9	–	–	–	-100.0%	0.1%	–	–	–	–	–
Childline South Africa	1.6	0.7	1.5	1.5	-2.4%	0.5%	1.6	1.7	1.7	4.5%	0.5%
AFM Executive Welfare Council	1.0	–	–	–	-100.0%	0.1%	–	–	–	–	–
Child Welfare South Africa	–	0.7	–	0.7	–	0.1%	0.7	0.8	0.8	4.6%	0.2%
Humana People to People South Africa	1.3	–	–	–	-100.0%	0.1%	–	–	–	–	–
National Institute Community Development and Management (victim empowerment)	1.7	1.3	1.3	1.3	-7.4%	0.5%	1.4	1.5	1.5	4.5%	0.5%
LifeLine South Africa	1.0	2.1	2.2	2.2	32.5%	0.6%	2.3	2.4	2.5	4.5%	0.8%
National Shelter Movement of South Africa	0.7	0.7	0.7	0.7	1.5%	0.2%	0.8	0.8	0.8	4.5%	0.2%
National Peace Accord Trust	0.7	–	–	–	-100.0%	0.1%	–	–	–	–	–
Khulisa Social Solutions	1.6	0.8	–	1.7	2.1%	0.3%	1.7	1.8	1.9	4.5%	0.6%
National Institute for Crime Prevention and the Reintegration of Offenders	1.6	1.6	1.7	1.7	2.1%	0.6%	1.8	1.8	1.9	4.5%	0.6%
Cape Development and Dialogue Centre Trust	–	1.4	1.4	1.4	–	0.4%	1.5	1.6	1.6	4.5%	0.5%
Uhambo Foundation	–	1.3	1.4	1.5	–	0.4%	1.6	1.6	1.7	4.5%	0.5%
Rata Social Services	–	0.7	0.7	0.8	–	0.2%	0.9	0.9	1.0	4.5%	0.3%

Personnel information

Table 19.12 Welfare Services Policy Development and Implementation Support personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 – 2026/27							
Welfare Services Policy Development and Implementation Support		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	207	2	215	145.3	0.7	212	152.6	0.7	199	152.0	0.8	193	158.7	0.8	191	166.0	0.9	-3.4%	100.0%
1 – 6	46	–	50	18.1	0.4	46	17.8	0.4	43	17.5	0.4	40	17.3	0.4	40	18.3	0.5	-4.5%	21.4%
7 – 10	89	2	95	53.6	0.6	95	56.3	0.6	89	56.1	0.6	87	58.3	0.7	86	60.8	0.7	-3.3%	44.8%
11 – 12	56	–	54	53.5	1.0	54	56.0	1.0	49	54.4	1.1	49	57.7	1.2	48	59.9	1.2	-3.7%	25.2%
13 – 16	16	–	16	20.2	1.3	17	22.6	1.3	17	24.0	1.4	17	25.5	1.5	17	27.0	1.6	–	8.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Social Policy and Integrated Service Delivery

Programme purpose

Support community development and promote evidence-based policy making in the department and the social development sector.

Objectives

- Create an enabling environment for NPOs and increase public trust and confidence in them through effective and fair regulation by March 2025 by:
 - Monitoring their compliance with the Non-profit Organisations Act (1997)
 - Ensuring that 90 per cent of NPO registration applications are processed within 2 months of receipt
 - Registering 100 per cent of all compliant applications within 2 months
 - Processing 80 per cent of all NPOs' reports within 2 months
 - Building the capacity of NPOs through the implementation of the NPO mentorship model
 - Monitoring the implementation of the department's NPO funding policy in all provinces
 - Building the capacity of provincial departments to implement the sector funding policy and the NPO sector payment system.
- Harness the implementation of community development in South Africa with emphasis on the creation of vibrant and sustainable communities by finalising a national community development policy and framework by March 2025.
- Empower communities through community capacity enhancement programmes and link 2 per cent of social grant beneficiaries with economic development opportunities by March 2025.
- Support the provision of nutritious food to the poor and vulnerable by coordinating interventions including centre-based feeding programmes, partnerships with civil society organisations, social partners and other agencies by March 2025.
- Develop a sustainable livelihoods strategy to alleviate poverty and vulnerability by March 2025.
- Create 178 120 work opportunities through social sector expanded public works programmes by March 2025.
- Provide evidence-based advisory services on social development policy by developing and disseminating 4 research and policy briefs in each year over the MTEF period.

Subprogrammes

- *Social Policy Research and Development* provides strategic guidance in terms of evidence-based social policy development, coordination and evaluation.
- *Special Projects and Innovation* provides for the coordination, incubation and innovation of departmental and social cluster initiatives such as the expanded public works programme.
- *Population Policy Promotion* supports, monitors and evaluates the implementation of the 1998 White Paper on Population Policy for South Africa by conducting research on the country's population trends and dynamics; raising awareness on population and development concerns; and supporting and building the technical capacity of national, provincial and local government and other stakeholders to implement population policy strategies.
- *Registration and Monitoring of Non-profit Organisations* registers and monitors NPOs in terms of the Non-profit Organisations Act (1997).
- *Substance Abuse Advisory Services and Oversight* monitors the implementation of policies, legislation, norms and standards aimed at combating substance abuse.
- *Community Development* develops and facilitates the implementation of policies, guidelines, frameworks, norms and standards for ensuring the empowerment of local communities, strengthening the capacity of people as active citizens through their community groups, organisations and networks; and strengthening the capacity of institutions and agencies (public, private and nongovernmental) to work with citizens to shape and determine change in their communities.
- *National Development Agency* provides for transfers to the National Development Agency to support civil society organisations in poverty alleviation programmes.
- *Programme Management* provides for the expenses of management related to the coordination and management of community development programmes and initiatives.

Expenditure trends and estimates

Table 19.13 Social Policy and Integrated Service Delivery expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Social Policy Research and Development	4.8	4.8	4.4	6.6	11.2%	1.5%	6.7	7.0	7.3	3.4%	1.9%
Special Projects and Innovation	6.8	6.5	8.2	12.4	22.1%	2.4%	12.3	12.8	13.4	2.7%	3.5%
Population Policy Promotion	22.5	25.5	29.5	39.1	20.3%	8.3%	38.8	40.4	42.4	2.7%	11.1%
Registration and Monitoring of Non-profit Organisations	34.5	38.7	49.2	42.3	7.0%	11.7%	41.8	43.6	45.7	2.6%	11.9%
Substance Abuse Advisory Services and Oversight	3.7	5.0	7.8	7.1	23.9%	1.7%	6.6	6.9	7.2	0.5%	1.9%
Community Development	26.3	30.6	36.7	30.1	4.6%	8.8%	29.2	30.4	31.8	1.9%	8.4%
National Development Agency	216.2	246.0	219.3	220.1	0.6%	64.3%	212.0	216.3	226.2	0.9%	60.2%
Programme Management	3.5	3.7	5.7	3.9	4.2%	1.2%	3.9	4.0	4.2	2.5%	1.1%
Total	318.3	360.8	360.6	361.6	4.3%	100.0%	351.3	361.5	378.3	1.5%	100.0%
Change to 2023 Budget estimate				–			(26.4)	(33.1)	(34.4)		

Table 19.13 Social Policy and Integrated Service Delivery expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million				2020/21	2023/24	2024/25	2025/26	2026/27	2023/24 – 2026/27	2023/24 – 2026/27
Current payments	99.2	112.7	138.2	138.5	11.8%	34.9%	136.2	141.9	148.6	2.4%	38.9%
Compensation of employees	82.0	84.5	88.3	92.1	3.9%	24.8%	93.1	97.1	101.6	3.3%	26.4%
Goods and services	17.2	28.1	49.9	46.4	39.3%	10.1%	43.1	44.8	47.0	0.5%	12.5%
<i>of which:</i>											
<i>Administrative fees</i>	0.5	0.5	1.2	1.6	51.3%	0.3%	1.7	1.7	1.8	4.5%	0.5%
<i>Advertising</i>	2.2	2.2	3.4	3.1	12.7%	0.8%	2.8	2.9	3.0	-1.0%	0.8%
<i>Consultants: Business and advisory services</i>	2.5	7.0	10.4	7.1	42.2%	1.9%	6.8	7.1	7.5	1.9%	2.0%
<i>Consumables: Stationery, printing and office supplies</i>	0.8	0.6	1.1	3.6	65.1%	0.4%	3.7	3.9	4.1	4.5%	1.1%
<i>Travel and subsistence</i>	2.8	6.9	14.7	14.9	74.0%	2.8%	12.0	12.2	12.8	-4.8%	3.6%
<i>Venues and facilities</i>	3.9	4.1	11.4	9.8	36.4%	2.1%	9.5	10.0	10.5	2.6%	2.7%
Transfers and subsidies	218.5	247.7	221.0	222.1	0.5%	64.9%	214.1	218.4	228.4	0.9%	60.8%
Departmental agencies and accounts	216.2	246.0	219.3	220.1	0.6%	64.3%	212.0	216.3	226.2	0.9%	60.2%
Foreign governments and international organisations	1.6	1.5	1.7	1.7	2.0%	0.5%	1.9	1.9	2.0	4.5%	0.5%
Households	0.7	0.3	0.1	0.2	-33.5%	0.1%	0.2	0.2	0.2	4.8%	0.1%
Payments for capital assets	0.6	0.4	1.3	1.1	22.0%	0.2%	1.1	1.1	1.2	4.5%	0.3%
Machinery and equipment	0.6	0.4	1.3	1.1	22.0%	0.2%	1.1	1.1	1.2	4.5%	0.3%
Total	318.3	360.8	360.6	361.6	4.3%	100.0%	351.3	361.5	378.3	1.5%	100.0%
Proportion of total programme expenditure to vote expenditure	0.1%	0.2%	0.1%	0.1%			0.1%	0.1%	0.1%		

Details of transfers and subsidies											
Households											
Social benefits											
Current	0.7	0.3	0.1	0.2	-33.5%	0.1%	0.2	0.2	0.2	4.8%	0.1%
Employee social benefits	0.7	0.3	0.1	0.2	-33.5%	0.1%	0.2	0.2	0.2	4.8%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	216.2	246.0	219.3	220.1	0.6%	64.3%	212.0	216.3	226.2	0.9%	60.2%
National Development Agency	216.2	246.0	219.3	220.1	0.6%	64.3%	212.0	216.3	226.2	0.9%	60.2%
Foreign governments and international organisations											
Current	1.6	1.5	1.7	1.7	2.0%	0.5%	1.9	1.9	2.0	4.5%	0.5%
United Nations Population Fund	0.6	0.6	0.7	0.7	1.4%	0.2%	0.7	0.7	0.7	4.5%	0.2%
Partners in Population and Development	1.0	0.9	1.0	1.1	2.4%	0.3%	1.2	1.2	1.2	4.5%	0.3%

Personnel information

Table 19.14 Social Policy and Integrated Service Delivery personnel numbers and cost by salary level¹

Social Policy and Integrated Service Delivery	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average: Salary level/ Total (%)						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25					2025/26			2026/27		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost	Number	Cost	Unit cost
Salary level	95	7	130	88.3	0.7	128	92.1	0.7	122	93.1	0.8	120	97.1	0.8	119	101.6	0.9	-2.4%	100.0%
1 – 6	30	6	35	13.2	0.4	35	13.9	0.4	33	13.9	0.4	33	14.7	0.4	33	15.6	0.5	-1.9%	27.5%
7 – 10	38	1	57	33.7	0.6	54	33.3	0.6	52	33.9	0.7	50	34.5	0.7	50	36.5	0.7	-2.6%	42.1%
11 – 12	16	–	27	27.3	1.0	26	27.5	1.1	24	26.8	1.1	24	28.4	1.2	23	28.8	1.3	-4.1%	19.8%
13 – 16	11	–	11	14.1	1.3	13	17.4	1.3	13	18.4	1.4	13	19.6	1.5	13	20.7	1.6	–	10.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

National Development Agency

Selected performance indicators

Table 19.15 National Development Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of resources raised to fund development interventions of civil society organisations per year	Civil society organisations development		R15.7m	R54.5m	R103m	R50m	R100m	R200m	R300m
Number of work opportunities created as a result of development interventions by civil society organisations per year	Civil society organisations development	Priority 4: Consolidating the social wage through reliable and quality basic services	2 049	750	3 175	3 000	4 000	5 000	6 000
Number of civil society organisations whose institutional capacity is strengthened per year	Civil society organisations development		1 114	2 558	2 000	2 500	3 000	4 000	5 000
Number of research publications produced per year on policy impediments to poverty eradication	Research	Priority 6: Social cohesion and safer communities	- ¹	- ¹	- ¹	- ¹	3	3	3

1. New indicator.

Entity overview

The National Development Agency is a schedule 3A public entity established in terms of the National Development Agency Act (1998). Its primary mandate is to contribute towards the eradication of poverty and its causes by granting funds to civil society organisations to implement development projects in poor communities.

Over the period ahead, the agency plans to implement its turnaround strategy that was approved by its new board in July 2023. The new approach envisaged in the turnaround strategy seeks to empower impoverished communities by supporting the establishment and funding of sustainable enterprises and cooperatives to reduce poverty and reliance on social grants. The agency plans to support and fund the establishment of 600 community-owned enterprises that will provide income to 6 000 community members over the MTEF period. The agency has allocated R5 million per year over the MTEF period for this purpose. In line with its aim of reducing poverty and developing communities, over the next 3 years, the agency plans to partner with research and academic institutions to produce 9 research publications and host 15 development policy dialogues to engage with relevant stakeholders. Spending on these activities is expected to amount to R31.8 million over the MTEF period.

Expenditure is expected to increase at an average annual rate of 1 per cent, from R222.2 million in 2023/24 to R228.9 million in 2026/27. Spending on compensation of employees is the agency's main cost driver, accounting for 69.8 per cent (R466 million) of the its total budget over the medium term. The agency is set to derive almost all its revenue over the period ahead from departmental transfers, amounting to R654.5 million.

Programmes/Objectives/Activities

Table 19.16 National Development Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 – 2023/24	2024/25		
Administration	90.3	106.2	117.3	112.3	7.5%	44.0%	112.2	112.8	118.0	1.7%	51.5%
Civil society organisations development	165.6	116.0	135.3	99.3	-15.7%	52.5%	92.2	95.1	99.9	0.2%	43.7%
Research	6.5	7.5	9.3	10.6	17.7%	3.5%	10.3	10.5	11.0	1.2%	4.8%
Total	262.4	229.7	261.9	222.2	-5.4%	100.0%	214.6	218.5	228.9	1.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 19.17 National Development Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 – 2023/24	2024/25		
Revenue											
Non-tax revenue	6.4	4.3	6.7	2.1	-31.3%	1.9%	2.6	2.2	2.6	8.2%	1.1%
Other non-tax revenue	6.4	4.3	6.7	2.1	-31.3%	1.9%	2.6	2.2	2.6	8.2%	1.1%
Transfers received	271.1	270.8	231.4	220.1	-6.7%	98.1%	212.0	216.3	226.2	0.9%	98.9%
Total revenue	277.5	275.1	238.1	222.2	-7.1%	100.0%	214.6	218.5	228.9	1.0%	100.0%
Expenses											
Current expenses	173.8	192.3	214.6	213.2	7.0%	82.0%	210.1	213.8	223.4	1.6%	97.3%
Compensation of employees	127.1	140.1	145.8	151.3	6.0%	58.3%	149.8	155.0	161.2	2.1%	69.8%
Goods and services	44.3	49.0	65.5	61.9	11.7%	22.8%	60.2	58.7	62.3	0.2%	27.5%
Depreciation	2.4	3.3	3.3	–	-100.0%	0.9%	–	–	–	–	–
Transfers and subsidies	88.5	37.4	47.3	9.0	-53.3%	18.0%	4.5	4.7	5.4	-15.6%	2.7%
Total expenses	262.4	229.7	261.9	222.2	-5.4%	100.0%	214.6	218.5	228.9	1.0%	100.0%
Surplus/(Deficit)	15.1	45.4	(23.8)	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	77.6	24.5	(43.0)	–	-100.0%	–	–	–	–	–	–
Receipts											
Non-tax receipts	59.9	2.7	5.8	2.1	-67.3%	5.6%	2.2	2.3	2.4	4.6%	1.0%
Sales of goods and services other than capital assets	56.9	–	–	–	-100.0%	4.2%	–	–	–	–	–
Other tax receipts	2.9	2.7	5.8	2.1	-10.9%	1.4%	2.2	2.3	2.4	4.6%	1.0%
Transfers received	271.6	246.9	220.3	220.1	-6.8%	94.0%	212.0	216.3	226.2	0.9%	99.0%
Financial transactions in assets and liabilities	4.1	0.4	0.4	–	-100.0%	0.4%	–	–	–	–	–
Total receipts	335.6	250.0	226.4	222.2	-12.8%	100.0%	214.2	218.6	228.6	1.0%	100.0%
Payment											
Current payments	173.4	187.1	206.6	213.2	7.1%	80.7%	209.7	212.9	223.2	1.5%	97.2%
Compensation of employees	129.1	133.7	143.4	151.5	5.5%	57.7%	149.8	155.0	161.2	2.1%	69.9%
Goods and services	44.3	53.4	63.2	61.7	11.7%	23.0%	59.8	57.8	62.0	0.1%	27.3%
Transfers and subsidies	84.6	38.4	62.9	9.0	-52.6%	19.3%	4.5	5.7	5.4	-15.7%	2.8%
Total payments	257.9	225.5	269.5	222.2	-4.8%	100.0%	214.2	218.6	228.6	1.0%	100.0%
Net cash flow from investing activities	(3.7)	(1.3)	(3.8)	(1.1)	-34.0%	100.0%	–	–	–	-100.0%	–
Acquisition of property, plant, equipment and intangible assets	(3.7)	(1.3)	(3.8)	(1.1)	-34.0%	100.0%	–	–	–	-100.0%	–
Net increase/(decrease) in cash and cash equivalents	73.9	23.2	(46.9)	(1.1)	-124.3%	5.0%	–	–	–	-100.0%	–
Statement of financial position											
Carrying value of assets	10.4	8.4	8.7	9.3	-3.8%	7.3%	9.7	10.1	10.5	4.0%	9.6%
<i>of which:</i>											
Acquisition of assets	(3.7)	(1.3)	(3.8)	(1.1)	-34.0%	100.0%	–	–	–	-100.0%	–
Receivables and prepayments	1.8	1.5	1.4	1.3	-9.5%	1.2%	1.2	1.2	1.1	-5.1%	1.2%
Cash and cash equivalents	125.6	148.7	101.9	97.8	-8.0%	91.5%	94.0	90.3	86.7	-3.9%	89.2%
Total assets	137.8	158.6	112.0	108.4	-7.7%	100.0%	104.9	101.5	98.3	-3.2%	100.0%
Accumulated surplus/(deficit)	33.6	79.1	37.1	37.3	3.6%	35.5%	37.3	37.3	37.3	–	36.2%
Capital reserve fund	64.7	35.7	23.9	22.7	-29.4%	28.0%	21.6	20.5	19.5	-5.0%	20.4%
Trade and other payables	23.1	19.9	22.3	21.2	-2.8%	17.2%	20.1	19.1	18.2	-5.0%	19.0%
Provisions	16.4	23.9	28.6	27.2	18.4%	19.4%	25.8	24.5	23.3	-5.0%	24.4%
Total equity and liabilities	137.8	158.6	112.0	108.4	-7.7%	100.0%	104.9	101.5	98.3	-3.2%	100.0%

Personnel information

Table 19.18 National Development Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 – 2026/27				
National Development Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	194	320	185	145.8	0.8	194	151.3	0.8	184	149.8	0.8	184	155.0	0.8	184	161.2	0.9	-1.7%	100.0%
1 – 6	20	42	20	4.0	0.2	20	3.8	0.2	19	3.7	0.2	19	3.9	0.2	19	4.0	0.2	-1.7%	10.3%
7 – 10	92	174	85	46.6	0.5	92	49.3	0.5	87	49.3	0.6	87	51.1	0.6	87	53.1	0.6	-1.8%	47.3%
11 – 12	49	61	48	46.7	1.0	49	48.0	1.0	46	46.6	1.0	46	48.2	1.0	46	50.1	1.1	-2.1%	25.1%
13 – 16	32	42	32	48.6	1.5	32	47.6	1.5	31	47.5	1.5	31	49.1	1.6	31	51.1	1.6	-1.1%	16.8%
17 – 22	1	1	–	–	–	1	2.6	2.6	1	2.7	2.7	1	2.8	2.8	1	2.9	2.9	–	0.5%

1. Rand million.

South African Social Security Agency

Selected performance indicators

Table 19.19 South African Social Security Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of reported fraud and corruption cases investigated and finalised per year	Administration	Priority 4: Consolidating the social wage through reliable and quality basic services	90% (263/292)	95% (244/256)	96% (469/487)	90%	90%	95%	95%
Average cost to administer monthly social assistance per beneficiary per year	Benefits administration support		R33	R32	R32	R36	R33	R33	R33
Administration cost as a percentage of social assistance transfers budget per year	Benefits administration support		3.3% (R7.2bn/R219bn)	3.2% (R7.2bn/R222.7bn)	3.1% (R7.1bn/R222bn)	3.3%	2.9%	3.1%	3.1%
Percentage of new grant applications per year that are processed within the targeted number of working days	Benefits administration support		99.3% (1.48 million/1.49 million) within 10 days	98.0% (1.71 million/1.74 million) within 10 days	89.1% (1.64 million/1.84 million) within 5 days	90% within 10 days	90% within 7 days	90% within 5 days	90% within 5 days
Number of grants in payment, including grant-in-aid (excluding the COVID-19 social relief of distress grant), per year	Benefits administration support		18 440 572	18 677 339	18 829 716	19 147 644	19 501 748	19 870 921	20 250 423

Entity overview

The South African Social Security Agency Act (2004) provides for the establishment of the South African Social Security Agency, whose broad objectives are to ensure the effective and efficient administration, management and payment of social assistance to qualifying beneficiaries. The agency provides social grants to eligible individuals who are unable to support themselves and their dependants. It also provides temporary assistance

to people in crisis situations such as declared and undeclared disasters, and relief for household distress such as loss of a breadwinner.

Bank charges for the payment of social grants contribute to a significant portion of the agency's operational expenditure. For this purpose, R1.4 billion is set aside over the medium term in the benefits administration support programme.

The agency continues to make progress in increasing social grant uptake to eligible beneficiaries. The number of grants including grant-in-aid, excluding those receiving assistance from the *COVID-19 social relief of distress grant*, is expected to increase from 19.1 million in 2023/24 to 19.5 million by the end of 2024/25, representing a year-on-year increase of approximately 2 per cent. By 2026/27, the number of social grant recipients are expected to increase at the same rate to 20.3 million, at an estimated cost of R259.8 billion.

Over the MTEF period, the agency plans to automate most of its business processes. This entails streamlining its operations to ensure, among other things, that the majority of applications for social grants are processed within 5 days from the current 10 days. The agency will continue to prioritise interventions such as improving its financial management system to address negative findings from internal and external audits; implementing measures to reduce the cost of administering social assistance; building management capacity to help fight fraud and corruption; and migrating to a web-based internal system. An estimated R26 million is allocated over the MTEF period for spending on these activities.

The upgrade of the beneficiary biometric identification solution will also be prioritised over the MTEF period at an estimated cost of R14 million. The planned upgrades will include facial recognition as an additional biometric identifier, and high-performance search and matching capabilities to efficiently scan beneficiary fingerprints in the database to identify potential duplicates and thereby reduce fraud.

Given the negative impact of load shedding on grant disbursement processes, the agency plans to acquire alternative energy solutions such as solar panels, inverters, batteries and generators over the period ahead. Accordingly, more than 200 local offices have been identified for improvements, including the installation of alternative power supply, at a total cost of R14 million.

Total expenditure is expected to amount to R23.7 billion, decreasing marginally by 0.4 per cent, from R8.2 billion in 2023/24 to R8.1 billion in 2026/27, due to Cabinet-approved reductions of R461.8 million in 2024/25, R491.8 million in 2025/26 and R521.3 million in 2026/27. The agency will be required to find efficiencies to absorb these reductions. The agency is set to derive 99.9 per cent (R23.6 billion) of its revenue over the next 3 years through transfers from the department. Revenue is expected to increase at an average annual rate of 2.4 per cent, from R7.6 billion in 2023/24 to R8.1 billion in 2026/27.

Programmes/Objectives/Activities

Table 19.20 South African Social Security Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	2 639.9	2 773.3	2 871.5	3 350.3	8.3%	39.0%	2 964.4	3 096.4	3 237.3	-1.1%	39.6%
Benefits administration support	4 580.7	4 459.8	4 265.6	4 876.4	2.1%	61.0%	4 789.9	4 682.6	4 891.1	0.1%	60.4%
Total	7 220.6	7 233.1	7 137.0	8 226.6	4.4%	100.0%	7 754.3	7 779.0	8 128.4	-0.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 19.21 South African Social Security Agency statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	70.0	68.8	67.1	5.6	-56.8%	0.7%	5.9	6.1	6.4	4.5%	0.1%	
Sale of goods and services other than capital assets	2.7	3.3	5.1	0.1	-68.7%	-	0.1	0.1	0.1	4.3%	-	
Other sales	0.0	0.0	0.0	0.0	-1.9%	-	0.0	0.0	0.0	3.4%	-	
Other non-tax revenue	67.3	65.5	62.0	5.6	-56.5%	0.7%	5.8	6.1	6.3	4.5%	0.1%	
Transfers received	7 488.8	7 985.3	7 415.6	7 570.3	0.4%	99.3%	7 748.4	7 772.8	8 122.0	2.4%	99.9%	
Total revenue	7 558.8	8 054.1	7 482.7	7 575.9	0.1%	100.0%	7 754.3	7 779.0	8 128.4	2.4%	100.0%	
Expenses												
Current expenses	7 176.9	7 190.2	7 095.6	8 187.1	4.5%	99.4%	7 713.1	7 735.8	8 083.3	-0.4%	99.5%	
Compensation of employees	3 330.6	3 165.5	3 359.6	3 554.3	2.2%	45.0%	3 732.0	3 899.2	4 078.5	4.7%	47.9%	
Goods and services	3 743.5	3 922.9	3 651.9	4 632.9	7.4%	53.4%	3 981.1	3 836.7	4 004.7	-4.7%	51.6%	
Depreciation	102.7	101.9	84.1	-	-100.0%	1.0%	-	-	-	-	-	
Transfers and subsidies	43.8	42.8	41.4	39.5	-3.4%	0.6%	41.3	43.1	45.1	4.5%	0.5%	
Total expenses	7 220.6	7 233.1	7 137.0	8 226.6	4.4%	100.0%	7 754.3	7 779.0	8 128.4	-0.4%	100.0%	
Surplus/(Deficit)	338.2	821.0	345.7	(650.7)	-224.4%		-	-	-	-100.0%		
Cash flow statement												
Cash flow from operating activities	325.7	736.9	786.3	(295.2)	-196.8%	100.0%	0.0	0.0	(0.0)	-99.2%	100.0%	
Receipts												
Non-tax receipts	21.5	34.3	61.2	6.0	-34.6%	0.4%	6.3	6.6	6.9	4.5%	0.1%	
Sales of goods and services other than capital assets	6.5	3.6	8.4	5.1	-7.6%	0.1%	5.4	5.6	5.8	4.5%	0.1%	
Other sales	3.8	0.3	3.3	5.1	10.2%	-	5.3	5.5	5.8	4.5%	0.1%	
Other tax receipts	15.0	30.7	52.8	0.9	-60.9%	0.3%	0.9	1.0	1.0	4.5%	-	
Transfers received	7 488.8	7 985.3	7 415.6	7 570.3	0.4%	99.6%	7 748.4	7 772.8	8 122.0	2.4%	99.9%	
Total receipts	7 510.3	8 019.5	7 476.8	7 576.3	0.3%	100.0%	7 754.7	7 779.4	8 128.8	2.4%	100.0%	
Payment												
Current payments	7 140.9	7 239.8	6 649.0	7 832.0	3.1%	99.4%	7 713.5	7 736.3	8 083.7	1.1%	99.5%	
Compensation of employees	3 271.5	3 304.2	3 380.4	3 554.3	2.8%	46.6%	3 732.0	3 899.2	4 078.5	4.7%	48.4%	
Goods and services	3 869.4	3 935.6	3 268.6	4 277.8	3.4%	52.8%	3 981.5	3 837.1	4 005.2	-2.2%	51.1%	
of which:												
Computer services	348.9	453.0	405.7	583.8	18.7%	6.1%	443.8	464.7	486.1	-5.9%	6.3%	
Operating leases	315.1	330.0	342.0	358.2	4.4%	4.6%	390.4	415.4	434.5	6.7%	5.1%	
Transfers and subsidies	43.8	42.8	41.4	39.5	-3.4%	0.6%	41.3	43.1	45.1	4.5%	0.5%	
Total payments	7 184.7	7 282.6	6 690.4	7 871.5	3.1%	100.0%	7 754.7	7 779.4	8 128.8	1.1%	100.0%	
Net cash flow from investing activities	(144.4)	(99.3)	(245.4)	(354.7)	34.9%	100.0%	(1.3)	(1.4)	(1.4)	-84.0%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(146.5)	(101.9)	(246.1)	(355.1)	34.3%	101.1%	(1.7)	(1.8)	(1.9)	-82.6%	122.0%	
Acquisition of software and other intangible assets	(0.0)	(1.8)	(5.9)	-	-100.0%	1.1%	-	-	-	-	-	
Proceeds from the sale of property, plant, equipment and intangible assets	1.7	2.8	5.4	-	-100.0%	-1.6%	-	-	-	-	-	
Other flows from investing activities	0.5	1.5	1.2	0.4	-8.4%	-0.6%	0.4	0.4	0.4	4.6%	-22.0%	
Net cash flow from financing activities	(1 060.9)	(534.5)	(774.4)	(0.8)	-91.1%	100.0%	(0.8)	(0.8)	(0.9)	4.5%	100.0%	
Repayment of finance leases	0.7	(0.6)	(0.0)	(0.7)	-201.6%	23.2%	(0.7)	(0.8)	(0.8)	4.5%	92.8%	
Other flows from financing activities	(1 061.6)	(533.9)	(774.3)	(0.1)	-96.3%	76.8%	(0.1)	(0.1)	(0.1)	4.6%	7.2%	
Net increase/(decrease) in cash and cash equivalents	(879.6)	103.1	(233.4)	(650.7)	-9.6%	-5.5%	(2.1)	(2.2)	(2.3)	-84.7%	100.0%	
Statement of financial position												
Carrying value of assets	793.7	785.5	943.5	857.4	2.6%	32.1%	898.3	940.3	983.5	4.7%	57.2%	
of which:												
Acquisition of assets	(146.5)	(101.9)	(246.1)	(355.1)	34.3%	100.0%	(1.7)	(1.8)	(1.9)	-82.6%	100.0%	
Inventory	22.0	18.6	19.0	22.3	0.4%	0.8%	23.3	24.4	25.5	4.5%	1.5%	
Loans	129.6	1.0	-	-	-100.0%	1.1%	-	-	-	-	-	
Receivables and prepayments	14.8	14.1	16.9	18.3	7.4%	0.6%	19.1	20.0	20.9	4.5%	1.2%	
Cash and cash equivalents	2 043.6	2 146.7	1 913.3	1 095.0	-18.8%	65.4%	511.2	534.1	560.8	-20.0%	40.1%	
Total assets	3 003.7	2 965.9	2 892.8	1 993.0	-12.8%	100.0%	1 451.9	1 518.8	1 590.8	-7.2%	100.0%	
Accumulated surplus/(deficit)	2 051.1	2 338.2	1 909.6	650.7	-31.8%	61.4%	-	-	-	-100.0%	8.2%	
Finance lease	1.0	0.4	0.3	0.4	-26.1%	-	0.4	0.4	0.5	4.5%	-	
Trade and other payables	577.1	388.0	763.9	1 112.4	24.5%	28.6%	1 211.3	1 267.1	1 327.5	6.1%	76.5%	
Provisions	374.6	239.4	218.9	229.4	-15.1%	9.9%	240.2	251.2	262.8	4.6%	15.3%	
Total equity and liabilities	3 003.7	2 965.9	2 892.8	1 993.0	-12.8%	100.0%	1 451.9	1 518.8	1 590.8	-7.2%	100.0%	

Personnel information

Table 19.22 South African Social Security Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate													
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
South African Social Security Agency		7 580	18 646		7 543	3 359.6	0.4	7 545	3 554.3	0.5	7 548	3 732.0	0.5	7 548	3 899.2	0.5	7 548	4 078.5	0.5	0.0%	100.0%
Salary level																					
1 – 6	4 530	10 628		4 534	1 431.8	0.3	4 503	1 592.8	0.4	4 503	1 672.5	0.4	4 503	1 747.5	0.4	4 503	1 827.8	0.4	–	59.7%	
7 – 10	2 431	7 152		2 360	1 224.2	0.5	2 425	1 240.6	0.5	2 425	1 302.6	0.5	2 425	1 360.9	0.6	2 425	1 423.5	0.6	–	32.1%	
11 – 12	419	548		449	447.8	1.0	420	445.8	1.1	420	468.1	1.1	420	489.1	1.2	420	511.6	1.2	–	5.6%	
13 – 16	200	318		200	255.8	1.3	197	275.0	1.4	200	288.7	1.4	200	301.7	1.5	200	315.6	1.6	0.5%	2.6%	

1. Rand million.

WOMEN, YOUTH AND PERSONS WITH DISABILITIES

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	109.3	0.0	5.0	114.4	118.4	124.2
Advocacy and Mainstreaming for the Rights of Women	30.7	93.6	–	124.3	130.1	128.2
Monitoring, Evaluation, Research and Coordination	36.8	1.9	–	38.6	36.8	42.5
Rights of Persons with Disabilities	14.3	0.2	–	14.5	13.6	18.1
Rights of Youth	11.6	704.3	–	715.9	486.5	508.7
Total expenditure estimates	202.7	800.0	5.0	1 007.7	785.4	821.7
Executive authority	Minister of Women, Youth and Persons with Disabilities					
Accounting officer	Director-General of Women, Youth and Persons with Disabilities					
Website	www.dwydpd.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead, coordinate and oversee the transformation agenda for the socioeconomic empowerment, rights and equal treatment of women, youth and persons with disabilities.

Mandate

The mandate of the Department of Women, Youth and Persons with Disabilities is to lead in socioeconomic transformation for the empowerment and participation of women, youth and people with disabilities through mainstreaming, advocacy, monitoring and evaluation.

Selected performance indicators

Table 20.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of interventions to support economic empowerment, participation and ownership for women, youth and people with disabilities per year	Advocacy and Mainstreaming for the Rights of Women	Priority 2: Economic transformation and job creation	4	4	4	4	4	4	4
Number of research reports on government priorities produced per year	Monitoring, Evaluation, Research and Coordination	Priority 6: Social cohesion and safer communities	1	1	1	1	1	1	1
Number of reports produced per year on the compliance with government commitments on international and regional instruments	Monitoring, Evaluation, Research and Coordination		2	2	2	2	2	2	2

Table 20.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of stakeholder engagements conducted per year on the empowerment of women, youth and people with disabilities	Monitoring, Evaluation, Research and Coordination		12	12	12	12	12	12	12
Number of community mobilisation initiatives coordinated per year on the rights of women, youth and people with disabilities	Monitoring, Evaluation, Research and Coordination	Priority 6: Social cohesion and safer communities	4	4	4	4	4	4	4
Number of research reports produced per year on the inclusion of people with disabilities	Rights of Persons with Disabilities		– ¹	1	1	1	1	1	1

1. No historical data available.

Expenditure overview

Over the MTEF period, the department will continue to focus on strengthening the coordination of the national response to gender-based violence; promoting responsive planning, budgeting, monitoring and evaluation in government; protecting the rights of people with disabilities; and supporting the participation of young people in the economy.

An estimated 76.4 per cent (R1.9 billion) of the department’s budget over the medium term is earmarked for transfers and subsidies to the National Youth Development Agency and the Commission for Gender Equality. Total expenditure is expected to decrease at an average rate of 6.6 per cent, from R1 billion in 2023/24 to R821.7 million in 2026/27. This is mainly because of Cabinet-approved reductions to the department’s budget amounting to R212.7 million over the MTEF period. To accommodate the reductions, the department plans to moderate spending on consultants and travel and subsistence while the National Youth Development Agency is expected to improve its efficiencies. The agency is set to receive an additional allocation of R250 million in 2024/25 for the continuation of the presidential youth employment initiative’s national youth service programme.

Addressing gender-based violence and supporting empowerment

The National Council on Gender-based Violence and Femicide Bill is under consideration by the National Council of Provinces. Until the legal framework is finalised, an interim gender-based violence and femicide secretariat will continue to coordinate and oversee the national response. The department will also conduct public awareness and advocacy events, and support and monitor the implementation of the economic empowerment of women. To achieve these targets, R25.1 million is allocated over the next 3 years in the *Economic Empowerment of Women* subprogramme in the *Advocacy and Mainstreaming for the Rights of Women* programme.

Promoting gender responsive planning, budgeting, monitoring and evaluation

Over the period ahead, the department will continue to coordinate and monitor the implementation of the gender-responsive planning, budgeting, monitoring, evaluation and auditing framework; and conduct research, monitoring and evaluation to inform policy planning and decision-making across government. The department will also continue to assess the strategic and annual performance plans of other departments to ensure that they are responsive to policy priorities relating to women, young people and people with disabilities, and promote compliance with international commitments in support of these core constituents. Accordingly, R23.9 million is allocated over the next 3 years in the *Research and Knowledge Management* subprogramme in the *Monitoring, Evaluation, Research and Coordination* programme.

The department plans to conduct 12 public participation initiatives and 4 community mobilisation events over the period ahead to raise awareness and advocate against issues that continue to hinder equality and the

participation, representation and rights of women, young people and people with disabilities. Expenditure on these initiatives is budgeted for within an allocation of R59 million over the medium term in the *International Relations, Stakeholder Management and Capacity Building* subprogramme in the *Monitoring, Evaluation, Research and Coordination* programme.

Promoting the rights of people with disabilities and supporting the empowerment of young people

The department will continue to advocate for and support policy reviews, work towards the finalisation of the Disability Rights Bill and frameworks to guide government in mainstreaming the inclusion of people with disabilities, strengthen the direct involvement of the disability sector, and enhance awareness programmes. Part of this includes hosting awareness events. Expenditure for these initiatives is budgeted for within an allocation of R44.4 million over the MTEF period in the *Rights of Persons with Disabilities* programme. To advance the socioeconomic empowerment of young people, the department will continue to develop and review policies, legislation and frameworks to guide government and other stakeholders. Spending on these initiatives is within an allocation of R31.7 million over the medium term in the *Rights of Youth* programme.

Expenditure trends and estimates

Table 20.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Advocacy and Mainstreaming for the Rights of Women											
3. Monitoring, Evaluation, Research and Coordination											
4. Rights of Persons with Disabilities											
5. Rights of Youth											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Programme 1	99.3	103.5	105.0	109.5	3.3%	11.4%	114.4	118.4	124.2	4.3%	12.9%
Programme 2	94.6	113.3	124.6	122.7	9.0%	12.1%	124.3	130.1	128.2	1.5%	14.0%
Programme 3	25.1	26.1	46.7	43.4	20.0%	3.8%	38.6	36.8	42.5	-0.7%	4.5%
Programme 4	8.2	10.9	16.2	16.2	25.5%	1.4%	14.5	13.6	18.1	3.8%	1.7%
Programme 5	375.2	910.7	690.8	715.1	24.0%	71.6%	715.9	486.5	508.7	-10.7%	67.0%
Subtotal	602.4	1 164.4	983.3	1 006.9	18.7%	100.0%	1 007.7	785.4	821.7	-6.6%	100.0%
Total	602.4	1 164.4	983.3	1 006.9	18.7%	100.0%	1 007.7	785.4	821.7	-6.6%	100.0%
Change to 2023 Budget estimate							186.1	(72.9)	(75.9)		
Economic classification											
Current payments	153.6	166.0	194.9	202.8	9.7%	19.1%	202.7	206.9	217.0	2.3%	22.9%
Compensation of employees	110.3	115.1	117.2	130.1	5.6%	12.6%	132.5	138.3	144.6	3.6%	15.1%
Goods and services ¹	43.2	50.9	77.7	72.7	18.9%	6.5%	70.2	68.6	72.3	-0.2%	7.8%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	3.2	3.8	4.4	4.4	11.0%	0.4%	4.6	4.6	4.8	3.1%	0.5%
Computer services	2.9	4.2	8.3	16.5	79.0%	0.8%	4.9	6.0	6.3	-27.5%	0.9%
Consultants: Business and advisory services	2.5	1.8	7.2	11.1	64.0%	0.6%	21.1	18.0	16.8	14.7%	1.9%
Property payments	19.1	21.6	13.0	8.6	-23.5%	1.7%	8.9	10.4	10.8	8.0%	1.1%
Travel and subsistence	5.5	4.5	22.1	14.8	39.3%	1.2%	6.5	6.0	9.1	-15.1%	1.0%
Venues and facilities	0.4	1.1	4.0	7.6	166.8%	0.3%	12.8	12.1	13.1	19.9%	1.3%
Transfers and subsidies¹	446.8	993.7	784.0	800.4	21.4%	80.5%	800.0	574.4	600.4	-9.1%	76.6%
Provinces and municipalities	0.0	0.0	0.0	0.0	157.1%	0.0%	0.0	0.0	0.0	5.6%	0.0%
Departmental agencies and accounts	446.4	992.3	782.0	798.3	21.4%	80.4%	797.9	572.2	598.1	-9.2%	76.4%
Foreign governments and international organisations	–	1.3	1.7	1.8	0.0%	0.1%	1.9	2.0	2.0	4.5%	0.2%
Households	0.4	–	0.3	0.2	-18.6%	0.0%	0.2	0.2	0.2	4.5%	0.0%
Payments for capital assets	2.0	4.5	4.4	3.8	23.3%	0.4%	5.0	4.2	4.3	4.5%	0.5%
Machinery and equipment	2.0	3.8	4.3	2.7	11.3%	0.3%	3.9	2.9	3.1	4.5%	0.3%
Software and other intangible assets	0.1	0.8	0.1	1.1	146.8%	0.1%	1.2	1.2	1.3	4.5%	0.1%
Total	602.4	1 164.4	983.3	1 006.9	18.7%	100.0%	1 007.7	785.4	821.7	-6.6%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 20.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households											
Social benefits											
Current	382	–	269	206	-18.6%	–	215	225	235	4.5%	–
Employee social benefits	382	–	269	206	-18.6%	–	215	225	235	4.5%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	446 435	992 338	781 987	798 339	21.4%	99.8%	797 878	572 200	598 073	-9.2%	99.7%
Commission for Gender Equality	78 615	91 376	100 722	95 273	6.6%	12.1%	93 568	97 475	101 684	2.2%	14.0%
National Youth Development Agency	367 820	900 962	681 265	703 066	24.1%	87.7%	704 310	474 725	496 389	-11.0%	85.7%
Foreign governments and international organisations											
Current	–	1 331	1 734	1 790	–	0.2%	1 870	1 954	2 044	4.5%	0.3%
Commonwealth Youth Programme	–	1 331	1 734	1 790	–	0.2%	1 870	1 954	2 044	4.5%	0.3%
Provinces and municipalities											
Municipal bank accounts											
Current	1	2	2	17	157.1%	–	18	19	20	5.6%	–
Provinces and municipalities	1	2	2	17	157.1%	–	18	19	20	5.6%	–
Total	446 818	993 671	783 992	800 352	21.4%	100.0%	799 981	574 398	600 372	-9.1%	100.0%

Personnel information

Table 20.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																			
1. Administration																			
2. Advocacy and Mainstreaming for the Rights of Women																			
3. Monitoring, Evaluation, Research and Coordination																			
4. Rights of Persons with Disabilities																			
5. Rights of Youth																			
Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
		Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Women, Youth and Persons with Disabilities																			
Salary level	144	7	144	117.2	0.8	153	130.1	0.8	148	132.5	0.9	147	138.3	0.9	146	144.6	1.0	-1.6%	100.0%
1 – 6	28	–	28	8.7	0.3	33	10.1	0.3	34	11.1	0.3	34	11.6	0.3	34	12.4	0.4	0.7%	22.8%
7 – 10	44	3	43	21.8	0.5	40	21.7	0.5	38	20.9	0.6	38	22.2	0.6	38	23.5	0.6	-2.1%	25.7%
11 – 12	27	2	28	25.3	0.9	32	29.9	0.9	30	30.4	1.0	30	32.3	1.1	30	34.2	1.1	-1.6%	20.7%
13 – 16	41	2	41	53.7	1.3	44	60.3	1.4	42	61.4	1.5	41	63.2	1.5	40	64.9	1.6	-3.1%	28.1%
Other	4	–	4	7.7	1.9	4	8.1	2.0	4	8.6	2.1	4	9.1	2.3	4	9.7	2.4	–	2.7%
Programme	144	7	144	117.2	0.8	153	130.1	0.8	148	132.5	0.9	147	138.3	0.9	146	144.6	1.0	-1.6%	100.0%
Programme 1	78	3	78	59.9	0.8	81	65.0	0.8	85	72.3	0.9	83	74.5	0.9	84	79.0	0.9	1.1%	56.0%
Programme 2	21	4	21	18.2	0.9	22	19.8	0.9	17	16.7	1.0	17	17.7	1.0	16	16.8	1.0	-10.1%	12.2%
Programme 3	25	–	24	21.3	0.9	29	27.0	0.9	25	24.8	1.0	26	26.3	1.0	25	27.8	1.1	-4.1%	17.7%
Programme 4	11	–	12	10.1	0.8	13	10.6	0.8	12	10.2	0.8	12	10.9	0.9	12	11.5	1.0	-3.5%	8.4%
Programme 5	9	–	9	7.7	0.9	8	7.6	1.0	9	8.5	1.0	9	9.0	1.0	9	9.5	1.1	3.5%	5.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 20.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	218	568	387	394	70	-31.5%	100.0%	63	65	68	-1.0%	100.0%
Sales of goods and services produced by department	55	49	62	85	70	8.4%	19.0%	63	65	68	-1.0%	100.0%
Sales by market establishments	55	24	62	75	70	8.4%	17.0%	63	65	68	-1.0%	100.0%
of which:												
Sales market establishments	55	24	62	75	70	8.4%	17.0%	63	65	68	-1.0%	100.0%
Other sales	-	25	-	10	-	-	2.0%	-	-	-	-	-
of which:												
Service rendered: claim	-	25	-	10	-	-	2.0%	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-
Sales of capital assets	43	489	7	55	-	-100.0%	43.4%	-	-	-	-	-
Transactions in financial assets and liabilities	120	30	318	254	-	-100.0%	37.7%	-	-	-	-	-
Total	218	568	387	394	70	-31.5%	100.0%	63	65	68	-1.0%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 20.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	25.1	18.5	16.4	24.9	-0.3%	20.3%	27.1	28.4	30.2	6.6%	23.7%
Departmental Management	17.8	20.2	22.4	20.3	4.4%	19.3%	20.1	18.9	20.0	-0.5%	17.0%
Corporate Services	23.3	26.9	29.7	33.8	13.1%	27.3%	34.3	36.9	38.8	4.7%	30.8%
Financial Management	14.1	16.3	23.1	22.0	16.1%	18.1%	24.0	23.7	24.5	3.6%	20.2%
Office Accommodation	18.9	21.6	13.5	8.6	-23.2%	15.0%	8.9	10.4	10.8	7.9%	8.3%
Total	99.3	103.5	105.0	109.5	3.3%	100.0%	114.4	118.4	124.2	4.3%	100.0%
Change to 2023 Budget estimate				-			11.5	11.8	12.7		
Economic classification											
Current payments	96.9	98.9	100.7	105.7	2.9%	96.4%	109.3	114.2	119.8	4.3%	96.3%
Compensation of employees	61.0	60.1	59.9	65.0	2.1%	59.0%	72.3	74.5	79.0	6.7%	62.3%
Goods and services	35.9	38.8	40.8	40.7	4.3%	37.4%	37.0	39.8	40.8	0.1%	33.9%
of which:											
Audit costs: External	3.2	3.8	4.4	4.4	11.0%	3.8%	4.6	4.6	4.8	3.1%	4.0%
Computer services	2.9	4.2	8.3	16.5	79.0%	7.6%	4.9	6.0	6.3	-27.5%	7.2%
Consultants: Business and advisory services	0.5	0.4	0.4	1.0	24.0%	0.6%	7.1	7.5	7.5	96.3%	5.0%
Property payments	19.1	21.6	13.0	8.6	-23.5%	14.9%	8.9	10.4	10.8	8.0%	8.3%
Travel and subsistence	4.5	2.7	5.1	3.0	-12.8%	3.7%	2.4	2.1	2.9	-0.8%	2.2%
Operating payments	0.5	0.7	0.7	1.2	33.0%	0.7%	2.2	2.2	2.2	24.7%	1.7%
Transfers and subsidies	0.3	0.0	0.1	0.0	-52.5%	0.1%	0.0	0.0	0.0	5.6%	-
Provinces and municipalities	0.0	0.0	0.0	0.0	157.1%	-	0.0	0.0	0.0	5.6%	-
Households	0.3	-	0.1	0.0	-62.2%	0.1%	0.0	0.0	0.0	5.6%	-
Payments for capital assets	2.0	4.4	4.2	3.8	23.6%	3.4%	5.0	4.2	4.3	4.5%	3.7%
Machinery and equipment	1.9	3.6	4.1	2.7	11.5%	2.9%	3.9	2.9	3.1	4.5%	2.7%
Software and other intangible assets	0.1	0.8	0.1	1.1	146.8%	0.5%	1.2	1.2	1.3	4.5%	1.0%
Payments for financial assets	-	0.2	-	-	-	-	-	-	-	-	-
Total	99.3	103.5	105.0	109.5	3.3%	100.0%	114.4	118.4	124.2	4.3%	100.0%
Proportion of total programme expenditure to vote expenditure	16.5%	8.9%	10.7%	10.9%	-	-	11.4%	15.1%	15.1%	-	-

Table 20.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.3	–	0.1	0.0	-62.2%	0.1%	0.0	0.0	0.0	5.6%	–
Employee social benefits	0.3	–	0.1	0.0	-62.2%	0.1%	0.0	0.0	0.0	5.6%	–
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	157.1%	–	0.0	0.0	0.0	5.6%	–
Provinces and municipalities	0.0	0.0	0.0	0.0	157.1%	–	0.0	0.0	0.0	5.6%	–

Personnel information

Table 20.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Administration			78	59.9	0.8	81	65.0	0.8	85	72.3	0.9	83	74.5	0.9	84	79.0	0.9	1.1%	100.0%
Salary level	78	3	78	59.9	0.8	81	65.0	0.8	85	72.3	0.9	83	74.5	0.9	84	79.0	0.9	1.1%	100.0%
1 – 6	20	–	20	5.8	0.3	25	7.4	0.3	25	7.8	0.3	24	8.1	0.3	25	8.7	0.4	-0.4%	29.7%
7 – 10	26	2	26	13.0	0.5	20	10.5	0.5	21	11.5	0.5	21	12.2	0.6	21	12.9	0.6	1.6%	24.9%
11 – 12	10	–	10	9.0	0.9	12	11.0	0.9	15	14.5	1.0	15	15.4	1.0	15	16.3	1.1	7.7%	17.1%
13 – 16	18	1	18	24.4	1.4	20	28.1	1.4	20	29.8	1.5	19	29.6	1.6	19	31.4	1.7	-1.7%	23.4%
Other	4	–	4	7.7	1.9	4	8.1	2.0	4	8.6	2.1	4	9.1	2.3	4	9.7	2.4	–	4.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Advocacy and Mainstreaming for the Rights of Women

Programme purpose

Promote good governance regarding the rights and transformation of the social and economic empowerment of women.

Objectives

- Advance the socioeconomic empowerment of women on an ongoing basis by:
 - proposing and developing interventions for the economic empowerment and participation of women
 - developing interventions to advance gender equality and establish a just and safe society.

Subprogrammes

- *Management: Advocacy and Mainstreaming for the Rights of Women* provides strategic leadership and management to the programme.
- *Social Empowerment of Women* promotes good governance to advance transformation, social justice and the empowerment of women.
- *Economic Empowerment of Women* mainstreams and promotes practices to advance transformation, economic justice and the empowerment of women.
- *Commission for Gender Equality* facilitates transfer payments to the Commission for Gender Equality, which promotes gender equality and respect for women's rights.

Expenditure trends and estimates

Table 20.8 Advocacy and Mainstreaming for the Rights of Women expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
R million												
Management: Advocacy and Mainstreaming for the Rights of Women	3.5	3.5	3.5	3.7	1.6%	3.1%	4.0	4.2	2.4	-13.7%	2.8%	
Social Empowerment of Women	8.1	11.3	13.9	16.1	25.7%	10.9%	18.4	18.9	17.0	1.9%	13.9%	
Economic Empowerment of Women	4.4	7.2	6.5	7.6	20.3%	5.6%	8.4	9.6	7.1	-2.3%	6.5%	
Commission for Gender Equality	78.6	91.4	100.7	95.3	6.6%	80.4%	93.6	97.5	101.7	2.2%	76.8%	
Total	94.6	113.3	124.6	122.7	9.0%	100.0%	124.3	130.1	128.2	1.5%	100.0%	
Change to 2023 Budget estimate							(6.8)	(7.0)	(15.2)			
Economic classification												
Current payments	16.0	21.8	23.8	27.4	19.7%	19.6%	30.7	32.6	26.5	-1.1%	23.2%	
Compensation of employees	14.2	17.2	18.2	19.8	11.8%	15.3%	16.7	17.7	16.8	-5.5%	14.1%	
Goods and services	1.8	4.6	5.5	7.6	62.0%	4.3%	14.0	14.9	9.7	8.7%	9.2%	
<i>of which:</i>												
<i>Catering: Departmental activities</i>	0.0	0.0	0.2	0.3	584.0%	0.1%	0.2	0.2	0.2	-14.9%	0.2%	
<i>Consultants: Business and advisory services</i>	-	0.1	1.1	2.1	-	0.7%	9.0	9.6	4.5	29.7%	5.0%	
<i>Consumables: Stationery, printing and office supplies</i>	0.0	0.2	0.0	0.0	15.1%	0.1%	0.1	0.1	0.1	28.6%	-	
<i>Travel and subsistence</i>	0.5	0.5	1.7	3.3	82.1%	1.3%	1.5	1.7	1.6	-21.7%	1.6%	
<i>Operating payments</i>	-	0.1	0.1	0.1	-	0.1%	0.2	0.2	0.2	39.5%	0.1%	
<i>Venues and facilities</i>	0.2	0.3	0.7	1.7	104.8%	0.6%	3.0	3.0	3.1	22.7%	2.1%	
Transfers and subsidies	78.7	91.4	100.8	95.3	6.6%	80.4%	93.6	97.5	101.7	2.2%	76.8%	
Departmental agencies and accounts	78.6	91.4	100.7	95.3	6.6%	80.4%	93.6	97.5	101.7	2.2%	76.8%	
Households	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-	
Payments for capital assets	-	0.1	0.0	-	-	-	-	-	-	-	-	
Machinery and equipment	-	0.1	0.0	-	-	-	-	-	-	-	-	
Total	94.6	113.3	124.6	122.7	9.0%	100.0%	124.3	130.1	128.2	1.5%	100.0%	
Proportion of total programme expenditure to vote expenditure	15.7%	9.7%	12.7%	12.2%	-	-	12.3%	16.6%	15.6%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-	
Employee social benefits	0.0	-	0.1	-	-100.0%	-	-	-	-	-	-	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	78.6	91.4	100.7	95.3	6.6%	80.4%	93.6	97.5	101.7	2.2%	76.8%	
Commission for Gender Equality	78.6	91.4	100.7	95.3	6.6%	80.4%	93.6	97.5	101.7	2.2%	76.8%	

Personnel information

Table 20.9 Advocacy and Mainstreaming for the Rights of Women personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost
Advocacy and Mainstreaming for the Rights of Women	21	4	21	18.2	0.9	22	19.8	0.9	17	16.7	1.0	17	17.7	1.0	16	16.8	1.0	-10.1%	100.0%
1-6	2	-	2	0.7	0.4	2	0.8	0.4	2	0.8	0.4	2	0.9	0.4	2	0.9	0.4	0.4%	11.1%
7-10	6	1	6	3.0	0.5	7	3.9	0.5	5	3.0	0.6	5	3.2	0.6	5	3.4	0.7	-10.4%	31.0%
11-12	6	2	6	5.4	0.9	6	5.7	0.9	4	4.1	1.1	4	4.4	1.1	4	4.7	1.2	-13.2%	24.6%
13-16	7	1	7	9.1	1.3	7	9.5	1.4	6	8.8	1.5	6	9.3	1.6	5	7.8	1.6	-10.6%	33.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Monitoring, Evaluation, Research and Coordination

Programme purpose

Provide research, knowledge management, international relations, stakeholder management and monitoring and evaluation for women, youth and persons with disabilities.

Objectives

- Inform decision-making, policy development and implementation on the socioeconomic empowerment of women, young people and people with disabilities in South Africa in line with national, regional, continental and global development goals by generating, accessing and analysing available data, knowledge, research and information on the implementation of policy and international commitments annually.
- Improve gender-sensitive planning, monitoring and evaluation by analysing other departments' plans and performance against priority indicators and targets for gender development, facilitating the evaluation of key gender policies and programmes, and making recommendations for improvement on an ongoing basis.
- Enable effective participation in and the fulfilment of commitments to international multilateral forums on the empowerment of women, young people and people with disabilities towards an inclusive, transformed and gender equal society by instituting timely reporting and convening consultative workshops with relevant stakeholders annually.
- Build, maintain and strengthen stakeholder relations towards the socioeconomic empowerment of women, young people and people with disabilities through consultations on an ongoing basis.

Subprogrammes

- *Management: Monitoring, Evaluation, Research and Coordination* provides strategic leadership and management to the programme.
- *Research and Knowledge Management* provides research and knowledge management services on the rights of women, young people and people with disabilities.
- *International Relations, Stakeholder Management and Capacity Building* manages and coordinates international relations, stakeholder participation and capacity building for women, young people and people with disabilities.
- *Monitoring and Evaluation: Women, Youth and Persons with Disabilities* ensures effective government-wide monitoring and evaluation of policy priorities that encourage transformation and the empowerment of women, young people and people with disabilities.

Expenditure trends and estimates

Table 20.10 Monitoring, Evaluation, Research and Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management: Monitoring, Evaluation, Research and Coordination	3.2	1.5	1.9	3.2	0.4%	6.9%	3.5	3.7	4.0	8.0%	9.0%
Research and Knowledge Management	6.1	6.8	7.5	8.3	10.7%	20.3%	8.1	7.2	8.6	1.3%	19.9%
International Relations, Stakeholder Management and Capacity Building	9.9	11.4	27.6	21.3	29.2%	49.7%	18.8	19.4	20.8	-0.7%	49.8%
Monitoring and Evaluation: Women, Youth and Persons with Disabilities	6.0	6.4	9.7	10.7	21.1%	23.1%	8.3	6.5	9.0	-5.4%	21.3%
Total	25.1	26.1	46.7	43.4	20.0%	100.0%	38.6	36.8	42.5	-0.7%	100.0%
Change to 2023 Budget estimate				-			(13.6)	(16.0)	(12.7)		

Table 20.10 Monitoring, Evaluation, Research and Coordination expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
R million												
Current payments	25.1	26.0	44.8	41.6		18.4%	97.3%	36.8	34.8	40.4	-1.0%	95.3%
Compensation of employees	22.4	21.5	21.3	27.0		6.5%	65.2%	24.8	26.3	27.8	1.0%	65.7%
Goods and services	2.7	4.5	23.5	14.6		75.2%	32.1%	12.0	8.5	12.6	-4.9%	29.6%
of which:												
Consultants: Business and advisory services	0.1	0.7	3.5	4.7		348.0%	6.3%	3.5	0.1	3.3	-11.2%	7.2%
Consumables: Stationery, printing and office supplies	0.0	0.2	0.0	0.0		-5.5%	0.2%	0.1	0.1	0.2	77.1%	0.2%
Rental and hiring	0.0	0.1	0.2	0.2		484.8%	0.4%	-	-	0.2	-	0.2%
Travel and subsistence	0.2	0.8	12.3	6.1		224.9%	13.8%	0.6	0.5	0.7	-52.5%	4.9%
Operating payments	0.7	0.0	0.3	0.5		-7.1%	1.1%	0.5	0.5	0.6	2.8%	1.3%
Venues and facilities	0.0	0.7	2.3	3.0		294.9%	4.3%	7.2	7.2	7.7	36.4%	15.6%
Transfers and subsidies	0.0	-	1.7	1.8		304.7%	2.5%	1.9	2.0	2.0	4.5%	4.7%
Foreign governments and international organisations	-	-	1.7	1.8		-	2.5%	1.9	2.0	2.0	4.5%	4.7%
Households	0.0	-	-	-		-100.0%	-	-	-	-	-	-
Payments for capital assets	0.0	0.0	0.1	-		-100.0%	0.1%	-	-	-	-	-
Machinery and equipment	0.0	0.0	0.1	-		-100.0%	0.1%	-	-	-	-	-
Total	25.1	26.1	46.7	43.4		20.0%	100.0%	38.6	36.8	42.5	-0.7%	100.0%
Proportion of total programme expenditure to vote expenditure	4.2%	2.2%	4.7%	4.3%		-	-	3.8%	4.7%	5.2%	-	-
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.0	-	-	-		-100.0%	-	-	-	-	-	-
Employee social benefits	0.0	-	-	-		-100.0%	-	-	-	-	-	-
Foreign governments and international organisations												
Current	-	-	1.7	1.8		-	2.5%	1.9	2.0	2.0	4.5%	4.7%
Commonwealth Youth Programme	-	-	1.7	1.8		-	2.5%	1.9	2.0	2.0	4.5%	4.7%

Personnel information

Table 20.11 Monitoring, Evaluation, Research and Coordination personnel numbers and cost by salary level¹

Monitoring, Evaluation, Research and Coordination	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Salary level	25	-	24	21.3	0.9	29	27.0	0.9	25	24.8	1.0	26	26.3	1.0	25	27.8	1.1	-4.1%	100.0%
1-6	3	-	3	1.0	0.3	3	1.1	0.4	4	1.5	0.4	4	1.6	0.4	4	1.7	0.4	9.9%	14.2%
7-10	6	-	5	2.6	0.5	6	3.3	0.5	5	2.7	0.5	5	2.9	0.6	5	3.1	0.6	-5.9%	19.9%
11-12	7	-	7	6.4	0.9	10	9.3	0.9	7	7.7	1.0	7	8.1	1.1	7	8.6	1.2	-8.9%	30.8%
13-16	9	-	9	11.2	1.2	10	13.3	1.3	9	12.8	1.4	9	13.6	1.5	9	14.4	1.6	-3.5%	35.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Rights of Persons with Disabilities

Programme purpose

Advocate for mainstreaming of the rights of persons with disabilities.

Objectives

- Promote the development and empowerment of people with disabilities to advance their rights over the MTEF period through advocacy and conducting policy reviews.

- Compile and submit reports annually to Cabinet on South Africa's compliance with national, regional and international instruments on the rights and protection of people with disabilities.
- Support, monitor and coordinate government's implementation of the 2015 White Paper on the Rights of Persons with Disabilities over the MTEF period.

Subprogrammes

- *Management: Advocacy and Mainstreaming for the Rights of Persons with Disabilities* provides strategic leadership and management to the programme.
- *Advocacy and Mainstreaming for the Rights of Persons with Disabilities* advocates for the mainstreaming and social and economic empowerment of people with disabilities.

Expenditure trends and estimates

Table 20.12 Rights of Persons with Disabilities expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Management: Advocacy and Mainstreaming for the Rights of Persons with Disabilities	–	–	0.5	0.5	–	1.8%	0.5	0.6	0.6	8.3%	3.5%
Advocacy and Mainstreaming for the Rights of Persons with Disabilities	8.2	10.9	15.7	15.7	24.3%	98.2%	14.0	13.1	17.5	3.6%	96.5%
Total	8.2	10.9	16.2	16.2	25.5%	100.0%	14.5	13.6	18.1	3.8%	100.0%
Change to 2023 Budget estimate				–			(5.0)	(9.1)	(5.6)		
Economic classification											
Current payments	8.2	10.9	16.1	16.0	25.0%	99.4%	14.3	13.4	17.9	3.8%	98.7%
Compensation of employees	7.2	8.9	10.1	10.6	13.6%	71.6%	10.2	10.9	11.5	2.7%	69.2%
Goods and services	1.0	2.0	6.0	5.4	77.9%	27.8%	4.1	2.6	6.4	5.8%	29.5%
<i>of which:</i>						–					–
<i>Catering: Departmental activities</i>	0.1	0.0	0.3	0.2	37.3%	1.3%	0.3	0.3	0.4	22.9%	2.1%
<i>Consultants: Business and advisory services</i>	0.4	0.5	2.2	2.6	83.0%	11.1%	1.4	0.5	1.3	-21.2%	9.2%
<i>Consumables: Stationery, printing and office supplies</i>	0.0	0.1	0.0	0.1	115.4%	0.6%	0.1	0.2	0.2	7.1%	1.0%
<i>Travel and subsistence</i>	0.3	0.1	1.8	1.2	63.6%	6.3%	0.7	0.4	2.7	31.9%	8.0%
<i>Operating payments</i>	0.0	–	0.3	0.5	227.1%	1.5%	0.7	0.6	0.7	13.2%	3.9%
<i>Venues and facilities</i>	0.0	–	0.9	0.7	171.9%	3.2%	0.7	0.5	1.1	13.7%	5.0%
Transfers and subsidies	–	–	0.1	0.2	–	0.5%	0.2	0.2	0.2	4.4%	1.3%
Households	–	–	0.1	0.2	–	0.5%	0.2	0.2	0.2	4.4%	1.3%
Payments for capital assets	–	0.0	0.1	–	–	0.2%	–	–	–	–	–
Machinery and equipment	–	0.0	0.1	–	–	0.2%	–	–	–	–	–
Total	8.2	10.9	16.2	16.2	25.5%	100.0%	14.5	13.6	18.1	3.8%	100.0%
Proportion of total programme expenditure to vote expenditure	1.4%	0.9%	1.6%	1.6%	–	–	1.4%	1.7%	2.2%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	–	–	0.1	0.2	–	0.5%	0.2	0.2	0.2	4.4%	1.3%
Employee social benefits	–	–	0.1	0.2	–	0.5%	0.2	0.2	0.2	4.4%	1.3%

Personnel information

Table 20.13 Rights of Persons with Disabilities personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate													
		2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Rights of Persons with Disabilities		11	-		12	10.1	0.8	13	10.6	0.8	12	10.2	0.8	12	10.9	0.9	12	11.5	1.0	-3.5%	100.0%
Salary level																					
1 – 6	3	-	3	1.1	0.4	3	0.9	0.3	3	1.0	0.3	3	1.0	0.3	3	1.1	0.3			-0.1%	27.7%
7 – 10	2	-	2	1.2	0.6	4	2.4	0.6	3	1.5	0.6	3	1.6	0.6	3	1.7	0.6			-12.8%	24.1%
11 – 12	2	-	3	2.6	0.9	2	1.8	0.9	2	1.9	1.0	2	2.1	1.0	2	2.2	1.1			-	16.1%
13 – 16	4	-	4	5.2	1.3	4	5.5	1.4	4	5.8	1.4	4	6.1	1.5	4	6.5	1.6			-	32.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Rights of Youth

Programme purpose

Advocate for mainstreaming of the rights of youth.

Objective

- Promote the development and empowerment of young people by reviewing legislative frameworks to advance their rights over the medium term.

Subprogrammes

- *Management: Advocacy and Mainstreaming for the Rights of Youth* provides strategic leadership and management to the programme.
- *Advocacy and Mainstreaming for the Rights of Youth* advocates for mainstreaming transformation for the empowerment of young people.
- *National Youth Development Agency* makes transfer payments to the National Youth Development Agency.

Expenditure trends and estimates

Table 20.14 Rights of Youth expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Management: Advocacy and Mainstreaming for the Rights of Youth	-	-	-	-	-	-	0.6	1.6	1.7	-	0.2%
Advocacy and Mainstreaming for the Rights of Youth	7.4	9.7	9.5	12.0	17.8%	1.4%	10.9	10.2	10.6	-4.0%	1.8%
National Youth Development Agency	367.8	901.0	681.3	703.1	24.1%	98.6%	704.3	474.7	496.4	-11.0%	98.0%
Total	375.2	910.7	690.8	715.1	24.0%	100.0%	715.9	486.5	508.7	-10.7%	100.0%
Change to 2023 Budget estimate				-			200.0	(52.6)	(55.1)		

Table 20.14 Rights of Youth expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	7.4	8.4	9.5	12.0	17.8%	1.4%	11.6	11.8	12.3	0.8%	2.0%
Compensation of employees	5.5	7.2	7.7	7.6	11.5%	1.0%	8.5	9.0	9.5	7.7%	1.4%
Goods and services	1.9	1.1	1.8	4.4	33.0%	0.3%	3.1	2.8	2.8	-14.1%	0.5%
of which:											
Minor assets	0.0	-	-	-	-100.0%	-	0.0	-	-	-	-
Consultants: Business and advisory services	1.5	0.1	0.0	0.8	-18.4%	0.1%	0.1	0.2	0.2	-33.4%	0.1%
Consumable supplies	0.0	0.0	-	0.0	49.4%	-	0.0	0.0	0.0	-	-
Travel and subsistence	0.0	0.4	1.1	1.2	574.8%	0.1%	1.2	1.2	1.2	-	0.2%
Operating payments	0.1	0.4	0.4	0.2	47.3%	-	0.2	0.2	0.2	-	-
Venues and facilities	-	-	-	2.1	-	0.1%	1.6	1.1	1.1	-19.9%	0.2%
Transfers and subsidies	367.8	902.3	681.3	703.1	24.1%	98.6%	704.3	474.7	496.4	-11.0%	98.0%
Departmental agencies and accounts	367.8	901.0	681.3	703.1	24.1%	98.6%	704.3	474.7	496.4	-11.0%	98.0%
Foreign governments and international organisations	-	1.3	-	-	-	-	-	-	-	-	-
Total	375.2	910.7	690.8	715.1	24.0%	100.0%	715.9	486.5	508.7	-10.7%	100.0%
Proportion of total programme expenditure to vote expenditure	62.3%	78.2%	70.3%	71.9%	-	-	71.0%	61.9%	61.9%	-	-
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	367.8	901.0	681.3	703.1	24.1%	98.6%	704.3	474.7	496.4	-11.0%	98.0%
National Youth Development Agency	367.8	901.0	681.3	703.1	24.1%	98.6%	704.3	474.7	496.4	-11.0%	98.0%
Foreign governments and international organisations											
Current	-	1.3	-	-	-	-	-	-	-	-	-
Commonwealth Youth Programme	-	1.3	-	-	-	-	-	-	-	-	-

Personnel information

Table 20.15 Rights of Youth personnel numbers and cost by salary level¹

Rights of Youth	Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Salary level	9	-	9	7.7	0.9	8	7.6	1.0	9	8.5	1.0	9	9.0	1.0	9	9.5	1.1	3.5%	100.0%
7 – 10	4	-	4	2.0	0.5	3	1.6	0.6	4	2.1	0.6	4	2.3	0.6	4	2.4	0.6	9.0%	42.0%
11 – 12	2	-	2	1.9	0.9	2	2.0	1.0	2	2.1	1.1	2	2.2	1.1	2	2.4	1.2	-	23.2%
13 – 16	3	-	3	3.8	1.3	3	4.0	1.3	3	4.2	1.4	3	4.5	1.5	3	4.7	1.6	-	34.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Commission for Gender Equality

Selected performance indicators

Table 20.16 Commission for Gender Equality performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of legislative inputs submitted per year	Gender equity legislation	Priority 6: Social cohesion and safer communities	16	16	16	20	20	20	20
Number of systemic investigations conducted per year	Gender equity legislation		3	5	2	2	2	2	2

Table 20.16 Commission for Gender Equality performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of gender mainstreaming sessions conducted (public and private sector) per year	Gender rights	Priority 6: Social cohesion and safer communities	36	21	53	72	72	72	72
Number of public education outreach sessions conducted per year	Gender rights		72	108	98	108	108	108	108
Number of community radio education outreach sessions conducted per year	Gender rights		72	72	79	72	72	72	72
Number of gender and development workshops conducted on community-based organisations, media, non-profit organisations and leaders per year	Gender rights		0	30	43	36	36	36	36
Number of gender equality research reports published per year	Monitoring and evaluation		- ¹	- ¹	6	6	6	6	6

1. No historical data available.

Entity overview

The Commission for Gender Equality is an independent statutory body established in terms of section 181 of the Constitution to promote respect for gender equality, and the protection, development and attainment of gender equality. Its legislative mandate is laid out in section 187 of the Constitution and further prescribed in the amended Commission for Gender Equality Act (1996).

Over the medium term, the commission will focus on promoting and attaining gender equality through activities that advance legislation, policies, investigations, monitoring and advocacy. It plans to do this by influencing legislation and policies through written submissions to Parliament and relevant stakeholders, conducting high-quality research and monitoring and evaluation, investigating complaints, sanctioning and endorsing appropriate remedies on issues that undermine the attainment of gender equality and the empowerment of women. The commission will continue to conduct advocacy and education initiatives through stakeholder engagements and outreach programmes to raise awareness on gender equality towards a society free from unlawful discrimination and harassment.

Human capital is crucial in the commission's work. As such, spending on compensation of employees accounts for an estimated 78.3 per cent (R233.2 million) of its budget over the medium term, increasing at an average annual rate of 4.7 per cent, from R70.8 million in 2023/24 to R81.2 million in 2026/27. The commission derives all of its revenue through transfers from the department, which amount to R292.8 million over the MTEF period.

Programmes/Objectives/Activities

Table 20.17 Commission for Gender Equality expenditure trends and estimates by programme/objective/activity

	Audited outcome				Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
R million												
Administration	33.0	33.8	48.7	27.3	-6.1%	41.7%	26.8	27.9	29.5	2.6%	28.7%	
Gender equity legislation	9.7	9.6	10.4	26.1	39.2%	15.8%	25.6	26.7	27.7	2.0%	27.3%	
Gender rights	27.5	27.9	29.5	33.5	6.8%	34.6%	32.9	34.3	35.6	2.0%	35.1%	
Monitoring and evaluation	5.9	6.4	6.4	8.4	12.1%	7.9%	8.2	8.6	8.9	2.0%	8.8%	
Total	76.1	77.8	94.9	95.3	7.8%	100.0%	93.6	97.5	101.7	2.2%	100.0%	

Statements of financial performance, cash flow and financial position**Table 20.18 Commission for Gender Equality statements of financial performance, cash flow and financial position**

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Revenue											
Non-tax revenue	1.4	0.7	1.3	–	-100.0%	0.9%	–	–	–	–	–
Other non-tax revenue	1.4	0.7	1.3	–	-100.0%	0.9%	–	–	–	–	–
Transfers received	78.6	91.4	100.9	95.3	6.6%	99.1%	93.6	97.5	101.7	2.2%	100.0%
Total revenue	80.0	92.1	102.2	95.3	6.0%	100.0%	93.6	97.5	101.7	2.2%	100.0%
Expenses											
Current expenses	76.1	77.8	94.9	95.3	7.8%	100.0%	93.6	97.5	101.7	2.2%	100.0%
Compensation of employees	55.8	54.3	59.8	70.8	8.2%	70.1%	74.3	77.7	81.2	4.7%	78.3%
Goods and services	18.5	22.2	33.5	24.5	9.7%	28.5%	19.2	19.8	20.5	-5.7%	21.7%
Depreciation	1.6	1.3	1.6	–	-100.0%	1.4%	–	–	–	–	–
Interest, dividends and rent on land	0.1	0.0	0.0	–	-100.0%	–	–	–	–	–	–
Total expenses	76.1	77.8	94.9	95.3	7.8%	100.0%	93.6	97.5	101.7	2.2%	100.0%
Surplus/(Deficit)	3.9	14.3	7.3	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	1.5	6.1	(2.4)	2.4	18.1%	100.0%	5.6	5.8	6.5	38.9%	100.0%
Receipts											
Non-tax receipts	0.6	0.6	1.2	0.7	5.4%	0.8%	0.7	0.7	0.8	4.3%	0.7%
Other tax receipts	0.6	0.6	1.2	0.7	5.4%	0.8%	0.7	0.7	0.8	4.3%	0.7%
Transfers received	78.6	91.4	92.3	95.3	6.6%	99.1%	93.6	97.5	101.7	2.2%	99.3%
Financial transactions in assets and liabilities	0.1	0.1	0.1	–	-100.0%	0.1%	–	–	–	–	–
Total receipts	79.3	92.1	93.6	95.9	6.6%	100.0%	94.3	98.2	102.4	2.2%	100.0%
Payment											
Current payments	73.3	74.0	92.5	93.5	8.5%	94.2%	88.7	92.4	95.9	0.9%	100.0%
Compensation of employees	56.0	54.4	58.5	59.8	2.2%	65.0%	70.2	73.1	75.8	8.3%	75.3%
Goods and services	17.3	19.6	34.0	33.7	25.0%	29.1%	18.5	19.3	20.1	-15.9%	24.7%
Transfers and subsidies	4.5	12.0	3.5	–	-100.0%	5.8%	–	–	–	–	–
Total payments	77.8	86.0	96.0	93.5	6.3%	100.0%	88.7	92.4	95.9	0.9%	100.0%
Net cash flow from investing activities	(0.9)	(1.2)	(4.5)	(0.5)	-16.3%	100.0%	(0.5)	(0.6)	(0.6)	4.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.9)	(0.7)	(4.4)	(0.2)	-39.2%	75.3%	(0.2)	(0.2)	(0.2)	4.3%	40.0%
Acquisition of software and other intangible assets	–	(0.5)	(0.1)	(0.3)	–	26.0%	(0.3)	(0.3)	(0.4)	4.3%	60.0%
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	0.0	0.0	–	-100.0%	-1.4%	–	–	–	–	–
Net cash flow from financing activities	(0.5)	(0.4)	(0.3)	(1.9)	55.2%	100.0%	(5.0)	(5.2)	(5.9)	45.8%	100.0%
Repayment of finance leases	(0.5)	(0.4)	(0.3)	(1.9)	55.2%	100.0%	(5.0)	(5.2)	(5.9)	45.8%	100.0%
Net increase/(decrease) in cash and cash equivalents	0.1	4.5	(7.1)	0.0	-82.7%	-0.4%	(0.0)	0.0	0.0	3.7%	100.0%
Statement of financial position											
Carrying value of assets	8.0	8.0	10.9	6.0	-9.4%	37.3%	6.2	6.5	6.8	4.3%	74.1%
<i>of which:</i>											
Acquisition of assets	(0.9)	(0.7)	(4.4)	(0.2)	-39.2%	100.0%	(0.2)	(0.2)	(0.2)	4.3%	100.0%
Inventory	0.1	0.1	0.1	–	-100.0%	0.1%	–	–	–	–	–
Receivables and prepayments	1.7	1.1	9.7	0.2	-47.9%	9.0%	0.3	0.3	0.3	4.3%	3.0%
Cash and cash equivalents	21.9	26.4	19.3	1.8	-56.1%	53.6%	1.9	2.0	2.1	4.3%	22.9%
Total assets	31.7	35.6	39.9	8.0	-36.6%	100.0%	8.4	8.8	9.1	4.3%	100.0%
Accumulated surplus/(deficit)	19.8	22.1	25.9	–	-100.0%	47.4%	–	–	–	–	–
Finance lease	0.6	0.4	0.1	–	-100.0%	0.8%	–	–	–	–	–
Trade and other payables	5.8	6.7	6.7	2.8	-21.7%	22.1%	2.9	3.0	3.2	4.3%	34.5%
Provisions	5.5	6.4	7.2	5.3	-1.5%	29.7%	5.5	5.8	6.0	4.3%	65.5%
Total equity and liabilities	31.7	35.6	39.9	8.0	-36.6%	100.0%	8.4	8.8	9.1	4.3%	100.0%

Personnel information

Table 20.19 Commission for Gender Equality personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Commission for Gender Equality		112	112	101	59.8	0.6	100	70.8	0.7	112	74.3	0.7	112	77.7	0.7	112	81.2	0.7	3.8%	100.0%
Salary level		17	17	14	3.6	0.3	16	4.2	0.3	17	4.4	0.3	17	4.6	0.3	17	4.8	0.3	2.0%	15.4%
7 – 10		60	60	55	27.6	0.5	52	32.4	0.6	60	34.1	0.6	60	35.6	0.6	60	37.2	0.6	4.9%	53.2%
11 – 12		29	29	27	23.3	0.9	26	26.1	1.0	29	27.4	0.9	29	28.6	1.0	29	29.9	1.0	3.7%	25.9%
13 – 16		6	6	5	5.2	1.0	6	8.1	1.3	6	8.5	1.4	6	8.8	1.5	6	9.2	1.5	–	5.5%

1. Rand million.

National Youth Development Agency

Selected performance indicators

Table 20.20 National Youth Development Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of youth-owned enterprises supported with financial interventions per year	Economic development through youth entrepreneurship	Priority 2: Economic transformation and job creation	2 316	2 005	2 320	2 200	2 500	3 000	3 500
Number of young people supported with non-financial business development interventions per year	Economic development through youth entrepreneurship		4 859	23 267	34 209	28 000	29 000	30 000	31 000
Number of jobs created and sustained through supporting entrepreneurs and enterprises per year	Economic development through youth entrepreneurship		8 653	7 652	6 796	7 000	8 000	9 000	10 000
Number of business development support services offered to young people per year	Economic development through youth entrepreneurship		1 873	0	1 010	1 200	1 500	1 800	2 200
Number of young people placed in jobs per year	Decent and sustainable employment through jobs programmes		– ¹	– ¹	15 434	20 000	30 000	40 000	50 000
Number of young people participating in national youth service expanded volunteer projects per year	National youth service	Priority 6: Social cohesion and safer communities	– ¹	33 186	12 172	15 000	18 000	20 000	25 000

1. No historical data available.

Entity overview

The founding legislation of the National Youth Development Agency is the National Youth Development Agency Act (2008). The agency’s role is to initiate, implement, facilitate and monitor youth development interventions aimed at promoting the empowerment of young people and their participation in economic activities. As such, over the MTEF period, the agency will continue to focus on implementing interventions to support skills development, entrepreneurship and the creation of employment for young people. These include providing financial and non-financial enterprise support, and placing young people into jobs. Financial support will be

provided through grants to youth-owned enterprises, while non-financial support will include the provision of business support services, market access and relevant skills needed to ensure that young people gain the most effective entrepreneurial applications within and across economic value chains.

Over the MTEF period, the agency plans to provide financial support and business development interventions to 9 000 enterprises owned by young people to benefit more than 90 000 young people through creating job opportunities. An amount of R1 billion is allocated to carry out this intervention, accounting for an estimated 58.4 per cent of the agency's total projected expenditure over the period ahead. An additional R179.2 million is allocated to provide more than 120 000 young people with skills to enter the job market and find decent and sustainable employment opportunities. The national youth service programme is allocated R309.6 million over the MTEF period for the implementation of the presidential youth employment initiative. This includes an additional allocation of R250 million in 2024/25.

The agency expects to derive 85.9 per cent (R1.7 billion) of its revenue over the medium term through transfers from the department and the remainder through funds sourced from other public and private sector organisations. Revenue is expected to decrease from R831.3 million in 2023/24 to R591.3 million in 2026/27. This is due to Cabinet-approved budget reductions to the agency's budget amounting to R158.4 million over the period ahead, and allocations from the presidential youth employment initiative coming to an end in 2024/25.

Programmes/Objectives/Activities

Table 20.21 National Youth Development Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	129.6	154.1	195.3	139.9	2.6%	23.5%	120.4	116.4	117.3	-5.7%	18.1%
Economic development through youth entrepreneurship	187.1	304.4	401.2	371.6	25.7%	45.4%	354.4	348.0	366.8	-0.4%	53.2%
Decent and sustainable employment through jobs programme	51.0	21.5	20.0	13.3	-36.1%	4.9%	35.5	69.9	73.8	77.0%	7.7%
Integrated youth development	20.3	9.2	16.5	14.2	-11.1%	2.4%	12.0	12.5	12.9	-3.2%	1.9%
National Youth Service	23.3	38.9	557.5	292.2	132.5%	23.8%	269.1	20.0	20.5	-58.8%	19.0%
Total	411.2	528.1	1 190.5	831.3	26.4%	100.0%	791.3	566.8	591.3	-10.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 20.22 National Youth Development Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	10.7	7.0	17.5	16.0	14.4%	1.9%	8.4	8.6	8.9	-17.8%	1.5%
Other non-tax revenue	10.7	7.0	17.5	16.0	14.4%	1.9%	8.4	8.6	8.9	-17.8%	1.5%
Transfers received	395.8	951.2	794.9	815.3	27.2%	98.1%	782.9	558.1	582.4	-10.6%	98.5%
Total revenue	406.5	958.2	812.4	831.3	26.9%	100.0%	791.3	566.8	591.3	-10.7%	100.0%
Expenses											
Current expenses	411.2	513.6	654.2	831.3	26.4%	88.1%	791.3	566.8	591.3	-10.7%	100.0%
Compensation of employees	180.6	199.9	210.4	218.0	6.5%	31.4%	224.7	234.8	244.2	3.8%	34.3%
Goods and services	230.6	298.7	420.8	613.3	38.6%	55.4%	566.6	332.0	347.2	-17.3%	65.7%
Depreciation	-	14.9	22.9	-	-	1.2%	-	-	-	-	-
Interest, dividends and rent on land	-	0.1	0.1	-	-	-	-	-	-	-	-
Transfers and subsidies	-	14.5	536.3	-	-	11.9%	-	-	-	-	-
Total expenses	411.2	528.1	1 190.5	831.3	26.4%	100.0%	791.3	566.8	591.3	-10.7%	100.0%
Surplus/(Deficit)	(4.8)	430.1	(378.1)	-	-100.0%	-	-	-	-	-	-

Table 20.22 National Youth Development Agency statements of financial performance, cash flow and financial position (continued)

Cash flow statement			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
						2020/21	2021/22	2022/23			2023/24
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Cash flow from operating activities	(19.1)	260.1	(221.6)	8.3	-175.9%	100.0%	10.4	10.8	9.2	3.4%	100.0%
Receipts											
Non-tax receipts	3.1	5.7	16.5	15.4	71.1%	1.3%	13.4	4.9	6.3	-25.6%	1.4%
Other tax receipts	3.1	5.7	16.5	15.4	71.1%	1.3%	13.4	4.9	6.3	-25.6%	1.4%
Transfers received	410.0	901.0	795.2	815.3	25.8%	98.7%	782.9	559.7	573.6	-11.1%	98.6%
Total receipts	413.1	906.6	811.8	830.7	26.2%	100.0%	796.4	564.5	580.0	-11.3%	100.0%
Payment											
Current payments	432.2	457.1	922.4	822.3	23.9%	90.0%	786.0	553.7	570.8	-11.5%	100.0%
Compensation of employees	197.9	186.9	209.4	218.0	3.3%	30.4%	224.7	234.8	244.2	3.8%	35.1%
Goods and services	234.2	270.1	712.9	604.3	37.1%	59.6%	561.2	318.9	326.6	-18.5%	64.9%
Interest and rent on land	0.1	0.1	0.1	0.1	3.6%	-	0.1	0.1	0.0	-9.1%	-
Transfers and subsidies	-	189.4	111.0	-	-	10.0%	-	-	-	-	-
Total payments	432.2	646.5	1 033.3	822.3	23.9%	100.0%	786.0	553.7	570.8	-11.5%	100.0%
Net cash flow from investing activities	(11.3)	(9.1)	(29.9)	(7.8)	-11.7%	100.0%	(9.9)	(10.3)	(8.7)	4.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(7.4)	(5.5)	(25.7)	(5.3)	-10.8%	70.1%	(8.8)	(9.1)	(7.5)	12.4%	82.6%
Acquisition of software and other intangible assets	(4.3)	(3.8)	(4.5)	(2.5)	-16.5%	31.9%	(1.1)	(1.2)	(1.3)	-20.6%	17.4%
Proceeds from the sale of property, plant, equipment and intangible assets	0.4	0.3	0.3	-	-100.0%	-2.0%	-	-	-	-	-
Net cash flow from financing activities	4.6	7.4	(0.7)	(0.6)	-150.0%	100.0%	(0.5)	(0.5)	(0.5)	-5.0%	100.0%
Deferred income	5.7	7.9	-	-	-100.0%	58.0%	-	-	-	-	-
Repayment of finance leases	(1.1)	(0.5)	(0.7)	(0.6)	-20.2%	42.0%	(0.5)	(0.5)	(0.5)	-5.0%	100.0%
Net increase/(decrease) in cash and cash equivalents	(25.8)	258.4	(252.1)	0.0	-100.0%	5.4%	0.0	0.0	0.0	101.1%	100.0%
Statement of financial position											
Carrying value of assets	65.7	59.6	65.9	77.3	5.6%	38.4%	76.6	91.4	90.5	5.4%	62.6%
<i>of which:</i>											
Acquisition of assets	(7.4)	(5.5)	(25.7)	(5.3)	-10.8%	100.0%	(8.8)	(9.1)	(7.5)	12.4%	100.0%
Investments	5.0	5.4	5.6	5.1	0.2%	2.9%	5.1	5.8	6.1	6.3%	4.1%
Receivables and prepayments	16.2	213.5	81.6	43.5	39.2%	30.9%	40.4	21.9	25.8	-16.0%	24.5%
Cash and cash equivalents	37.9	296.3	44.2	9.0	-38.0%	27.8%	13.5	10.2	15.1	18.6%	8.9%
Total assets	124.7	574.8	197.3	134.9	2.6%	100.0%	135.6	129.3	137.4	0.6%	100.0%
Accumulated surplus/(deficit)	60.3	490.5	102.2	102.2	19.2%	65.3%	102.2	102.2	102.2	-	76.1%
Finance lease	0.8	1.3	0.6	1.0	7.2%	0.5%	1.1	1.2	1.3	7.4%	0.8%
Deferred income	16.6	7.9	16.9	1.5	-55.1%	6.1%	9.5	4.6	6.3	61.4%	4.1%
Trade and other payables	42.2	57.4	60.9	16.5	-26.9%	21.7%	15.5	15.6	15.2	-2.7%	11.7%
Provisions	4.8	17.8	16.8	13.8	41.9%	6.4%	7.4	5.7	12.5	-3.2%	7.3%
Total equity and liabilities	124.7	574.8	197.3	134.9	2.6%	100.0%	135.6	129.3	137.4	0.6%	100.0%

Personnel information

Table 20.23 National Youth Development Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of approved funded posts	Number of posts on establishment	2022/23		2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
National Youth Development Agency	470	470	466	210.4	0.5	470	218.0	0.5	471	224.7	0.5	471	234.8	0.5	471	244.2	0.5	0.1%	100.0%
1 – 6	70	70	70	16.4	0.2	70	16.9	0.2	70	17.4	0.2	70	18.4	0.3	70	19.4	0.3	-	14.9%
7 – 10	370	370	366	158.5	0.4	370	164.8	0.4	371	171.0	0.5	371	178.6	0.5	371	186.6	0.5	0.1%	78.8%
11 – 12	15	15	15	14.1	0.9	15	14.7	1.0	15	14.2	0.9	15	14.8	1.0	15	15.0	1.0	-	3.2%
13 – 16	14	14	14	18.8	1.3	14	18.9	1.3	14	19.2	1.4	14	20.0	1.4	14	20.2	1.4	-	3.0%
17 – 22	1	1	1	2.6	2.6	1	2.7	2.7	1	2.8	2.8	1	2.9	2.9	1	3.0	3.0	-	0.2%

1. Rand million.

CIVILIAN SECRETARIAT FOR THE POLICE SERVICE

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	70.4	0.1	0.7	71.2	74.4	77.9
Intersectoral Coordination and Strategic Partnerships	26.1	–	0.8	26.9	28.1	29.4
Legislation and Policy Development	23.7	–	0.1	23.9	25.0	26.2
Civilian Oversight, Monitoring and Evaluations	33.6	0.0	0.4	34.0	35.6	37.3
Total expenditure estimates	153.8	0.2	2.0	156.0	163.1	170.8

Executive authority: Minister of Police
 Accounting officer: Secretary for the Police Service
 Website: www.policesecretariat.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Provide strategic advice and support to the Minister of Police. Exercise civilian oversight of the South African Police Service to ensure a transformed and accountable police service that reflects the democratic values and principles of the Constitution of the Republic of South Africa.

Mandate

The Civilian Secretariat for the Police Service was established in terms of the Civilian Secretariat for Police Service Act (2011) and section 208 of the Constitution, which provides for the establishment of a civilian secretariat for the police service to function under the direction of the Minister of Police. In terms of the act, the secretariat's mandate is to conduct civilian oversight of the police service and provide policy and strategic support to the minister, including administrative support for international obligations. The act also makes the secretariat responsible for monitoring the South African Police Service's implementation of the Domestic Violence Act (1998).

Selected performance indicators

Table 21.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of anti-crime campaigns conducted per year	Intersectoral Coordination and Strategic Partnerships	Priority 6: Social cohesion and safer communities	3	8	4	3	3	3	3
Number of national policing policies submitted to the Secretary for the Police Service for approval per year	Legislation and Policy Development		1	1	1	1	1	1	1
Number of bills submitted to the minister for approval per year	Legislation and Policy Development		3	5	2	2	1	2	2
Number of police oversight initiatives undertaken per year	Civilian Oversight, Monitoring and Evaluations		3	4	3	2	2	2	2
Number of assessments of the implementation of and compliance with the Domestic Violence Act (1998) by the South African Police Service conducted per year	Civilian Oversight, Monitoring and Evaluations		2	2	2	2	2	2	2

Expenditure overview

Over the medium term, the department will continue to develop policies and legislation for the police sector; organise events such as imbizos and public participation programmes to foster community involvement in the fight against crime; and monitor and evaluate the performance of the police service in alignment with its constitutional obligations, including compliance with legal frameworks such as the Domestic Violence Act (1998).

Total expenditure is projected to increase at an average annual rate of 3.5 per cent, from R154.2 million in 2023/24 to R170.8 million in 2026/27. Given the labour-intensive nature of the department's work, compensation of employees constitutes an estimated 76.8 per cent (R495.5 million) of its budget over the MTEF period. As a result of the expected increase in the number of personnel from 157 in 2023/24 to 174 in 2026/27, with critical posts taking priority, spending on compensation of employees is set to increase at an average annual rate of 7.1 per cent, from R108.9 million in 2023/24 to R133.7 million in 2026/27. Cabinet-approved reductions amounting to R15 million over the medium term will be accommodated by reducing spending on non-essential items such as advertising, and travel and subsistence.

Developing policies and legislation for the police sector

The department has outlined a comprehensive plan to improve uniformity, consistency, efficiency and effectiveness within the law enforcement value chain over the period ahead; and to address inconsistencies associated with the fragmented nature of policing at the national, provincial and local levels, including the lack of standards. As part of the plan, 5 bills are set to be finalised: the South African Police Service Amendment Bill, the Stock Theft Amendment Bill, the Firearms Control Amendment Bill, the Second-hand Goods Amendment Bill, and the Civilian Secretariat for Police Service Amendment Bill.

Concluding the national policing policy – a collaborative effort requiring inputs from the South African Police Service's management, provincial executives, and ministerial structures from the justice, crime prevention and security cluster – will also be prioritised over the period ahead. The successful adoption and implementation of this policy is anticipated to improve the professionalism and quality of policing services throughout the country.

Spending for these initiatives is in the *Legislation and Policy Development* programme, which is allocated R75.1 million over the MTEF period.

Fostering community involvement in fighting crime

In addition to conducting a targeted 3 anti-crime campaigns per year over the next 3 years, the department intends to facilitate 24 imbizos and public participation programmes in municipalities. These are expected to heighten community awareness of crime-prevention strategies, including community policing, safety forums and the evaluation of the functionality of community police forums. It also plans to hold 27 capacity-building workshops with stakeholders during this period. These activities will be carried out in the *Intersectoral Coordination and Strategic Partnerships* programme, which has a budget of R84.4 million over the next 3 years.

Monitoring and evaluating the police service's performance

In its commitment to enhance the management of gender-based violence cases, the department aims to compile 2 reports per year over the medium term to assess the South African Police Service's compliance with the Domestic Violence Act (1998). To promote transformation, accountability and professionalism within the South African Police Service, the department aims to generate 3 reports per year over the period ahead on the South African Police Service's handling of complaints and the implementation of the Independent Police Investigative Directorate's recommendations, and an evaluation of police integrity. Spending for these initiatives is within the *Civilian Oversight, Monitoring and Evaluations* programme's allocation of R106.8 million over the medium term.

Expenditure trends and estimates

Table 21.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Intersectoral Coordination and Strategic Partnerships											
3. Legislation and Policy Development											
4. Civilian Oversight, Monitoring and Evaluations											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme 1	61.9	62.8	73.0	71.0	4.6%	46.6%	71.2	74.4	77.9	3.2%	45.7%
Programme 2	22.6	25.6	25.5	26.3	5.2%	17.3%	26.9	28.1	29.4	3.7%	17.2%
Programme 3	18.6	19.6	20.8	23.5	8.0%	14.3%	23.9	25.0	26.2	3.7%	15.3%
Programme 4	28.3	30.3	33.3	33.4	5.6%	21.7%	34.0	35.6	37.3	3.7%	21.8%
Subtotal	131.5	138.4	152.6	154.2	5.4%	100.0%	156.0	163.1	170.8	3.5%	100.0%
Total	131.5	138.4	152.6	154.2	5.4%	100.0%	156.0	163.1	170.8	3.5%	100.0%
Change to 2023							(5.0)	(5.0)	(5.0)		
Budget estimate											
Economic classification											
Current payments	125.2	137.1	148.7	148.7	5.9%	97.0%	153.8	161.2	168.0	4.1%	98.1%
Compensation of employees	99.3	102.5	107.7	108.9	3.1%	72.5%	123.1	129.9	133.7	7.1%	77.0%
Goods and services ¹	25.9	34.6	41.0	39.8	15.5%	24.5%	30.7	31.3	34.3	-4.9%	21.1%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	1.6	1.8	2.0	2.1	9.3%	1.3%	1.3	1.5	1.7	-6.5%	1.0%
Computer services	8.8	11.0	8.7	5.1	-16.5%	5.8%	3.8	3.8	3.7	-10.3%	2.5%
Consumables: Stationery, printing and office supplies	0.9	1.0	0.7	1.4	16.3%	0.7%	1.2	1.2	1.5	2.4%	0.8%
Operating leases	5.0	3.5	7.9	9.0	21.7%	4.4%	8.1	8.5	9.1	0.2%	5.4%
Property payments	0.1	0.1	0.7	1.0	122.3%	0.3%	1.0	1.0	1.0	1.5%	0.6%
Travel and subsistence	3.3	7.6	11.1	11.4	51.0%	5.8%	9.3	9.7	10.7	-2.2%	6.4%
Transfers and subsidies¹	0.7	0.4	0.5	0.6	-3.4%	0.4%	0.2	0.2	0.2	-34.2%	0.2%
Provinces and municipalities	0.0	0.0	0.0	0.0	58.7%	0.0%	0.0	0.0	0.0	4.0%	0.0%
Departmental agencies and accounts	0.1	0.1	0.1	0.1	-0.3%	0.1%	0.1	0.1	0.1	5.8%	0.1%
Households	0.5	0.3	0.4	0.5	-5.4%	0.3%	-	-	-	-100.0%	0.1%
Payments for capital assets	5.6	0.9	3.4	4.9	-4.7%	2.6%	2.0	1.7	2.6	-18.6%	1.7%
Buildings and other fixed structures	-	-	1.1	-	0.0%	0.2%	-	-	-	0.0%	0.0%
Machinery and equipment	5.6	0.9	2.3	4.5	-7.2%	2.3%	1.6	1.3	2.2	-21.1%	1.5%
Software and other intangible assets	-	-	-	0.4	0.0%	0.1%	0.4	0.4	0.4	4.5%	0.2%
Payments for financial assets	0.1	0.0	0.0	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	131.5	138.4	152.6	154.2	5.4%	100.0%	156.0	163.1	170.8	3.5%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 21.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	481	287	394	406	-5.5%	72.1%	-	-	-	-100.0%	37.6%
Employee social benefits	481	287	394	406	-5.5%	72.1%	-	-	-	-100.0%	37.6%
Other transfers to households											
Current	50	-	-	44	-4.2%	4.3%	-	-	-	-100.0%	4.1%
Employee social benefits	-	-	-	44	-	2.0%	-	-	-	-100.0%	4.1%
Other transfers to households	50	-	-	-	-100.0%	2.3%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	121	108	107	120	-0.3%	21.0%	130	136	142	5.8%	48.9%
Safety and Security Sector	121	108	107	120	-0.3%	21.0%	130	136	142	5.8%	48.9%
Education and Training Authority											
Provinces and municipalities											
Municipal bank accounts											
Current	6	14	14	24	58.7%	2.7%	25	26	27	4.0%	9.4%
Vehicle licences	6	14	14	24	58.7%	2.7%	25	26	27	4.0%	9.4%
Total	658	409	515	594	-3.4%	100.0%	155	162	169	-34.2%	100.0%

Personnel information

Table 21.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment																	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
Civilian Secretariat for the Police Service		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	163	29	172	107.7	0.6	157	108.9	0.7	172	123.1	0.7	174	129.9	0.7	174	133.7	0.8	3.5%	100.0%
1 – 6	34	16	50	13.3	0.3	36	10.3	0.3	44	13.2	0.3	44	14.0	0.3	44	14.6	0.3	7.3%	24.9%
7 – 10	65	1	60	33.6	0.6	58	34.4	0.6	65	39.3	0.6	66	42.8	0.6	66	44.7	0.7	4.4%	37.6%
11 – 12	28	1	28	25.6	0.9	28	27.1	1.0	28	28.7	1.0	28	30.2	1.1	28	31.6	1.1	0.3%	16.5%
13 – 16	36	–	29	34.7	1.2	29	36.5	1.3	30	41.3	1.4	30	42.3	1.4	29	42.2	1.4	0.6%	17.5%
Other	–	11	5	0.4	0.1	6	0.6	0.1	6	0.6	0.1	6	0.6	0.1	6	0.6	0.1	–	3.5%
Programme	163	29	172	107.7	0.6	157	108.9	0.7	172	123.1	0.7	174	129.9	0.7	174	133.7	0.8	3.5%	100.0%
Programme 1	74	27	91	47.3	0.5	83	47.8	0.6	86	53.2	0.6	86	55.6	0.6	85	57.4	0.7	1.1%	50.1%
Programme 2	22	1	23	18.4	0.8	22	18.4	0.9	23	20.0	0.9	27	23.0	0.9	27	23.6	0.9	7.5%	14.5%
Programme 3	24	1	20	16.4	0.8	20	17.7	0.9	24	20.4	0.9	22	20.7	1.0	22	21.2	1.0	3.0%	12.8%
Programme 4	43	–	39	25.6	0.7	33	24.9	0.8	40	29.5	0.7	40	30.5	0.8	40	31.5	0.8	7.0%	22.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 21.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Departmental receipts	75	165	238	74	63	-5.6%	100.0%	72	74	77	6.9%	100.0%
Sales of goods and services produced by department	75	76	75	74	63	-5.6%	53.4%	64	66	69	3.1%	91.6%
Sales by market establishments	39	40	39	43	43	3.3%	29.8%	43	43	44	0.8%	60.5%
of which:												
Market establishment: Rental parking (covered and open)	39	40	39	43	43	3.3%	29.8%	43	43	44	0.8%	60.5%
Other sales	36	36	36	31	20	-17.8%	23.7%	21	23	25	7.7%	31.1%
of which:												
Commission on insurance and garnishee	36	36	36	31	20	-17.8%	23.7%	21	23	25	7.7%	31.1%
Interest	–	–	–	–	–	–	–	–	–	–	–	–
Sales of capital assets	–	85	162	–	–	–	45.7%	–	–	–	–	–
Transactions in financial assets and liabilities	–	4	1	–	–	–	0.9%	8	8	8	–	8.4%
Total	75	165	238	74	63	-5.6%	100.0%	72	74	77	6.9%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 21.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Department Management	10.0	10.6	10.9	13.2	9.7%	16.6%	13.4	14.0	14.6	3.5%	18.7%
Corporate Services	26.3	27.8	31.7	24.9	-1.9%	41.2%	25.0	26.2	27.4	3.2%	35.1%
Finance Administration	17.4	17.3	17.6	18.1	1.3%	26.2%	18.8	19.6	20.5	4.2%	26.2%
Office Accommodation	4.7	3.5	9.1	9.9	28.2%	10.1%	9.1	9.5	10.0	0.3%	13.1%
Internal Audit	3.5	3.6	3.8	4.8	11.1%	5.8%	4.9	5.1	5.4	3.8%	6.9%
Total	61.9	62.8	73.0	71.0	4.6%	100.0%	71.2	74.4	77.9	3.2%	100.0%
Change to 2023 Budget estimate				-			(2.8)	(2.7)	(2.7)		
Economic classification											
Current payments	56.9	61.8	70.8	69.6	7.0%	96.4%	70.4	73.6	77.0	3.4%	98.7%
Compensation of employees	42.2	45.0	47.3	47.8	4.2%	67.8%	53.2	55.6	57.4	6.2%	72.7%
Goods and services	14.7	16.8	23.5	21.8	14.1%	28.5%	17.2	18.0	19.7	-3.4%	26.0%
of which:											
Audit costs: External	0.8	0.9	1.3	1.3	17.4%	1.6%	0.7	0.9	0.9	-11.6%	1.3%
Computer services	5.0	6.9	5.7	2.6	-20.0%	7.5%	2.6	2.6	2.4	-1.5%	3.5%
Consumables: Stationery, printing and office supplies	0.3	0.6	0.2	0.7	35.5%	0.7%	0.5	0.4	0.7	1.1%	0.8%
Operating leases	5.0	3.5	7.9	9.0	21.7%	9.5%	8.1	8.5	9.1	0.2%	11.8%
Property payments	0.1	0.1	0.7	1.0	122.3%	0.7%	1.0	1.0	1.0	1.5%	1.4%
Travel and subsistence	0.4	0.9	1.9	2.3	81.1%	2.0%	1.2	1.2	1.4	-14.7%	2.1%
Transfers and subsidies	0.6	0.3	0.2	0.4	-12.5%	0.5%	0.1	0.2	0.2	-24.6%	0.3%
Provinces and municipalities	0.0	0.0	0.0	0.0	74.7%	-	0.0	0.0	0.0	5.9%	-
Departmental agencies and accounts	0.1	0.1	0.1	0.1	-0.3%	0.2%	0.1	0.1	0.1	5.8%	0.2%
Households	0.4	0.2	0.1	0.2	-18.2%	0.4%	-	-	-	-100.0%	0.1%
Payments for capital assets	4.5	0.7	2.1	1.0	-39.8%	3.0%	0.7	0.7	0.8	-7.5%	1.0%
Buildings and other fixed structures	-	-	0.5	-	-	0.2%	-	-	-	-	-
Machinery and equipment	4.5	0.7	1.6	0.7	-46.5%	2.7%	0.4	0.4	0.4	-13.7%	0.6%
Software and other intangible assets	-	-	-	0.3	-	0.1%	0.3	0.3	0.3	4.5%	0.4%
Payments for financial assets	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Total	61.9	62.8	73.0	71.0	4.6%	100.0%	71.2	74.4	77.9	3.2%	100.0%
Proportion of total programme expenditure to vote expenditure	47.1%	45.4%	47.9%	46.0%	-	-	45.6%	45.6%	45.6%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.4	0.2	0.1	0.2	-18.2%	0.4%	-	-	-	-100.0%	0.1%
Employee social benefits	0.4	0.2	0.1	0.2	-18.2%	0.4%	-	-	-	-100.0%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.1	0.1	0.1	0.1	-0.3%	0.2%	0.1	0.1	0.1	5.8%	0.2%
Safety and Security Sector	0.1	0.1	0.1	0.1	-0.3%	0.2%	0.1	0.1	0.1	5.8%	0.2%
Education and Training Authority											
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	74.7%	-	0.0	0.0	0.0	5.9%	-
Vehicle licences	0.0	0.0	0.0	0.0	74.7%	-	0.0	0.0	0.0	5.9%	-

Personnel information

Table 21.7 Administration personnel numbers and cost by salary level¹

Administration	Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
				Actual			Revised estimate			Medium-term expenditure estimate										
				2022/23	2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27										
				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
				91	47.3	0.5	83	47.8	0.6	86	53.2	0.6	86	55.6	0.6	85	57.4	0.7	1.1%	100.0%
	1-6	20	16	36	9.2	0.3	26	7.1	0.3	28	8.0	0.3	28	8.4	0.3	28	8.8	0.3	2.5%	32.4%
	7-10	30	-	28	14.1	0.5	28	14.7	0.5	28	14.9	0.5	28	16.3	0.6	28	17.0	0.6	-	32.5%
	11-12	12	-	12	10.8	0.9	12	11.3	1.0	12	12.0	1.0	12	12.5	1.1	12	13.1	1.1	-	13.8%
	13-16	12	-	11	12.7	1.2	11	14.1	1.3	12	17.8	1.4	12	17.9	1.5	12	18.0	1.5	2.5%	14.1%
	Other	-	11	5	0.4	0.1	6	0.6	0.1	6	0.6	0.1	6	0.6	0.1	6	0.6	0.1	-	7.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Intersectoral Coordination and Strategic Partnerships

Programme purpose

Manage and encourage national dialogue on community safety and crime prevention.

Objectives

- Contribute to creating a safe and secure environment for society over the medium term through fostering ongoing partnerships with stakeholders such as community safety forums and community policing forums by:
 - conducting 24 imbizos and public participation programmes with communities to promote community safety
 - conducting 3 anti-crime campaigns per year.

Subprogrammes

- *Intergovernmental, Civil Society and Public-Private Partnerships* manages and facilitates intergovernmental, civil society and public partnerships.
- *Community Outreach* promotes, encourages and facilitates community participation in safety programmes.

Expenditure trends and estimates

Table 21.8 Intersectoral Coordination and Strategic Partnerships expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Intergovernmental, Civil Society and Public-Private Partnerships	18.2	20.5	20.5	22.2	6.9%	81.3%	22.8	23.8	24.9	3.9%	84.6%
Community Outreach	4.5	5.1	5.0	4.2	-2.4%	18.7%	4.1	4.3	4.5	2.6%	15.4%
Total	22.6	25.6	25.5	26.3	5.2%	100.0%	26.9	28.1	29.4	3.7%	100.0%
Change to 2023				–			(0.8)	(0.8)	(0.9)		
Budget estimate											
Economic classification											
Current payments	22.3	25.4	25.1	25.2	4.2%	97.8%	26.1	27.8	29.1	5.0%	97.7%
Compensation of employees	18.1	18.0	18.4	18.4	0.6%	72.9%	20.0	23.0	23.6	8.7%	76.9%
Goods and services	4.2	7.4	6.6	6.7	17.3%	24.9%	6.1	4.8	5.5	-6.8%	20.8%
of which:						–					–
Advertising	0.7	1.0	0.1	0.9	5.8%	2.6%	0.5	0.1	0.2	-38.5%	1.5%
Audit costs: External	0.2	0.2	0.2	0.2	0.2%	0.9%	0.2	0.2	0.2	-6.3%	0.7%
Catering: Departmental activities	0.2	1.1	0.5	0.5	28.2%	2.3%	0.4	0.2	0.2	-24.3%	1.1%
Computer services	0.8	0.9	0.5	0.7	-8.0%	2.9%	0.6	0.2	0.3	-27.5%	1.5%
Travel and subsistence	1.6	3.6	4.7	3.7	31.3%	13.6%	3.7	3.5	4.0	2.1%	13.4%
Venues and facilities	0.1	0.0	0.1	0.2	34.0%	0.5%	0.2	0.1	0.2	-10.3%	0.7%
Transfers and subsidies	–	0.0	0.1	0.1	–	0.2%	–	–	–	-100.0%	0.1%
Households	–	0.0	0.1	0.1	–	0.2%	–	–	–	-100.0%	0.1%
Payments for capital assets	0.4	0.2	0.3	1.1	44.9%	1.9%	0.8	0.3	0.3	-38.4%	2.2%
Buildings and other fixed structures	–	–	0.1	–	–	0.1%	–	–	–	–	–
Machinery and equipment	0.4	0.2	0.1	1.1	44.9%	1.8%	0.8	0.3	0.3	-38.4%	2.2%
Payments for financial assets	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Total	22.6	25.6	25.5	26.3	5.2%	100.0%	26.9	28.1	29.4	3.7%	100.0%
Proportion of total programme expenditure to vote expenditure	17.2%	18.5%	16.7%	17.1%	–	–	17.3%	17.2%	17.2%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	–	0.0	0.1	0.1	–	0.2%	–	–	–	-100.0%	0.1%
Employee social benefits	–	0.0	0.1	0.1	–	0.2%	–	–	–	-100.0%	0.1%

Personnel information

Table 21.9 Intersectoral Coordination and Strategic Partnerships personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Intersectoral Coordination and Strategic Partnerships																			
Salary level	22	1	23	18.4	0.8	22	18.4	0.9	23	20.0	0.9	27	23.0	0.9	27	23.6	0.9	7.5%	100.0%
1-6	3	-	3	1.0	0.3	3	1.0	0.3	3	1.1	0.4	5	1.9	0.4	5	1.9	0.4	18.6%	16.3%
7-10	8	1	8	5.1	0.6	8	5.5	0.7	9	6.3	0.7	11	7.8	0.7	11	8.1	0.7	10.8%	41.0%
11-12	5	-	5	4.8	0.9	5	5.1	1.0	5	5.4	1.1	5	5.9	1.1	5	6.1	1.2	1.5%	20.9%
13-16	6	-	6	7.6	1.3	5	6.8	1.3	5	7.3	1.3	5	7.5	1.4	5	7.5	1.4	0.1%	21.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Legislation and Policy Development

Programme purpose

Develop policy and legislation for the police sector, and conduct research on policing and crime.

Objectives

- Provide for constitutionally compliant legislation, research and evidence-led policies for policing and public safety over the medium term by:
 - finalising 3 policies for approval by the Secretary for the Police Service
 - submitting 5 bills for approval by the Minister of Police.

Subprogrammes

- *Policy Development and Research* develops policies and undertakes research in various areas of policing and crime.
- *Legislation* produces legislation for effective policing and provides legal advice and legislative support to the Minister of Police and the Secretary for the Police Service.

Expenditure trends and estimates

Table 21.10 Legislation and Policy Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Policy Development and Research	12.3	13.1	14.1	15.7	8.5%	66.9%	16.0	16.7	17.5	3.7%	67.0%	
Legislation	6.3	6.6	6.7	7.7	6.9%	33.1%	7.9	8.3	8.6	3.9%	33.0%	
Total	18.6	19.6	20.8	23.5	8.0%	100.0%	23.9	25.0	26.2	3.7%	100.0%	
Change to 2023 Budget estimate				-			(0.6)	(0.6)	(0.6)			

Table 21.10 Legislation and Policy Development expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Current payments	18.5	19.6	20.3	22.6	6.9%	98.1%	23.7	24.8	25.4	4.0%	98.0%
Compensation of employees	15.7	16.4	16.4	17.7	4.2%	80.2%	20.4	20.7	21.2	6.1%	81.3%
Goods and services	2.8	3.2	3.9	4.9	19.9%	17.8%	3.3	4.1	4.2	-4.7%	16.7%
<i>of which:</i>											
<i>Audit costs: External</i>	0.2	0.2	0.2	0.3	8.8%	1.1%	0.2	0.2	0.3	4.6%	1.0%
<i>Communication</i>	0.2	0.2	0.2	0.1	-15.2%	0.9%	0.1	0.2	0.2	9.4%	0.6%
<i>Computer services</i>	1.4	1.5	1.5	1.2	-4.4%	6.8%	0.3	0.7	0.6	-20.1%	2.9%
<i>Consultants: Business and advisory services</i>	0.0	-	-	0.3	257.9%	0.3%	0.2	0.2	0.1	-28.6%	0.8%
<i>Consumables: Stationery, printing and office supplies</i>	0.1	0.1	0.3	0.4	40.6%	1.0%	0.4	0.4	0.4	4.6%	1.6%
<i>Travel and subsistence</i>	0.1	0.6	0.6	2.0	138.0%	4.1%	1.8	2.0	2.2	2.3%	8.1%
Transfers and subsidies	0.0	-	0.2	0.1	39.4%	0.3%	-	-	-	-100.0%	0.1%
Households	0.0	-	0.2	0.1	39.4%	0.3%	-	-	-	-100.0%	0.1%
Payments for capital assets	0.1	0.0	0.4	0.8	90.0%	1.6%	0.1	0.2	0.8	-0.6%	1.9%
Buildings and other fixed structures	-	-	0.1	-	-	0.2%	-	-	-	-	-
Machinery and equipment	0.1	0.0	0.3	0.8	90.0%	1.4%	0.1	0.2	0.8	-0.6%	1.9%
Payments for financial assets	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Total	18.6	19.6	20.8	23.5	8.0%	100.0%	23.9	25.0	26.2	3.7%	100.0%
Proportion of total programme expenditure to vote expenditure	14.2%	14.2%	13.6%	15.2%	-	-	15.3%	15.3%	15.3%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	-	0.2	0.1	39.4%	0.3%	-	-	-	-100.0%	0.1%
Employee social benefits	0.0	-	0.2	0.1	39.4%	0.3%	-	-	-	-100.0%	0.1%

Personnel information

Table 21.11 Legislation and Policy Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	Unit cost		2023/24	Unit cost		2024/25		2025/26		2026/27		2023/24 - 2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Legislation and Policy Development	24	1	20	16.4	0.8	20	17.7	0.9	24	20.4	0.9	22	20.7	1.0	22	21.2	1.0	3.0%	100.0%
Salary level																			
1 – 6	3	-	3	0.8	0.3	3	0.9	0.3	5	1.7	0.3	3	1.2	0.4	3	1.3	0.4	5.4%	17.1%
7 – 10	7	-	6	3.4	0.6	6	3.7	0.6	8	5.0	0.6	7	5.0	0.7	7	5.2	0.7	6.9%	32.3%
11 – 12	4	1	4	3.8	0.9	4	4.0	1.0	4	4.3	1.1	4	4.5	1.1	4	4.7	1.2	-	18.5%
13 – 16	10	-	7	8.3	1.2	7	9.1	1.3	7	9.5	1.4	7	10.1	1.4	7	10.1	1.5	-0.0%	32.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Civilian Oversight, Monitoring and Evaluations

Programme purpose

Oversee, monitor and report on the performance of the South African Police Service. Provide for the functions of the Office of the Judge for the Directorate for Priority Crime Investigation, and the National Forensic Oversight and Ethics Board.

Objectives

- Provide effective oversight, monitoring and evaluation that contributes to an accountable and transformed police service by:
 - conducting regular oversight visits at selected police stations over the medium term and compiling 6 reports on the outcomes of these visits for approval by the Secretary for the Police Service

- compiling 2 compliance reports on the implementation of Independent Police Investigative Directorate recommendations to the South African Police Service each year over the medium term for approval by the Secretary for the Police Service.

Subprogrammes

- *Police Performance, Conduct and Compliance* monitors the performance, conduct and transformation of the South African Police Service, and its compliance with policing legislation and regulations.
- *Policy and Programme Evaluations* evaluates the effectiveness of all crime prevention and other programmes implemented by the South African Police Service.
- *Office of the Directorate for Priority Crime Investigation Judge* funds the operations of the Office of the Judge for the Directorate for Priority Crime Investigation, which investigates complaints by any member of the public and/or the Directorate for Priority Crime Investigation in terms of the South African Police Service Amendment Act (2012).
- *National Forensic Oversight and Ethics Board* funds the operations of the National Forensic Oversight and Ethics Board, which oversees processes related to the collection, retention, storage, destruction and disposal of DNA samples.

Expenditure trends and estimates

Table 21.12 Civilian Oversight, Monitoring and Evaluations expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Police Performance, Conduct and Compliance	14.8	15.7	18.4	15.6	1.8%	51.5%	16.0	16.7	17.5	4.0%	47.0%
Policy and Programme Evaluations	4.7	4.3	5.9	7.2	15.0%	17.6%	7.3	7.6	8.0	3.5%	21.4%
Office of the Directorate for Priority Crime Investigation Judge	6.4	7.9	6.2	6.9	2.8%	21.9%	7.0	7.3	7.7	3.6%	20.6%
National Forensic Oversight and Ethics Board	2.4	2.4	2.8	3.7	15.1%	9.0%	3.7	3.9	4.1	3.3%	11.0%
Total	28.3	30.3	33.3	33.4	5.6%	100.0%	34.0	35.6	37.3	3.7%	100.0%
Change to 2023 Budget estimate				–			(0.8)	(0.8)	(0.8)		
Economic classification											
Current payments	27.5	30.3	32.6	31.3	4.4%	97.1%	33.6	34.9	36.4	5.2%	97.2%
Compensation of employees	23.3	23.0	25.6	24.9	2.1%	77.2%	29.5	30.5	31.5	8.2%	83.0%
Goods and services	4.2	7.2	7.0	6.5	15.3%	19.9%	4.1	4.5	4.9	-8.6%	14.2%
of which:											
Audit costs: External	0.4	0.5	0.2	0.4	-4.5%	1.2%	0.2	0.2	0.4	–	0.7%
Communication	0.5	0.4	0.5	0.2	-27.1%	1.3%	0.2	0.2	0.2	8.0%	0.6%
Computer services	1.6	1.7	0.9	0.7	-24.1%	3.9%	0.3	0.3	0.4	-17.9%	1.2%
Consumables: Stationery, printing and office supplies	0.2	0.1	0.1	0.2	-9.1%	0.5%	0.2	0.2	0.2	1.1%	0.5%
Travel and subsistence	1.1	2.5	3.8	3.4	44.0%	8.7%	2.7	3.1	3.2	-2.4%	8.8%
Venues and facilities	–	0.0	0.3	0.3	–	0.4%	0.1	0.1	0.1	-17.6%	0.5%
Transfers and subsidies	0.1	0.1	0.1	0.1	-10.3%	0.2%	0.0	0.0	0.0	-46.4%	0.1%
Provinces and municipalities	0.0	0.0	0.0	0.0	38.7%	–	0.0	0.0	0.0	–	–
Households	0.1	0.0	0.1	0.0	-13.9%	0.2%	–	–	–	-100.0%	–
Payments for capital assets	0.7	0.0	0.7	2.0	42.3%	2.7%	0.4	0.6	0.8	-25.8%	2.7%
Buildings and other fixed structures	–	–	0.3	–	–	0.2%	–	–	–	–	–
Machinery and equipment	0.7	0.0	0.4	2.0	40.5%	2.4%	0.3	0.5	0.7	-27.6%	2.5%
Software and other intangible assets	–	–	–	0.1	–	0.1%	0.1	0.1	0.1	4.3%	0.2%
Payments for financial assets	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Total	28.3	30.3	33.3	33.4	5.6%	100.0%	34.0	35.6	37.3	3.7%	100.0%
Proportion of total programme expenditure to vote expenditure	21.5%	21.9%	21.8%	21.7%	–	–	21.8%	21.8%	21.8%	–	–

Table 21.12 Civilian Oversight, Monitoring and Evaluations expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	R million							2023/24 - 2026/27				
Households												
Social benefits												
Current	0.0	0.0	0.1	–	-100.0%	0.1%	–	–	–	–	–	
Employee social benefits	0.0	0.0	0.1	–	-100.0%	0.1%	–	–	–	–	–	
Other transfers to households												
Current	0.1	–	–	0.0	-4.2%	0.1%	–	–	–	-100.0%	–	
Employee social benefits	–	–	–	0.0	–	–	–	–	–	-100.0%	–	
Other transfers to households	0.1	–	–	–	-100.0%	–	–	–	–	–	–	
Provinces and municipalities												
Municipal bank accounts												
Current	0.0	0.0	0.0	0.0	38.7%	–	0.0	0.0	0.0	–	–	
Vehicle licences	0.0	0.0	0.0	0.0	38.7%	–	0.0	0.0	0.0	–	–	

Personnel information

Table 21.13 Civilian Oversight, Monitoring and Evaluations personnel numbers and cost by salary level¹

Civilian Oversight, Monitoring and Evaluations	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	43	–	39	25.6	0.7	33	24.9	0.8	40	29.5	0.7	40	30.5	0.8	40	31.5	0.8		
1 – 6	8	–	8	2.3	0.3	4	1.3	0.3	8	2.5	0.3	8	2.6	0.3	8	2.7	0.3	26.0%	18.3%
7 – 10	20	–	18	11.0	0.6	16	10.5	0.6	20	13.2	0.7	20	13.8	0.7	20	14.4	0.7	6.9%	49.7%
11 – 12	7	–	7	6.3	0.9	7	6.7	1.0	7	7.1	1.0	7	7.4	1.1	7	7.7	1.1	–	18.3%
13 – 16	8	–	5	6.1	1.1	5	6.4	1.2	5	6.7	1.2	5	6.7	1.3	5	6.7	1.3	-1.9%	13.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

CORRECTIONAL SERVICES

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	4 512.9	498.4	54.2	5 065.5	5 231.4	5 472.9
Incarceration	16 361.2	238.0	230.6	16 829.7	17 784.5	18 589.9
Rehabilitation	2 138.1	1.6	9.7	2 149.3	2 217.8	2 326.4
Care	2 470.1	4.2	9.4	2 483.7	2 532.3	2 647.1
Social Reintegration	1 191.7	6.0	31.7	1 229.4	1 223.6	1 280.5
Total expenditure estimates	26 673.9	748.1	335.6	27 757.6	28 989.6	30 316.7

Executive authority: Minister of Justice and Correctional Services
 Accounting officer: National Commissioner of Correctional Services
 Website: www.dcs.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Contribute to a just, peaceful and safer South Africa through the effective and humane incarceration of inmates and the rehabilitation and social reintegration of offenders.

Mandate

The Department of Correctional Services is mandated to place offenders in a secure, safe and humane environment, and ensure that rehabilitation and successful reintegration programmes are implemented. This mandate is derived from the Correctional Services Act (1998), the Criminal Procedure Act (1977), the 2005 White Paper on Corrections and the 2014 White Paper on Remand Detention Management in South Africa. As prescribed by these, the department has to contribute to maintaining and promoting a just, peaceful and safe society to allow for optimal rehabilitation and reduced repeat offending.

Selected performance indicators

Table 22.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of inmates who escape from correctional facilities per year	Incarceration	Priority 6: Social cohesion and safer communities	0.083% (117/ 140 948)	0.015% (22/ 143 223)	0.017% (27/ 157 056)	0.030%	0.029%	0.028%	0.027%
Percentage of inmates injured as a result of reported assaults in correctional facilities per year	Incarceration		4.04% (5 699/ 140 948)	2.61% (3 738/ 143 223)	2.39% (3 754/ 157 056)	4.5%	4.45%	4.4%	4.35%
Percentage of overcrowding in correctional facilities in excess of approved bed space capacity per year	Incarceration		27% (30 112/ 110 836)	32% (34 419/ 108 804)	46% (49 474/ 107 582)	50%	50%	50%	50%

Table 22.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of sentenced offenders with correctional sentence plans who complete correctional programmes per year	Rehabilitation	Priority 6: Social cohesion and safer communities	77% (64 399/ 84 159)	90% (78 148/ 86 459)	95% (84 443/ 88 980)	84%	84%	84%	84%
Percentage of offenders participating in long occupational skills programmes per year	Rehabilitation		95 % (7 161/ 7 506)	99% (39 560/ 39 846)	99% (16 593/ 16 664)	90%	90%	90%	90%
Percentage of viral load suppression (at 12 months) of HIV-positive offenders per year	Care		91% (3 104/ 3 415)	91% (1 034/ 1 134)	97% (1 155/ 1 192))	92%	95%	96%	96%
Percentage of parolees without violations per year	Social Reintegration		99% (51 901/ 52 275)	99% (51 586/ 52 054)	99% (50 134/ 50 695)	97%	97%	97%	97%
Percentage of probationers without violations per year	Social Reintegration		99% (7 530/ 7 597)	99% (7 714/ 7 803)	99% (7 990/ 8 101)	97%	97%	97%	97%

Expenditure overview

Over the medium term, the Department of Correctional Services will focus on providing effective rehabilitation for sentenced offenders through rehabilitation programmes and interventions; and building safety by reintegrating offenders into the community as law-abiding citizens. The core of these activities are carried out in the *Security Operations, Facilities, Remand Detention* and *Offender Management* subprogrammes in the *Incarceration* programme. Allocations to the programme account for 60.7 per cent (R53.2 billion) of the department's total budget over the period ahead, mainly for spending on compensation of employees.

Cabinet has approved reductions to the department's budget amounting to R2.5 billion over the MTEF period. However, over the same period, it is set to receive additional allocations amounting to R4.3 billion to compensate for cost-of-living adjustments arising from the 2023/24 public sector wage agreement. As a result, the net decrease in the department's budget amounts to R1.8 billion.

To offset these reductions, the department plans to reduce spending amounting to R94 million over the medium term on core activities in the *Security Operations* subprogramme in the *Incarceration* programme. This is expected to negatively impact on performance related to providing safe custody for inmates and sentenced offenders, in particular, at the courts, court cells and hospitals. In addition, the *Rehabilitation* programme's budget is set to be reduced by R345 million over the period ahead. This is expected to hinder the department's performance in terms of production workshops and facilitating offenders' agricultural production on farms run by the department.

Providing effective rehabilitation for sentenced offenders

Over the next 3 years, the department will continue to ensure that all sentenced offenders are provided with effective rehabilitation programmes to enable their successful reintegration into society once they are released. This will be done by improving their life skills through correctional programmes that target offending behaviour and investing in their personal development by providing literacy, education and skills competency programmes during their incarceration. These activities will be carried out in the *Rehabilitation* programme, which has a total budget of R6.7 billion over the medium term. Of the programme's total budget, 76 per cent (R5.1 billion) is expected to be spent on compensation of employees. The remainder will be used for supplies at various sites where the department provides work opportunities to offenders such as on farms, in bakeries and at a shoe factory, as well as for rehabilitation workshops.

Reintegrating offenders into society

For the successful reintegration of offenders into society, all parole considerations should include victim participation to provide a platform for dialogue between offenders and victims, thereby contributing to healing and restoration. As such, over the MTEF period, the department plans to increase the number of victims participating in dialogues and other restorative justice programmes from 4 700 in 2023/24 to 6 500 in 2026/27. In its efforts to enable the effective reintegration of offenders into society, the department also provides aftercare support through the facilitation of programmes that seek to help parolees and former offenders to be self-sufficient. To carry out these activities, R3.7 billion is allocated in the *Social Reintegration* programme over the MTEF period, of which 86.8 per cent (R3.3 billion) is for compensation of employees.

Expenditure trends and estimates

Table 22.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Incarceration											
3. Rehabilitation											
4. Care											
5. Social Reintegration											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Programme 1	4 640.9	5 005.3	4 768.1	4 840.4	1.4%	18.6%	5 065.5	5 231.4	5 472.9	4.2%	18.1%
Programme 2	15 041.4	15 321.6	15 812.3	15 790.0	1.6%	59.7%	16 829.7	17 784.5	18 589.9	5.6%	60.7%
Programme 3	1 884.4	2 014.7	2 144.4	2 191.7	5.2%	7.9%	2 149.3	2 217.8	2 326.4	2.0%	7.8%
Programme 4	2 481.2	2 331.8	2 511.3	2 513.9	0.4%	9.5%	2 483.7	2 532.3	2 647.1	1.7%	9.0%
Programme 5	979.2	1 020.3	1 193.1	1 234.9	8.0%	4.3%	1 229.4	1 223.6	1 280.5	1.2%	4.4%
Subtotal	25 027.1	25 693.6	26 429.2	26 571.0	2.0%	100.0%	27 757.6	28 989.6	30 316.7	4.5%	100.0%
Total	25 027.1	25 693.6	26 429.2	26 571.0	2.0%	100.0%	27 757.6	28 989.6	30 316.7	4.5%	100.0%
Change to 2023 Budget estimate							575.1	602.4	628.9		
Economic classification											
Current payments	23 847.3	24 444.1	25 413.3	25 374.8	2.1%	95.5%	26 673.9	27 814.9	29 088.4	4.7%	95.9%
Compensation of employees	17 362.0	17 678.4	18 238.0	18 290.1	1.8%	69.0%	19 433.1	20 291.8	21 220.8	5.1%	69.7%
Goods and services ¹	6 484.2	6 688.5	7 172.1	7 084.7	3.0%	26.4%	7 240.8	7 523.1	7 867.6	3.6%	26.2%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	113.7	217.0	213.4	244.5	29.1%	0.8%	262.9	274.6	287.0	5.5%	0.9%
Agency and support/outsourced services	1 164.1	1 113.4	1 223.4	1 242.9	2.2%	4.6%	1 261.8	1 305.8	1 363.4	3.1%	4.6%
Fleet services (including government motor transport)	290.1	336.0	440.3	344.9	5.9%	1.4%	370.5	385.5	403.2	5.3%	1.3%
Inventory: Food and food supplies	805.3	853.1	1 004.9	966.9	6.3%	3.5%	944.0	959.9	1 001.2	1.2%	3.4%
Operating leases	1 073.1	770.3	842.8	881.4	-6.3%	3.4%	875.9	895.0	936.0	2.0%	3.2%
Property payments	1 459.3	1 752.5	1 714.2	1 750.3	6.3%	6.4%	1 888.2	1 981.9	2 070.5	5.8%	6.8%
Interest and rent on land	1.1	77.2	3.2	-	-100.0%	0.1%	-	-	-	0.0%	0.0%
Transfers and subsidies¹	833.9	816.3	624.4	597.2	-10.5%	2.8%	748.1	784.2	820.2	11.2%	2.6%
Provinces and municipalities	6.8	7.4	7.4	8.4	6.9%	0.0%	9.1	9.8	9.9	5.8%	0.0%
Departmental agencies and accounts	9.3	9.8	10.2	10.7	4.6%	0.0%	125.8	132.0	141.3	136.6%	0.4%
Households	817.7	799.1	606.8	578.2	-10.9%	2.7%	613.3	642.4	669.0	5.0%	2.2%
Payments for capital assets	340.4	433.2	391.5	599.0	20.7%	1.7%	335.6	390.6	408.1	-12.0%	1.5%
Buildings and other fixed structures	148.3	258.9	266.5	412.0	40.6%	1.0%	223.0	232.3	242.9	-16.1%	1.0%
Machinery and equipment	188.4	171.4	119.0	172.7	-2.8%	0.6%	110.5	156.2	163.0	-1.9%	0.5%
Biological assets	3.8	2.6	2.9	3.3	-4.6%	0.0%	2.1	2.2	2.3	-11.6%	0.0%
Software and other intangible assets	-	0.3	3.0	11.0	0.0%	0.0%	-	-	-	-100.0%	0.0%
Payments for financial assets	5.5	-	-	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	25 027.1	25 693.6	26 429.2	26 571.0	2.0%	100.0%	27 757.6	28 989.6	30 316.7	4.5%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 22.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)	
	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
Households												
Social benefits												
Current	782 237	646 416	558 513	541 287	-11.6%	88.0%	571 492	598 594	623 160	4.8%	79.1%	
Employee social benefits	782 237	646 416	558 513	541 287	-11.6%	88.0%	571 492	598 594	623 160	4.8%	79.1%	
Other transfers to households												
Current	35 453	152 670	48 335	36 901	1.3%	9.5%	41 830	43 784	45 791	7.5%	5.7%	
Employee social benefits	200	353	1 939	3 453	158.5%	0.2%	-	-	-	-100.0%	0.1%	
Other transfers to households	5 776	121 071	10 507	-	-100.0%	4.8%	1 200	1 250	1 300	-	0.1%	
Offender gratuity	29 477	31 068	35 889	33 281	4.1%	4.5%	40 630	42 534	44 491	10.2%	5.5%	
Claims against the state	-	178	-	167	-	-	-	-	-	-100.0%	-	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	9 323	9 841	10 222	10 664	4.6%	1.4%	125 750	131 979	141 325	136.6%	13.9%	
Safety and Security Sector	9 323	9 841	10 217	10 664	4.6%	1.4%	11 143	11 642	12 176	4.5%	1.5%	
Education and Training Authority												
Departmental Agencies and Accounts	-	-	5	-	-	-	-	-	-	-	-	
Judicial Inspectorate for Correctional Services	-	-	-	-	-	-	114 607	120 337	129 149	-	12.3%	
Provinces and municipalities												
Municipal bank accounts												
Current	6 329	6 142	6 509	6 808	2.5%	0.9%	7 428	8 118	8 118	6.0%	1.0%	
Vehicle licences	6 329	6 142	6 509	6 808	2.5%	0.9%	7 428	8 118	8 118	6.0%	1.0%	
Provincial revenue funds												
Current	520	1 253	861	1 556	44.1%	0.1%	1 626	1 699	1 777	4.5%	0.2%	
Vehicle licences	520	1 253	861	1 556	44.1%	0.1%	1 626	1 699	1 777	4.5%	0.2%	
Total	833 862	816 322	624 440	597 216	-10.5%	100.0%	748 126	784 174	820 171	11.2%	100.0%	

Personnel information

Table 22.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number and cost ² of personnel posts filled/planned for on funded establishment														Average growth rate (%)	Average: Salary level/Total (%)		
Number of posts estimated for 31 March 2024		Actual		Revised estimate		Medium-term expenditure estimate						2023/24 - 2026/27							
Number of funded posts	Number of posts additional to the establishment	2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost								
Correctional Services	39 563	308	39 550	18 238.0	0.5	39 346	18 290.1	0.5	39 567	19 433.1	0.5	39 010	20 291.8	0.5	38 443	21 220.8	0.6	-0.8%	100.0%
Salary level	16 741	82	22 308	7 974.5	0.4	20 973	7 854.1	0.4	21 486	8 529.2	0.4	21 176	8 900.6	0.4	20 627	9 171.6	0.4	-0.6%	53.9%
1 - 6	21 712	4	16 141	9 140.4	0.6	15 599	9 296.9	0.6	15 307	9 694.6	0.6	15 060	10 108.7	0.7	15 040	10 687.8	0.7	-1.2%	39.0%
7 - 10	946	94	792	730.1	0.9	742	725.8	1.0	742	770.8	1.0	742	817.7	1.1	742	866.5	1.2	-	1.9%
11 - 12	156	6	154	206.7	1.3	177	248.4	1.4	177	263.8	1.5	177	279.9	1.6	177	296.7	1.7	-	0.5%
13 - 16	8	122	156	186.3	1.2	1 855	164.8	0.1	1 855	174.7	0.1	1 855	185.0	0.1	1 856	198.2	0.1	0.0%	4.7%
Other																			
Programme	39 563	308	39 550	18 238.0	0.5	39 346	18 290.1	0.5	39 567	19 433.1	0.5	39 010	20 291.8	0.5	38 443	21 220.8	0.6	-0.8%	100.0%
Programme 1	6 005	168	5 657	3 004.0	0.5	6 334	3 130.1	0.5	6 243	3 269.8	0.5	5 923	3 287.1	0.6	5 827	3 436.7	0.6	-2.7%	15.6%
Programme 2	27 339	2	26 838	11 595.4	0.4	26 118	11 412.7	0.4	26 753	12 353.6	0.5	26 815	13 113.2	0.5	26 433	13 708.0	0.5	0.4%	67.9%
Programme 3	2 255	24	3 037	1 596.7	0.5	2 920	1 628.6	0.6	2 796	1 655.1	0.6	2 674	1 694.8	0.6	2 644	1 778.6	0.7	-3.3%	7.1%
Programme 4	1 907	64	1 970	1 028.9	0.5	1 952	1 071.4	0.5	1 886	1 108.3	0.6	1 767	1 112.2	0.6	1 736	1 162.8	0.7	-3.8%	4.7%
Programme 5	2 057	50	2 049	1 013.1	0.5	2 021	1 047.4	0.5	1 888	1 046.3	0.6	1 831	1 084.5	0.6	1 802	1 134.7	0.6	-3.7%	4.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 22.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	108 755	201 940	148 142	196 817	196 817	21.9%	100.0%	166 921	173 140	179 712	-3.0%	100.0%
Sales of goods and services produced by department	63 049	64 766	94 224	117 534	117 534	23.1%	51.8%	97 415	102 013	106 880	-3.1%	59.1%
Sales by market establishments	38 354	37 755	62 633	83 166	83 166	29.4%	33.8%	67 773	70 899	74 224	-3.7%	41.3%
of which:												
Rental: Dwellings	37 107	36 499	56 585	79 311	79 311	28.8%	32.0%	63 516	66 426	69 523	-4.3%	38.9%
Rental: Non-residential	1 247	1 256	1 398	1 538	1 538	7.2%	0.8%	1 615	1 696	1 781	5.0%	0.9%
Sale of wool/skin	–	–	1 520	2 317	2 317	–	0.6%	2 015	2 116	2 221	-1.4%	1.2%
Other	–	–	2 540	–	–	–	0.4%	199	211	224	–	0.1%
Administrative fees	–	–	1	–	–	–	–	249	266	285	–	0.1%
Rental Park Cover and Open	–	–	589	–	–	–	0.1%	179	185	190	–	0.1%
Administrative fees of which:	–	1	–	–	–	–	–	–	–	–	–	–
Telecommunication services	–	1	–	–	–	–	–	–	–	–	–	–
Other sales	24 695	27 010	31 591	34 368	34 368	11.6%	17.9%	29 642	31 113	32 655	-1.7%	17.8%
of which:												
Services rendered: Commission	18 103	18 071	20 678	23 283	23 283	8.8%	12.2%	19 899	20 893	21 938	-2.0%	12.0%
Government motor transport	–	–	816	–	–	–	0.1%	–	–	–	–	–
Sales: Agricultural products	2 560	2 162	2 411	2 660	2 660	1.3%	1.5%	1 897	1 983	2 072	-8.0%	1.2%
Services rendered: Boarding services	244	114	350	586	586	33.9%	0.2%	144	149	153	-36.1%	0.1%
Other	3 788	6 663	7 336	7 839	7 839	27.4%	3.9%	7 703	8 088	8 492	2.7%	4.5%
Sales of scrap, waste, arms and other used current goods	887	1 475	3 357	2 851	2 851	47.6%	1.3%	1 532	1 603	1 682	-16.1%	1.1%
of which:												
Condemned linen	17	4	9	10	10	-16.2%	–	11	11	12	5.0%	–
Kitchen refuse	236	252	305	422	422	21.4%	0.2%	331	345	362	-5.0%	0.2%
Scrap	603	1 161	2 951	2 342	2 342	57.2%	1.1%	1 155	1 210	1 269	-18.5%	0.8%
Wastepaper	26	42	89	68	68	37.8%	–	27	28	30	-23.9%	–
Other	5	16	3	9	9	21.6%	–	8	9	9	1.0%	–
Fines, penalties and forfeits	7 032	10 131	12 619	16 061	16 061	31.7%	7.0%	11 530	12 030	12 552	-7.9%	7.3%
Interest, dividends and rent on land	718	171	386	2 049	2 049	41.8%	0.5%	2 151	2 259	2 372	5.0%	1.2%
Interest	718	171	386	2 049	2 049	41.8%	0.5%	2 151	2 259	2 372	5.0%	1.2%
Sales of capital assets	1 331	1 327	1 846	2 742	2 742	27.2%	1.1%	2 612	2 743	2 880	1.7%	1.5%
Transactions in financial assets and liabilities	35 738	124 070	35 710	55 580	55 580	15.9%	38.3%	51 680	52 493	53 346	-1.4%	29.7%
Total	108 755	201 940	148 142	196 817	196 817	21.9%	100.0%	166 921	173 140	179 712	-3.0%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 22.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 -	2023/24				2023/24 -	2026/27
Ministry	27.1	30.9	36.7	40.2	14.1%	0.7%	42.7	44.1	46.1	4.6%	0.8%
Management	806.6	1 029.5	848.8	867.5	2.5%	18.4%	900.7	908.9	950.8	3.1%	17.6%
Human Resources	2 142.9	2 063.9	2 046.5	2 052.3	-1.4%	43.1%	2 150.3	2 181.9	2 281.8	3.6%	42.0%
Finance	1 263.8	1 350.9	1 321.3	1 264.5	-	27.0%	1 330.3	1 427.1	1 494.0	5.7%	26.8%
Assurance Services	108.2	132.7	139.1	139.4	8.8%	2.7%	173.0	177.5	185.8	10.0%	3.3%
Information Technology	205.6	301.9	297.1	370.6	21.7%	6.1%	358.0	376.3	393.6	2.0%	7.3%
Office Accommodation	86.7	95.5	78.6	105.9	6.9%	1.9%	110.6	115.6	120.9	4.5%	2.2%
Total	4 640.9	5 005.3	4 768.1	4 840.4	1.4%	100.0%	5 065.5	5 231.4	5 472.9	4.2%	100.0%
Change to 2023 Budget estimate				-			114.0	106.7	113.3		
Economic classification											
Current payments	3 797.2	4 181.3	4 171.0	4 234.4	3.7%	85.1%	4 512.9	4 583.2	4 795.4	4.2%	87.9%
Compensation of employees	2 908.1	2 962.6	3 004.0	3 130.1	2.5%	62.3%	3 269.8	3 287.1	3 436.7	3.2%	63.7%
Goods and services	888.0	1 142.7	1 166.2	1 104.3	7.5%	22.3%	1 243.1	1 296.2	1 358.7	7.2%	24.3%
<i>of which:</i>						-					-
Communication	76.9	73.5	84.6	67.2	-4.4%	1.6%	83.8	76.7	80.4	6.1%	1.5%
Computer services	113.6	208.2	212.7	244.4	29.1%	4.0%	262.8	274.6	286.9	5.5%	5.2%
Fleet services (including government motor transport)	213.3	240.2	283.9	213.0	-0.1%	4.9%	235.2	244.0	255.3	6.2%	4.6%
Inventory: Clothing material and accessories	61.7	47.1	43.9	62.7	0.5%	1.1%	67.4	70.4	73.6	5.5%	1.3%
Operating leases	87.1	91.7	79.7	79.0	-3.2%	1.8%	84.2	88.8	92.9	5.6%	1.7%
Travel and subsistence	70.4	104.7	121.5	100.7	12.6%	2.1%	99.8	105.3	110.7	3.2%	2.0%
Interest and rent on land	1.0	76.1	0.9	-	-100.0%	0.4%	-	-	-	-	-
Transfers and subsidies	704.9	702.3	526.1	492.7	-11.3%	12.6%	498.4	522.9	546.3	3.5%	10.0%
Provinces and municipalities	6.8	7.4	7.4	8.3	6.9%	0.2%	9.1	9.8	9.9	5.8%	0.2%
Departmental agencies and accounts	9.3	9.8	10.2	10.7	4.6%	0.2%	11.1	11.6	12.2	4.5%	0.2%
Households	688.7	685.1	508.6	473.7	-11.7%	12.2%	478.2	501.5	524.2	3.4%	9.6%
Payments for capital assets	133.3	121.6	71.0	113.2	-5.3%	2.3%	54.2	125.3	131.1	5.0%	2.1%
Buildings and other fixed structures	-	-	-	-	-	-	0.7	-	-	-	-
Machinery and equipment	133.3	121.4	68.0	102.2	-8.5%	2.2%	53.5	125.3	131.1	8.6%	2.0%
Software and other intangible assets	-	0.2	2.9	11.0	-	0.1%	-	-	(0.0)	-104.5%	0.1%
Payments for financial assets	5.5	-	-	-	-100.0%	-	-	-	-	-	-
Total	4 640.9	5 005.3	4 768.1	4 840.4	1.4%	100.0%	5 065.5	5 231.4	5 472.9	4.2%	100.0%
Proportion of total programme expenditure to vote expenditure	18.5%	19.5%	18.0%	18.2%	-	-	18.2%	18.0%	18.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	683.1	565.6	496.9	470.3	-11.7%	11.5%	477.0	500.2	522.9	3.6%	9.6%
Employee social benefits	683.1	565.6	496.9	470.3	-11.7%	11.5%	477.0	500.2	522.9	3.6%	9.6%
Other transfers to households											
Current	5.7	119.5	11.7	3.5	-15.2%	0.7%	1.2	1.3	1.3	-27.8%	-
Employee social benefits	0.2	0.2	1.9	3.5	158.5%	-	-	-	-	-100.0%	-
Other transfers to households	5.5	119.3	9.7	-	-100.0%	0.7%	1.2	1.3	1.3	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	9.3	9.8	10.2	10.7	4.6%	0.2%	11.1	11.6	12.2	4.5%	0.2%
Safety and Security Sector	9.3	9.8	10.2	10.7	4.6%	0.2%	11.1	11.6	12.2	4.5%	0.2%
Education and Training Authority	-	-	0.0	-	-	-	-	-	-	-	-
Departmental Agencies and Accounts	-	-	0.0	-	-	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	6.3	6.1	6.5	6.8	2.5%	0.1%	7.4	8.1	8.1	6.1%	0.1%
Vehicle licences	6.3	6.1	6.5	6.8	2.5%	0.1%	7.4	8.1	8.1	6.1%	0.1%
Provincial revenue funds											
Current	0.5	1.3	0.9	1.6	44.1%	-	1.6	1.7	1.8	4.5%	-
Vehicle licences	0.5	1.3	0.9	1.6	44.1%	-	1.6	1.7	1.8	4.5%	-

Personnel information

Table 22.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Administration																			
Salary level	6 005	168	5 657	3 004.0	0.5	6 334	3 130.1	0.5	6 243	3 269.8	0.5	5 923	3 287.1	0.6	5 827	3 436.7	0.6	-2.7%	100.0%
1 – 6	1 658	29	1 792	675.7	0.4	2 012	795.5	0.4	2 037	853.2	0.4	1 859	825.1	0.4	1 763	827.4	0.5	-4.3%	31.5%
7 – 10	3 822	4	3 360	1 788.5	0.5	3 165	1 768.3	0.6	3 049	1 815.3	0.6	2 906	1 824.2	0.6	2 906	1 930.8	0.7	-2.8%	49.4%
11 – 12	385	7	372	349.3	0.9	331	331.0	1.0	331	351.5	1.1	331	372.9	1.1	331	395.1	1.2	–	5.4%
13 – 16	139	6	132	179.5	1.4	158	223.3	1.4	158	237.2	1.5	158	251.6	1.6	158	266.7	1.7	–	2.6%
Other	1	122	1	11.0	11.0	668	11.9	0.0	668	12.6	0.0	668	13.4	0.0	669	16.7	0.0	0.0%	11.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Incarceration

Programme purpose

Provide for safe and secure conditions of detention consistent with maintaining the human dignity of inmates. Administer, profile and consider offenders for release or placement into the system of community corrections.

Objectives

- Enhance safety and security in correctional centres and remand detention facilities over the medium term by maintaining the percentage of escapes at or below 0.03 per cent, inmates injured as a result of reported assaults at less than 4.5 per cent, and confirmed unnatural deaths in correctional facilities at 0.032 per cent.
- Provide facilities that contribute to humane incarceration by ensuring that overcrowding remains at or below 50 per cent over the medium term and that 17 infrastructure projects are completed by 2024/25.
- Provide an effective and efficient remand detention system consistent with human rights in a safe and secure environment by ensuring that 80 per cent of remand detainees are subjected to continuous risk assessment by 2024/25, 85 per cent by 2025/26 and 90 per cent by 2026/27.

Subprogrammes

- *Security Operations* funds activities aimed at providing safe and secure conditions for inmates, consistent with human dignity.
- *Facilities* provides physical infrastructure that supports safe custody, humane conditions and the provision of correctional and development programmes, care and general administration.
- *Remand Detention* ensures an effective and efficient remand detention system consistent with human rights in a safe and secure environment.
- *Offender Management* funds administrative activities and operations for correctional services that create an environment that supports the rehabilitation and safety of offenders. This subprogramme also funds the activities of correctional supervision and parole boards and ensures that eligible offenders are considered for parole through cases submitted by case management committees.
- *Judicial Inspectorate for Correctional Services* provides for independent oversight related to the treatment of inmates and their conditions.

Expenditure trends and estimates

Table 22.8 Incarceration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Security Operations	8 093.1	8 212.4	8 554.0	8 154.9	0.3%	53.3%	8 923.5	9 610.8	10 015.9	7.1%	53.2%
Facilities	3 930.3	4 002.7	4 175.0	4 317.7	3.2%	26.5%	4 298.0	4 479.3	4 678.6	2.7%	25.8%
Remand Detention	756.9	770.0	767.7	807.0	2.2%	5.0%	874.1	870.8	941.0	5.3%	5.1%
Offender Management	2 192.8	2 255.5	2 237.5	2 429.4	3.5%	14.7%	2 619.5	2 703.2	2 825.3	5.2%	15.3%
Judicial Inspectorate for Correctional Services	68.4	81.0	78.1	81.1	5.8%	0.5%	114.6	120.3	129.1	16.8%	0.6%
Total	15 041.4	15 321.6	15 812.3	15 790.0	1.6%	100.0%	16 829.7	17 784.5	18 589.9	5.6%	100.0%
Change to 2023 Budget estimate				-			758.7	788.3	815.1		
Economic classification											
Current payments	14 778.0	14 963.5	15 452.5	15 260.5	1.1%	97.6%	16 361.2	17 294.6	18 076.9	5.8%	97.1%
Compensation of employees	11 033.7	11 239.4	11 595.4	11 412.7	1.1%	73.1%	12 353.6	13 113.2	13 708.0	6.3%	73.3%
Goods and services	3 744.1	3 723.0	3 855.2	3 847.9	0.9%	24.5%	4 007.6	4 181.3	4 368.8	4.3%	23.8%
of which:											
Agency and support/outsourced services	1 043.1	984.9	1 062.4	1 075.4	1.0%	6.7%	1 066.0	1 096.3	1 143.3	2.1%	6.3%
Fleet services (including government motor transport)	41.2	55.2	81.5	62.7	15.0%	0.4%	62.4	65.2	68.3	2.9%	0.4%
Inventory: Fuel, oil and gas	31.5	33.0	81.9	40.8	9.0%	0.3%	49.2	51.3	53.6	9.5%	0.3%
Consumable supplies	57.6	92.0	70.8	67.1	5.2%	0.5%	72.6	76.4	80.4	6.2%	0.4%
Operating leases	942.4	632.0	661.6	690.8	-9.8%	4.7%	721.7	754.0	788.6	4.5%	4.3%
Property payments	1 440.7	1 732.1	1 699.4	1 708.4	5.8%	10.6%	1 844.2	1 935.7	2 021.8	5.8%	10.9%
Interest and rent on land	0.1	1.1	2.0	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	104.1	91.0	80.6	99.0	-1.7%	0.6%	238.0	249.0	261.1	38.2%	1.2%
Provinces and municipalities	0.0	0.0	0.0	0.0	-5.0%	-	-	-	-	-100.0%	-
Departmental agencies and accounts	-	-	-	-	-	-	114.6	120.3	129.1	-	0.5%
Households	104.1	91.0	80.6	99.0	-1.7%	0.6%	123.4	128.7	132.0	10.1%	0.7%
Payments for capital assets	159.3	267.1	279.2	430.5	39.3%	1.8%	230.6	240.9	251.9	-16.4%	1.7%
Buildings and other fixed structures	148.3	258.7	266.5	412.0	40.6%	1.8%	222.3	232.3	242.9	-16.1%	1.6%
Machinery and equipment	9.9	7.5	12.2	16.6	18.8%	0.1%	6.3	6.4	6.8	-25.8%	0.1%
Biological assets	1.2	0.8	0.4	2.0	19.3%	-	2.1	2.2	2.3	4.5%	-
Software and other intangible assets	-	0.1	0.0	-	-	-	-	-	-	-	-
Total	15 041.4	15 321.6	15 812.3	15 790.0	1.6%	100.0%	16 829.7	17 784.5	18 589.9	5.6%	100.0%
Proportion of total programme expenditure to vote expenditure	60.1%	59.6%	59.8%	59.4%	-	-	60.6%	61.3%	61.3%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	74.6	59.9	44.7	65.7	-4.1%	0.4%	82.7	86.2	87.5	10.0%	0.5%
Employee social benefits	74.6	59.9	44.7	65.7	-4.1%	0.4%	82.7	86.2	87.5	10.0%	0.5%
Other transfers to households											
Current	29.5	31.1	35.9	33.3	4.1%	0.2%	40.6	42.5	44.5	10.2%	0.2%
Other transfers to households	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Offender gratuity	29.5	31.1	35.9	33.3	4.1%	0.2%	40.6	42.5	44.5	10.2%	0.2%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	-	-	-	-	-	114.6	120.3	129.1	-	0.5%
Judicial Inspectorate for Correctional Services	-	-	-	-	-	-	114.6	120.3	129.1	-	0.5%
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	-5.0%	-	-	-	-	-100.0%	-
Vehicle licences	0.0	0.0	0.0	0.0	-5.0%	-	-	-	-	-100.0%	-

Personnel information

Table 22.9 Incarceration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Incarceration			26 838	11 595.4	0.4	26 118	11 412.7	0.4	26 753	12 353.6	0.5	26 815	13 113.2	0.5	26 433	13 708.0	0.5	0.4%	100.0%
Salary level	27 339	2	26 838	11 595.4	0.4	26 118	11 412.7	0.4	26 753	12 353.6	0.5	26 815	13 113.2	0.5	26 433	13 708.0	0.5	0.4%	100.0%
1 – 6	13 510	2	18 270	6 503.2	0.4	16 781	6 247.1	0.4	17 416	6 873.9	0.4	17 478	7 306.3	0.4	17 096	7 561.6	0.4	0.6%	64.8%
7 – 10	13 740	–	8 472	4 951.4	0.6	8 224	5 061.9	0.6	8 224	5 369.6	0.7	8 224	5 690.1	0.7	8 224	6 022.7	0.7	–	31.0%
11 – 12	81	–	85	81.1	1.0	72	76.8	1.1	72	81.6	1.1	72	86.5	1.2	72	91.7	1.3	–	0.3%
13 – 16	6	–	11	13.3	1.2	9	11.8	1.3	9	12.5	1.4	9	13.3	1.5	9	14.1	1.6	–	0.0%
Other	2	–	–	46.4	–	1 032	15.1	0.0	1 032	16.0	0.0	1 032	17.0	0.0	1 032	17.9	0.0	–	3.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Rehabilitation

Programme purpose

Provide offenders with needs-based programmes and interventions to facilitate their rehabilitation and enable their social reintegration.

Objectives

- Provide access to rehabilitation and developmental interventions over the medium term by ensuring that:
 - 84 per cent of sentenced offenders with correctional sentence plans complete correctional programmes
 - 90 per cent of offenders meet the qualifying criteria for registration in long, short occupational skills training programmes
 - 90 per cent of offenders participate in further and general education and training programmes
 - the pass rate of offenders who write the grade 12 national senior certificate examinations remains at 77 per cent in 2024/25 and increases to 78 per cent by 2026/27.
- Enhance self-sufficiency over the medium term by ensuring that 70 per cent of offenders participate in agricultural initiatives and 65 per cent of offenders participate in production workshops.
- Enhance the social functioning and reintegration of offenders into communities by increasing the percentage of:
 - offenders, parolees and probationers receiving social work services from 60 per cent in 2024/25 to 64 per cent in 2026/27
 - inmates receiving spiritual care services from 86 per cent in 2024/25 to 90 per cent in 2026/27
 - inmates receiving psychological care services from 24 per cent in 2024/25 to 26 per cent in 2026/27.

Subprogrammes

- *Correctional Programmes* provides needs-based correctional programmes targeting offending behaviour based on the correctional sentence plans of offenders. The aim of this subprogramme is to raise awareness, provide information and develop life skills.
- *Offender Development* provides offenders with needs-based programmes and interventions to facilitate their rehabilitation and personal development.
- *Psychological, Social and Spiritual Services* manages and ensures the rendering of needs-based psychological, social work and spiritual services to inmates and people under correctional supervision. The aim of this subprogramme is to improve health and emotional wellbeing, and help offenders with their rehabilitation and reintegration into communities.

Expenditure trends and estimates

Table 22.10 Rehabilitation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Correctional Programmes	405.4	419.4	431.7	428.3	1.8%	20.5%	440.7	441.8	470.4	3.2%	20.0%
Offender Development	954.0	1 036.7	1 130.5	1 175.7	7.2%	52.2%	1 123.7	1 190.6	1 246.0	2.0%	53.3%
Psychological, Social and Spiritual Services	525.0	558.6	582.2	587.7	3.8%	27.4%	584.9	585.4	610.0	1.3%	26.7%
Total	1 884.4	2 014.7	2 144.4	2 191.7	5.2%	100.0%	2 149.3	2 217.8	2 326.4	2.0%	100.0%
Change to 2023 Budget estimate							(183.5)	(188.7)	(190.3)		
Economic classification											
Current payments	1 851.8	1 974.6	2 107.0	2 140.6	4.9%	98.0%	2 138.1	2 202.2	2 310.4	2.6%	98.9%
Compensation of employees	1 468.5	1 542.9	1 596.7	1 628.6	3.5%	75.7%	1 655.1	1 694.8	1 778.6	3.0%	76.0%
Goods and services	383.2	431.7	510.4	512.0	10.1%	22.3%	483.0	507.4	531.7	1.3%	22.9%
<i>of which:</i>											
Contractors	14.1	17.3	19.1	18.7	9.9%	0.8%	19.1	20.1	21.0	4.0%	0.9%
Inventory: Clothing material and accessories	50.5	66.3	64.1	99.8	25.5%	3.4%	50.8	53.2	55.6	-17.7%	2.9%
Inventory: Farming supplies	197.0	214.5	254.7	214.2	2.8%	10.7%	241.0	252.4	264.0	7.2%	10.9%
Inventory: Materials and supplies	20.9	19.4	34.6	36.5	20.5%	1.4%	36.8	38.2	40.1	3.2%	1.7%
Consumable supplies	27.7	25.8	22.9	36.6	9.7%	1.4%	29.1	32.1	33.6	-2.8%	1.5%
Travel and subsistence	9.2	21.1	31.8	27.3	43.9%	1.1%	25.8	26.8	28.0	0.9%	1.2%
Interest and rent on land	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Transfers and subsidies	9.1	7.6	6.1	4.7	-19.9%	0.3%	1.6	1.6	1.6	-30.1%	0.1%
Households	9.1	7.6	6.1	4.7	-19.9%	0.3%	1.6	1.6	1.6	-30.1%	0.1%
Payments for capital assets	23.5	32.5	31.3	46.4	25.4%	1.6%	9.7	14.1	14.4	-32.3%	1.0%
Buildings and other fixed structures	–	0.2	–	–	–	–	–	–	–	–	–
Machinery and equipment	20.9	30.4	28.8	45.1	29.2%	1.5%	9.7	14.1	14.4	-31.6%	0.9%
Biological assets	2.6	1.9	2.5	1.3	-20.8%	0.1%	–	–	–	-100.0%	–
Total	1 884.4	2 014.7	2 144.4	2 191.7	5.2%	100.0%	2 149.3	2 217.8	2 326.4	2.0%	100.0%
Proportion of total programme expenditure to vote expenditure	7.5%	7.8%	8.1%	8.2%			7.7%	7.7%	7.7%		
Details of transfers and subsidies											
Households											
Social benefits											
Current	9.0	5.9	6.1	4.7	-19.5%	0.3%	1.6	1.6	1.6	-30.1%	0.1%
Employee social benefits	9.0	5.9	6.1	4.7	-19.5%	0.3%	1.6	1.6	1.6	-30.1%	0.1%
Other transfers to households											
Current	0.1	1.7	0.0	–	-100.0%	–	–	–	–	–	–
Other transfers to households	0.1	1.7	0.0	–	-100.0%	–	–	–	–	–	–

Personnel information

Table 22.11 Rehabilitation personnel numbers and cost by salary level¹

Rehabilitation Salary level	Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average Salary level/ Total (%)						
	Number of funded posts	Number of posts additional to the establishment	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate										
				2022/23			2023/24			2024/25					2025/26			2026/27		
				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost	Number	Cost	Unit cost
2 255	24	–	3 037	1 596.7	0.5	2 920	1 628.6	0.6	2 796	1 655.1	0.6	2 674	1 694.8	0.6	2 644	1 778.6	0.7	-3.3%	100.0%	
1–6	354	1	793	275.4	0.3	726	264.9	0.4	722	279.4	0.4	650	266.5	0.4	634	275.3	0.4	-4.4%	24.8%	
7–10	1 566	–	1 970	1 062.4	0.5	1 926	1 095.6	0.6	1 806	1 091.2	0.6	1 757	1 126.9	0.6	1 742	1 184.1	0.7	-3.3%	65.5%	
11–12	327	23	176	155.8	0.9	170	158.3	0.9	170	168.1	1.0	170	178.4	1.0	170	189.0	1.1	–	6.2%	
13–16	6	–	6	7.6	1.3	6	7.9	1.3	6	8.4	1.4	6	8.9	1.5	6	9.5	1.6	–	0.2%	
Other	2	–	92	95.5	1.0	92	101.8	1.1	92	107.9	1.2	92	114.2	1.2	92	120.8	1.3	–	3.3%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Care

Programme purpose

Provide needs-based care services for the personal wellbeing of all inmates in the department's custody.

Objectives

- Maintain the health and personal wellbeing of inmates over the medium term by ensuring that:
 - the viral load suppression rate of HIV-positive offenders reaches at 95 per cent in 2024/25 and increases by 1 per cent to 96 per cent in 2025/26 and 2026/27
 - the pulmonary cure rate of TB-positive offenders is maintained at 95 per cent in 2024/25 and increases by 1 per cent to 96 per cent by 2026/27
 - 90 per cent of inmates are screened for diabetes and hypertension.
- Ensure that inmates with special dietary needs are catered for by providing therapeutic diets to 12 per cent of inmates over the medium term.

Subprogrammes

- *Nutritional Services* provides inmates with appropriate nutritional services during their incarceration.
- *Health and Hygiene Services* ensures that inmates are provided with appropriate access to health care and hygiene services.

Expenditure trends and estimates

Table 22.12 Care expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Nutritional Services	1 105.4	1 207.6	1 363.1	1 304.1	5.7%	50.6%	1 236.4	1 256.9	1 312.6	0.2%	50.2%
Health and Hygiene Services	1 375.8	1 124.2	1 148.2	1 209.8	-4.2%	49.4%	1 247.3	1 275.4	1 334.5	3.3%	49.8%
Total	2 481.2	2 331.8	2 511.3	2 513.9	0.4%	100.0%	2 483.7	2 532.3	2 647.1	1.7%	100.0%
Change to 2023							(59.6)	(68.6)	(73.0)		
Budget estimate											
Economic classification											
Current payments	2 450.3	2 315.3	2 497.9	2 507.3	0.8%	99.3%	2 470.1	2 519.5	2 633.9	1.7%	99.5%
Compensation of employees	1 066.4	1 014.8	1 028.9	1 071.4	0.2%	42.5%	1 108.3	1 112.2	1 162.8	2.8%	43.8%
Goods and services	1 384.0	1 300.5	1 468.7	1 435.9	1.2%	56.8%	1 361.8	1 407.3	1 471.1	0.8%	55.8%
<i>of which:</i>											
<i>Laboratory services</i>	28.3	25.9	24.1	34.7	7.0%	1.1%	34.7	36.7	38.4	3.4%	1.4%
<i>Contractors</i>	24.5	23.9	28.2	33.9	11.4%	1.1%	33.4	35.4	37.0	2.9%	1.4%
<i>Agency and support/outsourced services</i>	97.3	103.8	115.1	129.0	9.9%	4.5%	131.5	141.5	148.2	4.7%	5.4%
<i>Inventory: Food and food supplies</i>	804.0	903.4	1 048.1	966.4	6.3%	37.8%	901.1	917.4	957.6	-0.3%	36.8%
<i>Inventory: Medicine</i>	60.0	30.2	39.4	63.8	2.1%	2.0%	69.1	76.5	80.1	7.9%	2.8%
<i>Consumable supplies</i>	180.0	130.3	136.7	128.2	-10.7%	5.8%	99.8	103.7	108.4	-5.5%	4.3%
Interest and rent on land	–	–	0.3	–	–	–	–	–	–	–	–
Transfers and subsidies	8.4	6.7	5.8	0.5	-60.2%	0.2%	4.2	4.4	4.5	104.7%	0.1%
Households	8.4	6.7	5.8	0.5	-60.2%	0.2%	4.2	4.4	4.5	104.7%	0.1%
Payments for capital assets	22.4	9.9	7.7	6.1	-35.2%	0.5%	9.4	8.5	8.7	12.5%	0.3%
Machinery and equipment	22.4	9.9	7.7	6.1	-35.2%	0.5%	9.4	8.5	8.7	12.5%	0.3%
Total	2 481.2	2 331.8	2 511.3	2 513.9	0.4%	100.0%	2 483.7	2 532.3	2 647.1	1.7%	100.0%
Proportion of total programme expenditure to vote expenditure	9.9%	9.1%	9.5%	9.5%	–	–	8.9%	8.7%	8.7%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	8.2	6.5	5.0	0.5	-60.0%	0.2%	4.2	4.4	4.5	104.7%	0.1%
Employee social benefits	8.2	6.5	5.0	0.5	-60.0%	0.2%	4.2	4.4	4.5	104.7%	0.1%
Other transfers to households											
Current	0.2	0.2	0.7	–	-100.0%	–	–	–	–	–	–
Employee social benefits	–	0.2	–	–	–	–	–	–	–	–	–
Other transfers to households	0.2	–	0.7	–	-100.0%	–	–	–	–	–	–

Personnel information

Table 22.13 Care personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
Care			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Salary level	1 907	64	1 970	1 028.9	0.5	1 952	1 071.4	0.5	1 886	1 108.3	0.6	1 767	1 112.2	0.6	1 736	1 162.8	0.7	-3.8%	100.0%
1 – 6	407	–	528	185.0	0.4	541	199.0	0.4	486	189.7	0.4	421	174.2	0.4	395	173.0	0.4	-10.0%	25.1%
7 – 10	1 365	–	1 239	687.6	0.6	1 197	697.7	0.6	1 186	733.3	0.6	1 131	741.5	0.7	1 127	781.6	0.7	-2.0%	63.2%
11 – 12	130	64	138	120.3	0.9	149	135.8	0.9	149	144.2	1.0	149	153.0	1.0	149	162.1	1.1	–	8.1%
13 – 16	2	–	2	2.6	1.3	2	2.7	1.4	2	2.9	1.5	2	3.1	1.5	2	3.3	1.6	–	0.1%
Other	3	–	63	33.4	0.5	63	36.1	0.6	63	38.2	0.6	63	40.5	0.6	63	42.8	0.7	–	3.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Social Reintegration

Programme purpose

Provide effective supervision for offenders placed under the system of community corrections, and facilitate their social reintegration into communities.

Objectives

- Improve the effectiveness of the parole system by:
 - maintaining the percentage of parolees and probationers without violations at 97 per cent over the medium term
 - increasing the number of victims participating in restorative justice programmes from 5 300 in 2024/25 to 6 500 in 2026/27
 - increasing the number of offenders, parolees and probationers participating in restorative justice programmes from 4 000 in 2024/25 to 5 000 in 2026/27
 - increasing the number of economic opportunities facilitated for offenders, parolees and probationers from 54 in 2024/25 to 66 in 2026/27
 - increasing the number of victims who benefit from facilitated socioeconomic support, from 54 in 2024/25 to 66 in 2026/27.

Subprogrammes

- *Supervision* provides effective supervision for offenders placed under correctional and parole supervision in order to enhance public safety.
- *Community Reintegration* provides and facilitates support systems for the reintegration of offenders into society.
- *Office Accommodation: Community Corrections* funds the provision of 219 community corrections offices (including satellite offices and service points) to enhance community reintegration through decentralised services and accessibility.

Expenditure trends and estimates

Table 22.14 Social Reintegration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Supervision	893.6	933.3	1 038.4	1 087.9	6.8%	89.3%	1 084.4	1 073.3	1 123.0	1.1%	87.9%
Community Reintegration	42.1	39.9	97.7	99.8	33.4%	6.3%	95.6	98.7	103.5	1.2%	8.0%
Office Accommodation: Community Corrections	43.6	47.0	57.1	47.2	2.7%	4.4%	49.4	51.6	53.9	4.5%	4.1%
Total	979.2	1 020.3	1 193.1	1 234.9	8.0%	100.0%	1 229.4	1 223.6	1 280.5	1.2%	100.0%
Change to 2023 Budget estimate				-			(54.6)	(35.3)	(36.1)		
Economic classification											
Current payments	970.1	1 009.4	1 184.9	1 231.9	8.3%	99.3%	1 191.7	1 215.4	1 271.9	1.1%	98.8%
Compensation of employees	885.2	918.8	1 013.1	1 047.4	5.8%	87.3%	1 046.3	1 084.5	1 134.7	2.7%	86.8%
Goods and services	84.8	90.6	171.7	184.6	29.6%	12.0%	145.4	130.9	137.2	-9.4%	12.0%
of which:											
Communication	11.2	10.4	10.0	11.9	1.9%	1.0%	11.6	12.2	12.8	2.4%	1.0%
Agency and support/outsourced services	3.0	1.1	0.7	2.2	-10.4%	0.2%	1.9	2.0	2.1	-0.7%	0.2%
Fleet services (including government motor transport)	20.0	21.6	45.0	46.9	32.8%	3.0%	49.0	51.2	53.6	4.5%	4.0%
Consumables: Stationery, printing and office supplies	2.1	2.1	2.3	3.1	13.6%	0.2%	2.6	2.9	3.1	-0.2%	0.2%
Operating leases	43.6	46.2	101.5	111.6	36.8%	6.8%	69.9	52.0	54.4	-21.3%	5.8%
Travel and subsistence	1.7	4.6	7.2	4.9	41.4%	0.4%	5.2	5.4	5.7	5.1%	0.4%
Interest and rent on land	-	-	0.1	-	-	-	-	-	-	-	-
Transfers and subsidies	7.3	8.7	5.9	0.2	-67.6%	0.5%	6.0	6.3	6.6	198.3%	0.4%
Households	7.3	8.7	5.9	0.2	-67.6%	0.5%	6.0	6.3	6.6	198.3%	0.4%
Payments for capital assets	1.8	2.1	2.4	2.7	14.1%	0.2%	31.7	1.9	2.0	-10.2%	0.8%
Machinery and equipment	1.8	2.1	2.4	2.7	14.1%	0.2%	31.7	1.9	2.0	-10.2%	0.8%
Total	979.2	1 020.3	1 193.1	1 234.9	8.0%	100.0%	1 229.4	1 223.6	1 280.5	1.2%	100.0%
Proportion of total programme expenditure to vote expenditure	3.9%	4.0%	4.5%	4.6%	-	-	4.4%	4.2%	4.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	7.3	8.5	5.9	0.1	-77.6%	0.5%	6.0	6.3	6.6	332.0%	0.4%
Employee social benefits	7.3	8.5	5.9	0.1	-77.6%	0.5%	6.0	6.3	6.6	332.0%	0.4%
Other transfers to households											
Current	-	0.2	-	0.2	-	-	-	-	-	-100.0%	-
Claims against the state	-	0.2	-	0.2	-	-	-	-	-	-100.0%	-

Personnel information

Table 22.15 Social Reintegration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average Salary level/ Total (%)						
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate												
			2022/23		2023/24		2024/25		2025/26		2026/27			2023/24 - 2026/27					
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Social Reintegration	2 057	50	2 049	1 013.1	0.5	2 021	1 047.4	0.5	1 888	1 046.3	0.6	1 831	1 084.5	0.6	1 802	1 134.7	0.6		
Salary level																			
1 – 6	812	50	926	335.3	0.4	912	347.5	0.4	824	332.9	0.4	767	328.5	0.4	738	334.4	0.5	-6.8%	43.0%
7 – 10	1 219	-	1 100	650.6	0.6	1 087	673.3	0.6	1 042	685.2	0.7	1 042	726.1	0.7	1 042	768.6	0.7	-1.4%	55.9%
11 – 12	23	-	21	23.6	1.1	20	23.9	1.2	20	25.4	1.3	20	26.9	1.3	20	28.5	1.4	-	1.1%
13 – 16	3	-	3	3.7	1.3	2	2.6	1.3	2	2.8	1.4	2	3.0	1.5	2	3.1	1.6	-	0.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entity

Judicial Inspectorate for Correctional Services

Selected performance indicators

Table 22.16 Judicial Inspectorate for Correctional Services performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance ¹			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of correctional facilities inspected per year	Legal services	Priority 6: Social cohesion and safer communities	- ¹	- ¹	- ¹	100%	100%	100% (243)	100% (243)
Percentage of reports on natural deaths analysed per year	Legal services		- ¹	- ¹	- ¹	100%	100%	100%	100%
Percentage of confirmed unnatural deaths in correctional facilities per year	Legal services		- ¹	- ¹	- ¹	100%	100%	100%	100%

¹ No historical data

Entity overview

The Judicial Inspectorate for Correctional Services was established in terms of section 85(1) of the Correctional Services Act (1998), as amended. Its ongoing aim is to facilitate the inspection of correctional centres in order for the inspecting judge to report on the treatment of inmates in correctional centres and the conditions in them.

Over the next 3 years, the inspectorate will continue to uphold the human dignity of offenders through independent, proactive and responsive oversight. This will be done by impartially inspecting, investigating, reporting and making recommendations on conditions in correctional centres and remand detention facilities. It also plans to ensure that the human rights of inmates are protected. Accordingly, in each year over the MTEF period, the inspectorate plans to inspect all correctional centres.

The inspectorate expects to derive all of its projected revenue, amounting to R364.1 million over the MTEF period ahead through transfers from the Department of Correctional Services. Expenditure is set to increase from R114.6 million in 2024/25 to R129.1 million in 2026/27, as all correctional centres are expected to be inspected in 2026/27. The administration programme receives the highest allocation, amounting 60.5 per cent (R170.8 million) of the total budget over the medium term.

Programmes/Objectives/Activities

Table 22.17 Judicial Inspectorate for Correctional Services expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	-	-	-	-	-	-	52.6	55.5	62.7	-	-
Strategic Management and Leadership	-	-	-	-	-	-	3.9	4.0	3.9	-	-
Legal Services	-	-	-	-	-	-	16.5	17.8	18.6	-	-
Management Regions	-	-	-	-	-	-	41.6	43.0	43.9	-	-
Total	-	-	-	-	-	-	114.6	120.3	129.1	-	-

Statements of financial performance, cash flow and financial position

Table 22.18 Judicial Inspectorate for Correctional Services statements of financial performance, cash flow and financial position

Statement of financial performance			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
						2020/21	2021/22	2022/23		
R million										
Revenue										
Non-tax revenue	-	-	-	-	-	-	0.0	0.0	0.0	-
Sale of goods and services other than capital assets	-	-	-	-	-	-	0.0	0.0	0.0	-
Other non-tax revenue	-	-	-	-	-	-	0.0	0.0	0.0	-
Transfers received	-	-	-	-	-	-	114.6	120.3	129.1	-
Total revenue	-	-	-	-	-	-	114.6	120.4	129.2	-
Expenses										
Current expenses	-	-	-	-	-	-	114.6	120.3	129.1	-
Compensation of employees	-	-	-	-	-	-	72.7	76.2	79.3	-
Goods and services	-	-	-	-	-	-	41.8	44.1	49.8	-
Transfers and subsidies	-	-	-	-	-	-	0.0	0.0	0.0	-
Total expenses	-	-	-	-	-	-	114.6	120.3	129.1	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-
Cash flow statement										
Cash flow from operating activities	-	-	-	-	-	-	(6.8)	(7.1)	(1.9)	-
Receipts										
Non-tax receipts	-	-	-	-	-	-	0.0	0.0	0.0	-
Sales of goods and services other than capital assets	-	-	-	-	-	-	0.0	0.0	0.0	-
Sales of scrap, waste, arms and other used current goods	-	-	-	-	-	-	0.0	0.0	0.0	-
Transfers received	-	-	-	-	-	-	114.6	120.3	129.1	-
Total receipts	-	-	-	-	-	-	114.6	120.3	129.2	-
Payment										
Current payments	-	-	-	-	-	-	121.1	127.2	130.7	-
Compensation of employees	-	-	-	-	-	-	75.2	78.9	80.4	-
Goods and services	-	-	-	-	-	-	45.9	48.2	50.3	-
Transfers and subsidies	-	-	-	-	-	-	0.3	0.3	0.3	-
Total payments	-	-	-	-	-	-	121.4	127.5	131.0	-
Net increase/(decrease) in cash and cash equivalents	-	-	-	-	-	-	(6.8)	(7.1)	(1.9)	-
Statement of financial position										
Carrying value of assets	-	-	-	-	-	-	6.9	7.6	8.3	-
Receivables and prepayments	-	-	-	-	-	-	0.0	0.0	0.0	-
Total assets	-	-	-	-	-	-	6.9	7.6	8.3	-
Finance lease	-	-	-	-	-	-	0.2	0.2	0.2	-
Trade and other payables	-	-	-	-	-	-	6.6	7.4	8.2	-
Provisions	-	-	-	-	-	-	0.1	-	-	-
Total equity and liabilities	-	-	-	-	-	-	6.9	7.6	8.3	-

Personnel information

Table 22.19 Judicial Inspectorate for Correctional Services personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
	Actual			Revised estimate			Medium-term expenditure estimate										
	2022/23	2023/24	2024/25	2025/26	2026/27	2023/24	2024/25	2025/26	2026/27	2023/24	2024/25	2025/26	2026/27				
Judicial Inspectorate for Correctional Services	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	-	329	-	-	-	-	308	72.7	0.2	308	76.2	0.2	308	79.3	0.3	-	-
1 – 6	-	35	-	-	-	-	249	35.1	0.1	249	36.3	0.1	249	37.9	0.2	-	-
7 – 10	-	277	-	-	-	-	45	24.3	0.5	45	25.7	0.6	45	26.7	0.6	-	-
11 – 12	-	13	-	-	-	-	10	7.9	0.8	10	8.5	0.9	10	8.8	0.9	-	-
13 – 16	-	4	-	-	-	-	4	5.5	1.4	4	5.7	1.4	4	5.9	1.5	-	-

1. Rand million.

DEFENCE

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	5 422.5	56.9	29.3	5 508.6	5 775.1	6 058.8
Force Employment	3 668.4	205.6	114.2	3 988.1	4 083.9	4 225.5
Landward Defence	16 195.4	780.0	11.2	16 986.6	17 528.5	18 211.8
Air Defence	5 972.4	504.9	64.6	6 541.9	6 829.5	7 153.0
Maritime Defence	3 405.2	990.9	47.7	4 443.8	4 652.7	4 959.0
Military Health Support	5 688.5	35.5	92.5	5 816.6	6 098.8	6 379.9
Defence Intelligence	807.3	317.2	3.9	1 128.4	1 177.7	1 233.6
General Support	5 463.1	1 497.4	435.9	7 396.4	7 629.3	8 015.8
Total expenditure estimates	46 622.7	4 388.4	799.2	51 810.4	53 775.6	56 237.4
Executive authority	Minister of Defence and Military Veterans					
Accounting officer	Secretary for Defence					
Website	www.dod.mil.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Defend and protect the Republic of South Africa, its territorial integrity and its people, in accordance with the Constitution and the principles of international law regulating the use of force.

Mandate

The Department of Defence derives its mandate from section 200 of the Constitution; the Defence Act (2002), as amended by the Defence Amendment Act (2010); the 1996 White Paper on Defence; and the 2015 South African Defence Review. The department is required to provide, manage, prepare and employ defence capabilities that are commensurate with South Africa's needs.

Selected performance indicators

Table 23.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of reserve force person days per year	Administration	Priority 6: Social cohesion and safer communities	3 355 353	3 237 118	2 818 497	1 989 953	1 997 872	1 997 872	1 997 872
Percentage compliance with the Southern African Development Community standby force pledge per year	Force Employment	Priority 7: A better Africa and world	88% (28/32)	100% (32)	88% (28/32)	100%	100%	100%	100%
Percentage compliance with external operations per year	Force Employment		100% (2)	100% (2)	67% (2/3)	100%	100%	100%	100%

Table 23.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage compliance with internal operations per year	Force Employment	Priority 6: Social cohesion and safer communities	100% (4)	100% (4)	100% (4)	100%	100%	100%	100%
Number of joint, interdepartmental, interagency and multinational military exercises conducted per year	Force Employment		0	1	4	1	2	3	4
Number of landward subunits deployed on border safeguarding per year	Force Employment		15	15	15	15	15	15	15
Number of maritime coastal patrols conducted per year	Force Employment		3	4	2	4	4	4	4
Number of hours flown per year	Air Defence		13 726	15 216	12 059	12 000	12 000	12 000	12 000
Number of hours at sea per year	Maritime Defence		6 818	7 614	2 770	8 000	8 000	8 000	8 000

Expenditure overview

Over the medium term, the department will continue to protect the sovereignty of South Africa and its territorial integrity through internal and external operations. This entails prioritising border safeguarding, maintaining infrastructure, and providing support to the South African Police Service and other peace-support operations.

Due to the labour-intensive nature of its work, spending on compensation of employees remains the department's main spending area, accounting for an estimated 64.8 per cent (R138.9 billion) of total expenditure. This includes an additional allocation of R7.6 billion over the next 3 years to cater for adjustments arising from the 2023/24 public sector wage agreement and for the deployment of South African National Defence Force members in support of the South African Police Service during the 2024 national and provincial elections. Despite this additional allocation, the budget for compensation of employees remains under pressure. To minimise the impact of the shortfall, the department will continue to manage commuted overtime, recruit new members through the military skills development system only every alternate calendar year, reduce its number of personnel through natural attrition, and cap annual increases for regimental and operational allowances.

Cabinet-approved budget reductions amounting to R5.3 billion over the MTEF period include reductions on transfers to the Armaments Corporation of South Africa of R155.6 million in 2024/25, R162.7 million in 2025/26 and R170.2 million in 2026/27. To minimise the impact of these reductions, the department plans to continue to increase its use of technology – such as unmanned aerial vehicles, thermal cameras, and night vision and long-range cameras – in its operations. It also plans to review its programmes to identify inefficiencies, redundancies and areas where costs can be cut without compromising core defence capabilities critical to national security.

Guarding South Africa's borders and supporting the police

To safeguard the integrity of South Africa's borders, the department will continue to prioritise the acquisition of vehicles and technology that will serve as a force multiplier. This approach is expected to increase the range of the borderline under protection and help in preventing illegal border crossings, smuggling and other activities that could compromise national security. The department will also continue to support the South African Police Service to address internal security challenges. These activities are carried out through allocations in the *Support to the People* subprogramme in the *Force Employment* programme, which has a budget of R3.9 billion over the next 3 years.

Maintaining infrastructure

To provide for day-to-day and preventative maintenance and emergency repairs, and to augment the shortfall within municipal services, R1.9 billion over the MTEF period is reallocated from the *Administration* programme to the *General Support* programme. This reallocation is mainly due to a budget shortfall in the *General Support* programme after the Department of Public Works and Infrastructure allowed departments to perform day-to-day maintenance and repairs of up to R1 million without the necessary funding from that department. The shortfall in municipal services is mainly due to historical arrears to municipalities after the devolution of the responsibility to pay and manage municipal accounts moved from the Department of Public Works and Infrastructure to client departments with effect from 1 April 2020.

Supporting peace in the region

As part of the country's commitment to regional stability, the department will continue its peacekeeping efforts in the Democratic Republic of the Congo and Mozambique. To address the deteriorating security and humanitarian situation in the eastern part of the Democratic Republic of the Congo and the pending withdrawal of the United Nations mission there, an additional 2 900 South African National Defence Force members are expected to be deployed in that country in 2024/25 at a projected cost of R2.4 billion. The cost of deployment in Mozambique is R850 million in 2024/25. Allocations for peace support operations are within the *Regional Security* subprogramme in the *Force Employment* programme, which has a budget of R2.6 billion over the MTEF period.

Expenditure trends and estimates

Table 23.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Force Employment											
3. Landward Defence											
4. Air Defence											
5. Maritime Defence											
6. Military Health Support											
7. Defence Intelligence											
8. General Support											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Programme 1	5 325.0	5 367.1	6 071.3	5 560.2	1.5%	10.6%	5 508.6	5 775.1	6 058.8	2.9%	10.7%
Programme 2	4 660.9	4 117.1	5 012.4	5 190.2	3.7%	9.0%	3 988.1	4 083.9	4 225.5	-6.6%	8.2%
Programme 3	17 186.6	16 372.1	17 732.0	16 215.2	-1.9%	32.2%	16 986.6	17 528.5	18 211.8	3.9%	32.2%
Programme 4	7 684.8	5 881.2	6 763.5	7 416.7	-1.2%	13.2%	6 541.9	6 829.5	7 153.0	-1.2%	13.0%
Programme 5	4 737.5	4 133.4	4 662.6	4 475.9	-1.9%	8.6%	4 443.8	4 652.7	4 959.0	3.5%	8.6%
Programme 6	5 487.1	5 525.7	5 979.6	5 611.3	0.7%	10.8%	5 816.6	6 098.8	6 379.9	4.4%	11.2%
Programme 7	1 130.9	778.3	1 114.0	1 033.3	-3.0%	1.9%	1 128.4	1 177.7	1 233.6	6.1%	2.1%
Programme 8	7 873.2	6 601.0	7 261.3	6 965.5	-4.0%	13.7%	7 396.4	7 629.3	8 015.8	4.8%	14.0%
Subtotal	54 086.2	48 775.9	54 596.7	52 468.2	-1.0%	100.0%	51 810.4	53 775.6	56 237.4	2.3%	100.0%
Total	54 086.2	48 775.9	54 596.7	52 468.2	-1.0%	100.0%	51 810.4	53 775.6	56 237.4	2.3%	100.0%
Change to 2023 Budget estimate							764.8	771.0	804.4		

Table 23.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	44 441.5	44 342.9	47 184.4	44 713.0	0.2%	86.1%	46 622.7	48 854.2	51 125.9	4.6%	89.3%
Compensation of employees	32 759.9	33 717.0	34 660.9	31 829.3	-1.0%	63.3%	34 181.1	35 652.6	37 284.1	5.4%	64.8%
Goods and services ¹	11 681.6	10 625.9	12 523.5	12 883.6	3.3%	22.7%	12 441.6	13 201.6	13 841.8	2.4%	24.4%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	741.6	753.5	854.1	978.6	9.7%	1.6%	931.8	978.2	1 000.9	0.8%	1.8%
Contractors	1 656.3	1 215.4	1 377.0	1 900.5	4.7%	2.9%	1 757.5	1 865.5	1 943.9	0.8%	3.5%
Agency and support/outsourced services	880.3	774.8	1 037.8	766.4	-4.5%	1.6%	831.1	870.4	896.7	5.4%	1.6%
Inventory: Food and food supplies	1 554.2	1 413.5	1 571.8	1 462.2	-2.0%	2.9%	1 395.7	1 404.4	1 483.3	0.5%	2.7%
Operating leases	2 209.4	1 379.8	1 965.5	1 386.2	-14.4%	3.3%	1 139.8	1 220.2	1 292.2	-2.3%	2.4%
Property payments	709.0	1 539.5	1 361.3	2 056.9	42.6%	2.7%	2 354.0	2 414.7	2 533.9	7.2%	4.4%
Transfers and subsidies¹	8 169.0	3 401.2	5 786.0	6 904.7	-5.5%	11.6%	4 388.4	4 218.9	4 377.6	-14.1%	9.3%
Provinces and municipalities	0.1	0.2	0.2	0.2	13.3%	0.0%	0.2	0.2	0.3	8.9%	0.0%
Departmental agencies and accounts	6 277.4	1 666.0	2 800.2	3 701.3	-16.1%	6.9%	2 731.9	2 497.5	2 568.8	-11.5%	5.4%
Foreign governments and international organisations	22.1	55.5	133.4	294.3	136.9%	0.2%	-	-	-	-100.0%	0.1%
Public corporations and private enterprises	1 708.3	1 480.1	1 478.9	1 446.3	-5.4%	2.9%	1 400.0	1 464.6	1 531.7	1.9%	2.7%
Non-profit institutions	9.8	7.8	3.4	10.7	2.9%	0.0%	11.9	11.3	11.8	3.4%	0.0%
Households	151.1	191.7	1 370.0	1 452.0	112.6%	1.5%	244.4	245.3	265.1	-43.3%	1.0%
Payments for capital assets	1 466.7	1 028.9	1 619.6	850.5	-16.6%	2.4%	799.2	702.5	733.9	-4.8%	1.4%
Buildings and other fixed structures	864.4	416.1	748.3	380.9	-23.9%	1.1%	393.7	391.4	407.7	2.3%	0.7%
Machinery and equipment	502.9	562.9	582.4	457.3	-3.1%	1.0%	382.9	289.0	303.3	-12.8%	0.7%
Heritage assets	-	-	212.9	-	0.0%	0.1%	-	-	-	0.0%	0.0%
Specialised military assets	-	-	-	6.6	0.0%	0.0%	21.0	20.4	21.3	48.2%	0.0%
Biological assets	-	0.3	-	0.0	0.0%	0.0%	0.0	0.0	0.0	2.4%	0.0%
Software and other intangible assets	99.4	49.7	75.9	5.7	-61.5%	0.1%	1.5	1.7	1.6	-34.8%	0.0%
Payments for financial assets	9.0	3.0	6.8	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	54 086.2	48 775.9	54 596.7	52 468.2	-1.0%	100.0%	51 810.4	53 775.6	56 237.4	2.3%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 23.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	145 981	167 661	1 357 290	1 451 997	115.1%	12.9%	244 401	245 313	265 071	-43.3%	11.1%
Employee social benefits	145 981	167 661	1 357 290	1 451 997	115.1%	12.9%	244 401	245 313	265 071	-43.3%	11.1%
Other transfers to households											
Current	5 165	23 997	12 664	-	-100.0%	0.2%	-	-	-	-	-
Claims against the state	5 165	23 997	12 664	-	-100.0%	0.2%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	6 277 419	1 666 004	2 800 195	3 701 281	-16.1%	59.5%	2 731 886	2 497 450	2 568 750	-11.5%	57.8%
Safety and Security Sector	28 624	29 935	31 917	25 552	-3.7%	0.5%	25 531	26 297	27 086	2.0%	0.5%
Education and Training Authority											
Claims against the state	1	-	-	-	-100.0%	-	-	-	-	-	-
Communication	5	13	35	128	194.7%	-	463	478	501	57.6%	-
Special defence account	6 243 889	1 630 556	2 762 243	3 669 601	-16.2%	59.0%	2 699 892	2 465 675	2 537 163	-11.6%	57.2%
Castle Control Board	4 900	5 500	6 000	6 000	7.0%	0.1%	6 000	5 000	4 000	-12.6%	0.1%
Provinces and municipalities											
Municipal bank accounts											
Current	137	169	165	199	13.3%	-	241	239	257	8.9%	-
Employee social benefits	2	2	1	-	-100.0%	-	-	-	-	-	-
Vehicle licences	135	167	164	199	13.8%	-	241	239	257	8.9%	-
Non-profit institutions											

Table 23.3 Vote transfers and subsidies trends and estimates (continued)

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Current	9 811	7 753	3 446	10 679	2.9%	0.1%	11 932	11 349	11 803	3.4%	0.2%
Reserve Force Council	8 995	7 527	3 355	9 822	3.0%	0.1%	11 432	10 829	11 262	4.7%	0.2%
St John Ambulance Brigade	816	226	91	857	1.6%	-	500	520	541	-14.2%	-
Public corporations and private enterprises											
Other transfers to public corporations											
Current	43	63	67	-	-100.0%	-	-	-	-	-	-
Claims against the state	43	63	67	-	-100.0%	-	-	-	-	-	-
Subsidies on products and production											
Current	1 378 186	1 480 055	1 478 501	1 446 251	1.6%	23.8%	1 399 984	1 464 582	1 531 681	1.9%	29.4%
Armaments Corporation of South Africa	1 378 186	1 480 055	1 478 501	1 446 251	1.6%	23.8%	1 399 984	1 464 582	1 531 681	1.9%	29.4%
Other transfers to private enterprises											
Current	330 114	-	283	-	-100.0%	1.4%	-	-	-	-	-
Claims against the state	330 114	-	283	-	-100.0%	1.4%	-	-	-	-	-
Foreign governments and international organisations											
Current	22 139	55 493	133 421	294 299	136.9%	2.1%	-	-	-	-100.0%	1.5%
Southern African Development Community Secretariat	-	45 555	133 421	294 299	-	2.0%	-	-	-	-100.0%	1.5%
Foreign governments and international organisations	22 139	9 938	-	-	-100.0%	0.1%	-	-	-	-	-
Total	8 168 995	3 401 195	5 786 032	6 904 706	-5.5%	100.0%	4 388 444	4 218 933	4 377 562	-14.1%	100.0%

Personnel information

Table 23.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Defence	70 217	-	71 313	34 660.9	0.5	69 591	31 829.3	0.5	70 939	34 181.1	0.5	72 172	35 652.6	0.5	73 446	37 284.1	0.5	1.8%	100.0%
1 – 6	42 946	-	43 922	14 347.2	0.3	42 683	13 005.1	0.3	42 980	13 615.9	0.3	44 194	14 142.1	0.3	45 443	14 786.3	0.3	2.1%	61.3%
7 – 10	24 621	-	24 758	13 643.6	0.6	24 499	13 294.3	0.5	25 343	14 141.6	0.6	25 366	14 436.7	0.6	25 397	14 719.4	0.6	1.2%	35.2%
11 – 12	2 085	-	2 076	2 122.2	1.0	1 896	1 917.5	1.0	2 042	2 150.8	1.1	2 039	2 182.3	1.1	2 031	2 260.3	1.1	2.3%	2.8%
13 – 16	563	-	555	958.1	1.7	511	894.4	1.8	572	1 007.6	1.8	572	1 016.8	1.8	572	1 030.3	1.8	3.8%	0.8%
Other	2	-	2	3 589.9	0.5	2	2 718.0	0.5	2	3 265.1	0.5	2	3 874.7	0.5	2	4 487.8	0.5	-0.0%	0.0%
Programme	70 217	-	71 313	34 660.9	0.5	69 591	31 829.3	0.5	70 939	34 181.1	0.5	72 172	35 652.6	0.5	73 446	37 284.1	0.5	1.8%	100.0%
Programme 1	3 890	-	3 479	2 221.1	0.6	3 311	1 964.3	0.6	4 043	2 226.6	0.6	4 052	2 330.6	0.6	4 040	2 447.8	0.6	6.9%	5.4%
Programme 2	2 264	-	2 051	2 788.3	1.4	2 160	2 650.6	1.2	2 433	2 624.4	1.1	2 408	2 659.6	1.1	2 427	2 744.0	1.1	4.0%	3.3%
Programme 3	34 830	-	36 267	14 980.1	0.4	35 831	13 392.0	0.4	34 983	14 255.3	0.4	35 904	14 927.4	0.4	36 872	15 622.5	0.4	1.0%	50.2%
Programme 4	8 939	-	9 145	4 312.9	0.5	8 837	3 976.6	0.4	9 107	4 306.6	0.5	9 264	4 490.1	0.5	9 397	4 699.2	0.5	2.1%	12.8%
Programme 5	5 663	-	5 872	2 603.4	0.4	5 642	2 372.9	0.4	5 870	2 671.2	0.5	6 043	2 785.4	0.5	6 203	2 913.2	0.5	3.2%	8.3%
Programme 6	6 998	-	7 047	4 204.8	0.6	6 749	4 008.8	0.6	6 829	4 238.6	0.6	6 830	4 425.9	0.6	6 820	4 627.3	0.7	0.3%	9.5%
Programme 7	1 053	-	1 024	479.6	0.5	1 004	598.4	0.6	1 055	671.9	0.6	1 066	700.8	0.7	1 084	733.5	0.7	2.6%	1.5%
Programme 8	6 580	-	6 428	3 070.9	0.5	6 057	2 865.7	0.5	6 620	3 186.4	0.5	6 605	3 332.8	0.5	6 602	3 496.6	0.5	2.9%	9.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 23.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2020/21 - 2023/24	2024/25		
R thousand												
Departmental receipts	923 605	1 145 567	1 263 531	1 256 490	1 256 490	10.8%	100.0%	1 319 314	1 345 701	1 372 952	3.0%	100.0%
Sales of goods and services produced by department	397 483	721 395	498 112	479 222	479 222	6.4%	45.7%	503 182	513 246	523 510	3.0%	38.1%
Administrative fees	14	6	9	29	29	27.5%	–	30	31	32	3.3%	–
of which:												
Request for information: Receipt	14	6	9	29	29	27.5%	–	30	31	32	3.3%	–
Other sales	397 469	721 389	498 103	479 193	479 193	6.4%	45.7%	503 152	513 215	523 478	3.0%	38.1%
of which:												
Rental capital assets	131 899	–	–	14 464	14 464	-52.1%	3.2%	112 016	114 256	116 541	100.5%	6.7%
Sale of goods	18 056	373 226	420 414	106 682	106 682	80.8%	20.0%	15 187	15 491	15 800	-47.1%	2.9%
Services rendered	247 514	348 163	77 689	358 047	358 047	13.1%	22.5%	375 949	383 468	391 137	3.0%	28.5%
Sales of scrap, waste, arms and other used current goods	642	491	937	1 611	1 611	35.9%	0.1%	1 692	1 726	1 761	3.0%	0.1%
of which:												
Sales: Scrap and waste	642	491	937	1 611	1 611	35.9%	0.1%	1 692	1 726	1 761	3.0%	0.1%
Transfers received	421 144	358 953	639 820	657 865	657 865	16.0%	45.3%	690 758	704 573	718 664	3.0%	52.4%
Fines, penalties and forfeits	1 547	1 077	1 178	1 392	1 392	-3.5%	0.1%	1 462	1 491	1 521	3.0%	0.1%
Interest, dividends and rent on land	4 283	3 341	5 049	4 567	4 567	2.2%	0.4%	4 795	4 891	4 989	3.0%	0.4%
Interest	4 283	3 341	5 049	4 567	4 567	2.2%	0.4%	4 795	4 891	4 989	3.0%	0.4%
Sales of capital assets	5 947	2 557	18 408	31 697	31 697	74.7%	1.3%	33 282	33 948	34 966	3.3%	2.5%
Transactions in financial assets and liabilities	92 559	57 753	100 027	80 136	80 136	-4.7%	7.2%	84 143	85 826	87 541	3.0%	6.4%
Total	923 605	1 145 567	1 263 531	1 256 490	1 256 490	10.8%	100.0%	1 319 314	1 345 701	1 372 952	3.0%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 23.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Ministry	86.7	74.3	59.1	125.4	13.1%	1.5%	135.6	141.3	148.1	5.7%	2.4%
Departmental Direction	36.7	35.6	39.7	46.4	8.2%	0.7%	51.1	54.2	59.9	8.8%	0.9%
Policy and Planning	103.8	96.3	115.7	138.9	10.2%	2.0%	144.7	151.5	159.2	4.7%	2.6%
Financial Services	376.0	371.7	396.1	423.9	4.1%	7.0%	473.8	494.6	518.2	6.9%	8.3%
Human Resources Support Services	885.8	910.0	1 045.2	1 048.6	5.8%	17.4%	1 009.5	1 057.9	1 112.3	2.0%	18.5%
Legal Services	310.7	338.0	391.3	368.5	5.8%	6.3%	404.3	422.9	443.8	6.4%	7.2%
Inspection and Audit Services	131.8	139.0	155.0	144.7	3.2%	2.6%	161.9	169.5	178.2	7.2%	2.9%
Acquisition Services	68.1	72.1	84.1	71.5	1.7%	1.3%	75.8	81.4	87.3	6.9%	1.4%
Communication Services	105.8	83.4	47.6	117.7	3.6%	1.6%	125.8	130.7	134.3	4.5%	2.2%
South African National Defence Force Command and Control	177.9	192.1	206.8	181.8	0.7%	3.4%	202.5	212.0	222.5	6.9%	3.6%
Religious Services	13.3	17.8	23.1	20.2	14.9%	0.3%	22.2	23.2	24.3	6.4%	0.4%
Defence Reserve Direction	30.3	28.2	27.4	37.1	6.9%	0.6%	40.3	42.1	44.1	6.0%	0.7%
Defence Foreign Relations	222.0	220.3	319.8	20.2	-55.0%	3.5%	19.7	20.5	21.5	2.0%	0.4%
Office Accommodation	2 776.0	2 788.2	3 160.3	2 815.2	0.5%	51.7%	2 641.6	2 773.4	2 905.2	1.1%	48.6%
Total	5 325.0	5 367.1	6 071.3	5 560.2	1.5%	100.0%	5 508.6	5 775.1	6 058.8	2.9%	100.0%
Change to 2023 Budget estimate				–			(99.5)	(92.1)	(77.3)		

Table 23.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	5 229.7	5 279.2	5 793.6	5 299.5	0.4%	96.8%	5 422.5	5 684.9	5 965.9	4.0%	97.7%
Compensation of employees	2 060.0	2 102.6	2 221.1	1 964.3	-1.6%	37.4%	2 226.6	2 330.6	2 447.8	7.6%	39.2%
Goods and services	3 169.6	3 176.5	3 572.4	3 335.3	1.7%	59.4%	3 195.9	3 354.4	3 518.2	1.8%	58.5%
<i>of which:</i>											
Advertising	55.4	45.2	7.6	74.8	10.5%	0.8%	78.9	80.3	83.4	3.7%	1.4%
Computer services	63.3	59.4	60.1	81.1	8.6%	1.2%	87.5	91.5	99.9	7.2%	1.6%
Operating leases	2 205.3	1 372.4	1 945.1	1 335.1	-15.4%	30.7%	1 088.5	1 165.9	1 243.4	-2.3%	21.1%
Property payments	617.8	1 457.4	1 277.8	1 501.1	34.4%	21.7%	1 580.7	1 636.0	1 688.9	4.0%	28.0%
Travel and subsistence	69.2	75.8	98.4	116.4	18.9%	1.6%	98.9	103.7	115.5	-0.3%	1.9%
Operating payments	18.4	23.8	30.1	44.3	34.0%	0.5%	66.5	68.3	69.4	16.2%	1.1%
Transfers and subsidies	54.2	61.6	172.8	230.6	62.1%	2.3%	56.9	57.1	60.0	-36.2%	1.8%
Provinces and municipalities	0.0	0.1	0.1	0.1	9.6%	-	0.1	0.1	0.1	14.0%	-
Departmental agencies and accounts	28.6	29.9	31.9	25.6	-3.7%	0.5%	25.5	26.3	27.1	2.0%	0.5%
Public corporations and private enterprises	0.0	-	-	9.7	509.2%	-	-	-	-	-100.0%	-
Non-profit institutions	9.0	7.5	3.4	9.8	3.0%	0.1%	11.4	10.8	11.3	4.7%	0.2%
Households	16.5	24.1	137.5	185.4	124.2%	1.6%	19.8	19.9	21.6	-51.2%	1.1%
Payments for capital assets	37.1	25.5	103.3	30.0	-6.8%	0.9%	29.3	33.1	32.9	3.0%	0.5%
Buildings and other fixed structures	-	1.2	26.7	0.1	-	0.1%	0.1	0.1	0.1	2.0%	-
Machinery and equipment	36.6	24.2	69.6	27.5	-9.1%	0.7%	28.3	32.0	31.9	5.0%	0.5%
Software and other intangible assets	0.5	0.0	7.1	2.5	68.6%	-	0.9	1.1	0.9	-27.8%	-
Payments for financial assets	4.1	0.9	1.6	-	-100.0%	-	-	-	-	-	-
Total	5 325.0	5 367.1	6 071.3	5 560.2	1.5%	100.0%	5 508.6	5 775.1	6 058.8	2.9%	100.0%
Proportion of total programme expenditure to vote expenditure	9.8%	11.0%	11.1%	10.6%	-	-	10.6%	10.7%	10.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	16.4	21.0	137.5	185.4	124.4%	1.6%	19.8	19.9	21.6	-51.2%	1.1%
Employee social benefits	16.4	21.0	137.5	185.4	124.4%	1.6%	19.8	19.9	21.6	-51.2%	1.1%
Other transfers to households											
Current	0.0	3.1	-	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.0	3.1	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	28.6	29.9	31.9	25.6	-3.7%	0.5%	25.5	26.3	27.1	2.0%	0.5%
Safety and Security Sector	28.6	29.9	31.9	25.6	-3.7%	0.5%	25.5	26.3	27.1	2.0%	0.5%
Education and Training Authority											
Communication	0.0	0.0	0.0	0.0	35.7%	-	0.0	0.0	0.0	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.1	0.1	0.1	9.6%	-	0.1	0.1	0.1	14.0%	-
Employee social benefits	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Vehicle licences	0.0	0.1	0.1	0.1	11.4%	-	0.1	0.1	0.1	14.0%	-
Non-profit institutions											
Current	9.0	7.5	3.4	9.8	3.0%	0.1%	11.4	10.8	11.3	4.7%	0.2%
Reserve Force Council	9.0	7.5	3.4	9.8	3.0%	0.1%	11.4	10.8	11.3	4.7%	0.2%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Subsidies on products and production											
Current	-	-	-	9.7	-	-	-	-	-	-100.0%	-
Armaments Corporation of South Africa	-	-	-	9.7	-	-	-	-	-	-100.0%	-

Personnel information

Table 23.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate													
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Administration		3 890	–	–	3 479	2 221.1	0.6	3 311	1 964.3	0.6	4 043	2 226.6	0.6	4 052	2 330.6	0.6	4 040	2 447.8	0.6	6.9%	100.0%
1 – 6	1 513	–	1 306	457.0	0.3	1 276	425.4	0.3	1 611	509.0	0.3	1 613	545.4	0.3	1 607	588.8	0.4	8.0%	39.5%		
7 – 10	1 829	–	1 663	1 034.4	0.6	1 580	903.8	0.6	1 852	918.3	0.5	1 857	963.1	0.5	1 855	1 035.7	0.6	5.5%	46.3%		
11 – 12	415	–	394	467.7	1.2	356	412.2	1.2	448	525.3	1.2	449	540.8	1.2	446	540.4	1.2	7.8%	11.0%		
13 – 16	131	–	114	178.2	1.6	97	148.2	1.5	130	195.8	1.5	131	202.3	1.5	130	204.8	1.6	10.3%	3.2%		
Other	2	–	2	83.8	0.5	2	74.7	0.5	2	78.2	0.5	2	79.0	0.5	2	78.0	0.5	–	0.1%		

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Force Employment

Programme purpose

Provide and employ defence capabilities, including an operational capability, to successfully conduct all operations as well as joint, interdepartmental, interagency and multinational military exercises.

Objectives

- Ensure successful joint force employment by:
 - providing and employing a special-operations capability in accordance with national requirements by March 2027
 - ensuring full participation in the number of peace missions instructed by the president by March 2027
 - conducting 9 joint interdepartmental, interagency and multinational military force preparation exercises, excluding Special Forces exercises, by March 2027
 - conducting internal operations in the interest of protecting the territorial integrity and sovereignty of South Africa on an ongoing basis
 - supporting other government departments and complying with international obligations on an ongoing basis.

Subprogrammes

- *Strategic Direction* formulates and controls strategies, policies and plans for the employment of forces to promote peace, stability and security in the region and on the continent.
- *Operational Direction* provides operational direction to joint and multinational task forces and joint tactical headquarters through an operational-level headquarters.
- *Special Operations* provides and employs a special operations capability within the approved Special Forces mandate for the South African National Defence Force.
- *Regional Security* provides for the external deployment of forces in support of South Africa's commitment to regional, continental and global security.
- *Support to the People* provides for the internal deployment of forces in support of the South African Police Service and other government departments. This includes safeguarding borders, helping during disasters, and conducting search and rescue missions.

Expenditure trends and estimates

Table 23.8 Force Employment expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
R million											
Strategic Direction	157.3	171.0	199.5	185.0	5.6%	3.8%	190.1	197.4	217.2	5.5%	4.5%
Operational Direction	368.2	394.4	446.9	413.9	4.0%	8.6%	460.6	485.4	515.2	7.6%	10.7%
Special Operations	1 541.8	1 172.8	1 099.6	1 002.7	-13.4%	25.4%	1 171.2	1 226.6	1 274.9	8.3%	26.7%
Regional Security	673.0	852.9	1 956.7	2 395.6	52.7%	31.0%	842.6	886.2	888.0	-28.2%	28.7%
Support to the People	1 920.6	1 526.0	1 309.7	1 193.1	-14.7%	31.3%	1 323.6	1 288.3	1 330.2	3.7%	29.4%
Total	4 660.9	4 117.1	5 012.4	5 190.2	3.7%	100.0%	3 988.1	4 083.9	4 225.5	-6.6%	100.0%
Change to 2023							(302.9)	(45.0)	(92.5)		
Budget estimate											
Economic classification											
Current payments	3 795.9	3 505.0	4 103.2	4 051.0	2.2%	81.4%	3 668.4	3 750.1	3 889.0	-1.4%	87.8%
Compensation of employees	2 891.0	2 701.1	2 788.3	2 650.6	-2.9%	58.1%	2 624.4	2 659.6	2 744.0	1.2%	61.1%
Goods and services	904.9	804.0	1 314.9	1 400.4	15.7%	23.3%	1 044.0	1 090.4	1 145.0	-6.5%	26.8%
<i>of which:</i>											
Contractors	133.3	106.5	96.6	218.2	17.9%	2.9%	202.0	209.5	218.8	0.1%	4.9%
Fleet services (including government motor transport)	23.4	16.1	19.5	55.7	33.4%	0.6%	59.5	63.4	65.0	5.3%	1.4%
Inventory: Food and food supplies	389.7	281.1	389.0	300.8	-8.3%	7.2%	186.8	190.4	193.7	-13.7%	5.0%
Inventory: Fuel, oil and gas	65.6	84.3	104.9	105.2	17.0%	1.9%	96.2	102.2	109.5	1.3%	2.4%
Travel and subsistence	140.3	166.9	302.0	316.7	31.2%	4.9%	209.2	217.9	218.7	-11.6%	5.5%
Operating payments	18.4	7.8	291.4	192.9	118.8%	2.7%	74.7	78.5	81.1	-25.1%	2.4%
Transfers and subsidies	712.3	391.3	760.2	1 001.9	12.0%	15.1%	205.6	241.0	235.1	-38.3%	9.6%
Provinces and municipalities	0.0	0.0	0.0	0.0	22.4%	-	0.0	0.0	0.0	20.0%	-
Departmental agencies and accounts	692.8	326.0	572.1	660.5	-1.6%	11.9%	186.1	220.6	213.9	-31.3%	7.3%
Foreign governments and international organisations	-	45.6	133.4	294.3	-	2.5%	-	-	-	-100.0%	1.7%
Public corporations and private enterprises	10.3	10.3	9.7	-	-100.0%	0.2%	10.2	10.7	11.1	-	0.2%
Households	9.2	9.5	45.0	47.1	72.1%	0.6%	9.2	9.7	10.0	-40.3%	0.4%
Payments for capital assets	152.7	220.6	149.0	137.3	-3.5%	3.5%	114.2	92.8	101.4	-9.6%	2.5%
Buildings and other fixed structures	8.0	4.7	7.3	7.1	-3.9%	0.1%	20.1	17.5	18.7	37.8%	0.4%
Machinery and equipment	144.7	215.9	141.7	129.0	-3.7%	3.3%	74.8	55.0	61.5	-21.9%	1.8%
Specialised military assets	-	-	-	1.1	-	-	19.2	20.3	21.2	166.4%	0.4%
Payments for financial assets	0.0	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Total	4 660.9	4 117.1	5 012.4	5 190.2	3.7%	100.0%	3 988.1	4 083.9	4 225.5	-6.6%	100.0%
Proportion of total programme expenditure to vote expenditure	8.6%	8.4%	9.2%	9.9%	-	-	7.7%	7.6%	7.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	9.0	9.4	44.6	47.1	73.6%	0.6%	9.2	9.7	10.0	-40.3%	0.4%
Employee social benefits	9.0	9.4	44.6	47.1	73.6%	0.6%	9.2	9.7	10.0	-40.3%	0.4%
Other transfers to households											
Current	0.2	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.2	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	692.8	326.0	572.1	660.5	-1.6%	11.9%	186.1	220.6	213.9	-31.3%	7.3%
Communication	-	-	0.0	0.1	-	-	0.1	0.1	0.1	6.4%	-
Special defence account	692.8	326.0	572.0	660.5	-1.6%	11.9%	186.1	220.5	213.8	-31.3%	7.3%
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	22.4%	-	0.0	0.0	0.0	20.0%	-
Vehicle licences	0.0	0.0	0.0	0.0	22.4%	-	0.0	0.0	0.0	20.0%	-
Public corporations and private enterprises											
Subsidies on products and production											
Current	10.3	10.3	9.7	-	-100.0%	0.2%	10.2	10.7	11.1	-	0.2%
Armaments Corporation of South Africa	10.3	10.3	9.7	-	-100.0%	0.2%	10.2	10.7	11.1	-	0.2%
Foreign governments and international organisations											
Current	-	45.6	133.4	294.3	-	2.5%	-	-	-	-100.0%	1.7%
Southern African Development Community Secretariat	-	45.6	133.4	294.3	-	2.5%	-	-	-	-100.0%	1.7%

Personnel information

Table 23.9 Force Employment personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Force Employment																			
Salary level	2 264	–	2 051	2 788.3	1.4	2 160	2 650.6	1.2	2 433	2 624.4	1.1	2 408	2 659.6	1.1	2 427	2 744.0	1.1	4.0%	100.0%
1 – 6	1 148	–	1 027	377.5	0.4	1 150	435.7	0.4	1 332	519.5	0.4	1 323	515.6	0.4	1 337	518.2	0.4	5.2%	54.5%
7 – 10	1 030	–	937	562.5	0.6	948	593.0	0.6	1 022	655.6	0.6	1 008	649.0	0.6	1 012	651.2	0.6	2.2%	42.3%
11 – 12	68	–	68	68.9	1.0	47	51.2	1.1	62	69.3	1.1	60	67.0	1.1	61	68.1	1.1	9.1%	2.4%
13 – 16	18	–	19	25.7	1.4	15	20.7	1.4	17	24.0	1.4	17	24.0	1.4	17	24.0	1.4	4.3%	0.7%
Other	–	–	–	1 753.6	–	–	1 550.0	–	–	1 356.1	–	–	1 404.0	–	–	1 482.5	–	–	–

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Landward Defence

Programme purpose

Provide prepared and supported landward defence capabilities for the defence and protection of South Africa.

Objectives

- Defend and protect South Africa and its territory over the medium term by:
 - providing 1 infantry capability for external deployment and for internal safety and security, including border safeguarding per year
 - exercising 1 tank and armoured car capability and providing 1 squadron for internal deployment per year
 - exercising 1 composite artillery capability and providing 1 battery for internal deployment per year
 - exercising 1 air defence artillery capability and providing 1 battery for internal deployment per year
 - providing 1 sustained composite engineer capability for external deployment and for internal safety and security, and exercising 1 field engineer capability per year
 - providing 1 signal capability for external deployment and for internal signal support, and exercising 1 composite signal capability per year.

Subprogrammes

- Strategic Direction* directs, orchestrates and controls the South African Army in achieving its mission to prepare and provide landward capabilities for the defence and protection of South Africa.
- Infantry Capability* provides combat-ready infantry capabilities through training, preparing, exercising and supporting mechanised, motorised, specialised and airborne infantry units.
- Armour Capability* provides combat-ready armour capabilities through training, preparing, exercising and supporting tank and armoured car units.
- Artillery Capability* provides combat-ready artillery capabilities through training, preparing, exercising and supporting composite and light artillery units.
- Air Defence Artillery Capability* provides combat-ready air defence artillery capabilities through training, preparing, exercising and supporting air defence artillery units.
- Engineering Capability* provides combat-ready engineering capabilities to ensure mobility and establish infrastructure during exercises and deployments through training, preparing, exercising and supporting field and construction engineer units.

- *Operational Intelligence* provides combat-ready operational intelligence capabilities to enable the successful planning and execution of operations through training, preparing, exercising and supporting intelligence units.
- *Command and Control Capability* provides combat-ready tactical command and control capabilities for integrated forces during force preparation and employment.
- *Support Capability* provides first-line, second-line and third-line support to units and bases, and ensures support to deployed combat units through training, preparing, exercising and supporting first-line and second-line maintenance units and workshops.
- *General Training Capability* provides general training capabilities through basic military training, junior leader training, common landward training, and command and management training at the training depot and decentralised units, the South African Army Gymnasium, the combat training centre and the South African Army College.
- *Signal Capability* provides combat-ready signal capabilities to ensure command, control and communications during exercises and deployments through training, preparing, exercising and supporting signal units.

Expenditure trends and estimates

Table 23.10 Landward Defence expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Strategic Direction	467.2	450.7	522.7	590.8	8.1%	3.0%	546.1	567.8	571.6	-1.1%	3.3%
Infantry Capability	6 716.0	6 276.3	6 888.1	6 248.3	-2.4%	38.7%	6 150.6	6 310.9	6 586.4	1.8%	36.7%
Armour Capability	568.6	607.2	628.3	552.3	-1.0%	3.5%	617.4	653.3	682.1	7.3%	3.6%
Artillery Capability	770.3	631.4	631.4	553.3	-10.4%	3.8%	615.9	654.5	683.9	7.3%	3.6%
Air Defence Artillery Capability	547.6	467.6	476.2	540.7	-0.4%	3.0%	513.9	605.6	519.3	-1.3%	3.2%
Engineering Capability	983.5	1 020.0	1 061.4	932.8	-1.7%	5.9%	1 035.5	1 090.6	1 138.3	6.9%	6.1%
Operational Intelligence	274.4	291.4	308.7	254.6	-2.5%	1.7%	292.9	318.0	332.8	9.3%	1.7%
Command and Control Capability	228.0	255.4	284.4	229.5	0.2%	1.5%	263.4	277.5	290.0	8.1%	1.5%
Support Capability	4 573.0	4 097.8	4 532.3	4 244.9	-2.5%	25.8%	4 654.4	4 603.0	4 849.2	4.5%	26.6%
General Training Capability	570.3	664.6	709.4	603.5	1.9%	3.8%	674.6	724.1	756.0	7.8%	4.0%
Signal Capability	1 487.8	1 609.7	1 689.2	1 464.6	-0.5%	9.3%	1 621.9	1 723.3	1 802.2	7.2%	9.6%
Total	17 186.6	16 372.1	17 732.0	16 215.2	-1.9%	100.0%	16 986.6	17 528.5	18 211.8	3.9%	100.0%
Change to 2023 Budget estimate							921.6	665.4	576.2		
Economic classification											
Current payments	15 634.7	16 150.9	16 992.8	15 375.8	-0.6%	95.0%	16 195.4	16 959.5	17 735.0	4.9%	96.1%
Compensation of employees	14 009.4	14 446.6	14 980.1	13 392.0	-1.5%	84.2%	14 255.3	14 927.4	15 622.5	5.3%	84.4%
Goods and services	1 625.3	1 704.3	2 012.7	1 983.8	6.9%	10.9%	1 940.1	2 032.1	2 112.5	2.1%	11.7%
of which:											
Computer services	38.9	40.3	37.0	41.7	2.3%	0.2%	50.4	46.4	47.8	4.7%	0.3%
Contractors	76.6	44.2	44.6	220.0	42.1%	0.6%	147.4	136.2	155.5	-10.9%	1.0%
Inventory: Food and food supplies	777.8	750.1	755.7	780.1	0.1%	4.5%	812.0	805.6	843.6	2.6%	4.7%
Inventory: Fuel, oil and gas	182.6	172.2	231.6	470.7	37.1%	1.6%	403.7	469.2	491.5	1.5%	2.7%
Travel and subsistence	254.3	498.7	602.0	261.4	0.9%	2.4%	221.7	275.2	286.0	3.0%	1.5%
Training and development	32.9	27.6	30.7	30.5	-2.4%	0.2%	47.6	46.9	49.1	17.2%	0.3%
Transfers and subsidies	1 464.3	195.0	648.2	820.9	-17.5%	4.6%	780.0	556.3	463.7	-17.3%	3.8%
Provinces and municipalities	0.0	0.0	0.0	0.0	1.9%	-	0.0	0.0	0.0	22.4%	-
Departmental agencies and accounts	1 393.4	114.7	229.6	311.5	-39.3%	3.0%	691.2	464.2	364.8	5.4%	2.7%
Public corporations and private enterprises	15.0	6.0	0.4	1.7	-51.2%	-	1.1	1.1	1.1	-13.8%	-
Households	55.9	74.3	418.3	507.7	108.7%	1.6%	87.6	90.9	97.8	-42.2%	1.1%
Payments for capital assets	86.8	25.6	88.8	18.5	-40.3%	0.3%	11.2	12.8	13.1	-10.7%	0.1%
Buildings and other fixed structures	1.7	2.3	0.9	0.6	-28.1%	-	0.2	0.5	0.7	3.7%	-
Machinery and equipment	85.2	22.7	87.6	17.8	-40.6%	0.3%	11.0	12.2	12.4	-11.3%	0.1%
Specialised military assets	-	-	-	-	-	-	0.0	-	-	-	-
Software and other intangible assets	-	0.6	0.3	0.0	-	-	0.0	0.0	0.0	-	-
Payments for financial assets	0.8	0.5	2.2	-	-100.0%	-	-	-	-	-	-
Total	17 186.6	16 372.1	17 732.0	16 215.2	-1.9%	100.0%	16 986.6	17 528.5	18 211.8	3.9%	100.0%
Proportion of total programme expenditure to vote expenditure	31.8%	33.6%	32.5%	30.9%	-	-	32.8%	32.6%	32.4%	-	-

Table 23.10 Landward Defence expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Households												
Social benefits												
Current												
	51.4	58.1	408.8	507.7	114.5%	1.5%	87.6	90.9	97.8	-42.2%	1.1%	
Employee social benefits	51.4	58.1	408.8	507.7	114.5%	1.5%	87.6	90.9	97.8	-42.2%	1.1%	
Other transfers to households												
Current												
Claims against the state	4.4	16.2	9.5	-	-100.0%	-	-	-	-	-	-	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current												
	1 393.4	114.7	229.6	311.5	-39.3%	3.0%	691.2	464.2	364.8	5.4%	2.7%	
Communication	-	0.0	-	0.0	-	-	0.0	0.0	0.0	-22.0%	-	
Special defence account	1 393.4	114.7	229.6	311.4	-39.3%	3.0%	691.2	464.2	364.7	5.4%	2.7%	
Provinces and municipalities												
Municipal bank accounts												
Current												
Vehicle licences	0.0	0.0	0.0	0.0	1.9%	-	0.0	0.0	0.0	22.4%	-	
Public corporations and private enterprises												
Other transfers to public corporations												
Current												
Claims against the state	-	-	0.1	-	-	-	-	-	-	-	-	
Subsidies on products and production												
Current												
Armaments Corporation of South Africa	14.9	6.0	-	1.7	-51.1%	-	1.1	1.1	1.1	-13.8%	-	
Other transfers to private enterprises												
Current												
Claims against the state	0.1	-	0.3	-	-100.0%	-	-	-	-	-	-	

Personnel information

Table 23.11 Landward Defence personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate								2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Landward Defence																			
Salary level	34 830	-	36 267	14 980.1	0.4	35 831	13 392.0	0.4	34 983	14 255.3	0.4	35 904	14 927.4	0.4	36 872	15 622.5	0.4	1.0%	100.0%
1 – 6	26 027	-	27 295	8 849.6	0.3	27 015	8 112.5	0.3	25 960	8 180.7	0.3	26 855	8 432.9	0.3	27 790	8 687.7	0.3	0.9%	74.9%
7 – 10	8 578	-	8 739	4 592.1	0.5	8 601	4 411.3	0.5	8 805	4 661.0	0.5	8 832	4 674.2	0.5	8 863	4 686.3	0.5	1.0%	24.4%
11 – 12	189	-	196	181.6	0.9	187	163.8	0.9	183	166.8	0.9	183	167.5	0.9	184	169.6	0.9	-0.5%	0.5%
13 – 16	36	-	37	46.6	1.3	28	35.7	1.3	35	46.1	1.3	35	46.2	1.3	35	46.2	1.3	7.7%	0.1%
Other	-	-	-	1 310.2	-	-	668.7	-	-	1 200.6	-	-	1 606.7	-	-	2 032.8	-	-	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Air Defence

Programme purpose

Provide prepared and supported air defence capabilities for the defence and protection of South Africa.

Objectives

- Defend and protect South Africa and its airspace over the medium term by providing:
 - 4 helicopter squadrons and 1 combat support helicopter squadron per year
 - 3 medium transport squadrons (1 VIP squadron, 1 maritime and transport squadron, and 1 light transport squadron) and 9 reserve squadrons per year
 - 1 air combat squadron per year
 - ongoing 24-hour air command and control capabilities.

Subprogrammes

- *Strategic Direction* provides strategic direction to the programme by formulating and controlling strategies, policies and plans through the air force office to prepare and provide the capabilities required by the Chief of the South African National Defence Force.
- *Operational Direction* provides operational direction to the programme by means of an air command.
- *Helicopter Capability* provides and sustains light utility helicopters, medium transport helicopters and combat support helicopters crewed by appropriately qualified personnel.
- *Transport and Maritime Capability* provides and sustains transport and maritime aircraft crewed by appropriately qualified personnel.
- *Air Combat Capability* provides and sustains fighter aircraft crewed by appropriately qualified personnel.
- *Operational Support and Intelligence Capability* prepares, develops, provides and supports protection, intelligence systems and counterintelligence support to the South African Air Force through protection squadrons, intelligence subsystems and intelligence training.
- *Command and Control Capability* supplies and maintains command and control elements in support of air battle space operations.
- *Base Support Capability* provides air base infrastructure facilities to squadrons and resident units on bases, including the maintenance of all relevant systems and personnel, to support flying operations.
- *Command Post* renders command and control over all missions flown.
- *Training Capability* provides for the general education, training and development of air force personnel.
- *Technical Support Services* establishes, maintains and prepares optimised technical and tactical logistics support capabilities to provide support to multiple defence systems and manage air service units.

Expenditure trends and estimates

Table 23.12 Air Defence expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Strategic Direction	20.5	24.0	28.8	24.8	6.6%	0.4%	74.0	29.7	26.7	2.4%	0.6%
Operational Direction	166.1	80.8	184.3	154.7	-2.3%	2.1%	56.4	102.8	99.3	-13.7%	1.5%
Helicopter Capability	1 398.8	874.8	1 085.4	765.8	-18.2%	14.9%	755.3	796.8	845.6	3.4%	11.3%
Transport and Maritime Capability	933.4	458.1	536.5	1 708.2	22.3%	13.1%	495.4	540.0	609.3	-29.1%	12.0%
Air Combat Capability	717.6	189.2	403.7	458.9	-13.8%	6.4%	649.4	677.3	701.1	15.2%	8.9%
Operational Support and Intelligence Capability	362.3	387.2	414.6	352.9	-0.9%	5.5%	402.3	411.5	428.9	6.7%	5.7%
Command and Control Capability	673.0	408.1	430.8	390.6	-16.6%	6.9%	403.7	424.7	466.0	6.1%	6.0%
Base Support Capability	2 254.0	2 271.2	2 406.8	2 414.6	2.3%	33.7%	2 306.9	2 346.6	2 438.8	0.3%	34.0%
Command Post	61.6	68.4	82.1	72.7	5.7%	1.0%	103.0	107.4	111.5	15.4%	1.4%
Training Capability	450.8	473.7	458.8	443.4	-0.6%	6.6%	462.4	514.2	565.1	8.4%	7.1%
Technical Support Services	647.0	645.8	731.5	630.3	-0.9%	9.6%	833.3	878.5	860.7	10.9%	11.5%
Total	7 684.8	5 881.2	6 763.5	7 416.7	-1.2%	100.0%	6 541.9	6 829.5	7 153.0	-1.2%	100.0%
Change to 2023							222.2	233.4	254.7		
Budget estimate											
Economic classification											
Current payments	5 840.5	5 533.8	6 000.7	5 673.4	-1.0%	83.1%	5 972.4	6 272.1	6 579.9	5.1%	87.7%
Compensation of employees	4 120.0	4 179.7	4 312.9	3 976.6	-1.2%	59.8%	4 306.6	4 490.1	4 699.2	5.7%	62.5%
Goods and services	1 720.5	1 354.1	1 687.8	1 696.9	-0.5%	23.3%	1 665.7	1 782.0	1 880.7	3.5%	25.1%
of which:											
Minor assets	6.0	4.5	4.1	19.6	48.3%	0.1%	62.9	58.5	92.0	67.4%	0.8%
Contractors	1 120.9	799.7	921.4	938.4	-5.8%	13.6%	982.7	1 007.5	1 036.0	3.4%	14.2%
Inventory: Food and food supplies	109.0	112.0	112.8	85.0	-8.0%	1.5%	98.1	102.4	124.5	13.6%	1.5%
Inventory: Fuel, oil and gas	123.5	100.7	182.3	161.7	9.4%	2.0%	71.8	120.1	115.2	-10.7%	1.7%
Consumable supplies	28.0	20.7	21.4	23.0	-6.4%	0.3%	41.0	106.2	110.5	68.8%	1.0%
Travel and subsistence	63.7	79.1	139.0	59.6	-2.2%	1.2%	55.3	58.5	61.3	1.0%	0.8%
Transfers and subsidies	1 804.3	266.0	719.5	1 727.8	-1.4%	16.3%	504.9	530.8	544.6	-31.9%	11.8%
Provinces and municipalities	0.0	0.0	0.0	0.0	7.7%	—	0.0	0.0	0.0	11.9%	—
Departmental agencies and accounts	1 453.7	242.6	502.8	1 456.6	0.1%	13.2%	462.8	489.6	502.1	-29.9%	10.4%
Public corporations and private enterprises	330.0	—	—	—	-100.0%	1.2%	—	—	—	—	—
Households	20.5	23.4	216.8	271.2	136.4%	1.9%	42.1	41.3	42.5	-46.1%	1.4%

Table 23.12 Air Defence expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Payments for capital assets	39.4	81.2	42.5	15.5	-26.7%	0.6%	64.6	26.6	28.4	22.4%	0.5%
Buildings and other fixed structures	4.3	2.9	0.6	0.3	-60.4%	-	0.5	0.5	0.5	22.5%	-
Machinery and equipment	35.1	78.1	42.0	15.2	-24.3%	0.6%	64.1	26.1	27.9	22.4%	0.5%
Biological assets	-	0.2	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	0.0	-	-	-	-	-	-	-	-	-
Payments for financial assets	0.7	0.1	0.8	-	-100.0%	-	-	-	-	-	-
Total	7 684.8	5 881.2	6 763.5	7 416.7	-1.2%	100.0%	6 541.9	6 829.5	7 153.0	-1.2%	100.0%
Proportion of total programme expenditure to vote expenditure	14.2%	12.1%	12.4%	14.1%	-	-	12.6%	12.7%	12.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	20.3	22.3	216.5	271.2	137.4%	1.9%	42.1	41.3	42.5	-46.1%	1.4%
Employee social benefits	20.3	22.3	216.5	271.2	137.4%	1.9%	42.1	41.3	42.5	-46.1%	1.4%
Other transfers to households											
Current	0.3	1.0	0.3	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.3	1.0	0.3	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 453.7	242.6	502.8	1 456.6	0.1%	13.2%	462.8	489.6	502.1	-29.9%	10.4%
Communication	0.0	0.0	0.0	0.0	71.0%	-	0.3	0.3	0.3	214.8%	-
Special defence account	1 453.7	242.6	502.8	1 456.6	0.1%	13.2%	462.5	489.3	501.8	-29.9%	10.4%
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	7.7%	-	0.0	0.0	0.0	11.9%	-
Vehicle licences	0.0	0.0	0.0	0.0	7.7%	-	0.0	0.0	0.0	11.9%	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	330.0	-	-	-	-100.0%	1.2%	-	-	-	-	-
Claims against the state	330.0	-	-	-	-100.0%	1.2%	-	-	-	-	-

Personnel information

Table 23.13 Air Defence personnel numbers and cost by salary level¹

Air Defence Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average: Salary level/Total (%)						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
	8 939	-	9 145	4 312.9	0.5	8 837	3 976.6	0.4	9 107	4 306.6	0.5	9 264	4 490.1	0.5	9 397	4 699.2	0.5	2.1%	100.0%
1 – 6	4 343	-	4 371	1 345.2	0.3	4 257	1 209.3	0.3	4 364	1 230.8	0.3	4 525	1 315.7	0.3	4 662	1 406.3	0.3	3.1%	48.6%
7 – 10	4 289	-	4 469	2 593.9	0.6	4 331	2 462.4	0.6	4 486	2 624.7	0.6	4 482	2 686.9	0.6	4 477	2 730.4	0.6	1.1%	48.6%
11 – 12	282	-	279	271.5	1.0	230	219.8	1.0	231	231.5	1.0	231	239.0	1.0	232	241.4	1.0	0.3%	2.5%
13 – 16	25	-	26	37.2	1.4	19	26.2	1.4	26	36.6	1.4	26	37.1	1.4	26	37.8	1.5	11.0%	0.3%
Other	-	-	-	65.2	-	-	58.9	-	-	183.1	-	-	211.5	-	-	283.3	-	-	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Maritime Defence

Programme purpose

Provide prepared and supported maritime defence capabilities for the defence and protection of South Africa.

Objectives

- Defend and protect South Africa and its maritime zones over the medium term by providing:
 - a surface combat and patrol capability of 3 frigates, 1 combat support vessel, 2 offshore patrol vessels and 3 inshore patrol vessels per year
 - a subsurface combat capability of 2 submarines per year

- a mine warfare capability of 2 vessels in each annual operational cycle to ensure safe access to South Africa's harbours and mine clearance, where required
- a maritime reaction squadron capability, comprising an operational boat division, an operational diving division and a naval reaction division per year
- ongoing hydrographic survey capabilities to ensure safe navigation by charting areas and to meet international obligations.

Subprogrammes

- *Maritime Direction* provides strategic direction to the programme by formulating and controlling strategies, policies, plans and advice to prepare and provide maritime defence capabilities.
- *Maritime Combat Capability* provides mission-ready and supported maritime combat capabilities in accordance with the approved force design of the department.
- *Maritime Logistics Support Capability* sustains the availability of the force structure elements in the naval force design to ensure compliance with ordered operational commitments.
- *Maritime Human Resources and Training Capability* ensures that maritime combat and support capability requirements are met in terms of qualified personnel.
- *Base Support Capability* provides a general base support capability to ships, submarines, shore units and other identified clients to ensure that the fleet complies with specified operational readiness levels.

Expenditure trends and estimates

Table 23.14 Maritime Defence expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23	2023/24		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million												
Maritime Direction	701.6	772.0	878.1	876.6	7.7%	17.9%	822.0	843.4	884.9	0.3%	18.5%	
Maritime Combat Capability	1 911.6	1 345.0	1 525.6	975.0	-20.1%	32.0%	916.3	958.9	1 097.6	4.0%	21.3%	
Maritime Logistic Support Capability	1 039.7	918.4	972.6	1 529.5	13.7%	24.8%	1 497.2	1 582.1	1 626.4	2.1%	33.6%	
Maritime Human Resources and Training Capability	512.9	492.8	513.3	522.8	0.6%	11.3%	573.0	599.3	655.1	7.8%	12.7%	
Base Support Capability	571.7	605.2	773.1	572.0	–	14.0%	635.2	669.0	695.0	6.7%	13.9%	
Total	4 737.5	4 133.4	4 662.6	4 475.9	-1.9%	100.0%	4 443.8	4 652.7	4 959.0	3.5%	100.0%	
Change to 2023 Budget estimate				–			(539.3)	(584.4)	(518.0)			
Economic classification												
Current payments	2 962.1	3 026.7	3 228.9	3 216.0	2.8%	69.0%	3 405.2	3 668.7	3 847.5	6.2%	76.3%	
Compensation of employees	2 501.9	2 588.3	2 603.4	2 372.9	-1.7%	55.9%	2 671.2	2 785.4	2 913.2	7.1%	58.0%	
Goods and services	460.3	438.5	625.6	843.1	22.4%	13.1%	734.0	883.3	934.3	3.5%	18.3%	
of which:												
Contractors	200.8	153.1	195.6	349.5	20.3%	5.0%	251.8	334.6	342.0	-0.7%	6.9%	
Inventory: Food and food supplies	76.4	69.1	96.2	81.6	2.2%	1.8%	86.7	86.7	91.0	3.7%	1.9%	
Inventory: Fuel, oil and gas	33.9	20.9	39.4	78.8	32.5%	1.0%	44.0	55.9	58.8	-9.3%	1.3%	
Inventory: Other supplies	28.7	33.6	25.1	58.3	26.6%	0.8%	39.1	54.6	94.4	17.4%	1.3%	
Travel and subsistence	32.8	47.8	80.7	60.7	22.7%	1.2%	66.6	66.4	73.9	6.8%	1.4%	
Operating payments	3.8	17.5	29.5	55.9	146.0%	0.6%	58.6	58.7	61.6	3.3%	1.3%	
Transfers and subsidies	1 749.0	1 054.6	1 295.1	1 148.2	-13.1%	29.1%	990.9	977.4	1 104.7	-1.3%	22.8%	
Provinces and municipalities	0.0	0.0	0.0	0.0	6.3%	–	0.0	0.0	0.0	–	–	
Departmental agencies and accounts	1 396.3	711.4	738.2	622.5	-23.6%	19.3%	613.6	588.7	700.6	4.0%	13.6%	
Public corporations and private enterprises	339.5	327.2	340.2	351.2	1.1%	7.5%	355.4	366.0	380.7	2.7%	7.8%	
Households	13.2	16.0	216.8	174.5	136.7%	2.3%	21.9	22.6	23.4	-48.8%	1.3%	
Payments for capital assets	26.2	51.9	138.3	111.7	62.1%	1.8%	47.7	6.6	6.8	-60.7%	0.9%	
Buildings and other fixed structures	2.6	0.6	98.6	–	-100.0%	0.6%	–	–	–	–	–	
Machinery and equipment	22.5	50.4	35.0	103.8	66.5%	1.2%	45.4	5.9	6.1	-61.1%	0.9%	
Specialised military assets	–	–	–	5.4	–	–	1.8	0.1	0.1	-73.9%	–	
Software and other intangible assets	1.1	0.9	4.7	2.5	30.3%	0.1%	0.5	0.6	0.6	-38.1%	–	
Payments for financial assets	0.2	0.2	0.3	–	-100.0%	–	–	–	–	–	–	
Total	4 737.5	4 133.4	4 662.6	4 475.9	-1.9%	100.0%	4 443.8	4 652.7	4 959.0	3.5%	100.0%	
Proportion of total programme expenditure to vote expenditure	8.8%	8.5%	8.5%	8.5%	–	–	8.6%	8.7%	8.8%	–	–	

Table 23.14 Maritime Defence expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
Households											
Social benefits											
Current	13.1	15.9	216.5	174.5	136.9%	2.3%	21.9	22.6	23.4	-48.8%	1.3%
Employee social benefits	13.1	15.9	216.5	174.5	136.9%	2.3%	21.9	22.6	23.4	-48.8%	1.3%
Other transfers to households											
Current	0.0	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.0	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 396.3	711.4	738.2	622.5	-23.6%	19.3%	613.6	588.7	700.6	4.0%	13.6%
Communication	-	-	-	-	-	-	0.1	0.1	0.1	-	-
Special defence account	1 396.3	711.4	738.2	622.5	-23.6%	19.3%	613.5	588.7	700.5	4.0%	13.6%
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	6.3%	-	0.0	0.0	0.0	-	-
Vehicle licences	0.0	0.0	0.0	0.0	6.3%	-	0.0	0.0	0.0	-	-
Public corporations and private enterprises											
Subsidies on products and production											
Current	339.5	327.2	340.2	351.2	1.1%	7.5%	355.4	366.0	380.7	2.7%	7.8%
Armaments Corporation of South Africa	339.5	327.2	340.2	351.2	1.1%	7.5%	355.4	366.0	380.7	2.7%	7.8%

Personnel information

Table 23.15 Maritime Defence personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2026/27	2022/23	2023/24	2026/27	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27					
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Maritime Defence	5 663	-	5 872	2 603.4	0.4	5 642	2 372.9	0.4	5 870	2 671.2	0.5	6 043	2 785.4	0.5	6 203	2 913.2	0.5		
1 – 6	3 298	-	3 464	1 149.4	0.3	3 074	858.5	0.3	3 242	949.2	0.3	3 410	998.0	0.3	3 568	1 093.9	0.3	5.1%	56.0%
7 – 10	2 193	-	2 228	1 254.6	0.6	2 404	1 312.6	0.5	2 456	1 441.3	0.6	2 461	1 444.2	0.6	2 465	1 444.9	0.6	0.8%	41.2%
11 – 12	153	-	161	154.7	1.0	146	127.6	0.9	152	139.5	0.9	152	139.5	0.9	150	137.6	0.9	0.9%	2.5%
13 – 16	19	-	19	25.3	1.3	18	22.6	1.3	20	26.3	1.3	20	26.3	1.3	20	26.3	1.3	3.6%	0.3%
Other	-	-	-	19.3	-	-	51.7	-	-	114.9	-	-	177.4	-	-	210.5	-	-	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Military Health Support

Programme purpose

Provide prepared and supported health capabilities and services for the defence and protection of South Africa.

Objectives

- Ensure prepared and supported health capabilities and services by providing:
 - a health support capability of 5 medical battalion groups and 1 specialist medical battalion group for deployed and contingency forces over the medium term
 - a comprehensive, multidisciplinary military health service to a projected patient population of 302 000 principal members and their beneficiaries per year.

Subprogrammes

- *Strategic Direction* formulates strategy, policies and plans, and provides advice from the Surgeon-General’s office to prepare and provide the capabilities required by the Chief of the South African National Defence Force.

- *Mobile Military Health Support* provides health-support elements for deployed and contingency forces, and provides health services to provincial hospitals and the Department of Health as and when ordered.
- *Area Military Health Service* provides a comprehensive, self-supporting, multidisciplinary geographic military health service through a formation headquarters and commanding and controlling military health units to ensure a healthy military community.
- *Specialist/Tertiary Health Service* provides a specialist health service to develop and maintain tertiary military health capabilities within the parameters of relevant legislation, as contained in the South African military health service strategy.
- *Military Health Product Support Capability* provides for warehousing pharmaceuticals, sundries, military health mobilisation equipment and unique stock; the procurement of military health products, materials and services; and an asset management service, military health product systems and cooperative common military health logistics.
- *Military Health Maintenance Capability* provides general base support services to identified military health service units to sustain and maintain the approved force design and structure.
- *Military Health Training Capability* provides a military health training service to develop and maintain military health training capabilities within the parameters of relevant legislation and policies.

Expenditure trends and estimates

Table 23.16 Military Health Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Strategic Direction	304.4	284.0	271.3	297.5	-0.8%	5.1%	267.5	281.4	293.8	-0.4%	4.8%
Mobile Military Health Support	191.0	201.0	189.2	206.4	2.6%	3.5%	227.0	230.3	240.7	5.3%	3.8%
Area Military Health Service	1 917.1	2 069.5	2 300.7	2 029.8	1.9%	36.8%	2 205.5	2 311.8	2 424.8	6.1%	37.5%
Specialist/Tertiary Health Service	2 195.1	2 256.3	2 433.4	2 327.9	2.0%	40.8%	2 321.8	2 447.3	2 555.0	3.2%	40.4%
Military Health Product Support Capability	385.7	217.5	371.4	387.1	0.1%	6.0%	407.6	428.0	447.4	4.9%	7.0%
Military Health Maintenance Capability	121.7	105.1	-	-	-100.0%	1.0%	-	-	-	-	-
Military Health Training Capability	372.1	392.3	413.5	362.6	-0.9%	6.8%	387.3	400.0	418.3	4.9%	6.6%
Total	5 487.1	5 525.7	5 979.6	5 611.3	0.7%	100.0%	5 816.6	6 098.8	6 379.9	4.4%	100.0%
Change to 2023 Budget estimate				-			248.1	286.5	301.4		
Economic classification											
Current payments	5 384.3	5 480.9	5 685.3	5 385.1	-	97.0%	5 688.5	5 969.9	6 244.3	5.1%	97.4%
Compensation of employees	4 066.3	4 227.8	4 204.8	4 008.8	-0.5%	73.0%	4 238.6	4 425.9	4 627.3	4.9%	72.4%
Goods and services	1 318.0	1 253.2	1 480.5	1 376.3	1.5%	24.0%	1 449.9	1 544.0	1 617.0	5.5%	25.0%
of which:											
Laboratory services	55.8	76.2	78.3	47.0	-5.6%	1.1%	58.1	60.4	63.3	10.5%	1.0%
Agency and support/outsourced services	504.8	542.4	723.5	552.8	3.1%	10.3%	579.0	619.2	641.1	5.1%	10.0%
Inventory: Food and food supplies	99.3	107.7	115.9	112.0	4.1%	1.9%	112.2	112.5	117.0	1.5%	1.9%
Inventory: Medical supplies	116.8	63.0	58.6	102.9	-4.1%	1.5%	109.9	130.6	135.9	9.7%	2.0%
Inventory: Medicine	274.7	242.5	219.0	245.9	-3.6%	4.3%	252.2	264.6	289.0	5.5%	4.4%
Travel and subsistence	47.1	52.8	86.4	58.0	7.2%	1.1%	56.0	58.8	60.9	1.6%	1.0%
Transfers and subsidies	29.7	24.5	141.5	143.0	68.9%	1.5%	35.5	34.2	37.2	-36.1%	1.0%
Provinces and municipalities	0.0	0.0	0.0	0.0	51.8%	-	0.0	0.0	0.0	4.6%	-
Departmental agencies and accounts	12.7	-	-	0.0	-89.9%	0.1%	0.0	0.0	0.0	4.9%	-
Public corporations and private enterprises	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Non-profit institutions	0.8	0.2	0.1	0.9	1.6%	-	0.5	0.5	0.5	-14.2%	-
Households	16.2	24.3	141.4	142.1	106.4%	1.4%	35.0	33.7	36.7	-36.3%	1.0%
Payments for capital assets	71.9	20.0	151.3	83.3	5.0%	1.4%	92.5	94.7	98.4	5.7%	1.5%
Buildings and other fixed structures	0.3	0.3	-	0.0	-64.9%	-	0.0	0.0	0.0	-7.2%	-
Machinery and equipment	71.5	19.6	151.3	82.5	4.9%	1.4%	92.5	94.6	98.3	6.0%	1.5%
Biological assets	-	0.1	-	0.0	-	-	0.0	0.0	0.0	2.4%	-
Software and other intangible assets	-	-	-	0.7	-	-	0.0	0.0	0.0	-69.8%	-
Payments for financial assets	1.2	0.3	1.4	-	-100.0%	-	-	-	-	-	-
Total	5 487.1	5 525.7	5 979.6	5 611.3	0.7%	100.0%	5 816.6	6 098.8	6 379.9	4.4%	100.0%
Proportion of total programme expenditure to vote expenditure	10.1%	11.3%	11.0%	10.7%	-	-	11.2%	11.3%	11.3%	-	-

Table 23.16 Military Health Support expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
Households											
Social benefits											
Current	16.1	21.7	141.3	142.1	106.9%	1.4%	35.0	33.7	36.7	-36.3%	1.0%
Employee social benefits	16.1	21.7	141.3	142.1	106.9%	1.4%	35.0	33.7	36.7	-36.3%	1.0%
Other transfers to households											
Current	0.1	2.5	0.2	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.1	2.5	0.2	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	12.7	-	-	0.0	-89.9%	0.1%	0.0	0.0	0.0	4.9%	-
Claims against the state	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Communication	-	-	-	0.0	-	-	0.0	0.0	0.0	4.9%	-
Special defence account	12.7	-	-	-	-100.0%	0.1%	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	51.8%	-	0.0	0.0	0.0	4.6%	-
Vehicle licences	0.0	0.0	0.0	0.0	51.8%	-	0.0	0.0	0.0	4.6%	-
Non-profit institutions											
Current	0.8	0.2	0.1	0.9	1.6%	-	0.5	0.5	0.5	-14.2%	-
St John Ambulance Brigade	0.8	0.2	0.1	0.9	1.6%	-	0.5	0.5	0.5	-14.2%	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Claims against the state	0.0	-	-	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 23.17 Military Health Support personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									
		2022/23		Unit cost	2023/2		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost	
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Military Health Support		7 047	4 204.8	0.6	6 749	4 008.8	0.6	6 829	4 238.6	0.6	6 830	4 425.9	0.6	6 820	4 627.3	0.7	
Salary level	6 998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1 – 6	2 784	-	2 733	891.2	0.3	2 427	772.9	0.3	2 509	842.5	0.3	2 516	916.2	0.4	2 514	970.2	0.4
7 – 10	3 218	-	3 302	1 840.0	0.6	3 327	1 802.6	0.5	3 316	1 895.1	0.6	3 311	1 995.4	0.6	3 302	2 060.3	0.6
11 – 12	717	-	726	760.0	1.0	706	738.5	1.0	715	778.4	1.1	715	784.2	1.1	715	858.2	1.2
13 – 16	279	-	286	584.9	2.0	289	589.0	2.0	289	608.9	2.1	288	608.0	2.1	289	615.9	2.1
Other	-	-	-	128.7	-	-	105.8	-	-	113.7	-	-	122.1	-	-	122.7	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Defence Intelligence

Programme purpose

Provide defence intelligence and counterintelligence capabilities, and defence diplomacy administrative support to the department.

Objective

- Provide intelligence and counterintelligence capabilities, a defence intelligence service and defence diplomacy administrative support to the department on an ongoing basis.

Subprogrammes

- *Operations* provides timely defence prediction, intelligence and counterintelligence capabilities and services.
- *Defence Intelligence Support Services* provides defence diplomacy capabilities.

Expenditure trends and estimates

Table 23.18 Defence Intelligence expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Operations	642.3	234.0	584.0	299.0	-22.5%	43.4%	312.7	336.6	349.4	5.3%	28.4%
Defence Intelligence Support Services	488.6	544.3	530.0	734.3	14.5%	56.6%	815.7	841.1	884.2	6.4%	71.6%
Total	1 130.9	778.3	1 114.0	1 033.3	-3.0%	100.0%	1 128.4	1 177.7	1 233.6	6.1%	100.0%
Change to 2023 Budget estimate							59.5	61.5	66.3		
Economic classification											
Current payments	482.6	493.1	501.7	720.3	14.3%	54.2%	807.3	835.6	878.5	6.8%	70.9%
Compensation of employees	456.8	468.8	479.6	598.4	9.4%	49.4%	671.9	700.8	733.5	7.0%	59.1%
Goods and services	25.7	24.4	22.1	121.9	68.0%	4.8%	135.4	134.8	145.0	6.0%	11.7%
of which:											
<i>Inventory: Fuel, oil and gas</i>	3.4	3.2	3.3	7.9	32.8%	0.4%	12.0	12.0	12.8	17.5%	1.0%
<i>Operating leases</i>	–	–	–	44.5	–	1.1%	40.1	41.9	44.4	-0.1%	3.7%
<i>Property payments</i>	1.6	0.5	0.4	17.0	118.1%	0.5%	16.5	15.6	16.4	-1.2%	1.4%
<i>Travel and subsistence</i>	4.2	5.2	7.3	14.3	50.2%	0.8%	20.3	19.7	18.9	9.6%	1.6%
<i>Training and development</i>	2.0	3.0	2.2	5.7	41.8%	0.3%	7.5	6.9	12.3	29.5%	0.7%
<i>Operating payments</i>	0.2	0.5	(0.4)	8.5	261.9%	0.2%	8.5	8.9	8.5	-0.1%	0.8%
Transfers and subsidies	646.4	236.7	612.1	313.0	-21.5%	44.6%	317.2	342.1	355.1	4.3%	29.0%
Provinces and municipalities	0.0	0.0	0.0	0.0	6.3%	–	0.0	0.0	0.0	-5.9%	–
Departmental agencies and accounts	641.9	234.0	584.0	299.0	-22.5%	43.4%	312.7	336.6	349.4	5.3%	28.4%
Households	4.5	2.7	28.1	14.0	45.6%	1.2%	4.5	5.5	5.7	-25.7%	0.7%
Payments for capital assets	1.9	48.4	0.1	–	-100.0%	1.2%	3.9	–	–	–	0.1%
Buildings and other fixed structures	1.1	48.4	–	–	-100.0%	1.2%	–	–	–	–	–
Machinery and equipment	0.8	–	0.1	–	-100.0%	–	3.9	–	–	–	0.1%
Payments for financial assets	0.0	0.1	0.2	–	-100.0%	–	–	–	–	–	–
Total	1 130.9	778.3	1 114.0	1 033.3	-3.0%	100.0%	1 128.4	1 177.7	1 233.6	6.1%	100.0%
Proportion of total programme expenditure to vote expenditure	2.1%	1.6%	2.0%	2.0%	–	–	2.2%	2.2%	2.2%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	4.5	2.7	28.0	14.0	45.6%	1.2%	4.5	5.5	5.7	-25.7%	0.7%
Employee social benefits	4.5	2.7	28.0	14.0	45.6%	1.2%	4.5	5.5	5.7	-25.7%	0.7%
Other transfers to households											
Current	–	–	0.0	–	–	–	–	–	–	–	–
Claims against the state	–	–	0.0	–	–	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	641.9	234.0	584.0	299.0	-22.5%	43.4%	312.7	336.6	349.4	5.3%	28.4%
Special defence account	641.9	234.0	584.0	299.0	-22.5%	43.4%	312.7	336.6	349.4	5.3%	28.4%
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	6.3%	–	0.0	0.0	0.0	-5.9%	–
Vehicle licences	0.0	0.0	0.0	0.0	6.3%	–	0.0	0.0	0.0	-5.9%	–

Personnel information

Table 23.19 Defence Intelligence personnel numbers and cost by salary level¹

Salary level	Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment													Average growth rate (%)	Average Salary level/ Total (%)		
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/2		2024/25		2025/26		2026/27			2023/24 - 2026/27					
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number			Cost	Unit cost
1 053	–	–	1 024	479.6	0.5	1 004	598.4	0.6	1 055	671.9	0.6	1 066	700.8	0.7	1 084	733.5	0.7	2.6%	100.0%
1 – 6	256	–	223	56.0	0.3	208	66.3	0.3	275	96.6	0.4	278	100.1	0.4	297	109.1	0.4	12.6%	25.1%
7 – 10	667	–	674	309.5	0.5	677	410.3	0.6	647	428.5	0.7	656	448.8	0.7	656	470.1	0.7	-1.0%	62.6%
11 – 12	100	–	97	74.1	0.8	93	83.6	0.9	103	97.0	0.9	102	96.9	1.0	101	97.1	1.0	2.8%	9.5%
13 – 16	30	–	30	29.8	1.0	26	27.6	1.1	30	36.8	1.2	30	38.4	1.3	30	39.1	1.3	4.9%	2.8%
Other	–	–	–	10.1	–	–	10.7	–	–	13.0	–	–	16.6	–	–	18.2	–	–	–

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 8: General Support

Programme purpose

Provide general support capabilities and services to the department.

Objectives

- Provide ongoing logistics services to the department in terms of warehousing for ammunition, main equipment and stores; and provide the defence works capability, the capital works programme and the defence facility refurbishment programme by ensuring:
 - appropriate, ready and sustained centralised common matériel management to the department
 - appropriate, ready and sustained centralised facilities management to the department
 - appropriate, ready and sustained centralised common logistics services and movement management to the department
 - sound strategic direction to the department on logistics.
- Provide command and management information systems and related services to the department over the medium term by providing:
 - strategic direction and staff support services to the general support division
 - integrated ICT solutions and enablers
 - an information warfare strategic direction capability
 - maintenance and support for information systems.
- Provide a military policing capability to the department over the medium term by:
 - investigating new and backlogged criminal cases reported
 - conducting planned crime prevention operations
 - sustaining 4 regional headquarters, 22 area offices and 22 detachments for crime prevention and the investigation of criminal cases
 - investigating reported corruption and fraud cases
 - sustaining a provost company for operational deployments
 - sustaining 2 military correctional facilities for detention and rehabilitation.

Subprogrammes

- *Joint Logistics Services* provides logistics services to the department in terms of warehousing for ammunition, main equipment and stores; and provides the defence works capability, the capital works programme and the defence facility refurbishment programme.
- *Command and Management Information Systems* provides command and management information systems and related services to the department.
- *Military Police* provides a military policing capability to the department.
- *Technology Development* provides for establishing and sustaining selected science and technology capabilities in the defence industry.
- *Departmental Support* provides for the payment of corporate departmental obligations such as transfer payments to public entities, legal fees, external audits and bank charges.

Expenditure trends and estimates

Table 23.20 General Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Joint Logistic Services	4 493.3	3 681.6	3 903.7	3 578.5	-7.3%	54.6%	3 927.7	4 083.5	4 275.3	6.1%	52.9%
Command and Management Information Systems	930.3	939.4	1 158.3	1 063.6	4.6%	14.3%	1 107.9	1 146.8	1 216.9	4.6%	15.1%
Military Police	720.0	742.7	826.2	788.2	3.1%	10.7%	773.5	808.5	849.1	2.5%	10.7%
Technology Development	681.5	–	133.5	315.9	-22.6%	3.9%	411.3	353.6	379.5	6.3%	4.9%
Departmental Support	1 048.1	1 237.4	1 239.6	1 219.3	5.2%	16.5%	1 176.1	1 236.9	1 295.0	2.0%	16.4%
Total	7 873.2	6 601.0	7 261.3	6 965.5	-4.0%	100.0%	7 396.4	7 629.3	8 015.8	4.8%	100.0%
Change to 2023 Budget estimate				–			255.1	245.6	293.8		
Economic classification											
Current payments	5 111.8	4 873.1	4 878.2	4 991.8	-0.8%	69.2%	5 463.1	5 713.3	5 985.7	6.2%	73.8%
Compensation of employees	2 654.4	3 002.2	3 070.9	2 865.7	2.6%	40.4%	3 186.4	3 332.8	3 496.6	6.9%	42.9%
Goods and services	2 457.3	1 870.9	1 807.4	2 126.1	-4.7%	28.8%	2 276.7	2 380.6	2 489.0	5.4%	30.9%
of which:											
Minor assets	50.3	43.9	27.2	103.7	27.3%	0.8%	127.9	151.1	178.6	19.9%	1.9%
Audit costs: External	46.7	64.8	76.6	84.1	21.7%	0.9%	88.3	92.7	96.4	4.7%	1.2%
Computer services	544.5	572.0	666.9	752.4	11.4%	8.8%	718.4	742.5	750.0	-0.1%	9.9%
Contractors	90.0	77.2	84.9	120.9	10.3%	1.3%	116.4	116.8	127.8	1.9%	1.6%
Agency and support/outsourced services	353.2	204.3	297.3	191.0	-18.5%	3.6%	197.4	197.4	197.5	1.1%	2.6%
Property payments	15.6	20.4	20.2	403.8	196.1%	1.6%	561.2	602.4	648.5	17.1%	7.4%
Transfers and subsidies	1 708.9	1 171.4	1 436.5	1 519.4	-3.8%	20.3%	1 497.4	1 480.0	1 577.1	1.3%	20.2%
Provinces and municipalities	0.1	0.1	0.1	0.1	17.7%	–	0.1	0.1	0.1	1.9%	–
Departmental agencies and accounts	658.0	7.4	141.6	325.6	-20.9%	3.9%	439.9	371.4	410.9	8.1%	5.2%
Foreign governments and international organisations	22.1	9.9	–	–	-100.0%	0.1%	–	–	–	–	–
Public corporations and private enterprises	1 013.5	1 136.6	1 128.6	1 083.6	2.3%	15.2%	1 033.3	1 086.7	1 138.7	1.7%	14.5%
Households	15.2	17.4	166.2	110.1	93.4%	1.1%	24.1	21.8	27.4	-37.1%	0.6%
Payments for capital assets	1 050.7	555.7	946.3	454.3	-24.4%	10.5%	435.9	435.9	453.0	-0.1%	5.9%
Buildings and other fixed structures	846.3	355.7	614.3	372.8	-23.9%	7.6%	372.8	372.8	387.8	1.3%	5.0%
Machinery and equipment	106.6	151.9	55.1	81.5	-8.6%	1.4%	63.0	63.1	65.2	-7.2%	0.9%
Heritage assets	–	–	212.9	–	–	0.7%	–	–	–	–	–
Software and other intangible assets	97.8	48.1	63.9	–	-100.0%	0.7%	–	–	–	–	–
Payments for financial assets	1.9	0.8	0.2	–	-100.0%	–	–	–	–	–	–
Total	7 873.2	6 601.0	7 261.3	6 965.5	-4.0%	100.0%	7 396.4	7 629.3	8 015.8	4.8%	100.0%
Proportion of total programme expenditure to vote expenditure	14.6%	13.5%	13.3%	13.3%	–	–	14.3%	14.2%	14.3%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	15.2	16.5	164.1	110.1	93.7%	1.1%	24.1	21.8	27.4	-37.1%	0.6%
Employee social benefits	15.2	16.5	164.1	110.1	93.7%	1.1%	24.1	21.8	27.4	-37.1%	0.6%
Other transfers to households											
Current	0.1	0.9	2.1	–	-100.0%	–	–	–	–	–	–
Claims against the state	0.1	0.9	2.1	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	658.0	7.4	141.6	325.6	-20.9%	3.9%	439.9	371.4	410.9	8.1%	5.2%
Communication	0.0	–	–	0.0	44.2%	–	0.0	0.0	0.0	26.0%	–
Special defence account	653.1	1.9	135.6	319.6	-21.2%	3.9%	433.9	366.4	406.9	8.4%	5.1%
Castle Control Board	4.9	5.5	6.0	6.0	7.0%	0.1%	6.0	5.0	4.0	-12.6%	0.1%
Provinces and municipalities											
Municipal bank accounts											
Current	0.1	0.1	0.1	0.1	17.7%	–	0.1	0.1	0.1	1.9%	–
Vehicle licences	0.1	0.1	0.1	0.1	17.7%	–	0.1	0.1	0.1	1.9%	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	–	0.1	–	–	–	–	–	–	–	–	–
Claims against the state	–	0.1	–	–	–	–	–	–	–	–	–
Subsidies on products and production											
Current	1 013.5	1 136.6	1 128.6	1 083.6	2.3%	15.2%	1 033.3	1 086.7	1 138.7	1.7%	14.5%
Armaments Corporation of South Africa	1 013.5	1 136.6	1 128.6	1 083.6	2.3%	15.2%	1 033.3	1 086.7	1 138.7	1.7%	14.5%
Foreign governments and international organisations											
Current	22.1	9.9	–	–	-100.0%	0.1%	–	–	–	–	–
Foreign governments and international organisations	22.1	9.9	–	–	-100.0%	0.1%	–	–	–	–	–

Personnel information

Table 23.21 General Support personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/2		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
General Support																			
Salary level	6 580	–	6 428	3 070.9	0.5	6 057	2 865.7	0.5	6 620	3 186.4	0.5	6 605	3 332.8	0.5	6 602	3 496.6	0.5	2.9%	100.0%
1 – 6	3 577	–	3 503	1 221.3	0.3	3 276	1 124.5	0.3	3 687	1 287.5	0.3	3 674	1 318.2	0.4	3 668	1 412.2	0.4	3.8%	55.3%
7 – 10	2 817	–	2 746	1 456.5	0.5	2 631	1 398.4	0.5	2 760	1 517.2	0.5	2 759	1 575.1	0.6	2 767	1 640.6	0.6	1.7%	42.2%
11 – 12	161	–	155	143.7	0.9	131	121.0	0.9	148	143.1	1.0	147	147.3	1.0	142	147.8	1.0	2.7%	2.2%
13 – 16	25	–	24	30.4	1.3	19	24.3	1.3	25	33.1	1.3	25	34.5	1.4	25	36.1	1.4	9.6%	0.4%
Other	–	–	–	219.0	–	–	197.5	–	–	205.5	–	–	257.6	–	–	259.9	–	–	–

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Armaments Corporation of South Africa

Selected performance indicators

Table 23.22 Armaments Corporation of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of capital requirements from the Department of Defence converted into orders placed per year	Management of defence matériel acquisition		98.2% (R233.3m/ R237.6m)	100% (R90m)	100% (R365.1m)	95%	95%	95%	95%
Percentage of technology requirements executed per year	Management of strategic facilities: Research and Development	Priority 6: Social cohesion and safer communities	97.5% (R232m/ R238m)	97.9% (R126.6m/ R129.4m)	51.7% (R95.2m/ R184.1m)	95%	95%	95%	95%
Value of defence industrial participation credits awarded in terms of contractually agreed milestones per year	Management of defence matériel acquisition		R95.8m	R260m	R26.6m	R111.3m	R84m	R23m	R23m

Entity overview

The Armaments Corporation of South Africa, which is guided by the Armaments Corporation of South Africa Act (2003), ensures that the South African National Defence Force is equipped with high-quality, reliable and technologically advanced defence matériel. By fulfilling its mission, the corporation contributes to the overall effectiveness and readiness of the defence force while actively enabling the development of the local defence industry by supporting local manufacturers and fostering research and development initiatives. Over the medium term, the corporation will continue to focus on meeting the defence matériel requirements, as well as the defence technology, research and development analysis, and testing and evaluation requirements of the Department of Defence.

The corporation plans to ensure that the procurement of capital assets for the defence force over the MTEF period is cost efficient and meets its operational needs. To sustain the percentage of the department's capital requirements converted into placed orders at 95 per cent in each year over the medium term, the corporation has allocated R727.4 million over the next 3 years for the acquisition of defence matériel.

Over the period ahead, the corporation plans to offer services related to operational research, comprehensive testing and the evaluation of defence systems and capabilities across military and civilian settings. The adoption of cutting-edge technologies such as artificial intelligence and nanotechnology is expected to empower the corporation to carry out its mandate. Accordingly, the corporation aims to maintain the execution of technology requirements to meet contractual milestones at 95 per cent over the period ahead. Consequently, projected expenditure to manage strategic research facilities is estimated to be R1.7 billion over the next 3 years.

The corporation is set to derive 54.7 per cent (R4.4 billion) of its revenue over the MTEF period through transfers from the department, increasing at an average annual rate of 1.9 per cent. To mitigate the impact of Cabinet-approved budget reductions amounting to R488.5 million over the medium term, the corporation aims to improve other revenue streams, such as the commercialisation of intellectual property and commercial income from strategic facilities. As a result, non-tax revenue streams are expected to increase at an average annual rate of 25.9 per cent, from R742.6 million in 2023/24 to R1.5 billion in 2026/27.

Programmes/Objectives/Activities

Table 23.23 Armaments Corporation of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	622.9	852.5	758.8	855.3	11.1%	39.4%	891.7	932.9	977.1	4.5%	33.3%
Quality assurance	141.2	107.4	109.4	124.9	-4.0%	6.2%	129.1	135.3	142.0	4.4%	4.8%
Management of defence matériel acquisition	288.6	239.7	224.3	219.2	-8.8%	12.5%	231.0	242.2	254.2	5.1%	8.6%
Logistics support	32.8	27.7	47.5	27.8	-5.3%	1.8%	30.0	31.5	33.1	5.9%	1.1%
Management of strategic facilities: Dockyard	328.7	266.4	231.6	513.7	16.1%	16.8%	1 016.2	1 066.3	1 119.1	29.6%	32.8%
Management of strategic facilities: Research and development	452.7	448.0	457.2	468.0	1.1%	23.4%	535.2	559.1	584.7	7.7%	19.4%
Total	1 866.9	1 941.8	1 828.8	2 208.9	5.8%	100.0%	2 833.1	2 967.4	3 110.1	12.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 23.24 Armaments Corporation of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Revenue											
Non-tax revenue	613.0	474.3	518.2	742.6	6.6%	28.7%	1 344.4	1 411.6	1 482.2	25.9%	45.3%
Sale of goods and services other than capital assets	370.5	259.7	338.0	560.2	14.8%	18.6%	1 129.1	1 185.5	1 244.8	30.5%	37.3%
Other non-tax revenue	242.5	214.6	180.2	182.4	-9.1%	10.1%	215.3	226.1	237.4	9.2%	8.0%
Transfers received	1 378.2	1 480.1	1 478.5	1 446.3	1.6%	71.3%	1 400.0	1 464.6	1 531.7	1.9%	54.7%
Total revenue	1 991.2	1 954.3	1 996.7	2 188.9	3.2%	100.0%	2 744.4	2 876.2	3 013.9	11.3%	100.0%
Expenses											
Current expenses	1 866.9	1 941.8	1 828.8	2 208.9	5.8%	100.0%	2 833.1	2 967.4	3 110.1	12.1%	100.0%
Compensation of employees	1 123.4	1 145.2	1 071.0	1 145.8	0.7%	57.4%	1 218.8	1 279.7	1 343.7	5.5%	45.3%
Goods and services	649.4	700.5	665.1	954.6	13.7%	37.6%	1 502.3	1 575.6	1 654.4	20.1%	50.6%
Depreciation	94.2	96.1	92.7	108.6	4.9%	5.0%	112.0	112.0	112.0	1.1%	4.1%
Total expenses	1 866.9	1 941.8	1 828.8	2 208.9	5.8%	100.0%	2 833.1	2 967.4	3 110.1	12.1%	100.0%
Surplus/(Deficit)	124.3	12.6	168.0	(20.1)	-154.5%		(88.8)	(91.2)	(96.3)	68.6%	

Table 23.24 Armaments Corporation of South Africa statements of financial performance, cash flow and financial position (continued)

Cash flow statement		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Cash flow from operating activities	298.8	303.2	126.9	261.3	-4.4%	100.0%	23.3	20.9	15.8	-60.8%	100.0%	
Receipts												
Non-tax receipts	531.1	288.3	497.7	698.0	9.5%	24.9%	1 302.0	1 367.1	1 435.4	27.2%	43.6%	
Sales of goods and services other than capital assets	370.5	169.6	338.0	560.2	14.8%	17.7%	1 129.1	1 185.5	1 244.8	30.5%	37.3%	
Other tax receipts	160.6	118.7	159.6	137.8	-5.0%	7.2%	172.9	181.6	190.6	11.4%	6.3%	
Transfers received	1 378.2	1 480.1	1 478.5	1 446.3	1.6%	73.0%	1 400.0	1 464.6	1 531.7	1.9%	54.7%	
Financial transactions in assets and liabilities	81.9	21.1	20.5	44.6	-18.4%	2.1%	42.4	44.5	46.8	1.6%	1.7%	
Total receipts	1 991.2	1 789.5	1 996.7	2 188.9	3.2%	100.0%	2 744.4	2 876.2	3 013.9	11.3%	100.0%	
Payment												
Current payments	1 692.4	1 483.6	1 869.9	1 927.6	4.4%	100.0%	2 721.1	2 855.3	2 998.1	15.9%	100.0%	
Compensation of employees	1 123.4	1 204.3	1 071.0	1 145.8	0.7%	66.0%	1 218.8	1 279.7	1 343.7	5.5%	48.5%	
Goods and services	569.1	279.3	798.8	781.8	11.2%	33.9%	1 502.3	1 575.6	1 654.4	28.4%	51.5%	
Interest and rent on land	-	0.0	-	-	-	-	-	-	-	-	-	
Transfers and subsidies	-	2.7	-	-	-	-	-	-	-	-	-	
Total payments	1 692.4	1 486.3	1 869.9	1 927.6	4.4%	100.0%	2 721.1	2 855.3	2 998.1	15.9%	100.0%	
Net cash flow from investing activities	(351.0)	(407.4)	74.4	(350.1)	-0.1%	100.0%	(107.1)	(62.6)	(6.9)	-72.9%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(51.2)	(58.3)	(103.4)	(231.7)	65.4%	-11.0%	(396.4)	(247.6)	(186.9)	-6.9%	880.8%	
Acquisition of software and other intangible assets	(5.2)	(9.5)	(6.0)	(118.4)	182.9%	7.4%	(10.6)	(15.0)	(10.0)	-56.1%	52.9%	
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.1	0.7	-	-	0.2%	-	-	-	-	-	
Other flows from investing activities	(294.6)	(339.7)	183.0	-	-100.0%	103.4%	300.0	200.0	190.0	-	-833.7%	
Net increase/(decrease) in cash and cash equivalents	(52.3)	(104.3)	201.2	(88.8)	19.3%	-0.3%	(83.8)	(41.7)	8.8	-146.3%	100.0%	
Statement of financial position												
Carrying value of assets of which:	1 776.6	1 291.8	1 272.1	1 606.0	-3.3%	44.0%	1 759.8	1 910.3	1 995.2	7.5%	58.0%	
Acquisition of assets	(51.2)	(58.3)	(103.4)	(231.7)	65.4%	100.0%	(396.4)	(247.6)	(186.9)	-6.9%	100.0%	
Investments	-	-	6.2	0.1	-	-	0.1	0.1	0.1	-	-	
Inventory	14.0	14.2	15.8	14.1	0.3%	0.4%	14.4	14.0	13.6	-1.3%	0.4%	
Receivables and prepayments	102.4	205.0	492.9	267.9	37.8%	7.9%	468.8	450.1	432.1	17.3%	12.9%	
Cash and cash equivalents	812.7	465.7	666.9	622.4	-8.5%	18.9%	183.7	166.5	204.1	-31.0%	9.3%	
Taxation	-	3.4	21.3	-	-	0.2%	-	-	-	-	-	
Derivatives financial instruments	883.2	1 236.5	1 058.8	682.0	-8.3%	28.6%	781.4	581.4	391.4	-16.9%	19.3%	
Total assets	3 588.9	3 216.6	3 534.0	3 192.7	-3.8%	100.0%	3 208.3	3 122.5	3 036.5	-1.7%	100.0%	
Accumulated surplus/(deficit)	733.0	785.9	976.4	860.6	5.5%	24.9%	1 053.4	1 266.8	734.6	-5.1%	31.1%	
Capital and reserves	2 189.2	1 641.6	1 619.1	1 515.3	-11.5%	51.3%	1 237.6	933.1	1 369.3	-3.3%	40.3%	
Capital reserve fund	-	75.0	75.0	75.0	-	1.7%	75.0	75.0	75.0	-	2.4%	
Deferred income	84.7	59.6	39.9	32.0	-27.7%	1.6%	21.5	14.2	8.1	-36.7%	0.6%	
Trade and other payables	168.3	192.4	365.9	188.9	3.9%	6.7%	325.0	308.7	293.3	15.8%	8.9%	
Taxation	17.7	7.1	6.1	-	-100.0%	0.2%	-	-	-	-	-	
Provisions	396.0	374.4	368.8	520.8	9.6%	12.4%	495.8	524.7	556.2	2.2%	16.7%	
Derivatives financial instruments	-	80.7	82.9	-	-	1.2%	-	-	-	-	-	
Total equity and liabilities	3 588.9	3 216.6	3 534.0	3 192.7	-3.8%	100.0%	3 208.3	3 122.5	3 036.5	-1.7%	100.0%	

Personnel information

Table 23.25 Armaments Corporation of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost				
Armaments Corporation of South Africa			1 374	1 071.0	0.8	1 512	1 145.8	0.8	1 541	1 218.8	0.8	1 541	1 279.7	0.8	1 541	1 343.7	0.9	0.6%	100.0%
Salary level	1 512	1 512	1 374	1 071.0	0.8	1 512	1 145.8	0.8	1 541	1 218.8	0.8	1 541	1 279.7	0.8	1 541	1 343.7	0.9	0.6%	100.0%
1 – 6	242	242	242	51.0	0.2	242	49.9	0.2	237	49.5	0.2	237	52.0	0.2	237	54.6	0.2	-0.7%	15.5%
7 – 10	767	767	713	398.6	0.6	767	402.3	0.5	765	412.0	0.5	765	432.6	0.6	765	454.2	0.6	-0.1%	49.9%
11 – 12	164	164	141	150.6	1.1	164	159.6	1.0	173	168.8	1.0	173	177.3	1.0	173	186.1	1.1	1.8%	11.1%
13 – 16	329	329	272	447.6	1.6	329	502.9	1.5	351	542.9	1.5	351	570.0	1.6	351	598.5	1.7	2.2%	22.5%
17 – 22	10	10	6	23.2	3.9	10	31.0	3.1	15	45.7	3.0	15	47.9	3.2	15	50.3	3.4	14.5%	0.9%

1. Rand million.

Castle Control Board

Selected performance indicators

Table 23.26 Castle Control Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Gross revenue generated per year	Increased public profile and positive perception across all sectors of the community	Priority 6: Social cohesion and safer communities	R5.7m	R8.7m	R10.8m	R10.9m	R10.7m	R10.2m	R10m
Number of visitors to the Castle of Good Hope per year	Maximising the tourist potential of the Castle of Good Hope		14 522	33 452	73 765	120 000	130 000	170 000	180 000
Number of interns hosted at the Castle of Good Hope per year	Increased public profile and positive perception across all sectors of the community	Priority 2: Economic transformation and job creation	4	7	18	12	12	14	14

Entity overview

The Castle Control Board derives its primary authority from the Castle Management Act (1993), which mandates the preservation and protection of the military and cultural heritage of the Castle of Good Hope. Additionally, certain facets of the board's mandate find their basis in the Defence Endowment Property and Account Act (1922) and the National Heritage Resources Act (1999).

Over the period ahead, the board intends to maximise the heritage tourism potential of the Castle of Good Hope and enhance its accessibility to a wider audience. This entails implementing a strategy to optimise revenue with the goal of ensuring that the Castle of Good Hope becomes self-sustainable over the medium term. Key to this is providing a comprehensive array of visitor services, including the introduction of an enhanced tourist guide script that integrates both tangible and intangible heritage to enrich the experience for tourists. Efforts will also be directed towards improving museum curation and exhibitions, upgrading the information centre and website, and upgrading the curio shop to support the development of young and women entrepreneurs.

Although the board is expected to sustain its operations through self-generated revenue, the department will supplement its income with an additional R15 million over the MTEF period. This measure aims to alleviate the persistent decrease in visitor numbers and, as a result, revenue since the COVID-19 pandemic.

Over the medium term, expenditure is expected to decrease at an average annual rate of 2 per cent, from R10.6 million in 2023/24 to R10 million in 2026/27. This is mainly driven by an estimated 14.5 per cent (R9 million) decrease in spending on goods and services over the medium as part of prudent financial management.

Programmes/Objectives/Activities**Table 23.27 Castle Control Board expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	5.4	6.2	7.4	8.5	16.4%	88.7%	8.9	8.6	8.6	0.4%	83.8%
Ensure the preservation, interpretation and showcasing of the castle's history	0.4	0.5	0.6	1.1	44.4%	8.0%	0.9	1.1	1.0	-4.6%	10.0%
Maximising the tourist potential of the Castle of Good Hope	0.0	0.0	0.0	0.1	167.3%	0.3%	0.2	0.1	0.1	8.8%	1.2%
Increased public profile and positive perception across all sectors of the community	0.0	0.1	0.3	0.8	223.4%	3.0%	0.8	0.3	0.2	-37.3%	5.0%
Total	5.8	6.8	8.4	10.6	22.0%	100.0%	10.7	10.2	10.0	-2.0%	100.0%

Statements of financial performance, cash flow and financial position**Table 23.28 Castle Control Board statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1.1	3.2	5.2	4.6	62.4%	36.1%	4.7	5.2	6.0	9.1%	49.5%
Sale of goods and services other than capital assets	0.7	2.8	4.4	3.8	72.9%	29.9%	3.9	4.2	4.9	8.5%	40.6%
Other non-tax revenue	0.3	0.5	0.7	0.8	32.7%	6.3%	0.8	0.9	1.1	11.7%	8.9%
Transfers received	4.9	5.5	6.0	6.0	7.0%	63.9%	6.0	5.0	4.0	-12.6%	50.5%
Total revenue	6.0	8.7	11.2	10.6	21.0%	100.0%	10.7	10.2	10.0	-2.0%	100.0%
Expenses											
Current expenses	5.8	6.8	8.4	10.6	22.0%	100.0%	10.7	10.2	10.0	-2.0%	100.0%
Compensation of employees	3.9	4.7	5.6	6.1	16.0%	65.1%	6.6	6.8	7.0	5.0%	64.1%
Goods and services	1.3	1.5	2.2	4.0	45.6%	27.1%	3.6	2.9	2.5	-14.5%	31.3%
Depreciation	0.7	0.6	0.5	0.5	-6.4%	7.8%	0.5	0.4	0.4	-6.3%	4.7%
Total expenses	5.8	6.8	8.4	10.6	22.0%	100.0%	10.7	10.2	10.0	-2.0%	100.0%
Surplus/(Deficit)	-	2.0	2.8	-	-	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	0.9	2.5	2.8	0.3	-33.6%	100.0%	0.2	0.0	(0.1)	-167.5%	100.0%
Receipts											
Non-tax receipts	0.8	2.8	4.3	3.8	68.0%	31.7%	3.8	4.2	4.8	8.6%	43.4%
Sales of goods and services other than capital assets	0.8	2.7	4.0	3.5	65.8%	29.8%	3.5	3.9	4.4	8.5%	40.0%
Other tax receipts	0.0	0.1	0.3	0.3	105.9%	1.9%	0.3	0.3	0.4	9.7%	3.5%
Transfers received	4.9	5.5	6.0	6.0	7.0%	67.7%	6.0	5.0	4.0	-12.6%	54.5%
Financial transactions in assets and liabilities	-	0.0	0.1	0.1	-	0.6%	0.2	0.2	0.3	45.8%	2.1%
Total receipts	5.7	8.3	10.4	9.9	20.1%	100.0%	10.0	9.4	9.1	-2.5%	100.0%
Payment											
Current payments	4.8	5.8	7.6	9.6	26.2%	100.0%	9.8	9.4	9.2	-1.3%	100.0%
Compensation of employees	3.7	4.7	5.7	6.1	17.9%	74.6%	6.7	6.9	7.1	5.0%	70.6%
Goods and services	1.0	1.1	1.9	3.5	49.7%	25.4%	3.1	2.5	2.1	-15.0%	29.4%
Total payments	4.8	5.8	7.6	9.6	26.2%	100.0%	9.8	9.4	9.2	-1.3%	100.0%
Net cash flow from investing activities	-	(0.0)	(0.2)	(1.9)	-	-	(0.5)	(0.2)	(0.2)	-52.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	-	(0.0)	(0.2)	(1.6)	-	-	(0.4)	(0.2)	(0.2)	-50.0%	88.6%
Acquisition of software and other intangible assets	-	-	-	(0.3)	-	-	(0.2)	-	-	-100.0%	11.4%
Net increase/(decrease) in cash and cash equivalents	0.9	2.5	2.6	(1.6)	-220.9%	17.2%	(0.3)	(0.2)	(0.3)	-44.2%	100.0%

Table 23.28 Castle Control Board statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Carrying value of assets	3.4	2.8	2.5	4.4	9.6%	48.2%	4.9	5.2	5.5	7.5%	51.7%
of which:											
Acquisition of assets	–	(0.0)	(0.2)	(1.6)	–	–	(0.4)	(0.2)	(0.2)	-50.0%	100.0%
Inventory	0.0	0.0	0.0	0.1	197.1%	0.2%	0.1	0.1	0.1	2.7%	0.6%
Receivables and prepayments	0.0	0.1	0.6	0.6	239.9%	3.7%	0.6	0.4	0.3	-24.3%	4.8%
Cash and cash equivalents	1.0	3.5	6.2	4.5	63.8%	47.9%	4.3	4.1	3.8	-5.7%	42.9%
Total assets	4.4	6.5	9.2	9.6	29.6%	100.0%	9.9	9.8	9.6	0.1%	100.0%
Accumulated surplus/(deficit)	3.7	5.7	8.5	8.1	30.4%	86.8%	9.2	9.1	8.9	3.2%	90.9%
Trade and other payables	0.3	0.4	0.4	1.1	55.7%	7.0%	0.3	0.4	0.4	-29.8%	5.6%
Provisions	0.5	0.4	0.4	0.4	-6.1%	6.3%	0.4	0.3	0.3	-6.1%	3.5%
Total equity and liabilities	4.4	6.5	9.2	9.6	29.6%	100.0%	9.9	9.8	9.6	0.1%	100.0%

Personnel information

Table 23.29 Castle Control Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/ Total (%)					
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Castle Control Board																			
Salary level	29	29	27	5.6	0.2	29	6.1	0.2	29	6.6	0.2	29	6.8	0.2	29	7.0	0.2	–	100.0%
1 – 6	25	25	25	4.3	0.2	25	4.5	0.2	25	4.6	0.2	25	4.7	0.2	25	4.9	0.2	–	86.2%
7 – 10	3	3	1	0.3	0.3	3	0.6	0.2	3	1.0	0.3	3	1.1	0.4	3	1.1	0.4	–	10.3%
11 – 12	1	1	1	0.9	0.9	1	1.0	1.0	1	1.0	1.0	1	1.0	1.0	1	1.0	1.0	–	3.4%

1. Rand million.

INDEPENDENT POLICE INVESTIGATIVE DIRECTORATE

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	109.0	0.8	2.4	112.2	118.4	123.8
Investigation and Information Management	238.7	0.2	1.0	239.9	249.8	261.5
Legal and Investigation Advisory Services	6.9	–	–	6.9	7.4	7.8
Compliance Monitoring and Stakeholder Management	11.5	–	–	11.5	11.9	12.6
Total expenditure estimates	366.1	1.0	3.4	370.6	387.4	405.6

Executive authority: Minister of Police
 Accounting officer: Executive Director of the Independent Police Investigative Directorate
 Website: www.ipid.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Ensure independent oversight of the South African Police Service and the Municipal Police Services. Conduct independent and impartial investigations of identified criminal offences allegedly committed by members of the South African Police Service and the Municipal Police Services; and make appropriate recommendations.

Mandate

The Independent Police Investigative Directorate exercises its functions in accordance with the Independent Police Investigative Directorate Act (2011). The act gives effect to the provisions of section 206(6) of the Constitution, which provides for the establishment of an independent police complaints body that must investigate any alleged misconduct of, or offence committed by, a member of the police service. The directorate's work centres on investigating serious and priority crimes allegedly committed by members of the South African Police Service and Municipal Police Services.

The act grants the directorate an extended mandate and changes the focus of the directorate's work from a complaints-driven organisation to one that prioritises investigations. It also places stringent obligations on the South African Police Service and Municipal Police Services to report matters that must be investigated by the directorate, and ensures that disciplinary recommendations made by the directorate are implemented.

Selected performance indicators

Table 24.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF Priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of investigations of death in police custody that are decision-ready within 90 days of registration per year	Investigation and Information Management	Priority 6: Social cohesion and safer communities	– ¹	– ¹	– ¹	– ¹	50	50	50
Number of investigations of death as a result of police action that are decision-ready within 90 days of registration per year	Investigation and Information Management		– ¹	– ¹	– ¹	– ¹	30	30	30

Table 24.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF Priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of investigations of rape by a police officer that are decision-ready within 90 days of registration per year	Investigation and Information Management	Priority 6: Social cohesion and safer communities	– ¹	– ¹	– ¹	– ¹	30	30	30
Number of investigations of torture that are decision-ready within 90 days of registration per year	Investigation and Information Management		– ¹	– ¹	– ¹	– ¹	30	30	30
Number of investigations of corruption that are decision-ready within 90 days per year	Investigation and Information Management		– ¹	– ¹	– ¹	– ¹	10	10	10
Number of investigations that are decision-ready after 90 days of registration per year	Investigation and Information Management		– ¹	– ¹	– ¹	– ¹	3 500	3 500	3 500
Number of formal engagements held with key stakeholders per year	Compliance Monitoring and Stakeholder Management		153	166	167	180	180	180	180

1.No historical data available as the wording of the indicator was changed to align with the directorate's 2024/25 annual performance plan.

Expenditure overview

Over the medium term, the directorate will continue to focus on enhancing its investigative capacity and streamlining processes to improve the quality of its investigations, as well as improving public perception. This will entail conducting a skills audit to identify skills as well as any gaps within its workforce to better address its case investigation backlog, and strengthening stakeholder engagements within law enforcement.

Owing to the labour-intensive nature of the directorate's activities, an estimated 68.8 per cent (R1.1 billion) of its total budget over the MTEF period is allocated to compensation of employees, increasing at an average annual rate of 4.5 per cent, from R245.5 million in 2023/24 to R280.5 million in 2026/27. Total expenditure is expected to increase at an average annual rate of 3.6 per cent, from R364.4 million in 2023/24 to R405.6 million in 2026/27.

Cabinet has approved budget reductions to the department's budget amounting to R30 million over the medium term. Due to the 2023/24 wage agreement not being funded, the department also expects a shortfall of R33.2 million in its budget for compensation of employees. As such, its total shortfall for compensation of employees is expected to be R63.2 million over the next 3 years.

To mitigate against the impact of this shortfall on overall performance, the directorate anticipates a decrease in the number of personnel from 404 in 2023/24 to 384 in 2026/27. This decrease will mainly apply to employees appointed on a contractual basis and administrative staff across most programmes. In addition, only core posts, particularly for investigators, that are crucial for addressing the case backlog (comprising 17 988 active cases and 28 345 post decision-ready) and enhancing services, are expected to be filled during the period ahead. The directorate remains dedicated to realigning its organisational structure and streamlining functions to ensure the optimal use of its human resources.

Addressing the case investigation backlog

Over the next 3 years, the directorate will prioritise addressing its case backlog and investigating cases related to alleged police brutality, rape, torture and assault. Given the surge in reported cases of gender-based violence and femicide, special emphasis will be placed on cases involving women, children and people with disabilities. To optimally use its human resources in support of its core mandate, the directorate plans to conduct a skills audit in 2024/25 to identify skills as well as any gaps in its workforce. This information will guide the review of its organisational structure as the directorate aims to tap into the skills of its employees and assess key competencies required to improve performance. Funding for these initiatives is made available in the *Administration* programme, which is allocated R354.4 million over the MTEF period, and the *Investigation and Information Management* programme, which is allocated R751.2 million over the same period.

Strengthening stakeholder engagements within law enforcement

In recognition of the critical role of maintaining strong relations with various stakeholders in raising awareness about its mandate, the directorate aims to manage perceptions and restore public trust and confidence in its services. In pursuit of this, the number of formal engagements with key stakeholders is set to increase from 167 in 2022/23 to 180 in each year over the medium term. Funding for these activities is made available in the *Compliance Monitoring and Stakeholder Management* programme, which has a total budget of R36 million over the next 3 years.

Expenditure trends and estimates

Table 24.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Investigation and Information Management											
3. Legal and Investigation Advisory Services											
4. Compliance Monitoring and Stakeholder Management											
Programme											
R million	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Programme 1	90.4	94.7	107.7	109.5	6.6%	28.5%	112.2	118.4	123.8	4.2%	30.4%
Programme 2	232.3	235.0	230.7	237.5	0.7%	66.2%	239.9	249.8	261.5	3.3%	64.7%
Programme 3	5.6	6.3	5.6	6.8	6.5%	1.7%	6.9	7.4	7.8	4.7%	1.9%
Programme 4	12.7	11.9	15.0	10.6	-5.8%	3.6%	11.5	11.9	12.6	5.8%	3.0%
Total	340.9	347.9	359.0	364.4	2.2%	100.0%	370.6	387.4	405.6	3.6%	100.0%
Change to 2023 Budget estimate				-			(10.0)	(10.0)	(10.0)		
Economic classification											
Current payments	333.8	331.8	338.6	354.9	2.1%	96.2%	366.1	381.8	398.5	3.9%	98.3%
Compensation of employees	250.4	214.9	224.4	245.5	-0.7%	66.2%	256.9	268.2	280.5	4.5%	68.8%
Goods and services ¹	83.4	116.9	114.2	109.4	9.5%	30.0%	109.3	113.6	118.0	2.6%	29.5%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Communication	4.1	6.1	7.7	6.5	17.1%	1.7%	7.4	7.6	7.8	6.1%	1.9%
Computer services	10.3	8.1	10.7	10.0	-0.8%	2.8%	10.8	11.1	12.9	8.6%	2.9%
Fleet services (including government motor transport)	4.7	6.3	10.5	8.8	23.0%	2.1%	8.8	9.4	10.5	5.9%	2.5%
Operating leases	19.0	25.3	23.1	24.1	8.2%	6.5%	27.2	28.9	30.0	7.5%	7.2%
Property payments	21.0	23.3	23.5	23.2	3.4%	6.4%	24.4	24.7	26.0	3.9%	6.4%
Travel and subsistence	10.0	13.6	20.3	19.2	24.5%	4.5%	15.8	16.8	18.3	-1.6%	4.6%
Interest and rent on land	-	0.0	0.0	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Transfers and subsidies¹	1.5	1.6	1.7	1.6	1.2%	0.4%	1.0	1.1	1.1	-10.6%	0.3%
Provinces and municipalities	0.0	0.1	0.1	0.1	37.8%	0.0%	0.1	0.1	0.1	2.9%	0.0%
Departmental agencies and accounts	0.7	0.7	0.7	0.7	0.5%	0.2%	0.8	0.8	0.9	4.9%	0.2%
Households	0.7	0.8	0.9	0.7	-0.9%	0.2%	0.2	0.2	0.2	-40.8%	0.1%
Payments for capital assets	5.6	14.5	18.8	7.9	12.4%	3.3%	3.4	4.6	6.0	-8.9%	1.4%
Machinery and equipment	5.6	14.5	18.8	7.9	12.4%	3.3%	3.4	4.6	6.0	-8.9%	1.4%
Payments for financial assets	0.0	-	-	0.0	44.2%	0.0%	-	-	-	-100.0%	0.0%
Total	340.9	347.9	359.0	364.4	2.2%	100.0%	370.6	387.4	405.6	3.6%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 24.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Households											
Social benefits											
Current	642	396	818	723	4.0%	40.6%	150	150	150	-40.8%	24.4%
Employee social benefits	642	396	818	723	4.0%	40.6%	150	150	150	-40.8%	24.4%
Other transfers to households											
Current	102	365	42	-	-100.0%	8.0%	-	-	-	-	-
Employee social benefits	92	-	-	-	-100.0%	1.4%	-	-	-	-	-
Claims against the state	10	365	42	-	-100.0%	6.6%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											

Table 24.3 Vote transfers and subsidies trends and estimates (continued)

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Current	731	705	725	741	0.5%	45.7%	778	815	855	4.9%	66.2%
Safety and Security Sector	728	701	719	739	0.5%	45.5%	771	808	847	4.7%	65.7%
Education and Training Authority											
Communication	3	4	6	2	-12.6%	0.2%	7	7	8	58.7%	0.5%
Provinces and municipalities											
Municipal bank accounts											
Current	42	115	92	110	37.8%	5.7%	109	115	120	2.9%	9.4%
Vehicle licences	42	115	92	110	37.8%	5.7%	109	115	120	2.9%	9.4%
Total	1 517	1 581	1 677	1 574	1.2%	100.0%	1 037	1 080	1 125	-10.6%	100.0%

Personnel information

Table 24.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Investigation and Information Management
- Legal and Investigation Advisory Services
- Compliance Monitoring and Stakeholder Management

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Independent Police Investigative Directorate																			
Programme	398	24	394	224.4	0.6	404	245.5	0.6	396	256.9	0.6	389	268.2	0.7	384	280.5	0.7	-1.7%	100.0%
Programme 1	115	7	110	56.7	0.5	113	62.5	0.6	113	66.4	0.6	113	70.3	0.6	113	73.6	0.7	-0.1%	28.7%
Programme 2	265	16	265	153.5	0.6	276	168.4	0.6	268	174.7	0.7	262	181.5	0.7	257	189.5	0.7	-2.4%	67.5%
Programme 3	6	-	5	4.9	0.9	6	6.0	1.0	6	6.4	1.0	6	6.8	1.1	6	7.2	1.1	-	1.6%
Programme 4	12	1	14	9.3	0.7	9	8.5	1.0	9	9.4	1.0	9	9.6	1.1	9	10.2	1.2	-	2.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 24.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate 2023/24	Revised estimate	Average growth rate (%) 2020/21 - 2023/24	Average: Receipt item/ Total (%) 2020/21 - 2023/24	Medium-term receipts estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Receipt item/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23					2024/25	2025/26	2026/27		
Departmental receipts	271	270	278	1 694	1 694	84.2%	100.0%	291	293	296	-44.1%	100.0%
Sales of goods and services produced by department	119	124	141	143	143	6.3%	21.0%	123	124	125	-4.4%	20.0%
Administrative fees	-	1	6	6	6	-	0.5%	4	4	4	-12.6%	0.7%
of which:												
Request information: Promotion of Access to Information Act (2000)	-	1	5	6	6	-	0.5%	3	3	3	-20.6%	0.6%
Request information: Duplicate certificate	-	-	1	-	-	-	-	1	1	1	-	0.1%
Other sales	119	123	135	137	137	4.8%	20.5%	119	120	121	-4.1%	19.3%
of which:												
Service rendered: Commission insurance and garnishees	118	122	135	137	137	5.1%	20.4%	117	118	119	-4.6%	19.1%
Sales: Tender documents	1	1	-	-	-	-100.0%	0.1%	2	2	2	-	0.2%
Sales of scrap, waste, arms and other used current goods	-	1	-	-	-	-	-	1	1	1	-	0.1%
of which:												
Sales: Scrap	-	1	-	-	-	-	-	1	1	1	-	0.1%
Interest, dividends and rent on land	12	5	5	14	14	5.3%	1.4%	14	14	14	-	2.2%
Interest	12	5	5	14	14	5.3%	1.4%	14	14	14	-	2.2%
Sales of capital assets	-	20	-	538	538	-	22.2%	-	-	-	-100.0%	20.9%
Transactions in financial assets and liabilities	140	120	132	999	999	92.5%	55.4%	153	154	156	-46.1%	56.8%
Total	271	270	278	1 694	1 694	84.2%	100.0%	291	293	296	-44.1%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 24.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
R million											
Department Management	14.4	15.7	20.8	11.3	-7.7%	15.5%	10.9	12.0	12.1	2.4%	10.0%
Corporate Services	37.7	38.4	45.2	49.6	9.6%	42.5%	53.5	57.2	62.7	8.1%	48.1%
Office Accommodation	13.9	14.6	15.2	15.8	4.5%	14.8%	16.6	17.3	18.1	4.6%	14.6%
Internal Audit	5.1	4.8	5.2	7.2	12.6%	5.5%	6.2	6.0	6.7	-2.7%	5.6%
Finance Services	19.4	21.1	21.3	25.5	9.6%	21.7%	25.0	25.9	24.2	-1.8%	21.7%
Total	90.4	94.7	107.7	109.5	6.6%	100.0%	112.2	118.4	123.8	4.2%	100.0%
Change to 2023 Budget estimate				-			(2.8)	(0.5)	(0.5)		
Economic classification											
Current payments	86.1	89.6	98.0	104.9	6.8%	94.1%	109.0	114.6	118.5	4.2%	96.3%
Compensation of employees	49.9	50.7	56.7	62.5	7.8%	54.6%	66.4	70.3	73.6	5.6%	58.8%
Goods and services	36.2	38.9	41.4	42.3	5.4%	39.5%	42.6	44.2	44.9	2.0%	37.5%
of which:											
<i>Audit costs: External</i>	3.0	4.6	3.6	3.6	6.1%	3.7%	3.6	3.7	0.9	-36.2%	2.6%
<i>Communication</i>	1.1	1.3	1.7	1.5	9.2%	1.4%	2.2	2.3	2.4	17.7%	1.8%
<i>Computer services</i>	7.6	6.2	8.2	8.1	2.0%	7.5%	6.2	6.6	8.3	1.0%	6.3%
<i>Operating leases</i>	16.4	16.9	16.5	17.0	1.2%	16.6%	19.3	20.2	21.2	7.7%	16.8%
<i>Property payments</i>	5.1	4.8	4.7	4.6	-3.2%	4.8%	4.9	5.2	5.5	6.3%	4.4%
<i>Travel and subsistence</i>	1.0	1.1	2.7	2.9	43.8%	1.9%	2.0	2.3	2.5	-5.3%	2.1%
Interest and rent on land	-	0.0	0.0	-	-	-	-	-	-	-	-
Transfers and subsidies	1.0	0.9	1.0	0.8	-7.5%	0.9%	0.8	0.9	0.9	3.1%	0.7%
Provinces and municipalities	-	0.0	0.0	0.0	-	-	0.0	0.0	0.0	-15.7%	-
Departmental agencies and accounts	0.7	0.7	0.7	0.7	0.5%	0.7%	0.8	0.8	0.9	4.9%	0.7%
Households	0.3	0.2	0.3	0.1	-36.9%	0.2%	0.1	0.1	0.1	-14.5%	-
Payments for capital assets	3.2	4.2	8.6	3.8	6.0%	4.9%	2.4	2.9	4.4	4.8%	2.9%
Machinery and equipment	3.2	4.2	8.6	3.8	6.0%	4.9%	2.4	2.9	4.4	4.8%	2.9%
Total	90.4	94.7	107.7	109.5	6.6%	100.0%	112.2	118.4	123.8	4.2%	100.0%
Proportion of total programme expenditure to vote expenditure	26.5%	27.2%	30.0%	30.1%	-	-	30.3%	30.6%	30.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.2	0.2	0.3	0.1	-29.4%	0.2%	0.1	0.1	0.1	-14.5%	-
Employee social benefits	0.2	0.2	0.3	0.1	-29.4%	0.2%	0.1	0.1	0.1	-14.5%	-
Other transfers to households											
Current	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.7	0.7	0.7	0.7	0.5%	0.7%	0.8	0.8	0.9	4.9%	0.7%
Safety and Security Sector	0.7	0.7	0.7	0.7	0.5%	0.7%	0.8	0.8	0.8	4.7%	0.7%
Education and Training Authority	0.0	0.0	0.0	0.0	-20.6%	-	0.0	0.0	0.0	91.3%	-
Communication											
Provinces and municipalities											
Municipal bank accounts											
Current	-	0.0	0.0	0.0	-	-	0.0	0.0	0.0	-15.7%	-
Vehicle licences	-	0.0	0.0	0.0	-	-	0.0	0.0	0.0	-15.7%	-

Personnel information

Table 24.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
Administration			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Salary level	115	7	110	56.7	0.5	113	62.5	0.6	113	66.4	0.6	113	70.3	0.6	113	73.6	0.7	-0.1%	100.0%
1 – 6	38	–	34	9.9	0.3	35	10.7	0.3	35	11.4	0.3	35	12.0	0.3	35	12.7	0.4	–	31.0%
7 – 10	49	2	45	19.8	0.4	47	21.8	0.5	47	23.0	0.5	47	24.3	0.5	47	25.8	0.6	-0.2%	41.4%
11 – 12	17	–	17	14.5	0.9	17	23.5	1.4	17	24.9	1.5	17	26.5	1.6	17	28.1	1.7	–	14.9%
13 – 16	11	–	9	11.8	1.3	9	5.8	0.6	9	6.2	0.7	9	6.6	0.7	9	7.0	0.8	–	8.2%
Other	–	5	5	0.7	0.1	5	0.8	0.2	5	0.8	0.2	5	0.9	0.2	5	–	–	–	4.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Investigation and Information Management

Programme purpose

Coordinate and facilitate the directorate's investigation processes through the development of policy and strategic frameworks that guide and report on investigations.

Objectives

- Strengthen the directorate's oversight of the police service by:
 - conducting investigations, as per the Independent Police Investigative Directorate Act (2011), on an ongoing basis
 - making appropriate recommendations on investigations in the various categories, as outlined in section 28 of the Independent Police Investigative Directorate Act (2011), within 30 days of finalising investigations
 - submitting feedback to complainants within 30 days of the closure of an investigation.

Subprogrammes

- Investigation Management* develops and maintains investigation systems, procedures, norms, standards and policies in line with the Independent Police Investigative Directorate Act (2011) and other relevant prescripts.
- Investigation Services* manages and conducts investigations in line with the provisions of the Independent Police Investigative Directorate Act (2011).
- Information Management* manages information and knowledge management services through the development and maintenance of a case-flow management system and database, and analyses and compiles statistical information.

Expenditure trends and estimates

Table 24.8 Investigation and Information Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24					2023/24 - 2026/27	
Investigation Management	15.8	6.7	8.7	12.6	-7.4%	4.7%	10.3	10.4	10.8	-4.9%	4.5%
Investigation Services	212.2	223.8	217.6	219.7	1.2%	93.4%	224.8	234.2	245.2	3.7%	93.4%
Information Management	4.3	4.4	4.4	5.2	6.8%	2.0%	4.9	5.2	5.4	1.3%	2.1%
Total	232.3	235.0	230.7	237.5	0.7%	100.0%	239.9	249.8	261.5	3.3%	100.0%
Change to 2023 Budget estimate				–			(6.4)	(8.8)	(9.0)		

Table 24.8 Investigation and Information Management expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2023/24	2024/25				2025/26	2026/27	2023/24 - 2026/27			
R million												
Current payments	229.4	224.0	220.0	232.6	0.5%	96.9%	238.7	248.0	259.6	3.7%	99.0%	
Compensation of employees	184.5	148.8	153.5	168.4	-3.0%	70.0%	174.7	181.5	189.5	4.0%	72.2%	
Goods and services	44.9	75.2	66.5	64.3	12.7%	26.8%	64.0	66.5	70.2	3.0%	26.8%	
of which:												
Communication	2.8	4.5	5.6	4.8	19.6%	1.9%	4.9	5.0	5.1	2.0%	2.0%	
Computer services	2.6	1.8	2.3	1.8	-11.3%	0.9%	4.4	4.4	4.4	34.8%	1.5%	
Fleet services (including government motor transport)	4.5	6.2	10.0	8.2	22.2%	3.1%	8.5	9.1	10.2	7.2%	3.6%	
Operating leases	2.6	8.4	6.5	7.1	39.7%	2.6%	7.9	8.7	8.7	6.9%	3.3%	
Property payments	15.9	18.4	18.7	18.6	5.4%	7.7%	19.5	19.5	20.5	3.3%	7.9%	
Travel and subsistence	8.7	12.1	16.6	15.7	21.7%	5.7%	13.3	13.9	15.2	-1.0%	5.9%	
Interest and rent on land	-	0.0	0.0	-	-	-	-	-	-	-	-	
Transfers and subsidies	0.5	0.7	0.6	0.7	16.7%	0.3%	0.2	0.2	0.2	-33.9%	0.1%	
Provinces and municipalities	0.0	0.1	0.1	0.1	33.5%	-	0.1	0.1	0.1	4.5%	-	
Departmental agencies and accounts	0.0	0.0	-	0.0	-	-	0.0	0.0	0.0	-	-	
Households	0.4	0.6	0.5	0.6	14.8%	0.2%	0.1	0.1	0.1	-46.2%	0.1%	
Payments for capital assets	2.4	10.3	10.1	4.1	19.6%	2.9%	1.0	1.6	1.6	-26.7%	0.8%	
Machinery and equipment	2.4	10.3	10.1	4.1	19.6%	2.9%	1.0	1.6	1.6	-26.7%	0.8%	
Payments for financial assets	0.0	-	-	0.0	44.2%	-	-	-	-	-100.0%	-	
Total	232.3	235.0	230.7	237.5	0.7%	100.0%	239.9	249.8	261.5	3.3%	100.0%	
Proportion of total programme expenditure to vote expenditure	68.1%	67.6%	64.3%	65.2%	-	-	64.7%	64.5%	64.5%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.4	0.2	0.4	0.6	15.7%	0.2%	0.1	0.1	0.1	-46.2%	0.1%	
Employee social benefits	0.4	0.2	0.4	0.6	15.7%	0.2%	0.1	0.1	0.1	-46.2%	0.1%	
Other transfers to households												
Current	0.0	0.4	0.0	-	-100.0%	-	-	-	-	-	-	
Claims against the state	0.0	0.4	0.0	-	-100.0%	-	-	-	-	-	-	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	0.0	0.0	-	0.0	-	-	0.0	0.0	0.0	-	-	
Communication	0.0	0.0	-	0.0	-	-	0.0	0.0	0.0	-	-	
Provinces and municipalities												
Municipal bank accounts												
Current	0.0	0.1	0.1	0.1	33.5%	-	0.1	0.1	0.1	4.5%	-	
Vehicle licences	0.0	0.1	0.1	0.1	33.5%	-	0.1	0.1	0.1	4.5%	-	

Personnel information

Table 24.9 Investigation and Information Management personnel numbers and cost by salary level¹

Investigation and Information Management	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost			Unit cost		
Salary level	265	16	265	153.5	0.6	276	168.4	0.6	268	174.7	0.7	262	181.5	0.7	257	189.5	0.7	-2.4%	100.0%
1 – 6	46	-	44	12.1	0.3	44	12.7	0.3	43	13.2	0.3	43	14.0	0.3	41	14.1	0.3	-2.2%	16.2%
7 – 10	185	6	180	104.6	0.6	189	114.2	0.6	188	120.7	0.6	182	124.4	0.7	179	129.7	0.7	-1.7%	69.6%
11 – 12	16	-	16	15.4	1.0	16	16.1	1.0	16	17.1	1.1	16	18.2	1.1	16	19.3	1.2	-	6.0%
13 – 16	18	-	16	21.1	1.3	18	24.9	1.4	16	23.5	1.5	16	24.9	1.6	16	26.4	1.7	-3.9%	6.2%
Other	-	10	9	0.4	0.0	9	0.5	0.1	4	0.3	0.1	4	-	-	4	-	-	-23.7%	2.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Legal and Investigation Advisory Services

Programme purpose

Manage and facilitate the provision of investigation advisory services. Provide legal, civil and labour litigation services.

Objective

- Ensure that investigations are conducted efficiently and within the ambit of the law by providing investigators with appropriate legal advice and guidance, during investigations and after their completion, on an ongoing basis.

Subprogrammes

- *Legal Support and Administration* manages the directorate's legal obligations by developing and maintaining systems, procedures and standards to assist, guide and direct legal support within the directorate.
- *Litigation Advisory Services* coordinates civil and labour litigation, facilitates applications to the Minister of Police for the granting of policing powers to investigators, and finalises contracts and service-level agreements.
- *Investigation Advisory Services* provides support to investigators during and after investigations, provides legal advice and guidance to investigators, and ensures that all cases forwarded for prosecution comply with the requirements of the prosecution process.

Expenditure trends and estimates

Table 24.10 Legal and Investigation Advisory Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Legal Support and Administration	1.7	1.9	1.0	2.2	8.4%	27.7%	2.9	3.0	3.1	12.3%	38.6%
Litigation Advisory Services	1.8	2.0	2.0	2.3	7.1%	33.2%	2.0	2.2	2.4	1.7%	30.4%
Investigation Advisory Services	2.1	2.4	2.6	2.4	4.4%	39.0%	2.0	2.2	2.4	-0.3%	31.0%
Total	5.6	6.3	5.6	6.8	6.5%	100.0%	6.9	7.4	7.8	4.7%	100.0%
Change to 2023 Budget estimate				-			(0.3)	(0.1)	0.1		
Economic classification											
Current payments	5.6	6.3	5.6	6.8	6.4%	99.7%	6.9	7.4	7.8	4.8%	99.9%
Compensation of employees	5.6	6.1	4.9	6.0	2.8%	92.5%	6.4	6.8	7.2	6.2%	91.4%
Goods and services	0.1	0.2	0.7	0.8	109.9%	7.2%	0.5	0.6	0.6	-7.4%	8.5%
<i>of which:</i>						-					-
Administrative fees	0.0	0.0	0.0	0.0	166.8%	0.2%	0.0	0.0	0.0	-5.6%	0.2%
Communication	0.1	0.1	0.1	0.1	28.4%	1.4%	0.1	0.1	0.1	5.6%	1.6%
Computer services	-	-	0.0	0.1	-	0.3%	0.1	0.1	0.1	3.2%	0.9%
Consumables: Stationery, printing and office supplies	0.0	0.0	0.0	0.0	227.1%	0.2%	0.0	0.0	0.0	-6.1%	0.4%
Travel and subsistence	0.0	0.1	0.5	0.4	185.8%	4.1%	0.3	0.3	0.3	-7.4%	4.4%
Training and development	-	0.0	-	0.1	-	0.3%	0.0	0.0	0.0	-11.6%	0.6%
Transfers and subsidies	-	-	0.0	-	-	0.1%	-	-	-	-	-
Households	-	-	0.0	-	-	0.1%	-	-	-	-	-
Payments for capital assets	-	0.0	0.0	0.0	-	0.2%	-	-	-	-100.0%	0.1%
Machinery and equipment	-	0.0	0.0	0.0	-	0.2%	-	-	-	-100.0%	0.1%
Total	5.6	6.3	5.6	6.8	6.5%	100.0%	6.9	7.4	7.8	4.7%	100.0%
Proportion of total programme expenditure to vote expenditure	1.7%	1.8%	1.6%	1.9%	-	-	1.9%	1.9%	1.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	-	0.0	-	-	0.1%	-	-	-	-	-
Employee social benefits	-	-	0.0	-	-	0.1%	-	-	-	-	-

Personnel information

Table 24.11 Legal and Investigation Advisory Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27			
Legal and Investigation Advisory Services		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	6	–	5	4.9	0.9	6	6.0	1.0	6	6.4	1.0	6	6.8	1.1	6	7.2	1.1	–	100.0%
1–6	1	–	1	0.4	0.4	1	0.4	0.4	1	0.4	0.4	1	0.5	0.5	1	0.5	0.5	–	15.9%
11–12	2	–	2	2.1	1.0	3	2.9	1.1	3	3.1	1.1	3	3.3	1.2	3	3.5	1.3	–	42.7%
13–16	3	–	2	2.4	1.1	3	2.7	1.0	3	2.9	1.1	3	3.1	1.2	3	3.3	1.3	–	41.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Compliance Monitoring and Stakeholder Management

Programme purpose

Monitor and evaluate the quality of the recommendations made to the South African Police Service, Municipal Police Services and the National Prosecuting Authority in terms of the Independent Police Investigative Directorate Act (2011).

Objectives

- Safeguard the principles of cooperative governance and stakeholder management on an ongoing basis by:
 - monitoring and evaluating the quality of recommendations made to the South African Police Service and Municipal Police Services to ensure successful disciplinary and criminal convictions
 - monitoring the implementation of recommendation reports sent to the South African Police Service and Municipal Police Services
 - monitoring and reporting on the police service's compliance with reporting obligations in terms of the Independent Police Investigative Directorate Act (2011)
 - monitoring and evaluating the quality of dockets referred to the National Prosecuting Authority
 - monitoring and reporting on the National Prosecuting Authority's implementation of referral reports from the directorate, including recommendations on criminal prosecutions against members of the police.

Subprogrammes

- *Compliance Monitoring* monitors and evaluates the quality of recommendations made and responses received on such recommendations from the South African Police Service, the Municipal Police Services and the National Prosecuting Authority in compliance with reporting obligations in terms of the Independent Police Investigative Directorate Act (2011).
- *Stakeholder Management* manages relations and liaises with the directorate's key stakeholders (such as the South African Police Service, the Municipal Police Services, the Civilian Secretariat for the Police Service, the National Prosecuting Authority, the Special Investigating Unit, the Public Protector of South Africa, the State Security Agency and civil society organisations) in line with the requirements of the Independent Police Investigative Directorate Act (2011).

Expenditure trends and estimates

Table 24.12 Compliance Monitoring and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
R million											
Compliance Monitoring	8.4	5.9	6.1	5.7	-12.4%	52.0%	5.8	5.5	5.9	1.3%	49.1%
Stakeholder Management	4.3	6.0	8.9	4.9	4.9%	48.0%	5.7	6.4	6.7	10.6%	50.9%
Total	12.7	11.9	15.0	10.6	-5.8%	100.0%	11.5	11.9	12.6	5.8%	100.0%
Change to 2023				-			(0.6)	(0.7)	(0.6)		
Budget estimate											
Economic classification											
Current payments	12.7	11.9	15.0	10.6	-5.8%	99.8%	11.5	11.9	12.6	5.8%	100.0%
Compensation of employees	10.4	9.4	9.3	8.5	-6.6%	75.0%	9.4	9.6	10.2	6.1%	80.9%
Goods and services	2.2	2.5	5.6	2.1	-2.5%	24.8%	2.2	2.3	2.4	4.7%	19.1%
of which:											
Administrative fees	0.1	0.2	0.1	0.2	10.7%	1.3%	0.1	0.1	0.2	-8.0%	1.3%
Advertising	0.0	1.0	4.1	0.8	369.9%	11.9%	0.6	1.2	1.2	13.9%	8.2%
Communication	0.1	0.2	0.3	0.2	21.0%	1.5%	0.2	0.2	0.2	7.8%	1.5%
Computer services	0.1	0.1	0.1	0.1	-0.3%	0.9%	0.1	0.1	0.1	-10.8%	0.9%
Consumable supplies	-	0.2	0.1	0.1	-	0.8%	0.4	0.0	0.0	-55.4%	1.3%
Travel and subsistence	0.3	0.4	0.5	0.2	-5.5%	2.8%	0.3	0.3	0.3	13.8%	2.4%
Transfers and subsidies	-	0.0	0.1	-	-	0.2%	-	-	-	-	-
Households	-	0.0	0.1	-	-	0.2%	-	-	-	-	-
Total	12.7	11.9	15.0	10.6	-5.8%	100.0%	11.5	11.9	12.6	5.8%	100.0%
Proportion of total programme expenditure to vote expenditure	3.7%	3.4%	4.2%	2.9%	-	-	3.1%	3.1%	3.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	0.0	0.1	-	-	0.2%	-	-	-	-	-
Employee social benefits	-	0.0	0.1	-	-	0.2%	-	-	-	-	-

Personnel information

Table 24.13 Compliance Monitoring and Stakeholder Management personnel numbers and cost by salary level¹

Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average Salary level/ Total (%)				
		Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Compliance Monitoring and Stakeholder Management	12	1	14	9.3	0.7	9	8.5	1.0	9	9.4	1.0	9	9.6	1.1	9	10.2	1.2	-	100.0%
Salary level																			
1 – 6	3	-	3	0.6	0.2	3	0.5	0.2	3	0.6	0.2	3	0.6	0.2	3	0.7	0.3	-	28.5%
7 – 10	3	1	3	2.5	0.8	3	2.6	0.9	4	3.1	0.9	3	3.0	1.0	3	3.1	1.0	-	35.6%
11 – 12	3	-	3	2.3	0.8	2	1.7	0.8	2	1.8	0.9	2	1.9	0.9	2	2.0	1.0	-	23.9%
13 – 16	3	-	3	3.8	1.3	3	3.7	1.3	3	4.0	1.4	3	4.2	1.5	3	4.5	1.6	-	32.5%
Other	-	-	2	0.1	0.0	(2)	(0.1)	0.1	(2)	(0.1)	0.1	(2)	(0.1)	0.1	(2)	(0.1)	0.1	-	-20.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

JUSTICE AND CONSTITUTIONAL DEVELOPMENT

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	2 879.6	18.3	8.5	2 906.4	3 083.7	3 330.7
Lower Court Services	6 669.2	31.3	526.2	7 226.7	7 475.8	7 838.1
State Legal Services	1 641.4	29.5	17.7	1 688.6	1 813.5	1 858.7
National Prosecuting Authority	5 830.0	21.6	37.1	5 888.6	6 087.9	6 268.1
Auxiliary and Associated Services	758.9	3 113.9	28.9	3 901.7	4 096.6	4 294.7
Subtotal	17 779.1	3 214.5	618.5	21 612.0	22 557.6	23 590.3
Direct charge against the National Revenue Fund						
Magistrates' salaries	2 450.0	45.6	–	2 495.6	2 606.9	2 726.4
Total expenditure estimates	20 229.0	3 260.1	618.5	24 107.7	25 164.5	26 316.7

Executive authority Minister of Justice and Correctional Services
Accounting officer Director-General of Justice and Constitutional Development
Website www.justice.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Uphold and protect the Constitution and the rule of law, and render accessible, fair, speedy and cost-effective administration of justice in the interests of a safer and more secure South Africa.

Mandate

The Department of Justice and Constitutional Development derives its mandate from the Constitution and a number of acts that assign functions to it. These include: the establishment of magistrate's courts and the appointment of magistrates and other judicial officers; the establishment and functioning of the National Prosecuting Authority; the conducting of criminal proceedings; the prosecution of organised crime and corruption, and the forfeiture of assets obtained through illicit means; the provision of witness protection to vulnerable and intimidated witnesses and their related persons in judicial proceedings; the establishment and functioning of bodies responsible for legal aid, law reform and rule-making; the appointment of masters of the high courts; the management of third-party funds; the administration of the Guardian's Fund and deceased and insolvent estates; the management of state litigation; the regulation and provision of legal advisory services to government departments; the promotion, protection and enforcement of human rights; the protection of vulnerable groups; and the provision of support to chapter 9 institutions.

Selected performance indicators

Table 25.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of sexual offences courts designated per year ¹	Lower Court Services	Priority 6: Social cohesion and safer communities	– ²	– ²	– ²	14	15	18	20
Percentage of maintenance matters finalised within 90 days of the date of proper service of process per year	Lower Court Services	Priority 6: Social cohesion and safer communities	84.6% (20 434/ 24 154)	91.2% (22 700/ 24 900)	88.3% (31 850/ 36 085)	92%	89%	90%	92%

Table 25.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of letters of appointment issued in deceased estates within 21 days of receipt of all required documents per year ¹	State Legal Services	Priority 6: Social cohesion and safer communities	– ²	– ²	82.8% (140 959/ 170 340)	75%	75%	85%	90%
Number of activities of the high-level action plan implemented to exit the Financial Action Task Force’s grey list per year	State Legal Services		– ²	– ²	– ²	3	3	3	– ³
Conviction rate: – High courts	National Prosecuting Authority		93.8% (542/578)	90.9% (648/713)	89.2% (705/790)	87%	87%	87%	87%
– Regional courts			82.6% (13 352/ 16 169)	80.6% (16 433/ 20 385)	82.6% (17 196/ 20 818)	74%	74%	74%	74%
– District courts			95.9% (116 230/ 121 213)	93.9% (124 152/ 132 222)	94.5% (139 979/ 148 126)	88%	88%	88%	88%
Total number of Thuthuzela care centres	National Prosecuting Authority		55	60	62	64	66	68	70
Conviction rate in complex commercial crime per year	National Prosecuting Authority		90.2% (277/307)	90.5% (344/380)	87.1% (364/418)	90%	90%	90%	90%
Number of people convicted of corruption and/or offences related to corruption per year	National Prosecuting Authority		233	339	338	334	334	334	334
Number of prosecutions instituted involving money laundering per year	National Prosecuting Authority		– ²	– ²	– ²	84	90	90	90
Value of freezing orders obtained for corruption or related offences per year	National Prosecuting Authority		R611m	R5.5bn	R570m	R2.4bn	R750m	R750m	R750m
Value of recoveries relating to corruption or related offences per year	National Prosecuting Authority	R3m	R117m	R2.6bn	R1.4bn	R350m	R350m	R350m	

1. Indicator wording revised to align with the department’s 2024/25 annual performance plan.

2. No historical data available.

3. Indicator discontinued.

Expenditure overview

As part of its overarching goal of ensuring that South Africans feel safe and are able to live without fear, the department invests in initiatives to serve its people as efficiently as possible. Over the medium term, the department will focus on accelerating the implementation of the recommendations of the state capture commission and the Financial Action Task Force, strengthening the response to gender-based violence and femicide, and building capacity in the Office of the Legal Services Ombud and Legal Aid South Africa’s land rights management unit.

Despite Cabinet-approved reductions amounting to R5 billion over the next 3 years, total expenditure is expected to increase at an average annual rate of 4.7 per cent, from R23 billion in 2023/24 to R26.3 billion in 2026/27. This is due to additional allocations for compensation of employees (R4.2 billion) to cater for the carry-through cost of the 2023/24 public sector wage agreement. Compensation of employees represents 61.7 per cent of the department’s total budget and is expected to increase at an average annual rate of 6.3 per cent, from R13.6 billion in 2023/24 to R16.4 billion in 2026/27. The main impact of the reductions will be on the department’s goods and services budget and transfers to public entities. To ensure that critical frontline services are not negatively affected, strict cost-containment measures will be implemented on travel and subsistence, communication, catering, conferences, workshops and other non-essential goods and services items that have not yet been contracted. Public entities are expected to use retained surplus funds to augment transfer payments.

Implementing the recommendations of the state capture commission and Financial Action Task Force

The department is allocated an additional R627.8 million over the MTEF period to accelerate the implementation of the recommendations of the state capture commission and the Financial Action Task Force. This allocation is split among the department's *Lower Court Services* programme (R282.5 million), *State Legal Services* programme (R31.3 million) and *National Prosecuting Authority* programme (R314 million).

To ensure a systematic and strategic response to the recommendations of the state capture commission, an integrated task force has been established to coordinate investigations, prosecutions and the seizure of assets. The task force is led by the National Prosecuting Authority and includes the Directorate for Priority Crime Investigation, the Financial Intelligence Centre and the Special Investigating Unit. A detailed action plan has been developed and is being implemented. The National Prosecuting Authority's Investigating Directorate has made significant progress in addressing state capture, having declared 99 investigations and enrolled 34 cases (involving 205 accused people), while the Asset Forfeiture Unit has secured freezing/preservation orders to the value of R14 billion. The number of prosecutions of state capture, fraud or corruption and related matters enrolled in the courts is expected to increase from 12 in 2023/24 to 45 in 2026/27. These activities are funded over the medium term within the *National Prosecuting Authority* programme's *Asset Forfeiture Unit* subprogramme, which has a budget of R823.8 million, and *Investigating Directorate* subprogramme, which has a budget of R939 million.

A workstream of law enforcement agencies has been established, also under the leadership of the National Prosecuting Authority, to implement recommendations made by the Financial Action Task Force to remove South Africa from its grey list of countries that are flagged for weaknesses in its framework for combating money laundering and the financing of terrorism. As part of the high-level action plan to implement the recommendations, 3 activities are planned for each financial year from 2023/24 to 2025/26. These include the recording and monitoring of timelines for mutual legal assistance or extradition, the recording of beneficial ownership of trust information, and the establishment and operationalisation of a register to record the number of enquiries to law enforcement agencies. Once a performance baseline is established in 2023/24, a new indicator is expected to commence in 2024/25 that focuses on the prosecution of money laundering and terrorism financing cases, with 270 prosecutions set to be achieved over the medium term.

Strengthening the response to gender-based violence and femicide

As part of its continuing efforts to afford greater protection to citizens, particularly vulnerable and marginalised groups, the department will continue implementing the recommendations of the presidential summit declaration against gender-based violence and femicide and the national strategic plan on gender-based violence and femicide. It plans to do so by increasing the number of fully operational Thuthuzela care centres from 64 in 2023/24 to 70 in 2026/27 at a projected cost of R27.5 million in the *National Prosecuting Authority* programme. These centres provide victims of sexual offences with 24-hour access to all relevant services, including police, counselling, doctors, court preparation and prosecutors. Plans are also under way to appoint 15 additional personnel at these centres, including site coordinators, victim assistant officers and state advocates, at an estimated cost of R15 million over the next 3 years.

Building capacity for key legal services

The mandate of the Office of the Legal Services Ombud includes protecting and promoting the public interest in relation to the rendering of legal services; ensuring the fair, efficient and effective investigation of complaints of alleged misconduct against legal practitioners; and promoting the independence of, and high standards of integrity in, the legal profession. To enhance the office's capacity, R16.5 million over the period ahead will be reprioritised from magistrates' salaries to the *Auxiliary and Associated Services* programme, which houses the *Office of the Legal Services Ombud* subprogramme. As a result, spending in this subprogramme is expected to increase at an average annual rate of 53.8 per cent, from R8.3 million in 2023/24 to R30 million in 2026/27.

Additional funds amounting to R156 million over the MTEF period will also be reprioritised from the Department of Agriculture, Land Reform and Rural Development to Legal Aid South Africa, within the *Auxiliary and Associated*

Services programme, to expand the entity's capability to provide legal representation in land rights matters. Accordingly, spending in the *Legal Aid South Africa* subprogramme is expected to increase at an average annual rate of 2.7 per cent, from R2.1 billion in 2023/24 to R2.3 billion in 2026/27.

Expenditure trends and estimates

Table 25.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Lower Court Services											
3. State Legal Services											
4. National Prosecuting Authority											
5. Auxiliary and Associated Services											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Programme 1	2 704.7	2 754.7	2 933.5	2 938.0	2.8%	13.0%	2 906.4	3 083.7	3 330.7	4.3%	12.4%
Programme 2	5 967.9	6 431.6	6 751.5	6 637.3	3.6%	29.7%	7 226.7	7 475.8	7 838.1	5.7%	29.6%
Programme 3	1 581.5	1 552.4	1 740.0	1 596.5	0.3%	7.4%	1 688.6	1 813.5	1 858.7	5.2%	7.1%
Programme 4	4 196.9	4 690.9	5 013.2	5 391.1	8.7%	22.2%	5 888.6	6 087.9	6 268.1	5.2%	24.0%
Programme 5	3 434.5	3 670.6	3 918.3	3 995.3	5.2%	17.3%	3 901.7	4 096.6	4 294.7	2.4%	16.5%
Subtotal	17 885.5	19 100.3	20 356.5	20 558.3	4.8%	89.6%	21 612.0	22 557.6	23 590.3	4.7%	89.6%
Direct charge against the National Revenue Fund	2 146.8	2 174.5	2 297.4	2 398.7	3.8%	10.4%	2 495.6	2 606.9	2 726.4	4.4%	10.4%
Magistrates' salaries	2 146.8	2 174.5	2 297.4	2 398.7	3.8%	10.4%	2 495.6	2 606.9	2 726.4	4.4%	10.4%
Total	20 032.2	21 274.9	22 653.9	22 957.0	4.6%	100.0%	24 107.7	25 164.5	26 316.7	4.7%	100.0%
Change to 2023 Budget estimate							2.1	5.7	5.2		
Economic classification											
Current payments	16 136.2	17 010.8	18 242.2	18 961.2	5.5%	80.9%	20 229.0	21 116.8	22 076.5	5.2%	83.6%
Compensation of employees	11 524.1	12 211.5	12 983.3	13 637.5	5.8%	57.9%	15 055.1	15 699.7	16 395.5	6.3%	61.7%
Goods and services ¹	4 612.0	4 799.3	5 258.9	5 323.8	4.9%	23.0%	5 173.9	5 417.1	5 680.9	2.2%	21.9%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	820.9	857.9	685.5	1 077.4	9.5%	4.0%	1 105.1	1 152.5	1 205.5	3.8%	4.6%
Agency and support/outourced services	202.6	144.6	232.6	222.1	3.1%	0.9%	173.9	200.6	218.7	-0.5%	0.8%
Operating leases	944.2	930.8	1 156.6	1 188.1	8.0%	4.9%	1 136.3	1 195.3	1 256.1	1.9%	4.8%
Property payments	1 382.0	1 326.3	1 291.5	1 372.5	-0.2%	6.2%	1 290.1	1 335.4	1 402.2	0.7%	5.5%
Travel and subsistence	211.5	280.3	419.9	303.5	12.8%	1.4%	273.9	290.9	303.1	0.0%	1.2%
Operating payments	130.0	157.3	302.2	222.2	19.5%	0.9%	206.3	214.9	235.4	1.9%	0.9%
Transfers and subsidies¹	3 076.6	3 179.2	3 370.1	3 330.4	2.7%	14.9%	3 260.1	3 395.6	3 551.4	2.2%	13.7%
Provinces and municipalities	0.7	0.7	0.8	1.0	14.2%	0.0%	1.0	1.0	1.1	1.8%	0.0%
Departmental agencies and accounts	2 955.6	3 054.1	3 252.6	3 210.2	2.8%	14.3%	3 143.2	3 273.9	3 424.2	2.2%	13.2%
Foreign governments and international organisations	14.5	13.7	16.6	20.9	13.0%	0.1%	22.5	23.5	24.6	5.6%	0.1%
Households	105.8	110.7	100.1	98.2	-2.5%	0.5%	93.4	97.1	101.5	1.1%	0.4%
Payments for capital assets	655.2	1 037.8	975.6	663.2	0.4%	3.8%	618.5	652.1	688.8	1.3%	2.7%
Buildings and other fixed structures	290.7	609.4	476.0	471.9	17.5%	2.1%	460.3	485.4	512.2	2.8%	2.0%
Machinery and equipment	346.6	286.3	295.9	190.4	-18.1%	1.3%	157.4	165.9	175.7	-2.6%	0.7%
Software and other intangible assets	17.9	142.2	203.8	0.9	-63.3%	0.4%	0.8	0.9	0.9	0.3%	0.0%
Payments for financial assets	164.3	47.0	66.0	2.3	-76.0%	0.3%	-	-	-	-100.0%	0.0%
Total	20 032.2	21 274.9	22 653.9	22 957.0	4.6%	100.0%	24 107.7	25 164.5	26 316.7	4.7%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 25.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	101 490	105 549	89 747	95 267	-2.1%	3.0%	90 729	94 308	98 626	1.2%	2.8%
Employee social benefits	101 490	105 549	89 747	95 267	-2.1%	3.0%	90 729	94 308	98 626	1.2%	2.8%
Other transfers to households											
Current	4 277	5 171	10 305	2 908	-12.1%	0.2%	2 624	2 772	2 902	-0.1%	0.1%
Claims against the state	4 277	4 762	10 305	2 908	-12.1%	0.2%	2 624	2 772	2 902	-0.1%	0.1%
Other transfers to households	-	409	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2 955 638	3 054 093	3 252 610	3 210 247	2.8%	96.3%	3 143 233	3 273 949	3 424 170	2.2%	96.4%
Safety and Security Sector	29 757	28 018	29 604	30 146	0.4%	0.9%	29 297	30 689	32 095	2.1%	0.9%
Education and Training Authority											
Communication	103	118	80	82	-7.3%	-	80	83	86	1.6%	-
Legal Aid South Africa	1 958 883	2 033 188	2 184 471	2 124 574	2.7%	64.1%	2 108 990	2 203 217	2 303 773	2.7%	64.6%
Special Investigating Unit	421 662	437 878	452 060	489 839	5.1%	13.9%	449 699	459 860	481 157	-0.6%	13.9%
Public Protector of South Africa	353 494	359 860	377 928	357 261	0.4%	11.2%	352 007	368 011	385 428	2.6%	10.8%
South African Human Rights Commission	191 739	195 031	208 467	208 344	2.8%	6.2%	203 159	212 088	221 630	2.1%	6.2%
Provinces and municipalities											
Municipal bank accounts											
Current	690	664	844	1 029	14.2%	-	994	1 037	1 084	1.8%	-
Vehicle licences	690	664	844	1 029	14.2%	-	994	1 037	1 084	1.8%	-
Foreign governments and international organisations											
Current	14 498	13 703	16 569	20 926	13.0%	0.5%	22 533	23 543	24 622	5.6%	0.7%
International Criminal Court	12 920	12 170	14 959	18 961	13.6%	0.5%	20 480	21 398	22 378	5.7%	0.6%
Hague Conference on Private International Law	1 208	1 188	1 233	1 473	6.8%	-	1 539	1 608	1 682	4.5%	-
International Institute for the Unification of Private Law	370	345	377	492	10.0%	-	514	537	562	4.5%	-
Total	3 076 593	3 179 180	3 370 075	3 330 377	2.7%	100.0%	3 260 113	3 395 609	3 551 404	2.2%	100.0%

Personnel information

Table 25.4 Vote personnel numbers and cost by salary level and programme¹

Programmes														Average growth rate (%)	Average: Salary level/ Total (%)				
Number of posts estimated for 31 March 2024																			
Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment																	
		Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Justice and Constitutional Development																			
Salary level	25 572	891	25 034	12 983.3	0.5	24 964	13 637.5	0.5	26 157	15 055.1	0.6	25 815	15 699.7	0.6	25 720	16 395.5	0.6	1.0%	100.0%
1 – 6	12 470	412	12 145	3 461.3	0.3	12 370	3 693.3	0.3	12 782	4 041.7	0.3	12 657	4 230.8	0.3	12 820	4 511.2	0.4	1.2%	49.3%
7 – 10	7 391	257	7 405	3 627.9	0.5	7 091	3 651.3	0.5	7 856	4 301.8	0.5	7 728	4 477.5	0.6	7 590	4 655.0	0.6	2.3%	29.5%
11 – 12	2 818	94	2 773	3 023.8	1.1	2 897	3 300.3	1.1	2 914	3 534.5	1.2	2 857	3 672.2	1.3	2 774	3 772.9	1.4	-1.4%	11.1%
13 – 16	2 505	11	2 226	2 825.4	1.3	2 218	2 948.2	1.3	2 218	3 130.0	1.4	2 185	3 269.1	1.5	2 148	3 403.4	1.6	-1.1%	8.5%
Other	388	117	485	44.9	0.1	388	44.4	0.1	388	47.1	0.1	388	50.0	0.1	388	53.0	0.1	-	1.5%
Programme	25 572	891	25 034	12 983.3	0.5	24 964	13 637.5	0.5	26 157	15 055.1	0.6	25 815	15 699.7	0.6	25 720	16 395.5	0.6	1.0%	100.0%
Programme 1	1 277	123	1 620	603.8	0.4	1 445	668.5	0.5	1 467	717.8	0.5	1 575	791.5	0.5	1 855	928.5	0.5	8.7%	6.2%
Programme 2	13 428	27	12 598	4 418.1	0.4	12 618	4 593.3	0.4	13 479	5 238.5	0.4	13 142	5 392.4	0.4	13 052	5 654.1	0.4	1.1%	50.9%
Programme 3	2 354	11	2 573	1 371.4	0.5	2 437	1 433.7	0.6	2 432	1 519.2	0.6	2 484	1 636.6	0.7	2 387	1 675.0	0.7	-0.7%	9.5%
Programme 4	6 062	707	6 020	4 262.1	0.7	6 291	4 509.7	0.7	6 618	5 036.2	0.8	6 449	5 196.0	0.8	6 274	5 326.1	0.8	-0.1%	25.0%
Programme 5	114	23	127	70.4	0.6	124	82.6	0.7	141	93.5	0.7	174	123.5	0.7	183	134.8	0.7	13.9%	0.6%
Direct charges	2 337	-	2 096	2 257.5	1.1	2 049	2 349.7	1.1	2 020	2 450.0	1.2	1 991	2 559.7	1.3	1 969	2 677.0	1.4	-1.3%	7.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 25.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2020/21 - 2023/24	2024/25		
R thousand												
Departmental receipts	337 328	365 375	503 031	529 383	529 383	16.2%	100.0%	546 018	562 461	575 814	2.8%	100.0%
Sales of goods and services produced by department	118 925	175 429	233 584	243 040	243 040	26.9%	44.4%	247 768	255 202	259 057	2.2%	45.4%
Sales by market establishments of which:	3 385	2 937	2 743	10 340	10 340	45.1%	1.1%	10 191	10 497	10 910	1.8%	1.9%
Market establishment: Rental dwelling	2 603	2 169	1 937	8 940	8 940	50.9%	0.9%	8 930	9 198	9 560	2.3%	1.7%
Market establishment: Rental parking: Covered and open	782	768	806	1 400	1 400	21.4%	0.2%	1 261	1 299	1 350	-1.2%	0.2%
Administrative fees of which:	3	49	12	40	40	137.1%	-	37	38	40	-	-
Request for information: Promotion of Access to Information Act (2000)	3	49	12	40	40	137.1%	-	37	38	40	-	-
Other sales	115 537	172 443	230 829	232 660	232 660	26.3%	43.3%	237 540	244 667	248 107	2.2%	43.5%
of which:												
Services rendered: Commission on insurance and garnishee	7 634	7 692	7 839	9 210	9 210	6.5%	1.9%	9 455	9 739	9 854	2.3%	1.7%
Services rendered: Insolvent estates: Master's office	102 395	158 328	214 688	204 000	204 000	25.8%	39.2%	210 120	216 424	218 453	2.3%	38.4%
Services rendered: Fee for recovery of debt	3 687	3 966	4 765	14 850	14 850	59.1%	1.6%	14 708	15 149	16 234	3.0%	2.8%
Services rendered: Photocopies and faxes	1 807	2 383	3 477	3 100	3 100	19.7%	0.6%	3 152	3 247	3 456	3.7%	0.6%
Sales of assets less than R5 000	14	74	60	1 500	1 500	375.0%	0.1%	105	108	110	-58.1%	0.1%
Sales of scrap, waste, arms and other used current goods of which:	17	150	436	270	270	151.4%	0.1%	257	265	270	-	-
Sales: Scrap	4	134	409	230	230	286.0%	-	220	227	230	-	-
Sales: Wastepaper	13	16	27	40	40	45.4%	-	37	38	40	-	-
Transfers received	1 422	3 906	-	3 000	3 000	28.3%	0.5%	1 300	1 400	1 500	-20.6%	0.3%
Fines, penalties and forfeits	191 246	161 526	228 989	234 500	234 500	7.0%	47.0%	241 264	248 502	215 123	-2.8%	42.4%
Interest, dividends and rent on land	3 066	4 964	2 869	1 150	1 150	-27.9%	0.7%	7 976	8 216	8 291	93.2%	1.2%
Interest	3 066	4 964	2 869	500	500	-45.4%	0.7%	7 818	8 053	8 121	153.2%	1.1%
Dividends	-	-	-	650	650	-	-	158	163	170	-36.0%	0.1%
of which:												
Interest received: Private sector: Domestic control debt	-	-	-	650	650	-	-	158	163	170	-36.0%	0.1%
Sales of capital assets	282	13	7 582	3 000	3 000	119.9%	0.6%	3 008	3 098	3 140	1.5%	0.6%
Transactions in financial assets and liabilities	22 370	19 387	29 571	44 423	44 423	25.7%	6.7%	44 445	45 778	88 433	25.8%	10.1%
Total	337 328	365 375	503 031	529 383	529 383	16.2%	100.0%	546 018	562 461	575 814	2.8%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 25.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Ministry	28.3	30.6	37.2	38.3	10.6%	1.2%	38.5	45.0	52.0	10.7%	1.4%
Management	169.2	176.9	66.6	218.4	8.9%	5.6%	203.1	237.1	271.4	7.5%	7.6%
Corporate Services	887.0	936.1	982.1	795.3	-3.6%	31.8%	828.7	879.1	923.0	5.1%	27.9%
Financial Administration	178.5	180.1	219.8	182.0	0.7%	6.7%	230.7	242.5	321.5	20.9%	8.0%
Internal Audit	84.5	95.1	103.1	122.3	13.1%	3.6%	123.4	127.5	135.0	3.4%	4.1%
Office Accommodation	1 357.3	1 335.9	1 524.7	1 581.7	5.2%	51.2%	1 482.1	1 552.5	1 627.8	1.0%	50.9%
Total	2 704.7	2 754.7	2 933.5	2 938.0	2.8%	100.0%	2 906.4	3 083.7	3 330.7	4.3%	100.0%
Change to 2023 Budget estimate				-			(323.4)	(290.3)	(198.0)		

Table 25.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	2 647.3	2 696.1	2 711.7	2 908.1	3.2%	96.8%	2 879.6	3 055.2	3 300.3	4.3%	99.1%
Compensation of employees	569.0	597.3	603.8	668.5	5.5%	21.5%	717.8	791.5	928.5	11.6%	25.3%
Goods and services	2 078.3	2 098.8	2 107.9	2 239.6	2.5%	75.2%	2 161.8	2 263.7	2 371.8	1.9%	73.7%
of which:											
Audit costs: External	31.2	55.4	125.1	38.4	7.1%	2.2%	38.1	39.9	41.6	2.7%	1.3%
Computer services	410.7	454.6	292.8	461.5	4.0%	14.3%	474.4	495.6	518.5	4.0%	15.9%
Operating leases	908.8	889.2	1 101.3	1 035.7	4.5%	34.7%	985.8	1 038.2	1 093.8	1.8%	33.9%
Property payments	452.5	449.1	424.4	549.5	6.7%	16.6%	500.1	518.7	538.5	-0.7%	17.2%
Travel and subsistence	17.4	36.3	62.9	39.4	31.2%	1.4%	39.2	42.1	45.2	4.6%	1.4%
Operating payments	7.1	7.3	15.8	23.5	48.8%	0.5%	21.8	22.3	23.1	-0.6%	0.7%
Transfers and subsidies	22.0	23.4	21.7	18.5	-5.5%	0.8%	18.3	19.1	20.0	2.7%	0.6%
Provinces and municipalities	0.0	0.0	0.0	0.1	14.5%	-	0.0	0.1	0.1	-	-
Departmental agencies and accounts	18.4	17.1	17.7	18.2	-0.5%	0.6%	17.9	18.8	19.7	2.7%	0.6%
Households	3.5	6.2	3.9	0.3	-56.0%	0.1%	0.3	0.3	0.3	0.7%	-
Payments for capital assets	35.4	35.0	199.4	11.2	-31.8%	2.5%	8.5	9.4	10.3	-2.8%	0.3%
Machinery and equipment	35.4	33.8	22.0	10.3	-33.7%	0.9%	7.7	8.6	9.4	-3.1%	0.3%
Software and other intangible assets	-	1.2	177.4	0.9	-	1.6%	0.8	0.9	0.9	0.3%	-
Payments for financial assets	0.0	0.3	0.7	0.2	436.0%	-	-	-	-	-100.0%	-
Total	2 704.7	2 754.7	2 933.5	2 938.0	2.8%	100.0%	2 906.4	3 083.7	3 330.7	4.3%	100.0%
Proportion of total programme expenditure to vote expenditure	15.1%	14.4%	14.4%	14.3%	-	-	13.4%	13.7%	14.1%	-	-

Details of transfers and subsidies

Households											
Social benefits											
Current	3.5	5.8	3.9	0.3	-56.0%	0.1%	0.3	0.3	0.3	0.7%	-
Employee social benefits	3.5	5.8	3.9	0.3	-56.0%	0.1%	0.3	0.3	0.3	0.7%	-
Other transfers to households											
Current	-	0.4	-	-	-	-	-	-	-	-	-
Other transfers to households	-	0.4	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	18.4	17.1	17.7	18.2	-0.5%	0.6%	17.9	18.8	19.7	2.7%	0.6%
Safety and Security Sector	18.4	17.1	17.7	18.1	-0.5%	0.6%	17.9	18.8	19.7	2.7%	0.6%
Education and Training Authority											
Communication	0.0	0.1	0.0	0.0	-16.4%	-	0.0	0.0	0.0	-5.0%	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.1	14.5%	-	0.0	0.1	0.1	-	-
Vehicle licences	0.0	0.0	0.0	0.1	14.5%	-	0.0	0.1	0.1	-	-

Personnel information

Table 25.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	Unit cost	Cost	2023/24	Unit cost	Cost	2024/25	Unit cost	Cost	2025/26	Unit cost	Cost			2026/27	Unit cost	Cost
Salary level	1 277	123	1 620	603.8	0.4	1 445	668.5	0.5	1 467	717.8	0.5	1 575	791.5	0.5	1 855	928.5	0.5	8.7%	100.0%
1 – 6	397	13	603	127.3	0.2	450	99.4	0.2	466	108.1	0.2	563	138.7	0.2	816	215.1	0.3	21.9%	36.2%
7 – 10	544	-	611	216.2	0.4	542	204.9	0.4	543	216.6	0.4	550	232.1	0.4	564	249.7	0.4	1.3%	34.7%
11 – 12	146	-	145	139.3	1.0	261	252.4	1.0	262	268.7	1.0	270	295.9	1.1	284	333.3	1.2	2.9%	17.0%
13 – 16	68	1	77	108.0	1.4	70	100.9	1.4	74	112.8	1.5	70	112.6	1.6	69	117.4	1.7	-0.5%	4.5%
Other	122	109	184	13.1	0.1	122	10.9	0.1	122	11.6	0.1	122	12.3	0.1	122	13.0	0.1	-	7.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Lower Court Services

Programme purpose

Facilitate the resolution of criminal and civil cases by providing accessible, efficient and quality administrative and quasi-legal support to the lower courts and justice service points.

Objectives

- Deliver modern, accessible and people-centric justice services for all by:
 - expediting the implementation of Femicide Watch, established as required by article 15 of the 2019 presidential summit declaration against gender-based violence and femicide, from phase 6 in 2023/24 to phase 7 in 2024/25
 - increasing the percentage of child justice preliminary inquiries finalised within 90 days of the first appearance from 92 per cent in 2023/24 to 95 per cent in 2026/27
 - increasing the percentage of maintenance matters finalised within 90 days of the date of proper service of process from 89 per cent in 2024/25 to 92 per cent in 2026/27
 - increasing the percentage of national register of sexual offences clearance certificates issued within 10 days of the receipt of the application from 70 per cent in 2023/24 to 80 per cent in 2026/27
 - ensuring that 165 courts remain compliant with the strategy on universal access for people with disabilities by 2026/27.

Subprogrammes

- *Lower Courts* funds the activities and operations of various regional and district courts. Regional courts adjudicate serious criminal and civil matters, whereas district courts adjudicate less serious cases. There are 2 147 district and regional courts in South Africa.
- *Magistrate's Commission* funds the Magistrate's Commission, which makes recommendations on the appointment and tenure of magistrates.
- *Facilities Management* funds the provision of accommodation for courts and justice service delivery points, including the construction of new and additional accommodation, and the leasing of privately owned premises for use by the department.
- *Administration of Lower Courts* funds the management of court administration and performance evaluation functions.

Expenditure trends and estimates

Table 25.8 Lower Court Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Lower Courts	5 052.6	5 232.9	5 572.4	5 478.6	2.7%	82.7%	6 030.6	6 211.7	6 484.9	5.8%	83.0%
Magistrate's Commission	13.4	11.6	10.7	18.2	10.8%	0.2%	18.4	19.2	20.1	3.3%	0.3%
Facilities Management	324.5	633.6	532.6	535.5	18.2%	7.9%	524.7	552.7	582.6	2.9%	7.5%
Administration of Lower Courts	577.4	553.5	635.9	605.1	1.6%	9.2%	652.9	692.2	750.5	7.4%	9.3%
Total	5 967.9	6 431.6	6 751.5	6 637.3	3.6%	100.0%	7 226.7	7 475.8	7 838.1	5.7%	100.0%
Change to 2023 Budget estimate				–			462.8	415.0	453.8		

Table 25.8 Lower Court Services expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	5 506.2	5 706.9	6 143.6	6 057.9	3.2%	90.8%	6 669.2	6 886.6	7 215.8	6.0%	92.0%
Compensation of employees	3 994.4	4 180.0	4 418.1	4 593.3	4.8%	66.6%	5 238.5	5 392.4	5 654.1	7.2%	71.6%
Goods and services	1 511.8	1 527.0	1 725.5	1 464.6	-1.1%	24.2%	1 430.7	1 494.2	1 561.7	2.2%	20.4%
of which:											
Communication	69.4	75.1	70.8	66.5	-1.4%	1.1%	72.1	70.8	78.8	5.9%	1.0%
Contractors	95.3	97.9	61.3	65.5	-11.7%	1.2%	64.3	66.8	71.6	3.0%	0.9%
Consumables: Stationery, printing and office supplies	72.0	100.0	119.0	118.2	18.0%	1.6%	126.0	118.8	99.4	-5.6%	1.6%
Property payments	848.8	797.3	786.2	719.2	-5.4%	12.2%	686.5	708.4	750.0	1.4%	9.8%
Travel and subsistence	145.9	172.1	229.7	173.3	5.9%	2.8%	145.0	152.4	156.8	-3.3%	2.2%
Operating payments	60.5	75.4	80.5	72.8	6.4%	1.1%	63.9	67.6	80.4	3.4%	1.0%
Transfers and subsidies	38.5	29.2	22.8	31.9	-6.0%	0.5%	31.3	32.7	34.2	2.3%	0.4%
Provinces and municipalities	0.6	0.5	0.7	0.9	14.1%	-	0.9	0.9	0.9	2.0%	-
Departmental agencies and accounts	0.0	0.0	0.1	0.1	18.6%	-	0.1	0.1	0.1	4.1%	-
Households	37.9	28.6	22.0	31.0	-6.4%	0.5%	30.4	31.8	33.2	2.3%	0.4%
Payments for capital assets	412.3	692.9	581.4	547.4	9.9%	8.7%	526.2	556.5	588.2	2.4%	7.6%
Buildings and other fixed structures	290.7	609.4	476.0	471.9	17.5%	7.2%	460.3	485.4	512.2	2.8%	6.6%
Machinery and equipment	121.6	83.5	105.4	75.6	-14.7%	1.5%	65.9	71.1	76.0	0.2%	1.0%
Payments for financial assets	10.9	2.6	3.7	0.0	-86.0%	0.1%	-	-	-	-100.0%	-
Total	5 967.9	6 431.6	6 751.5	6 637.3	3.6%	100.0%	7 226.7	7 475.8	7 838.1	5.7%	100.0%
Proportion of total programme expenditure to vote expenditure	33.4%	33.7%	33.2%	32.3%	-	-	33.4%	33.1%	33.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	37.5	28.6	21.2	31.0	-6.2%	0.5%	30.4	31.7	33.1	2.3%	0.4%
Employee social benefits	37.5	28.6	21.2	31.0	-6.2%	0.5%	30.4	31.7	33.1	2.3%	0.4%
Other transfers to households											
Current	0.3	0.1	0.9	0.1	-45.7%	-	-	0.0	0.0	-12.1%	-
Claims against the state	0.3	0.1	0.9	0.1	-45.7%	-	-	0.0	0.0	-12.1%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.0	0.0	0.1	0.1	18.6%	-	0.1	0.1	0.1	4.1%	-
Communication	0.0	0.0	0.1	0.1	18.6%	-	0.1	0.1	0.1	4.1%	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.6	0.5	0.7	0.9	14.1%	-	0.9	0.9	0.9	2.0%	-
Vehicle licences	0.6	0.5	0.7	0.9	14.1%	-	0.9	0.9	0.9	2.0%	-

Personnel information

Table 25.9 Lower Court Services personnel numbers and cost by salary level¹

Lower Court Services	Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		
			Number	Cost		Number	Cost		Number	Cost		Number	Cost				Number	Cost	
Salary level	13 428	27	12 598	4 418.1	0.4	12 618	4 593.3	0.4	13 479	5 238.5	0.4	13 142	5 392.4	0.4	13 052	5 654.1	0.4	1.1%	100.0%
1 – 6	10 057	12	9 524	2 716.4	0.3	9 616	2 874.3	0.3	10 053	3 180.8	0.3	9 825	3 289.9	0.3	9 782	3 464.1	0.4	0.6%	75.1%
7 – 10	2 985	6	2 709	1 335.8	0.5	2 672	1 379.3	0.5	3 070	1 664.3	0.5	2 984	1 713.7	0.6	2 948	1 792.2	0.6	3.3%	22.3%
11 – 12	317	1	303	292.7	1.0	268	271.0	1.0	280	300.7	1.1	260	295.7	1.1	251	302.4	1.2	-2.2%	2.0%
13 – 16	60	-	59	72.9	1.2	53	68.0	1.3	67	92.0	1.4	63	92.3	1.5	61	94.5	1.5	4.8%	0.5%
Other	9	8	3	0.2	0.1	9	0.7	0.1	9	0.8	0.1	9	0.8	0.1	9	0.9	0.1	-	0.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: State Legal Services

Programme purpose

Provide legal and legislative services to government. Facilitate the resolution and mediation of family disputes. Supervise the registration of trusts, and the administration of deceased and insolvent estates and estates

undergoing liquidation. Manage the Guardian's Fund. Prepare and promote legislation, facilitate constitutional development and undertake research in support of this.

Objectives

- Ensure an improved master's service by:
 - increasing the percentage of liquidation and distribution accounts in deceased estates where letters of executorship have been examined and issued within 21 days of the receipt of all required documents from 75 per cent in 2023/24 to 90 per cent in 2026/27
 - increasing the percentage of beneficiaries who receive services within 40 days of the receipt of all required documents (Guardian's Fund) from 80 per cent in 2023/24 to 95 per cent in 2026/27.
- Ensure the transformation of colonial and apartheid-era justice-related legislation by submitting 13 pieces of colonial or apartheid-era legislation to Cabinet for updating by 2026/27, as approved by the minister.
- Ensure a transformed state litigation service by:
 - increasing the percentage of legal opinions finalised within 30 days of the receipt of the instruction from 80 per cent in 2023/24 to 83 per cent in 2026/27
 - increasing the percentage of suggested bills, regulations and subordinate legislation finalised within 30 days of the receipt of the instruction from 80 per cent in 2023/24 to 83 per cent in 2026/27.
- Ensure a transformed legal profession by:
 - ensuring 83 per cent of the value of briefs are allocated to historically disadvantaged legal practitioners by 2026/27
 - increasing the percentage of litigation cases finalised by 2 per cent per year over the medium term.
- Ensure advanced constitutionalism, human rights and the rule of law by:
 - conducting 6 visible anti-xenophobia campaigns per year over the medium term in collaboration with other departments and role players
 - increasing the number of interventions implemented to enhance the effectiveness of sexual orientation, gender identity, expression and sex characteristics provincial task teams from 10 in 2023/24 to 16 in 2026/27
 - increasing the percentage of valid requests for extradition and mutual legal assistance in criminal matters processed and submitted to the central authority within 20 days of receipt from 85 per cent in 2023/24 to 95 per cent in 2026/27.
- Deliver modern, accessible and people-centric justice services for all by:
 - increasing the percentage of family advocate dispute matters finalised within 6 months of opening the matter from 85 per cent in 2023/24 to 88 per cent in 2026/27
 - maintaining the percentage of family litigation matters finalised within 12 months of opening the matter at 85 per cent per year over the medium term.

Subprogrammes

- *State Law Advisers* provides legal advice, representation and legislative drafting services to the executive, state departments, state-owned enterprises and other government bodies through the Office of the Chief State Law Adviser.
- *Litigation and Legal Services* provides attorney, conveyance and notarial services to the executive, state departments, state-owned enterprises and other government bodies through the offices of the state attorney, and provides legal support to the department and ministry.
- *Legislative Development and Law Reform* conducts research, and prepares and promotes new and amended legislation.
- *Master of the High Court* funds the master's offices, which supervise the administration of deceased and insolvent estates, trusts, curatorships and the Guardian's Fund.
- *Constitutional Development* conducts research; coordinates the implementation of constitutionally mandated legislation such as the Promotion of Equality and Prevention of Unfair Discrimination Act (2000)

and the Promotion of Administrative Justice Act (2000); promotes the Constitution and its values; assists and protects independent institutions supporting constitutional democracy to ensure their independence and effectiveness; and coordinates, promotes and develops programmes in support of social justice and participatory democracy.

- *Family Advocate* funds family mediations in non-litigation matters with the goal of settling parental disputes out of court. In litigation matters, the family advocate files court reports, makes recommendations, and appears in court to promote and protect the best interests of children. This subprogramme also deals with international cases of children abducted or retained in foreign countries in terms of the Hague Convention on the Civil Aspects of International Child Abduction.

Expenditure trends and estimates

Table 25.10 State Legal Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
State Law Advisers	67.8	69.4	67.1	82.6	6.8%	4.4%	82.8	91.0	90.3	3.0%	5.0%
Litigation and Legal Services	636.2	564.4	653.8	467.5	-9.8%	35.9%	506.0	534.0	550.1	5.6%	29.6%
Legislative Development and Law Reform	59.7	62.7	89.7	105.5	20.9%	4.9%	109.2	118.0	123.4	5.4%	6.6%
Master of the High Court	517.8	543.3	581.1	585.3	4.2%	34.4%	599.6	641.3	651.6	3.6%	35.6%
Constitutional Development	63.4	64.0	78.5	82.0	8.9%	4.4%	96.9	106.1	111.1	10.7%	5.7%
Family Advocate	236.7	248.6	270.0	273.7	5.0%	15.9%	294.2	323.2	332.2	6.7%	17.6%
Total	1 581.5	1 552.4	1 740.0	1 596.5	0.3%	100.0%	1 688.6	1 813.5	1 858.7	5.2%	100.0%
Change to 2023 Budget estimate							(10.0)	42.0	6.0		
Economic classification											
Current payments	1 387.1	1 473.0	1 619.2	1 553.1	3.8%	93.2%	1 641.4	1 764.7	1 807.6	5.2%	97.3%
Compensation of employees	1 282.1	1 330.1	1 371.4	1 433.7	3.8%	83.7%	1 519.2	1 636.6	1 675.0	5.3%	90.0%
Goods and services	105.0	142.9	247.8	119.4	4.4%	9.5%	122.2	128.1	132.5	3.5%	7.2%
of which:											
Communication	10.8	12.6	12.3	11.3	1.5%	0.7%	13.6	15.9	18.3	17.3%	0.8%
Legal services	53.8	76.7	105.0	21.5	-26.3%	4.0%	28.7	30.2	29.9	11.5%	1.6%
Fleet services (including government motor transport)	2.6	4.2	6.9	5.5	29.0%	0.3%	7.2	7.1	7.0	7.9%	0.4%
Consumables: Stationery, printing and office supplies	12.6	16.4	22.4	18.2	12.9%	1.1%	17.7	18.7	19.1	1.7%	1.1%
Operating leases	2.2	0.5	0.6	10.8	70.6%	0.2%	8.7	8.9	7.9	-9.8%	0.5%
Travel and subsistence	13.1	20.4	39.9	25.3	24.5%	1.5%	19.0	22.5	23.7	-2.2%	1.3%
Transfers and subsidies	23.1	23.3	31.3	28.4	7.1%	1.6%	29.5	30.8	32.2	4.4%	1.7%
Provinces and municipalities	0.1	0.1	0.1	0.1	15.9%	-	0.1	0.1	0.1	0.3%	-
Foreign governments and international organisations	14.5	13.7	16.6	20.9	13.0%	1.0%	22.5	23.5	24.6	5.6%	1.3%
Households	8.5	9.5	14.7	7.3	-4.7%	0.6%	6.9	7.2	7.5	0.9%	0.4%
Payments for capital assets	19.6	17.3	28.5	14.1	-10.4%	1.2%	17.7	18.0	18.9	10.3%	1.0%
Machinery and equipment	19.6	17.3	28.5	14.1	-10.4%	1.2%	17.7	18.0	18.9	10.3%	1.0%
Payments for financial assets	151.7	38.9	61.0	1.0	-81.5%	3.9%	-	-	-	-100.0%	-
Total	1 581.5	1 552.4	1 740.0	1 596.5	0.3%	100.0%	1 688.6	1 813.5	1 858.7	5.2%	100.0%
Proportion of total programme expenditure to vote expenditure	8.8%	8.1%	8.5%	7.8%	-	-	7.8%	8.0%	7.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	5.4	6.3	7.7	4.5	-6.3%	0.4%	4.3	4.4	4.7	1.4%	0.3%
Employee social benefits	5.4	6.3	7.7	4.5	-6.3%	0.4%	4.3	4.4	4.7	1.4%	0.3%
Other transfers to households											
Current	3.1	3.1	7.0	2.9	-2.1%	0.2%	2.6	2.7	2.9	0.1%	0.2%
Claims against the state	3.1	3.1	7.0	2.9	-2.1%	0.2%	2.6	2.7	2.9	0.1%	0.2%
Provinces and municipalities											
Municipal bank accounts											
Current	0.1	0.1	0.1	0.1	15.9%	-	0.1	0.1	0.1	0.3%	-
Vehicle licences	0.1	0.1	0.1	0.1	15.9%	-	0.1	0.1	0.1	0.3%	-
Foreign governments and international organisations											
Current	14.5	13.7	16.6	20.9	13.0%	1.0%	22.5	23.5	24.6	5.6%	1.3%
International Criminal Court	12.9	12.2	15.0	19.0	13.6%	0.9%	20.5	21.4	22.4	5.7%	1.2%
Hague Conference on Private International Law	1.2	1.2	1.2	1.5	6.8%	0.1%	1.5	1.6	1.7	4.5%	0.1%
International Institute for the Unification of Private Law	0.4	0.3	0.4	0.5	10.0%	-	0.5	0.5	0.6	4.5%	-

Personnel information

Table 25.11 State Legal Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Number of posts	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate												
			Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27				2023/24 - 2026/27				
State Legal Services			2 354	11	2 573	1 371.4	0.5	2 437	1 433.7	0.6	2 432	1 519.2	0.6	2 484	1 636.6	0.7	2 387	1 675.0	0.7	-0.7%	100.0%
Salary level																					
1 – 6	1 025	2	1 110	375.5	0.3	987	351.8	0.4	986	372.9	0.4	1 015	407.1	0.4	993	422.0	0.4	0.2%	40.9%		
7 – 10	879	4	1 010	487.1	0.5	951	484.4	0.5	947	511.5	0.5	966	551.1	0.6	900	545.9	0.6	-1.8%	38.6%		
11 – 12	408	5	404	465.5	1.2	457	558.5	1.2	458	594.5	1.3	463	636.7	1.4	458	667.0	1.5	0.1%	18.9%		
13 – 16	42	–	49	43.2	0.9	42	38.8	0.9	41	40.3	1.0	40	41.8	1.0	36	40.1	1.1	-5.0%	1.6%		

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: National Prosecuting Authority

Programme purpose

Provide a coordinated prosecuting service that ensures that justice is delivered to victims of crime through general and specialised prosecutions. Remove profit from crime. Protect certain witnesses.

Objectives

- Ensure successful prosecution over the medium term by maintaining a conviction rate of 87 per cent in high courts, 74 per cent in regional courts and 88 per cent in district courts.
- Enhance victim-centric services by increasing the total number of operational Thuthuzela care centres from 64 in 2023/24 to 70 in 2026/27.
- Ensure access to justice for victims of sexual offences by maintaining a conviction rate of 70 per cent over the medium term.
- Contribute to the fight against corruption by increasing the number of prosecutions of state capture, fraud or corruption and related matters enrolled in the courts from 12 in 2023/24 to 45 in 2026/27.
- Contribute to the effectiveness of the criminal justice system on an ongoing basis by ensuring that no witnesses and related people in the witness protection programme are threatened, harmed or killed.

Subprogrammes

- *National Prosecutions Service* is primarily responsible for general and specialised prosecutions and the appeals that might follow. This includes resolving criminal matters outside of the formal trial process through alternative dispute-resolution mechanisms, settling admissions of guilt for minor offences, and considering dockets brought by the police where people have not been charged. Specialised prosecutions comprise priority crime litigation, sexual offences, community affairs and specialised commercial crime.
- *Investigating Directorate* provides for the Investigating Directorate, established in the Office of the National Director of Public Prosecutions, to deal with offences or criminal or unlawful activities involving serious, high-profile and complex corruption, including allegations of corruption arising from commissions of inquiry.
- *Asset Forfeiture Unit* seizes assets acquired from the proceeds of crime or that have been part of an offence through criminal or civil processes.
- *Office for Witness Protection* provides for temporary protection, support and related services to vulnerable and intimidated witnesses and related people in judicial proceedings in terms of the Witness Protection Act (1998).
- *Strategy, Operations and Compliance* provides corporate support services to the National Prosecuting Authority in terms of finance, human resources, ICT, strategy support, integrity, security, communication and risk management.

Expenditure trends and estimates

Table 25.12 National Prosecuting Authority expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million										
National Prosecutions Service	3 193.9	3 649.3	3 827.0	3 998.3	7.8%	76.0%	4 439.8	4 587.3	4 707.0	5.6%	75.0%
Investigating Directorate	51.4	101.7	178.5	260.3	71.7%	3.1%	310.7	308.6	319.7	7.1%	5.1%
Asset Forfeiture Unit	149.2	173.4	219.6	254.0	19.4%	4.1%	261.4	276.1	286.3	4.1%	4.6%
Office for Witness Protection	176.3	197.1	213.7	252.1	12.7%	4.4%	266.8	277.8	289.4	4.7%	4.6%
Strategy, Operations and Compliance	626.0	569.4	574.3	626.4	–	12.4%	609.9	638.1	665.7	2.1%	10.7%
Total	4 196.9	4 690.9	5 013.2	5 391.1	8.7%	100.0%	5 888.6	6 087.9	6 268.1	5.2%	100.0%
Change to 2023 Budget estimate				–			335.7	291.1	205.6		
Economic classification											
Current payments	4 019.9	4 601.0	4 933.7	5 311.3	9.7%	97.8%	5 830.0	6 026.7	6 204.0	5.3%	98.9%
Compensation of employees	3 552.7	3 923.5	4 262.1	4 509.7	8.3%	84.2%	5 036.2	5 196.0	5 326.1	5.7%	84.9%
Goods and services	467.2	677.5	671.6	801.6	19.7%	13.6%	793.8	830.7	877.9	3.1%	14.0%
<i>of which:</i>						–					–
Computer services	88.7	133.3	104.5	105.8	6.0%	2.2%	103.3	97.6	104.7	-0.4%	1.7%
Legal services	18.5	123.4	14.9	81.0	63.6%	1.2%	60.4	71.7	77.5	-1.5%	1.2%
Operating leases	25.9	38.0	49.6	83.8	47.8%	1.0%	83.1	87.3	91.5	3.0%	1.5%
Property payments	79.3	78.3	79.5	101.6	8.6%	1.8%	100.9	105.6	110.7	2.9%	1.8%
Travel and subsistence	34.9	50.7	83.2	61.2	20.6%	1.2%	66.5	69.5	72.6	5.9%	1.1%
Operating payments	58.4	70.2	104.0	120.0	27.1%	1.8%	113.2	118.6	125.6	1.5%	2.0%
Transfers and subsidies	24.7	34.6	31.2	22.5	-3.0%	0.6%	21.6	22.5	23.6	1.6%	0.4%
Departmental agencies and accounts	11.4	11.0	11.9	12.0	1.8%	0.2%	11.4	11.9	12.4	1.2%	0.2%
Households	13.3	23.6	19.3	10.5	-7.6%	0.3%	10.2	10.6	11.1	2.0%	0.2%
Payments for capital assets	150.6	50.1	47.7	56.2	-28.0%	1.6%	37.1	38.7	40.5	-10.4%	0.7%
Machinery and equipment	150.6	50.1	47.7	56.2	-28.0%	1.6%	37.1	38.7	40.5	-10.4%	0.7%
Payments for financial assets	1.7	5.3	0.6	1.1	-12.1%	–	–	–	–	-100.0%	–
Total	4 196.9	4 690.9	5 013.2	5 391.1	8.7%	100.0%	5 888.6	6 087.9	6 268.1	5.2%	100.0%
Proportion of total programme expenditure to vote expenditure	23.5%	24.6%	24.6%	26.2%	–	–	27.2%	27.0%	26.6%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	12.4	22.0	16.8	10.5	-5.4%	0.3%	10.2	10.6	11.1	2.0%	0.2%
Employee social benefits	12.4	22.0	16.8	10.5	-5.4%	0.3%	10.2	10.6	11.1	2.0%	0.2%
Other transfers to households											
Current	0.9	1.6	2.5	–	-100.0%	–	–	–	–	–	–
Claims against the state	0.9	1.6	2.5	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	11.4	11.0	11.9	12.0	1.8%	0.2%	11.4	11.9	12.4	1.2%	0.2%
Safety and Security Sector	11.4	11.0	11.9	12.0	1.9%	0.2%	11.4	11.9	12.4	1.2%	0.2%
Education and Training Authority											

Personnel information

Table 25.13 National Prosecuting Authority personnel numbers and cost by salary level¹

National Prosecuting Authority	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate												
			2022/23	Unit cost	2023/24	Unit cost	2024/25		2025/26		2026/27				2023/24 - 2026/27				
Salary level	6 062	707	6 020	4 262.1	0.7	6 291	4 509.7	0.7	6 618	5 036.2	0.8	6 449	5 196.0	0.8	6 274	5 326.1	0.8	-0.1%	100.0%
1 – 6	959	362	859	227.9	0.3	1 288	357.4	0.3	1 228	360.7	0.3	1 202	373.7	0.3	1 173	385.7	0.3	-3.1%	19.1%
7 – 10	2 947	247	3 042	1 577.3	0.5	2 887	1 568.5	0.5	3 255	1 894.0	0.6	3 177	1 960.5	0.6	3 127	2 045.8	0.7	2.7%	48.6%
11 – 12	1 925	88	1 902	2 112.9	1.1	1 885	2 199.2	1.2	1 893	2 354.1	1.2	1 833	2 418.1	1.3	1 743	2 436.5	1.4	-2.6%	28.7%
13 – 16	230	–	216	341.6	1.6	230	382.1	1.7	241	424.7	1.8	236	440.9	1.9	230	455.0	2.0	–	3.7%
Other	1	10	1	2.4	2.4	1	2.5	2.5	1	2.7	2.7	1	2.8	2.8	1	3.0	3.0	–	0.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Auxiliary and Associated Services

Programme purpose

Provide a variety of auxiliary services associated with the department's purpose. Fund the interdepartmental justice modernisation programme, the President's Fund, the Information Regulator, the Office of the Legal Services Ombud and transfer payments to public entities and constitutional institutions.

Objective

- Deliver modern, digitised platforms for justice services by increasing the number of government departments and entities connected to the integrated justice system transversal platform and exchanging information electronically from 11 in 2023/24 to 12 in 2024/25.

Subprogrammes

- *Legal Aid South Africa* funds Legal Aid South Africa, which provides legal aid to indigent people and legal representation at the state's expense, as set out in the Constitution.
- *Special Investigating Unit* funds the Special Investigating Unit, which provides professional forensic investigating and litigation services to all state institutions at the national, provincial and local levels to combat maladministration, corruption and fraud; and protects state assets and public funds.
- *Public Protector of South Africa* funds the Public Protector of South Africa, which investigates any alleged improper conduct in state affairs, public administration or any sphere of government, as well as any conduct that results in impropriety or prejudice.
- *South African Human Rights Commission* funds the South African Human Rights Commission, which promotes and monitors the observance of human rights in South Africa.
- *Justice Modernisation* implements IT infrastructure and networks, and funds the integrated justice system programme, which seeks to re-engineer, automate and integrate business processes across the criminal justice value chain.
- *Information Regulator* funds the Information Regulator, which is responsible for the promotion and protection of the right to privacy as it relates to the protection of personal information and the right of access to information, as enshrined in the Protection of Personal Information Act (2013) and Promotion of Access to Information Act (2000).
- *Office of the Legal Services Ombud* funds the Office of the Legal Services Ombud, which is responsible for protecting and promoting public interest in relation to the rendering of legal services; investigating complaints of alleged misconduct against legal practitioners; and promoting the independence of, and high standards of integrity in, the legal profession.

Expenditure trends and estimates

Table 25.14 Auxiliary and Associated Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Legal Aid South Africa	1 958.9	2 033.2	2 184.5	2 124.6	2.7%	55.3%	2 109.0	2 203.2	2 303.8	2.7%	53.7%
Special Investigating Unit	421.7	437.9	452.1	489.8	5.1%	12.0%	449.7	459.9	481.2	-0.6%	11.5%
Public Protector of South Africa	353.5	359.9	377.9	357.3	0.4%	9.6%	352.0	368.0	385.4	2.6%	9.0%
South African Human Rights Commission	191.7	195.0	208.5	208.3	2.8%	5.4%	203.2	212.1	221.6	2.1%	5.2%
Justice Modernisation	478.9	575.7	597.4	697.8	13.4%	15.6%	661.2	695.3	731.7	1.6%	17.1%
Information Regulator	29.9	66.5	88.9	109.3	54.1%	2.0%	110.9	135.7	141.0	8.9%	3.1%
Office of the Legal Services Ombud	–	2.5	9.0	8.3	–	0.1%	15.8	22.4	30.0	53.8%	0.5%
Total	3 434.5	3 670.6	3 918.3	3 995.3	5.2%	100.0%	3 901.7	4 096.6	4 294.7	2.4%	100.0%
Change to 2023 Budget estimate				–			(452.7)	(441.4)	(451.1)		

Table 25.14 Auxiliary and Associated Services expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2023/24 - 2026/27		2023/24 - 2026/27				2023/24 - 2026/27		2023/24 - 2026/27			
R million												
Current payments	471.2	401.4	576.5	781.2	18.4%	14.8%	758.9	824.0	871.9	3.7%	19.9%	
Compensation of employees	21.5	48.2	70.4	82.6	56.7%	1.5%	93.5	123.5	134.8	17.7%	2.7%	
Goods and services	449.7	353.2	506.0	698.5	15.8%	13.4%	665.4	700.5	737.0	1.8%	17.2%	
of which:												
Minor assets	3.2	0.6	1.3	26.2	102.2%	0.2%	7.4	6.8	7.3	-34.8%	0.3%	
Computer services	321.0	269.9	288.0	508.7	16.6%	9.2%	526.4	558.3	581.1	4.5%	13.4%	
Consultants: Business and advisory services	–	15.2	71.1	5.1	–	0.6%	6.1	7.5	7.5	13.5%	0.2%	
Agency and support/outsourced services	118.0	54.9	63.4	132.2	3.9%	2.5%	98.2	99.4	111.0	-5.7%	2.7%	
Operating leases	3.6	2.9	4.3	6.0	18.5%	0.1%	6.3	6.4	6.7	3.5%	0.2%	
Training and development	0.5	0.7	0.6	4.3	106.2%	–	4.3	4.6	4.8	3.7%	0.1%	
Transfers and subsidies	2 926.1	3 026.7	3 223.2	3 180.0	2.8%	82.3%	3 113.9	3 243.2	3 392.0	2.2%	79.4%	
Departmental agencies and accounts	2 925.8	3 026.0	3 222.9	3 180.0	2.8%	82.3%	3 113.9	3 243.2	3 392.0	2.2%	79.4%	
Households	0.4	0.7	0.3	–	-100.0%	–	–	–	–	–	–	
Payments for capital assets	37.2	242.6	118.6	34.2	-2.8%	2.9%	28.9	29.4	30.9	-3.3%	0.8%	
Machinery and equipment	19.3	101.6	92.4	34.2	20.9%	1.6%	28.9	29.4	30.9	-3.3%	0.8%	
Software and other intangible assets	17.9	141.0	26.3	–	-100.0%	1.2%	–	–	–	–	–	
Total	3 434.5	3 670.6	3 918.3	3 995.3	5.2%	100.0%	3 901.7	4 096.6	4 294.7	2.4%	100.0%	
Proportion of total programme expenditure to vote expenditure	19.2%	19.2%	19.2%	19.4%	–	–	18.1%	18.2%	18.2%	–	–	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.4	0.7	0.3	–	-100.0%	–	–	–	–	–	–	
Employee social benefits	0.4	0.7	0.3	–	-100.0%	–	–	–	–	–	–	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	2 925.8	3 026.0	3 222.9	3 180.0	2.8%	82.3%	3 113.9	3 243.2	3 392.0	2.2%	79.4%	
Legal Aid South Africa	1 958.9	2 033.2	2 184.5	2 124.6	2.7%	55.3%	2 109.0	2 203.2	2 303.8	2.7%	53.7%	
Special Investigating Unit	421.7	437.9	452.1	489.8	5.1%	12.0%	449.7	459.9	481.2	-0.6%	11.5%	
Public Protector of South Africa	353.5	359.9	377.9	357.3	0.4%	9.6%	352.0	368.0	385.4	2.6%	9.0%	
South African Human Rights Commission	191.7	195.0	208.5	208.3	2.8%	5.4%	203.2	212.1	221.6	2.1%	5.2%	

Personnel information

Table 25.15 Auxiliary and Associated Services personnel numbers and cost by salary level¹

Auxiliary and Associated Services	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost
Salary level	114	23	127	70.4	0.6	124	82.6	0.7	141	93.5	0.7	174	123.5	0.7	183	134.8	0.7	13.9%	100.0%
1 – 6	32	23	49	14.1	0.3	29	10.4	0.4	49	19.2	0.4	52	21.4	0.4	56	24.3	0.4	24.6%	29.9%
7 – 10	36	–	33	11.5	0.3	39	14.2	0.4	40	15.4	0.4	50	20.2	0.4	50	21.4	0.4	8.6%	28.8%
11 – 12	22	–	19	13.5	0.7	26	19.3	0.7	21	16.5	0.8	31	25.9	0.8	38	33.6	0.9	13.5%	18.6%
13 – 16	24	–	26	31.4	1.2	30	38.9	1.3	31	42.3	1.4	41	56.0	1.4	39	55.5	1.4	9.1%	22.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Legal Aid South Africa

Selected performance indicators

Table 25.16 Legal Aid South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of new legal matters approved for legal aid per year: – Criminal matters – Civil matters	Legal aid services		269 388	314 998	322 337	337 963	285 590	285 590	285 590
			27 818	40 143	48 805	46 084	42 873	42 873	42 873
Number of finalised legal matters per year: – Criminal matters – Civil matters	Legal aid services	Priority 6: Social cohesion and safer communities	296 391	317 546	308 490	361 853	273 322	273 322	273 322
			35 502	43 109	46 885	49 344	41 540	41 540	41 540
Percentage of annual coverage of legal aid practitioners per district court per year	Legal aid services		85% (14 483/ 17 026)	88% (14 715/ 16 801)	86% (14 612/ 16 992)	85%	77%	77%	
Percentage of annual coverage of legal aid practitioners per regional court per year	Legal aid services		94% (7 511/ 7 952)	94% (7 464/ 7 908)	95% (7 537/ 7 894)	94%	85%	85%	

Entity overview

Legal Aid South Africa was established in terms of section 2 of the Legal Aid South Africa Act (2014) to provide state-funded legal aid and advice to eligible individuals to ensure access to justice and the realisation of individuals' rights to legal representation in accordance with the Constitution. The entity focuses on providing legal assistance to children, women, detainees, and in divorce or domestic violence cases and land rights matters. It will continue to prioritise providing legal assistance to eligible people over the MTEF period at the state's expense.

Expenditure is expected to increase at an average annual rate of 2.4 per cent, from R2.2 billion in 2023/24 to R2.3 billion in 2026/27. Compensation of employees accounts for an estimated 79.6 per cent (R5.3 billion) of total expenditure over the medium term, with the remaining 20.4 per cent providing for goods and services and depreciation. Cabinet has approved reductions amounting to R717.8 million over the next 3 years. To mitigate against these impacting negatively on performance, no new positions will be created, and the entity will recruit staff only for critical positions, and use savings from cost-containment measures and cash reserves.

The entity is set to derive 98.2 per cent (R6.6 billion) of its revenue over the medium term through transfers from the department. This includes an additional allocation of R156 million from the Department of Agriculture, Land Reform and Rural Development to the entity's land rights management unit. These additional funds will be used to enhance the unit's capability to provide legal representation in land rights matters (land reform, security of tenure, illegal evictions, unlawful occupations of land and restitution matters).

Programmes/Objectives/Activities

Table 25.17 Legal Aid South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	457.2	491.2	567.4	587.9	8.7%	25.7%	596.3	621.6	662.2	4.0%	27.7%
Legal aid services	1 301.9	1 413.7	1 596.2	1 513.9	5.2%	71.2%	1 486.6	1 542.3	1 593.9	1.7%	69.0%
Special projects	59.5	63.3	66.7	69.7	5.4%	3.2%	71.1	74.3	77.7	3.7%	3.3%
Total	1 818.5	1 968.2	2 230.3	2 171.6	6.1%	100.0%	2 154.0	2 238.2	2 333.8	2.4%	100.0%

Statement of financial performance

Table 25.18 Legal Aid South Africa statement of financial performance

Statement of financial performance		Audited outcome			Revised estimate	Average: Expenditure/ Total (%)		Medium-term expenditure estimate			Average: Expenditure/ Total (%)	
		2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	
R million												
Revenue												
Non-tax revenue		33.4	35.8	61.0	47.0	12.0%	2.1%	45.0	35.0	30.0	-13.9%	1.8%
Other non-tax revenue		33.4	35.8	61.0	47.0	12.0%	2.1%	45.0	35.0	30.0	-13.9%	1.8%
Transfers received		1 960.0	2 067.3	2 192.9	2 124.6	2.7%	97.9%	2 109.0	2 203.2	2 303.8	2.7%	98.2%
Total revenue		1 993.4	2 103.2	2 253.9	2 171.6	2.9%	100.0%	2 154.0	2 238.2	2 333.8	2.4%	100.0%
Expenses												
Current expenses		1 818.5	1 968.2	2 230.3	2 171.6	6.1%	100.0%	2 154.0	2 238.2	2 333.8	2.4%	100.0%
Compensation of employees		1 531.9	1 654.3	1 783.2	1 751.3	4.6%	82.2%	1 703.0	1 785.3	1 842.0	1.7%	79.6%
Goods and services		252.1	291.1	414.3	386.5	15.3%	16.3%	417.2	420.1	459.0	5.9%	18.9%
Depreciation		33.9	22.6	32.8	33.8	-0.1%	1.5%	33.8	32.8	32.8	-1.0%	1.5%
Interest, dividends and rent on land		0.6	0.1	-	-	-100.0%	-	-	-	-	-	-
Total expenses		1 818.5	1 968.2	2 230.3	2 171.6	6.1%	100.0%	2 154.0	2 238.2	2 333.8	2.4%	100.0%
Surplus/(Deficit)		174.9	134.9	23.6	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 25.19 Legal Aid South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
	Number of approved funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	Unit cost	2023/24	Unit cost	2024/25	Unit cost	2025/26	Unit cost	2026/27	Unit cost							
Legal Aid South Africa			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Salary level	2 842	2 842	2 705	1 783.2	0.7	2 665	1 751.3	0.7	2 563	1 703.0	0.7	2 563	1 785.3	0.7	2 563	1 842.0	0.7	-1.3%	100.0%
1 – 6	1 111	1 111	1 060	302.1	0.3	1 060	307.8	0.3	1 060	319.1	0.3	1 060	333.8	0.3	1 060	344.5	0.3	-	41.0%
7 – 10	922	922	884	533.7	0.6	878	543.9	0.6	828	510.5	0.6	828	533.8	0.6	828	551.3	0.7	-1.9%	32.5%
11 – 12	737	737	690	836.3	1.2	656	786.4	1.2	604	756.1	1.3	604	794.6	1.3	604	819.1	1.4	-2.7%	23.8%
13 – 16	72	72	71	111.1	1.6	71	113.2	1.6	71	117.4	1.7	71	123.1	1.7	71	127.0	1.8	-	2.7%

1. Rand million.

Public Protector of South Africa

Selected performance indicators

Table 25.20 Public Protector of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of matters finalised through investigation per year	Investigations	Priority 6: Social cohesion and safer communities	- ¹	- ¹	- ¹	2 000	3 000	3 900	4 500
Percentage of adherence to turnaround times in the finalisation of cases per year	Investigations		95.3% (4 532/ 4 754)	85.5% (3 189/ 3 732)	81.7% (2 766/ 3 385)	75%	80%	80%	80%

1. No historical data available.

Entity overview

The Public Protector of South Africa was established in terms of section 181 of the Constitution, which mandates it to strengthen constitutional democracy by investigating any conduct in state affairs, or in the public administration in any sphere of government, that is alleged or suspected to be improper or result in any impropriety or prejudice; report on that conduct; and take appropriate remedial action. Section 182 of the Constitution states that the public protector must be accessible to all people and communities.

Over the next 3 years, the entity will continue to focus on conducting investigations to root out improper

conduct and maladministration in state affairs. In doing this, it aims to finalise 80 per cent of early resolution cases within 6 months, service delivery cases within 12 months, and good governance and integrity cases within 24 months. Additionally, as part of supporting accountability in state organs, the entity will engage strategically with various organs of state and explore mechanisms to integrate databases with them.

Cabinet has approved reductions on transfers to the institution amounting to R117.3 million over the MTEF period. Despite these, expenditure is expected to increase at an average annual rate of 5.6 per cent, from R366.1 million in 2023/24 to R430.9 million in 2026/27. This increase is largely due to the public protector receiving additional allocations amounting to R49.3 million over the period ahead as part of a resolution to devolve the budget for private lease office accommodation from the Department of Public Works and Infrastructure to the entity. To mitigate the impact of reductions on performance, the entity will implement cost-containment measures and use cash reserves.

Compensation of employees accounts for an estimated 73.2 per cent (R899.1 million) of the entity's budget over the medium term, increasing at an average annual rate of 4.4 per cent, from R276.1 million in 2023/24 to R314 million in 2026/27. The entity expects to generate 98.4 per cent (R1.2 billion) of its revenue over the MTEF period through transfers from the department, increasing at an average annual rate of 6.2 per cent, from R357.3 million in 2023/24 to R427.3 million in 2026/27.

Programmes/Objectives/Activities

Table 25.21 Public Protector of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	158.6	156.2	161.5	150.0	-1.9%	43.2%	171.4	178.7	189.1	8.0%	42.8%
Investigations	181.3	173.6	195.3	201.1	3.5%	51.7%	209.7	218.9	224.4	3.7%	53.2%
Stakeholder management	13.0	13.3	33.4	15.0	4.8%	5.1%	15.5	16.5	17.4	5.2%	4.0%
Total	352.9	343.1	390.2	366.1	1.2%	100.0%	396.7	414.1	430.9	5.6%	100.0%

Statement of financial performance

Table 25.22 Public Protector of South Africa statement of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	13.8	16.5	21.8	8.8	-14.0%	4.0%	6.9	5.8	3.6	-26.0%	1.6%
Other non-tax revenue	13.8	16.5	21.8	8.8	-14.0%	4.0%	6.9	5.8	3.6	-26.0%	1.6%
Transfers received	353.8	360.0	378.1	357.3	0.3%	96.0%	389.8	408.3	427.3	6.2%	98.4%
Total revenue	367.6	376.4	399.9	366.1	-0.1%	100.0%	396.7	414.1	430.9	5.6%	100.0%
Expenses											
Current expenses	352.9	343.1	390.2	366.1	1.2%	100.0%	396.7	414.1	430.9	5.6%	100.0%
Compensation of employees	253.5	246.0	263.5	276.1	2.9%	71.6%	286.1	298.9	314.0	4.4%	73.2%
Goods and services	94.8	92.2	120.9	79.9	-5.5%	26.6%	102.5	108.2	108.5	10.7%	24.7%
Depreciation	4.6	4.8	5.8	10.0	29.8%	1.7%	8.0	7.0	8.4	-5.8%	2.1%
Total expenses	352.9	343.1	390.2	366.1	1.2%	100.0%	396.7	414.1	430.9	5.6%	100.0%
Surplus/(Deficit)	14.7	33.4	9.7	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 25.23 Public Protector of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25			Unit cost	2025/26			Unit cost	2026/27			2023/24 - 2026/27
		Number	Cost		Number	Cost		Number	Cost	Number		Cost	Number	Cost		Number	Cost	Unit cost	
Public Protector of South Africa	368	368	378	263.5	0.7	378	276.1	0.7	388	286.1	0.7	388	298.9	0.8	408	314.0	0.8	2.6%	100.0%
Salary level																			
1 – 6	71	71	71	26.2	0.4	71	26.2	0.4	71	26.2	0.4	71	27.4	0.4	79	28.8	0.4	3.6%	18.7%
7 – 10	177	177	177	99.4	0.6	177	99.4	0.6	177	99.4	0.6	177	103.8	0.6	188	109.0	0.6	2.0%	46.0%
11 – 12	80	80	90	78.7	0.9	90	91.4	1.0	100	101.4	1.0	100	105.9	1.1	96	111.2	1.2	2.2%	24.7%
13 – 16	39	39	39	56.7	1.5	39	56.7	1.5	39	56.7	1.5	39	59.2	1.5	44	62.2	1.4	4.1%	10.3%
17 – 22	1	1	1	2.5	2.5	1	2.5	2.5	1	2.5	2.5	1	2.7	2.7	1	2.8	2.8	–	0.3%

1. Rand million.

South African Human Rights Commission

Selected performance indicators

Table 25.24 South African Human Rights Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of complaints and enquiries finalised per year	Protection of human rights	Priority 6: Social cohesion and safer communities	7 129	5 000	3 000	5 000	5 000	5 000	5 000
Number of strategic impact litigation matters instituted per year	Protection of human rights		13	11	16	3	3	3	3

Entity overview

The South African Human Rights Commission is an independent statutory body established in terms of chapter 9 of the Constitution with a mandate to enhance constitutional democracy by promoting, protecting and overseeing human rights. It promotes awareness of human rights, ensures compliance with socioeconomic rights outlined in the Constitution, offers education and training, and works to provide effective remedies when violations occur. The commission is also tasked with overseeing the national preventive mechanism, which was created as part of South Africa's adherence to the United Nations Optional Protocol to the Convention against Torture and Other Cruel, Inhuman or Degrading Treatment or Punishment; and managing the independent monitoring mechanism in line with the United Nations Convention on the Rights of Persons with Disabilities.

Over the next 3 years, the commission will continue to advance human rights, and safeguard against and oversee the prevention of human rights violations by collaborating with relevant parties, advocating for human rights reforms and positions in policies and legislation, and fostering adherence to these rights, as outlined in the Bill of Rights. In this regard, over the next 3 years, the commission plans to maintain the number of complaints and enquiries finalised at 5 000 in each year of the MTEF period.

Cabinet has approved reductions on the commission's budget amounting to R53.6 million over the next 3 years. This results in a nominal average annual increase in expenditure of 0.4 per cent. To mitigate against any negative impact on performance arising from these reductions, the commission plans to freeze the filling of vacant posts. In addition, the number of personnel is expected to decrease from 205 in 2023/24 to 198 in 2024/25 as a result of natural attrition. Spending on compensation of employees accounts for 74.7 per cent (R497.9 million) of the commission's total budget over the next three years, increasing at an average annual rate of 4.9 per cent, from R152.3 million in 2023/24 to R176 million in 2026/27.

The commission expects to derive 97.1 per cent (R636.9 million) of its revenue through transfers from the

department, increasing at an average annual rate of 2.1 per cent, from R208.3 million in 2023/24 to R221.6 million in 2026/27. These transfers include additional amounts of R1.5 million in 2024/25, R1.6 million in 2025/26 and R1.7 million in 2026/27 as part of a resolution to devolve the budget for private lease office accommodation from the Department of Public Works and Infrastructure to the entity.

Programmes/Objectives/Activities

Table 25.25 South African Human Rights Commission expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	68.2	74.2	70.0	74.7	3.0%	35.9%	66.0	69.5	73.5	-0.5%	32.6%	
Monitoring observance of human rights	7.4	7.7	7.8	14.5	25.0%	4.6%	13.0	13.7	14.5	-0.1%	6.4%	
Promotion of human rights	93.3	103.9	113.3	122.6	9.6%	53.8%	118.3	121.9	126.2	1.0%	56.2%	
Protection of human rights	10.6	11.3	12.9	10.7	0.4%	5.7%	9.9	10.4	11.0	0.9%	4.8%	
Total	179.5	197.0	204.0	222.5	7.4%	100.0%	207.2	215.6	225.1	0.4%	100.0%	

Statement of financial performance

Table 25.26 South African Human Rights Commission statement of financial performance

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	5.7	1.7	3.3	14.2	35.7%	2.9%	4.0	3.5	3.5	-37.3%	2.9%	
Sale of goods and services other than capital assets	4.3	0.2	0.2	-	-100.0%	0.6%	-	-	-	-	-	
Other non-tax revenue	1.3	1.5	3.1	14.2	119.9%	2.3%	4.0	3.5	3.5	-37.3%	2.9%	
Transfers received	191.8	195.4	208.9	208.3	2.8%	97.1%	203.2	212.1	221.6	2.1%	97.1%	
Total revenue	197.5	197.1	212.2	222.5	4.1%	100.0%	207.2	215.6	225.1	0.4%	100.0%	
Expenses												
Current expenses	179.5	197.0	204.0	222.5	7.4%	100.0%	207.2	215.6	225.1	0.4%	100.0%	
Compensation of employees	127.5	140.1	137.8	152.3	6.1%	69.5%	156.1	165.8	176.0	4.9%	74.7%	
Goods and services	49.9	54.6	64.3	70.2	12.1%	29.6%	51.1	49.8	49.1	-11.2%	25.3%	
Depreciation	2.1	2.3	1.9	-	-100.0%	0.8%	-	-	-	-	-	
Interest, dividends and rent on land	0.1	0.0	0.0	0.0	-54.7%	-	0.0	0.0	0.0	4.7%	-	
Total expenses	179.5	197.0	204.0	222.5	7.4%	100.0%	207.2	215.6	225.1	0.4%	100.0%	
Surplus/(Deficit)	17.9	-	8.2	-	-100.0%	-	-	-	-	-	-	

Personnel information

Table 25.27 South African Human Rights Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/Total (%)		
	Number of approved funded posts	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27							
South African Human Rights Commission	207	207	216	137.8	0.6	205	152.3	0.7	198	156.1	0.8	198	165.8	0.8	198	176.0	0.9	-1.2%	100.0%
Salary level	207	207	216	137.8	0.6	205	152.3	0.7	198	156.1	0.8	198	165.8	0.8	198	176.0	0.9	-1.2%	100.0%
1 – 6	48	48	58	17.0	0.3	48	15.4	0.3	47	16.2	0.3	47	17.3	0.4	47	18.3	0.4	-0.7%	23.7%
7 – 10	88	88	91	58.7	0.6	88	57.8	0.7	85	60.4	0.7	85	64.2	0.8	85	68.3	0.8	-1.1%	42.9%
11 – 12	45	45	44	38.2	0.9	43	45.5	1.1	41	44.5	1.1	41	47.3	1.2	41	50.1	1.2	-1.6%	20.8%
13 – 16	26	26	23	23.9	1.0	26	33.6	1.3	25	34.9	1.4	25	37.1	1.5	25	39.3	1.6	-1.3%	12.6%

1. Rand million.

Special Investigating Unit

Selected performance indicators

Table 25.28 Special Investigating Unit performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of investigations closed under a published proclamation per year	Investigations and legal counsel	Priority 6: Social cohesion and safer communities	42 117	28 135	70 537 ¹	1 550	1 600	1 750	1 780
Number of reports submitted to the Presidency per year	Investigations and legal counsel		15	19	21	25	30	33	38
Value of cash and/or assets recovered per year	Investigations and legal counsel		R1.8bn	R436m	R389m	R300m	R600m	R600m	R726m
Number of referrals made to the relevant prosecuting authority per year	Investigations and legal counsel		435	570	680	260	270	300	320
Number of cases issued in the special tribunal per year	Investigations and legal counsel		40	54	35	45	55	65	75

1. High achievement mainly due to an investigation into the Road Traffic Management Corporation.

Entity overview

The Special Investigating Unit derives its mandate from the Special Investigating Units and Special Tribunals Act (1996). Its primary function is to investigate serious malpractice, maladministration and corruption affecting the administration of state institutions, and take or help in taking appropriate and effective legal action against wrongdoers.

Cabinet has approved reductions on the unit's budget amounting to R171.2 million over the MTEF period. To mitigate their impact on performance, the institution will implement cost-containment measures and use cash reserves. Despite these reductions, expenditure is expected to increase at an average annual rate of 9.4 per cent, from R1.1 billion in 2023/24 to R1.5 billion in 2026/27. This is mainly due to the unit's plan to increase its number of personnel from 725 in 2023/24 to 900 in 2026/27, in line with its objective to increase the number of investigations finalised to root out maladministration and corruption at all levels of the state. The increase in personnel is expected to result in an increase in the number of investigations closed per year from 1 550 in 2023/24 to 1 780 in 2026/27. Spending on compensation of employees is expected to increase at an average annual rate of 13.6 per cent, from R723.8 million in 2023/24 to R1.1 billion in 2026/27.

The unit expects to derive 37.6 per cent (R1.4 billion) of its revenue over the medium term through transfers from the department and 57.3 per cent (R2.5 billion) through charging client departments and state institutions for services rendered. Total revenue is expected to increase at an average annual rate of 12.3 per cent, from R1.1 billion in 2023/24 to R1.5 billion in 2026/27, mainly as a result of the projected increase in the number of billable hours for investigations and improved debt recovery.

Programmes/Objectives/Activities

Table 25.29 Special Investigating Unit expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	204.1	292.3	275.5	465.3	31.6%	34.0%	513.8	502.0	535.5	4.8%	38.3%
Investigations and legal counsel	461.3	537.4	580.1	650.6	12.1%	63.2%	743.3	830.0	916.2	12.1%	59.1%
Market data analytics and prevention	22.9	22.1	24.2	27.3	6.0%	2.8%	33.0	35.4	45.5	18.6%	2.6%
Total	688.3	851.9	879.7	1 143.2	18.4%	100.0%	1 290.0	1 367.4	1 497.2	9.4%	100.0%

Statement of financial performance

Table 25.30 Special Investigating Unit statement of financial performance

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	330.2	499.2	482.4	567.7	19.8%	50.6%	728.4	907.5	1 016.0	21.4%	62.4%
Sale of goods and services other than capital assets	299.5	466.9	435.2	503.3	18.9%	45.9%	662.9	843.7	954.1	23.8%	57.3%
Other non-tax revenue	30.6	32.4	47.2	64.4	28.1%	4.7%	65.5	63.8	61.9	-1.3%	5.1%
Transfers received	425.9	437.9	452.1	489.8	4.8%	49.4%	449.7	459.9	481.2	-0.6%	37.6%
Total revenue	756.0	937.1	934.4	1 057.5	11.8%	100.0%	1 178.1	1 367.4	1 497.2	12.3%	100.0%
Expenses											
Current expenses	688.3	851.9	879.7	1 143.2	18.4%	100.0%	1 290.0	1 367.4	1 497.2	9.4%	100.0%
Compensation of employees	442.5	488.0	552.3	723.8	17.8%	61.9%	843.7	950.8	1 061.4	13.6%	67.3%
Goods and services	238.1	357.2	318.9	383.4	17.2%	36.6%	394.3	348.6	364.6	-1.7%	28.5%
Depreciation	7.7	6.7	8.6	36.0	67.5%	1.5%	52.0	68.0	71.1	25.5%	4.2%
Total expenses	688.3	851.9	879.7	1 143.2	18.4%	100.0%	1 290.0	1 367.4	1 497.2	9.4%	100.0%
Surplus/(Deficit)	67.7	85.3	54.7	(85.7)	-208.2%		(111.9)	-	-	-100.0%	

Personnel information

Table 25.31 Special Investigating Unit personnel numbers and cost by salary level

Special Investigating Unit	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%) 2023/24 - 2026/27			
	Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		2025/26		2026/27						
Salary level	725	725	601	552.3	0.9	725	723.8	1.0	800	843.7	1.1	850	950.8	1.1	900	1 061.4	1.2	7.5%	100.0%
1 – 6	41	41	41	7.5	0.2	41	12.3	0.3	43	13.5	0.3	43	14.4	0.3	48	17.5	0.4	5.4%	5.4%
7 – 10	342	342	297	211.0	0.7	342	219.8	0.6	372	252.6	0.7	396	285.3	0.7	419	321.3	0.8	7.0%	46.7%
11 – 12	103	103	83	95.0	1.1	103	115.3	1.1	136	163.3	1.2	151	193.0	1.3	168	228.4	1.4	17.7%	16.9%
13 – 16	237	237	178	235.5	1.3	237	370.0	1.6	247	407.4	1.6	258	450.9	1.7	263	486.6	1.9	3.5%	30.8%
17 – 22	2	2	2	3.3	1.6	2	6.5	3.3	2	6.8	3.4	2	7.2	3.6	2	7.7	3.8	-	0.2%

1. Rand million.

Vote 26

MILITARY VETERANS

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	133.0	–	8.8	141.7	148.0	154.8
Socioeconomic Support	245.4	196.8	3.9	446.0	492.9	515.3
Empowerment and Stakeholder Management	125.0	135.1	15.9	276.0	296.3	309.8
Total expenditure estimates	503.3	331.9	28.6	863.8	937.3	979.9

Executive authority Minister of Defence and Military Veterans

Accounting officer Director-General of Military Veterans

Website www.dmv.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Formulate policies and standards aimed at providing a comprehensive delivery system to military veterans and their dependants in recognition of their role in the democratisation of South Africa.

Mandate

The Department of Military Veterans derives its mandate from the Military Veterans Act (2011), which requires it to provide national policy and standards on socioeconomic support to military veterans and their dependants, including benefits and entitlements to help realise a dignified, unified, empowered and self-sufficient community of military veterans.

Selected performance indicators

Table 26.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of military veterans provided with newly built houses per year	Socioeconomic Support	Priority 5: Spatial integration, human settlements and local government	192	71	222	480	225	250	275
Total number of military veterans and their dependants receiving pension benefits	Socioeconomic Support	Priority 6: Social cohesion and safer communities	– ¹	– ¹	0 ²	4 000	4 000	6 500	9 500
Number of military veterans' memorial sites facilitated per year	Empowerment and Stakeholder Management		0 ³	0 ³	0 ³	3	3	3	3
Total number of military veterans with access to health care services	Socioeconomic Support		18 500	19 100	19 475	20 200	18 150	18 400	18 650
Number of bursaries provided to military veterans and their dependants per year	Empowerment and Stakeholder Management	Priority 3: Education, skills and health	2 779	3 711	4 114	3 500	4 200	4 500	4 800

1. No historical data available.

2. The target of 2 000 for 2022/23 was not achieved mainly due to delays in finalising regulations for the military veterans pension benefit.

3. Targets were not achieved mainly due to capacity constraints within the department.

Expenditure overview

Through recognising the contribution of military veterans to South Africa's democracy, government can promote social cohesion and national unity, and foster a sense of shared history and purpose. Government considers this not only a moral obligation but a step towards rectifying historical injustices. Part of this recognition entails prioritising military veterans' and their dependants' access to key benefits such as pensions, housing, health care and education over the medium term. This comprehensive approach supports the wellbeing of military veterans and contributes to the broader development of society.

As such, the department plans to intensify the rollout of the pension benefit to reach 9 500 deserving military veterans and their dependants by 2026/27. Applying a strict means test will ensure that the benefit is directed towards those in genuine need and prevent any potential misuse. The department also aims to deliver 750 houses to military veterans over the MTEF period. Provincial departments of human settlements will be responsible for constructing the houses on behalf of the department, as per the terms of its housing delivery model. Allocations amounting to R757.8 million over the next 3 years for the pension and housing benefits are in the *Socioeconomic Support Management* subprogramme in the *Socioeconomic Support* programme.

The department plans to increase the number of bursaries provided to military veterans and their dependants from 3 500 in 2023/24 to 4 800 in 2026/27. Allocations for this benefit are made through the *Empowerment and Stakeholder Management* programme, which has a budget of R882.1 million over the medium term.

To enhance quality of life for eligible military veterans, the department subsidises health care services in full, and aims to ensure that 18 650 military veterans have access to health care services by 2026/27. To offset the impact of Cabinet-approved budget reductions of R2.3 million over the MTEF period on health care services, the department has reprioritised R37.5 million from the housing benefit to health care. As such, spending in the *Health Care and Wellbeing Support* subprogramme in the *Socioeconomic Support* programme is expected to increase at an average annual rate of 3.2 per cent, from R184.4 million in 2023/24 to R202.9 million in 2026/27.

Despite the overall Cabinet-approved reduction of R362.3 million, total expenditure is expected to increase at an average annual rate of 5 per cent, from R846.3 million in 2023/24 to R979.9 million in 2026/27, mainly due to the provision of additional funding in the 2023 Budget to roll out the pension benefit.

Expenditure trends and estimates

Table 26.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Socioeconomic Support												
3. Empowerment and Stakeholder Management												
Programme	Audited outcome				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
Programme 1	134.8	134.2	144.9	153.0	4.3%	23.5%	141.7	148.0	154.8	0.4%	16.5%	
Programme 2	224.4	233.9	319.2	450.7	26.2%	51.0%	446.0	492.9	515.3	4.6%	52.5%	
Programme 3	70.1	147.6	151.5	242.6	51.3%	25.4%	276.0	296.3	309.8	8.5%	31.0%	
Subtotal	429.3	515.6	615.6	846.3	25.4%	100.0%	863.8	937.3	979.9	5.0%	100.0%	
Total	429.3	515.6	615.6	846.3	25.4%	100.0%	863.8	937.3	979.9	5.0%	100.0%	
Change to 2023 Budget estimate				–			(110.9)	(122.7)	(128.7)			

Table 26.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	312.1	358.2	459.7	475.9	15.1%	66.7%	503.3	524.8	544.3	4.6%	56.5%
Compensation of employees	121.6	116.4	124.8	141.4	5.2%	21.0%	140.4	146.6	153.3	2.7%	16.0%
Goods and services ¹	189.2	241.8	334.9	334.4	20.9%	45.7%	362.9	378.3	391.1	5.4%	40.4%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	17.5	11.4	13.4	22.9	9.4%	2.7%	14.5	15.0	15.8	-11.5%	1.9%
Contractors	101.3	89.7	143.9	162.5	17.1%	20.7%	171.9	177.2	183.2	4.1%	19.2%
Agency and support/outsourced services	2.8	4.2	3.9	10.3	54.8%	0.9%	13.8	14.3	14.7	12.5%	1.5%
Operating leases	24.7	25.4	22.4	18.6	-9.1%	3.8%	16.8	18.9	18.5	-0.1%	2.0%
Travel and subsistence	7.0	19.3	44.4	30.9	64.1%	4.2%	41.8	44.6	46.7	14.7%	4.5%
Training and development	16.5	31.7	25.0	22.4	10.6%	4.0%	32.5	33.1	33.1	14.0%	3.3%
Interest and rent on land	1.3	-	-	-	-100.0%	0.1%	-	-	-	0.0%	0.0%
Transfers and subsidies¹	111.3	129.1	152.8	338.1	44.8%	30.4%	331.9	383.1	404.1	6.1%	40.2%
Foreign governments and international organisations	0.1	0.0	-	-	-100.0%	0.0%	0.6	0.6	0.7	0.0%	0.1%
Households	111.3	129.0	152.8	338.1	44.8%	30.4%	331.3	382.5	403.5	6.1%	40.1%
Payments for capital assets	1.4	28.3	3.1	32.3	187.3%	2.7%	28.6	29.4	31.5	-0.9%	3.4%
Machinery and equipment	1.4	28.3	3.1	12.1	107.3%	1.9%	14.8	14.8	14.3	5.6%	1.5%
Heritage assets	-	-	-	10.6	0.0%	0.4%	10.8	11.5	12.1	4.6%	1.2%
Software and other intangible assets	-	-	-	9.6	0.0%	0.4%	3.0	3.0	5.1	-19.2%	0.6%
Payments for financial assets	4.4	0.0	-	-	-100.0%	0.2%	-	-	-	0.0%	0.0%
Total	429.3	515.6	615.6	846.3	25.4%	100.0%	863.8	937.3	979.9	5.0%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 26.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households											
Social benefits											
Current	107 348	21 446	16 908	194 981	22.0%	46.6%	171 872	214 109	225 960	5.0%	55.4%
Household	415	460	128	-	-100.0%	0.1%	-	-	-	-	-
Military veterans' benefits	106 933	20 986	16 780	194 981	22.2%	46.4%	171 872	214 109	225 960	5.0%	55.4%
Other transfers to households											
Current	3 921	107 578	135 906	143 123	231.7%	53.4%	159 411	168 382	177 528	7.4%	44.5%
Household	3 493	445	2 760	-	-100.0%	0.9%	-	-	-	-	-
Military veterans' benefits	428	107 133	133 146	143 123	594.1%	52.5%	159 411	168 382	177 528	7.4%	44.5%
Foreign governments and international organisations											
Current	70	31	-	-	-100.0%	-	600	627	656	-	0.1%
World Veterans Federation	70	31	-	-	-100.0%	-	600	627	656	-	0.1%
Total	111 339	129 055	152 814	338 104	44.8%	100.0%	331 883	383 118	404 144	6.1%	100.0%

Personnel information

Table 26.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
		2022/23	2023/24		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Salary level		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Military Veterans	177	48	196	124.8	0.6	216	141.4	0.7	197	140.4	0.7	192	146.6	0.8	188	153.3	0.8	-4.5%	100.0%
1 – 6	54	39	63	17.3	0.3	69	20.0	0.3	43	12.4	0.3	42	12.9	0.3	40	12.9	0.3	-16.5%	24.5%
7 – 10	63	8	65	37.1	0.6	75	43.9	0.6	84	49.9	0.6	80	50.8	0.6	78	52.5	0.7	1.4%	39.8%
11 – 12	36	1	41	36.7	0.9	45	41.3	0.9	43	40.4	0.9	43	42.8	1.0	43	45.4	1.1	-1.3%	21.9%
13 – 16	24	-	27	33.7	1.2	28	36.3	1.3	27	37.8	1.4	27	40.1	1.5	27	42.5	1.6	-0.7%	13.8%

Table 26.4 Vote personnel numbers and cost by salary level and programme¹ (continued)

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average: Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Unit cost	Cost	Number	Unit cost	Cost	Number	Unit cost	Cost	Number		Unit cost	Cost					
Military Veterans																			
Programme	177	48	196	124.8	0.6	216	141.4	0.7	197	140.4	0.7	192	146.6	0.8	188	153.3	0.8	-4.5%	100.0%
Programme 1	102	25	104	65.5	0.6	100	65.4	0.7	60	50.1	0.8	59	52.3	0.9	57	54.7	1.0	-16.8%	34.9%
Programme 2	32	18	48	26.7	0.6	55	31.9	0.6	80	46.7	0.6	78	48.8	0.6	77	51.0	0.7	11.9%	36.6%
Programme 3	43	5	44	32.6	0.7	61	44.2	0.7	56	43.6	0.8	55	45.5	0.8	54	47.6	0.9	-4.3%	28.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 26.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	1 106	585	350	1 195	1 195	2.6%	100.0%	592	630	645	-18.6%	100.0%
Sales of goods and services produced by department	38	38	40	30	30	-7.6%	4.5%	57	60	63	28.1%	6.9%
Other sales	38	38	40	30	30	-7.6%	4.5%	57	60	63	28.1%	6.9%
of which:												
Other	38	38	40	30	30	-7.6%	4.5%	57	60	63	28.1%	6.9%
Interest, dividends and rent on land	-	-	5	10	10	-	0.5%	-	-	-	-100.0%	0.3%
Interest	-	-	5	10	10	-	0.5%	-	-	-	-100.0%	0.3%
Transactions in financial assets and liabilities	1 068	547	305	1 155	1 155	2.6%	95.0%	535	570	582	-20.4%	92.8%
Total	1 106	585	350	1 195	1 195	2.6%	100.0%	592	630	645	-18.6%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 26.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Management	14.3	9.8	12.6	13.4	-2.1%	8.8%	11.1	11.4	12.0	-3.7%	8.0%	
Corporate Services	66.4	61.2	76.4	77.5	5.3%	49.7%	71.9	75.4	79.3	0.8%	50.9%	
Financial Administration	20.0	19.7	19.3	20.4	0.6%	14.0%	15.2	15.9	16.6	-6.6%	11.4%	
Internal Audit	9.4	10.9	10.8	11.3	6.4%	7.5%	11.0	11.5	12.1	2.1%	7.7%	
Strategic Planning, Policy Development, and Monitoring and Evaluation	11.4	14.2	12.5	12.2	2.2%	8.9%	13.4	14.2	14.8	6.8%	9.1%	
Office Accommodation	13.3	18.4	13.4	18.1	10.9%	11.2%	19.2	19.6	20.0	3.4%	12.9%	
Total	134.8	134.2	144.9	153.0	4.3%	100.0%	141.7	148.0	154.8	0.4%	100.0%	
Change to 2023 Budget estimate				-			-	-	-			

Table 26.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)		
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27	2023/24 - 2026/27
	R million												
Current payments	130.5	132.9	138.9	146.3	3.9%	96.8%	133.0	139.1	144.7	-0.4%	94.2%		
Compensation of employees	68.6	64.2	65.5	65.4	-1.6%	46.5%	50.1	52.3	54.7	-5.8%	37.2%		
Goods and services	60.6	68.7	73.4	80.9	10.1%	50.0%	82.9	86.8	90.0	3.6%	57.0%		
<i>of which:</i>													
Advertising	0.6	0.8	5.0	3.0	74.7%	1.6%	6.2	7.2	6.9	32.3%	3.9%		
Audit costs: External	5.5	8.3	6.8	7.4	10.8%	4.9%	6.6	6.9	7.3	-0.8%	4.7%		
Computer services	17.5	11.4	13.4	19.4	3.4%	10.9%	9.9	10.2	10.9	-17.5%	8.4%		
Operating leases	24.7	25.4	22.4	18.6	-9.1%	16.1%	15.8	17.5	17.2	-2.5%	11.6%		
Property payments	2.2	6.7	0.4	2.7	6.9%	2.1%	7.3	5.7	6.8	35.6%	3.8%		
Travel and subsistence	1.7	1.9	8.0	6.9	60.7%	3.3%	8.0	8.0	8.2	5.9%	5.2%		
Interest and rent on land	1.3	-	-	-	-100.0%	0.2%	-	-	-	-	-		
Transfers and subsidies	3.9	0.9	2.9	-	-100.0%	1.4%	-	-	-	-	-		
Households	3.9	0.9	2.9	-	-100.0%	1.4%	-	-	-	-	-		
Payments for capital assets	0.3	0.3	3.1	6.6	167.4%	1.8%	8.8	9.0	10.1	15.2%	5.8%		
Machinery and equipment	0.3	0.3	3.1	4.7	138.8%	1.5%	5.8	5.9	5.0	2.2%	3.6%		
Software and other intangible assets	-	-	-	1.9	-	0.3%	3.0	3.0	5.1	38.7%	2.2%		
Total	134.8	134.2	144.9	153.0	4.3%	100.0%	141.7	148.0	154.8	0.4%	100.0%		
Proportion of total programme expenditure to vote expenditure	31.4%	26.0%	23.5%	18.1%	-	-	16.4%	15.8%	15.8%	-	-		
Details of transfers and subsidies													
Households													
Social benefits													
Current	0.4	0.5	0.1	-	-100.0%	0.2%	-	-	-	-	-		
Household	0.4	0.5	0.1	-	-100.0%	0.2%	-	-	-	-	-		
Other transfers to households													
Current	3.5	0.4	2.8	-	-100.0%	1.2%	-	-	-	-	-		
Household	3.5	0.4	2.8	-	-100.0%	1.2%	-	-	-	-	-		

Personnel information

Table 26.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)						
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate							2023/24 - 2026/27					
			2022/23	Unit cost	2023/24	Unit cost	2024/25	2025/26	2026/27	Unit cost									
Administration			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	102	25	104	65.5	0.6	100	65.4	0.7	60	50.1	0.8	59	52.3	0.9	57	54.7	1.0	-16.8%	100.0%
1-6	34	22	40	11.8	0.3	40	12.4	0.3	13	4.1	0.3	13	4.3	0.3	11	3.9	0.3	-34.5%	28.0%
7-10	33	2	32	20.0	0.6	29	19.0	0.7	22	15.5	0.7	21	15.6	0.7	21	16.5	0.8	-10.1%	33.6%
11-12	23	1	21	18.8	0.9	20	18.7	0.9	15	15.0	1.0	15	15.9	1.1	15	16.9	1.1	-9.1%	23.5%
13-16	12	-	11	14.9	1.4	11	15.3	1.4	10	15.5	1.5	10	16.4	1.6	10	17.4	1.7	-1.8%	14.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Socioeconomic Support

Programme purpose

Develop and monitor the implementation of legislation, policy frameworks and service delivery cooperation agreements on compensation for injury in military service, counselling, health care, public transport, pension and housing benefits for military veterans eligible for such support.

Objectives

- Establish an enabling environment for the provision of socioeconomic support services to military veterans by:
 - maintaining the credibility and security of the national database of military veterans through consolidating data, updating software and updating the personal files of military veterans on an ongoing basis
 - facilitating access to benefits espoused in section 5 of the Military Veterans Act (2011) for eligible military veterans by March 2027.
- Advance the delivery of social services to military veterans and their dependants by developing strategic partnerships with other organs of state and in broader society, where applicable, to ensure that, by the end of 2026/27:
 - 750 military veterans are approved to access newly built houses
 - 9 500 military veterans and their dependants are provided with pension benefits
 - 18 650 military veterans have access to health care services.
- Provide strategic leadership to the socioeconomic sector by conducting ongoing research on pertinent issues affecting military veterans; developing requisite policies; and implementing strategies, guidelines, frameworks, norms and standards by March 2027.

Subprogrammes

- *Database and Benefits Management* establishes systems for the seamless transition of service personnel from active military service to civilian life, consolidates and ensures the credibility and security of the national database of military veterans, and oversees governance obligations and resources allocated based on the provisions of the Military Veterans Act (2011).
- *Health Care and Wellbeing Support* facilitates the provision of health care services and wellbeing support to military veterans, including initiatives to prevent diseases.
- *Socioeconomic Support Management* develops norms and standards for the provision of public transport, pension benefits, housing and social relief of distress for eligible military veterans; establishes strategic partnerships to advance service delivery; tracks delivery by service providers on agreed targets; and reports on service delivery and ensures continual improvement.

Expenditure trends and estimates

Table 26.8 Socioeconomic Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 -	2023/24	2024/25	2025/26	2026/27	2023/24 -	2026/27
Database and Benefits Management	8.0	8.9	11.5	30.9	56.9%	4.8%	34.5	35.8	37.4	6.6%	7.3%
Health Care and Wellbeing Support	112.4	104.1	161.5	184.4	17.9%	45.8%	189.7	196.2	202.9	3.2%	40.6%
Socioeconomic Support Management	104.0	120.9	146.2	235.4	31.3%	49.4%	221.8	261.0	275.0	5.3%	52.1%
Total	224.4	233.9	319.2	450.7	26.2%	100.0%	446.0	492.9	515.3	4.6%	100.0%
Change to 2023 Budget estimate				–			(159.3)	(176.2)	(184.6)		

Table 26.8 Socioeconomic Support expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate					Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27	2023/24	2026/27		
	R million												
Current payments	124.9	117.7	179.3	221.8	21.1%	52.4%	245.4	254.4	263.7	5.9%	51.7%		
Compensation of employees	22.4	20.8	26.7	31.9	12.4%	8.3%	46.7	48.8	51.0	17.0%	9.4%		
Goods and services	102.5	96.9	152.6	190.0	22.8%	44.1%	198.6	205.6	212.7	3.8%	42.4%		
of which:													
Computer services	–	–	–	3.5	–	0.3%	4.6	4.8	5.0	12.2%	0.9%		
Consultants: Business and advisory services	–	0.6	0.5	4.1	–	0.4%	5.2	5.3	5.6	11.1%	1.1%		
Contractors	101.2	89.7	143.8	160.1	16.5%	40.3%	169.7	175.0	180.7	4.1%	36.0%		
Consumables: Stationery, printing and office supplies	0.1	0.1	0.1	3.2	219.1%	0.3%	2.2	2.2	2.3	-10.5%	0.5%		
Travel and subsistence	1.1	3.5	6.4	4.7	63.9%	1.3%	8.9	9.6	10.1	28.8%	1.7%		
Venues and facilities	–	0.0	0.1	0.1	–	–	1.2	1.3	1.3	118.8%	0.2%		
Transfers and subsidies	98.9	116.0	139.9	218.7	30.3%	46.7%	196.8	235.1	247.9	4.3%	47.2%		
Households	98.9	116.0	139.9	218.7	30.3%	46.7%	196.8	235.1	247.9	4.3%	47.2%		
Payments for capital assets	0.6	0.2	0.0	10.2	157.7%	0.9%	3.9	3.5	3.6	-29.1%	1.1%		
Machinery and equipment	0.6	0.2	0.0	2.5	61.0%	0.3%	3.9	3.5	3.6	13.4%	0.7%		
Software and other intangible assets	–	–	–	7.7	–	0.6%	–	–	–	-100.0%	0.4%		
Payments for financial assets	–	0.0	–	–	–	–	–	–	–	–	–		
Total	224.4	233.9	319.2	450.7	26.2%	100.0%	446.0	492.9	515.3	4.6%	100.0%		
Proportion of total programme expenditure to vote expenditure	52.3%	45.4%	51.8%	53.3%	–	–	51.6%	52.6%	52.6%	–	–		
Details of transfers and subsidies													
Households													
Social benefits													
Current	98.9	8.9	6.8	182.5	22.7%	24.2%	163.0	205.1	216.5	5.9%	40.3%		
Military veterans' benefits	98.9	8.9	6.8	182.5	22.7%	24.2%	163.0	205.1	216.5	5.9%	40.3%		
Other transfers to households													
Current	0.0	107.0	133.1	36.1	976.0%	22.5%	33.8	30.0	31.4	-4.6%	6.9%		
Military veterans' benefits	0.0	107.0	133.1	36.1	976.0%	22.5%	33.8	30.0	31.4	-4.6%	6.9%		

Personnel information

Table 26.9 Socioeconomic Support personnel numbers and cost by salary level¹

Socioeconomic Support	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	32	18	48	26.7	0.6	55	31.9	0.6	80	46.7	0.6	78	48.8	0.6	77	51.0	0.7	11.9%	100.0%
1 – 6	16	15	19	4.3	0.2	20	4.7	0.2	22	5.5	0.3	21	5.6	0.3	21	5.9	0.3	1.6%	28.9%
7 – 10	7	3	12	5.7	0.5	16	8.0	0.5	35	18.4	0.5	34	19.0	0.6	33	19.5	0.6	27.0%	40.5%
11 – 12	4	–	9	7.3	0.8	10	8.1	0.8	14	11.1	0.8	14	11.8	0.8	14	12.5	0.9	12.8%	18.1%
13 – 16	5	–	8	9.4	1.2	9	11.0	1.2	9	11.7	1.3	9	12.4	1.4	9	13.2	1.4	–	12.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Empowerment and Stakeholder Management

Programme purpose

Manage and facilitate the implementation of military veteran empowerment and stakeholder management programmes.

Objectives

- Ensure the empowerment of deserving military veterans by:
 - developing and implementing a special purpose vehicle to facilitate business opportunities over the MTEF period
 - forming partnerships with 12 companies in the private sector and other organs of state, and entering into service-level agreements and memorandums of understanding over the MTEF period
 - monitoring and evaluating the implementation of agreements and memorandums of understanding to ensure that support is provided annually
 - providing 3 000 military veterans with access to relevant training and skills development, and concluding 12 formal agreements with institutions of higher education and training to provide skills development over the MTEF period
 - increasing the provision of education support to eligible military veterans and their dependants from 3 500 in 2023/24 to 4 800 in 2026/27
 - facilitating the integration of the South African National Military Veterans Association with the international community through the establishment of relevant exchange programmes over the MTEF period
 - facilitating the integration of military veterans into the workforce on an ongoing basis.
- Honour and memorialise military veterans who played a meaningful role in the liberation of South Africa by ensuring that 3 memorial sites for military veterans are facilitated each year over the MTEF period.

Subprogrammes

- *Provincial Offices and Stakeholder Relations* facilitates and coordinates military veteran stakeholder institutions and provides administrative support to secure stakeholders from public and private institutions that are willing to contribute towards the wellbeing of military veterans.
- *Empowerment, Skills Development and Education Support Benefit* provides education, skills programmes and related activities to ensure that military veterans contribute positively to mainstream economic activities.
- *Heritage, Memorials, Burials and Honours* provides services to honour the contributions made by military veterans in the struggle for democracy, and ensures that their memorials are adequately secured, articulated in a dignified manner and captured in historical texts.

Expenditure trends and estimates

Table 26.10 Empowerment and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Provincial Offices and Stakeholder Relations	28.7	32.4	47.7	42.3	13.7%	24.7%	48.4	51.3	53.6	8.3%	17.4%
Empowerment, Skills Development and Education Support Benefit	27.5	95.3	79.8	150.4	76.2%	57.7%	177.0	190.6	199.3	9.8%	63.8%
Heritage, Memorials, Burials and Honours	13.8	19.9	24.1	50.0	53.5%	17.6%	50.7	54.4	56.9	4.4%	18.8%
Total	70.1	147.6	151.5	242.6	51.3%	100.0%	276.0	296.3	309.8	8.5%	100.0%
Change to 2023 Budget estimate				–			48.4	53.5	55.9		

Table 26.10 Empowerment and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	56.7	107.6	141.5	107.7	23.9%	67.6%	125.0	131.4	135.9	8.1%	44.4%
Compensation of employees	30.6	31.4	32.6	44.2	13.1%	22.7%	43.6	45.5	47.6	2.5%	16.1%
Goods and services	26.1	76.2	108.8	63.5	34.5%	44.9%	81.4	85.9	88.3	11.6%	28.4%
<i>of which:</i>											
<i>Administrative fees</i>	<i>0.3</i>	<i>1.1</i>	<i>2.9</i>	<i>2.5</i>	<i>96.8%</i>	<i>1.1%</i>	<i>2.3</i>	<i>2.5</i>	<i>2.6</i>	<i>2.2%</i>	<i>0.9%</i>
<i>Advertising</i>	<i>–</i>	<i>1.5</i>	<i>0.0</i>	<i>1.2</i>	<i>–</i>	<i>0.4%</i>	<i>2.8</i>	<i>2.9</i>	<i>3.4</i>	<i>40.1%</i>	<i>0.9%</i>
<i>Agency and support/outsourced services</i>	<i>2.8</i>	<i>4.2</i>	<i>3.9</i>	<i>10.3</i>	<i>54.8%</i>	<i>3.5%</i>	<i>13.0</i>	<i>13.5</i>	<i>13.9</i>	<i>10.4%</i>	<i>4.5%</i>
<i>Travel and subsistence</i>	<i>4.3</i>	<i>13.9</i>	<i>29.9</i>	<i>19.3</i>	<i>65.5%</i>	<i>11.0%</i>	<i>24.9</i>	<i>27.0</i>	<i>28.4</i>	<i>13.8%</i>	<i>8.9%</i>
<i>Training and development</i>	<i>16.5</i>	<i>31.6</i>	<i>23.9</i>	<i>20.8</i>	<i>8.1%</i>	<i>15.2%</i>	<i>30.0</i>	<i>30.6</i>	<i>30.1</i>	<i>13.2%</i>	<i>9.9%</i>
<i>Venues and facilities</i>	<i>0.4</i>	<i>2.1</i>	<i>2.6</i>	<i>2.2</i>	<i>75.9%</i>	<i>1.2%</i>	<i>2.6</i>	<i>3.1</i>	<i>3.2</i>	<i>14.0%</i>	<i>1.0%</i>
Transfers and subsidies	8.5	12.2	10.1	119.4	140.9%	24.6%	135.1	148.0	156.2	9.4%	49.7%
Foreign governments and international organisations	0.1	0.0	–	–	-100.0%	–	0.6	0.6	0.7	–	0.2%
Households	8.5	12.2	10.1	119.4	141.5%	24.5%	134.5	147.4	155.6	9.2%	49.5%
Payments for capital assets	0.4	27.8	0.0	15.5	232.9%	7.1%	15.9	16.9	17.7	4.6%	5.9%
Machinery and equipment	0.4	27.8	0.0	4.9	127.4%	5.4%	5.2	5.4	5.6	4.6%	1.9%
Heritage assets	–	–	–	10.6	–	1.7%	10.8	11.5	12.1	4.6%	4.0%
Payments for financial assets	4.4	–	–	–	-100.0%	0.7%	–	–	–	–	–
Total	70.1	147.6	151.5	242.6	51.3%	100.0%	276.0	296.3	309.8	8.5%	100.0%
Proportion of total programme expenditure to vote expenditure	16.3%	28.6%	24.6%	28.7%	–	–	32.0%	31.6%	31.6%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	8.1	12.0	10.0	12.4	15.5%	7.0%	8.9	9.0	9.4	-8.8%	3.5%
Military veterans' benefits	8.1	12.0	10.0	12.4	15.5%	7.0%	8.9	9.0	9.4	-8.8%	3.5%
Other transfers to households											
Current	0.4	0.1	0.1	107.0	544.9%	17.6%	125.7	138.4	146.1	10.9%	46.0%
Military veterans' benefits	0.4	0.1	0.1	107.0	544.9%	17.6%	125.7	138.4	146.1	10.9%	46.0%
Foreign governments and international organisations											
Current	0.1	0.0	–	–	-100.0%	–	0.6	0.6	0.7	–	0.2%
World Veterans Federation	0.1	0.0	–	–	-100.0%	–	0.6	0.6	0.7	–	0.2%

Personnel information

Table 26.11 Empowerment and Stakeholder Management personnel numbers and cost by salary level¹

Empowerment and Stakeholder Management	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%) 2023/24 - 2026/27	Average Salary level/Total (%)						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
	43	5	44	32.6	0.7	61	44.2	0.7	56	43.6	0.8	55	45.5	0.8	54	47.6	0.9		
Salary level																			
1 – 6	4	2	4	1.3	0.3	9	3.0	0.3	8	2.8	0.3	8	3.0	0.4	8	3.1	0.4	-3.9%	14.6%
7 – 10	23	3	21	11.3	0.6	30	16.8	0.6	27	16.0	0.6	25	16.2	0.6	24	16.5	0.7	-6.8%	46.5%
11 – 12	9	–	11	10.6	1.0	15	14.5	1.0	14	14.3	1.0	14	15.2	1.1	14	16.1	1.2	-2.3%	24.7%
13 – 16	7	–	8	9.5	1.2	8	9.9	1.2	8	10.5	1.3	8	11.2	1.4	8	11.9	1.5	–	14.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

OFFICE OF THE CHIEF JUSTICE

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	253.5	0.1	16.8	270.4	280.0	294.3
Superior Court Services	862.6	2.1	39.3	904.0	935.7	984.7
Judicial Education and Support	47.3	–	0.8	48.0	49.8	52.1
Subtotal	1 163.4	2.2	56.9	1 222.4	1 265.5	1 331.0
Direct charge against the National Revenue Fund						
Judges' salaries	1 034.3	140.9	–	1 175.2	1 227.9	1 284.1
Total expenditure estimates	2 197.6	143.1	56.9	2 397.6	2 493.4	2 615.2

Executive authority: Minister of Justice and Correctional Services
Accounting officer: Secretary-General of the Office of the Chief Justice
Website: www.judiciary.org.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Strengthen judicial governance and independence by rendering effective support to the Chief Justice in executing administrative and judicial powers and duties as both head of the Judiciary and the Constitutional Court.

Mandate

The Office of the Chief Justice is mandated to render support to the chief justice as the head of the judiciary, as provided for in section 165(6) of the Constitution, read together with the Superior Courts Act (2013). The Office of the Chief Justice is also required to: provide and coordinate legal and administrative support to the chief justice; provide communication and relationship management services, and intergovernmental and internal coordination; develop court administration policies; support the development of judicial policy, norms and standards; support the judicial function of the Constitutional Court; and support the Judicial Service Commission and South African Judicial Education Institute in the execution of their mandates.

Selected performance indicators

Table 27.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of default judgments finalised by registrars within 14 days of date of receipt of application per year	Superior Court Services	Priority 6: Social cohesion and safer communities	79% (15 686/ 19 846)	86% (28 356/ 33 019)	93% (34 850/ 37 384)	76%	90%	93%	93%
Percentage of taxations of legal bills of costs finalised within 60 days of date of being set down per year	Superior Court Services		99% (26 476/ 26 665)	99% (27 218/ 27 413)	99% (27 611/ 27 857)	85%	90%	99%	99%
Percentage of warrants of release delivered within 1 day of being issued per year	Superior Court Services		100% (63)	100% (60)	100% (78)	100%	100%	100%	100%
Number of judicial education courses conducted per year	Judicial Education and Support		123	168	124	115	120	125	130

Expenditure overview

Over the next 3 years, the Office of the Chief Justice will focus on strengthening access to justice and the services of superior courts, and continuing to provide access to judicial education and training.

Expenditure on compensation of employees accounts for an estimated 78.9 per cent (R6 billion) of the department's budget over the medium term. To minimise the impact of Cabinet-approved reductions amounting to R446.6 million over the period ahead, the department plans to implement cost-containment measures by, for example, reducing travel and filling only critical vacant posts.

Strengthening access to justice and the services of superior courts

Over the MTEF period, the department aims to strengthen access to justice by ensuring effective administration through modernising processes and infrastructure in the superior courts. In an effort to optimise court proceedings over the next 3 years, a cloud-based digital platform will be implemented that is aimed at providing online case initiation, case management and evidence presentation. This is expected to result in an increase in the finalisation of default judgments from 76 per cent in 2023/24 to 93 per cent in 2026/27, and an increase in the taxation of legal bills of costs from 85 per cent to 99 per cent over the same period. This forms part of the broader integrated criminal justice strategy, led by the Department of Justice and Constitutional Development, which aims to increase the efficiency of the entire criminal justice system. Funds for this are allocated to the *Superior Court Services* programme, which has a budget of R2.8 billion over the MTEF period, accounting for 38.1 per cent of the department's total budget.

To enhance the turnaround time in dealing with cases, the Court Online system is expected to be rolled out in 2024/25 to the Labour Court, the Labour and Labour Appeal Court, and the Land Claims Court in Gauteng. The system is intended to be implemented in all courts, as determined by the judiciary. For this, R538.6 million is allocated over the next 3 years in the *Corporate Services* subprogramme in the *Administration* programme.

Providing access to judicial education and training

Through the South African Judicial Education Institute, the department will continue to provide virtual judicial training courses, the number of which is expected to increase from 115 in 2023/24 to 130 in 2026/27. The department will also continue to provide secretariat and administrative support to the Judicial Service Commission's public process of appointing judicial officers to replace those who retire or die. This activity is funded through an allocation of R26.9 million over the MTEF period in the *Judicial Service Commission* subprogramme in the *Judicial Education and Support* programme.

Expenditure trends and estimates

Table 27.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Superior Court Services											
3. Judicial Education and Support											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Programme 1	239.4	210.1	281.8	264.6	3.4%	10.6%	270.4	280.0	294.3	3.6%	11.0%
Programme 2	806.3	902.6	963.6	1 019.6	8.1%	39.4%	904.0	935.7	984.7	-1.2%	38.1%
Programme 3	26.2	43.4	49.4	55.4	28.3%	1.9%	48.0	49.8	52.1	-2.1%	2.0%
Subtotal	1 071.9	1 156.2	1 294.9	1 339.5	7.7%	51.9%	1 222.4	1 265.5	1 331.0	-0.2%	51.2%
Direct charge against the National Revenue Fund	1 043.6	1 063.3	1 154.6	1 238.7	5.9%	48.1%	1 175.2	1 227.9	1 284.1	1.2%	48.8%
Judges' salaries	1 043.6	1 063.3	1 154.6	1 238.7	5.9%	48.1%	1 175.2	1 227.9	1 284.1	1.2%	48.8%
Total	2 115.5	2 219.5	2 449.4	2 578.2	6.8%	100.0%	2 397.6	2 493.4	2 615.2	0.5%	100.0%
Change to 2023 Budget estimate				-			(138.5)	(154.3)	(153.8)		

Table 27.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Current payments	1 943.4	2 054.0	2 223.3	2 355.4	6.6%	91.6%	2 197.6	2 289.8	2 398.2	0.6%	91.6%
Compensation of employees	1 718.2	1 791.5	1 869.8	1 971.3	4.7%	78.5%	1 902.3	1 998.7	2 089.2	2.0%	78.9%
Goods and services ¹	225.2	262.5	353.5	384.1	19.5%	13.1%	295.3	291.1	309.1	-7.0%	12.7%
of which:					0.0%	0.0%				0.0%	0.0%
Communication	10.8	12.6	13.4	17.7	17.8%	0.6%	13.5	15.0	15.7	-3.8%	0.6%
Computer services	96.0	63.2	91.5	96.6	0.2%	3.7%	80.7	69.1	74.9	-8.1%	3.2%
Consultants: Business and advisory services	8.0	12.8	11.6	12.3	15.4%	0.5%	12.2	13.0	13.7	3.6%	0.5%
Fleet services (including government motor transport)	13.7	19.4	26.1	24.8	21.8%	0.9%	23.9	24.8	25.9	1.5%	1.0%
Consumables: Stationery, printing and office supplies	8.4	10.0	11.0	14.7	20.4%	0.5%	15.3	15.6	16.1	3.2%	0.6%
Travel and subsistence	38.7	68.4	114.0	107.2	40.4%	3.5%	53.3	52.5	58.4	-18.3%	2.7%
Transfers and subsidies¹	74.0	75.4	92.5	136.4	22.6%	4.0%	143.1	149.1	155.9	4.6%	5.8%
Provinces and municipalities	0.1	0.1	0.0	0.1	2.6%	0.0%	0.0	0.0	0.1	-7.5%	0.0%
Departmental agencies and accounts	0.0	0.0	0.0	0.0	81.7%	0.0%	0.0	0.0	0.0	14.5%	0.0%
Households	73.9	75.4	92.4	136.3	22.6%	4.0%	143.1	149.0	155.8	4.6%	5.8%
Payments for capital assets	97.8	89.7	132.4	86.4	-4.0%	4.3%	56.9	54.5	61.0	-11.0%	2.6%
Buildings and other fixed structures	0.1	-	0.0	0.2	51.2%	0.0%	-	-	-	-100.0%	0.0%
Machinery and equipment	92.7	88.9	121.7	86.2	-2.4%	4.2%	56.9	54.5	61.0	-10.9%	2.6%
Software and other intangible assets	5.0	0.9	10.6	-	-100.0%	0.2%	-	-	-	0.0%	0.0%
Payments for financial assets	0.3	0.3	1.3	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	2 115.5	2 219.5	2 449.4	2 578.2	6.8%	100.0%	2 397.6	2 493.4	2 615.2	0.5%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 27.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R thousand											
Households											
Social benefits											
Current	73 912	73 684	92 430	136 296	22.6%	99.5%	143 067	149 032	155 842	4.6%	100.0%
Employee social benefits	3 471	4 364	6 075	1 427	-25.6%	4.1%	2 141	1 793	1 857	9.2%	1.2%
Judges' salaries	70 441	69 320	86 355	134 869	24.2%	95.4%	140 926	147 239	153 985	4.5%	98.7%
Other transfers to households											
Current	-	1 702	-	-	-	0.4%	-	-	-	-	-
Other transfers	-	1 702	-	-	-	0.4%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1	6	1	6	81.7%	-	9	9	9	14.5%	-
Communication	1	6	1	6	81.7%	-	9	9	9	14.5%	-
Provinces and municipalities											
Municipal bank accounts											
Current	51	51	32	67	9.5%	0.1%	44	47	53	-7.5%	-
Vehicle licences	51	51	32	67	9.5%	0.1%	44	47	53	-7.5%	-
Municipal agencies and funds											
Current	11	-	-	-	-100.0%	-	-	-	-	-	-
Vehicle licences	11	-	-	-	-100.0%	-	-	-	-	-	-
Provincial agencies and funds											
Current	-	-	9	-	-	-	-	-	-	-	-
Vehicle licences	-	-	9	-	-	-	-	-	-	-	-
Total	73 975	75 443	92 472	136 369	22.6%	100.0%	143 120	149 088	155 904	4.6%	100.0%

Personnel information

Table 27.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																			
1. Administration																			
2. Superior Court Services																			
3. Judicial Education and Support																			
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Office of the Chief Justice		2 920	2 733	1 869.8	0.7	2 853	1 971.3	0.7	2 521	1 902.3	0.8	2 636	1 998.7	0.8	2 743	2 089.2	0.8	-1.3%	100.0%
Salary level	2 920	273	2 733	1 869.8	0.7	2 853	1 971.3	0.7	2 521	1 902.3	0.8	2 636	1 998.7	0.8	2 743	2 089.2	0.8	-1.3%	100.0%
1 – 6	1 137	36	1 067	283.3	0.3	1 161	328.0	0.3	1 049	295.2	0.3	1 074	302.5	0.3	1 102	309.9	0.3	-1.7%	40.8%
7 – 10	874	4	776	382.4	0.5	771	393.3	0.5	809	414.0	0.5	850	438.1	0.5	882	456.9	0.5	4.6%	30.8%
11 – 12	110	–	97	84.4	0.9	101	90.3	0.9	108	96.0	0.9	124	109.8	0.9	136	120.9	0.9	10.4%	4.4%
13 – 16	566	–	560	1 101.1	2.0	572	1 136.3	2.0	554	1 097.0	2.0	581	1 147.7	2.0	608	1 200.1	2.0	2.0%	21.5%
Other	233	233	233	18.6	0.1	248	23.4	0.1	–	–	–	6	0.6	0.1	15	1.4	0.1	-60.7%	2.5%
Programme	2 920	273	2 733	1 869.8	0.7	2 853	1 971.3	0.7	2 521	1 902.3	0.8	2 636	1 998.7	0.8	2 743	2 089.2	0.8	-1.3%	100.0%
Programme 1	210	11	193	109.9	0.6	200	122.2	0.6	215	134.3	0.6	246	153.3	0.6	263	159.2	0.6	9.5%	8.6%
Programme 2	1 919	28	1 749	669.0	0.4	1 829	717.8	0.4	1 753	706.8	0.4	1 806	736.7	0.4	1 862	770.5	0.4	0.6%	67.4%
Programme 3	40	1	40	23.7	0.6	47	27.5	0.6	48	26.9	0.6	50	28.1	0.6	52	29.4	0.6	3.5%	1.8%
Direct charges	751	233	751	1 067.2	1.4	777	1 103.8	1.4	506	1 034.3	2.0	534	1 080.6	2.0	567	1 130.1	2.0	-9.9%	22.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 27.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	2 698	3 320	3 909	4 206	4 206	16.0%	100.0%	4 354	4 400	4 526	2.5%	100.0%
Sales of goods and services produced by department	579	581	590	609	609	1.7%	16.7%	628	650	750	7.2%	15.1%
Sales by market establishments of which:	42	37	39	91	91	29.4%	1.5%	96	100	110	6.5%	2.3%
Sales by market establishment	42	37	39	91	91	29.4%	1.5%	96	100	110	6.5%	2.3%
Administrative fees of which:	–	–	–	31	31	–	0.2%	33	35	40	8.9%	0.8%
Telecommunication services	–	–	–	31	31	–	0.2%	33	35	40	8.9%	0.8%
Other sales of which:	537	544	551	487	487	-3.2%	15.0%	499	515	600	7.2%	12.0%
Services rendered: Commission on insurance and garnishees	–	452	388	328	328	–	8.3%	344	350	380	5.0%	8.0%
Services rendered: Photocopies and faxes	–	61	133	134	134	–	2.3%	141	150	200	14.3%	3.6%
Sales of assets less than R5 000	–	21	30	25	25	–	0.5%	14	15	20	-7.2%	0.4%
Replacement of lost office property	–	1	–	–	–	–	–	–	–	–	–	–
Sales: Department publications and productions	–	8	–	–	–	–	0.1%	–	–	–	–	–
Other Sales	537	1	–	–	–	-100.0%	3.8%	–	–	–	–	–
Sales of scrap, waste, arms and other used current goods of which:	9	6	–	8	8	-3.9%	0.2%	8	9	10	7.7%	0.2%
Sales: Scrap	9	6	–	8	8	-3.9%	0.2%	8	9	10	7.7%	0.2%
Fines, penalties and forfeits	–	50	110	195	195	–	2.5%	–	–	–	-100.0%	1.1%
Interest, dividends and rent on land	–	–	–	1	1	–	–	1	1	1	–	–
Interest	–	–	–	1	1	–	–	1	1	1	–	–
Sales of capital assets	212	280	9	–	–	-100.0%	3.5%	–	–	–	–	–
Transactions in financial assets and liabilities	1 898	2 403	3 200	3 393	3 393	21.4%	77.1%	3 717	3 740	3 765	3.5%	83.6%
Total	2 698	3 320	3 909	4 206	4 206	16.0%	100.0%	4 354	4 400	4 526	2.5%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 27.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management	34.1	36.9	40.7	39.9	5.4%	15.2%	37.2	38.4	40.2	0.2%	14.0%
Corporate Services	157.9	115.9	183.0	165.7	1.6%	62.5%	172.4	178.3	187.9	4.3%	63.5%
Financial Administration	29.8	35.0	35.8	36.6	7.1%	13.8%	36.1	37.6	39.3	2.4%	13.5%
Internal Audit	17.6	22.4	22.3	22.4	8.3%	8.5%	24.7	25.7	26.9	6.4%	9.0%
Total	239.4	210.1	281.8	264.6	3.4%	100.0%	270.4	280.0	294.3	3.6%	100.0%
Change to 2023 Budget estimate							(12.7)	(15.3)	(14.5)		
Economic classification											
Current payments	218.4	201.2	234.2	254.8	5.3%	91.2%	253.5	262.4	275.9	2.7%	94.4%
Compensation of employees	103.1	107.8	109.9	122.2	5.8%	44.5%	134.3	153.3	159.2	9.2%	51.3%
Goods and services	115.3	93.4	124.3	132.6	4.8%	46.8%	119.2	109.1	116.7	-4.2%	43.1%
of which:											
Minor assets	0.6	1.1	0.1	1.6	37.6%	0.3%	4.6	4.7	4.8	43.7%	1.4%
Audit costs: External	5.4	8.5	7.5	6.5	6.6%	2.8%	6.9	7.2	7.5	4.9%	2.5%
Computer services	94.5	61.2	90.3	94.3	-0.1%	34.2%	78.0	66.2	71.9	-8.6%	28.0%
Contractors	0.8	1.0	0.7	3.0	56.1%	0.6%	2.0	2.3	2.4	-7.6%	0.9%
Travel and subsistence	3.9	7.6	10.1	11.9	45.5%	3.4%	8.8	9.2	9.6	-7.0%	3.6%
Training and development	2.6	3.4	3.6	1.1	-25.5%	1.1%	3.9	4.1	4.4	60.8%	1.2%
Interest and rent on land	-	0.0	-	-	-	-	-	-	-	-	-
Transfers and subsidies	0.6	1.1	0.8	-	-100.0%	0.2%	0.1	0.1	0.1	-	-
Provinces and municipalities	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Households	0.5	1.1	0.8	-	-100.0%	0.2%	0.1	0.1	0.1	-	-
Payments for capital assets	20.4	7.9	46.8	9.7	-21.9%	8.5%	16.8	17.5	18.3	23.5%	5.6%
Machinery and equipment	15.5	7.1	36.2	9.7	-14.4%	6.9%	16.8	17.5	18.3	23.5%	5.6%
Software and other intangible assets	4.9	0.9	10.6	-	-100.0%	1.6%	-	-	-	-	-
Payments for financial assets	-	-	0.0	-	-	-	-	-	-	-	-
Total	239.4	210.1	281.8	264.6	3.4%	100.0%	270.4	280.0	294.3	3.6%	100.0%
Proportion of total programme expenditure to vote expenditure	22.3%	18.2%	21.8%	19.7%	-	-	22.1%	22.1%	22.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	1.1	0.8	-	-100.0%	0.2%	0.1	0.1	0.1	-	-
Employee social benefits	0.5	1.1	0.8	-	-100.0%	0.2%	0.1	0.1	0.1	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	-	0.0	0.0	-	-	-	-	-	-	-	-
Vehicle licences	-	0.0	0.0	-	-	-	-	-	-	-	-
Municipal agencies and funds											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Vehicle licences	0.0	-	-	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 27.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	2023/24 - 2026/27
Administration	Salary level	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
	210	11	193	109.9	0.6	200	122.2	0.6	215	134.3	0.6	246	153.3	0.6	263	159.2	0.6	9.5%	100.0%
1 – 6	60	11	61	15.2	0.2	56	15.5	0.3	58	16.1	0.3	63	17.7	0.3	72	19.4	0.3	8.7%	27.0%
7 – 10	88	–	77	40.3	0.5	83	44.6	0.5	87	46.6	0.5	104	56.4	0.5	112	60.6	0.5	10.4%	41.7%
11 – 12	36	–	33	26.2	0.8	37	30.8	0.8	42	34.8	0.8	50	41.3	0.8	50	41.3	0.8	10.5%	19.4%
13 – 16	26	–	22	28.3	1.3	24	31.3	1.3	28	36.7	1.3	29	37.9	1.3	29	37.9	1.3	6.5%	11.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Superior Court Services

Programme purpose

Provide court administration services to the superior courts.

Objectives

- Improve court efficiency by:
 - increasing the percentage of default judgments finalised by registrars within 14 days from 90 per cent in 2024/25 to 93 per cent in 2026/27
 - increasing the percentage of taxations of legal bills of costs finalised within 60 days from 90 per cent in 2024/25 to 99 per cent in 2026/27
 - delivering all warrants of release within 1 day of being issued over the MTEF period
 - monitoring the court order integrity project, which is guided by the court order integrity committee, and producing 4 reports on the committee’s work in each year over the MTEF period
 - monitoring the law reporting project and producing 4 monitoring reports per year over the MTEF period
 - monitoring the judicial case flow management project and producing 4 reports per year over the MTEF period.

Subprogrammes

- *Administration of Superior Courts* provides administrative and technical support to the superior courts, monitors their overall performance and enhances judicial stakeholder relations.
- *Constitutional Court* funds the activities and operations of the Constitutional Court, which has jurisdiction over constitutional matters and any matter of public importance.
- *Supreme Court of Appeal* funds the activities and operations of the Supreme Court of Appeal, which adjudicates appeals in any matters arising from the high courts or courts of similar status.
- *High Courts* funds the activities and operations of the various high court divisions, which have jurisdiction over defined geographical areas.
- *Specialised Courts* funds the activities and operations of the Labour Court, the Labour and Labour Appeal Court, the Land Claims Court, the Competition Appeals Court and the Electoral Court. These courts adjudicate various types of matters excluded from the jurisdiction of the various high court divisions and lower courts.

Expenditure trends and estimates

Table 27.8 Superior Court Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Administration of Superior Courts	10.7	12.9	12.6	21.9	27.1%	1.6%	18.2	18.5	19.9	-3.2%	2.0%
Constitutional Court	48.4	49.9	57.4	64.5	10.0%	6.0%	74.6	77.2	82.4	8.5%	7.8%
Supreme Court of Appeal	36.5	41.5	47.4	44.5	6.8%	4.6%	38.8	39.5	42.4	-1.6%	4.3%
High Courts	656.0	737.6	776.3	816.0	7.5%	80.9%	710.6	736.7	774.0	-1.7%	79.0%
Specialised Courts	54.7	60.6	69.8	72.6	9.9%	7.0%	61.8	63.8	66.0	-3.2%	6.9%
Total	806.3	902.6	963.6	1 019.6	8.1%	100.0%	904.0	935.7	984.7	-1.2%	100.0%
Change to 2023 Budget estimate				-			(118.1)	(131.8)	(131.7)		
Economic classification											
Current payments	726.1	816.2	872.8	941.9	9.1%	90.9%	862.6	897.7	941.0	-	94.8%
Compensation of employees	619.9	664.0	669.0	717.8	5.0%	72.3%	706.8	736.7	770.5	2.4%	76.3%
Goods and services	106.2	152.1	203.8	224.2	28.3%	18.6%	155.8	161.0	170.5	-8.7%	18.5%
<i>of which:</i>											
Communication	9.7	10.9	10.6	14.8	15.3%	1.2%	12.1	13.6	14.2	-1.3%	1.4%
Consultants: Business and advisory services	6.1	9.3	8.4	9.0	13.5%	0.9%	9.2	9.8	10.2	4.5%	1.0%
Fleet services (including government motor transport)	13.6	19.4	25.9	24.6	21.7%	2.3%	23.6	24.5	25.6	1.4%	2.6%
Consumables: Stationery, printing and office supplies	7.5	8.4	9.4	13.2	21.0%	1.0%	13.0	13.3	13.8	1.5%	1.4%
Operating leases	18.9	28.5	25.2	20.6	2.9%	2.5%	10.4	10.9	11.1	-18.7%	1.4%
Travel and subsistence	34.3	54.6	93.3	84.1	34.8%	7.2%	37.6	36.2	41.4	-21.0%	5.2%
Transfers and subsidies	2.8	4.6	5.3	1.5	-19.2%	0.4%	2.1	1.7	1.8	6.5%	0.2%
Provinces and municipalities	0.1	0.1	0.0	0.1	9.5%	-	0.0	0.0	0.1	-7.5%	-
Departmental agencies and accounts	0.0	0.0	0.0	0.0	81.7%	-	0.0	0.0	0.0	14.5%	-
Households	2.8	4.5	5.2	1.4	-20.0%	0.4%	2.1	1.7	1.8	7.1%	0.2%
Payments for capital assets	77.3	81.6	85.3	76.1	-0.5%	8.7%	39.3	36.2	41.9	-18.1%	5.0%
Buildings and other fixed structures	0.1	-	0.0	0.2	51.2%	-	-	-	-	-100.0%	-
Machinery and equipment	77.1	81.6	85.3	75.9	-0.5%	8.7%	39.3	36.2	41.9	-18.0%	5.0%
Software and other intangible assets	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Payments for financial assets	0.1	0.3	0.2	-	-100.0%	-	-	-	-	-	-
Total	806.3	902.6	963.6	1 019.6	8.1%	100.0%	904.0	935.7	984.7	-1.2%	100.0%
Proportion of total programme expenditure to vote expenditure	75.2%	78.1%	74.4%	76.1%	-	-	74.0%	73.9%	74.0%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	2.8	2.8	5.2	1.4	-20.0%	0.3%	2.1	1.7	1.8	7.1%	0.2%
Employee social benefits	2.8	2.8	5.2	1.4	-20.0%	0.3%	2.1	1.7	1.8	7.1%	0.2%
Other transfers to households											
Current	-	1.7	-	-	-	-	-	-	-	-	-
Other transfers	-	1.7	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.0	0.0	0.0	0.0	81.7%	-	0.0	0.0	0.0	14.5%	-
Communication	0.0	0.0	0.0	0.0	81.7%	-	0.0	0.0	0.0	14.5%	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.1	0.1	0.0	0.1	9.5%	-	0.0	0.0	0.1	-7.5%	-
Vehicle licences	0.1	0.1	0.0	0.1	9.5%	-	0.0	0.0	0.1	-7.5%	-
Provincial agencies and funds											
Current	-	-	0.0	-	-	-	-	-	-	-	-
Vehicle licences	-	-	0.0	-	-	-	-	-	-	-	-

Personnel information

Table 27.9 Superior Court Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Superior Court Services																			
Salary level	1 919	28	1 749	669.0	0.4	1 829	717.8	0.4	1 753	706.8	0.4	1 806	736.7	0.4	1 862	770.5	0.4	0.6%	100.0%
1 – 6	1 065	24	993	264.6	0.3	1 090	308.5	0.3	975	274.7	0.3	995	280.4	0.3	1 013	285.8	0.3	-2.4%	56.2%
7 – 10	768	4	683	333.9	0.5	666	337.4	0.5	702	357.0	0.5	724	370.1	0.5	748	384.7	0.5	3.9%	39.2%
11 – 12	69	–	59	54.0	0.9	59	55.2	0.9	61	57.0	0.9	69	64.3	0.9	80	74.4	0.9	10.7%	3.7%
13 – 16	17	–	14	16.4	1.2	14	16.7	1.2	15	18.1	1.2	18	21.8	1.2	21	25.6	1.2	14.5%	0.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Judicial Education and Support

Programme purpose

Provide education programmes to judicial officers, support services to the Judicial Service Commission, and policy development and research services to the department and the Judiciary for the optimal administration of justice.

Objectives

- Enhance the judicial skills of serving and aspiring judicial officers to ensure their optimal performance by increasing the number of judicial education training courses from 120 in 2024/25 to 130 in 2026/27.
- Enhance the governance of the judiciary and the department by producing 2 research monographs for judicial education per year over the MTEF period.
- Ensure enhanced judicial performance by producing 5 litigation monitoring reports per year over the MTEF period.
- Improve judicial performance by producing 3 reports on judicial appointments and complaints per year over the MTEF period.
- Improve judicial performance by producing 2 reports on the status of disclosures for judges' registrable interests per year over the MTEF period.

Subprogrammes

- *South African Judicial Education Institute* funds strategic and administrative support for the training of judicial officers and aspirant judicial officers.
- *Judicial Policy, Research and Support* provides advisory opinions on policy development, undertakes research and offers legal support services to enhance the functioning of the judiciary.
- *Judicial Service Commission* provides secretariat and administrative support services to the Judicial Service Commission so that it can effectively fulfil its constitutional and legislative mandates.

Expenditure trends and estimates

Table 27.10 Judicial Education and Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
South African Judicial Education Institute	10.3	17.9	23.2	30.1	42.8%	46.7%	22.3	24.0	25.1	-5.9%	49.4%
Judicial Policy, Research and Support	12.0	16.2	14.3	17.3	13.1%	34.3%	17.2	16.9	17.6	0.4%	33.6%
Judicial Service Commission	3.9	9.2	11.9	8.0	26.5%	19.0%	8.5	9.0	9.4	5.7%	17.0%
Total	26.2	43.4	49.4	55.4	28.3%	100.0%	48.0	49.8	52.1	-2.1%	100.0%
Change to 2023 Budget estimate				-			(7.8)	(7.2)	(7.6)		
Economic classification											
Current payments	26.0	42.7	49.1	54.9	28.2%	99.0%	47.3	49.1	51.3	-2.2%	98.6%
Compensation of employees	22.3	25.7	23.7	27.5	7.3%	56.9%	26.9	28.1	29.4	2.2%	54.5%
Goods and services	3.7	17.0	25.4	27.3	93.9%	42.1%	20.3	21.0	21.9	-7.1%	44.1%
of which:											
Catering: Departmental activities	0.1	0.5	0.6	0.5	77.4%	0.9%	1.0	1.0	1.0	29.9%	1.7%
Consultants: Business and advisory services	0.1	1.1	1.0	1.4	113.3%	2.1%	1.3	1.5	1.6	5.0%	2.8%
Legal services	1.9	4.8	7.6	3.9	27.1%	10.4%	6.3	6.2	6.4	18.1%	11.1%
Travel and subsistence	0.5	6.2	10.6	11.2	178.5%	16.3%	6.9	7.1	7.5	-12.6%	15.9%
Operating payments	0.2	0.5	0.5	1.0	63.1%	1.3%	1.2	0.9	0.9	-3.0%	1.9%
Venues and facilities	0.1	1.9	3.7	5.0	251.0%	6.1%	1.5	1.6	1.6	-31.0%	4.7%
Transfers and subsidies	0.1	0.5	0.1	-	-100.0%	0.4%	-	-	-	-	-
Households	0.1	0.5	0.1	-	-100.0%	0.4%	-	-	-	-	-
Payments for capital assets	0.1	0.2	0.2	0.5	87.0%	0.6%	0.8	0.8	0.8	12.3%	1.4%
Machinery and equipment	0.1	0.2	0.2	0.5	87.0%	0.6%	0.8	0.8	0.8	12.3%	1.4%
Total	26.2	43.4	49.4	55.4	28.3%	100.0%	48.0	49.8	52.1	-2.1%	100.0%
Proportion of total programme expenditure to vote expenditure	2.4%	3.8%	3.8%	4.1%	-	-	3.9%	3.9%	3.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.5	0.1	-	-100.0%	0.4%	-	-	-	-	-
Employee social benefits	0.1	0.5	0.1	-	-100.0%	0.4%	-	-	-	-	-

Personnel information

Table 27.11 Judicial Education and Support personnel numbers and cost by salary level¹

Salary level	Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Judicial Education and Support	40	1	40	23.7	0.6	47	27.5	0.6	48	26.9	0.6	50	28.1	0.6	52	29.4	0.6	3.5%	100.0%
1-6	12	1	13	3.5	0.3	14	4.0	0.3	16	4.4	0.3	16	4.4	0.3	17	4.6	0.3	6.7%	32.3%
7-10	18	-	16	8.2	0.5	22	11.3	0.5	21	10.4	0.5	23	11.5	0.5	23	11.6	0.5	1.6%	44.7%
11-12	5	-	5	4.2	0.8	5	4.3	0.9	5	4.3	0.9	5	4.3	0.9	6	5.3	0.9	6.3%	10.8%
13-16	5	-	6	7.8	1.3	6	7.9	1.3	6	7.9	1.3	6	7.9	1.3	6	7.9	1.3	-	12.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

POLICE

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	20 341.6	709.6	917.7	21 968.9	22 926.8	23 922.2
Visible Policing	58 500.2	397.3	1 296.2	60 193.7	63 254.9	66 234.9
Detective Services	21 883.0	167.8	537.7	22 588.5	23 817.5	24 885.8
Crime Intelligence	4 655.5	40.0	51.8	4 747.4	5 059.6	5 291.8
Protection and Security Services	4 016.4	9.4	72.9	4 098.7	4 309.1	4 498.2
Total expenditure estimates	109 396.7	1 324.1	2 876.4	113 597.1	119 367.9	124 832.9

Executive authority: Minister of Police
 Accounting officer: National Commissioner of the South African Police Service
 Website: www.saps.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Prevent, combat and investigate crime; maintain public order; protect and secure the inhabitants of South Africa and their property; and uphold and enforce the law.

Mandate

The South African Police Service derives its powers and functions from section 205 of the Constitution and from the South African Police Service Act (1995). This legislation regulates the police service in terms of its core functions, which are to prevent, investigate and combat crime; maintain public order; protect and secure the inhabitants of South Africa and their property; and uphold and enforce the law.

Selected performance indicators

Table 28.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage reduction in the number of reported contact crimes per year	Visible Policing	Priority 6: Social cohesion and safer communities	13.9% (86 337)	+13.5% ¹ (72 190)	+7.7% ¹ (46 702)	13.4%	14.5%	14.5%	14.5%
Percentage of police stations that have functional community police forums	Visible Policing		99.83% (1 150/ 1152)	99.83% (1 150/ 1 152)	99.91% (1 155/ 1 156)	99.74%	99.57%	99.57%	99.57%
Detection rate for contact crimes per year	Detective Services		47.43% (348 355/ 734 496)	46.36% (376 784/ 812 808)	46.28% (415 091/ 896 976)	48.75%	51.25%	51.55%	51.75%
Detection rate for crimes against women per year	Detective Services		71.29% (132 443/ 185 778)	69.97% (148 249/ 211 876)	70.07% (163 833/ 233 804)	68.13%	71.25%	71.3%	71.35%
Detection rate for crimes against children per year	Detective Services		64.88% (34 890/ 53 776)	61.84% (36 438/ 58 921)	62.95% (39 628/ 62 950)	61.99%	65.25%	65.3%	65.35%
Percentage of trial-ready case dockets for serious corruption in the public and private sectors per year	Detective Services		81.44% (196/609)	83.02% 528/636	79.01% (335/424)	87.23%	70%	70%	70%

Table 28.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of registered serious organised crime project investigations successfully closed per year	Detective Services	Priority 6: Social cohesion and safer communities	78.57% (11/14)	72.73% (16/22)	71.43% (10/14)	72%	72%	72%	72%
Percentage of original previous conviction reports for formally charged individuals generated within 15 calendar days per year	Detective Services		87.81% (877 864/ 999 711)	91.08% (832 868/ 914 397)	81.36% (802 239/ 985 980)	92.73%	92%	92%	92%
Percentage of network operations relating to prioritised crime threats successfully terminated per year	Crime Intelligence		- ²	- ²	- ²	38.97%	67%	67%	67%
Number of security breaches recorded during the in-transit protection of VIPs and identified VIP residences per year	Protection and Security Services		0	0	0	0	0	0	0

1. Plus sign (+) represents an increase in the number of crimes reported.

2. No historical data available as the indicator was revised.

Expenditure overview

Over the medium term, the department will focus on building capacity in the South African Police Service; reducing the levels of violent crime, gender-based violence and femicide; and reducing crimes and offences that have a direct impact on economic activity, such as fraud, corruption, money laundering and terrorist financing.

Cabinet has approved reductions to the department's budget amounting to R8.7 billion over the medium term. To mitigate against the potential negative impact of these reductions, the department will fill only critical vacant posts such as those for police officers and forensic analysts; and implement cost-containment measures including reducing foreign travel and limiting overtime payments for weekends and public holidays. To further reduce the burden on its resources, the department plans to continue fostering strategic partnerships with communities and leveraging community policing initiatives to enhance public safety.

To provide for the carry-through costs of the 2023/24 public sector wage agreement, the department is set to receive additional allocations amounting to R22 billion over the next 3 years. As such, the department's expenditure is expected to increase at an average annual rate of 5.8 per cent, from R105.5 billion in 2023/24 to R124.8 billion in 2026/27. The number of personnel is set to increase from 183 708 in 2023/24 to 186 538 in 2026/27. Given the labour-intensive nature of policing, spending on compensation of employees constitutes an estimated 81.4 per cent (R377 billion) of the department's total budget over the MTEF period.

Building capacity in the South African Police Service

To improve police visibility, enhance community responsiveness and build public confidence in the police service, the department plans to recruit additional members over the MTEF period. Modernisation initiatives include upgrading ICT infrastructure, improving connectivity, deploying mobile technologies, and using automatic number plate recognition units and digital fingerprint enrolment devices to support visible and specialised policing capabilities. These plans will be implemented through the *Administration* programme, which has an allocation of R68.8 billion over the next 3 years, and the *Visible Policing* programme, which has an allocation of R189.7 billion over the same period.

Reducing violent crime, gender-based violence and femicide

To reduce the levels of violent crime, gender-based violence and femicide while adapting to resource constraints, the department will emphasise community mobilisation for increased police visibility through strategic partnerships. Initiatives include community engagement, awareness campaigns and the revitalisation of community police boards and forums. To give expression to these objectives, the department has adopted the whole-of-government and whole-of-society framework, as guided by the integrated crime and violence prevention strategy. This approach promotes the implementation of an integrated, developmental, collaborative, knowledge-based and evidence-based approach to the prevention of crime and violence in South Africa.

In line with this framework, the police service will implement the increased crime prevention and combating action plan, which targets violent crime, including gender-based violence and femicide, through a data-driven approach and high-density operations in priority station precincts. As a result of implementing the plan, the percentage of contact crimes reported is expected to decrease by 14.5 per cent over the medium term. Similarly, over the next 3 years, the detection rate for contact crimes against women is set to improve to more than 71 per cent, and the detection rate for contact crimes against children to more than 65 per cent. These initiatives will mainly be implemented through the *Detective Services* programme, which has an allocation of R71.3 billion over the medium term.

Reducing crimes that have a direct impact on economic activity

Economic infrastructure task teams, supported by the organised crime investigation capability, aim to combat crimes affecting the economy, such as illegal mining, infrastructure-related crimes such as vandalism and theft, and extortion in the construction sector. The department further aims to enhance crime detection, focusing on contact crimes, corruption, commercial crimes and cybercrime. To achieve this, specialised capabilities, including the Directorate for Priority Crime Investigation, forensic services and crime intelligence, will look to collaborate with internal and external stakeholders. Efforts will continue to address organised crime, money laundering and terror financing in line with recommendations from the Financial Action Task Force. These initiatives will be implemented through the *Detective Services* programme and the *Crime Intelligence* programme, which have budgets of R71.3 billion and R15.1 billion over the medium term.

Expenditure trends and estimates

Table 28.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Visible Policing											
3. Detective Services											
4. Crime Intelligence											
5. Protection and Security Services											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Programme 1	18 702.3	19 526.4	20 244.6	20 623.3	3.3%	19.6%	21 968.9	22 926.8	23 922.2	5.1%	19.3%
Programme 2	50 736.5	52 597.4	53 286.0	55 432.1	3.0%	52.6%	60 193.7	63 254.9	66 234.9	6.1%	52.9%
Programme 3	18 691.8	19 713.9	20 890.9	21 152.2	4.2%	20.0%	22 588.5	23 817.5	24 885.8	5.6%	20.0%
Programme 4	4 129.8	4 277.4	4 340.6	4 425.0	2.3%	4.3%	4 747.4	5 059.6	5 291.8	6.1%	4.2%
Programme 5	3 222.8	3 480.4	3 737.8	3 843.1	6.0%	3.5%	4 098.7	4 309.1	4 498.2	5.4%	3.6%
Subtotal	95 483.1	99 595.4	102 499.9	105 475.6	3.4%	100.0%	113 597.1	119 367.9	124 832.9	5.8%	100.0%
Total	95 483.1	99 595.4	102 499.9	105 475.6	3.4%	100.0%	113 597.1	119 367.9	124 832.9	5.8%	100.0%
Change to 2023 Budget estimate				–			4 531.8	4 447.4	4 647.4		

Table 28.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	91 171.2	94 754.5	97 601.3	101 175.1	3.5%	95.4%	109 396.7	115 208.7	120 473.9	6.0%	96.3%
Compensation of employees	75 697.2	78 411.9	80 864.1	83 795.1	3.4%	79.1%	92 698.7	98 026.8	102 512.4	7.0%	81.4%
Goods and services ¹	15 474.0	16 342.6	16 737.3	17 379.9	3.9%	16.4%	16 697.9	17 181.9	17 961.5	1.1%	14.9%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Computer services	2 550.9	2 597.7	1 774.4	2 357.4	-2.6%	2.3%	2 267.9	2 411.3	2 678.6	4.4%	2.1%
Agency and support/outsourced services	283.8	392.2	746.8	781.4	40.2%	0.5%	568.0	490.7	495.1	-14.1%	0.5%
Fleet services (including government motor transport)	3 606.4	4 297.5	4 895.0	4 819.1	10.1%	4.4%	4 646.5	4 920.8	5 150.8	2.2%	4.2%
Operating leases	3 186.0	3 310.2	3 378.5	3 417.8	2.4%	3.3%	3 574.5	3 734.1	3 905.2	4.5%	3.2%
Property payments	1 326.4	1 478.4	1 520.1	1 497.1	4.1%	1.4%	1 565.3	1 635.4	1 710.4	4.5%	1.4%
Travel and subsistence	774.5	1 545.0	1 491.6	1 264.8	17.8%	1.3%	1 154.6	875.8	888.9	-11.1%	0.9%
Transfers and subsidies¹	1 595.9	2 068.0	1 533.7	1 268.2	-7.4%	1.6%	1 324.1	1 383.4	1 446.8	4.5%	1.2%
Provinces and municipalities	53.9	57.6	59.1	61.4	4.5%	0.1%	64.2	67.0	70.1	4.5%	0.1%
Departmental agencies and accounts	48.9	47.5	48.8	53.5	3.0%	0.0%	55.9	58.4	61.1	4.5%	0.0%
Non-profit institutions	-	-	1.0	1.0	0.0%	0.0%	-	-	-	-100.0%	0.0%
Households	1 493.2	1 963.0	1 424.9	1 152.2	-8.3%	1.5%	1 204.0	1 257.9	1 315.5	4.5%	1.1%
Payments for capital assets	2 669.3	2 702.6	3 290.0	3 032.4	4.3%	2.9%	2 876.4	2 775.8	2 912.3	-1.3%	2.5%
Buildings and other fixed structures	327.8	405.2	443.5	465.2	12.4%	0.4%	548.1	570.2	595.4	8.6%	0.5%
Machinery and equipment	2 256.2	2 239.0	2 728.5	2 519.4	3.7%	2.4%	2 281.6	2 158.0	2 267.4	-3.5%	2.0%
Biological assets	-	4.4	4.7	7.9	0.0%	0.0%	6.0	6.0	6.0	-8.8%	0.0%
Software and other intangible assets	85.3	54.0	113.3	39.9	-22.4%	0.1%	40.7	41.5	43.4	2.9%	0.0%
Payments for financial assets	46.7	70.3	74.8	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	95 483.1	99 595.4	102 499.9	105 475.6	3.4%	100.0%	113 597.1	119 367.9	124 832.9	5.8%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 28.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	1 084 534	1 445 936	712 063	691 462	-13.9%	60.8%	721 697	753 880	788 418	4.5%	54.5%
Employee social benefits	1 084 534	1 445 936	712 063	691 462	-13.9%	60.8%	721 697	753 880	788 418	4.5%	54.5%
Other transfers to households											
Current	408 622	517 024	712 793	460 770	4.1%	32.5%	482 282	504 036	527 128	4.6%	36.4%
Claims against the state	368 880	476 249	667 853	388 613	1.8%	29.4%	406 884	425 260	444 743	4.6%	30.7%
Detainee medical expenses	39 742	40 775	44 940	72 157	22.0%	3.1%	75 398	78 776	82 385	4.5%	5.7%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	48 939	47 494	48 770	53 514	3.0%	3.1%	55 917	58 422	61 099	4.5%	4.2%
Safety and Security Sector	48 939	47 494	48 770	53 514	3.0%	3.1%	55 917	58 422	61 099	4.5%	4.2%
Education and Training Authority											
Non-profit institutions											
Current	-	-	1 000	1 000	-	-	-	-	-	-100.0%	-
South African Police Service	-	-	1 000	1 000	-	-	-	-	-	-100.0%	-
Education Trust											
Provinces and municipalities											
Municipal bank accounts											
Current	53 853	57 553	59 121	61 414	4.5%	3.6%	64 173	67 049	70 121	4.5%	4.8%
Vehicle licences	53 853	57 553	59 121	61 414	4.5%	3.6%	64 173	67 049	70 121	4.5%	4.8%
Total	1 595 948	2 068 007	1 533 747	1 268 160	-7.4%	100.0%	1 324 069	1 383 387	1 446 766	4.5%	100.0%

Personnel information

Table 28.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																		
1. Administration																		
2. Visible Policing																		
3. Detective Services																		
4. Crime Intelligence																		
5. Protection and Security Services																		
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Police	178 708																	
Salary level		179 510	80 864.1	0.5	183 708	83 795.1	0.5	187 878	92 698.7	0.5	187 278	98 026.8	0.5	186 538	102 512.4	0.5	0.5%	100.0%
1 – 6	126 068	127 324	43 178.6	0.3	131 268	46 793.3	0.4	135 438	51 400.7	0.4	134 838	54 211.4	0.4	134 098	57 041.7	0.4	0.7%	71.9%
7 – 10	49 726	48 925	26 434.5	0.5	49 526	27 951.3	0.6	49 526	29 676.8	0.6	49 526	31 474.8	0.6	49 526	33 343.8	0.7	–	26.6%
11 – 12	2 126	2 437	2 584.1	1.1	2 126	2 360.1	1.1	2 126	2 507.0	1.2	2 126	2 660.1	1.3	2 126	2 819.4	1.3	–	1.1%
13 – 16	780	816	1 027.6	1.3	780	1 030.3	1.3	780	1 094.4	1.4	780	1 161.2	1.5	780	1 230.8	1.6	–	0.4%
Other	8	8	7 639.2	954.9	8	5 660.2	707.5	8	8 020.0	1 002.5	8	8 519.3	1 064.9	8	8 076.7	1 009.6	–	0.0%
Programme	178 708	179 510	80 864.1	0.5	183 708	83 795.1	0.5	187 878	92 698.7	0.5	187 278	98 026.8	0.5	186 538	102 512.4	0.5	0.5%	100.0%
Programme 1	32 412	31 880	13 765.8	0.4	32 012	13 899.5	0.4	32 012	15 689.8	0.5	32 012	16 401.9	0.5	32 012	17 012.2	0.5	–	17.2%
Programme 2	93 822	97 136	42 088.7	0.4	97 822	44 483.1	0.5	101 182	49 196.8	0.5	100 582	52 179.8	0.5	99 842	54 723.5	0.5	0.7%	53.6%
Programme 3	38 209	36 695	17 657.1	0.5	39 209	17 912.9	0.5	39 809	19 635.6	0.5	39 809	20 760.6	0.5	39 809	21 693.7	0.5	0.5%	21.3%
Programme 4	8 191	7 856	3 977.5	0.5	8 591	4 038.5	0.5	8 801	4 395.0	0.5	8 801	4 695.3	0.5	8 801	4 913.6	0.6	0.8%	4.7%
Programme 5	6 074	5 943	3 374.9	0.6	6 074	3 461.1	0.6	6 074	3 781.5	0.6	6 074	3 989.2	0.7	6 074	4 169.4	0.7	–	3.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
2. Rand million.

Departmental receipts

Table 28.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24				
Departmental receipts	672 450	662 344	762 036	607 894	607 894	-3.3%	100.0%	526 028	530 071	539 365	-3.9%	100.0%
Sales of goods and services produced by department	340 211	357 231	374 097	332 705	332 705	-0.7%	51.9%	293 141	295 690	300 372	-3.4%	55.5%
Administrative fees of which:	59 807	46 952	48 700	36 180	36 180	-15.4%	7.1%	35 125	36 356	37 198	0.9%	6.6%
Firearm licences	59 807	46 952	48 700	36 180	36 180	-15.4%	7.1%	35 125	36 356	37 198	0.9%	6.6%
Other sales of which:	280 404	310 279	325 397	296 525	296 525	1.9%	44.8%	258 016	259 334	263 174	-3.9%	48.9%
House rentals	107 629	104 852	103 396	103 300	103 300	-1.4%	15.5%	103 445	103 580	103 396	–	18.8%
Commission on insurance	86 795	86 039	87 179	86 480	86 480	-0.1%	12.8%	86 750	86 895	87 179	0.3%	15.8%
Other	85 980	119 388	134 822	106 745	106 745	7.5%	16.5%	67 821	68 859	72 599	-12.1%	14.3%
Sales of scrap, waste, arms and other used current goods	4 165	4 951	9 244	3 320	3 320	-7.3%	0.8%	4 750	4 800	4 850	13.5%	0.8%
Sales of scrap, waste and other used goods	4 165	4 951	9 244	3 320	3 320	-7.3%	0.8%	4 750	4 800	4 850	13.5%	0.8%
Fines, penalties and forfeits	86 282	38 670	35 415	34 770	34 770	-26.1%	7.2%	16 980	17 190	18 314	-19.2%	4.0%
Interest, dividends and rent on land	3 058	2 067	2 159	1 300	1 300	-24.8%	0.3%	990	1 000	1 015	-7.9%	0.2%
Interest	3 058	2 067	2 159	1 300	1 300	-24.8%	0.3%	990	1 000	1 015	-7.9%	0.2%
Sales of capital assets	108 533	121 431	146 264	114 680	114 680	1.9%	18.2%	88 653	88 965	90 458	-7.6%	17.4%
Transactions in financial assets and liabilities	130 201	137 994	194 857	121 119	121 119	-2.4%	21.6%	121 514	122 426	124 356	0.9%	22.2%
Total	672 450	662 344	762 036	607 894	607 894	-3.3%	100.0%	526 028	530 071	539 365	-3.9%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 28.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	37.1	44.7	55.2	64.2	20.1%	0.3%	63.3	68.1	71.1	3.5%	0.3%
Management	86.6	92.3	101.3	107.2	7.4%	0.5%	111.2	114.3	118.6	3.5%	0.5%
Corporate Services	18 578.6	19 389.4	20 088.2	20 451.9	3.3%	99.3%	21 794.4	22 744.4	23 732.5	5.1%	99.2%
Total	18 702.3	19 526.4	20 244.6	20 623.3	3.3%	100.0%	21 968.9	22 926.8	23 922.2	5.1%	100.0%
Change to 2023 Budget estimate				-			(84.2)	73.0	21.4		
Economic classification											
Current payments	17 196.4	17 885.5	18 010.7	19 062.1	3.5%	91.2%	20 341.6	21 240.8	22 155.6	5.1%	92.6%
Compensation of employees	13 287.6	13 476.8	13 765.8	13 899.5	1.5%	68.8%	15 689.8	16 401.9	17 012.2	7.0%	70.4%
Goods and services	3 908.8	4 408.7	4 244.9	5 162.6	9.7%	22.4%	4 651.8	4 838.8	5 143.5	-0.1%	22.1%
of which:						-					-
Computer services	2 541.5	2 523.1	1 738.7	2 308.7	-3.2%	11.5%	2 173.7	2 363.0	2 624.9	4.4%	10.6%
Legal services	301.1	371.2	302.5	388.1	8.8%	1.7%	415.3	423.5	442.9	4.5%	1.9%
Agency and support/outsourced services	13.6	105.8	453.3	488.9	230.3%	1.3%	356.9	279.8	282.3	-16.7%	1.6%
Fleet services (including government motor transport)	259.7	301.1	392.1	474.8	22.3%	1.8%	365.2	380.5	397.9	-5.7%	1.8%
Inventory: Clothing material and accessories	271.5	293.3	292.0	299.5	3.3%	1.5%	296.8	290.0	284.0	-1.8%	1.3%
Travel and subsistence	82.9	158.8	240.5	339.6	60.0%	1.0%	234.3	237.9	241.4	-10.7%	1.2%
Transfers and subsidies	702.8	788.8	926.5	679.1	-1.1%	3.9%	709.6	741.4	775.3	4.5%	3.2%
Provinces and municipalities	7.8	7.9	8.2	9.9	8.1%	-	10.3	10.8	11.3	4.5%	-
Departmental agencies and accounts	48.9	47.5	48.8	53.5	3.0%	0.3%	55.9	58.4	61.1	4.5%	0.3%
Households	646.0	733.5	869.5	615.7	-1.6%	3.6%	643.3	672.1	702.9	4.5%	2.9%
Payments for capital assets	756.3	781.8	1 232.6	882.1	5.3%	4.6%	917.7	944.7	991.3	4.0%	4.2%
Buildings and other fixed structures	313.6	393.7	438.0	465.2	14.1%	2.0%	548.1	570.2	595.4	8.6%	2.4%
Machinery and equipment	357.5	341.1	701.4	376.0	1.7%	2.2%	328.3	332.2	351.7	-2.2%	1.6%
Biological assets	-	0.5	0.3	1.0	-	-	0.7	0.7	0.7	-10.1%	-
Software and other intangible assets	85.3	46.5	93.0	39.9	-22.4%	0.3%	40.7	41.5	43.4	2.9%	0.2%
Payments for financial assets	46.7	70.3	74.8	-	-100.0%	0.2%	-	-	-	-	-
Total	18 702.3	19 526.4	20 244.6	20 623.3	3.3%	100.0%	21 968.9	22 926.8	23 922.2	5.1%	100.0%
Proportion of total programme expenditure to vote expenditure	19.6%	19.6%	19.8%	19.6%	-	-	19.3%	19.2%	19.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	278.1	262.7	219.6	227.0	-6.5%	1.2%	236.4	246.9	258.2	4.4%	1.1%
Employee social benefits	278.1	262.7	219.6	227.0	-6.5%	1.2%	236.4	246.9	258.2	4.4%	1.1%
Other transfers to households											
Current	367.9	470.8	649.9	388.6	1.8%	2.4%	406.9	425.3	444.7	4.6%	1.9%
Claims against the state	367.9	470.8	649.9	388.6	1.8%	2.4%	406.9	425.3	444.7	4.6%	1.9%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	48.9	47.5	48.8	53.5	3.0%	0.3%	55.9	58.4	61.1	4.5%	0.3%
Safety and Security Sector	48.9	47.5	48.8	53.5	3.0%	0.3%	55.9	58.4	61.1	4.5%	0.3%
Education and Training Authority											
Provinces and municipalities											
Municipal bank accounts											
Current	7.8	7.9	8.2	9.9	8.1%	-	10.3	10.8	11.3	4.5%	-
Vehicle licences	7.8	7.9	8.2	9.9	8.1%	-	10.3	10.8	11.3	4.5%	-

Personnel information

Table 28.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
Administration		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	32 412	–	31 880	13 765.8	0.4	32 012	13 899.5	0.4	32 012	15 689.8	0.5	32 012	16 401.9	0.5	32 012	17 012.2	0.5	–	100.0%
1 – 6	20 433	–	20 385	6 086.0	0.3	20 233	6 298.5	0.3	20 233	6 679.5	0.3	20 233	7 076.0	0.3	20 233	7 487.5	0.4	–	63.2%
7 – 10	11 001	–	10 387	5 644.5	0.5	10 801	6 115.4	0.6	10 801	6 493.1	0.6	10 801	6 886.7	0.6	10 801	7 295.8	0.7	–	33.7%
11 – 12	728	–	839	879.5	1.0	728	798.9	1.1	728	848.6	1.2	728	900.4	1.2	728	954.3	1.3	–	2.3%
13 – 16	246	–	265	323.3	1.2	246	316.6	1.3	246	336.3	1.4	246	356.8	1.5	246	378.2	1.5	–	0.8%
Other	4	–	4	832.6	208.2	4	370.3	92.6	4	1 332.4	333.1	4	1 182.0	295.5	4	896.4	224.1	–	0.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Visible Policing

Programme purpose

Enable police stations to institute and preserve safety and security, and provide for specialised interventions and the policing of South Africa's borders.

Objectives

- Provide a proactive and responsive policing service to discourage and prevent violent crime by reducing the number of contact crimes reported by 14.5 per cent over the next 3 years. This will be done through the implementation of priorities and interventions aligned with the integrated criminal justice strategy.
- Strengthen safety and security in urban and rural communities across South Africa by ensuring that at least 99.57 per cent of community policing forums are functional over the medium term.

Subprogrammes

- *Crime Prevention* provides for basic crime prevention and visible policing services at police stations and community service centres.
- *Border Security* provides for the policing of South Africa's borders.
- *Specialised Interventions* provides for interventions in medium- to high-risk operations, including the air wing, the special task force and crime combating units; and the protection of valuable and dangerous cargo.
- *Facilities* provides for office accommodation budgets and related expenditure devolved to the department by the Department of Public Works and Infrastructure.

Expenditure trends and estimates

Table 28.8 Visible Policing expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Crime Prevention	39 722.3	40 925.5	41 004.2	42 544.4	2.3%	77.4%	46 296.0	48 652.3	50 985.6	6.2%	76.9%
Border Security	2 163.4	2 214.8	2 268.4	2 355.2	2.9%	4.2%	2 535.0	2 660.2	2 774.6	5.6%	4.2%
Specialised Interventions	4 538.6	4 890.7	5 333.0	5 789.7	8.5%	9.7%	6 420.5	6 778.3	7 073.2	6.9%	10.6%
Facilities	4 312.2	4 566.4	4 680.4	4 742.9	3.2%	8.6%	4 942.1	5 164.2	5 401.4	4.4%	8.3%
Total	50 736.5	52 597.4	53 286.0	55 432.1	3.0%	100.0%	60 193.7	63 254.9	66 234.9	6.1%	100.0%
Change to 2023 Budget estimate				–			3 905.2	3 643.6	3 892.5		

Table 28.8 Visible Policing expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	48 879.8	50 293.0	51 504.5	53 691.3	3.2%	96.4%	58 500.2	61 642.3	64 546.4	6.3%	97.3%
Compensation of employees	39 306.4	41 005.6	42 088.7	44 483.1	4.2%	78.7%	49 196.8	52 179.8	54 723.5	7.2%	81.8%
Goods and services	9 573.4	9 287.5	9 415.8	9 208.2	-1.3%	17.7%	9 303.4	9 462.5	9 822.9	2.2%	15.4%
<i>of which:</i>											
Communication	231.1	210.1	195.2	278.5	6.4%	0.4%	146.6	208.5	217.1	-8.0%	0.3%
Contractors	114.8	131.9	130.3	202.7	20.9%	0.3%	216.0	227.4	239.5	5.7%	0.4%
Fleet services (including government motor transport)	2 098.0	2 465.1	2 716.2	2 650.9	8.1%	4.7%	2 691.7	2 812.3	2 941.2	3.5%	4.5%
Operating leases	3 088.8	3 202.5	3 272.0	3 310.1	2.3%	6.1%	3 458.7	3 613.6	3 779.2	4.5%	5.8%
Property payments	1 316.1	1 462.5	1 493.9	1 476.0	3.9%	2.7%	1 542.3	1 611.4	1 685.2	4.5%	2.6%
Travel and subsistence	446.5	1 007.7	777.4	449.7	0.2%	1.3%	604.3	315.2	319.9	-10.7%	0.7%
Transfers and subsidies	530.0	1 002.7	386.3	381.2	-10.4%	1.1%	397.3	415.1	434.1	4.4%	0.7%
Provinces and municipalities	31.6	35.0	36.0	36.6	5.0%	0.1%	38.2	39.9	41.8	4.5%	0.1%
Non-profit institutions	-	-	1.0	1.0	-	-	-	-	-	-100.0%	-
Households	498.4	967.7	349.3	343.6	-11.7%	1.0%	359.1	375.1	392.3	4.5%	0.6%
Payments for capital assets	1 326.6	1 301.6	1 395.2	1 359.5	0.8%	2.5%	1 296.2	1 197.5	1 254.4	-2.6%	2.1%
Buildings and other fixed structures	0.4	2.5	2.8	-	-100.0%	-	-	-	-	-	-
Machinery and equipment	1 326.2	1 295.2	1 388.0	1 352.6	0.7%	2.5%	1 290.9	1 192.3	1 249.1	-2.6%	2.1%
Biological assets	-	3.9	4.4	6.9	-	-	5.3	5.3	5.3	-8.6%	-
Total	50 736.5	52 597.4	53 286.0	55 432.1	3.0%	100.0%	60 193.7	63 254.9	66 234.9	6.1%	100.0%
Proportion of total programme expenditure to vote expenditure	53.1%	52.8%	52.0%	52.6%	-	-	53.0%	53.0%	53.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	458.2	923.9	289.7	271.5	-16.0%	0.9%	283.7	296.4	309.9	4.5%	0.5%
Employee social benefits	458.2	923.9	289.7	271.5	-16.0%	0.9%	283.7	296.4	309.9	4.5%	0.5%
Other transfers to households											
Current	40.2	43.8	59.6	72.2	21.6%	0.1%	75.4	78.8	82.4	4.5%	0.1%
Claims against the state	0.4	3.0	14.7	-	-100.0%	-	-	-	-	-	-
Detainee medical expenses	39.7	40.8	44.9	72.2	22.0%	0.1%	75.4	78.8	82.4	4.5%	0.1%
Non-profit institutions											
Current	-	-	1.0	1.0	-	-	-	-	-	-100.0%	-
South African Police Service	-	-	1.0	1.0	-	-	-	-	-	-100.0%	-
Education Trust	-	-	-	-	-	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	31.6	35.0	36.0	36.6	5.0%	0.1%	38.2	39.9	41.8	4.5%	0.1%
Vehicle licences	31.6	35.0	36.0	36.6	5.0%	0.1%	38.2	39.9	41.8	4.5%	0.1%

Personnel information

Table 28.9 Visible Policing personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024	Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
				Actual			Revised estimate			Medium-term expenditure estimate										
				2022/23	2023/24	2026/27	2022/23	2023/24	2026/27	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27					
Visible Policing	93 822	-	-	97 136	42 088.7	0.4	97 822	44 483.1	0.5	101 182	49 196.8	0.5	100 582	52 179.8	0.5	99 842	54 723.5	0.5	0.7%	100.0%
1 – 6	73 384	-	-	76 795	26 839.4	0.3	77 384	28 564.3	0.4	80 744	31 747.3	0.4	80 144	33 382.8	0.4	79 404	34 992.9	0.4	0.9%	79.5%
7 – 10	19 567	-	-	19 386	10 284.8	0.5	19 567	10 847.8	0.6	19 567	11 517.3	0.6	19 567	12 214.9	0.6	19 567	12 940.1	0.7	-	19.6%
11 – 12	570	-	-	662	717.2	1.1	570	646.8	1.1	570	687.1	1.2	570	729.0	1.3	570	772.7	1.4	-	0.6%
13 – 16	300	-	-	292	371.8	1.3	300	400.8	1.3	300	425.8	1.4	300	451.8	1.5	300	478.8	1.6	-	0.3%
Other	1	-	-	1	3 875.6	3 875.6	1	4 023.3	4 023.3	1	4 819.4	4 819.4	1	5 401.2	5 401.2	1	5 539.0	5 539.0	-	0.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 3: Detective Services

Programme purpose

Enable the investigative work of the South African Police Service, including providing support to investigators in terms of forensic evidence and criminal records.

Objectives

- Contribute to the successful prosecution of offenders by:
 - increasing the detection rate for contact crimes from 46.28 per cent in 2022/23 to 51.75 per cent in 2026/27
 - increasing the detection rate for crimes against women from 70.07 per cent in 2022/23 to 71.35 per cent in 2026/27
 - increasing the detection rate for crimes against children from 62.95 per cent in 2022/23 to 65.35 per cent in 2026/27
 - generating 92 per cent of original previous conviction reports for formally charged individuals within 15 calendar days over the medium term.

Subprogrammes

- *Crime Investigations* provides for detectives at police stations who investigate crimes, including crimes against women and children.
- *Criminal Record Centre* provides for effective and credible criminal record centres for crime scene management or processing, and provides criminal records and related information.
- *Forensic Science Laboratory* funds forensic science laboratories, which provide specialised, evidence-related technical analysis and support to investigators.
- *Specialised Investigations* provides for the prevention, combating and investigation of national priority offences, including the investigation of organised crime syndicates, serious and violent crime, commercial crime and corruption.

Expenditure trends and estimates

Table 28.10 Detective Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Crime Investigations	13 313.3	13 879.5	14 382.6	14 387.8	2.6%	69.6%	15 499.1	16 332.6	17 065.7	5.9%	68.5%
Criminal Record Centre	2 402.8	2 496.8	2 681.6	2 860.7	6.0%	13.0%	2 952.6	3 181.7	3 324.6	5.1%	13.3%
Forensic Science Laboratory	1 124.8	1 407.3	1 580.5	1 598.8	12.4%	7.1%	1 725.1	1 758.5	1 837.8	4.8%	7.5%
Specialised Investigations	1 850.9	1 930.2	2 246.3	2 304.9	7.6%	10.4%	2 411.8	2 544.7	2 657.6	4.9%	10.7%
Total	18 691.8	19 713.9	20 890.9	21 152.2	4.2%	100.0%	22 588.5	23 817.5	24 885.8	5.6%	100.0%
Change to 2023							501.8	485.5	484.8		
Budget estimate											
Economic classification											
Current payments	17 942.9	19 023.0	20 172.6	20 343.7	4.3%	96.3%	21 883.0	23 124.7	24 157.6	5.9%	96.8%
Compensation of employees	16 304.7	16 869.9	17 657.1	17 912.9	3.2%	85.5%	19 635.6	20 760.6	21 693.7	6.6%	86.5%
Goods and services	1 638.2	2 153.0	2 515.4	2 430.8	14.1%	10.9%	2 247.4	2 364.1	2 463.8	0.5%	10.3%
of which:											
Communication	83.3	75.1	71.9	95.8	4.8%	0.4%	51.0	72.5	75.5	-7.6%	0.3%
Fleet services (including government motor transport)	1 099.2	1 329.2	1 548.2	1 470.9	10.2%	6.8%	1 364.3	1 492.6	1 565.6	2.1%	6.4%
Consumable supplies	100.9	215.5	290.1	244.0	34.2%	1.1%	232.0	268.5	280.8	4.8%	1.1%
Consumables: Stationery, printing and office supplies	47.4	52.1	54.8	79.0	18.6%	0.3%	67.4	71.2	72.3	-2.9%	0.3%
Travel and subsistence	138.4	205.4	259.8	249.4	21.7%	1.1%	159.3	166.0	168.5	-12.3%	0.8%
Operating payments	41.7	48.7	68.0	59.8	12.8%	0.3%	62.5	65.3	68.3	4.5%	0.3%
Transfers and subsidies	276.4	207.5	171.7	160.6	-16.6%	1.0%	167.8	175.4	183.4	4.5%	0.7%
Provinces and municipalities	11.8	11.9	11.9	12.2	0.9%	0.1%	12.7	13.3	13.9	4.5%	0.1%
Households	264.6	195.6	159.8	148.5	-17.5%	1.0%	155.1	162.1	169.5	4.5%	0.7%
Payments for capital assets	472.5	483.4	546.7	647.9	11.1%	2.7%	537.7	517.5	544.8	-5.6%	2.4%
Buildings and other fixed structures	13.8	9.1	2.8	–	-100.0%	–	–	–	–	–	–
Machinery and equipment	458.6	466.8	523.6	647.9	12.2%	2.6%	537.7	517.5	544.8	-5.6%	2.4%
Software and other intangible assets	–	7.5	20.3	–	–	–	–	–	–	–	–
Total	18 691.8	19 713.9	20 890.9	21 152.2	4.2%	100.0%	22 588.5	23 817.5	24 885.8	5.6%	100.0%
Proportion of total programme expenditure to vote expenditure	19.6%	19.8%	20.4%	20.1%	–	–	19.9%	20.0%	19.9%	–	–

Table 28.10 Detective Services expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	264.1	193.9	156.7	148.5	-17.5%	0.9%	155.1	162.1	169.5	4.5%	0.7%
Employee social benefits	264.1	193.9	156.7	148.5	-17.5%	0.9%	155.1	162.1	169.5	4.5%	0.7%
Other transfers to households											
Current	0.5	1.7	3.1	–	-100.0%	–	–	–	–	–	–
Claims against the state	0.5	1.7	3.1	–	-100.0%	–	–	–	–	–	–
Provinces and municipalities											
Municipal bank accounts											
Current	11.8	11.9	11.9	12.2	0.9%	0.1%	12.7	13.3	13.9	4.5%	0.1%
Vehicle licences	11.8	11.9	11.9	12.2	0.9%	0.1%	12.7	13.3	13.9	4.5%	0.1%

Personnel information

Table 28.11 Detective Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%) 2023/24 - 2026/27	Average Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
			2022/23		2023/24		2024/25		2025/26		2026/27									
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Detective Services																				
Salary level	38 209	–	36 695	17 657.1	0.5	39 209	17 912.9	0.5	39 809	19 635.6	0.5	39 809	20 760.6	0.5	39 809	21 693.7	0.5	0.5%	100.0%	
1 – 6	24 007	–	22 504	7 468.3	0.3	25 007	8 674.7	0.3	25 607	9 442.9	0.4	25 607	10 009.9	0.4	25 607	10 598.8	0.4	0.8%	64.2%	
7 – 10	13 473	–	13 379	7 181.7	0.5	13 473	7 556.5	0.6	13 473	8 022.9	0.6	13 473	8 509.0	0.6	13 473	9 014.2	0.7	–	34.0%	
11 – 12	553	–	612	646.4	1.1	553	611.7	1.1	553	649.8	1.2	553	689.5	1.2	553	730.7	1.3	–	1.4%	
13 – 16	175	–	199	255.4	1.3	175	233.6	1.3	175	248.2	1.4	175	263.3	1.5	175	279.1	1.6	–	0.4%	
Other	1	–	1	2 105.3	2 105.3	1	836.3	836.3	1	1 271.8	1 271.8	1	1 289.0	1 289.0	1	1 070.9	1 070.9	–	0.0%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Crime Intelligence

Programme purpose

Manage crime intelligence and analyse crime information, and provide technical support for investigations and crime prevention operations.

Objective

- Contribute to combating crime on an ongoing basis by ensuring that 67 per cent of network operations are successfully terminated over the medium term in support of crime prevention, investigation and prosecution.

Subprogrammes

- *Crime Intelligence Operations* provides for intelligence-based criminal investigations.
- *Intelligence and Information Management* provides for the analysis of crime intelligence patterns to facilitate detection in support of crime prevention and investigation.

Expenditure trends and estimates

Table 28.12 Crime Intelligence expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Crime Intelligence Operations	1 691.5	1 753.0	1 773.4	1 831.4	2.7%	41.0%	1 952.8	2 114.1	2 180.9	6.0%	41.4%
Intelligence and Information Management	2 438.3	2 524.4	2 567.2	2 593.5	2.1%	59.0%	2 794.5	2 945.5	3 110.9	6.3%	58.6%
Total	4 129.8	4 277.4	4 340.6	4 425.0	2.3%	100.0%	4 747.4	5 059.6	5 291.8	6.1%	100.0%
Change to 2023 Budget estimate				–			43.4	45.8	48.4		
Economic classification	4 004.6	4 158.9	4 246.0	4 327.1	2.6%	97.5%	4 655.5	4 969.6	5 197.5	6.3%	98.1%
Current payments											
Compensation of employees	3 812.6	3 912.8	3 977.5	4 038.5	1.9%	91.7%	4 395.0	4 695.3	4 913.6	6.8%	92.4%
Goods and services	192.0	246.1	268.5	288.5	14.5%	5.8%	260.5	274.2	283.9	-0.5%	5.7%
of which:											
Communication	12.7	10.5	9.7	22.3	20.7%	0.3%	11.7	16.6	17.3	-8.2%	0.3%
Fleet services (including government motor transport)	90.2	115.3	136.0	136.9	14.9%	2.8%	134.7	140.7	147.1	2.4%	2.9%
Consumables: Stationery, printing and office supplies	12.0	9.2	10.1	13.4	3.9%	0.3%	13.4	13.5	13.7	0.8%	0.3%
Operating leases	10.7	22.4	16.2	15.6	13.4%	0.4%	19.1	19.9	20.8	10.2%	0.4%
Travel and subsistence	35.0	48.8	54.5	62.9	21.6%	1.2%	44.0	44.4	45.1	-10.5%	1.0%
Operating payments	12.0	15.9	19.7	12.7	2.1%	0.4%	13.4	13.9	14.6	4.6%	0.3%
Transfers and subsidies	68.8	51.0	39.5	38.3	-17.8%	1.2%	40.0	41.8	43.7	4.5%	0.8%
Provinces and municipalities	1.4	1.5	1.6	1.4	1.3%	–	1.5	1.6	1.6	4.5%	–
Households	67.5	49.5	37.9	36.9	-18.3%	1.1%	38.5	40.2	42.1	4.5%	0.8%
Payments for capital assets	56.3	67.5	55.1	59.6	1.9%	1.4%	51.8	48.2	50.6	-5.3%	1.1%
Machinery and equipment	56.3	67.5	55.1	59.6	1.9%	1.4%	51.8	48.2	50.6	-5.3%	1.1%
Total	4 129.8	4 277.4	4 340.6	4 425.0	2.3%	100.0%	4 747.4	5 059.6	5 291.8	6.1%	100.0%
Proportion of total programme expenditure to vote expenditure	4.3%	4.3%	4.2%	4.2%	–	–	4.2%	4.2%	4.2%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	67.4	49.5	37.0	36.9	-18.2%	1.1%	38.5	40.2	42.1	4.5%	0.8%
Employee social benefits	67.4	49.5	37.0	36.9	-18.2%	1.1%	38.5	40.2	42.1	4.5%	0.8%
Other transfers to households											
Current	0.1	–	0.8	–	-100.0%	–	–	–	–	–	–
Claims against the state	0.1	–	0.8	–	-100.0%	–	–	–	–	–	–
Provinces and municipalities											
Municipal bank accounts											
Current	1.4	1.5	1.6	1.4	1.3%	–	1.5	1.6	1.6	4.5%	–
Vehicle licences	1.4	1.5	1.6	1.4	1.3%	–	1.5	1.6	1.6	4.5%	–

Personnel information

Table 28.13 Crime Intelligence personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost					
Crime Intelligence	8 191	–	7 856	3 977.5	0.5	8 591	4 038.5	0.5	8 801	4 395.0	0.5	8 801	4 695.3	0.5	8 801	4 913.6	0.6	0.8%	100.0%
1 – 6	5 210	–	4 724	1 632.3	0.3	5 610	1 998.2	0.4	5 820	2 196.4	0.4	5 820	2 327.8	0.4	5 820	2 464.3	0.4	1.2%	65.9%
7 – 10	2 732	–	2 837	1 717.8	0.6	2 732	1 738.4	0.6	2 732	1 845.8	0.7	2 732	1 957.7	0.7	2 732	2 074.0	0.8	–	31.2%
11 – 12	212	–	257	274.4	1.1	212	237.1	1.1	212	251.8	1.2	212	267.2	1.3	212	283.2	1.3	–	2.4%
13 – 16	36	–	37	49.1	1.3	36	49.9	1.4	36	53.0	1.5	36	56.2	1.6	36	59.6	1.7	–	0.4%
Other	1	–	1	303.9	303.9	1	15.0	15.0	1	48.1	48.1	1	86.4	86.4	1	32.5	32.5	–	0.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Protection and Security Services

Programme purpose

Provide protection and security services to all identified dignitaries and government interests.

Objectives

- Minimise security violations on an ongoing basis by:
 - protecting all identified local and foreign dignitaries while in transit without any security breaches
 - protecting the locations in which dignitaries, including people related to the president and deputy president, are present, without security breaches.

Subprogrammes

- *VIP Protection Services* provides for the protection of the president, deputy president, former presidents, their spouses and other identified dignitaries while in transit.
- *Static Protection* provides for the protection of other local and foreign dignitaries and the places in which all dignitaries, including people related to the president and deputy president, are present.
- *Government Security Regulator* provides for security regulations and evaluations, the administration of national key points, and strategic installations.
- *Operational Support* provides administrative support to the programme, including personnel development.

Expenditure trends and estimates

Table 28.14 Protection and Security Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
VIP Protection Services	1 662.9	1 863.2	1 967.1	2 024.7	6.8%	52.6%	2 176.6	2 299.1	2 397.9	5.8%	53.1%
Static Protection	1 225.2	1 261.7	1 403.8	1 406.1	4.7%	37.1%	1 488.7	1 552.5	1 623.6	4.9%	36.2%
Government Security Regulator	70.3	75.9	88.4	105.4	14.4%	2.4%	109.2	116.4	121.3	4.8%	2.7%
Operational Support	264.5	279.5	278.4	306.9	5.1%	7.9%	324.2	341.0	355.4	5.0%	7.9%
Total	3 222.8	3 480.4	3 737.8	3 843.1	6.0%	100.0%	4 098.7	4 309.1	4 498.2	5.4%	100.0%
Change to 2023 Budget estimate							165.7	199.5	200.3		
Economic classification											
Current payments	3 147.4	3 394.2	3 667.6	3 750.9	6.0%	97.7%	4 016.4	4 231.4	4 416.8	5.6%	98.0%
Compensation of employees	2 985.9	3 146.9	3 374.9	3 461.1	5.0%	90.8%	3 781.5	3 989.2	4 169.4	6.4%	92.0%
Goods and services	161.5	247.3	292.7	289.8	21.5%	6.9%	234.9	242.2	247.4	-5.1%	6.1%
of which:											
Communication	3.8	3.8	3.6	8.6	31.1%	0.1%	4.4	6.4	6.6	-8.5%	0.2%
Fleet services (including government motor transport)	59.3	86.8	102.4	85.6	13.0%	2.3%	90.6	94.6	99.0	5.0%	2.2%
Consumable supplies	4.7	4.9	5.2	4.6	-1.2%	0.1%	4.7	4.9	5.1	3.8%	0.1%
Consumables: Stationery, printing and office supplies	5.7	4.4	4.0	6.2	3.0%	0.1%	4.4	4.7	4.8	-8.1%	0.1%
Travel and subsistence	71.7	124.3	159.4	163.2	31.6%	3.6%	112.7	112.3	114.0	-11.3%	3.0%
Operating payments	0.5	0.4	0.8	3.9	102.7%	-	3.7	4.3	4.5	4.9%	0.1%
Transfers and subsidies	17.9	17.9	9.7	9.0	-20.6%	0.4%	9.4	9.8	10.3	4.5%	0.2%
Provinces and municipalities	1.2	1.3	1.4	1.4	3.4%	-	1.4	1.5	1.5	4.5%	-
Households	16.7	16.6	8.4	7.6	-23.0%	0.3%	8.0	8.3	8.7	4.5%	0.2%
Payments for capital assets	57.5	68.3	60.4	83.2	13.1%	1.9%	72.9	67.9	71.1	-5.1%	1.8%
Machinery and equipment	57.5	68.3	60.4	83.2	13.1%	1.9%	72.9	67.9	71.1	-5.1%	1.8%
Total	3 222.8	3 480.4	3 737.8	3 843.1	6.0%	100.0%	4 098.7	4 309.1	4 498.2	5.4%	100.0%
Proportion of total programme expenditure to vote expenditure	3.4%	3.5%	3.6%	3.6%			3.6%	3.6%	3.6%		
Details of transfers and subsidies											
Households											
Social benefits											
Current	16.7	15.9	9.0	7.6	-23.0%	0.3%	8.0	8.3	8.7	4.5%	0.2%
Employee social benefits	16.7	15.9	9.0	7.6	-23.0%	0.3%	8.0	8.3	8.7	4.5%	0.2%
Other transfers to households											
Current	-	0.7	(0.7)	-	-	-	-	-	-	-	-
Claims against the state	-	0.7	(0.7)	-	-	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	1.2	1.3	1.4	1.4	3.4%	-	1.4	1.5	1.5	4.5%	-
Vehicle licences	1.2	1.3	1.4	1.4	3.4%	-	1.4	1.5	1.5	4.5%	-

Personnel information

Table 28.15 Protection and Security Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
Protection and Security Services		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Salary level	6 074	–	5 943	3 374.9	0.6	6 074	3 461.1	0.6	6 074	3 781.5	0.6	6 074	3 989.2	0.7	6 074	4 169.4	0.7	–	100.0%
1 – 6	3 034	–	2 916	1 152.7	0.4	3 034	1 257.6	0.4	3 034	1 334.6	0.4	3 034	1 414.9	0.5	3 034	1 498.2	0.5	–	50.0%
7 – 10	2 953	–	2 936	1 605.7	0.5	2 953	1 693.2	0.6	2 953	1 797.7	0.6	2 953	1 906.5	0.6	2 953	2 019.7	0.7	–	48.6%
11 – 12	63	–	67	66.7	1.0	63	65.7	1.0	63	69.7	1.1	63	74.0	1.2	63	78.4	1.2	–	1.0%
13 – 16	23	–	23	28.0	1.2	23	29.3	1.3	23	31.2	1.4	23	33.1	1.4	23	35.0	1.5	–	0.4%
Other	1	–	1	521.8	521.8	1	415.3	415.3	1	548.3	548.3	1	560.7	560.7	1	538.0	538.0	–	0.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entity

Private Security Industry Regulatory Authority

Selected performance indicators

Table 28.16 Private Security Industry Regulatory Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of security businesses inspected to enforce compliance with the Private Security Industry Regulation Act (2001) and other relevant legislation per year	Law enforcement	Priority 6: Social cohesion and safer communities	7 558	6 851	7 236	5 650	5 975	5 975	5 975
Number of security officers inspected to enforce compliance with the Private Security Industry Regulation Act (2001) and other relevant legislation per year	Law enforcement		39 805	30 744	36 406	29 640	30 640	30 640	30 640
Percentage of cases on noncompliant security service providers prosecuted per year	Law enforcement		98% (1 035/1 056)	100% (1 038)	100% (859)	92%	95%	96%	97%
Number of accredited instructors monitored and audited per year	Communication, training and registration		– ¹	120	320	300	400	400	400
Number of qualifications determined, developed and/or accredited per year	Communication, training and registration		– ¹	2	9	10	12	12	12

1. Historical data is not available as this is a new indicator.

Entity overview

The Private Security Industry Regulatory Authority was established in terms of section 2 of the Private Security Industry Regulation Act (2001), which replaced the Security Officers Act (1987). The authority is mandated to regulate the private security industry and exercise control over security service providers in the public and national interest, as well as in the interest of the private security industry itself.

Over the medium term, the authority will concentrate on enhancing compliance by establishing specialised units, including the firearms inspections unit, the K9 unit and the special operations unit. This strategic focus aims to ensure better adherence to the Private Security Industry Regulation Act (2001). To bolster these initiatives and enhance the prosecution rate for cases involving noncompliant security service providers, the authority has committed R161 million over the medium term within its law enforcement programme. The goal is to increase the prosecution rate of noncompliant security service providers from 92 per cent in 2023/24 to 97 per cent by 2026/27.

In addition to compliance measures, the authority will prioritise the transformation of the private security industry in an effort to empower historically disadvantaged providers. Planned initiatives for the next 3 years include efforts to professionalise the security industry by reviewing and enhancing training materials, and accrediting 36 qualifications and 1 200 training instructors. Expenditure on these initiatives is expected to amount to R11 million over the period ahead in the communication and training programme.

The authority is set to undergo a comprehensive review of its strategy, including the digital transformation strategy, to formulate a new plan for the next 5 years. This includes system enhancements so that they interface with other internal and end-user systems, and supporting the implementation of levies for private security providers. Spending for these activities is within an allocation of R29 million over the medium term in the administration programme.

Total expenditure is projected to increase at an average annual rate of 10.1 per cent, from R452.7 million in 2023/24 to R605 million in 2026/27. Spending on compensation of employees accounts for an estimated 48.6 per cent (R1.1 billion) of the authority's total spending over the MTEF period. The number of personnel is expected to increase from 390 in 2023/24 to 407 in 2026/27 as the authority fills critical vacant positions.

More than 90 per cent (R2 billion) of the authority's revenue over the MTEF period is set to be generated through the collection of annual and registration fees from private security businesses and security officers. The remainder will be generated through sales of renewal certificates, the training of security officers and accreditation fees collected from training providers. Revenue is expected to increase in line with expenditure, mainly due to the anticipated increase in the registration of security officers from 180 000 in 2023/24 to 216 000 in 2026/27.

Programmes/Objectives/Activities

Table 28.17 Private Security Industry Regulatory Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	148.1	164.2	210.4	246.6	18.5%	53.2%	309.4	329.5	337.9	11.1%	55.9%
Law enforcement	106.6	117.6	126.7	138.7	9.2%	34.5%	161.9	176.4	188.8	10.8%	30.4%
Communication and training	13.1	16.4	20.3	42.3	47.8%	6.1%	46.9	50.9	49.7	5.6%	8.7%
Registration	16.4	21.2	25.2	25.2	15.4%	6.1%	26.3	27.0	28.5	4.2%	4.9%
Total	284.2	319.4	382.7	452.7	16.8%	100.0%	544.5	583.8	605.0	10.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 28.18 Private Security Industry Regulatory Authority statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate 2023/24	Average: growth rate (%)		Medium-term expenditure estimate			Average: growth rate (%)	
	2020/21	2021/22	2022/23	2023/24		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Revenue												
Non-tax revenue	317.6	407.7	452.4	452.7	12.5%	100.0%	544.5	583.8	605.0	10.1%	100.0%	
Sale of goods and services other than capital assets	278.7	367.7	410.3	413.3	14.0%	90.0%	502.4	541.5	561.7	10.8%	92.3%	
Other non-tax revenue	38.9	40.0	42.2	39.5	0.5%	10.0%	42.1	42.3	43.3	3.1%	7.7%	
Total revenue	317.6	407.7	452.4	452.7	12.5%	100.0%	544.5	583.8	605.0	10.1%	100.0%	
Expenses												
Current expenses	284.2	319.4	382.7	452.7	16.8%	100.0%	544.5	583.8	605.0	10.1%	100.0%	
Compensation of employees	169.3	182.0	207.9	220.3	9.2%	54.9%	257.9	281.2	304.6	11.4%	48.6%	
Goods and services	109.4	134.4	168.1	217.8	25.8%	43.1%	274.3	289.0	289.1	9.9%	48.9%	
Depreciation	5.5	3.0	6.7	14.6	38.5%	2.0%	12.3	13.7	11.3	-8.3%	2.4%	
Interest, dividends and rent on land	0.0	-	-	-	-100.0%	-	-	-	-	-	-	
Total expenses	284.2	319.4	382.7	452.7	16.8%	100.0%	544.5	583.8	605.0	10.1%	100.0%	
Surplus/(Deficit)	33.4	88.3	69.7	-	-100.0%	-	-	-	-	-	-	
Cash flow statement												
Cash flow from operating activities	25.2	86.1	80.0	47.4	23.5%	100.0%	(116.6)	(42.3)	(40.8)	-195.1%	100.0%	
Receipts												
Non-tax receipts	306.2	396.3	442.8	446.8	13.4%	97.8%	417.2	526.4	544.6	6.8%	98.5%	
Sales of goods and services other than capital assets	290.4	362.2	410.3	413.3	12.5%	90.8%	394.2	489.4	507.6	7.1%	91.9%	
Other tax receipts	15.8	34.1	32.5	33.5	28.5%	7.0%	23.1	37.0	37.0	3.4%	6.6%	
Financial transactions in assets and liabilities	1.2	11.4	19.9	6.0	71.3%	2.2%	7.1	7.3	8.3	11.6%	1.5%	
Total receipts	307.4	407.7	462.7	452.7	13.8%	100.0%	424.4	533.7	552.9	6.9%	100.0%	
Payment												
Current payments	282.2	321.6	382.8	405.3	12.8%	100.0%	541.0	576.0	593.7	13.6%	100.0%	
Compensation of employees	173.0	182.0	207.9	220.0	8.3%	56.6%	257.5	278.1	297.0	10.5%	50.0%	
Goods and services	109.1	139.6	174.9	185.3	19.3%	43.4%	283.5	297.9	296.7	17.0%	50.0%	
Interest and rent on land	0.0	-	-	-	-100.0%	-	-	-	-	-	-	
Total payments	282.2	321.6	382.8	405.3	12.8%	100.0%	541.0	576.0	593.7	13.6%	100.0%	
Net cash flow from investing activities	(1.3)	(10.9)	(12.1)	(13.8)	121.0%	100.0%	(13.4)	(13.4)	(13.0)	-2.0%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(1.3)	(4.4)	(7.4)	(7.0)	76.4%	62.9%	(5.4)	(5.4)	(5.0)	-10.9%	42.3%	
Acquisition of software and other intangible assets	-	(6.6)	(4.7)	(6.8)	-	37.1%	(8.0)	(8.0)	(8.0)	5.8%	57.7%	
Net increase/(decrease) in cash and cash equivalents	23.9	75.2	67.8	33.7	12.1%	14.3%	(130.0)	(55.7)	(53.7)	-216.8%	100.0%	
Statement of financial position												
Carrying value of assets of which:	20.0	21.1	32.9	32.9	18.0%	10.1%	32.9	32.9	32.9	-	9.3%	
Acquisition of assets	(1.3)	(4.4)	(7.4)	(7.0)	76.4%	100.0%	(5.4)	(5.4)	(5.0)	-10.9%	100.0%	
Investments	-	6.6	-	-	-	0.6%	-	-	-	-	-	
Inventory	0.9	1.2	1.6	1.6	22.2%	0.5%	1.6	1.6	1.6	-	0.4%	
Receivables and prepayments	43.6	85.4	110.9	110.9	36.6%	31.1%	101.0	101.0	101.0	-3.1%	29.1%	
Cash and cash equivalents	75.0	150.2	218.0	218.0	42.7%	57.6%	218.0	218.0	218.0	-	61.3%	
Total assets	139.4	264.3	363.4	363.4	37.6%	100.0%	353.5	353.5	353.5	-0.9%	100.0%	
Accumulated surplus/(deficit)	33.5	121.8	191.5	191.5	78.8%	43.9%	191.5	191.5	191.5	-	53.8%	
Capital and reserves	9.1	9.1	9.1	9.1	-	3.8%	9.1	9.1	9.1	-	2.6%	
Trade and other payables	55.7	74.9	102.9	102.9	22.7%	31.2%	92.9	92.9	92.9	-3.3%	26.8%	
Provisions	3.5	4.9	5.2	5.2	14.3%	1.8%	5.2	5.2	5.2	-	1.5%	
Derivatives financial instruments	37.6	53.6	54.7	54.7	13.2%	19.3%	54.7	54.7	54.7	-	15.4%	
Total equity and liabilities	139.4	264.3	363.4	363.4	37.6%	100.0%	353.5	353.5	353.5	-0.9%	100.0%	

Personnel information

Table 28.19 Private Security Industry Regulatory Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		Number	Cost	Unit cost		
Private Security Industry Regulatory Authority	372	372	413	207.9	0.5	390	220.3	0.6	401	257.9	0.6	402	281.2	0.7	407	304.6	0.7	1.4%	100.0%
Salary level																			
1 – 6	67	67	79	17.7	0.2	66	12.4	0.2	65	13.7	0.2	66	15.1	0.2	62	16.0	0.3	-2.1%	16.2%
7 – 10	220	220	258	112.2	0.4	230	105.4	0.5	230	117.9	0.5	230	134.8	0.6	235	143.8	0.6	0.7%	57.8%
11 – 12	67	67	57	43.9	0.8	79	74.5	0.9	89	94.1	1.1	89	96.7	1.1	93	107.4	1.2	5.6%	21.9%
13 – 16	18	18	19	34.0	1.8	15	27.9	1.9	17	31.8	1.9	17	34.2	2.0	17	37.1	2.2	4.3%	4.1%
17 – 22	–	–	–	0.2	–	–	0.2	–	–	0.3	–	–	0.4	–	–	0.4	–	–	–

1. Rand million.

AGRICULTURE, LAND REFORM AND RURAL DEVELOPMENT

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	2 685.2	1.8	27.7	2 714.7	2 939.7	3 066.8
Agricultural Production, Biosecurity and Natural Resources Management	1 084.4	1 171.8	19.4	2 275.6	2 485.7	2 555.5
Food Security, Land Reform and Restitution	2 642.3	6 235.7	519.4	9 397.5	9 365.4	9 803.2
Rural Development	738.6	35.5	5.7	779.8	918.7	960.3
Economic Development, Trade and Marketing	648.3	137.3	6.0	791.7	881.3	923.8
Land Administration	695.2	45.7	7.9	748.8	780.4	813.3
Total expenditure estimates	8 494.0	7 627.9	586.2	16 708.2	17 371.1	18 123.0

Executive authority: Minister of Agriculture, Land Reform and Rural Development
 Accounting officer: Director-General of Agriculture, Land Reform and Rural Development
 Website: www.dalrrd.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Provide equitable access to land, integrated rural development, sustainable agriculture and food security for all.

Mandate

The Department of Agriculture, Land Reform and Rural Development is mandated to regulate agricultural production while creating opportunities for comprehensive farmer development. The department further fosters the development of agricultural value chains, and monitors the impact of legislation and policies on the performance of the entire sector. The department's legislative mandate is derived through the following key pieces of legislation, which broadly deal with regulating production development and support services:

- the Conservation of Agricultural Resources Act (1983), which makes provision for control over the use of the country's natural agricultural resources to conserve soil, water sources and vegetation
- the Agricultural Product Standards Act (1990), which makes provision for control over the sale and export of certain agricultural products, and the sale of some imported agricultural products
- the Provision of Land and Assistance Act (1993), which makes provision for the designation of certain land, the regulation of the subdivision of such land and the settlement of people on it. It also provides for the acquisition, maintenance, planning, development, improvement and disposal of property, and the provision of financial assistance for land reform purposes
- the Restitution of Land Rights Act (1994), which makes provision for the restitution of land rights to people or communities dispossessed of such rights after 19 June 1913 because of racially discriminatory laws or practices. To administer this task, the act established a Commission on the Restitution of Land Rights and a Land Claims Court
- the Land Reform (Labour Tenants) Act (1996), which makes provision for security of tenure for labour tenants and people occupying or using land as a result of their association with labour tenants. It also makes provision for labour tenants to acquire land and land rights
- the Spatial Planning and Land Use Management Act (2013), which seeks to enable the transformation of South Africa's settlement patterns by adopting an innovative approach to spatial planning and land use management.

Selected performance indicators

Table 29.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of plant pest risk surveillances conducted per year	Agricultural Production, Biosecurity and Natural Resources Management		3	3	3	3	3	3	3
Number of animal disease risk surveillances conducted per year	Agricultural Production, Biosecurity and Natural Resources Management	Priority 2: Economic transformation and job creation	3	3	3	3	3	3	3
Number of subsistence and smallholder producers supported per year	Food Security, Land Reform and Restitution		- ¹	- ¹	- ¹	120 000	60 000	60 000	60 000
Number of hectares allocated per year	Food Security, Land Reform and Restitution	Priority 5: Spatial integration, human settlements and local government	- ¹	- ¹	3 429	42 456	44 578	46 807	49 147
Number of land claims finalised per year	Food Security, Land Reform and Restitution		385	442	80	459	389	399	446
Number of infrastructure projects completed per year	Rural Development		22	76	197	83	62	75	75
Number of young people trained through the national rural youth service corps programme per year	Rural Development		1 926	1 679	1 079	4 500	1 611	1 500	1 500

1. No historical data available.

Expenditure overview

Over the medium term, the department will continue to focus on improving agricultural production and revitalising infrastructure, accelerating land reform and finalising land restitution claims, and increasing research and development capacity to improve agricultural outputs.

Transfers and subsidies account for an estimated 47.7 per cent (24.9 billion) of total expenditure over the MTEF period. These include transfers to provinces for conditional grants (the *comprehensive agricultural support programme grant*, the *land care programme grant* and the *Ilima/Letsema projects grant*), transfers to public entities, and land reform and restitution grants. Compensation of employees accounts for an estimated 24.8 per cent (12.9 billion) of total spending, increasing at an average annual rate of 2.1 per cent, from R4.2 billion in 2023/24 to R4.5 billion in 2026/27. Total expenditure is expected to increase at an average annual rate of 2.6 per cent, from 16.8 billion in 2023/24 to 18.1 billion in 2026/27.

An amount of R750 million over the medium term is reprioritised from the *Administration* programme, the *Agricultural Production, Biosecurity and Natural Resources Management* programme, the *Food Security, Land Reform and Restitution* programme, and the *Rural Development* programme to the presidential employment stimulus, which broadly aims to support livelihoods and employment, including in the agricultural sector.

Cabinet has approved reductions to the department's budget amounting to R4.3 billion over the MTEF period. This includes a R1.8 billion reduction in funding for the *restitution discretionary grant*, and a R387.5 million reduction in transfers to the agricultural land holding account. As a result, the number of land claims to be settled is expected to decrease from 459 in 2023/24 to 446 in 2026/27, while the number farmers supported through the land development support programme is expected to decrease from 66 in 2023/24 to 27 in 2026/27. To mitigate against the impact of these reductions on the department's performance, it will seek to contain costs on non-essential line items and reprioritise funds where necessary to meet contractual commitments.

Improving agricultural production and revitalising infrastructure

The department will continue to work on implementing the agro-processing master plan over the MTEF period. The plan has received buy-in from various constituents across the agricultural value chain, including the South African Grain Farmers Association, the Grain Farmer Development Association, the South African Sugar Association, the South African Pork Producers' Organisation, the South African Poultry Association, the National Emergent Red Meat Producers' Organisation, and the South African Mohair Growers' Association. The

operationalisation of the plan is expected to give rise to an investment-friendly environment for small, medium and micro enterprises, mainly those owned by black women, in agro-processing value chains.

In its efforts to improve rural employment, support industrialisation efforts by smallholder farmers and support economic development in rural areas, the department will continue to implement the agri-parks model, which includes creating farmer production support units, agri-hubs, irrigation schemes and other similar socioeconomic infrastructure. In line with the master plan, the model seeks to create capacity in agro-processing and industrialisation value chains for broad-based job creation and market access opportunities. As part of the agri-parks model, the department plans to coordinate 212 infrastructure projects at an estimated cost of R2 billion over the period ahead. This allocation is in the *Rural Infrastructure Development* subprogramme in the *Rural Development* programme.

An estimated R5.3 billion over the medium term is made available through the *comprehensive agricultural support programme grant* to fund activities aimed at improving agricultural production. The grant is funded through allocations to the *Food Security and Agrarian Reform* and *National Extension Support Services and Sector Capacity Development* subprogrammes in the *Food Security, Land Reform and Restitution* programme.

Accelerating land reform and finalising land restitution claims

Land reform programmes play a critical role in government's response to the triple challenges of inequality, poverty and unemployment. To support farmers and fast-track land reform, the department uses a blended finance model comprising grants and loans. The department funds the grant component and prospective applicants are expected to source funding for the loan component. To fulfil this responsibility, an amount of R1.3 billion is allocated over the MTEF period in the *Food Security and Agrarian Reform* subprogramme in the *Food Security, Land Reform and Restitution* programme. This programme is also allocated R2.8 billion over the MTEF period in the *Agricultural Land Holding Account* subprogramme to procure 102 025 ha of strategic land for redistribution. This forms part of the department's efforts to change land ownership patterns in the country through its land acquisition strategy. The department also plans to settle 1 234 land claims at a projected cost of R11 billion over the MTEF period. These funds are made available in the *Restitution* subprogramme in the *Food Security, Land Reform and Restitution* programme.

Increasing research and development capacity to improve agricultural outputs

Over the period ahead, the department plans to enhance capacity in research and development to improve market access and the safety and quality of agricultural products. This entails streamlining the policy and legislative framework in an effort to improve sanitary and phytosanitary activities related to biosecurity and associated animal diseases, plants pests and disease surveillance. These activities are, in turn, expected to improve market access through export certification and thereby foster agricultural economic growth. For this, R1 billion is allocated over the MTEF period in the *Inspection and Quarantine Services* subprogramme, *Plant Production and Health* subprogramme and *Animal Production and Health* subprogramme, all of which are in the *Agricultural Production, Biosecurity and Natural Resources Management* programme.

Expenditure trends and estimates

Table 29.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Agricultural Production, Biosecurity and Natural Resources Management											
3. Food Security, Land Reform and Restitution											
4. Rural Development											
5. Economic Development, Trade and Marketing											
6. Land Administration											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million						2023/24	2023/24 - 2026/27			
Programme 1	3 119.5	3 303.8	3 211.8	3 079.6	-0.4%	19.6%	2 714.7	2 939.7	3 066.8	-0.1%	17.1%
Programme 2	2 405.0	2 471.2	3 123.1	2 366.0	-0.5%	16.0%	2 275.6	2 485.7	2 555.5	2.6%	14.0%
Programme 3	6 354.5	8 609.9	8 709.8	9 022.4	12.4%	50.5%	9 397.5	9 365.4	9 803.2	2.8%	54.5%
Programme 4	715.1	919.6	579.5	812.4	4.3%	4.7%	779.8	918.7	960.3	5.7%	5.0%
Programme 5	538.0	804.5	834.0	806.2	14.4%	4.6%	791.7	881.3	923.8	4.6%	4.9%
Programme 6	976.9	651.0	647.5	671.3	-11.8%	4.6%	748.8	780.4	813.3	6.6%	4.4%
Subtotal	14 109.1	16 759.9	17 105.8	16 757.7	5.9%	100.0%	16 708.2	17 371.1	18 123.0	2.6%	100.0%
Total	14 109.1	16 759.9	17 105.8	16 757.7	5.9%	100.0%	16 708.2	17 371.1	18 123.0	2.6%	100.0%
Change to 2023							(1 398.1)	(1 513.6)	(1 566.1)		
Budget estimate											
Economic classification											
Current payments	7 516.1	7 544.7	7 835.6	7 993.9	2.1%	47.7%	8 494.0	8 356.1	8 695.6	2.8%	48.6%
Compensation of employees	3 764.1	3 836.8	4 074.6	4 198.1	3.7%	24.5%	4 120.1	4 306.7	4 463.3	2.1%	24.8%
Goods and services ¹	3 744.5	3 708.0	3 761.0	3 795.8	0.5%	23.2%	4 374.0	4 049.3	4 232.3	3.7%	23.9%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Computer services	236.6	239.3	146.3	329.6	11.7%	1.5%	273.6	274.7	300.5	-3.0%	1.7%
Consultants: Business and advisory services	224.0	133.9	510.4	247.7	3.4%	1.7%	307.8	356.4	364.3	13.7%	1.9%
Infrastructure and planning services	0.7	1.6	1.9	147.1	482.0%	0.2%	543.9	658.1	677.4	66.4%	2.9%
Inventory: Farming supplies	358.3	992.8	776.9	382.4	2.2%	3.9%	1 154.8	481.6	511.6	10.2%	3.7%
Operating leases	528.3	469.6	216.2	664.7	8.0%	2.9%	667.5	701.0	729.2	3.1%	4.0%
Property payments	572.0	614.2	526.9	510.9	-3.7%	3.4%	225.4	337.9	354.5	-11.5%	2.1%
Interest and rent on land	7.6	0.0	0.0	0.0	-89.4%	0.0%	-	-	-	-100.0%	0.0%
Transfers and subsidies¹	5 679.0	7 464.2	7 312.7	8 033.4	12.3%	44.0%	7 627.9	8 441.4	8 816.6	3.1%	47.7%
Provinces and municipalities	1 866.4	2 459.9	2 605.9	2 312.0	7.4%	14.3%	2 373.7	2 633.7	2 705.7	5.4%	14.5%
Departmental agencies and accounts	2 231.3	2 428.8	1 971.7	2 146.2	-1.3%	13.6%	2 152.8	2 408.8	2 477.5	4.9%	13.3%
Foreign governments and international organisations	29.3	36.3	43.2	48.3	18.0%	0.2%	50.4	52.6	55.0	4.5%	0.3%
Public corporations and private enterprises	14.0	564.2	599.2	456.6	219.5%	2.5%	419.8	490.9	513.4	4.0%	2.7%
Non-profit institutions	4.0	4.1	4.3	8.3	27.4%	0.0%	8.5	8.7	9.1	3.1%	0.1%
Households	1 533.9	1 970.8	2 088.5	3 062.0	25.9%	13.4%	2 622.7	2 846.7	3 055.9	-0.1%	16.8%
Payments for capital assets	909.5	1 748.8	1 949.8	730.4	-7.0%	8.2%	586.2	573.6	610.7	-5.8%	3.6%
Buildings and other fixed structures	787.4	1 048.2	493.0	314.0	-26.4%	4.1%	153.4	123.9	130.5	-25.4%	1.0%
Machinery and equipment	93.8	84.1	153.6	116.9	7.6%	0.7%	80.3	83.1	86.8	-9.4%	0.5%
Biological assets	0.1	-	-	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Land and sub-soil assets	27.2	616.5	1 302.8	296.8	121.8%	3.5%	350.3	363.7	390.9	9.6%	2.0%
Software and other intangible assets	1.0	-	0.3	2.7	40.4%	0.0%	2.3	3.0	2.4	-3.0%	0.0%
Payments for financial assets	4.4	2.2	7.7	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Total	14 109.1	16 759.9	17 105.8	16 757.7	5.9%	100.0%	16 708.2	17 371.1	18 123.0	2.6%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 29.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	14 243	17 636	13 027	4 672	-31.0%	0.2%	1 400	1 412	1 478	-31.9%	-
Employee social benefits	14 243	17 636	13 027	4 672	-31.0%	0.2%	1 400	1 412	1 478	-31.9%	-
Other transfers to households											
Current	174 126	156 979	67 271	231 901	10.0%	2.2%	157 161	268 903	282 937	6.9%	2.9%
Claims against the state	27 577	2 208	1 329	-	-100.0%	0.1%	-	-	-	-	-
Avian flu	27 525	-	-	-	-100.0%	0.1%	-	-	-	-	-
Agricultural colleges	-	694	-	2 177	-	-	2 275	2 377	2 486	4.5%	-
Female Entrepreneur of the Year Awards	-	-	-	259	-	-	271	283	296	4.6%	-
Youth in Agriculture, Forestry and Fisheries Awards	-	-	-	259	-	-	271	283	296	4.6%	-
Grootfontein Agricultural Development Institute: Studies	1 783	1 821	-	-	-100.0%	-	-	-	-	-	-
Land reform grants: Land redistribution payments	-	59 052	567	142 558	-	0.7%	67 170	174 874	184 546	9.0%	1.7%
National Student Financial Aid Scheme	-	24 072	25 857	21 748	-	0.3%	22 190	23 184	24 279	3.7%	0.3%
National rural youth service corps	75 173	28 719	6 080	36 000	-21.8%	0.5%	35 522	37 115	38 798	2.5%	0.4%
Rural infrastructure development	(280)	-	-	-	-100.0%	-	-	-	-	-	-
Rural enterprise and industrial development	3	-	-	-	-100.0%	-	-	-	-	-	-
Bursaries for non-employees	42 345	40 413	33 438	28 900	-12.0%	0.5%	29 462	30 787	32 236	3.7%	0.4%
Capital	1 345 565	1 796 203	2 008 228	2 825 399	28.1%	28.0%	2 464 173	2 576 387	2 771 440	-0.6%	32.3%
Land reform grants: Land tenure payments	26	2 746	-	-	-100.0%	-	-	-	-	-	-
Restitution grants	1 345 539	1 793 457	2 008 228	2 825 399	28.1%	28.0%	2 464 173	2 576 387	2 771 440	-0.6%	32.3%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 947 135	2 428 821	1 971 656	2 146 233	3.3%	29.8%	2 152 807	2 408 818	2 477 545	4.9%	27.9%
Communication	-	22	19	26	-	-	27	28	29	3.7%	-
Primary Agriculture Sector Education and Training Authority	1 308	1 394	1 459	1 575	6.4%	-	1 496	1 563	1 635	1.3%	-
Agricultural Research Council	965 949	1 282 753	1 189 320	1 191 811	7.3%	16.3%	1 081 450	1 237 200	1 252 250	1.7%	14.5%
Agricultural land holding account	448 040	937 986	596 760	734 942	17.9%	9.5%	855 674	946 248	989 600	10.4%	10.7%
KwaZulu-Natal Ingonyama Trust Board	22 192	23 517	24 391	23 781	2.3%	0.3%	21 867	22 847	23 893	0.2%	0.3%
Office of the Valuer-General	100 000	131 844	107 172	140 271	11.9%	1.7%	142 775	149 171	156 006	3.6%	1.8%
National Agricultural Marketing Council	47 422	47 305	48 535	49 771	1.6%	0.7%	45 765	47 816	50 006	0.2%	0.6%
Registration of deeds trading entity	358 033	-	-	1	-98.6%	1.3%	1	1	1	-	-
South African Geomatics Council	4 191	4 000	4 000	4 055	-1.1%	0.1%	3 752	3 944	4 125	0.6%	-
Capital	284 213	-	-	-	-100.0%	1.0%	-	-	-	-	-
Agricultural Research Council	284 213	-	-	-	-100.0%	1.0%	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	177 885	224 629	311 518	146 010	-6.4%	3.0%	93 763	107 720	124 230	-5.2%	1.4%
Vehicle licences	827	1 135	830	1 070	9.0%	-	858	902	944	-4.1%	-
Municipal rates and taxes	13 018	7 017	-	6 922	-19.0%	0.1%	7 418	7 740	8 084	5.3%	0.1%
Rates and taxes	164 040	216 477	310 682	138 018	-5.6%	2.9%	85 487	99 078	115 202	-5.8%	1.3%
Fines and penalties	-	-	6	-	-	-	-	-	-	-	-
Provincial revenue funds											
Current	1 688 499	2 235 264	2 294 412	2 166 026	8.7%	29.4%	2 279 891	2 525 968	2 581 436	6.0%	29.0%
Land care programme grant	74 824	80 578	84 920	79 458	2.0%	1.1%	90 205	94 246	98 564	7.4%	1.1%
Comprehensive agricultural support programme grant: Infrastructure	976 233	1 157 169	1 201 632	1 116 242	4.6%	15.6%	1 319 119	1 313 194	1 313 099	5.6%	15.4%
Comprehensive agricultural support programme grant: Extension recovery planning services	189 531	310 350	304 102	302 827	16.9%	3.9%	322 950	337 418	352 877	5.2%	4.0%
Comprehensive agricultural support programme grant: Upgrading of provincial agricultural colleges	24 928	90 041	93 480	82 521	49.0%	1.0%	99 274	103 721	108 473	9.5%	1.2%
Ilima/Letsema projects grant	422 983	597 126	610 278	584 978	11.4%	7.8%	448 343	677 389	708 423	6.6%	7.3%

Table 29.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Foreign governments and international organisations											
Current	29 338	36 301	43 181	48 258	18.0%	0.6%	50 396	52 600	55 009	4.5%	0.6%
Obligations for foreign rates and taxes	5	-	-	-	-100.0%	-	-	-	-	-	-
Consultative Group on International Agricultural Research	-	10 510	68	10 506	-	0.1%	10 978	11 476	11 995	4.5%	0.1%
International Union for the Protection of New Varieties of Plants	1 031	19 437	911	898	-4.5%	0.1%	938	980	1 025	4.5%	-
Commonwealth Agricultural Bureau International	-	11	-	491	-	-	519	536	567	4.9%	-
International Commission of Agricultural Engineering	-	-	11	23	-	-	24	25	26	4.2%	-
Food and Agriculture Organisation of the United Nations	20 235	-	30 074	27 294	10.5%	0.3%	28 520	29 798	31 163	4.5%	0.4%
Foreign rates and taxes	180	147	160	497	40.3%	-	513	536	561	4.1%	-
International Cotton Advisory Council	-	891	607	418	-	-	437	457	478	4.6%	-
International Dairy Federation	50	50	50	49	-0.7%	-	51	53	55	3.9%	-
International Grains Council	250	-	217	324	9.0%	-	339	354	370	4.5%	-
International Seed Testing Association	212	189	184	216	0.6%	-	226	236	247	4.6%	-
International Organisation of Vine and Wine	1 204	1 124	1 194	1 178	-0.7%	-	1 231	1 286	1 345	4.5%	-
World Organisation for Animal Health	2 614	-	4 797	2 651	0.5%	-	2 770	2 894	3 027	4.5%	-
Organisation for Economic Cooperation and Development	651	1 332	1 279	442	-12.1%	-	462	483	505	4.5%	-
Open Geospatial Consortium	-	-	529	577	-	-	600	600	627	2.8%	-
Regional Centre for Mapping of Resources for Development	2 906	2 610	3 100	2 694	-2.5%	-	2 788	2 886	3 018	3.9%	-
Public corporations and private enterprises											
Other transfers to public corporations											
Current	14 000	564 193	589 905	456 554	219.5%	5.7%	419 804	490 851	513 398	4.0%	5.7%
Onderstepoort Biological Products	-	-	-	-	-	-	1	1	1	-	-
Land and Agricultural Development Bank of South Africa	14 000	564 193	589 905	456 554	219.5%	5.7%	419 803	490 850	513 397	4.0%	5.7%
Capital	-	-	-	1	-	-	1	1	1	-	-
Land Bank black producer commercialisation programme	-	-	-	1	-	-	1	1	1	-	-
Other transfers to private enterprises											
Current	-	1	9 257	1	-	-	1	1	1	-	-
Claims against the state	-	-	9 257	-	-	-	-	-	-	-	-
Red meat industry forum	-	1	-	1	-	-	1	1	1	-	-
Non-profit institutions											
Non-profit institutions											
Current	4 035	4 140	4 263	8 335	27.4%	0.1%	8 530	8 733	9 133	3.1%	0.1%
South African Council for Planners	4 035	4 140	4 263	8 335	27.4%	0.1%	8 530	8 733	9 133	3.1%	0.1%
Total	5 679 039	7 464 167	7 312 718	8 033 390	12.3%	100.0%	7 627 927	8 441 394	8 816 608	3.1%	100.0%

Personnel information

Table 29.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																			
1. Administration																			
2. Agricultural Production, Biosecurity and Natural Resources Management																			
3. Food Security, Land Reform and Restitution																			
4. Rural Development																			
5. Economic Development, Trade and Marketing																			
6. Land Administration																			
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Agriculture, Land Reform and Rural Development																			
Salary level	7 474	638	6 887	4 074.6	0.6	6 840	4 198.1	0.6	6 246	4 120.1	0.7	6 162	4 306.7	0.7	6 003	4 463.3	0.7	-4.3%	100.0%
1 – 6	1 860	2	1 703	564.1	0.3	1 768	603.6	0.3	1 513	555.7	0.4	1 487	577.7	0.4	1 428	589.3	0.4	-6.9%	24.5%
7 – 10	3 453	19	3 124	1 716.6	0.5	3 090	1 764.5	0.6	2 830	1 724.6	0.6	2 793	1 804.9	0.6	2 719	1 861.7	0.7	-4.2%	45.3%
11 – 12	1 321	189	1 154	1 074.5	0.9	1 226	1 193.1	1.0	1 166	1 205.4	1.0	1 155	1 267.5	1.1	1 133	1 321.2	1.2	-2.6%	18.5%
13 – 16	416	7	329	465.4	1.4	661	589.6	0.9	642	584.7	0.9	632	604.4	1.0	629	636.3	1.0	-1.7%	10.1%
Other	424	421	577	254.0	0.4	95	47.2	0.5	95	49.7	0.5	95	52.2	0.5	95	54.9	0.6	0.0%	1.5%
Programme	7 474	638	6 887	4 074.6	0.6	6 840	4 198.1	0.6	6 246	4 120.1	0.7	6 162	4 306.7	0.7	6 003	4 463.3	0.7	-4.3%	100.0%
Programme 1	3 565	415	3 279	1 958.5	0.6	2 111	1 287.9	0.6	1 913	1 247.9	0.7	1 886	1 302.0	0.7	1 849	1 352.3	0.7	-4.3%	30.7%
Programme 2	1 568	157	1 438	838.5	0.6	1 315	707.2	0.5	1 305	747.9	0.6	1 278	779.5	0.6	1 258	809.8	0.6	-1.5%	20.4%
Programme 3	1 289	63	1 213	656.5	0.5	2 157	1 289.7	0.6	1 705	1 125.1	0.7	1 697	1 183.4	0.7	1 626	1 219.5	0.7	-9.0%	28.5%
Programme 4	71	2	63	46.7	0.7	180	143.9	0.8	196	159.1	0.8	191	165.7	0.9	186	172.0	0.9	1.1%	3.0%
Programme 5	187	-	173	134.3	0.8	329	253.0	0.8	361	284.3	0.8	356	296.5	0.8	347	307.9	0.9	1.7%	5.5%
Programme 6	794	1	721	440.1	0.6	748	516.5	0.7	766	555.7	0.7	753	579.6	0.8	737	601.9	0.8	-0.5%	11.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 29.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate					Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2020/21	2023/24	2024/25	2025/26		
R thousand														
Departmental receipts	259 763	311 952	364 131	356 541	371 482	12.7%	100.0%	394 885	419 762	446 206	6.3%	100.0%		
Sales of goods and services produced by department	228 818	277 520	299 999	324 393	324 393	12.3%	86.5%	344 829	366 553	389 645	6.3%	87.3%		
Sales by market establishments	1 552	1 401	1 368	1 392	1 392	-3.6%	0.4%	1 478	1 572	1 670	6.3%	0.4%		
of which:														
Dwellings	678	611	568	540	540	-7.3%	0.2%	573	609	647	6.2%	0.1%		
Rental parking: Covered and open	269	262	263	299	299	3.6%	0.1%	318	338	359	6.3%	0.1%		
Market establishment: Non-residential building	605	528	537	553	553	-3.0%	0.2%	587	625	664	6.3%	0.1%		
Administrative fees	222 304	268 224	291 851	313 813	313 813	12.2%	83.8%	333 584	354 600	376 940	6.3%	84.5%		
of which:														
Farm feeds registration	8 202	14 179	7 468	3 056	3 056	-28.0%	2.5%	3 249	3 454	3 672	6.3%	0.8%		
Plant breeders' rights	3 914	3 593	9 577	3 888	3 888	-0.2%	1.6%	4 133	4 393	4 670	6.3%	1.0%		
Stock remedy	2 751	1 138	767	3 640	3 640	9.8%	0.6%	3 869	4 113	4 372	6.3%	1.0%		
Inspection fees: Statutory services	131 883	156 282	192 509	193 000	193 000	13.5%	51.5%	205 159	218 084	231 823	6.3%	52.0%		
Other	60 937	76 841	65 699	96 837	96 837	16.7%	23.0%	102 938	109 423	116 317	6.3%	26.1%		
Servitude rights	-	36	37	886	886	-	0.1%	942	1 001	1 064	6.3%	0.2%		
Surveyor inspection fees	14 617	16 155	15 794	12 506	12 506	-5.1%	4.5%	13 294	14 132	15 022	6.3%	3.4%		
Other sales	4 962	7 895	6 780	9 188	9 188	22.8%	2.2%	9 767	10 381	11 035	6.3%	2.5%		
of which:														
Service rendered: Boarding services: (private)	893	2 482	1 725	2 406	2 406	39.1%	0.6%	2 558	2 719	2 890	6.3%	0.6%		
Service rendered: Course fees	758	1 564	1 231	1 618	1 618	28.8%	0.4%	1 720	1 828	1 943	6.3%	0.4%		
Laboratory services: Plant	103	84	25	-	-	-100.0%	-	-	-	-	-	-		
Other	348	744	779	1 899	1 899	76.1%	0.3%	2 019	2 146	2 281	6.3%	0.5%		
Services rendered: Commission on insurance and garnishee	1 882	1 867	1 899	2 213	2 213	5.5%	0.6%	2 352	2 500	2 658	6.3%	0.6%		
Sales: Maps	978	1 154	1 121	1 052	1 052	2.5%	0.3%	1 118	1 188	1 263	6.3%	0.3%		
Sales of scrap, waste, arms and other used current goods	4	-	2	-	-	-100.0%	-	-	-	-	-	-		
of which:														
Wastepaper	4	-	-	-	-	-100.0%	-	-	-	-	-	-		
Sales of scrap	-	-	2	-	-	-	-	-	-	-	-	-		

Table 29.5 Departmental receipts by economic classification (continued)

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Transfers received	22	944	145	200	200	108.7%	0.1%	213	226	240	6.3%	0.1%
Fines, penalties and forfeits	1	-	-	-	-	-100.0%	-	-	-	-	-	-
Interest, dividends and rent on land	18 806	18 854	43 251	20 986	35 927	24.1%	8.9%	38 190	40 595	43 152	6.3%	9.7%
Interest	16 706	15 961	39 529	17 084	32 025	24.2%	8.0%	34 042	36 186	38 465	6.3%	8.6%
Rent on land	2 100	2 893	3 722	3 902	3 902	22.9%	1.0%	4 148	4 409	4 687	6.3%	1.1%
Sales of capital assets	-	-	1 175	500	500	-	0.1%	532	566	602	6.4%	0.1%
Transactions in financial assets and liabilities	12 112	14 634	19 559	10 462	10 462	-4.8%	4.3%	11 121	11 822	12 567	6.3%	2.8%
Total	259 763	311 952	364 131	356 541	371 482	12.7%	100.0%	394 885	419 762	446 206	6.3%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 29.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	37.7	37.8	42.9	46.4	7.2%	1.3%	60.7	63.1	65.5	12.2%	2.0%
Department Management	122.6	113.7	96.0	112.0	-3.0%	3.5%	127.1	132.5	137.9	7.2%	4.3%
Internal Audit	42.4	35.8	53.6	54.5	8.7%	1.5%	66.3	69.1	72.0	9.7%	2.2%
Financial Management Services	244.6	304.3	281.2	266.2	2.9%	8.6%	278.5	291.0	303.1	4.4%	9.7%
Corporate Support Services	859.9	797.7	770.8	919.4	2.3%	26.3%	795.0	830.6	865.8	-2.0%	28.9%
Provincial Operations	666.7	892.4	1 401.6	630.6	-1.8%	28.2%	549.7	573.7	596.8	-1.8%	19.9%
Office Accommodation	1 145.6	1 122.2	565.6	1 050.4	-2.8%	30.5%	837.4	979.6	1 025.7	-0.8%	33.0%
Total	3 119.5	3 303.8	3 211.8	3 079.6	-0.4%	100.0%	2 714.7	2 939.7	3 066.8	-0.1%	100.0%
Change to 2023				-			(254.7)	(174.8)	(190.4)		
Budget estimate											
Economic classification											
Current payments	2 758.5	2 952.3	3 089.6	3 039.1	3.3%	93.1%	2 685.2	2 907.6	3 030.5	-0.1%	98.8%
Compensation of employees	1 318.1	1 510.8	1 958.5	1 287.9	-0.8%	47.8%	1 247.9	1 302.0	1 352.3	1.6%	44.0%
Goods and services	1 437.9	1 441.4	1 131.1	1 751.3	6.8%	45.3%	1 437.2	1 605.6	1 678.2	-1.4%	54.8%
of which:											
Communication	22.5	17.1	29.8	30.7	11.0%	0.8%	36.3	36.7	38.4	7.8%	1.2%
Computer services	218.4	192.5	79.2	280.4	8.7%	6.1%	222.1	231.8	243.6	-4.6%	8.3%
Consultants: Business and advisory services	18.0	18.0	8.7	20.8	5.0%	0.5%	38.2	39.6	41.3	25.7%	1.2%
Operating leases	484.3	432.7	178.2	634.3	9.4%	13.6%	644.1	673.2	700.3	3.4%	22.5%
Property payments	521.7	536.5	488.5	465.4	-3.7%	15.8%	206.3	321.4	337.4	-10.2%	11.3%
Travel and subsistence	51.6	92.5	155.6	70.8	11.1%	2.9%	74.6	77.1	80.4	4.3%	2.6%
Interest and rent on land	2.6	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	6.3	6.8	6.8	3.6	-16.9%	0.2%	1.8	1.9	2.0	-18.2%	0.1%
Provinces and municipalities	0.1	0.1	0.1	0.1	6.4%	-	0.1	0.1	0.1	16.2%	-
Departmental agencies and accounts	1.3	1.4	1.5	1.6	7.0%	-	1.5	1.6	1.7	1.3%	0.1%
Foreign governments and international organisations	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Households	5.0	5.3	5.2	2.0	-26.7%	0.1%	0.2	0.2	0.2	-54.0%	-
Payments for capital assets	351.4	343.9	113.5	36.8	-52.9%	6.7%	27.7	30.2	34.3	-2.3%	1.1%
Buildings and other fixed structures	303.1	310.7	79.0	3.8	-76.8%	5.5%	0.1	0.1	3.9	1.1%	0.1%
Machinery and equipment	47.6	33.1	34.2	32.3	-12.1%	1.2%	27.5	29.3	30.2	-2.2%	1.0%
Software and other intangible assets	0.7	-	0.3	0.7	-1.3%	-	0.2	0.8	0.2	-39.3%	-
Payments for financial assets	3.3	0.9	1.9	-	-100.0%	-	-	-	-	-	-
Total	3 119.5	3 303.8	3 211.8	3 079.6	-0.4%	100.0%	2 714.7	2 939.7	3 066.8	-0.1%	100.0%
Proportion of total programme expenditure to vote expenditure	22.1%	19.7%	18.8%	18.4%	-	-	16.2%	16.9%	16.9%	-	-

Table 29.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
		2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million												
Households												
Social benefits												
Current		4.8	5.3	5.2	2.0	-26.1%	0.1%	0.2	0.2	0.2	-54.0%	-
Employee social benefits		4.8	5.3	5.2	2.0	-26.1%	0.1%	0.2	0.2	0.2	-54.0%	-
Other transfers to households												
Current		0.1	-	-	-	-100.0%	-	-	-	-	-	-
Claims against the state		0.1	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current		1.3	1.4	1.5	1.6	7.0%	-	1.5	1.6	1.7	1.3%	0.1%
Communication		-	0.0	0.0	0.0	-	-	0.0	0.0	0.0	3.7%	-
Primary Agriculture Sector		1.3	1.4	1.5	1.6	6.4%	-	1.5	1.6	1.6	1.3%	0.1%
Education and Training Authority												
Provinces and municipalities												
Municipal bank accounts												
Current		0.1	0.1	0.1	0.1	6.4%	-	0.1	0.1	0.1	16.2%	-
Vehicle licences		0.1	0.1	0.1	0.1	6.4%	-	0.1	0.1	0.1	16.2%	-
Foreign governments and international organisations												
Current		0.0	-	-	-	-100.0%	-	-	-	-	-	-
Obligations for foreign rates and taxes		0.0	-	-	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 29.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/Total (%)		
		Actual			Revised estimate			Medium-term expenditure estimate								
Number of funded posts	Number of posts additional to the establishment	2022/23		2023/24			2024/25			2025/26		2026/27				
		Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Administration																
Salary level	3 565	415	3 279	1 958.5	2 111	1 287.9	1 913	1 247.9	1 886	1 302.0	1 849	1 352.3	0.7	-4.3%	100.0%	
1-6	777	2	714	236.7	0.3	663	226.5	0.3	581	211.2	0.4	577	222.1	0.4	-5.2%	30.7%
7-10	1 661	14	1 485	807.6	0.5	962	539.8	0.6	881	523.2	0.6	867	545.8	0.6	-3.9%	45.9%
11-12	524	18	442	444.5	1.0	274	274.4	1.0	240	252.8	1.1	232	259.3	1.1	-6.5%	12.5%
13-16	219	-	177	243.7	1.4	141	206.1	1.5	140	217.4	1.6	139	229.2	1.6	-1.0%	7.2%
Other	384	381	461	225.9	0.5	71	41.2	0.6	71	43.3	0.6	71	45.5	0.6	-	3.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Agricultural Production, Biosecurity and Natural Resources Management

Programme purpose

Oversee livestock production, game farming, animal and plant health, natural resources, and disaster management.

Objectives

- Manage biosecurity and related sector risks over the medium term by:
 - conducting 9 countrywide surveys of plant pests and diseases, in particular the exotic fruit fly, citrus greening disease and banana bunchy top virus, to manage their spread and/or incursion and eradicate them
 - conducting 9 planned animal risk surveillance exercises on foot-and-mouth disease, ovine rinderpest and Newcastle disease.

- Ensure access to primary animal health care services through the implementation of compulsory community services by deploying 320 veterinary graduates to rural areas by 2024/25.
- Enforce an animal disease regulatory framework to reduce the level of disease outbreaks and reduce interception at export channels in production areas to a minimum level by conducting 3 planned animal risk surveillance exercises each year over the medium term on foot-and-mouth disease and goat plague.
- Implement regulatory compliance and monitoring interventions to prevent plant and animal pest and disease outbreaks through quarantine inspections, surveillance, and the testing and registration of products used in agriculture by 2024/25.

Subprogrammes

- *Inspection and Quarantine Services* enforces and ensures compliance with agricultural production, biosecurity, biosafety and food safety laws.
- *Plant Production and Health* develops policy, norms and standards, and regulates and promotes plant production and plant health.
- *Animal Production and Health* provides policies, norms and standards to ensure the biosecurity, regulation and promotion of livestock production, animal production and game farming while ensuring the health and safety of their products.
- *Natural Resources and Disaster Management* facilitates the development of infrastructure and the sustainable use of natural resources; and integrates, coordinates and implements disaster management policies and frameworks, with emphasis on mitigating disasters in rural and agricultural areas.
- *Biosecurity* provides measures towards the effective and efficient management of biosecurity threats related to the agricultural sector.
- *Agricultural Research Council* manages transfers to the Agricultural Research Council.
- *Onderstepoort Biological Products* prevents and controls animal diseases that affect food security, human health and livelihoods through the continued development and efficient manufacturing of innovative animal-related pharmaceuticals (including vaccines) and related products.

Expenditure trends and estimates

Table 29.8 Agricultural Production, Biosecurity and Natural Resources Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Inspection and Quarantine Services	582.3	443.0	871.6	360.9	-14.7%	21.8%	332.2	347.4	361.4	–	14.5%
Plant Production and Health	121.3	114.5	129.1	207.1	19.5%	5.5%	202.8	213.7	225.2	2.8%	8.8%
Animal Production and Health	203.9	271.2	505.5	301.1	13.9%	12.4%	347.8	362.1	377.2	7.8%	14.3%
Natural Resources and Disaster Management	247.5	356.3	422.6	300.3	6.7%	12.8%	306.5	320.3	334.3	3.6%	13.0%
Biosecurity	–	3.5	5.1	4.9	–	0.1%	5.1	5.3	5.5	3.4%	0.2%
Agricultural Research Council	1 249.9	1 282.6	1 189.3	1 191.6	-1.6%	47.4%	1 081.2	1 236.9	1 252.0	1.7%	49.2%
Onderstepoort Biological Products	–	–	–	–	–	–	0.0	0.0	0.0	–	–
Total	2 405.0	2 471.2	3 123.1	2 366.0	-0.5%	100.0%	2 275.6	2 485.7	2 555.5	2.6%	100.0%
Change to 2023 Budget estimate				–			(162.0)	(58.4)	(105.1)		

Table 29.8 Agricultural Production, Biosecurity and Natural Resources Management expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	1 026.5	1 090.8	1 807.4	1 050.7	0.8%	48.0%	1 084.4	1 134.8	1 184.4	4.1%	46.0%
Compensation of employees	798.8	799.9	838.5	707.2	-4.0%	30.3%	747.9	779.5	809.8	4.6%	31.4%
Goods and services	227.7	290.8	969.0	343.5	14.7%	17.7%	336.5	355.3	374.6	2.9%	14.6%
<i>of which:</i>											
<i>Consultants: Business and advisory services</i>	95.4	15.7	384.3	41.1	-24.5%	5.2%	37.6	41.7	46.2	4.0%	1.7%
<i>Laboratory services</i>	0.5	0.4	25.5	17.6	218.8%	0.4%	30.2	31.7	33.1	23.5%	1.2%
<i>Agency and support/outsourced services</i>	16.4	27.9	25.2	27.0	18.0%	0.9%	27.2	28.4	29.7	3.2%	1.2%
<i>Inventory: Farming supplies</i>	33.1	96.2	148.8	64.0	24.5%	3.3%	58.2	60.0	62.7	-0.6%	2.5%
<i>Inventory: Medicine</i>	9.2	29.3	211.1	28.8	46.1%	2.7%	29.0	30.2	31.5	3.1%	1.2%
<i>Travel and subsistence</i>	21.0	43.5	80.5	46.2	30.2%	1.8%	36.2	36.4	38.0	-6.3%	1.6%
Interest and rent on land	-	-	-	0.0	-	-	-	-	-	-100.0%	-
Transfers and subsidies	1 361.1	1 368.7	1 276.3	1 272.5	-2.2%	50.9%	1 171.8	1 331.6	1 350.9	2.0%	52.9%
Provinces and municipalities	75.1	80.9	85.2	79.6	2.0%	3.1%	90.2	94.3	98.6	7.4%	3.7%
Departmental agencies and accounts	1 250.2	1 282.8	1 189.3	1 191.8	-1.6%	47.4%	1 081.5	1 237.2	1 252.3	1.7%	49.2%
Public corporations and private enterprises	-	-	-	-	-	-	0.0	0.0	0.0	-	-
Households	35.9	5.1	1.8	1.1	-68.4%	0.4%	0.1	0.1	0.1	-54.6%	-
Payments for capital assets	17.4	11.7	39.2	42.7	34.9%	1.1%	19.4	19.3	20.2	-22.1%	1.0%
Buildings and other fixed structures	1.9	2.3	1.7	3.4	21.5%	0.1%	3.6	3.7	3.9	4.6%	0.2%
Machinery and equipment	15.4	9.3	37.4	37.3	34.3%	1.0%	13.7	13.4	14.0	-27.9%	0.8%
Biological assets	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Software and other intangible assets	-	-	-	2.0	-	-	2.1	2.2	2.3	4.5%	0.1%
Payments for financial assets	0.1	0.0	0.2	-	-100.0%	-	-	-	-	-	-
Total	2 405.0	2 471.2	3 123.1	2 366.0	-0.5%	100.0%	2 275.6	2 485.7	2 555.5	2.6%	100.0%
Proportion of total programme expenditure to vote expenditure	17.0%	14.7%	18.3%	14.1%	-	-	13.6%	14.3%	14.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	6.4	2.8	1.6	1.1	-43.8%	0.1%	0.1	0.1	0.1	-54.6%	-
Employee social benefits	6.4	2.8	1.6	1.1	-43.8%	0.1%	0.1	0.1	0.1	-54.6%	-
Other transfers to households											
Current	29.5	2.2	0.1	-	-100.0%	0.3%	-	-	-	-	-
Claims against the state	2.0	2.2	0.1	-	-100.0%	-	-	-	-	-	-
Avian flu	27.5	-	-	-	-100.0%	0.3%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	965.9	1 282.8	1 189.3	1 191.8	7.3%	44.7%	1 081.5	1 237.2	1 252.3	1.7%	49.2%
Agricultural Research Council	965.9	1 282.8	1 189.3	1 191.8	7.3%	44.7%	1 081.5	1 237.2	1 252.3	1.7%	49.2%
Capital	284.2	-	-	-	-100.0%	2.7%	-	-	-	-	-
Agricultural Research Council	284.2	-	-	-	-100.0%	2.7%	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.2	0.4	0.3	0.1	-17.7%	-	0.0	0.0	0.0	-45.9%	-
Vehicle licences	0.2	0.4	0.3	0.1	-17.7%	-	0.0	0.0	0.0	-45.9%	-
Provincial revenue funds											
Current	74.8	80.6	84.9	79.5	2.0%	3.1%	90.2	94.2	98.6	7.4%	3.7%
Land care programme grant	74.8	80.6	84.9	79.5	2.0%	3.1%	90.2	94.2	98.6	7.4%	3.7%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	-	-	-	-	-	-	0.0	0.0	0.0	-	-
Onderstepoort Biological Products	-	-	-	-	-	-	0.0	0.0	0.0	-	-

Personnel information

Table 29.9 Agricultural Production, Biosecurity and Natural Resources Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment		Actual		Revised estimate			Medium-term expenditure estimate											
			2022/23		2023/24			2024/25		2025/26		2026/27			2023/24 - 2026/27				
Agricultural Production, Biosecurity and Natural Resources Management			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
	1 568	157	1 438	838.5	0.6	1 315	707.2	0.5	1 305	747.9	0.6	1 278	779.5	0.6	1 258	809.8	0.6	-1.5%	100.0%
1 – 6	458	–	418	139.9	0.3	270	100.7	0.4	255	100.8	0.4	241	100.3	0.4	237	104.3	0.4	-4.3%	19.5%
7 – 10	665	1	616	360.6	0.6	374	237.9	0.6	364	245.8	0.7	351	252.2	0.7	344	262.0	0.8	-2.8%	27.8%
11 – 12	423	156	385	311.7	0.8	384	331.5	0.9	399	373.1	0.9	400	397.0	1.0	390	411.7	1.1	0.5%	30.5%
13 – 16	22	–	19	26.2	1.4	287	37.1	0.1	287	28.3	0.1	287	30.0	0.1	287	31.8	0.1	–	22.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Food Security, Land Reform and Restitution

Programme purpose

Acquire and redistribute land, and promote food security and agrarian reform programmes.

Objectives

- Redress equitable access to land by conducting research and finalising land claims on an ongoing basis.
- Coordinate the implementation of the national policy on food and nutrition security by providing production inputs such as seeds and fertilisers and cultivating underused land in communal areas over the medium term.
- Improve delivery capacity in support of sustainable growth in the sector by:
 - implementing policies to develop capacity, such as the national policy on extension and advisory services, on an ongoing basis
 - facilitating collaborations with commodity organisations to build the capacity of extension practitioners by March 2027.
- Coordinate comprehensive support systems and programmes provided to producers over the medium term by:
 - supporting subsistence and smallholder producers
 - supporting the commercialisation of smallholder producers through the blended finance model
 - placing unemployed agricultural graduates in farms
 - supporting access to resources for the development of agribusinesses.

Subprogrammes

- *Food Security and Agrarian Reform* provides national frameworks to promote sustainable household food security.
- *Land Redistribution and Tenure Reform* develops and coordinates policies and programmes in support of the implementation of land redistribution and tenure reform.
- *National Extension Support Services and Sector Capacity Development* provides national extension support services.
- *Land Development and Post-settlement Support* develops and provides strategic support to farmers and cooperatives.
- *Commission on the Restitution of Land Rights* investigates and negotiates land restitution claims and provides recommendations for settlement in terms of the Restitution of Land Rights Act (1994).
- *Restitution* settles land restitution claims under the Restitution of Land Rights Act (1994).

- *Agricultural Land Holding Account* acquires, recapitalises and develops land in terms of the Provisions of Land and Assistance Act (1993).
- *Ingonyama Trust Board* provides quarterly transfers for administering land owned by the KwaZulu-Natal Ingonyama Trust.
- *Office of the Valuer-General* provides land valuations on land earmarked for land reform and restitution purposes.

Expenditure trends and estimates

Table 29.10 Food Security, Land Reform and Restitution expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Food Security and Agrarian Reform	1 440.2	2 532.7	2 256.4	2 245.3	16.0%	25.9%	2 857.9	2 306.7	2 341.4	1.4%	25.9%
Land Redistribution and Tenure Reform	792.2	753.8	624.5	930.1	5.5%	9.5%	849.2	887.0	923.8	-0.2%	9.6%
National Extension Support Services and Sector Capacity Development	359.3	553.3	569.9	617.9	19.8%	6.4%	610.2	637.3	665.8	2.5%	6.7%
Land Development and Post-settlement Support	423.7	598.0	612.4	591.1	11.7%	6.8%	464.0	693.8	725.6	7.1%	6.6%
Commission on the Restitution of Land Rights	–	–	15.2	18.3	–	0.1%	105.5	103.4	107.2	80.2%	0.9%
Restitution	2 768.8	3 078.7	3 903.1	3 720.6	10.4%	41.2%	3 490.3	3 619.0	3 870.0	1.3%	39.1%
Agricultural Land Holding Account	448.0	938.0	596.8	734.9	17.9%	8.3%	855.7	946.2	989.6	10.4%	9.4%
Ingonyama Trust Board	22.2	23.5	24.4	23.8	2.3%	0.3%	21.9	22.8	23.9	0.2%	0.2%
Office of the Valuer-General	100.0	131.8	107.2	140.3	11.9%	1.5%	142.8	149.2	156.0	3.6%	1.6%
Total	6 354.5	8 609.9	8 709.8	9 022.4	12.4%	100.0%	9 397.5	9 365.4	9 803.2	2.8%	100.0%
Change to 2023 Budget estimate				–			(634.4)	(1 078.9)	(1 058.8)		
Economic classification											
Current payments	2 458.6	1 976.9	1 503.5	2 131.9	-4.6%	24.7%	2 642.3	1 982.0	2 043.9	-1.4%	23.4%
Compensation of employees	833.2	756.8	656.5	1 289.7	15.7%	10.8%	1 125.1	1 183.4	1 219.5	-1.8%	12.8%
Goods and services	1 620.4	1 220.1	847.0	842.2	-19.6%	13.9%	1 517.2	798.6	824.4	-0.7%	10.6%
of which:											
Consultants: Business and advisory services	14.4	23.6	69.4	66.6	66.6%	0.5%	141.2	169.5	175.4	38.1%	1.5%
Infrastructure and planning services	–	0.3	1.4	35.2	–	0.1%	57.2	44.0	34.5	-0.6%	0.5%
Legal services	146.5	227.8	57.2	151.7	1.2%	1.8%	52.3	48.4	49.1	-31.3%	0.8%
Agency and support/outsourced services	39.7	5.2	17.6	18.2	-22.9%	0.2%	44.1	48.3	51.2	41.2%	0.4%
Inventory: Farming supplies	248.6	644.0	266.1	70.2	-34.4%	3.8%	819.9	77.9	85.5	6.8%	2.8%
Travel and subsistence	48.7	85.9	164.2	146.7	44.4%	1.4%	98.5	102.2	106.7	-10.1%	1.2%
Interest and rent on land	5.0	–	0.0	–	-100.0%	–	–	–	–	–	–
Transfers and subsidies	3 735.8	5 884.1	5 828.7	6 531.6	20.5%	67.2%	6 235.7	6 879.8	7 225.0	3.4%	71.5%
Provinces and municipalities	1 791.2	2 378.9	2 520.6	2 232.3	7.6%	27.3%	2 283.3	2 539.3	2 606.9	5.3%	25.7%
Departmental agencies and accounts	570.2	1 093.4	728.3	899.0	16.4%	10.1%	1 020.3	1 118.3	1 169.5	9.2%	11.2%
Public corporations and private enterprises	–	525.2	540.8	407.0	–	4.5%	375.2	444.3	464.6	4.5%	4.5%
Households	1 374.3	1 886.7	2 039.0	2 993.3	29.6%	25.4%	2 556.9	2 778.0	2 983.9	-0.1%	30.1%
Payments for capital assets	159.3	748.4	1 373.4	358.9	31.1%	8.1%	519.4	503.6	534.3	14.2%	5.1%
Buildings and other fixed structures	119.5	111.7	39.1	38.0	-31.8%	0.9%	149.7	120.0	122.7	47.9%	1.1%
Machinery and equipment	12.6	20.1	31.5	24.1	24.1%	0.3%	19.4	19.8	20.7	-4.9%	0.2%
Land and subsoil assets	27.2	616.5	1 302.8	296.8	121.8%	6.9%	350.3	363.7	390.9	9.6%	3.7%
Payments for financial assets	0.7	0.5	4.2	–	-100.0%	–	–	–	–	–	–
Total	6 354.5	8 609.9	8 709.8	9 022.4	12.4%	100.0%	9 397.5	9 365.4	9 803.2	2.8%	100.0%
Proportion of total programme expenditure to vote expenditure	45.0%	51.4%	50.9%	53.8%	–	–	56.2%	53.9%	54.1%	–	–

Table 29.10 Food Security, Land Reform and Restitution expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	1.6	4.9	3.1	0.9	-19.1%	–	0.5	0.6	0.6	-11.9%	–
Employee social benefits	1.6	4.9	3.1	0.9	-19.1%	–	0.5	0.6	0.6	-11.9%	–
Other transfers to households											
Current	27.1	85.6	27.6	167.0	83.2%	0.9%	92.2	201.0	211.9	8.3%	1.8%
Claims against the state	25.4	–	1.2	–	-100.0%	0.1%	–	–	–	–	–
Agricultural colleges	–	0.7	–	2.2	–	–	2.3	2.4	2.5	4.5%	–
Female Entrepreneur of the Year Awards	–	–	–	0.3	–	–	0.3	0.3	0.3	4.6%	–
Youth in Agriculture, Forestry and Fisheries Awards	–	–	–	0.3	–	–	0.3	0.3	0.3	4.6%	–
Grootfontein Agricultural Development Institute: Studies	1.8	1.8	–	–	-100.0%	–	–	–	–	–	–
Land reform grants: Land redistribution payments	–	59.1	0.6	142.6	–	0.6%	67.2	174.9	184.5	9.0%	1.5%
National Student Financial Aid Scheme	–	24.1	25.9	21.7	–	0.2%	22.2	23.2	24.3	3.7%	0.2%
Capital	1 345.6	1 796.2	2 008.2	2 825.4	28.1%	24.4%	2 464.2	2 576.4	2 771.4	-0.6%	28.3%
Land reform grants: Land tenure payments	0.0	2.7	–	–	-100.0%	–	–	–	–	–	–
Restitution grants	1 345.5	1 793.5	2 008.2	2 825.4	28.1%	24.4%	2 464.2	2 576.4	2 771.4	-0.6%	28.3%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	570.2	1 093.4	728.3	899.0	16.4%	10.1%	1 020.3	1 118.3	1 169.5	9.2%	11.2%
Communication	–	0.0	–	–	–	–	–	–	–	–	–
Agricultural land holding account	448.0	938.0	596.8	734.9	17.9%	8.3%	855.7	946.2	989.6	10.4%	9.4%
KwaZulu-Natal Ingonyama Trust Board	22.2	23.5	24.4	23.8	2.3%	0.3%	21.9	22.8	23.9	0.2%	0.2%
Office of the Valuer-General	100.0	131.8	107.2	140.3	11.9%	1.5%	142.8	149.2	156.0	3.6%	1.6%
Provinces and municipalities											
Municipal bank accounts											
Current	177.6	224.2	311.1	145.8	-6.4%	2.6%	93.6	107.5	124.0	-5.2%	1.3%
Vehicle licences	0.5	0.7	0.4	0.8	18.3%	–	0.7	0.7	0.8	-2.4%	–
Municipal rates and taxes	13.0	7.0	–	6.9	-19.0%	0.1%	7.4	7.7	8.1	5.3%	0.1%
Rates and taxes	164.0	216.5	310.7	138.0	-5.6%	2.5%	85.5	99.1	115.2	-5.8%	1.2%
Fines and penalties	–	–	0.0	–	–	–	–	–	–	–	–
Provincial revenue funds											
Current	1 613.7	2 154.7	2 209.5	2 086.6	8.9%	24.7%	2 189.7	2 431.7	2 482.9	6.0%	24.5%
Comprehensive agricultural support programme grant: Infrastructure	976.2	1 157.2	1 201.6	1 116.2	4.6%	13.6%	1 319.1	1 313.2	1 313.1	5.6%	13.5%
Comprehensive agricultural support programme grant: Extension recovery planning services	189.5	310.4	304.1	302.8	16.9%	3.4%	323.0	337.4	352.9	5.2%	3.5%
Comprehensive agricultural support programme grant: Upgrading of provincial agricultural colleges	24.9	90.0	93.5	82.5	49.0%	0.9%	99.3	103.7	108.5	9.5%	1.0%
Ilima/Letsema projects grant	423.0	597.1	610.3	585.0	11.4%	6.8%	448.3	677.4	708.4	6.6%	6.4%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	–	525.2	540.8	407.0	–	4.5%	375.2	444.3	464.6	4.5%	4.5%
Land and Agricultural Development Bank of South Africa	–	525.2	540.8	407.0	–	4.5%	375.2	444.3	464.6	4.5%	4.5%
Capital	–	–	–	0.0	–	–	0.0	0.0	0.0	–	–
Land Bank black producer commercialisation programme	–	–	–	0.0	–	–	0.0	0.0	0.0	–	–
Other transfers to private enterprises											
Current	–	0.0	0.0	0.0	–	–	0.0	0.0	0.0	–	–
Claims against the state	–	–	0.0	–	–	–	–	–	–	–	–
Red Meat Industry Forum	–	0.0	–	0.0	–	–	0.0	0.0	0.0	–	–

Personnel information

Table 29.11 Food Security, Land Reform and Restitution personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate												
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27		2023/24 - 2026/27						
Food Security, Land Reform and Restitution		1 289	63	1 213	656.5	0.5	2 157	1 289.7	0.6	1 705	1 125.1	0.7	1 697	1 183.4	0.7	1 626	1 219.5	0.7	-9.0%	100.0%
Salary level																				
1 – 6	383	–	341	108.0	0.3	601	191.8	0.3	404	141.0	0.3	397	147.2	0.4	361	143.3	0.4	-15.6%	24.5%	
7 – 10	630	2	556	291.8	0.5	1 129	614.6	0.5	930	540.3	0.6	935	575.7	0.6	899	585.3	0.7	-7.3%	54.2%	
11 – 12	151	15	131	126.0	1.0	274	281.7	1.0	235	257.3	1.1	237	276.2	1.2	237	293.7	1.2	-4.7%	13.7%	
13 – 16	85	6	69	102.7	1.5	129	195.6	1.5	112	180.2	1.6	104	177.6	1.7	105	190.1	1.8	-6.8%	6.2%	
Other	40	40	116	28.1	0.2	24	6.1	0.3	24	6.4	0.3	24	6.7	0.3	24	7.0	0.3	–	1.3%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Rural Development

Programme purpose

Facilitate rural development strategies for socioeconomic growth.

Objective

- Promote an integrated and inclusive rural economy through the coordination and implementation of rural development strategies over the medium term.

Subprogrammes

- National Rural Youth Service Corps* provides social organisation, youth development and economic upliftment.
- Rural Infrastructure Development* facilitates infrastructure development in rural areas.
- Technology Research and Development* develops and adapts innovative and appropriate technologies in rural areas.

Expenditure trends and estimates

Table 29.12 Rural Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
National Rural Youth Service Corps	281.0	223.6	156.9	248.7	-4.0%	30.1%	168.7	176.1	183.6	-9.6%	22.4%
Rural Infrastructure Development	420.2	677.7	403.4	533.3	8.3%	67.2%	579.3	709.4	742.1	11.6%	73.9%
Technology Research and Development	13.9	18.3	19.2	30.3	29.6%	2.7%	31.8	33.2	34.6	4.5%	3.7%
Total	715.1	919.6	579.5	812.4	4.3%	100.0%	779.8	918.7	960.3	5.7%	100.0%
Change to 2023 Budget estimate				–			(223.3)	(129.3)	(135.8)		

Table 29.12 Rural Development expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	275.0	263.3	186.5	503.0	22.3%	40.6%	738.6	875.8	915.0	22.1%	87.4%
Compensation of employees	149.0	126.6	46.7	143.9	-1.2%	15.4%	159.1	165.7	172.0	6.1%	18.5%
Goods and services	126.0	136.7	139.8	359.1	41.8%	25.2%	579.6	710.1	743.1	27.4%	68.9%
<i>of which:</i>											
<i>Consultants: Business and advisory services</i>	3.4	4.7	2.2	80.6	186.5%	3.0%	17.1	17.9	19.1	-38.1%	3.9%
<i>Infrastructure and planning services</i>	0.7	1.3	0.3	111.2	431.0%	3.8%	486.3	613.7	642.5	79.4%	53.4%
<i>Contractors</i>	0.2	0.2	1.4	2.5	123.1%	0.1%	6.5	6.9	7.4	43.5%	0.7%
<i>Consumables: Stationery, printing and office supplies</i>	1.8	1.3	1.3	1.5	-6.3%	0.2%	3.7	3.8	3.9	37.5%	0.4%
<i>Travel and subsistence</i>	41.2	66.0	61.4	19.6	-22.0%	6.2%	14.2	14.4	14.6	-9.4%	1.8%
<i>Training and development</i>	58.6	48.4	47.3	117.6	26.1%	9.0%	41.2	43.1	45.1	-27.4%	7.1%
Transfers and subsidies	74.9	29.0	16.0	36.0	-21.7%	5.2%	35.5	37.1	38.8	2.5%	4.2%
Public corporations and private enterprises	-	-	9.3	-	-	0.3%	-	-	-	-	-
Households	74.9	29.0	6.8	36.0	-21.7%	4.8%	35.5	37.1	38.8	2.5%	4.2%
Payments for capital assets	365.0	627.1	376.4	273.4	-9.2%	54.3%	5.7	5.8	6.5	-71.3%	8.4%
Buildings and other fixed structures	363.5	623.4	373.2	268.6	-9.6%	53.8%	-	-	-	-100.0%	7.7%
Machinery and equipment	1.6	3.7	3.3	4.8	45.4%	0.4%	5.7	5.8	6.5	10.7%	0.7%
Payments for financial assets	0.2	0.2	0.6	-	-100.0%	-	-	-	-	-	-
Total	715.1	919.6	579.5	812.4	4.3%	100.0%	779.8	918.7	960.3	5.7%	100.0%
Proportion of total programme expenditure to vote expenditure	5.1%	5.5%	3.4%	4.8%	-	-	4.7%	5.3%	5.3%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.3	0.7	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.0	0.3	0.7	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	74.9	28.7	6.1	36.0	-21.7%	4.8%	35.5	37.1	38.8	2.5%	4.2%
National rural youth service corps	75.2	28.7	6.1	36.0	-21.8%	4.8%	35.5	37.1	38.8	2.5%	4.2%
Rural infrastructure development	(0.3)	-	-	-	-100.0%	-	-	-	-	-	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	-	-	9.3	-	-	0.3%	-	-	-	-	-
Claims against the state	-	-	9.3	-	-	0.3%	-	-	-	-	-

Personnel information

Table 29.13 Rural Development personnel numbers and cost by salary level¹

Rural Development	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		2025/26		2026/27						
			Number	Cost		Number	Cost		Number	Cost	Number	Cost	Number	Cost					
Salary level	71	2	63	46.7	0.7	180	143.9	0.8	196	159.1	0.8	191	165.7	0.9	186	172.0	0.9	1.1%	100.0%
1 – 6	14	-	14	4.4	0.3	27	9.6	0.4	37	14.0	0.4	38	15.2	0.4	38	16.1	0.4	12.1%	18.6%
7 – 10	25	2	23	11.6	0.5	71	40.3	0.6	81	50.0	0.6	77	50.5	0.7	73	51.3	0.7	0.9%	40.1%
11 – 12	17	-	15	14.6	1.0	53	51.8	1.0	50	51.8	1.0	47	52.5	1.1	46	54.2	1.2	-4.7%	26.0%
13 – 16	15	-	11	16.1	1.5	29	42.1	1.5	28	43.2	1.5	29	47.5	1.6	29	50.4	1.7	-	15.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Economic Development, Trade and Marketing

Programme purpose

Promote economic development, trade and market access for agriculture products, and foster international relations for the sector.

Objectives

- Upskill agro-processing entrepreneurs by training 600 of them on food manufacturing norms and standards by 2025/26.
- Increase market access and maintain existing markets by certifying and accrediting producers of fresh produce for exports through good agricultural practice certification and an accreditation programme by 2026/27.
- Build skills capabilities in international market research by transferring marketing skills to small and medium agro-processing entrepreneurs by March 2026.
- Provide technical sector leadership in trade negotiations and implement trade agreements to improve market access by linking producers to high-value markets by March 2027.

Subprogrammes

- *International Relations and Trade* promotes, coordinates and supports international relations and trade through the development and implementation of appropriate policies and programmes.
- *Cooperatives Development* facilitates and supports the implementation of programmes and initiatives to promote the participation of cooperatives in economic development.
- *Agro-Processing, Marketing and Rural Industrial Development* ensures the transformation of primary product commodities into value-added products, and ensures domestic and international market access.
- *National Agricultural Marketing Council* manages transfer payments to the National Agricultural Marketing Council.

Expenditure trends and estimates

Table 29.14 Economic Development, Trade and Marketing expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
International Relations and Trade	191.1	142.5	139.8	158.0	-6.1%	21.2%	164.2	171.4	178.8	4.2%	19.8%
Cooperatives Development	43.8	74.3	81.8	85.0	24.7%	9.6%	81.6	85.2	89.0	1.5%	10.0%
Agro-Processing, Marketing and Rural Industrial Development	255.7	540.3	563.9	513.4	26.2%	62.8%	500.1	576.9	606.1	5.7%	64.5%
National Agricultural Marketing Council	47.4	47.3	48.5	49.8	1.6%	6.5%	45.8	47.8	50.0	0.2%	5.7%
Total	538.0	804.5	834.0	806.2	14.4%	100.0%	791.7	881.3	923.8	4.6%	100.0%
Change to 2023 Budget estimate				–			(124.1)	(71.9)	(73.0)		
Economic classification											
Current payments	448.0	677.9	686.9	656.2	13.6%	82.8%	648.3	731.4	767.1	5.3%	82.4%
Compensation of employees	197.3	166.0	134.3	253.0	8.6%	25.2%	284.3	296.5	307.9	6.8%	33.6%
Goods and services	250.7	511.9	552.6	403.3	17.2%	57.6%	364.0	434.9	459.1	4.4%	48.8%
of which:						–					–
Administrative fees	1.1	6.1	9.7	4.4	58.0%	0.7%	5.3	5.5	5.8	9.1%	0.6%
Consultants: Business and advisory services	61.8	23.5	18.1	18.0	-33.7%	4.1%	15.7	16.4	17.2	-1.4%	2.0%
Agency and support/outsourced services	0.6	10.2	18.5	6.7	125.3%	1.2%	8.4	8.7	9.1	10.7%	1.0%
Inventory: Farming supplies	76.5	252.6	362.5	248.3	48.0%	31.5%	276.7	343.8	363.4	13.5%	36.2%
Consumables: Stationery, printing and office supplies	1.4	1.4	1.4	2.8	27.9%	0.2%	5.2	5.5	5.7	26.5%	0.6%
Travel and subsistence	18.8	21.5	27.6	35.5	23.6%	3.5%	31.0	32.5	34.4	-1.1%	3.9%
Transfers and subsidies	87.9	120.8	138.0	144.4	18.0%	16.5%	137.3	143.5	150.1	1.3%	16.9%
Provinces and municipalities	0.0	0.0	0.0	0.0	–	–	0.0	0.0	0.0	–	–
Departmental agencies and accounts	47.4	47.3	48.5	49.8	1.6%	6.5%	45.8	47.8	50.0	0.2%	5.7%
Foreign governments and international organisations	26.4	33.7	39.6	45.0	19.4%	4.8%	47.0	49.1	51.4	4.5%	5.7%
Public corporations and private enterprises	14.0	39.0	49.1	49.6	52.4%	5.1%	44.6	46.6	48.8	-0.6%	5.6%
Households	0.0	0.8	0.9	0.1	54.6%	0.1%	–	–	–	-100.0%	–

Table 29.14 Economic Development, Trade and Marketing expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome				Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
R million												
Payments for capital assets	2.1	5.5	8.6	5.5	38.0%	0.7%	6.0	6.3	6.6	6.5%	0.7%	
Buildings and other fixed structures	(0.5)	–	–	0.3	-178.4%	–	–	–	–	-100.0%	–	
Machinery and equipment	2.3	5.5	8.6	5.3	30.9%	0.7%	6.0	6.3	6.6	8.1%	0.7%	
Software and other intangible assets	0.3	–	–	–	-100.0%	–	–	–	–	–	–	
Payments for financial assets	0.1	0.2	0.4	–	-100.0%	–	–	–	–	–	–	
Total	538.0	804.5	834.0	806.2	14.4%	100.0%	791.7	881.3	923.8	4.6%	100.0%	
Proportion of total programme expenditure to vote expenditure	3.8%	4.8%	4.9%	4.8%	–	–	4.7%	5.1%	5.1%	–	–	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.0	0.8	0.9	0.1	61.0%	0.1%	–	–	–	-100.0%	–	
Employee social benefits	0.0	0.8	0.9	0.1	61.0%	0.1%	–	–	–	-100.0%	–	
Other transfers to households												
Current	0.0	–	–	–	-100.0%	–	–	–	–	–	–	
Rural enterprise and industrial development	0.0	–	–	–	-100.0%	–	–	–	–	–	–	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	47.4	47.3	48.5	49.8	1.6%	6.5%	45.8	47.8	50.0	0.2%	5.7%	
National Agricultural Marketing Council	47.4	47.3	48.5	49.8	1.6%	6.5%	45.8	47.8	50.0	0.2%	5.7%	
Provinces and municipalities												
Municipal bank accounts												
Current	0.0	0.0	0.0	0.0	–	–	0.0	0.0	0.0	–	–	
Vehicle licences	0.0	0.0	0.0	0.0	–	–	0.0	0.0	0.0	–	–	
Foreign governments and international organisations												
Current	26.4	33.7	39.6	45.0	19.4%	4.8%	47.0	49.1	51.4	4.5%	5.7%	
Consultative Group on International Agricultural Research	–	10.5	0.1	10.5	–	0.7%	11.0	11.5	12.0	4.5%	1.3%	
International Union for the Protection of New Varieties of Plants	1.0	19.4	0.9	0.9	-4.5%	0.7%	0.9	1.0	1.0	4.5%	0.1%	
Commonwealth Agricultural Bureau International	–	0.0	–	0.5	–	–	0.5	0.5	0.6	4.9%	0.1%	
International Commission of Agricultural Engineering	–	–	0.0	0.0	–	–	0.0	0.0	0.0	4.2%	–	
Food and Agriculture Organisation of the United Nations	20.2	–	30.1	27.3	10.5%	2.6%	28.5	29.8	31.2	4.5%	3.4%	
Foreign rates and taxes	0.2	0.1	0.2	0.5	40.3%	–	0.5	0.5	0.6	4.1%	0.1%	
International Dairy Federation	0.1	0.1	0.1	0.0	-0.7%	–	0.1	0.1	0.1	3.9%	–	
International Grains Council	0.3	–	0.2	0.3	9.0%	–	0.3	0.4	0.4	4.5%	–	
International Seed Testing Association	0.2	0.2	0.2	0.2	0.6%	–	0.2	0.2	0.2	4.6%	–	
International Organisation of Vine and Wine	1.2	1.1	1.2	1.2	-0.7%	0.2%	1.2	1.3	1.3	4.5%	0.1%	
World Organisation for Animal Health	2.6	–	4.8	2.7	0.5%	0.3%	2.8	2.9	3.0	4.5%	0.3%	
Organisation for Economic Cooperation and Development	0.7	1.3	1.3	0.4	-12.1%	0.1%	0.5	0.5	0.5	4.5%	0.1%	
International Cotton Advisory Council	–	0.9	0.6	0.4	–	0.1%	0.4	0.5	0.5	4.6%	0.1%	
Public corporations and private enterprises												
Other transfers to public corporations												
Current	14.0	39.0	49.1	49.6	52.4%	5.1%	44.6	46.6	48.8	-0.6%	5.6%	
Land and Agricultural Development Bank of South Africa	14.0	39.0	49.1	49.6	52.4%	5.1%	44.6	46.6	48.8	-0.6%	5.6%	

Personnel information

Table 29.15 Economic Development, Trade and Marketing personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate											
								2024/25		2025/26		2026/27		2023/24 - 2026/27					
Economic Development, Trade and Marketing		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	187	–	173	134.3	0.8	329	253.0	0.8	361	284.3	0.8	356	296.5	0.8	347	307.9	0.9	1.7%	100.0%
1–6	18	–	16	5.1	0.3	25	8.6	0.3	43	14.3	0.3	43	15.2	0.4	41	15.2	0.4	17.9%	10.9%
7–10	112	–	106	70.8	0.7	226	155.5	0.7	238	173.7	0.7	235	181.7	0.8	228	187.2	0.8	0.3%	66.6%
11–12	38	–	33	34.0	1.0	58	62.6	1.1	59	67.6	1.1	58	70.5	1.2	58	74.7	1.3	-0.1%	16.8%
13–16	19	–	18	24.5	1.4	20	26.2	1.3	21	28.7	1.4	20	29.1	1.5	20	30.9	1.6	-0.6%	5.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Land Administration

Programme purpose

Provide and maintain an inclusive, effective and comprehensive system of planning, geospatial information and cadastral surveys; legally secure land tenure; and administrate land to promote social, economic and environmental sustainability.

Objectives

- Ensure spatial transformation and efficient land administration over the medium term by:
 - rolling out and implementing the electronic deeds registration system
 - reducing the number of working days taken to process general plans, sectional plans and diagrams to 14 days.

Subprogrammes

- *National Geomatics Management Services* examines and approves all surveys of land and real rights intended to be registered in the deeds office; maintains records; compiles, maintains and revises maps of property boundaries; provides cadastral advisory services to other government institutions; promotes and controls all matters related to geodetic and topographical surveying; establishes and maintains a network of national georeferencing stations; facilitates state surveys on land reform; and provides cadastral and geospatial information services, including South African spatial data infrastructure.
- *Spatial Planning and Land Use* provides for national land use management and spatial planning systems; develops the national spatial development framework and rural development plans, guidelines, norms and standards; and ensures compliance with the Spatial Land Use Management Act (2013). This subprogramme also provides support to the South African Council for Planners and technical assistance to other spheres of government by providing spatial development frameworks and land use schemes and establishing functional municipal land use tribunals.
- *Deeds Registration* provides a deeds registration system in which secure titles are registered and accurate information is provided.
- *South African Council of Planners* makes annual transfers to the South African Council for Planners, a non-profit organisation dealing with registration and other activities of the planning profession.
- *South African Geomatics Council* regulates and promotes the transformation of the geomatics profession.
- *Integrated Land Administration* provides an overarching, coordinated and streamlined land administration system that underpins economic, social, institutional and environmentally sustainable development.

Expenditure trends and estimates

Table 29.16 Land Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
R million											
National Geomatics Management Services	479.7	498.7	524.5	512.3	2.2%	68.4%	533.4	556.5	578.8	4.1%	72.4%
Spatial Planning and Land Use	131.0	144.2	114.8	144.3	3.3%	18.1%	200.9	208.8	218.8	14.9%	25.6%
Deeds Registration	358.0	–	–	0.0	-98.6%	12.1%	0.0	0.0	0.0	–	–
South African Council of Planners	4.0	4.1	4.3	8.3	27.4%	0.7%	8.5	8.7	9.1	3.1%	1.2%
South African Geomatics Council	4.2	4.0	4.0	4.1	-1.1%	0.6%	3.8	3.9	4.1	0.6%	0.5%
Integrated Land Administration	–	–	–	2.3	–	0.1%	2.3	2.4	2.5	3.8%	0.3%
Total	976.9	651.0	647.5	671.3	-11.8%	100.0%	748.8	780.4	813.3	6.6%	100.0%
Change to 2023 Budget estimate				–			0.3	(0.3)	(3.0)		
Economic classification											
Current payments	549.6	583.6	561.6	612.9	3.7%	78.3%	695.2	724.4	754.8	7.2%	92.5%
Compensation of employees	467.7	476.5	440.1	516.5	3.4%	64.5%	555.7	579.6	601.9	5.2%	74.8%
Goods and services	81.9	107.1	121.5	96.4	5.6%	13.8%	139.5	144.9	152.9	16.6%	17.7%
<i>of which:</i>											
Computer services	16.1	20.3	33.7	30.3	23.5%	3.4%	25.9	15.7	27.4	-3.4%	3.3%
Consultants: Business and advisory services	31.0	48.4	27.7	20.6	-12.8%	4.3%	58.0	71.3	65.0	46.6%	7.1%
Contractors	6.7	8.8	13.5	2.5	-27.6%	1.1%	15.8	16.5	17.2	89.2%	1.7%
Consumables: Stationery, printing and office supplies	2.9	2.5	3.4	2.5	-5.2%	0.4%	5.7	5.9	6.3	36.1%	0.7%
Operating leases	3.0	3.7	3.4	3.0	0.3%	0.4%	2.2	2.4	2.5	-5.9%	0.3%
Travel and subsistence	4.4	6.5	19.2	11.2	36.0%	1.4%	15.2	15.9	16.7	14.3%	2.0%
Interest and rent on land	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Transfers and subsidies	413.0	54.7	46.8	45.2	-52.2%	19.0%	45.7	47.5	49.7	3.2%	6.2%
Provinces and municipalities	0.0	0.0	0.0	0.0	41.9%	–	0.0	0.0	0.0	-1.7%	–
Departmental agencies and accounts	362.2	4.0	4.0	4.1	-77.6%	12.7%	3.8	3.9	4.1	0.6%	0.5%
Foreign governments and international organisations	2.9	2.6	3.6	3.3	4.0%	0.4%	3.4	3.5	3.6	3.7%	0.5%
Non-profit institutions	4.0	4.1	4.3	8.3	27.4%	0.7%	8.5	8.7	9.1	3.1%	1.2%
Households	43.8	44.0	34.9	29.5	-12.3%	5.2%	30.0	31.3	32.8	3.6%	4.1%
Payments for capital assets	14.2	12.3	38.6	13.1	-2.6%	2.7%	7.9	8.4	8.8	-12.4%	1.3%
Machinery and equipment	14.2	12.3	38.6	13.1	-2.6%	2.7%	7.9	8.4	8.8	-12.4%	1.3%
Payments for financial assets	0.1	0.4	0.4	–	-100.0%	–	–	–	–	–	–
Total	976.9	651.0	647.5	671.3	-11.8%	100.0%	748.8	780.4	813.3	6.6%	100.0%
Proportion of total programme expenditure to vote expenditure	6.9%	3.9%	3.8%	4.0%	–	–	4.5%	4.5%	4.5%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.3	3.5	1.5	0.6	-22.2%	0.2%	0.6	0.6	0.6	-1.7%	0.1%
Employee social benefits	1.3	3.5	1.5	0.6	-22.2%	0.2%	0.6	0.6	0.6	-1.7%	0.1%
Other transfers to households											
Current	42.5	40.4	33.4	28.9	-12.1%	4.9%	29.5	30.8	32.2	3.7%	4.0%
Claims against the state	0.1	–	–	–	-100.0%	–	–	–	–	–	–
Bursaries for non-employees	42.3	40.4	33.4	28.9	-12.0%	4.9%	29.5	30.8	32.2	3.7%	4.0%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	362.2	4.0	4.0	4.1	-77.6%	12.7%	3.8	3.9	4.1	0.6%	0.5%
Registration of deeds trading entity	358.0	–	–	0.0	-98.6%	12.1%	0.0	0.0	0.0	–	–
South African Geomatics Council	4.2	4.0	4.0	4.1	-1.1%	0.6%	3.8	3.9	4.1	0.6%	0.5%
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	41.9%	–	0.0	0.0	0.0	-1.7%	–
Vehicle licences	0.0	0.0	0.0	0.0	41.9%	–	0.0	0.0	0.0	-1.7%	–
Foreign governments and international organisations											
Current	2.9	2.6	3.6	3.3	4.0%	0.4%	3.4	3.5	3.6	3.7%	0.5%
Open Geospatial Consortium	–	–	0.5	0.6	–	–	0.6	0.6	0.6	2.8%	0.1%
Regional Centre for Mapping of Resources for Development	2.9	2.6	3.1	2.7	-2.5%	0.4%	2.8	2.9	3.0	3.9%	0.4%
Non-profit institutions											
Current	4.0	4.1	4.3	8.3	27.4%	0.7%	8.5	8.7	9.1	3.1%	1.2%
South African Council for Planners	4.0	4.1	4.3	8.3	27.4%	0.7%	8.5	8.7	9.1	3.1%	1.2%

Personnel information

Table 29.17 Land Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Land Administration																			
Salary level	794	1	721	440.1	0.6	748	516.5	0.7	766	555.7	0.7	753	579.6	0.8	737	601.9	0.8	-0.5%	100.0%
1 – 6	210	–	200	69.9	0.3	182	66.4	0.4	193	74.3	0.4	191	77.8	0.4	187	80.5	0.4	0.9%	25.1%
7 – 10	360	–	338	174.2	0.5	328	176.5	0.5	336	191.6	0.6	329	199.0	0.6	322	206.6	0.6	-0.6%	43.8%
11 – 12	168	–	148	143.8	1.0	183	191.1	1.0	183	202.8	1.1	180	211.9	1.2	177	221.5	1.3	-1.1%	24.1%
13 – 16	56	1	35	52.2	1.5	55	82.5	1.5	54	87.0	1.6	53	90.9	1.7	51	93.3	1.8	-2.1%	7.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Agricultural land holding account

Selected performance indicators

Table 29.18 Agricultural land holding account performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of hectares of strategically located land acquired per year	Increased access to productive use of land	Priority 5: Spatial integration, human settlements and local government	23 973	55 235	50 701	36 771	32 350	34 000	35 675
Number of farms supported through the land development support programme per year	Increased access to productive use of land		116	35	83	66	45	36	27

Entity overview

The agricultural land holding account was established in 2009 in terms of the Provision of Land and Assistance Act (1993). The act authorises the Minister of Agriculture, Land Reform and Rural Development to purchase land to enable the department to accelerate land redistribution, acquire land in nodal areas and other areas of high agricultural potential, improve the identification and selection of beneficiaries, improve the planning of land on which people could be settled, and ensure the most productive use of acquired land.

Over the medium term, the entity will focus on promoting equitable land redistribution and agricultural development by acquiring a targeted 102 025 hectares for redistribution, of which 50 per cent is set to be allocated to women, 40 per cent to youth and 10 per cent to people with disabilities. The entity will also prioritise the land development support programme, which focuses on redistributed farms that have received limited or no agriculture support but have growth potential. The programme plans to support 108 farms with equipment through an allocation of R846.2 million over the MTEF period.

Expenditure is set to increase at an average annual rate of 1.4 per cent, from R942.4 million in 2023/24 to R983.5 million in 2026/27. Total expenditure over the MTEF period is set to amount to R3.1 billion. The entity expects to derive 77.9 per cent (R2.8 billion) of its revenue over the period ahead through transfers from the department, 11.4 per cent (R404 million) through lease revenue and 10.7 per cent (R353 million) through other sources.

Programmes/Objectives/Activities**Table 29.19 Agricultural land holding account expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	1 267.6	601.4	590.1	942.4	-9.4%	100.0%	1 091.6	983.9	983.5	1.4%	100.0%
Total	1 267.6	601.4	590.1	942.4	-9.4%	100.0%	1 091.6	983.9	983.5	1.4%	100.0%

Statements of financial performance, cash flow and financial position**Table 29.20 Agricultural land holding account statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	132.6	140.4	253.5	233.7	20.8%	22.4%	240.6	254.8	262.3	3.9%	22.1%
Other non-tax revenue	132.6	140.4	253.5	233.7	20.8%	22.4%	240.6	254.8	262.3	3.9%	22.1%
Transfers received	448.0	938.0	596.8	734.9	17.9%	77.6%	855.7	946.2	989.6	10.4%	77.9%
Total revenue	580.6	1 078.4	850.2	968.7	18.6%	100.0%	1 096.3	1 201.0	1 251.9	8.9%	100.0%
Expenses											
Current expenses	428.1	424.5	406.2	528.3	7.3%	57.3%	692.6	570.0	577.4	3.0%	59.0%
Goods and services	348.4	340.9	323.4	445.9	8.6%	46.6%	616.6	496.5	502.5	4.1%	51.3%
Depreciation	79.3	81.8	81.6	82.4	1.3%	10.6%	76.0	73.5	74.9	-3.2%	7.7%
Interest, dividends and rent on land	0.4	1.9	1.2	-	-100.0%	0.1%	-	-	-	-	-
Transfers and subsidies	839.5	176.9	183.9	414.1	-21.0%	42.7%	399.0	413.9	406.1	-0.6%	41.0%
Total expenses	1 267.6	601.4	590.1	942.4	-9.4%	100.0%	1 091.6	983.9	983.5	1.4%	100.0%
Surplus/(Deficit)	(687.0)	477.0	260.1	26.3	-133.7%		4.8	217.1	268.4	116.9%	
Cash flow statement											
Cash flow from operating activities	(842.5)	694.5	140.4	208.9	-162.8%	100.0%	318.0	356.8	462.8	30.4%	100.0%
Receipts											
Non-tax receipts	36.4	47.2	59.0	59.5	17.8%	7.1%	63.0	74.0	77.4	9.2%	7.1%
Other tax receipts	36.4	47.2	59.0	59.5	17.8%	7.1%	63.0	74.0	77.4	9.2%	7.1%
Transfers received	448.0	938.0	596.8	734.9	17.9%	91.2%	855.7	946.2	989.6	10.4%	91.7%
Financial transactions in assets and liabilities	-	-	14.5	39.0	-	1.7%	-	-	-	-100.0%	1.2%
Total receipts	484.4	985.1	670.3	833.5	19.8%	100.0%	918.7	1 020.3	1 067.0	8.6%	100.0%
Payment											
Current payments	227.5	131.5	192.4	299.1	9.6%	36.6%	293.5	369.5	383.8	8.7%	54.0%
Goods and services	227.5	131.5	192.4	299.1	9.6%	36.6%	293.5	369.5	383.8	8.7%	54.0%
Transfers and subsidies	1 099.4	159.2	337.5	325.5	-33.4%	63.4%	307.2	294.0	220.5	-12.2%	46.0%
Total payments	1 326.9	290.7	529.9	624.6	-22.2%	100.0%	600.7	663.5	604.3	-1.1%	100.0%
Net cash flow from investing activities	(255.0)	(387.9)	(258.9)	(430.3)	19.1%	100.0%	(358.0)	(433.5)	(452.4)	1.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(255.0)	(387.9)	(257.0)	(427.3)	18.8%	99.6%	(355.0)	(432.5)	(452.4)	1.9%	99.6%
Acquisition of software and other intangible assets	-	-	(1.9)	(3.0)	-	0.4%	(3.0)	(1.0)	-	-100.0%	0.4%
Net increase/(decrease) in cash and cash equivalents	(1 097.5)	306.6	(118.6)	(221.4)	-41.3%	-19.8%	(40.0)	(76.7)	10.3	-136.0%	100.0%
Statement of financial position											
Carrying value of assets	13 988.0	14 268.6	14 437.4	14 678.5	1.6%	91.8%	14 729.3	14 992.2	15 282.1	1.4%	93.5%
<i>of which:</i>											
Acquisition of assets	(255.0)	(387.9)	(257.0)	(427.3)	18.8%	100.0%	(355.0)	(432.5)	(452.4)	1.9%	100.0%
Receivables and prepayments	721.9	656.2	910.2	857.1	5.9%	5.0%	805.2	716.9	654.9	-8.6%	4.8%
Cash and cash equivalents	375.5	682.1	563.5	342.1	-3.1%	3.1%	302.1	225.3	235.6	-11.7%	1.7%
Total assets	15 085.4	15 606.9	15 911.2	15 877.6	1.7%	100.0%	15 836.5	15 934.4	16 172.6	0.6%	100.0%
Accumulated surplus/(deficit)	14 363.2	14 840.2	15 100.6	15 126.9	1.7%	95.1%	15 120.4	15 327.7	15 677.6	1.2%	96.0%
Trade and other payables	97.4	69.8	118.4	112.3	4.8%	0.6%	111.5	113.8	117.0	1.4%	0.7%
Provisions	624.7	696.9	692.2	638.5	0.7%	4.2%	604.6	492.9	377.9	-16.0%	3.3%
Total equity and liabilities	15 085.4	15 606.9	15 911.2	15 877.6	1.7%	100.0%	15 836.5	15 934.4	16 172.6	0.6%	100.0%

Agricultural Research Council

Selected performance indicators

Table 29.21 Agricultural Research Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of cultivars registered per year	Increase agricultural production and productivity	Priority 2: Economic transformation and job creation	2	6	7	8	6	6	6
Number of technical reports submitted to the stakeholder per year	Increase agricultural production and productivity	Priority 7: A better Africa and world	271	170	316	164	152	152	152
Number of field trials conducted per year	Increase agricultural production and productivity		311	271	230	30	30	30	30
Number of services rendered to clients related to natural resource management per year	Sustainable ecosystems and natural resources	Priority 5: Spatial integration, human settlements and local government	436	500	663	615	569	569	569
Number of services rendered to clients relating to soil and water per year	Sustainable ecosystems and natural resources		488	305	487	455	505	505	505
Number of scientific publications published per year	A skilled and capable agricultural sector	Priority 3: Education, skills and health	417	328	428	268	283	283	283
Number of smallholder farmers participating in the Kaonafatso ya Dikgomo animal improvement scheme per year	A skilled and capable agricultural sector	Priority 2: Economic transformation and job creation	4 834	4 000	4 646	5 000	5 500	5 500	5 500
Number of farmers supported per year	A skilled and capable agricultural sector		311	154	748	283	291	291	291
Number of services rendered to smallholder farmers per year	A skilled and capable agricultural sector	Priority 5: Spatial integration, human settlements and local government	191	129	152	64	74	74	74
Number of laboratory services rendered to clients per year	Enhanced resilience of agriculture		139	150	302	200	200	200	200
Number of technologies transferred under licence agreements per year	A skilled and capable agricultural sector	Priority 2: Economic transformation and job creation	15	30	0	30	30	30	30
Number of farmers trained per year	A skilled and capable agricultural sector	Priority 3: Education, skills and health	1 234	765	3 068	996	1 016	1 016	1 016

Entity overview

The Agricultural Research Council was established by the Agricultural Research Act (1990) and is the main agricultural research institution in South Africa. The entity's primary mandate in terms of the act is to conduct research and development and effect the transfer of technology to promote agriculture and industry, contribute to a better quality of life, and facilitate and ensure the conservation of natural resources.

Over the medium term, the council will focus on: generating knowledge and technologies that enhance efficiencies of crop production, animal production and health, the management of natural resources, and research and development; developing a foot-and-mouth disease facility at Onderstepoort to reduce reliance on imports; maintaining national assets such as irrigation and mechanisation laboratories; and providing diagnostic and analytical services on behalf of the department and industry stakeholders.

Expenditure is expected to increase at an average of annual rate of 3.8 per cent, from R1.6 billion in 2023/24 to R1.7 billion in 2026/27. Spending on compensation of employees accounts for an estimated 50.6 per cent (R2.5 billion) of total spending, and goods and services accounts for 44.9 per cent.

Transfers from the department constitute an estimated 66.7 per cent (R3.4 billion) of the council’s total revenue over the medium term. The remainder is set to be generated through providing analytical and research services, selling farm products and rental income.

Programmes/Objectives/Activities

Table 29.22 Agricultural Research Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	225.4	225.9	239.6	278.0	7.2%	18.2%	281.3	277.5	282.2	0.5%	16.9%	
Increase agricultural production and productivity	89.8	81.1	86.0	102.1	4.4%	6.8%	101.0	99.6	101.3	-0.2%	6.1%	
Sustainable ecosystems and natural resources	219.1	232.0	246.1	310.4	12.3%	18.9%	374.8	465.0	486.9	16.2%	24.6%	
Improved nutritional value, quality and safety of agricultural products	33.7	33.9	35.9	41.7	7.4%	2.7%	42.2	41.6	42.3	0.5%	2.5%	
A skilled and capable agricultural sector	258.3	269.0	285.3	331.0	8.6%	21.5%	335.0	330.4	336.0	0.5%	20.2%	
Enhanced resilience of agriculture	392.2	394.5	418.4	492.8	7.9%	31.9%	491.3	484.5	492.8	-	29.7%	
Total	1 218.4	1 236.3	1 311.4	1 555.9	8.5%	100.0%	1 625.5	1 698.6	1 741.5	3.8%	100.0%	

Statements of financial performance, cash flow and financial position

Table 29.23 Agricultural Research Council statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	394.7	365.1	464.9	522.1	9.8%	29.5%	545.6	570.1	587.2	4.0%	33.3%	
Sale of goods and services other than capital assets	364.5	325.0	386.6	464.8	8.4%	26.1%	485.7	511.4	526.7	4.3%	29.7%	
Other non-tax revenue	30.3	40.1	78.3	57.3	23.7%	3.5%	59.9	58.8	60.5	1.9%	3.5%	
Transfers received	985.8	1 029.1	1 061.8	1 062.2	2.5%	70.5%	1 082.7	1 131.2	1 185.5	3.7%	66.7%	
Total revenue	1 380.5	1 394.2	1 526.7	1 584.3	4.7%	100.0%	1 628.2	1 701.3	1 772.7	3.8%	100.0%	
Expenses												
Current expenses	1 218.4	1 236.3	1 311.4	1 555.9	8.5%	100.0%	1 625.5	1 698.6	1 741.5	3.8%	100.0%	
Compensation of employees	785.8	761.9	787.7	836.8	2.1%	60.0%	836.8	836.8	836.8	-	50.6%	
Goods and services	357.3	393.3	456.1	648.1	22.0%	34.4%	715.7	786.0	831.2	8.7%	44.9%	
Depreciation	75.3	81.1	67.6	71.0	-1.9%	5.6%	72.9	75.8	73.4	1.1%	4.4%	
Total expenses	1 218.4	1 236.3	1 311.4	1 555.9	8.5%	100.0%	1 625.5	1 698.6	1 741.5	3.8%	100.0%	
Surplus/(Deficit)	162.1	157.9	215.3	28.4	-44.0%		2.7	2.7	31.2	3.2%		
Cash flow statement												
Cash flow from operating activities	299.5	345.1	468.8	21.4	-58.5%	100.0%	25.6	57.3	59.8	40.9%	100.0%	
Receipts												
Non-tax receipts	385.3	356.2	491.4	335.3	-4.5%	26.1%	343.5	354.9	370.9	3.4%	22.5%	
Sales of goods and services other than capital assets	363.6	325.2	429.5	319.9	-4.2%	23.9%	334.3	349.3	365.0	4.5%	21.9%	
Other tax receipts	21.7	31.0	61.9	15.4	-10.7%	2.1%	9.3	5.6	5.8	-27.7%	0.6%	
Transfers received	1 086.9	1 140.6	1 060.3	1 149.7	1.9%	73.9%	1 174.2	1 227.0	1 282.3	3.7%	77.5%	
Total receipts	1 472.2	1 496.8	1 551.7	1 485.0	0.3%	100.0%	1 517.7	1 581.9	1 653.1	3.6%	100.0%	
Payment												
Current payments	1 172.7	1 151.8	1 082.9	1 463.6	7.7%	100.0%	1 492.1	1 524.7	1 593.3	2.9%	100.0%	
Compensation of employees	779.5	761.3	784.2	828.0	2.0%	65.4%	828.0	828.0	865.3	1.5%	55.2%	
Goods and services	393.1	390.2	298.7	635.6	17.4%	34.6%	664.1	696.7	728.0	4.6%	44.8%	
Interest and rent on land	0.1	0.2	0.0	0.0	-52.6%	-	0.0	0.0	0.0	6.1%	-	
Total payments	1 172.7	1 151.8	1 082.9	1 463.6	7.7%	100.0%	1 492.1	1 524.7	1 593.3	2.9%	100.0%	

Table 29.23 Agricultural Research Council statements of financial performance, cash flow and financial position (continued)

Cash flow statement				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome							2020/21	2023/24	2024/25		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Net cash flow from investing activities	(43.3)	(50.3)	(60.8)	(289.1)	88.3%	100.0%	(297.2)	(309.1)	(323.0)	3.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(36.4)	(46.5)	(57.3)	(267.4)	94.5%	90.8%	(274.9)	(285.9)	(298.8)	3.8%	92.5%
Acquisition of software and other intangible assets	(6.9)	(3.8)	(3.5)	(21.7)	46.2%	9.2%	(22.3)	(23.1)	(24.2)	3.8%	7.5%
Net increase/(decrease) in cash and cash equivalents	256.2	294.8	408.0	(267.7)	-201.5%	14.7%	(271.6)	(251.8)	(263.2)	-0.6%	100.0%
Statement of financial position											
Carrying value of assets	2 030.2	1 972.2	1 965.0	2 182.2	2.4%	67.5%	2 406.4	2 644.8	2 894.3	9.9%	78.9%
<i>of which:</i>											
Acquisition of assets	(36.4)	(46.5)	(57.3)	(267.4)	94.5%	100.0%	(274.9)	(285.9)	(298.8)	3.8%	100.0%
Investments	4.5	6.5	6.7	-	-100.0%	0.1%	-	-	-	-	-
Inventory	20.8	18.7	10.3	10.4	-20.7%	0.5%	9.3	8.4	8.8	-5.4%	0.3%
Receivables and prepayments	139.7	120.9	87.3	126.4	-3.3%	4.0%	215.5	89.7	93.7	-9.5%	4.1%
Cash and cash equivalents	502.2	797.0	1 205.0	937.3	23.1%	27.9%	665.7	413.9	150.7	-45.6%	16.7%
Total assets	2 697.3	2 915.2	3 274.2	3 256.3	6.5%	100.0%	3 297.0	3 156.8	3 147.6	-1.1%	100.0%
Accumulated surplus/(deficit)	919.3	1 086.6	1 301.9	1 299.2	12.2%	37.7%	1 319.4	1 430.8	1 569.9	6.5%	43.8%
Capital and reserves	1 017.0	966.6	966.0	1 089.8	2.3%	33.4%	1 091.5	1 018.1	1 093.9	0.1%	33.4%
Capital reserve fund	112.0	112.0	112.0	112.0	-	3.7%	112.0	112.0	112.0	-	3.5%
Deferred income	372.5	484.8	478.4	351.0	-2.0%	13.9%	382.4	265.4	77.3	-39.6%	8.3%
Trade and other payables	262.7	258.5	383.6	381.5	13.2%	10.5%	366.8	304.0	266.7	-11.3%	10.2%
Taxation	2.5	1.0	28.3	3.9	16.6%	0.3%	5.3	6.0	6.3	17.0%	0.2%
Provisions	11.2	11.5	10.2	18.8	18.8%	0.4%	19.7	20.5	21.5	4.5%	0.6%
Total equity and liabilities	2 697.3	2 921.0	3 280.4	3 256.3	6.5%	100.0%	3 297.0	3 156.8	3 147.6	-1.1%	100.0%

Personnel information

Table 29.24 Agricultural Research Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Agricultural Research Council		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	2 244	2 201	2 201	787.7	0.4	2 201	836.8	0.4	2 201	836.8	0.4	2 200	836.8	0.4	2 200	836.8	0.4	-0.0%	100.0%
1 – 6	1 288	1 353	1 235	182.9	0.1	1 185	159.4	0.1	1 260	216.4	0.2	1 197	196.2	0.2	1 168	187.2	0.2	-0.5%	54.6%
7 – 10	840	750	845	478.4	0.6	876	536.6	0.6	825	475.7	0.6	870	481.4	0.6	882	475.1	0.5	0.2%	39.2%
11 – 12	91	67	96	88.0	0.9	102	88.1	0.9	84	96.4	1.1	100	108.8	1.1	119	121.5	1.0	5.3%	4.6%
13 – 16	23	29	24	35.0	1.5	37	49.3	1.3	28	36.7	1.3	29	38.7	1.3	27	41.3	1.5	-10.0%	1.4%
17 – 22	2	2	1	3.4	3.4	1	3.4	3.4	4	11.7	2.9	4	11.7	2.9	4	11.7	2.9	58.7%	0.1%

1. Rand million.

KwaZulu-Natal Ingonyama Trust Board

Selected performance indicators

Table 29.25 KwaZulu-Natal Ingonyama Trust Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of valid invoices paid within 30 days of receipt per year	Administration	Priority 1: A capable, ethical and developmental state	-1	-1	-1	-1	90%	90%	90%
Percentage of signed leases on Ingonyama Trust land within 30 days of approval date by the board per year	Administration		-1	-1	-1	-1	100%	100%	100%

Table 29.25 KwaZulu-Natal Ingonyama Trust Board performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of days to process beneficiary disbursement requests (from receipt to payment) per year	Administration	Priority 1: A capable, ethical and developmental state	– ¹	– ¹	– ¹	– ¹	14	14	14
Percentage of improved security of land tenure per year	Administration	Priority 2: Economic transformation and job creation	– ¹	– ¹	– ¹	– ¹	100%	100%	100%
Number of tenure rights confirmed by the board after allocation by traditional councils per year	Administration		3 198	407	0	800	900	1 000	1 100
Number of capacity-building interventions offered to traditional councils per year	Administration	Priority 5: Spatial integration, human settlements and local government	– ¹	– ¹	26	50	50	100	150

1. No historical data available.

Entity overview

The KwaZulu-Natal Ingonyama Trust Act (1994) makes provision for 2.8 million hectares of land across KwaZulu-Natal to be held in trust and managed on behalf of communities. The trust is administered for the benefit, material welfare and social wellbeing of the members of the tribe, communities and residents. The affairs of the trust are administered by the KwaZulu-Natal Ingonyama Trust Board, which was established in terms of the act.

Over the medium term, the board will focus on systematically aligning its organisational processes with the resources it has available. This initiative is pivotal for the new board, as it underpins its ongoing commitment to enhancing the administration of its land and fostering integrated socioeconomic development.

Expenditure is expected to increase at an average annual rate of 5.6 per cent, from R23.1 million in 2023/24 to R27.2 million in 2026/27. Transfers from the department amount to R77.8 million over the MTEF period, comprising 99.7 per cent of total revenue, mainly to fund salaries and operational expenses. The remaining revenue is expected to be sourced from the KwaZulu-Natal Ingonyama Trust from the sale of goods and other capital assets.

Programmes/Objectives/Activities

Table 29.26 KwaZulu-Natal Ingonyama Trust Board expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	45.1	41.0	38.5	23.1	-20.0%	100.0%	25.0	26.0	27.2	5.6%	100.0%
Total	45.1	41.0	38.5	23.1	-20.0%	100.0%	25.0	26.0	27.2	5.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.27 KwaZulu-Natal Ingonyama Trust Board statements of financial performance, cash flow and financial position

Statement of financial performance			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
						2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
R million													
Revenue													
Non-tax revenue			24.2	15.8	17.0	0.0	-90.5%	33.4%	0.1	0.1	0.1	78.3%	0.3%
Other non-tax revenue			24.2	15.8	17.0	0.0	-90.5%	33.4%	0.1	0.1	0.1	78.3%	0.3%
Transfers received			22.2	23.5	24.4	23.8	2.3%	66.6%	24.8	25.9	27.0	4.4%	99.7%
Total revenue			46.4	39.3	41.4	23.8	-19.9%	100.0%	25.0	26.0	27.2	4.5%	100.0%
Expenses													
Current expenses			45.1	41.0	38.5	23.1	-20.0%	100.0%	25.0	26.0	27.2	5.6%	100.0%
Compensation of employees			30.3	29.0	26.9	13.8	-23.0%	66.9%	17.5	18.2	19.0	11.2%	67.5%
Goods and services			14.8	11.9	11.3	9.3	-14.5%	32.9%	7.3	7.6	7.9	-5.0%	31.9%
Depreciation			0.0	0.1	0.1	-	-100.0%	0.1%	0.2	0.2	0.2	-	0.5%
Interest, dividends and rent on land			-	-	0.2	-	-	0.1%	-	-	-	-	-
Total expenses			45.1	41.0	38.5	23.1	-20.0%	100.0%	25.0	26.0	27.2	5.6%	100.0%
Surplus/(Deficit)			1.3	(1.6)	2.9	-	-100.0%	-	-	-	-	-	-
Cash flow statement													
Cash flow from operating activities			(2.0)	(1.3)	2.1	0.7	-170.0%	100.0%	-	-	-	-100.0%	-
Receipts													
Non-tax receipts			0.0	0.0	0.1	0.0	5.0%	0.1%	0.1	0.1	0.1	122.9%	0.3%
Other tax receipts			0.0	0.0	0.1	0.0	5.0%	0.1%	0.1	0.1	0.1	122.9%	0.3%
Transfers received			22.2	23.9	24.4	23.8	2.3%	67.6%	24.8	25.9	27.0	4.4%	99.7%
Financial transactions in assets and liabilities			24.6	14.7	15.5	-	-100.0%	32.3%	-	-	-	-	-
Total receipts			46.8	38.6	40.0	23.8	-20.2%	100.0%	25.0	26.0	27.2	4.5%	100.0%
Payment													
Current payments			45.6	40.0	37.9	23.1	-20.3%	98.4%	25.0	26.0	27.2	5.6%	100.0%
Compensation of employees			28.9	28.6	26.8	13.8	-21.7%	65.3%	17.5	18.2	19.0	11.2%	67.5%
Goods and services			16.8	11.4	11.0	9.3	-18.0%	33.0%	7.5	7.8	8.1	-4.3%	32.5%
Interest and rent on land			-	-	0.2	-	-	0.1%	-	-	-	-	-
Transfers and subsidies			3.1	-	-	-	-100.0%	1.6%	-	-	-	-	-
Total payments			48.8	40.0	37.9	23.1	-22.1%	100.0%	25.0	26.0	27.2	5.6%	100.0%
Net cash flow from investing activities			-	(0.4)	-	-	-	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets			-	(0.4)	-	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents			(2.0)	(1.7)	2.1	0.7	-170.0%	-0.1%	-	-	-	-100.0%	-
Statement of financial position													
Carrying value of assets of which:			0.0	0.3	0.2	0.2	218.1%	15.5%	0.2	0.2	0.2	-	3.5%
Acquisition of assets			-	(0.4)	-	-	-	-	-	-	-	-	-
Receivables and prepayments			0.0	0.0	0.0	0.1	120.1%	0.8%	0.5	0.8	0.5	100.0%	9.3%
Cash and cash equivalents			2.0	0.3	2.4	3.0	15.2%	83.7%	3.8	4.5	5.3	20.4%	87.2%
Total assets			2.0	0.6	2.5	3.3	17.7%	100.0%	4.5	5.5	6.0	22.4%	100.0%
Accumulated surplus/(deficit)			(1.7)	(3.4)	(0.5)	0.2	-151.4%	-172.4%	1.0	1.7	2.5	122.1%	25.4%
Trade and other payables			3.7	3.9	2.0	3.0	-6.2%	262.6%	3.5	3.8	3.5	4.6%	74.6%
Provisions			-	-	1.0	-	-	9.8%	-	-	-	-	-
Total equity and liabilities			2.0	0.6	2.5	3.3	17.7%	100.0%	4.5	5.5	6.0	22.4%	100.0%

Personnel information

Table 29.28 KwaZulu-Natal Ingonyama Trust Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of approved establishment	Number of posts on funded establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
KwaZulu-Natal Ingonyama Trust Board				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Salary level	48	148	45	26.9	0.6	26	13.8	0.5	26	17.5	0.7	26	18.2	0.7	26	19.0	0.7	-	100.0%
7 – 10	41	125	38	17.4	0.5	21	7.6	0.4	20	8.9	0.4	20	8.9	0.4	20	9.3	0.5	-1.6%	77.9%
11 – 12	2	8	2	1.9	1.0	1	0.8	0.8	1	1.0	1.0	1	1.0	1.0	1	1.0	1.0	-	3.8%
13 – 16	5	15	5	7.6	1.5	4	5.4	1.4	5	7.6	1.5	5	8.4	1.7	5	8.8	1.8	7.7%	18.3%

1. Rand million.

National Agricultural Marketing Council

Selected performance indicators

Table 29.29 National Agricultural Marketing Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of trade advisory briefs/commentaries produced per year	Market and economic research centre	Priority 3: Education, skills and health	4	4	4	4	4	4	4
Number of value chain analyses produced per year	Market and economic research centre		1	1	0	1	1	1	1
Number of market intelligence reports produced per year	Market and economic research centre		0	12	12	12	12	12	12
Number of grain supply and demand estimate reports produced per year	Market and economic research centre	Priority 2: Economic transformation and job creation	12	12	12	12	12	12	12
Number of smallholder market access tracker reports produced per year	Market and economic research centre		0	0	1	1	1	1	1
Number of statutory measure status reports submitted to the minister per year	Statutory measures	Priority 3: Education, skills and health	1	1	1	1	1	1	1
Number of status reports on agricultural industry trusts submitted to the minister per year	Agricultural trusts	Priority 1: A capable, ethical and developmental state	1	1	1	1	1	1	1
Number of transformation reports submitted to the minister per year	Agricultural trusts		0	0	1	1	1	1	1
Total number of smallholder farmers linked to market opportunities	Agribusiness development	Priority 2: Economic transformation and job creation	0	0	80	80	80	80	80
Number of production schemes designed per year	Agribusiness development		0	0	2	2	2	2	2

Entity overview

The National Agricultural Marketing Council derives its mandate from the Marketing of Agricultural Products Act (1996), which provides for the authorisation, establishment and enforcement of regulatory measures to intervene in the marketing of agricultural products, including the introduction of statutory measures on agricultural products. Over the period ahead, the council will continue to play an active role in coordinating the work of industry trusts, conducting research aimed at advising the minister and directly affected groups on marketing matters and working directly with farmers to address their marketing needs.

As the council primarily conducts research and development, it relies on highly skilled personnel such as agricultural economists, scientists and researchers to fulfil its mandate. Accordingly, compensation of employees accounts for an estimated 70.1 per cent (R111.2 million) of total spending over the medium term. Expenditure is expected to increase at average annual rate of 0.9 per cent, from R53 million in 2023/24 to R54.4 million in 2026/27.

The council derives most its revenue from the department, estimated at R143.6 million over the medium term and increasing at an average rate of 0.2 per cent, from R49.8 million in 2023/24 to R50 million in 2026/27.

Programmes/Objectives/Activities**Table 29.30 National Agricultural Marketing Council expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	37.0	29.6	28.7	31.0	-5.7%	54.4%	30.1	28.9	30.5	-0.5%	57.0%
Market and economic research centre	10.9	12.4	12.7	12.1	3.5%	21.2%	12.3	12.7	13.2	3.1%	23.8%
Statutory measures	3.5	3.7	3.1	3.3	-1.8%	5.9%	3.4	3.5	3.7	3.5%	6.6%
Agricultural trusts	2.8	3.3	3.4	2.9	0.4%	5.4%	2.9	3.0	3.1	2.6%	5.6%
Agribusiness development	21.0	5.4	3.7	3.7	-43.9%	13.0%	3.6	3.7	3.9	1.7%	7.1%
Total	75.2	54.5	51.6	53.0	-11.0%	100.0%	52.3	51.8	54.4	0.9%	100.0%

Statements of financial performance, cash flow and financial position**Table 29.31 National Agricultural Marketing Council statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	4.1	3.0	2.9	3.2	-8.0%	5.5%	6.5	4.0	4.4	11.2%	8.6%
Other non-tax revenue	4.1	3.0	2.9	3.2	-8.0%	5.5%	6.5	4.0	4.4	11.2%	8.6%
Transfers received	73.4	51.5	51.4	49.8	-12.1%	94.5%	45.8	47.8	50.0	0.2%	91.4%
Total revenue	77.5	54.5	54.3	53.0	-11.9%	100.0%	52.3	51.8	54.4	0.9%	100.0%
Expenses											
Current expenses	75.2	54.5	51.6	53.0	-11.0%	100.0%	52.3	51.8	54.4	0.9%	100.0%
Compensation of employees	36.9	38.6	38.0	37.0	0.1%	65.8%	35.7	36.9	38.6	1.4%	70.1%
Goods and services	37.9	15.1	13.0	15.2	-26.2%	33.0%	15.7	14.0	14.9	-0.7%	28.3%
Depreciation	0.5	0.7	0.6	0.7	14.2%	1.1%	0.9	0.9	0.9	7.4%	1.6%
Interest, dividends and rent on land	-	0.0	0.0	-	-	-	-	-	-	-	-
Total expenses	75.2	54.5	51.6	53.0	-11.0%	100.0%	52.3	51.8	54.4	0.9%	100.0%
Surplus/(Deficit)	2.3	-	2.7	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	48.6	(6.6)	(5.8)	0.1	-87.8%	100.0%	(0.1)	0.6	0.6	87.4%	100.0%
Receipts											
Non-tax receipts	2.3	2.3	2.2	2.4	0.9%	3.7%	3.0	3.2	3.4	12.3%	5.7%
Other tax receipts	2.3	2.3	2.2	2.4	0.9%	3.7%	3.0	3.2	3.4	12.3%	5.7%
Transfers received	109.6	51.2	53.3	50.4	-22.8%	95.9%	46.6	48.6	50.8	0.3%	93.2%
Financial transactions in assets and liabilities	0.0	0.4	-	0.5	161.4%	0.4%	0.6	0.7	0.7	9.1%	1.1%
Total receipts	112.0	53.8	55.5	53.3	-21.9%	100.0%	50.2	52.5	54.9	1.0%	100.0%
Payment											
Current payments	63.5	60.4	61.3	53.2	-5.7%	100.0%	50.3	51.9	54.3	0.7%	100.0%
Compensation of employees	44.7	39.4	38.0	36.8	-6.3%	66.7%	35.7	36.9	38.6	1.6%	70.6%
Goods and services	18.7	21.0	23.3	16.3	-4.4%	33.3%	14.6	15.0	15.7	-1.4%	29.4%
Total payments	63.5	60.4	61.3	53.2	-5.7%	100.0%	50.3	51.9	54.3	0.7%	100.0%
Net cash flow from investing activities	(3.7)	(0.9)	(0.6)	(0.2)	-64.9%	100.0%	(2.7)	(0.5)	(0.5)	46.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.7)	(0.6)	(0.6)	(0.2)	-64.9%	93.8%	(2.7)	(0.5)	(0.5)	46.2%	100.0%
Acquisition of software and other intangible assets	-	(0.2)	-	-	-	6.2%	-	-	-	-	-
Net cash flow from financing activities	(0.1)	(0.2)	(0.2)	(0.1)	6.9%	100.0%	(0.1)	(0.1)	(0.1)	1.8%	100.0%
Repayment of finance leases	(0.1)	(0.2)	(0.2)	(0.1)	12.8%	93.0%	(0.1)	(0.1)	(0.1)	1.8%	100.0%
Other flows from financing activities	(0.0)	(0.0)	(0.0)	-	-100.0%	7.0%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	44.7	(7.6)	(6.5)	(0.2)	-116.3%	8.1%	(2.9)	(0.1)	(0.0)	-39.0%	100.0%

Table 29.31 National Agricultural Marketing Council statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Carrying value of assets		3.3	3.3	3.1	2.5	-8.8%	6.0%	4.3	3.8	3.4	10.9%	7.7%
of which:												
Acquisition of assets		(3.7)	(0.6)	(0.6)	(0.2)	-64.9%	100.0%	(2.7)	(0.5)	(0.5)	46.2%	100.0%
Inventory		0.0	0.0	0.1	0.1	26.0%	0.1%	0.1	0.1	0.1	3.2%	0.1%
Receivables and prepayments		5.3	3.3	1.1	3.2	-15.2%	6.0%	3.3	3.5	3.4	1.6%	7.3%
Cash and cash equivalents		54.6	46.9	40.5	39.6	-10.1%	87.9%	38.4	39.2	37.5	-1.8%	84.8%
Total assets		63.2	53.6	44.7	45.4	-10.4%	100.0%	46.1	46.6	44.3	-0.8%	100.0%
Accumulated surplus/(deficit)		10.8	11.1	13.7	13.7	8.2%	24.7%	13.7	13.7	13.7	-	30.0%
Finance lease		0.3	0.2	0.0	0.2	-10.9%	0.3%	0.2	0.2	0.2	2.2%	0.4%
Deferred income		46.7	37.5	26.7	26.7	-17.0%	65.6%	27.2	27.3	24.8	-2.4%	58.1%
Trade and other payables		2.9	1.4	0.7	1.4	-21.2%	3.0%	1.5	1.8	2.0	11.6%	3.7%
Provisions		2.5	3.4	3.6	3.4	10.8%	6.5%	3.5	3.5	3.6	2.3%	7.7%
Total equity and liabilities		63.2	53.6	44.7	45.4	-10.4%	100.0%	46.1	46.6	44.3	-0.8%	100.0%

Personnel information

Table 29.32 National Agricultural Marketing Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
National Agricultural Marketing Council		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	51	51	38.0	0.7	51	37.0	0.7	51	35.7	0.7	51	36.9	0.7	51	38.6	0.8	-	100.0%
1 – 6	6	6	3.4	0.6	6	3.5	0.6	6	3.4	0.6	6	3.5	0.6	6	3.6	0.6	-	11.8%
7 – 10	26	26	11.9	0.5	26	11.7	0.4	26	11.4	0.4	26	11.8	0.5	26	12.3	0.5	-	51.0%
11 – 12	10	10	8.7	0.9	10	8.7	0.9	10	8.3	0.8	10	8.5	0.9	10	8.9	0.9	-	19.6%
13 – 16	9	9	13.9	1.5	9	13.1	1.5	9	12.7	1.4	9	13.1	1.5	9	13.7	1.5	-	17.6%

1. Rand million.

Office of the Valuer-General

Selected performance indicators

Table 29.33 Office of the Valuer-General performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage completion of backlog valuations per year	Valuations	Priority 2: Economic transformation and job creation	68% (677/991)	100% (218/218)	- ¹	- ¹	- ¹	- ¹	- ¹
Percentage completion of valuations submitted by clients within the specified times per year	Valuations		93% (173/187)	100% (185)	86% (405/470)	100%	- ¹	- ¹	- ¹
Percentage completion of historical valuation requests submitted by clients within the specified times per year	Valuations		- ²	- ²	- ²	- ²	100%	100%	100%

Table 29.33 Office of the Valuer-General performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Average number of working days taken to issue a valuation certificate per year	Valuations	Priority 2: Economic transformation and job creation	50	50	50	50	50	50	50
Percentage completion of market value valuation requests submitted by clients within specified timeframes per year	Valuations		- ²	- ²	- ²	- ²	100%	100%	100%

1. Indicator discontinued.

2. No historical data available.

Entity overview

As a new schedule 3A public entity established in terms of the Property Valuation Act (2014), the Office of the Valuer-General continually aims to be a leader in the property valuations sector and be recognised as a centre of excellence and innovation for property valuations, with a primary focus on land reform. To do this, the office seeks to build a strong corporate identity to increase visibility and improve stakeholder engagement. Over the medium term, the office plans to help speed up land reform by providing independent and credible property valuation services to ensure that land claim values are settled with greater efficiency and decisiveness.

Compensation of employees accounts for an estimated 43.8 per cent (R196.4 million) of total expenditure over the MTEF period, increasing at an average annual rate of 3 per cent, from R60.9 million in 2023/24 to R66.5 million in 2026/27. Expenditure is expected to increase at an average annual rate of 3.6 per cent, from R140.3 million in 2023/24 to R156 million in 2026/27. The entity is set to derive all of its revenue, amounting to a projected R448 million over the medium term, through transfers from the department.

Programmes/Objectives/Activities

Table 29.34 Office of the Valuer-General expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	44.9	3.5	7.5	13.6	-32.9%	31.0%	20.9	22.0	22.0	17.4%	13.3%
Valuations	-	18.9	23.3	65.5	-	25.6%	59.5	61.8	68.6	1.6%	43.4%
Operations	-	46.0	52.1	61.2	-	43.4%	62.3	65.4	65.4	2.3%	43.3%
Total	44.9	68.4	82.9	140.3	46.1%	100.0%	142.8	149.2	156.0	3.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.35 Office of the Valuer-General statements of financial performance, cash flow and financial position

Statement of financial performance	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	0.0	0.2	1.7	-	-100.0%	0.4%	-	-	-	-	-
Other non-tax revenue	0.0	0.2	1.7	-	-100.0%	0.4%	-	-	-	-	-
Transfers received	100.0	131.8	107.2	140.3	11.9%	99.6%	142.8	149.2	156.0	3.6%	100.0%
Total revenue	100.0	132.1	108.9	140.3	11.9%	100.0%	142.8	149.2	156.0	3.6%	100.0%
Expenses											
Current expenses	44.9	68.4	82.9	140.3	46.1%	100.0%	142.8	149.2	156.0	3.6%	100.0%
Compensation of employees	21.4	36.6	45.5	60.9	41.6%	49.9%	63.4	66.5	66.5	3.0%	43.8%
Goods and services	23.2	31.3	35.5	79.4	50.7%	49.2%	79.4	82.6	89.5	4.1%	56.2%
Depreciation	0.3	0.5	1.9	-	-100.0%	0.9%	-	-	-	-	-
Interest, dividends and rent on land	-	0.0	-	-	-	-	-	-	-	-	-
Total expenses	44.9	68.4	82.9	140.3	46.1%	100.0%	142.8	149.2	156.0	3.6%	100.0%
Surplus/(Deficit)	55.1	63.7	26.0	-	-100.0%	-	-	-	-	-	-

Table 29.35 Office of the Valuer-General statements of financial performance, cash flow and financial position (continued)

Cash flow statement		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Cash flow from operating activities		176.9	(94.3)	(44.4)	(18.1)	-146.8%	100.0%	(15.6)	(17.1)	(17.9)	-0.3%	100.0%
Receipts												
Non-tax receipts		-	-	2.9	3.0	-	1.2%	3.0	3.2	3.3	3.2%	2.1%
Sales of goods and services other than capital assets		-	-	2.9	3.0	-	1.2%	3.0	3.2	3.3	3.2%	2.1%
Other sales		-	-	2.9	3.0	-	1.2%	3.0	3.2	3.3	3.2%	2.1%
Transfers received		204.8	131.8	107.2	140.3	-11.8%	98.8%	142.8	149.2	156.0	3.6%	97.9%
Total receipts		204.8	131.8	110.1	143.3	-11.2%	100.0%	145.8	152.3	159.3	3.6%	100.0%
Payment												
Current payments		27.9	66.5	154.4	161.4	79.6%	82.4%	161.4	169.4	177.2	3.2%	100.0%
Compensation of employees		-	0.4	90.0	94.0	-	29.2%	94.0	98.7	103.2	3.2%	58.3%
Goods and services		27.9	66.2	64.5	67.4	34.2%	53.2%	67.4	70.7	74.0	3.2%	41.7%
Transfers and subsidies		-	159.6	-	-	-	17.6%	-	-	-	-	-
Total payments		27.9	226.2	154.4	161.4	79.6%	100.0%	161.4	169.4	177.2	3.2%	100.0%
Net cash flow from investing activities		(3.2)	(1.9)	(9.4)	(9.9)	46.2%	100.0%	(9.9)	(10.3)	(10.8)	3.2%	100.0%
Acquisition of property, plant, equipment and intangible assets		(1.5)	(0.7)	(9.4)	(9.9)	86.0%	71.7%	(9.9)	(10.3)	(10.8)	3.2%	100.0%
Investment property		(1.6)	(1.1)	-	-	-100.0%	28.3%	-	-	-	-	-
Net cash flow from financing activities		(0.1)	(0.0)	-	-	-100.0%	-	-	-	-	-	-
Repayment of finance leases		(0.1)	(0.0)	-	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents		173.7	(96.2)	(53.8)	(27.9)	-154.4%	40.3%	(25.4)	(27.5)	(28.7)	0.9%	100.0%
Statement of financial position												
Carrying value of assets		4.6	6.0	10.1	13.0	40.9%	13.1%	15.0	17.0	19.0	13.5%	45.4%
<i>of which:</i>												
Acquisition of assets		(1.5)	(0.7)	(9.4)	(9.9)	86.0%	100.0%	(9.9)	(10.3)	(10.8)	3.2%	100.0%
Inventory		0.2	0.2	0.1	0.1	-22.6%	0.2%	0.1	0.1	0.1	11.9%	0.4%
Receivables and prepayments		-	0.3	1.5	-	-	0.7%	-	-	-	-	-
Cash and cash equivalents		173.7	77.5	48.1	37.0	-40.3%	86.0%	25.0	15.0	10.0	-35.3%	54.3%
Total assets		178.6	83.9	59.8	50.1	-34.5%	100.0%	40.1	32.1	29.1	-16.5%	100.0%
Accumulated surplus/(deficit)		164.4	68.5	32.1	25.1	-46.6%	69.4%	20.1	17.1	14.1	-17.4%	50.5%
Finance lease		0.1	0.0	-	-	-100.0%	-	-	-	-	-	-
Trade and other payables		14.0	15.3	27.7	25.0	21.2%	30.6%	20.0	15.0	15.0	-15.7%	49.5%
Provisions		0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Derivatives financial instruments		-	-	0.0	-	-	-	-	-	-	-	-
Total equity and liabilities		178.6	83.9	59.8	50.1	-34.5%	100.0%	40.1	32.1	29.1	-16.5%	100.0%

Personnel information

Table 29.36 Office of the Valuer-General personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Office of the Valuer-General		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	83	83	75	45.5	0.6	85	60.9	0.7	85	63.4	0.7	85	66.5	0.8	85	66.5	0.8	-	100.0%
1 – 6	3	3	3	2.4	0.8	3	2.5	0.8	3	2.5	0.8	3	2.7	0.9	3	2.7	0.9	-	3.5%
7 – 10	54	54	50	25.1	0.5	56	28.4	0.5	56	29.5	0.5	56	31.0	0.6	56	31.0	0.6	-	65.9%
11 – 12	9	9	6	5.0	0.8	9	7.6	0.8	9	7.9	0.9	9	8.3	0.9	9	8.3	0.9	-	10.6%
13 – 16	17	17	16	13.0	0.8	17	22.5	1.3	17	23.4	1.4	17	24.6	1.4	17	24.6	1.4	-	20.0%

1. Rand million.

Onderstepoort Biological Products

Selected performance indicators

Table 29.37 Onderstepoort Biological Products performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of new distribution points established annually	Customer services	Priority 2: Economic transformation and job creation	- ¹	- ¹	12	10	25	30	35
Production efficiency index	Continual improvement of business processes	Priority 6: Social cohesion and safer communities	- ¹	- ¹	- ¹	83%	86%	88%	90%
Annual sales revenue	Financial stability	Priority 1: A capable, ethical and developmental state	R170m	R190m	R205m	R280m	R299m	R317m	R326m

1. No historical data available.

Entity overview

Onderstepoort Biological Products was established as a public entity in terms of the Onderstepoort Biological Products Incorporation Act (1999), with the government as its sole shareholder. Its mandate is to prevent and control animal diseases that affect food security, human health and livelihoods by developing, manufacturing and commercialising animal vaccines and ensuring food security through the promotion of animal health. These activities will comprise the entity's primary focus over the period ahead. It will also maintain a reserve stock of vaccines to be used in the event of an outbreak of animal diseases.

Compensation of employees accounts for an estimated 40.4 per cent (R349.8 million) of total spending, increasing at an average annual rate of 4.3 per cent, from R106.4 million in 2023/24 to R120.8 million in 2026/27. Expenditure is expected to increase at an average annual rate of 5.4 per cent, from R260.5 million in 2023/24 to R305 million in 2026/27.

The organisation generates revenue mainly through the sale and supply of livestock vaccines and uses it to fund the operations of its business. Revenue is projected to increase at an average annual rate of 5.7 per cent, from R270.4 million in 2023/24 to R319.6 million in 2026/27, as the entity anticipates an increase in the sale of vaccines in the export market due to improved production and marketing, and greater access to vaccines by smallholder farmers.

Programmes/Objectives/Activities

Table 29.38 Onderstepoort Biological Products expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Governance and leadership	48.7	17.9	19.1	29.1	-15.8%	12.7%	30.8	32.7	34.4	5.7%	11.2%
Customer services	5.9	13.9	14.8	27.1	65.9%	6.8%	26.0	27.6	29.0	2.2%	9.7%
Continual improvement of business processes	3.8	122.4	133.1	151.5	240.5%	46.6%	160.6	170.3	179.2	5.7%	58.6%
Financial stability	172.3	33.4	49.5	52.8	-32.6%	33.9%	56.0	59.3	62.4	5.7%	20.4%
Total	230.7	187.5	216.6	260.5	4.1%	100.0%	273.4	289.8	305.0	5.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 29.39 Onderstepoort Biological Products statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	232.2	193.5	248.2	270.4	5.2%	100.0%	287.6	300.8	319.6	5.7%	100.0%	
Sale of goods and services other than capital assets	209.6	170.1	200.9	257.2	7.1%	88.6%	274.2	291.5	303.2	5.6%	95.6%	
Other non-tax revenue	22.6	23.4	47.4	13.2	-16.4%	11.4%	13.4	9.3	16.3	7.4%	4.4%	
Total revenue	232.2	193.5	248.2	270.4	5.2%	100.0%	287.6	300.8	319.6	5.7%	100.0%	
Expenses												
Current expenses	234.3	196.5	216.9	271.4	5.0%	102.7%	283.6	301.1	317.4	5.4%	104.0%	
Compensation of employees	91.2	92.5	87.2	106.4	5.3%	42.5%	111.7	117.3	120.8	4.3%	40.4%	
Goods and services	129.3	91.4	117.8	151.2	5.4%	54.3%	157.9	169.1	181.9	6.3%	58.5%	
Depreciation	13.8	12.7	11.9	13.8	-	5.9%	14.0	14.7	14.7	2.3%	5.1%	
Transfers and subsidies	(3.6)	(9.1)	(0.3)	(10.8)	44.4%	-2.7%	(10.3)	(11.3)	(12.4)	4.7%	-4.0%	
Total expenses	230.7	187.5	216.6	260.5	4.1%	100.0%	273.4	289.8	305.0	5.4%	100.0%	
Surplus/(Deficit)	1.5	6.0	31.7	9.9	87.6%		14.3	11.0	14.6	13.8%		
Cash flow statement												
Cash flow from operating activities	6.7	40.8	109.1	144.4	178.4%	100.0%	143.9	143.2	152.3	1.8%	100.0%	
Receipts												
Non-tax receipts	181.0	230.2	335.1	299.7	18.3%	100.0%	312.3	323.0	341.3	4.4%	100.0%	
Sales of goods and services other than capital assets	170.9	220.4	314.6	292.2	19.6%	95.4%	305.8	320.5	334.0	4.6%	98.1%	
Other tax receipts	10.0	9.8	20.5	7.5	-9.4%	4.6%	6.5	2.5	7.3	-0.8%	1.9%	
Total receipts	181.0	230.2	335.1	299.7	18.3%	100.0%	312.3	323.0	341.3	4.4%	100.0%	
Payment												
Current payments	170.4	189.3	226.0	155.3	-3.1%	99.4%	168.4	179.7	189.0	6.8%	100.0%	
Compensation of employees	92.4	92.5	87.2	106.4	4.8%	52.2%	111.7	117.3	120.8	4.3%	66.0%	
Goods and services	78.0	96.8	138.8	48.9	-14.4%	47.2%	56.7	62.5	68.3	11.8%	34.0%	
Interest and rent on land	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-	
Transfers and subsidies	3.9	-	-	-	-100.0%	0.6%	-	-	-	-	-	
Total payments	174.3	189.3	226.0	155.3	-3.8%	100.0%	168.4	179.7	189.0	6.8%	100.0%	
Net cash flow from investing activities	(18.5)	(6.4)	(44.4)	(160.8)	105.7%	100.0%	(135.0)	(240.0)	(24.0)	-47.0%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(18.5)	(6.4)	(44.4)	(160.8)	105.7%	100.0%	(135.0)	(240.0)	(24.0)	-47.0%	100.0%	
Net cash flow from financing activities	(0.2)	-	-	-	-100.0%	-	-	-	-	-	-	
Other flows from financing activities	(0.2)	-	-	-	-100.0%	-	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	(11.9)	34.5	64.7	(16.3)	11.0%	9.2%	8.9	(96.8)	128.3	-298.8%	100.0%	
Statement of financial position												
Carrying value of assets of which:	338.4	332.1	388.6	546.5	17.3%	50.2%	693.2	813.5	1 038.8	23.9%	77.6%	
Acquisition of assets	(18.5)	(6.4)	(44.4)	(160.8)	105.7%	100.0%	(135.0)	(240.0)	(24.0)	-47.0%	100.0%	
Inventory	53.7	44.5	51.5	55.4	1.0%	6.4%	57.0	58.8	60.5	3.0%	6.0%	
Receivables and prepayments	68.2	44.2	31.7	23.5	-29.9%	5.3%	24.2	24.9	25.7	3.0%	2.6%	
Cash and cash equivalents	274.3	308.8	373.4	158.6	-16.7%	34.6%	154.4	52.6	166.3	1.6%	13.8%	
Taxation	42.6	40.4	29.1	-	-100.0%	3.5%	-	-	-	-	-	
Total assets	777.2	770.0	874.3	784.0	0.3%	100.0%	928.9	949.8	1 291.3	18.1%	100.0%	
Accumulated surplus/(deficit)	273.9	279.3	330.8	297.3	2.8%	36.8%	285.0	237.0	577.1	24.8%	34.6%	
Capital and reserves	0.0	0.0	0.0	0.0	1.5%	-	0.0	0.0	0.0	-1.5%	-	
Capital reserve fund	468.6	456.4	451.9	448.9	-1.4%	57.1%	606.3	673.9	673.9	14.5%	61.4%	
Finance lease	0.3	0.1	-	-	-100.0%	-	-	-	-	-	-	
Deferred income	10.7	9.7	9.0	10.8	0.2%	1.3%	10.3	11.3	12.4	4.7%	1.2%	
Trade and other payables	23.6	24.4	82.7	27.1	4.7%	4.8%	27.3	27.6	27.9	1.0%	2.9%	
Total equity and liabilities	777.2	770.0	874.3	784.0	0.3%	100.0%	928.9	949.8	1 291.3	18.1%	100.0%	

Personnel information

Table 29.40 Onderstepoort Biological Products personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25			2025/26			2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Onderstepoort Biological Products			226	87.2	0.4	226	106.4	0.5	226	111.7	0.5	226	117.3	0.5	226	120.8	0.5	-	100.0%
Salary level	226	226	226	87.2	0.4	226	106.4	0.5	226	111.7	0.5	226	117.3	0.5	226	120.8	0.5	-	100.0%
1 – 6	105	105	105	18.4	0.2	105	22.1	0.2	105	23.2	0.2	105	24.3	0.2	105	25.1	0.2	-	46.5%
7 – 10	97	97	97	41.2	0.4	97	51.1	0.5	97	53.7	0.6	97	56.4	0.6	97	58.1	0.6	-	42.9%
11 – 12	15	15	15	13.7	0.9	15	16.8	1.1	15	17.6	1.2	15	18.5	1.2	15	19.1	1.3	-	6.6%
13 – 16	8	8	8	10.4	1.3	8	12.7	1.6	8	13.3	1.7	8	14.0	1.8	8	14.4	1.8	-	3.5%
17 – 22	1	1	1	3.5	3.5	1	3.7	3.7	1	3.9	3.9	1	4.1	4.1	1	4.1	4.1	-	0.4%

1. Rand million.

Perishable Products Export Control Board

Selected performance indicators

Table 29.41 Perishable Products Export Control Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of funds spent on broad-based black economic empowerment suppliers per year	Administration	Priority 1: A capable, ethical and developmental state	85% (R107.8m/ R126.5m)	89% (R127.7m/ R143.9m)	95% (R173.1m/ R182.2m)	80%	80%	80%	80%
Percentage of value of inspection/export information provided at a 95% accuracy level in week 1 of reporting per year	Administration		96% (R281.5m/ R293.4m)	96% (R309.6m/ R319.5m)	97% (R330.4m/ R332.5m)	95%	96%	98%	98%
Annual organisational customer satisfaction rating	Administration		84%	90%	89%	80%	80%	80%	80%
Number of manual processes digitised per year	Administration		5	8	8	10	15	15	15
Percentage of samples inspected on a 2% basis per year	Statutory operations		99% (2 050 861 257/ 2 055 444 030)	99% (3 749 358 470/ 3 751 380 143)	100% (3 968 810 194)	99%	99%	99%	99%
Number of activity points interfacing with the board’s mobile technology platform per year	Statutory operations		922	881	880	1 000	1 010	1 020	1 020
Number of tests performed on samples received using accredited methods per year	Food safety		18 562	19 409	18 000	18 500	20 000	21 000	21 000
Number of food safety audits conducted per year	Food safety		1 286	1 304	950	1 000	1 050	1 100	1 100

Table 29.41 Perishable Products Export Control Board performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of students graduating through the agri export technologist learnership programme per year	Transformation and development services	Priority 1: A capable, ethical and developmental state	42	48	45	48	50	50	50
Number of smallholder farmers trained per year	Transformation and development services		53	302	50	250	250	250	250
Number of new skills identified and trained per year	Transformation and development services		5	5	8	12	12	15	15
Percentage of permanent technical professionals (inspectors and assessors) evaluated as technically competent per year	Transformation and development services		93% (1 122/ 1 186)	95% (1 120/ 1 189)	98% (1 246/ 1 272)	92%	93%	95%	95%
Number of smallholder farmers certified for export per year	Transformation and development services		129	89	80	60	60	60	60

Entity overview

The Perishable Products Export Control Board is an independent service provider of quality assurance, food safety and cold chain management services for producers and exporters of perishable food products, as mandated by the Perishable Products Export Control Act (1983). The board also derives its mandate from the Agricultural Products Standards Act (1990), which broadly requires it to monitor the minimum quality standards of perishable exports as required by government and bilateral agreements with importing countries.

The board aims to improve client experience over the medium term through the seamless integration of its systems with those of its clients. This is expected to ensure the provision of relevant and timeous export and shipping information and market trends to enhance the competitiveness of the industry.

Spending on compensation of employees accounts for an estimated 65.9 per cent (R1.5 billion) of total expenditure over the MTEF period, increasing at an average annual rate of 6.2 per cent, from R454.9 million in 2023/24 to R544.4 million in 2026/27. Expenditure is expected to increase at an average annual rate of 6 per cent, from R689.9 million in 2023/24 to R822.8 million in 2026/27.

The board generates revenue by charging levies and tariffs on the export of perishable products, and fees for inspection, laboratory and export certification services. Revenue is projected to amount to R2.3 billion over the MTEF period.

Programmes/Objectives/Activities

Table 29.42 Perishable Products Export Control Board expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	111.6	141.8	162.6	213.1	24.1%	27.4%	219.6	230.9	242.7	4.4%	29.9%	
Statutory operations	311.7	340.1	386.4	427.4	11.1%	64.9%	462.5	488.9	516.7	6.5%	62.5%	
Food safety	25.4	27.0	28.8	34.0	10.3%	5.1%	42.6	44.9	47.2	11.5%	5.5%	
Transformation and development services	15.6	18.1	6.4	15.4	-0.5%	2.5%	14.5	15.3	16.1	1.4%	2.0%	
Total	464.3	527.0	584.1	689.9	14.1%	100.0%	739.2	780.0	822.8	6.0%	100.0%	

Statements of financial performance, cash flow and financial position

Table 29.43 Perishable Products Export Control Board statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Revenue											
Non-tax revenue	487.6	562.5	596.5	689.9	12.3%	100.0%	739.2	780.0	822.8	6.0%	100.0%
Sale of goods and services other than capital assets	479.2	553.8	576.8	674.4	12.1%	97.8%	726.3	766.5	808.6	6.2%	98.1%
Other non-tax revenue	8.4	8.6	19.7	15.5	22.5%	2.2%	13.0	13.5	14.2	-3.0%	1.9%
Total revenue	487.6	562.5	596.5	689.9	12.3%	100.0%	739.2	780.0	822.8	6.0%	100.0%
Expenses											
Current expenses	464.3	527.0	584.1	689.9	14.1%	100.0%	739.2	780.0	822.8	6.0%	100.0%
Compensation of employees	338.5	364.8	403.0	454.9	10.4%	69.3%	484.6	513.6	544.4	6.2%	65.9%
Goods and services	120.7	156.0	177.0	222.1	22.5%	29.5%	249.1	260.5	272.2	7.0%	33.1%
Depreciation	5.1	6.3	4.1	13.0	36.8%	1.2%	5.6	5.8	6.1	-22.2%	1.0%
Total expenses	464.3	527.0	584.1	689.9	14.1%	100.0%	739.2	780.0	822.8	6.0%	100.0%
Surplus/(Deficit)	23.4	35.4	12.5	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	39.1	33.2	10.3	(38.2)	-199.2%	100.0%	(30.3)	(31.7)	(33.2)	-4.6%	100.0%
Receipts											
Non-tax receipts	474.6	552.7	596.5	638.8	10.4%	99.8%	703.3	735.8	768.9	6.4%	100.0%
Sales of goods and services other than capital assets	469.9	546.7	585.7	631.3	10.3%	98.6%	695.8	727.9	760.7	6.4%	98.9%
Other sales	-	-	8.9	8.0	-	0.7%	5.5	5.7	6.0	-9.3%	0.9%
Other tax receipts	4.7	6.0	10.8	7.5	16.9%	1.3%	7.5	7.8	8.2	3.0%	1.1%
Financial transactions in assets and liabilities	-	-	3.9	-	-	0.2%	-	-	-	-	-
Total receipts	474.6	552.7	600.4	638.8	10.4%	100.0%	703.3	735.8	768.9	6.4%	100.0%
Payment											
Current payments	435.6	519.5	590.1	677.0	15.8%	100.0%	733.6	767.5	802.0	5.8%	100.0%
Compensation of employees	331.0	371.5	403.0	454.9	11.2%	70.7%	482.5	504.8	527.5	5.1%	66.1%
Goods and services	104.6	148.0	187.1	222.1	28.5%	29.3%	251.1	262.7	274.6	7.3%	33.9%
Interest and rent on land	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Total payments	435.6	519.5	590.1	677.0	15.8%	100.0%	733.6	767.5	802.0	5.8%	100.0%
Net cash flow from investing activities	(42.1)	(26.3)	102.8	38.2	-196.8%	100.0%	-	-	-	-100.0%	-
Acquisition of property, plant, equipment and intangible assets	(13.8)	(7.8)	(7.0)	(13.0)	-2.1%	5.5%	-	-	-	-100.0%	-
Other flows from investing activities	(28.3)	(18.4)	109.9	51.1	-221.8%	94.5%	-	-	-	-100.0%	-
Net increase/(decrease) in cash and cash equivalents	(3.0)	7.0	113.2	(0.0)	-94.6%	5.0%	(30.3)	(31.7)	(33.2)	4 028.8%	100.0%
Statement of financial position											
Carrying value of assets	44.6	46.1	49.1	49.1	3.3%	17.6%	49.1	49.1	49.1	-	16.0%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(13.8)</i>	<i>(7.8)</i>	<i>(7.0)</i>	<i>(13.0)</i>	<i>-2.1%</i>	<i>100.0%</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-100.0%</i>	<i>-</i>
Investments	91.3	110.4	-	-	-100.0%	19.9%	-	-	-	-	-
Receivables and prepayments	66.3	76.0	72.0	83.3	7.9%	27.6%	92.3	96.5	100.9	6.6%	30.3%
Cash and cash equivalents	32.4	39.3	152.5	168.5	73.3%	35.0%	165.0	164.5	164.1	-0.9%	53.8%
Total assets	234.5	271.9	273.6	300.9	8.7%	100.0%	306.4	310.2	314.0	1.4%	100.0%
Accumulated surplus/(deficit)	110.9	132.8	132.0	146.4	9.7%	48.3%	143.6	140.8	137.9	-2.0%	46.2%
Capital and reserves	43.1	57.4	70.7	73.5	19.5%	22.4%	76.1	78.7	81.4	3.5%	25.1%
Trade and other payables	61.4	59.8	48.7	75.6	7.2%	22.8%	81.0	84.8	88.6	5.4%	26.8%
Provisions	0.8	0.6	0.6	0.9	3.5%	0.3%	1.0	1.1	1.1	6.1%	0.3%
Derivatives financial instruments	18.3	21.3	21.7	4.4	-37.8%	6.3%	4.6	4.8	5.0	4.6%	1.5%
Total equity and liabilities	234.5	271.9	273.6	300.9	8.7%	100.0%	306.4	310.2	314.0	1.4%	100.0%

Personnel information

Table 29.44 Perishable Products Export Control Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Perishable Products Export Control Board																			
Salary level	1 267	1 267	1 177	403.0	0.3	1 267	454.9	0.4	1 326	484.6	0.4	1 326	513.6	0.4	1 326	544.4	0.4	1.5%	100.0%
1 – 6	660	660	659	92.8	0.1	660	96.6	0.1	660	79.3	0.1	660	84.1	0.1	660	89.1	0.1	–	50.4%
7 – 10	514	514	440	225.9	0.5	514	255.8	0.5	552	278.4	0.5	552	295.1	0.5	552	312.8	0.6	2.4%	41.4%
11 – 12	67	67	60	54.8	0.9	67	61.8	0.9	79	72.7	0.9	79	77.0	1.0	79	81.7	1.0	5.6%	5.8%
13 – 16	24	24	16	23.7	1.5	24	34.3	1.4	32	44.9	1.4	32	47.6	1.5	32	50.5	1.6	10.1%	2.3%
17 – 22	2	2	2	5.8	2.9	2	6.3	3.2	3	9.3	3.1	3	9.8	3.3	3	10.4	3.5	14.5%	0.2%

1. Rand million.

Registration of deeds trading account

Selected performance indicators

Table 29.45 Registration of deeds trading account performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of deeds and documents registered per year	Registration of title deeds	Priority 5: Spatial integration, human settlements and local government	800 973	1 002 221	960 454	1 018 831	939 218	946 949	954 933

Entity overview

The Deeds Registries Act (1937) makes provision for the administration of the land registration system and the registration of rights in land. It requires that deeds and documents are prepared and lodged in the deeds registry by a conveyancer or public notary, and scrutinised for accuracy and compliance with common law, case law and statutory law. The main goal of the trading account is to contribute to effective land planning, administration and property registration.

The entity plans to develop and implement an electronic deeds registration system over the MTEF period, driven by the Electronic Deeds Registration Systems Act (2019). This is expected to result in a more secure, accessible, integrated, innovative, scalable, cost-effective and self-sustainable deeds registration system that enables and provides accurate and reliable land administration and information. The system is also expected to have the capacity to register and record insecure land tenure rights. Its development and implementation is expected to lead to enhanced confidence in the country's land registration process.

Expenditure and revenue are expected to increase at an average annual rate of 4.4 per cent, from R1 billion in 2023/24 to R1.2 billion in 2026/27. Compensation of employees accounts for an estimated 69 per cent (R2.3 billion) of spending over this period, driven by the filling of 86 critical vacant posts. The entity generates revenue by selling deeds information and registering properties.

Programmes/Objectives/Activities

Table 29.46 Registration of deeds trading account expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Administration	267.4	240.6	298.8	311.8	5.3%	33.8%	340.3	355.6	371.9	6.1%	31.6%	
Registration of title deeds	435.2	557.0	526.8	705.0	17.4%	66.2%	735.9	750.8	785.4	3.7%	68.4%	
Total	702.6	797.6	825.6	1 016.8	13.1%	100.0%	1 076.3	1 106.4	1 157.3	4.4%	100.0%	

Statements of financial performance, cash flow and financial position

Table 29.47 Registration of deeds trading account statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Revenue											
Non-tax revenue	657.7	894.6	931.8	972.0	13.9%	94.5%	1 011.1	1 076.4	1 127.3	5.1%	96.1%
Sale of goods and services other than capital assets	651.9	881.8	905.0	871.6	10.2%	90.7%	926.6	970.1	1 014.7	5.2%	86.8%
Other non-tax revenue	5.8	12.7	26.9	100.4	159.3%	3.7%	84.5	106.3	112.6	3.9%	9.3%
Transfers received	138.0	1.8	2.1	44.8	-31.3%	5.5%	65.2	30.0	30.0	-12.5%	3.9%
Total revenue	795.7	896.4	933.9	1 016.8	8.5%	100.0%	1 076.3	1 106.4	1 157.3	4.4%	100.0%
Expenses											
Current expenses	702.6	797.6	825.6	1 016.8	13.1%	100.0%	1 076.3	1 106.4	1 157.3	4.4%	100.0%
Compensation of employees	551.9	586.8	593.2	702.7	8.4%	73.3%	734.3	767.2	802.5	4.5%	69.0%
Goods and services	137.8	199.2	218.3	289.0	28.0%	24.9%	315.6	311.7	326.0	4.1%	28.5%
Depreciation	12.8	11.4	13.9	25.1	25.1%	1.9%	26.3	27.5	28.8	4.7%	2.5%
Interest, dividends and rent on land	0.1	0.2	0.1	-	-100.0%	-	-	-	-	-	-
Total expenses	702.6	797.6	825.6	1 016.8	13.1%	100.0%	1 076.3	1 106.4	1 157.3	4.4%	100.0%
Surplus/(Deficit)	93.1	98.8	108.3	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	201.1	109.7	111.2	(82.7)	-174.4%	100.0%	(84.3)	(67.9)	(71.0)	-5.0%	100.0%
Receipts											
Non-tax receipts	652.7	881.6	936.5	908.9	11.7%	89.7%	965.6	1 011.0	1 057.5	5.2%	100.0%
Sales of goods and services other than capital assets	649.2	871.4	912.6	871.6	10.3%	87.7%	926.6	970.1	1 014.7	5.2%	95.9%
Other tax receipts	3.5	10.2	23.9	37.3	119.2%	2.0%	39.1	40.9	42.8	4.7%	4.1%
Transfers received	358.0	-	-	-	-100.0%	8.9%	-	-	-	-	-
Financial transactions in assets and liabilities	0.3	51.6	2.0	-	-100.0%	1.4%	-	-	-	-	-
Total receipts	1 011.1	933.1	938.5	908.9	-3.5%	100.0%	965.6	1 011.0	1 057.5	5.2%	100.0%
Payment											
Current payments	705.3	823.4	827.3	991.7	12.0%	96.8%	1 050.0	1 078.9	1 128.5	4.4%	100.0%
Compensation of employees	567.5	634.1	610.9	702.7	7.4%	72.9%	734.3	767.2	802.5	4.5%	70.8%
Goods and services	137.8	189.3	216.4	289.0	28.0%	23.8%	315.6	311.7	326.0	4.1%	29.2%
Transfers and subsidies	104.8	-	-	-	-100.0%	3.2%	-	-	-	-	-
Total payments	810.0	823.4	827.3	991.7	7.0%	100.0%	1 050.0	1 078.9	1 128.5	4.4%	100.0%
Net cash flow from investing activities	(3.3)	(12.6)	(74.5)	(84.5)	194.2%	100.0%	(46.7)	(30.0)	(14.0)	-45.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(2.3)	(11.4)	(72.4)	(65.5)	207.0%	83.5%	(46.7)	(30.0)	(14.0)	-40.2%	94.4%
Acquisition of software and other intangible assets	(1.1)	(1.1)	(2.2)	(18.9)	162.1%	16.5%	-	-	-	-100.0%	5.6%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.0	0.1	-	-	-	-	-	-	-	-
Net cash flow from financing activities	(1.3)	(1.8)	(2.4)	-	-100.0%	-	-	-	-	-	-
Repayment of finance leases	(1.3)	(1.8)	(2.4)	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	196.4	95.4	34.3	(167.2)	-194.8%	6.9%	(131.0)	(97.9)	(85.0)	-20.2%	100.0%
Statement of financial position											
Carrying value of assets	117.2	119.3	191.3	255.9	29.7%	23.6%	287.3	301.4	298.7	5.3%	42.6%
<i>of which:</i>											
Acquisition of assets	(2.3)	(11.4)	(72.4)	(65.5)	207.0%	100.0%	(46.7)	(30.0)	(14.0)	-40.2%	100.0%
Inventory	3.3	2.6	2.9	4.2	8.1%	0.5%	4.3	4.4	4.5	2.3%	0.6%
Receivables and prepayments	94.6	94.2	100.4	63.0	-12.7%	12.5%	63.0	62.0	63.0	-	9.3%
Cash and cash equivalents	389.0	484.4	518.8	422.3	2.8%	63.5%	330.5	284.5	255.1	-15.5%	47.4%
Total assets	604.2	700.6	813.3	745.4	7.3%	100.0%	685.1	652.2	621.3	-5.9%	100.0%
Accumulated surplus/(deficit)	303.1	401.8	510.2	510.2	18.9%	59.7%	510.2	510.2	510.2	-	75.8%
Capital reserve fund	215.9	214.1	211.9	163.9	-8.8%	28.6%	102.0	72.0	42.0	-36.5%	13.7%
Finance lease	2.0	2.2	2.2	1.7	-4.5%	0.3%	1.9	2.0	2.1	6.5%	0.3%
Trade and other payables	71.5	73.0	79.4	53.0	-9.5%	9.8%	54.0	52.0	50.0	-1.9%	7.8%
Provisions	11.7	9.6	9.5	16.5	12.3%	1.7%	17.0	16.0	17.0	1.0%	2.5%
Total equity and liabilities	604.2	700.6	813.3	745.4	7.3%	100.0%	685.1	652.2	621.3	-5.9%	100.0%

Personnel information

Table 29.48 Registration of deeds trading account personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
Registration of deeds trading account		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	0.8%	100.0%	
Salary level	1 210	1 210	1 086	593.2	0.5	1 183	702.7	0.6	1 210	734.3	0.6	1 210	767.2	0.6	1 210	802.5			0.7
1 – 6	469	469	427	155.4	0.4	465	181.6	0.4	469	184.5	0.4	469	190.3	0.4	469	199.7	0.4	0.3%	38.9%
7 – 10	557	557	510	243.2	0.5	541	274.2	0.5	557	298.4	0.5	557	313.8	0.6	557	327.6	0.6	1.0%	46.0%
11 – 12	136	136	108	121.2	1.1	129	154.1	1.2	136	154.1	1.1	136	161.3	1.2	136	168.7	1.2	1.8%	11.2%
13 – 16	48	48	41	73.5	1.8	48	92.8	1.9	48	97.3	2.0	48	101.9	2.1	48	106.5	2.2	–	4.0%

1. Rand million.

COMMUNICATIONS AND DIGITAL TECHNOLOGIES

Budget summary

R million	2024/25			Total	2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets		Total	Total
MTEF allocation						
Administration	248.9	1.0	7.0	257.0	271.2	278.4
ICT International Relations and Affairs	34.2	41.9	0.6	76.7	80.6	84.8
ICT Policy Development and Research	42.7	–	0.5	43.1	44.3	46.6
ICT Enterprise and Public Entity Oversight	32.5	1 563.7	0.7	1 596.9	1 668.9	1 745.3
ICT Infrastructure Development and Support	1 922.3	–	0.4	1 922.7	301.9	316.2
ICT Information Society and Capacity Development	71.6	–	0.6	72.2	73.9	82.9
Total expenditure estimates	2 352.2	1 606.6	9.8	3 968.6	2 440.9	2 554.2
Executive authority	Minister of Communications and Digital Technologies					
Accounting officer	Director-General of Communications and Digital Technologies					
Website	www.dcdt.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Create an enabling environment for inclusive growth in the ICT sector by developing policies and legislation that promote infrastructure investment and socioeconomic development.

Mandate

The Department of Communications and Digital Technologies is mandated to enable South Africa's digital transformation in an effort to achieve digital inclusion and economic growth by creating an enabling policy and regulatory environment. This is done through the implementation of the 2016 National Integrated ICT Policy White Paper, which provides for the participation of multiple stakeholders for inclusive digital transformation; interventions to reinforce competition and facilitate innovation across the value chain; measures to address issues raised by ICT and convergence; and the establishment of a new national postal policy framework. It also provides for policies to address the digital divide and affordable access, supply-side issues and infrastructure rollout, and demand-side issues to facilitate inclusivity. The department derives its mandate from several acts and policies. Key among these are the:

- Films and Publications Act (1996), as amended, which provides for the classification of certain films and publications, and establishes the Film and Publication Board and appeals tribunal
- Postal Services Act (1998), as amended, which makes provision for the regulation of postal services
- Broadcasting Act (1999), as amended, which establishes broadcasting policy in South Africa
- Independent Communications Authority of South Africa Act (2000), which establishes the regulator in the sector
- Electronic Communications Act (2005), as amended, which provides the legal framework for convergence in the broadcasting signal distribution and telecommunications sectors. It also allows for the granting of new licences and social obligations; the control of the radio frequency spectrum; and the regulation of electronic communication network services, electronic communication services and broadcasting services.
- South African Post Bank SOC Ltd Act (2010), as amended, provides for the corporatisation of Postbank and its shareholding arrangements as well as the existence of the Post Office and its subsidiaries.

Selected performance indicators

Table 30.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of approved country position papers to support the digital economy per year	ICT International Relations and Affairs	Departmental mandate	3	2	3	3	2	2	2
Number of quarterly state-owned entity performance reports analysed per year	ICT Enterprise and Public Entity Oversight		40	40	36	36	36	36	36
Number of identified connected government institutions maintained as part of the national broadband plan (phase 1) per year	ICT Infrastructure Development and Support	Priority 2: Economic transformation and job creation	970	970	970	970	970	970	970
Number of households connected as part of the national broadband plan (phase 2) per year	ICT Infrastructure Development and Support		- ¹	- ¹	- ¹	749 700	5 080 508	- ²	- ²

1. No historical data available.

2. Project concluded.

Expenditure overview

Over the medium term, the department will focus on coordinating the rollout of broadband internet into underserved areas through the South Africa Connect project, and on enabling digital transformation and inclusion through legislative and regulatory interventions. Cabinet-approved reductions to the department's budget amount to R727.9 million over the MTEF period (R415 million in 2024/25, R153.7 million in 2025/26 and R159.2 million in 2026/27), mainly on transfers and subsidies, capital assets, and goods and services. The department plans to absorb this by reducing travel and hosting more meetings online, conducting more work in-house rather than using consultants, and reducing the number of non-core personnel, which will see a decrease in its number of personnel from 357 in 2024/25 to 346 in 2026/27. As a result, and following the one-off funding for phase 2 of the South Africa Connect project in 2024/25 and 2025/26, total expenditure is expected to decrease at an average annual rate of 8.3 per cent, from R3.3 billion in 2023/24 to R2.6 billion in 2026/27.

An estimated 53 per cent (R4.9 billion) of the department's budget over the MTEF period is allocated to transfers to entities for their operations and for project-specific funding. Of this amount, R1.7 billion is allocated to the South African Post Office for its universal service obligations to provide postal services in underserved areas, R1.5 billion is allocated to the Independent Communications Authority of South Africa for regulating the ICT and postal sectors, and R672.4 million is allocated to the South African Broadcasting Corporation for various activities.

The department is in the process of finalising its revised organisational structure and is filling critical positions. As a result, expenditure on compensation of employees is set to increase at an average annual rate of 4.4 per cent, from R302 million in 2023/24 to R344.2 million in 2026/27. Projected spending on goods and services amounts to R2.9 billion over the MTEF period, representing 34.8 per cent of the total budget. This is mostly for computer services for the implementation of the South Africa Connect project, and, to a lesser extent, travel and subsistence, consultants and operating leases for office accommodation.

Rolling out broadband in underserved areas

The department will continue to roll out the South Africa Connect project, supported by relevant state-owned entities such as Broadband Infracore, Sentech and the State Information Technology Agency. As a result, 970 government facilities will continue to be provided with connectivity over the MTEF period through phase 1 of the South Africa Connect project, and 5.1 million households will be connected through phase 2. An amount

of R2.4 billion is allocated for implementing the project over the medium term, with one-off allocations for phase 2 made in 2024/25 (R1.9 billion) and 2025/26 (R267.4 million). This spending is in the *Broadband* subprogramme in the *ICT Infrastructure Development and Support* programme.

Enabling digital transformation and inclusion

The department will continue to provide a supporting and enabling legislative environment through the development of relevant policies, strategies and legislation. Over the MTEF period, this will include submitting the Audio and Audiovisual Content Services and Online Safety Bill to the minister for approval, and monitoring the implementation of the national data and cloud policy. As a result, expenditure in the *ICT Policy Development and Research* programme is set to amount to R134 million over the medium term.

Expenditure trends and estimates

Table 30.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. ICT International Relations and Affairs											
3. ICT Policy Development and Research											
4. ICT Enterprise and Public Entity Oversight											
5. ICT Infrastructure Development and Support											
6. ICT Information Society and Capacity Development											
Programme											
R million	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Programme 1	215.9	228.4	225.8	263.7	6.9%	6.1%	257.0	271.2	278.4	1.8%	8.7%
Programme 2	61.5	54.6	64.6	71.7	5.3%	1.7%	76.7	80.6	84.8	5.8%	2.6%
Programme 3	36.1	29.6	34.0	39.6	3.1%	0.9%	43.1	44.3	46.6	5.6%	1.4%
Programme 4	1 784.0	1 678.9	4 300.6	1 632.3	-2.9%	61.5%	1 596.9	1 668.9	1 745.3	2.3%	54.1%
Programme 5	1 017.4	1 513.0	533.3	1 230.6	6.5%	28.1%	1 922.7	301.9	316.2	-36.4%	30.7%
Programme 6	49.8	65.1	63.1	74.4	14.3%	1.7%	72.2	73.9	82.9	3.7%	2.5%
Subtotal	3 164.6	3 569.5	5 221.3	3 312.2	1.5%	100.0%	3 968.6	2 440.9	2 554.2	-8.3%	100.0%
Total	3 164.6	3 569.5	5 221.3	3 312.2	1.5%	100.0%	3 968.6	2 440.9	2 554.2	-8.3%	100.0%
Change to 2023 Budget estimate							(415.0)	(153.7)	(159.2)		
Economic classification											
Current payments	575.8	582.3	838.1	1 660.2	42.3%	23.9%	2 352.2	756.1	792.2	-21.9%	45.3%
Compensation of employees	270.6	271.5	265.0	302.0	3.7%	7.3%	315.3	329.1	344.2	4.4%	10.5%
Goods and services ¹	305.1	310.8	573.1	1 358.2	64.5%	16.7%	2 036.9	427.0	448.1	-30.9%	34.8%
of which:					0.0%	0.0%				0.0%	0.0%
Audit costs: External	6.0	6.4	5.5	6.9	5.1%	0.2%	6.5	8.2	8.9	8.6%	0.2%
Computer services	207.2	179.5	222.2	1 188.4	79.0%	11.8%	1 874.9	249.7	258.7	-39.8%	29.1%
Consultants: Business and advisory services	12.1	21.4	217.5	24.3	26.4%	1.8%	25.0	24.4	28.8	5.8%	0.8%
Operating leases	26.1	26.3	27.7	30.4	5.3%	0.7%	26.2	33.7	32.0	1.7%	1.0%
Property payments	14.8	15.5	16.0	17.4	5.6%	0.4%	14.9	16.6	17.5	0.1%	0.5%
Travel and subsistence	10.3	17.3	54.8	47.9	66.8%	0.9%	43.1	44.1	49.2	0.9%	1.5%
Transfers and subsidies¹	2 574.0	2 978.4	1 960.5	1 644.1	-13.9%	60.0%	1 606.6	1 677.5	1 754.4	2.2%	54.4%
Provinces and municipalities	0.0	0.0	0.0	0.0	19.0%	0.0%	0.0	0.0	0.0	-3.2%	0.0%
Departmental agencies and accounts	1 566.7	2 022.2	1 186.6	823.2	-19.3%	36.7%	804.8	835.5	874.7	2.0%	27.2%
Foreign governments and international organisations	39.5	32.0	35.4	41.1	1.4%	1.0%	41.9	43.8	45.8	3.6%	1.4%
Public corporations and private enterprises	962.5	922.1	735.4	777.9	-6.9%	22.3%	758.9	798.3	834.0	2.3%	25.8%
Households	5.4	2.0	3.1	1.9	-30.0%	0.1%	1.0	-	-	-100.0%	0.0%
Payments for capital assets	14.7	8.7	9.9	7.9	-18.8%	0.3%	9.8	7.2	7.6	-1.3%	0.3%
Machinery and equipment	9.7	6.0	8.3	4.4	-23.3%	0.2%	9.2	6.4	6.7	15.2%	0.2%
Software and other intangible assets	5.0	2.8	1.6	3.5	-11.3%	0.1%	0.6	0.8	0.8	-37.6%	0.0%
Payments for financial assets	0.1	0.1	2 412.9	-	-100.0%	15.8%	-	-	-	0.0%	0.0%
Total	3 164.6	3 569.5	5 221.3	3 312.2	1.5%	100.0%	3 968.6	2 440.9	2 554.2	-8.3%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 30.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R thousand											
Households											
Social benefits											
Current	5 247	1 835	2 390	1 537	-33.6%	0.1%	1 000	–	–	-100.0%	–
Households	5 247	1 835	2 390	1 537	-33.6%	0.1%	1 000	–	–	-100.0%	–
Other transfers to households											
Current	174	202	664	325	23.2%	–	–	–	–	-100.0%	–
Claims against the state	–	–	239	–	–	–	–	–	–	–	–
Households	174	202	425	325	23.2%	–	–	–	–	-100.0%	–
Provinces and municipalities											
Municipal bank accounts											
Current	19	16	23	32	19.0%	–	27	28	29	-3.2%	–
Vehicle licences	19	16	23	32	19.0%	–	27	28	29	-3.2%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 566 655	2 022 181	1 186 638	823 193	-19.3%	61.1%	804 843	835 480	874 658	2.0%	50.0%
Independent Communications Authority of South Africa	543 719	508 190	769 431	473 947	-4.5%	25.1%	470 470	486 128	509 301	2.4%	29.0%
Film and Publication Board	100 596	100 937	102 870	103 860	1.1%	4.5%	103 098	107 717	112 652	2.7%	6.4%
National Electronic Media Institute of South Africa	97 448	98 468	102 121	98 428	0.3%	4.3%	96 961	101 304	105 945	2.5%	6.0%
Universal Service and Access Agency of South Africa	261 385	82 055	86 033	82 655	-31.9%	5.6%	81 685	85 344	89 254	2.6%	5.1%
Universal Service and Access Fund	63 086	64 165	66 777	64 303	0.6%	2.8%	52 629	54 987	57 506	-3.7%	3.4%
Universal Service and Access Agency of South Africa: Distribution costs to South African Post Office relating to the broadcasting digital migration project	–	95 000	–	–	–	1.0%	–	–	–	–	–
Universal Service and Access Fund: Broadcasting digital migration	500 421	1 073 366	59 406	–	-100.0%	17.8%	–	–	–	–	–
Foreign governments and international organisations											
Current	39 458	32 049	35 406	41 116	1.4%	1.6%	41 878	43 750	45 754	3.6%	2.6%
Organisation for Economic Cooperation and Development	209	191	218	232	3.5%	–	282	701	733	46.7%	–
Universal Postal Union	8 915	7 388	7 532	9 085	0.6%	0.4%	9 187	8 298	8 678	-1.5%	0.5%
International Telecommunication Union	24 651	20 176	22 218	26 589	2.6%	1.0%	26 838	29 200	30 538	4.7%	1.7%
African Telecommunications Union	1 401	1 117	1 281	1 326	-1.8%	0.1%	1 388	1 993	2 084	16.3%	0.1%
Pan-African Postal Union	1 436	1 204	2 123	1 403	-0.8%	0.1%	1 503	1 527	1 597	4.4%	0.1%
Commonwealth Telecommunications Organisation	536	–	–	–	-100.0%	–	–	–	–	–	–
DONA Foundation	1 386	1 144	1 240	1 568	4.2%	0.1%	1 718	2 031	2 124	10.6%	0.1%
Forum of Incident Response Security Teams	–	85	–	–	–	–	–	–	–	–	–
Smart Africa Alliance	924	744	794	913	-0.4%	–	962	–	–	-100.0%	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	697 848	752 370	735 355	777 906	3.7%	32.4%	758 875	798 291	833 963	2.3%	47.4%
South African Broadcasting Corporation: Channel Africa	63 399	64 617	66 581	67 368	2.0%	2.9%	56 314	64 256	66 299	-0.5%	3.8%
South African Broadcasting Corporation: Public broadcaster	127 424	129 872	133 821	135 403	2.0%	5.7%	141 484	147 822	154 594	4.5%	8.7%
South African Broadcasting Corporation: Programme productions	14 940	15 226	15 680	15 865	2.0%	0.7%	13 262	13 856	14 491	-3.0%	0.9%
South African Post Office	492 085	504 168	519 273	524 270	2.1%	22.3%	547 815	572 357	598 579	4.5%	33.6%
South African Post Office: Operations	–	38 487	–	–	–	0.4%	–	–	–	–	–
South African Broadcasting Corporation: 2024 Elections coverage	–	–	–	35 000	–	0.4%	–	–	–	-100.0%	0.5%
Capital	264 630	169 746	–	–	-100.0%	4.7%	–	–	–	–	–
Sentech: Migration of digital signals	60 586	69 746	–	–	-100.0%	1.4%	–	–	–	–	–
Sentech: Dual illumination costs relating to the digital migration project	204 044	100 000	–	–	-100.0%	3.3%	–	–	–	–	–
Total	2 574 031	2 978 399	1 960 476	1 644 109	-13.9%	100.0%	1 606 623	1 677 549	1 754 404	2.2%	100.0%

Personnel information

Table 30.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																			
1. Administration																			
2. ICT International Relations and Affairs																			
3. ICT Policy Development and Research																			
4. ICT Enterprise and Public Entity Oversight																			
5. ICT Infrastructure Development and Support																			
6. ICT Information Society and Capacity Development																			
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment													Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Communications and Digital Technologies																			
Salary level	337	20	300	265.0	0.9	315	286.8	0.9	357	315.3	0.9	351	329.1	0.9	346	344.2	1.0	3.2%	100.0%
1 – 6	38	1	34	10.8	0.3	33	11.5	0.3	68	17.9	0.3	68	19.0	0.3	66	20.5	0.3	26.0%	17.2%
7 – 10	117	11	108	75.4	0.7	124	88.8	0.7	132	99.4	0.8	128	102.2	0.8	128	106.5	0.8	1.0%	37.4%
11 – 12	78	2	69	62.4	0.9	70	66.3	0.9	69	69.5	1.0	68	72.9	1.1	68	77.3	1.1	-1.0%	20.2%
13 – 16	100	6	87	112.3	1.3	86	116.0	1.4	86	124.0	1.4	84	130.2	1.5	82	134.8	1.6	-1.2%	24.7%
Other	4	–	2	4.1	2.0	2	4.3	2.1	2	4.5	2.3	2	4.8	2.4	2	5.1	2.5	-0.0%	0.6%
Programme	337	20	300	265.0	0.9	315	286.8	0.9	357	315.3	0.9	351	329.1	0.9	346	344.2	1.0	3.2%	100.0%
Programme 1	186	12	159	118.2	0.7	178	139.5	0.8	172	144.0	0.8	169	150.4	0.9	165	157.0	1.0	-2.5%	49.9%
Programme 2	16	1	17	22.6	1.3	14	19.3	1.4	19	26.3	1.4	18	27.1	1.5	19	28.9	1.6	10.2%	5.0%
Programme 3	23	4	23	25.6	1.1	23	26.5	1.1	28	30.4	1.1	27	32.1	1.2	26	33.4	1.3	4.2%	7.6%
Programme 4	27	–	23	23.1	1.0	23	23.8	1.0	35	26.6	0.8	34	27.1	0.8	34	28.3	0.8	14.6%	9.2%
Programme 5	34	3	34	34.5	1.0	33	35.0	1.1	53	39.3	0.7	53	41.7	0.8	53	43.7	0.8	17.2%	14.0%
Programme 6	51	–	44	41.1	0.9	44	42.7	1.0	51	48.6	1.0	50	50.7	1.0	50	52.9	1.1	3.9%	14.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 30.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	105 728	1 499	6 020	2 456	4 230	-65.8%	100.0%	2 360	2 360	2 360	-17.7%	100.0%
Sales of goods and services produced by department	92	71	71	61	67	-10.0%	0.3%	67	67	67	–	2.4%
Administrative fees of which:	24	4	3	–	6	-37.0%	–	7	7	7	5.3%	0.2%
Cryptography fees	4	4	3	–	6	14.5%	–	6	6	6	–	0.2%
Accreditation electric signature fee	20	–	–	–	–	-100.0%	–	–	–	–	–	–
Cryptography registration fee	–	–	–	–	–	–	–	1	1	1	–	–
Other sales of which:	68	67	68	61	61	-3.6%	0.2%	60	60	60	-0.5%	2.1%
Commission on insurance	68	67	68	61	61	-3.6%	0.2%	60	60	60	-0.5%	2.1%
Sales of scrap, waste, arms and other used current goods	2	–	–	–	–	-100.0%	–	–	–	–	–	–
of which:												
Sales tender documents	2	–	–	–	–	-100.0%	–	–	–	–	–	–
Interest, dividends and rent on land	104 821	1 008	5 628	1 995	3 663	-67.3%	98.0%	1 993	1 993	1 993	-18.4%	85.3%
Interest	1 062	945	5 570	1 931	3 600	50.2%	9.5%	1 930	1 930	1 930	-18.8%	83.0%
Dividends of which:	103 759	63	58	64	63	-91.5%	88.5%	63	63	63	–	2.2%
Vodacom shares	–	63	58	64	63	–	0.2%	63	63	63	–	2.2%
Telkom shares	103 759	–	–	–	–	-100.0%	88.3%	–	–	–	–	–
Sales of capital assets	639	175	–	–	–	-100.0%	0.7%	–	–	–	–	–
Transactions in financial assets and liabilities	174	245	321	400	500	42.2%	1.1%	300	300	300	-15.7%	12.4%
Total	105 728	1 499	6 020	2 456	4 230	-65.8%	100.0%	2 360	2 360	2 360	-17.7%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 30.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Ministry	4.2	4.4	4.6	5.6	9.8%	2.0%	5.9	6.1	6.4	4.9%	2.2%
Departmental Management	39.3	42.2	49.3	61.8	16.3%	20.6%	58.9	60.2	62.7	0.5%	22.8%
Internal Audit	6.6	6.4	5.2	8.1	7.0%	2.8%	9.5	9.3	9.7	5.9%	3.4%
Corporate Services	78.9	95.7	88.1	95.4	6.5%	38.3%	93.1	97.3	99.5	1.4%	36.0%
Financial Management	58.2	48.6	45.5	59.1	0.5%	22.6%	59.6	61.6	64.9	3.2%	22.9%
Office Accommodation	28.7	31.1	33.1	33.7	5.5%	13.6%	29.9	36.7	35.2	1.5%	12.7%
Total	215.9	228.4	225.8	263.7	6.9%	100.0%	257.0	271.2	278.4	1.8%	100.0%
Change to 2023 Budget estimate				-			(35.3)	(34.2)	(41.0)		
Economic classification											
Current payments	196.7	218.0	215.3	257.0	9.3%	95.0%	248.9	266.8	273.8	2.1%	97.8%
Compensation of employees	124.6	123.9	118.2	143.7	4.8%	54.7%	144.0	150.4	157.0	3.0%	55.6%
Goods and services	72.0	94.1	97.1	113.4	16.3%	40.3%	104.9	116.5	116.8	1.0%	42.2%
of which:											
Audit costs: External	6.0	6.3	5.5	6.3	1.6%	2.6%	5.7	7.0	7.6	6.8%	2.5%
Computer services	6.0	18.9	17.3	20.6	51.1%	6.7%	15.2	18.0	16.3	-7.6%	6.6%
Consultants: Business and advisory services	2.1	1.7	1.4	4.9	33.2%	1.1%	6.1	6.0	6.3	9.1%	2.2%
Operating leases	25.6	26.0	27.3	29.5	5.0%	11.6%	25.3	32.4	30.7	1.3%	11.0%
Property payments	14.8	15.5	15.7	17.2	5.2%	6.8%	14.9	16.6	17.5	0.5%	6.2%
Travel and subsistence	5.1	7.6	17.4	14.0	40.4%	4.7%	15.9	14.2	14.7	1.6%	5.5%
Transfers and subsidies	4.6	1.7	1.4	1.4	-32.3%	1.0%	1.0	0.0	0.0	-72.7%	0.2%
Provinces and municipalities	0.0	0.0	0.0	0.0	11.0%	-	0.0	0.0	0.0	3.7%	-
Households	4.6	1.7	1.4	1.4	-32.6%	1.0%	1.0	-	-	-100.0%	0.2%
Payments for capital assets	14.5	8.6	8.7	5.2	-29.0%	4.0%	7.0	4.4	4.6	-4.0%	2.0%
Machinery and equipment	9.5	5.8	7.1	1.7	-43.6%	2.6%	6.5	3.7	3.9	31.1%	1.5%
Software and other intangible assets	5.0	2.8	1.6	3.5	-11.3%	1.4%	0.6	0.7	0.7	-40.6%	0.5%
Payments for financial assets	0.1	0.1	0.4	-	-100.0%	0.1%	-	-	-	-	-
Total	215.9	228.4	225.8	263.7	6.9%	100.0%	257.0	271.2	278.4	1.8%	100.0%
Proportion of total programme expenditure to vote expenditure	6.8%	6.4%	4.3%	8.0%	-	-	6.5%	11.1%	10.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	4.4	1.6	1.1	1.2	-35.0%	0.9%	1.0	-	-	-100.0%	0.2%
Households	4.4	1.6	1.1	1.2	-35.0%	0.9%	1.0	-	-	-100.0%	0.2%
Other transfers to households											
Current	0.2	0.2	0.3	0.2	5.1%	0.1%	-	-	-	-100.0%	-
Claims against the state	-	-	0.2	-	-	-	-	-	-	-	-
Households	0.2	0.2	0.0	0.2	5.1%	0.1%	-	-	-	-100.0%	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	0.0	0.0	0.0	11.0%	-	0.0	0.0	0.0	3.7%	-
Vehicle licences	0.0	0.0	0.0	0.0	11.0%	-	0.0	0.0	0.0	3.7%	-

Personnel information

Table 30.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Administration																			
Salary level	186	12	159	118.2	0.7	178	139.5	0.8	172	144.0	0.8	169	150.4	0.9	165	157.0	1.0	-2.5%	100.0%
1 – 6	29	1	25	6.3	0.3	24	6.8	0.3	20	6.2	0.3	20	6.5	0.3	17	6.3	0.4	-10.9%	11.8%
7 – 10	76	6	65	44.2	0.7	80	56.1	0.7	80	58.5	0.7	79	61.1	0.8	77	63.0	0.8	-1.3%	46.1%
11 – 12	43	2	38	32.0	0.8	41	36.5	0.9	40	37.9	0.9	40	40.2	1.0	40	42.6	1.1	-0.8%	23.8%
13 – 16	34	3	29	31.6	1.1	31	35.9	1.2	30	36.9	1.2	28	37.7	1.3	28	40.0	1.4	-2.4%	17.1%
Other	4	–	2	4.1	2.0	2	4.3	2.1	2	4.5	2.3	2	4.8	2.4	2	5.1	2.5	–	1.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: ICT International Relations and Affairs

Programme purpose

Ensure alignment between South Africa's foreign policy and international activities in the field of ICT.

Objectives

- Advance South Africa's ICT interests in regional and international forums to secure partnerships for economic growth and development by March 2025 by:
 - developing 2 country position papers to support national ICT priorities. These will focus on the agendas of the BRICS group of countries, and the World Telecommunication Standardisation Assembly
 - coordinating the implementation of 2 international programmes to support the digital economy initiatives by end 2024/25.

Subprogrammes

- *Programme Management for International Relations and Affairs* provides for the overall management of the programme.
- *International Affairs* coordinates the functions and responsibilities of the department to meet South Africa's international ICT obligations. This subprogramme leads South Africa's ICT interests and advances strategic programmes in African bilateral forums and the BRICS forum.
- *ICT Trade/Partnership* develops and advances South Africa's interests in international and multilateral trade forums by participating in the World Trade Organisation's ICT-related initiatives and other international trade agreements. This subprogramme also pays membership fees to international bodies.

Expenditure trends and estimates

Table 30.8 ICT International Relations and Affairs expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23	2023/24		2020/21 - 2023/24	Average Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million												
Programme Management for International Relations and Affairs	2.3	2.7	3.0	5.1	30.9%	5.2%	3.4	6.7	7.0	11.3%	7.0%	
International Affairs	8.2	9.7	9.8	13.1	17.0%	16.2%	13.0	13.7	14.3	2.8%	17.2%	
ICT Trade/Partnership	51.0	42.1	51.8	53.4	1.6%	78.6%	60.3	60.3	63.6	6.0%	75.7%	
Total	61.5	54.6	64.6	71.7	5.3%	100.0%	76.7	80.6	84.8	5.8%	100.0%	
Change to 2023 Budget estimate				–			0.9	1.2	1.8			

Table 30.8 ICT International Relations and Affairs expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Current payments	22.0	22.5	29.0	30.0	10.9%	41.0%	34.2	36.2	38.4	8.6%	44.3%	
Compensation of employees	20.1	19.5	22.6	20.9	1.2%	32.9%	26.3	27.1	28.9	11.4%	32.9%	
Goods and services	1.9	3.0	6.4	9.1	69.9%	8.1%	7.9	9.1	9.5	1.5%	11.4%	
<i>of which:</i>												
Administrative fees	0.0	0.0	0.0	0.5	138.1%	0.2%	0.0	0.5	0.5	4.9%	0.5%	
Communication	0.3	0.3	0.3	0.3	–	0.5%	0.4	0.3	0.3	5.2%	0.4%	
Contractors	0.1	0.0	0.0	1.2	173.0%	0.5%	–	1.3	1.4	4.5%	1.2%	
Travel and subsistence	0.8	0.8	4.8	3.6	64.7%	4.0%	3.6	3.9	4.0	3.9%	4.8%	
Operating payments	–	0.2	0.3	0.4	–	0.3%	0.1	0.4	0.4	4.7%	0.4%	
Venues and facilities	0.2	–	0.6	2.2	124.3%	1.2%	3.1	1.6	1.7	-8.7%	2.8%	
Transfers and subsidies	39.5	32.1	35.4	41.1	1.4%	58.7%	41.9	43.8	45.8	3.6%	55.0%	
Foreign governments and international organisations	39.5	32.0	35.4	41.1	1.4%	58.7%	41.9	43.8	45.8	3.6%	55.0%	
Households	0.0	0.0	0.0	0.0	65.1%	–	–	–	–	-100.0%	–	
Payments for capital assets	–	–	0.2	0.5	–	0.3%	0.6	0.6	0.7	9.5%	0.8%	
Machinery and equipment	–	–	0.2	0.5	–	0.3%	0.6	0.6	0.7	9.5%	0.8%	
Total	61.5	54.6	64.6	71.7	5.3%	100.0%	76.7	80.6	84.8	5.8%	100.0%	
Proportion of total programme expenditure to vote expenditure	1.9%	1.5%	1.2%	2.2%	–	–	1.9%	3.3%	3.3%	–	–	
Details of transfers and subsidies												
Households												
Other transfers to households												
Current	0.0	0.0	0.0	0.0	65.1%	–	–	–	–	-100.0%	–	
Households	0.0	0.0	0.0	0.0	65.1%	–	–	–	–	-100.0%	–	
Foreign governments and international organisations												
Current	39.5	32.0	35.4	41.1	1.4%	58.7%	41.9	43.8	45.8	3.6%	55.0%	
Organisation for Economic Cooperation and Development	0.2	0.2	0.2	0.2	3.5%	0.3%	0.3	0.7	0.7	46.7%	0.6%	
Universal Postal Union	8.9	7.4	7.5	9.1	0.6%	13.1%	9.2	8.3	8.7	-1.5%	11.2%	
International Telecommunication Union	24.7	20.2	22.2	26.6	2.6%	37.1%	26.8	29.2	30.5	4.7%	36.1%	
African Telecommunications Union	1.4	1.1	1.3	1.3	-1.8%	2.0%	1.4	2.0	2.1	16.3%	2.2%	
Pan-African Postal Union	1.4	1.2	2.1	1.4	-0.8%	2.4%	1.5	1.5	1.6	4.4%	1.9%	
Commonwealth Telecommunications Organisation	0.5	–	–	–	-100.0%	0.2%	–	–	–	–	–	
DONA Foundation	1.4	1.1	1.2	1.6	4.2%	2.1%	1.7	2.0	2.1	10.6%	2.4%	
Forum of Incident Response Security Teams	–	0.1	–	–	–	–	–	–	–	–	–	
Smart Africa Alliance	0.9	0.7	0.8	0.9	-0.4%	1.3%	1.0	–	–	-100.0%	0.6%	

Personnel information

Table 30.9 ICT International Relations and Affairs personnel numbers and cost by salary level¹

ICT International Relations and Affairs	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average: Salary level/ Total (%)						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25					2025/26			2026/27		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost	Number	Cost	Unit cost
Salary level	16	1	17	22.6	1.3	14	19.3	1.4	19	26.3	1.4	18	27.1	1.5	19	28.9	1.6	10.2%	100.0%
7 – 10	7	1	8	8.4	1.1	7	7.8	1.1	11	12.0	1.1	10	11.9	1.2	11	12.8	1.2	15.1%	55.5%
13 – 16	9	–	9	14.1	1.6	7	11.5	1.7	8	14.3	1.8	8	15.1	1.9	8	16.1	2.0	4.6%	44.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: ICT Policy Development and Research

Programme purpose

Develop ICT policies and legislation that support the development of an ICT sector that creates favourable conditions for accelerated and shared economic growth. Develop strategies that increase the adoption and use of ICT by the majority of South Africans to bridge the digital divide.

Objectives

- Enable digital transformation and inclusion by:
 - submitting the Audio and Audiovisual Content Services and Online Safety Bill to Parliament by 2025/26
 - monitoring the implementation of the digital economy master plan over the MTEF period
 - monitoring the implementation of national data and cloud policy over the MTEF period
 - coordinating the strategic implementation plan for the Presidential Commission on the Fourth Industrial Revolution over the MTEF period.

Subprogrammes

- *Programme Management for ICT Policy Development and Research* provides for the overall management of the programme.
- *ICT Policy Development* drafts legislation, regulations, policy and guidelines that govern the telecommunications, postal and IT sectors to ensure broad-based economic development.
- *Economic and Market Analysis* conducts economic analyses of the telecommunications, postal and IT sectors to determine trends and make projections. This subprogramme also conducts market research to explore areas that require policy intervention and is responsible for reducing the cost of communication.
- *Research* is responsible for understanding the ICT landscape and delivering a national ICT strategy.
- *Small, Medium and Micro Enterprise* facilitates the growth and development of small, medium and micro enterprises in the ICT sector.
- *Broadcasting Policy* drafts legislation, regulations, policy, strategies and guidelines that govern the audio-visual media sectors.
- *Presidential Commission on 4IR* coordinates, monitors and evaluates multisectoral initiatives to position South Africa as a globally competitive player in the fourth industrial revolution.

Expenditure trends and estimates

Table 30.10 ICT Policy Development and Research expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme Management for ICT Policy Development and Research	0.6	0.7	1.6	2.8	64.6%	4.1%	2.9	3.0	3.2	4.6%	6.8%
ICT Policy Development	8.8	8.1	12.4	9.4	2.2%	27.9%	13.5	14.1	14.8	16.2%	29.9%
Economic and Market Analysis	3.2	2.2	2.5	5.5	20.2%	9.6%	6.2	5.6	5.9	2.4%	13.4%
Research	4.7	4.7	4.8	7.8	17.8%	15.8%	8.5	9.1	9.5	7.0%	20.1%
Small, Medium and Micro Enterprise	4.3	–	0.0	1.4	-31.0%	4.1%	1.4	1.9	1.6	4.8%	3.6%
Broadcasting Policy	5.4	12.7	6.4	7.7	12.4%	23.2%	8.3	7.6	7.7	0.1%	18.1%
Presidential Commission on 4IR	9.0	1.2	6.3	5.0	-17.9%	15.4%	2.2	2.9	3.9	-7.9%	8.1%
Total	36.1	29.6	34.0	39.6	3.1%	100.0%	43.1	44.3	46.6	5.6%	100.0%
Change to 2023 Budget estimate				–			(2.5)	(2.9)	(2.8)		
Economic classification											
Current payments	35.5	29.5	33.5	39.2	3.4%	98.9%	42.7	44.1	46.4	5.8%	99.4%
Compensation of employees	33.1	27.8	25.6	29.1	-4.2%	83.0%	30.4	32.1	33.4	4.6%	72.0%
Goods and services	2.4	1.7	8.0	10.1	60.8%	15.9%	12.3	12.0	13.1	8.8%	27.3%
of which:						–					–
Advertising	0.5	0.2	1.3	0.2	-27.2%	1.6%	0.6	0.6	0.6	43.1%	1.2%
Communication	0.6	0.5	0.5	0.4	-8.6%	1.5%	0.6	0.6	0.6	9.6%	1.2%
Consultants: Business and advisory services	0.2	–	3.0	1.5	106.6%	3.3%	2.4	2.3	3.3	30.4%	5.5%
Consumables: Stationery, printing and office supplies	–	0.0	0.1	0.3	–	0.3%	0.6	0.4	0.4	7.3%	0.9%
Travel and subsistence	0.3	0.6	2.5	5.5	153.7%	6.3%	4.5	5.1	5.0	-2.8%	11.6%
Venues and facilities	0.0	–	0.3	0.8	151.9%	0.8%	0.9	0.8	0.8	0.8%	1.9%
Transfers and subsidies	0.6	0.1	0.4	0.2	-31.7%	0.9%	–	–	–	-100.0%	0.1%
Households	0.6	0.1	0.4	0.2	-31.7%	0.9%	–	–	–	-100.0%	0.1%
Payments for capital assets	0.0	–	0.0	0.1	84.9%	0.1%	0.5	0.2	0.2	9.2%	0.5%
Machinery and equipment	0.0	–	0.0	0.1	84.9%	0.1%	0.5	0.2	0.2	9.2%	0.5%
Total	36.1	29.6	34.0	39.6	3.1%	100.0%	43.1	44.3	46.6	5.6%	100.0%
Proportion of total programme expenditure to vote expenditure	1.1%	0.8%	0.7%	1.2%	–	–	1.1%	1.8%	1.8%	–	–

Table 30.10 ICT Policy Development and Research expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Households												
Social benefits												
Current		0.6	0.1	0.4	0.2	-32.1%	0.9%	-	-	-	-100.0%	0.1%
Households		0.6	0.1	0.4	0.2	-32.1%	0.9%	-	-	-	-100.0%	0.1%
Other transfers to households												
Current		0.0	-	0.0	0.0	26.0%	-	-	-	-	-100.0%	-
Households		0.0	-	0.0	0.0	26.0%	-	-	-	-	-100.0%	-

Personnel information

Table 30.11 ICT Policy Development and Research personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
ICT Policy Development and Research		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	23	4	23	25.6	1.1	23	26.5	1.1	28	30.4	1.1	27	32.1	1.2	26	33.4	1.3	4.2%	100.0%
7 – 10	5	1	6	3.7	0.6	7	4.7	0.7	12	7.3	0.6	11	7.3	0.7	10	7.0	0.7	12.8%	38.3%
11 – 12	6	-	7	7.6	1.1	7	7.9	1.1	7	8.4	1.2	7	9.3	1.3	7	9.8	1.4	0.0%	26.7%
13 – 16	12	3	10	14.3	1.4	9	13.8	1.5	9	14.7	1.6	9	15.6	1.7	9	16.5	1.8	-	34.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: ICT Enterprise and Public Entity Oversight

Programme purpose

Oversee and manage government’s shareholding interest in the ICT public entities and state-owned companies. Facilitate the growth and development of small, medium and micro enterprises in the ICT sector.

Objectives

- Improve the performance of the department’s state-owned entities through proactive oversight by monitoring and evaluating their service delivery performance and compliance against strategic plans and relevant prescripts on an ongoing basis.
- Improve the impact of service delivery by public entities and their market responsiveness by:
 - monitoring the implementation of the performance management system for councillors from the Independent Communications Authority of South Africa on an ongoing basis
 - facilitating the development of shareholder compacts for schedule 2 and 3B public entities on an ongoing basis
 - monitoring the implementation of the South African Post Office business rescue plan over the MTEF period
 - reviewing the South African Broadcasting Corporation’s turnaround plan by March 2025
 - monitoring the implementation of State Information Technology Agency repurposing recommendations by March 2026.

Subprogrammes

- *Programme Management for ICT Enterprise and Public Entity Oversight* provides for the overall management of the programme.

- *Regulatory Institutions* monitors and evaluates the implementation of policies and provides guidance on and oversight of the governance matters of regulatory institutions. This subprogramme makes transfers to the Independent Communications Authority of South Africa and the Film and Publication Board.
- *Universal Service and Access* makes transfers to the South African Broadcasting Corporation, the Universal Service and Access Agency of South Africa, the Universal Service and Access Fund, and the South African Post Office to provide subsidies for the fulfilment of their universal service and access mandates.
- *ICT Skills Development* makes transfers to and provides oversight of the National Electronic Media Institute of South Africa for the provision of skills development programmes.
- *State-owned Enterprise Governance and Support* strengthens the capacity of the department and its entities to deliver on their mandates effectively.

Expenditure trends and estimates

Table 30.12 ICT Enterprise and Public Entity Oversight expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Programme Management for ICT Enterprise and Public Entity Oversight	3.1	3.2	3.3	4.1	9.9%	0.1%	4.2	4.4	4.6	4.0%	0.3%
Regulatory Institutions	645.8	562.2	872.6	579.9	-3.5%	28.3%	575.8	598.4	626.7	2.6%	35.8%
Universal Service and Access	1 037.7	1 009.2	3 318.0	945.0	-3.1%	67.2%	914.7	959.0	1 002.0	2.0%	57.5%
ICT Skills Development	97.4	98.5	102.1	98.4	0.3%	4.2%	97.0	101.3	105.9	2.5%	6.1%
State-owned Enterprise Governance and Support	–	5.8	4.6	4.9	–	0.2%	5.2	5.8	6.0	6.9%	0.3%
Total	1 784.0	1 678.9	4 300.6	1 632.3	-2.9%	100.0%	1 596.9	1 668.9	1 745.3	2.3%	100.0%
Change to 2023 Budget estimate				–			(87.6)	(90.4)	(94.5)		
Economic classification											
Current payments	19.9	25.9	25.2	30.4	15.2%	1.1%	32.5	34.3	35.8	5.7%	2.0%
Compensation of employees	18.3	23.2	23.1	25.1	11.2%	1.0%	26.6	27.1	28.3	4.2%	1.6%
Goods and services	1.6	2.7	2.1	5.3	48.2%	0.1%	5.9	7.2	7.5	12.2%	0.4%
of which:											
Bursaries: Employees	0.0	0.5	0.2	0.3	111.8%	–	0.4	0.4	0.5	11.7%	–
Communication	0.4	0.7	0.5	0.6	13.7%	–	0.8	0.8	0.8	9.1%	–
Consultants: Business and advisory services	1.0	–	0.0	0.5	-21.2%	–	0.6	0.8	0.8	19.9%	–
Consumables: Stationery, printing and office supplies	–	0.0	0.0	0.4	–	–	0.3	0.8	0.8	26.4%	–
Travel and subsistence	0.1	0.1	1.2	2.1	161.9%	–	2.1	2.5	2.7	8.4%	0.1%
Training and development	0.0	0.1	0.1	0.2	165.0%	–	0.4	0.6	0.6	36.5%	–
Transfers and subsidies	1 764.1	1 653.0	1 862.7	1 601.2	-3.2%	73.2%	1 563.7	1 633.8	1 708.6	2.2%	98.0%
Departmental agencies and accounts	1 066.2	900.6	1 127.2	823.2	-8.3%	41.7%	804.8	835.5	874.7	2.0%	50.2%
Public corporations and private enterprises	697.8	752.4	735.4	777.9	3.7%	31.5%	758.9	798.3	834.0	2.3%	47.7%
Households	0.0	0.0	0.1	0.1	283.7%	–	–	–	–	-100.0%	–
Payments for capital assets	–	–	0.2	0.8	–	–	0.7	0.8	0.9	4.4%	–
Machinery and equipment	–	–	0.2	0.8	–	–	0.7	0.8	0.9	4.4%	–
Payments for financial assets	–	–	2 412.5	–	–	25.7%	–	–	–	–	–
Total	1 784.0	1 678.9	4 300.6	1 632.3	-2.9%	100.0%	1 596.9	1 668.9	1 745.3	2.3%	100.0%
Proportion of total programme expenditure to vote expenditure	56.4%	47.0%	82.4%	49.3%	–	–	40.2%	68.4%	68.3%	–	–

Table 30.12 ICT Enterprise and Public Entity Oversight expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
Audited outcome			2023/24				2024/25	2025/26	2026/27		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Households											
Social benefits											
Current											
Households	–	–	0.1	0.0	–	–	–	–	–	-100.0%	–
Households	–	–	0.1	0.0	–	–	–	–	–	-100.0%	–
Other transfers to households											
Current											
Households	0.0	0.0	0.0	0.1	281.4%	–	–	–	–	-100.0%	–
Households	0.0	0.0	0.0	0.1	281.4%	–	–	–	–	-100.0%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current											
	1 066.2	900.6	1 127.2	823.2	-8.3%	41.7%	804.8	835.5	874.7	2.0%	50.2%
Independent Communications Authority of South Africa	543.7	460.0	769.4	473.9	-4.5%	23.9%	470.5	486.1	509.3	2.4%	29.2%
Film and Publication Board	100.6	100.9	102.9	103.9	1.1%	4.3%	103.1	107.7	112.7	2.7%	6.4%
National Electronic Media Institute of South Africa	97.4	98.5	102.1	98.4	0.3%	4.2%	97.0	101.3	105.9	2.5%	6.1%
Universal Service and Access Agency of South Africa	261.4	82.1	86.0	82.7	-31.9%	5.5%	81.7	85.3	89.3	2.6%	5.1%
Universal Service and Access Fund	63.1	64.2	66.8	64.3	0.6%	2.7%	52.6	55.0	57.5	-3.7%	3.5%
Universal Service and Access Agency of South Africa: Distribution costs to South African Post Office relating to the broadcasting digital migration project	–	95.0	–	–	–	1.0%	–	–	–	–	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current											
	697.8	752.4	735.4	777.9	3.7%	31.5%	758.9	798.3	834.0	2.3%	47.7%
South African Broadcasting Corporation: Channel Africa	63.4	64.6	66.6	67.4	2.0%	2.8%	56.3	64.3	66.3	-0.5%	3.8%
South African Broadcasting Corporation: Public broadcaster	127.4	129.9	133.8	135.4	2.0%	5.6%	141.5	147.8	154.6	4.5%	8.7%
South African Broadcasting Corporation: Programme productions	14.9	15.2	15.7	15.9	2.0%	0.7%	13.3	13.9	14.5	-3.0%	0.9%
South African Post Office	492.1	504.2	519.3	524.3	2.1%	21.7%	547.8	572.4	598.6	4.5%	33.8%
South African Post Office: Operations	–	38.5	–	–	–	0.4%	–	–	–	–	–
South African Broadcasting Corporation: 2024 elections coverage	–	–	–	35.0	–	0.4%	–	–	–	-100.0%	0.5%

Personnel information

Table 30.13 ICT Enterprise and Public Entity Oversight personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate								2023/24 - 2026/27			
		2022/23		Unit cost	2023/24		Unit cost	2024/25		2025/26		2026/27							
ICT Enterprise and Public Entity Oversight		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	27	–	23	23.1	1.0	23	23.8	1.0	35	26.6	0.8	34	27.1	0.8	34	28.3	0.8	14.6%	100.0%
1 – 6	–	–	–	–	–	–	–	–	13	1.4	0.1	13	1.4	0.1	13	1.5	0.1	–	29.7%
7 – 10	8	–	7	2.5	0.4	7	2.6	0.4	7	2.7	0.4	7	2.9	0.4	7	2.7	0.4	–	22.2%
11 – 12	7	–	6	5.6	0.9	6	5.5	1.0	6	5.8	1.0	5	5.1	1.1	5	5.4	1.1	-6.2%	16.5%
13 – 16	12	–	10	15.0	1.5	10	15.7	1.6	10	16.7	1.7	10	17.7	1.8	10	18.7	1.9	–	31.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: ICT Infrastructure Development and Support

Programme purpose

Promote investment in robust, reliable, secure and affordable ICT infrastructure that supports the provision of a multiplicity of applications and services.

Objectives

- Increase access to secure digital infrastructure and services by:
 - monitoring the implementation of phase 2 of the South Africa Connect project on an ongoing basis
 - monitoring and maintaining the provision of broadband services to 970 connected sites over the medium term
 - monitoring the implementation of strategic national cybersecurity programmes and services on an ongoing basis
 - monitoring the distribution and installation of set-top boxes by March 2025
 - monitoring the analogue switch-off of transmitters below 694 MHz by March 2025.
 - Gazetting the next generation radio frequency spectrum policy by March 2025.

Subprogrammes

- *Programme Management for ICT Infrastructure Development and Support* provides for the overall management of the programme.
- *Broadband* develops and facilitates the implementation of the broadband policy, strategy and rollout plan for South Africa Connect, and ensures that the programme achieves its goals.
- *ICT Support* is responsible for projects related to authentication, digital object architecture and internet governance.
- *Broadcasting Digital Migration* manages broadcasting digital migration with the aim of migrating from analogue to digital broadcasting. This subprogramme provides transfers to the Universal Service and Access Fund and Sentech for the implementation of broadcasting digital migration.

Expenditure trends and estimates

Table 30.14 ICT Infrastructure Development and Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Programme Management for ICT Infrastructure Development and Support	2.2	2.3	3.2	3.2	13.8%	0.3%	3.3	3.4	3.6	4.8%	0.4%
Broadband	226.9	228.0	435.2	1 196.1	74.0%	48.6%	1 894.6	267.4	279.4	-38.4%	96.4%
ICT Support	5.7	7.6	5.7	9.0	16.3%	0.7%	9.0	11.1	11.6	8.8%	1.1%
Broadcasting Digital Migration	782.6	1 275.1	89.2	22.3	-69.5%	50.5%	15.9	20.0	21.5	-1.2%	2.1%
Total	1 017.4	1 513.0	533.3	1 230.6	6.5%	100.0%	1 922.7	301.9	316.2	-36.4%	100.0%
Change to 2023 Budget estimate							(276.4)	(11.3)	(11.4)		
Economic classification											
Current payments	252.1	221.5	473.0	1 230.0	69.6%	50.7%	1 922.3	301.4	315.7	-36.5%	99.9%
Compensation of employees	34.9	35.1	34.5	37.1	2.1%	3.3%	39.3	41.7	43.7	5.6%	4.3%
Goods and services	217.2	186.3	438.5	1 192.9	76.4%	47.4%	1 883.0	259.7	271.9	-38.9%	95.7%
of which:											
Advertising	1.1	15.6	2.0	1.2	3.2%	0.5%	0.6	1.4	1.5	7.2%	0.1%
Audit costs: External	–	0.0	–	0.6	–	–	0.8	1.2	1.2	26.8%	0.1%
Computer services	201.1	160.4	204.1	1 165.6	79.6%	40.3%	1 859.5	231.5	242.2	-40.8%	92.8%
Consultants: Business and advisory services	8.0	1.9	207.3	5.2	-13.3%	5.2%	5.2	5.7	5.6	2.3%	0.6%
Consumables: Stationery, printing and office supplies	–	0.0	0.0	0.5	–	–	1.2	1.1	1.2	32.5%	0.1%
Travel and subsistence	3.0	5.6	21.4	16.0	75.4%	1.1%	10.4	12.4	13.6	-5.4%	1.4%
Transfers and subsidies	765.3	1 291.5	59.8	0.1	-95.8%	49.3%	–	–	–	-100.0%	–
Provinces and municipalities	–	0.0	0.0	0.0	–	–	–	–	–	-100.0%	–
Departmental agencies and accounts	500.4	1 121.6	59.4	–	-100.0%	39.2%	–	–	–	–	–
Public corporations and private enterprises	264.6	169.7	–	–	-100.0%	10.1%	–	–	–	–	–
Households	0.2	0.2	0.4	0.1	-37.0%	–	–	–	–	-100.0%	–
Payments for capital assets	0.1	0.0	0.6	0.5	105.3%	–	0.4	0.5	0.5	0.2%	0.1%
Machinery and equipment	0.1	0.0	0.6	0.5	105.3%	–	0.4	0.4	0.4	-8.1%	–
Software and other intangible assets	–	–	–	–	–	–	–	0.1	0.1	–	–
Total	1 017.4	1 513.0	533.3	1 230.6	6.5%	100.0%	1 922.7	301.9	316.2	-36.4%	100.0%
Proportion of total programme expenditure to vote expenditure	32.1%	42.4%	10.2%	37.2%	–	–	48.4%	12.4%	12.4%	–	–

Table 30.14 ICT Infrastructure Development and Support expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
Households											
Social benefits											
Current	0.2	0.2	0.4	0.1	-37.0%	-	-	-	-100.0%	-	
Households	0.2	0.2	0.4	0.1	-37.0%	-	-	-	-100.0%	-	
Other transfers to households											
Current	-	0.0	0.0	-	-	-	-	-	-	-	
Households	-	0.0	0.0	-	-	-	-	-	-	-	
Provinces and municipalities											
Municipal bank accounts											
Current	-	0.0	0.0	0.0	-	-	-	-	-100.0%	-	
Vehicle licences	-	0.0	0.0	0.0	-	-	-	-	-100.0%	-	
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	500.4	1 121.6	59.4	-	-100.0%	39.2%	-	-	-	-	
Independent Communications Authority of South Africa	-	48.2	-	-	-	1.1%	-	-	-	-	
Universal Service and Access Fund: Broadcasting digital migration	500.4	1 073.4	59.4	-	-100.0%	38.0%	-	-	-	-	
Public corporations and private enterprises											
Other transfers to public corporations											
Capital	264.6	169.7	-	-	-100.0%	10.1%	-	-	-	-	
Sentech: Migration of digital signals	60.6	69.7	-	-	-100.0%	3.0%	-	-	-	-	
Sentech: Dual illumination costs relating to the digital migration project	204.0	100.0	-	-	-100.0%	7.1%	-	-	-	-	

Personnel information

Table 30.15 ICT Infrastructure Development and Support personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate								2023/24 - 2026/27		
			2022/23		2023/24		2024/25		2025/26		2026/27								
ICT Infrastructure Development and Support			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	34	3	34	34.5	1.0	33	35.0	1.1	53	39.3	0.7	53	41.7	0.8	53	43.7	0.8	17.2%	100.0%
1 – 6	1	-	1	0.8	0.8	1	0.8	0.8	21	3.1	0.1	21	3.2	0.2	22	4.4	0.2	180.4%	34.1%
7 – 10	8	3	11	10.0	0.9	10	9.5	1.0	10	10.1	1.0	10	10.7	1.1	10	11.4	1.1	-	20.9%
11 – 12	10	-	9	8.9	1.0	9	9.1	1.0	9	9.6	1.1	9	10.2	1.2	9	10.8	1.2	-	18.4%
13 – 16	15	-	13	14.9	1.1	13	15.6	1.2	13	16.5	1.3	13	17.5	1.3	12	17.1	1.4	-2.6%	26.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 6: ICT Information Society and Capacity Development

Programme purpose

Develop and implement strategies to build capabilities to bridge the digital divide.

Objectives

- Contribute towards building a digitally transformed economy and society by:
 - monitoring the automation of e-government services on the e-portal on an ongoing basis
 - monitoring the implementation of digital and future skills programmes on an ongoing basis
 - implementing and reviewing the national artificial intelligence plan over the MTEF period

Subprogrammes

- Programme Management for ICT Information Society and Capacity Development* provides for the overall management of the programme.

- *Information Society Development* supports the promotion of a digital society by facilitating the adoption and use of digital technologies.
- *Capacity Development* facilitates capacity-building interventions to develop digital and future skills towards the creation of a digital society.

Expenditure trends and estimates

Table 30.16 ICT Information Society and Capacity Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2020/21	2021/22	2022/23		2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million												
Programme Management for ICT Information Society and Capacity Development	1.5	2.6	2.8	2.9	25.0%	3.8%	3.0	3.1	3.3	4.5%	4.0%	
Information Society Development	39.0	59.1	56.8	64.8	18.4%	87.0%	66.4	66.5	75.2	5.1%	89.9%	
Capacity Development	9.4	3.4	3.5	6.8	-10.2%	9.1%	2.8	4.3	4.4	-13.3%	6.0%	
Total	49.8	65.1	63.1	74.4	14.3%	100.0%	72.2	73.9	82.9	3.7%	100.0%	
Change to 2023 Budget estimate				-			(14.0)	(16.0)	(11.2)			
Economic classification												
Current payments	49.6	65.0	62.1	73.5	14.0%	99.2%	71.6	73.2	82.1	3.8%	99.0%	
Compensation of employees	39.7	41.9	41.1	46.2	5.2%	66.9%	48.6	50.7	52.9	4.6%	65.4%	
Goods and services	10.0	23.1	21.0	27.3	40.0%	32.2%	23.0	22.5	29.3	2.3%	33.6%	
of which:												
<i>Bursaries: Employees</i>	0.1	0.1	0.2	0.6	119.2%	0.4%	0.7	0.7	0.8	8.3%	0.9%	
<i>Catering: Departmental activities</i>	0.0	0.2	0.6	0.5	156.0%	0.5%	0.7	0.7	0.8	17.0%	0.9%	
<i>Consultants: Business and advisory services</i>	0.9	16.6	5.8	12.3	138.1%	14.1%	10.7	9.6	12.8	1.3%	15.0%	
<i>Travel and subsistence</i>	1.0	2.7	7.5	6.7	86.9%	7.1%	6.6	6.0	9.2	11.1%	9.4%	
<i>Training and development</i>	6.0	0.3	0.1	0.2	-67.3%	2.6%	0.6	0.6	0.7	47.3%	0.7%	
<i>Venues and facilities</i>	0.5	0.7	2.5	0.9	22.6%	1.8%	0.9	1.9	2.0	30.5%	1.9%	
Transfers and subsidies	0.1	0.0	0.8	0.1	15.9%	0.4%	-	-	-	-100.0%	-	
Households	0.1	0.0	0.8	0.1	15.9%	0.4%	-	-	-	-100.0%	-	
Payments for capital assets	0.1	0.1	0.2	0.8	86.7%	0.5%	0.6	0.7	0.8	-0.5%	1.0%	
Machinery and equipment	0.1	0.1	0.2	0.8	86.7%	0.5%	0.6	0.7	0.8	-0.5%	1.0%	
Total	49.8	65.1	63.1	74.4	14.3%	100.0%	72.2	73.9	82.9	3.7%	100.0%	
Proportion of total programme expenditure to vote expenditure	1.6%	1.8%	1.2%	2.2%	-	-	1.8%	3.0%	3.2%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.1	-	0.4	0.1	17.3%	0.2%	-	-	-	-100.0%	-	
Households	0.1	-	0.4	0.1	17.3%	0.2%	-	-	-	-100.0%	-	
Other transfers to households												
Current	0.0	0.0	0.3	0.0	-	0.1%	-	-	-	-100.0%	-	
Households	0.0	0.0	0.3	0.0	-	0.1%	-	-	-	-100.0%	-	

Personnel information

Table 30.17 ICT Information Society and Capacity Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
		Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		2025/26		2026/27				2023/24 - 2026/27			
ICT Information Society and Capacity Development		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	51	-	44	41.1	0.9	44	42.7	1.0	51	48.6	1.0	50	50.7	1.0	50	52.9	1.1	3.9%	100.0%
1-6	8	-	8	3.7	0.5	8	3.9	0.5	14	7.3	0.5	14	7.8	0.5	14	8.2	0.6	21.7%	26.3%
7-10	13	-	11	6.6	0.6	13	8.1	0.6	13	8.6	0.7	12	8.3	0.7	13	9.7	0.7	0.0%	26.1%
11-12	12	-	9	8.4	0.9	7	7.3	1.0	7	7.7	1.0	7	8.2	1.1	7	8.7	1.2	-	15.3%
13-16	18	-	16	22.4	1.4	16	23.5	1.5	16	25.0	1.6	16	26.5	1.7	15	26.4	1.8	-2.1%	32.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Entities

Broadband Infraco

Selected performance indicators

Table 30.18 Broadband Infraco performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Network performance rebates paid as percentage of gross revenue per year	Network operations	Entity mandate	≤0.3%	≤0.3%	≤0.3%	≤0.3%	≤0.3%	≤0.3%	≤0.3%
Actual time taken to restore core network faults per year (hours)	Network operations		7.5	7.5	7.5	7.5	7.5	7.5	7.5
Number of government sites connected to Broadband Infraco network and maintained as part of phase 1 of the South Africa Connect project per year	Network operations		713	713	713	713	713	713	713

Entity overview

Broadband Infraco's legislative mandate, as set out in the Broadband Infraco Act (2007), is to provide ICT infrastructure and broadband capacity in South Africa. Its main objectives are to expand the availability and affordability of access to electronic communications, including in underdeveloped and underserved areas; ensure that bandwidth requirements for specific projects of national interests are met; and enable the state to provide affordable access to electronic communications networks and services.

Over the medium term, the entity will focus on implementing phase 2 of the South Africa Connect project, maintaining broadband connectivity to the 713 government sites it is responsible for and the time taken to restore faults on the core network at 7.5 hours. Expenditure is expected to increase at an average annual rate of 27.4 per cent, from R437.6 million in 2023/24 to R904.3 million in 2026/27. This is mainly due to an increase in payments to access network providers as South Africa Connect phase 2 is rolled out using one-off allocations in 2024/25 and 2025/26, and an increase in expenditure on capital investments. Broadband Infraco plans to spend a total of R2.6 billion over the MTEF period on capital expenditure, particularly fibre networks and points of presence.

The entity plans to maintain its approved number of personnel at 117 over the medium term. Compensation of employees is set to increase at an average annual rate of 4.9 per cent, from R135.9 million in 2023/24 to R156.7 million in 2026/27. Revenue is expected to increase at an average annual rate of 7.9 per cent, from R870.6 million in 2023/24 to R1.1 billion in 2026/27, mostly due to the receipt of funding for the implementation of the South Africa Connect project, which accounts for a projected R1.3 billion in revenue over the MTEF period.

Programmes/Objectives/Activities

Table 30.19 Broadband Infraco expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	115.5	157.4	312.5	154.2	10.1%	34.1%	666.2	349.3	339.0	30.0%	39.7%	
Network operations	457.5	401.5	277.3	283.3	-14.8%	65.9%	740.6	556.7	565.3	25.9%	60.3%	
Total	573.0	558.9	589.8	437.6	-8.6%	100.0%	1 406.8	906.0	904.3	27.4%	100.0%	

Statements of financial performance, cash flow and financial position

Table 30.20 Broadband Infraco statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Revenue											
Non-tax revenue	465.9	439.1	468.7	870.6	23.2%	100.0%	864.2	985.8	1 092.2	7.9%	100.0%
Sale of goods and services other than capital assets	463.0	437.8	467.6	870.6	23.4%	99.7%	864.2	985.8	1 092.2	7.9%	100.0%
Other non-tax revenue	2.8	1.3	1.0	–	-100.0%	0.3%	–	–	–	–	–
Total revenue	465.9	439.1	468.7	870.6	23.2%	100.0%	864.2	985.8	1 092.2	7.9%	100.0%
Expenses											
Current expenses	573.0	558.9	589.8	437.6	-8.6%	100.0%	1 406.8	906.0	904.3	27.4%	100.0%
Compensation of employees	118.6	99.1	106.9	135.9	4.6%	21.9%	142.6	149.8	156.7	4.9%	18.8%
Goods and services	268.7	326.1	328.2	59.6	-39.5%	43.6%	1 042.6	523.6	504.3	103.8%	50.3%
Depreciation	169.3	112.7	123.2	194.0	4.6%	28.7%	180.6	189.7	198.4	0.8%	25.0%
Interest, dividends and rent on land	16.4	21.1	31.5	48.2	43.3%	5.7%	41.0	43.0	45.0	-2.3%	5.9%
Total expenses	573.0	558.9	589.8	437.6	-8.6%	100.0%	1 406.8	906.0	904.3	27.4%	100.0%
Surplus/(Deficit)	(107.1)	(119.8)	(121.1)	433.0	-259.3%		(542.6)	79.8	187.9	-24.3%	
Cash flow statement											
Cash flow from operating activities	44.9	7.0	260.4	61.4	11.0%	100.0%	(11.8)	355.4	161.3	38.0%	100.0%
Receipts											
Non-tax receipts	466.0	439.7	469.0	870.6	23.2%	93.2%	929.1	1 022.0	888.4	0.7%	100.0%
Sales of goods and services other than capital assets	463.1	437.8	467.8	870.6	23.4%	92.9%	929.1	1 022.0	888.4	0.7%	100.0%
Other tax receipts	2.8	1.8	1.2	–	-100.0%	0.3%	–	–	–	–	–
Financial transactions in assets and liabilities	–	–	173.9	–	–	6.8%	–	–	–	–	–
Total receipts	466.0	439.7	642.9	870.6	23.2%	100.0%	929.1	1 022.0	888.4	0.7%	100.0%
Payment											
Current payments	421.1	432.7	382.5	809.2	24.3%	100.0%	940.9	666.6	727.1	-3.5%	100.0%
Compensation of employees	118.6	109.3	105.8	132.7	3.8%	24.4%	139.3	146.2	153.0	4.9%	18.5%
Goods and services	294.7	308.2	245.2	628.4	28.7%	70.7%	760.7	483.1	549.6	-4.4%	76.6%
Interest and rent on land	7.8	15.2	31.5	48.2	83.6%	4.9%	41.0	37.2	24.5	-20.2%	4.8%
Total payments	421.1	432.7	382.5	809.2	24.3%	100.0%	940.9	666.6	727.1	-3.5%	100.0%
Net cash flow from investing activities	(14.4)	(47.6)	(37.6)	(82.9)	79.1%	100.0%	(324.1)	(294.7)	(2.6)	-68.4%	100.0%
Acquisition of property, plant, equipment and intangible assets	(14.4)	(45.0)	(32.4)	(82.9)	79.1%	95.2%	(324.1)	(294.7)	(2.6)	-68.4%	100.0%
Acquisition of software and other intangible assets	–	(3.0)	(5.8)	–	–	5.5%	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	–	0.4	0.6	–	–	-0.6%	–	–	–	–	–
Net cash flow from financing activities	(52.4)	(20.1)	(29.2)	(75.5)	12.9%	100.0%	92.8	(79.2)	(199.4)	38.2%	100.0%
Borrowing activities	(52.4)	(20.1)	(29.2)	(75.5)	12.9%	100.0%	92.8	(79.2)	(199.4)	38.2%	100.0%
Net increase/(decrease) in cash and cash equivalents	(22.0)	(60.8)	193.5	(97.0)	64.0%	-1.0%	(243.1)	(18.5)	(40.7)	-25.1%	100.0%
Statement of financial position											
Carrying value of assets of which:	955.3	872.8	810.4	1 505.2	16.4%	82.3%	1 655.0	1 458.9	1 286.4	-5.1%	97.9%
Acquisition of assets	(14.4)	(45.0)	(32.4)	(82.9)	79.1%	100.0%	(324.1)	(294.7)	(2.6)	-68.4%	100.0%
Investments	7.8	7.8	5.5	7.4	-1.8%	0.6%	10.6	9.4	8.3	4.0%	0.6%
Receivables and prepayments	83.4	86.1	121.7	91.4	3.1%	8.0%	106.0	116.2	129.3	12.2%	7.5%
Cash and cash equivalents	87.6	26.9	220.6	123.6	12.1%	9.2%	(119.6)	(138.0)	(178.8)	-213.1%	-6.0%
Total assets	1 134.1	993.6	1 158.3	1 727.6	15.1%	100.0%	1 651.9	1 446.5	1 245.3	-10.3%	100.0%
Accumulated surplus/(deficit)	(1 423.8)	(1 558.5)	(1 679.7)	(1 246.6)	-4.3%	-123.0%	(1 789.3)	(1 709.5)	(1 521.6)	6.9%	-105.2%
Capital reserve fund	1 815.2	1 829.5	1 829.5	1 935.5	2.2%	151.3%	1 829.5	1 829.5	1 829.5	-1.9%	124.0%
Borrowings	–	–	–	283.8	–	4.1%	680.9	529.1	419.7	13.9%	32.0%
Finance lease	30.3	43.9	18.0	56.6	23.1%	2.9%	30.3	30.3	30.3	-18.8%	2.4%
Deferred income	463.9	338.1	474.2	305.8	-13.0%	32.9%	226.0	103.7	(142.5)	-177.5%	6.8%
Trade and other payables	237.8	366.2	496.0	332.7	11.8%	29.5%	650.6	593.2	548.2	18.1%	35.9%
Taxation	2.7	–	22.0	51.2	165.9%	1.3%	23.8	70.1	81.6	16.8%	4.0%
Provisions	7.9	12.6	12.9	8.6	2.8%	0.9%	–	–	–	-100.0%	0.1%
Total equity and liabilities	1 134.1	1 031.8	1 173.1	1 727.6	15.1%	100.0%	1 651.9	1 446.5	1 245.3	-10.3%	100.0%

Personnel information

Table 30.21 Broadband Infraco personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
Broadband Infraco		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	117	117	117	106.9	0.9	117	135.9	1.2	117	142.6	1.2	117	149.8	1.3	117	156.7	1.3	-	100.0%
1 – 6	59	59	59	18.0	0.3	59	18.2	0.3	59	19.1	0.3	59	20.1	0.3	59	21.0	0.4	-	50.4%
7 – 10	-	-	-	2.3	-	-	2.4	-	-	2.5	-	-	2.6	-	-	2.7	-	-	-
11 – 12	34	34	34	52.5	1.5	34	72.8	2.1	34	76.5	2.2	34	80.3	2.4	34	84.0	2.5	-	29.1%
13 – 16	19	19	19	19.5	1.0	19	28.4	1.5	19	29.8	1.6	19	31.3	1.6	19	32.7	1.7	-	16.2%
17 – 22	5	5	5	14.6	2.9	5	14.1	2.8	5	14.8	3.0	5	15.5	3.1	5	16.2	3.2	-	4.3%

1. Rand million.

Film and Publication Board

Selected performance indicators

Table 30.22 Film and Publication Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of licensing and content classification decisions issued within 7 working days per year	Technology support and platform monitoring	Entity mandate	- ¹	- ¹	- ¹	90%	90%	90%	92%
Percentage of the digital transformation roadmap implemented per year	Technology support and platform monitoring		- ¹	- ¹	- ¹	95%	95%	95%	98%
Percentage of applications for licences processed within 5 working days per year	Technology support and platform monitoring		- ¹	- ¹	- ¹	95%	95%	95%	97%
Percentage of matters finalised before the enforcement committee within 12 months per year	Regulatory development and enforcement		- ¹	- ¹	- ¹	90%	90%	90%	90%

1. No historical data available.

Entity overview

The Film and Publication Board was established in terms of the Films and Publications Act (1996), as amended. Its mandate is to regulate the creation, production, possession and distribution of certain publications and films by classifying them; imposing age restrictions on content; and rendering the exploitative use of children in pornographic publications, films or online material punishable. Since the operationalisation of the Films and Publications Amendment Act (2019) in 2022, the board is also mandated to issue, renew and revoke licences; impose fines and make recommendations for criminal prosecution to the National Director of Public Prosecutions; search and inspect premises; and stop illegal online activities.

Over the MTEF period, the board will focus on implementing its digital roadmap strategy and enforcing industry compliance by continuing to monitor online platforms. To ensure appropriate content regulation and research and development in the film, gaming and other publication industries, R50.3 million is allocated over the medium term. An amount of R273.3 million over the period ahead is earmarked for improving and maintaining organisational governance, risk management and internal control to create a high-performing, digitised

organisation. Compensation of employees accounts for an estimated 50.4 per cent of total expenditure, increasing at an average annual rate of 7.3 per cent, from R73.2 million in 2023/24 to R90.4 million in 2026/27. This is due to inflationary increases as well as the reskilling of staff who will enter higher salary bands in priority positions as the board builds capacity for its expanded mandate.

Accordingly, expenditure is expected to increase at an average annual rate of 12.6 per cent, from R132.7 million in 2023/24 to R189.7 million in 2026/27. This increase is in line with projected revenue and will be supported through the revenue enhancement unit that was operationalised on 1 May 2023. As the amended act has increased the scope of material to be licensed, self-generated revenue is expected to increase at an average annual rate of 41.3 per cent over the medium term. The board expects to derive 66.1 per cent (R323.5 million) of its revenue over the period ahead through transfers from the department and the remainder through fees charged for classification and registration.

Programmes/Objectives/Activities

Table 30.23 Film and Publication Board expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	80.1	87.4	104.5	63.1	-7.7%	74.1%	77.1	87.3	96.1	15.1%	49.2%
Technology support and platform monitoring	11.5	12.2	12.4	55.8	69.5%	18.8%	67.8	69.7	75.9	10.8%	41.2%
Regulatory development and enforcement	9.6	7.1	2.1	13.8	13.0%	7.1%	15.4	15.8	17.7	8.7%	9.6%
Total	101.2	106.7	119.0	132.7	9.5%	100.0%	160.2	172.8	189.7	12.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 30.24 Film and Publication Board statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	8.2	10.2	15.2	28.9	52.2%	12.8%	57.1	65.1	77.0	38.7%	33.9%
Sale of goods and services other than capital assets	7.1	9.1	12.9	26.3	54.9%	11.4%	55.2	62.9	74.1	41.3%	32.4%
Other non-tax revenue	1.1	1.1	2.3	2.6	32.4%	1.5%	1.9	2.1	2.9	4.0%	1.5%
Transfers received	100.6	100.9	102.9	103.9	1.1%	87.2%	103.1	107.7	112.7	2.7%	66.1%
Total revenue	108.8	111.1	118.1	132.7	6.9%	100.0%	160.2	172.8	189.7	12.6%	100.0%
Expenses											
Current expenses	101.2	106.7	119.0	132.7	9.5%	100.0%	160.2	172.8	189.7	12.6%	100.0%
Compensation of employees	60.7	64.9	66.5	73.2	6.4%	57.9%	79.7	84.9	90.4	7.3%	50.4%
Goods and services	40.5	41.8	52.5	59.5	13.7%	42.1%	80.5	87.9	99.3	18.6%	49.6%
Total expenses	101.2	106.7	119.0	132.7	9.5%	100.0%	160.2	172.8	189.7	12.6%	100.0%
Surplus/(Deficit)	7.6	4.4	(0.9)	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 30.25 Film and Publication Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/ Total (%) 2023/24 - 2026/27		
Number of approved funded posts	Number of posts on establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate												
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27								
Film and Publication Board		116	124	127	66.5	0.5	128	73.2	0.6	107	79.7	0.7	107	84.9	0.8	107	90.4	0.8	-5.8%	100.0%
Salary level																				
1 – 6	21	21	21	4.0	0.2	10	2.4	0.2	8	3.8	0.5	8	4.0	0.5	8	4.3	0.5	-7.2%	7.6%	
7 – 10	61	69	70	30.0	0.4	89	42.3	0.5	63	37.8	0.6	63	40.3	0.6	63	43.1	0.7	-10.9%	61.5%	
11 – 12	14	14	14	8.6	0.6	9	6.0	0.7	17	9.0	0.5	17	9.2	0.5	17	9.8	0.6	23.6%	13.7%	
13 – 16	20	20	22	23.9	1.1	20	22.4	1.1	19	29.2	1.5	19	31.4	1.7	19	33.2	1.7	-1.7%	17.2%	

1. Rand million.

Independent Communications Authority of South Africa

Selected performance indicators

Table 30.26 Independent Communications Authority of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Access to high-demand spectrum from 700 MHz, 800 MHz, 2.6 GHz and 3.5 GHz bands per year	Licensing	Entity mandate	958 MHz	700 MHz – 3.5 GHz	700 MHz – 3.5 GHz	700 MHz – 3.5 GHz	700 MHz – 3.5 GHz	700 MHz – 3.5 GHz	700 MHz – 3.5 GHz
Number of tariff analysis reports produced per year	Policy research and analysis		2	2	2	2	2	2	2
Number of broadcasting licenses monitored per year	Compliance and consumer affairs		70	75	85	85	85	85	85
Percentage of consumer complaints resolved per year	Compliance and consumer affairs		96% (7 420/ 7 754)	95% (11 353/ 12 003)	96% (14 575/ 15 111)	88%	89%	89%	89%
Number of electronic communications network service licensees monitored per year	Compliance and consumer affairs		70	75	85	85	85	85	85

Entity overview

The Independent Communications Authority of South Africa was established by the Independent Communications Authority of South Africa Act (2000) to regulate the South African communications, broadcasting and postal services sectors. The regulator's mandate is defined in the Electronic Communications Act (2005) as licensing and regulating electronic communications and broadcasting services, and in the Postal Services Act (1998) as regulating the postal services sector. Enabling legislation also empowers the regulator to monitor licensee compliance with licence terms and conditions, develop regulations for the 3 sectors, plan and manage the radio frequency spectrum, and protect consumers in relation to these services.

Over the medium term, the regulator will continue to focus on its regulatory activities in the communications, broadcasting and postal services sectors. It will proceed with the next phase of licensing high-demand spectrum in 2024/25, and monitor 255 broadcast licences and produce 6 tariff analysis reports over the medium term. Spending on compensation of employees accounts for an estimated 75.8 per cent (R1.2 billion) of total expenditure, increasing at an average annual rate of 4.7 per cent, from R359.2 million in 2023/24 to R412.3 million in 2026/27.

The authority expects to receive almost all of its revenue over the medium term (R1.5 billion) through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 30.27 Independent Communications Authority of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	236.1	267.7	284.5	268.4	4.4%	54.1%	249.8	257.4	268.9	0.1%	51.4%
Licensing	68.8	72.9	63.0	64.0	-2.4%	13.8%	63.2	65.5	69.0	2.5%	12.9%
Engineering and technology	15.8	22.6	27.9	25.7	17.5%	4.7%	22.9	24.0	25.1	-0.7%	4.8%
Policy research and analysis	25.2	25.9	27.5	34.8	11.4%	5.8%	31.4	31.8	33.3	-1.5%	6.5%
Compliance and consumer affairs	23.4	31.4	25.8	28.3	6.4%	5.6%	28.0	29.4	30.7	2.8%	5.7%
Regions	71.4	72.9	78.4	89.1	7.7%	16.0%	93.4	97.2	102.2	4.7%	18.8%
Total	440.8	493.5	507.0	510.3	5.0%	100.0%	488.8	505.2	529.3	1.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 30.28 Independent Communications Authority of South Africa statements of financial performance

Statement of financial performance	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Revenue											
Non-tax revenue	10.3	14.6	73.4	22.5	29.6%	5.6%	18.3	19.1	20.0	-3.9%	3.9%
Other non-tax revenue	10.3	14.6	73.4	22.5	29.6%	5.6%	18.3	19.1	20.0	-3.9%	3.9%
Transfers received	469.2	494.0	498.5	487.8	1.3%	94.4%	470.5	486.1	509.3	1.4%	96.1%
Total revenue	479.6	508.6	571.9	510.3	2.1%	100.0%	488.8	505.2	529.3	1.2%	100.0%
Expenses											
Current expenses	440.8	493.5	507.0	510.3	5.0%	100.0%	488.8	505.2	529.3	1.2%	100.0%
Compensation of employees	309.8	321.5	326.7	359.2	5.1%	67.6%	376.5	393.2	412.3	4.7%	75.8%
Goods and services	112.0	149.5	158.0	127.8	4.5%	28.0%	87.9	87.6	92.3	-10.3%	19.5%
Depreciation	18.7	22.2	22.2	23.3	7.5%	4.4%	24.4	24.4	24.7	2.0%	4.8%
Interest, dividends and rent on land	0.2	0.2	0.0	0.0	-71.0%	-	0.0	0.0	0.0	4.7%	-
Total expenses	440.8	493.5	507.0	510.3	5.0%	100.0%	488.8	505.2	529.3	1.2%	100.0%
Surplus/(Deficit)	38.8	15.1	64.9	-	-100.0%		-	-	-	-	

Personnel information

Table 30.29 Independent Communications Authority of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
	Number of approved funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27			Unit cost	
Independent Communications Authority of South Africa	418	418	418	326.7	0.8	418	359.2	0.9	418	376.5	0.9	418	393.2	0.9	418	412.3	1.0	-	100.0%
Salary level																			
1 – 6	18	18	18	2.1	0.1	18	3.7	0.2	18	3.8	0.2	18	4.0	0.2	18	4.2	0.2	-	4.3%
7 – 10	207	207	207	132.7	0.6	207	138.1	0.7	207	144.7	0.7	207	150.5	0.7	207	158.5	0.8	-	49.5%
11 – 12	130	130	130	109.7	0.8	130	120.5	0.9	130	126.3	1.0	130	132.2	1.0	130	138.3	1.1	-	31.1%
13 – 16	62	62	62	80.6	1.3	62	94.1	1.5	62	98.6	1.6	62	103.2	1.7	62	107.9	1.7	-	14.8%
17 – 22	1	1	1	1.7	1.7	1	2.9	2.9	1	3.1	3.1	1	3.2	3.2	1	3.3	3.3	-	0.2%

1. Rand million.

National Electronic Media Institute of South Africa

Selected performance indicators

Table 30.30 National Electronic Media Institute of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		2026/27
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	
Number of learners trained in creative media through short courses per year	e-Astuteness development	Entity mandate	150	0	500	600	650	1 000	1 200
Number of learners trained in creative media through learnerships per year	e-Astuteness development		117	240	150	150	100	200	200
Number of citizens trained in digital literacy per year	e-Astuteness development		16 018	74 443	50 000	80 000	60 000	120 000	130 000
Number of small, medium and micro enterprises trained in digital entrepreneurship per year	e-Astuteness development		- ¹	- ¹	10 000	11 000	12 000	15 000	15 000
Number of learners trained in digital technologies per year	e-Astuteness development		1 000	0	3 000	2 500	2 000	2 700	2 800
Number of learners trained in ICT training programmes per year	e-Astuteness development		- ¹	- ¹	100	150	200	250	250

1. No historical data available.

Entity overview

The National Electronic Media Institute of South Africa was established as a non-profit institute for education in terms of the Companies Act (1973) and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). The institute's programmes are structured to enhance the market readiness of students in a wide range of broadcasting disciplines. The institute is responsible for the implementation of digital programmes, including the development of South Africans' digital skills capacity.

The entity's expanded mandate includes providing digital skills and training through identified partnerships with government, education, business and civil society. Identified digital skills priority areas include government e-enablement, creative new media industries, e-inclusion and social innovation. As such, the institute aims to train a total of 310 000 learners in digital literacy and 42 000 small, medium and micro enterprises in digital entrepreneurship between 2024/25 and 2026/27.

In line with its expanded mandate, the entity's organisational structure was revised from 48 positions in 2022/23 to 98 in 2024/25. Spending on compensation of employees is expected to increase at an average annual rate of 4.5 per cent, from R46.4 million in 2023/24 to R53 million in 2026/27. Transfers and subsidies to higher education institutions to fund e-skills projects account for an estimated 15.9 per cent (R41.2 million) of spending over the period ahead.

The institute is set to derive 96.3 per cent (R304.2 million) of its revenue over the medium term through transfers from the department and the balance through fees for training and development. Revenue is expected to decrease at an average annual rate of 0.6 per cent, from R109.6 million in 2023/24 to R107.6 million in 2026/27 due to higher spending in 2023/24 as a result of National Treasury-approved retention of surplus funds from the previous financial year.

Programmes/Objectives/Activities

Table 30.31 National Electronic Media Institute of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	49.8	43.1	52.6	58.6	5.6%	51.3%	58.2	59.7	60.7	1.2%	56.7%
e-Astuteness development	14.2	61.4	95.0	44.5	46.5%	45.7%	33.9	36.5	39.9	-3.6%	36.9%
Knowledge for innovation	1.1	1.9	1.5	3.1	43.5%	1.8%	3.1	3.2	3.4	3.1%	3.1%
Aggregation framework	-	1.5	0.6	3.3	-	1.2%	3.3	3.5	3.6	3.1%	3.3%
Total	65.0	107.9	149.7	109.6	19.0%	100.0%	98.6	102.9	107.6	-0.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 30.32 National Electronic Media Institute of South Africa statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	1.9	9.7	13.6	11.1	79.0%	7.6%	1.6	1.6	1.7	-46.5%	3.7%
Sale of goods and services other than capital assets	-	7.1	9.9	9.6	-	5.3%	-	-	-	-100.0%	2.2%
Other non-tax revenue	1.9	2.7	3.7	1.5	-8.2%	2.3%	1.6	1.6	1.7	4.3%	1.5%
Transfers received	63.0	111.7	134.7	98.4	16.0%	92.4%	97.0	101.3	105.9	2.5%	96.3%
Total revenue	64.9	121.5	148.3	109.6	19.1%	100.0%	98.6	102.9	107.6	-0.6%	100.0%
Expenses											
Current expenses	54.3	68.4	120.3	83.4	15.4%	75.8%	85.9	89.7	92.3	3.4%	84.1%
Compensation of employees	24.4	30.7	32.6	46.4	24.0%	32.5%	47.1	50.5	53.0	4.5%	47.1%
Goods and services	27.5	35.7	87.5	34.9	8.3%	41.4%	36.5	37.2	39.1	3.9%	35.4%
Depreciation	2.4	2.0	0.1	2.1	-4.8%	1.9%	2.2	2.0	0.2	-56.0%	1.6%
Transfers and subsidies	10.7	39.4	29.4	26.2	34.6%	24.2%	12.7	13.2	15.3	-16.3%	15.9%
Total expenses	65.0	107.9	149.7	109.6	19.0%	100.0%	98.6	102.9	107.6	-0.6%	100.0%
Surplus/(Deficit)	(0.1)	13.6	(1.3)	-	-100.0%		-	-	-	-	

Personnel information

Table 30.33 National Electronic Media Institute of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)						
Number of funded posts	Number of approved establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate													
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27									
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost							
National Electronic Media Institute of South Africa			69	69	48	32.6	0.7	69	46.4	0.7	98	47.1	0.5	98	50.5	0.5	98	53.0	0.5	12.4%	100.0%	
Salary level	69	69	48	32.6	0.7	69	46.4	0.7	98	47.1	0.5	98	50.5	0.5	98	53.0	0.5	98	53.0	0.5	12.4%	100.0%
7 – 10	19	19	36	15.7	0.4	19	4.2	0.2	19	6.2	0.3	19	6.5	0.3	19	6.7	0.4	19	6.7	0.4	–	21.4%
11 – 12	43	43	7	9.9	1.4	43	33.9	0.8	70	28.3	0.4	70	31.1	0.4	70	33.1	0.5	70	33.1	0.5	17.6%	69.2%
13 – 16	7	7	5	7.0	1.4	7	8.3	1.2	9	12.6	1.4	9	12.9	1.4	9	13.3	1.5	9	13.3	1.5	8.7%	9.4%

1. Rand million.

Sentech

Selected performance indicators

Table 30.34 Sentech performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage household coverage of digital television infrastructure per year	Administration	Entity mandate	99.8%	99.8%	99.8%	99.8%	99.8%	99.8%	99.8%
Percentage availability of digital terrestrial television per year	Administration		99.9% (1.01 million hours/ 1.02 million hours)	99.9% (1.01 million hours/ 1.02 million hours)	99.9% (1.01 million hours/ 1.02 million hours)	99.9%	99.9%	99.9%	99.9%
Number of analogue sites switched off per year	Administration		– ¹	163	49	45	57	– ²	– ²
Number of very-small-aperture terminal sites added for the South Africa Connect access network per year	Administration		– ¹	– ¹	– ¹	160	520	720	200
Number of base stations added for the South Africa Connect access network per year	Administration		– ¹	– ¹	– ¹	37	311	361	91

1. No historical data available.

2. Analogue broadcasting ends due to the migration to digital terrestrial television.

Entity overview

Sentech was established in terms of the Sentech Act (1996), is listed as a schedule 3B public entity in the Public Finance Management Act (1999) and derives its mandate from the Electronic Communications Act (2005). It is responsible for providing broadcasting signal distribution services to licensed television and radio broadcasters. In 2002, following the deregulation of the telecommunications sector, Sentech was licensed to provide international voice-based telecommunications and multimedia services.

Sentech will continue to operate an estimated 330 terrestrial distribution sites and satellite platforms over the MTEF period to provide customers with content and multimedia connectivity services, and managed infrastructure services and satellite platforms to achieve its public service mandate while ensuring financial sustainability. These operations will continue until all analogue transmitters are shut down after migration to

digital terrestrial television, which is scheduled for completion in December 2024. The entity plans to continue investing in core infrastructure to ensure the provision of digital television coverage to 99.8 per cent of households in each year over the medium term. It will also focus on various technology enhancement programmes and innovations to maintain infrastructure and service integrity. These include over-the-top services and the provision of infrastructure services through its data centre. The national satellite strategy has been developed and due process will be followed to obtain a national satellite for South Africa through partnership arrangements with interested parties.

An estimated R1.7 billion in capital expenditure is planned over the MTEF period, R666 million of which is allocated to roll out the access network portion of the South Africa Connect project. Spending on compensation of employees accounts for an estimated 29.1 per cent (R1.5 billion) of total expenditure, increasing at an average annual rate of 5.2 per cent, from R451.3 million in 2023/24 to R525.3 million in 2026/27. The entity plans to increase its number of personnel from 445 to 453 over the medium term to support the planned capital investment.

The entity expects to derive 95.9 per cent (R5.1 billion) of its revenue over the MTEF period through fees for television, radio and streaming services, and the remainder through other sources such as rental income. As a result, revenue is expected to increase at an average annual rate of 5.9 per cent, from R1.6 billion in 2023/24 to R1.9 billion in 2026/27.

Programmes/Objectives/Activities

Table 30.35 Sentech expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	1 443.3	1 171.6	1 560.3	1 509.4	1.5%	92.9%	1 570.4	1 733.8	1 855.2	7.1%	100.0%
Attain digital terrestrial television network	167.1	166.4	91.2	-	-100.0%	7.1%	-	-	-	-	-
Total	1 610.4	1 338.0	1 651.5	1 509.4	-2.1%	100.0%	1 570.4	1 733.8	1 855.2	7.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 30.36 Sentech statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1 756.3	1 448.7	1 515.6	1 573.4	-3.6%	97.8%	1 659.9	1 734.3	1 866.1	5.9%	100.0%
Sale of goods and services other than capital assets	1 442.2	1 373.2	1 411.9	1 494.0	1.2%	89.5%	1 596.6	1 668.1	1 794.9	6.3%	95.9%
Other non-tax revenue	314.1	75.6	103.7	79.4	-36.8%	8.4%	63.3	66.2	71.2	-3.6%	4.1%
Transfers received	167.3	-	-	-	-100.0%	2.2%	-	-	-	-	-
Total revenue	1 923.7	1 448.7	1 515.6	1 573.4	-6.5%	100.0%	1 659.9	1 734.3	1 866.1	5.9%	100.0%
Expenses											
Current expenses	1 512.1	1 289.8	1 621.0	1 488.1	-0.5%	96.8%	1 535.6	1 683.4	1 801.2	6.6%	97.6%
Compensation of employees	427.7	469.5	437.7	451.3	1.8%	29.5%	469.9	490.9	525.3	5.2%	29.1%
Goods and services	654.3	458.0	799.4	617.8	-1.9%	41.0%	460.4	473.8	507.0	-6.4%	31.2%
Depreciation	262.8	219.9	227.9	270.8	1.0%	16.1%	391.3	408.9	437.5	17.3%	22.5%
Interest, dividends and rent on land	167.3	142.3	155.9	148.1	-4.0%	10.1%	214.0	309.8	331.5	30.8%	14.8%
Transfers and subsidies	98.3	48.2	30.5	21.4	-39.9%	3.2%	34.8	50.4	53.9	36.2%	2.4%
Total expenses	1 610.4	1 338.0	1 651.5	1 509.4	-2.1%	100.0%	1 570.4	1 733.8	1 855.2	7.1%	100.0%
Surplus/(Deficit)	313.3	110.8	(135.9)	63.9	-41.1%		89.5	-	10.9	-44.5%	

Table 30.36 Sentech statements of financial performance, cash flow and financial position (continued)

Cash flow statement				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22		2022/23							
Cash flow from operating activities	565.6	168.6	(481.9)	325.7	-16.8%	100.0%	480.9	409.3	367.2	4.1%	100.0%
Receipts											
Non-tax receipts	1 489.5	1 448.7	1 505.6	1 564.4	1.6%	93.6%	1 659.9	1 734.3	1 784.9	4.5%	100.0%
Sales of goods and services other than capital assets	1 422.9	1 373.2	1 411.9	1 494.0	1.6%	88.8%	1 596.6	1 668.1	1 784.9	6.1%	97.0%
Other tax receipts	66.5	75.6	93.7	70.4	1.9%	4.8%	63.3	66.2	-	-100.0%	3.0%
Transfers received	230.1	166.3	30.5	-	-100.0%	6.4%	-	-	-	-	-
Total receipts	1 719.6	1 615.1	1 536.1	1 564.4	-3.1%	100.0%	1 659.9	1 734.3	1 784.9	4.5%	100.0%
Payment											
Current payments	1 105.5	1 446.5	2 018.0	1 217.2	3.3%	98.5%	1 144.3	1 274.5	1 363.8	3.9%	96.9%
Compensation of employees	427.7	469.5	437.7	451.3	1.8%	31.9%	469.9	490.9	525.3	5.2%	37.6%
Goods and services	512.0	837.5	1 424.4	617.8	6.5%	55.7%	460.4	473.8	507.0	-6.4%	40.1%
Interest and rent on land	165.8	139.5	155.9	148.1	-3.7%	10.9%	214.0	309.8	331.5	30.8%	19.2%
Transfers and subsidies	48.5	-	-	21.4	-23.9%	1.5%	34.8	50.4	53.9	36.2%	3.1%
Total payments	1 154.0	1 446.5	2 018.0	1 238.6	2.4%	100.0%	1 179.1	1 324.9	1 417.7	4.6%	100.0%
Net cash flow from investing activities	(70.7)	(75.2)	(93.3)	(556.3)	98.9%	100.0%	(179.6)	(187.6)	(200.8)	-28.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(70.7)	(75.2)	(93.3)	(556.3)	98.9%	100.0%	(179.6)	(187.6)	(200.8)	-28.8%	100.0%
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	0.1	-	-	-100.0%	-	-	-	-	-	-
Net cash flow from financing activities	(11.5)	58.0	(63.0)	(105.3)	109.1%	100.0%	(106.5)	(111.3)	(119.0)	4.2%	100.0%
Deferred income	230.1	147.6	-	-	-100.0%	-435.7%	-	-	-	-	-
Repayment of finance leases	(254.7)	(104.1)	(80.8)	(110.3)	-24.3%	566.0%	(111.3)	(116.2)	(124.4)	4.1%	104.6%
Other flows from financing activities	13.0	14.5	17.8	5.0	-27.2%	-30.3%	4.8	5.0	5.3	2.0%	-4.6%
Net increase/(decrease) in cash and cash equivalents	483.4	151.4	(638.2)	(335.8)	-188.6%	-4.9%	194.8	110.5	47.4	-152.1%	100.0%
Statement of financial position											
Carrying value of assets of which:	1 070.8	1 036.4	1 149.6	1 674.6	16.1%	28.5%	1 698.0	1 774.1	1 898.2	4.3%	39.6%
Acquisition of assets	(70.7)	(75.2)	(93.3)	(556.3)	98.9%	100.0%	(179.6)	(187.6)	(200.8)	-28.8%	100.0%
Investments	1 063.4	977.5	891.2	837.0	-7.7%	21.7%	720.4	752.7	805.4	-1.3%	17.5%
Inventory	58.5	64.8	74.3	61.1	1.5%	1.5%	61.8	64.5	69.0	4.1%	1.4%
Receivables and prepayments	137.4	174.1	665.0	167.3	6.8%	6.6%	170.5	178.1	190.6	4.4%	4.0%
Cash and cash equivalents	1 999.8	2 151.2	1 513.0	1 556.5	-8.0%	41.6%	1 617.9	1 690.4	1 808.7	5.1%	37.5%
Taxation	9.1	13.9	-	-	-100.0%	0.1%	-	-	-	-	-
Total assets	4 339.0	4 417.9	4 293.1	4 296.5	-0.3%	100.0%	4 268.6	4 459.8	4 772.0	3.6%	100.0%
Accumulated surplus/(deficit)	1 752.1	1 868.7	1 732.8	1 915.5	3.0%	41.9%	2 005.0	2 094.8	2 241.5	5.4%	46.4%
Capital and reserves	851.9	846.0	846.0	851.9	-	19.6%	851.9	890.1	952.4	3.8%	19.9%
Finance lease	1 216.3	1 157.9	1 286.9	1 322.9	2.8%	28.8%	1 204.8	1 260.3	1 348.5	0.6%	28.9%
Deferred income	286.3	308.0	229.7	-	-100.0%	4.7%	-	-	-	-	-
Trade and other payables	165.0	165.1	181.4	161.9	-0.6%	3.9%	163.5	170.9	182.8	4.1%	3.8%
Taxation	14.5	-	-	11.9	-6.3%	0.2%	10.8	11.3	12.1	0.5%	0.3%
Provisions	53.0	72.2	16.4	32.4	-15.1%	1.0%	32.4	32.4	34.7	2.3%	0.7%
Total equity and liabilities	4 339.0	4 417.9	4 293.1	4 296.5	-0.3%	100.0%	4 268.6	4 459.8	4 772.0	3.6%	100.0%

Personnel information

Table 30.37 Sentech personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of posts on approved establishment	Number of posts	Actual		Revised estimate			Medium-term expenditure estimate											
			2022/23	Unit cost	2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost		Unit cost	Number	Cost	Unit cost		
Sentech			445	437.7	1.0	445	451.3	1.0	453	469.9	1.0	453	490.9	1.1	453	525.3	1.2	0.6%	100.0%
Salary level	453	453																	
7 – 10	263	263	255	263.9	1.0	255	264.4	1.0	263	272.4	1.0	263	282.4	1.1	263	302.2	1.1	1.0%	57.9%
11 – 12	122	122	122	109.4	0.9	122	117.7	1.0	122	124.3	1.0	122	131.3	1.1	122	140.5	1.2	-	27.1%
13 – 16	20	20	20	34.7	1.7	20	37.3	1.9	20	39.4	2.0	20	41.6	2.1	20	44.5	2.2	-	4.4%
17 – 22	48	48	48	29.7	0.6	48	31.9	0.7	48	33.7	0.7	48	35.6	0.7	48	38.1	0.8	-	10.6%

1. Rand million.

South African Broadcasting Corporation

Selected performance indicators

Table 30.38 South African Broadcasting Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of national days covered on television per year	Local content delivery: Television	Entity mandate	- ¹	7	7	7	7	7	7
Percentage of prime-time share of television screen ratings per year	Local content delivery: Television		- ¹	- ¹	SABC1: 25% SABC2: 8% SABC3: 3%	SABC1: 22% SABC2: 6% SABC3: 3%	SABC1: 24% SABC2: 8% SABC3: 5%	SABC1: 26% SABC2: 10% SABC3: 6%	SABC1: 26% SABC2: 10% SABC3: 6%
Number of national days covered on radio per year	Local content delivery: Radio		- ¹	7	7	7	7	7	7
Percentage of news and current affairs-related complaints adjudicated in the corporation's favour per year	Universal access transmitter rollout news		- ¹	- ¹	80%	80%	80%	80%	80%
Number of new sports rights acquired per year	Sports of national interest and mandate		- ¹	3	5	12	18	24	24
Number of hours of television content digitised per year	Digital terrestrial migration and technology		- ¹	500	70 000	20 000	50 000	50 000	50 000

1. No historical data available.

Entity overview

The South African Broadcasting Corporation derives its mandate from the Broadcasting Act (1999) and is listed as a schedule 2 public entity in the Public Finance Management Act (1999). The corporation is mandated to provide broadcasting and information services through a wide range of programming that displays South African talent in educational and entertainment programmes; offer diverse views through a variety of news, information and analysis; and advance national and public interests through popular sports. The corporation is charged with upholding the democratic values of the Constitution, and enhancing and protecting the fundamental rights of South Africa's people.

Over the medium term, the corporation will focus on implementing its turnaround plan to alleviate its financial challenges, mainly due to poor revenue collection. This includes implementing a revenue improvement plan to increase revenue from sources such as digital platforms, increasing compliance with television licence collections and acquiring new content. The corporation will continue to discuss alternative funding models with the department and implement its cost-deferment plan to spend more efficiently.

Compensation of employees accounts for an estimated 38.1 per cent (R7.5 billion) of projected spending over the medium term, while goods and services accounts for 38 per cent, mostly for signal and broadcast costs, and programming, film and sports rights. Total expenditure is expected to increase at an average annual rate of 2.5 per cent, from R6.4 billion in 2023/24 to R6.8 billion in 2026/27.

The corporation expects to derive 81.4 per cent (R16.7 billion) of its revenue over the MTEF period through advertising and other commercial activities, with proceeds from television licence fees accounting for an estimated 15.1 per cent (R3 billion) and transfers from the department amounting to an estimated 3.5 per cent (R672.4 million). Total revenue is expected to increase at an average annual rate of 3.7 per cent, from R6.4 billion in 2023/24 to R7.1 billion in 2026/27, in line with the implementation of revenue-generation initiatives.

Programmes/Objectives/Activities

Table 30.39 South African Broadcasting Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	1 258.5	1 108.5	1 477.6	1 719.5	11.0%	23.8%	1 650.3	2 333.0	2 444.8	12.4%	30.9%
Local content delivery: Video entertainment	1 719.8	1 773.0	1 805.6	1 713.1	-0.1%	30.4%	1 925.3	1 961.8	2 052.1	6.2%	29.1%
Local content delivery: Radio	817.3	698.7	775.8	907.1	3.5%	13.8%	852.6	848.8	887.8	-0.7%	13.3%
Universal access transmitter rollout news	792.2	657.5	670.2	779.8	-0.5%	12.5%	736.9	76.6	80.1	-53.2%	6.5%
Sports of national interest and mandate	233.8	447.8	471.8	337.9	13.1%	6.5%	404.4	422.0	441.4	9.3%	6.1%
Digital terrestrial migration and technology	759.0	646.4	707.0	902.3	5.9%	13.0%	982.0	895.4	936.6	1.3%	14.1%
Total	5 580.6	5 331.9	5 908.0	6 359.6	4.5%	100.0%	6 551.5	6 537.6	6 842.8	2.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 30.40 South African Broadcasting Corporation statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	4 844.6	4 940.1	4 626.7	6 130.2	8.2%	96.3%	6 183.3	6 579.7	6 882.4	3.9%	96.5%
Sale of goods and services other than capital assets	4 393.0	4 214.6	3 754.0	5 080.7	5.0%	81.8%	5 245.2	5 584.3	5 841.2	4.8%	81.4%
Other non-tax revenue	451.6	725.5	872.7	1 049.5	32.5%	14.4%	938.2	995.3	1 041.1	-0.3%	15.1%
Transfers received	205.8	190.9	153.9	253.6	7.2%	3.7%	211.1	225.9	235.4	-2.5%	3.5%
Total revenue	5 050.4	5 131.1	4 780.6	6 383.8	8.1%	100.0%	6 394.4	6 805.6	7 117.7	3.7%	100.0%
Expenses											
Current expenses	5 580.6	5 331.9	5 908.0	6 359.6	4.5%	100.0%	6 551.5	6 537.6	6 842.8	2.5%	100.0%
Compensation of employees	2 749.7	2 009.4	2 381.9	2 536.5	-2.7%	41.8%	2 435.9	2 463.3	2 576.6	0.5%	38.1%
Goods and services	1 623.9	1 822.7	1 983.9	2 359.0	13.3%	33.5%	2 535.6	2 495.1	2 614.4	3.5%	38.0%
Depreciation	1 198.6	1 493.7	1 508.2	1 462.6	6.9%	24.5%	1 576.9	1 575.9	1 648.3	4.1%	23.8%
Interest, dividends and rent on land	8.3	6.0	34.0	1.5	-43.8%	0.2%	3.1	3.3	3.4	32.3%	-
Total expenses	5 580.6	5 331.9	5 908.0	6 359.6	4.5%	100.0%	6 551.5	6 537.6	6 842.8	2.5%	100.0%
Surplus/(Deficit)	(530.2)	(200.8)	(1 127.4)	24.2	-135.7%		(157.1)	268.1	275.0	124.8%	
Cash flow statement											
Cash flow from operating activities	(690.1)	(352.8)	(630.7)	(162.8)	-38.2%	100.0%	(214.2)	(74.6)	(177.7)	3.0%	100.0%
Receipts											
Non-tax receipts	4 475.2	4 277.8	3 814.3	5 088.1	4.4%	85.9%	5 246.3	5 592.4	5 849.7	4.8%	97.2%
Sales of goods and services other than capital assets	4 393.0	4 214.6	3 754.0	5 080.7	5.0%	84.8%	5 245.2	5 584.3	5 841.2	4.8%	97.1%
Other tax receipts	82.1	63.2	60.3	7.4	-55.1%	1.1%	1.1	8.1	8.5	4.5%	0.1%
Transfers received	205.8	190.9	153.9	253.6	7.2%	3.9%	211.1	225.9	235.4	-2.5%	4.1%
Financial transactions in assets and liabilities	472.6	765.1	813.4	-	-100.0%	10.2%	(97.0)	(101.3)	(106.0)	-	-1.3%
Total receipts	5 153.5	5 233.8	4 781.7	5 341.7	1.2%	100.0%	5 360.4	5 717.1	5 979.1	3.8%	100.0%
Payment											
Current payments	5 774.1	5 586.6	5 412.4	5 504.5	-1.6%	99.7%	5 574.6	5 791.7	6 156.8	3.8%	100.0%
Compensation of employees	2 749.7	2 009.4	2 378.4	2 536.5	-2.7%	43.3%	2 435.9	2 463.3	2 576.6	0.5%	43.5%
Goods and services	3 022.1	3 571.2	3 000.0	2 966.5	-0.6%	56.2%	3 135.6	3 325.1	3 576.8	6.4%	56.4%
Interest and rent on land	2.3	6.0	34.0	1.5	-13.9%	0.2%	3.1	3.3	3.4	32.3%	-
Transfers and subsidies	69.5	-	-	-	-100.0%	0.3%	-	-	-	-	-
Total payments	5 843.6	5 586.6	5 412.4	5 504.5	-2.0%	100.0%	5 574.6	5 791.7	6 156.8	3.8%	100.0%
Net cash flow from investing activities	(114.7)	(109.0)	(299.2)	(410.0)	52.9%	100.0%	40.5	(228.0)	(82.2)	-41.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(116.4)	(117.9)	(253.8)	(410.0)	52.2%	98.6%	(60.0)	(228.0)	(78.0)	-42.5%	36.7%
Acquisition of software and other intangible assets	(0.7)	(1.4)	(49.3)	-	-100.0%	4.6%	-	-	(4.2)	-	1.3%
Proceeds from the sale of property, plant, equipment and intangible assets	2.4	1.1	3.9	-	-100.0%	-1.1%	100.5	-	-	-	62.1%
Other flows from investing activities	-	9.1	-	-	-	-2.1%	-	-	-	-	-
Net cash flow from financing activities	154.7	159.2	221.3	123.7	-7.2%	100.0%	238.6	243.7	235.4	23.9%	100.0%
Deferred income	183.5	189.8	202.3	253.6	11.4%	133.6%	211.1	225.9	235.4	-2.5%	121.5%
Borrowing activities	(14.0)	(18.7)	27.4	(129.9)	110.3%	-28.3%	27.5	17.8	-	-100.0%	-21.5%
Repayment of finance leases	(14.9)	(11.9)	(8.4)	-	-100.0%	-5.2%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(650.1)	(302.6)	(708.6)	(449.1)	-11.6%	-9.1%	64.9	(58.9)	(24.5)	-62.1%	100.0%

Table 30.40 South African Broadcasting Corporation statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Carrying value of assets	1 542.7	1 523.0	1 672.6	1 754.4	4.4%	31.5%	1 653.9	1 795.5	1 877.6	2.3%	36.0%	
<i>of which:</i>												
<i>Acquisition of assets</i>	(116.4)	(117.9)	(253.8)	(410.0)	52.2%	100.0%	(60.0)	(228.0)	(78.0)	-42.5%	100.0%	
Investments	19.4	18.3	14.9	21.6	3.7%	0.4%	-	-	-	-100.0%	0.1%	
Inventory	473.6	464.9	481.3	555.5	5.5%	9.6%	574.3	584.7	611.6	3.3%	11.8%	
Receivables and prepayments	752.5	655.6	663.9	738.7	-0.6%	13.5%	738.6	812.0	849.3	4.8%	16.0%	
Cash and cash equivalents	1 482.8	1 180.2	471.6	22.5	-75.2%	14.1%	122.2	88.8	92.9	60.4%	1.7%	
Non-current assets held for sale	1.5	1.5	1.5	-	-100.0%	-	-	-	-	-	-	
Defined benefit plan assets	1 796.5	1 669.7	1 319.1	1 669.7	-2.4%	30.9%	1 669.7	1 669.7	1 746.5	1.5%	34.4%	
Derivatives financial instruments	8.5	-	-	-	-100.0%	-	-	-	-	-	-	
Total assets	6 077.6	5 513.3	4 624.9	4 762.4	-7.8%	100.0%	4 758.6	4 950.6	5 177.9	2.8%	100.0%	
Accumulated surplus/(deficit)	(219.1)	(737.6)	(2 180.5)	(1 812.0)	102.2%	-25.5%	(1 690.7)	(1 133.8)	(1 038.7)	-16.9%	-29.1%	
Capital reserve fund	3 491.3	3 517.3	3 565.0	3 577.4	0.8%	68.4%	3 557.0	3 526.8	3 541.8	-0.3%	72.4%	
Borrowings	14.9	-	27.4	10.6	-10.8%	0.3%	10.6	10.6	10.6	-	0.2%	
Finance lease	19.0	-	-	-	-100.0%	0.1%	-	-	-	-	-	
Deferred income	196.0	312.9	368.8	9.7	-63.3%	4.3%	9.3	9.4	9.9	0.5%	0.2%	
Trade and other payables	729.6	620.4	1 185.1	1 200.6	18.1%	18.5%	1 062.6	702.0	734.3	-15.1%	19.0%	
Taxation	68.8	62.0	3.6	97.3	12.2%	1.1%	102.7	110.7	115.8	6.0%	2.2%	
Provisions	1 585.7	1 577.3	1 509.3	1 643.0	1.2%	30.5%	1 643.0	1 643.0	1 718.5	1.5%	33.9%	
Derivatives financial instruments	191.2	161.1	146.2	35.8	-42.8%	2.5%	64.2	81.9	85.7	33.7%	1.4%	
Total equity and liabilities	6 077.6	5 513.3	4 624.9	4 762.4	-7.8%	100.0%	4 758.6	4 950.6	5 177.9	2.8%	100.0%	

Personnel information

Table 30.41 South African Broadcasting Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate					2023/24 - 2026/27							
		2022/23	2023/24		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African Broadcasting Corporation		2 459	2 821	2 381	2 381.9	1.0	2 381	2 536.5	1.1	2 381	2 435.9	1.0	2 381	2 463.3	1.0	2 381	2 576.6	1.1	-	100.0%
Salary level																				
1 – 6	22	25	21	10.0	0.5	21	11.0	0.5	21	11.0	0.5	21	11.5	0.5	21	12.1	0.6	-	0.9%	
7 – 10	1 739	2 003	1 679	1 619.8	1.0	1 679	1 696.4	1.0	1 679	1 595.7	1.0	1 679	1 581.1	0.9	1 679	1 653.9	1.0	-	70.5%	
11 – 12	533	611	519	509.3	1.0	519	561.5	1.1	519	561.5	1.1	519	589.6	1.1	519	616.7	1.2	-	21.8%	
13 – 16	153	169	150	208.2	1.4	150	229.6	1.5	150	229.6	1.5	150	241.1	1.6	150	252.2	1.7	-	6.3%	
17 – 22	12	13	12	34.5	2.9	12	38.1	3.2	12	38.1	3.2	12	40.0	3.3	12	41.8	3.5	-	0.5%	

1. Rand million.

South African Post Office

Selected performance indicators

Table 30.42 South African Post Office performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of customer queries resolved within 72 hours per year	Logistics		93%	91%	83%	96%	96%	96%	96%
Total points of presence	Post office operations	Entity mandate	2 098	1 646	1 554	1 554	1 554	1 554	1 554
Percentage of regulated mail delivery standards achieved per year	Post office operations		53%	68%	52%	92%	92%	92%	92%

Entity overview

The South African Post Office is a government business enterprise established to provide postal and related services to the public. It is a schedule 2 public entity in terms of the Public Finance Management Act (1999) and derives its mandate from the Postal Services Act (1998) and the South African Post Office SOC Ltd Act (2011). The Postal Services Act (1998) makes provision for the regulation of postal services and the operational functions of the post office, including universal service obligations, and grants it an exclusive mandate to conduct postal services in the reserved sector for items such as letters, postcards and parcels weighing less than 1 kilogram.

Over the medium term, the entity will focus on providing universal access to postal and related services, particularly courier services, postal services, financial services and e-commerce. An amount of R1.7 billion is allocated to the post office over the MTEF period to fund its public service mandate. The post office was placed under business rescue on 10 July 2023 and business rescue practitioners were appointed later that month. The business rescue plan was published in November 2023 and creditors voted for the adoption of the plan in December 2023.

Expenditure over the next 3 years is expected to decrease at an average annual rate of 4.9 per cent, from R6.2 billion in 2023/24 to R5.3 billion in 2026/27, mostly due to a projected decrease in the number of personnel due to the implementation of the business rescue plan. The plan also seeks to reduce the branch network to approximately 600 branches with an equitable spread of geographic locations across South Africa. As such, expenditure on compensation of employees is projected to decrease at an average annual rate of 11.7 per cent, from R3.3 billion in 2023/24 to R2.3 billion in 2026/27.

The entity generates revenue by providing postal and courier services, and through fees for financial transactions. Revenue is expected to increase at an average annual rate of 10.8 per cent, from R4.1 billion in 2023/24 to R5.5 billion in 2026/27, as a result of potential revenue opportunities in the public sector and the unreserved market in which the post office competes with the private sector.

Programmes/Objectives/Activities

Table 30.43 South African Post Office expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	3 043.4	3 292.4	2 845.3	2 553.6	-5.7%	43.3%	2 355.9	2 233.0	2 268.2	-3.9%	42.7%
Logistics	32.3	34.7	35.8	42.2	9.3%	0.5%	39.1	41.4	43.2	0.8%	0.8%
Post office operations	4 155.0	3 970.1	3 509.0	3 556.2	-5.1%	56.1%	3 092.4	2 845.0	2 987.3	-5.6%	56.5%
Total	7 230.6	7 297.2	6 390.1	6 152.0	-5.2%	100.0%	5 487.4	5 119.4	5 298.7	-4.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 30.44 South African Post Office statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	4 386.7	4 558.2	3 709.0	3 558.3	-6.7%	88.7%	4 009.5	4 756.0	4 949.3	11.6%	88.4%
Sale of goods and services other than capital assets	2 991.9	3 119.8	2 430.9	2 493.2	-5.9%	60.4%	2 956.2	3 713.7	3 912.3	16.2%	66.5%
Other non-tax revenue	1 394.8	1 438.4	1 278.1	1 065.1	-8.6%	28.3%	1 053.4	1 042.4	1 037.0	-0.9%	21.9%
Transfers received	492.1	504.2	519.3	524.3	2.1%	11.3%	547.8	572.4	598.6	4.5%	11.6%
Total revenue	4 878.8	5 062.4	4 228.3	4 082.6	-5.8%	100.0%	4 557.3	5 328.4	5 547.9	10.8%	100.0%
Expenses											
Current expenses	7 229.7	7 296.6	6 390.1	6 151.8	-5.2%	100.0%	5 486.8	5 118.8	5 298.0	-4.9%	100.0%
Compensation of employees	3 712.0	3 536.5	3 208.4	3 301.6	-3.8%	50.9%	2 582.2	2 174.0	2 274.1	-11.7%	46.5%
Goods and services	2 279.0	2 151.8	1 773.9	1 862.2	-6.5%	29.8%	1 920.7	1 972.3	2 062.7	3.5%	35.7%
Depreciation	452.4	544.3	334.4	103.7	-38.8%	5.2%	117.4	123.2	128.9	7.5%	2.2%
Interest, dividends and rent on land	786.2	1 064.1	1 073.3	884.3	4.0%	14.2%	866.6	849.2	832.3	-2.0%	15.6%
Transfers and subsidies	0.9	0.6	-	0.2	-39.8%	-	0.6	0.6	0.7	51.8%	-
Total expenses	7 230.6	7 297.2	6 390.1	6 152.0	-5.2%	100.0%	5 487.4	5 119.4	5 298.7	-4.9%	100.0%
Surplus/(Deficit)	(2 351.9)	(2 234.8)	(2 161.8)	(2 069.4)	-4.2%		(930.1)	209.0	249.2	-149.4%	

Table 30.44 South African Post Office statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Cash flow from operating activities	649.3	(1 085.3)	(412.5)	(2 275.6)	-251.9%	100.0%	242.4	327.4	366.7	-154.4%	100.0%
Receipts											
Non-tax receipts	3 023.4	4 191.6	3 373.1	3 390.7	3.9%	79.7%	3 835.7	4 576.9	4 759.4	12.0%	84.7%
Sales of goods and services other than capital assets	2 991.9	3 119.8	2 430.9	2 493.2	-5.9%	63.1%	2 956.2	3 713.7	3 912.3	16.2%	66.5%
Other tax receipts	31.5	1 071.8	942.2	897.5	205.3%	16.5%	879.6	863.2	847.1	-1.9%	18.2%
Transfers received	492.1	504.2	519.3	524.3	2.1%	11.7%	547.8	572.4	598.6	4.5%	11.6%
Financial transactions in assets and liabilities	617.7	366.6	335.9	167.6	-35.3%	8.6%	173.8	179.1	188.9	4.1%	3.7%
Total receipts	4 133.2	5 062.4	4 228.3	4 082.6	-0.4%	100.0%	4 557.3	5 328.4	5 546.9	10.8%	100.0%
Payment											
Current payments	3 483.0	6 146.8	4 636.9	6 357.9	22.2%	100.0%	4 314.4	5 000.4	5 179.4	-6.6%	100.0%
Compensation of employees	3 712.0	3 536.5	3 208.4	3 301.6	-3.8%	71.3%	2 582.2	2 174.0	2 274.1	-11.7%	49.8%
Goods and services	(269.7)	1 546.2	355.2	2 172.1	-300.4%	14.8%	865.6	1 977.1	2 073.1	-1.5%	33.4%
Interest and rent on land	40.7	1 064.1	1 073.3	884.3	179.1%	13.9%	866.6	849.2	832.3	-2.0%	16.8%
Transfers and subsidies	0.9	1.0	3.9	0.2	-39.8%	-	0.6	0.6	0.7	51.8%	-
Total payments	3 483.9	6 147.7	4 640.7	6 358.1	22.2%	100.0%	4 314.9	5 001.0	5 180.1	-6.6%	100.0%
Net cash flow from investing activities	15.8	800.5	723.8	(10.0)	-185.9%	100.0%	(200.0)	(240.0)	(288.0)	206.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(20.7)	(118.1)	(2.2)	(10.0)	-21.5%	-11.5%	(150.0)	(180.0)	(216.0)	178.5%	81.3%
Acquisition of software and other intangible assets	-	-	-	-	-	-	(50.0)	(60.0)	(72.0)	-	18.8%
Other flows from investing activities	36.4	918.5	726.0	-	-100.0%	111.5%	-	-	-	-	-
Net cash flow from financing activities	(594.6)	(758.8)	(377.5)	2 312.5	-257.3%	100.0%	(70.7)	(57.7)	(47.5)	-127.4%	100.0%
Other flows from financing activities	(594.6)	(758.8)	(377.5)	2 312.5	-257.3%	100.0%	(70.7)	(57.7)	(47.5)	-127.4%	100.0%
Net increase/(decrease) in cash and cash equivalents	70.5	(1 043.7)	(66.1)	27.0	-27.4%	-3.5%	(28.3)	29.7	31.2	5.0%	100.0%
Statement of financial position											
Carrying value of assets	2 663.1	2 707.2	2 591.9	2 492.7	-2.2%	48.2%	2 398.1	2 307.7	2 221.2	-3.8%	58.7%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(20.7)</i>	<i>(118.1)</i>	<i>(2.2)</i>	<i>(10.0)</i>	<i>-21.5%</i>	<i>100.0%</i>	<i>(150.0)</i>	<i>(180.0)</i>	<i>(216.0)</i>	<i>178.5%</i>	<i>100.0%</i>
Investments	2 072.1	1 064.9	454.1	396.5	-42.4%	15.4%	354.3	323.0	300.4	-8.8%	8.5%
Inventory	56.8	47.2	48.1	49.0	-4.8%	0.9%	50.0	50.9	51.8	1.9%	1.3%
Receivables and prepayments	1 776.6	1 837.0	685.1	670.5	-27.7%	20.5%	657.1	644.0	631.1	-2.0%	16.2%
Cash and cash equivalents	1 649.3	605.6	539.5	566.5	-30.0%	13.8%	594.8	624.5	655.8	5.0%	15.3%
Non-current assets held for sale	-	144.4	104.3	-	-	1.2%	-	-	-	-	-
Total assets	8 217.9	6 406.3	4 423.1	4 175.3	-20.2%	100.0%	4 054.2	3 950.1	3 860.4	-2.6%	100.0%
Accumulated surplus/(deficit)	(12 027.6)	(15 463.3)	(17 633.3)	(19 702.7)	17.9%	-314.6%	(20 632.8)	(20 423.8)	(20 174.6)	0.8%	-505.1%
Capital and reserves	9 990.2	10 212.9	10 154.5	12 554.5	7.9%	202.8%	12 554.5	12 554.5	12 554.5	-	313.3%
Deferred income	119.1	99.0	80.9	76.9	-13.6%	1.7%	73.1	69.4	65.9	-5.0%	1.8%
Trade and other payables	8 427.6	10 078.2	10 694.8	10 139.2	6.4%	186.1%	10 959.3	10 647.4	10 301.0	0.5%	262.4%
Taxation	18.8	20.0	17.7	15.6	-6.0%	0.3%	13.8	12.2	10.7	-11.7%	0.3%
Provisions	1 334.3	1 257.8	928.1	949.9	-10.7%	19.9%	974.7	1 002.7	1 033.8	2.9%	24.7%
Derivatives financial instruments	355.4	201.7	180.4	141.9	-26.4%	3.7%	111.6	87.8	69.1	-21.3%	2.5%
Total equity and liabilities	8 217.9	6 406.3	4 423.1	4 175.3	-20.2%	100.0%	4 054.2	3 950.1	3 860.4	-2.6%	100.0%

Personnel information

Table 30.45 South African Post Office personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
South African Post Office	14 406	14 406	14 414	3 208.4	0.2	14 406	3 301.6	0.2	11 525	2 582.2	0.2	9 679	2 174.0	0.2	9 639	2 274.1	0.2	-12.5%	100.0%
Salary level	11 688	11 688	11 696	2 192.1	0.2	11 688	2 252.3	0.2	9 627	1 844.0	0.2	8 079	1 547.6	0.2	8 039	1 616.6	0.2	-11.7%	82.9%
	2 603	2 603	2 603	902.4	0.3	2 603	929.0	0.4	1 815	648.6	0.4	1 526	545.3	0.4	1 526	572.4	0.4	-16.3%	16.4%
	81	81	81	67.6	0.8	81	69.6	0.9	59	50.7	0.9	52	44.8	0.9	52	47.1	0.9	-13.7%	0.5%
	30	30	30	37.0	1.2	30	38.1	1.3	20	26.4	1.3	18	23.8	1.3	18	25.0	1.4	-15.7%	0.2%
	4	4	4	9.3	2.3	4	12.4	3.1	4	12.4	3.1	4	12.4	3.1	4	13.1	3.3	-	0.0%

1. Rand million.

State Information Technology Agency

Selected performance indicators

Table 30.46 State Information Technology Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of big data analytics use cases deployed through the integration of government data and systems per year	Revenue generation stream	Entity mandate	2	3	4	10	12	12	12
Number of open innovation solutions commercialised per year	Revenue generation stream		- ¹	1	3	4	5	5	5
Number of South Africa Connect sites connected and sustained per year	Revenue generation stream		970	970	970	970	970	970	970

1. No historical data available.

Entity overview

The State Information Technology Agency was established through the State Information Technology Agency Act (1998) and is listed as a schedule 3A public entity. The agency is mandated to provide IT, information systems and related services to and on behalf of government departments and organs of state. This includes the provision and maintenance of transversal information, data-processing systems and their associated services, the maintenance of secure information systems, and the execution of its functions according to approved policies and standards.

Over the medium term, the agency will continue to focus on strategic projects related to digitisation, digitalisation and modernisation. This will include projects such as creating a collaborative and shared digital services platform for government departments, modernising legacy systems in government departments, the South Africa Connect project and the provision of cloud services for government.

Spending on goods and services accounts for an estimated 62.2 per cent (R13.7 billion) of the agency's expenditure over the medium term, mainly for the provision of IT services. Compensation of employees accounts for an estimated 33 per cent (R7.6 billion) of total expenditure over this period as the agency requires highly skilled personnel to fulfil its mandate. As the implementation of strategic projects such as South Africa Connect and cloud infrastructure are expected to require substantial capital investment, R3.2 billion over the medium term is earmarked for the acquisition of assets. Total expenditure is expected to increase at an average

annual rate of 8.9 per cent, from R6.3 billion in 2023/24 to R8.1 billion in 2026/27, due to a general increase in the cost of products and services, as well as maintenance costs for facilities and computer equipment.

The agency generates revenue by providing ICT infrastructure and services to government departments and organs of state. Revenue is expected to increase at an average annual rate of 10 per cent, from R6.7 billion in 2023/24 to R8.9 billion in 2026/27, due to the agency adding new customers and revenue streams such as providing cybersecurity and cloud services.

Programmes/Objectives/Activities

Table 30.47 State Information Technology Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	1 803.5	1 697.6	1 489.5	1 587.5	-4.2%	27.8%	1 736.6	1 898.7	2 088.5	9.6%	25.5%	
Revenue generation stream	3 933.3	3 869.0	4 748.6	4 713.4	6.2%	72.2%	5 094.9	5 507.4	6 058.1	8.7%	74.5%	
Total	5 736.7	5 566.6	6 238.2	6 300.9	3.2%	100.0%	6 831.5	7 406.1	8 146.7	8.9%	100.0%	

Statements of financial performance, cash flow and financial position

Table 30.48 State Information Technology Agency statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	5 794.7	6 003.1	6 688.7	6 661.4	4.8%	100.0%	7 327.6	8 060.3	8 866.4	10.0%	100.0%	
Sale of goods and services other than capital assets	5 733.6	5 809.8	6 458.3	6 615.6	4.9%	97.9%	7 277.2	8 004.9	8 805.4	10.0%	99.3%	
Other non-tax revenue	61.1	193.3	230.4	45.8	-9.1%	2.1%	50.4	55.5	61.0	10.0%	0.7%	
Total revenue	5 794.7	6 003.1	6 688.7	6 661.4	4.8%	100.0%	7 327.6	8 060.3	8 866.4	10.0%	100.0%	
Expenses												
Current expenses	5 433.6	5 446.5	6 238.2	6 300.9	5.1%	98.1%	6 831.5	7 406.1	8 146.7	8.9%	100.0%	
Compensation of employees	1 929.5	1 921.5	2 085.9	1 900.2	-0.5%	32.9%	2 311.7	2 519.8	2 771.8	13.4%	33.0%	
Goods and services	3 337.4	3 354.4	3 889.0	4 129.5	7.4%	61.6%	4 172.1	4 522.8	4 970.2	6.4%	62.2%	
Depreciation	160.8	165.3	263.3	271.2	19.0%	3.6%	347.7	363.4	404.6	14.3%	4.8%	
Interest, dividends and rent on land	5.9	5.3	0.0	-	-100.0%	-	-	-	-	-	-	
Transfers and subsidies	303.1	120.1	-	-	-100.0%	1.9%	-	-	-	-	-	
Total expenses	5 736.7	5 566.6	6 238.2	6 300.9	3.2%	100.0%	6 831.5	7 406.1	8 146.7	8.9%	100.0%	
Surplus/(Deficit)	57.9	436.5	450.5	360.5	84.0%	-	496.1	654.3	719.7	25.9%	-	
Cash flow statement												
Cash flow from operating activities	656.2	594.1	389.4	1 285.9	25.1%	100.0%	1 138.8	1 495.7	1 690.7	9.6%	100.0%	
Receipts												
Non-tax receipts	6 488.3	7 177.3	7 438.8	6 615.6	0.6%	99.2%	7 144.9	7 549.5	7 900.6	6.1%	100.0%	
Sales of goods and services other than capital assets	6 444.4	7 115.2	7 300.9	6 615.6	0.9%	98.4%	7 144.9	7 502.1	7 877.2	6.0%	99.8%	
Other tax receipts	43.9	62.1	137.8	-	-100.0%	0.8%	-	47.4	23.5	-	0.2%	
Transfers received	-	-	232.4	-	-	0.8%	-	-	-	-	-	
Total receipts	6 488.3	7 177.3	7 671.2	6 615.6	0.6%	100.0%	7 144.9	7 549.5	7 900.6	6.1%	100.0%	
Payment												
Current payments	5 740.5	6 378.5	7 281.8	5 325.7	-2.5%	98.8%	6 001.9	6 049.4	6 205.7	5.2%	99.9%	
Compensation of employees	1 929.5	1 933.9	2 085.9	2 120.6	3.2%	32.7%	2 222.4	2 326.9	2 433.9	4.7%	38.6%	
Goods and services	3 811.0	4 444.6	5 195.8	3 205.1	-5.6%	66.1%	3 779.5	3 722.5	3 771.8	5.6%	61.3%	
Transfers and subsidies	91.7	204.7	-	4.0	-64.9%	1.2%	4.2	4.3	4.3	2.4%	0.1%	
Total payments	5 832.1	6 583.2	7 281.8	5 329.7	-3.0%	100.0%	6 006.1	6 053.8	6 210.0	5.2%	100.0%	
Net cash flow from investing activities	(151.8)	(192.8)	(152.4)	(1 000.0)	87.4%	100.0%	(1 080.0)	(1 134.0)	(1 000.0)	-	100.0%	
Acquisition of property, plant, equipment and intangible assets	(42.3)	(88.8)	(85.0)	(750.0)	160.7%	51.2%	(1 080.0)	(1 134.0)	(1 000.0)	10.1%	93.8%	
Acquisition of software and other intangible assets	(109.5)	(104.0)	(67.4)	(250.0)	31.7%	48.8%	-	-	-	-100.0%	6.3%	
Net cash flow from financing activities	(1.3)	(27.5)	(27.0)	-	-100.0%	-	-	-	-	-	-	
Repayment of finance leases	(1.3)	(27.5)	(27.0)	-	-100.0%	-	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	503.0	373.8	210.0	285.9	-17.2%	5.8%	58.8	361.7	690.7	34.2%	100.0%	

Table 30.48 State Information Technology Agency statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
R million												
Carrying value of assets	1 763.4	1 233.4	1 105.6	1 907.1	2.6%	32.1%	1 942.7	2 029.7	2 029.7	2.1%	46.9%	
of which:												
Acquisition of assets	(42.3)	(88.8)	(85.0)	(750.0)	160.7%	100.0%	(1 080.0)	(1 134.0)	(1 000.0)	10.1%	100.0%	
Inventory	150.6	33.7	–	–	-100.0%	0.9%	–	–	–	–	–	
Receivables and prepayments	1 397.2	1 022.8	1 291.5	1 083.2	-8.1%	25.1%	1 142.4	1 193.6	1 193.6	3.3%	27.4%	
Cash and cash equivalents	1 854.0	2 227.8	2 437.8	965.9	-19.5%	38.7%	951.0	993.6	993.6	0.9%	23.2%	
Taxation	127.6	136.6	219.0	111.0	-4.5%	3.1%	100.1	104.6	104.6	-2.0%	2.5%	
Statutory receivables	–	–	0.9	–	–	–	–	–	–	–	–	
Total assets	5 292.8	4 654.2	5 054.8	4 067.2	-8.4%	100.0%	4 136.2	4 321.5	4 321.5	2.0%	100.0%	
Accumulated surplus/(deficit)	2 958.8	2 858.9	3 309.4	2 011.8	-12.1%	58.1%	2 008.8	2 098.8	2 098.8	1.4%	48.8%	
Capital and reserves	627.3	627.3	627.3	627.3	–	13.3%	627.3	655.4	655.4	1.5%	15.2%	
Finance lease	67.0	44.7	14.4	–	-100.0%	0.6%	–	–	–	–	–	
Deferred income	–	219.2	231.2	–	–	2.3%	–	–	–	–	–	
Trade and other payables	1 329.7	666.4	683.5	1 158.2	-4.5%	20.4%	1 210.1	1 264.4	1 264.4	3.0%	29.1%	
Taxation	183.5	109.6	55.1	156.3	-5.2%	2.7%	165.0	172.4	172.4	3.3%	4.0%	
Provisions	10.4	124.3	133.9	111.4	120.5%	2.1%	122.6	128.1	128.1	4.7%	2.9%	
Derivatives financial instruments	116.0	3.8	–	2.2	-73.5%	0.6%	2.3	2.4	2.4	3.3%	0.1%	
Total equity and liabilities	5 292.8	4 654.2	5 054.8	4 067.2	-8.4%	100.0%	4 136.2	4 321.5	4 321.5	2.0%	100.0%	

Personnel information

Table 30.49 State Information Technology Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
	Number of approved funded posts	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27						
		2022/23	2023/24	2026/27	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27							
State Information Technology Agency	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	3 334	3 286	0.6	3 297	2 085.9	0.6	3 358	1 900.2	0.6	3 297	2 311.7	0.7	3 297	2 519.8	0.8	3 297	2 771.8	0.8	-0.6%	100.0%
1 – 6	370	318	0.2	363	63.5	0.2	367	135.4	0.4	363	71.9	0.2	363	75.2	0.2	363	78.4	0.2	-0.4%	11.0%
7 – 10	2 144	2 144	0.5	2 079	1 013.1	0.5	2 171	945.4	0.4	2 079	1 113.5	0.5	2 079	1 250.2	0.6	2 079	1 398.2	0.7	-1.4%	63.5%
11 – 12	289	289	0.9	315	285.6	0.9	289	444.0	1.5	315	323.5	1.0	315	337.9	1.1	315	352.5	1.1	2.9%	9.3%
13 – 16	513	517	1.3	522	675.6	1.3	513	331.6	0.6	522	748.4	1.4	522	799.6	1.5	522	883.4	1.7	0.6%	15.7%
17 – 22	18	18	2.7	18	48.1	2.7	18	43.7	2.4	18	54.5	3.0	18	56.9	3.2	18	59.4	3.3	–	0.5%

1. Rand million.

Universal Service and Access Agency of South Africa

Entity overview

The Universal Service and Access Agency of South Africa was established in terms of section 80 of the Electronic Communications Act (2005), as amended, and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). Its sole mandate is to promote universal service and access to electronic communications and broadcasting services.

Over the MTEF period, the agency will continue to manage the Universal Service and Access Fund to ensure that it reaches intended qualifying beneficiaries in line with its legislative mandate. To ensure that the fund is managed effectively and efficiently, the agency plans to set up tools and mechanisms to improve internal control systems and processes. The entity is set to be disestablished towards the end of the MTEF period, in line with the Electronic Communications Act (2005) and directives from the department.

Expenditure is expected to decrease at an average annual rate of 4.2 per cent, from R101.5 million in 2023/24 to R89.3 million in 2026/27, due to higher expenditure in 2023/24 on items such as legal services as a result of National Treasury’s approval to retain surplus funds from 2022/23. The agency expects to derive its entire budget over the medium term through transfers from the department.

Programmes/Objectives/Activities

Table 30.50 Universal Service and Access Agency of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	68.1	86.8	216.1	101.5	14.2%	100.0%	86.8	86.2	89.3	-4.2%	100.0%
Total	68.1	86.8	216.1	101.5	14.2%	100.0%	86.8	86.2	89.3	-4.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 30.51 Universal Service and Access Agency of South Africa statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	4.0	8.4	15.6	-	-100.0%	5.3%	-	-	-	-	-
Other non-tax revenue	4.0	8.4	15.6	-	-100.0%	5.3%	-	-	-	-	-
Transfers received	261.4	177.1	86.0	101.5	-27.0%	94.7%	86.8	86.2	89.3	-4.2%	100.0%
Total revenue	265.4	185.4	101.6	101.5	-27.4%	100.0%	86.8	86.2	89.3	-4.2%	100.0%
Expenses											
Current expenses	68.1	86.8	95.1	101.5	14.2%	86.0%	86.8	86.2	89.3	-4.2%	100.0%
Compensation of employees	50.5	59.8	67.7	67.5	10.2%	60.2%	68.2	67.3	69.5	1.0%	75.2%
Goods and services	16.7	26.9	26.6	34.0	26.8%	25.3%	18.7	18.9	19.8	-16.6%	24.8%
Depreciation	0.2	0.1	0.6	-	-100.0%	0.2%	-	-	-	-	-
Interest, dividends and rent on land	0.7	0.0	0.0	-	-100.0%	0.3%	-	-	-	-	-
Transfers and subsidies	-	-	121.0	-	-	14.0%	-	-	-	-	-
Total expenses	68.1	86.8	216.1	101.5	14.2%	100.0%	86.8	86.2	89.3	-4.2%	100.0%
Surplus/(Deficit)	197.3	98.6	(114.5)	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 30.52 Universal Service and Access Agency of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%) 2023/24 - 2026/27					
	Number of approved funded posts	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate											
		2022/23	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27							
Universal Service and Access Agency of South Africa	98	98	96	67.7	0.7	96	67.5	0.7	95	68.2	0.7	82	67.3	0.8	80	69.5	0.9	-5.9%	100.0%
Salary level																			
1 – 6	44	44	44	11.0	0.3	44	11.4	0.3	43	11.7	0.3	30	8.3	0.3	28	7.8	0.3	-14.0%	40.7%
7 – 10	23	23	22	13.4	0.6	22	13.1	0.6	22	13.2	0.6	22	13.8	0.6	22	14.4	0.7	-	25.1%
11 – 12	13	13	12	14.6	1.2	12	14.1	1.2	12	14.2	1.2	12	14.9	1.2	12	15.5	1.3	-	13.7%
13 – 16	18	18	18	28.7	1.6	18	28.9	1.6	18	29.0	1.6	18	30.3	1.7	18	31.7	1.8	-	20.5%

1. Rand million.

Universal Service and Access Fund

Selected performance indicators

Table 30.53 Universal Service and Access Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of subsidised connected sites funded in line with the approved broadband funding model per year	Broadband infrastructure and connectivity to underserved and unserved areas		280	0	0	412	500	300	300
Subsidised installations funded in line with the approved broadcasting digital migration funding model per year	Broadcasting digital migration programme	Entity mandate	10 400	33 406	60 000	315 106	315 106	– ¹	– ¹

1. Project completed.

Entity overview

The Universal Service and Access Fund was established in terms of section 89(1) of the Electronic Communications Act (2005), as amended, and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). The fund's sole mandate is to subsidise ICT equipment and services, and electronic communications and broadcasting networks for needy people in underserved areas. It is managed by the Universal Service and Access Agency of South Africa.

The fund has 2 priority projects over the MTEF period: broadcasting digital migration, and broadband infrastructure and connectivity in identified districts in line with its approved funding model. These projects are aimed at subsidising qualifying beneficiaries with universal access to digital audio-visual broadcasting and internet connectivity. The fund plans to conclude the broadcasting digital migration project over the medium term and thereby enable the release of much-needed radio spectrum, and provide aftermarket support to all qualifying beneficiaries who encounter problems with their set-top boxes.

Expenditure is set to decrease at an average annual rate of 67.2 per cent, from R1.6 billion in 2023/24 to R57.5 million in 2026/27, due to the conclusion of the broadcasting digital migration project. The projected deficit of R1.1 billion in 2024/25 is due to the spending of funds retained from previous financial years with the approval of National Treasury in terms of section 53(3) of the Public Finance Management Act (1999), which is expected to mostly be used in 2024/25 for activities related to broadcasting digital migration.

The fund is set to derive all of its revenue, amounting to an estimated R165.1 million over the medium, through transfers from the department.

Programmes/Objectives/Activities

Table 30.54 Universal Service and Access Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	1.5	3.2	9.2	11.0	94.7%	6.5%	11.4	3.0	3.0	-35.2%	3.1%	
Broadband infrastructure and connectivity to underserved and unserved areas	–	–	49.9	600.8	–	15.1%	49.6	52.0	54.5	-55.1%	57.6%	
Broadcasting digital migration programme	10.3	34.0	150.7	1 023.4	362.7%	78.3%	1 096.5	–	–	-100.0%	39.3%	
Total	11.8	37.2	209.7	1 635.2	417.1%	100.0%	1 157.5	55.0	57.5	-67.2%	100.0%	

Statements of financial performance, cash flow and financial position**Table 30.55 Universal Service and Access Fund statements of financial performance**

Statement of financial performance		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Revenue												
Non-tax revenue	39.2	66.8	159.4	–	-100.0%	17.0%	–	–	–	–	–	–
Other non-tax revenue	39.2	66.8	159.4	–	-100.0%	17.0%	–	–	–	–	–	–
Transfers received	563.5	1 137.5	126.2	64.3	-51.5%	83.0%	52.6	55.0	57.5	-3.7%	100.0%	
Total revenue	602.7	1 204.4	285.6	64.3	-52.6%	100.0%	52.6	55.0	57.5	-3.7%	100.0%	
Expenses												
Current expenses	1.5	3.2	9.2	11.0	94.7%	6.5%	11.4	3.0	3.0	-35.2%	3.1%	
Goods and services	1.3	1.7	9.1	11.0	103.9%	5.2%	11.4	3.0	3.0	-35.2%	3.1%	
Interest, dividends and rent on land	0.2	1.4	0.1	–	-100.0%	1.4%	–	–	–	–	–	–
Transfers and subsidies	10.3	34.0	200.5	1 624.2	439.7%	93.5%	1 146.1	52.0	54.5	-67.7%	96.9%	
Total expenses	11.8	37.2	209.7	1 635.2	417.1%	100.0%	1 157.5	55.0	57.5	-67.2%	100.0%	
Surplus/(Deficit)	590.8	1 167.1	75.9	(1 570.9)	-238.5%		(1 104.9)	–	–	-100.0%		

EMPLOYMENT AND LABOUR

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	940.5	1.1	88.1	1 029.7	1 087.7	1 137.8
Inspection and Enforcement Services	647.8	0.1	13.3	661.2	690.0	721.7
Public Employment Services	386.1	510.4	5.3	901.8	683.0	717.7
Labour Policy and Industrial Relations	156.7	1 103.8	1.8	1 262.2	1 316.3	1 378.8
Total expenditure estimates	2 131.0	1 615.3	108.5	3 854.8	3 777.0	3 955.9
Executive authority	Minister of Employment and Labour					
Accounting officer	Director-General of Employment and Labour					
Website	www.labour.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Play a significant role in reducing unemployment, poverty and inequality by pursuing the objectives of decent work for all through: employment creation and enterprise development; the setting of standards and the protection of rights at work, including the facilitation of equal opportunities and social dialogue; and the provision of social protection.

Mandate

The Department of Employment and Labour derives its legislative mandate from the Constitution, particularly the Bill of Rights, which is given effect through a number of acts that regulate labour matters in South Africa. Key among these are the Labour Relations Act (1995), the Basic Conditions of Employment Act (1997), the Employment Equity Act (1998), the Occupational Health and Safety Act (1993), and the Employment Services Act (2014).

The mandate of the department is to regulate the labour market through policies and programmes developed in consultation with social partners. These aim to:

- improve economic efficiency and productivity
- facilitate the creation of decent employment
- promote labour standards and fundamental rights at work
- provide adequate social safety nets to protect vulnerable workers
- promote and enforce sound labour relations
- promote equity and eliminate unfair discrimination in the workplace
- eliminate inequality and discrimination in the workplace
- enhance occupational health and safety awareness and compliance in the workplace
- give value to social dialogue in the formulation of sound and responsive legislation and policies to attain labour market flexibility for the competitiveness of enterprises, balanced with the promotion of decent employment.

Selected performance indicators

Table 31.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of employers inspected per year to determine compliance with employment law	Inspection and Enforcement Services	Priority 2: Economic transformation and job creation	178 489	252 242	312 792	298 332	298 332	298 332	298 332
Percentage of noncompliant employers inspected who are served with a notice in terms of the law within 14 calendar days of the inspection per year	Inspection and Enforcement Services		99.5% (34 908/ 35 097)	99% (59 743/ 60 478)	98% (72 898/ 74 559)	95%	95%	95%	95%
Percentage of noncompliant employers who failed to comply with the served notice referred for prosecution within 30 calendar days per year	Inspection and Enforcement Services		75% (2 910/ 3 882)	64% (3 752/ 5 869)	79% (6 138/ 7 766)	65%	65%	65%	65%
Number of work seekers registered on the Employment Services of South Africa system per year	Public Employment Services		938 505	936 621	1 069 496	900 000	950 000	1 000 000	1 050 000
Number of registered work seekers provided with employment counselling per year	Public Employment Services		246 454	281 801	325 914	250 000	260 000	270 000	280 000
Number of registered employment opportunities filled by registered work seekers per year	Public Employment Services		37 193	67 058	84 636	60 000	65 000	70 000	75 000
Number of employment opportunities registered on the Employment Services of South Africa database per year	Public Employment Services		83 782	131 522	147 847	110 000	115 000	120 000	125 000
Percentage of collective agreements assessed and verified within the specified number of calendar days of receipt per year	Labour Policy and Industrial Relations		100 % within 180 days (31)	100% within 180 days (26)	100% within 120 days (4)	100% within 120 days	100% within 120 days	100% within 120 days	100% within 120 days
Percentage of labour organisation applications for registration approved or refused within 90 calendar days of receipt per year	Labour Policy and Industrial Relations		100% (122)	100% (134)	100% (132)	100%	100%	100%	100%

Expenditure overview

The department supports the National Development Plan's vision of eliminating poverty and reducing inequality by facilitating the resolution of workplace disputes, improving labour relations, enhancing occupational health and safety, and facilitating job creation. In its efforts to give effect to this vision over the medium term, it will focus on increasing safety and fairness in the workplace, providing support to work seekers, and regulating the workplace to establish minimum working conditions and fair labour practices. The department has a budget of R11.6 billion over the medium term following the implementation of Cabinet-approved net reductions of R697.4 million. Despite these reductions, the department plans to maintain and, in some cases, slightly increase its delivery of core services. Combined, compensation of employees (R4.7 billion) and transfers and subsidies (R4.6 billion) comprise almost 80 per cent of the department's total budget.

Increasing safety and fairness in the workplace

Work in the *Inspection and Enforcement Services* programme is intended to ensure increased compliance with labour laws, guided by 3 pillars: advocacy, inspections and enforcement. Over the MTEF period, activities linked to the advocacy pillar include 12 seminars and 6 conferences that focus on improving fairness in the workplace (especially for young people, people with disabilities and women) and helping workers transition from the informal to the formal economy. As part of the drive to advocate for and measure compliance with labour laws related to occupational health and safety standards, the department, through the *Compliance, Monitoring and Enforcement Services* subprogramme, plans to conduct 894 996 employer inspections over the period ahead at a projected cost of R1.6 billion. The programme will continue to implement the case management system in 2024/25 to ensure that its business processes are fully modernised. This is expected to result in, among other things, more focused inspections.

The department plans to improve and strengthen its enforcement function over the next 3 years. This entails ensuring that 65 per cent of employers who fail to comply with served notices are issued with fines and/or penalties and are referred for prosecution within 30 calendar days; and that 95 per cent of noncompliant employers are served with legal notices within 14 calendar days.

To carry out these activities, the *Inspection and Enforcement Services* programme is allocated R2.1 billion of the department's budget over the medium term, increasing at an average annual rate of 4.5 per cent, from R632.1 million in 2023/24 to R721.7 million in 2026/27.

Providing support to work seekers

Facilitating access to decent employment is central to the department's work. Over the medium term, the department plans to register 3 million work seekers, provide counselling to 810 000 work seekers and place 210 000 work seekers in registered employment opportunities. Expenditure for these activities is within the *Work Seeker Services* subprogramme's budget of R650.2 million over the medium term. This subprogramme is in the *Public Employment Services* programme, which is allocated R2.3 billion of the department's budget over the period ahead, decreasing at an average annual rate of 10.4 per cent, from R997.8 million in 2023/24 to R717.7 million in 2026/27.

The department is allocated R250 million in 2024/25 as part of the presidential employment stimulus to continue the national pathway management network, the innovation fund, and to employ intern counsellors at labour centres. These initiatives are expected to create opportunities for employment, support increased access to relevant education and training interventions, help young people make choices about learning and/or earning, and identify barriers to entry in the labour market.

Following the finalisation of an updated South African national employment policy in 2023, activities in the *Public Employment Services* programme over the period ahead include prioritising drafting a proposed new migration policy and amending the Employment Services Act (2014). The implementation of these amendments is likely to provide more employment opportunities for young South Africans, particularly in the hospitality, tourism and agriculture sectors. To successfully carry out these activities, a targeted 127 employment services practitioners will be needed to deal with labour migration to and from South Africa at a projected cost of R56.7 million over the period ahead.

Emphasis will be placed on implementing an accessible framework for active labour market policies that provide work seeker support, placement and viable employment pathways. This includes, among other things: incentivising employers (in both the public and the private sectors) to employ first-time hires under the age of 35 through free placement and psychometric assessment services; creating viable pathways into the workplace for South African work seekers, in collaboration with the departments of basic education and higher education and training; and working with the national pathway manager to stimulate demand and supply activities. To determine an approach to employment growth in a broader and more sustainable way, the department plans to establish an external employment war room in 2024/25 comprising other national departments, business experts, and labour and community organisations.

To extend the wage subsidy scheme for people with disabilities to all provinces to cover more disability types, including dyslexia, thereby increasing the number of participants to at least 10 000 by 2026/27, the department has budgeted R68.2 million over the period ahead.

The department plans to install Wi-Fi routers in all new youth employment centres, including labour centres, to improve access to the Employment Services of South Africa system at a cost of R10 million.

Regulating the workplace

Over the period ahead, the department plans to conduct annual reviews of the national minimum wage. This includes developing monitoring mechanisms to measure its impact on the economy, collective bargaining and the reduction of income differentials. The Commission for Conciliation, Mediation and Arbitration spearheads the department's efforts in this regard and is set to receive an estimated 77.5 per cent (R3.1 billion) of the *Labour Policy and Industrial Relations* programme's allocation over the medium term.

The department also expects to finalise instruments and systems of the employment equity policy over the period ahead. These include regulations on the Employment Equity Amendment Act (2022), employer reporting forms on employment equity, and proposed employment equity targets. Expenditure for these activities is within the *Employment Equity* subprogramme's allocation of R44.4 million over the MTEF period.

Expenditure trends and estimates

Table 31.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Inspection and Enforcement Services												
3. Public Employment Services												
4. Labour Policy and Industrial Relations												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27		
Programme 1	854.0	856.4	1 025.5	1 055.5	7.3%	26.6%	1 029.7	1 087.7	1 137.8	2.5%	27.6%	
Programme 2	499.4	546.6	587.9	632.1	8.2%	15.9%	661.2	690.0	721.7	4.5%	17.3%	
Programme 3	598.4	615.9	933.9	997.8	18.6%	22.1%	901.8	683.0	717.7	-10.4%	21.2%	
Programme 4	1 151.3	1 213.2	1 349.9	1 331.3	5.0%	35.4%	1 262.2	1 316.3	1 378.8	1.2%	33.9%	
Subtotal	3 103.1	3 232.2	3 897.1	4 016.7	9.0%	100.0%	3 854.8	3 777.0	3 955.9	-0.5%	100.0%	
Total	3 103.1	3 232.2	3 897.1	4 016.7	9.0%	100.0%	3 854.8	3 777.0	3 955.9	-0.5%	100.0%	
Change to 2023 Budget estimate							(47.6)	(320.5)	(329.3)			
Economic classification												
Current payments	1 738.8	1 813.8	2 076.7	2 161.1	7.5%	54.7%	2 131.0	2 203.9	2 304.8	2.2%	56.4%	
Compensation of employees	1 224.3	1 277.7	1 351.6	1 427.3	5.2%	37.1%	1 501.9	1 546.9	1 617.8	4.3%	39.1%	
Goods and services ¹	514.6	536.0	725.2	733.8	12.6%	17.6%	629.2	657.0	687.1	-2.2%	17.3%	
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%	
Communication	27.6	32.0	30.9	47.4	19.8%	1.0%	42.9	44.7	46.8	-0.4%	1.2%	
Computer services	87.8	60.5	96.7	134.9	15.4%	2.7%	107.7	110.5	116.2	-4.9%	3.0%	
Fleet services (including government motor transport)	33.7	37.9	48.9	33.5	-0.2%	1.1%	23.1	24.1	25.3	-8.9%	0.7%	
Operating leases	156.8	138.1	158.9	163.9	1.5%	4.3%	153.0	159.1	166.3	0.5%	4.1%	
Property payments	71.1	83.6	86.5	83.4	5.5%	2.3%	89.9	94.4	98.6	5.7%	2.3%	
Travel and subsistence	29.4	80.8	125.1	91.3	45.9%	2.3%	79.2	82.5	86.2	-1.9%	2.2%	
Transfers and subsidies¹	1 305.2	1 343.1	1 689.5	1 757.4	10.4%	42.8%	1 615.3	1 447.9	1 520.3	-4.7%	40.6%	
Provinces and municipalities	0.8	0.9	0.9	0.7	-1.4%	0.0%	0.8	0.8	0.8	4.5%	0.0%	
Departmental agencies and accounts	1 047.7	1 113.9	1 451.6	1 491.7	12.5%	35.8%	1 355.7	1 174.0	1 231.2	-6.2%	33.7%	
Foreign governments and international organisations	19.6	16.9	16.6	23.3	6.0%	0.5%	28.2	29.5	30.8	9.7%	0.7%	
Non-profit institutions	231.0	204.3	215.0	237.2	0.9%	6.2%	230.2	243.2	257.0	2.7%	6.2%	
Households	6.1	7.2	5.3	4.4	-10.5%	0.2%	0.4	0.5	0.5	-51.9%	0.0%	
Payments for capital assets	59.0	75.2	130.3	98.2	18.6%	2.5%	108.5	125.2	130.8	10.0%	3.0%	
Buildings and other fixed structures	17.7	14.0	39.7	58.6	49.1%	0.9%	60.3	74.9	78.3	10.2%	1.7%	
Machinery and equipment	31.2	28.8	62.8	39.7	8.4%	1.1%	48.2	50.3	52.5	9.8%	1.2%	
Software and other intangible assets	10.1	32.4	27.8	-	-100.0%	0.5%	-	-	-	0.0%	0.0%	
Payments for financial assets	0.1	0.1	0.6	-	-100.0%	0.0%	-	-	-	0.0%	0.0%	
Total	3 103.1	3 232.2	3 897.1	4 016.7	9.0%	100.0%	3 854.8	3 777.0	3 955.9	-0.5%	100.0%	

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 31.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Households											
Social benefits											
Current	5 125	6 831	5 149	4 007	-7.9%	0.3%	448	468	489	-50.4%	0.1%
Employee social benefits	5 125	6 831	5 149	4 007	-7.9%	0.3%	448	468	489	-50.4%	0.1%
Other transfers to households											
Current	990	352	156	379	-27.4%	-	-	-	-	-100.0%	-
Employee social benefits	990	352	131	-	-100.0%	-	-	-	-	-	-
Claims against the state	-	-	25	379	-	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 047 734	1 113 946	1 433 123	1 476 160	12.1%	83.2%	1 343 164	1 160 707	1 216 156	-6.3%	81.9%
Employee social benefits	120	-	-	-	-100.0%	-	-	-	-	-	-
Non-life insurance	-	15	11	-	-	-	-	-	-	-	-
Communication	1	-	1	-	-100.0%	-	-	-	-	-	-
Departmental agencies	16	1	-	-	-100.0%	-	-	-	-	-	-
Productivity South Africa	56 309	59 853	61 698	62 921	3.8%	4.0%	61 472	64 123	67 055	2.1%	4.0%
Industrial Development Corporation	-	-	-	-	-	-	57 500	-	-	-	0.9%
Government Technical Advisory Centre	-	-	256 241	298 466	-	9.1%	172 500	-	-	-100.0%	7.4%
Commission for Conciliation, Mediation and Arbitration	935 810	994 984	1 046 293	1 041 163	3.6%	65.9%	975 853	1 016 475	1 065 322	0.8%	64.6%
National Economic Development and Labour Council	55 478	59 093	58 884	52 110	-2.1%	3.7%	53 339	56 609	59 202	4.3%	3.5%
National Economic Development and Labour Council (Presidential Climate Commission)	-	-	9 995	21 500	-	0.5%	22 500	23 500	24 577	4.6%	1.5%
Social security funds											
Current	-	-	18 514	15 587	-	0.6%	12 509	13 248	15 039	-1.2%	0.9%
Unemployment Insurance Fund	-	-	-	1	-	-	1	1	1	-	-
Compensation Fund	-	-	18 514	15 586	-	0.6%	12 508	13 247	15 038	-1.2%	0.9%
Provinces and municipalities											
Municipal bank accounts											
Current	770	855	930	737	-1.4%	0.1%	770	804	841	4.5%	-
Vehicle licences	770	855	930	737	-1.4%	0.1%	770	804	841	4.5%	-
Foreign governments and international organisations											
Current	19 557	16 886	16 604	23 325	6.0%	1.3%	28 192	29 456	30 805	9.7%	1.8%
International Labour Organisation	18 471	15 770	15 179	21 500	5.2%	1.2%	26 693	27 890	29 167	10.7%	1.7%
African Regional Labour Administration Centre	1 086	1 116	1 425	1 825	18.9%	0.1%	1 499	1 566	1 638	-3.5%	0.1%
Non-profit institutions											
Current	231 045	204 265	215 030	237 170	0.9%	14.6%	230 233	243 225	256 953	2.7%	15.3%
Supported Employment Enterprises	195 549	162 266	166 486	187 160	-1.5%	11.7%	184 684	195 545	206 997	3.4%	12.2%
Workshops for the Blind	21 996	20 954	-	-	-100.0%	0.7%	-	-	-	-	-
Designated Groups Special Services	-	-	23 784	25 156	-	0.8%	21 657	22 718	23 850	-1.8%	1.5%
Various civil and labour organisations	13 500	21 045	24 760	24 854	22.6%	1.4%	23 892	24 962	26 106	1.7%	1.6%
Total	1 305 221	1 343 135	1 689 506	1 757 365	10.4%	100.0%	1 615 316	1 447 908	1 520 283	-4.7%	100.0%

Personnel information

Table 31.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of posts estimated for 31 March 2024		Actual			Revised estimate			Medium-term expenditure estimate											
Number of funded posts	Number of posts additional to the establishment	2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Employment and Labour	2 848	408	3 239	1 351.6	0.4	3 235	1 427.3	0.4	3 232	1 501.9	0.5	3 113	1 546.9	0.5	3 049	1 617.8	0.5	-2.0%	100.0%
Salary level	2 848	408	3 239	1 351.6	0.4	3 235	1 427.3	0.4	3 232	1 501.9	0.5	3 113	1 546.9	0.5	3 049	1 617.8	0.5	-2.0%	100.0%
1 – 6	1 411	366	1 715	466.3	0.3	1 680	474.9	0.3	1 757	507.8	0.3	1 749	548.2	0.3	1 695	557.8	0.3	0.3%	54.5%
7 – 10	1 112	28	1 174	548.1	0.5	1 203	589.0	0.5	1 117	595.2	0.5	1 013	572.1	0.6	996	592.3	0.6	-6.1%	34.3%
11 – 12	251	9	271	234.2	0.9	266	245.3	0.9	263	262.4	1.0	248	270.1	1.1	247	289.3	1.2	-2.5%	8.1%
13 – 16	72	5	77	98.5	1.3	85	113.5	1.3	93	131.6	1.4	101	151.3	1.5	109	172.7	1.6	8.6%	3.1%
Other	2	–	2	4.4	2.2	2	4.7	2.3	2	5.0	2.5	2	5.3	2.6	2	5.6	2.8	0.0%	0.1%
Programme	2 848	408	3 239	1 351.6	0.4	3 235	1 427.3	0.4	3 232	1 501.9	0.5	3 113	1 546.9	0.5	3 049	1 617.8	0.5	-2.0%	100.0%
Programme 1	951	140	1 135	440.6	0.4	1 109	460.0	0.4	1 051	483.8	0.5	1 069	505.3	0.5	1 023	528.8	0.5	-2.6%	33.7%
Programme 2	1 112	85	1 187	467.4	0.4	1 280	529.0	0.4	1 270	556.8	0.4	1 243	581.2	0.5	1 227	607.8	0.5	-1.4%	39.8%
Programme 3	615	179	734	338.3	0.5	664	327.2	0.5	739	346.4	0.5	630	340.5	0.5	623	355.9	0.6	-2.1%	21.0%
Programme 4	170	4	182	105.2	0.6	182	111.2	0.6	172	114.9	0.7	170	119.8	0.7	175	125.2	0.7	-1.2%	5.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Departmental receipts

Table 31.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24				
Departmental receipts	9 182	9 109	19 008	18 720	23 364	36.5%	100.0%	23 746	24 253	24 759	2.0%	100.0%
Sales of goods and services produced by department	4 766	5 121	8 341	9 356	11 558	34.4%	49.1%	11 759	11 961	12 166	1.7%	49.4%
Sales by market establishments	133	123	126	139	139	1.5%	0.9%	145	148	151	2.8%	0.6%
of which:												
Market establishment: Rental dwellings	–	22	126	25	25	–	0.3%	30	32	34	10.8%	0.1%
Market establishment: Rental parking (covered and open)	133	101	–	114	114	-5.0%	0.6%	115	116	117	0.9%	0.5%
Administrative fees	2 019	2 322	5 398	5 404	7 604	55.6%	28.6%	7 705	7 805	7 905	1.3%	32.3%
of which:												
Occupational health and safety licences	2 019	2 321	5 398	5 400	7 600	55.6%	28.6%	7 700	7 800	7 900	1.3%	32.3%
Request information: Promotion of Access to Information Act (2000)	–	1	–	4	4	–	–	5	5	5	7.7%	–
Other sales	2 614	2 676	2 817	3 813	3 815	13.4%	19.7%	3 909	4 008	4 110	2.5%	16.5%
of which:												
Services rendered: Commission on insurance and garnishee	2 614	2 669	2 817	3 800	3 800	13.3%	19.6%	3 900	4 000	4 100	2.6%	16.4%
Services rendered: Photocopiers and faxes	–	–	–	7	–	–	–	–	–	–	–	–
Replacement of security cards	–	6	–	3	12	–	–	6	5	7	-16.4%	–
Replacement of lost office property	–	1	–	3	3	–	–	3	3	3	–	–
Sales of scrap, waste, arms and other used current goods	8	19	76	37	56	91.3%	0.3%	37	42	43	-8.4%	0.2%
of which:												
Sales: Scrap	8	–	76	6	6	-9.1%	0.1%	7	7	7	5.3%	–
Sales: Wastepaper	–	19	–	31	50	–	0.1%	30	35	36	-10.4%	0.2%
Fines, penalties and forfeits	100	76	1 853	1 450	1 450	143.8%	5.7%	1 500	1 550	1 600	3.3%	6.3%
Interest, dividends and rent on land	785	808	1 502	1 700	2 250	42.0%	8.8%	2 200	2 300	2 400	2.2%	9.5%
Interest	785	808	1 502	1 700	2 250	42.0%	8.8%	2 200	2 300	2 400	2.2%	9.5%
Sales of capital assets	138	636	599	477	1 100	99.8%	4.1%	1 200	1 250	1 300	5.7%	5.0%
Transactions in financial assets and liabilities	3 385	2 449	6 637	5 700	6 950	27.1%	32.0%	7 050	7 150	7 250	1.4%	29.5%
Total	9 182	9 109	19 008	18 720	23 364	36.5%	100.0%	23 746	24 253	24 759	2.0%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 31.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	32.2	32.3	34.5	37.2	5.0%	3.6%	37.4	38.9	40.4	2.8%	3.6%
Management	279.5	311.8	342.0	295.1	1.8%	32.4%	291.8	306.8	323.0	3.1%	28.2%
Corporate Services	222.7	211.4	279.3	321.3	13.0%	27.3%	305.7	318.4	331.7	1.1%	29.6%
Office of the Chief Financial Officer	117.9	113.6	143.2	139.4	5.8%	13.6%	136.5	142.7	149.3	2.3%	13.2%
Office Accommodation	201.8	187.3	226.4	262.5	9.2%	23.2%	258.3	280.9	293.3	3.8%	25.4%
Total	854.0	856.4	1 025.5	1 055.5	7.3%	100.0%	1 029.7	1 087.7	1 137.8	2.5%	100.0%
Change to 2023 Budget estimate							(102.6)	(107.9)	(112.5)		
Economic classification											
Current payments	803.5	814.2	922.2	967.5	6.4%	92.5%	940.5	982.6	1 027.9	2.0%	90.9%
Compensation of employees	393.5	416.6	440.6	460.0	5.3%	45.1%	483.8	505.3	528.8	4.8%	45.9%
Goods and services	410.0	397.5	481.6	507.5	7.4%	47.4%	456.7	477.2	499.0	-0.6%	45.0%
of which:											
Audit costs: External	15.1	17.8	17.2	23.5	16.1%	1.9%	21.1	22.1	23.0	-0.7%	2.1%
Communication	14.0	19.5	17.2	24.1	19.7%	2.0%	21.0	21.9	22.7	-1.9%	2.1%
Computer services	85.5	58.3	93.8	121.7	12.5%	9.5%	103.7	107.4	111.9	-2.8%	10.3%
Operating leases	154.3	136.8	156.2	160.0	1.2%	16.0%	150.2	156.1	163.2	0.6%	14.6%
Property payments	49.2	59.4	60.8	67.1	10.9%	6.2%	72.2	75.9	79.4	5.8%	6.8%
Travel and subsistence	11.0	26.1	40.0	29.1	38.5%	2.8%	23.5	25.1	26.0	-3.8%	2.4%
Transfers and subsidies	4.1	3.3	3.0	2.8	-12.2%	0.3%	1.1	1.1	1.2	-25.2%	0.1%
Provinces and municipalities	0.8	0.9	0.9	0.7	-1.4%	0.1%	0.8	0.8	0.8	4.5%	0.1%
Departmental agencies and accounts	0.1	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Households	3.2	2.4	2.1	2.1	-14.1%	0.3%	0.3	0.3	0.3	-45.8%	0.1%
Payments for capital assets	46.3	38.9	99.7	85.2	22.6%	7.1%	88.1	104.0	108.8	8.5%	9.0%
Buildings and other fixed structures	17.7	14.0	39.7	58.6	49.1%	3.4%	60.3	74.9	78.3	10.2%	6.3%
Machinery and equipment	18.5	20.1	49.7	26.7	13.0%	3.0%	27.8	29.1	30.4	4.5%	2.6%
Software and other intangible assets	10.1	4.8	10.3	-	-100.0%	0.7%	-	-	-	-	-
Payments for financial assets	0.1	0.1	0.6	-	-100.0%	-	-	-	-	-	-
Total	854.0	856.4	1 025.5	1 055.5	7.3%	100.0%	1 029.7	1 087.7	1 137.8	2.5%	100.0%
Proportion of total programme expenditure to vote expenditure	27.5%	26.5%	26.3%	26.3%	-	-	26.7%	28.8%	28.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	2.5	2.0	2.0	1.8	-10.0%	0.2%	0.3	0.3	0.3	-43.6%	0.1%
Employee social benefits	2.5	2.0	2.0	1.8	-10.0%	0.2%	0.3	0.3	0.3	-43.6%	0.1%
Other transfers to households											
Current	0.7	0.3	0.1	0.2	-32.2%	-	-	-	-	-100.0%	-
Employee social benefits	0.7	0.3	0.1	-	-100.0%	-	-	-	-	-	-
Claims against the state	-	-	-	0.2	-	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.1	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Non-life insurance	-	0.0	0.0	-	-	-	-	-	-	-	-
Communication	0.0	-	0.0	-	-100.0%	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.8	0.9	0.9	0.7	-1.4%	0.1%	0.8	0.8	0.8	4.5%	0.1%
Vehicle licences	0.8	0.9	0.9	0.7	-1.4%	0.1%	0.8	0.8	0.8	4.5%	0.1%

Personnel information

Table 31.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts additional to the establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate												
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25			2025/26			2026/27						
Administration		951	140	1 135	440.6	0.4	1 109	460.0	0.4	1 051	483.8	0.5	1 069	505.3	0.5	1 023	528.8	0.5	2023/24 - 2026/27	
Salary level																				
1 – 6	518	121	655	158.2	0.2	632	158.1	0.3	595	156.2	0.3	697	197.5	0.3	635	186.5	0.3	0.2%	60.2%	
7 – 10	340	5	369	168.3	0.5	354	171.1	0.5	323	177.4	0.5	229	135.8	0.6	233	146.7	0.6	-13.1%	26.8%	
11 – 12	60	9	74	64.2	0.9	81	73.4	0.9	87	83.9	1.0	94	96.0	1.0	101	109.1	1.1	7.6%	8.5%	
13 – 16	31	5	36	45.6	1.3	40	52.8	1.3	44	61.4	1.4	48	70.7	1.5	52	81.0	1.6	9.1%	4.3%	
Other	2	–	2	4.4	2.2	2	4.7	2.3	2	5.0	2.5	2	5.3	2.6	2	5.6	2.8	–	0.2%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Inspection and Enforcement Services

Programme purpose

Realise decent work by regulating non-employment and employment conditions through inspection and enforcement to achieve compliance with all labour market policies.

Objectives

- Protect vulnerable workers through quality-oriented inspection and the enforcement of labour legislation by ensuring that employers adhere to decent work principles by the end of 2024/25 by:
 - conducting 298 332 compliance inspections
 - serving 95 per cent of noncompliant employers inspected with a notice in terms of relevant employment law within 14 calendar days of inspection
 - referring for prosecution 65 per cent of employers who fail to comply with a served notice within 30 working days
 - increasing awareness of employment law through formal advocacy sessions at 4 seminars and 2 conferences.

Subprogrammes

- *Management and Support Services: Inspection and Enforcement Services* manages the delegated administrative and financial responsibilities of the office of the deputy director-general and provides corporate support to line-function subprogrammes in the programme.
- *Occupational Health and Safety* promotes health and safety in the workplace by conducting inspections on compliance with the Occupational Health and Safety Act (1993), and regulating dangerous activities and the use of plant and machinery.
- *Registration: Inspection and Enforcement Services* registers incidents relating to employment law, as reported by members of the public, and communicates these to relevant structures within the *Compliance, Monitoring and Enforcement Services* subprogramme for investigation.
- *Compliance, Monitoring and Enforcement Services* ensures that employers and employees comply with labour legislation by conducting regular inspections and following up on reported incidents.
- *Training of Staff: Inspection and Enforcement Services* defrays all expenditure relating to staff training in the programme.
- *Statutory and Advocacy Services* gives effect to the legislative enforcement requirement and educates stakeholders on labour legislation.

Expenditure trends and estimates

Table 31.8 Inspection and Enforcement Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management and Support Services: Inspection and Enforcement Services	4.5	17.5	14.5	7.1	16.8%	1.9%	7.2	7.6	8.1	4.5%	1.1%
Occupational Health and Safety	22.8	10.6	–	31.6	11.5%	2.9%	30.2	31.6	33.4	1.9%	4.7%
Registration: Inspection and Enforcement Services	73.5	90.0	94.4	88.3	6.3%	15.3%	90.0	93.3	99.1	3.9%	13.7%
Compliance, Monitoring and Enforcement Services	391.3	413.6	464.1	488.5	7.7%	77.6%	511.1	534.2	555.5	4.4%	77.2%
Training of Staff: Inspection and Enforcement Services	1.5	6.9	6.1	6.2	61.8%	0.9%	6.5	6.7	7.1	4.5%	1.0%
Statutory and Advocacy Services	6.0	8.0	8.7	10.3	20.2%	1.5%	16.1	16.7	18.4	21.2%	2.3%
Total	499.4	546.6	587.9	632.1	8.2%	100.0%	661.2	690.0	721.7	4.5%	100.0%
Change to 2023 Budget estimate				–			(18.1)	(19.1)	(20.0)		
Economic classification											
Current payments	490.3	524.3	571.1	626.2	8.5%	97.6%	647.8	676.1	707.0	4.1%	98.2%
Compensation of employees	445.3	444.6	467.4	529.0	5.9%	83.2%	556.8	581.2	607.8	4.7%	84.1%
Goods and services	45.0	79.6	103.7	97.2	29.3%	14.4%	91.0	94.9	99.2	0.7%	14.1%
<i>of which:</i>											
Communication	7.5	7.3	7.6	18.3	34.7%	1.8%	17.2	18.1	18.8	0.9%	2.7%
Fleet services (including government motor transport)	6.4	8.2	12.6	9.9	15.4%	1.6%	9.2	9.7	10.4	1.6%	1.4%
Property payments	10.0	11.4	12.1	7.1	-10.9%	1.8%	6.8	7.1	7.3	0.9%	1.0%
Travel and subsistence	11.9	39.4	53.5	30.1	36.2%	6.0%	28.9	29.5	31.1	1.1%	4.4%
Training and development	0.7	0.6	1.2	4.9	89.8%	0.3%	5.1	5.3	5.6	4.5%	0.8%
Venues and facilities	0.2	0.9	1.0	4.6	179.0%	0.3%	4.3	4.5	4.5	-0.6%	0.7%
Transfers and subsidies	2.0	2.9	2.0	1.1	-17.6%	0.4%	0.1	0.1	0.1	-55.5%	0.1%
Provinces and municipalities	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Households	2.0	2.9	2.0	1.1	-17.3%	0.4%	0.1	0.1	0.1	-55.5%	0.1%
Payments for capital assets	7.1	19.4	14.7	4.8	-12.4%	2.0%	13.3	13.8	14.6	44.8%	1.7%
Machinery and equipment	7.1	6.2	7.0	4.8	-12.4%	1.1%	13.3	13.8	14.6	44.8%	1.7%
Software and other intangible assets	–	13.2	7.7	–	–	0.9%	–	–	–	–	–
Total	499.4	546.6	587.9	632.1	8.2%	100.0%	661.2	690.0	721.7	4.5%	100.0%
Proportion of total programme expenditure to vote expenditure	16.1%	16.9%	15.1%	15.7%	–	–	17.2%	18.3%	18.2%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.7	2.9	2.0	1.0	-17.6%	0.3%	0.1	0.1	0.1	-53.3%	–
Employee social benefits	1.7	2.9	2.0	1.0	-17.6%	0.3%	0.1	0.1	0.1	-53.3%	–
Other transfers to households											
Current	0.2	–	0.0	0.1	-15.8%	–	–	–	–	-100.0%	–
Employee social benefits	0.2	–	–	–	-100.0%	–	–	–	–	–	–
Claims against the state	–	–	0.0	0.1	–	–	–	–	–	-100.0%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Departmental agencies	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Vehicle licences	0.0	–	–	–	-100.0%	–	–	–	–	–	–

Personnel information

Table 31.9 Inspection and Enforcement Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate												
			2022/23			2023/24			2024/25			2025/26			2026/27					2023/24 - 2026/27	
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Inspection and Enforcement Services			1 112	85	1 187	467.4	0.4	1 280	529.0	0.4	1 270	556.8	0.4	1 243	581.2	0.5	1 227	607.8	0.5	-1.4%	100.0%
Salary level																					
1 – 6	690	62	730	228.9	0.3	763	249.4	0.3	769	265.3	0.3	740	268.7	0.4	731	278.8	0.4			-1.4%	59.8%
7 – 10	378	23	410	189.0	0.5	466	223.4	0.5	446	227.2	0.5	444	239.5	0.5	433	246.4	0.6			-2.4%	35.7%
11 – 12	33	–	36	35.2	1.0	39	39.9	1.0	42	45.7	1.1	45	51.9	1.2	48	58.7	1.2			7.2%	3.5%
13 – 16	11	–	11	14.4	1.3	12	16.3	1.4	13	18.6	1.4	14	21.2	1.5	15	23.9	1.6			7.7%	1.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Public Employment Services

Programme purpose

Assist companies and workers to adjust to changing labour market conditions.

Objectives

- Provide public employment services by the end of 2024/25 by:
 - registering 950 000 work seekers on the Employment Services of South Africa database
 - providing employment counselling to 260 000 work seekers
 - filling 65 000 registered employment opportunities
 - registering 115 000 work opportunities on the Employment Services of South Africa database.
- Contribute to increasing employment opportunities for people with disabilities over the medium term by providing quarterly funding and monitoring disability organisations on an ongoing basis.

Subprogrammes

- *Management and Support Services: Public Employment Services* manages delegated administrative and financial responsibilities; coordinates all planning, monitoring and evaluation functions; and provides corporate support to line-function subprogrammes in the programme.
- *Employer Services* registers work opportunities, facilitates the employment of foreign nationals where such skills do not exist in South Africa, oversees placements, responds to companies in distress, provides a social plan, and regulates private employment agencies.
- *Work Seeker Services* registers work seekers; retrenched workers; and work, learning, training and income-generating opportunities for the unemployed and underemployed.
- *Designated Groups Special Services* facilitates the transfer of subsidies to national councils and workshops to promote employment for people with disabilities.
- *Supported Employment Enterprises* promotes work and employment opportunities for people with disabilities by improving the administration, production and financial management of supported employment enterprises.
- *Productivity South Africa* transfers funds to Productivity South Africa, which promotes workplace productivity, competitiveness and social plan interventions.
- *Unemployment Insurance Fund* provides for the possible future funding of the Unemployment Insurance Fund.
- *Compensation Fund* provides for costs incurred through claims from civil servants for injuries sustained on duty or occupation-related illnesses and diseases, and for the funding of claims from the Compensation Fund.

- *Training of Staff: Public Employment Services* defrays all expenditure relating to staff training in the programme to easily identify this expenditure for reporting purposes.

Expenditure trends and estimates

Table 31.10 Public Employment Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2020/21	2021/22	2022/23		2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million												
Management and Support Services:	47.5	62.4	332.7	353.6	95.3%	25.3%	282.9	55.4	58.1	-45.2%	22.7%	
Public Employment Services												
Employer Services	97.9	104.3	116.0	106.4	2.8%	13.5%	115.5	120.7	126.1	5.8%	14.2%	
Work Seeker Services	174.3	204.4	213.1	245.5	12.1%	26.6%	221.5	209.7	219.0	-3.7%	27.1%	
Designated Groups Special Services	22.0	21.0	23.8	25.2	4.6%	2.9%	21.7	22.7	23.9	-1.8%	2.8%	
Supported Employment Enterprises	199.3	162.3	166.5	187.2	-2.1%	22.7%	184.7	195.5	207.0	3.4%	23.5%	
Productivity South Africa	56.3	59.9	61.7	62.9	3.8%	7.7%	61.5	64.1	67.1	2.1%	7.7%	
Unemployment Insurance Fund	–	–	–	0.0	–	–	0.0	0.0	0.0	–	–	
Compensation Fund	–	–	18.5	15.6	–	1.1%	12.5	13.2	15.0	-1.2%	1.7%	
Training of Staff: Public Employment Services	1.1	1.7	1.6	1.5	10.1%	0.2%	1.5	1.6	1.7	4.5%	0.2%	
Total	598.4	615.9	933.9	997.8	18.6%	100.0%	901.8	683.0	717.7	-10.4%	100.0%	
Change to 2023 Budget estimate				–			215.3	(42.6)	(41.1)			
Economic classification												
Current payments	318.2	356.1	393.5	401.8	8.1%	46.7%	386.1	381.8	398.9	-0.2%	47.5%	
Compensation of employees	289.2	314.9	338.3	327.2	4.2%	40.4%	346.4	340.5	355.9	2.8%	41.5%	
Goods and services	29.0	41.2	55.2	74.6	37.1%	6.4%	39.7	41.3	43.0	-16.8%	6.0%	
of which:												
Minor assets	0.7	0.4	1.5	2.6	57.3%	0.2%	1.8	1.9	2.0	-7.9%	0.3%	
Communication	4.2	4.4	5.2	3.8	-2.8%	0.6%	3.6	3.6	4.0	1.5%	0.5%	
Computer services	2.0	2.0	2.8	12.6	83.9%	0.6%	2.7	1.8	3.0	-38.3%	0.6%	
Fleet services (including government motor transport)	1.4	2.2	3.3	1.4	0.2%	0.3%	2.4	2.4	2.5	21.0%	0.3%	
Property payments	10.6	11.6	12.5	7.6	-10.5%	1.3%	8.9	9.3	9.7	8.4%	1.1%	
Travel and subsistence	4.3	11.1	20.7	9.0	28.4%	1.4%	9.8	10.1	10.4	4.8%	1.2%	
Transfers and subsidies	274.7	244.3	527.7	590.0	29.0%	52.0%	510.4	295.7	313.0	-19.0%	51.8%	
Departmental agencies and accounts	56.3	59.9	336.5	377.0	88.5%	26.4%	304.0	77.4	82.1	-39.8%	25.5%	
Non-profit institutions	217.5	183.2	190.3	212.3	-0.8%	25.5%	206.3	218.3	230.8	2.8%	26.3%	
Households	0.9	1.3	1.0	0.8	-3.8%	0.1%	0.1	0.1	0.1	-55.7%	–	
Payments for capital assets	5.5	15.5	12.7	6.0	2.7%	1.3%	5.3	5.6	5.9	-0.6%	0.7%	
Machinery and equipment	5.5	2.1	5.0	6.0	2.7%	0.6%	5.3	5.6	5.9	-0.6%	0.7%	
Software and other intangible assets	–	13.4	7.8	–	–	0.7%	–	–	–	–	–	
Total	598.4	615.9	933.9	997.8	18.6%	100.0%	901.8	683.0	717.7	-10.4%	100.0%	
Proportion of total programme expenditure to vote expenditure	19.3%	19.1%	24.0%	24.8%	–	–	23.4%	18.1%	18.1%	–	–	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.8	1.2	0.9	0.8	-3.7%	0.1%	0.1	0.1	0.1	-55.7%	–	
Employee social benefits	0.8	1.2	0.9	0.8	-3.7%	0.1%	0.1	0.1	0.1	-55.7%	–	
Other transfers to households												
Current	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–	
Employee social benefits	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	56.3	59.9	317.9	361.4	85.8%	25.3%	291.5	64.1	67.1	-43.0%	23.8%	
Productivity South Africa	56.3	59.9	61.7	62.9	3.8%	7.7%	61.5	64.1	67.1	2.1%	7.7%	
Industrial Development Corporation	–	–	–	–	–	–	57.5	–	–	–	1.7%	
Government Technical Advisory Centre	–	–	256.2	298.5	–	17.6%	172.5	–	–	-100.0%	14.3%	
Social security funds												
Current	–	–	18.5	15.6	–	1.1%	12.5	13.2	15.0	-1.2%	1.7%	
Unemployment Insurance Fund	–	–	–	0.0	–	–	0.0	0.0	0.0	–	–	
Compensation Fund	–	–	18.5	15.6	–	1.1%	12.5	13.2	15.0	-1.2%	1.7%	
Non-profit institutions												
Current	217.5	183.2	190.3	212.3	-0.8%	25.5%	206.3	218.3	230.8	2.8%	26.3%	
Supported Employment Enterprises	195.5	162.3	166.5	187.2	-1.5%	22.6%	184.7	195.5	207.0	3.4%	23.5%	
Workshops for the Blind	22.0	21.0	–	–	-100.0%	1.4%	–	–	–	–	–	
Designated Groups Special Services	–	–	23.8	25.2	–	1.6%	21.7	22.7	23.9	-1.8%	2.8%	

Personnel information

Table 31.11 Public Employment Services personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate								2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27							
Public Employment Services		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	615	179	734	338.3	0.5	664	327.2	0.5	739	346.4	0.5	630	340.5	0.5	623	355.9	0.6	-2.1%	100.0%
1 – 6	183	179	308	73.4	0.2	258	60.0	0.2	360	76.6	0.2	264	67.1	0.3	270	73.2	0.3	1.5%	43.4%
7 – 10	282	–	277	134.8	0.5	272	139.7	0.5	257	141.3	0.5	269	155.2	0.6	267	163.6	0.6	-0.7%	40.1%
11 – 12	132	–	131	106.6	0.8	114	100.4	0.9	100	97.1	1.0	73	82.0	1.1	61	77.7	1.3	-18.9%	13.1%
13 – 16	18	–	18	23.5	1.3	20	27.1	1.4	22	31.4	1.4	24	36.2	1.5	26	41.3	1.6	9.1%	3.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Labour Policy and Industrial Relations

Programme purpose

Facilitate the establishment of an equitable and sound labour relations environment. Support institutions of social dialogue and promote South Africa's interests in international labour matters. Conduct research and analysis, and evaluate labour policy. Provide statistical data on the labour market.

Objectives

- Improve the implementation of employment equity and compliance monitoring mechanisms in the labour market by:
 - publishing the 2023/24 employment equity annual report and public register by 30 June 2024
 - developing the 2024/25 employment equity annual report and public register by 31 March 2025.
- Extend protection to vulnerable workers by publishing national minimum wages for all sectors by 31 March 2025.
- Promote sound labour relations and centralised collective bargaining by extending all collective agreements and registering all qualifying labour organisations by 31 March 2025.
- Monitor and evaluate the impact of labour legislation to promote an evidence-based labour policy framework by producing 2 research and 4 labour market trend reports by 31 March 2025.

Subprogrammes

- *Management and Support Services: Labour Policy and Industrial Relations* manages delegated administrative and financial responsibilities; coordinates all planning, monitoring and evaluation functions; and provides corporate support to line-function subprogrammes in the programme.
- *Strengthen Civil Society* transfers funds to various civil society organisations that protect vulnerable workers by providing resources, support and expertise to improve the independence and self-reliance of workers so that they are able to contribute to a stable and well-functioning labour market.
- *Collective Bargaining* manages the implementation of the Labour Relations Act (1995) through policies and practices that promote sound labour relations by registering labour organisations and deregistering those that are noncompliant, publishing and extending collective agreements, supporting and advancing participation in collective bargaining structures, and participating in relevant National Economic Development and Labour Council activities.
- *Employment Equity* promotes equity in the labour market by developing and promoting employment equity policy instruments – as mandated by the amended Employment Equity Act (1998) – to eliminate discrimination and promote equitable representation in the workplace.

- *Employment Standards* protects vulnerable workers in the labour market by administering the Basic Conditions of Employment Act (1997) and publishing national minimum wages for all sectors, as mandated by the National Minimum Wage Act (2018).
- *Commission for Conciliation, Mediation and Arbitration* transfers funds to the Commission for Conciliation, Mediation and Arbitration, which promotes social justice and fairness in the workplace by providing dispute-prevention and resolution services.
- *Research, Policy and Planning* monitors and evaluates the impact of labour legislation and policies on the South African labour market.
- *Labour Market Information and Statistics* collects, collates, analyses and disseminates internal and external labour market statistics on changes in the South African labour market as a result of the implementation of labour legislation.
- *International Labour Matters* contributes to national and global policy formulation and facilitates compliance with international obligations through multilateral and bilateral relations.
- *National Economic Development and Labour Council* transfers funds to the National Economic Development and Labour Council, which promotes economic growth, participation in economic decision-making and social equity through social dialogue; and for the operations of the Presidential Climate Commission.

Expenditure trends and estimates

Table 31.12 Labour Policy and Industrial Relations expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management and Support Services: Labour Policy and Industrial Relations	13.0	14.2	15.4	15.1	5.0%	1.1%	19.1	20.0	20.9	11.5%	1.4%
Strengthen Civil Society	13.5	21.0	24.8	24.9	22.6%	1.7%	23.9	25.0	26.1	1.7%	1.9%
Collective Bargaining	15.9	16.1	17.7	19.2	6.6%	1.4%	18.4	19.2	20.2	1.7%	1.5%
Employment Equity	8.2	10.1	11.5	13.2	17.0%	0.9%	14.1	14.7	15.5	5.6%	1.1%
Employment Standards	22.0	8.8	11.2	14.2	-13.6%	1.1%	18.0	18.8	19.7	11.7%	1.3%
Commission for Conciliation, Mediation and Arbitration	935.8	995.0	1 046.3	1 041.2	3.6%	79.6%	975.9	1 016.5	1 065.3	0.8%	77.5%
Research, Policy and Planning	7.9	8.9	5.9	12.4	16.4%	0.7%	11.4	11.9	12.4	–	0.9%
Labour Market Information and Statistics	41.5	43.8	46.8	52.6	8.2%	3.7%	52.7	55.0	57.5	3.0%	4.1%
International Labour Matters	38.1	36.4	101.4	65.1	19.6%	4.8%	52.8	55.2	57.4	-4.1%	4.4%
National Economic Development and Labour Council	55.5	59.1	68.9	73.6	9.9%	5.1%	75.8	80.1	83.8	4.4%	5.9%
Total	1 151.3	1 213.2	1 349.9	1 331.3	5.0%	100.0%	1 262.2	1 316.3	1 378.8	1.2%	100.0%
Change to 2023 Budget estimate				–			(142.2)	(150.9)	(155.6)		
Economic classification											
Current payments	126.8	119.2	189.9	165.6	9.3%	11.9%	156.7	163.4	171.1	1.1%	12.4%
Compensation of employees	96.2	101.6	105.2	111.2	4.9%	8.2%	114.9	119.8	125.2	4.1%	8.9%
Goods and services	30.6	17.7	84.7	54.5	21.2%	3.7%	41.8	43.6	45.8	-5.6%	3.5%
of which:											
Consultants: Business and advisory services	3.2	4.9	2.0	7.3	32.0%	0.3%	6.6	6.8	7.3	–	0.5%
Consumables: Stationery, printing and office supplies	2.2	2.5	4.1	4.4	26.0%	0.3%	4.4	4.6	4.9	3.4%	0.3%
Operating leases	2.1	1.2	2.7	2.0	-1.6%	0.2%	2.0	2.1	2.1	2.2%	0.2%
Property payments	1.2	1.3	1.2	1.6	9.8%	0.1%	2.0	2.1	2.2	10.9%	0.1%
Travel and subsistence	2.2	4.2	11.0	23.0	117.7%	0.8%	17.0	17.8	18.7	-6.7%	1.4%
Venues and facilities	0.1	0.2	32.5	5.7	367.0%	0.8%	2.8	3.0	3.1	-18.5%	0.3%
Transfers and subsidies	1 024.4	1 092.6	1 156.8	1 163.4	4.3%	87.9%	1 103.8	1 151.0	1 206.0	1.2%	87.4%
Departmental agencies and accounts	991.3	1 054.1	1 115.2	1 114.8	4.0%	84.7%	1 051.7	1 096.6	1 149.1	1.0%	83.4%
Foreign governments and international organisations	19.6	16.9	16.6	23.3	6.0%	1.5%	28.2	29.5	30.8	9.7%	2.1%
Non-profit institutions	13.5	21.0	24.8	24.9	22.6%	1.7%	23.9	25.0	26.1	1.7%	1.9%
Households	0.1	0.6	0.2	0.5	82.5%	–	–	–	–	-100.0%	–
Payments for capital assets	0.0	1.4	3.2	2.3	333.1%	0.1%	1.8	1.8	1.7	-10.1%	0.1%
Machinery and equipment	0.0	0.4	1.2	2.3	333.1%	0.1%	1.8	1.8	1.7	-10.1%	0.1%
Software and other intangible assets	–	1.0	2.0	–	–	0.1%	–	–	–	–	–
Total	1 151.3	1 213.2	1 349.9	1 331.3	5.0%	100.0%	1 262.2	1 316.3	1 378.8	1.2%	100.0%
Proportion of total programme expenditure to vote expenditure	37.1%	37.5%	34.6%	33.1%	–	–	32.7%	34.8%	34.9%	–	–

Table 31.12 Labour Policy and Industrial Relations expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.1	0.6	0.2	0.5	82.5%	-	-	-	-	-100.0%	-
Employee social benefits	0.1	0.6	0.2	0.5	82.5%	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	991.3	1 054.1	1 115.2	1 114.8	4.0%	84.7%	1 051.7	1 096.6	1 149.1	1.0%	83.4%
Commission for Conciliation, Mediation and Arbitration	935.8	995.0	1 046.3	1 041.2	3.6%	79.6%	975.9	1 016.5	1 065.3	0.8%	77.5%
National Economic Development and Labour Council	55.5	59.1	58.9	52.1	-2.1%	4.5%	53.3	56.6	59.2	4.3%	4.2%
National Economic Development and Labour Council (Presidential Climate Commission)	-	-	10.0	21.5	-	0.6%	22.5	23.5	24.6	4.6%	1.7%
Foreign governments and international organisations											
Current	19.6	16.9	16.6	23.3	6.0%	1.5%	28.2	29.5	30.8	9.7%	2.1%
International Labour Organisation	18.5	15.8	15.2	21.5	5.2%	1.4%	26.7	27.9	29.2	10.7%	2.0%
African Regional Labour Administration Centre	1.1	1.1	1.4	1.8	18.9%	0.1%	1.5	1.6	1.6	-3.5%	0.1%
Non-profit institutions											
Current	13.5	21.0	24.8	24.9	22.6%	1.7%	23.9	25.0	26.1	1.7%	1.9%
Various civil and labour organisations	13.5	21.0	24.8	24.9	22.6%	1.7%	23.9	25.0	26.1	1.7%	1.9%

Personnel information

Table 31.13 Labour Policy and Industrial Relations personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27			2023/24 - 2026/27					
Labour Policy and Industrial Relations			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	170	4	182	105.2	0.6	182	111.2	0.6	172	114.9	0.7	170	119.8	0.7	175	125.2	0.7	-1.2%	100.0%
1 – 6	20	4	22	5.8	0.3	27	7.5	0.3	33	9.7	0.3	48	14.9	0.3	59	19.4	0.3	29.8%	23.9%
7 – 10	112	-	118	56.1	0.5	110	54.7	0.5	91	49.4	0.5	71	41.6	0.6	63	35.6	0.6	-16.9%	47.9%
11 – 12	26	-	30	28.3	0.9	32	31.6	1.0	34	35.7	1.0	36	40.1	1.1	37	43.7	1.2	5.0%	19.9%
13 – 16	12	-	12	15.1	1.3	13	17.4	1.3	14	20.2	1.4	15	23.2	1.5	16	26.6	1.7	7.2%	8.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Entities

Commission for Conciliation, Mediation and Arbitration

Selected performance indicators

Table 31.14 Commission for Conciliation, Mediation and Arbitration performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of conciliable cases heard within 30 days of receipt of referral per year	Dispute resolution and enforcement services	Priority 2: Economic transformation and job creation	99.4% (91 296/ 91 810)	99.8% (101 014/ 101 253)	99.9% (131 221/ 131 322)	98%	98%	98%	98%

Table 31.14 Commission for Conciliation, Mediation and Arbitration performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of arbitration awards rendered that are sent to parties within 14 days of the conclusion of the arbitration proceedings per year (excluding extensions granted and heads of arguments filed)	Dispute resolution and enforcement services	Priority 2: Economic transformation and job creation	99.9% (13 236/ 13 245)	99.9% (15 938/ 15 946)	99.9% (17 947/ 17 956)	98%	98%	98%	98%
Percentage of disputes of interests resolved per year	Dispute resolution and enforcement services		52.6% (1 628/ 3 097)	58.2% (2 384/ 4 093)	67.9% (2 142/ 3 154)	58%	54%	54%	54%
Percentage of jobs saved compared to employees likely to be retrenched per year (as per cases referred to the commission)	Dispute resolution and enforcement services		42% (58 165/ 138 816)	39.9% (18 715/ 46 953)	50.9% (18 196/ 35 679)	40%	38%	38%	38%

Entity overview

The Commission for Conciliation, Mediation and Arbitration derives its mandate primarily from the Labour Relations Act (1995), as amended. In terms of the act, the commission is expected to advance, among other deliverables, economic development, social justice, labour peace and the democratisation of the workplace. This mandate is extended by other statutes dealing with employment law. Spending on compensation of employees' accounts for an estimated 61.3 per cent (R1.9 billion) of the commission's budget over the period ahead.

The commission anticipates that its caseload will increase by 23 per cent, from 184 075 in 2023/24 to 226 426 in 2024/25, due to the constrained economic environment. In response to the increased caseload, the council has allocated 72.4 per cent (R2.2 billion) of its budget over the period ahead to dispute resolution, enforcement, mediation and capacity-building processes to ensure workplace fairness.

The commission is moving ahead with the implementation of its ICT strategy to improve the efficiency of its hybrid working model. As a result, there is a growing need to acquire tools of trade and enhance certain core systems to improve the efficiency and effectiveness of services rendered. Accordingly, 8.8 per cent (R273.3 million) of the commission's budget over the MTEF period is allocated to fund the ICT strategy.

Cabinet has approved reductions on the department's transfer to the entity amounting to R386 million over the medium term. Expenditure and revenue are expected to increase nominally at an average annual rate of 1 per cent, remaining at R1.0 billion over the period ahead. Revenue is derived almost entirely through transfers from the department, which amount to R3.1 billion over the next 3 years.

Programmes/Objectives/Activities

Table 31.15 Commission for Conciliation, Mediation and Arbitration expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	200.5	211.9	251.2	221.5	3.4%	21.8%	206.2	215.9	226.3	0.7%	20.9%
Labour market intervention	11.8	12.6	13.2	15.9	10.6%	1.3%	15.6	16.3	17.0	2.2%	1.6%
Special interventions and support	14.4	14.2	14.7	15.1	1.5%	1.4%	15.4	16.1	16.9	3.8%	1.5%
Dispute resolution and enforcement services	691.0	710.8	757.4	760.5	3.2%	72.0%	715.9	748.9	785.0	1.1%	72.4%
Strategy management and governance	33.2	29.7	36.6	39.9	6.4%	3.4%	35.2	36.8	38.5	-1.3%	3.6%
Total	950.8	979.1	1 073.0	1 053.0	3.5%	100.0%	988.3	1 034.0	1 083.7	1.0%	100.0%

Statement of financial performance

Table 31.16 Commission for Conciliation, Mediation and Arbitration statement of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Revenue											
Non-tax revenue	19.7	24.4	33.2	11.8	-15.8%	2.2%	12.5	17.6	18.4	15.9%	1.4%
Sale of goods and services other than capital assets	12.7	6.4	5.8	3.7	-34.0%	0.7%	3.8	4.0	4.2	4.6%	0.4%
Other sales	12.7	6.4	5.8	3.7	-34.0%	0.7%	3.8	4.0	4.2	4.6%	0.4%
Other non-tax revenue	7.0	18.0	27.4	8.1	5.1%	1.5%	8.6	13.6	14.2	20.4%	1.1%
Transfers received	935.8	995.0	1 046.3	1 041.2	3.6%	97.8%	975.9	1 016.5	1 065.3	0.8%	98.6%
Total revenue	955.5	1 019.4	1 079.5	1 053.0	3.3%	100.0%	988.3	1 034.0	1 083.7	1.0%	100.0%
Expenses											
Current expenses	947.1	975.0	1 068.0	1 046.8	3.4%	99.5%	981.9	1 027.3	1 076.7	0.9%	99.4%
Compensation of employees	591.2	592.6	617.7	625.6	1.9%	59.9%	612.2	641.1	670.0	2.3%	61.3%
Goods and services	326.3	355.3	421.6	399.2	7.0%	37.0%	346.7	362.2	381.6	-1.5%	35.8%
Depreciation	29.6	27.1	28.7	22.0	-9.4%	2.7%	23.0	24.0	25.1	4.5%	2.3%
Transfers and subsidies	3.6	4.1	5.0	6.2	19.1%	0.5%	6.4	6.7	7.0	4.5%	0.6%
Total expenses	950.8	979.1	1 073.0	1 053.0	3.5%	100.0%	988.3	1 034.0	1 083.7	1.0%	100.0%
Surplus/(Deficit)	4.7	40.3	6.5	-	-100.0%		-	-	-	-	

Personnel information

Table 31.17 Commission for Conciliation, Mediation and Arbitration personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of approved funded establishment posts	Number of posts on establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate											
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27		2023/24 - 2026/27					
Commission for Conciliation, Mediation and Arbitration																			
Salary level	974	1 001	910	617.7	0.7	974	625.6	0.6	956	612.2	0.6	956	641.1	0.7	956	670.0	0.7	-0.6%	100.0%
1 – 6	56	60	57	13.7	0.2	56	13.5	0.2	56	13.5	0.2	56	14.2	0.3	56	14.8	0.3	-	5.8%
7 – 10	654	674	615	322.6	0.5	654	326.4	0.5	634	313.8	0.5	634	328.9	0.5	634	343.6	0.5	-1.0%	66.5%
11 – 12	232	233	208	212.5	1.0	232	220.6	1.0	234	222.0	0.9	234	232.3	1.0	234	242.8	1.0	0.3%	24.3%
13 – 16	26	26	26	48.5	1.9	26	47.0	1.8	26	45.4	1.7	26	47.5	1.8	26	49.7	1.9	-	2.7%
17 – 22	6	8	4	20.4	5.1	6	18.0	3.0	6	17.5	2.9	6	18.3	3.0	6	19.1	3.2	-	0.6%

1. Rand million.

Compensation Fund

Selected performance indicators

Table 31.18 Compensation Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets			
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
Percentage of claims adjudicated within a specified number of working days of receipt per year	Compensation for Occupational Injuries and Diseases Act (1993) services	Priority 4: Consolidating the social wage through reliable and quality basic services	88% within 20 days (18 423/ 20 695)	79% within 30 days (79 291/ 100 427)	80% within 10 days (87 906/ 109 757)	90% within 10 days	90% within 25 days	95% within 30 days	95% within 30 days	
Percentage of received return of earnings of active registered employers assessed per year	Compensation for Occupational Injuries and Diseases Act (1993) services		99% (220 382/ 223 644)	99% (324 176/ 327 701)	99% (353 930/ 354 192)	90%	95%	95%	95%	

Table 31.18 Compensation Fund performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of requests for pre-authorisation of specialised medical interventions finalised within 10 working days of receipt per year	Medical benefits		96% (362/ 376)	96% (10 539/ 10 997)	98% (4 808/ 4 905)	95%	95%	95%	95%
Percentage of accepted medical invoices finalised within a specified number of working days of receipt of invoice per year	Medical benefits		87% within 30 days (619 534/ 709 678)	87% within 40 days (619 534/ 709 678)	89% within 30 days (664 507/ 750 133)	90% within 30 days	85% within 25 days	85% within 25 days	85% within 25 days
Percentage of compliant requests for assistive devices finalised within 15 working days of receipt per year	Orthotic and medical rehabilitation		89% (1 127/ 1 260)	94% (1 279/ 1 365)	90% (1 601/ 1 785)	95%	95%	95%	95%
Number of students enrolled at post-school education and training institutions in priority qualifications funded per year	Orthotic and medical rehabilitation	Priority 2: Economic transformation and job creation	473	779	915	920	1 040	1 040	1 040

Entity overview

The Compensation Fund is mandated to administer the Compensation for Occupational Injuries and Diseases Act (1993). The act makes provision for compensating employees who are disabled as a result of occupational injuries sustained and diseases contracted at work, and the compensation of the nominated beneficiaries of employees who die as a result of such injuries or diseases.

Over the medium term, the fund will focus on improving all services provided to beneficiaries and other stakeholders. This is expected to be achieved by improving the turnaround time for the adjudication and processing of all accepted and approved claims from 90 per cent within 10 working days in 2023/24 to 95 per cent within 30 working days in 2026/27. The fund plans to enhance its capacity to deliver services through advocacy sessions aimed at improving performance, administration and operational efficiency targeting beneficiaries and external stakeholders.

Expenditure is expected to increase at an average annual rate of 5 per cent, from R12.4 billion in 2023/24 to R14.3 billion in 2026/27. This is mainly driven by spending on goods and services, which comprises an estimated 24.5 per cent (R12.6 billion) of total projected spending over the period ahead.

The fund is set to derive 44.6 per cent (R35.5 billion) of its revenue over the MTEF period through assessment levies on active registered employers and 55.4 per cent (R41.8 billion) from investments. Revenue (from transfers received) is expected to increase at an average annual rate of 11.8 per cent, from R8.9 billion in 2023/24 to R12.4 billion in 2026/27. This is due to an increase in a number of returns on earnings assessments in 2023/24 and the increase in tariffs of assessment, which came into effect in March 2021 and will be phased in until 2024/25.

Programmes/Objectives/Activities**Table 31.19 Compensation Fund expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	5 836.4	4 176.2	9 686.8	4 753.8	-6.6%	46.1%	10 033.1	5 056.7	5 289.3	3.6%	41.8%
Compensation for Occupational Injuries and Diseases Act (1993) services	1 469.4	2 186.5	3 999.8	1 772.9	6.5%	17.7%	2 577.3	2 681.3	2 804.6	16.5%	16.9%
Medical benefits	3 978.1	4 130.3	3 606.2	5 469.2	11.2%	34.7%	5 243.3	5 489.7	5 742.2	1.6%	38.2%
Orthotic and medical rehabilitation	59.4	147.3	191.1	372.4	84.4%	1.5%	454.1	475.5	497.3	10.1%	3.1%
Total	11 343.3	10 640.3	17 483.9	12 368.3	2.9%	100.0%	18 307.8	13 703.2	14 333.5	5.0%	100.0%

Statements of financial performance, cash flow and financial position**Table 31.20 Compensation Fund statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	14 188.2	15 376.8	19 168.1	12 918.4	-3.1%	61.0%	13 299.8	13 924.9	14 565.4	4.1%	55.4%
Other non-tax revenue	14 188.2	15 376.8	19 168.1	12 918.4	-3.1%	61.0%	13 299.8	13 924.9	14 565.4	4.1%	55.4%
Transfers received	9 398.1	10 468.1	10 361.5	8 856.3	-2.0%	39.0%	11 290.7	11 821.4	12 373.8	11.8%	44.6%
Total revenue	23 586.4	25 844.8	29 529.6	21 774.7	-2.6%	100.0%	24 590.5	25 746.3	26 939.2	7.4%	100.0%
Expenses											
Current expenses	5 907.9	4 674.8	9 926.6	5 506.5	-2.3%	49.3%	10 875.8	5 921.8	6 194.2	4.0%	47.6%
Compensation of employees	1 057.3	1 258.7	1 385.5	1 282.3	6.6%	9.9%	1 709.3	1 702.0	1 780.3	11.6%	11.1%
Goods and services	3 413.5	1 647.5	6 190.4	2 535.0	-9.4%	25.4%	7 477.3	2 522.7	2 638.7	1.3%	24.5%
Depreciation	27.1	28.4	27.6	23.0	-5.4%	0.2%	23.0	23.1	24.2	1.7%	0.2%
Interest, dividends and rent on land	1 410.0	1 740.2	2 323.1	1 666.2	5.7%	13.9%	1 666.2	1 674.0	1 751.0	1.7%	11.8%
Transfers and subsidies	5 435.4	5 965.5	7 557.3	6 861.8	8.1%	50.7%	7 432.1	7 781.4	8 139.3	5.9%	52.4%
Total expenses	11 343.3	10 640.3	17 483.9	12 368.3	2.9%	100.0%	18 307.8	13 703.2	14 333.5	5.0%	100.0%
Surplus/(Deficit)	12 243.0	15 204.6	12 045.7	9 406.4	-8.4%		6 282.7	12 043.1	12 605.7	10.3%	
Cash flow statement											
Cash flow from operating activities	493.9	2 463.0	3 112.4	331.5	-12.4%	100.0%	1 740.2	1 731.6	1 730.5	73.5%	100.0%
Receipts											
Non-tax receipts	18.7	108.8	176.0	1 637.3	344.3%	4.7%	1 642.1	1 707.9	1 776.2	2.8%	13.4%
Other tax receipts	18.7	108.8	176.0	1 637.3	344.3%	4.7%	1 642.1	1 707.9	1 776.2	2.8%	13.4%
Transfers received	7 971.0	8 542.1	10 062.8	8 874.9	3.6%	95.1%	11 310.2	11 762.8	12 233.4	11.3%	86.6%
Financial transactions in assets and liabilities	2.4	46.6	9.1	1.1	-23.4%	0.2%	1.1	1.1	1.2	2.6%	-
Total receipts	7 992.0	8 697.5	10 247.8	10 513.2	9.6%	100.0%	12 953.4	13 471.8	14 010.8	10.0%	100.0%
Payment											
Current payments	2 062.7	1 988.7	2 588.6	3 612.2	20.5%	32.8%	4 029.0	4 218.3	4 412.4	6.9%	35.8%
Compensation of employees	1 057.3	1 258.7	1 385.5	1 282.3	6.6%	16.6%	1 709.3	1 789.6	1 871.9	13.4%	14.6%
Goods and services	1 005.1	727.9	1 199.9	2 329.9	32.3%	16.2%	2 319.7	2 428.7	2 540.4	2.9%	21.2%
Interest and rent on land	0.3	2.1	3.2	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	5 435.4	4 245.8	4 546.8	6 569.5	6.5%	67.2%	7 184.2	7 521.9	7 867.9	6.2%	64.2%
Total payments	7 498.1	6 234.6	7 135.4	10 181.7	10.7%	100.0%	11 213.2	11 740.2	12 280.3	6.4%	100.0%
Net cash flow from investing activities	193.2	(3 696.2)	(2 763.5)	7 366.3	236.6%	100.0%	7 845.1	8 158.7	8 481.2	4.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	-	(0.3)	(2.8)	(55.3)	-	-0.2%	(30.5)	(31.9)	(34.4)	-14.7%	-0.5%
Investment property	-	(7.8)	(14.5)	-	-	0.2%	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	-	2.0	0.6	-	-	-	-	-	-	-	-
Other flows from investing activities	193.2	(3 690.1)	(2 746.7)	7 421.6	237.4%	100.0%	7 875.6	8 190.6	8 515.6	4.7%	100.5%
Net cash flow from financing activities	(1.3)	(2.5)	(2.3)	-	-100.0%	-	-	-	-	-	-
Repayment of finance leases	(1.3)	(2.5)	(2.3)	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	685.7	(1 235.7)	346.6	7 697.8	123.9%	14.7%	9 585.3	9 890.3	10 211.7	9.9%	100.0%

Table 31.20 Compensation Fund statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Carrying value of assets of which:	265.7	210.7	197.9	215.8	-6.7%	0.2%	224.4	233.4	244.1	4.2%	0.2%
Acquisition of assets	–	(0.3)	(2.8)	(55.3)	–	–	(30.5)	(31.9)	(34.4)	-14.7%	100.0%
Investments	79 888.7	92 398.0	99 558.2	110 407.2	11.4%	94.5%	131 386.7	141 858.8	153 118.5	11.5%	98.5%
Inventory	–	0.3	0.3	–	–	–	–	–	–	–	–
Loans	590.7	573.1	505.0	–	-100.0%	0.4%	–	–	–	–	–
Receivables and prepayments	2 573.7	5 027.5	5 134.8	576.5	-39.3%	3.3%	599.5	623.5	652.2	4.2%	0.5%
Cash and cash equivalents	2 309.3	1 073.5	1 401.6	1 115.5	-21.5%	1.5%	1 160.1	1 206.5	1 262.0	4.2%	0.9%
Total assets	85 628.1	99 283.0	106 797.7	112 314.9	9.5%	100.0%	133 370.8	143 922.2	155 276.8	11.4%	100.0%
Accumulated surplus/(deficit)	39 820.2	55 853.2	67 898.9	76 679.0	24.4%	58.7%	78 697.7	87 130.3	95 950.9	7.8%	62.4%
Finance lease	5.1	3.0	0.8	1 726.0	596.6%	0.4%	1 795.1	1 866.9	1 952.7	4.2%	1.4%
Accrued interest	141.5	148.7	156.3	147.1	1.3%	0.1%	153.0	159.1	166.4	4.2%	0.1%
Trade and other payables	2 136.1	2 431.4	2 466.1	2 508.7	5.5%	2.4%	2 609.1	2 713.4	2 838.3	4.2%	2.0%
Benefits payable	1 841.7	1 865.1	1 855.4	–	-100.0%	1.4%	–	–	–	–	–
Provisions	27 647.7	28 038.6	24 303.6	18 616.0	-12.4%	25.0%	19 360.6	20 135.0	21 061.2	4.2%	14.7%
Derivatives financial instruments	14 035.8	10 943.1	10 116.7	12 638.1	-3.4%	12.0%	30 755.4	31 917.4	33 307.2	38.1%	19.5%
Total equity and liabilities	85 628.1	99 283.0	106 797.7	112 314.9	9.5%	100.0%	133 370.8	143 922.2	155 276.8	11.4%	100.0%

Personnel information

Table 31.21 Compensation Fund personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate			Medium-term expenditure estimate										
		2022/23	Unit cost	2023/24	Unit cost	2024/25	Unit cost	2025/26	Unit cost	2026/27	Unit cost	2023/24 - 2026/27					
Compensation Fund		Number	Cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	1 062	1 062	1 153 1 385.5	1.2	1 186 1 282.3	1.1	1 368 1 709.3	1.2	1 373 1 702.0	1.2	1 398 1 780.3	1.3	5.6%	100.0%			
1 – 6	707	707	761 160.5	0.2	769 168.1	0.2	769 168.1	0.2	769 169.3	0.2	769 177.1	0.2	–	58.0%			
7 – 10	323	323	357 1 036.5	2.9	380 921.8	2.4	562 1 347.0	2.4	567 1 336.5	2.4	592 1 397.9	2.4	15.9%	39.2%			
11 – 12	27	27	29 183.3	6.3	31 187.2	6.0	31 189.1	6.1	31 191.0	6.2	31 199.8	6.4	–	2.3%			
13 – 16	5	5	6 5.1	0.9	6 5.1	0.9	6 5.1	0.9	6 5.3	0.9	6 5.5	0.9	–	0.5%			

1. Rand million.

National Economic Development and Labour Council

Selected performance indicators

Table 31.22 National Economic Development and Labour Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of dialogue reports submitted to social partners within 14 working days of convening of dialogues per year	Core operations	Priority 2: Economic transformation and job creation	– ¹	100% (9)	100% (10)	100%	100%	100%	100%
Percentage of agreements successfully concluded within 9 calendar months of an issue being tabled at the council, except where stipulated exclusions apply per year	Core operations		– ¹	100% (2)	0	100%	100%	100%	100%

Table 31.22 National Economic Development and Labour Council performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of reports on processes concluded within 6 months of the date of tabling at the relevant structure except where stipulated exclusions apply per year	Core operations	Priority 2: Economic transformation and job creation	100% (4)	100% (2)	100% (5)	100%	100%	100%	100%
Percentage of section 77 of the Labour Relations Act (1995) final reports produced within 5 working days of date of the resolution of section 77 notices per year	Core operations		100% (5)	100% (2)	0 ²	100%	100%	100%	100%
Number of documents incorporating policy recommendations adopted by the Presidential Climate Commission per year	Presidential Climate Commission		- ¹	- ¹	2	3	2	2	2
Number of scientific briefing documents per year	Presidential Climate Commission		- ¹	- ¹	2	2	2	2	2
Number of consolidated reports on identified series of public dialogues produced within 30 days of the last dialogue session per year	Presidential Climate Commission		- ¹	- ¹	2	2	2	2	2

1. No historical data available.

2. No resolutions were made as no section 77 final reports were concluded.

Entity overview

The National Economic Development and Labour Council was established in terms of the National Economic Development and Labour Council Act (1994). Other relevant legislation includes provisions of the Labour Relations Act (1995), which seeks to promote economic development, social justice and labour peace, and promote democratisation in the workplace.

Given persistent slow economic growth and high levels of poverty and unemployment, over the medium term, the council will focus on promoting economic recovery; contributing to the realisation of affordable and reliable energy; enhancing intra-continental and global trade; providing support for small, medium and micro enterprises and the informal economy; and promoting job creation. The council also plans to coordinate the contributions of social partners to formulate South Africa's position at the World Trade Organisation's interministerial conference. Public finance management issues will remain central to the council's work over the period ahead. This includes convening sessions in which social partners will provide input into the Medium-term Budget Policy Statement and the national Budget.

As technology is one of the key drivers of change globally, the council will engage on measures to enhance digital transformation and enable inclusion in the digital economy. As such, work will continue on labour law reform. This includes considering the implications of remote work, the just transition to a low-carbon future and how to accommodate non-standard employment relations. The council's secretariat will continue to support social partners in building understanding and trust through sharing information and engaging on policy and legislation.

The Presidential Climate Commission and its budget have been shifted from the Department of Forestry, Fisheries and the Environment to the Department of Employment and Labour and will be temporarily housed at the council. Of the council's total budget, 40.9 per cent (R124.1 million) is earmarked for the commission's operations. This arrangement will cease once the Climate Change Bill is passed and the commission is established as a standalone public entity. The climate commission will continue to focus on policy advice on the just transition to a low-carbon future and adaptation challenges.

Cabinet has approved reductions on the department's transfer to the entity amounting to R24.6 million over the MTEF period. As a result, expenditure is expected to decrease at an average annual rate of 0.7 per cent, from

R107.5 million in 2023/24 to R105.1 million in 2026/27. The council is set to derive 96.9 per cent (R291.6 million) of its revenue over the MTEF period through transfers from the department.

Programmes/Objectives/Activities

Table 31.23 National Economic Development and Labour Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
Administration	32.0	41.9	43.7	48.3	14.7%	61.1%	43.7	49.4	51.3	2.0%	47.2%
Core operations	11.5	10.4	18.7	8.9	-8.3%	18.9%	6.1	5.7	6.0	-12.2%	6.5%
Capacity building funds	2.1	3.6	4.6	7.5	53.6%	5.9%	6.5	4.0	4.0	-18.9%	5.4%
Presidential Climate Commission	-	-	13.2	42.8	-	14.1%	38.9	41.4	43.8	0.8%	40.9%
Total	45.6	55.9	80.2	107.5	33.1%	100.0%	95.3	100.6	105.1	-0.7%	100.0%

Statement of financial performance

Table 31.24 National Economic Development and Labour Council statement of financial performance

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1.2	1.4	2.9	3.3	38.5%	2.8%	3.0	3.1	3.2	-1.0%	3.1%
Other non-tax revenue	1.2	1.4	2.9	3.3	38.5%	2.8%	3.0	3.1	3.2	-1.0%	3.1%
Transfers received	58.3	59.1	71.9	104.2	21.4%	97.2%	92.3	97.5	101.9	-0.7%	96.9%
Total revenue	59.5	60.5	74.8	107.5	21.8%	100.0%	95.3	100.6	105.1	-0.7%	100.0%
Expenses											
Current expenses	45.6	55.9	80.2	107.5	33.1%	100.0%	95.3	100.6	105.1	-0.7%	100.0%
Compensation of employees	28.3	28.6	35.6	52.6	23.0%	51.6%	60.2	63.6	66.5	8.1%	59.6%
Goods and services	17.3	25.9	43.4	54.9	46.9%	47.4%	35.1	36.1	37.7	-11.8%	39.9%
Depreciation	-	1.5	1.2	-	-	1.0%	-	0.9	0.9	-	0.4%
Total expenses	45.6	55.9	80.2	107.5	33.1%	100.0%	95.3	100.6	105.1	-0.7%	100.0%
Surplus/(Deficit)	13.9	4.6	(5.4)	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 31.25 National Economic Development and Labour Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)			
Number of approved funded posts	Number of posts on establishment	56	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
National Economic Development and Labour Council			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	56	56	53	35.6	0.7	56	52.6	0.9	58	60.2	1.0	58	63.6	1.1	58	66.5	1.1	1.2%	100.0%
1 – 6	3	3	3	0.7	0.2	3	0.7	0.2	3	0.7	0.2	3	0.8	0.3	3	0.8	0.3	-	5.2%
7 – 10	18	18	17	8.8	0.5	18	10.3	0.6	20	13.8	0.7	20	14.6	0.7	20	15.2	0.8	3.6%	33.9%
11 – 12	20	20	20	15.5	0.8	20	18.8	0.9	20	20.7	1.0	20	21.8	1.1	20	22.8	1.1	-	34.8%
13 – 16	13	13	11	8.0	0.7	13	18.6	1.4	13	20.1	1.5	13	21.3	1.6	13	22.3	1.7	-	22.6%
17 – 22	2	2	2	2.5	1.3	2	4.3	2.2	2	4.9	2.4	2	5.1	2.6	2	5.4	2.7	-	3.5%

1. Rand million.

Productivity South Africa

Selected performance indicators

Table 31.26 Productivity South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of research reports and publications on priority sectors published and disseminated per year	Research, innovation and statistics		2	1	2	2	2	2	2
Number of jobs saved in companies facing economic distress per year	Business turnaround and recovery		3 030	7 697	4 983	3 350	3 750	3 950	4 244
Number of companies facing economic distress supported through turnaround strategies to retain jobs per year	Business turnaround and recovery		25	191	78	71	75	79	85
Number of workplace/future forum members trained and supported on productivity improvement solutions per year	Business turnaround and recovery		96	777	792	213	225	237	255
Number of small, medium and micro enterprises and other enterprises supported through competitiveness improvement services per year	Competitiveness improvement services	Priority 2: Economic transformation and job creation	3 686	1 546	1 522	1 252	1 252	1 252	1 252
Number of entrepreneurs, workers and managers supported to promote the culture of productivity per year	Competitiveness improvement services		927	2 849	2 314	2 400	2 600	2 800	3 000
Number of productivity champions supported to build awareness and promote a stronger culture of productivity in South Africa per year	Competitiveness improvement services		429	621	528	323	323	323	323

Entity overview

Productivity South Africa was established in terms of section 31 of the Employment Services Act (2014). In terms of the act, it is mandated to promote employment growth and productivity, and thereby contribute to South Africa's socioeconomic development and competitiveness. Over the medium term, the entity will focus on supporting the improvement of South Africa's competitiveness and the sustainability of enterprises – specifically small, medium, and micro enterprises – through its competitiveness improvement services, and business turnaround and recovery programme.

Cabinet has approved reductions on the department's transfer to the entity amounting to R13.6 million over the MTEF period. To mitigate the impact of the reductions, the entity plans to use its own revenue to cover expenditure and freeze vacancies that are not self-funded. It has implemented a financial turnaround and

sustainability strategy, which focuses on business development and expanding service offerings that are expected to generate additional revenue. Accordingly, revenue generated from sale of goods and services is expected to increase at an average annual rate of 11.5 per cent, from R41 million in 2023/24 to R56.9 million in 2026/27.

Total expenditure and revenue are expected to increase at an average annual rate of 5.4 per cent, from R167.6 million in 2023/24 to R196.4 million in 2026/27. The entity expects to receive 72.1 per cent (R400.8 million) of its revenue over the period ahead through transfers from the Department of Employment and Labour; the Department of Trade, Industry and Competition; and the Unemployment Insurance Fund.

Programmes/Objectives/Activities

Table 31.27 Productivity South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	58.5	60.4	70.0	72.6	7.5%	57.9%	80.7	84.5	88.4	6.8%	44.5%
Research, innovation and statistics	8.6	8.9	8.4	8.9	1.4%	7.9%	9.1	9.5	9.9	3.6%	5.1%
Business turnaround and recovery	7.7	20.8	21.9	52.2	88.8%	19.8%	55.4	57.3	59.8	4.6%	30.7%
Competitiveness improvement services	9.3	9.9	19.9	33.9	54.0%	14.4%	35.0	36.6	38.3	4.2%	19.7%
Total	84.1	100.0	120.1	167.6	25.9%	100.0%	180.2	187.9	196.4	5.4%	100.0%

Statement of financial performance

Table 31.28 Productivity South Africa statement of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Revenue											
Non-tax revenue	29.3	8.5	3.3	41.7	12.5%	15.7%	51.0	55.0	57.6	11.4%	27.9%
Sale of goods and services other than capital assets	28.6	8.0	2.4	41.0	12.8%	15.2%	50.4	54.3	56.9	11.5%	27.6%
Other non-tax revenue	0.7	0.5	0.9	0.7	-1.4%	0.6%	0.7	0.7	0.7	-	0.4%
Transfers received	79.9	95.2	106.2	125.9	16.4%	84.3%	129.1	132.9	138.8	3.3%	72.1%
Total revenue	109.1	103.7	109.5	167.6	15.4%	100.0%	180.2	187.9	196.4	5.4%	100.0%
Expenses											
Current expenses	84.1	100.0	120.1	167.6	25.9%	100.0%	180.2	187.9	196.4	5.4%	100.0%
Compensation of employees	62.7	74.9	82.7	91.2	13.3%	68.2%	98.1	102.7	107.4	5.6%	54.5%
Goods and services	19.5	24.0	34.7	73.7	55.8%	30.0%	79.5	82.5	86.1	5.3%	44.0%
Depreciation	1.9	1.1	2.7	2.7	13.1%	1.8%	2.5	2.7	2.8	1.3%	1.5%
Interest, dividends and rent on land	0.0	0.0	0.1	0.1	336.2%	-	0.0	0.1	0.1	-13.9%	-
Total expenses	84.1	100.0	120.1	167.6	25.9%	100.0%	180.2	187.9	196.4	5.4%	100.0%
Surplus/(Deficit)	25.1	3.7	(10.6)	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 31.29 Productivity South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Productivity South Africa	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Salary level	108	108	98	82.7	0.8	108	91.2	0.8	107	98.1	0.9	107	102.7	1.0	107	107.4	1.0	-0.3%	100.0%
1 – 6	3	3	4	4.0	1.0	3	4.2	1.4	3	4.6	1.5	3	4.8	1.6	3	5.0	1.7	-	2.8%
7 – 10	59	59	54	32.4	0.6	59	37.1	0.6	56	38.6	0.7	56	40.5	0.7	56	42.3	0.8	-1.7%	52.9%
11 – 12	26	26	24	23.8	1.0	26	23.6	0.9	25	24.0	1.0	25	25.1	1.0	25	26.3	1.1	-1.3%	23.5%
13 – 16	20	20	16	22.5	1.4	20	26.3	1.3	23	30.9	1.3	23	32.3	1.4	23	33.8	1.5	4.8%	20.8%

1. Rand million.

Unemployment Insurance Fund

Selected performance indicators

Table 31.30 Unemployment Insurance Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets			
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
Percentage of valid unemployment benefit claims with complete, accurate and verified information approved or rejected within the specified timeframe per year	Business operations	Priority 4: Consolidating the social wage through reliable and quality basic services	87% within 15 working days (855 082/ 984 500)	94% within 15 working days (1 058 483/ 1 131 787)	89% within 15 working days (925 543/ 1 039 973)	92% within 15 working days	95% within 15 working days	97% within 15 working days	97% within 15 working days	
Percentage of valid in-service benefit claims with complete, accurate and verified information approved or rejected within the specified timeframe per year	Business operations		86% within 10 working days (90 119/ 105 189)	93% within 10 working days (124 642/ 133 544)	92% within 10 working days (101 021/ 118 816)	92% within 10 working days	95% within 7 working days	97% within 5 working days	97% within 5 working days	
Percentage of valid deceased benefit claims with complete, accurate and verified information approved or rejected within the specified timeframe per year	Business operations		85% within 20 working days (11 284/ 13 212)	97% within 20 working days (15 058/ 15 516)	92% within 20 working days (9 721/ 10 499)	92% within 20 working days	95% within 10 working days	100% within 10 working days	100% within 10 working days	
Number of beneficiaries participating in employability programmes per year	Labour activation programmes	Priority 2: Economic transformation and job creation	5 419	10 202	8 457	75 000	80 000	85 000	85 000	
Percentage of approved temporary employer/ employee relief scheme applications paid within specified timeframes per year	Labour activation programmes		23% (3/13)	7% (2/27)	90% within 20 working days	90% within 20 working days	90% within 20 working days	92% within 20 working days	92% within 20 working days	

Entity overview

The Unemployment Insurance Fund is mandated to alleviate poverty by providing effective short-term unemployment insurance to all workers who qualify for unemployment and related benefits, as legislated in the Unemployment Insurance Act (2001). Over the medium term, the fund will focus on providing social insurance benefits and improving coverage to vulnerable groups and contributors.

The fund's primary operations include registering employers and employees, collecting contributions from employers, and paying benefit claims to eligible contributors. The architectural and organisational review and the integrated claims management system projects that are under way within the department should enable the fund to institute improved systems and capabilities. This is expected to result in updated employer and employee registers and linked systems for the lodging and payment of claims within shorter turnaround times. As a result, the fund plans to pay 97 per cent of all approved claims within 15 working days by 2026/27 at an estimated cost of R84.7 billion over the medium term.

The 126 labour centres across all provinces have traditionally been the main channel through which the fund services clients. Over the period ahead, the fund plans to enhance the functionality and capabilities of its mobile applications to provide a range of services that are expected to alleviate queues in labour centres, among other things. To enhance the capabilities of labour centres over the medium term, the fund plans to deploy mobile buses with kiosks in KwaZulu-Natal, Gauteng and North West.

Through its temporary employer/employee relief scheme, the fund provides support to distressed businesses that seek to retain their employees. On behalf of the fund, the Commission for Conciliation, Mediation and Arbitration is responsible for the administration of the scheme and adjudicating applications. Under the scheme, 75 per cent of an employee's basic salary, up to a maximum of R17 119.44 per month, is funded for a maximum of 12 months. In 2024/25, the fund plans to finalise 90 per cent of all valid normal applications received within 20 working days.

Through its flagship labour activation programme, the fund aims to enhance the employability of 250 000 participants over the MTEF period by placing them in training and/or job opportunities at a projected cost of R14.8 billion. By the end of the training or placement contract period, these recruits are expected to be placed in job opportunities.

Total expenditure is expected to amount to R112.9 billion, increasing at an average annual rate of 8.1 per cent, from R32 billion in 2023/24 to R40.4 billion in 2026/27. Benefit payouts account for an estimated 74.6 per cent (R84.7 billion) of the fund's expenditure over the next 3 years.

The fund expects to derive 68 per cent (R80.1 billion) of its revenue over the period ahead through contributions from employees and employers, as legislated by the Unemployment Insurance Contributions Act (2002). The remaining income is set to be received through interest on investments. Total revenue is expected to increase at an average annual rate of 4.7 per cent, from R35.8 billion in 2023/24 to R41.1 billion in 2026/27.

Programmes/Objectives/Activities

Table 31.31 Unemployment Insurance Fund expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Administration	12 907.0	1 599.1	5 177.8	5 499.5	-24.8%	14.5%	5 661.1	5 893.2	6 134.3	3.7%	16.1%
Business operations	80 202.4	24 606.4	18 596.6	23 297.6	-33.8%	81.4%	25 418.1	26 594.4	28 387.6	6.8%	71.6%
Labour activation programmes	593.5	854.1	617.9	3 228.6	75.9%	4.1%	3 961.5	4 914.4	5 917.3	22.4%	12.3%
Total	93 702.9	27 059.6	24 392.3	32 025.8	-30.1%	100.0%	35 040.7	37 402.0	40 439.3	8.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 31.32 Unemployment Insurance Fund statements of financial performance, cash flow and financial position

Statement of financial performance				Average growth rate (%)		Average Expenditure/ Total (%)		Medium-term expenditure estimate			Average growth rate (%)		Average Expenditure/ Total (%)	
		Audited outcome			Revised estimate	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27			
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27			
Revenue														
Non-tax revenue	36 554.3	12 875.5	10 699.1	11 451.5	-32.1%	41.3%	11 991.4	12 555.0	13 143.3	4.7%	32.0%			
Sale of goods and services other than capital assets	27.2	728.7	170.9	28.9	2.0%	0.7%	30.2	31.7	33.1	4.7%	0.1%			
Other sales	23.5	724.3	165.1	23.3	-0.2%	0.6%	24.5	25.6	26.8	4.7%	0.1%			
Other non-tax revenue	36 527.0	12 146.8	10 528.3	11 422.7	-32.1%	40.6%	11 961.1	12 523.3	13 110.2	4.7%	31.9%			
Transfers received	18 500.7	23 610.6	23 342.5	24 326.5	9.6%	58.7%	25 494.2	26 692.4	27 920.2	4.7%	68.0%			
Total revenue	55 055.0	36 486.1	34 041.7	35 778.0	-13.4%	100.0%	37 485.5	39 247.4	41 063.5	4.7%	100.0%			
Expenses														
Current expenses	14 577.4	3 606.6	7 238.7	8 467.6	-16.6%	21.3%	9 052.2	9 395.6	9 713.1	4.7%	25.4%			
Compensation of employees	1 482.4	1 507.8	1 596.4	2 225.8	14.5%	5.2%	2 525.6	2 562.2	2 562.2	4.8%	6.8%			
Goods and services	13 073.1	2 076.5	5 634.3	6 198.0	-22.0%	16.0%	6 487.3	6 792.2	7 107.8	4.7%	18.4%			
Depreciation	21.9	22.4	8.0	43.8	26.0%	0.1%	39.4	41.3	43.2	-0.5%	0.1%			
Transfers and subsidies	79 125.5	23 453.0	17 153.6	23 558.2	-33.2%	78.7%	25 988.5	28 006.4	30 726.2	9.3%	74.6%			
Total expenses	93 702.9	27 059.6	24 392.3	32 025.8	-30.1%	100.0%	35 040.7	37 402.0	40 439.3	8.1%	100.0%			
Surplus/(Deficit)	(38 648.0)	9 426.5	9 649.4	3 752.2	-146.0%		2 444.8	1 845.4	624.2	-45.0%				
Cash flow statement														
Cash flow from operating activities	(50 405.9)	(4 737.4)	5 406.1	137.0	-114.0%	100.0%	(1 647.6)	(2 798.2)	(4 201.9)	-413.1%	100.0%			
Receipts														
Non-tax receipts	201.6	1 036.0	823.0	563.3	40.8%	2.8%	590.3	618.1	646.5	4.7%	2.3%			
Sales of goods and services other than capital assets	0.0	4.4	5.8	28.9	846.9%	-	30.2	31.7	33.1	4.7%	0.1%			
Other sales	0.0	-	-	23.3	782.2%	-	24.5	25.6	26.8	4.7%	0.1%			
Other tax receipts	201.6	1 031.6	817.2	534.4	38.4%	2.8%	560.1	586.4	613.4	4.7%	2.1%			
Transfers received	18 870.9	21 476.1	23 581.2	24 326.5	8.8%	97.2%	25 494.2	26 692.4	27 920.2	4.7%	97.7%			
Total receipts	19 072.5	22 512.1	24 404.2	24 889.8	9.3%	100.0%	26 084.5	27 310.5	28 566.7	4.7%	100.0%			
Payment														
Current payments	2 956.2	3 793.9	2 782.3	5 220.4	20.9%	13.5%	5 670.6	5 855.0	6 006.5	4.8%	19.8%			
Compensation of employees	1 487.8	1 508.7	1 598.1	2 225.8	14.4%	6.3%	2 525.6	2 562.2	2 562.2	4.8%	8.6%			
Goods and services	1 468.4	2 285.2	1 184.2	2 994.7	26.8%	7.2%	3 145.1	3 292.9	3 444.3	4.8%	11.2%			
Interest and rent on land	-	-	-	0.0	-	-	0.0	0.0	0.0	7.7%	-			
Transfers and subsidies	66 522.2	23 455.6	16 215.8	19 532.4	-33.5%	86.5%	22 061.5	24 253.7	26 762.1	11.1%	80.2%			
Total payments	69 478.4	27 249.4	18 998.1	24 752.8	-29.1%	100.0%	27 732.1	30 108.7	32 768.6	9.8%	100.0%			
Net cash flow from investing activities	70 018.3	(9 484.5)	(11 731.1)	21 534.5	-32.5%	100.0%	22 497.8	24 327.4	25 507.2	5.8%	100.0%			
Acquisition of property, plant, equipment and intangible assets	(6.4)	(1.4)	-	(523.4)	333.0%	-0.6%	(592.8)	-	-	-100.0%	-1.3%			
Investment property	(189.3)	(286.9)	(113.6)	(613.1)	47.9%	0.2%	(640.3)	(622.1)	(600.7)	-0.7%	-2.7%			
Acquisition of software and other intangible assets	(175.9)	(8.4)	(0.6)	(20.0)	-51.6%	-0.1%	(63.0)	-	-	-100.0%	-0.1%			
Other flows from investing activities	70 390.0	(9 187.7)	(11 616.9)	22 691.0	-31.4%	100.4%	23 794.0	24 949.4	26 107.9	4.8%	104.0%			
Net increase/(decrease) in cash and cash equivalents	19 612.5	(14 221.9)	(6 325.0)	21 671.4	3.4%	2.5%	20 850.2	21 529.2	21 305.3	-0.6%	100.0%			
Statement of financial position														
Carrying value of assets	610.8	598.6	626.0	516.8	-5.4%	0.5%	540.1	567.1	593.2	4.7%	0.4%			
<i>of which:</i>														
<i>Acquisition of assets</i>	<i>(6.4)</i>	<i>(1.4)</i>	<i>-</i>	<i>(523.4)</i>	<i>333.0%</i>	<i>-</i>	<i>(592.8)</i>	<i>-</i>	<i>-</i>	<i>-100.0%</i>	<i>-</i>			
Investments	92 369.8	112 908.1	130 145.1	122 583.0	9.9%	89.8%	125 680.5	128 763.4	134 686.6	3.2%	94.9%			
Receivables and prepayments	2 154.4	2 799.5	2 633.9	2 304.6	2.3%	1.9%	2 408.3	2 528.7	2 645.0	4.7%	1.8%			
Cash and cash equivalents	23 110.6	8 888.7	2 563.7	3 627.6	-46.1%	7.8%	3 790.9	3 980.4	4 163.5	4.7%	2.9%			
Total assets	118 245.6	125 194.8	135 968.7	129 032.1	3.0%	100.0%	132 419.7	135 839.7	142 088.3	3.3%	100.0%			
Accumulated surplus/(deficit)	35 432.8	57 976.8	68 542.0	62 083.9	20.6%	43.7%	64 575.0	66 953.9	70 033.8	4.1%	48.9%			
Capital and reserves	59 482.1	46 613.6	45 697.7	47 025.0	-7.5%	39.4%	47 025.0	47 025.0	49 188.2	1.5%	35.3%			
Borrowings	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-			
Finance lease	3.4	-	-	-	-100.0%	-	-	-	-	-	-			
Trade and other payables	1 214.6	608.3	771.3	655.8	-18.6%	0.6%	685.3	719.6	752.7	4.7%	0.5%			
Benefits payable	22 091.2	41.5	116.3	19 233.4	-4.5%	8.4%	20 098.9	21 103.8	22 074.6	4.7%	15.3%			
Provisions	21.5	19 954.7	20 841.3	34.0	16.5%	7.8%	35.5	37.3	39.0	4.7%	-			
Total equity and liabilities	118 245.6	125 194.8	135 968.7	129 032.1	3.0%	100.0%	132 419.7	135 839.7	142 088.3	3.3%	100.0%			

Personnel information

Table 31.33 Unemployment Insurance Fund personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		2023/24 - 2026/27				
		Number	Cost		Number	Cost		Number	Cost		Number	Cost		Number	Cost					
Unemployment Insurance Fund		3 507	3 815	3 507	1 596.4	0.5	3 507	2 225.8	0.6	3 507	2 525.6	0.7	3 507	2 562.2	0.7	3 507	2 562.2	0.7	-	100.0%
Salary level																				
1 – 6	2 187	1 492	2 187	618.9	0.3	2 187	1 137.2	0.5	2 187	1 333.1	0.6	2 187	1 369.6	0.6	2 187	1 369.6	0.6	-	62.4%	
7 – 10	1 152	2 090	1 152	770.0	0.7	1 152	836.3	0.7	1 152	911.9	0.8	1 152	911.9	0.8	1 152	911.9	0.8	-	32.8%	
11 – 12	133	191	133	146.2	1.1	133	180.1	1.4	133	192.7	1.4	133	192.7	1.4	133	192.7	1.4	-	3.8%	
13 – 16	35	42	35	61.3	1.8	35	72.1	2.1	35	87.9	2.5	35	87.9	2.5	35	87.9	2.5	-	1.0%	

1. Rand million.

FORESTRY, FISHERIES AND THE ENVIRONMENT

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	1 241.8	0.1	44.3	1 286.1	1 386.9	1 452.1
Regulatory Compliance and Monitoring	312.3	2.7	2.3	317.3	331.7	334.2
Oceans and Coasts	497.7	10.0	6.4	514.1	537.7	563.0
Climate Change and Air Quality	128.3	514.8	2.5	645.5	551.9	575.9
Biodiversity and Conservation	272.7	1 076.0	0.4	1 349.1	1 318.8	1 372.0
Environmental Programmes	2 744.0	–	49.4	2 793.4	2 882.8	3 041.1
Chemicals and Waste Management	559.7	81.6	17.9	659.2	687.6	719.2
Forestry Management	517.6	13.0	13.1	543.6	563.5	589.2
Fisheries Management	328.9	303.6	–	632.6	662.0	693.1
Total expenditure estimates	6 602.9	2 001.7	136.3	8 740.9	8 922.9	9 339.8

Executive authority: Minister of Forestry, Fisheries and the Environment
 Accounting officer: Director-General of Forestry, Fisheries and the Environment
 Website: www.environment.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead South Africa's environmental, forestry and fisheries sectors to achieve sustainable development towards a better quality of life for all.

Mandate

The Department of Forestry, Fisheries and the Environment is mandated to give effect to the right of citizens to an environment that is not harmful to their health or wellbeing, and that is protected for the benefit of current and future generations. To this end, the department provides leadership on sustainability in environmental management, conservation and protection for the benefit of South Africans and the global community. The department's mandate is derived from the:

- Marine Living Resources Act (1998), which deals with the sustainable long-term use of marine living resources
- National Environmental Management Act (1998), which provides for specific legislation on biodiversity and heritage resources, oceans and coasts, climate change and air quality management, and waste and chemicals management
- National Forests Act (1998), which promotes the sustainable management and development of forests for the benefit of all, and creates the conditions necessary to restructure forestry in state forests for protection and sustainable use
- National Veld and Forest Fire Act (1998), which provides for the prevention and combating of veld, forest and mountain fires across South Africa
- National Environmental Management: Air Quality Act (2004), which reforms the law regulating air quality to protect the environment by providing reasonable measures for preventing pollution and ecological degradation, and securing ecologically sustainable development; and provides for national norms and standards that regulate the monitoring of air quality
- National Environmental Management Amendment Act (2004), which streamlines the regulation and administration of environmental impact assessment processes
- National Environmental Management: Biodiversity Act (2004), which significantly reforms the laws regulating biodiversity

- National Environmental Management: Integrated Coastal Management Act (2008), which promotes the conservation of the coastal environment, and ensures that development practices and the use of natural resources are sustainable
- National Environmental Management: Waste Act (2008), which reforms the law regulating waste management to protect health and the environment by providing reasonable measures to prevent pollution
- National Environmental Management: Protected Areas Amendment Act (2009), which provides for the assignment of national parks, special parks and heritage sites in terms of the World Heritage Conservation Act (1999).

Selected performance indicators

Table 32.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of environmental authorisations inspected per year	Regulatory Compliance and Monitoring	Priority 1: A capable, ethical and developmental state	151	197	217	170	195	200	205
Number of relief voyages to Antarctica, and Gough and Marion islands per year	Oceans and Coasts		3	3	3	3	3	3	3
Number of hectares of land added to the conservation estate per year	Biodiversity and Conservation	Priority 5: Spatial integration, human settlements and local government	- ¹	680 532	382 517	610 674	90 000	100 000	110 000
Number of biodiversity beneficiaries trained per year	Biodiversity and Conservation		400	452	203	400	400	400	400
Number of full-time equivalents created through the expanded public works programme per year	Environmental Programmes		30 499	18 208	20 209	31 498	22 538	22 550	22 562
Number of work opportunities created through the expanded public works programme per year	Environmental Programmes	Priority 2: Economic transformation and job creation	61 923	43 911	58 858	42 302	31 075	31 100	31 126
Percentage of waste tyres processed per year (tonnes)	Chemicals and Waste Management		7.8% (5 261 819/67 522 816.3) ²	12.5% (21 324.6/170 266)	21.4% (36 354.8/170 266)	16.9%	36.3%	45.3%	53.7%
Number of hectares of temporary unplanted areas planted per year	Forestry Management		- ¹	- ¹	1 124.7	1 800	1 800	1 800	1 800
Number of plantations handed over to communities per year	Forestry Management		- ¹	2	3	8	8	8	8
Number of compliance inspections conducted in 6 priority fisheries (hake, abalone, rock lobster, line fish, squid and pelagic fish) per year	Fisheries Management	Priority 1: A capable, ethical and developmental state	5 886	5 860	6 407	5 500	5 500	5 600	5 700
Number of verifications of right holders conducted per year	Fisheries Management		295	318	331	290	290	300	310

1. No historical data available.

2. Indicator previously measured all waste streams as opposed to only tyres.

Expenditure overview

Over the medium term, the department will focus on: interventions related to mitigating and adapting to climate change; creating employment opportunities, particularly for women, young people and people with disabilities;

building and protecting South Africa's conservation estate; and promoting compliance with environmental legislation. Work within these focus areas is mainly carried out through the various environmental programmes of government's expanded public works programme and Operation Phakisa initiatives in the oceans, biodiversity, chemicals and waste economies.

Expenditure is set to decrease at an average annual rate of 0.7 per cent, from R9.5 billion in 2023/24 to R9.3 billion in 2026/27. An estimated 46.1 per cent (R13.4 billion) of the department's allocation over the MTEF period is earmarked for spending on goods and services, mostly to provide funding for projects in the expanded public works programme and the implementation of the forestry masterplan, and to roll out the waste management plan, all of which are aimed at creating jobs and work opportunities. Transfers and subsidies to the department's entities account for an estimated 24.7 per cent (R5.5 billion) of spending over the period ahead. Of the Cabinet-approved reductions amounting to R2.6 billion over the MTEF period, R1.9 billion is on the expanded public works programme. Although the department will aim to ensure that these reductions do not have a negative impact on its core performance, it might need to revise certain targets for the MTEF period.

Mitigating and adapting to climate change

Over the medium term, the department will lead the implementation of the Climate Change Bill, which is the first piece of legislation in South Africa aimed specifically at mitigating and addressing the effects of climate change. The bill's objective is to develop and implement strategies that address climate change, and institute a fair, long-term energy transition plan that aims to foster a low-carbon, climate-resilient economy in South Africa. Activities related to climate change legislation, resilience and adaptation will be carried out in the *Climate Change and Air Quality* programme, which is allocated R1.8 billion over the MTEF period.

Creating employment opportunities

The department endeavours to create employment opportunities and provide jobs through relevant interventions within government's expanded public works programme. As such, over the next 3 years, the department aims to create 93 301 work opportunities and 67 650 full-time equivalent jobs as part of the expanded public works programme. This will be achieved by rolling out projects and initiatives that involve restoring and rehabilitating degraded ecosystems (environmental protection and infrastructure programmes); increasing the percentage of land under conservation and managing the sustainable use of land (Working for Ecosystems); protecting, restoring and rehabilitating wetlands (Working for Wetlands); protecting water resources (Working for Water); addressing the challenges faced by the fisheries sector (Working for Fisheries); and sustaining production, growth and transformation in the forestry sector (Working for Forests). To fund these projects and initiatives, the department has set aside R8.7 billion over the medium term in the *Environmental Programmes* programme.

Building and protecting the conservation estate

South Africa has exceptional biodiversity, characterised by a richness of species, high levels of species endemism and a wide variety of ecosystems. It is 1 of only 17 countries in the world regarded as megadiverse. As such, South Africa's biodiversity provides an array of benefits to the economy, society and human wellbeing. However, these benefits are dependent on intact ecosystems, healthy populations of species and genetic diversity. As such, building and protecting South Africa's conservation estate will continue to be a departmental priority over the medium term by adding a targeted 300 000 hectares of land to the conservation estate to protect the country's wealth of biodiversity. To achieve this and other related objectives, the department has allocated R4 billion over the MTEF period in the *Biodiversity and Conservation* programme.

Promoting compliance

Over the period ahead, the department will play a leading role in promoting effective compliance with environmental legislation. This includes routine inspections for compliance with environmental authorisations within the 6 priority fisheries, the verification of fishing right holders, and appropriate enforcement to ensure that environmental laws are being complied with and that there is no environmental damage, loss or deterioration. To carry out activities, R983 million over the medium term is allocated in the *Regulatory Compliance and Monitoring* programme.

Expenditure trends and estimates

Table 32.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Regulatory Compliance and Monitoring											
3. Oceans and Coasts											
4. Climate Change and Air Quality											
5. Biodiversity and Conservation											
6. Environmental Programmes											
7. Chemicals and Waste Management											
8. Forestry Management											
9. Fisheries Management											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Programme 1	1 024.3	1 032.1	1 208.2	1 210.6	5.7%	13.1%	1 286.1	1 386.9	1 452.1	6.3%	14.6%
Programme 2	243.3	223.9	243.5	331.6	10.9%	3.1%	317.3	331.7	334.2	0.3%	3.6%
Programme 3	433.5	419.1	504.7	525.8	6.6%	5.5%	514.1	537.7	563.0	2.3%	5.9%
Programme 4	536.3	586.6	662.3	680.0	8.2%	7.2%	645.5	551.9	575.9	-5.4%	6.7%
Programme 5	2 060.4	1 058.6	1 206.1	2 100.0	0.6%	18.8%	1 349.1	1 318.8	1 372.0	-13.2%	16.8%
Programme 6	2 617.4	2 586.3	3 166.3	2 920.0	3.7%	33.1%	2 793.4	2 882.8	3 041.1	1.4%	31.8%
Programme 7	396.3	488.1	617.3	584.2	13.8%	6.1%	659.2	687.6	719.2	7.2%	7.3%
Programme 8	516.4	477.1	585.9	542.4	1.6%	6.2%	543.6	563.5	589.2	2.8%	6.1%
Programme 9	472.2	618.1	632.6	644.5	10.9%	6.9%	632.6	662.0	693.1	2.5%	7.2%
Subtotal	8 300.0	7 490.0	8 826.8	9 539.0	4.7%	100.0%	8 740.9	8 922.9	9 339.8	-0.7%	100.0%
Total	8 300.0	7 490.0	8 826.8	9 539.0	4.7%	100.0%	8 740.9	8 922.9	9 339.8	-0.7%	100.0%
Change to 2023							(829.4)	(854.9)	(886.0)		
Budget estimate											
Economic classification											
Current payments	5 050.6	4 669.3	5 529.3	5 584.9	3.4%	61.0%	6 602.9	6 854.0	7 190.3	8.8%	71.8%
Compensation of employees	1 962.8	2 043.7	2 046.2	2 074.2	1.9%	23.8%	2 236.4	2 337.0	2 442.6	5.6%	24.9%
Goods and services ¹	3 047.9	2 583.6	3 395.5	3 462.9	4.3%	36.6%	4 283.3	4 433.8	4 663.8	10.4%	46.1%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
<i>Administrative fees</i>	221.0	136.0	161.2	18.5	-56.3%	1.6%	184.7	197.4	195.3	119.5%	1.6%
<i>Consultants: Business and advisory services</i>	209.9	154.2	204.0	500.6	33.6%	3.1%	210.2	243.4	239.9	-21.7%	3.3%
<i>Contractors</i>	205.9	234.0	236.4	190.4	-2.6%	2.5%	355.2	373.7	380.7	26.0%	3.6%
<i>Agency and support/outsourced services</i>	1 451.3	1 235.5	1 643.0	1 551.8	2.3%	17.2%	2 343.3	2 324.2	2 515.1	17.5%	23.9%
<i>Operating leases</i>	211.3	169.5	167.5	165.6	-7.8%	2.1%	180.7	198.6	208.3	7.9%	2.1%
<i>Travel and subsistence</i>	67.9	100.2	193.4	189.5	40.8%	1.6%	205.9	223.1	234.0	7.3%	2.3%
<i>Interest and rent on land</i>	39.9	42.0	87.5	47.8	6.2%	0.6%	83.3	83.2	83.9	20.6%	0.8%
Transfers and subsidies¹	2 893.2	2 528.7	3 091.6	3 697.2	8.5%	35.7%	2 001.7	1 882.7	1 968.9	-18.9%	26.1%
Provinces and municipalities	0.6	1.0	1.0	1.2	25.5%	0.0%	1.4	1.4	1.4	4.7%	0.0%
Departmental agencies and accounts	2 834.7	2 459.8	2 911.1	3 559.4	7.9%	34.4%	1 873.3	1 749.1	1 829.3	-19.9%	24.7%
Higher education institutions	-	-	13.5	5.0	0.0%	0.1%	-	-	-	-100.0%	0.0%
Foreign governments and international organisations	32.9	37.1	31.9	36.3	3.4%	0.4%	39.1	40.3	42.2	5.1%	0.4%
Public corporations and private enterprises	8.0	-	96.6	77.3	113.4%	0.5%	71.3	74.3	77.7	0.2%	0.8%
Non-profit institutions	6.3	6.4	8.6	6.8	2.6%	0.1%	11.5	12.2	12.7	23.2%	0.1%
Households	10.7	24.4	28.8	11.2	1.5%	0.2%	5.2	5.4	5.7	-20.3%	0.1%
Payments for capital assets	356.2	290.1	203.6	256.6	-10.4%	3.2%	136.3	186.2	180.6	-11.0%	2.1%
Buildings and other fixed structures	219.5	203.5	49.2	194.0	-4.0%	2.0%	53.0	105.7	106.6	-18.1%	1.3%
Machinery and equipment	102.3	81.3	146.3	61.2	-15.8%	1.1%	70.1	66.9	63.2	1.1%	0.7%
Heritage assets	0.3	-	-	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Software and other intangible assets	34.1	5.4	8.1	1.4	-65.4%	0.1%	13.2	13.6	10.8	97.1%	0.1%
Payments for financial assets	0.0	1.9	2.3	0.3	97.7%	0.0%	-	-	-	-100.0%	0.0%
Total	8 300.0	7 490.0	8 826.8	9 539.0	4.7%	100.0%	8 740.9	8 922.9	9 339.8	-0.7%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 32.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households											
Social benefits											
Current	9 791	21 051	25 251	9 206	-2.0%	0.5%	5 187	5 424	5 692	-14.8%	0.3%
Employee social benefits	8 507	18 112	24 461	8 746	0.9%	0.5%	5 187	5 424	5 692	-13.3%	0.3%
Social benefits	1 284	2 939	790	460	-29.0%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	950	3 376	3 557	2 022	28.6%	0.1%	-	-	-	-100.0%	-
Employee social benefits	200	1 000	30	-	-100.0%	-	-	-	-	-	-
Bursaries to non-employees	609	2 240	3 119	1 500	35.0%	0.1%	-	-	-	-100.0%	-
other transfers to	-	-	-	422	-	-	-	-	-	-100.0%	-
Other transfers to households	141	136	408	100	-10.8%	-	-	-	-	-100.0%	-
Provinces and municipalities											
Municipal bank accounts											
Current	-	-	2	1 150	-	-	1 370	1 375	1 380	6.3%	0.1%
Vehicle licences	-	-	2	150	-	-	120	125	130	-4.7%	-
Arbor City Award winners	-	-	-	1 000	-	-	1 250	1 250	1 250	7.7%	-
Provincial agencies and funds											
Current	5	-	-	-	-100.0%	-	-	-	-	-	-
Vehicle licences	5	-	-	-	-100.0%	-	-	-	-	-	-
Municipal agencies and funds											
Current	587	996	1 017	52	-55.4%	-	-	-	-	-100.0%	-
Employee social benefits	-	-	1	-	-	-	-	-	-	-	-
Vehicle licences	525	922	970	9	-74.2%	-	-	-	-	-100.0%	-
Provincial and local municipalities	2	9	9	8	58.7%	-	-	-	-	-100.0%	-
Vehicle licences to municipalities	60	65	37	35	-16.4%	-	-	-	-	-100.0%	-
Provincial revenue funds											
Current	16	-	-	-	-100.0%	-	-	-	-	-	-
Vehicle fees to Provincial revenue funds	10	-	-	-	-100.0%	-	-	-	-	-	-
Provincial Revenue Fund	6	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2 472 767	1 625 303	1 640 435	1 424 651	-16.8%	58.7%	1 359 076	1 277 259	1 311 573	-2.7%	56.3%
Communication	-	44	7	36	-	-	-	-	-	-100.0%	-
iSimangaliso Wetland Park Authority	358 865	83 499	45 900	39 651	-52.0%	4.3%	41 432	43 288	45 271	4.5%	1.8%
South African National Parks	1 195 188	418 024	434 410	293 552	-37.4%	19.2%	306 735	297 335	286 755	-0.8%	12.4%
South African Weather Service	340 038	384 280	337 029	343 856	0.4%	11.5%	325 382	210 994	220 660	-13.7%	11.5%
South African National Biodiversity Institute	358 865	421 112	493 053	411 249	4.6%	13.8%	367 850	393 733	411 772	-	16.6%
Expanded public works programme public entities (Working for Water): Biosecurity (South African National Biodiversity Institute)	13 301	-	-	-	-100.0%	0.1%	-	-	-	-	-
National Regulator for Compulsory Specifications	12 743	13 066	13 411	13 462	1.8%	0.4%	14 067	14 697	15 370	4.5%	0.6%
Marine Living Resources Fund	193 767	305 278	316 625	322 845	18.6%	9.3%	303 610	317 212	331 745	0.9%	13.4%
Capital	361 931	834 458	1 270 661	2 134 727	80.7%	37.7%	514 210	471 830	517 690	-37.6%	38.1%
iSimangaliso Wetland Park Authority	-	285 372	712 623	89 645	-	8.9%	80 161	83 712	87 589	-0.8%	3.6%
South African National Parks	40 151	-	15 477	830 406	174.5%	7.3%	91 963	119 225	148 889	-43.6%	12.5%
South African Weather Service	-	-	74 944	191 437	-	2.2%	161 206	173 942	181 911	-1.7%	7.4%
South African National Biodiversity Institute	-	-	-	176 974	-	1.4%	180 880	94 951	99 301	-17.5%	5.8%
South Africa National Parks	133 162	229 371	467 617	350 289	38.0%	9.7%	-	-	-	-100.0%	3.7%
iSimangaliso Wetlands Park Authority	55 456	90 344	-	261 854	67.8%	3.3%	-	-	-	-100.0%	2.7%
South Africa National Biodiversity Institute (capital)	133 162	229 371	-	234 122	20.7%	4.9%	-	-	-	-100.0%	2.5%
Non-profit institutions											
Current	6 270	6 426	8 645	6 768	2.6%	0.2%	11 510	12 173	12 669	23.2%	0.5%
Environmental Assessment Practitioners Association of South Africa	2 583	2 668	5 000	2 700	1.5%	0.1%	2 700	2 821	2 950	3.0%	0.1%
National Association for Clean Air	1 400	1 400	1 000	1 490	2.1%	-	1 557	1 627	1 702	4.5%	0.1%
KwaZulu-Natal Nature Conservation Board	1 287	1 358	1 645	1 578	7.0%	-	1 700	1 776	1 857	5.6%	0.1%
African World Heritage Fund	1 000	1 000	1 000	1 000	-	-	1 400	1 463	1 530	15.2%	0.1%
Forest South Africa	-	-	-	-	-	-	4 153	4 486	4 630	-	0.1%

Table 32.3 Vote transfers and subsidies trends and estimates (continued)

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Foreign governments and international organisations											
Current	32 888	37 064	31 865	36 329	3.4%	1.1%	39 098	40 339	42 183	5.1%	1.7%
International membership fees	3 127	2 899	4 023	–	-100.0%	0.1%	1 093	–	–	–	–
Benguela Current Commission	3 308	7 675	–	1 821	-18.0%	0.1%	2 600	2 600	2 719	14.3%	0.1%
Indian Ocean South East Asian Marine	–	–	–	800	–	–	800	800	837	1.5%	–
Convention on the Conservation of Migratory Species of Wild Animals (UNCMS)- Sharks	–	–	–	200	–	–	200	200	209	1.5%	–
Agreement on the Conservation of Albatrosses and Petrels	–	–	–	400	–	–	400	400	418	1.5%	–
International Whaling Commission Antarctic Treaty	–	–	–	300	–	–	300	300	314	1.5%	–
Abidjan Convention	–	–	–	1 000	–	–	1 000	1 000	1 046	1.5%	–
Nairobi Convention	–	–	–	1 000	–	–	1 000	1 000	1 046	1.5%	–
Convention on the Conservation of Antarctic Marine Living Resources	–	–	–	600	–	–	600	600	627	1.5%	–
Council of Managers of National Antarctic Programmes	–	–	–	3 000	–	–	3 000	3 000	3 137	1.5%	0.1%
Global Environment Fund	–	–	–	100	–	–	100	100	105	1.6%	–
United Nations Framework	23 657	23 794	24 769	24 600	1.3%	0.8%	24 618	25 721	26 899	3.0%	1.1%
Convention on Climate Change and Kyoto Protocol	1 711	1 667	346	–	-100.0%	–	1 493	1 565	1 640	–	–
Convention on the Conservation of Migratory Species of Wild Animals: Sharks	–	–	–	300	–	–	1 252	1 146	1 201	58.8%	–
Agreement on the Conservation of African-Eurasian Migratory Waterbirds	–	–	–	217	–	–	–	1 312	1 375	85.0%	–
Convention on Biological Diversity Nagoya Protocol	–	–	–	1 195	–	–	–	–	–	-100.0%	–
Cartagena Protocol on Biosafety	–	–	–	108	–	–	–	–	–	-100.0%	–
Convention on International Trade in Endangered Species of Wild Fauna and Flora	–	–	–	279	–	–	–	–	–	-100.0%	–
International Union for Conservation of Nature and Natural Resources	–	–	1 041	–	–	–	–	–	–	–	–
Ramsar Convention	–	–	–	–	–	–	360	300	300	–	–
World Heritage Convention	–	–	–	140	–	–	–	–	–	-100.0%	–
United Nations Convention to Combat Desertification	–	–	405	–	–	–	–	–	–	–	–
Foreign governments and international organisations	1 085	1 029	1 281	–	-100.0%	–	–	–	–	–	–
Higher education institutions											
Higher education institutions											
Current	–	–	13 518	5 000	–	0.2%	–	–	–	-100.0%	0.1%
Walter Sisulu University: Marine Pollutions Laboratory	–	–	13 518	5 000	–	0.2%	–	–	–	-100.0%	0.1%
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	2 749	–	92 824	74 506	200.4%	1.4%	67 084	70 088	73 309	-0.5%	3.0%
Recycling enterprise support programme	2 749	–	92 824	74 506	200.4%	1.4%	67 084	70 088	73 309	-0.5%	3.0%
Other transfers to public corporations											
Current	5 206	–	3 813	2 800	-18.7%	0.1%	4 200	4 200	4 392	16.2%	0.2%
Forest Sector Charter Council	5 206	–	3 813	2 800	-18.7%	0.1%	4 200	4 200	4 392	16.2%	0.2%
Total	2 893 160	2 528 674	3 091 588	3 697 211	8.5%	100.0%	2 001 735	1 882 688	1 968 888	-18.9%	100.0%

Personnel information

Table 32.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate					2023/24 - 2026/27							
		2022/23		2023/24		2024/25		2025/26		2026/27										
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost		Unit cost						
Forestry, Fisheries and the Environment		4 148	629	4 090	2 046.2	0.5	4 133	2 074.2	0.5	4 122	2 236.4	0.5	4 080	2 337.0	0.6	4 041	2 442.6	0.6	-0.8%	100.0%
Salary level		4 148	629	4 090	2 046.2	0.5	4 133	2 074.2	0.5	4 122	2 236.4	0.5	4 080	2 337.0	0.6	4 041	2 442.6	0.6	-0.8%	100.0%
1 – 6		1 829	48	1 633	413.0	0.3	1 745	440.5	0.3	1 681	453.8	0.3	1 682	481.0	0.3	1 679	508.4	0.3	-1.3%	41.5%
7 – 10		1 727	529	1 755	942.6	0.5	1 831	1 044.5	0.6	1 844	1 118.0	0.6	1 821	1 169.4	0.6	1 798	1 222.6	0.7	-0.6%	44.5%
11 – 12		361	30	460	405.3	0.9	337	319.7	0.9	379	379.3	1.0	362	387.8	1.1	353	400.3	1.1	1.6%	8.7%
13 – 16		229	22	240	281.0	1.2	217	265.0	1.2	215	280.4	1.3	212	293.7	1.4	208	305.8	1.5	-1.4%	5.2%
Other		2	–	2	4.4	2.2	2	4.6	2.3	2	4.9	2.4	2	5.2	2.6	2	5.5	2.7	–	0.0%
Programme		4 148	629	4 090	2 046.2	0.5	4 133	2 074.2	0.5	4 122	2 236.4	0.5	4 080	2 337.0	0.6	4 041	2 442.6	0.6	-0.8%	100.0%
Programme 1		893	335	833	404.2	0.5	832	429.1	0.5	825	447.4	0.5	814	466.7	0.6	814	494.7	0.6	-0.8%	20.1%
Programme 2		296	123	276	164.4	0.6	385	226.8	0.6	370	232.1	0.6	374	248.7	0.7	372	260.9	0.7	-1.2%	9.2%
Programme 3		166	62	228	146.8	0.6	224	138.4	0.6	235	155.9	0.7	235	165.4	0.7	233	172.5	0.7	1.3%	5.7%
Programme 4		93	9	224	168.7	0.8	102	79.6	0.8	102	84.6	0.8	101	89.7	0.9	100	94.0	0.9	-0.4%	2.5%
Programme 5		401	9	153	81.3	0.5	399	162.5	0.4	414	183.6	0.4	404	186.3	0.5	403	196.0	0.5	0.3%	9.9%
Programme 6		468	11	404	260.4	0.6	478	301.4	0.6	551	378.2	0.7	537	388.7	0.7	518	394.8	0.8	2.7%	12.7%
Programme 7		94	50	144	108.4	0.8	151	113.3	0.8	151	120.4	0.8	152	128.0	0.8	151	134.7	0.9	-0.1%	3.7%
Programme 8		1 258	–	1 258	397.6	0.3	1 023	306.9	0.3	951	306.9	0.3	943	320.5	0.3	937	335.6	0.4	-2.9%	23.5%
Programme 9		479	30	570	314.5	0.6	540	316.2	0.6	523	327.2	0.6	520	343.0	0.7	513	359.4	0.7	-1.7%	12.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 32.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate		Revised estimate		Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23	2023/24		2020/21	2023/24			2024/25	2025/26	2026/27		
Departmental receipts	40 416	64 751	56 980	64 072	64 072	16.6%	100.0%	93 631	94 551	96 064	14.5%	100.0%		
Sales of goods and services produced by department	3 626	3 484	3 756	3 520	3 520	-1.0%	6.4%	45 066	45 116	46 139	135.8%	40.1%		
Sales by market establishments	706	–	–	600	600	-5.3%	0.6%	–	–	–	-100.0%	0.2%		
of which:														
Rental buildings	706	–	–	600	600	-5.3%	0.6%	–	–	–	-100.0%	0.2%		
Administrative fees	2 797	3 484	3 756	2 740	2 740	-0.7%	5.6%	2 625	2 675	2 695	-0.6%	3.1%		
of which:														
Licence fees	2 417	3 484	3 756	2 300	2 300	-1.6%	5.3%	2 625	2 675	2 695	5.4%	3.0%		
Hiking trail permits	376	–	–	90	90	-37.9%	0.2%	–	–	–	-100.0%	–		
Fauna licences	–	–	–	50	50	–	–	–	–	–	-100.0%	–		
Flora licences	4	–	–	250	250	296.9%	0.1%	–	–	–	-100.0%	0.1%		
Game licences	–	–	–	50	50	–	–	–	–	–	-100.0%	–		
Other sales	123	–	–	180	180	13.5%	0.1%	42 441	42 441	43 444	522.6%	36.9%		
of which:														
Replacement of security cards	11	–	–	30	30	39.7%	–	84	84	86	42.1%	0.1%		
Sales of departmental publications	–	–	–	–	–	–	–	357	357	358	–	0.3%		
Transport fees	58	–	–	100	100	19.9%	0.1%	42 000	42 000	43 000	654.8%	36.5%		
Camping fees	16	–	–	–	–	-100.0%	–	–	–	–	–	–		
Entrance fees	38	–	–	50	50	9.6%	–	–	–	–	-100.0%	–		
Sales of scrap, waste, arms and other used current goods	1	–	2	2	2	26.0%	–	–	–	–	-100.0%	–		
of which:														
Wastepaper	1	–	2	2	2	26.0%	–	–	–	–	-100.0%	–		
Fines, penalties and forfeits	341	2 265	550	5 000	5 000	144.8%	3.6%	840	850	850	-44.6%	2.2%		
Interest, dividends and rent on land	6 440	7 727	2 355	300	300	-64.0%	7.4%	4 500	4 500	4 500	146.6%	4.0%		
Interest	6 440	7 727	2 355	300	300	-64.0%	7.4%	4 500	4 500	4 500	146.6%	4.0%		
Sales of capital assets	2 087	27	98	250	250	-50.7%	1.1%	175	175	175	-11.2%	0.2%		
Transactions in financial assets and liabilities	27 921	51 248	50 219	55 000	55 000	25.4%	81.5%	43 050	43 910	44 400	-6.9%	53.5%		
Total	40 416	64 751	56 980	64 072	64 072	16.6%	100.0%	93 631	94 551	96 064	14.5%	100.0%		

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 32.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
Ministry	18.2	22.9	83.1	23.7	9.2%	3.3%	24.8	26.8	28.7	6.6%	1.9%
Departmental Management	66.0	40.3	–	54.1	-6.4%	3.6%	51.7	55.6	57.1	1.8%	4.1%
Corporate Management Services	442.7	472.2	576.4	565.6	8.5%	46.0%	583.8	625.6	664.7	5.5%	45.7%
Financial Management Services	112.4	122.8	176.7	168.8	14.5%	13.0%	185.9	195.2	203.8	6.5%	14.1%
Office Accommodation	373.3	362.7	372.0	388.4	1.3%	33.4%	429.4	472.3	485.9	7.7%	33.3%
Internal Audit	11.7	11.2	–	10.1	-4.8%	0.7%	10.6	11.4	12.0	5.8%	0.8%
Total	1 024.3	1 032.1	1 208.2	1 210.6	5.7%	100.0%	1 286.1	1 386.9	1 452.1	6.3%	100.0%
Change to 2023				–			(5.0)	(4.7)	(5.3)		
Budget estimate											
Economic classification											
Current payments	824.3	827.5	1 172.0	1 001.5	6.7%	85.5%	1 241.8	1 343.3	1 419.9	12.3%	93.8%
Compensation of employees	372.2	389.9	404.2	429.1	4.9%	35.7%	447.4	466.7	494.7	4.9%	34.4%
Goods and services	452.0	437.6	724.7	572.3	8.2%	48.9%	753.1	836.4	886.3	15.7%	57.1%
of which:											
Administrative fees	4.1	4.5	5.7	1.0	-36.5%	0.3%	159.9	177.9	179.8	457.6%	9.7%
Communication	39.4	41.5	41.9	27.1	-11.7%	3.4%	30.1	30.8	32.5	6.2%	2.3%
Computer services	92.5	87.8	122.7	103.7	3.9%	9.1%	161.2	176.2	189.3	22.2%	11.8%
Operating leases	185.5	165.7	165.8	159.6	-4.9%	15.1%	175.5	193.7	202.6	8.3%	13.7%
Property payments	32.0	36.7	215.2	54.3	19.2%	7.6%	47.6	56.5	60.0	3.4%	4.1%
Travel and subsistence	11.2	23.6	40.3	36.7	48.7%	2.5%	34.4	40.3	44.8	6.9%	2.9%
Interest and rent on land	–	–	43.1	–	–	1.0%	41.3	40.2	38.9	–	2.3%
Transfers and subsidies	2.4	4.8	8.8	4.9	27.0%	0.5%	0.1	0.1	0.1	-70.2%	0.1%
Provinces and municipalities	0.0	0.2	0.3	0.2	126.0%	–	0.1	0.1	0.1	-4.7%	–
Departmental agencies and accounts	–	0.0	0.0	0.0	–	–	–	–	–	-100.0%	–
Households	2.4	4.5	8.5	4.7	25.6%	0.5%	–	–	–	-100.0%	0.1%
Payments for capital assets	197.6	199.3	26.4	204.2	1.1%	14.0%	44.3	43.5	32.1	-46.0%	6.1%
Buildings and other fixed structures	164.3	169.7	7.2	191.0	5.2%	11.9%	10.3	12.2	11.4	-60.9%	4.2%
Machinery and equipment	11.8	29.6	18.8	13.1	3.6%	1.6%	23.1	18.8	11.0	-5.7%	1.2%
Heritage assets	0.3	–	–	–	-100.0%	–	–	–	–	–	–
Software and other intangible assets	21.3	–	0.4	0.1	-86.7%	0.5%	10.9	12.5	9.7	478.3%	0.6%
Payments for financial assets	0.0	0.5	0.9	0.0	29.1%	–	–	–	–	-100.0%	–
Total	1 024.3	1 032.1	1 208.2	1 210.6	5.7%	100.0%	1 286.1	1 386.9	1 452.1	6.3%	100.0%
Proportion of total programme expenditure to vote expenditure	12.3%	13.8%	13.7%	12.7%	–	–	14.7%	15.5%	15.5%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.8	2.3	6.0	2.8	16.5%	0.3%	–	–	–	-100.0%	0.1%
Employee social benefits	1.8	2.3	6.0	2.8	16.5%	0.3%	–	–	–	-100.0%	0.1%
Other transfers to households											
Current	0.6	2.2	2.6	1.9	46.7%	0.2%	–	–	–	-100.0%	–
Bursaries to non-employees	0.6	2.2	2.6	1.5	35.0%	0.2%	–	–	–	-100.0%	–
other transfers to	–	–	–	0.4	–	–	–	–	–	-100.0%	–
Provinces and municipalities											
Municipal bank accounts											
Current	–	–	–	0.2	–	–	0.1	0.1	0.1	-4.7%	–
Vehicle licences	–	–	–	0.2	–	–	0.1	0.1	0.1	-4.7%	–
Provincial agencies and funds											
Current	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Vehicle licences	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Municipal agencies and funds											
Current	0.0	0.2	0.3	–	-100.0%	–	–	–	–	–	–
Vehicle licences	0.0	0.2	0.3	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	–	0.0	0.0	0.0	–	–	–	–	–	-100.0%	–
Communication	–	0.0	0.0	0.0	–	–	–	–	–	-100.0%	–

Personnel information

Table 32.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Administration																			
Salary level	893	335	833	404.2	0.5	832	429.1	0.5	825	447.4	0.5	814	466.7	0.6	814	494.7	0.6	-0.8%	100.0%
1 – 6	351	8	311	90.0	0.3	302	95.2	0.3	303	101.0	0.3	303	107.1	0.4	303	113.4	0.4	0.0%	36.8%
7 – 10	375	322	355	167.1	0.5	382	194.1	0.5	382	206.1	0.5	379	216.7	0.6	379	229.7	0.6	-0.3%	46.3%
11 – 12	105	3	105	80.5	0.8	88	72.5	0.8	85	73.7	0.9	77	72.2	0.9	77	76.6	1.0	-4.4%	10.0%
13 – 16	60	2	60	62.2	1.0	58	62.7	1.1	53	61.7	1.2	53	65.5	1.2	53	69.4	1.3	-3.0%	6.6%
Other	2	–	2	4.4	2.2	2	4.6	2.3	2	4.9	2.4	2	5.2	2.6	2	5.5	2.7	–	0.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Regulatory Compliance and Monitoring

Programme purpose

Promote the development of an enabling legal regime and licensing authorisation system that promotes enforcement and compliance, and ensure the coordination of sector performance.

Objectives

- Prevent or mitigate the potential negative impact of significant developmental activities on the natural environment through the implementation of an environmental impact management authorisation system by processing and finalising or issuing all decisions for environmental authorisation applications within the prescribed timeframe annually.
- Improve compliance with environmental legislation by increasing the number of environmental authorisation inspections from 170 in 2023/24 to 205 in 2026/27.

Subprogrammes

- *Regulatory Compliance and Monitoring Management* provides for the administration and functioning of the programme by carrying out its planning and performance management functions.
- *Corporate Legal Support and Litigations* provides support for litigation, alternative dispute resolution and departmental debts and losses.
- *Law Reform and Policy Coordination* ensures the provision of effective and efficient support to the department's law reform programme so that appeals are dealt with effectively.
- *Integrated Environmental Authorisations* implements integrated environmental authorisation systems and administers appeals processes.
- *Compliance* promotes compliance with environmental legislation by undertaking inspections on all authorisations issued by the department.
- *Enforcement* coordinates the national environment programme and provides strategic support to the environmental management inspectorate.
- *Appeals and Strategic Environmental Instruments* provides for environmental sector performance and facilitates the development and implementation of strategic and operational plans for the sector.
- *Sector Knowledge and Information Management* provides for the provision of information and advocacy for sustainable development through the development, implementation and management of knowledge and information management systems.

Expenditure trends and estimates

Table 32.8 Regulatory Compliance and Monitoring expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27	
R million												
Regulatory Compliance and Monitoring Management	14.6	11.4	14.3	15.2	1.3%	5.3%	9.2	9.5	9.9	-13.2%	3.3%	
Corporate Legal Support and Litigations	15.7	28.1	50.8	35.3	30.9%	12.5%	35.7	36.8	37.4	1.9%	11.0%	
Law Reform and Policy Coordination	14.1	16.8	49.9	23.7	18.9%	10.0%	22.4	23.0	23.9	0.4%	7.1%	
Integrated Environmental Authorisations	47.4	31.8	73.1	38.5	-6.7%	18.3%	40.4	41.9	40.3	1.5%	12.3%	
Compliance	38.8	51.1	40.6	50.7	9.3%	17.4%	46.4	45.1	51.1	0.3%	14.7%	
Enforcement	60.3	69.2	14.7	64.4	2.3%	20.0%	76.9	78.3	79.1	7.1%	22.7%	
Appeals and Strategic Environmental Instruments	22.1	6.1	-	37.0	18.7%	6.3%	41.1	41.5	43.1	5.3%	12.4%	
Sector Knowledge and Information Management	30.3	9.5	-	66.7	30.1%	10.2%	45.2	55.6	49.3	-9.6%	16.5%	
Total	243.3	223.9	243.5	331.6	10.9%	100.0%	317.3	331.7	334.2	0.3%	100.0%	
Change to 2023 Budget estimate				-			6.0	15.0	6.0			
Economic classification	234.9	217.5	231.9	327.8	11.7%	97.1%	312.3	326.7	329.7	0.2%	98.6%	
Current payments												
Compensation of employees	180.0	154.3	164.4	226.8	8.0%	69.6%	232.1	248.7	260.9	4.8%	73.7%	
Goods and services	54.9	63.2	67.6	101.0	22.5%	27.5%	80.2	78.0	68.8	-12.0%	24.9%	
<i>of which:</i>												
Computer services	13.3	19.1	3.3	12.3	-2.6%	4.6%	16.4	10.7	5.9	-21.8%	3.4%	
Consultants: Business and advisory services	15.0	3.1	2.8	4.1	-35.3%	2.4%	4.4	4.8	3.7	-2.7%	1.3%	
Laboratory services	4.4	6.3	5.2	1.4	-31.1%	1.7%	3.9	4.1	3.8	38.4%	1.0%	
Legal services	5.6	14.6	30.0	22.8	59.8%	7.0%	19.2	17.4	20.3	-3.7%	6.1%	
Travel and subsistence	8.6	10.8	16.0	18.2	28.3%	5.2%	19.7	24.8	22.6	7.4%	6.5%	
Venues and facilities	0.9	1.6	2.0	3.7	61.1%	0.8%	3.8	4.3	2.0	-17.8%	1.1%	
Transfers and subsidies	3.0	2.8	6.3	3.2	2.7%	1.5%	2.7	2.8	3.0	-3.1%	0.9%	
Provinces and municipalities	0.0	0.0	0.0	0.0	58.7%	-	-	-	-	-100.0%	-	
Non-profit institutions	2.6	2.7	5.0	2.7	1.5%	1.2%	2.7	2.8	3.0	3.0%	0.8%	
Households	0.4	0.2	1.3	0.5	9.7%	0.2%	-	-	-	-100.0%	-	
Payments for capital assets	5.5	3.4	5.1	0.4	-58.0%	1.4%	2.3	2.2	1.6	56.4%	0.5%	
Machinery and equipment	4.4	1.0	5.1	0.4	-54.8%	1.0%	2.3	2.2	1.6	56.4%	0.5%	
Software and other intangible assets	1.1	2.4	-	-	-100.0%	0.3%	-	-	-	-	-	
Payments for financial assets	-	0.2	0.1	0.1	-	-	-	-	-	-100.0%	-	
Total	243.3	223.9	243.5	331.6	10.9%	100.0%	317.3	331.7	334.2	0.3%	100.0%	
Proportion of total programme expenditure to vote expenditure	2.9%	3.0%	2.8%	3.5%	-	-	3.6%	3.7%	3.6%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.3	0.0	0.9	0.5	26.5%	0.2%	-	-	-	-100.0%	-	
Employee social benefits	0.3	0.0	0.9	0.5	26.5%	0.2%	-	-	-	-100.0%	-	
Other transfers to households	0.1	0.1	0.4	-	-100.0%	0.1%	-	-	-	-	-	
Other transfers to households	0.1	0.1	0.4	-	-100.0%	0.1%	-	-	-	-	-	
Provinces and municipalities												
Municipal agencies and funds												
Current	0.0	0.0	0.0	0.0	58.7%	-	-	-	-	-100.0%	-	
Provincial and local municipalities	0.0	0.0	0.0	0.0	58.7%	-	-	-	-	-100.0%	-	
Non-profit institutions												
Current	2.6	2.7	5.0	2.7	1.5%	1.2%	2.7	2.8	3.0	3.0%	0.8%	
Environmental Assessment Practitioners Association of South Africa	2.6	2.7	5.0	2.7	1.5%	1.2%	2.7	2.8	3.0	3.0%	0.8%	

Personnel information

Table 32.9 Regulatory Compliance and Monitoring personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27		
Regulatory Compliance and Monitoring			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	296	123	276	164.4	0.6	385	226.8	0.6	370	232.1	0.6	374	248.7	0.7	372	260.9	0.7	-1.2%	100.0%
1 – 6	39	2	39	12.5	0.3	55	16.5	0.3	55	17.5	0.3	55	18.5	0.3	54	19.5	0.4	-0.2%	14.6%
7 – 10	202	116	182	91.2	0.5	274	145.6	0.5	259	145.9	0.6	263	157.2	0.6	263	166.6	0.6	-1.4%	70.6%
11 – 12	22	2	22	20.9	1.0	22	21.9	1.0	22	23.3	1.1	22	24.7	1.1	21	25.0	1.2	-1.5%	5.8%
13 – 16	33	3	33	39.8	1.2	34	42.8	1.3	34	45.5	1.3	34	48.3	1.4	33	49.8	1.5	-1.0%	9.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Oceans and Coasts

Programme purpose

Promote, manage and provide strategic leadership on oceans and coastal conservation.

Objectives

- Strengthen knowledge, science and policy for the management of oceans and coastlines by conducting 4 research programmes on key areas of oceans management annually.
- Conserve ocean and coastal ecosystems and ensure their sustainable use by March 2027 by:
 - amending, applying and monitoring the implementation of the national estuarine management protocol in 4 national estuaries
 - increasing South Africa's exclusive economic zones that are declared marine protected areas to 53 594.15 square kilometres (5 per cent of exclusive economic zones), in line with the priorities of Operation Phakisa.
- Enhance sector monitoring and evaluation over the medium term by developing and implementing the national oceans and coasts water quality monitoring programme.

Subprogrammes

- *Oceans and Coasts Management* provides for the administration and coordination of activities in the programme.
- *Integrated Coastal Management and Coastal Conservation* provides national strategic direction, leadership, management and support within applicable legislation and policy on integrated coastal management.
- *Oceans and Coastal Research* provides national strategic direction, leadership, management and support to ocean and coastal research.
- *Oceans Economy and Project Management* manages, coordinates, facilitates, analyses and reports on the implementation of initiatives within the oceans economy.
- *Specialist Monitoring Services* provides specialist oceans and coastal monitoring, reporting and evaluation.

Expenditure trends and estimates

Table 32.10 Oceans and Coasts expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million											
Oceans and Coasts Management	12.3	17.6	12.1	19.8	17.2%	3.3%	18.4	18.8	19.7	-0.2%	3.6%
Integrated Coastal Management and Coastal Conservation	37.6	31.2	34.5	35.3	-2.1%	7.4%	60.0	64.1	68.7	24.9%	10.7%
Oceans and Coastal Research	104.2	121.0	149.7	150.3	13.0%	27.9%	152.2	157.4	167.6	3.7%	29.3%
Oceans Economy and Project Management	36.5	25.8	23.4	34.0	-2.3%	6.4%	27.2	27.7	26.8	-7.7%	5.4%
Specialist Monitoring Services	243.0	223.4	284.9	286.4	5.6%	55.1%	256.3	269.7	280.2	-0.7%	51.0%
Total	433.5	419.1	504.7	525.8	6.6%	100.0%	514.1	537.7	563.0	2.3%	100.0%
Change to 2023 Budget estimate				-			(10.8)	(11.2)	(11.4)		
Economic classification											
Current payments	427.1	408.3	472.9	503.0	5.6%	96.2%	497.7	519.1	546.5	2.8%	96.5%
Compensation of employees	147.8	145.8	146.8	138.4	-2.2%	30.7%	155.9	165.4	172.5	7.6%	29.5%
Goods and services	279.3	262.5	326.1	364.6	9.3%	65.5%	341.7	353.7	374.0	0.9%	67.0%
<i>of which:</i>											
Consultants: Business and advisory services	26.1	19.2	27.7	65.6	36.1%	7.4%	79.4	84.4	89.9	11.1%	14.9%
Agency and support/outsourced services	179.7	182.6	227.3	117.9	-13.1%	37.6%	120.4	122.7	126.2	2.3%	22.8%
Consumable supplies	16.2	21.1	26.9	8.2	-20.3%	3.8%	13.1	11.3	14.9	22.0%	2.2%
Property payments	-	-	-	64.0	-	3.4%	54.5	57.0	59.8	-2.2%	11.0%
Travel and subsistence	6.9	11.2	17.5	12.4	21.3%	2.5%	11.5	12.1	14.8	6.0%	2.4%
Operating payments	39.1	13.5	13.1	35.9	-2.8%	5.4%	35.5	36.7	37.6	1.6%	6.8%
Transfers and subsidies	4.1	9.0	28.7	14.3	51.3%	3.0%	10.0	10.0	10.5	-9.9%	2.1%
Provinces and municipalities	0.0	0.0	0.0	0.0	-3.5%	-	-	-	-	-100.0%	-
Departmental agencies and accounts	-	-	10.0	-	-	0.5%	-	-	-	-	-
Higher education institutions	-	-	13.5	5.0	-	1.0%	-	-	-	-100.0%	0.2%
Foreign governments and international organisations	3.3	7.7	4.0	9.2	40.7%	1.3%	10.0	10.0	10.5	4.3%	1.9%
Households	0.8	1.3	1.2	0.1	-55.1%	0.2%	-	-	-	-100.0%	-
Payments for capital assets	2.3	1.8	2.9	8.5	54.0%	0.8%	6.4	8.6	6.0	-11.0%	1.4%
Machinery and equipment	2.3	1.8	2.9	8.5	53.9%	0.8%	6.4	8.6	6.0	-11.1%	1.4%
Software and other intangible assets	-	-	-	0.0	-	-	-	-	0.0	13.6%	-
Payments for financial assets	-	0.0	0.1	-	-	-	-	-	-	-	-
Total	433.5	419.1	504.7	525.8	6.6%	100.0%	514.1	537.7	563.0	2.3%	100.0%
Proportion of total programme expenditure to vote expenditure	5.2%	5.6%	5.7%	5.5%	-	-	5.9%	6.0%	6.0%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.8	1.3	1.2	0.1	-55.1%	0.2%	-	-	-	-100.0%	-
Employee social benefits	0.8	1.3	1.2	0.1	-55.1%	0.2%	-	-	-	-100.0%	-
Provinces and municipalities											
Municipal bank accounts											
Current	-	-	0.0	-	-	-	-	-	-	-	-
Vehicle licences	-	-	0.0	-	-	-	-	-	-	-	-
Municipal agencies and funds											
Current	0.0	0.0	0.0	0.0	-3.5%	-	-	-	-	-100.0%	-
Vehicle licences	0.0	0.0	0.0	0.0	-3.5%	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	-	10.0	-	-	0.5%	-	-	-	-	-
iSimangaliso Wetland Park Authority	-	-	4.6	-	-	0.2%	-	-	-	-	-
South African National Parks	-	-	5.4	-	-	0.3%	-	-	-	-	-

Table 32.10 Oceans and Coasts expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Foreign governments and international organisations											
Current	3.3	7.7	4.0	9.2	40.7%	1.3%	10.0	10.0	10.5	4.3%	1.9%
International membership fees	-	-	4.0	-	-	0.2%	-	-	-	-	-
Benguela Current Commission	3.3	7.7	-	1.8	-18.0%	0.7%	2.6	2.6	2.7	14.3%	0.5%
Indian Ocean South East Asian Marine	-	-	-	0.8	-	-	0.8	0.8	0.8	1.5%	0.2%
Convention on the Conservation of Migratory Species of Wild Animals (UNCMS)- Sharks	-	-	-	0.2	-	-	0.2	0.2	0.2	1.5%	-
Agreement on the Conservation of Albatrosses and Petrels	-	-	-	0.4	-	-	0.4	0.4	0.4	1.5%	0.1%
International Whaling Commission	-	-	-	0.3	-	-	0.3	0.3	0.3	1.5%	0.1%
Antarctic Treaty	-	-	-	1.0	-	0.1%	1.0	1.0	1.0	1.5%	0.2%
Abidjan Convention	-	-	-	1.0	-	0.1%	1.0	1.0	1.0	1.5%	0.2%
Nairobi Convention	-	-	-	0.6	-	-	0.6	0.6	0.6	1.5%	0.1%
Convention on the Conservation of Antarctic Marine Living Resources	-	-	-	3.0	-	0.2%	3.0	3.0	3.1	1.5%	0.6%
Council of Managers of National Antarctic Programmes	-	-	-	0.1	-	-	0.1	0.1	0.1	1.6%	-
Higher education institutions											
Current	-	-	13.5	5.0	-	1.0%	-	-	-	-100.0%	0.2%
Walter Sisulu University: Marine Pollutions Laboratory	-	-	13.5	5.0	-	1.0%	-	-	-	-100.0%	0.2%

Personnel information

Table 32.11 Oceans and Coasts personnel numbers and cost by salary level¹

Number of funded posts	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27			
	Number of posts additional to the establishment	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25		2025/26		2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Oceans and Coasts																			
Salary level	166	62	228	146.8	0.6	224	138.4	0.6	235	155.9	0.7	235	165.4	0.7	233	172.5	0.7	1.3%	100.0%
1 – 6	20	11	31	10.8	0.3	72	26.7	0.4	73	28.5	0.4	73	30.2	0.4	73	32.0	0.4	0.5%	31.6%
7 – 10	89	44	133	74.1	0.6	100	60.6	0.6	100	64.3	0.6	100	68.2	0.7	100	72.3	0.7	-	43.2%
11 – 12	39	5	44	37.6	0.9	38	34.0	0.9	48	44.9	0.9	48	47.7	1.0	48	50.6	1.1	8.1%	19.7%
13 – 16	18	2	20	24.3	1.2	13	17.1	1.3	13	18.2	1.4	13	19.3	1.5	11	17.7	1.6	-5.3%	5.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Climate Change and Air Quality

Programme purpose

Lead, promote, facilitate, inform, monitor and review the mainstreaming of environmental sustainability, low carbon emissions, climate resilience and air quality in South Africa’s transition to sustainable development.

Objectives

- Manage threats to environmental quality and integrity over the medium term by:
 - leading, supporting and coordinating effective monitoring and reporting on national, provincial and local government responses to climate change, based on the national climate change response policy and the 2012 National Climate Change Response White Paper
 - preparing, negotiating and informing the implementation of minilateral, bilateral and multilateral climate change agreements and reporting

- ensuring that legislative and other measures are developed, implemented and maintained to protect and defend the rights of all to air that is of sufficient atmospheric quality and is not harmful to health and wellbeing
- managing, facilitating and coordinating the department’s international relations engagements and cooperation agreements
- developing, implementing and managing an efficient knowledge management system to ensure high-level advocacy for sustainable consumption and production
- providing strategic environmental advisory and implementation support services in line with the department’s national and international environmental and sustainable development mandates.

Subprogrammes

- *Climate Change and Air Quality Management* provides for the management and administration of activities in the programme.
- *Climate Change Mitigation and Specialist Monitoring Services* leads, coordinates, supports and informs responses to the mitigation of climate change and the monitoring and evaluation of national responses to climate change to ensure informed decision-making.
- *Climate Change Adaptation* leads and/or supports, informs, monitors and reports efficient and effective national, provincial and local adaptive responses to climate change.
- *Air Quality Management* ensures that reasonable legislative and other measures are developed, implemented and maintained to protect and defend the rights of all to air that is of sufficient atmospheric quality and is not harmful to health and wellbeing.
- *International Climate Change Relations and Reporting* prepares for, negotiates and informs the implementation of unilateral, bilateral and multilateral climate change agreements and reporting.
- *International Governance and Resource Mobilisation* oversees, facilitates and coordinates the department’s international relations, engagements and cooperation agreements.
- *South African Weather Service* transfers funds to the South African Weather Service for the management of meteorological services.

Expenditure trends and estimates

Table 32.12 Climate Change and Air Quality expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
R million											
Climate Change and Air Quality Management	3.7	6.1	112.8	6.1	18.0%	5.2%	6.6	7.2	7.5	7.4%	1.1%
Climate Change Mitigation and Specialist Monitoring Services	26.4	15.0	14.2	10.3	-27.0%	2.7%	17.2	17.9	18.7	22.1%	2.6%
Climate Change Adaptation	9.0	9.1	8.9	10.6	5.8%	1.5%	11.5	12.0	12.6	5.8%	1.9%
Air Quality Management	49.7	58.7	52.9	51.5	1.2%	8.6%	54.1	59.1	62.6	6.7%	9.3%
International Climate Change Relations and Reporting	10.1	13.2	15.8	14.2	12.2%	2.2%	18.1	18.7	19.9	11.9%	2.9%
International Governance and Resource Mobilisation	97.4	100.2	45.7	51.9	-18.9%	12.0%	51.5	52.1	52.0	–	8.5%
South African Weather Service	340.0	384.3	412.0	535.3	16.3%	67.8%	486.6	384.9	402.6	-9.1%	73.8%
Total	536.3	586.6	662.3	680.0	8.2%	100.0%	645.5	551.9	575.9	-5.4%	100.0%
Change to 2023 Budget estimate				–			(58.1)	(46.9)	(44.7)		

Table 32.12 Climate Change and Air Quality expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million										
Current payments	167.9	173.7	222.7	117.6	-11.2%	27.7%	128.3	135.1	140.1	6.0%	21.2%
Compensation of employees	133.2	136.7	168.7	79.6	-15.7%	21.0%	84.6	89.7	94.0	5.7%	14.2%
Goods and services	34.7	37.0	54.0	37.9	3.0%	6.6%	43.7	45.4	46.1	6.7%	7.1%
<i>of which:</i>											
Administrative fees	–	–	0.0	0.0	–	–	2.0	2.0	2.0	695.0%	0.2%
Advertising	0.8	1.1	0.5	0.7	-2.5%	0.1%	0.8	1.1	1.2	17.6%	0.2%
Consultants: Business and advisory services	28.7	25.4	12.5	11.9	-25.4%	3.2%	10.5	12.8	14.1	5.9%	2.0%
Travel and subsistence	2.6	6.3	23.3	10.6	60.3%	1.7%	20.9	19.9	20.4	24.5%	2.9%
Operating payments	0.3	0.3	0.7	5.8	176.2%	0.3%	1.1	1.0	0.8	-48.6%	0.4%
Venues and facilities	0.1	0.9	2.0	3.8	293.5%	0.3%	4.4	4.2	3.2	-5.1%	0.6%
Transfers and subsidies	367.1	412.8	438.9	561.5	15.2%	72.2%	514.8	414.3	433.3	-8.3%	78.4%
Departmental agencies and accounts	340.0	384.3	412.0	535.3	16.3%	67.8%	486.6	384.9	402.6	-9.1%	73.8%
Foreign governments and international organisations	25.4	25.5	25.1	24.6	-1.0%	4.1%	26.1	27.3	28.5	5.1%	4.3%
Non-profit institutions	1.4	1.4	1.0	1.5	2.1%	0.2%	1.6	1.6	1.7	4.5%	0.3%
Households	0.2	1.7	0.8	0.2	-12.3%	0.1%	0.5	0.4	0.5	39.9%	0.1%
Payments for capital assets	1.3	0.0	0.1	0.8	-13.5%	0.1%	2.5	2.5	2.5	44.9%	0.3%
Machinery and equipment	–	0.0	–	0.8	–	–	1.6	1.5	1.5	20.4%	0.2%
Software and other intangible assets	1.3	–	0.1	–	-100.0%	0.1%	0.9	1.0	1.1	–	0.1%
Payments for financial assets	0.0	0.0	0.6	–	-100.0%	–	–	–	–	–	–
Total	536.3	586.6	662.3	680.0	8.2%	100.0%	645.5	551.9	575.9	-5.4%	100.0%
Proportion of total programme expenditure to vote expenditure	6.5%	7.8%	7.5%	7.1%	–	–	7.4%	6.2%	6.2%	–	–

Details of transfers and subsidies

Households											
Social benefits											
Current	0.2	0.7	0.8	0.2	-12.3%	0.1%	0.5	0.4	0.5	39.9%	0.1%
Employee social benefits	0.2	0.7	0.8	0.2	-12.3%	0.1%	0.5	0.4	0.5	39.9%	0.1%
Other transfers to households											
Current	–	1.0	–	–	–	–	–	–	–	–	–
Employee social benefits	–	1.0	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	340.0	384.3	337.0	343.9	0.4%	57.0%	325.4	211.0	220.7	-13.7%	44.9%
South African Weather Service	340.0	384.3	337.0	343.9	0.4%	57.0%	325.4	211.0	220.7	-13.7%	44.9%
Capital	–	–	74.9	191.4	–	10.8%	161.2	173.9	181.9	-1.7%	28.9%
South African Weather Service	–	–	74.9	191.4	–	10.8%	161.2	173.9	181.9	-1.7%	28.9%
Non-profit institutions											
Current	1.4	1.4	1.0	1.5	2.1%	0.2%	1.6	1.6	1.7	4.5%	0.3%
National Association for Clean Air	1.4	1.4	1.0	1.5	2.1%	0.2%	1.6	1.6	1.7	4.5%	0.3%
Foreign governments and international organisations											
Current	25.4	25.5	25.1	24.6	-1.0%	4.1%	26.1	27.3	28.5	5.1%	4.3%
Global Environment Fund	23.7	23.8	24.8	24.6	1.3%	3.9%	24.6	25.7	26.9	3.0%	4.2%
United Nations Framework Convention on Climate Change and Kyoto Protocol	1.7	1.7	0.3	–	-100.0%	0.2%	1.5	1.6	1.6	–	0.2%

Personnel information

Table 32.13 Climate Change and Air Quality personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
Salary level	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Climate Change and Air Quality	93	9	224	168.7	0.8	102	79.6	0.8	102	84.6	0.8	101	89.7	0.9	100	94.0	0.9	-0.4%	100.0%
1 – 6	3	–	3	–	–	12	3.0	0.3	12	3.2	0.3	11	3.3	0.3	11	3.5	0.3	-1.0%	11.3%
7 – 10	61	4	113	69.0	0.6	61	41.2	0.7	61	43.8	0.7	61	46.4	0.8	61	49.2	0.8	–	60.3%
11 – 12	3	3	80	66.0	0.8	3	2.6	0.9	3	2.7	0.9	3	2.9	1.0	2	2.0	1.0	-12.8%	2.7%
13 – 16	26	2	28	33.6	1.2	26	32.8	1.3	26	34.8	1.3	26	37.0	1.4	26	39.2	1.5	–	25.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Biodiversity and Conservation

Programme purpose

Ensure the regulation and management of biodiversity, heritage and conservation matters in a manner that facilitates sustainable economic growth and development.

Objectives

- Increase South Africa's land area under formal protection to ensure the conservation of ecosystems and minimise threats to ecological sustainability by adding 300 000 hectares of land to the conservation estate over the medium term.
- Improve access to, and the fair and equitable sharing of, natural resources over the medium term by:
 - training 1 200 biodiversity entrepreneurs
 - finalising a minimum of 15 benefit-sharing agreements arising from the use of biological resources.

Subprogrammes

- *Biodiversity and Conservation Management* provides for the management and administration of activities in the programme.
- *Biodiversity Management and Permitting* plans, manages, protects and conserves South Africa's biological resources and ecosystems for human wellbeing and sustainable development.
- *Protected Areas Systems Management* oversees the establishment, management and maintenance of ecologically representative national and cross-border systems of protected areas to advance the heritage of humankind, and contributes to the objectives of the Convention on Biological Diversity and the sustainable development goals.
- *Biodiversity Monitoring Specialist Services* provides support services for intergovernmental and legislative biodiversity and science policy; and monitors, evaluates, analyses, negotiates and advises on national and international biodiversity conservation statuses and trends. This subprogramme also catalyses national and international negotiations through the provision of the best available scientific and policy information.
- *Biodiversity Economy and Sustainable Use* transforms the biodiversity economy through inclusive economic growth, and fair and equitable access to resources.
- *iSimangaliso Wetland Park Authority* transfers funds to the iSimangaliso Wetland Park Authority to cover its personnel and operational expenditure.
- *South African National Parks* transfers funds to South African National Parks to cover its personnel and operational expenditure.
- *South African National Biodiversity Institute* transfers funds to the South African National Biodiversity Institute to cover its personnel and operational expenditure.

Expenditure trends and estimates

Table 32.14 Biodiversity and Conservation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Biodiversity and Conservation Management	14.1	10.2	12.4	12.8	-3.2%	0.8%	17.2	21.4	26.0	26.7%	1.3%
Biodiversity Management and Permitting	30.1	31.7	39.1	48.0	16.8%	2.3%	55.5	57.5	60.1	7.8%	3.6%
Protected Areas Systems Management	21.5	31.6	32.3	118.1	76.4%	3.2%	135.1	132.8	128.3	2.8%	8.4%
Biodiversity Monitoring Specialist Services	13.0	12.9	15.6	30.3	32.5%	1.1%	22.2	22.8	23.4	-8.2%	1.6%
Biodiversity Economy and Sustainable Use	28.6	49.6	31.9	49.4	20.0%	2.5%	50.1	52.2	54.7	3.5%	3.4%
iSimangaliso Wetland Park Authority	358.9	83.5	137.2	129.3	-28.8%	11.0%	121.6	127.0	132.9	0.9%	8.3%
South African National Parks	1 235.3	418.0	444.5	1 124.0	-3.1%	50.1%	398.7	416.6	435.6	-27.1%	38.7%
South African National Biodiversity Institute	358.9	421.1	493.1	588.2	17.9%	29.0%	548.7	488.7	511.1	-4.6%	34.8%
Total	2 060.4	1 058.6	1 206.1	2 100.0	0.6%	100.0%	1 349.1	1 318.8	1 372.0	-13.2%	100.0%
Change to 2023 Budget estimate				-			(108.3)	(138.6)	(121.9)		
Economic classification											
Current payments	101.2	129.9	126.5	252.5	35.6%	9.5%	272.7	278.9	284.4	4.0%	17.7%
Compensation of employees	74.8	78.4	81.3	162.5	29.5%	6.2%	183.6	186.3	196.0	6.5%	11.9%
Goods and services	26.4	51.5	45.2	90.1	50.6%	3.3%	89.1	92.5	88.4	-0.6%	5.9%
<i>of which:</i>											
Advertising	0.7	1.2	2.3	1.9	39.7%	0.1%	1.9	1.9	2.0	1.0%	0.1%
Catering: Departmental activities	0.3	0.1	0.6	2.0	96.6%	-	2.6	1.9	2.0	-0.6%	0.1%
Consultants: Business and advisory services	10.0	14.1	6.7	21.8	29.8%	0.8%	21.7	30.3	27.1	7.5%	1.6%
Agency and support/outsourced services	-	16.4	0.4	16.9	-	0.5%	17.0	13.2	10.6	-14.5%	0.9%
Travel and subsistence	7.1	7.5	23.6	30.4	62.5%	1.1%	25.5	26.6	29.0	-1.6%	1.8%
Venues and facilities	2.0	1.4	5.2	6.0	44.7%	0.2%	7.5	7.3	8.1	10.5%	0.5%
Transfers and subsidies	1 959.1	928.3	1 079.1	1 847.0	-1.9%	90.5%	1 076.0	1 039.5	1 087.2	-16.2%	82.2%
Provinces and municipalities	-	-	0.0	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1 953.1	922.6	1 074.7	1 841.5	-1.9%	90.1%	1 069.0	1 032.2	1 079.6	-16.3%	81.8%
Foreign governments and international organisations	3.1	2.9	1.4	2.5	-7.1%	0.2%	3.0	3.1	3.2	8.3%	0.2%
Non-profit institutions	2.3	2.4	2.6	2.6	4.1%	0.2%	3.1	3.2	3.4	9.5%	0.2%
Households	0.7	0.4	0.4	0.4	-15.0%	-	0.9	1.0	1.0	37.8%	0.1%
Payments for capital assets	0.0	-	0.4	0.5	142.0%	-	0.4	0.4	0.5	-4.1%	-
Buildings and other fixed structures	-	-	0.4	-	-	-	-	-	-	-	-
Machinery and equipment	0.0	-	-	0.5	138.8%	-	0.4	0.4	0.4	-4.4%	-
Software and other intangible assets	-	-	-	0.0	-	-	0.0	0.0	0.0	3.2%	-
Payments for financial assets	0.0	0.4	0.0	-	-100.0%	-	-	-	-	-	-
Total	2 060.4	1 058.6	1 206.1	2 100.0	0.6%	100.0%	1 349.1	1 318.8	1 372.0	-13.2%	100.0%
Proportion of total programme expenditure to vote expenditure	24.8%	14.1%	13.7%	22.0%	-	-	15.4%	14.8%	14.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	0.4	0.4	0.4	-3.9%	-	0.9	1.0	1.0	37.8%	0.1%
Employee social benefits	0.5	0.4	0.4	0.4	-3.9%	-	0.9	1.0	1.0	37.8%	0.1%
Other transfers to households											
Current	0.2	-	-	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.2	-	-	-	-100.0%	-	-	-	-	-	-
Provinces and municipalities											
Municipal agencies and funds											
Current	-	-	0.0	-	-	-	-	-	-	-	-
Employee social benefits	-	-	0.0	-	-	-	-	-	-	-	-

Table 32.14 Biodiversity and Conservation expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 912.9	922.6	963.4	744.5	-27.0%	70.7%	716.0	734.4	743.8	-	47.9%
iSimangaliso Wetland Park Authority	358.9	83.5	41.3	39.7	-52.0%	8.1%	41.4	43.3	45.3	4.5%	2.8%
South African National Parks	1 195.2	418.0	429.0	293.6	-37.4%	36.4%	306.7	297.3	286.8	-0.8%	19.3%
South African National Biodiversity Institute	358.9	421.1	493.1	411.2	4.6%	26.2%	367.9	393.7	411.8	-	25.8%
Capital	40.2	-	111.3	1 097.0	201.2%	19.4%	353.0	297.9	335.8	-32.6%	33.9%
iSimangaliso Wetland Park Authority	-	-	95.9	89.6	-	2.9%	80.2	83.7	87.6	-0.8%	5.6%
South African National Parks	40.2	-	15.5	830.4	174.5%	13.8%	92.0	119.2	148.9	-43.6%	19.4%
South African National Biodiversity Institute	-	-	-	177.0	-	2.8%	180.9	95.0	99.3	-17.5%	9.0%
Non-profit institutions											
Current	2.3	2.4	2.6	2.6	4.1%	0.2%	3.1	3.2	3.4	9.5%	0.2%
KwaZulu-Natal Nature Conservation Board	1.3	1.4	1.6	1.6	7.0%	0.1%	1.7	1.8	1.9	5.6%	0.1%
African World Heritage Fund	1.0	1.0	1.0	1.0	-	0.1%	1.4	1.5	1.5	15.2%	0.1%
Foreign governments and international organisations											
Current	3.1	2.9	1.4	2.5	-7.1%	0.2%	3.0	3.1	3.2	8.3%	0.2%
International membership fees	3.1	2.9	-	-	-100.0%	0.1%	1.1	-	-	-	-
Convention on the Conservation of Migratory Species of Wild Animals: Sharks	-	-	-	0.3	-	-	1.3	1.1	1.2	58.8%	0.1%
Agreement on the Conservation of African-Eurasian Migratory Waterbirds	-	-	-	0.2	-	-	-	1.3	1.4	85.0%	-
Convention on Biological Diversity	-	-	-	1.2	-	-	-	-	-	-100.0%	-
Nagoya Protocol	-	-	-	0.1	-	-	-	-	-	-100.0%	-
Cartagena Protocol on Biosafety	-	-	-	0.3	-	-	-	-	-	-100.0%	-
Convention on International Trade in Endangered Species of Wild Fauna and Flora	-	-	-	0.3	-	-	0.3	0.3	0.3	4.8%	-
International Union for Conservation of Nature and Natural Resources	-	-	1.0	-	-	-	-	-	-	-	-
Ramsar Convention	-	-	-	-	-	-	0.4	0.3	0.3	-	-
World Heritage Convention	-	-	-	0.1	-	-	-	-	-	-100.0%	-
United Nations Convention to Combat Desertification	-	-	0.4	-	-	-	-	-	-	-	-

Personnel information

Table 32.15 Biodiversity and Conservation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Unit Cost	cost	Number	Unit Cost	cost	Number	Unit Cost	cost	Number	Unit Cost	cost	Number	Unit Cost	cost			
Biodiversity and Conservation																			
Salary level	401	9	153	81.3	0.5	399	162.5	0.4	414	183.6	0.4	404	186.3	0.5	403	196.0	0.5	0.3%	100.0%
1 – 6	247	-	53	11.5	0.2	247	54.6	0.2	248	58.1	0.2	249	61.7	0.2	249	65.3	0.3	0.2%	61.3%
7 – 10	128	4	74	40.6	0.5	125	75.7	0.6	135	86.8	0.6	126	85.9	0.7	126	91.1	0.7	0.3%	31.6%
11 – 12	6	2	8	7.1	0.9	6	5.6	0.9	10	10.4	1.0	8	8.7	1.1	8	9.2	1.2	10.1%	2.0%
13 – 16	20	3	18	22.0	1.2	21	26.6	1.3	21	28.2	1.3	21	30.0	1.4	20	30.4	1.5	-1.6%	5.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Environmental Programmes

Programme purpose

Implement the expanded public works programme and green economy projects in the environmental sector.

Objectives

- Promote the empowerment of designated communities by creating 93 301 work opportunities and 67 650 full-time equivalent jobs in environmental projects by March 2027 through the implementation of projects related to the expanded public works programme.
- Restore and maintain the structure and function of vegetation to contribute to ecosystem services over the medium term by clearing or treating 900 000 hectares of invasive alien plants.
- Facilitate the transition to an economy that is low in carbon emissions and uses natural resources efficiently by facilitating the implementation of green initiatives and projects over the medium term.

Subprogrammes

- *Environmental Programmes Management* provides strategic leadership and management services to the programme.
- *Environmental Programme Region 1* manages the planning and implementation of the environmental protection and infrastructure programmes of the expanded public works programme (War on Waste, Working for the Coast, Working for Wetlands, People and Parks, and open space management) across South Africa using labour-intensive methods that target the unemployed, women, young people, people with disabilities, and small, medium and micro enterprises (SMMEs). Region 1 comprises Mpumalanga, Limpopo and North West.
- *Environmental Programme Region 2* provides management, operational oversight and supervision for the optimal functioning and development of the natural resources management programmes of the expanded public works programme (Working for Water, Working for Land, Working for Energy: Biomass, Working on Fire, Working for Forests, value-added industries, and partnerships for eradicating invasive alien non-plant species and protecting wetlands). Region 2 comprises Western Cape, Eastern Cape and KwaZulu-Natal.
- *Environmental Programme Region 3* provides management, operational oversight and supervision for the optimal functioning and development of the natural resources management programmes of the expanded public works programme (Working for Water, Working for Land, Working for Energy: Biomass, Working on Fire, Working for Forests, value-added industries, and partnerships for eradicating invasive alien non-plant species and protecting wetlands). Region 3 comprises Free State, Northern Cape and Gauteng.
- *Sector Coordination and Quality Management* ensures effective knowledge and information management support services for branch activities, and manages the coordination of socioeconomic interventions for the sector.

Expenditure trends and estimates

Table 32.16 Environmental Programmes expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Environmental Programmes Management	109.5	293.5	1 057.1	7.9	-58.4%	13.0%	6.9	7.8	8.1	1.1%	0.3%
Environmental Programme Region 1	446.8	471.5	2 041.3	919.5	27.2%	34.4%	913.2	987.7	1 119.9	6.8%	33.9%
Environmental Programme Region 2	1 557.4	1 249.4	6.1	1 064.6	-11.9%	34.3%	1 214.9	1 150.7	1 180.9	3.5%	39.6%
Environmental Programme Region 3	446.8	471.5	61.9	815.9	22.2%	15.9%	553.7	626.1	614.2	-9.0%	22.4%
Sector Coordination and Quality Management	56.8	100.4	–	112.2	25.5%	2.4%	104.8	110.5	117.9	1.7%	3.8%
Total	2 617.4	2 586.3	3 166.3	2 920.0	3.7%	100.0%	2 793.4	2 882.8	3 041.1	1.4%	100.0%
Change to 2023 Budget estimate				–			(588.6)	(601.0)	(665.8)		

Table 32.16 Environmental Programmes expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
Audited outcome						2023/24	2020/21 - 2023/24	2024/25			2025/26
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Current payments	2 132.6	1 710.8	2 037.0	2 065.5	-1.1%	70.4%	2 744.0	2 786.8	2 942.8	12.5%	90.6%
Compensation of employees	262.1	309.1	260.4	301.4	4.8%	10.0%	378.2	388.7	394.8	9.4%	12.6%
Goods and services	1 870.5	1 401.6	1 776.7	1 764.2	-1.9%	60.3%	2 365.8	2 398.1	2 548.0	13.0%	78.0%
<i>of which:</i>											
Administrative fees	212.5	130.9	155.3	12.6	-61.0%	4.5%	19.3	13.7	9.7	-8.3%	0.5%
Consultants: Business and advisory services	102.9	67.9	118.6	254.8	35.3%	4.8%	20.2	29.8	19.9	-57.3%	2.8%
Agency and support/outsourced services	1 221.9	1 007.4	1 339.6	1 298.8	2.1%	43.1%	2 164.4	2 140.6	2 328.0	21.5%	68.2%
Inventory: Food and food supplies	–	–	–	–	–	–	8.4	9.7	10.1	–	0.2%
Travel and subsistence	17.9	22.0	35.2	40.4	31.1%	1.0%	47.1	52.3	53.6	9.8%	1.7%
Training and development	184.5	108.8	83.8	98.5	-18.9%	4.2%	59.3	109.4	89.2	-3.2%	3.1%
Transfers and subsidies	336.4	837.7	1 085.8	846.9	36.0%	27.5%	–	–	–	-100.0%	7.3%
Provinces and municipalities	0.1	0.1	0.0	0.0	-20.6%	–	–	–	–	-100.0%	–
Departmental agencies and accounts	335.1	834.5	1 084.4	846.3	36.2%	27.5%	–	–	–	-100.0%	7.3%
Households	1.3	3.1	1.4	0.6	-24.2%	0.1%	–	–	–	-100.0%	–
Payments for capital assets	148.3	37.3	43.0	7.6	-62.9%	2.1%	49.4	96.0	98.4	134.9%	2.2%
Buildings and other fixed structures	55.2	33.8	41.6	3.0	-62.1%	1.2%	42.6	93.4	95.0	216.4%	2.0%
Machinery and equipment	83.4	1.5	1.4	4.6	-62.0%	0.8%	6.7	2.6	3.3	-10.0%	0.1%
Software and other intangible assets	9.8	1.9	–	–	-100.0%	0.1%	0.0	0.0	0.0	–	–
Payments for financial assets	–	0.7	0.4	0.0	–	–	–	–	–	-100.0%	–
Total	2 617.4	2 586.3	3 166.3	2 920.0	3.7%	100.0%	2 793.4	2 882.8	3 041.1	1.4%	100.0%
Proportion of total programme expenditure to vote expenditure	31.5%	34.5%	35.9%	30.6%	–	–	32.0%	32.3%	32.6%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	1.3	3.1	1.4	0.5	-29.0%	0.1%	–	–	–	-100.0%	–
Employee social benefits	–	0.2	0.6	–	–	–	–	–	–	–	–
Social benefits	1.3	2.9	0.8	0.5	-29.0%	–	–	–	–	-100.0%	–
Other transfers to households											
Current	–	–	0.1	0.1	–	–	–	–	–	-100.0%	–
Other transfers to households	–	–	0.1	0.1	–	–	–	–	–	-100.0%	–
Provinces and municipalities											
Municipal agencies and funds											
Current	0.1	0.1	0.0	0.0	-16.4%	–	–	–	–	-100.0%	–
Vehicle licences to municipalities	0.1	0.1	0.0	0.0	-16.4%	–	–	–	–	-100.0%	–
Provincial revenue funds											
Current	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Vehicle fees to Provincial revenue funds	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	13.3	–	–	–	-100.0%	0.1%	–	–	–	–	–
Expanded public works programme public entities (Working for Water): Biosecurity (South African National Biodiversity Institute)	13.3	–	–	–	-100.0%	0.1%	–	–	–	–	–
Capital	321.8	834.5	1 084.4	846.3	38.0%	27.3%	–	–	–	-100.0%	7.3%
iSimangaliso Wetland Park Authority	–	285.4	616.8	–	–	8.0%	–	–	–	–	–
South Africa National Parks	133.2	229.4	467.6	350.3	38.0%	10.5%	–	–	–	-100.0%	3.0%
iSimangaliso Wetlands Park Authority	55.5	90.3	–	261.9	67.8%	3.6%	–	–	–	-100.0%	2.3%
South Africa National Biodiversity Institute (capital)	133.2	229.4	–	234.1	20.7%	5.3%	–	–	–	-100.0%	2.0%

Personnel information

Table 32.17 Environmental Programmes personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
		Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27												
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Environmental Programmes	468	11	404	260.4	0.6	478	301.4	0.6	551	378.2	0.7	537	388.7	0.7	518	394.8	0.8	2.7%	100.0%
1 – 6	83	–	83	25.8	0.3	97	29.2	0.3	98	31.3	0.3	98	33.1	0.3	96	34.4	0.4	-0.4%	18.6%
7 – 10	281	10	217	129.0	0.6	286	171.6	0.6	320	202.1	0.6	313	208.3	0.7	304	213.0	0.7	2.0%	58.7%
11 – 12	83	–	83	80.2	1.0	76	76.6	1.0	111	115.6	1.0	104	116.2	1.1	97	114.5	1.2	8.5%	18.6%
13 – 16	21	1	21	25.4	1.2	19	23.9	1.3	22	29.2	1.3	22	31.0	1.4	22	32.9	1.5	5.0%	4.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Chemicals and Waste Management

Programme purpose

Manage and ensure that chemicals and waste management policies and legislation are implemented and enforced in compliance with chemicals and waste management authorisations, directives and agreements.

Objectives

- Oversee, monitor and evaluate the performance of the waste sector, ensuring that less waste is generated and existing waste is better managed by:
 - developing and implementing national waste management policies and strategies over the medium term
 - increasing the percentage of waste tyres diverted from landfill sites from 21.4 per cent (36 354.76 tonnes of 170 266 tonnes) in 2022/23 to 53.7 per cent (91 497 tonnes of 170 266 tonnes) in 2026/27
- Contribute to the management and reduce the impact of chemicals on the environment by developing and implementing legislative instruments and providing specialist advisory services on chemicals and pollution management as and when requested.

Subprogrammes

- *Chemicals and Waste Management* provides strategic leadership and overall management services to the programme.
- *Hazardous Waste Management and Licensing* develops and implements processes and systems for the efficient and effective administration of the department's authorisation of waste management activities. This subprogramme also ensures that less hazardous waste streams are released into the environment and that contaminated land is rehabilitated.
- *Integrated Waste Management* ensures the development of national policies, strategies, legislation, norms and standards; builds capacity in government, industry and civil society to respond to the challenges of pollution resulting from poor general waste management; and contributes to the provision of basic waste services to all citizens of South Africa.
- *Chemicals and Waste Management Policy and Specialist Monitoring Services* ensures the development of national policies, strategies, legislation, norms and standards; and monitors and evaluates the impact of chemicals and waste management policies.
- *Chemicals and Waste Economy Programme Coordination* aims to improve the public perception of, and ensures support and enhanced capacity for, the chemicals and waste economy to unlock the economic value of waste.
- *Chemicals Management* manages, facilitates, plans and coordinates the department and South Africa's engagement and cooperation in multilateral chemicals and waste agreements, and related international cooperation and national programmes.
- *Waste Bureau* promotes and facilitates the minimisation, reuse, recycling and recovery of waste by providing specialist advice and support for the development of integrated waste management plans for industry and municipalities.

Expenditure trends and estimates

Table 32.18 Chemicals and Waste Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Chemicals and Waste Management	6.1	5.9	26.3	7.1	5.3%	2.2%	7.6	7.9	8.2	4.9%	1.2%
Hazardous Waste Management and Licensing	26.0	29.8	27.1	33.4	8.7%	5.6%	37.9	39.5	41.1	7.2%	5.7%
Integrated Waste Management	17.3	46.5	113.0	47.3	39.9%	10.7%	47.9	49.9	51.1	2.6%	7.4%
Chemicals and Waste Management Policy and Specialist Monitoring Services	14.9	60.9	27.8	50.4	50.0%	7.4%	52.7	53.8	57.6	4.5%	8.1%
Chemicals and Waste Economy Programme Coordination	11.2	16.5	16.7	21.3	23.9%	3.2%	21.0	22.1	23.0	2.6%	3.3%
Chemicals Management	20.6	15.8	–	18.6	-3.3%	2.6%	23.2	24.5	25.9	11.6%	3.5%
Waste Bureau	300.3	312.6	406.3	406.1	10.6%	68.3%	468.9	489.9	512.3	8.1%	70.8%
Total	396.3	488.1	617.3	584.2	13.8%	100.0%	659.2	687.6	719.2	7.2%	100.0%
Change to 2023				–			(10.8)	(11.3)	(11.8)		
Budget estimate											
Economic classification											
Current payments	378.2	426.1	406.3	483.5	8.5%	81.2%	559.7	583.6	610.4	8.1%	84.4%
Compensation of employees	108.6	109.3	108.4	113.3	1.4%	21.1%	120.4	128.0	134.7	5.9%	18.7%
Goods and services	229.7	275.2	253.5	330.1	12.9%	52.2%	397.3	412.6	430.8	9.3%	59.3%
<i>of which:</i>											
<i>Consultants: Business and advisory services</i>	15.3	13.7	9.1	86.8	78.3%	6.0%	32.3	39.1	41.4	-21.9%	7.5%
<i>Contractors</i>	196.6	223.2	221.8	138.2	-11.1%	37.4%	327.4	337.1	351.5	36.5%	43.6%
<i>Consumables: Stationery, printing and office supplies</i>	0.2	0.1	0.2	1.3	78.2%	0.1%	2.0	2.1	2.2	19.6%	0.3%
<i>Travel and subsistence</i>	3.2	5.6	12.6	13.4	60.9%	1.7%	24.3	23.6	24.5	22.4%	3.2%
<i>Operating payments</i>	0.7	0.8	1.1	1.6	29.2%	0.2%	1.9	2.0	2.1	8.6%	0.3%
<i>Venues and facilities</i>	0.5	0.2	0.9	1.5	48.7%	0.1%	1.3	1.4	1.5	0.6%	0.2%
Interest and rent on land	39.9	41.6	44.4	40.0	0.1%	8.0%	42.0	43.0	45.0	4.0%	6.4%
Transfers and subsidies	17.1	14.5	108.9	88.1	72.9%	11.0%	81.6	85.3	89.2	0.4%	13.0%
Provinces and municipalities	–	0.1	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	12.7	13.1	13.4	13.5	1.8%	2.5%	14.1	14.7	15.4	4.5%	2.2%
Foreign governments and international organisations	1.1	1.0	1.3	–	-100.0%	0.2%	–	–	–	–	–
Public corporations and private enterprises	2.7	–	92.8	74.5	200.4%	8.2%	67.1	70.1	73.3	-0.5%	10.8%
Households	0.5	0.3	1.4	0.1	-39.4%	0.1%	0.4	0.5	0.5	70.2%	0.1%
Payments for capital assets	1.1	47.5	102.1	12.6	128.7%	7.8%	17.9	18.7	19.6	15.7%	2.6%
Machinery and equipment	0.3	46.5	94.6	12.6	231.9%	7.4%	17.9	18.7	19.6	15.7%	2.6%
Software and other intangible assets	0.7	1.0	7.5	–	-100.0%	0.4%	–	–	–	–	–
Payments for financial assets	–	0.0	0.0	0.0	–	–	–	–	–	-100.0%	–
Total	396.3	488.1	617.3	584.2	13.8%	100.0%	659.2	687.6	719.2	7.2%	100.0%
Proportion of total programme expenditure to vote expenditure	4.8%	6.5%	7.0%	6.1%	–	–	7.5%	7.7%	7.7%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	0.3	1.3	0.1	-39.4%	0.1%	0.4	0.5	0.5	70.2%	0.1%
Employee social benefits	0.5	0.3	1.3	0.1	-39.4%	0.1%	0.4	0.5	0.5	70.2%	0.1%
Other transfers to households											
Current	–	–	0.0	–	–	–	–	–	–	–	–
Employee social benefits	–	–	0.0	–	–	–	–	–	–	–	–
Provinces and municipalities											
Municipal agencies and funds											
Current	–	0.1	–	–	–	–	–	–	–	–	–
Vehicle licences	–	0.1	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	12.7	13.1	13.4	13.5	1.8%	2.5%	14.1	14.7	15.4	4.5%	2.2%
National Regulator for Compulsory Specifications	12.7	13.1	13.4	13.5	1.8%	2.5%	14.1	14.7	15.4	4.5%	2.2%
Foreign governments and international organisations											
Current	1.1	1.0	1.3	–	-100.0%	0.2%	–	–	–	–	–
Foreign governments and international organisations	1.1	1.0	1.3	–	-100.0%	0.2%	–	–	–	–	–
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	2.7	–	92.8	74.5	200.4%	8.2%	67.1	70.1	73.3	-0.5%	10.8%
Recycling enterprise support programme	2.7	–	92.8	74.5	200.4%	8.2%	67.1	70.1	73.3	-0.5%	10.8%

Personnel information

Table 32.19 Chemicals and Waste Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate											
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27				2023/24 - 2026/27			
Chemicals and Waste Management																			
Salary level	94	50	144	108.4	0.8	151	113.3	0.8	151	120.4	0.8	152	128.0	0.8	151	134.7	0.9	-0.1%	100.0%
1 – 6	11	11	22	6.5	0.3	19	6.3	0.3	19	6.7	0.4	20	7.3	0.4	20	7.7	0.4	1.1%	12.8%
7 – 10	63	23	86	58.8	0.7	112	81.6	0.7	112	86.7	0.8	112	91.9	0.8	111	96.5	0.9	-0.3%	73.9%
11 – 12	3	8	11	12.0	1.1	3	3.4	1.1	3	3.6	1.2	3	3.8	1.3	3	4.0	1.3	–	2.0%
13 – 16	17	8	25	31.0	1.2	17	22.1	1.3	17	23.5	1.4	17	24.9	1.5	17	26.4	1.6	–	11.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 8: Forestry Management

Programme purpose

Develop and facilitate the implementation of policies and targeted programmes to ensure the management of forests, the sustainable use and protection of land and water, and the management of agricultural risks and disasters.

Objectives

- Ensure sustainable production, growth and transformation in the forestry sector over the medium term by:
 - handing 24 plantations over to communities
 - placing 6 300 hectares under silvicultural practice (this includes weeding, pruning, coppice reduction and thinning).
- Ensure the conservation, protection, rehabilitation and recovery of depleted and degraded natural resources by restoring and rehabilitating 600 hectares of state indigenous forests and woodlands over the medium term.
- Ensure that threats to environmental quality and human health are mitigated by planting 180 000 trees by March 2027.

Subprogrammes

- *Forestry Management* provides strategic leadership and overall management services to the programme.
- *Forest Land Management and Post-settlement Support* ensures the sustainable management of forestry operations.
- *Forestry Development* ensures the effective development of policies for forestry regulation and oversight.
- *Forestry Policy Management* ensures the effective management of policies for forestry regulation and oversight.

Expenditure trends and estimates

Table 32.20 Forestry Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Forestry Management	2.8	0.9	3.2	12.6	64.7%	0.9%	11.4	11.7	12.3	-0.8%	2.1%
Forest Land Management and Post Settlement Support	479.5	436.6	522.2	354.3	-9.6%	84.5%	355.5	368.8	389.8	3.2%	65.6%
Forestry Development	24.6	28.9	60.6	62.5	36.5%	8.3%	98.6	101.4	102.6	18.0%	16.3%
Forestry Policy Management	9.6	10.7	-	112.9	127.8%	6.3%	78.1	81.6	84.5	-9.2%	16.0%
Total	516.4	477.1	585.9	542.4	1.6%	100.0%	543.6	563.5	589.2	2.8%	100.0%
Change to 2023				-			(21.7)	(22.8)	4.0		
Budget estimate											
Economic classification											
Current payments	506.5	464.5	544.9	512.3	0.4%	95.6%	517.6	535.8	555.2	2.7%	94.7%
Compensation of employees	406.2	410.2	397.6	306.9	-8.9%	71.7%	306.9	320.5	335.6	3.0%	56.7%
Goods and services	100.3	54.0	147.3	197.6	25.3%	23.5%	210.7	215.3	219.6	3.6%	37.7%
<i>of which:</i>											
<i>Consultants: Business and advisory services</i>	0.2	0.4	6.0	22.6	399.0%	1.4%	19.0	19.4	19.8	-4.3%	3.6%
<i>Contractors</i>	0.4	5.5	2.8	9.2	188.6%	0.8%	5.6	16.9	16.4	21.0%	2.1%
<i>Agency and support/outsourced services</i>	34.0	12.5	74.6	36.4	2.3%	7.4%	40.6	46.8	49.1	10.5%	7.7%
<i>Inventory: Other supplies</i>	-	3.0	7.0	-	-	0.5%	34.6	36.3	35.3	-	4.7%
<i>Property payments</i>	7.9	6.9	5.5	35.0	64.4%	2.6%	23.4	7.7	12.9	-28.4%	3.5%
<i>Travel and subsistence</i>	10.4	12.8	24.4	22.4	29.1%	3.3%	20.9	21.7	22.6	0.3%	3.9%
<i>Interest and rent on land</i>	-	0.3	-	7.8	-	0.4%	-	-	-	-100.0%	0.3%
Transfers and subsidies	9.8	11.8	17.3	8.1	-6.2%	2.2%	13.0	13.4	13.9	20.0%	2.2%
Provinces and municipalities	0.5	0.6	0.7	1.0	24.9%	0.1%	1.3	1.3	1.3	7.7%	0.2%
Public corporations and private enterprises	5.2	-	3.8	2.8	-18.7%	0.6%	4.2	4.2	4.4	16.2%	0.7%
Non-profit institutions	-	-	-	-	-	-	4.2	4.5	4.6	-	0.6%
Households	4.1	11.2	12.8	4.3	1.7%	1.5%	3.4	3.5	3.7	-4.9%	0.7%
Payments for capital assets	0.1	0.8	23.5	22.0	460.0%	2.2%	13.1	14.3	20.1	-3.0%	3.1%
Buildings and other fixed structures	-	-	-	-	-	-	0.2	0.2	0.2	-	-
Machinery and equipment	0.1	0.8	23.5	20.6	448.5%	2.1%	11.6	14.2	19.9	-1.2%	3.0%
Software and other intangible assets	-	-	0.0	1.3	-	0.1%	1.3	-	-	-100.0%	0.1%
Payments for financial assets	-	0.0	0.2	0.1	-	-	-	-	-	-100.0%	-
Total	516.4	477.1	585.9	542.4	1.6%	100.0%	543.6	563.5	589.2	2.8%	100.0%
Proportion of total programme expenditure to vote expenditure	6.2%	6.4%	6.6%	5.7%	-	-	6.2%	6.3%	6.3%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	4.1	11.2	12.3	4.3	1.7%	1.5%	3.4	3.5	3.7	-4.9%	0.7%
Employee social benefits	4.1	11.2	12.3	4.3	1.7%	1.5%	3.4	3.5	3.7	-4.9%	0.7%
Other transfers to households											
Current	-	-	0.6	-	-	-	-	-	-	-	-
Bursaries to non-employees	-	-	0.6	-	-	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	-	-	-	1.0	-	-	1.3	1.3	1.3	7.7%	0.2%
Arbor City Award winners	-	-	-	1.0	-	-	1.3	1.3	1.3	7.7%	0.2%
Municipal agencies and funds											
Current	0.5	0.6	0.7	-	-100.0%	0.1%	-	-	-	-	-
Vehicle licences	0.5	0.6	0.7	-	-100.0%	0.1%	-	-	-	-	-
Provincial revenue funds											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Provincial Revenue Fund	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Non-profit institutions											
Current	-	-	-	-	-	-	4.2	4.5	4.6	-	0.6%
Forest South Africa	-	-	-	-	-	-	4.2	4.5	4.6	-	0.6%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	5.2	-	3.8	2.8	-18.7%	0.6%	4.2	4.2	4.4	16.2%	0.7%
Forest Sector Charter Council	5.2	-	3.8	2.8	-18.7%	0.6%	4.2	4.2	4.4	16.2%	0.7%

Personnel information

Table 32.21 Forestry Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27					2023/24 - 2026/27
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Forestry Management																			
Salary level	1 258	–	1 258	397.6	0.3	1 023	306.9	0.3	951	306.9	0.3	943	320.5	0.3	937	335.6	0.4	-2.9%	100.0%
1 – 6	989	–	989	224.0	0.2	824	171.6	0.2	756	167.6	0.2	756	177.6	0.2	756	188.0	0.2	-2.8%	80.2%
7 – 10	219	–	219	122.5	0.6	163	96.8	0.6	163	102.8	0.6	155	104.2	0.7	149	106.5	0.7	-3.0%	16.3%
11 – 12	37	–	37	35.1	0.9	28	28.2	1.0	24	25.5	1.1	24	27.1	1.1	24	28.7	1.2	-5.0%	2.6%
13 – 16	13	–	13	16.1	1.2	8	10.3	1.3	8	11.0	1.4	8	11.7	1.5	8	12.4	1.5	–	0.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 9: Fisheries Management

Programme purpose

Ensure the sustainable use of and orderly access to marine living resources through improved management and regulation.

Objectives

- Lead and coordinate access to and the sustainable use of marine and freshwater living resources over the medium term by:
 - implementing a national freshwater (inland) wild capture fisheries implementation plan
 - updating the small-scale fishing rights register.
- Ensure the conservation, protection, rehabilitation and compliance of depleted and degraded natural resources by:
 - conducting 900 verifications of right holders and verification documents
 - conducting 16 800 compliance and enforcement measures in the 6 priority fishery sectors (abalone, rock lobster, line fish, hake, squid and pelagic fish) over the medium term.

Subprogrammes

- *Fisheries Management* provides strategic leadership and overall management services to the programme.
- *Aquaculture Development and Freshwater Fisheries* ensures the sustainable use of, and equitable and orderly access to, marine living resources through improved management and regulation.
- *Monitoring, Control and Surveillance* ensures the protection and promotion of the sustainable use of marine living resources by intensifying enforcement and compliance with relevant legislation and regulations.
- *Marine Resources Management* ensures the sustainable use of, and equitable and orderly access to, marine living resources through improved management and regulation.
- *Fisheries Research and Development* ensures the promotion of the sustainable development of fisheries resources and ecosystems by conducting and supporting appropriate research.
- *Marine Living Resources Fund* transfers funds to the Marine Living Resources Fund to cover its personnel and operational expenditure.

Expenditure trends and estimates

Table 32.22 Fisheries Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Fisheries Management	60.9	62.9	60.1	52.9	-4.6%	10.0%	54.5	55.2	56.6	2.3%	8.3%
Aquaculture Development and Fresh Water Fisheries	39.8	44.0	43.9	42.9	2.5%	7.2%	43.3	45.2	46.3	2.6%	6.8%
Monitoring, Control and Surveillance	89.6	102.7	103.9	122.6	11.0%	17.7%	125.0	133.9	142.8	5.2%	19.9%
Marine Resources Management	26.9	31.1	32.5	30.3	4.1%	5.1%	30.1	31.4	32.9	2.7%	4.7%
Fisheries Research and Development	61.2	72.1	75.6	72.9	6.0%	11.9%	76.0	78.9	82.8	4.3%	11.8%
Marine Living Resources Fund	193.8	305.3	316.6	322.8	18.6%	48.1%	303.6	317.2	331.7	0.9%	48.5%
Total	472.2	618.1	632.6	644.5	10.9%	100.0%	632.6	662.0	693.1	2.5%	100.0%
Change to 2023 Budget estimate				-			(32.0)	(33.4)	(35.0)		
Economic classification											
Current payments	278.0	311.0	315.0	321.2	4.9%	51.8%	328.9	344.8	361.3	4.0%	51.5%
Compensation of employees	278.0	310.0	314.5	316.2	4.4%	51.5%	327.2	343.0	359.4	4.4%	51.1%
Goods and services	-	1.0	0.5	5.0	-	0.3%	1.7	1.8	1.9	-27.6%	0.4%
<i>of which:</i>											
Travel and subsistence	-	0.4	0.5	5.0	-	0.2%	1.7	1.8	1.9	-27.6%	0.4%
Transfers and subsidies	194.2	307.0	317.6	323.2	18.5%	48.2%	303.6	317.2	331.7	0.9%	48.5%
Departmental agencies and accounts	193.8	305.3	316.6	322.8	18.6%	48.1%	303.6	317.2	331.7	0.9%	48.5%
Households	0.4	1.8	1.0	0.4	-2.2%	0.2%	-	-	-	-100.0%	-
Payments for financial assets	-	-	0.0	-	-	-	-	-	-	-	-
Total	472.2	618.1	632.6	644.5	10.9%	100.0%	632.6	662.0	693.1	2.5%	100.0%
Proportion of total programme expenditure to vote expenditure	5.7%	8.3%	7.2%	6.8%	-	-	7.2%	7.4%	7.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.4	1.8	1.0	0.4	-2.2%	0.2%	-	-	-	-100.0%	-
Employee social benefits	0.4	1.8	1.0	0.4	-2.2%	0.2%	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	193.8	305.3	316.6	322.8	18.6%	48.1%	303.6	317.2	331.7	0.9%	48.5%
Marine Living Resources Fund	193.8	305.3	316.6	322.8	18.6%	48.1%	303.6	317.2	331.7	0.9%	48.5%

Personnel information

Table 32.23 Fisheries Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Fisheries Management																			
Salary level	479	30	570	314.5	0.6	540	316.2	0.6	523	327.2	0.6	520	343.0	0.7	513	359.4	0.7	-1.7%	100.0%
1 – 6	86	16	102	31.7	0.3	117	37.6	0.3	117	39.9	0.3	117	42.1	0.4	117	44.5	0.4	-0.1%	22.3%
7 – 10	309	6	376	190.3	0.5	328	177.2	0.5	312	179.6	0.6	312	190.5	0.6	305	197.7	0.6	-2.4%	59.9%
11 – 12	63	7	70	65.7	0.9	73	74.9	1.0	73	79.6	1.1	73	84.5	1.2	73	89.6	1.2	-	14.0%
13 – 16	21	1	22	26.8	1.2	21	26.6	1.3	21	28.2	1.3	18	26.0	1.4	18	27.5	1.5	-5.0%	3.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

iSimangaliso Wetland Park Authority

Selected performance indicators

Table 32.24 iSimangaliso Wetland Park Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Total hectares of invasive alien plants treated per year	Biodiversity conservation	Priority 5: Spatial integration, human settlements and local government	106 596	64 843	75 000	75 000	75 000	75 000	75 000
Number of cubic metres of earthworks rehabilitated in wetlands per year	Biodiversity conservation		3 345	3 506	2 000	3 000	3 000	3 000	3 000
Number of hectares burnt in controlled burning plans per year	Biodiversity conservation		1 250	1 250	1 250	1 250	1 250	1 250	1 250
Number of people participating in SMMEs and skills development programmes per year	Socioeconomic development		285	215	200	215	215	215	215
Number of full-time equivalent jobs per year	Socioeconomic development		550	550	550	550	550	550	550
Revenue to the park from commercial sources per year	Tourism and business development		R11.3m	R6.2m	R56.3m	R32m	R49.2m	R62.6m	R62.6m
Number of paid visitors to the park per year	Tourism and business development		161 0876	66 250	180 000	180 000	180 000	200 000	200 000

Entity overview

The iSimangaliso Wetland Park Authority was established in terms of the World Heritage Convention Act (1999). It is mandated to ensure that active and effective measures are taken to protect and conserve the park; promote the empowerment of historically disadvantaged communities living adjacent to the park; promote, manage, oversee, market and facilitate optimal tourism and related development in the park; and encourage sustained investment and job creation. The authority's ongoing aim is to support and maintain biodiversity conservation and uphold the park's status as a world heritage site.

Over the medium term, the entity will focus on: conserving the environment in the park to mitigate the impact of deforestation and illegal developments on flora and animal habitats, especially those of critically endangered and threatened species; monitoring compliance with governing legislation such as the World Heritage Properties Conservation Act (1983); removing invasive alien plants from 225 000 hectares of protected wetland areas; and ensuring that at least 9 000 cubic metres of earthworks in wetlands are rehabilitated. To carry out these activities, expenditure is set to increase at an average annual rate of 3.7 per cent, from R258.5 million in 2023/24 to R288.4 million in 2026/27.

The authority expects to derive 86.4 per cent (R724.9 million) of its revenue through transfers from the department, increasing at an average annual rate of 3.2 per cent, from R231 million in 2023/24 to R254.1 million in 2026/27. It expects to generate the remainder of its revenue through visitor fees.

Programmes/Objectives/Activities

Table 32.25 iSimangaliso Wetland Park Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
Administration	71.9	190.1	177.3	127.9	21.2%	44.1%	133.7	127.0	132.9	1.3%	47.8%
Biodiversity conservation	61.4	84.1	111.7	92.1	14.4%	27.2%	96.2	104.9	109.7	6.0%	36.8%
Socioeconomic development	15.7	12.1	16.7	13.3	-5.5%	4.4%	13.9	15.1	15.8	6.0%	5.3%
Tourism and business development	200.0	23.1	88.6	25.3	-49.8%	24.2%	26.4	28.8	30.1	6.0%	10.1%
Total	349.1	309.4	394.2	258.5	-9.5%	100.0%	270.1	275.7	288.4	3.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 32.26 iSimangaliso Wetland Park Authority statements of financial performance, cash flow and financial position

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	29.2	33.4	58.4	34.5	5.7%	11.0%	36.1	39.3	41.1	6.0%	13.6%
Sale of goods and services other than capital assets	28.7	31.9	54.2	19.6	-11.9%	9.2%	20.5	22.3	23.4	6.0%	7.7%
Other non-tax revenue	0.6	1.4	4.3	14.9	199.0%	1.8%	15.6	17.0	17.7	6.0%	5.9%
Transfers received	466.7	277.3	343.2	231.0	-20.9%	89.0%	227.9	242.9	254.1	3.2%	86.4%
Total revenue	495.9	310.7	401.6	265.6	-18.8%	100.0%	264.0	282.2	295.2	3.6%	100.0%
Expenses											
Current expenses	349.1	309.4	394.2	258.5	-9.5%	100.0%	270.1	275.7	288.4	3.7%	100.0%
Compensation of employees	38.7	30.0	30.8	32.8	-5.4%	10.3%	34.3	36.2	37.9	4.9%	12.9%
Goods and services	269.7	112.5	219.2	123.2	-23.0%	54.2%	128.8	139.7	146.1	5.8%	49.2%
Depreciation	40.7	166.9	144.3	102.5	36.0%	35.5%	107.1	99.9	104.5	0.7%	37.9%
Total expenses	349.1	309.4	394.2	258.5	-9.5%	100.0%	270.1	275.7	288.4	3.7%	100.0%
Surplus/(Deficit)	146.8	1.3	7.3	7.0	-63.7%		(6.2)	6.4	6.7	-1.4%	

Cash flow statement

Cash flow from operating activities	0.6	19.8	270.4	123.9	490.4%	100.0%	115.9	120.8	126.4	0.7%	100.0%
Receipts											
Tax receipts	-	-	95.2	-	-	4.0%	-	-	-	-	-
Non-tax receipts	12.2	17.1	23.6	37.2	44.9%	6.9%	38.8	42.3	44.3	6.0%	14.3%
Sales of goods and services other than capital assets	11.6	16.9	20.1	34.6	43.8%	6.5%	36.2	39.4	41.2	6.0%	13.3%
Other tax receipts	0.6	0.2	3.5	2.5	65.7%	0.4%	2.6	2.9	3.0	6.0%	1.0%
Transfers received	271.2	275.5	473.9	221.7	-6.5%	87.7%	218.2	232.3	243.0	3.1%	80.4%
Financial transactions in assets and liabilities	0.3	0.5	0.5	13.9	244.0%	1.4%	14.5	15.9	16.6	6.0%	5.3%
Total receipts	283.7	293.1	593.2	272.8	-1.3%	100.0%	271.5	290.4	303.8	3.7%	100.0%
Payment											
Current payments	283.1	273.3	322.8	148.9	-19.3%	100.0%	155.6	169.6	177.4	6.0%	100.0%
Compensation of employees	32.0	42.5	64.4	32.8	0.8%	17.2%	34.3	37.4	39.1	6.0%	22.0%
Goods and services	251.1	230.8	258.4	116.1	-22.7%	82.8%	121.3	132.2	138.3	6.0%	78.0%
Total payments	283.1	273.3	322.8	148.9	-19.3%	100.0%	155.6	169.6	177.4	6.0%	100.0%
Net cash flow from investing activities	(159.0)	(83.3)	(130.3)	(63.0)	-26.5%	100.0%	(65.8)	(71.7)	(75.0)	6.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(144.5)	(55.0)	(106.3)	(10.7)	-57.9%	63.9%	(11.2)	(12.2)	(12.8)	6.0%	17.1%
Investment property	(13.0)	(28.2)	(23.2)	(52.3)	58.9%	35.7%	(54.6)	(59.5)	(62.2)	6.0%	82.9%
Acquisition of software and other intangible assets	(1.5)	-	(0.8)	-	-100.0%	0.4%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(158.4)	(63.5)	140.1	60.9	-172.7%	-1.7%	50.1	49.1	51.4	-5.5%	100.0%

Statement of financial position

Carrying value of assets of which:	759.1	769.5	853.6	1 030.6	10.7%	84.8%	1 076.8	1 076.8	1 126.4	3.0%	96.2%
Acquisition of assets	(144.5)	(55.0)	(106.3)	(10.7)	-57.9%	100.0%	(11.2)	(12.2)	(12.8)	6.0%	100.0%
Inventory	0.3	0.3	0.2	0.2	-10.6%	-	0.2	0.2	0.2	3.0%	-
Receivables and prepayments	6.0	33.5	3.0	4.0	-12.7%	1.2%	4.1	4.1	4.3	3.0%	0.4%
Cash and cash equivalents	126.3	62.8	202.9	36.7	-33.7%	10.7%	38.4	38.4	40.2	3.0%	3.4%
Taxation	-	110.5	18.0	-	-	3.2%	-	-	-	-	-
Total assets	891.6	976.6	1 077.7	1 071.5	6.3%	100.0%	1 119.6	1 119.6	1 171.1	3.0%	100.0%
Accumulated surplus/(deficit)	776.7	859.7	867.0	1 027.8	9.8%	87.9%	1 074.0	1 074.0	1 123.4	3.0%	95.9%
Capital reserve fund	70.7	82.8	151.2	10.6	-46.9%	7.9%	11.1	11.1	11.6	3.0%	1.0%
Deferred income	-	-	-	0.5	-	-	0.6	0.6	0.6	3.0%	0.1%
Trade and other payables	44.2	34.2	59.5	32.5	-9.7%	4.3%	34.0	34.0	35.6	3.0%	3.0%
Total equity and liabilities	891.6	976.6	1 077.7	1 071.5	6.3%	100.0%	1 119.6	1 119.6	1 171.1	3.0%	100.0%

Personnel information

Table 32.27 iSimangaliso Wetland Park Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27			
iSimangaliso Wetland Park Authority		48	48	48	30.8	0.6	48	32.8	0.7	54	34.3	0.6	55	36.2	0.7	55	37.9	0.7	4.6%	100.0%
Salary level		48		48			48			54			55			55				
1 – 6	3	3	3	2.5	0.8	3	2.6	0.9	3	2.8	0.9	3	2.8	0.9	3	2.8	0.9		–	5.7%
7 – 10	29	29	29	16.2	0.6	29	17.7	0.6	36	18.7	0.5	37	19.7	0.5	37	20.3	0.5	8.5%	65.4%	
11 – 12	11	11	11	5.7	0.5	11	6.3	0.6	10	6.3	0.6	10	7.2	0.7	10	8.2	0.8	-3.1%	19.4%	
13 – 16	5	5	5	6.2	1.2	5	6.3	1.3	5	6.5	1.3	5	6.5	1.3	5	6.5	1.3	–	9.5%	

1. Rand million.

Marine Living Resources Fund

Selected performance indicators

Table 32.28 Marine Living Resources Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of job opportunities created through the Working for Fisheries programme per year	Administration		190	429	600	1 500	1 500	1 500	1 500
Number of aquaculture catalyst projects supported through Operation Phakisa per year	Aquaculture and economic development		4	4	4	4	4	4	4
Number of enforcement and compliance inspections in 4 prioritised fisheries sectors (deep water hake, abalone, West Coast rock lobster and line fish) per year	Monitoring, compliance and surveillance	Priority 2: Economic transformation and job creation	5 886	5 860	5 500	5 500	5 500	5 500	5 500
Number of verifications of right holders conducted per year	Monitoring, compliance and surveillance		295	318	290	290	290	290	290

Entity overview

The Marine Living Resources Fund was established in terms of the Marine Living Resource Act (1998). The fund's core business is to manage the development and sustainable use of South Africa's marine resources and protect the integrity and quality of the marine ecosystem. The fund also ensures fair and equitable access to South Africa's marine resources to benefit all citizens.

Over the medium term, the fund will continue to focus on enabling the effective protection of South Africa's marine resources while driving economic transformation and job creation. To give effect to this focus, it plans to conduct 16 500 enforcement and compliance operations in prioritised fisheries sectors, create 4 500 jobs through the Working for Fisheries programme in coastal and rural communities, and broaden the scope of the aquaculture sector by increasing the number of locations and species farmed.

Expenditure is expected to decrease at an average annual rate of 1.1 per cent, from R473 million in 2023/24 to R457.1 million in 2026/27, as a result of Cabinet-approved reductions. Although the fund will aim to ensure that

these reductions do not have a negative impact on its core performance, it might need to revise certain targets for the MTEF period.

The fund is set to receive 69.6 per cent (R952.5 million) of its revenue over the period ahead through transfers from the department and the remainder through levies on fish and fish products; application, licence, permit and harbour fees; and fines and confiscations.

Programmes/Objectives/Activities

Table 32.29 Marine Living Resources Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	220.3	160.8	240.2	158.7	-10.3%	26.1%	132.7	138.5	112.3	-10.9%	29.8%
Marine resources management	5.5	30.1	98.0	16.5	44.7%	4.6%	14.4	16.2	16.8	0.5%	3.5%
Aquaculture and economic development	19.5	15.8	98.3	36.1	22.7%	5.6%	38.4	30.9	31.8	-4.2%	7.6%
Fisheries research and development	436.3	484.2	216.4	120.5	-34.9%	39.3%	99.4	104.3	108.4	-3.5%	23.8%
Monitoring, compliance and surveillance	162.3	167.6	269.8	141.1	-4.6%	24.5%	163.7	148.2	187.8	10.0%	35.3%
Total	843.9	858.6	922.6	473.0	-17.6%	100.0%	448.6	438.1	457.1	-1.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 32.30 Marine Living Resources Fund statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	513.3	535.4	605.9	168.5	-31.0%	59.1%	145.0	120.9	125.4	-9.4%	30.4%
Sale of goods and services other than capital assets	98.0	104.9	90.0	114.8	5.4%	14.9%	104.0	89.4	93.4	-6.6%	21.8%
Other non-tax revenue	415.3	430.6	515.9	53.7	-49.4%	44.2%	41.0	31.5	32.0	-15.9%	8.6%
Transfers received	193.8	305.3	316.6	322.8	18.6%	40.9%	303.6	317.2	331.7	0.9%	69.6%
Total revenue	707.0	840.8	922.6	491.3	-11.4%	100.0%	448.6	438.1	457.1	-2.4%	100.0%
Expenses											
Current expenses	843.9	858.6	922.6	473.0	-17.6%	100.0%	448.6	438.1	457.1	-1.1%	100.0%
Goods and services	817.7	831.5	922.6	473.0	-16.7%	98.4%	420.1	420.2	457.1	-1.1%	97.4%
Depreciation	26.2	27.0	-	-	-100.0%	1.6%	28.4	17.9	-	-	2.6%
Total expenses	843.9	858.6	922.6	473.0	-17.6%	100.0%	448.6	438.1	457.1	-1.1%	100.0%
Surplus/(Deficit)	(136.9)	(17.8)	(0.1)	18.3	-151.1%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	(122.8)	(69.7)	90.2	18.3	-153.1%	100.0%	17.1	17.9	18.0	-0.6%	100.0%
Receipts											
Non-tax receipts	139.6	146.2	180.8	168.5	6.5%	36.2%	176.0	183.9	143.4	-5.2%	34.5%
Sales of goods and services other than capital assets	129.0	138.0	168.7	158.6	7.1%	33.9%	165.6	173.1	132.4	-5.8%	32.3%
Other sales	32.5	36.3	23.0	43.8	10.4%	7.8%	45.7	47.8	39.0	-3.8%	9.1%
Other tax receipts	10.6	8.2	12.0	9.9	-2.1%	2.4%	10.4	10.8	10.9	3.2%	2.2%
Transfers received	193.8	305.3	316.6	322.8	18.6%	63.8%	303.6	317.2	331.7	0.9%	65.5%
Total receipts	333.3	451.5	497.4	491.3	13.8%	100.0%	479.6	501.1	475.1	-1.1%	100.0%
Payment											
Current payments	456.1	521.2	407.2	473.0	1.2%	100.0%	462.5	483.2	457.1	-1.1%	100.0%
Goods and services	456.1	521.2	407.2	473.0	1.2%	100.0%	462.5	483.2	457.1	-1.1%	100.0%
Total payments	456.1	521.2	407.2	473.0	1.2%	100.0%	462.5	483.2	457.1	-1.1%	100.0%
Net cash flow from investing activities	(3.7)	(8.4)	(27.3)	(18.4)	70.9%	100.0%	(17.1)	(17.9)	(18.0)	-0.6%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.6)	(5.5)	(27.3)	(17.2)	68.8%	89.1%	(17.1)	(17.9)	(18.0)	1.6%	98.4%
Acquisition of software and other intangible assets	(0.1)	(2.9)	-	(1.2)	104.2%	11.2%	-	-	-	-100.0%	1.6%
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	0.0	0.0	-	-100.0%	-0.3%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(126.4)	(78.1)	62.9	(0.0)	-99.1%	-4.3%	(0.0)	0.0	0.0	-100.1%	100.0%

Table 32.30 Marine Living Resources Fund statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome					2020/21 - 2023/24				2023/24 - 2026/27		
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Carrying value of assets	271.7	247.8	246.5	346.8	8.5%	53.1%	355.8	363.6	363.6	1.6%	71.6%
of which:											
Acquisition of assets	(3.6)	(5.5)	(27.3)	(17.2)	68.8%	100.0%	(17.1)	(17.9)	(18.0)	1.6%	100.0%
Inventory	73.3	81.2	35.7	40.6	-17.9%	11.0%	30.2	20.0	20.0	-21.0%	5.5%
Receivables and prepayments	15.8	68.4	78.1	23.2	13.6%	8.8%	24.1	25.0	25.0	2.5%	4.9%
Cash and cash equivalents	192.8	114.7	177.6	90.0	-22.4%	27.1%	90.0	90.0	90.0	–	18.0%
Total assets	553.5	512.1	537.9	500.6	-3.3%	100.0%	500.2	498.6	498.6	-0.1%	100.0%
Accumulated surplus/(deficit)	493.0	471.1	471.1	479.3	-0.9%	91.1%	479.3	479.3	478.6	-0.1%	95.9%
Trade and other payables	60.5	41.0	66.8	21.3	-29.4%	8.9%	20.9	19.3	20.0	-2.0%	4.1%
Total equity and liabilities	553.5	512.1	537.9	500.6	-3.3%	100.0%	500.2	498.6	498.6	-0.1%	100.0%

1. Rand million.

South African National Biodiversity Institute

Selected performance indicators

Table 32.31 South African National Biodiversity Institute performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of maintenance, development and capital infrastructure projects per year	National botanical and zoological gardens	Priority 5: Spatial integration, human settlements and local government	45	45	50	50	50	50	50
Number of indigenous species added to the living collections of the Millennium Seed Bank partnership per year	National botanical and zoological gardens		164	311	100	100	100	150	150
Number of biodiversity collection records digitised and added to databases per year	Biodiversity science and policy advice		56 256	56 808	56 000	56 000	56 000	56 000	56 000
Number of black biodiversity professionals supported through structured internships and postgraduate studentships per year	Human capital development and transformation		228	197	228	169	169	175	175

Entity overview

The South African National Biodiversity Institute was established in terms of the National Environmental Management: Biodiversity Act (2004). It is mandated to monitor and report on: the status of South Africa's biodiversity; all listed threatened or protected species, ecosystems and invasive species; and the impact of any genetically modified organisms released into the environment.

Over the medium term, the institute aims to improve the conservation and sustainable use of South Africa's rich and unique biodiversity by providing advice on biodiversity science and policy; maintaining and improving existing national botanical gardens; managing conservation collections; facilitating access to biodiversity data; generating information and knowledge on species and ecosystems to inform action, policy and decision-making; and building human capacity in the biodiversity sector.

Expenditure is expected to decrease at an average annual rate of 2 per cent, from R961.1 million in 2023/24 to R1 billion in 2026/27, as a result of a one-off allocation of R180 million in 2023/24 for infrastructure maintenance and upgrades across the entity's portfolio. The institute expects to derive 69.4 per cent (R2.2 billion) of its revenue over the MTEF period through transfers from the department and the remainder through entry fees charged at botanical and zoological gardens.

Programmes/Objectives/Activities**Table 32.32 South African National Biodiversity Institute expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	143.2	203.9	175.3	141.6	-0.4%	20.3%	139.2	140.0	148.4	1.6%	14.3%
National botanical gardens and zoological gardens	238.8	281.8	390.1	444.0	23.0%	40.2%	369.9	340.4	360.8	-6.7%	38.2%
Biodiversity science and policy advice	278.3	268.8	242.7	275.5	-0.3%	32.6%	301.3	289.6	307.0	3.7%	29.5%
Human capital development and transformation	50.0	17.4	65.7	100.0	26.0%	6.8%	221.6	192.7	205.0	27.0%	18.0%
Total	710.3	771.9	873.8	961.1	10.6%	100.0%	1 032.0	962.7	1 021.3	2.0%	100.0%

Statements of financial performance, cash flow and financial position**Table 32.33 South African National Biodiversity Institute statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	86.8	122.0	245.3	443.1	72.2%	25.1%	331.0	213.2	226.0	-20.1%	30.6%
Sale of goods and services other than capital assets	40.7	71.3	120.6	436.9	120.5%	18.3%	324.7	206.8	219.2	-20.5%	30.0%
Other sales	2.5	3.5	3.6	–	-100.0%	0.3%	–	–	–	–	–
Other non-tax revenue	46.1	50.8	124.8	6.2	-48.6%	6.8%	6.3	6.4	6.8	2.6%	0.6%
Transfers received	545.3	682.4	722.7	517.9	-1.7%	74.9%	701.0	749.5	795.3	15.4%	69.4%
Total revenue	632.1	804.4	968.0	961.1	15.0%	100.0%	1 032.0	962.7	1 021.3	2.0%	100.0%
Expenses											
Current expenses	696.5	771.9	873.8	961.1	11.3%	99.5%	1 032.0	962.7	1 021.3	2.0%	100.0%
Compensation of employees	441.9	530.5	508.9	529.5	6.2%	61.1%	590.1	608.2	644.7	6.8%	59.6%
Goods and services	254.7	241.4	328.1	431.5	19.2%	37.4%	441.8	354.5	376.5	-4.4%	40.4%
Depreciation	–	–	36.8	–	–	1.1%	–	–	–	–	–
Transfers and subsidies	13.8	–	–	–	-100.0%	0.5%	–	–	–	–	–
Total expenses	710.3	771.9	873.8	961.1	10.6%	100.0%	1 032.0	962.7	1 021.3	2.0%	100.0%
Surplus/(Deficit)	(78.2)	32.5	94.2	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	18.4	123.7	110.6	42.0	31.6%	100.0%	44.4	54.1	57.3	10.9%	100.0%
Receipts											
Non-tax receipts	159.8	258.1	295.8	316.7	25.6%	28.5%	331.4	347.0	367.8	5.1%	30.0%
Sales of goods and services other than capital assets	146.4	246.2	272.5	310.2	28.4%	26.9%	324.6	339.9	360.3	5.1%	29.4%
Other sales	2.5	3.5	–	–	-100.0%	0.2%	–	–	–	–	–
Other tax receipts	13.5	11.8	23.2	6.5	-21.6%	1.6%	6.8	7.1	7.5	5.1%	0.6%
Transfers received	468.6	581.4	631.9	863.1	22.6%	70.7%	716.0	749.6	794.6	-2.7%	68.5%
Financial transactions in assets and liabilities	5.0	10.2	–	15.7	46.6%	0.8%	16.4	17.2	18.2	5.1%	1.5%
Total receipts	633.4	849.6	927.7	1 195.4	23.6%	100.0%	1 063.9	1 113.8	1 180.6	-0.4%	100.0%
Payment											
Current payments	615.0	725.8	817.0	1 153.4	23.3%	100.0%	1 019.5	1 059.7	1 123.3	-0.9%	100.0%
Compensation of employees	441.9	458.4	505.4	457.3	1.2%	59.1%	477.6	628.0	665.7	13.3%	51.3%
Goods and services	172.7	267.4	310.6	696.1	59.1%	40.8%	541.9	431.7	457.6	-13.1%	48.7%
Interest and rent on land	0.4	–	1.1	–	-100.0%	0.1%	–	–	–	–	–
Total payments	615.0	725.8	817.0	1 153.4	23.3%	100.0%	1 019.5	1 059.7	1 123.3	-0.9%	100.0%
Net cash flow from investing activities	(68.8)	(40.7)	(83.2)	(42.0)	-15.1%	100.0%	(44.4)	(54.1)	(57.3)	10.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(60.9)	(38.0)	(78.2)	(51.1)	-5.7%	99.4%	(53.8)	(63.3)	(67.1)	9.5%	119.3%
Acquisition of software and other intangible assets	(7.9)	(2.7)	(5.0)	(5.4)	-12.1%	9.2%	(5.6)	(6.5)	(6.9)	9.0%	12.4%
Other flows from investing activities	–	–	–	14.4	–	-8.6%	15.1	15.8	16.7	5.1%	-31.7%
Net cash flow from financing activities	(13.8)	–	–	–	-100.0%	–	–	–	–	–	–
Other flows from financing activities	(13.8)	–	–	–	-100.0%	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	(64.2)	83.0	27.4	0.0	-101.2%	1.2%	0.0	(0.0)	(0.0)	-100.1%	100.0%

Table 32.33 South African National Biodiversity Institute statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	R million							2023/24 - 2026/27				
Carrying value of assets	480.6	481.6	526.5	594.4	7.3%	51.9%	620.4	620.4	657.6	3.4%	55.3%	
<i>of which:</i>												
Acquisition of assets	(60.9)	(38.0)	(78.2)	(51.1)	-5.7%	100.0%	(53.8)	(63.3)	(67.1)	9.5%	100.0%	
Investments	0.9	0.7	-	-	-100.0%	-	-	-	-	-	-	
Inventory	13.1	17.9	23.2	11.0	-5.7%	1.6%	11.6	11.6	12.2	3.7%	1.0%	
Receivables and prepayments	7.7	12.5	13.9	19.7	36.7%	1.3%	20.7	23.7	25.1	8.5%	2.0%	
Cash and cash equivalents	396.2	479.3	506.7	431.2	2.9%	45.1%	453.9	483.9	512.9	6.0%	41.7%	
Total assets	898.4	992.0	1 070.3	1 056.2	5.5%	100.0%	1 106.5	1 139.5	1 207.9	4.6%	100.0%	
Accumulated surplus/(deficit)	605.7	635.2	729.4	364.0	-15.6%	58.5%	383.2	451.2	478.3	9.5%	37.1%	
Capital reserve fund	93.9	161.8	148.5	194.9	27.5%	14.8%	199.9	128.5	136.2	-11.3%	14.8%	
Trade and other payables	133.1	125.4	120.8	134.9	0.5%	12.9%	142.0	153.9	163.1	6.5%	13.2%	
Provisions	65.8	69.6	12.8	362.4	76.6%	12.5%	381.5	406.0	430.3	5.9%	35.0%	
Derivatives financial instruments	-	-	59.4	-	-	1.4%	-	-	-	-	-	
Total equity and liabilities	898.4	992.0	1 070.9	1 056.2	5.5%	100.0%	1 106.5	1 139.5	1 207.9	4.6%	100.0%	

Personnel information

Table 32.34 South African National Biodiversity Institute personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost				
South African National Biodiversity Institute	914	913	913	508.9	0.6	925	529.5	0.6	957	590.1	0.6	958	608.2	0.6	958	644.7	0.7	1.2%	100.0%
Salary level																			
1 – 6	389	389	389	158.1	0.4	392	167.5	0.4	393	181.2	0.5	395	186.7	0.5	395	197.9	0.5	0.3%	41.5%
7 – 10	348	348	348	192.0	0.6	353	200.1	0.6	372	227.3	0.6	363	233.8	0.6	363	247.8	0.7	0.9%	38.2%
11 – 12	103	103	102	70.9	0.7	107	70.7	0.7	117	83.1	0.7	125	92.0	0.7	125	97.5	0.8	5.3%	12.5%
13 – 16	73	72	73	85.3	1.2	72	88.7	1.2	74	96.1	1.3	74	93.2	1.3	74	98.7	1.3	0.9%	7.7%
17 – 22	1	1	1	2.5	2.5	1	2.5	2.5	1	2.5	2.5	1	2.6	2.6	1	2.7	2.7	-	0.1%

1. Rand million.

South African National Parks

Selected performance indicators

Table 32.35 South African National Parks performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
			Number of visitors to national parks per year	Administration	Priority 5: Spatial integration, human settlements and local government	1 996 667	3 482 514	3 178 584	4 638 229

Table 32.35 South African National Parks performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Gross operating tourism revenue (value of revenue raised from commercial activities) per year	Administration	Priority 2: Economic transformation and job creation	R618.7m	R1.2bn	R1.2bn	R1.4bn	R1.7bn	R2bn	R2bn
Number of free access entrants to parks per year	Administration		39 841	28 018	20 000	50 000	100 000	100 000	100 000
Number of hectares of land brought into the national parks system per year	Administration		6 424	9 524	4 000	8 752	10 000	12 000	12 000
Percentage accommodation occupancy in national parks per year	Administration		29.4% (231 697/ 788 086)	57.6% (453 138/ 786 606)	67.6% (531 746/ 786 606)	68.2 %	68.8%	69.4%	69.4%

Entity overview

South African National Parks was established in terms of the National Environmental Management: Protected Areas Act (2003). Its mandate is to conserve, protect, control and manage national parks and other defined protected areas and their biodiversity. As the presence of an efficiently managed system of national parks is a key component of the national tourism economy, the entity plays a significant role in the economy and acts as a catalyst for local economic development. Through the implementation of the expanded public works programme, the entity provides significant support to SMMEs, particularly in rural areas.

Over the medium term, the entity will focus on managing more than 4 million hectares of terrestrial and 369 657 hectares of marine protected biodiversity through a system of 21 national parks and 10 marine protected areas. While doing this, it aims to fight poaching, particularly rhino poaching in the Kruger National Park and abalone poaching in Western Cape; and develop and upgrade infrastructure within national parks.

Expenditure is expected to increase at an average annual rate of 4 per cent, from R3.3 billion in 2023/24 to R3.7 billion in 2026/27. The entity expects to generate 79.7 per cent (R7.5 billion) of its revenue over the medium term through tourism activities in the national parks and the remainder through transfers from the department. Transfers from the department are set to decrease from R1.1 billion in 2023/24 to R562.9 million in 2026/27, due to a one-off allocation of R700 million in 2023/24 to address the infrastructure backlog.

Programmes/Objectives/Activities

Table 32.36 South African National Parks expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	2 558.6	2 935.7	3 084.5	3 326.3	9.1%	100.0%	3 299.5	3 545.2	3 736.6	4.0%	100.0%
Total	2 558.6	2 935.7	3 084.5	3 326.3	9.1%	100.0%	3 299.5	3 545.2	3 736.6	4.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 32.37 South African National Parks statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome							2020/21	2023/24	2024/25		
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Revenue											
Non-tax revenue	981.0	1 742.2	2 389.4	2 820.6	42.2%	62.5%	2 378.7	2 518.7	2 650.2	-2.1%	79.7%
Sale of goods and services other than capital assets	839.5	1 581.8	2 221.5	2 599.4	45.8%	56.9%	2 146.4	2 274.2	2 392.7	-2.7%	72.2%
Other non-tax revenue	141.5	160.5	167.8	221.1	16.1%	5.6%	232.3	244.5	257.5	5.2%	7.4%
Transfers received	1 515.2	939.7	821.5	1 135.8	-9.2%	37.5%	507.9	536.5	562.9	-20.9%	20.3%
Total revenue	2 496.3	2 681.9	3 210.8	3 956.3	16.6%	100.0%	2 886.6	3 055.2	3 213.1	-6.7%	100.0%
Expenses											
Current expenses	2 418.6	2 795.7	3 084.5	3 326.3	11.2%	97.4%	3 299.5	3 545.2	3 736.6	4.0%	100.0%
Compensation of employees	1 323.9	1 384.5	1 359.3	1 442.0	2.9%	46.6%	1 548.7	1 663.3	1 753.1	6.7%	46.0%
Goods and services	940.6	1 260.6	1 595.0	1 714.2	22.1%	45.7%	1 568.0	1 685.6	1 775.3	1.2%	48.5%
Depreciation	146.2	145.5	124.9	167.5	4.6%	4.9%	179.9	193.2	204.9	6.9%	5.4%
Interest, dividends and rent on land	7.8	5.2	5.2	2.6	-30.3%	0.2%	2.8	3.0	3.2	6.7%	0.1%
Transfers and subsidies	140.0	140.0	0.0	0.0	-100.0%	2.6%	-	-	-	-100.0%	-
Total expenses	2 558.6	2 935.7	3 084.5	3 326.3	9.1%	100.0%	3 299.5	3 545.2	3 736.6	4.0%	100.0%
Surplus/(Deficit)	(62.3)	(253.8)	126.3	630.0	-316.2%		(412.9)	(489.9)	(523.5)	-194.0%	
Cash flow statement											
Cash flow from operating activities	(112.3)	(215.4)	540.3	1 398.1	-331.7%	100.0%	442.8	499.5	549.3	-26.8%	100.0%
Receipts											
Non-tax receipts	754.0	1 706.3	2 353.7	3 358.5	64.5%	61.0%	3 419.7	3 227.6	3 405.3	0.5%	84.1%
Sales of goods and services other than capital assets	706.1	1 661.1	2 292.2	3 312.7	67.4%	59.3%	3 375.7	3 185.4	3 360.8	0.5%	83.0%
Other tax receipts	47.9	45.3	61.5	45.7	-1.5%	1.7%	43.9	42.2	44.4	-1.0%	1.1%
Transfers received	1 305.0	706.9	1 146.9	1 474.2	4.1%	39.0%	398.7	416.6	435.6	-33.4%	15.9%
Total receipts	2 059.0	2 413.3	3 500.6	4 832.7	32.9%	100.0%	3 818.4	3 644.1	3 840.9	-7.4%	100.0%
Payment											
Current payments	2 171.3	2 628.7	2 960.3	3 434.6	16.5%	100.0%	3 375.5	3 144.7	3 291.6	-1.4%	100.0%
Compensation of employees	1 223.6	1 379.4	1 409.7	1 442.0	5.6%	49.6%	1 548.7	1 663.3	1 753.1	6.7%	48.5%
Goods and services	939.9	1 244.3	1 545.4	1 990.0	28.4%	50.2%	1 824.0	1 478.4	1 535.3	-8.3%	51.4%
Interest and rent on land	7.8	4.9	5.2	2.6	-30.3%	0.2%	2.8	3.1	3.2	6.7%	0.1%
Total payments	2 171.3	2 628.7	2 960.3	3 434.6	16.5%	100.0%	3 375.5	3 144.7	3 291.6	-1.4%	100.0%
Net cash flow from investing activities	(149.1)	(221.9)	(248.0)	(295.4)	25.6%	100.0%	(328.7)	(379.2)	(422.6)	12.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(148.0)	(220.6)	(249.0)	(375.1)	36.3%	106.5%	(408.4)	(447.6)	(489.8)	9.3%	121.3%
Acquisition of software and other intangible assets	(1.1)	(1.8)	-	(1.1)	2.0%	0.5%	(1.2)	(12.4)	(13.6)	129.0%	1.8%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.6	1.0	-	-	-0.2%	-	-	-	-	-
Other flows from investing activities	-	-	-	80.8	-	-6.8%	80.8	80.8	80.8	-	-23.1%
Net cash flow from financing activities	(48.7)	(46.1)	(33.7)	(14.1)	-33.8%	100.0%	-	-	-	-100.0%	-
Repayment of finance leases	(48.7)	(46.1)	(33.7)	(14.1)	-33.8%	100.0%	-	-	-	-100.0%	-
Net increase/(decrease) in cash and cash equivalents	(310.1)	(483.3)	258.5	1 088.5	-252.0%	3.1%	114.1	120.3	126.8	-51.2%	100.0%
Statement of financial position											
Carrying value of assets	2 858.7	2 927.8	3 076.8	3 425.4	6.2%	55.1%	3 835.0	4 295.0	4 798.4	11.9%	59.8%
<i>of which:</i>											
Acquisition of assets	(148.0)	(220.6)	(249.0)	(375.1)	36.3%	100.0%	(408.4)	(447.6)	(489.8)	9.3%	100.0%
Investments	287.6	340.6	351.4	296.7	1.0%	5.8%	267.0	240.3	216.3	-10.0%	3.8%
Inventory	50.0	66.2	62.4	65.8	9.6%	1.1%	69.3	73.1	77.0	5.4%	1.1%
Receivables and prepayments	90.0	100.7	94.4	97.7	2.8%	1.7%	103.0	108.5	114.4	5.4%	1.6%
Cash and cash equivalents	2 232.5	1 746.2	2 004.7	2 113.0	-1.8%	36.3%	2 227.1	2 347.4	2 474.1	5.4%	33.7%
Total assets	5 518.7	5 181.5	5 589.7	5 998.6	2.8%	100.0%	6 501.4	7 064.3	7 680.2	8.6%	100.0%
Accumulated surplus/(deficit)	3 169.1	2 933.5	3 059.9	3 673.9	5.0%	57.5%	4 643.3	5 250.1	5 919.6	17.2%	71.0%
Capital reserve fund	748.4	481.2	792.2	771.2	1.0%	12.5%	396.8	426.1	441.4	-17.0%	7.7%
Finance lease	102.0	55.9	25.3	14.1	-48.3%	0.9%	-	-	-	-100.0%	0.1%
Trade and other payables	614.6	709.2	747.2	624.8	0.5%	12.2%	572.0	520.9	471.2	-9.0%	8.2%
Provisions	884.7	1 001.7	965.2	914.6	1.1%	17.0%	889.3	867.2	848.0	-2.5%	13.1%
Total equity and liabilities	5 518.7	5 181.5	5 589.7	5 998.6	2.8%	100.0%	6 501.4	7 064.3	7 680.2	8.6%	100.0%

Personnel information

Table 32.38 South African National Parks personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
South African National Parks		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	5 867	5 867	5 867	1 359.3	0.2	5 867	1 442.0	0.2	5 867	1 548.7	0.3	5 867	1 663.3	0.3	5 867	1 753.1	0.3	-	100.0%
1 – 6	4 808	4 808	4 808	577.6	0.1	4 808	620.4	0.1	4 808	666.3	0.1	4 808	715.6	0.1	4 808	754.3	0.2	-	81.9%
7 – 10	675	675	675	207.2	0.3	675	222.5	0.3	675	239.0	0.4	675	256.7	0.4	675	270.5	0.4	-	11.5%
11 – 12	332	332	332	220.7	0.7	332	237.0	0.7	332	254.6	0.8	332	273.4	0.8	332	288.2	0.9	-	5.7%
13 – 16	52	52	52	66.4	1.3	52	71.3	1.4	52	76.6	1.5	52	82.3	1.6	52	86.7	1.7	-	0.9%
17 – 22	-	-	-	287.3	-	-	290.7	-	-	312.2	-	-	335.3	-	-	353.4	-	-	-

1. Rand million.

South African Weather Service

Selected performance indicators

Table 32.39 South African Weather Service performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of new or enhanced climate solutions for climate-sensitive sectors signed off per year	Administration	Priority 7: A better Africa and world	1	1	1	1	1	1	1
Number of research studies conducted to generate new scientific insights in atmospheric and related sciences per year	Administration		49	37	25	30	30	35	25

Entity overview

The South African Weather Service was established in terms of the South African Weather Service Act (2001). Its core mandate is to provide 2 distinct services: the public good service, funded by government for fulfilling government's international obligations under the conventions of the World Meteorological Organisation and the International Civil Aviation Organisation; and commercial services, where the user-pay principle applies. Key activities include maintaining, extending and improving the quality of meteorological services; providing risk-management information; and collecting meteorological data over South Africa and the surrounding southern oceans.

Over the medium term, the entity will focus on providing timeous and accurate impact-based early warnings/alerts, including climate-response initiatives for inclement weather conditions; and alerts and advisory services to safeguard lives and property against the impact of severe weather. The weather service also plans to improve the functionality of the national ambient air quality monitoring network through the implementation of air quality management plans for the Vaal, Waterberg-Bojanala and Highveld areas.

Expenditure is expected to decrease at an average annual rate of 5.9 per cent, from R754.7 million in 2023/24 to R628.3 million in 2026/27, due to a one-off allocation of R244 million in 2023/24 to augment operational funding. The weather service expects to derive 69.1 per cent (R1.3 billion) of its revenue over the medium term through transfers from the department and the remainder through commercial activities and services. These include the regulation of tariffs for aviation information supplied to the aviation industry, the rendering of non-regulated commercial activities such as the provision of lightning data, the sale of products to the water and energy sectors, and the sale of air quality-related products to various municipalities. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities**Table 32.40 South African Weather Service expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
Administration	116.8	107.4	149.0	306.4	37.9%	30.3%	213.7	177.1	225.2	-9.8%	34.4%
Weather and climate services	231.6	114.3	73.3	142.1	-15.0%	28.0%	153.5	124.7	109.3	-8.4%	19.9%
Research and innovation	71.0	108.3	27.8	31.1	-24.0%	12.6%	33.9	36.3	37.4	6.4%	5.3%
Infrastructure and information systems	17.4	114.9	254.1	275.1	150.8%	29.2%	280.8	258.7	256.4	-2.3%	40.4%
Total	436.8	445.0	504.3	754.7	20.0%	100.0%	681.8	596.8	628.3	-5.9%	100.0%

Statements of financial performance, cash flow and financial position**Table 32.41 South African Weather Service statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
Revenue											
Non-tax revenue	65.0	130.4	156.5	180.8	40.6%	23.6%	194.3	210.8	224.7	7.5%	30.9%
Sale of goods and services other than capital assets	43.1	88.4	134.9	156.0	53.6%	18.4%	167.2	177.6	189.1	6.6%	26.3%
Other sales	5.8	5.8	–	12.2	28.5%	1.0%	8.2	9.0	9.4	-8.3%	1.5%
Other non-tax revenue	21.9	42.0	21.6	24.8	4.1%	5.2%	27.1	33.2	35.6	12.8%	4.6%
Transfers received	361.5	361.4	387.7	574.9	16.7%	76.4%	487.5	385.9	403.6	-11.1%	69.1%
Total revenue	426.5	491.8	544.2	755.7	21.0%	100.0%	681.8	596.8	628.3	-6.0%	100.0%
Expenses											
Current expenses	436.8	445.0	504.3	754.7	20.0%	100.0%	681.8	596.8	628.3	-5.9%	100.0%
Compensation of employees	268.7	268.5	286.5	312.5	5.2%	55.0%	325.9	345.5	369.7	5.8%	51.5%
Goods and services	87.0	144.6	185.3	399.9	66.2%	35.5%	279.9	202.4	206.3	-19.8%	40.2%
Depreciation	59.5	31.9	32.4	42.3	-10.7%	8.2%	45.3	48.9	52.3	7.3%	7.2%
Interest, dividends and rent on land	21.6	–	–	–	-100.0%	1.2%	30.7	–	–	–	1.1%
Total expenses	436.8	445.0	504.3	754.7	20.0%	100.0%	681.8	596.8	628.3	-5.9%	100.0%
Surplus/(Deficit)	(10.4)	46.8	39.9	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	17.2	45.1	103.4	223.6	134.9%	100.0%	126.9	72.9	75.5	-30.4%	100.0%
Receipts											
Non-tax receipts	68.9	98.2	140.0	158.8	32.1%	21.1%	172.2	183.1	194.9	7.1%	27.0%
Sales of goods and services other than capital assets	68.1	97.4	134.9	156.0	31.8%	20.7%	167.2	177.6	189.1	6.6%	26.3%
Other sales	4.1	26.9	26.0	27.0	87.6%	3.8%	29.2	30.6	32.1	6.0%	4.5%
Other tax receipts	0.7	0.8	5.2	2.8	56.2%	0.4%	5.0	5.5	5.8	27.1%	0.7%
Transfers received	344.6	372.2	386.3	574.2	18.6%	77.4%	486.6	384.9	402.6	-11.2%	69.0%
Financial transactions in assets and liabilities	–	–	17.9	22.7	–	1.6%	23.2	28.7	30.9	10.8%	4.0%
Total receipts	413.5	470.4	544.2	755.7	22.3%	100.0%	681.9	596.8	628.3	-6.0%	100.0%
Payment											
Current payments	396.2	425.3	440.8	532.1	10.3%	100.0%	555.0	523.8	552.8	1.3%	100.0%
Compensation of employees	273.0	270.6	286.5	312.5	4.6%	64.1%	325.9	345.5	369.7	5.8%	62.6%
Goods and services	123.2	154.7	154.3	219.6	21.2%	35.9%	229.1	178.3	183.1	-5.9%	37.4%
Total payments	396.2	425.3	440.8	532.1	10.3%	100.0%	555.0	523.8	552.8	1.3%	100.0%
Net cash flow from investing activities	(19.8)	(17.1)	(37.9)	(180.3)	108.7%	100.0%	(81.6)	(24.0)	(23.2)	-49.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(17.1)	(18.2)	(37.6)	(173.8)	116.5%	97.1%	(75.6)	(17.4)	(16.3)	-54.6%	83.0%
Acquisition of software and other intangible assets	(2.8)	–	(0.8)	(6.5)	33.0%	4.9%	(6.0)	(6.6)	(6.9)	2.1%	17.0%
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	1.1	0.5	–	-100.0%	-2.0%	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	(2.6)	28.1	65.5	43.3	-355.4%	6.1%	45.3	48.9	52.3	6.5%	100.0%

Table 32.41 South African Weather Service statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million						2020/21 - 2023/24						2023/24 - 2026/27
Carrying value of assets		389.2	393.9	370.9	551.0	12.3%	78.4%	633.0	657.0	680.0	7.3%	86.0%
of which:												
Acquisition of assets		(17.1)	(18.2)	(37.6)	(173.8)	116.5%	100.0%	(75.6)	(17.4)	(16.3)	-54.6%	100.0%
Inventory		3.7	5.2	13.4	2.7	-9.7%	1.2%	5.0	7.0	7.0	36.8%	0.7%
Receivables and prepayments		11.5	18.3	31.4	26.3	31.8%	3.9%	21.0	23.0	23.0	-4.3%	3.2%
Cash and cash equivalents		41.9	70.0	135.5	123.0	43.1%	16.5%	110.0	35.0	28.0	-38.9%	10.1%
Total assets		446.3	487.3	551.1	703.0	16.4%	100.0%	769.0	722.0	738.0	1.6%	100.0%
Accumulated surplus/(deficit)		297.3	333.9	384.0	663.0	30.6%	74.7%	719.0	662.0	678.0	0.7%	92.8%
Capital and reserves		51.0	58.2	49.3	-	-100.0%	8.1%	-	-	-	-	-
Capital reserve fund		43.8	30.8	78.4	-	-100.0%	7.6%	-	-	-	-	-
Deferred income		26.1	38.2	0.5	-	-100.0%	3.4%	-	-	-	-	-
Trade and other payables		13.8	14.1	26.9	25.0	21.9%	3.6%	32.0	39.0	39.0	16.0%	4.6%
Provisions		14.3	12.2	13.2	15.0	1.6%	2.6%	18.0	21.0	21.0	11.9%	2.6%
Total equity and liabilities		446.3	487.3	552.2	703.0	16.4%	100.0%	769.0	722.0	738.0	1.6%	100.0%

Personnel information

Table 32.42 South African Weather Service personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
		Actual			Revised estimate			Medium-term expenditure estimate												
Number of approved funded posts	Number of posts on approved establishment	2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African Weather Service		475	475	475	286.5	0.6	475	312.5	0.7	475	325.9	0.7	475	345.5	0.7	475	369.7	0.8	-	100.0%
Salary level																				
1 – 6	49	49	49	7.6	0.2	49	8.0	0.2	49	8.0	0.2	49	8.4	0.2	49	8.8	0.2	-	10.3%	
7 – 10	352	352	352	30.1	0.1	352	31.6	0.1	352	31.6	0.1	352	33.1	0.1	352	34.7	0.1	-	74.1%	
11 – 12	43	43	43	14.8	0.3	43	15.5	0.4	43	15.5	0.4	43	16.3	0.4	43	17.0	0.4	-	9.1%	
13 – 16	26	26	26	227.0	8.7	26	250.0	9.6	26	263.4	10.1	26	280.0	10.8	26	301.2	11.6	-	5.5%	
17 – 22	5	5	5	7.0	1.4	5	7.4	1.5	5	7.4	1.5	5	7.7	1.5	5	8.1	1.6	-	1.1%	

1. Rand million.

HUMAN SETTLEMENTS

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	517.8	–	2.7	520.5	538.2	562.3
Integrated Human Settlements Planning and Development	180.5	22 615.1	0.8	22 796.4	23 856.2	24 629.3
Informal Settlements	104.1	7 766.2	497.0	8 367.3	8 118.9	6 523.9
Rental and Social Housing	78.6	864.1	0.2	942.9	984.8	1 029.8
Affordable Housing	86.1	431.9	0.4	518.4	539.8	567.0
Total expenditure estimates	967.1	31 677.3	501.2	33 145.6	34 037.8	33 312.4

Executive authority: Minister of Human Settlements
 Accounting officer: Director-General of Human Settlements
 Website: www.dhs.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Facilitate the creation of sustainable human settlements and improvement to household quality of life.

Mandate

The Department of Human Settlements is mandated, in terms section 3 of the Housing Act (1997), to establish and facilitate a sustainable national housing development process in collaboration with provinces and municipalities. In fulfilling its mandate, the department determines national policy, norms and standards for the development of housing and human settlements, prescribes national housing delivery goals, and oversees provincial and municipal performance outcomes against national targets. To ensure effective housing development, the department funds, facilitates capacity-building initiatives and supports provinces and municipalities in the implementation of human settlements projects.

Selected performance indicators

Table 33.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of integrated implementation plans for priority development areas completed per year	Integrated Human Settlements Planning and Development	Priority 5: Spatial integration, human settlements and local government	19	49	42	11	15	– ¹	– ¹
Number of fully subsidised houses delivered per year	Integrated Human Settlements Planning and Development		45 551	28 351	33 892	60 000	41 275	43 338	45 050
Number of title deeds registered for new (post-2014) developments per year	Integrated Human Settlements Planning and Development		17 210	5 592	6 412	129 368	11 434	12 006	12 606
Number of informal settlements upgraded to phase 3 per year	Informal Settlements		0	14	21	300	152	160	168
Number of serviced sites delivered per year	Informal Settlements		39 273	42 046	25 322	60 000	49 666	52 149	54 756
Number of affordable rental units delivered per year	Rental and Social Housing		1 856	2 771	3 182	3 200	1 935	4 000	4 000

Table 33.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of community residential units delivered per year	Rental and Social Housing	Priority 5: Spatial integration, human settlements and local government	1 006	767	490	1 000	675	709	744
Number of finance-linked individual subsidy programme subsidies allocated to approved beneficiaries per year	Affordable Housing		3 161	6 253	5 811	7 713	5 797	6 065	6 352

1. Target expected to be achieved by 2024/25.

Expenditure overview

Over the medium term, the department will focus on promoting spatial integration and providing security of tenure by developing integrated human settlements, upgrading informal settlements, and providing affordable housing to low-income and middle-income households. The department aims to conclude the policy, programme and legislative review process to finalise the human settlements white paper and code over the MTEF period, which is expected to provide an overarching policy framework for the delivery of sustainable human settlements programmes. The department will also continue to support and facilitate capacity-building initiatives in provinces and municipalities to implement human settlements programmes and ensure that housing opportunities are delivered effectively.

Cabinet-approved reductions of R3.1 billion in 2024/25, R4 billion in 2025/26 and R6.7 billion in 2026/27 have been effected on the department's budget, but are unlikely to have a significant effect on performance. Despite these reductions, the department's budget is set to increase at an average annual rate of 1.6 per cent, from R31.8 billion in 2023/24 to R33.3 billion in 2026/27. This increase is mainly driven by transfers to provinces, municipalities and public entities, which are expected to account for 95.5 per cent (R95.9 billion) of the department's total budget over the medium term. To fund the implementation of human settlements programmes through the *human settlements development grant*, the *urban settlements development grant* and the *informal settlements upgrading partnership grant*, among others, transfers are expected to increase at an average annual rate of 1.5 per cent, from R30.4 billion in 2023/24 to R31.7 billion in 2026/27.

Developing integrated human settlements

To promote the development and delivery of spatially integrated human settlements, the department plans to finalise 15 integrated plans over the medium term to guide the implementation of projects within the 136 nationally declared priority development areas. In collaboration with provinces and municipalities, the department also expects to deliver 129 663 subsidised houses and issue 36 046 title deeds to beneficiaries from low-income households over the medium term. This will be done using funds amounting to R42.1 billion from the *human settlements development grant*. A further R27.8 billion over the same period is allocated through the *urban settlements development grant* for metropolitan municipalities to implement bulk and related infrastructure projects. To fund these conditional grants, allocations to the *Integrated Human Settlements Planning and Development* programme are expected to increase at an average annual rate of 5 per cent, from R21.3 billion in 2023/24 to R24.6 billion in 2026/27.

Upgrading informal settlements

As a policy priority for the department, the upgrading of informal settlements is intended to provide households in these areas with secure tenure and access to basic services such as water and sanitation, lighting and refuse removal. In support of this, R101.9 million over the medium term is allocated for the provision of project-level technical support to continue to build capacity in provinces and municipalities towards developing comprehensive plans to upgrade informal settlements. The department will augment internal capacity to run its capacity-building and sector support programmes by appointing professional resource teams for the upgrading of informal settlements and the provision of affordable rental housing. As a result, spending on consultants is

expected to increase at an average annual rate of 21 per cent, from R120.9 million in 2023/24 to R214.1 million in 2026/27.

Over the medium term, the *informal settlements upgrading partnership grant* will enable provinces and municipalities to upgrade and formalise a targeted 480 settlements and deliver 156 571 stands with access to municipal services. Funding for these interventions is within the *Informal Settlements* programme, in which spending is expected to decrease at an average annual rate of 8.3 per cent, from R8.5 billion in 2023/24 to R6.5 billion in 2026/27, due to Cabinet-approved reductions on transfers to the grant.

Facilitating affordable housing

To create a functional residential property market, the department's affordable and social housing programmes provide housing finance and spatially integrated affordable rental housing options to low-income and middle-income households. The department plans to build 9 935 rental housing units in strategically located areas and deliver 2 128 community residential units at an estimated cost of R3 billion over the medium term in the *Rental and Social Housing* programme. Spending in this programme is expected to increase at an average annual rate of 3.3 per cent, from R933.3 million in 2023/24 to R1 billion in 2026/27. The Social Housing Regulatory Authority will continue to invest in the affordable rental housing market by providing a projected R2.4 billion in capital subsidies over the medium term through the consolidated capital grant. Through this allocation, the authority will increase the supply of new rental housing stock, and disburse R77.4 million through the institutional investment grant to build capacity in the social housing sector.

Through the National Housing Finance Corporation, the department plans to help unserved segments of the housing market by providing a targeted 18 214 finance-linked individual subsidies to households that earn above the qualifying income level to get a full housing subsidy but not enough to qualify for housing finance. Spending in the *Affordable Housing* programme is expected to decrease at an average annual rate of 1 per cent, from R584.1 million in 2023/24 to R567 million in 2026/27, mainly as a result of Cabinet-approved reductions to the department's budget. This decrease is unlikely to negatively affect the programme's overall performance.

Expenditure trends and estimates

Table 33.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Integrated Human Settlements Planning and Development												
3. Informal Settlements												
4. Rental and Social Housing												
5. Affordable Housing												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27		
Programme 1	399.2	416.7	482.5	498.8	7.7%	1.4%	520.5	538.2	562.3	4.1%	1.6%	
Programme 2	26 002.0	21 179.7	21 971.6	21 268.2	-6.5%	72.7%	22 796.4	23 856.2	24 629.3	5.0%	70.0%	
Programme 3	511.2	7 972.7	8 914.7	8 473.5	155.0%	20.8%	8 367.3	8 118.9	6 523.9	-8.3%	23.8%	
Programme 4	1 162.3	850.9	906.9	933.3	-7.1%	3.1%	942.9	984.8	1 029.8	3.3%	2.9%	
Programme 5	700.9	539.5	581.9	584.1	-5.9%	1.9%	518.4	539.8	567.0	-1.0%	1.7%	
Subtotal	28 775.5	30 959.5	32 857.5	31 758.0	3.3%	100.0%	33 145.6	34 037.8	33 312.4	1.6%	100.0%	
Total	28 775.5	30 959.5	32 857.5	31 758.0	3.3%	100.0%	33 145.6	34 037.8	33 312.4	1.6%	100.0%	
Change to 2023 Budget estimate				-			(3 147.2)	(4 036.9)	(6 653.7)			

Table 33.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Current payments	626.3	679.0	705.6	856.6	11.0%	2.3%	967.1	1 009.7	1 058.6	7.3%	2.9%
Compensation of employees	352.5	359.3	370.8	415.0	5.6%	1.2%	433.3	452.3	473.1	4.5%	1.3%
Goods and services ¹	273.8	319.7	334.7	441.6	17.3%	1.1%	533.8	557.3	585.5	9.9%	1.6%
of which:					0.0%	0.0%				0.0%	0.0%
Advertising	15.5	10.5	5.3	22.5	13.1%	0.0%	26.4	27.6	28.9	8.7%	0.1%
Computer services	31.9	46.8	50.8	74.0	32.4%	0.2%	77.4	80.8	84.5	4.5%	0.2%
Consultants: Business and advisory services	66.0	70.8	28.8	120.9	22.3%	0.2%	193.8	202.1	214.1	21.0%	0.6%
Operating leases	43.3	43.1	43.7	46.6	2.5%	0.1%	40.8	42.6	44.6	-1.5%	0.1%
Property payments	11.6	12.0	14.3	18.4	16.6%	0.0%	18.5	19.3	20.2	3.1%	0.1%
Travel and subsistence	12.4	35.9	63.1	56.5	65.9%	0.1%	62.9	66.0	69.0	6.9%	0.2%
Interest and rent on land	-	0.0	0.0	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Transfers and subsidies¹	28 141.5	30 272.5	32 141.7	30 363.9	2.6%	97.2%	31 677.3	32 505.3	31 707.5	1.5%	95.5%
Provinces and municipalities	26 080.9	28 719.4	30 480.7	28 736.0	3.3%	91.7%	30 126.7	30 886.3	30 014.7	1.5%	90.6%
Departmental agencies and accounts	2 048.4	1 545.3	1 652.5	1 615.8	-7.6%	5.5%	1 540.6	1 608.5	1 681.9	1.3%	4.9%
Foreign governments and international organisations	3.5	2.2	4.1	4.1	6.0%	0.0%	4.3	4.5	4.7	4.5%	0.0%
Households	8.7	5.6	4.4	8.0	-3.0%	0.0%	5.7	6.0	6.3	-7.7%	0.0%
Payments for capital assets	7.7	7.6	10.0	537.5	312.6%	0.5%	501.2	522.9	546.2	0.5%	1.6%
Buildings and other fixed structures	-	-	-	523.3	0.0%	0.4%	496.8	518.3	541.4	1.1%	1.6%
Machinery and equipment	7.7	7.5	10.0	14.2	23.0%	0.0%	4.4	4.6	4.8	-30.4%	0.0%
Payments for financial assets	0.1	0.5	0.2	0.0	-31.4%	0.0%	-	-	-	-100.0%	0.0%
Total	28 775.5	30 959.5	32 857.5	31 758.0	3.3%	100.0%	33 145.6	34 037.8	33 312.4	1.6%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 33.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households											
Social benefits											
Current	1 283	2 620	1 677	2 605	26.6%	-	-	-	-	-100.0%	-
Transfers to households	1 283	2 620	1 677	2 605	26.6%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	7 435	2 974	2 725	5 345	-10.4%	-	5 720	5 976	6 250	5.4%	-
Transfers to households	6 482	-	514	-	-100.0%	-	-	-	-	-	-
Bursaries for non-employees	953	2 974	2 211	5 345	77.7%	-	5 720	5 976	6 250	5.4%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 322 659	832 186	861 343	814 795	-14.9%	3.2%	777 510	811 823	848 827	1.4%	2.6%
Housing Development Agency	233 604	235 379	242 716	243 649	1.4%	0.8%	254 591	265 997	278 183	4.5%	0.8%
Community Schemes Ombud Service	23 597	24 022	24 817	-	-100.0%	0.1%	-	-	-	-	-
Estate Agency Affairs Board	24 000	-	-	-	-100.0%	-	-	-	-	-	-
Social Housing Regulatory Authority: Operations	69 345	70 248	72 738	73 073	1.8%	0.2%	76 355	79 776	83 431	4.5%	0.2%
Social Housing Regulatory Authority: Institutional investment grant	22 428	22 725	23 534	23 623	1.7%	0.1%	24 684	25 790	26 972	4.5%	0.1%
Social Housing Regulatory Authority: Rental relief	300 000	-	-	-	-100.0%	0.2%	-	-	-	-	-
National Housing Finance Corporation: Finance-linked individual subsidy programme: Operations	15 435	18 824	19 510	19 585	8.3%	0.1%	20 465	21 382	22 362	4.5%	0.1%
National Housing Finance Corporation: Finance-linked individual subsidy programme	334 250	460 988	478 028	454 865	10.8%	1.4%	401 415	418 878	437 879	-1.3%	1.4%
National Housing Finance Corporation: Debt relief	300 000	-	-	-	-100.0%	0.2%	-	-	-	-	-
Capital	725 747	713 146	791 144	800 958	3.3%	2.5%	763 051	796 716	833 027	1.3%	2.5%
Social Housing Regulatory Authority: Consolidated capital grant	725 747	713 146	791 144	800 958	3.3%	2.5%	763 051	796 716	833 027	1.3%	2.5%
Provinces and municipalities											
Municipal bank accounts											
Capital	10 738 403	11 416 629	11 677 797	11 655 358	2.8%	37.6%	13 220 318	13 967 439	14 752 875	8.2%	42.5%
Urban settlements development grant	10 572 145	7 404 711	7 352 273	7 596 178	-10.4%	27.2%	8 705 124	9 249 964	9 819 273	8.9%	28.0%
Municipal emergency housing grant	166 258	66 471	52 888	-	-100.0%	0.2%	-	-	-	-	-
Informal settlements upgrading partnership grant: Municipalities	-	3 945 447	4 272 636	4 059 180	-	10.2%	4 515 194	4 717 475	4 933 602	6.7%	14.4%

Table 33.3 Vote transfers and subsidies trends and estimates (continued)

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Provincial revenue funds											
Capital	15 342 512	17 302 732	18 802 940	17 080 689	3.6%	56.7%	16 906 419	16 918 840	15 261 861	-3.7%	52.4%
Human settlements development grant	14 892 297	13 402 961	14 255 610	13 254 681	-3.8%	46.2%	13 655 425	14 149 080	14 332 006	2.6%	43.9%
Title deeds restoration grant	162 559	–	–	–	-100.0%	0.1%	–	–	–	–	–
Provincial emergency housing grant	287 656	10 053	426 242	–	-100.0%	0.6%	–	–	–	–	–
Informal settlements upgrading partnership grant: Provinces	–	3 889 718	4 121 088	3 826 008	–	9.8%	3 250 994	2 769 760	929 855	-37.6%	8.5%
Foreign governments and international organisations											
Current	3 455	2 168	4 120	4 120	6.0%	–	4 305	4 498	4 704	4.5%	–
Habitat Foundation	2 584	1 448	3 192	3 333	8.9%	–	3 333	3 479	3 636	2.9%	–
Cities Alliance	871	720	928	787	-3.3%	–	972	1 019	1 068	10.7%	–
Total	28 141 494	30 272 455	32 141 746	30 363 870	2.6%	100.0%	31 677 323	32 505 292	31 707 544	1.5%	100.0%

Personnel information

Table 33.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Integrated Human Settlements Planning and Development
- Informal Settlements
- Rental and Social Housing
- Affordable Housing

Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)					
		Actual 2022/23		Revised estimate 2023/24		Medium-term expenditure estimate 2024/25			2025/26			2026/27				2023/24 - 2026/27				
		Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost					
Human Settlements		568	–	570	370.8	0.7	587	415.0	0.7	584	433.3	0.7	579	452.3	0.8	575	473.1	0.8	-0.7%	100.0%
Salary level		568	–	570	370.8	0.7	587	415.0	0.7	584	433.3	0.7	579	452.3	0.8	575	473.1	0.8	-0.7%	100.0%
1 – 6	142	–	142	38.2	0.3	135	38.7	0.3	138	41.5	0.3	138	44.0	0.3	138	46.5	0.3	0.7%	23.6%	
7 – 10	203	–	203	116.7	0.6	200	120.7	0.6	200	128.1	0.6	201	136.2	0.7	201	144.2	0.7	0.1%	34.5%	
11 – 12	109	–	109	106.5	1.0	122	123.7	1.0	122	131.4	1.1	124	142.7	1.2	122	149.7	1.2	0.3%	21.1%	
13 – 16	78	–	80	103.6	1.3	91	125.1	1.4	85	125.2	1.5	78	121.8	1.6	75	124.6	1.7	-6.5%	14.1%	
Other	36	–	36	5.8	0.2	39	6.8	0.2	39	7.2	0.2	39	7.6	0.2	39	8.1	0.2	–	6.7%	
Programme	568	–	570	370.8	0.7	587	415.0	0.7	584	433.3	0.7	579	452.3	0.8	575	473.1	0.8	-0.7%	100.0%	
Programme 1	393	–	393	221.9	0.6	397	244.6	0.6	397	256.9	0.6	391	263.3	0.7	389	275.4	0.7	-0.7%	67.7%	
Programme 2	68	–	68	57.4	0.8	78	68.9	0.9	77	71.8	0.9	78	76.7	1.0	77	80.2	1.0	-0.5%	13.3%	
Programme 3	39	–	39	33.2	0.9	40	37.2	0.9	38	37.6	1.0	40	43.2	1.1	39	45.1	1.1	-0.1%	6.7%	
Programme 4	9	–	11	10.6	1.0	12	13.0	1.1	11	12.5	1.1	11	13.2	1.2	11	13.9	1.2	-3.1%	2.0%	
Programme 5	59	–	59	47.7	0.8	60	51.4	0.9	60	54.5	0.9	59	55.9	1.0	58	58.5	1.0	-1.1%	10.2%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 33.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	365	1 065	1 842	1 092	1 092	44.1%	100.0%	336	338	340	-32.2%	100.0%
Sales of goods and services produced by department	205	202	211	233	233	4.4%	19.5%	222	224	226	-1.0%	43.0%
Sales by market establishments of which:												
Parking	61	54	55	70	70	4.7%	5.5%	71	72	73	1.4%	13.6%
Administrative fees of which:												
Commission on insurance	144	148	156	161	161	3.8%	14.0%	150	151	152	-1.9%	29.2%
Other sales of which:												
Replacement of security cards	–	–	–	2	2	–	–	1	1	1	-20.6%	0.2%
Sales of scrap, waste, arms and other used current goods	1	3	4	6	6	81.7%	0.3%	4	4	4	-12.6%	0.9%
of which:												
Wastepaper	1	3	4	6	6	81.7%	0.3%	4	4	4	-12.6%	0.9%

Table 33.5 Departmental receipts by economic classification (continued)

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Interest, dividends and rent on land	30	30	210	110	110	54.2%	8.7%	110	110	110	-	20.9%
Interest	30	30	210	110	110	54.2%	8.7%	110	110	110	-	20.9%
Sales of capital assets	-	-	633	-	-	-	14.5%	-	-	-	-	-
Transactions in financial assets and liabilities	129	830	784	743	743	79.3%	57.0%	-	-	-	-100.0%	35.3%
Total	365	1 065	1 842	1 092	1 092	44.1%	100.0%	336	338	340	-32.2%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 33.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Ministry	57.1	55.9	65.2	61.7	2.6%	13.3%	59.1	60.7	62.8	0.6%	11.5%	
Departmental Management	56.3	55.6	75.6	73.5	9.3%	14.5%	88.8	93.0	97.5	9.9%	16.6%	
Corporate Services	181.8	197.5	233.7	233.8	8.7%	47.1%	244.3	251.5	263.0	4.0%	46.8%	
Property Management	51.7	51.5	53.2	60.8	5.6%	12.1%	55.9	58.4	61.1	0.2%	11.1%	
Financial Management	52.3	56.2	54.9	69.0	9.7%	12.9%	72.4	74.5	77.9	4.1%	13.9%	
Total	399.2	416.7	482.5	498.8	7.7%	100.0%	520.5	538.2	562.3	4.1%	100.0%	
Change to 2023 Budget estimate				-			(10.0)	(11.0)	(12.0)			
Economic classification												
Current payments	393.0	408.9	473.1	488.4	7.5%	98.1%	517.8	535.3	559.4	4.6%	99.1%	
Compensation of employees	216.7	213.9	221.9	244.6	4.1%	49.9%	256.9	263.3	275.4	4.0%	49.1%	
Goods and services	176.2	195.0	251.2	243.9	11.4%	48.2%	260.9	272.0	284.0	5.2%	50.0%	
of which:												
Advertising	14.6	9.5	4.9	22.0	14.4%	2.8%	25.9	27.1	28.3	8.8%	4.9%	
Computer services	16.2	26.5	35.1	40.9	36.0%	6.6%	42.0	43.9	45.9	3.9%	8.1%	
Consultants: Business and advisory services	5.0	4.5	6.1	13.8	40.6%	1.6%	17.4	17.7	18.0	9.3%	3.2%	
Operating leases	43.3	43.1	43.7	46.6	2.5%	9.8%	40.8	42.6	44.6	-1.5%	8.2%	
Property payments	11.6	12.0	14.3	18.4	16.6%	3.1%	18.5	19.3	20.2	3.1%	3.6%	
Travel and subsistence	5.6	25.1	45.4	30.4	75.6%	5.9%	33.1	34.8	36.3	6.2%	6.3%	
Interest and rent on land	-	0.0	0.0	-	-	-	-	-	-	-	-	-
Transfers and subsidies	1.1	1.9	1.3	1.9	19.5%	0.3%	-	-	-	-100.0%	0.1%	
Households	1.1	1.9	1.3	1.9	19.5%	0.3%	-	-	-	-100.0%	0.1%	
Payments for capital assets	5.1	5.7	8.0	8.5	18.4%	1.5%	2.7	2.8	3.0	-29.6%	0.8%	
Machinery and equipment	5.1	5.6	8.0	8.5	18.4%	1.5%	2.7	2.8	3.0	-29.6%	0.8%	
Software and other intangible assets	-	0.1	-	-	-	-	-	-	-	-	-	-
Payments for financial assets	0.0	0.3	0.1	0.0	-11.6%	-	-	-	-	-100.0%	-	
Total	399.2	416.7	482.5	498.8	7.7%	100.0%	520.5	538.2	562.3	4.1%	100.0%	
Proportion of total programme expenditure to vote expenditure	1.4%	1.3%	1.5%	1.6%	-	-	1.6%	1.6%	1.7%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	1.0	1.9	0.8	1.9	23.3%	0.3%	-	-	-	-100.0%	0.1%	
Transfers to households	1.0	1.9	0.8	1.9	23.3%	0.3%	-	-	-	-100.0%	0.1%	
Other transfers to households												
Current	0.1	-	0.5	-	-100.0%	-	-	-	-	-	-	-
Transfers to households	0.1	-	0.5	-	-100.0%	-	-	-	-	-	-	-

Personnel information

Table 33.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)							
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate														
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27										
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Administration		393	–		393	221.9	0.6	397	244.6	0.6	397	256.9	0.6	391	263.3	0.7	389	275.4	0.7	-0.7%	100.0%	
Salary level																						
1 – 6	133	–			133	35.2	0.3	123	34.5	0.3	126	37.1	0.3	126	39.3	0.3	126	41.5	0.3	0.8%	31.8%	
7 – 10	127	–			127	73.7	0.6	127	77.4	0.6	127	82.2	0.6	127	87.1	0.7	127	92.2	0.7	–	32.3%	
11 – 12	54	–			54	49.5	0.9	59	56.3	1.0	59	59.8	1.0	59	63.5	1.1	59	67.3	1.1	–	15.0%	
13 – 16	43	–			43	57.7	1.3	49	69.5	1.4	46	70.7	1.5	40	65.9	1.6	38	66.3	1.8	-8.0%	11.0%	
Other	36	–			36	5.8	0.2	39	6.8	0.2	39	7.2	0.2	39	7.6	0.2	39	8.1	0.2	–	9.9%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Integrated Human Settlements Planning and Development

Programme purpose

Manage the development of policy, planning and research in the creation of sustainable and integrated human settlements, oversee the delivery of the integrated residential development programme, and coordinate intergovernmental partnerships with stakeholders.

Objectives

- Accelerate the development and delivery of spatially integrated housing and human settlements by:
 - transferring and monitoring the disbursement of the *human settlements development grant* to provinces and the *urban settlements development grant* to metropolitan municipalities in terms of the annual Division of Revenue Act
 - undertaking research and developing housing and human settlements policies and programmes as and when required.
- Promote the coordination of planning and strengthen intergovernmental cooperation across and within the different spheres of government on an ongoing basis by:
 - providing support to provinces and municipalities in the development of integrated implementation plans
 - facilitating intergovernmental forums and stakeholder partnerships.

Subprogrammes

- *Management for Integrated Human Settlements Planning and Development* provides strategic leadership to the programme.
- *Macro Sector Planning* manages the development and evaluation of macro strategy and planning frameworks for human settlements.
- *Macro Policy and Research* undertakes research and develops policy that promotes spatial transformation and integration.
- *Monitoring and Evaluation* monitors and reports on housing and human settlements programmes and projects in terms of the national housing code.
- *Public Entity Oversight* provides regulatory, strategic and governance oversight of various public entities, and oversees compliance with and performance against legislated mandates and responsibilities.
- *Grant Management* manages and transfers conditional grants to provinces and municipalities for the implementation of housing and human settlements programmes.

- *Capacity Building and Sector Support* improves intergovernmental coordination and provides sector-specific technical capacity to provinces and municipalities.

Expenditure trends and estimates

Table 33.8 Integrated Human Settlements Planning and Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Management for Integrated Human Settlements Planning and Development	1.6	1.7	0.9	3.9	33.2%	-	4.1	4.3	4.4	4.7%	-
Macro Sector Planning	9.4	11.6	12.6	18.5	25.2%	0.1%	19.5	20.2	21.2	4.6%	0.1%
Macro Policy and Research	36.5	39.3	35.1	53.4	13.5%	0.2%	55.6	59.1	61.8	5.0%	0.2%
Monitoring and Evaluation	35.0	44.7	37.4	63.6	22.0%	0.2%	66.3	70.0	73.2	4.8%	0.3%
Public Entity Oversight	281.2	259.4	267.5	243.6	-4.7%	1.2%	254.6	266.0	278.2	4.5%	1.1%
Grant Management	25 627.0	20 807.7	21 607.9	20 850.9	-6.6%	98.3%	22 360.5	23 399.0	24 151.3	5.0%	98.1%
Capacity Building and Sector Support	11.2	15.4	10.0	34.3	45.4%	0.1%	35.9	37.5	39.2	4.5%	0.2%
Total	26 002.0	21 179.7	21 971.6	21 268.2	-6.5%	100.0%	22 796.4	23 856.2	24 629.3	5.0%	100.0%
Change to 2023 Budget estimate							(1 577.0)	(1 767.3)	(2 315.1)		
Economic classification											
Current payments	92.4	111.4	94.8	171.5	22.9%	0.5%	180.5	190.2	199.0	5.1%	0.8%
Compensation of employees	55.2	57.7	57.4	68.9	7.6%	0.3%	71.8	76.7	80.2	5.2%	0.3%
Goods and services	37.2	53.6	37.4	102.7	40.2%	0.3%	108.7	113.6	118.8	5.0%	0.5%
of which:											
Administrative fees	0.1	0.3	0.7	1.5	182.8%	-	1.3	1.3	1.4	-1.6%	-
Communication	0.9	1.4	1.7	1.7	20.9%	-	1.7	1.7	1.8	3.0%	-
Computer services	15.6	20.3	15.6	33.2	28.5%	0.1%	35.4	37.0	38.7	5.2%	0.2%
Consultants: Business and advisory services	13.4	17.1	7.4	51.1	56.3%	0.1%	52.3	54.7	57.2	3.8%	0.2%
Travel and subsistence	1.9	4.6	5.4	9.1	69.9%	-	11.4	11.9	12.5	11.0%	-
Venues and facilities	2.7	5.2	2.8	1.5	-18.3%	-	1.8	1.9	2.0	10.2%	-
Transfers and subsidies	25 908.3	21 067.6	21 875.8	21 094.6	-6.6%	99.5%	22 615.1	23 665.0	24 429.5	5.0%	99.2%
Provinces and municipalities	25 627.0	20 807.7	21 607.9	20 850.9	-6.6%	98.3%	22 360.5	23 399.0	24 151.3	5.0%	98.1%
Departmental agencies and accounts	281.2	259.4	267.5	243.6	-4.7%	1.2%	254.6	266.0	278.2	4.5%	1.1%
Households	0.1	0.6	0.4	0.1	-16.0%	-	-	-	-	-100.0%	-
Payments for capital assets	1.2	0.7	0.9	2.1	21.4%	-	0.8	0.9	0.9	-23.9%	-
Machinery and equipment	1.2	0.7	0.9	2.1	21.4%	-	0.8	0.9	0.9	-23.9%	-
Payments for financial assets	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Total	26 002.0	21 179.7	21 971.6	21 268.2	-6.5%	100.0%	22 796.4	23 856.2	24 629.3	5.0%	100.0%
Proportion of total programme expenditure to vote expenditure	90.4%	68.4%	66.9%	67.0%	-	-	68.8%	70.1%	73.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.6	0.4	0.1	-16.0%	-	-	-	-	-100.0%	-
Transfers to households	0.1	0.6	0.4	0.1	-16.0%	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	281.2	259.4	267.5	243.6	-4.7%	1.2%	254.6	266.0	278.2	4.5%	1.1%
Housing Development Agency	233.6	235.4	242.7	243.6	1.4%	1.1%	254.6	266.0	278.2	4.5%	1.1%
Community Schemes Ombud Service	23.6	24.0	24.8	-	-100.0%	0.1%	-	-	-	-	-
Estate Agency Affairs Board	24.0	-	-	-	-100.0%	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Capital	10 572.1	7 404.7	7 352.3	7 596.2	-10.4%	36.4%	8 705.1	9 250.0	9 819.3	8.9%	38.2%
Urban settlements development grant	10 572.1	7 404.7	7 352.3	7 596.2	-10.4%	36.4%	8 705.1	9 250.0	9 819.3	8.9%	38.2%
Provincial revenue funds											
Capital	15 054.9	13 403.0	14 255.6	13 254.7	-4.2%	61.9%	13 655.4	14 149.1	14 332.0	2.6%	59.8%
Human settlements development grant	14 892.3	13 403.0	14 255.6	13 254.7	-3.8%	61.7%	13 655.4	14 149.1	14 332.0	2.6%	59.8%
Title deeds restoration grant	162.6	-	-	-	-100.0%	0.2%	-	-	-	-	-

Personnel information

Table 33.9 Integrated Human Settlements Planning and Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
Integrated Human Settlements Planning and Development		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Salary level	68	–	68	57.4	0.8	78	68.9	0.9	77	71.8	0.9	78	76.7	1.0	77	80.2	1.0	-0.5%	100.0%
1–6	2	–	2	0.7	0.4	6	2.1	0.4	6	2.3	0.4	6	2.4	0.4	6	2.6	0.4	–	7.8%
7–10	31	–	31	17.8	0.6	31	18.7	0.6	31	19.8	0.6	32	21.6	0.7	32	22.8	0.7	0.7%	40.5%
11–12	23	–	23	23.8	1.0	26	28.0	1.1	26	29.8	1.1	26	31.6	1.2	26	33.5	1.3	–	33.6%
13–16	12	–	12	15.1	1.3	15	20.0	1.3	14	19.9	1.4	14	21.1	1.5	13	21.3	1.6	-4.1%	18.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Informal Settlements

Programme purpose

Provide policy, planning and capacity support for the upgrading of informal settlements and oversee the implementation of the informal settlements upgrading programme.

Objectives

- Accelerate the provision of security of tenure, basic services and related infrastructure by:
 - managing the transfer of the *informal settlements upgrading partnership grant* to municipalities and provinces in terms of the annual Division of Revenue Act
 - undertaking evidence-based research and developing responsive policies on an ongoing basis
 - providing capacity support to provinces and municipalities through the national upgrading support programme on an ongoing basis
 - monitoring and evaluating the monthly and quarterly financial and non-financial performance of provincial and municipal informal settlement upgrading programmes and projects.
- Strengthen cooperation and collaboration among the 3 spheres of government, government and civil society organisations, and government and communities by facilitating intergovernmental forums and stakeholder partnerships on an ongoing basis.

Subprogrammes

- Management for Informal Settlements* provides strategic leadership to the programme.
- Grant Management* provides grant funding for the upgrading of informal settlements and monitors the expenditure and performance of these grants.
- Capacity Building and Sector Support* improves coordination and provides sector-specific technical capacity to provinces and municipalities for the upgrading of informal settlements.

Expenditure trends and estimates

Table 33.10 Informal Settlements expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management for Informal Settlements	4.7	2.9	1.3	5.0	2.0%	0.1%	5.3	5.5	5.8	4.7%	0.1%
Grant Management	471.2	7 930.4	8 894.7	8 435.6	161.6%	99.5%	8 296.1	8 043.5	6 444.7	-8.6%	99.2%
Capacity Building and Sector Support	35.2	39.4	18.7	32.9	-2.3%	0.5%	66.0	69.9	73.5	30.7%	0.8%
Total	511.2	7 972.7	8 914.7	8 473.5	155.0%	100.0%	8 367.3	8 118.9	6 523.9	-8.3%	100.0%
Change to 2023 Budget estimate				-			(1 352.5)	(2 040.0)	(4 100.4)		
Economic classification											
Current payments	57.0	60.7	41.5	63.3	3.6%	0.9%	104.1	113.2	118.8	23.3%	1.3%
Compensation of employees	30.9	32.2	33.2	37.2	6.4%	0.5%	37.6	43.2	45.1	6.6%	0.5%
Goods and services	26.1	28.5	8.2	26.1	-	0.3%	66.5	70.0	73.7	41.4%	0.8%
of which:											
Communication	0.4	0.5	0.6	1.3	46.2%	-	1.4	1.4	1.5	4.0%	-
Consultants: Business and advisory services	21.7	25.5	4.1	11.9	-18.1%	0.2%	52.9	55.8	58.8	70.2%	0.6%
Consumables: Stationery, printing and office supplies	0.0	0.0	0.0	2.1	288.3%	-	2.2	2.3	2.4	4.6%	-
Travel and subsistence	0.5	0.8	2.7	6.0	131.0%	-	6.3	6.6	6.9	4.9%	0.1%
Operating payments	0.2	0.0	0.0	2.7	131.6%	-	1.2	1.2	1.3	-22.4%	-
Venues and facilities	1.9	0.9	0.4	0.7	-26.3%	-	0.8	0.8	0.9	4.5%	-
Transfers and subsidies	454.0	7 911.8	8 872.9	7 885.2	159.0%	97.1%	7 766.2	7 487.2	5 863.5	-9.4%	92.1%
Provinces and municipalities	453.9	7 911.7	8 872.9	7 885.2	159.0%	97.1%	7 766.2	7 487.2	5 863.5	-9.4%	92.1%
Households	0.1	0.1	-	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.3	0.2	0.3	525.0	1178.9%	2.0%	497.0	518.5	541.7	1.0%	6.6%
Buildings and other fixed structures	-	-	-	523.3	-	2.0%	496.8	518.3	541.4	1.1%	6.6%
Machinery and equipment	0.3	0.2	0.3	1.7	90.3%	-	0.2	0.3	0.3	-46.1%	-
Total	511.2	7 972.7	8 914.7	8 473.5	155.0%	100.0%	8 367.3	8 118.9	6 523.9	-8.3%	100.0%
Proportion of total programme expenditure to vote expenditure	1.8%	25.8%	27.1%	26.7%	-	-	25.2%	23.9%	19.6%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	-	-	-100.0%	-	-	-	-	-	-
Transfers to households	0.1	0.1	-	-	-100.0%	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Capital	166.3	4 011.9	4 325.5	4 059.2	190.1%	48.6%	4 515.2	4 717.5	4 933.6	6.7%	57.9%
Municipal emergency housing grant	166.3	66.5	52.9	-	-100.0%	1.1%	-	-	-	-	-
Informal settlements upgrading partnership grant: Municipalities	-	3 945.4	4 272.6	4 059.2	-	47.5%	4 515.2	4 717.5	4 933.6	6.7%	57.9%
Provincial revenue funds											
Capital	287.7	3 899.8	4 547.3	3 826.0	136.9%	48.5%	3 251.0	2 769.8	929.9	-37.6%	34.2%
Provincial emergency housing grant	287.7	10.1	426.2	-	-100.0%	2.8%	-	-	-	-	-
Informal settlements upgrading partnership grant: Provinces	-	3 889.7	4 121.1	3 826.0	-	45.8%	3 251.0	2 769.8	929.9	-37.6%	34.2%

Personnel information

Table 33.11 Informal Settlements personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Informal Settlements																			
Salary level	39	–	39	33.2	0.9	40	37.2	0.9	38	37.6	1.0	40	43.2	1.1	39	45.1	1.1	-0.1%	100.0%
1–6	2	–	2	0.7	0.3	1	0.3	0.3	1	0.3	0.3	1	0.3	0.3	1	0.4	0.4	–	2.6%
7–10	16	–	16	8.8	0.6	15	8.7	0.6	15	9.3	0.6	15	9.8	0.7	15	10.4	0.7	–	38.3%
11–12	13	–	13	14.7	1.1	16	18.0	1.2	16	19.1	1.2	18	23.6	1.3	17	24.4	1.4	3.5%	42.1%
13–16	8	–	8	9.1	1.1	8	10.2	1.3	6	8.9	1.4	6	9.4	1.5	6	10.0	1.6	-8.0%	17.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Rental and Social Housing

Programme purpose

Promote the provision of affordable rental housing, monitor the performance of the Social Housing Regulatory Authority, and develop capabilities in the rental housing sector through intergovernmental collaboration and evidence-based research.

Objectives

- Promote the delivery of affordable rental housing by conducting research and developing policies and programmes as and when required.
- Accelerate the provision of affordable rental housing by:
 - providing capital and operational funding to the Social Housing Regulatory Authority to support the social housing sector on an ongoing basis
 - monitoring and evaluating the financial and non-financial performance of affordable rental housing programmes and projects on a monthly and quarterly basis.
- Strengthen cooperation and collaboration by facilitating intergovernmental forums and stakeholder partnerships on an ongoing basis.

Subprogrammes

- *Management for Rental and Social Housing* provides strategic leadership to the programme.
- *Public Entity Oversight* provides regulatory, strategic and governance oversight of the Social Housing Regulatory Authority and oversees compliance with and performance against the entity's mandate and related legislation.
- *Capacity Building and Sector Support* manages capacity-development programmes, improves coordination and provides technical support in the affordable rental housing sector.

Expenditure trends and estimates

Table 33.12 Rental and Social Housing expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 -	2023/24				2023/24 -	2026/27
Management for Rental and Social Housing	3.1	3.4	3.2	4.3	11.4%	0.4%	4.5	4.7	4.9	4.7%	0.5%
Public Entity Oversight	1 117.5	806.1	887.4	897.7	-7.0%	96.2%	864.1	902.3	943.4	1.7%	92.7%
Capacity Building and Sector Support	41.7	41.3	16.3	31.4	-9.0%	3.4%	74.3	77.8	81.4	37.4%	6.8%
Total	1 162.3	850.9	906.9	933.3	-7.1%	100.0%	942.9	984.8	1 029.8	3.3%	100.0%
Change to 2023 Budget estimate				-			(99.0)	(104.2)	(109.1)		
Economic classification											
Current payments	38.1	44.7	19.1	35.0	-2.8%	3.5%	78.6	82.2	86.1	35.1%	7.2%
Compensation of employees	9.4	11.3	10.6	13.0	11.2%	1.1%	12.5	13.2	13.9	2.4%	1.4%
Goods and services	28.6	33.4	8.5	22.0	-8.4%	2.4%	66.1	69.0	72.2	48.6%	5.9%
of which:											
Communication	0.2	0.2	0.2	0.4	26.8%	-	0.4	0.5	0.5	4.6%	-
Consultants: Business and advisory services	25.6	23.3	6.5	16.5	-13.6%	1.9%	59.7	62.4	65.3	58.2%	5.2%
Contractors	0.0	1.0	0.0	0.3	164.5%	-	0.3	0.3	0.3	4.4%	-
Consumables: Stationery, printing and office supplies	0.0	0.1	0.0	0.7	379.9%	-	0.7	0.7	0.8	5.3%	0.1%
Travel and subsistence	2.8	2.0	1.6	3.3	5.9%	0.3%	4.0	4.2	4.3	9.3%	0.4%
Venues and facilities	0.0	4.2	0.1	0.3	211.5%	0.1%	0.3	0.3	0.4	9.6%	-
Transfers and subsidies	1 123.9	806.1	887.7	897.7	-7.2%	96.4%	864.1	902.3	943.4	1.7%	92.7%
Departmental agencies and accounts	1 117.5	806.1	887.4	897.7	-7.0%	96.2%	864.1	902.3	943.4	1.7%	92.7%
Households	6.4	-	0.3	-	-100.0%	0.2%	-	-	-	-	-
Payments for capital assets	0.3	0.1	0.1	0.7	40.6%	-	0.2	0.2	0.2	-31.3%	-
Machinery and equipment	0.3	0.1	0.1	0.7	40.6%	-	0.2	0.2	0.2	-31.3%	-
Total	1 162.3	850.9	906.9	933.3	-7.1%	100.0%	942.9	984.8	1 029.8	3.3%	100.0%
Proportion of total programme expenditure to vote expenditure	4.0%	2.7%	2.8%	2.9%	-	-	2.8%	2.9%	3.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	-	0.3	-	-	-	-	-	-	-	-
Transfers to households	-	-	0.3	-	-	-	-	-	-	-	-
Other transfers to households											
Current	6.4	-	0.0	-	-100.0%	0.2%	-	-	-	-	-
Transfers to households	6.4	-	0.0	-	-100.0%	0.2%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	391.8	93.0	96.3	96.7	-37.3%	17.6%	101.0	105.6	110.4	4.5%	10.6%
Social Housing Regulatory Authority: Operations	69.3	70.2	72.7	73.1	1.8%	7.4%	76.4	79.8	83.4	4.5%	8.0%
Social Housing Regulatory Authority: Institutional investment grant	22.4	22.7	23.5	23.6	1.7%	2.4%	24.7	25.8	27.0	4.5%	2.6%
Social Housing Regulatory Authority: Rental relief	300.0	-	-	-	-100.0%	7.8%	-	-	-	-	-
Capital	725.7	713.1	791.1	801.0	3.3%	78.7%	763.1	796.7	833.0	1.3%	82.1%
Social Housing Regulatory Authority: Consolidated capital grant	725.7	713.1	791.1	801.0	3.3%	78.7%	763.1	796.7	833.0	1.3%	82.1%

Personnel information

Table 33.13 Rental and Social Housing personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27					2023/24 - 2026/27
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Rental and Social Housing																			
Salary level	9	–	11	10.6	1.0	12	13.0	1.1	11	12.5	1.1	11	13.2	1.2	11	13.9	1.2	-3.1%	100.0%
7 – 10	4	–	4	2.3	0.6	4	2.4	0.6	4	2.5	0.6	4	2.6	0.7	4	2.7	0.7	-1.3%	33.8%
11 – 12	3	–	3	3.0	1.0	3	3.1	1.0	3	3.3	1.1	3	3.5	1.2	3	3.6	1.2	-0.8%	25.7%
13 – 16	2	–	4	5.4	1.3	5	7.5	1.4	4	6.7	1.5	4	7.2	1.6	4	7.6	1.7	-5.8%	40.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Affordable Housing

Programme purpose

Facilitate the provision of affordable housing finance; monitor market trends; develop research and policy that respond to demand; and oversee housing finance entities reporting to the minister.

Objectives

- Accelerate the provision of finance for affordable housing by:
 - providing capital and operational funding to the National Housing Finance Corporation for the administration of the finance-linked individual subsidy programme on an ongoing basis
 - researching and developing policies and programmes that promote the provision of finance for affordable housing as and when required
 - monitoring and evaluating the financial and non-financial performance of affordable housing programmes and projects on a monthly and quarterly basis.
- Strengthen cooperation and collaboration by facilitating intergovernmental forums and stakeholder partnerships on an ongoing basis.

Subprogrammes

- Management for Affordable Housing* provides strategic leadership to the programme.
- Public Entity Oversight* provides regulatory, strategic and governance oversight to the National Housing Finance Corporation, oversees compliance with and performance against the corporation's mandate and related legislation, and provides operational and capital transfers to the corporation.
- Capacity Building and Sector Support* improves coordination in the sector and provides sector-specific technical support.

Expenditure trends and estimates

Table 33.14 Affordable Housing expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Management for Affordable Housing	1.9	2.8	4.7	4.2	29.5%	0.6%	4.4	4.6	4.9	5.1%	0.8%
Public Entity Oversight	656.6	489.6	508.6	491.8	-9.2%	89.2%	439.2	458.3	478.9	-0.9%	84.6%
Capacity Building and Sector Support	42.4	47.2	68.6	88.2	27.6%	10.2%	74.9	76.9	83.3	-1.9%	14.6%
Total	700.9	539.5	581.9	584.1	-5.9%	100.0%	518.4	539.8	567.0	-1.0%	100.0%
Change to 2023 Budget estimate				–			(108.7)	(114.5)	(117.2)		

Table 33.14 Affordable Housing expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Current payments	45.9	53.3	77.1	98.4	29.0%	11.4%	86.1	88.7	95.4	-1.0%	16.7%
Compensation of employees	40.1	44.2	47.7	51.4	8.6%	7.6%	54.5	55.9	58.5	4.4%	10.0%
Goods and services	5.7	9.2	29.4	47.0	101.9%	3.8%	31.7	32.7	36.9	-7.7%	6.7%
<i>of which:</i>											
Administrative fees	–	0.0	1.5	1.6	–	0.1%	1.6	1.6	1.6	1.5%	0.3%
Catering: Departmental activities	0.3	0.4	3.7	1.4	67.2%	0.2%	1.5	1.6	1.7	8.3%	0.3%
Communication	1.0	1.2	1.3	1.5	15.2%	0.2%	1.6	1.5	1.6	2.4%	0.3%
Consultants: Business and advisory services	0.5	0.4	4.7	27.6	285.9%	1.4%	11.4	11.6	14.8	-18.7%	3.0%
Travel and subsistence	1.6	3.4	8.0	7.7	68.4%	0.9%	8.2	8.6	9.0	5.2%	1.5%
Venues and facilities	0.8	1.5	6.8	3.2	55.5%	0.5%	3.4	3.6	3.8	6.0%	0.6%
Transfers and subsidies	654.2	485.0	504.1	484.6	-9.5%	88.4%	431.9	450.7	471.2	-0.9%	83.2%
Departmental agencies and accounts	649.7	479.8	497.5	474.5	-9.9%	87.3%	421.9	440.3	460.2	-1.0%	81.3%
Foreign governments and international organisations	3.5	2.2	4.1	4.1	6.0%	0.6%	4.3	4.5	4.7	4.5%	0.8%
Households	1.1	3.1	2.4	6.0	78.7%	0.5%	5.7	6.0	6.3	1.4%	1.1%
Payments for capital assets	0.9	0.9	0.6	1.2	11.5%	0.2%	0.4	0.4	0.4	-29.5%	0.1%
Machinery and equipment	0.9	0.9	0.6	1.2	11.5%	0.2%	0.4	0.4	0.4	-29.5%	0.1%
Payments for financial assets	0.0	0.2	0.0	–	-100.0%	–	–	–	–	–	–
Total	700.9	539.5	581.9	584.1	-5.9%	100.0%	518.4	539.8	567.0	-1.0%	100.0%
Proportion of total programme expenditure to vote expenditure	2.4%	1.7%	1.8%	1.8%	–	–	1.6%	1.6%	1.7%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.2	0.6	87.9%	–	–	–	–	-100.0%	–
Transfers to households	0.1	0.1	0.2	0.6	87.9%	–	–	–	–	-100.0%	–
Other transfers to households											
Current	1.0	3.0	2.2	5.3	77.7%	0.5%	5.7	6.0	6.3	5.4%	1.1%
Bursaries for non-employees	1.0	3.0	2.2	5.3	77.7%	0.5%	5.7	6.0	6.3	5.4%	1.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	649.7	479.8	497.5	474.5	-9.9%	87.3%	421.9	440.3	460.2	-1.0%	81.3%
National Housing Finance Corporation: Finance-linked individual subsidy programme: Operations	15.4	18.8	19.5	19.6	8.3%	3.0%	20.5	21.4	22.4	4.5%	3.8%
National Housing Finance Corporation: Finance-linked individual subsidy programme	334.3	461.0	478.0	454.9	10.8%	71.8%	401.4	418.9	437.9	-1.3%	77.5%
National Housing Finance Corporation: Debt relief	300.0	–	–	–	-100.0%	12.5%	–	–	–	–	–
Foreign governments and international organisations											
Current	3.5	2.2	4.1	4.1	6.0%	0.6%	4.3	4.5	4.7	4.5%	0.8%
Habitat Foundation	2.6	1.4	3.2	3.3	8.9%	0.4%	3.3	3.5	3.6	2.9%	0.6%
Cities Alliance	0.9	0.7	0.9	0.8	-3.3%	0.1%	1.0	1.0	1.1	10.7%	0.2%

Personnel information

Table 33.15 Affordable Housing personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost					
Affordable Housing	59	–	59	47.7	0.8	60	51.4	0.9	60	54.5	0.9	59	55.9	1.0	58	58.5	1.0	-1.1%	100.0%
1 – 6	5	–	5	1.7	0.3	5	1.8	0.4	5	1.9	0.4	5	2.0	0.4	5	2.1	0.4	–	8.4%
7 – 10	25	–	25	14.0	0.6	23	13.5	0.6	23	14.3	0.6	23	15.1	0.7	23	16.0	0.7	–	38.8%
11 – 12	16	–	16	15.6	1.0	18	18.2	1.0	18	19.3	1.1	18	20.5	1.1	17	21.0	1.2	-1.3%	30.1%
13 – 16	13	–	13	16.4	1.3	14	18.0	1.3	14	19.0	1.4	13	18.3	1.4	13	19.4	1.5	-3.2%	22.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Community Schemes Ombud Service

Selected performance indicators

Table 33.16 Community Schemes Ombud Service performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of community schemes registered per year	Regulation	Priority 5: Spatial integration, human settlements and local government	100% (1 127)	100% (925)	98% (1 213/ 1 232)	25%	80%	80%	80%
Percentage of registered community schemes compliant with legislative frameworks per year	Regulation		- ¹	- ¹	60% (726/ 1 213)	65%	70%	75%	80%
Percentage of governance documents assessed for quality assurance per year	Regulation		84% (1 287/ 1 538)	80% (1 444/ 1 806)	99% (1 752/ 1 773)	95%	95%	95%	95%
Percentage of disputes resolved through conciliation per year	Regulation		28% (331/ 1 191)	73% (1 783/ 2 436)	100% (3 762)	90%	90%	90%	90%
Percentage of disputes adjudicated within 90 days per year	Regulation		27% (109/ 410)	28% (741/ 2 642)	97% (5 861/ 6 069)	90%	90%	90%	90%
Percentage of disputes assessed within 30 days per year	Regulation		- ¹	- ¹	99% (10 748/ 10 869)	90%	95%	95%	95%
Percentage of disputes quality assured within 7 days per year	Regulation		- ¹	- ¹	100% (6 008)	95%	95%	95%	95%
Number of training and education sessions conducted for scheme executives and owners per year	Education and training		18	73	103	85	90	95	100
Number of historically disadvantaged individuals trained per year	Education and training		10	23	22	40	50	50	50

1. No historical data available.

Entity overview

The Community Schemes Ombud Service was established in terms of the Community Schemes Ombud Service Act (2011). It is mandated to provide dispute resolution services for community schemes; monitor and control the quality of governance documentation for all sectional title schemes; and take custody of, preserve and provide public access to governance documentation.

Over the medium term, the ombud will focus on strengthening its regulation, dispute resolution, and education and training functions. By 2026/27, it plans to ensure that 80 per cent of community scheme governance documents are registered and compliant with legislative frameworks and that 90 per cent of all disputes are resolved through conciliation. To contribute to reducing barriers to entry for the property market, the ombud plans to train 150 historically disadvantaged individuals to become scheme governance managing agents. Expenditure for these activities is within the regulation, and education and training programmes, which have a combined allocation of R552.9 million over the MTEF period, comprising 38 per cent of the budget.

Total expenditure is expected to decrease at an average annual rate of 9.2 per cent, from R632.7 million in 2023/24 to R474.1 million in 2026/27. This is mainly due to an expected decrease in the collection of community scheme levies and the discontinuation of the entity's operational transfer. To manage this, the entity will delay its expansion project in the administration programme and transformation initiatives in the education and training programme. Levies paid by community schemes account for an estimated 86.8 per cent (R1.3 billion) of the ombud's revenue over the period ahead. Revenue is expected to decrease in line with expenditure.

Programmes/Objectives/Activities

Table 33.17 Community Schemes Ombud Service expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	74.2	97.4	254.1	441.2	81.2%	66.2%	272.3	261.5	273.6	-14.7%	62.0%
Regulation	40.2	54.0	78.3	158.6	58.1%	28.5%	143.1	170.8	178.7	4.1%	33.4%
Education and training	6.7	10.5	13.7	33.0	70.3%	5.3%	17.5	20.9	21.9	-12.8%	4.6%
Total	121.1	161.9	346.1	632.7	73.5%	100.0%	432.9	453.3	474.1	-9.2%	100.0%

Statement of financial performance

Table 33.18 Community Schemes Ombud Service statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	189.0	268.8	352.0	632.7	49.6%	93.5%	432.9	453.3	474.1	-9.2%	100.0%
Sale of goods and services other than capital assets	183.0	262.8	333.7	408.2	30.7%	82.2%	408.2	427.4	447.1	3.1%	86.8%
<i>of which:</i>											
Administrative fees	182.5	262.3	333.7	408.2	30.8%	82.1%	408.2	427.4	447.1	3.1%	86.8%
Community scheme levy income	182.5	262.3	333.7	408.2	30.8%	82.1%	408.2	427.4	447.1	3.1%	86.8%
Sales by market establishments	0.5	0.5	0.0	-	-100.0%	0.1%	-	-	-	-	-
Dispute resolution service income	0.5	0.5	0.0	-	-100.0%	0.1%	-	-	-	-	-
Other non-tax revenue	6.1	6.0	18.3	224.5	232.8%	11.3%	24.7	25.9	27.1	-50.6%	13.2%
Transfers received	23.6	24.0	24.8	-	-100.0%	6.5%	-	-	-	-	-
Total revenue	212.6	292.8	376.8	632.7	43.8%	100.0%	432.9	453.3	474.1	-9.2%	100.0%
Expenses											
Current expenses	121.1	161.9	346.1	632.7	73.5%	100.0%	432.9	453.3	474.1	-9.2%	100.0%
Compensation of employees	83.5	97.9	129.7	209.3	35.9%	50.0%	195.9	237.4	248.4	5.9%	45.8%
Goods and services	35.9	62.1	212.3	419.3	126.9%	48.9%	229.4	207.9	217.4	-19.7%	52.7%
Depreciation	1.7	1.9	4.0	4.2	35.5%	1.1%	7.6	8.0	8.3	25.8%	1.5%
Total expenses	121.1	161.9	346.1	632.7	73.5%	100.0%	432.9	453.3	474.1	-9.2%	100.0%
Surplus/(Deficit)	91.6	131.0	30.7	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 33.19 Community Schemes Ombud Service personnel numbers and cost by salary level

Community Schemes Ombud Service	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment									Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
	Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
Salary level	280	280	280	129.7	0.5	280	209.3	0.7	280	195.9	0.7	280	237.4	0.8	280	248.4	0.9	-	100.0%
1 – 6	39	39	39	3.4	0.1	39	4.8	0.1	39	4.5	0.1	39	5.4	0.1	39	5.7	0.1	-	13.9%
7 – 10	158	158	158	59.5	0.4	158	96.2	0.6	158	90.1	0.6	158	109.2	0.7	158	114.2	0.7	-	56.4%
11 – 12	58	58	58	39.0	0.7	58	63.1	1.1	58	59.0	1.0	58	71.6	1.2	58	74.8	1.3	-	20.7%
13 – 16	24	24	24	25.8	1.1	24	41.8	1.7	24	39.1	1.6	24	47.4	2.0	24	49.6	2.1	-	8.6%
17 – 22	1	1	1	2.1	2.1	1	3.4	3.4	1	3.2	3.2	1	3.9	3.9	1	4.0	4.0	-	0.4%

1. Rand million.

Housing Development Agency

Selected performance indicators

Table 33.20 Housing Development Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of informal settlements supported to upgrade to phase 3 per year	Development management operations	Priority 5: Spatial integration, human settlements and local government	191	204	241	124	130	137	144
Number of hectares of well-located land released for human settlements development per year	Built environment operations		2 116	3 243	1 659	1 000	1 000	1 000	1 000

Entity overview

The Housing Development Agency was established in terms of the Housing Development Agency Act (2008). It is mandated to identify, hold, develop and release land for the development of integrated human settlements. The agency provides provinces and municipalities with project management, technical and land geospatial services.

Over the medium term, the agency will focus on acquiring and developing 3 000 hectares of well-located land for human settlements projects, and providing planning, management and technical support for the upgrading of 411 informal settlements to ensure secure tenure and access to basic services. It will also assist the department in finalising integrated plans for priority development areas. Spending on these projects is within the built environment and operations programme, which represents 58.8 per cent (R944.3 million) of the agency's budget over the period ahead.

Due to the extensive need for professional expertise in the agency's work, compensation of employees accounts for an estimated 53.1 per cent (R888.5 million) of total spending over the medium term. To manage increased spending on compensation of employees, the agency plans to keep its number of personnel constant over the MTEF period. The agency will also spend a significant portion of its goods and services budget on consultants for them to acquire technical expertise to augment internal capacity for support services in municipal and provincial projects. As such, spending on goods and services is expected to account for 46.7 per cent (R735.4 million) of the agency's total spending over the medium term. Total expenditure is expected to increase at an average annual rate of 1.6 per cent, from R541 million in 2023/24 to R566.8 million in 2026/27.

The agency expects to derive 48.1 per cent (R798.8 million) of its revenue over the MTEF period through operational transfers from the department and the remainder through provincial projects and programme management fees. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 33.21 Housing Development Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	81.0	106.3	125.1	154.1	23.9%	29.5%	156.4	163.2	170.6	3.5%	29.7%	
Strategic support	30.4	37.9	15.6	24.2	-7.4%	7.3%	23.4	24.5	25.7	2.0%	4.5%	
Development management operations	31.3	26.9	28.7	32.2	0.9%	7.9%	37.8	39.5	41.4	8.7%	7.0%	
Built environment operations	151.6	198.8	207.5	330.5	29.7%	55.3%	300.5	314.6	329.1	-0.1%	58.8%	
Total	294.3	369.9	377.0	541.0	22.5%	100.0%	518.1	541.9	566.8	1.6%	100.0%	

Statement of financial performance

Table 33.22 Housing Development Agency statements of financial performance

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	170.4	155.7	233.6	297.3	20.4%	46.5%	263.5	275.9	288.6	-1.0%	51.9%	
Sale of goods and services other than capital assets of which:	120.7	146.9	216.8	274.9	31.6%	40.9%	257.5	269.6	282.0	0.9%	50.0%	
Administrative fees	13.5	37.8	50.9	50.6	55.2%	8.3%	52.6	55.1	57.6	4.5%	10.0%	
Management fees	13.5	37.8	50.9	50.6	55.2%	8.3%	52.6	55.1	57.6	4.5%	10.0%	
Sales by market establishments	107.2	109.1	165.9	224.3	27.9%	32.7%	204.9	214.5	224.4	-	40.1%	
Provincial projects	107.2	109.1	165.9	224.3	27.9%	32.7%	204.9	214.5	224.4	-	40.1%	
Other non-tax revenue	49.7	8.8	16.8	22.4	-23.3%	5.6%	6.0	6.3	6.6	-33.6%	1.9%	
Transfers received	233.6	235.4	242.7	243.6	1.4%	53.5%	254.6	266.0	278.2	4.5%	48.1%	
Total revenue	404.0	391.1	476.3	541.0	10.2%	100.0%	518.1	541.9	566.8	1.6%	100.0%	
Expenses												
Current expenses	294.3	369.9	377.0	541.0	22.5%	100.0%	518.1	541.9	566.8	1.6%	100.0%	
Compensation of employees	164.6	172.4	172.9	262.0	16.8%	49.2%	282.8	296.1	309.7	5.7%	53.1%	
Goods and services	126.4	194.7	197.6	276.6	29.8%	49.8%	234.4	244.9	256.1	-2.5%	46.7%	
Depreciation	3.2	2.8	6.4	2.3	-10.3%	1.0%	0.9	1.0	1.0	-24.2%	0.2%	
Total expenses	294.3	369.9	377.0	541.0	22.5%	100.0%	518.1	541.9	566.8	1.6%	100.0%	
Surplus/(Deficit)	109.7	21.2	99.4	-	-100.0%		-	-	-	-	-	

Personnel information

Table 33.23 Housing Development Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									2023/24 - 2026/27		
		2022/23		2023/24		2024/25			2025/26			2026/27							
Housing Development Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
266	266	206	172.9	0.8	266	262.0	1.0	265	282.8	1.1	265	296.1	1.1	265	309.7	1.2	5.7%	100.0%	
1-6	6	6	6	1.3	0.2	6	2.0	0.3	6	2.1	0.4	6	2.2	0.4	6	2.3	0.4	5.1%	2.3%
7-10	122	122	105	59.1	0.6	122	81.3	0.7	121	87.0	0.7	121	91.1	0.8	121	95.3	0.8	5.4%	45.7%
11-12	58	58	48	45.1	0.9	58	55.1	0.9	59	64.5	1.1	59	67.6	1.1	59	70.7	1.2	8.7%	22.1%
13-16	75	75	43	59.2	1.4	75	109.1	1.5	74	114.3	1.5	74	119.6	1.6	74	125.1	1.7	4.6%	28.0%
17-22	5	5	4	8.1	2.0	5	14.5	2.9	5	14.8	3.0	5	15.5	3.1	5	16.2	3.2	3.9%	1.9%

1. Rand million.

National Home Builders Registration Council

Selected performance indicators

Table 33.24 National Home Builders Registration Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of new home builders registered per year	Regulation	Priority 5: Spatial integration, human settlements and local government	2 802	3 595	3 535	3 400	3 502	3 670	3 780
Number of home builder registration renewals per year	Regulation		13 773	14 395	14 080	15 950	15 950	16 428	16 920
Number of home builders trained per year	Regulation		2 823	2 664	2 045	2 300	2 500	2 800	3 000

Table 33.24 National Home Builders Registration Council performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of home inspectors trained per year	Regulation	Priority 5: Spatial integration, human settlements and local government	733	801	933	750	800	850	900
Number of inspections in the subsidy sector per year	Protection		23 231	23 631	24 038	28 000	29 000	29 600	30 170
Number of inspections in the non-subsidy sector per year	Protection		24 501	28 079	32 180	28 000	31 400	32 030	32 670
Percentage of home enrolment applications approved in the subsidy sector per year	Regulation		- ¹	- ¹	100% (29 247)	100%	100%	100%	100%
Percentage of home enrolment applications approved in the non-subsidy sector per year	Regulation		- ¹	- ¹	100% (49 833)	100%	100%	100%	100%

1. No historical data available.

Entity overview

The National Home Builders Registration Council is a regulatory body in the home building industry established in terms of the Housing Consumer Protection Measures Act (1998). It is mandated to protect the interests of housing consumers by providing warranty protection against structural defects in newly built homes. The council is also responsible for the establishment and enforcement of technical building standards in the home building industry.

The council's strategic focus over the medium term is on strengthening its regulatory function by registering 10 952 new home builders and renewing the registration status of 49 298 home builders. To enforce compliance with technical building standards, the council plans to conduct 88 770 inspections on all registered homes in the subsidy sector, and 96 100 inspections on all registered homes in the non-subsidy sector.

Due to the labour-intensive nature of the council's work, compensation of employees accounts for an estimated 66.6 per cent (R2 billion) of total expenditure over the MTEF period, increasing at an average annual rate of 3 per cent, from R622.5 million in 2023/24 to R680.2 million in 2026/27. To contain expenditure on compensation of employees, the council will maintain its number of personnel at 610 over the medium term. Total expenditure is also expected to increase at an average annual rate of 3 per cent, from R934.5 million in 2023/24 to R1 billion in 2026/27.

The entity derives its revenue through fees for home enrolment, registrations and renewals; fees for technical services; and interest and dividends earned on the warranty fund. Revenue is expected to increase at an average annual rate of 3.6 per cent, from R1.5 billion in 2023/24 to R1.6 billion in 2026/27, mainly due to a projected steady increase in building activity in the non-subsidy sector.

Programmes/Objectives/Activities

Table 33.25 National Home Builders Registration Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	313.5	603.5	973.0	333.5	2.1%	48.2%	343.5	353.8	364.4	3.0%	35.7%	
Regulation	289.4	295.3	374.1	349.3	6.5%	31.3%	359.7	370.5	381.6	3.0%	37.4%	
Protection	179.2	190.4	235.2	251.8	12.0%	20.5%	259.3	267.1	275.1	3.0%	26.9%	
Total	782.0	1 089.2	1 582.3	934.5	6.1%	100.0%	962.6	991.5	1 021.2	3.0%	100.0%	

Statements of financial performance, cash flow and financial position

Table 33.26 National Home Builders Registration Council statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	1 518.8	2 373.3	1 978.6	1 451.1	-1.5%	100.0%	1 494.6	1 539.4	1 611.8	3.6%	100.0%	
Sale of goods and services other than capital assets	649.2	1 454.7	794.3	945.1	13.3%	52.3%	973.4	1 002.6	1 049.7	3.6%	65.1%	
<i>of which:</i>												
<i>Sales by market establishments</i>	620.2	1 418.2	727.7	911.6	13.7%	50.0%	938.9	967.1	1 012.5	3.6%	62.8%	
<i>Insurance premium revenue</i>	562.6	1 354.0	644.6	824.7	13.6%	45.9%	849.5	875.0	916.1	3.6%	56.8%	
<i>Fee revenue</i>	52.5	59.2	73.0	74.8	12.5%	3.7%	77.1	79.4	83.1	3.6%	5.2%	
<i>Technical services revenue</i>	5.1	5.0	10.1	12.0	32.8%	0.5%	12.4	12.7	13.3	3.6%	0.8%	
Other sales	29.0	36.5	66.7	33.5	5.0%	2.3%	34.5	35.5	37.2	3.6%	2.3%	
Other non-tax revenue	869.6	918.6	1 184.2	506.0	-16.5%	47.7%	521.2	536.8	562.0	3.6%	34.9%	
Total revenue	1 518.8	2 373.3	1 978.6	1 451.1	-1.5%	100.0%	1 494.6	1 539.4	1 611.8	3.6%	100.0%	
Expenses												
Current expenses	782.0	1 089.2	1 582.3	934.5	6.1%	100.0%	962.6	991.5	1 021.2	3.0%	100.0%	
Compensation of employees	483.7	556.9	581.1	622.5	8.8%	54.1%	641.2	660.4	680.2	3.0%	66.6%	
Goods and services	276.3	510.1	978.1	289.7	1.6%	43.7%	298.4	307.4	316.6	3.0%	31.0%	
Depreciation	22.0	22.2	23.2	22.3	0.5%	2.2%	23.0	23.7	24.4	3.0%	2.4%	
Interest, dividends and rent on land	-	-	0.0	-	-	-	-	-	-	-	-	
Total expenses	782.0	1 089.2	1 582.3	934.5	6.1%	100.0%	962.6	991.5	1 021.2	3.0%	100.0%	
Surplus/(Deficit)	736.8	1 284.1	396.2	516.5	-11.2%		532.0	548.0	590.6	4.6%		
Cash flow statement												
Cash flow from operating activities	4.6	132.0	(0.2)	19.4	62.0%	100.0%	19.9	20.3	21.0	2.6%	100.0%	
Receipts												
Non-tax receipts	709.7	857.2	876.7	945.1	10.0%	100.0%	973.3	1 002.4	1 032.5	3.0%	100.0%	
Sales of goods and services other than capital assets	692.7	829.6	833.7	915.1	9.7%	96.6%	942.4	970.6	999.7	3.0%	96.8%	
<i>of which:</i>												
<i>Sales by market establishment</i>	620.2	820.7	810.0	911.6	13.7%	93.0%	938.9	967.1	996.1	3.0%	96.5%	
<i>Insurance premium revenue</i>	562.6	756.5	726.9	824.7	13.6%	84.4%	849.5	875.0	901.2	3.0%	87.3%	
<i>Fee revenue</i>	52.5	59.2	73.0	74.8	12.5%	7.6%	77.1	79.4	81.8	3.0%	7.9%	
<i>Technical services revenue</i>	5.1	5.0	10.1	12.0	32.8%	0.9%	12.4	12.7	13.1	3.0%	1.3%	
Other sales	72.5	8.9	23.7	3.5	-63.6%	3.6%	3.5	3.5	3.6	1.0%	0.4%	
Other tax receipts	17.0	27.7	43.0	30.0	20.8%	3.4%	30.9	31.8	32.8	3.0%	3.2%	
Total receipts	709.7	857.2	876.7	945.1	10.0%	100.0%	973.3	1 002.4	1 032.5	3.0%	100.0%	
Payment												
Current payments	697.2	715.9	855.8	925.7	9.9%	98.8%	953.5	982.1	1 011.5	3.0%	100.0%	
Compensation of employees	483.7	556.9	581.1	622.5	8.8%	69.7%	641.2	660.4	680.2	3.0%	67.2%	
Goods and services	213.5	159.1	274.8	303.2	12.4%	29.1%	312.3	321.6	331.3	3.0%	32.8%	
Interest and rent on land	-	-	0.0	-	-	-	-	-	-	-	-	
Payments for financial assets	8.0	9.2	21.1	-	-100.0%	1.2%	-	-	-	-	-	
Total payments	705.2	725.2	876.9	925.7	9.5%	100.0%	953.5	982.1	1 011.5	3.0%	100.0%	
Net cash flow from investing activities	85.7	(9.7)	(47.7)	259.6	44.7%	100.0%	270.0	270.0	278.1	2.3%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(7.9)	(1.8)	(13.6)	(8.4)	1.8%	8.5%	(8.7)	(8.7)	(9.0)	2.3%	-3.2%	
Acquisition of software and other intangible assets	-	(5.4)	(0.1)	-	-	13.8%	-	-	-	-	-	
Other flows from investing activities	93.6	(2.6)	(34.1)	267.9	42.0%	77.7%	278.7	278.7	287.0	2.3%	103.2%	
Net increase/(decrease) in cash and cash equivalents	90.3	122.3	(48.0)	279.0	45.7%	12.4%	289.8	290.3	299.0	2.3%	100.0%	
Statement of financial position												
Carrying value of assets	128.8	113.2	103.4	159.8	7.5%	1.4%	138.6	191.0	169.5	2.0%	1.5%	
<i>of which:</i>												
<i>Acquisition of assets</i>	(7.9)	(1.8)	(13.6)	(8.4)	1.8%	100.0%	(8.7)	(8.7)	(9.0)	2.3%	100.0%	
Investments	7 356.0	8 319.0	8 799.8	9 225.8	7.8%	90.4%	9 760.1	10 440.1	10 753.3	5.2%	90.8%	
Inventory	9.5	7.8	6.6	5.3	-17.8%	0.1%	3.8	2.3	2.4	-23.5%	-	
Receivables and prepayments	30.8	36.5	43.5	30.4	-0.4%	0.4%	27.7	25.2	25.9	-5.2%	0.2%	
Cash and cash equivalents	857.1	675.3	627.3	721.9	-5.6%	7.8%	794.1	873.5	899.7	7.6%	7.4%	
Total assets	8 382.3	9 151.9	9 580.6	10 143.3	6.6%	100.0%	10 724.2	11 532.1	11 850.9	5.3%	100.0%	
Accumulated surplus/(deficit)	6 628.9	7 913.0	8 309.2	8 825.7	10.0%	84.8%	9 357.8	9 905.8	10 496.4	5.9%	87.2%	
Capital and reserves	3.7	3.7	3.7	1.1	-33.4%	-	29.7	26.9	27.7	194.7%	0.2%	
Trade and other payables	72.7	188.5	122.5	149.5	27.2%	1.4%	92.5	92.5	95.3	-13.9%	1.0%	
Provisions	1 627.3	992.4	1 099.3	1 122.1	-11.7%	13.2%	1 203.4	1 469.9	1 193.4	2.1%	11.3%	
Derivatives financial instruments	49.7	54.3	45.9	44.9	-3.4%	0.5%	40.8	37.1	38.2	-5.2%	0.4%	
Total equity and liabilities	8 382.3	9 151.9	9 580.6	10 143.3	6.6%	100.0%	10 724.2	11 532.1	11 850.9	5.3%	100.0%	

Personnel information

Table 33.27 National Home Builders Registration Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/ Total (%)
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25			2025/26			2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
National Home Builders Registration Council			610	581.1	1.0	610	622.5	1.0	610	641.2	1.1	610	660.4	1.1	610	680.2	1.1	-	100.0%
Salary level	610	610	610	581.1	1.0	610	622.5	1.0	610	641.2	1.1	610	660.4	1.1	610	680.2	1.1	-	100.0%
1 – 6	29	29	29	4.2	0.1	29	4.5	0.2	29	4.6	0.2	29	4.7	0.2	29	4.9	0.2	-	4.8%
7 – 10	320	320	320	214.8	0.7	320	230.1	0.7	320	237.0	0.7	320	244.1	0.8	320	251.4	0.8	-	52.5%
11 – 12	137	137	137	155.2	1.1	137	168.3	1.2	140	171.3	1.2	140	176.4	1.3	140	181.7	1.3	0.7%	22.8%
13 – 16	119	119	119	188.6	1.6	119	202.1	1.7	116	208.1	1.8	116	214.4	1.8	116	220.8	1.9	-0.8%	19.1%
17 – 22	5	5	5	18.3	3.7	5	17.6	3.5	5	20.2	4.0	5	20.8	4.2	5	21.4	4.3	-	0.8%

1. Rand million.

National Housing Finance Corporation

Selected performance indicators

Table 33.28 National Housing Finance Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of approvals per year	Subsidy housing	Priority 5: Spatial integration, human settlements and local government	R98m	R114m	R29m	R45m	R52m	R85m	R126m
Value of disbursements for social housing per year	Social and rental housing finance		R89m	R70m	R152m	R26m	R14m	R75m	R180m
Value of approvals for social housing per year	Social and rental housing finance		R219m	R216m	R74m	R164m	R189m	R217m	R260m
Value of approvals for private rental per year	Social and rental housing finance		R43m	R173m	R206m	R160m	R184m	R212m	R254m
Number of subsidy applications received and captured per year	Grant facilitation: Finance-linked individual subsidy programme		2 411	3 632	4 640	5 028	4 437	4 630	4 840
Number of subsidy applications approved per year	Grant facilitation: Finance-linked individual subsidy programme		2 120	2 935	4 283	4 641	4 096	4 274	4 468
Number of subsidies disbursed per year	Grant facilitation: Finance-linked individual subsidy programme		1 136	3 268	4 107	3 713	3 277	3 419	3 574
Value of funds leveraged from financial institutions per year	Grant facilitation: Finance-linked individual subsidy programme	R1bn	R1.5bn	R2.3bn	R1.8bn	R1.6bn	R1.6bn	R1.7bn	

Entity overview

The National Housing Finance Corporation was established as a development finance institution in 1996 and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). Its primary mandate is to provide access to affordable housing finance for low-income to middle-income households by leveraging private sector funding to finance housing developments and create affordable housing stock. The corporation also administers the finance-linked individual subsidy programme.

Over the medium term, the corporation will continue to focus on increasing access to affordable housing finance to intermediaries such as social housing institutions, retail financial intermediaries that provide micro loans for home improvements, and developers and emerging contractors who invest in affordable rental housing stock. It also plans to extend partnerships with financial institutions and non-traditional lenders to create differentiated loan products to expand the reach of affordable housing finance to different segments within the affordable rental market. As the corporation leverages more funds from the private sector, it expects to increase its loan book from R4 billion in 2023/24 to R4.2 billion in 2026/27.

To further increase access to affordable housing finance, the department has revised the finance-linked individual subsidy programme policy to extend to non-mortgage housing products. The subsidy now applies to housing finance alternatives such as: unsecured loans through retail intermediaries, loans from community-based schemes, rent-to-buy options and the augmentation of personal savings to purchase non-bonded homes. As such, the corporation expects to disburse a targeted 10 270 subsidies to first-time home buyers over the MTEF period. This subsidy has a total allocation of R1.3 billion over the period ahead, comprising an estimated 39 per cent of the corporation's budget. Total expenditure is expected to increase nominally, at an average annual rate of 0.2 per cent.

The corporation expects to derive 62.5 per cent (R2.2 billion) of its revenue over the MTEF period through transfers from the department and interest on loans. It will derive the remainder of its revenue through income from its controlled entities (the corporation's subsidiaries), rental properties and management fees. Total revenue is expected to decrease nominally, at an average annual rate of 0.1 per cent.

Programmes/Objectives/Activities

Table 33.29 National Housing Finance Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	179.8	209.5	206.4	244.5	10.8%	19.9%	379.2	336.1	308.2	8.0%	28.4%
Programme management	31.2	48.3	66.8	66.5	28.7%	4.9%	75.2	69.9	68.6	1.1%	6.3%
Subsidy housing	146.7	2.8	3.8	5.3	-66.9%	4.6%	7.2	6.9	6.4	6.1%	0.6%
Social and rental housing finance	107.0	273.7	196.0	54.4	-20.2%	14.6%	83.9	83.4	73.9	10.8%	6.6%
Grant facilitation: Finance-linked individual subsidy programme	67.1	341.8	384.9	491.0	94.2%	29.0%	431.5	442.5	459.9	-2.2%	41.0%
Affordable housing finance	317.2	249.7	336.8	221.1	-11.3%	27.0%	185.5	181.6	172.0	-8.0%	17.1%
Total	849.0	1 125.8	1 194.7	1 082.7	8.4%	100.0%	1 162.6	1 120.4	1 089.0	0.2%	100.0%

Statement of financial performance

Table 33.30 National Housing Finance Corporation statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	575.8	718.7	896.4	746.7	9.1%	57.5%	823.8	764.3	759.0	0.5%	62.9%
Sale of goods and services other than capital assets	476.7	644.4	766.2	613.0	8.7%	49.0%	657.8	617.1	612.5	-	50.9%
of which:											
Administrative fees	1.8	1.9	2.1	-	-100.0%	0.1%	-	-	-	-	-
Levies from property sales transactions	1.8	1.9	2.1	-	-100.0%	0.1%	-	-	-	-	-
Sales by market establishments	474.9	642.5	764.1	613.0	8.9%	48.9%	657.8	617.1	612.5	-	50.9%
Sale of houses	28.7	2.6	0.2	-	-100.0%	0.6%	-	-	-	-	-
Interest on advances	232.4	379.9	468.0	344.5	14.0%	27.8%	336.4	297.9	277.3	-7.0%	25.5%
Rental income, management fees, fees on loans for construction projects	44.9	92.9	94.1	32.9	-9.9%	5.2%	78.5	73.8	77.5	33.1%	5.4%
Revenue from controlled entities	168.9	167.0	201.8	235.7	11.7%	15.2%	242.8	245.5	257.7	3.0%	20.0%
Other non-tax revenue	99.1	74.3	130.2	133.7	10.5%	8.6%	166.0	147.2	146.5	3.1%	12.1%
Transfers received	649.7	479.8	520.1	474.5	-9.9%	42.2%	421.9	440.3	460.2	-1.0%	36.8%
Total revenue	1 225.4	1 198.6	1 416.5	1 221.1	-0.1%	100.0%	1 245.7	1 204.6	1 219.2	-0.1%	100.0%
Expenses											
Current expenses	488.0	794.3	818.1	608.3	7.6%	63.2%	761.2	701.5	651.1	2.3%	61.0%
Compensation of employees	145.8	147.0	123.9	179.1	7.1%	14.3%	250.1	246.1	230.0	8.7%	20.3%
Goods and services	236.2	392.1	411.3	277.0	5.5%	30.7%	343.0	277.9	260.4	-2.0%	26.0%
Depreciation	1.5	2.6	2.4	2.3	16.0%	0.2%	22.3	32.0	24.7	119.6%	1.8%
Interest, dividends and rent on land	104.5	252.6	280.5	149.8	12.8%	18.0%	145.8	145.5	136.1	-3.2%	13.0%
Transfers and subsidies	361.0	331.5	376.6	474.5	9.5%	36.8%	401.4	418.9	437.9	-2.6%	39.0%
Total expenses	849.0	1 125.8	1 194.7	1 082.7	8.4%	100.0%	1 162.6	1 120.4	1 089.0	0.2%	100.0%
Surplus/(Deficit)	376.4	72.7	221.8	138.4	-28.4%		83.1	84.1	130.2	-2.0%	

Table 33.30 National Housing Finance Corporation statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Cash flow from operating activities	825.8	(130.5)	251.0	284.1	-29.9%	100.0%	174.0	181.9	209.3	-9.7%	100.0%
Receipts											
Non-tax receipts	546.3	531.3	657.4	760.3	11.6%	53.3%	800.8	740.2	733.7	-1.2%	61.5%
Sales of goods and services other than capital assets	476.7	475.8	576.0	655.0	11.2%	46.7%	657.8	617.1	612.5	-2.2%	51.5%
of which:											
Administrative fees	1.8	1.9	2.1	–	-100.0%	0.1%	–	–	–	–	–
Levies from property sales transactions	1.8	1.9	2.1	–	-100.0%	0.1%	–	–	–	–	–
Sales by market establishment	474.9	473.9	573.9	655.0	11.3%	46.5%	657.8	617.1	612.5	-2.2%	51.5%
Sale of houses	28.7	2.6	0.2	–	-100.0%	0.7%	–	–	–	–	–
Interest on advances	232.4	210.3	266.3	344.5	14.0%	22.4%	336.4	297.9	277.3	-7.0%	25.4%
Rental income, management fees, fees on loans for construction projects	44.9	93.9	105.7	32.9	-9.9%	6.1%	78.5	73.8	77.5	33.1%	5.3%
Revenue from controlled entities	168.9	167.0	201.8	235.7	11.7%	16.5%	242.8	245.5	257.7	3.0%	19.9%
Other tax receipts	69.6	55.5	81.4	105.2	14.8%	6.6%	143.0	123.1	121.2	4.8%	10.0%
Transfers received	649.7	479.8	497.5	474.5	-9.9%	45.1%	421.9	440.3	460.2	-1.0%	36.4%
Financial transactions in assets and liabilities	16.8	12.5	20.1	28.4	19.1%	1.6%	23.0	24.1	25.3	-3.8%	2.0%
Total receipts	1 212.8	1 023.7	1 175.1	1 263.1	1.4%	100.0%	1 245.7	1 204.6	1 219.2	-1.2%	100.0%
Payment											
Current payments	326.0	392.6	445.1	529.6	17.6%	55.1%	670.3	603.8	572.1	2.6%	58.1%
Compensation of employees	139.1	145.8	143.0	179.1	8.8%	20.6%	250.1	246.1	230.0	8.7%	22.1%
Goods and services	82.4	147.5	173.3	200.7	34.5%	18.3%	274.3	212.2	206.0	0.9%	21.8%
Interest and rent on land	104.5	99.4	128.7	149.8	12.8%	16.2%	145.8	145.5	136.1	-3.2%	14.2%
Transfers and subsidies	61.0	173.0	221.0	449.5	94.6%	25.1%	401.4	418.9	437.9	-0.9%	41.9%
Payments for financial assets	–	588.6	258.0	–	–	19.7%	–	–	–	–	–
Total payments	387.0	1 154.2	924.0	979.0	36.3%	100.0%	1 071.7	1 022.7	1 009.9	1.0%	100.0%
Net cash flow from advancing activities (financial institutions only)	(226.0)	(673.0)	(123.0)	499.0	-230.2%	100.0%	433.0	219.0	177.0	-29.2%	100.0%
Disbursements and other payments	(710.0)	(1 016.5)	(780.8)	(345.0)	-21.4%	257.7%	(368.0)	(433.0)	(471.0)	10.9%	-154.5%
Repayments and other receipts	484.0	343.5	657.7	844.0	20.4%	-157.7%	801.0	652.0	648.0	-8.4%	254.5%
Net cash flow from investing activities	634.2	937.7	33.1	21.0	-67.9%	100.0%	(31.0)	(14.0)	(18.0)	-195.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.2)	(2.1)	(1.1)	–	-100.0%	-0.9%	(2.0)	(1.5)	(1.5)	–	6.4%
Acquisition of software and other intangible assets	(2.5)	–	–	–	-100.0%	-0.1%	(101.0)	(12.5)	(16.5)	–	126.7%
Proceeds from the sale of property, plant, equipment and intangible assets	0.8	–	0.1	–	-100.0%	0.1%	72.0	–	–	–	-58.1%
Other flows from investing activities	637.1	939.9	34.0	21.0	-67.9%	100.9%	–	–	–	-100.0%	25.0%
Net cash flow from financing activities	462.4	264.5	182.7	(947.7)	-227.0%	100.0%	(399.8)	(359.9)	(427.4)	-23.3%	100.0%
Borrowing activities	(105.7)	(51.1)	(33.6)	(44.0)	-25.3%	-14.0%	(41.0)	(23.0)	(7.0)	-45.8%	5.7%
Other flows from financing activities	568.2	315.6	216.4	(903.7)	-216.7%	114.0%	(358.8)	(336.9)	(420.4)	-22.5%	94.3%
Net increase/(decrease) in cash and cash equivalents	1 696.4	398.8	343.8	(143.5)	-143.9%	62.7%	176.2	27.0	(59.1)	-25.6%	100.0%
Statement of financial position											
Carrying value of assets	85.8	63.0	85.8	155.9	22.0%	1.3%	98.0	79.7	72.6	-22.5%	1.3%
of which:											
Acquisition of assets	(1.2)	(2.1)	(1.1)	–	-100.0%	–	(2.0)	(1.5)	(1.5)	–	–
Investments	1 266.2	1 161.2	1 139.8	1 214.0	-1.4%	16.3%	1 232.3	1 250.5	1 265.5	1.4%	16.3%
Inventory	11.3	11.2	–	–	-100.0%	0.1%	–	–	–	–	–
Loans	3 952.2	4 080.6	4 183.1	4 046.6	0.8%	55.5%	3 944.5	4 055.5	4 211.1	1.3%	53.3%
Receivables and prepayments	50.4	39.9	49.6	23.4	-22.6%	0.6%	23.4	23.4	23.4	–	0.3%
Cash and cash equivalents	1 463.4	1 862.2	2 206.0	2 062.5	12.1%	25.8%	2 238.7	2 265.7	2 206.6	2.3%	28.8%
Taxation	37.3	38.0	65.6	–	-100.0%	0.5%	–	–	–	–	–
Total assets	6 866.6	7 256.1	7 730.0	7 502.4	3.0%	100.0%	7 537.0	7 675.0	7 779.2	1.2%	100.0%
Accumulated surplus/(deficit)	1 988.2	2 085.0	2 306.8	2 445.2	7.1%	30.0%	2 507.9	2 570.6	2 678.5	3.1%	33.4%
Capital and reserves	1 069.4	1 069.4	1 069.4	1 069.4	–	14.6%	1 069.4	1 069.4	1 069.4	–	14.0%
Capital reserve fund	1 656.7	1 656.7	1 656.7	1 656.7	–	22.6%	1 656.7	1 656.7	1 656.7	–	21.7%
Borrowings	1 324.1	1 314.4	1 314.4	1 098.1	-6.0%	17.3%	1 075.3	1 069.8	1 064.3	-1.0%	14.1%
Trade and other payables	59.3	54.6	106.9	40.4	-12.0%	0.9%	40.4	40.4	40.4	–	0.5%
Taxation	–	0.6	2.7	–	–	–	–	–	–	–	–
Provisions	49.0	41.2	10.6	51.2	1.5%	0.5%	51.2	51.2	51.2	–	0.7%
Managed funds	675.7	991.3	1 207.5	1 097.1	17.5%	13.4%	1 097.4	1 097.2	1 099.1	0.1%	14.4%
Derivatives financial instruments	44.2	43.0	55.0	44.2	–	0.6%	38.6	119.6	119.6	39.4%	1.0%
Total equity and liabilities	6 866.6	7 256.1	7 730.0	7 502.4	3.0%	100.0%	7 537.0	7 675.0	7 779.2	1.2%	100.0%

Personnel information

Table 33.31 National Housing Finance Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
National Housing Finance Corporation		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	157	157	147	123.9	0.8	157	179.1	1.1	162	250.1	1.5	162	246.1	1.5	162	230.0	1.4	1.1%	100.0%
1 – 6	14	14	15	2.2	0.1	14	2.8	0.2	14	3.8	0.3	14	3.8	0.3	14	3.5	0.3	–	8.7%
7 – 10	53	53	36	14.8	0.4	53	30.6	0.6	53	41.3	0.8	53	40.7	0.8	53	38.0	0.7	–	33.0%
11 – 12	35	35	27	16.6	0.6	35	33.0	0.9	35	44.5	1.3	35	43.8	1.3	35	40.9	1.2	–	21.8%
13 – 16	47	47	60	67.2	1.1	47	80.7	1.7	52	117.4	2.3	52	115.5	2.2	52	107.9	2.1	3.4%	31.6%
17 – 22	8	8	9	23.1	2.6	8	31.9	4.0	8	43.1	5.4	8	42.4	5.3	8	39.6	5.0	–	5.0%

1. Rand million.

Property Practitioners Fidelity Fund

Entity overview

The Property Practitioners Fidelity Fund is managed by the Property Practitioners Regulatory Authority. The fund was established to protect the interest of the public from negligence on the part of property practitioners in dealing with real estate transactions.

Expenditure is expected to increase at an average annual rate of 13.8 per cent, from R75.1 million in 2023/24 to R110.9 million in 2026/27, due to increased management fees as a result of the additional categories of real estate practitioners introduced in the Property Practitioners Act (2019). The fund derives its revenue through interest earned on trust accounts by property practitioners, and contributions from property practitioners. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 33.32 Property Practitioners Fidelity Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	70.5	71.4	58.5	75.1	2.2%	100.0%	101.5	106.1	110.9	13.8%	100.0%	
Total	70.5	71.4	58.5	75.1	2.2%	100.0%	101.5	106.1	110.9	13.8%	100.0%	

Statements of financial performance, cash flow and financial position

Table 33.33 Property Practitioners Fidelity Fund statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Revenue											
Non-tax revenue	94.4	77.5	110.4	75.3	-7.3%	100.0%	101.7	106.2	111.0	13.8%	100.0%
Sale of goods and services other than capital assets	94.4	34.6	26.5	46.2	-21.2%	57.5%	37.0	38.7	40.4	-4.4%	42.6%
<i>of which:</i>											
Administrative fees	57.7	34.6	26.5	46.2	-7.1%	47.8%	37.0	38.7	40.4	-4.4%	42.6%
Interest on trust funds	47.3	26.8	22.9	37.0	-7.8%	38.6%	30.0	31.3	32.8	-4.0%	34.4%
Contribution from estate agents	1.5	2.1	2.3	3.2	29.7%	2.7%	7.0	7.3	7.6	33.6%	6.2%
Claims recoveries	8.2	5.7	1.3	6.0	-9.8%	6.3%	-	-	-	-100.0%	2.0%
Discretionary funded projects	0.8	-	-	-	-100.0%	0.2%	-	-	-	-	-
Sales by market establishments	36.7	-	-	-	-100.0%	9.7%	-	-	-	-	-
Fair value adjustment	30.3	-	-	-	-100.0%	8.0%	-	-	-	-	-
Interest on investment	6.3	-	-	-	-100.0%	1.7%	-	-	-	-	-
Other income	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other non-tax revenue	-	42.9	83.9	29.1	-	42.5%	64.7	67.6	70.6	34.4%	57.4%
Total revenue	94.4	77.5	110.4	75.3	-7.3%	100.0%	101.7	106.2	111.0	13.8%	100.0%
Expenses											
Current expenses	70.5	71.4	58.5	75.1	2.2%	100.0%	101.5	106.1	110.9	13.8%	100.0%
Goods and services	70.5	71.4	58.5	75.1	2.2%	100.0%	101.5	106.1	110.9	13.8%	100.0%
Total expenses	70.5	71.4	58.5	75.1	2.2%	100.0%	101.5	106.1	110.9	13.8%	100.0%
Surplus/(Deficit)	24.0	6.1	51.9	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	19.3	18.7	51.1	4.2	-40.0%	100.0%	9.1	(25.8)	(27.0)	-286.3%	100.0%
Receipts											
Non-tax receipts	91.5	39.9	86.2	75.3	-6.3%	82.4%	108.1	77.6	81.1	2.5%	100.0%
Sales of goods and services other than capital assets	91.5	34.6	26.5	46.2	-20.3%	57.5%	43.4	45.5	47.6	1.0%	54.7%
<i>of which:</i>											
Administrative fees	89.0	34.6	26.5	46.2	-19.6%	56.8%	43.4	45.5	47.6	1.0%	54.7%
Interest on trust funds	78.5	26.8	22.9	37.0	-22.2%	47.6%	30.0	31.3	32.8	-4.0%	39.4%
Contribution from estate agents	1.5	2.1	2.3	3.2	29.7%	2.7%	7.0	7.3	7.6	33.6%	7.4%
Claims recoveries	8.2	5.7	1.3	6.0	-9.8%	6.3%	6.4	6.9	7.2	6.2%	7.9%
Discretionary funded projects	0.8	-	-	-	-100.0%	0.2%	-	-	-	-	-
Sales by market establishment	2.4	-	-	-	-100.0%	0.7%	-	-	-	-	-
Interest on investment	2.4	-	-	-	-100.0%	0.7%	-	-	-	-	-
Other income	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other tax receipts	-	5.4	59.7	29.1	-	24.9%	64.7	32.1	33.5	4.9%	45.3%
Financial transactions in assets and liabilities	-	37.5	24.2	0.0	-	17.6%	-	-	-	-100.0%	-
Total receipts	91.5	77.5	110.4	75.3	-6.3%	100.0%	108.1	77.6	81.1	2.5%	100.0%
Payment											
Current payments	72.1	58.8	59.3	71.2	-0.5%	100.0%	99.0	103.4	108.1	14.9%	100.0%
Goods and services	72.1	58.8	59.3	71.2	-0.5%	100.0%	99.0	103.4	108.1	14.9%	100.0%
Total payments	72.1	58.8	59.3	71.2	-0.5%	100.0%	99.0	103.4	108.1	14.9%	100.0%
Net cash flow from investing activities	(103.5)	(36.4)	46.8	(53.0)	-20.0%	100.0%	(55.4)	(57.8)	(60.4)	4.5%	100.0%
Other flows from investing activities	(103.5)	(36.4)	46.8	(53.0)	-20.0%	100.0%	(55.4)	(57.8)	(60.4)	4.5%	100.0%
Net cash flow from financing activities	(21.1)	26.4	(63.9)	53.0	-236.0%	100.0%	55.4	57.8	60.4	4.5%	100.0%
Borrowing activities	(21.1)	26.4	(63.9)	53.0	-236.0%	100.0%	55.4	57.8	60.4	4.5%	100.0%
Net increase/(decrease) in cash and cash equivalents	(105.3)	8.7	34.0	4.2	-134.1%	-18.4%	9.1	(25.8)	(27.0)	-286.3%	100.0%
Statement of financial position											
Investments	586.4	622.8	576.0	624.0	2.1%	95.1%	654.3	641.6	672.4	2.5%	95.7%
Receivables and prepayments	7.8	2.9	44.4	2.2	-34.6%	2.2%	12.2	12.8	13.4	83.0%	1.5%
Cash and cash equivalents	23.2	8.7	34.0	3.2	-48.5%	2.7%	25.0	26.1	25.4	100.0%	2.9%
Total assets	617.3	634.4	654.4	629.3	0.6%	100.0%	691.5	680.5	711.1	4.2%	100.0%
Accumulated surplus/(deficit)	593.6	598.8	648.9	574.5	-1.1%	95.2%	622.3	608.2	635.6	3.4%	90.0%
Trade and other payables	1.9	1.7	4.7	0.1	-62.6%	0.3%	0.1	0.1	0.1	4.0%	-
Provisions	3.1	0.0	0.4	1.7	-18.0%	0.2%	1.8	1.9	2.0	4.5%	0.3%
Managed funds	18.7	33.9	0.4	53.0	41.4%	4.2%	67.3	70.3	73.5	11.5%	9.7%
Total equity and liabilities	617.3	634.4	654.4	629.3	0.6%	100.0%	691.5	680.5	711.1	4.2%	100.0%

Property Practitioners Regulatory Authority

Selected performance indicators

Table 33.34 Property Practitioners Regulatory Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of property practitioners registered on the database per year	Compliance	Priority 5: Spatial integration, human settlements and local government	0	6 627	6 548	8 000	10 000	13 000	15 000
Number of Property Practitioners Fidelity Fund certificates renewed per year	Compliance		51 063	59 755	46 866	67 238	67 238	71 945	71 945
Number of estate agencies inspected per year	Compliance		166	201	224	210	950	1 000	1 150
Number of property practitioners qualified for professional designations per year	Education and training		777	1 624	3 704	1 500	1 750	2 000	2 250
Number of property practitioners compliant with the continuous professional development programme per year	Education and training		17 013	16 027	14 046	12 000	15 000	20 000	20 000

Entity overview

The Property Practitioners Regulatory Authority was established in terms of the Property Practitioners Act (2019). Its mandate is to regulate the conduct and activities of property practitioners when dealing with the marketing, promotion, management, sale, letting, financing and purchase of immovable property. The authority manages the Property Practitioners Fidelity Fund and provides education and training programmes to develop candidate and property practitioners.

Since the entity transitioned from the Estate Agency Affairs Board to the Property Practitioners Regulatory Authority in February 2022, the number of property practitioners who require a valid registration status and fidelity fund certificate to operate legally has significantly increased. As the authority is now responsible for 10 new categories of property practitioners recognised by the Property Practitioners Act (2019), it plans to register 38 000 property practitioners on its database over the MTEF period. This significant increase in registrations requires increased compliance and enforcement measures. As such, to safeguard the interests of consumers and enhance compliance standards, over the medium term, the authority plans to inspect 3 100 estate agencies and expand its education and training programmes to confer 6 000 professional designations to candidate property practitioners and 55 000 continuous professional development qualifications to property practitioners.

To effectively respond to the increased number of activities in the organisation, the authority plans to increase its number of personnel and invest in software and other intangible assets. To fund an increase in personnel from 141 in 2023/24 to 163 in 2026/27, spending on compensation of employees is set to increase from R117 million in 2023/24 to R151.5 million in 2026/27, accounting for an estimated 63.3 per cent (R429.9 million) of the authority's budget over the period ahead. To ensure the resilience and stability of the authority's ICT and network systems, the acquisition of software and other intangible assets is expected to result in expenditure of R56.5 million over the same period. As such, total expenditure is expected to increase at an average annual rate of 10 per cent, from R181.5 million in 2023/24 to R241.4 million in 2026/27.

The authority expects to derive 61.9 per cent (R440.1 million) of its revenue over the MTEF period through management fees for administering the Property Practitioners Fidelity Fund and examination fees for property practitioners. It will derive the remainder of its revenue through contributions from property practitioners. Revenue is expected to increase at an average annual rate of 8.4 per cent, from R194.2 million in 2023/24 to R247.6 million in 2026/27, mainly driven by additional fees and contributions from new property practitioners.

Programmes/Objectives/Activities

Table 33.35 Property Practitioners Regulatory Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	94.7	114.3	109.5	120.5	8.4%	66.8%	136.9	152.6	159.4	9.8%	65.9%
Compliance	30.9	42.7	48.1	48.3	16.0%	25.7%	59.1	62.9	65.7	10.8%	27.3%
Education and training	10.8	13.7	12.2	12.8	5.7%	7.5%	14.5	15.6	16.3	8.4%	6.9%
Total	136.4	170.6	169.9	181.5	10.0%	100.0%	210.5	231.0	241.4	10.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 33.36 Property Practitioners Regulatory Authority statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	123.3	173.5	154.5	194.2	16.4%	95.9%	220.8	232.9	247.6	8.4%	100.0%
Sale of goods and services other than capital assets	91.1	128.5	120.3	147.9	17.5%	72.5%	190.9	200.9	213.4	13.0%	83.8%
<i>of which:</i>											
Administrative fees	51.2	53.4	53.9	53.0	1.2%	31.9%	77.9	83.3	89.1	18.9%	33.6%
Management fees	51.2	53.4	53.9	53.0	1.2%	31.9%	77.9	83.3	89.1	18.9%	33.6%
Sales by market establishments	39.9	75.0	66.4	94.9	33.5%	40.5%	113.1	117.6	124.2	9.4%	50.2%
Contributions	26.3	28.7	25.0	32.4	7.3%	16.8%	52.6	54.4	58.2	21.5%	21.8%
Examinations	11.2	41.3	41.4	62.5	77.2%	22.6%	60.5	63.2	66.1	1.9%	28.3%
Rent and other income	2.4	5.1	-	-	-100.0%	1.1%	-	-	-	-	-
Other non-tax revenue	32.2	45.1	34.2	46.3	12.9%	23.5%	29.9	32.0	34.2	-9.6%	16.2%
Transfers received	24.0	-	-	-	-100.0%	4.1%	-	-	-	-	-
Total revenue	147.3	173.5	154.5	194.2	9.7%	100.0%	220.8	232.9	247.6	8.4%	100.0%
Expenses											
Current expenses	136.4	170.6	169.9	181.5	10.0%	100.0%	210.5	231.0	241.4	10.0%	100.0%
Compensation of employees	95.5	101.9	88.6	117.0	7.0%	61.6%	133.3	145.0	151.5	9.0%	63.3%
Goods and services	37.4	66.1	76.1	59.5	16.7%	35.9%	72.0	80.6	84.2	12.3%	34.2%
Depreciation	3.5	2.6	5.2	5.1	12.8%	2.5%	5.2	5.5	5.7	4.1%	2.5%
Transfers and subsidies	-	-	-	0.0	-	-	0.0	0.0	-	-100.0%	-
Total expenses	136.4	170.6	169.9	181.5	10.0%	100.0%	210.5	231.0	241.4	10.0%	100.0%
Surplus/(Deficit)	10.8	2.9	(15.4)	12.7	5.6%		10.3	1.9	6.2	-21.3%	
Cash flow statement											
Cash flow from operating activities	(16.0)	14.1	55.8	10.4	-186.8%	100.0%	46.7	34.1	41.0	57.8%	100.0%
Receipts											
Non-tax receipts	97.5	176.5	152.4	184.8	23.7%	95.1%	220.8	216.1	231.2	7.8%	100.0%
Sales of goods and services other than capital assets	78.0	131.4	120.3	141.4	21.9%	73.5%	190.9	184.1	197.0	11.7%	83.3%
<i>of which:</i>											
Administrative fees	41.4	56.4	53.9	53.0	8.6%	32.5%	77.9	83.3	89.1	18.9%	35.3%
Management fees	41.4	56.4	53.9	53.0	8.6%	32.5%	77.9	83.3	89.1	18.9%	35.3%
Sales by market establishment	36.6	75.0	66.4	88.4	34.2%	41.0%	113.1	100.8	107.8	6.8%	48.1%
Contributions	26.3	28.7	25.0	32.4	7.2%	17.9%	52.6	54.4	58.2	21.5%	22.9%
Examinations	4.3	41.3	41.4	62.5	144.0%	22.0%	60.5	46.4	49.6	-7.4%	26.0%
Discretionary funded projects	0.7	-	-	-	-100.0%	0.1%	-	-	-	-	-
Rent and other income	5.3	5.1	-	-	-100.0%	1.8%	-	-	-	-	-
Other tax receipts	19.5	45.1	32.1	43.4	30.5%	21.5%	29.9	32.0	34.2	-7.6%	16.7%
Transfers received	24.0	-	-	-	-100.0%	4.9%	-	-	-	-	-
Total receipts	121.5	176.5	152.4	184.8	15.0%	100.0%	220.8	216.1	231.2	7.8%	100.0%

Table 33.36 Property Practitioners Regulatory Authority statements of financial performance, cash flow and financial position (continued)

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
	2020/21 - 2023/24							2024/25 - 2026/27				
Cash flow statement												
Payment												
Current payments	137.5	162.4	96.6	174.4	8.2%	100.0%	174.2	182.0	190.2	2.9%	100.0%	
Compensation of employees	91.9	101.4	88.6	116.9	8.4%	72.0%	105.3	110.0	114.9	-0.6%	62.1%	
Goods and services	45.6	61.0	8.0	57.5	8.0%	28.0%	68.9	72.0	75.2	9.4%	37.9%	
Total payments	137.5	162.4	96.6	174.4	8.2%	100.0%	174.2	182.0	190.2	2.9%	100.0%	
Net cash flow from investing activities	(1.0)	(1.4)	(3.8)	(11.4)	124.4%	100.0%	(20.2)	(21.1)	(22.1)	24.8%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(1.0)	(1.4)	(3.3)	(3.4)	49.4%	79.3%	(2.2)	(2.3)	(2.4)	-10.5%	15.5%	
Acquisition of software and other intangible assets	-	-	(0.5)	(8.0)	-	20.7%	(18.0)	(18.8)	(19.7)	34.9%	84.5%	
Net cash flow from financing activities	21.1	(3.9)	37.4	-	-100.0%	-	-	-	-	-	-	
Borrowing activities	21.1	(3.9)	37.4	-	-100.0%	-	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	4.1	8.7	89.4	(0.9)	-160.6%	15.1%	26.5	13.0	19.0	-375.6%	100.0%	
Statement of financial position												
Carrying value of assets of which:	109.2	140.4	140.2	160.9	13.8%	51.1%	164.4	166.4	173.9	2.6%	50.0%	
Acquisition of assets	(1.0)	(1.4)	(3.3)	(3.4)	49.4%	100.0%	(2.2)	(2.3)	(2.4)	-10.5%	100.0%	
Inventories	0.1	0.0	0.2	0.3	61.8%	-	0.3	0.3	0.3	1.5%	0.1%	
Loans	18.7	33.9	3.8	23.9	8.4%	7.6%	23.9	23.9	25.0	1.5%	7.3%	
Receivables and prepayments	83.9	87.7	70.1	70.6	-5.6%	29.6%	72.7	77.9	81.4	4.8%	22.7%	
Cash and cash equivalents	11.2	8.7	66.9	43.5	57.3%	11.6%	65.5	79.3	82.9	24.0%	20.0%	
Total assets	223.2	270.8	281.2	299.2	10.3%	100.0%	326.7	347.7	363.4	6.7%	100.0%	
Accumulated surplus/(deficit)	102.3	85.0	41.5	114.7	3.9%	32.6%	121.3	129.8	136.2	5.9%	37.6%	
Capital and reserves	42.6	77.4	77.4	47.0	3.3%	22.7%	95.0	101.1	100.0	28.6%	25.3%	
Deferred income	-	-	62.0	-	-	5.5%	-	-	-	-	-	
Trade and other payables	56.4	77.3	78.4	99.7	20.9%	28.8%	85.8	95.0	105.0	1.7%	29.0%	
Provisions	21.2	30.4	20.6	37.1	20.6%	10.1%	23.2	21.1	21.5	-16.6%	7.9%	
Derivatives financial instruments	0.6	0.7	1.2	0.7	1.8%	0.3%	1.4	0.7	0.7	1.5%	0.3%	
Total equity and liabilities	223.2	270.8	281.2	299.2	10.3%	100.0%	326.7	347.7	363.4	6.7%	100.0%	

Personnel information

Table 33.37 Property Practitioners Regulatory Authority personnel numbers and cost by salary level

Property Practitioners Regulatory Authority	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
	Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25			2025/26			2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	166	166	106	88.6	0.8	141	117.0	0.8	151	133.3	0.9	163	145.0	0.9	163	151.5	0.9	9.0%	100.0%
1 – 6	27	27	19	3.2	0.2	27	5.8	0.2	27	6.0	0.2	35	8.5	0.2	35	8.9	0.3	15.6%	20.0%
7 – 10	46	46	30	19.4	0.6	39	24.2	0.6	39	25.0	0.6	39	26.1	0.7	39	27.3	0.7	4.2%	25.3%
11 – 12	75	75	46	40.8	0.9	57	53.1	0.9	65	63.2	1.0	69	69.4	1.0	69	72.5	1.1	10.9%	42.0%
13 – 16	17	17	10	22.5	2.2	17	31.2	1.8	19	36.4	1.9	19	38.0	2.0	19	39.7	2.1	8.4%	12.0%
17 – 22	1	1	1	2.7	2.7	1	2.7	2.7	1	2.8	2.8	1	2.9	2.9	1	3.1	3.1	4.2%	0.6%

1. Rand million.

Social Housing Regulatory Authority

Selected performance indicators

Table 33.38 Social Housing Regulatory Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of social housing units delivered per year	Project development and funding	Priority 5: Spatial integration, human settlements and local government	1 856	2 771	3 182	3 200	1 935	4 000	4 000
Number of social housing units approved for capital grant funding per year	Project development and funding		4 006	3 000	3 123	3 087	3 115	3 550	3 608
Number of institutional grants approved per year	Sector development		40	40	40	40	40	40	40
Total number of accredited social housing institutions	Compliance, accreditation and regulation		95	90	84	100	105	120	130
Total number of social housing units under regulation	Compliance, accreditation and regulation		40 628	42 533	44 114	48 000	52 317	54 666	56 234

Entity overview

The Social Housing Regulatory Authority's legislative mandate, as set out in the Social Housing Act (2008), is to invest in, capacitate and regulate the social housing sector. To achieve this, the authority administers a sustainable flow of capital subsidies to build affordable rental housing units for low-income to middle-income households, provides capacity-building and support initiatives, and regulates all social housing institutions.

The authority's focus over the medium term is on improving access to affordable housing by increasing the supply of new rental housing stock. In giving effect to this, the authority aims to deliver 9 935 social housing units over the MTEF period through the consolidated capital grant, which provides subsidies to reduce the capital cost of constructing rental units and reduce rental costs for tenants.

The authority will continue to build capacity within the sector by disbursing the institutional investment grant, which is allocated R77.4 million over the medium term to assist a targeted 120 social housing institutions to become fully operational, accredited entities that deliver affordable rental units. The authority expects to accredit 355 social housing institutions over the medium term, while the total number of regulated social housing units is expected to reach 56 234 by the end of the MTEF period. Total expenditure is expected to increase at an average annual rate of 1.7 per cent, from R897.7 million in 2023/24 to R943.4 million in 2026/27.

The authority derives all its revenue through transfers from the department. Revenue is expected to increase in line with expenditure over the medium term.

Programmes/Objectives/Activities

Table 33.39 Social Housing Regulatory Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	67.0	73.4	67.5	66.6	-0.2%	8.4%	69.6	72.7	76.0	4.5%	7.9%
Project development and funding	587.2	748.5	836.9	801.0	10.9%	89.1%	763.1	796.7	833.0	1.3%	88.5%
Sector development	10.5	9.1	11.8	23.6	30.9%	1.6%	24.7	25.8	27.0	4.5%	2.8%
Compliance, accreditation and regulation	9.6	4.2	7.2	6.5	-12.3%	0.9%	6.8	7.1	7.4	4.6%	0.8%
Total	674.4	835.3	923.4	897.7	10.0%	100.0%	864.1	902.3	943.4	1.7%	100.0%

Statement of financial performance

Table 33.40 Social Housing Regulatory Authority statement of financial performance

Statement of financial performance		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million						2020/21 - 2023/24					2023/24 - 2026/27	
Revenue												
Non-tax revenue		12.6	74.9	95.3	-	-100.0%	4.8%	-	-	-	-	-
Other non-tax revenue		12.6	74.9	95.3	-	-100.0%	4.8%	-	-	-	-	-
Transfers received		1 117.5	806.1	887.4	897.7	-7.0%	95.2%	864.1	902.3	943.4	1.7%	100.0%
Total revenue		1 130.1	881.0	982.7	897.7	-7.4%	100.0%	864.1	902.3	943.4	1.7%	100.0%
Expenses												
Current expenses		78.9	78.7	76.9	74.3	-2.0%	9.4%	77.6	81.1	84.8	4.5%	8.8%
Compensation of employees		41.4	42.2	39.5	40.4	-0.8%	5.0%	40.4	40.4	42.3	1.5%	4.5%
Goods and services		35.9	34.6	35.4	30.1	-5.8%	4.2%	33.2	36.5	38.1	8.3%	3.8%
Depreciation		1.6	1.9	2.0	3.9	33.0%	0.3%	4.0	4.2	4.4	4.6%	0.5%
Transfers and subsidies		595.5	756.6	846.5	823.4	11.4%	90.6%	786.5	821.2	858.6	1.4%	91.2%
Total expenses		674.4	835.3	923.4	897.7	10.0%	100.0%	864.1	902.3	943.4	1.7%	100.0%
Surplus/(Deficit)		455.7	45.7	59.3	-	-100.0%		-	-	-	-	-

Personnel information

Table 33.41 Social Housing Regulatory Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of approved funded posts	Number of posts on approved establishment	2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Social Housing Regulatory Authority																			
Salary level	58	59	56	39.5	0.7	61	40.4	0.7	61	40.4	0.7	61	40.4	0.7	61	42.3	0.7	1.5%	100.0%
1 – 6	12	12	9	3.8	0.4	12	2.6	0.2	12	2.6	0.2	12	2.6	0.2	12	2.6	0.2	0.0%	19.7%
7 – 10	27	27	27	16.7	0.6	29	13.8	0.5	29	13.8	0.5	29	13.8	0.5	29	13.8	0.5	-	47.5%
11 – 12	11	11	11	6.9	0.6	11	10.3	0.9	11	10.3	0.9	11	10.3	0.9	11	10.4	0.9	0.4%	18.0%
13 – 16	8	9	9	12.1	1.3	9	13.7	1.5	9	13.7	1.5	9	13.7	1.5	9	15.5	1.7	4.1%	14.8%

1. Rand million.

MINERAL RESOURCES AND ENERGY

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	669.1	5.5	18.1	692.7	718.5	746.2
Minerals and Petroleum Regulation	383.1	150.4	–	533.6	554.3	582.5
Mining, Minerals and Energy Policy Development	278.5	921.0	–	1 199.5	1 289.7	1 224.6
Mine Health and Safety Inspectorate	229.9	4.5	–	234.4	246.3	258.1
Mineral and Energy Resources Programmes and Projects	805.3	4 287.8	–	5 093.1	5 005.4	5 115.1
Nuclear Energy Regulation and Management	46.5	1 039.2	–	1 085.7	1 134.1	1 187.2
Total expenditure estimates	2 412.5	6 408.5	18.1	8 839.0	8 948.4	9 113.8

Executive authority Minister of Mineral Resources and Energy
 Accounting officer Director-General of Mineral Resources and Energy
 Website www.dmre.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Regulate the minerals and mining sector for transformation, growth and development. Formulate energy policies, regulatory frameworks and legislation to ensure energy security, environmentally friendly carriers, and access to affordable and reliable energy.

Mandate

The Department of Mineral Resources and Energy is mandated to ensure the transparent and efficient regulation of South Africa's mineral resources and minerals industry, and the secure and sustainable provision of energy in support of socioeconomic development. Several acts regulate the mining, minerals and energy sectors. These include the:

- Petroleum Products Act (1977), which regulates the petroleum industry at the manufacturing, wholesale and retail levels
- Mine Health and Safety Act (1996), which governs mine health and safety
- Mineral and Petroleum Resources Development Act (2002), which provides the regulatory framework for equitable access to and the sustainable development of mineral resources and related matters
- Electricity Regulation Act (2006), which establishes a national regulatory framework for the electricity supply industry, including registration and licensing
- National Energy Act (2008), which empowers the minister to plan for and ensure security of supply for the energy sector.

The 1998 White Paper on Energy Policy, alongside the 2003 White Paper on Renewable Energy, sets out government's overarching position on the supply and consumption of energy. Other applicable policies and legislation include the National Development Plan, the integrated energy plan, the integrated resource plans, the electricity pricing policy, the Paris Agreement on climate change, the National Environmental Management: Air Quality Act (2004) and the National Energy Act (2008).

Selected performance indicators

Table 34.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of new petroleum retail site inspections per year	Minerals and Petroleum Regulation	Priority 2: Economic transformation and job creation	448	1 317	1 463	1 500	1 500	1 500	1 500
Number of mining rights and permits granted or issued to historically disadvantaged South Africans per year	Minerals and Petroleum Regulation		125	206	249	200	200	200	200
Number of social and labour plan verification inspections per year	Minerals and Petroleum Regulation		204	243	237	212	212	212	212
Number of environmental verification inspections conducted per year	Minerals and Petroleum Regulation		968	1 374	1 400	1 374	1 374	1 374	1 374
Number of mine economic verification inspections per year	Minerals and Petroleum Regulation		289	464	531	500	500	500	500
Number of mineral legislation compliance inspections conducted per year	Minerals and Petroleum Regulation		134	192	179	150	150	150	150
Number of small-scale mining companies supported per year	Mineral and Energy Resources Programmes and Projects		- ¹	- ¹	0	3	3	3	3
Number of derelict and ownerless mines rehabilitated per year	Mineral and Energy Resources Programmes and Projects		0	3	2	3	3	3	3
Amount of energy savings realised and verified from the energy efficiency and demand-side management grant per year (terawatt-hours)	Mineral and Energy Resources Programmes and Projects		1.58 TWh	0.61 TWh	1.072 TWh	0.5 TWh	0.5 TWh	0.5 TWh	0.5 TWh
Number of additional households electrified with grid electrification per year	Mineral and Energy Resources Programmes and Projects		Priority 5: Spatial integration, human settlements and local government	166 888	147 013	145 877	220 000	100 000	100 000
Number of bulk substations built per year	Mineral and Energy Resources Programmes and Projects	2		2	4	2	2	2	2
Number of additional substations upgraded per year	Mineral and Energy Resources Programmes and Projects	3		2	7	3	3	3	3
Kilometres of new medium-voltage power lines constructed per year	Mineral and Energy Resources Programmes and Projects	50		67	94	50	50	50	50
Kilometres of existing medium-voltage power lines upgraded per year	Mineral and Energy Resources Programmes and Projects	0		0	4	50	50	50	50
Number of additional households electrified with non-grid electrification per year	Mineral and Energy Resources Programmes and Projects	0		23 738	20 950	15 000	15 000	15 000	15 000

1. No historical data available.

Expenditure overview

Over the medium term, the department will continue to focus on regulating the petroleum sector; ensuring mine health, safety and equity; rehabilitating mines and the environment; extending access to electricity;

enhancing energy efficiency; and managing nuclear energy in accordance with international commitments. This is intended to ensure that South Africa has an adequate supply of electricity and liquid fuels to maintain economic activity and prevent disruptions, and to give effect to a mining sector that prioritises the welfare of its human resources and the environment.

Transfers and subsidies to public entities and municipalities account for an estimated 74.4 per cent (R19.6 billion) of the department's planned spending over the MTEF period. Most of this is allocated for the integrated national electrification programme, which is set to receive R12.9 billion through the *Mineral and Energy Resources Programmes and Projects* programme. Total expenditure is expected to decrease at an average annual rate of 3.9 per cent, from R10.3 billion in 2023/24 to R9.1 billion in 2026/27, mostly as a result of Cabinet-approved reductions on the department's budget amounting to R8.3 billion over the medium term. The department's plans to mitigate the effects of these by performing more functions in-house rather than using consultants, arranging more meetings virtually, and where necessary, filling only critical vacant posts. The total number of personnel is expected to decrease from 1 550 in 2023/24 to 1 461 in 2026/27.

Spending on compensation of employees is expected to increase at an average annual rate of 4.5 per cent, from R1.1 billion in 2023/24 to R1.2 billion in 2026/27. An estimated 25.3 per cent (R7.2 billion) of the department's expenditure over the next 3 years is set aside for operational expenditure, of which R3.5 billion is for compensation of employees and R3.6 billion is for goods and services.

Regulating the mining and petroleum sectors

The National Development Plan envisages that, by 2030, South Africa will have an adequate supply of electricity and liquid fuels to maintain economic activity and prevent economic disruptions. The plan also sets out objectives for the mining sector to prioritise the welfare of human resources and the environment. To give effect to this vision, over the medium term, the department will focus on transforming mining and energy resources and securing energy supply by developing and revising legislation and policies.

To accelerate transformation in the mining and energy sectors over the MTEF period, the department aims to monitor and enforce compliance with the Mineral and Petroleum Resources Development Act (2002). This is expected to be done by conducting 212 social and labour plan inspections and 500 mine economic inspections per year over the next 3 years. To enforce compliance with regulatory standards and transformation objectives in the petroleum sector, the department plans to inspect 1 500 petroleum retail sites and issue rights or permits to 200 historically disadvantaged South Africans per year over the period ahead. These activities are carried out through the *Minerals and Petroleum Regulation* programme, which is allocated R1.7 billion over the medium term.

Developing integrated minerals and energy plans, policies and legislation, as well as advancing global relations, are key components of the department's work. As a result the department plans to revise the 2019 Integrated Resource Plan by 2024/25 and amend the Mineral and Petroleum Resources Development Act (2002), Mine Health and Safety Act (1996), the Petroleum Products Act (1977), and develop the South African Petroleum Company over the MTEF period. Allocations for this work amount to R3.7 billion over the period ahead in the *Mining, Minerals and Energy Policy Development* programme.

As minerals exploration is crucial for the sustainability and future growth of the mining industry, amounts of R80 million in 2024/25 and R120 million in 2025/26 have been allocated in the *Mining, Minerals and Energy Policy Development* programme to establish a dedicated exploration fund for mining. The fund will be used for mining exploration to uncover untapped resources within South Africa's borders, and will be driven by the department in partnership with the Council for Geoscience (which will provide technical services) and the Industrial Development Corporation (which will administer the fund and has committed R200 million to co-fund and operationalise it).

Ensuring mine health, safety and equity

The department conducts investigations, inspections and audits on mines to ensure that they comply with minimum health and safety requirements. As this work is labour intensive, spending on compensation of employees accounts for an estimated 82.5 per cent (R609.8 million) of the *Mine Health and Safety Inspectorate*

programme's budget over the MTEF period. The programme is set to receive 2.6 per cent (R738.8 million) of the department's total budget over the period ahead. Other cost drivers include inspections, audits, fatal accident inquiries and investigations at mines, and travel and accommodation costs for inspectors, for which R114.9 million is allocated under goods and services.

Rehabilitating mines and the environment

To promote the health and safety of mine employees and people in surrounding communities, the department will continue to rehabilitate dangerous, derelict and ownerless mining sites. Accordingly, over the medium term, it aims to intensify its efforts to rehabilitate derelict and ownerless mines, and seal off dangerous shafts to promote the health and safety of mine employees and people in surrounding communities. With the increase in illegal mining, especially in Gauteng, it has become crucial for the department to accelerate the closure of mine shafts as they provide easy access for illegal miners to reach previously mined working surfaces. As such, over the next 3 years, the department plans to rehabilitate 9 mines and seal off 120 shafts/holdings. To ensure this work takes place, an additional amount of R181.9 million is reprioritised from the *Integrated National Electrification Programme* subprogramme for the Council for Mineral Technology and Research (Mintek) in 2024/25. The entity is allocated R586.4 million for this purpose over the medium term in the *Environmental Management Projects* subprogramme in addition to its allocation of R849.7 million in the *Economic Growth, Promotion and Global Relations* subprogramme.

Extending access to electricity

The integrated national electrification programme oversees and manages processes for the financing and implementation of the electrification programme, manages the annual planning processes including electrification infrastructure plans, and manages and coordinates technical audits for the *Mineral and Energy Resources Programmes and Projects* programme.

In support of government's policy to extend access to electricity to all South Africans, an additional 300 000 households are expected to be connected to the electricity grid over the next 3 years. To enable this, 6 new substations are set to be built and 9 substations are expected to be upgraded. A further 15 000 households per year are expected to be provided with non-grid – mainly solar – electrification. Most households to be electrified are in deep rural areas within the district development model's 44 priority districts in KwaZulu-Natal and Eastern Cape. Over the period ahead, R6.9 billion is allocated to the *integrated national electrification programme (Eskom) grant* while R5.1 billion is allocated to the *integrated national electrification programme (municipal) grant*. A further R715 million is allocated for the non-grid part of the programme.

Cabinet-approved reductions and reprioritisations within the department are expected to result in a decrease in allocations to the integrated national electrification programme amounting to R7.8 billion over the MTEF period. The department is working on revising the programme model to accommodate this.

Enhancing energy efficiency

By enabling municipalities to undertake initiatives to upgrade municipal infrastructure that is not energy efficient, such as replacing street and traffic lights with greener technology, the department aims to realise a target of 1.5 terawatt hours of energy savings over the medium term. As a result, allocations to the *energy efficiency and demand-side management grant* in the *Energy Efficiency Projects* subprogramme within the *Mineral and Energy Resources Programmes and Projects* programme are expected to increase at an average annual rate of 4.7 per cent, from R224.1 million in 2023/24 to R257.5 million in 2026/27.

Regulating nuclear energy

Allocations to the *Nuclear Energy Regulation and Management* programme account for an estimated 12.3 per cent (R3.4 billion) of the department's budget over the medium term and mainly comprise transfers to entities. The South African Nuclear Energy Corporation is allocated R2.9 billion, of which R2.3 billion will be used for its operational costs and R630.8 million for the decontamination and decommissioning of old nuclear

facilities. In collaboration with other stakeholders, the department is implementing a multipurpose research reactor project that will replace the SAFARI-1 nuclear research reactor by 2030. The new project aims to ensure that South Africa remains one of the top radioisotope producers in the world.

Expenditure trends and estimates

Table 34.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Minerals and Petroleum Regulation											
3. Mining, Minerals and Energy Policy Development											
4. Mine Health and Safety Inspectorate											
5. Mineral and Energy Resources Programmes and Projects											
6. Nuclear Energy Regulation and Management											
Programme											
R million	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Programme 1	566.6	562.5	651.6	703.9	7.5%	6.8%	692.7	718.5	746.2	2.0%	7.7%
Programme 2	508.4	526.9	504.6	518.7	0.7%	5.6%	533.6	554.3	582.5	3.9%	5.9%
Programme 3	899.4	768.7	853.0	1 076.0	6.2%	9.9%	1 199.5	1 289.7	1 224.6	4.4%	12.9%
Programme 4	196.3	205.4	218.1	226.4	4.9%	2.3%	234.4	246.3	258.1	4.5%	2.6%
Programme 5	3 912.6	5 716.6	6 728.6	6 586.8	19.0%	62.9%	5 093.1	5 005.4	5 115.1	-8.1%	58.6%
Programme 6	1 101.6	1 123.4	1 162.7	1 159.4	1.7%	12.5%	1 085.7	1 134.1	1 187.2	0.8%	12.3%
Subtotal	7 184.9	8 903.5	10 118.6	10 271.2	12.7%	100.0%	8 839.0	8 948.4	9 113.8	-3.9%	100.0%
Total	7 184.9	8 903.5	10 118.6	10 271.2	12.7%	100.0%	8 839.0	8 948.4	9 113.8	-3.9%	100.0%
Change to 2023 Budget estimate							(2 394.2)	(2 787.3)	(3 159.5)		
Economic classification											
Current payments	1 528.8	1 829.8	2 077.5	2 196.2	12.8%	20.9%	2 412.5	2 363.3	2 345.8	2.2%	25.1%
Compensation of employees	956.9	978.0	1 015.4	1 066.6	3.7%	11.0%	1 113.6	1 162.6	1 215.9	4.5%	12.3%
Goods and services ¹	571.9	851.8	1 062.1	1 129.6	25.5%	9.9%	1 298.9	1 200.7	1 130.0	0.0%	12.8%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Computer services	40.6	44.9	48.9	78.6	24.6%	0.6%	61.6	61.5	63.6	-6.8%	0.7%
Consultants: Business and advisory services	232.2	503.2	619.2	610.5	38.0%	5.4%	800.0	682.8	589.3	-1.2%	7.2%
Operating leases	129.9	120.8	164.5	158.4	6.8%	1.6%	164.0	170.9	178.4	4.0%	1.8%
Property payments	23.7	20.9	28.4	20.4	-4.9%	0.3%	20.7	21.7	23.1	4.3%	0.2%
Travel and subsistence	45.9	73.5	109.7	91.7	26.0%	0.9%	114.1	118.4	123.7	10.5%	1.2%
Operating payments	33.9	5.2	13.0	48.2	12.4%	0.3%	43.7	45.7	47.3	-0.6%	0.5%
Transfers and subsidies¹	5 647.3	7 066.7	8 021.9	8 060.7	12.6%	78.9%	6 408.5	6 566.2	6 748.2	-5.8%	74.7%
Provinces and municipalities	1 551.3	2 223.0	2 342.9	2 256.1	13.3%	23.0%	1 982.1	1 943.3	1 912.1	-5.4%	21.8%
Departmental agencies and accounts	691.9	565.4	604.3	809.6	5.4%	7.3%	851.0	888.5	929.7	4.7%	9.4%
Foreign governments and international organisations	25.9	29.5	25.1	37.1	12.7%	0.3%	33.9	35.4	37.0	-0.1%	0.4%
Public corporations and private enterprises	3 372.5	4 241.9	5 043.1	4 955.3	13.7%	48.3%	3 539.2	3 696.7	3 866.9	-7.9%	43.2%
Households	5.6	6.9	6.7	2.4	-24.4%	0.1%	2.3	2.4	2.5	0.7%	0.0%
Payments for capital assets	4.2	6.8	18.6	14.4	51.2%	0.1%	18.1	18.9	19.7	11.2%	0.2%
Buildings and other fixed structures	–	0.2	0.9	2.5	0.0%	0.0%	2.4	2.5	2.6	0.7%	0.0%
Machinery and equipment	4.2	6.6	17.7	11.8	41.8%	0.1%	15.7	16.4	17.2	13.2%	0.2%
Payments for financial assets	4.7	0.3	0.6	–	-100.0%	0.0%	–	–	–	0.0%	0.0%
Total	7 184.9	8 903.5	10 118.6	10 271.2	12.7%	100.0%	8 839.0	8 948.4	9 113.8	-3.9%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 34.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R thousand											
Households											
Social benefits											
Current	5 355	6 160	5 612	1 978	-28.2%	0.1%	1 849	1 931	2 021	0.7%	-
Employee social benefits	5 355	6 160	5 612	1 978	-28.2%	0.1%	1 849	1 931	2 021	0.7%	-
Other transfers to households											
Current	247	727	1 058	438	21.0%	-	410	428	448	0.8%	-
Employee social benefits	81	-	-	-	-100.0%	-	-	-	-	-	-
Employee ex-gratia payment	166	727	1 058	438	38.2%	-	410	428	448	0.8%	-
Provinces and municipalities											
Municipal bank accounts											
Current	192 597	220 874	223 204	224 092	5.2%	3.0%	235 700	246 260	257 542	4.7%	3.5%
Energy efficiency and demand-side management grant	192 597	220 874	223 204	224 092	5.2%	3.0%	235 700	246 260	257 542	4.7%	3.5%
Capital	1 358 752	2 002 157	2 119 668	2 032 046	14.4%	26.1%	1 746 436	1 697 076	1 654 605	-6.6%	25.7%
Integrated national electrification programme (municipal) grant	1 358 752	2 002 157	2 119 668	2 032 046	14.4%	26.1%	1 746 436	1 697 076	1 654 605	-6.6%	25.7%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	687 715	561 013	603 726	809 628	5.6%	9.2%	851 032	888 476	929 728	4.7%	12.5%
Energy and Water Sector Education and Training Authority	-	-	-	1 160	-	-	1 084	1 133	1 206	1.3%	-
Mining Qualifications Authority	-	2 151	2 209	1 160	-	-	1 085	1 133	1 300	3.9%	-
Chemical Industries Sector	-	-	-	1 160	-	-	1 084	1 132	1 084	-2.2%	-
Education and Training Authority	-	-	-	-	-	-	-	-	-	-	-
South African Diamond and Precious Metals Regulator	76 054	62 027	62 894	63 136	-6.0%	0.9%	59 921	62 558	65 460	1.2%	0.9%
Council for Geoscience	448 331	322 337	355 761	559 458	7.7%	5.9%	613 649	640 647	670 367	6.2%	8.9%
Mine Health and Safety Council	344	4 581	4 717	4 736	139.7%	-	4 495	4 693	4 911	1.2%	0.1%
South African National Energy Development Institute	73 615	75 182	81 072	81 383	3.4%	1.1%	77 240	80 638	84 379	1.2%	1.2%
National Nuclear Regulator	39 974	45 569	46 769	46 949	5.5%	0.6%	44 558	46 519	48 677	1.2%	0.7%
National Radioactive Waste Disposal Institute	49 397	49 166	50 304	50 486	0.7%	0.7%	47 916	50 023	52 344	1.2%	0.7%
Capital	4 195	4 426	539	-	-100.0%	-	-	-	-	-	-
Council for Geoscience	3 702	3 906	-	-	-100.0%	-	-	-	-	-	-
National Nuclear Regulator	493	520	539	-	-100.0%	-	-	-	-	-	-
Foreign governments and international organisations											
Current	25 929	29 452	25 057	37 147	12.7%	0.4%	33 870	35 364	37 005	-0.1%	0.5%
African Petroleum Producers' Organisation	3 598	-	3 280	3 346	-2.4%	-	3 128	3 266	3 417	0.7%	-
Generation IV International Forum	627	593	678	870	11.5%	-	813	849	889	0.7%	-
African Diamond Producers Association	-	8 036	4 505	4 679	-	0.1%	4 888	5 106	5 340	4.5%	0.1%
International Renewable Energy Agency	1 106	-	1 724	1 337	6.5%	-	1 250	1 305	1 366	0.7%	-
International Energy Forum	396	344	825	397	0.1%	-	371	388	406	0.8%	-
International Partnership for Energy Efficiency Cooperation	-	-	-	1 467	-	-	-	-	-	-100.0%	-
International Atomic Energy Agency	20 202	20 479	14 045	25 051	7.4%	0.3%	23 420	24 450	25 587	0.7%	0.4%
Public corporations and private enterprises											
Subsidies on products and production											
Current	119 418	124 857	121 742	126 301	1.9%	1.7%	118 163	123 411	129 147	0.7%	1.8%
Petroleum Agency South Africa	91 318	93 076	94 284	92 085	0.3%	1.3%	87 398	91 243	95 476	1.2%	1.3%
Mintek	2 176	-	-	-	-100.0%	-	-	-	-	-	-
Industrial Development Corporation	25 924	26 267	27 293	27 398	1.9%	0.4%	28 628	29 911	31 281	4.5%	0.4%
Various institutions: Water management solutions subsidies for marginal mines	-	5 514	165	6 818	-	-	2 137	2 257	2 390	-29.5%	-
Capital	1 982 985	2 824 257	3 588 162	3 518 356	21.1%	41.4%	2 196 019	2 294 401	2 399 517	-12.0%	37.5%
Integrated national electrification programme (Eskom) grant	1 982 985	2 824 257	3 588 162	3 518 356	21.1%	41.4%	2 196 019	2 294 401	2 399 517	-12.0%	37.5%
Other transfers to public corporations											
Current	1 213 073	1 239 455	1 277 903	1 272 699	1.6%	17.4%	1 186 036	1 238 190	1 295 649	0.6%	18.0%
Mintek	263 140	280 055	287 417	288 522	3.1%	3.9%	270 944	282 838	295 978	0.9%	4.1%
South African Nuclear Energy Corporation	949 933	959 400	990 486	984 177	1.2%	13.5%	915 092	955 352	999 671	0.5%	13.9%
Capital	57 012	53 302	55 244	37 979	-12.7%	0.7%	38 935	40 673	42 540	3.9%	0.6%
Mintek	40 794	36 192	37 538	30 157	-9.6%	0.5%	31 511	32 923	34 431	4.5%	0.5%
South African Nuclear Energy Corporation	16 218	17 110	17 706	7 822	-21.6%	0.2%	7 424	7 750	8 109	1.2%	0.1%
Total	5 647 278	7 066 680	8 021 915	8 060 664	12.6%	100.0%	6 408 450	6 566 210	6 748 202	-5.8%	100.0%

Personnel information

Table 34.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																			
1. Administration																			
2. Minerals and Petroleum Regulation																			
3. Mining, Minerals and Energy Policy Development																			
4. Mine Health and Safety Inspectorate																			
5. Mineral and Energy Resources Programmes and Projects																			
6. Nuclear Energy Regulation and Management																			
Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment														Average growth rate (%)	Average: Salary level/ Total (%)		
		Actual			Revised estimate			Medium-term expenditure estimate					2023/24 - 2026/27						
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Mineral Resources and Energy																			
Salary level	1 460	17	1 517	1 015.4	0.7	1 550	1 066.6	0.7	1 511	1 113.6	0.7	1 482	1 162.6	0.8	1 461	1 215.9	0.8	-2.0%	100.0%
1 – 6	354	–	330	108.9	0.3	379	113.6	0.3	344	107.8	0.3	335	110.7	0.3	328	114.0	0.3	-4.7%	23.1%
7 – 10	628	3	712	421.1	0.6	679	423.0	0.6	675	445.0	0.7	658	460.4	0.7	648	479.8	0.7	-1.5%	44.3%
11 – 12	329	5	325	300.6	0.9	330	319.5	1.0	330	340.0	1.0	327	357.3	1.1	323	373.8	1.2	-0.7%	21.8%
13 – 16	149	9	150	184.6	1.2	162	210.6	1.3	161	220.8	1.4	161	234.3	1.5	161	248.2	1.5	-0.3%	10.8%
Programme	1 460	17	1 517	1 015.4	0.7	1 550	1 066.6	0.7	1 511	1 113.6	0.7	1 482	1 162.6	0.8	1 461	1 215.9	0.8	-2.0%	100.0%
Programme 1	516	11	537	313.2	0.6	593	334.9	0.6	556	339.8	0.6	543	352.7	0.6	529	364.3	0.7	-3.7%	37.0%
Programme 2	426	2	438	292.9	0.7	425	305.2	0.7	429	328.1	0.8	418	339.8	0.8	416	358.1	0.9	-0.7%	28.1%
Programme 3	129	–	127	99.6	0.8	120	101.5	0.8	121	109.8	0.9	120	115.6	1.0	119	121.6	1.0	-0.1%	8.0%
Programme 4	237	–	254	178.2	0.7	253	186.6	0.7	248	193.3	0.8	244	203.3	0.8	242	213.1	0.9	-1.5%	16.5%
Programme 5	120	1	123	99.2	0.8	122	104.0	0.9	118	105.7	0.9	118	112.0	1.0	116	117.3	1.0	-1.6%	7.9%
Programme 6	32	3	37	32.2	0.9	38	34.4	0.9	38	36.8	1.0	38	39.1	1.0	38	41.4	1.1	0.5%	2.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 34.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	280 929	100 018	36 742	43 477	43 477	-46.3%	100.0%	53 665	54 201	56 640	9.2%	100.0%
Sales of goods and services produced by department	12 732	16 633	19 206	22 608	22 608	21.1%	15.4%	18 236	18 419	19 248	-5.2%	37.7%
Sales by market establishments	549	530	504	478	478	-4.5%	0.4%	687	694	725	14.9%	1.2%
of which:												
Market establishment:	549	530	504	478	478	-4.5%	0.4%	687	694	725	14.9%	1.2%
Rental parking: Covered and open												
Administrative fees	11 040	15 094	17 539	16 700	16 700	14.8%	13.1%	16 592	16 758	17 512	1.6%	32.5%
of which:												
Application fees in relation to the Mineral and Petroleum Resources Development Act (2002)	1 099	1 138	1 346	1 682	1 682	15.2%	1.1%	1 758	1 776	1 856	3.3%	3.4%
Requested information: Promotion of Access to Information Act (2002)	25	25	65	85	85	50.4%	–	33	33	34	-26.0%	0.1%
Environmental Authorisation application fees	6 224	8 516	10 298	10 163	10 163	17.8%	7.6%	10 620	10 726	11 209	3.3%	20.5%
Administrative fees: Petroleum licence fees	3 692	5 415	5 830	4 770	4 770	8.9%	4.3%	4 181	4 223	4 413	-2.6%	8.5%

Table 34.5 Departmental receipts by economic classification (continued)

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Other sales	1 143	1 009	1 164	5 430	5 430	68.1%	1.9%	957	967	1 011	-42.9%	4.0%
<i>of which:</i>												
<i>Services rendered:</i>												
<i>Commission on insurance and garnishee</i>	414	408	415	431	431	1.4%	0.4%	450	455	475	3.3%	0.9%
<i>Services rendered: Marking of exam paper</i>	712	561	697	4 946	4 946	90.8%	1.5%	465	470	491	-53.7%	3.1%
<i>Services rendered: Photocopies and faxes</i>	17	39	51	51	51	44.2%	-	41	41	43	-5.6%	0.1%
<i>Replacement of lost office property</i>	-	1	1	2	2	-	-	1	1	1	-19.5%	-
<i>Sales of scrap, waste, arms and other used current goods</i>	-	-	-	-	-	-	-	2	2	2	-	-
<i>of which:</i>												
<i>Sales: Scrap</i>	-	-	-	-	-	-	-	2	2	2	-	-
Fines, penalties and forfeits	2 878	1 716	2 404	4 694	4 694	17.7%	2.5%	1 561	1 576	1 647	-29.5%	4.6%
Interest, dividends and rent on land	10 668	13 178	13 606	14 866	14 866	11.7%	11.3%	30 838	31 146	32 548	29.9%	52.6%
Interest	1 256	143	144	99	99	-57.1%	0.4%	249	251	262	38.4%	0.4%
Rent on land	9 412	13 035	13 462	14 767	14 767	16.2%	11.0%	30 589	30 895	32 285	29.8%	52.2%
Transactions in financial assets and liabilities	254 651	68 491	1 526	1 309	1 309	-82.7%	70.7%	3 028	3 058	3 196	34.6%	5.1%
Total	280 929	100 018	36 742	43 477	43 477	-46.3%	100.0%	53 665	54 201	56 640	9.2%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 34.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	27.5	28.2	37.6	38.2	11.5%	5.3%	45.5	47.3	49.5	9.1%	6.3%
Departmental Management	32.9	31.3	31.9	41.8	8.3%	5.6%	38.9	40.7	42.5	0.6%	5.7%
Audit Services	18.6	21.9	22.2	23.6	8.3%	3.5%	22.5	23.5	24.5	1.3%	3.3%
Financial Administration	86.9	85.9	98.5	100.8	5.1%	15.0%	102.3	106.8	110.7	3.2%	14.7%
Corporate Services	275.9	283.8	301.8	348.0	8.0%	48.7%	322.8	332.7	344.0	-0.4%	47.1%
Office Accommodation	124.7	111.5	159.7	151.5	6.7%	22.0%	160.7	167.6	175.0	4.9%	22.9%
Total	566.6	562.5	651.6	703.9	7.5%	100.0%	692.7	718.5	746.2	2.0%	100.0%
Change to 2023				-			8.3	5.2	0.2		
Budget estimate											

Table 34.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	555.4	546.9	624.0	683.6	7.2%	97.0%	669.1	693.9	720.5	1.8%	96.7%
Compensation of employees	305.9	302.0	313.2	334.9	3.1%	50.5%	339.8	352.7	364.3	2.8%	48.6%
Goods and services	249.5	244.9	310.9	348.8	11.8%	46.4%	329.3	341.2	356.2	0.7%	48.1%
of which:											
Audit costs: External	9.4	9.6	9.1	10.2	2.8%	1.5%	9.6	10.0	10.5	0.7%	1.4%
Computer services	38.1	44.2	44.0	77.5	26.7%	8.2%	61.6	61.5	63.6	-6.4%	9.2%
Consumables: Stationery, printing and office supplies	1.9	2.8	4.8	10.4	76.9%	0.8%	8.4	8.8	9.2	-3.8%	1.3%
Operating leases	129.1	116.0	160.2	153.8	6.0%	22.5%	159.6	166.4	173.7	4.1%	22.8%
Property payments	23.7	20.7	28.0	20.4	-4.9%	3.7%	20.7	21.7	23.1	4.3%	3.0%
Travel and subsistence	8.8	16.3	27.7	21.1	33.8%	3.0%	24.5	25.0	26.3	7.5%	3.4%
Transfers and subsidies	5.4	8.9	8.8	5.9	3.2%	1.2%	5.5	5.8	6.1	0.9%	0.8%
Departmental agencies and accounts	-	2.2	2.2	3.5	-	0.3%	3.3	3.4	3.6	1.0%	0.5%
Households	5.4	6.7	6.6	2.4	-23.4%	0.8%	2.3	2.4	2.5	0.7%	0.3%
Payments for capital assets	4.1	6.6	18.6	14.4	51.4%	1.8%	18.1	18.9	19.7	11.2%	2.5%
Buildings and other fixed structures	-	0.2	0.9	2.5	-	0.1%	2.4	2.5	2.6	0.7%	0.3%
Machinery and equipment	4.1	6.5	17.7	11.8	41.9%	1.6%	15.7	16.4	17.2	13.2%	2.1%
Payments for financial assets	1.7	0.1	0.2	-	-100.0%	0.1%	-	-	-	-	-
Total	566.6	562.5	651.6	703.9	7.5%	100.0%	692.7	718.5	746.2	2.0%	100.0%
Proportion of total programme expenditure to vote expenditure	7.9%	6.3%	6.4%	6.9%	-	-	7.8%	8.0%	8.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	5.2	6.0	5.6	2.0	-27.6%	0.8%	1.8	1.9	2.0	0.7%	0.3%
Employee social benefits	5.2	6.0	5.6	2.0	-27.6%	0.8%	1.8	1.9	2.0	0.7%	0.3%
Other transfers to households											
Current	0.2	0.7	1.0	0.4	38.2%	0.1%	0.4	0.4	0.4	0.8%	0.1%
Employee ex-gratia payment	0.2	0.7	1.0	0.4	38.2%	0.1%	0.4	0.4	0.4	0.8%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	2.2	2.2	3.5	-	0.3%	3.3	3.4	3.6	1.0%	0.5%
Energy and Water Sector	-	-	-	1.2	-	-	1.1	1.1	1.2	1.3%	0.2%
Education and Training Authority	-	2.2	2.2	1.2	-	0.2%	1.1	1.1	1.3	3.9%	0.2%
Mining Qualifications Authority	-	-	-	1.2	-	-	1.1	1.1	1.1	-2.2%	0.2%
Chemical Industries Sector	-	-	-	1.2	-	-	1.1	1.1	1.1	-2.2%	0.2%
Education and Training Authority	-	-	-	1.2	-	-	1.1	1.1	1.1	-2.2%	0.2%

Personnel information

Table 34.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost							
Administration			537	313.2	0.6	593	334.9	0.6	556	339.8	0.6	543	352.7	0.6	529	364.3	0.7	-3.7%	100.0%
Salary level	516	11																	
1-6	194	-	190	63.2	0.3	239	66.1	0.3	204	57.4	0.3	199	58.8	0.3	193	59.6	0.3	-6.9%	37.6%
7-10	207	1	227	118.7	0.5	233	127.7	0.5	234	136.1	0.6	227	140.0	0.6	221	144.2	0.7	-1.8%	41.1%
11-12	64	2	70	67.5	1.0	69	69.6	1.0	67	71.8	1.1	66	74.9	1.1	64	76.9	1.2	-2.5%	12.1%
13-16	51	8	50	63.8	1.3	52	71.5	1.4	51	74.4	1.5	51	79.0	1.5	51	83.7	1.6	-0.6%	9.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Minerals and Petroleum Regulation

Programme purpose

Regulate the mining, minerals and petroleum sectors to promote economic growth, employment, transformation and sustainable development.

Objectives

- Improve the participation of historically disadvantaged South Africans in the mining sector and contribute to its transformation by:
 - issuing mining rights and permits to 600 historically disadvantaged South Africans over the medium term
 - monitoring and enforcing compliance with procurement requirements that relate to historically disadvantaged South Africans, as prescribed by the mining charter, on an ongoing basis.
- Monitor and enforce compliance with the statutory obligations of the Mineral and Petroleum Resources Development Act (2002) and the mining charter by conducting 636 social and labour plan verification inspections, 1 500 mine economic verification audits and 4 122 environmental verification inspections over the medium term.
- Ensure the development and transformation of the liquid fuels industry and the security of supply of petroleum and petroleum products by monitoring and enforcing technical and economic compliance with legislation, specifications, standards and licence conditions annually.
- Facilitate the orderly operation of the petroleum sector through an analysis of fuel supply and the efficient adjudication of licences for manufacturing, wholesaling and retailing activities on an ongoing basis.
- Strengthen the regulatory framework in the liquid fuels petroleum industry by implementing an accounting system to introduce a transparent fuel pricing mechanism that will provide appropriate returns to investors in the liquid fuels sector across the value chain on an ongoing basis.

Subprogrammes

- *Minerals and Petroleum Management* provides overall management to the programme.
- *Mineral Regulation and Administration* administers and evaluates prospecting and mining rights and licensing. This subprogramme also makes transfers to the South African Diamond and Precious Metals Regulator, which implements and enforces the provisions of the Precious Metals Act (2005); and to Petroleum Agency South Africa, which regulates onshore and offshore oil and gas exploration and production activities.
- *Environmental Enforcement and Compliance* ensures that mining activities comply with the prescripts of the National Environmental Management Act (1998).
- *Petroleum Compliance Monitoring, Enforcement and Fuel Pricing* ensures technical, economic and legal compliance by the petroleum industry with the prescripts of the Petroleum Products Act (1977) and its regulations through monitoring and enforcement.
- *Petroleum Licensing and Fuel Supply* manages petroleum licensing, regulates import and export permits for petroleum products, monitors fuel stock levels, and ensures the security of fuel supply.

Expenditure trends and estimates

Table 34.8 Minerals and Petroleum Regulation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)	
R million												
Minerals and Petroleum Management	11.6	13.6	12.7	15.8	10.8%	2.6%	16.0	16.7	17.5	3.4%	3.0%	
Mineral Regulation and Administration	406.1	418.8	386.0	387.3	-1.6%	77.6%	392.0	407.0	427.5	3.3%	73.7%	
Environmental Enforcement and Compliance	18.4	19.9	22.0	21.4	5.1%	4.0%	24.4	25.4	26.6	7.5%	4.5%	
Petroleum Compliance Monitoring, Enforcement and Fuel Pricing	20.1	17.2	21.8	24.1	6.3%	4.0%	26.3	27.4	28.7	6.0%	4.9%	
Petroleum Licensing and Fuel Supply	52.3	57.4	62.0	70.1	10.2%	11.7%	74.9	77.8	82.3	5.5%	13.9%	
Total	508.4	526.9	504.6	518.7	0.7%	100.0%	533.6	554.3	582.5	3.9%	100.0%	
Change to 2023 Budget estimate				-			(6.8)	(8.6)	(6.2)			

Table 34.8 Minerals and Petroleum Regulation expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2023/24	2024/25				2025/26	2026/27	2023/24 - 2026/27			
R million												
Current payments	337.4	371.7	343.8	360.1	2.2%	68.6%	383.1	397.2	418.2	5.1%	71.2%	
Compensation of employees	264.0	276.6	292.9	305.2	5.0%	55.3%	328.1	339.8	358.1	5.5%	60.8%	
Goods and services	73.4	95.1	50.9	54.9	-9.2%	13.3%	55.0	57.4	60.1	3.1%	10.4%	
<i>of which:</i>												
Communication	2.5	5.2	5.1	4.7	22.3%	0.9%	4.8	5.0	5.2	3.6%	0.9%	
Consultants: Business and advisory services	50.0	52.7	7.8	11.8	-38.1%	5.9%	12.9	13.5	14.1	6.0%	2.4%	
Legal services	1.9	11.5	4.6	1.2	-13.8%	0.9%	3.2	3.4	3.5	42.9%	0.5%	
Fleet services (including government motor transport)	5.1	1.0	1.5	1.4	-34.9%	0.4%	1.4	1.6	1.7	7.1%	0.3%	
Operating leases	0.8	4.4	4.0	3.4	62.1%	0.6%	3.7	3.7	3.9	4.3%	0.7%	
Travel and subsistence	9.8	17.0	25.1	21.3	29.5%	3.6%	23.9	24.9	25.8	6.7%	4.4%	
Transfers and subsidies	171.1	155.2	160.6	158.6	-2.5%	31.4%	150.4	157.1	164.4	1.2%	28.8%	
Departmental agencies and accounts	76.1	62.0	62.9	63.1	-6.0%	12.8%	59.9	62.6	65.5	1.2%	11.5%	
Foreign governments and international organisations	3.6	-	3.3	3.3	-2.4%	0.5%	3.1	3.3	3.4	0.7%	0.6%	
Public corporations and private enterprises	91.3	93.1	94.3	92.1	0.3%	18.0%	87.4	91.2	95.5	1.2%	16.7%	
Households	0.1	0.1	0.1	-	-100.0%	-	-	-	-	-	-	
Payments for capital assets	0.0	-	-	-	-100.0%	-	-	-	-	-	-	
Machinery and equipment	0.0	-	-	-	-100.0%	-	-	-	-	-	-	
Payments for financial assets	-	0.0	0.2	-	-	-	-	-	-	-	-	
Total	508.4	526.9	504.6	518.7	0.7%	100.0%	533.6	554.3	582.5	3.9%	100.0%	
Proportion of total programme expenditure to vote expenditure	7.1%	5.9%	5.0%	5.1%	-	-	6.0%	6.2%	6.4%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	-	0.1	0.1	-	-	-	-	-	-	-	-	-
Employee social benefits	-	0.1	0.1	-	-	-	-	-	-	-	-	-
Other transfers to households												
Current	0.1	-	0.1	-	-100.0%	-	-	-	-	-	-	-
Employee social benefits	0.1	-	-	-	-100.0%	-	-	-	-	-	-	-
Employee ex-gratia payment	-	-	0.1	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	76.1	62.0	62.9	63.1	-6.0%	12.8%	59.9	62.6	65.5	1.2%	11.5%	
South African Diamond and Precious Metals Regulator	76.1	62.0	62.9	63.1	-6.0%	12.8%	59.9	62.6	65.5	1.2%	11.5%	
Foreign governments and international organisations												
Current	3.6	-	3.3	3.3	-2.4%	0.5%	3.1	3.3	3.4	0.7%	0.6%	
African Petroleum Producers' Organisation	3.6	-	3.3	3.3	-2.4%	0.5%	3.1	3.3	3.4	0.7%	0.6%	
Public corporations and private enterprises												
Subsidies on products and production												
Current	91.3	93.1	94.3	92.1	0.3%	18.0%	87.4	91.2	95.5	1.2%	16.7%	
Petroleum Agency South Africa	91.3	93.1	94.3	92.1	0.3%	18.0%	87.4	91.2	95.5	1.2%	16.7%	

Personnel information

Table 34.9 Minerals and Petroleum Regulation personnel numbers and cost by salary level¹

Minerals and Petroleum Regulation	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average: Salary level/Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate												
			2022/23		2023/24		2024/25		2025/26		2026/27				2023/24 - 2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number				Cost	Unit cost		
Salary level	426	2	438	292.9	0.7	425	305.2	0.7	429	328.1	0.8	418	339.8	0.8	416	358.1	0.9	-0.7%	100.0%
1-6	91	-	84	27.8	0.3	86	29.5	0.3	86	31.3	0.4	84	32.4	0.4	84	34.3	0.4	-0.8%	20.1%
7-10	255	-	269	174.8	0.7	250	175.6	0.7	250	186.3	0.7	243	192.2	0.8	241	201.8	0.8	-1.2%	58.3%
11-12	52	1	57	55.5	1.0	54	55.1	1.0	59	64.4	1.1	57	66.1	1.2	57	70.1	1.2	1.9%	13.5%
13-16	28	1	28	34.9	1.2	35	45.0	1.3	34	46.2	1.4	34	49.0	1.4	34	51.9	1.5	-1.0%	8.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Mining, Minerals and Energy Policy Development

Programme purpose

Formulate, maintain and implement integrated minerals and energy policies to promote and encourage investment in the mining and energy industry.

Objectives

- Promote investment in the mining, minerals and upstream petroleum sectors over the medium term by:
 - hosting 12 promotional and awareness activities or events for local and foreign investors
 - participating in local and international mining and petroleum conferences and events, engaging with stakeholders in various forums, and leading the implementation of key government priorities
 - ensuring the full implementation of plans for developing the oceans economy for oil and gas exploration through Operation Phakisa
 - ensuring the full implementation of the shale gas action plan through consultations, advocacy, research and promotional activities for shale gas exploration
 - publishing mining and energy reports and publications.
- Manage diplomatic imperatives and relations with foreign countries to benefit South Africa by establishing and implementing bilateral and multilateral partnerships for mining and upstream petroleum development on an ongoing basis.
- Improve energy security over the medium term by amending the Electricity Regulation Amendment Act (2007) and its regulations, the Radioactive Waste Management Disposal Institute Act (2008) and its regulations, and the Gas Amendment Act, once enacted.
- Enable transformed, competitive and sustainable minerals and petroleum sectors by amending the Mineral and Petroleum Resources Development Act (2002), the Mine Health and Safety Act (1996), and the Petroleum Products Act (1977), and developing the South African Petroleum Company over the MTEF period.
- Transform and grow the mining and energy sectors by revising the 2019 integrated resources plan by 2024/25.

Subprogrammes

- *Mining, Minerals and Energy Policy Development Management* provides overall management to the programme.
- *Minerals and Petroleum Policy* develops and reviews policy and legislative frameworks for the mining, minerals and petroleum sectors; conducts research; and monitors the impact of policy implementation.
- *Nuclear, Electricity and Gas Policy* develops and reviews policy and legislative frameworks for the nuclear, electricity and gas sectors; conducts research; and monitors the impact of policy implementation.
- *Economic Analysis and Statistics* conducts research, compiles and collates data, and advises the department on local and international mineral and energy economic trends.
- *Economic Growth, Promotion and Global Relations* promotes economic growth and investment in the sector, and makes transfers to the Council for Geoscience and Mintek.
- *Mineral and Energy Planning* ensures the secure supply of mineral and energy resources through evidence-based planning, manages the development of minerals and energy plans, and undertakes research and analysis of market trends that inform and influence the minerals and energy economy.

Expenditure trends and estimates

Table 34.10 Mining, Minerals and Energy Policy Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Mining, Minerals and Energy Policy Development Management	11.4	19.1	58.4	65.0	78.8%	4.3%	143.2	186.0	69.0	2.0%	9.7%
Minerals and Petroleum Policy	23.9	21.3	19.6	23.8	-0.1%	2.5%	26.4	27.8	29.1	6.9%	2.2%
Nuclear, Electricity and Gas Policy	10.8	14.9	14.5	16.2	14.6%	1.6%	16.8	17.5	18.6	4.7%	1.4%
Economic Analysis and Statistics	40.8	40.6	39.0	46.6	4.5%	4.6%	50.1	52.9	55.7	6.1%	4.3%
Economic Growth, Promotion and Global Relations	803.6	664.0	707.3	907.4	4.1%	85.7%	945.6	987.3	1 033.2	4.4%	80.9%
Mineral and Energy Planning	8.8	8.8	14.3	17.0	24.4%	1.4%	17.5	18.2	19.1	3.9%	1.5%
Total	899.4	768.7	853.0	1 076.0	6.2%	100.0%	1 199.5	1 289.7	1 224.6	4.4%	100.0%
Change to 2023 Budget estimate				-			(23.7)	9.1	(114.7)		
Economic classification											
Current payments	142.7	117.5	167.1	193.2	10.6%	17.2%	278.5	328.2	218.5	4.2%	21.3%
Compensation of employees	96.7	99.3	99.6	101.5	1.6%	11.0%	109.8	115.6	121.6	6.2%	9.4%
Goods and services	45.9	18.2	67.5	91.7	25.9%	6.2%	168.7	212.6	96.9	1.9%	11.9%
of which:											
Administrative fees	0.1	0.1	0.4	1.7	202.9%	0.1%	3.4	3.6	3.7	30.3%	0.3%
Advertising	-	0.8	1.5	1.5	-	0.1%	2.4	2.5	2.6	21.3%	0.2%
Consultants: Business and advisory services	29.0	1.0	46.0	56.9	25.1%	3.7%	133.3	175.6	58.2	0.8%	8.9%
Travel and subsistence	2.4	2.9	5.5	12.1	72.5%	0.6%	13.1	13.6	14.2	5.6%	1.1%
Operating payments	8.6	0.9	0.3	4.8	-17.7%	0.4%	4.2	4.5	4.7	-0.4%	0.4%
Venues and facilities	0.4	5.3	7.5	6.7	154.5%	0.5%	4.4	4.5	4.8	-10.6%	0.4%
Transfers and subsidies	756.7	651.1	685.9	882.8	5.3%	82.7%	921.0	961.5	1 006.1	4.5%	78.7%
Departmental agencies and accounts	452.0	326.2	355.8	559.5	7.4%	47.1%	613.6	640.6	670.4	6.2%	51.9%
Foreign governments and international organisations	0.6	8.6	5.2	4.7	95.4%	0.5%	4.9	5.1	5.3	4.5%	0.4%
Public corporations and private enterprises	303.9	316.2	325.0	318.7	1.6%	35.1%	302.5	315.8	330.4	1.2%	26.5%
Households	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	-	0.1	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	0.1	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	0.0	-	-	-	-	-	-	-	-
Total	899.4	768.7	853.0	1 076.0	6.2%	100.0%	1 199.5	1 289.7	1 224.6	4.4%	100.0%
Proportion of total programme expenditure to vote expenditure	12.5%	8.6%	8.4%	10.5%	-	-	13.6%	14.4%	13.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	448.3	322.3	355.8	559.5	7.7%	46.9%	613.6	640.6	670.4	6.2%	51.9%
Council for Geoscience	448.3	322.3	355.8	559.5	7.7%	46.9%	613.6	640.6	670.4	6.2%	51.9%
Capital	3.7	3.9	-	-	-100.0%	0.2%	-	-	-	-	-
Council for Geoscience	3.7	3.9	-	-	-100.0%	0.2%	-	-	-	-	-
Foreign governments and international organisations											
Current	0.6	8.6	5.2	4.7	95.4%	0.5%	4.9	5.1	5.3	4.5%	0.4%
Generation IV International Forum	0.6	0.6	0.7	-	-100.0%	0.1%	-	-	-	-	-
African Diamond Producers Association	-	8.0	4.5	4.7	-	0.5%	4.9	5.1	5.3	4.5%	0.4%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	263.1	280.1	287.4	288.5	3.1%	31.1%	270.9	282.8	296.0	0.9%	23.8%
Mintek	263.1	280.1	287.4	288.5	3.1%	31.1%	270.9	282.8	296.0	0.9%	23.8%
Capital	40.8	36.2	37.5	30.2	-9.6%	4.0%	31.5	32.9	34.4	4.5%	2.7%
Mintek	40.8	36.2	37.5	30.2	-9.6%	4.0%	31.5	32.9	34.4	4.5%	2.7%

Personnel information

Table 34.11 Mining, Minerals and Energy Policy Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27			
Mining, Minerals and Energy Policy Development		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	129	–	127	99.6	0.8	120	101.5	0.8	121	109.8	0.9	120	115.6	1.0	119	121.6	1.0	-0.1%	100.0%
1–6	12	–	9	3.1	0.3	9	3.1	0.3	9	3.3	0.4	9	3.4	0.4	9	3.6	0.4	–	7.5%
7–10	61	–	65	38.7	0.6	51	31.0	0.6	51	32.8	0.6	50	34.0	0.7	49	35.1	0.7	-1.3%	42.2%
11–12	33	–	30	28.8	1.0	35	35.3	1.0	35	37.5	1.1	35	39.8	1.1	35	42.1	1.2	–	29.3%
13–16	23	–	23	29.1	1.3	24	32.2	1.3	26	36.3	1.4	26	38.5	1.5	26	40.7	1.6	2.4%	21.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Mine Health and Safety Inspectorate

Programme purpose

Ensure the health and safety of employees in the mining sector.

Objectives

- Promote health and safety by:
 - annually reducing occupational fatalities by 20 per cent, occupational injuries by 20 per cent and occupational diseases by 10 per cent
 - implementing the occupational and health and safety improvement strategy and enforcing guidelines on an ongoing basis
 - conducting investigations, inspections and audits on an ongoing basis.
- Contribute to skills development in the mining sector by implementing, monitoring and evaluating the government certificate of competency model on an ongoing basis.
- Improve health care in the mining sector on an ongoing basis by ensuring:
 - 80 per cent adherence to prescribed timeframes for resolving medical appeals
 - 100 per cent adherence to timelines for appeals to the chief inspector of mines
 - 100 per cent adherence to timelines for applications in terms of the Mineral and Petroleum Resources Development Act (2002).

Subprogrammes

- *Mine Health and Safety Management* provides overall management to the programme.
- *Mine Health and Safety Regions* develops strategies to reduce occupational diseases and injuries in the mining sector, and conducts audits and inspections.
- *Occupational Health* makes transfers to the Mine Health and Safety Council, which is tasked with promoting a culture of health and safety in the mining sector.

Expenditure trends and estimates

Table 34.12 Mine Health and Safety Inspectorate expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Mine Health and Safety Management	4.1	9.7	8.3	9.4	32.3%	3.7%	9.4	9.8	10.2	2.7%	4.0%
Mine Health and Safety Regions	180.0	181.7	193.9	200.0	3.6%	89.3%	207.4	218.1	228.7	4.6%	88.5%
Occupational Health	12.2	14.0	15.9	16.9	11.4%	7.0%	17.7	18.4	19.2	4.2%	7.5%
Total	196.3	205.4	218.1	226.4	4.9%	100.0%	234.4	246.3	258.1	4.5%	100.0%
Change to 2023 Budget estimate				-			(9.1)	(9.4)	(9.3)		
Economic classification											
Current payments	193.0	200.5	213.2	221.7	4.7%	97.9%	229.9	241.6	253.2	4.5%	98.0%
Compensation of employees	171.9	171.1	178.2	186.6	2.8%	83.6%	193.3	203.3	213.1	4.5%	82.5%
Goods and services	21.1	29.4	35.0	35.1	18.5%	14.2%	36.6	38.3	40.0	4.5%	15.5%
<i>of which:</i>											
Communication	0.0	1.1	1.5	1.4	600.3%	0.5%	1.6	1.6	1.7	6.4%	0.6%
Consultants: Business and advisory services	0.0	0.5	0.0	2.4	540.0%	0.3%	2.4	2.5	2.6	3.9%	1.0%
Legal services	0.4	1.9	0.1	1.0	37.8%	0.4%	1.0	1.1	1.1	4.5%	0.4%
Consumables: Stationery, printing and office supplies	0.2	0.3	0.5	2.4	132.7%	0.4%	0.8	0.8	0.8	-29.5%	0.5%
Operating leases	0.0	0.2	0.2	1.2	381.0%	0.2%	0.6	0.7	0.8	-13.6%	0.3%
Travel and subsistence	19.0	24.3	31.2	22.6	5.8%	11.5%	28.5	29.7	31.0	11.1%	11.6%
Transfers and subsidies	0.4	4.7	4.7	4.7	127.4%	1.7%	4.5	4.7	4.9	1.2%	2.0%
Departmental agencies and accounts	0.3	4.6	4.7	4.7	139.7%	1.7%	4.5	4.7	4.9	1.2%	2.0%
Households	0.1	0.1	-	-	-100.0%	-	-	-	-	-	-
Payments for financial assets	3.0	0.2	0.2	-	-100.0%	0.4%	-	-	-	-	-
Total	196.3	205.4	218.1	226.4	4.9%	100.0%	234.4	246.3	258.1	4.5%	100.0%
Proportion of total programme expenditure to vote expenditure	2.7%	2.3%	2.2%	2.2%	-	-	2.7%	2.8%	2.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.0	-	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.0	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	-	0.0	-	-	-	-	-	-	-	-	-
Employee ex-gratia payment	-	0.0	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.3	4.6	4.7	4.7	139.7%	1.7%	4.5	4.7	4.9	1.2%	2.0%
Mine Health and Safety Council	0.3	4.6	4.7	4.7	139.7%	1.7%	4.5	4.7	4.9	1.2%	2.0%

Personnel information

Table 34.13 Mine Health and Safety Inspectorate personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)				
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of funded posts		2022/23		2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27			
		Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Mine Health and Safety Inspectorate	237	-	254	178.2	0.7	253	186.6	0.7	248	193.3	0.8	244	203.3	0.8	242	213.1	0.9	-1.5%	100.0%
Salary level																			
1 – 6	50	-	44	14.0	0.3	43	14.3	0.3	43	15.1	0.4	41	15.3	0.4	41	16.2	0.4	-1.6%	17.0%
7 – 10	36	-	71	38.3	0.5	68	37.0	0.5	62	34.4	0.6	60	35.6	0.6	60	37.7	0.6	-3.8%	25.3%
11 – 12	133	-	121	106.1	0.9	125	114.6	0.9	125	121.7	1.0	125	129.1	1.0	123	134.6	1.1	-0.5%	50.4%
13 – 16	18	-	18	19.8	1.1	18	20.8	1.2	18	22.0	1.2	18	23.4	1.3	18	24.8	1.4	-	7.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Mineral and Energy Resources Programmes and Projects

Programme purpose

Manage, coordinate and monitor programmes and projects focused on access to mineral and energy resources.

Objectives

- Increase access to electricity by managing the funding and monitoring of the implementation of the integrated national electrification programme on an ongoing basis.
- Increase public awareness on energy issues while empowering disadvantaged and vulnerable groups by identifying, implementing, managing and coordinating upliftment programmes and projects on an ongoing basis.
- Ensure the efficient management of electricity supply on an ongoing basis by:
 - enhancing the application of business principles for project management to assist programme and project managers
 - coordinating, monitoring and reporting on the implementation of programmes and projects focused on the development, improvement and transformation of the energy generation, refinement, transmission and distribution industry and its infrastructure.
- Promote the sustainable use and management of mineral and energy resources over the medium term by:
 - rehabilitating 9 derelict and ownerless mines
 - providing marginal mines with subsidies for water management solutions
 - managing the funding and monitoring of the *energy efficiency and demand-side management grant* to municipalities
 - promoting and facilitating access for and the development of artisanal and small-scale mining activities within the industry.

Subprogrammes

- *Programmes and Projects Management* provides overall management to the programme.
- *Integrated National Electrification Programme* oversees and manages the financing and implementation of the electrification programme, and makes transfers to Eskom, municipalities and private providers.
- *Programmes and Projects Management Office* provides specialised assistance to management to apply management principles, coordinate project information and report on projects.
- *Regional Programmes and Projects Management Office* provided specialised assistance to management to apply management principles, coordinate project information and report on projects. This subprogramme has been discontinued.
- *Electricity Infrastructure and Industry Transformation* oversees programmes and projects focused on the development, improvement and transformation of the electricity generation, transmission and distribution sector, and independent power producers.
- *Energy Efficiency Projects* advances energy efficiency in South Africa through planning and coordinating initiatives and interventions focused on the energy efficiency market. This subprogramme also makes transfers to municipal energy efficiency programmes.
- *Renewable Energy Projects* ensures the integration of renewable energy into South Africa's mainstream energy supply through planning and coordinating initiatives and interventions focused on the renewable energy market. This subprogramme also makes transfers to the South African National Energy Development Institute.
- *Environmental Management Projects* provides strategic guidance on environmental management and climate change. This subprogramme also helps mines prevent the uncontrolled movement of water into and out of underground mine openings and holings.

Expenditure trends and estimates

Table 34.14 Mineral and Energy Resources Programmes and Projects expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
R million											
Programmes and Projects Management Integrated National Electrification Programme	4.6	3.3	2.7	2.4	-19.1%	0.1%	4.2	5.1	5.3	29.4%	0.1%
Programmes and Projects Management Office	3 378.4	5 091.2	5 982.2	5 847.9	20.1%	88.5%	4 227.1	4 289.9	4 366.4	-9.3%	85.9%
Regional Programmes and Projects Management Office	59.1	63.1	63.7	69.0	5.3%	1.1%	66.7	69.6	73.1	2.0%	1.3%
Electricity Infrastructure and Industry Transformation	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Energy Efficiency Projects	5.7	5.6	119.9	6.9	6.5%	0.6%	7.1	7.4	7.8	4.3%	0.1%
Renewable Energy Projects	228.9	231.8	234.9	250.3	3.0%	4.1%	257.9	269.4	281.8	4.0%	4.9%
Environmental Management Projects	78.7	129.3	137.1	159.4	26.5%	2.2%	147.2	153.8	160.9	0.3%	2.8%
Total	3 912.6	5 716.6	6 728.6	6 586.8	19.0%	100.0%	5 093.1	5 005.4	5 115.1	-8.1%	100.0%
Change to 2023 Budget estimate							(2 255.4)	(2 669.3)	(2 911.2)		
Economic classification											
Current payments	275.1	562.0	686.5	693.5	36.1%	9.7%	805.3	653.2	683.6	-0.5%	13.0%
Compensation of employees	96.4	100.5	99.2	104.0	2.6%	1.7%	105.7	112.0	117.3	4.1%	2.0%
Goods and services	178.7	461.5	587.3	589.5	48.9%	7.9%	699.6	541.2	566.2	-1.3%	11.0%
of which:											
Administrative fees	0.2	0.4	0.4	1.3	88.6%	-	1.3	1.3	1.4	1.9%	-
Consultants: Business and advisory services	148.9	443.0	556.0	522.0	51.9%	7.3%	637.1	476.1	498.1	-1.6%	9.8%
Legal services	-	0.5	1.9	3.0	-	-	2.7	2.7	2.8	-2.3%	0.1%
Travel and subsistence	5.7	12.2	17.0	13.3	33.0%	0.2%	22.3	23.3	24.4	22.2%	0.4%
Operating payments	20.5	0.0	8.0	36.6	21.3%	0.3%	32.5	33.8	35.4	-1.1%	0.6%
Venues and facilities	0.3	1.0	0.9	4.1	131.0%	-	1.7	1.7	1.8	-23.7%	-
Transfers and subsidies	3 637.6	5 154.6	6 042.1	5 893.3	17.4%	90.3%	4 287.8	4 352.2	4 431.5	-9.1%	87.0%
Provinces and municipalities	1 551.3	2 223.0	2 342.9	2 256.1	13.3%	36.5%	1 982.1	1 943.3	1 912.1	-5.4%	37.1%
Departmental agencies and accounts	73.6	75.2	81.1	81.4	3.4%	1.4%	77.2	80.6	84.4	1.2%	1.5%
Foreign governments and international organisations	1.5	0.3	2.5	3.2	28.7%	-	1.6	1.7	1.8	-17.9%	-
Public corporations and private enterprises	2 011.1	2 856.0	3 615.6	3 552.6	20.9%	52.5%	2 226.8	2 326.6	2 433.2	-11.9%	48.3%
Payments for capital assets	-	0.0	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	0.0	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	0.0	-	-	-	-	-	-	-	-	-
Total	3 912.6	5 716.6	6 728.6	6 586.8	19.0%	100.0%	5 093.1	5 005.4	5 115.1	-8.1%	100.0%
Proportion of total programme expenditure to vote expenditure	54.5%	64.2%	66.5%	64.1%	-	-	57.6%	55.9%	56.1%	-	-
Details of transfers and subsidies											
Provinces and municipalities											
Municipal bank accounts											
Current	192.6	220.9	223.2	224.1	5.2%	3.8%	235.7	246.3	257.5	4.7%	4.4%
Energy efficiency and demand-side management grant	192.6	220.9	223.2	224.1	5.2%	3.8%	235.7	246.3	257.5	4.7%	4.4%
Capital	1 358.8	2 002.2	2 119.7	2 032.0	14.4%	32.7%	1 746.4	1 697.1	1 654.6	-6.6%	32.7%
Integrated national electrification programme (municipal) grant	1 358.8	2 002.2	2 119.7	2 032.0	14.4%	32.7%	1 746.4	1 697.1	1 654.6	-6.6%	32.7%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	73.6	75.2	81.1	81.4	3.4%	1.4%	77.2	80.6	84.4	1.2%	1.5%
South African National Energy Development Institute	73.6	75.2	81.1	81.4	3.4%	1.4%	77.2	80.6	84.4	1.2%	1.5%
Foreign governments and international organisations											
Current	1.5	0.3	2.5	3.2	28.7%	-	1.6	1.7	1.8	-17.9%	-
International Renewable Energy Agency	1.1	-	1.7	1.3	6.5%	-	1.3	1.3	1.4	0.7%	-
International Energy Forum	0.4	0.3	0.8	0.4	0.1%	-	0.4	0.4	0.4	0.8%	-
International Partnership for Energy Efficiency Cooperation	-	-	-	1.5	-	-	-	-	-	-100.0%	-
Public corporations and private enterprises											
Subsidies on products and production											
Current	28.1	31.8	27.5	34.2	6.8%	0.5%	30.8	32.2	33.7	-0.5%	0.6%
Mintek	2.2	-	-	-	-100.0%	-	-	-	-	-	-
Industrial Development Corporation	25.9	26.3	27.3	27.4	1.9%	0.5%	28.6	29.9	31.3	4.5%	0.5%
Various institutions: Water management solutions subsidies for marginal mines	-	5.5	0.2	6.8	-	0.1%	2.1	2.3	2.4	-29.5%	0.1%
Capital	1 983.0	2 824.3	3 588.2	3 518.4	21.1%	51.9%	2 196.0	2 294.4	2 399.5	-12.0%	47.7%
Integrated national electrification programme (Eskom) grant	1 983.0	2 824.3	3 588.2	3 518.4	21.1%	51.9%	2 196.0	2 294.4	2 399.5	-12.0%	47.7%

Personnel information

Table 34.15 Mineral and Energy Resources Programmes and Projects personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
			2024/25		2025/26		2026/27												
Mineral and Energy Resources Programmes and Projects			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27				
Salary level	120	1	123	99.2	0.8	122	104.0	0.9	118	105.7	0.9	118	112.0	1.0	116	117.3	1.0	-1.6%	100.0%
1 – 6	6	–	3	0.9	0.3	2	0.6	0.3	2	0.7	0.3	1	0.4	0.4	-20.6%	1.5%			
7 – 10	60	–	66	42.9	0.7	64	44.3	0.7	64	49.8	0.8	63	51.8	0.8	-0.5%	54.1%			
11 – 12	35	1	34	32.6	0.9	34	34.1	1.0	32	33.3	1.1	32	37.4	1.2	-2.8%	27.3%			
13 – 16	19	–	20	22.8	1.1	21	25.0	1.2	20	24.8	1.2	20	26.3	1.3	-1.6%	17.1%			

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Nuclear Energy Regulation and Management

Programme purpose

Manage the South African nuclear energy industry and control nuclear materials in terms of international obligations, nuclear legislation and policies to ensure the peaceful use of nuclear energy.

Objectives

- Improve security of supply for nuclear energy through managing and coordinating the implementation of the nuclear build programme over the MTEF period.
- Strengthen the control of nuclear material, equipment and related technologies through implementing all legislative and international agreement requirements related to nuclear non-proliferation and radiation security on an ongoing basis.
- Strengthen and promote the utilisation of nuclear technology by implementing the Technical Cooperation Programme over the medium term.
- Promote the utilisation of nuclear technology by interfacing with regional and inter-regional organisations in the nuclear field, and leading South Africa's global participation in promoting nuclear research, development and technology applications for peaceful use over the medium term.

Subprogrammes

- *Nuclear Energy Management* provides overall management to the programme.
- *Nuclear Safety and Technology* manages and implements all matters related to nuclear safety and technology as required by legislation and international agreements; implements nuclear energy policy in line with the requirements of the integrated resource plan; and administers all matters related to nuclear technology, safety, liability and emergency management with the aim of improving the governance of the nuclear sector. This subprogramme also makes transfers to the South African Nuclear Energy Corporation, the National Nuclear Regulator and the National Radioactive Waste Disposal Institute, and is responsible for paying membership fees to international organisations.
- *Nuclear Non-proliferation and Radiation Security* manages and implements all matters related to nuclear non-proliferation and radiation security, as required by legislation and international agreements. This subprogramme also administers the use of nuclear material, related equipment and facilities, including nuclear technology, to ensure compliance with legislation and international agreements.

Expenditure trends and estimates

Table 34.16 Nuclear Energy Regulation and Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
R million											
Nuclear Energy Management	3.2	4.8	7.2	7.8	34.2%	0.5%	8.1	8.5	8.8	4.3%	0.7%
Nuclear Safety and Technology	1 089.1	1 107.4	1 143.3	1 138.1	1.5%	98.5%	1 062.8	1 109.8	1 161.6	0.7%	97.9%
Nuclear Non-proliferation and Radiation Security	9.3	11.3	12.3	13.5	13.5%	1.0%	14.8	15.8	16.8	7.5%	1.3%
Total	1 101.6	1 123.4	1 162.7	1 159.4	1.7%	100.0%	1 085.7	1 134.1	1 187.2	0.8%	100.0%
Change to 2023 Budget estimate				-			(107.6)	(114.2)	(118.3)		
Economic classification											
Current payments	25.4	31.2	42.9	44.1	20.2%	3.2%	46.5	49.1	51.9	5.6%	4.2%
Compensation of employees	22.1	28.5	32.2	34.4	15.9%	2.6%	36.8	39.1	41.4	6.4%	3.3%
Goods and services	3.3	2.7	10.7	9.7	42.9%	0.6%	9.7	10.1	10.5	2.8%	0.9%
<i>of which:</i>											
Administrative fees	0.0	0.0	0.0	0.1	34.6%	-	0.1	0.1	0.1	7.5%	-
Advertising	0.2	0.1	-	0.3	2.0%	-	0.1	0.2	0.1	-16.6%	-
Communication	0.2	0.3	0.4	0.3	4.4%	-	0.1	0.1	0.3	6.5%	-
Consultants: Business and advisory services	2.1	0.9	6.3	7.3	52.0%	0.4%	7.1	7.4	7.7	2.1%	0.6%
Travel and subsistence	0.2	0.7	3.1	1.3	84.6%	0.1%	1.9	2.0	2.0	14.4%	0.2%
Venues and facilities	0.1	0.4	0.7	0.3	29.1%	-	0.2	0.2	0.1	-28.9%	-
Transfers and subsidies	1 076.2	1 092.2	1 119.8	1 115.4	1.2%	96.8%	1 039.2	1 084.9	1 135.3	0.6%	95.8%
Departmental agencies and accounts	89.9	95.3	97.6	97.4	2.7%	8.4%	92.5	96.5	101.0	1.2%	8.5%
Foreign governments and international organisations	20.2	20.5	14.0	25.9	8.7%	1.8%	24.2	25.3	26.5	0.7%	2.2%
Public corporations and private enterprises	966.2	976.5	1 008.2	992.0	0.9%	86.7%	922.5	963.1	1 007.8	0.5%	85.1%
Total	1 101.6	1 123.4	1 162.7	1 159.4	1.7%	100.0%	1 085.7	1 134.1	1 187.2	0.8%	100.0%
Proportion of total programme expenditure to vote expenditure	15.3%	12.6%	11.5%	11.3%	-	-	12.3%	12.7%	13.0%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	-	-	-	-	-	-	-	-	-	-
Employee social benefits	-	-	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	89.4	94.7	97.1	97.4	2.9%	8.3%	92.5	96.5	101.0	1.2%	8.5%
National Nuclear Regulator	40.0	45.6	46.8	46.9	5.5%	3.9%	44.6	46.5	48.7	1.2%	4.1%
National Radioactive Waste Disposal Institute	49.4	49.2	50.3	50.5	0.7%	4.4%	47.9	50.0	52.3	1.2%	4.4%
Capital	0.5	0.5	0.5	-	-100.0%	-	-	-	-	-	-
National Nuclear Regulator	0.5	0.5	0.5	-	-100.0%	-	-	-	-	-	-
Foreign governments and international organisations											
Current	20.2	20.5	14.0	25.9	8.7%	1.8%	24.2	25.3	26.5	0.7%	2.2%
Generation IV International Forum	-	-	-	0.9	-	-	0.8	0.8	0.9	0.7%	0.1%
International Atomic Energy Agency	20.2	20.5	14.0	25.1	7.4%	1.8%	23.4	24.5	25.6	0.7%	2.2%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	949.9	959.4	990.5	984.2	1.2%	85.4%	915.1	955.4	999.7	0.5%	84.4%
South African Nuclear Energy Corporation	949.9	959.4	990.5	984.2	1.2%	85.4%	915.1	955.4	999.7	0.5%	84.4%
Capital	16.2	17.1	17.7	7.8	-21.6%	1.3%	7.4	7.8	8.1	1.2%	0.7%
South African Nuclear Energy Corporation	16.2	17.1	17.7	7.8	-21.6%	1.3%	7.4	7.8	8.1	1.2%	0.7%

Personnel information

Table 34.17 Nuclear Energy Regulation and Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Unit cost	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
			Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27						
Nuclear Energy Regulation and Management			37	32.2	0.9	38	34.4	0.9	38	36.8	1.0	38	39.1	1.0	38	41.4	1.1	0.5%	100.0%
Salary level	32	3	37	32.2	0.9	38	34.4	0.9	38	36.8	1.0	38	39.1	1.0	38	41.4	1.1	0.5%	100.0%
1-6	1	-	-	-	-	-	-	-	-	-	-	0	0.0	0.1	0	0.0	0.1	-	0.0%
7-10	9	2	14	7.6	0.5	13	7.5	0.6	14	8.3	0.6	14	8.8	0.6	14	9.3	0.7	1.5%	36.2%
11-12	12	1	12	10.2	0.9	12	10.7	0.9	12	11.4	0.9	12	12.1	1.0	12	12.8	1.1	-	31.5%
13-16	10	-	11	14.3	1.3	12	16.2	1.3	12	17.2	1.4	12	18.2	1.5	12	19.3	1.6	-	32.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Central Energy Fund

Selected performance indicators

Table 34.18 Central Energy Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of crude oil barrels maintained as per ministerial directive per year	Strategic stock and oil pollution control	Entity mandate	0	10.3 million	10.3 million	10.3 million	10.3 million	10.3 million	10.3 million
Number of megatons of coal produced/sold at Vlakfontein by the African Exploration Mining and Finance Corporation per year	Mining, coal		2.5 Mt	2.54 Mt	4.35 Mt	2.5 Mt	4.35 Mt	4.35 Mt	4.8 Mt
Number of reportable environmental incidents at African Exploration Mining and Finance Corporation per year	Mining, coal		2	2	2	2	2	2	2

Entity overview

The Central Energy Fund is listed in schedule 2 of the Public Finance Management Act (1999) and is governed by the Central Energy Fund Act (1977) and the Companies Act (2008). Its mandate is to contribute to South Africa and the region's security of the energy supply through exploration, acquisition, development, marketing and strategic partnerships. Through its subsidiaries, the fund is also mandated to finance and promote the acquisition of coal; exploit coal deposits; manufacture liquid fuel, oil and other products from coal; market these products; and acquire, generate, manufacture, market, distribute or research any other form of energy. The subsidiaries of the fund are the Petroleum Oil and Gas Corporation of South Africa (PetroSA), the South African Gas Development Company, Petroleum Agency South Africa, Oil Pollution Control South Africa, the Strategic Fuel Fund, the African Exploration Mining and Finance Corporation, ETA Energy Solutions and CCE Solutions.

Over the medium term, the entity will continue to implement PetroSA's turnaround plan in an effort to stabilise the corporation financially and strategically. The fund will also seek to expand its gas portfolio, including finalising the acquisition of a 30 per cent stake in the Republic of Mozambique Pipeline Investments Company's pipeline. As a result, spending in the gas and gas infrastructure programme amounts to a projected R928.4 million over the medium term.

The fund also plans to support and implement the consolidation of PetroSA, the Strategic Fuel Fund and the South African Gas Development Company into a national oil company. The proposal for this has been approved by Cabinet and the consolidation process is under way. During this process, the entity will consider ways to optimise business processes through interventions such as automated and digital solutions in an effort to increase organisational efficiency and productivity across the group. For this purpose, spending in the oil and gas, national oil company programme accounts for 91.9 per cent (R133.8 billion) of planned expenditure over the medium term.

Expenditure is expected to increase at an average annual rate of 2.2 per cent, from R47.8 billion in 2023/24 to R51 billion in 2026/27. Spending on compensation of employees accounts for an estimated 4.2 per cent (R6.3 billion) of total expenditure, increasing at an average annual rate of 6.9 per cent as a result of the inclusion of additional positions aligned with the new organisational structure. As the entity will need to obtain external funding for capital investments, interest payments over the period ahead are expected to amount to R1.1 billion.

The fund expects to generate 95.9 per cent (R145.6 billion) of its revenue over the period ahead through commercial activities and the balance through other sources such as dividends and interest. Revenue is expected to increase at an average annual rate of 2.6 per cent, from R50.3 billion in 2023/24 to R54.2 billion in 2026/27. This is mostly driven by PetroSA's anticipated recovery as it implements the turnaround plan, and dividends from its investment in the Republic of Mozambique Pipeline Investments Company.

Programmes/Objectives/Activities

Table 34.19 Central Energy Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	473.7	234.0	405.7	706.8	14.3%	2.0%	456.1	499.1	522.5	-9.6%	1.1%
Clean and renewable energy	1.6	9.0	37.6	40.4	190.5%	0.1%	38.1	40.1	42.3	1.5%	0.1%
Oil and gas, national oil company	10 664.7	13 930.6	25 703.2	41 574.2	57.4%	85.6%	44 888.8	41 062.8	47 871.6	4.8%	91.9%
Strategic stock and oil pollution control	922.9	487.6	3 224.3	3 254.5	52.2%	6.9%	613.6	599.4	597.4	-43.2%	2.7%
Mining, coal	444.0	733.2	1 420.8	1 645.0	54.7%	4.0%	1 345.5	1 440.0	1 549.0	-2.0%	3.1%
Gas and gas infrastructure	44.4	79.2	328.2	383.1	105.1%	0.7%	357.5	311.1	259.8	-12.1%	0.7%
Promotion, licensing and regulation	146.2	152.0	184.4	207.6	12.4%	0.8%	194.0	184.7	179.0	-4.8%	0.4%
Total	12 697.6	15 625.5	31 304.1	47 811.5	55.6%	100.0%	47 893.5	44 137.2	51 021.6	2.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 34.20 Central Energy Fund statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	13 161.1	15 688.0	33 027.4	50 251.9	56.3%	99.9%	49 475.3	48 231.1	54 245.9	2.6%	100.0%
Sale of goods and services other than capital assets	11 999.6	14 642.6	31 231.0	48 342.4	59.1%	93.7%	47 340.0	46 116.6	52 108.3	2.5%	95.9%
Other non-tax revenue	1 161.5	1 045.5	1 796.5	1 909.5	18.0%	6.2%	2 135.3	2 114.5	2 137.6	3.8%	4.1%
Transfers received	76.7	-	-	-	-100.0%	0.1%	-	-	-	-	-
Total revenue	13 237.8	15 688.0	33 027.4	50 251.9	56.0%	100.0%	49 475.3	48 231.1	54 245.9	2.6%	100.0%

Table 34.20 Central Energy Fund statements of financial performance, cash flow and financial position (continued)

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2020/21 - 2023/24	2024/25	2025/26		
Expenses												
Current expenses	12 656.3	15 360.2	30 843.7	47 325.5	55.2%	98.9%	47 312.4	43 626.5	50 503.5	2.2%	98.9%	
Compensation of employees	884.6	1 584.3	1 451.8	1 822.4	27.2%	6.4%	1 944.1	2 081.9	2 225.3	6.9%	4.2%	
Goods and services	10 464.7	12 327.3	27 771.6	44 350.8	61.8%	85.7%	44 179.2	40 661.5	47 212.8	2.1%	92.4%	
Depreciation	583.4	846.3	619.9	699.7	6.2%	3.4%	771.4	490.7	727.2	1.3%	1.4%	
Interest, dividends and rent on land	723.5	602.3	1 000.4	452.6	-14.5%	3.4%	417.7	392.3	338.3	-9.2%	0.8%	
Transfers and subsidies	41.2	265.3	460.4	486.0	127.6%	1.1%	581.1	510.7	518.1	2.2%	1.1%	
Total expenses	12 697.6	15 625.5	31 304.1	47 811.5	55.6%	100.0%	47 893.5	44 137.2	51 021.6	2.2%	100.0%	
Surplus/(Deficit)	540.2	62.6	1 723.3	2 440.4	65.3%		1 581.8	4 093.9	3 224.4	9.7%		
Cash flow statement												
Cash flow from operating activities	(4 263.6)	1 465.3	(1 272.5)	5 701.0	-210.2%	100.0%	2 848.0	4 559.7	3 150.7	-17.9%	100.0%	
Receipts												
Non-tax receipts	11 759.6	15 196.4	30 052.3	49 784.0	61.8%	100.0%	49 006.9	47 768.8	53 784.8	2.6%	100.0%	
Sales of goods and services other than capital assets	10 651.3	14 298.3	28 328.2	48 342.4	65.6%	94.0%	47 340.0	46 116.6	52 108.3	2.5%	96.8%	
Other tax receipts	1 108.3	898.1	1 724.1	1 441.6	9.2%	6.0%	1 666.8	1 652.2	1 676.5	5.2%	3.2%	
Total receipts	11 759.6	15 196.4	30 052.3	49 784.0	61.8%	100.0%	49 006.9	47 768.8	53 784.8	2.6%	100.0%	
Payment												
Current payments	15 800.0	13 556.2	30 931.4	44 010.6	40.7%	99.0%	46 034.1	43 055.1	50 440.4	4.7%	99.7%	
Compensation of employees	852.2	1 458.9	542.8	581.5	-12.0%	4.7%	611.1	645.3	679.0	5.3%	1.4%	
Goods and services	14 817.7	12 016.9	29 983.2	43 169.2	42.8%	93.4%	45 172.0	42 204.6	49 613.0	4.7%	97.9%	
Interest and rent on land	130.2	80.4	405.4	259.9	25.9%	0.8%	251.1	205.3	148.4	-17.0%	0.5%	
Transfers and subsidies	223.2	174.9	393.4	72.4	-31.3%	1.0%	124.7	154.1	193.7	38.8%	0.3%	
Total payments	16 023.2	13 731.1	31 324.8	44 083.0	40.1%	100.0%	46 158.8	43 209.2	50 634.1	4.7%	100.0%	
Net cash flow from investing activities	(359.9)	(537.3)	(3 091.0)	(3 366.8)	110.7%	100.0%	(1 838.4)	(1 075.5)	(1 092.6)	-31.3%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(201.7)	(238.4)	(489.5)	(2 247.2)	123.3%	45.8%	(1 458.0)	(1 006.8)	(1 234.1)	-18.1%	88.2%	
Investment property	(9.6)	-	-	-	-100.0%	0.7%	-	-	-	-	-	
Acquisition of software and other intangible assets	(54.4)	(31.1)	(44.4)	(480.4)	106.7%	9.1%	(125.8)	(18.2)	(19.1)	-65.9%	6.1%	
Proceeds from the sale of property, plant, equipment and intangible assets	-	1.7	-	507.8	-	-3.8%	-	-	-	-100.0%	-3.8%	
Other flows from investing activities	(94.2)	(269.4)	(2 557.1)	(1 147.0)	130.1%	48.3%	(254.6)	(50.4)	160.5	-151.9%	9.5%	
Net cash flow from financing activities	(775.8)	(527.4)	3 462.1	300.3	-172.9%	100.0%	(424.9)	(551.7)	(852.0)	-241.6%	100.0%	
Borrowing activities	(674.0)	2.6	2 696.8	(130.4)	-42.2%	30.2%	(476.6)	(628.7)	(954.8)	94.2%	73.7%	
Repayment of finance leases	(101.8)	(108.0)	(113.7)	(40.9)	-26.2%	4.2%	(37.1)	(33.1)	(27.0)	-12.9%	1.1%	
Other flows from financing activities	-	(422.0)	879.0	471.7	-	65.6%	88.8	110.1	129.7	-35.0%	25.2%	
Net increase/(decrease) in cash and cash equivalents	(5 399.3)	400.6	(901.4)	2 634.6	-178.7%	-9.3%	584.8	2 932.5	1 206.0	-22.9%	100.0%	
Statement of financial position												
Carrying value of assets	7 706.8	7 131.7	8 287.0	12 369.3	17.1%	27.4%	13 181.7	13 716.0	14 241.9	4.8%	35.1%	
<i>of which:</i>												
Acquisition of assets	(201.7)	(238.4)	(489.5)	(2 247.2)	123.3%	100.0%	(1 458.0)	(1 006.8)	(1 234.1)	-18.1%	100.0%	
Investments	4 018.3	4 442.2	6 754.9	6 865.5	19.5%	16.9%	6 693.2	6 551.1	6 260.3	-3.0%	17.4%	
Inventory	626.1	761.2	976.0	1 266.0	26.5%	2.8%	1 282.1	1 284.8	1 246.6	-0.5%	3.3%	
Loans	180.6	191.9	2 049.0	731.7	59.4%	2.3%	816.3	816.3	816.3	3.7%	2.1%	
Receivables and prepayments	2 220.2	2 082.2	3 719.9	1 845.7	-6.0%	7.6%	1 900.8	1 849.2	1 763.0	-1.5%	4.8%	
Cash and cash equivalents	13 691.0	14 091.7	13 190.3	12 045.4	-4.2%	41.7%	12 630.2	15 562.6	16 768.7	11.7%	37.2%	
Non-current assets held for sale	-	159.6	-	-	-	0.1%	-	-	-	-	-	
Taxation	589.8	394.1	438.4	13.0	-72.0%	1.2%	13.0	13.0	13.0	-	-	
Total assets	29 032.8	29 254.7	35 415.4	35 136.7	6.6%	100.0%	36 517.3	39 793.0	41 109.8	5.4%	100.0%	
Accumulated surplus/(deficit)	9 604.6	9 667.1	11 356.9	6 983.2	-10.1%	29.5%	8 565.0	12 658.9	15 883.3	31.5%	28.4%	
Capital and reserves	975.6	755.0	1 306.1	532.6	-18.3%	2.8%	586.0	(167.5)	(1 606.3)	-244.5%	-0.3%	
Borrowings	-	-	2 511.9	3 418.3	-	4.2%	2 995.9	2 419.5	1 515.0	-23.8%	6.9%	
Finance lease	1 161.2	1 044.6	1 144.1	1 045.1	-3.5%	3.4%	960.6	879.7	800.3	-8.5%	2.4%	
Deferred income	34.7	117.7	128.6	26.5	-8.6%	0.2%	12.6	1.9	1.3	-63.1%	-	
Trade and other payables	2 105.7	2 736.7	5 653.4	7 112.1	50.0%	13.2%	7 022.6	7 034.3	7 030.6	-0.4%	18.6%	
Taxation	1 107.1	1 001.8	1 142.3	835.2	-9.0%	3.2%	705.7	714.5	732.1	-4.3%	2.0%	
Provisions	13 649.8	13 812.2	11 757.7	15 009.4	3.2%	42.5%	15 526.1	16 085.2	16 610.9	3.4%	41.5%	
Derivatives financial instruments	394.1	119.6	384.7	174.4	-23.8%	0.8%	142.9	166.4	142.7	-6.5%	0.4%	
Total equity and liabilities	29 032.8	29 254.7	35 385.8	35 136.7	6.6%	100.0%	36 517.3	39 793.0	41 109.8	5.4%	100.0%	

Council for Geoscience

Selected performance indicators

Table 34.21 Council for Geoscience performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of papers published on conference proceedings per year	Statutory projects	Priority 3: Education, skills and health	66	32	126	40	55	40	40
Number of peer-reviewed articles published per year	Statutory projects		33	30	40	34	40	40	40
Number of applied geoscience products for infrastructure, land use, health, groundwater and the environment per year	Statutory projects		10	7	6	11	13	14	15
Percentage of onshore geoscience mapping coverage per year	Statutory projects	Entity mandate	9% (173/ 1 916)	10.7% (205/ 1 916)	12% (230/ 1 916)	16%	19%	21%	23%
Percentage of offshore geoscience map coverage per year	Statutory projects		0.05% (1/ 1 828)	0.05% (1/ 1 828)	0.2% (2/ 1 828)	0.3%	0.5%	0.6%	0.7%
Number of council publications per year	Statutory projects		10	8	12	10	12	12	12

Entity overview

The Council for Geoscience was established in terms of the Geoscience Act (1993) to promote the search for and exploitation of minerals in South Africa. Its mandate is to generate, compile, curate and publish world-class geoscience knowledge products, provide geoscience-related services to the South African public and industry, and render advisory services related to geohazards and geo-environmental pollution. The data generated by the council enables key activities such as the assessment of environmental impacts from mining, geohazards and shale gas development.

To enable the council to improve the onshore mapping coverage to 23 per cent and offshore mapping coverage to 0.7 per cent over the medium term, and to continue to produce high-quality geological maps to secure at least 5 per cent of the global exploration budget to boost investor confidence, spending on goods and services amounts to a projected R1 billion over the MTEF period. To enable data migration and digitisation, and the procurement of key geoscientific equipment and infrastructure that is expected to allow the council to implement its mandate more efficiently, spending on acquisition of assets amounts to a projected R59.3 million over the period ahead.

As the council's work is labour intensive, 51.9 per cent (R1.3 billion) of its total budget over the next 3 years is allocated to compensation of employees, increasing at an average annual rate of 7.3 per cent, from R378.1 million in 2023/24 to R467.2 million in 2026/27. This is expected to allow for additional capacity for mapping and research services. As such, the council's number of personnel is set to increase from 513 to 524 over the medium term.

The council expects to derive 77.4 per cent (R1.9 billion) of its revenue over the period ahead through transfers from the department and the balance through fees charged for providing geoscientific mapping and research services. This includes funds for collaborative activities with the department such as the rehabilitation of derelict and ownerless mines, and water ingress solutions.

Programmes/Objectives/Activities

Table 34.22 Council for Geoscience expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	331.8	326.6	275.1	210.2	-14.1%	45.6%	221.7	236.5	250.0	6.0%	28.2%
Statutory projects	192.2	226.3	320.6	604.0	46.5%	48.1%	480.8	502.0	527.7	-4.4%	64.7%
Foreign commercial	5.2	11.1	6.7	14.0	38.9%	1.4%	14.4	15.1	15.8	4.2%	1.8%
Local commercial	9.7	34.3	57.6	31.0	47.3%	5.0%	44.1	46.1	48.4	16.0%	5.2%
Total	539.0	598.3	660.0	859.1	16.8%	100.0%	761.0	799.6	842.0	-0.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 34.23 Council for Geoscience statements of financial performance

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	44.5	169.8	152.4	263.1	80.8%	23.7%	147.4	159.0	171.6	-13.3%	22.6%
Sale of goods and services other than capital assets	23.2	158.0	133.4	259.3	123.5%	21.2%	143.4	154.8	167.3	-13.6%	22.1%
Other non-tax revenue	21.3	11.8	19.0	3.8	-43.7%	2.5%	3.9	4.1	4.3	4.6%	0.5%
Transfers received	481.4	413.4	419.9	596.1	7.4%	76.3%	613.6	640.6	670.4	4.0%	77.4%
Total revenue	525.9	583.2	572.2	859.1	17.8%	100.0%	761.0	799.6	842.0	-0.7%	100.0%
Expenses											
Current expenses	539.0	598.3	660.0	859.1	16.8%	100.0%	761.0	799.6	842.0	-0.7%	100.0%
Compensation of employees	337.3	340.5	345.9	378.1	3.9%	54.0%	408.1	436.6	467.2	7.3%	51.9%
Goods and services	165.3	221.6	273.5	456.5	40.3%	40.6%	327.2	336.0	348.8	-8.6%	44.9%
Depreciation	36.4	36.2	40.6	24.5	-12.3%	5.5%	25.8	27.0	26.0	1.9%	3.2%
Total expenses	539.0	598.3	660.0	859.1	16.8%	100.0%	761.0	799.6	842.0	-0.7%	100.0%
Surplus/(Deficit)	(13.1)	(15.1)	(87.8)	-	-100.0%		-	-	-	-	-

Personnel information

Table 34.24 Council for Geoscience personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%) 2023/24 - 2026/27		
	Number of approved funded posts	Number of posts on establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
			Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27						
Council for Geoscience																			
Salary level	501	501	480	345.9	0.7	513	378.1	0.7	513	408.1	0.8	524	436.6	0.8	524	467.2	0.9	0.7%	100.0%
1 – 6	51	51	51	11.7	0.2	51	11.6	0.2	51	12.3	0.2	51	13.3	0.3	51	14.2	0.3	-	9.8%
7 – 10	315	315	299	166.9	0.6	330	191.6	0.6	330	212.3	0.6	340	229.1	0.7	340	246.5	0.7	1.0%	64.6%
11 – 12	8	8	8	6.8	0.9	8	6.9	0.9	8	7.0	0.9	8	7.4	0.9	8	7.9	1.0	-	1.5%
13 – 16	122	122	116	142.8	1.2	118	151.2	1.3	118	158.9	1.3	119	167.5	1.4	119	177.9	1.5	0.3%	22.9%
17 – 22	5	5	6	17.7	3.0	6	16.7	2.8	6	17.5	2.9	6	19.3	3.2	6	20.7	3.4	-	1.2%

1. Rand million.

Mine Health and Safety Council

Selected performance indicators

Table 34.25 Mine Health and Safety Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of council programmes to promote and improve occupational health and safety awareness per year	Promote a health and safety culture in the mining industry	Priority 3: Education, skills and health	6	5	14	6	6	6	6
Number of occupational health and safety knowledge programmes to support staff per year	Research, programme promotion and programme improvement in mining		6	5	3	5	5	5	5
Number of training programmes undertaken to upskill and build capacity per year	Research, programme promotion and programme improvement in mining		5	3	3	5	5	5	5
Number of advice notes provided to the minister on occupational health and safety matters in the mining industry per year	Research, programme promotion and programme improvement in mining		6	5	3	5	5	5	5
Number of council programmes promoted in the mining industry per year	Research, programme promotion and programme improvement in mining		5	3	5	5	5	5	5

Entity overview

The Mine Health and Safety Council was established in terms of the Mine Health and Safety Act (1996) and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). It is mandated to advise the Minister of Mineral Resources and Energy on occupational health and safety issues at mines, develop legislation, conduct research and liaise with other statutory bodies. The council operates through a partnership with organised labour, employers and the department.

Over the medium term, the council will continue to focus on undertaking research to provide solutions to occupational health and safety challenges and reviewing regulatory frameworks for the mining industry. Accordingly, it will place increased emphasis on disseminating research to ensure zero harm in the industry through materials such as handbooks, e-books, brochures and videos. Over the medium term, it plans to conduct 18 programmes to promote safety awareness and 15 programmes to improve workplace safety. The council will also invest in its ICT, with software licensing and website support being key components of its dissemination drive.

As such, expenditure on goods and services accounts for an estimated 41.7 per cent (R170.1 million) over the medium term. Depreciation amounts to a projected R11.3 million due to the purchase of additional research assets and the renovation of the council's new offices. Spending on compensation of employees is anticipated to increase at an average annual rate of 5 per cent, from R68.2 million in 2023/24 to R79 million in 2026/27.

The council generates its revenue mainly through levies received from mining companies in accordance with the Mine Health and Safety Act (1996). Total revenue is expected to increase at an average annual rate of 4.6 per cent, from R124.4 million in 2023/24 to R142.2 million in 2026/27.

Programmes/Objectives/Activities**Table 34.26 Mine Health and Safety Council expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	32.9	34.9	40.3	33.5	0.6%	33.7%	34.1	34.7	36.3	2.8%	26.1%
Promote a health and safety culture in the mining industry	39.5	29.1	25.2	26.8	-12.1%	28.6%	26.6	26.9	28.1	1.6%	20.4%
Research, programme promotion and programme improvement in mining	29.8	41.8	28.9	64.1	29.1%	37.7%	69.3	74.3	77.7	6.7%	53.5%
Total	102.1	105.8	94.4	124.4	6.8%	100.0%	129.9	136.0	142.2	4.6%	100.0%

Statements of financial performance, cash flow and financial position**Table 34.27 Mine Health and Safety Council statements of financial performance**

Statement of financial performance

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	90.2	96.2	117.1	119.6	9.9%	96.8%	125.4	131.3	137.3	4.7%	96.5%
Sale of goods and services other than capital assets	86.0	92.2	112.9	118.6	11.3%	93.6%	124.3	130.1	136.1	4.7%	95.6%
Other non-tax revenue	4.3	3.9	4.2	1.0	-37.5%	3.2%	1.1	1.1	1.2	4.7%	0.8%
Transfers received	0.3	4.6	4.7	4.7	139.7%	3.2%	4.5	4.7	4.9	1.2%	3.5%
Total revenue	90.6	100.8	121.8	124.4	11.1%	100.0%	129.9	136.0	142.2	4.6%	100.0%
Expenses											
Current expenses	102.1	105.8	94.4	124.4	6.8%	100.0%	129.9	136.0	142.2	4.6%	100.0%
Compensation of employees	58.9	50.4	45.1	68.2	5.0%	52.0%	72.1	75.5	79.0	5.0%	55.3%
Goods and services	39.1	53.4	47.1	51.6	9.8%	45.0%	53.7	57.4	59.0	4.6%	41.7%
Depreciation	4.1	2.1	2.2	4.6	3.6%	3.0%	4.0	3.1	4.2	-2.6%	3.0%
Total expenses	102.1	105.8	94.4	124.4	6.8%	100.0%	129.9	136.0	142.2	4.6%	100.0%
Surplus/(Deficit)	(11.5)	(5.1)	27.4	-	-100.0%	-	-	-	-	-	-

Personnel information**Table 34.28 Mine Health and Safety Council personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
	Number of approved funded posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27												
Mine Health and Safety Council		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	66	66	66	45.1	0.7	66	68.2	1.0	66	72.1	1.1	66	75.5	1.1	66	79.0	1.2	-	100.0%
1-6	3	3	3	0.9	0.3	3	0.5	0.2	3	0.5	0.2	3	0.5	0.2	3	0.5	0.2	-	4.5%
7-10	27	27	27	11.2	0.4	27	16.3	0.6	27	17.2	0.6	27	18.0	0.7	27	18.8	0.7	-	40.9%
11-12	13	13	13	7.9	0.6	13	13.2	1.0	13	14.0	1.1	13	14.6	1.1	13	15.3	1.2	-	19.7%
13-16	21	21	21	20.0	1.0	21	31.9	1.5	21	33.8	1.6	21	35.3	1.7	21	37.0	1.8	-	31.8%
17-22	2	2	2	5.1	2.5	2	6.3	3.2	2	6.7	3.4	2	7.0	3.5	2	7.3	3.7	-	3.0%

1. Rand million.

Mintek

Selected performance indicators

Table 34.29 Mintek performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of prototypes, processes and/or models demonstrated/validated per year	Foster industry establishment and expansion	Entity mandate	12	14	12	8	8	9	9
Number of intellectual property licences issued per year	Foster industry establishment and expansion		- ¹	- ¹	- ¹	1	1	1	1
Number of journal papers produced per year	Conduct relevant, applied research and technological innovation		36	61	69	45	47	49	51
Number of conference papers produced per year	Conduct relevant, applied research and technological innovation		24	36	45	45	47	49	51
Number of invention disclosures made per year	Conduct relevant, applied research and technological innovation		13	8	10	8	8	9	9
Number of patents registered per year	Conduct relevant, applied research and technological innovation		5	0	0	1	1	1	1
Number of trademarks registered per year	Conduct relevant, applied research and technological innovation		5	3	3	5	5	5	5

1. No historical data available.

Entity overview

Mintek's mandate, as set out in the Mineral Technology Act (1989), is to maximise the value derived from South Africa's mineral resources through activities including research and development, technology transfer, and the creation of an enabling environment for the establishment and expansion of mineral industries. To this end, Mintek develops appropriate, innovative technology for transfer to the industry, and provides test work, consultancy, and analytical and mineralogical services to clients across the world.

Over the period ahead, the entity will focus on implementing a new operating model while continuing further research in key strategic programmes. These include establishing a local rare earth element mining and manufacturing industry, developing rapid diagnostic medical test kits, expanding fuel cell manufacturing infrastructure across the fuel cell value chain, and developing processes to recycle e-waste such as printed circuit boards and cathode ray tubes. Over the next 3 years, the entity plans to register 3 intellectual property licences, 3 patents, and publish 147 journal papers and 147 conference papers.

Compensation of employees accounts for an estimated 48.8 per cent (R1 billion) of the council's total expenditure over the medium term. Spending on goods and services is expected to amount to 44.8 per cent (R956.5 million), which includes specialised service fees to produce research and fixed costs. An amount of R106.5 million over the period ahead is allocated for investment in infrastructure, mainly to replace research equipment and acquire assets.

The entity is set to derive 39.9 per cent (R824.9 million) of its revenue over the MTEF period through transfers from the department and 55.7 per cent (R1.2 billion) through commercial activities. Revenue is set to increase at an average annual rate of 4.1 per cent, from R657.3 million in 2023/24 to R742 million in 2026/27.

Programmes/Objectives/Activities

Table 34.30 Mintek expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25			2025/26	2026/27	2023/24 - 2026/27
	Administration	27.5	29.6				32.2	32.5	5.7%			5.0%	34.3	35.9
Develop and maintain world-class research and development infrastructure	27.5	29.6	32.2	32.5	5.7%	5.0%	34.3	35.9	37.0	4.4%	5.0%			
Foster industry establishment and expansion	164.9	177.3	193.4	194.9	5.7%	30.0%	205.6	215.4	221.8	4.4%	30.0%			
Conduct relevant, applied research and technological innovation	192.4	206.9	225.6	227.4	5.7%	35.0%	239.9	251.3	258.7	4.4%	35.0%			
Ensure financial sustainability	55.0	59.1	64.5	65.0	5.7%	10.0%	68.5	71.8	73.9	4.4%	10.0%			
Develop a capable workforce	82.4	88.7	96.7	97.4	5.7%	15.0%	102.8	107.7	110.9	4.4%	15.0%			
Total	549.6	591.1	644.6	649.6	5.7%	100.0%	685.4	718.1	739.2	4.4%	100.0%			

Statements of financial performance, cash flow and financial position

Table 34.31 Mintek statements of financial performance

Statement of financial performance														
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25			2025/26	2026/27	2023/24 - 2026/27
	Revenue													
Non-tax revenue	277.2	341.5	353.2	380.2	11.1%	54.6%	403.4	428.0	454.7	6.1%	60.1%			
Sale of goods and services other than capital assets	255.4	321.8	323.4	350.8	11.2%	50.5%	373.2	397.2	422.6	6.4%	55.7%			
Other non-tax revenue	21.9	19.7	29.8	29.4	10.4%	4.1%	30.2	30.9	32.1	2.9%	4.4%			
Transfers received	275.8	269.2	296.3	277.1	0.2%	45.4%	263.0	274.6	287.3	1.2%	39.9%			
Total revenue	553.1	610.7	649.5	657.3	5.9%	100.0%	666.4	702.6	742.0	4.1%	100.0%			
Expenses														
Current expenses	549.6	591.1	644.6	649.6	5.7%	100.0%	685.4	718.1	739.2	4.4%	100.0%			
Compensation of employees	284.0	312.9	312.1	318.7	3.9%	50.5%	333.0	348.0	363.7	4.5%	48.8%			
Goods and services	236.8	241.0	292.4	294.6	7.6%	43.6%	308.4	322.9	325.1	3.3%	44.8%			
Depreciation	27.8	35.5	39.2	35.3	8.3%	5.6%	42.9	46.2	49.4	11.9%	6.2%			
Interest, dividends and rent on land	1.1	1.6	0.9	1.0	-3.4%	0.2%	1.0	1.0	1.0	-	0.1%			
Total expenses	549.6	591.1	644.6	649.6	5.7%	100.0%	685.4	718.1	739.2	4.4%	100.0%			
Surplus/(Deficit)	3.4	19.6	4.9	7.7	31.3%		(19.0)	(15.5)	2.8	-28.6%				

Personnel information

Table 34.32 Mintek personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									
		2022/23		2023/24		2024/25		2025/26		2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Mintek																	
Salary level	562	562	561	312.1	0.6	592	318.7	0.5	571	333.0	0.6	571	348.0	0.6	575	363.7	0.6
1 – 6	165	165	165	35.4	0.2	176	41.8	0.2	163	47.7	0.3	163	57.1	0.4	163	71.2	0.4
7 – 10	334	334	334	181.2	0.5	355	181.4	0.5	347	188.2	0.5	351	189.9	0.5	355	198.2	0.6
13 – 16	58	58	57	81.1	1.4	56	81.2	1.5	56	82.9	1.5	52	86.2	1.7	52	78.9	1.5
17 – 22	5	5	5	14.3	2.9	5	14.3	2.9	5	14.2	2.8	5	14.8	3.0	5	15.4	3.1

1. Rand million.

National Energy Regulator of South Africa

Selected performance indicators

Table 34.33 National Energy Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of complete licence applications in the piped gas industry considered by the relevant subcommittee or the regulator within the stated timeframe per year	Regulatory service delivery	Entity mandate	80% (8/10)	100% (12)	100% (17)	100%	100%	100%	100%
Percentage of complete applications for the registration of gas activities considered by the relevant subcommittee or the regulator within the stated timeframe per year	Regulatory service delivery		100% (6)	100% (8)	100% (5)	100%	100%	100%	100%
Percentage of complete maximum price applications considered by the relevant subcommittee or the regulator within the stated timeframe per year	Regulatory service delivery		100% (6)	100% (5)	100% (2)	100%	100%	100%	100%
Percentage of complete licence applications in the petroleum pipelines industry considered by the relevant subcommittee or the regulator within the stated timeframe per year	Regulatory service delivery		75% (3/4)	100% (4)	100% (3)	100%	100%	100%	100%
Percentage of complete pipeline, storage and loading facility tariff applications considered by the relevant committee or the regulator within the stated timeframe per year	Regulatory service delivery		90% (26/29)	97% (61/63)	93% (26/28)	100%	100%	100%	100%

Entity overview

The National Energy Regulator of South Africa was established in terms of the National Energy Regulator Act (2004) and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). The entity is mandated to regulate the electricity industry in terms of the Electricity Regulation Act (2006), the piped gas industry in terms of the Gas Act (2001), and the petroleum pipelines industry in terms of the Petroleum Pipelines Act (2003).

Over the medium term, the regulator intends to focus on ensuring secure, accessible and affordable energy supply, and fair competition and regulatory certainty in the energy sector. It will do this by setting and approving energy tariffs, licensing and registering energy service providers, and monitoring and enforcing compliance with

regulations. It also plans to improve the efficiencies of its regulatory functions by improving its operational efficiencies.

As the regulator's work requires personnel with scarce and specialised skills, spending on compensation of employees accounts for an estimated 74.9 per cent (R1.1 billion) of total expenditure over the medium term. Spending on goods and services accounts for 25.1 per cent (R359.6 million). Capital expenditure amounts to a projected R12.4 million over the medium term as the regulator plans to invest in and maintain its ICT infrastructure.

The regulator derives revenue mainly through licence fees and levies on the electricity, piped gas and petroleum pipelines sectors, and through interest earned on investments. Total revenue is expected to increase at an average annual rate of 11.3 per cent, from R375.8 million in 2023/24 to R517.7 million in 2026/27. The budgeted deficits in 2024/25, which National Treasury has approved, are necessary to reduce previously accumulated surpluses. As such, the regulator plans to approve lower tariff increases for licensees over the MTEF period and use surpluses accumulated in the previous financial year.

Programmes/Objectives/Activities

Table 34.34 National Energy Regulator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	144.8	149.3	169.2	181.4	7.8%	43.0%	199.5	201.7	208.5	4.8%	41.4%
Regulatory service delivery	114.4	126.2	153.5	161.7	12.2%	36.8%	168.2	181.3	195.5	6.5%	36.9%
Advocacy and engagement	40.4	44.0	44.2	57.1	12.3%	12.3%	59.4	63.8	68.6	6.3%	13.0%
Innovation	4.3	4.1	5.5	6.7	15.6%	1.4%	8.1	7.4	7.3	3.4%	1.5%
People and organisational culture	20.5	24.4	21.0	31.9	15.9%	6.5%	32.9	35.2	37.6	5.6%	7.2%
Total	324.4	348.1	393.4	438.8	10.6%	100.0%	468.2	489.3	517.7	5.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 34.35 National Energy Regulator statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	319.1	344.9	353.3	375.8	5.6%	100.0%	398.1	489.3	517.7	11.3%	100.0%
Sale of goods and services other than capital assets	310.3	336.3	341.3	364.2	5.5%	97.1%	386.9	448.9	478.7	9.5%	94.6%
Other non-tax revenue	8.8	8.6	12.0	11.6	9.8%	2.9%	11.2	40.3	39.0	49.6%	5.4%
Total revenue	319.1	344.9	353.3	375.8	5.6%	100.0%	398.1	489.3	517.7	11.3%	100.0%
Expenses											
Current expenses	324.4	348.1	393.4	438.8	10.6%	100.0%	468.2	489.3	517.7	5.7%	100.0%
Compensation of employees	246.9	264.8	286.5	320.2	9.0%	74.5%	345.0	370.1	400.4	7.7%	74.9%
Goods and services	71.6	77.8	101.5	118.7	18.3%	24.3%	123.2	119.2	117.3	-0.4%	25.1%
Depreciation	5.8	5.5	5.4	-	-100.0%	1.2%	-	-	-	-	-
Total expenses	324.4	348.1	393.4	438.8	10.6%	100.0%	468.2	489.3	517.7	5.7%	100.0%
Surplus/(Deficit)	(5.3)	(3.2)	(40.1)	(63.0)	128.2%		(70.1)	-	-	-100.0%	

Personnel information

Table 34.36 National Energy Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		Unit cost	2023/24		Unit cost	2024/25			2025/26			2026/27						
		Number	Cost		Number	Cost		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
National Energy Regulator		276	276	247	286.5	1.2	276	320.2	1.2	276	345.0	1.2	276	370.1	1.3	276	400.4	1.5	-	100.0%
Salary level	276	24	24	22	11.1	0.5	24	10.1	0.4	24	10.1	0.4	24	10.4	0.4	24	10.8	0.4	-	8.7%
	103	103	99	71.1	0.7	103	71.2	0.7	91	69.3	0.8	91	71.6	0.8	91	77.5	0.9	-4.0%	34.1%	
	44	44	45	55.6	1.2	44	45.2	1.0	50	54.0	1.1	50	58.6	1.2	50	63.6	1.3	4.4%	17.6%	
	105	105	81	148.7	1.8	105	193.6	1.8	111	211.6	1.9	111	229.5	2.1	111	248.5	2.2	1.9%	39.7%	

1. Rand million.

National Nuclear Regulator

Selected performance indicators

Table 34.37 National Nuclear Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of inspections conducted at nuclear power plants per year	Nuclear power plants	Entity mandate	7	34	209	35	41	41	41
Percentage of implementing reviews and assessments undertaken on nuclear power plants per year	Nuclear power plants		116.4% (970/833)	117.9% (467/396)	113.1% (238/210)	100%	100%	100%	100%
Percentage implementation of reviews and assessment plans for nuclear installation site licence submissions per year	Nuclear power plants		- ¹	- ¹	107.1% (15/14)	100%	100%	100%	100%
Number of inspections conducted on nuclear technology and naturally occurring radioactive material per year	Nuclear technology and naturally occurring radioactive material		175	170	121	210	210	210	210
Percentage implementation of reviews and assessments undertaken for nuclear technology and naturally occurring radioactive material per year	Nuclear technology and naturally occurring radioactive material		115% (246/214)	120% (564/470)	117% (970/829)	100%	100%	100%	100%

1. No historical data available.

Entity overview

The National Nuclear Regulator is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999) and derives its mandate from the National Nuclear Regulator Act (1999). The act requires it to regulate safety standards for nuclear activities in South Africa. This includes establishing safety standards and regulatory practices, ensuring that nuclear installations are safe by enforcing regulatory control,

granting nuclear authorisations, conducting compliance inspections and ensuring that provisions are in place for nuclear emergency planning.

Over the medium term, the regulator will focus on extending the life of the Koeberg nuclear power station and overseeing its general operations; and ongoing regulatory activities such as compliance assurance and enforcement, and reviews and assessments. It will issue authorisations for nuclear vessel licences, nuclear installation licences, certificates of registration, certificates of exemption and variations for modifications. This will require the regulator to conduct a targeted 630 inspections on nuclear technology and naturally occurring radioactive material, and 123 nuclear power plant inspections over the MTEF period.

As the regulator relies on personnel with highly specialised skills to fulfil its mandate, compensation of employees is expected to account for 67.2 per cent (R704 million) of total spending over the medium term. The regulator expects to fill vacant positions to bring the total number of personnel to 187 over the medium term, in accordance with the approved organisational structure for funded positions. Total expenditure is expected to decrease at an average annual rate of 3.4 per cent, from R371.6 million in 2023/24 to R335.2 million in 2026/27, due to the expected completion of the Cape Town office accommodation project in 2023/24.

The regulator expects to generate 75.9 per cent (R752.4 million) of its revenue over the MTEF period through operator licence fees and 14.1 per cent (R139.8 million) through transfers from the department.

Programmes/Objectives/Activities

Table 34.38 National Nuclear Regulator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	118.0	144.2	128.6	153.4	9.1%	45.8%	126.1	118.6	116.6	-8.7%	37.7%
Nuclear power plants	45.6	46.8	47.6	83.0	22.1%	18.3%	60.9	63.8	66.7	-7.0%	20.1%
Nuclear technology and nationally occurring radioactive material	42.1	45.4	47.7	58.4	11.5%	16.2%	58.4	61.2	64.0	3.1%	17.9%
Regulatory improvement and technical services	50.8	54.2	54.7	76.8	14.8%	19.7%	80.2	84.0	87.9	4.6%	24.3%
Total	256.4	290.6	278.6	371.6	13.2%	100.0%	325.8	327.6	335.2	-3.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 34.39 National Nuclear Regulator statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	240.9	245.0	267.3	283.8	5.6%	84.2%	281.2	281.1	286.5	0.3%	85.9%
Sale of goods and services other than capital assets	212.7	210.4	223.0	249.1	5.4%	72.8%	250.8	249.0	252.7	0.5%	75.9%
Other non-tax revenue	28.2	34.6	44.3	34.7	7.2%	11.5%	30.4	32.1	33.9	-0.9%	9.9%
Transfers received	40.5	46.9	60.3	46.9	5.1%	15.8%	44.6	46.5	48.7	1.2%	14.1%
Total revenue	281.4	291.9	327.6	330.8	5.5%	100.0%	325.8	327.6	335.2	0.4%	100.0%
Expenses											
Current expenses	256.4	290.6	278.6	371.6	13.2%	100.0%	325.8	327.6	335.2	-3.4%	100.0%
Compensation of employees	170.2	201.8	194.6	205.7	6.5%	65.3%	224.0	234.6	245.4	6.1%	67.2%
Goods and services	72.7	76.3	71.7	151.5	27.7%	30.3%	86.8	77.4	74.5	-21.1%	28.3%
Depreciation	12.0	11.8	12.3	14.4	6.2%	4.3%	14.9	15.6	15.3	2.2%	4.5%
Interest, dividends and rent on land	1.5	0.7	0.0	-	-100.0%	0.2%	-	-	-	-	-
Total expenses	256.4	290.6	278.6	371.6	13.2%	100.0%	325.8	327.6	335.2	-3.4%	100.0%
Surplus/(Deficit)	24.9	1.4	49.0	(40.8)	-217.9%		-	-	-	-100.0%	

Personnel information

Table 34.40 National Nuclear Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		Unit cost	2023/24		Unit cost	2024/25			2025/26			2026/27						
		Number	Cost		Number	Cost		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
National Nuclear Regulator		187	187	173	194.6	1.1	187	205.7	1.1	187	224.0	1.2	187	234.6	1.3	187	245.4	1.3	-	100.0%
Salary level																				
1 – 6	2	2	2	1.3	0.7	2	1.2	0.6	2	1.3	0.6	2	1.3	0.7	2	1.4	0.7	-	1.1%	
7 – 10	58	58	54	32.1	0.6	58	34.0	0.6	58	36.9	0.6	58	38.6	0.7	58	40.4	0.7	-	31.0%	
11 – 12	70	70	60	64.7	1.1	70	75.1	1.1	70	82.4	1.2	70	86.2	1.2	70	90.2	1.3	-	37.4%	
13 – 16	56	56	56	92.9	1.7	56	92.4	1.6	56	100.3	1.8	56	105.0	1.9	56	109.8	2.0	-	29.9%	
17 – 22	1	1	1	3.5	3.5	1	3.0	3.0	1	3.2	3.2	1	3.4	3.4	1	3.5	3.5	-	0.5%	

1. Rand million.

National Radioactive Waste Disposal Institute

Selected performance indicators

Table 34.41 National Radioactive Waste Disposal Institute performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of compliance assurance audit reports completed per year	Radwaste compliance management	Entity mandate	- ¹	- ¹	- ¹	2	2	2	2
Number of inspection reports completed per year	Radwaste compliance management		- ¹	- ¹	- ¹	2	2	2	2

1. No historical data available.

Entity overview

The National Radioactive Waste Disposal Institute was established in terms of the National Radioactive Waste Disposal Institute Act (2008) to manage the disposal of radioactive waste at the national level, and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). The institute is responsible for the long-term care and disposal of radioactive waste in a safe, technically sound, socially acceptable, environmentally responsible and economically feasible manner.

An estimated 85.2 per cent (R134.7 million) of the institute's spending over the medium term is on compensation of employees, while 12.5 per cent (R18 million) is on goods and services, which will mostly be used for the Vaalputs functional shift and nuclear installation licence, the setting up of internal processes and systems, research and development activities, and the provision of radioactive waste management education to the public. Total expenditure is expected to increase at an average annual rate of 1.4 per cent, from R52.1 million in 2023/24 to R54.3 million in 2026/27. The institute expects to derive 96.3 per cent (R150.3 million) of its revenue over the MTEF period through transfers from the department.

Programmes/Objectives/Activities

Table 34.42 National Radioactive Waste Disposal Institute expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	28.0	30.5	33.7	35.9	8.7%	65.8%	33.9	35.4	36.8	0.9%	68.1%
Radwaste operations	2.4	2.5	2.4	2.1	-4.4%	4.9%	2.1	2.2	2.3	2.7%	4.1%
Radwaste, technology and siting	4.7	4.9	5.0	4.7	-0.3%	9.9%	4.7	4.9	5.2	3.3%	9.4%
Radwaste compliance management	10.9	9.3	7.7	9.4	-4.8%	19.3%	9.2	9.6	10.0	2.2%	18.3%
Total	46.0	47.2	48.7	52.1	4.2%	100.0%	49.9	52.0	54.3	1.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 34.43 National Radioactive Waste Disposal Institute statements of financial performance

Statement of financial performance

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	1.2	1.3	2.6	1.6	10.6%	3.2%	2.0	2.0	2.0	7.7%	3.7%
Other non-tax revenue	1.2	1.3	2.6	1.6	10.6%	3.2%	2.0	2.0	2.0	7.7%	3.7%
Transfers received	49.4	49.2	50.3	50.5	0.7%	96.8%	47.9	50.0	52.3	1.2%	96.3%
Total revenue	50.6	50.5	52.9	52.1	1.0%	100.0%	49.9	52.0	54.3	1.4%	100.0%
Expenses											
Current expenses	46.0	47.2	48.7	52.1	4.2%	100.0%	49.9	52.0	54.3	1.4%	100.0%
Compensation of employees	36.7	37.5	39.1	42.9	5.3%	80.4%	43.2	44.9	46.6	2.9%	85.2%
Goods and services	8.3	8.6	8.5	8.0	-1.3%	17.3%	5.5	5.9	6.5	-6.7%	12.5%
Depreciation	1.0	1.1	1.1	1.2	6.1%	2.3%	1.2	1.2	1.2	-	2.3%
Total expenses	46.0	47.2	48.7	52.1	4.2%	100.0%	49.9	52.0	54.3	1.4%	100.0%
Surplus/(Deficit)	4.5	3.3	4.1	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 34.44 National Radioactive Waste Disposal Institute personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
National Radioactive Waste Disposal Institute		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	38	38	39.1	1.0	38	42.9	1.1	38	43.2	1.1	38	44.9	1.2	38	46.6	1.2	-	100.0%	
1-6	2	2	2	0.4	0.2	2	0.4	0.2	2	0.4	0.2	2	0.4	0.2	2	0.4	0.2	-	5.3%
7-10	8	8	8	5.7	0.7	8	5.2	0.6	8	5.4	0.7	8	5.6	0.7	8	5.9	0.7	-	21.1%
11-12	4	4	4	3.2	0.8	4	3.0	0.7	4	3.1	0.8	4	3.2	0.8	4	3.3	0.8	-	10.5%
13-16	23	23	23	27.3	1.2	23	32.0	1.4	23	31.9	1.4	23	33.2	1.4	23	34.5	1.5	-	60.5%
17-22	1	1	1	2.5	2.5	1	2.4	2.4	1	2.4	2.4	1	2.5	2.5	1	2.6	2.6	-	2.6%

1. Rand million.

South African Diamond and Precious Metals Regulator

Selected performance indicators

Table 34.45 South African Diamond and Precious Metals Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of companies owned by historically disadvantaged people accessing the Diamond Exchange and Export Centre per year	Diamond trade	Priority 2: Economic transformation and job creation	3	7	12	8	9	10	10
Number of skills initiatives facilitated for the industry per year	Diamond trade		0	5	5	6	7	7	7
Number of inspections conducted on licensed precious metals premises per year	Regulatory compliance		366	400	500	700	750	800	800
Number of inspections conducted on licensed diamonds premises per year	Regulatory compliance		511	500	600	700	750	800	800
Number of precious metals joint inspections conducted with law enforcement stakeholders per year	Regulatory compliance		0	1	4	20	25	30	35
Number of diamond joint inspections conducted with law enforcement stakeholders per year	Regulatory compliance		1	1	15	20	25	30	30

Entity overview

The South African Diamond and Precious Metals Regulator was established in terms of section 3 of the Diamonds Act (1986). It is mandated to implement and enforce the provisions of that act, the Precious Metals Act (2005), the Diamond Export Levy (Administration) Act (2007) and the Diamond Export Levy Act (2007). It is a schedule 3A public entity in terms of the Public Finance Management Act (1999). The regulator's core functions include facilitating the buying, selling, exporting and importing of diamonds through its Diamond Exchange and Export Centre; and regulating the acquisition, possession, smelting, refining, beneficiation, use and disposal of precious metals.

As the regulator employs skilled personnel to perform compliance inspections and audits in the diamond and precious metals industry, compensation of employees constitutes an estimated 73.5 per cent (R309.2 million) of the total expenditure. Spending on goods and services accounts for an estimated 25.6 per cent (R106.7 million) of total expenditure over the medium term, which will be used for operating purposes such as office leases, software and telecommunication expenses, and audit costs.

The regulator is set to derive 47.4 per cent (R187.9 million) of its revenue through transfers from the department and 48.1 per cent (R205.4 million) through fees, mostly for licences and permits. Total revenue is projected to increase at an average annual rate of 8.2 per cent, from R117.3 million in 2023/24 to R148.6 million in 2026/27, in line with the diamond industry's expected recovery towards the end of the MTEF period.

Programmes/Objectives/Activities

Table 34.46 South African Diamond and Precious Metals Regulator expenditure trends and estimates by programme/objective/ activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	66.4	73.0	72.8	74.7	4.0%	64.4%	84.2	86.8	94.1	8.0%	63.4%
Diamond trade	13.6	13.3	13.2	15.0	3.5%	12.4%	15.9	16.8	17.9	6.1%	12.3%
Regulatory compliance	24.4	24.7	27.0	27.5	4.0%	23.3%	32.3	34.5	36.5	9.9%	24.4%
Total	104.4	111.0	113.0	117.2	3.9%	100.0%	132.4	138.1	148.6	8.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 34.47 South African Diamond and Precious Metals Regulator statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	42.3	60.7	65.5	54.2	8.6%	45.6%	68.7	75.6	83.1	15.3%	52.6%
Sale of goods and services other than capital assets	39.6	57.3	59.9	51.7	9.3%	42.7%	62.1	68.3	75.1	13.2%	48.1%
Other non-tax revenue	2.7	3.4	5.6	2.5	-2.6%	2.9%	6.6	7.3	8.0	48.2%	4.5%
Transfers received	76.1	62.0	62.9	63.1	-6.0%	54.4%	59.9	62.6	65.5	1.2%	47.4%
Total revenue	118.3	122.7	128.4	117.3	-0.3%	100.0%	128.6	138.1	148.6	8.2%	100.0%
Expenses											
Current expenses	104.4	111.0	113.0	117.2	3.9%	100.0%	132.4	138.1	148.6	8.2%	100.0%
Compensation of employees	80.7	80.4	82.8	85.3	1.8%	73.9%	97.3	103.0	108.9	8.5%	73.5%
Goods and services	22.4	29.1	28.5	30.5	10.9%	24.7%	34.1	34.1	38.5	8.0%	25.6%
Depreciation	1.3	1.5	1.7	1.4	3.5%	1.3%	1.1	1.1	1.1	-7.1%	0.9%
Total expenses	104.4	111.0	113.0	117.2	3.9%	100.0%	132.4	138.1	148.6	8.2%	100.0%
Surplus/(Deficit)	13.9	11.7	15.4	-	-100.0%		(3.8)	-	-	-	

Personnel information

Table 34.48 South African Diamond and Precious Metals Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
	Number of approved funded posts	Number of posts on establishment	Actual		Revised estimate		Medium-term expenditure estimate							2023/24 - 2026/27					
			2022/23	2023/24	2023/24	2024/25	2025/26	2026/27											
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
South African Diamond and Precious Metals Regulator			125	82.8	0.7	126	85.3	0.7	126	97.3	0.8	126	103.0	0.8	126	108.9	0.9	-	100.0%
Salary level	126	126																	
1-6	20	20	20	2.8	0.1	20	2.8	0.1	20	3.0	0.1	20	3.2	0.2	20	3.4	0.2	-	15.9%
7-10	75	75	74	41.2	0.6	75	43.2	0.6	75	45.9	0.6	75	48.5	0.6	75	51.5	0.7	-	59.5%
11-12	16	16	16	14.5	0.9	16	14.8	0.9	16	16.3	1.0	16	17.3	1.1	16	18.3	1.1	-	12.7%
13-16	14	14	14	21.6	1.5	14	21.7	1.6	14	29.2	2.1	14	30.9	2.2	14	32.5	2.3	-	11.1%
17-22	1	1	1	2.8	2.8	1	2.7	2.7	1	2.9	2.9	1	3.1	3.1	1	3.3	3.3	-	0.8%

1. Rand million.

South African National Energy Development Institute

Selected performance indicators

Table 34.49 South African National Energy Development Institute performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Minimum number of energy efficiency-related datasets maintained per year	Energy efficiency programme	Priority 2: Economic transformation and job creation	6	2	3	1	1	1	1
Number of energy efficiency tax certificates issued per year	Energy efficiency programme		2	39	11	25	25	25	25
Number of energy solutions assessed per year	Smart grids		3	4	2	2	2	2	2
Number of industry roadmaps, sector development plans and industry support tools developed per year	Smart grids		- ¹	1	1	1	1	1	1
Number of energy solutions for clean energy assessed per year	Clean energy solutions		3	3	3	3	3	3	3
Number of energy solutions for cleaner mobility assessed per year	Cleaner fossil fuels		1	1	1	1	1	1	1
Number of industry knowledge-sharing events and platforms hosted to promote energy-related market/industry development per year	Cleaner fossil fuels		Priority 3: Education, skills and health	- ¹	1	1	1	1	1

1. No historical data available.

Entity overview

The South African National Energy Development Institute was established in terms of the National Energy Act (2008) and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). It is mandated to direct, monitor and conduct applied energy research and development, and demonstrate and deploy specific measures to promote the uptake of green energy and energy efficiency in South Africa.

Over the medium term, the institute will continue to focus on conducting and implementing energy research in all energy fields other than nuclear energy; registering patents and intellectual property from its activities and issue licences for their use; making grants available for research; promoting the training of research workers; and advising the Minister of Mineral Resources and Energy and the Minister of Science and Innovation on research in the field of energy technology. In giving effect to this focus over the MTEF period, the institute aims to develop 3 solutions for cleaner mobility, 9 solutions for clean energy and 6 solutions for smart grids.

Expenditure is expected to amount to R288.5 million over the medium term, increasing at an average annual rate of 3.6 per cent, from R90.8 million in 2023/24 to R100.9 million in 2026/27. Compensation of employees accounts for an estimated 58.8 per cent (R176.5 million) of total expenditure over the medium term, increasing at an average annual rate of 9.5 per cent to ensure that the institute has the requisite skills to support the energy sector. Spending on goods and services is expected to amount to R110.5 million over the period ahead, mostly for research.

The institute is set to derive 86.2 per cent (R242.3 million) of its revenue over the medium term through transfers from the department and other sources such as funding from donors and the Department of Science and Innovation for energy research. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 34.50 South African National Energy Development Institute expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	52.5	36.1	58.0	50.5	-1.3%	46.6%	45.5	50.9	53.0	1.6%	52.7%
Cleaner fossil fuels	91.6	-	-	-	-100.0%	13.9%	4.0	3.1	2.9	-	2.6%
Energy efficiency programme	2.0	21.7	17.8	15.0	97.2%	15.1%	14.2	14.8	15.5	1.0%	15.7%
Smart grids	4.6	5.9	5.9	8.2	21.5%	6.1%	7.5	6.9	7.2	-4.4%	7.9%
Working for Energy	9.2	-	-	-	-100.0%	1.4%	-	-	-	-	-
Clean energy solutions	4.4	15.9	18.6	11.1	36.1%	12.9%	10.6	11.7	12.6	4.3%	12.1%
Centre for energy systems analysis and research	0.7	3.2	1.7	3.2	63.3%	2.4%	6.1	6.4	6.6	27.1%	5.8%
Centre for energy systems analysis and research	0.0	2.5	0.3	2.8	496.2%	1.6%	2.9	3.1	3.2	5.0%	3.1%
Total	165.0	85.4	102.3	90.8	-18.1%	100.0%	90.8	96.8	100.9	3.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 34.51 South African National Energy Development Institute statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	8.6	13.4	10.2	6.6	-8.4%	9.7%	13.6	16.2	16.5	35.9%	13.8%
Sale of goods and services other than capital assets	-	7.0	-	-	-	1.7%	-	-	-	-	-
Other non-tax revenue	8.6	6.4	10.2	6.6	-8.4%	7.9%	13.6	16.2	16.5	35.9%	13.8%
Transfers received	80.5	87.6	110.3	84.2	1.5%	90.3%	77.2	80.6	84.4	0.1%	86.2%
Total revenue	89.0	101.0	120.5	90.8	0.7%	100.0%	90.8	96.8	100.9	3.6%	100.0%
Expenses											
Current expenses	74.1	85.4	102.3	90.8	7.0%	86.2%	90.8	96.8	100.9	3.6%	100.0%
Compensation of employees	36.8	33.0	36.9	46.9	8.4%	37.1%	56.1	58.8	61.5	9.5%	58.8%
Goods and services	34.9	52.0	61.6	39.7	4.4%	46.5%	34.3	37.4	38.8	-0.8%	39.6%
Depreciation	2.3	0.4	3.8	4.2	21.5%	2.6%	0.5	0.5	0.5	-49.3%	1.6%
Transfers and subsidies	91.0	-	-	-	-100.0%	13.8%	-	-	-	-	-
Total expenses	165.0	85.4	102.3	90.8	-18.1%	100.0%	90.8	96.8	100.9	3.6%	100.0%
Surplus/(Deficit)	(76.0)	15.6	18.2	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 34.52 South African National Energy Development Institute personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/Total (%)	
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
South African National Energy Development Institute		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	65	65	60	36.9	0.6	64	46.9	0.7	66	56.1	0.8	66	58.8	0.9	66	61.5	0.9	1.0%	100.0%
1 – 6	24	24	16	4.1	0.3	24	4.2	0.2	24	5.8	0.2	24	6.1	0.3	24	7.7	0.3	-	36.6%
7 – 10	26	26	29	14.1	0.5	25	14.7	0.6	27	18.4	0.7	27	19.3	0.7	27	20.1	0.7	2.6%	40.4%
11 – 12	4	4	5	4.6	0.9	4	4.4	1.1	4	5.0	1.2	4	5.2	1.3	4	5.3	1.3	-	6.1%
13 – 16	10	10	9	12.5	1.4	10	19.5	1.9	10	22.1	2.2	10	23.2	2.3	10	23.4	2.3	-	15.3%
17 – 22	1	1	1	1.6	1.6	1	4.1	4.1	1	4.7	4.7	1	4.9	4.9	1	5.0	5.0	-	1.5%

1. Rand million.

South African Nuclear Energy Corporation

Selected performance indicators

Table 34.53 South African Nuclear Energy Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of peer-reviewed publications per year	Research and innovation	Entity mandate	33	36	27	20	15	20	20
Number of days per year that the reactor is operationally available	Business continuity and efficiency		299	294	288	287	287	287	287
Maximum allowable annual radiation dose per year (microsieverts) in terms of licence conditions	Business continuity and efficiency		0.036 μ Sv	0.00427 μ Sv	0.00399 μ Sv	2.5 μ Sv	2.5 μ Sv	2.5 μ Sv	2.5 μ Sv
Number of product and process innovations per year	Business continuity and efficiency		8	7	7	6	6	7	7

Entity overview

The South African Nuclear Energy Corporation derives its mandate from the Nuclear Energy Act (1999), the nuclear energy policy and directives conferred on it by the Minister of Mineral Resources and Energy. It is listed as a schedule 2 public entity in terms of the Public Finance Management Act (1999). The corporation's subsidiaries include international fluorochemical producer Pelchem; radiopharmaceutical and radioisotope producer Nuclear Technologies Product Radioisotopes; and Pelindaba Enterprises, which specialises in the manufacturing of power-generation components. The corporation operates the SAFARI-1 nuclear reactor for research, technology development and the production of radioisotopes; is responsible for decommissioning and decontaminating old nuclear facilities; and contributes to South Africa's obligations in terms of international nuclear treaties and agreements.

The corporation's focus over the medium term remains on nuclear medicine and industrial isotopes production; fluorochemical products production; and nuclear and industrial manufacturing as its main sources of revenue generation. It will also focus on radiation applications, research and technology development that focuses on new product development and support for nuclear power generation, and the decommissioning and decontamination of disused historical nuclear facilities. The corporation will continue to implement the multipurpose reactor project to replace SAFARI-1, which is expected to reach the end of its useful life in 2030.

Compensation of employees is expected to account for 43.4 per cent (R4.2 billion) of the corporation's total spending over the MTEF period, increasing at an average annual rate of 6.8 per cent, from R1.2 billion in 2023/24 to R1.5 billion in 2026/27, for an average of 1 631 personnel. Goods and services accounts for an estimated 51.6 per cent (R4.9 billion) of spending, mainly for the production of medical radioisotopes.

The sale of nuclear technology products, fluorochemical products and advanced manufacturing services is expected to contribute 66.1 per cent (R6.6 billion) of the corporation's revenue over the MTEF period. The balance (R2.9 billion) is set to be derived mostly through transfer payments from the department. This is expected to fund operational requirements and specific activities such as the decommissioning of strategic plants, waste management at all disused nuclear facilities, the production and use of low-enriched uranium fuel, and nuclear safety. Total revenue is projected to increase at an average annual rate of 6 per cent, from R2.9 billion in 2023/24 to R3.5 billion in 2026/27.

Programmes/Objectives/Activities**Table 34.54 South African Nuclear Energy Corporation expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	257.9	241.1	113.5	333.8	9.0%	8.9%	214.6	235.9	255.4	-8.5%	8.4%
Financial recovery and sustainability	151.8	211.3	160.5	64.6	-24.8%	5.6%	157.3	167.9	182.7	41.4%	4.5%
Research and innovation	170.2	139.9	119.2	148.6	-4.4%	5.5%	134.1	139.7	144.0	-1.0%	4.6%
Profitable commercial enterprises	1 129.5	1 136.3	1 488.3	1 376.3	6.8%	47.9%	1 428.7	1 531.4	1 612.4	5.4%	47.8%
Business continuity and efficiency	708.8	744.2	819.8	887.8	7.8%	29.6%	1 015.6	1 047.9	1 103.3	7.5%	32.5%
Talent excellence and high performance culture	84.2	78.7	56.5	49.0	-16.5%	2.6%	68.7	73.2	76.3	15.9%	2.1%
Total	2 502.4	2 551.6	2 757.8	2 860.0	4.6%	100.0%	3 019.0	3 195.9	3 374.1	5.7%	100.0%

Statements of financial performance, cash flow and financial position**Table 34.55 South African Nuclear Energy Corporation statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1 404.8	1 737.2	2 024.9	1 896.1	10.5%	68.2%	2 134.1	2 289.2	2 450.8	8.9%	68.9%
Sale of goods and services other than capital assets	981.1	1 044.0	1 564.2	1 811.0	22.7%	51.4%	2 046.3	2 198.6	2 354.0	9.1%	66.1%
Other non-tax revenue	423.7	693.2	460.7	85.1	-41.4%	16.8%	87.8	90.6	96.8	4.4%	2.8%
Transfers received	689.7	735.5	858.3	1 012.3	13.6%	31.8%	931.0	972.0	1 017.1	0.2%	31.1%
Total revenue	2 094.5	2 472.7	2 883.2	2 908.4	11.6%	100.0%	3 065.2	3 261.2	3 467.9	6.0%	100.0%
Expenses											
Current expenses	2 493.4	2 526.5	2 712.5	2 825.5	4.3%	99.0%	2 978.6	3 149.8	3 319.0	5.5%	98.6%
Compensation of employees	1 150.4	1 106.6	1 108.6	1 204.5	1.5%	42.9%	1 333.6	1 398.5	1 469.2	6.8%	43.4%
Goods and services	1 231.9	1 308.0	1 518.3	1 528.2	7.4%	52.2%	1 539.0	1 634.6	1 719.5	4.0%	51.6%
Depreciation	109.7	103.3	69.8	87.2	-7.4%	3.5%	94.9	103.2	114.6	9.5%	3.2%
Interest, dividends and rent on land	1.4	8.6	15.8	5.6	58.4%	0.3%	11.1	13.5	15.8	41.2%	0.4%
Transfers and subsidies	9.0	25.0	45.3	34.5	56.2%	1.0%	40.5	46.0	55.0	16.9%	1.4%
Total expenses	2 502.4	2 551.6	2 757.8	2 860.0	4.6%	100.0%	3 019.0	3 195.9	3 374.1	5.7%	100.0%
Surplus/(Deficit)	(407.9)	(78.8)	125.5	48.5	-149.2%		46.1	65.3	93.8	24.6%	
Cash flow statement											
Cash flow from operating activities	(7.9)	284.1	321.0	268.3	-424.3%	100.0%	188.9	272.1	357.1	10.0%	100.0%
Receipts											
Non-tax receipts	1 026.2	1 091.1	1 631.3	1 835.0	21.4%	53.5%	2 076.8	2 225.1	2 382.5	9.1%	66.9%
Sales of goods and services other than capital assets	981.1	1 044.0	1 564.2	1 811.0	22.7%	51.7%	2 046.3	2 198.6	2 354.0	9.1%	66.1%
Other tax receipts	45.1	47.1	67.1	24.0	-18.9%	1.8%	30.5	26.5	28.5	5.8%	0.9%
Transfers received	965.3	996.6	1 046.1	1 012.3	1.6%	39.4%	931.0	972.0	1 017.1	0.2%	31.1%
Financial transactions in assets and liabilities	283.9	243.1	93.1	61.1	-40.1%	7.1%	57.3	64.1	68.3	3.8%	2.0%
Total receipts	2 275.3	2 330.8	2 770.5	2 908.4	8.5%	100.0%	3 065.2	3 261.2	3 467.9	6.0%	100.0%
Payment											
Current payments	2 274.1	2 021.7	2 404.2	2 605.6	4.6%	98.8%	2 835.8	2 943.0	3 055.7	5.5%	98.5%
Compensation of employees	1 150.4	1 106.6	1 108.6	1 204.5	1.5%	48.8%	1 333.6	1 398.5	1 469.2	6.8%	46.5%
Goods and services	1 122.4	906.5	1 279.9	1 395.5	7.5%	49.6%	1 491.1	1 531.0	1 570.8	4.0%	51.6%
Interest and rent on land	1.4	8.6	15.8	5.6	58.4%	0.3%	11.1	13.5	15.8	41.2%	0.4%
Transfers and subsidies	9.0	25.0	45.3	34.5	56.2%	1.2%	40.5	46.0	55.0	16.9%	1.5%
Total payments	2 283.2	2 046.7	2 449.5	2 640.1	5.0%	100.0%	2 876.3	2 989.0	3 110.8	5.6%	100.0%
Net cash flow from investing activities	(190.3)	(96.7)	(142.7)	(355.5)	23.2%	100.0%	(463.0)	(360.6)	(254.6)	-10.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(40.0)	(67.8)	(94.3)	(351.0)	106.3%	64.0%	(463.0)	(360.6)	(254.6)	-10.1%	99.7%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.7	0.2	-	-	-0.2%	-	-	-	-	-
Other flows from investing activities	(150.4)	(29.6)	(48.6)	(4.5)	-68.9%	36.2%	-	-	-	-100.0%	0.3%
Net cash flow from financing activities	177.0	(11.9)	(8.5)	(1.2)	-118.9%	100.0%	99.7	99.7	25.6	-377.3%	100.0%
Deferred income	187.9	3.6	4.9	-	-100.0%	4.6%	-	-	-	-	-
Borrowing activities	(3.0)	(2.1)	-	(1.2)	-26.0%	28.9%	99.7	99.7	25.6	-377.3%	100.0%
Repayment of finance leases	(6.2)	(1.1)	(8.1)	-	-100.0%	25.2%	-	-	-	-	-
Other flows from financing activities	(1.7)	(12.3)	(5.4)	-	-100.0%	41.3%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(21.2)	175.5	169.8	(88.4)	61.0%	2.3%	(174.4)	11.2	128.0	-213.1%	100.0%

Table 34.55 South African Nuclear Energy Corporation statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Carrying value of assets of which:	1 469.9	1 459.0	1 466.7	1 826.5	7.5%	20.5%	2 037.9	2 295.2	2 435.2	10.1%	28.3%
Acquisition of assets	(40.0)	(67.8)	(94.3)	(351.0)	106.3%	100.0%	(463.0)	(360.6)	(254.6)	-10.1%	100.0%
Investments	5 512.9	3 750.0	3 224.9	5 371.6	-0.9%	57.9%	3 264.2	3 265.5	3 266.8	-15.3%	48.7%
Inventory	364.6	320.5	368.7	377.8	1.2%	4.7%	554.6	648.8	678.4	21.6%	7.5%
Receivables and prepayments	407.5	341.4	483.7	111.8	-35.0%	4.6%	160.3	177.1	191.6	19.7%	2.1%
Cash and cash equivalents	171.8	804.5	981.5	1 188.7	90.6%	10.5%	865.8	873.4	998.3	-5.7%	12.7%
Defined benefit plan assets	8.3	36.9	21.8	-	-100.0%	0.2%	-	-	-	-	-
Taxation	137.6	120.1	91.3	73.3	-18.9%	1.4%	52.6	54.6	47.8	-13.3%	0.7%
Total assets	8 072.5	6 832.3	6 638.6	8 949.7	3.5%	100.0%	6 935.4	7 314.6	7 618.1	-5.2%	100.0%
Accumulated surplus/(deficit)	(268.8)	(272.8)	(150.1)	(632.6)	33.0%	-4.2%	(376.6)	(311.3)	(217.5)	-29.9%	-4.9%
Capital and reserves	798.3	769.5	789.6	880.2	3.3%	10.7%	789.0	789.6	786.0	-3.7%	10.6%
Borrowings	16.0	14.0	21.2	11.8	-9.7%	0.2%	6.8	3.2	-	-100.0%	0.1%
Finance lease	2.2	4.3	5.7	67.9	213.3%	0.2%	67.8	62.5	54.1	-7.3%	0.8%
Deferred income	885.1	1 018.1	1 172.0	1 665.5	23.5%	15.5%	1 462.2	1 613.9	1 745.5	1.6%	21.2%
Trade and other payables	501.9	439.4	573.5	424.6	-5.4%	6.5%	516.2	523.6	525.0	7.3%	6.6%
Taxation	1.5	1.6	0.8	-	-100.0%	-	-	-	-	-	-
Provisions	1 216.6	1 299.3	1 235.1	527.2	-24.3%	14.6%	499.0	510.9	520.5	-0.4%	6.7%
Derivatives financial instruments	4 919.7	3 558.9	2 991.1	6 005.1	6.9%	56.3%	3 971.0	4 122.2	4 204.5	-11.2%	59.0%
Total equity and liabilities	8 072.5	6 832.3	6 638.6	8 949.7	3.5%	100.0%	6 935.4	7 314.6	7 618.1	-5.2%	100.0%

Personnel information

Table 34.56 South African Nuclear Energy Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)				
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
South African Nuclear Energy Corporation		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	1 631	1 631	1 631	1 108.6	0.7	1 631	1 204.5	0.7	1 631	1 333.6	0.8	1 631	1 398.5	0.9	1 631	1 469.2	0.9	-	100.0%
1 - 6	324	324	324	69.4	0.2	324	69.5	0.2	324	72.7	0.2	324	76.1	0.2	324	79.6	0.2	-	19.9%
7 - 10	967	967	967	495.4	0.5	967	496.3	0.5	967	519.1	0.5	967	543.0	0.6	967	568.0	0.6	-	59.3%
11 - 12	194	194	194	191.8	1.0	194	192.2	1.0	194	201.0	1.0	194	210.2	1.1	194	219.9	1.1	-	11.9%
13 - 16	139	139	139	215.5	1.6	139	213.6	1.5	139	223.4	1.6	139	233.7	1.7	139	244.4	1.8	-	8.5%
17 - 22	7	7	7	136.5	19.5	7	233.0	33.3	7	317.3	45.3	7	335.5	47.9	7	357.3	51.0	-	0.4%

1. Rand million.

State Diamond Trader

Selected performance indicators

Table 34.57 State Diamond Trader performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of diamond producers selling rough diamonds to the trader per year	Administration		14	13	13	19	19	19	19
Number of trader clients per year	Administration	Priority 2: Economic transformation and job creation	30	39	43	42	42	42	42
Number of diamond production inspections per year	Administration		164	170	167	242	242	242	242
Number of trainees employed by the trader per year	Administration		15	9	5	10	10	10	10

Entity overview

The State Diamond Trader's mandate, as defined in the Diamonds Amendment Act (2005), is to promote equitable access to and local beneficiation for the country's diamonds. It is listed as a schedule 3B public entity in terms of the Public Finance Management Act (1999). The trader is mandated to conduct research, develop a client base, contribute to the growth of the local diamond beneficiation industry, and develop efficient ways to market diamonds not suitable for local beneficiation.

Expenditure is set to increase at an average annual rate of 4.9 per cent, from R931.9 million in 2023/24 to R1.1 billion in 2026/27. Goods and services account for 98 per cent (R3 billion) of total expenditure, mostly for the procurement of rough diamonds. This will enable the trader to contribute to the growth of the local diamond beneficiation industry and increase the sale of rough diamonds to historically disadvantaged South Africans. The balance is expected to be spent on operating costs such as marketing, exhibitions and advertising. Expenditure on travel is expected to increase over the period ahead due to inspections and participation in local and international diamond trade shows.

The trader generates revenue entirely through sales. Revenue is set to increase at an average annual rate of 5 per cent, from R951.5 million in 2023/24 to R1.1 billion in 2026/27.

Programmes/Objectives/Activities

Table 34.58 State Diamond Trader expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 100.0%	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 100.0%
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	683.6	1 392.1	1 301.0	931.9	10.9%	100.0%	978.8	1 028.2	1 075.3	4.9%	100.0%
Total	683.6	1 392.1	1 301.0	931.9	10.9%	100.0%	978.8	1 028.2	1 075.3	4.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 34.59 State Diamond Trader statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 100.0%	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 100.0%
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	684.9	1 444.8	1 338.7	951.5	11.6%	100.0%	998.7	1 048.4	1 101.3	5.0%	100.0%
Sale of goods and services other than capital assets	683.9	1 442.7	1 332.2	940.8	11.2%	99.5%	987.8	1 037.2	1 089.1	5.0%	98.9%
Other non-tax revenue	1.0	2.1	6.4	10.7	121.5%	0.5%	10.9	11.1	12.2	4.2%	1.1%
Total revenue	684.9	1 444.8	1 338.7	951.5	11.6%	100.0%	998.7	1 048.4	1 101.3	5.0%	100.0%
Expenses											
Current expenses	683.6	1 392.1	1 301.0	931.9	10.9%	100.0%	978.8	1 028.2	1 075.3	4.9%	100.0%
Compensation of employees	14.2	13.6	15.0	16.5	5.2%	1.5%	17.7	19.1	19.9	6.5%	1.8%
Goods and services	668.6	1 376.6	1 283.5	914.1	11.0%	98.4%	959.8	1 007.8	1 053.9	4.9%	98.0%
Depreciation	0.9	1.2	1.5	–	-100.0%	0.1%	–	–	–	–	–
Interest, dividends and rent on land	0.0	0.6	1.0	1.3	234.8%	0.1%	1.3	1.4	1.4	3.1%	0.1%
Total expenses	683.6	1 392.1	1 301.0	931.9	10.9%	100.0%	978.8	1 028.2	1 075.3	4.9%	100.0%
Surplus/(Deficit)	1.3	52.7	37.7	19.6	147.0%		19.9	20.1	26.0	9.9%	

Personnel information

Table 34.60 State Diamond Trader personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
State Diamond Trader	18	18	18	15.0	0.8	18	16.5	0.9	18	17.7	1.0	18	19.1	1.1	18	19.9	1.1	-	100.0%
Salary level																			
1 – 6	1	1	1	1.0	1.0	1	0.3	0.3	1	0.3	0.3	1	0.3	0.3	1	0.3	0.3	-	5.6%
7 – 10	11	11	11	5.7	0.5	11	6.8	0.6	11	7.3	0.7	11	7.9	0.7	11	8.2	0.7	-	61.1%
11 – 12	2	2	2	1.7	0.9	2	2.1	1.0	2	2.2	1.1	2	2.4	1.2	2	2.6	1.3	-	11.1%
13 – 16	3	3	3	4.0	1.3	3	4.8	1.6	3	5.2	1.7	3	5.6	1.9	3	5.7	1.9	-	16.7%
17 – 22	1	1	1	2.5	2.5	1	2.5	2.5	1	2.7	2.7	1	2.9	2.9	1	3.1	3.1	-	5.6%

1. Rand million.

SCIENCE AND INNOVATION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	332.3	16.4	10.6	359.3	375.2	392.4
Technology Innovation	78.9	1 844.3	–	1 923.2	1 627.7	1 718.6
International Cooperation and Resources	76.4	69.8	–	146.2	152.7	159.6
Research Development and Support	58.4	5 355.2	–	5 413.6	5 233.6	5 472.6
Socioeconomic Innovation Partnerships	57.8	1 568.3	–	1 626.2	1 699.8	1 766.9
Total expenditure estimates	603.9	8 854.1	10.6	9 468.5	9 089.1	9 510.1
Executive authority	Minister of Science and Innovation					
Accounting officer	Director-General of Science and Innovation					
Website	www.dst.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Realise the full potential of science and technology in social and economic development by developing human resources, research and innovation.

Mandate

The Department of Science and Innovation derives its mandate from the 1996 White Paper on Science and Technology, which introduces the concept of the national system of innovation as a set of interacting organisations and policies through which South Africa creates, acquires, diffuses and puts into practice new knowledge to help achieve individual and collective goals. A coordinated and efficient national system of innovation will help the country achieve its national development priorities by promoting change through innovation, and enable all South Africans to enjoy the economic, sociopolitical and intellectual benefits of science, technology and innovation.

Selected performance indicators

Table 35.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of doctoral students awarded bursaries per year, as reflected in reports from the National Research Foundation and relevant entities	Research, Development and Support	Priority 3: Education, skills and health	303	2 527	2 259	2 000	2 000	2 000	2 000
Number of pipeline postgraduate students (BTech, honours and masters students) awarded bursaries per year, as reflected in reports from the National Research Foundation and relevant entities	Research, Development and Support		326	5 643	4 745	4 000	4 000	4 000	4 000

Table 35.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of emerging researchers awarded research grants per year through programmes managed by the National Research Foundation, as reflected in their project reports	Research, Development and Support		3 000	3 201	3 200	3 200	3 300	3 500	3 800
Number of knowledge products on innovation for inclusive development published per year	Socioeconomic Innovation Partnerships	Priority 2: Economic transformation and job creation	4	4	4	4	4	4	4

Expenditure overview

The department's focus over the medium term will be on providing funding for research infrastructure; developing human capital; and advancing innovation to improve South Africa's competitiveness in the global market.

Transfers and subsidies to the department's entities account for an estimated 93.1 per cent (R26.1 billion) of total expenditure over the MTEF period. These funds are intended to support entities in carrying out various research and development projects, maintaining national research infrastructure and administering grants for scientific research. The department's second-largest cost driver is compensation of employees, spending on which increases at an average annual rate of 2.7 per cent, from R389.5 million in 2023/24 to R422.3 million in 2026/27. Total expenditure is expected to decrease at an average annual rate of 3.4 per cent, from R10.6 billion in 2023/24 to R9.5 billion in 2026/27. This is due to Cabinet-approved reductions to the department's budget amounting to R3 billion over the MTEF period. These are likely to affect performance across the department's programmes. To mitigate against this, the department will seek to contain costs on non-essential line items and reprioritise funds where necessary to meet contractual commitments.

Amounts of R26.3 million in 2024/25, R28 million in 2025/26, and R26.3 million in 2026/27 are shifted to the Department of Health for the social impact bond, an outcomes-based financing mechanism, for adolescent girls and women. This work will be led by the South African Medical Research Council.

Funding research infrastructure and innovation capabilities

The availability of adequate research infrastructure is vital to developing a robust and competitive national system of innovation. In support of this, the department will continue to implement research infrastructure roadmap projects. These include, among others, specialised facilities such as drug development and aerospace platforms, and small production plants where scientific processes are tested before being scaled up. To provide for this, R16.1 billion is allocated over the medium term in the *Research Development and Support* programme.

The national integrated cyberinfrastructure system is implemented by the Council for Scientific and Industrial Research. The system is intended to provide the necessary data processing, management and transportation capabilities to facilitate national projects. These include the MeerKAT radio telescope and the Square Kilometre Array, as well as other large research infrastructure projects that depend on robust cyberinfrastructure systems. To implement the system, R923.8 million will be transferred to the council over the medium term through allocations in the *Basic Science and Infrastructure* subprogramme in the *Research Development and Support* programme.

To date, the MeerKAT telescope has contributed to a number of important scientific discoveries. To improve its capabilities, a project to extend the telescope is under way in partnership with Germany and China. Accordingly, 13 new dishes are planned to be constructed at an estimated cost of R800 million over the next 3 years. The department is set to cover 50 per cent (R400 million) of this amount through the *Research Development and Support* programme.

Developing human capital

Human capital is key to South Africa's establishment of a national system of innovation that is globally competitive and responsive to the country's developmental needs. The department provides support for this by granting postgraduate bursaries and scholarships; sponsoring internships; and funding emerging and established researchers, including for strategic instruments such as the South African research chairs initiative and centres of excellence projects. To date, the department has awarded 282 research chairs. Centres of excellence serve as hubs that draw a range of universities and science councils together to tackle challenges in areas such as health, food security, human development, energy and biodiversity. To support these efforts, R8.1 billion is allocated over the MTEF period in the *Human Capital and Science Promotions* subprogramme in the *Research Development and Support* programme.

Advancing innovation to improve South Africa's competitiveness in the global market

Challenges to competitiveness in areas such as market sustainability, access and exposure are effectively met through innovation. As such, in each year over the MTEF period, the department plans to support 15 commercial outputs in designated areas such as health care, and 85 technology demonstrations, prototypes, products and services. Examples of these include locally developed fermentation-based skin care products and cotton baling machines for small-scale farmers. The department also plans to financially support emerging black farmers; train artisans in the space, energy and bioeconomy sectors; train graduates through experiential learning opportunities in the energy sector; and support learnership initiatives in publicly financed research and development institutions. Spending for these activities is expected to amount to R5.3 billion over the MTEF period in the *Technology Innovation* programme.

Expenditure trends and estimates

Table 35.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Technology Innovation											
3. International Cooperation and Resources											
4. Research Development and Support											
5. Socioeconomic Innovation Partnerships											
Programme											
R million	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Programme 1	262.2	304.5	336.1	427.2	17.7%	3.7%	359.3	375.2	392.4	-2.8%	4.0%
Programme 2	1 379.8	1 719.6	1 890.6	2 490.5	21.8%	20.9%	1 923.2	1 627.7	1 718.6	-11.6%	20.1%
Programme 3	114.2	131.8	161.3	146.1	8.5%	1.5%	146.2	152.7	159.6	3.0%	1.6%
Programme 4	3 731.0	4 991.4	4 981.2	5 767.9	15.6%	54.4%	5 413.6	5 233.6	5 472.6	-1.7%	56.7%
Programme 5	1 678.0	1 814.7	1 751.7	1 731.4	1.0%	19.5%	1 626.2	1 699.8	1 766.9	0.7%	17.7%
Subtotal	7 165.3	8 962.0	9 120.9	10 563.0	13.8%	100.0%	9 468.5	9 089.1	9 510.1	-3.4%	100.0%
Total	7 165.3	8 962.0	9 120.9	10 563.0	13.8%	100.0%	9 468.5	9 089.1	9 510.1	-3.4%	100.0%
Change to 2023 Budget estimate							(1 055.2)	(1 015.9)	(1 057.9)		

Table 35.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24					2023/24 - 2026/27	
Current payments	429.0	485.6	559.7	676.4	16.4%	6.0%	603.9	630.9	659.8	-0.8%	6.7%
Compensation of employees	321.9	332.8	340.5	389.5	6.6%	3.9%	386.8	403.8	422.3	2.7%	4.1%
Goods and services ¹	107.0	152.8	219.2	286.9	38.9%	2.1%	217.1	227.2	237.5	-6.1%	2.5%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Advertising	4.3	21.3	23.5	15.6	54.1%	0.2%	14.2	14.8	15.5	-0.2%	0.2%
Consultants: Business and advisory services	10.3	13.9	19.5	21.3	27.3%	0.2%	18.0	18.8	19.7	-2.7%	0.2%
Agency and support/outsourced services	10.2	14.2	16.0	14.4	12.0%	0.2%	17.1	17.9	18.7	9.1%	0.2%
Property payments	13.3	16.2	13.4	37.6	41.3%	0.2%	15.2	15.8	16.6	-23.9%	0.2%
Travel and subsistence	7.3	16.3	60.2	80.4	122.7%	0.5%	63.9	66.9	70.0	-4.5%	0.7%
Venues and facilities	1.5	2.3	17.5	13.9	112.2%	0.1%	16.2	16.8	17.6	8.1%	0.2%
Transfers and subsidies¹	6 729.7	8 467.4	8 550.0	9 876.1	13.6%	93.9%	8 854.1	8 447.5	8 839.1	-3.6%	93.2%
Departmental agencies and accounts	4 721.3	6 017.0	5 919.9	7 970.9	19.1%	68.8%	6 983.1	6 507.4	6 808.5	-5.1%	73.2%
Higher education institutions	252.9	240.5	255.8	-	-100.0%	2.1%	-	-	-	0.0%	0.0%
Public corporations and private enterprises	1 495.8	1 957.5	2 143.3	1 517.0	0.5%	19.9%	1 492.1	1 567.3	1 644.1	2.7%	16.1%
Non-profit institutions	259.1	249.2	229.9	387.2	14.3%	3.1%	378.9	372.9	386.5	-0.1%	3.9%
Households	0.5	1.1	1.1	0.9	18.7%	0.0%	-	-	-	-100.0%	0.0%
Payments for capital assets	6.1	8.9	11.2	10.4	19.8%	0.1%	10.6	10.7	11.2	2.4%	0.1%
Machinery and equipment	6.1	8.9	11.2	10.4	19.8%	0.1%	10.6	10.7	11.2	2.4%	0.1%
Payments for financial assets	0.5	0.1	0.0	0.1	-43.2%	0.0%	-	-	-	-100.0%	0.0%
Total	7 165.3	8 962.0	9 120.9	10 563.0	13.8%	100.0%	9 468.5	9 089.1	9 510.1	-3.4%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 35.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand					2020/21 - 2023/24					2023/24 - 2026/27	
Households											
Social benefits											
Current	478	1 070	929	370	-8.2%	-	-	-	-	-100.0%	-
Households	478	1 070	929	370	-8.2%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	50	60	156	514	117.4%	-	-	-	-	-100.0%	-
Households	-	60	-	514	-	-	-	-	-	-100.0%	-
Various institutions: Policy development on human and social development dynamics	-	-	156	-	-	-	-	-	-	-	-
Various institutions: Strategic science platforms for research and development	50	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	3 941 266	4 496 668	4 480 951	5 518 836	11.9%	54.8%	4 782 734	4 653 421	4 882 590	-4.0%	55.1%
Various institutions: Institutional and programme support research	315	-	-	-	-100.0%	-	-	-	-	-	-
Various institutions: Biofuels research	7 889	9 130	-	-	-100.0%	0.1%	-	-	-	-	-
Various institutions: Implementation of bioeconomy strategy	47 080	44 130	41 197	-	-100.0%	0.4%	-	-	-	-	-
Various institutions: Energy grand challenge research	47 232	43 318	181 549	43 912	-2.4%	0.9%	31 947	17 665	14 547	-30.8%	0.3%
Various institutions: Health innovation research	52 686	103 752	119 131	-	-100.0%	0.8%	-	-	-	-	-
Various institutions: HIV and AIDS prevention and treatment technologies research	29 205	30 225	-	31 139	2.2%	0.3%	32 537	33 995	35 552	4.5%	0.4%
Various institutions: Hydrogen strategy research	43 776	42 580	-	-	-100.0%	0.3%	-	-	-	-	-
Various institutions: Innovation projects research	125 000	168 946	6 000	491 389	57.8%	2.4%	329 148	349 915	370 841	-9.0%	4.3%

Table 35.3 Vote transfers and subsidies trends and estimates (continued)

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Various institutions: Space science research: Economic competitiveness and support package	36 202	42 390	103 910	29 669	-6.4%	0.6%	34 920	27 300	26 393	-3.8%	0.3%
Various institutions: Technology transfer offices: Support of research units	3 646	3 471	3 408	–	-100.0%	–	–	–	–	–	–
Technology Innovation Agency	408 825	447 703	569 370	459 431	4.0%	5.6%	432 715	470 045	508 756	3.5%	5.2%
South African National Space Agency	161 196	202 193	162 439	162 853	0.3%	2.0%	153 347	166 577	180 158	3.4%	1.8%
National Research Foundation: Research and development in indigenous knowledge systems	500	4 968	–	31 792	299.1%	0.1%	57 097	57 415	57 755	22.0%	0.6%
South African Medical Research Council: Social impact bond	33 422	–	–	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Space science research: Space Infrastructure Hub	–	–	–	740 000	–	2.2%	346 330	–	–	-100.0%	3.0%
National Research Foundation: Bilateral cooperation for global science development	2 583	14 670	13 110	6 470	35.8%	0.1%	8 013	8 364	8 745	10.6%	0.1%
Various institutions: Global science: International multilateral agreements	25 949	26 049	24 122	–	-100.0%	0.2%	–	–	–	–	–
Various institutions: Global science: African multilateral agreements	6 764	1 307	5 594	–	-100.0%	–	–	–	–	–	–
Academy of Science of South Africa	24 840	33 210	41 539	33 970	11.0%	0.4%	31 946	33 377	34 906	0.9%	0.4%
Various institutions: Astronomy research and development	32 469	20 668	36 635	41 876	8.9%	0.4%	37 881	39 645	41 029	-0.7%	0.4%
Various institutions: Policy development on human and social development dynamics	28 266	35 276	37 944	38 090	10.5%	0.4%	35 821	37 426	39 139	0.9%	0.4%
National Research Foundation: Human resources development for science and engineering	762 252	954 004	922 296	998 719	9.4%	10.8%	924 495	966 988	1 004 368	0.2%	10.8%
National Research Foundation: Human resources development for science and engineering: Economic competitiveness and support package	23 057	–	19 104	19 178	-6.0%	0.2%	20 039	20 937	21 896	4.5%	0.2%
National Research Foundation: Science awareness, research and initiatives to encourage youth participation in science	859 469	962 587	997 408	951 230	3.4%	11.2%	941 446	983 623	1 028 666	2.6%	10.8%
National Research Foundation: South African research chairs initiative to develop human resources in science	30 000	57 943	80 763	94 428	46.6%	0.8%	93 736	97 935	102 420	2.7%	1.1%
Various institutions: Strategic science platforms for research and development	544 508	588 550	602 902	605 218	3.6%	7.0%	565 558	591 056	617 088	0.6%	6.6%
Various institutions: Advanced manufacturing technology strategy implementation	166 154	135 600	79 000	223 075	10.3%	1.8%	221 138	242 610	257 530	4.9%	2.6%
Various institutions: Innovative research and development	752	18 760	–	–	-100.0%	0.1%	–	–	–	–	–
Human Sciences Research Council	30 446	60 348	15 034	49 784	17.8%	0.5%	50 020	52 350	54 840	3.3%	0.6%
Various institutions: Local manufacturing capacity research and technical support	289 325	314 394	325 098	322 332	3.7%	3.7%	300 635	311 119	325 686	0.3%	3.5%
Various institutions: Local systems of innovation for the cold chain technologies project	75 672	50 363	67 618	82 897	3.1%	0.8%	75 550	77 293	81 292	-0.6%	0.9%
National Research Foundation: Research information management system	–	10 717	–	15 513	–	0.1%	8 210	15 242	15 940	0.9%	0.2%
Human Science Research Council: Develop and monitor science and technology indicators	6 232	10 750	–	–	-100.0%	0.1%	–	–	–	–	–
	11 252	15 221	12 142	15 526	11.3%	0.2%	14 318	15 049	15 830	0.6%	0.2%

Table 35.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R thousand											
Various institutions:	24 302	43 445	13 638	30 345	7.7%	0.3%	35 887	37 495	39 213	8.9%	0.4%
Environmental innovation Capital	780 060	1 520 355	1 438 904	2 452 078	46.5%	18.4%	2 200 348	1 853 943	1 925 936	-7.7%	23.4%
Various institutions: Hydrogen strategy (capital)	48 693	81 199	-	-	-100.0%	0.4%	-	-	-	-	-
Various institutions: Infrastructure projects for research and development	253 712	420 982	343 688	742 771	43.1%	5.2%	894 983	907 631	936 270	8.0%	9.7%
National Research Foundation: Square Kilometre Array: Capital contribution to research	477 655	1 018 174	1 095 216	1 709 307	53.0%	12.8%	1 305 365	946 312	989 666	-16.7%	13.7%
Foreign governments and international organisations											
Current	-	2 000	-	-	-	-	-	-	-	-	-
National Research Foundation: Bilateral cooperation for global science development	-	2 000	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises											
Other transfers to public corporations											
Current	445 033	520 742	504 708	301 425	-12.2%	5.3%	270 908	291 026	291 593	-1.1%	3.2%
Various institutions: Implementation of bioeconomy strategy	1 000	6 000	12 728	-	-100.0%	0.1%	-	-	-	-	-
Various institutions: Health innovation research	-	2 300	-	-	-	-	-	-	-	-	-
Various institutions: Indigenous knowledge systems	-	-	60 000	-	-	0.2%	-	-	-	-	-
Various institutions: Innovation projects research	3 383	77 284	-	-	-100.0%	0.2%	-	-	-	-	-
Various institutions: Space science research: Economic competitiveness and support package	22 600	29 070	4 804	-	-100.0%	0.2%	-	-	-	-	-
Various institutions: Technology transfer offices: Support of research units	5 059	7 745	7 324	-	-100.0%	0.1%	-	-	-	-	-
Various institutions: Indigenous knowledge systems	1 000	-	-	-	-100.0%	-	-	-	-	-	-
Various institutions: Emerging research areas	80 500	84 700	135 792	108 730	10.5%	1.2%	125 609	131 236	137 248	8.1%	1.4%
Various institutions: Global science: International multilateral agreements	393	2 440	1 371	-	-100.0%	-	-	-	-	-	-
Various institutions: Global science: African multilateral agreements	2 785	4 000	-	-	-100.0%	-	-	-	-	-	-
National Research Foundation: Human resources development for science and engineering	42 000	32 128	-	-	-100.0%	0.2%	-	-	-	-	-
National Research Foundation: Human resources development for science and engineering: Economic competitiveness and support package	-	18 607	-	-	-	0.1%	-	-	-	-	-
Various institutions: Science awareness, research and initiatives to encourage youth participation in science	-	18 732	44 700	-	-	0.2%	-	-	-	-	-
Various institutions: Strategic science platforms for research and development	20 100	17 633	-	-	-100.0%	0.1%	-	-	-	-	-
The South African Council for Natural Applied Scientific Professions	-	-	-	10 000	-	-	-	-	-	-100.0%	-
Various institutions: Advanced manufacturing technology strategy implementation	56 737	26 454	-	38 000	-12.5%	0.4%	32 500	34 292	34 707	-3.0%	0.4%
Various institutions: Innovative research and development	-	5 758	2 000	-	-	-	-	-	-	-	-
Various institutions: ICT	33 915	35 475	42 929	43 094	8.3%	0.5%	22 529	24 546	19 201	-23.6%	0.3%
Various institutions: Local manufacturing capacity research and technical support	40 574	30 358	-	-	-100.0%	0.2%	-	-	-	-	-

Table 35.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R thousand											
Council for Scientific and Industrial Research: Mining research and development	43 863	63 506	151 865	65 323	14.2%	1.0%	58 957	62 015	64 182	-0.6%	0.7%
Various institutions: Local systems of innovation for the cold chain technologies project	29 495	4 329	–	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Resource-based industries research and development	45 884	37 223	22 055	36 278	-7.5%	0.4%	31 313	38 937	36 255	–	0.4%
Various institutions: Environmental innovation	15 745	17 000	19 140	–	-100.0%	0.2%	–	–	–	–	–
Capital	142 555	315 100	331 475	244 188	19.7%	3.1%	282 808	305 113	335 886	11.2%	3.2%
Council for Scientific and Industrial Research: Cyberinfrastructure research and development	60 218	237 121	211 439	244 188	59.5%	2.2%	282 808	305 113	335 886	11.2%	3.2%
Various institutions: Infrastructure projects for research and development	82 337	77 979	120 036	–	-100.0%	0.8%	–	–	–	–	–
Other transfers to private enterprises											
Current	14 614	143 210	304 867	–	-100.0%	1.4%	–	–	–	–	–
Various institutions: Health innovation research	–	1 500	2 500	–	–	–	–	–	–	–	–
Various institutions: Innovation projects research	–	140 000	300 000	–	–	1.3%	–	–	–	–	–
Various institutions: Space science research: Economic competitiveness and support package	–	977	–	–	–	–	–	–	–	–	–
Various institutions: Technology transfer offices: Support of research units	4 421	–	–	–	-100.0%	–	–	–	–	–	–
National Research Foundation: Bilateral cooperation for global science development	–	–	397	–	–	–	–	–	–	–	–
Various institutions: Global science: International multilateral agreements	3 264	733	1 744	–	-100.0%	–	–	–	–	–	–
Various institutions: Strategic science platforms for research and development	2 000	–	–	–	-100.0%	–	–	–	–	–	–
Various institutions: Advanced manufacturing technology strategy implementation	87	–	226	–	-100.0%	–	–	–	–	–	–
Various institutions: Local systems of innovation for the cold chain technologies project	4 842	–	–	–	-100.0%	–	–	–	–	–	–
Subsidies on products and production											
Current	893 581	978 449	1 002 269	971 434	2.8%	11.4%	938 394	971 117	1 016 585	1.5%	10.8%
Council for Scientific and Industrial Research	893 581	978 449	1 002 269	971 434	2.8%	11.4%	938 394	971 117	1 016 585	1.5%	10.8%
Non-profit institutions											
Current	110 012	106 955	93 246	299 424	39.6%	1.8%	287 105	277 030	286 249	-1.5%	3.2%
Various institutions: Institutional and programme support research	5 896	12 021	9 554	15 726	38.7%	0.1%	16 432	17 168	17 955	4.5%	0.2%
Various institutions: Biofuels research	–	–	–	9 401	–	–	9 823	10 263	10 733	4.5%	0.1%
Various institutions: Implementation of the bioeconomy strategy	7 895	–	–	44 153	77.5%	0.2%	46 690	48 782	51 017	4.9%	0.5%
Various institutions: Health innovation research	–	–	–	55 197	–	0.2%	46 291	25 260	23 021	-25.3%	0.4%
Various institutions: Hydrogen strategy research	–	–	–	43 797	–	0.1%	45 764	47 814	50 005	4.5%	0.5%
Various institutions: Innovation projects research	31 946	5 000	6 133	–	-100.0%	0.1%	–	–	–	–	–
International Centre for Genetic Engineering and Biotechnology	14 981	26 135	17 972	28 264	23.6%	0.3%	17 373	18 151	18 983	-12.4%	0.2%

Table 35.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R thousand											
Various institutions: Technology transfer offices: Support for research units	1 630	–	1 240	44 242	200.5%	0.1%	42 929	45 000	47 113	2.1%	0.5%
Various institutions: Indigenous knowledge systems	900	–	650	–	-100.0%	–	–	–	–	–	–
National Research Foundation: Bilateral cooperation for global science development	3 783	–	2 000	–	-100.0%	–	–	–	–	–	–
Various institutions: Global science: International multilateral agreements	5 136	7 003	7 422	47 834	110.4%	0.2%	50 508	52 791	55 080	4.8%	0.6%
Various institutions: Global science: African multilateral agreements	200	3 887	2 748	10 810	278.1%	0.1%	11 295	11 801	12 342	4.5%	0.1%
Various institutions: Astronomy research and development	4 985	4 955	5 080	–	-100.0%	–	–	–	–	–	–
Various institutions: Policy development on human and social development dynamics	1 582	1 670	–	–	-100.0%	–	–	–	–	–	–
National Research Foundation: Human resources development for science and engineering	1 800	9 950	6 572	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Science awareness, research and initiatives to encourage youth participation in science	–	838	8 394	–	–	–	–	–	–	–	–
Various institutions: Strategic science platforms for research and development	1 000	600	1 400	–	-100.0%	–	–	–	–	–	–
Various institutions: Innovative research and development	3 954	2 852	22 881	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: ICT	4 000	6 343	–	–	-100.0%	–	–	–	–	–	–
Various institutions: Local systems of innovation for the cold chain technologies project	17 424	–	–	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Environmental innovation	2 900	25 701	1 200	–	-100.0%	0.1%	–	–	–	–	–
Capital	149 105	142 292	136 688	87 810	-16.2%	1.5%	91 753	95 864	100 256	4.5%	1.0%
Various institutions: Hydrogen strategy (capital)	–	–	–	87 810	–	0.3%	91 753	95 864	100 256	4.5%	1.0%
Various institutions: Infrastructure projects for research and development	149 105	142 292	136 688	–	-100.0%	1.3%	–	–	–	–	–
Higher education institutions											
Higher education institutions											
Current	131 948	123 499	156 544	–	-100.0%	1.2%	–	–	–	–	–
Various institutions: Institutional and programme support research	9 384	3 121	4 597	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Implementation of the bioeconomy strategy	600	–	–	–	-100.0%	–	–	–	–	–	–
Various institutions: Health innovation research	–	500	1 000	–	–	–	–	–	–	–	–
Various institutions: Hydrogen strategy research	7 966	–	–	–	-100.0%	–	–	–	–	–	–
Various institutions: Space science research: Economic competitiveness and support package	13 657	2 237	9 373	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Technology transfer offices: Support of research units	27 412	33 805	32 100	–	-100.0%	0.3%	–	–	–	–	–
Various institutions: Indigenous knowledge systems	23 615	1 601	34 444	–	-100.0%	0.2%	–	–	–	–	–
Various institutions: Emerging research areas	18 100	24 208	21 500	–	-100.0%	0.2%	–	–	–	–	–
National Research Foundation: Bilateral cooperation for global science development	4 349	–	1 570	–	-100.0%	–	–	–	–	–	–
Various institutions: Global science: International multilateral agreements	6 356	11 115	13 922	–	-100.0%	0.1%	–	–	–	–	–

Table 35.3 Vote transfers and subsidies trends and estimates (continued)

R thousand	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Various institutions: Global science: African multilateral agreements	602	1 299	2 426	–	-100.0%	–	–	–	–	–	–
Various institutions: Astronomy research and development	60	–	–	–	-100.0%	–	–	–	–	–	–
Various institutions: Policy development on human and social development dynamics	2 139	–	–	–	-100.0%	–	–	–	–	–	–
National Research Foundation: Human resources development for science and engineering	2 000	6 798	16 000	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Science awareness, research and initiatives to encourage youth participation in science	3 498	13 105	–	–	-100.0%	–	–	–	–	–	–
Various institutions: Strategic science platforms for research and development	12 210	17 560	16 750	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Innovative research and development	–	8 150	2 862	–	–	–	–	–	–	–	–
Capital	121 000	117 027	99 284	–	-100.0%	1.0%	–	–	–	–	–
Various institutions: Hydrogen strategy (capital)	20 613	–	–	–	-100.0%	0.1%	–	–	–	–	–
Various institutions: Infrastructure projects for research and development	100 387	117 027	99 284	–	-100.0%	0.9%	–	–	–	–	–
Total	6 729 702	8 467 427	8 550 022	9 876 079	13.6%	100.0%	8 854 050	8 447 514	8 839 095	-3.6%	100.0%

Personnel information

Table 35.4 Vote personnel numbers and cost by salary level and programme¹

Programmes
 1. Administration
 2. Technology Innovation
 3. International Cooperation and Resources
 4. Research Development and Support
 5. Socioeconomic Innovation Partnerships

Number of funded posts	Number of posts additional to the establishment	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)		
		Actual	Number	Revised estimate			Medium-term expenditure estimate												
				2022/23	2023/24	2024/25	2025/26		2026/27										
							Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Science and Innovation																			
Salary level	495	6	387	340.5	0.9	426	384.1	0.9	397	386.8	1.0	386	403.8	1.0	378	422.3	1.1	-3.9%	100.0%
1 – 6	57	1	38	9.5	0.2	44	11.2	0.3	35	10.0	0.3	34	10.2	0.3	32	10.1	0.3	-9.9%	9.1%
7 – 10	154	5	124	57.5	0.5	144	69.6	0.5	133	67.9	0.5	124	66.9	0.5	120	68.3	0.6	-6.0%	32.8%
11 – 12	154	–	123	120.9	1.0	130	133.2	1.0	124	134.3	1.1	123	141.4	1.2	123	149.8	1.2	-1.9%	31.4%
13 – 16	124	–	97	142.3	1.5	103	159.2	1.5	100	163.0	1.6	100	172.9	1.7	99	181.0	1.8	-1.5%	25.4%
Other	6	–	5	10.4	2.1	5	11.0	2.2	5	11.7	2.3	5	12.4	2.5	5	13.1	2.6	0.0%	1.3%
Programme	495	6	387	340.5	0.9	426	384.1	0.9	397	386.8	1.0	386	403.8	1.0	378	422.3	1.1	-3.9%	100.0%
Programme 1	247	2	206	158.9	0.8	234	186.6	0.8	210	183.7	0.9	206	191.7	0.9	203	200.5	1.0	-4.6%	53.7%
Programme 2	62	–	44	43.8	1.0	55	53.8	1.0	54	55.8	1.0	52	58.2	1.1	50	60.9	1.2	-3.4%	13.3%
Programme 3	69	3	48	49.4	1.0	51	55.7	1.1	50	57.5	1.2	49	60.0	1.2	48	62.8	1.3	-2.4%	12.4%
Programme 4	55	1	47	46.4	1.0	41	41.6	1.0	39	42.0	1.1	37	43.8	1.2	36	45.8	1.3	-4.2%	9.6%
Programme 5	62	–	42	42.0	1.0	45	46.4	1.0	44	47.9	1.1	43	50.0	1.2	41	52.3	1.3	-2.7%	10.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Departmental receipts

Table 35.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	2 241	1 090	688	2 111	2 111	-2.0%	100.0%	733	783	833	-26.7%	100.0%
Sales of goods and services produced by department	69	69	70	70	70	0.5%	4.5%	60	60	60	-5.0%	5.6%
Other sales	69	69	70	70	70	0.5%	4.5%	60	60	60	-5.0%	5.6%
of which:												
Services rendered:												
Commission on insurance	69	69	70	70	70	0.5%	4.5%	60	60	60	-5.0%	5.6%
Sales of scrap, waste, arms and other used current goods	2	4	6	6	6	44.2%	0.3%	3	3	3	-20.6%	0.3%
of which:												
Sales: Scrap, waste and other goods	2	4	6	6	6	44.2%	0.3%	3	3	3	-20.6%	0.3%
Interest, dividends and rent on land	13	37	30	35	35	39.1%	1.9%	20	20	20	-17.0%	2.1%
Interest	13	37	30	35	35	39.1%	1.9%	20	20	20	-17.0%	2.1%
Sales of capital assets	-	235	-	500	500	-	12.0%	-	-	-	-100.0%	11.2%
Transactions in financial assets and liabilities	2 157	745	582	1 500	1 500	-11.4%	81.3%	650	700	750	-20.6%	80.7%
Total	2 241	1 090	688	2 111	2 111	-2.0%	100.0%	733	783	833	-26.7%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 35.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	4.9	2.6	2.8	5.7	5.8%	1.2%	6.0	6.3	6.5	4.5%	1.6%
Institutional Planning and Support	113.2	145.3	165.9	202.7	21.4%	47.2%	177.1	184.9	193.4	-1.6%	48.8%
Corporate Services	134.9	145.9	159.3	213.0	16.4%	49.1%	170.3	177.8	185.9	-4.4%	48.1%
Office Accommodation	9.2	10.7	8.1	5.7	-14.7%	2.5%	6.0	6.2	6.5	4.5%	1.6%
Total	262.2	304.5	336.1	427.2	17.7%	100.0%	359.3	375.2	392.4	-2.8%	100.0%
Change to 2023											
Budget estimate											
Economic classification											
Current payments	239.9	279.6	310.2	400.5	18.6%	92.5%	332.3	347.4	363.3	-3.2%	92.9%
Compensation of employees	151.6	155.0	158.9	188.9	7.6%	49.2%	183.7	191.7	200.5	2.0%	49.2%
Goods and services	88.3	124.6	151.3	211.6	33.8%	43.3%	148.7	155.6	162.8	-8.4%	43.7%
of which:											
Advertising	4.3	21.3	23.3	14.3	49.9%	4.8%	12.9	13.5	14.1	-0.6%	3.5%
Consultants: Business and advisory services	5.2	8.4	14.2	10.8	27.7%	2.9%	11.6	12.1	12.6	5.2%	3.0%
Agency and support/outsourced services	7.8	9.8	8.1	4.8	-15.0%	2.3%	7.6	8.0	8.3	20.1%	1.8%
Operating leases	4.1	3.7	3.5	11.2	39.3%	1.7%	8.0	8.7	9.1	-6.7%	2.4%
Property payments	13.3	16.2	13.4	36.6	40.1%	6.0%	14.1	14.8	15.5	-25.0%	5.2%
Travel and subsistence	4.5	11.0	29.3	59.5	137.0%	7.8%	38.6	40.3	42.2	-10.9%	11.6%
Transfers and subsidies	15.8	15.8	14.7	16.1	0.7%	4.7%	16.4	17.2	18.0	3.6%	4.4%
Departmental agencies and accounts	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Higher education institutions	9.4	3.1	4.6	-	-100.0%	1.3%	-	-	-	-	-
Non-profit institutions	5.9	12.0	9.6	15.7	38.7%	3.2%	16.4	17.2	18.0	4.5%	4.3%
Households	0.2	0.7	0.6	0.4	23.9%	0.1%	-	-	-	-100.0%	-
Payments for capital assets	6.1	8.9	11.2	10.4	19.8%	2.8%	10.6	10.7	11.2	2.4%	2.8%
Machinery and equipment	6.1	8.9	11.2	10.4	19.8%	2.8%	10.6	10.7	11.2	2.4%	2.8%
Payments for financial assets	0.5	0.1	0.0	0.1	-41.0%	0.1%	-	-	-	-100.0%	-
Total	262.2	304.5	336.1	427.2	17.7%	100.0%	359.3	375.2	392.4	-2.8%	100.0%
Proportion of total programme expenditure to vote expenditure	3.7%	3.4%	3.7%	4.0%	-	-	3.8%	4.1%	4.1%	-	-

Table 35.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies			Audited outcome	Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
							2020/21	2021/22	2022/23		
R million											
Households											
Social benefits											
Current	0.2	0.7	0.6	0.2	-7.6%	0.1%	-	-	-	-100.0%	-
Households	0.2	0.7	0.6	0.2	-7.6%	0.1%	-	-	-	-100.0%	-
Other transfers to households											
Current	-	-	-	0.2	-	-	-	-	-	-100.0%	-
Households	-	-	-	0.2	-	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Various institutions: Institutional and programme support research	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Non-profit institutions											
Current	5.9	12.0	9.6	15.7	38.7%	3.2%	16.4	17.2	18.0	4.5%	4.3%
Various institutions: Institutional and programme support research	5.9	12.0	9.6	15.7	38.7%	3.2%	16.4	17.2	18.0	4.5%	4.3%
Higher education institutions											
Higher education institutions											
Current	9.4	3.1	4.6	-	-100.0%	1.3%	-	-	-	-	-
Various institutions: Institutional and programme support research	9.4	3.1	4.6	-	-100.0%	1.3%	-	-	-	-	-

Personnel information

Table 35.7 Administration personnel numbers and cost by salary level¹

Number of funded posts	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)	
	Number of posts additional to the establishment	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate								
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27									
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
Administration	247	2	206	158.9	0.8	234	186.6	0.8	210	183.7	0.9	206	191.7	0.9	203	200.5	1.0
Salary level																	
1 – 6	39	1	26	5.7	0.2	31	6.9	0.2	22	5.5	0.2	22	5.8	0.3	21	5.8	0.3
7 – 10	95	1	83	33.7	0.4	97	41.3	0.4	88	39.6	0.5	84	40.0	0.5	84	42.3	0.5
11 – 12	61	-	51	48.4	0.9	53	52.6	1.0	49	51.4	1.0	48	53.5	1.1	48	56.7	1.2
13 – 16	46	-	41	60.7	1.5	48	74.9	1.6	46	75.5	1.6	46	80.1	1.7	45	82.6	1.8
Other	6	-	5	10.4	2.1	5	11.0	2.2	5	11.7	2.3	5	12.4	2.5	5	13.1	2.6

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Technology Innovation

Programme purpose

Promote technology development and the protection and use of publicly funded intellectual property for innovation with socioeconomic impact.

Objectives

- Facilitate and make strategic investments in space science and technology, energy, the bioeconomy, nanotechnology, robotics, photonics, indigenous knowledge systems, intellectual property management, technology transfer and technology commercialisation over the medium term by:
 - generating 120 knowledge products (including published peer-reviewed scientific articles and the filing of applications for, or the registration or granting of, intellectual property rights)
 - developing and/or maintaining 6 decision support interventions to improve the delivery of government services or functions.

Subprogrammes

- Space Science* supports the creation of an environment conducive to the implementation of the national space strategy and the South African Earth observation strategy, and addresses the development of space

technologies, innovative solutions and human capital to respond to the national priority of socioeconomic growth. This subprogramme also oversees the South African National Space Agency.

- *Hydrogen and Energy* supports the reduction of greenhouse gas emissions and air pollution, contributing to a more diverse and sustainable energy mix by enabling the widespread commercialisation of battery, fuel cell, renewable and net-zero technologies based on publicly funded intellectual property rights; and supports the penetration of clean and alternative energy technologies through research, development and validation efforts. Activities carried out through this subprogramme are intended to make these technologies competitive in terms of cost and performance, while fostering strategic partnerships with the public and private sectors to reduce the institutional and market barriers to their commercialisation.
- *Bio-innovation* leads the implementation of the national bioeconomy strategy, which was approved by Cabinet in 2013 to ensure that the bioeconomy makes a significant contribution to the South African economy.
- *Innovation Priorities and Instruments* focuses on innovation instruments, and emerging and convergent technological innovation platforms; drives strategic policy instruments targeted at supporting business innovation and innovation supplier programmes, such as the Innovation Bridge Portal and Design Innovation Seed Fund programmes; and supports the development of innovation and entrepreneurial skills in partnership with entities such as the Technological Higher Education Network South Africa and the top 100 technology companies.
- *National Intellectual Property Management Office* ensures that intellectual property from publicly financed research and development is identified, protected, used and commercialised for the benefit (social, economic, military or any other) of the people of South Africa.
- *Office of the Deputy Director-General: Technology Innovation* provides management and administrative support to the programme and the office of the deputy director-general.

Expenditure trends and estimates

Table 35.8 Technology Innovation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Space Science	241.7	286.3	289.3	951.2	57.9%	23.6%	550.3	210.3	223.7	-38.3%	24.9%
Hydrogen and Energy	184.5	184.8	253.8	197.2	2.2%	11.0%	192.2	185.0	189.6	-1.3%	9.8%
Bio-innovation	227.0	237.1	245.9	210.7	-2.5%	12.3%	221.5	206.1	209.9	-0.1%	10.9%
Innovation Priorities and Instruments	671.9	953.9	1 045.8	1 070.2	16.8%	50.0%	898.6	962.8	1 029.0	-1.3%	51.0%
National Intellectual Property Management Office	51.0	53.3	54.0	56.3	3.3%	2.9%	55.5	58.2	60.9	2.6%	3.0%
Office of the Deputy Director-General: Technology Innovation	3.6	4.2	1.7	4.9	10.4%	0.2%	5.1	5.3	5.6	4.5%	0.3%
Total	1 379.8	1 719.6	1 890.6	2 490.5	21.8%	100.0%	1 923.2	1 627.7	1 718.6	-11.6%	100.0%
Change to 2023 Budget estimate							(384.7)	(330.1)	(328.9)		
Economic classification											
Current payments	47.2	52.5	55.9	78.6	18.5%	3.1%	78.9	82.4	86.2	3.1%	4.2%
Compensation of employees	40.3	44.7	43.8	55.5	11.3%	2.5%	55.8	58.2	60.9	3.2%	3.0%
Goods and services	6.9	7.9	12.1	23.1	49.3%	0.7%	23.2	24.2	25.3	3.1%	1.2%
of which:											
Communication	1.1	1.0	1.1	1.6	12.2%	0.1%	1.2	1.2	1.3	-7.3%	0.1%
Consultants: Business and advisory services	3.5	2.2	0.1	2.4	-12.0%	0.1%	2.0	2.1	2.1	-3.4%	0.1%
Agency and support/outsourced services	1.5	2.3	1.8	6.5	64.6%	0.2%	7.4	7.7	8.0	7.1%	0.4%
Entertainment	–	0.0	0.0	1.9	–	–	2.0	2.1	2.2	4.6%	0.1%
Travel and subsistence	0.6	1.5	7.3	6.0	116.7%	0.2%	5.8	6.1	6.3	1.8%	0.3%
Venues and facilities	0.1	0.7	1.6	2.6	236.5%	0.1%	2.7	2.9	3.0	4.5%	0.1%
Transfers and subsidies	1 332.6	1 667.1	1 834.7	2 411.9	21.9%	96.9%	1 844.3	1 545.3	1 632.4	-12.2%	95.8%
Departmental agencies and accounts	1 045.4	1 224.0	1 187.0	1 990.2	23.9%	72.8%	1 418.0	1 122.9	1 194.0	-15.7%	73.8%
Higher education institutions	112.0	62.4	98.4	–	-100.0%	3.6%	–	–	–	–	–
Public corporations and private enterprises	118.0	349.6	523.1	108.7	-2.7%	14.7%	125.6	131.2	137.2	8.1%	6.5%
Non-profit institutions	57.4	31.1	26.0	312.9	76.0%	5.7%	300.6	291.1	301.1	-1.3%	15.5%
Households	–	0.0	0.1	0.2	–	–	–	–	–	-100.0%	–
Total	1 379.8	1 719.6	1 890.6	2 490.5	21.8%	100.0%	1 923.2	1 627.7	1 718.6	-11.6%	100.0%
Proportion of total programme expenditure to vote expenditure	19.3%	19.2%	20.7%	23.6%	–	–	20.3%	17.9%	18.1%	–	–

Table 35.8 Technology Innovation expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
	R million										
Households											
Social benefits											
Current	–	0.0	0.1	0.2	–	–	–	–	–	-100.0%	–
Households	–	0.0	0.1	0.2	–	–	–	–	–	-100.0%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	996.7	1 142.8	1 187.0	1 990.2	25.9%	71.1%	1 418.0	1 122.9	1 194.0	-15.7%	73.8%
Various institutions: Biofuels research	7.9	9.1	–	–	-100.0%	0.2%	–	–	–	–	–
Various institutions: Implementation of bioeconomy strategy	47.1	44.1	41.2	–	-100.0%	1.8%	–	–	–	–	–
Various institutions: Energy grand challenge research	47.2	43.3	181.5	43.9	-2.4%	4.2%	31.9	17.7	14.5	-30.8%	1.4%
Various institutions: Health innovation research	52.7	103.8	119.1	–	-100.0%	3.7%	–	–	–	–	–
Various institutions: HIV and AIDS prevention and treatment technologies research	29.2	30.2	–	31.1	2.2%	1.2%	32.5	34.0	35.6	4.5%	1.7%
Various institutions: Hydrogen strategy research	43.8	42.6	–	–	-100.0%	1.2%	–	–	–	–	–
Various institutions: Innovation projects research	125.0	168.9	6.0	491.4	57.8%	10.6%	329.1	349.9	370.8	-9.0%	19.9%
Various institutions: Space science research: Economic competitiveness and support package	36.2	42.4	103.9	29.7	-6.4%	2.8%	34.9	27.3	26.4	-3.8%	1.5%
Various institutions: Technology transfer offices: Support of research units	3.6	3.5	3.4	–	-100.0%	0.1%	–	–	–	–	–
Technology Innovation Agency	408.8	447.7	569.4	459.4	4.0%	25.2%	432.7	470.0	508.8	3.5%	24.1%
South African National Space Agency	161.2	202.2	162.4	162.9	0.3%	9.2%	153.3	166.6	180.2	3.4%	8.5%
National Research Foundation: Research and development in indigenous knowledge systems	0.5	5.0	–	31.8	299.1%	0.5%	57.1	57.4	57.8	22.0%	2.6%
South African Medical Research Council: Social impact bond	33.4	–	–	–	-100.0%	0.4%	–	–	–	–	–
Various institutions: Space science research: Space Infrastructure Hub	–	–	–	740.0	–	9.9%	346.3	–	–	-100.0%	14.0%
Capital	48.7	81.2	–	–	-100.0%	1.7%	–	–	–	–	–
Various institutions: Hydrogen strategy (capital)	48.7	81.2	–	–	-100.0%	1.7%	–	–	–	–	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	113.5	207.1	220.6	108.7	-1.4%	8.7%	125.6	131.2	137.2	8.1%	6.5%
Various institutions: Implementation of bioeconomy strategy	1.0	6.0	12.7	–	-100.0%	0.3%	–	–	–	–	–
Various institutions: Health innovation research	–	2.3	–	–	–	–	–	–	–	–	–
Various institutions: Indigenous knowledge systems	–	–	60.0	–	–	0.8%	–	–	–	–	–
Various institutions: Innovation projects research	3.4	77.3	–	–	-100.0%	1.1%	–	–	–	–	–
Various institutions: Space science research: Economic competitiveness and support package	22.6	29.1	4.8	–	-100.0%	0.8%	–	–	–	–	–
Various institutions: Technology transfer offices: Support of research units	5.1	7.7	7.3	–	-100.0%	0.3%	–	–	–	–	–
Various institutions: Indigenous knowledge systems	1.0	–	–	–	-100.0%	–	–	–	–	–	–
Various institutions: Emerging research areas	80.5	84.7	135.8	108.7	10.5%	5.5%	125.6	131.2	137.2	8.1%	6.5%

Table 35.8 Technology Innovation expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Other transfers to private enterprises											
Current	4.4	142.5	302.5	-	-100.0%	6.0%	-	-	-	-	-
Various institutions: Health innovation research	-	1.5	2.5	-	-	0.1%	-	-	-	-	-
Various institutions: Innovation projects research	-	140.0	300.0	-	-	5.9%	-	-	-	-	-
Various institutions: Space science research: Economic competitiveness and support package	-	1.0	-	-	-	-	-	-	-	-	-
Various institutions: Technology transfer offices: Support of research units	4.4	-	-	-	-100.0%	0.1%	-	-	-	-	-
Non-profit institutions											
Current	57.4	31.1	26.0	225.1	57.7%	4.5%	208.9	195.3	200.9	-3.7%	10.7%
Various institutions: Biofuels research	-	-	-	9.4	-	0.1%	9.8	10.3	10.7	4.5%	0.5%
Various institutions: Implementation of the bioeconomy strategy	7.9	-	-	44.2	77.5%	0.7%	46.7	48.8	51.0	4.9%	2.5%
Various institutions: Health innovation research	-	-	-	55.2	-	0.7%	46.3	25.3	23.0	-25.3%	1.9%
Various institutions: Hydrogen strategy research	-	-	-	43.8	-	0.6%	45.8	47.8	50.0	4.5%	2.4%
Various institutions: Innovation projects research	31.9	5.0	6.1	-	-100.0%	0.6%	-	-	-	-	-
International Centre for Genetic Engineering and Biotechnology	15.0	26.1	18.0	28.3	23.6%	1.2%	17.4	18.2	19.0	-12.4%	1.1%
Various institutions: Technology transfer offices: Support for research units	1.6	-	1.2	44.2	200.5%	0.6%	42.9	45.0	47.1	2.1%	2.3%
Various institutions: Indigenous knowledge systems	0.9	-	0.7	-	-100.0%	-	-	-	-	-	-
Capital	-	-	-	87.8	-	1.2%	91.8	95.9	100.3	4.5%	4.8%
Various institutions: Hydrogen strategy (capital)	-	-	-	87.8	-	1.2%	91.8	95.9	100.3	4.5%	4.8%
Higher education institutions											
Higher education institutions											
Current	91.4	62.4	98.4	-	-100.0%	3.4%	-	-	-	-	-
Various institutions: Implementation of the bioeconomy strategy	0.6	-	-	-	-100.0%	-	-	-	-	-	-
Various institutions: Health innovation research	-	0.5	1.0	-	-	-	-	-	-	-	-
Various institutions: Hydrogen strategy research	8.0	-	-	-	-100.0%	0.1%	-	-	-	-	-
Various institutions: Space science research: Economic competitiveness and support package	13.7	2.2	9.4	-	-100.0%	0.3%	-	-	-	-	-
Various institutions: Technology transfer offices: Support of research units	27.4	33.8	32.1	-	-100.0%	1.2%	-	-	-	-	-
Various institutions: Indigenous knowledge systems	23.6	1.6	34.4	-	-100.0%	0.8%	-	-	-	-	-
Various institutions: Emerging research areas	18.1	24.2	21.5	-	-100.0%	0.9%	-	-	-	-	-
Capital	20.6	-	-	-	-100.0%	0.3%	-	-	-	-	-
Various institutions: Hydrogen strategy (capital)	20.6	-	-	-	-100.0%	0.3%	-	-	-	-	-

Personnel information

Table 35.9 Technology Innovation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25			2025/26			2026/27					2023/24 - 2026/27
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Technology Innovation																			
Salary level	62	–	44	43.8	1.0	55	53.8	1.0	54	55.8	1.0	52	58.2	1.1	50	60.9	1.2	-3.4%	100.0%
1–6	5	–	4	1.0	0.3	5	1.4	0.3	5	1.4	0.3	4	1.1	0.3	3	0.8	0.3	-19.0%	7.7%
7–10	10	–	3	1.1	0.4	8	3.4	0.4	7	3.0	0.4	6	2.6	0.4	5	2.3	0.5	-15.8%	12.5%
11–12	25	–	20	18.8	0.9	25	24.9	1.0	25	25.9	1.0	25	27.5	1.1	25	29.1	1.2	–	47.4%
13–16	22	–	17	22.8	1.3	17	24.1	1.4	17	25.5	1.5	17	27.1	1.6	17	28.7	1.7	0.3%	32.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: International Cooperation and Resources

Programme purpose

Strategically develop, promote and manage international partnerships that strengthen the national system of innovation. Enable an exchange of knowledge, capacity and resources between South Africa and its international partners, with a focus on building capacity to support science, technology and innovation in Africa. Support South African foreign policy through science diplomacy.

Objectives

- Maximise South Africa's strategic interests in science, technology and innovation through international cooperation and promote a transformed, inclusive, responsive and coherent national system of innovation by leveraging resources through 129 projects with donor funders by March 2027.
- Develop human capabilities and skills for the economy by securing opportunities for 129 South African students to participate in international programmes over the medium term.
- Use knowledge for economic development in revitalising existing industries and stimulating research and development-led industries by supporting 51 initiatives targeting the objectives of the African Union's Agenda 2063. These objectives prioritise inclusive social and economic development, continental and regional integration, democratic governance, and peace and security, among other issues. Accordingly, the department plans to carry out 51 initiatives focused on the Southern African Development Community's regional indicative strategic development plan by March 2027.
- Support innovation within a capable state by engaging with 36 science, technology and innovation leaders in multilateral forums by March 2027.

Subprogrammes

- *Multilateral Cooperation and Africa* advances and facilitates South Africa's participation in bilateral science, technology and innovation cooperation initiatives with other African partners; in African multilateral programmes, especially those of the Southern African Development Community and the African Union; and in broader multilateral science, technology and innovation partnerships, with a strategic focus on South-South cooperation.
- *International Resources* works to increase the flow of international funding into South African science, technology and innovation initiatives, as well as African regional and continental programmes, to promote foreign investment and the fostering of strategic partnerships with partners such as the European Union, philanthropic foundations and organisations, and the multinational private sector.
- *Overseas Bilateral Cooperation* promotes and facilitates South Africa's bilateral cooperation on science, technology and innovation with partners in Europe, the Americas, Asia and Australasia, especially for human

capital development and collaborative research and innovation; and secures support for cooperation with African partners.

- *Office of the Deputy Director-General: International Cooperation and Resources* provides management and administrative support to the programme and the office of the deputy director-general.

Expenditure trends and estimates

Table 35.10 International Cooperation and Resources expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Multilateral Cooperation and Africa	26.4	28.5	52.8	33.1	7.8%	25.4%	34.6	36.1	37.7	4.5%	23.4%
International Resources	57.7	65.0	69.4	76.2	9.7%	48.5%	71.6	74.8	78.1	0.8%	49.7%
Overseas Bilateral Cooperation	24.4	32.4	32.0	31.6	9.0%	21.8%	34.7	36.3	37.9	6.2%	23.2%
Office of the Deputy Director-General: International Cooperation and Resources	5.8	5.9	7.0	5.1	-3.8%	4.3%	5.4	5.6	5.9	4.5%	3.6%
Total	114.2	131.8	161.3	146.1	8.5%	100.0%	146.2	152.7	159.6	3.0%	100.0%
Change to 2023 Budget estimate				-			(10.4)	(10.8)	(11.4)		
Economic classification											
Current payments	51.9	57.0	84.8	81.0	15.9%	49.6%	76.4	79.8	83.4	1.0%	53.0%
Compensation of employees	47.3	48.3	49.4	56.7	6.2%	36.5%	57.5	60.0	62.8	3.4%	39.2%
Goods and services	4.6	8.6	35.4	24.2	73.6%	13.2%	18.9	19.8	20.7	-5.2%	13.8%
<i>of which:</i>											
Communication	1.9	1.6	1.4	1.5	-6.8%	1.2%	1.8	1.9	2.0	9.0%	1.2%
Agency and support/outsourced services	-	0.0	0.2	0.8	-	0.2%	0.8	0.9	0.9	4.5%	0.6%
Entertainment	0.0	0.0	0.0	0.9	281.5%	0.2%	1.0	1.0	1.1	4.5%	0.7%
Travel and subsistence	1.3	1.9	15.0	5.8	63.6%	4.4%	7.8	8.2	8.6	13.6%	5.0%
Operating payments	0.5	4.3	1.3	8.9	165.8%	2.7%	0.7	0.8	0.8	-55.1%	1.9%
Venues and facilities	0.1	0.3	12.6	3.3	225.5%	2.9%	3.7	3.8	4.0	6.7%	2.5%
Transfers and subsidies	62.2	74.8	76.4	65.1	1.5%	50.3%	69.8	73.0	76.2	5.4%	47.0%
Departmental agencies and accounts	35.3	42.0	42.8	6.5	-43.2%	22.9%	8.0	8.4	8.7	10.6%	5.2%
Higher education institutions	11.3	12.4	17.9	-	-100.0%	7.5%	-	-	-	-	-
Foreign governments and international organisations	-	2.0	-	-	-	0.4%	-	-	-	-	-
Public corporations and private enterprises	6.4	7.2	3.5	-	-100.0%	3.1%	-	-	-	-	-
Non-profit institutions	9.1	10.9	12.2	58.6	86.0%	16.4%	61.8	64.6	67.4	4.8%	41.8%
Households	0.1	0.3	-	0.0	-57.9%	0.1%	-	-	-	-100.0%	-
Payments for financial assets	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Total	114.2	131.8	161.3	146.1	8.5%	100.0%	146.2	152.7	159.6	3.0%	100.0%
Proportion of total programme expenditure to vote expenditure	1.6%	1.5%	1.8%	1.4%	-	-	1.5%	1.7%	1.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.3	-	0.0	-57.9%	0.1%	-	-	-	-100.0%	-
Households	0.1	0.3	-	0.0	-57.9%	0.1%	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	35.3	42.0	42.8	6.5	-43.2%	22.9%	8.0	8.4	8.7	10.6%	5.2%
National Research Foundation: Bilateral cooperation for global science development	2.6	14.7	13.1	6.5	35.8%	6.7%	8.0	8.4	8.7	10.6%	5.2%
Various institutions: Global science: International multilateral agreements	25.9	26.0	24.1	-	-100.0%	13.8%	-	-	-	-	-
Various institutions: Global science: African multilateral agreements	6.8	1.3	5.6	-	-100.0%	2.5%	-	-	-	-	-

Table 35.10 International Cooperation and Resources expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Foreign governments and international organisations											
Current	–	2.0	–	–	–	0.4%	–	–	–	–	–
National Research Foundation: Bilateral cooperation for global science development	–	2.0	–	–	–	0.4%	–	–	–	–	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	3.2	6.4	1.4	–	-100.0%	2.0%	–	–	–	–	–
Various institutions: Global science: International multilateral agreements	0.4	2.4	1.4	–	-100.0%	0.8%	–	–	–	–	–
Various institutions: Global science: African multilateral agreements	2.8	4.0	–	–	-100.0%	1.2%	–	–	–	–	–
Other transfers to private enterprises											
Current	3.3	0.7	2.1	–	-100.0%	1.1%	–	–	–	–	–
National Research Foundation: Bilateral cooperation for global science development	–	–	0.4	–	–	0.1%	–	–	–	–	–
Various institutions: Global science: International multilateral agreements	3.3	0.7	1.7	–	-100.0%	1.0%	–	–	–	–	–
Non-profit institutions											
Current	9.1	10.9	12.2	58.6	86.0%	16.4%	61.8	64.6	67.4	4.8%	41.8%
National Research Foundation: Bilateral cooperation for global science development	3.8	–	2.0	–	-100.0%	1.0%	–	–	–	–	–
Various institutions: Global science: International multilateral agreements	5.1	7.0	7.4	47.8	110.4%	12.2%	50.5	52.8	55.1	4.8%	34.1%
Various institutions: Global science: African multilateral agreements	0.2	3.9	2.7	10.8	278.1%	3.2%	11.3	11.8	12.3	4.5%	7.6%
Higher education institutions											
Higher education institutions											
Current	11.3	12.4	17.9	–	-100.0%	7.5%	–	–	–	–	–
National Research Foundation: Bilateral cooperation for global science development	4.3	–	1.6	–	-100.0%	1.1%	–	–	–	–	–
Various institutions: Global science: International multilateral agreements	6.4	11.1	13.9	–	-100.0%	5.7%	–	–	–	–	–
Various institutions: Global science: African multilateral agreements	0.6	1.3	2.4	–	-100.0%	0.8%	–	–	–	–	–

Personnel information

Table 35.11 International Cooperation and Resources personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/Total (%)					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26				Unit cost	2026/27		Unit cost	
International Cooperation and Resources																			
Salary level	69	3	48	49.4	1.0	51	55.7	1.1	50	57.5	1.2	49	60.0	1.2	48	62.8	1.3	-2.4%	100.0%
1 – 6	4	–	4	1.7	0.4	4	1.8	0.5	4	1.9	0.5	4	2.0	0.5	4	2.2	0.5	–	8.1%
7 – 10	26	3	20	15.0	0.7	21	16.6	0.8	20	16.5	0.8	19	16.6	0.9	18	16.7	0.9	-5.5%	39.2%
11 – 12	19	–	10	10.8	1.1	11	12.4	1.1	11	13.1	1.2	11	13.9	1.3	11	14.8	1.3	–	22.3%
13 – 16	20	–	14	22.0	1.6	15	24.9	1.6	15	25.9	1.7	15	27.5	1.8	15	29.1	2.0	-0.7%	30.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Research Development and Support

Programme purpose

Provide an enabling environment for research and knowledge production that promotes the strategic development of basic sciences and priority science areas through the promotion of science human capital development, and the provision of research infrastructure and relevant research support, in pursuit of South Africa's transition to a knowledge economy.

Objectives

- Contribute to the development of representative, high-level human capital that can pursue locally relevant, globally competitive research and innovation activities over the medium term by:
 - awarding 6 000 bursaries to PhD students
 - awarding 12 000 bursaries to pipeline postgraduate (BTech, honours and masters) students
 - placing 2 250 graduates and students in department-funded work preparation programmes in science, engineering and technology institutions
 - awarding 4 600 research grants to emerging researchers
 - awarding 1 350 research grants to black women emerging researchers.
- Contribute to a transformed, inclusive, responsive and coherent national system of innovation by:
 - maintaining the number of research infrastructure grants at 25 over the medium term
 - increasing the total available broadband capacity provided by the South African National Research Network from 6 800 Gbps in 2024/25 to 7 100 Gbps in 2026/27.
- Increase knowledge generation and innovation output by:
 - maintaining the total number of emerging researchers awarded research grants through programmes managed by the National Research Foundation at more than 10 600 over the medium term
 - maintaining the number of research articles published by researchers funded by the National Research Foundation and cited in the Web of Science database at more than 26 700 over the medium term
 - completing the production of the L-band receivers for the additional MeerKAT antennae by 2024/25 and installing the receivers by 2025/26
 - installing 9 MeerKAT extension antennae by 2024/25 and 13 MeerKAT extension antennae by 2025/26, and submitting the science verification report by 2026/27
 - conducting 42 initiatives promoting public awareness of and engagement with science over the medium term
 - publishing the South African public relationship with science survey report by 2024/25 and conducting a country comparison study by 2026/27
 - holding 36 strategic and technical engagements with the National Research Foundation, the South African Council for Natural Scientific Professions, and the Academy of Science of South Africa to ensure alignment with national government priorities by 2026/27
 - approving a revised palaeosciences strategy aligned with the science, technology and innovation decadal plan by 2024/25 and implementing it by 2026/27
 - finalising the national marine and coastal research activities annual plan by 2026/27.

Subprogrammes

- *Human Capital and Science Promotions* formulates and implements policies and strategies that address the availability of human capital for science, technology and innovation; provides fundamental support for research activities; and contributes to the development of a society that is scientifically literate and knowledgeable about science.

- *Science Missions* promotes the development of research, and the production of scientific knowledge and human capital in science areas in which South Africa enjoys a geographic advantage.
- *Basic Science and Infrastructure* facilitates the strategic implementation of research and innovation equipment and facilities to promote knowledge production in areas of national priority and sustain innovation led by research and development.
- *Astronomy* supports the development of astronomical sciences around a new multi-wavelength astronomy strategy and provides strategic guidance and support to relevant astronomy institutions for the implementation of strategic astronomy programmes.
- *Office of the Deputy Director-General: Research, Development and Support* provides management and administrative support to the programme and the office of the deputy director-general.

Expenditure trends and estimates

Table 35.12 Research Development and Support expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Human Capital and Science Promotions	2 305.8	2 710.7	2 754.3	2 728.6	5.8%	53.9%	2 593.5	2 710.6	2 826.8	1.2%	49.6%
Science Missions	215.7	186.7	117.8	237.8	3.3%	3.9%	236.7	259.0	274.6	4.9%	4.6%
Basic Science and Infrastructure	687.2	1 042.0	959.3	1 034.7	14.6%	19.1%	1 223.5	1 260.7	1 322.3	8.5%	22.1%
Astronomy	520.2	1 050.0	1 144.8	1 762.7	50.2%	23.0%	1 355.7	998.9	1 044.3	-16.0%	23.6%
Office of the Deputy Director-General: Research, Development and Support	2.1	2.1	5.0	4.1	24.8%	0.1%	4.3	4.4	4.6	4.4%	0.1%
Total	3 731.0	4 991.4	4 981.2	5 767.9	15.6%	100.0%	5 413.6	5 233.6	5 472.6	-1.7%	100.0%
Change to 2023 Budget estimate				-			(441.0)	(446.9)	(468.1)		
Economic classification											
Current payments	42.9	47.4	58.2	55.5	9.0%	1.0%	58.4	60.9	63.7	4.7%	1.1%
Compensation of employees	40.6	42.6	46.4	41.6	0.9%	0.9%	42.0	43.8	45.8	3.2%	0.8%
Goods and services	2.3	4.8	11.8	13.9	81.4%	0.2%	16.4	17.1	17.9	8.8%	0.3%
<i>of which:</i>											
Administrative fees	0.0	0.0	0.1	0.7	517.1%	-	0.7	0.8	0.8	4.4%	-
Communication	0.5	0.9	1.2	0.8	15.5%	-	0.9	0.9	1.0	4.5%	-
Consultants: Business and advisory services	0.6	1.5	0.3	1.4	30.5%	-	1.4	1.5	1.6	4.5%	-
Agency and support/outsourced services	0.0	0.2	3.7	1.1	179.1%	-	1.1	1.2	1.2	4.5%	-
Travel and subsistence	0.7	1.6	5.7	5.8	98.8%	0.1%	8.0	8.5	8.9	15.1%	0.1%
Venues and facilities	0.1	0.1	0.6	2.1	198.9%	-	2.2	2.2	2.3	1.9%	-
Transfers and subsidies	3 688.0	4 944.1	4 923.0	5 712.3	15.7%	99.0%	5 355.2	5 172.7	5 408.9	-1.8%	98.9%
Departmental agencies and accounts	3 202.4	4 227.0	4 256.5	5 457.9	19.4%	88.0%	5 072.4	4 867.5	5 073.0	-2.4%	93.5%
Higher education institutions	120.3	154.5	132.0	-	-100.0%	2.1%	-	-	-	-	-
Public corporations and private enterprises	206.7	402.2	376.2	254.2	7.1%	6.4%	282.8	305.1	335.9	9.7%	5.4%
Non-profit institutions	158.5	160.3	158.1	-	-100.0%	2.4%	-	-	-	-	-
Households	0.2	0.1	0.2	0.3	3.7%	-	-	-	-	-100.0%	-
Payments for financial assets	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Total	3 731.0	4 991.4	4 981.2	5 767.9	15.6%	100.0%	5 413.6	5 233.6	5 472.6	-1.7%	100.0%
Proportion of total programme expenditure to vote expenditure	52.1%	55.7%	54.6%	54.6%	-	-	57.2%	57.6%	57.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.2	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Households	0.2	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	0.1	0.1	0.2	0.3	75.7%	-	-	-	-	-100.0%	-
Households	-	0.1	-	0.3	-	-	-	-	-	-100.0%	-
Various institutions: Policy development on human and social development dynamics	-	-	0.2	-	-	-	-	-	-	-	-
Various institutions: Strategic science platforms for research and development	0.1	-	-	-	-100.0%	-	-	-	-	-	-

Table 35.12 Research Development and Support expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2 471.0	2 787.8	2 817.6	3 005.8	6.7%	56.9%	2 872.1	3 013.6	3 147.0	1.5%	55.0%
Academy of Science of South Africa	24.8	33.2	41.5	34.0	11.0%	0.7%	31.9	33.4	34.9	0.9%	0.6%
Various institutions: Astronomy research and development	32.5	20.7	36.6	41.9	8.9%	0.7%	37.9	39.6	41.0	-0.7%	0.7%
Various institutions: Policy development on human and social development dynamics	28.3	35.3	37.9	38.1	10.5%	0.7%	35.8	37.4	39.1	0.9%	0.7%
National Research Foundation: Human resources development for science and engineering	762.3	954.0	922.3	998.7	9.4%	18.7%	924.5	967.0	1 004.4	0.2%	17.8%
National Research Foundation: Human resources development for science and engineering: Economic competitiveness and support package	23.1	-	19.1	19.2	-6.0%	0.3%	20.0	20.9	21.9	4.5%	0.4%
National Research Foundation: Various institutions: Science awareness, research and initiatives to encourage youth participation in science	859.5	962.6	997.4	951.2	3.4%	19.4%	941.4	983.6	1 028.7	2.6%	17.8%
National Research Foundation: South African research chairs initiative to develop human resources in science	30.0	57.9	80.8	94.4	46.6%	1.4%	93.7	97.9	102.4	2.7%	1.8%
Various institutions: Strategic science platforms for research and development	544.5	588.6	602.9	605.2	3.6%	12.0%	565.6	591.1	617.1	0.6%	10.9%
Capital	166.2	135.6	79.0	223.1	10.3%	3.1%	221.1	242.6	257.5	4.9%	4.3%
Various institutions: Infrastructure projects for research and development	731.4	1 439.2	1 438.9	2 452.1	49.7%	31.1%	2 200.3	1 853.9	1 925.9	-7.7%	38.5%
National Research Foundation: Square Kilometre Array: Capital contribution to research	253.7	421.0	343.7	742.8	43.1%	9.0%	895.0	907.6	936.3	8.0%	15.9%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	62.1	87.1	44.7	10.0	-45.6%	1.0%	-	-	-	-100.0%	-
National Research Foundation: Human resources development for science and engineering	42.0	32.1	-	-	-100.0%	0.4%	-	-	-	-	-
National Research Foundation: Human resources development for science and engineering: Economic competitiveness and support package	-	18.6	-	-	-	0.1%	-	-	-	-	-
Various institutions: Science awareness, research and initiatives to encourage youth participation in science	-	18.7	44.7	-	-	0.3%	-	-	-	-	-
Various institutions: Strategic science platforms for research and development	20.1	17.6	-	-	-100.0%	0.2%	-	-	-	-	-
The South African Council for Natural Applied Scientific Professions	-	-	-	10.0	-	0.1%	-	-	-	-100.0%	-
Capital	142.6	315.1	331.5	244.2	19.7%	5.3%	282.8	305.1	335.9	11.2%	5.3%
Council for Scientific and Industrial Research: Cyberinfrastructure research and development	60.2	237.1	211.4	244.2	59.5%	3.9%	282.8	305.1	335.9	11.2%	5.3%
Various institutions: Infrastructure projects for research and development	82.3	78.0	120.0	-	-100.0%	1.4%	-	-	-	-	-
Other transfers to private enterprises											
Current	2.0	-	-	-	-100.0%	-	-	-	-	-	-
Various institutions: Strategic science platforms for research and development	2.0	-	-	-	-100.0%	-	-	-	-	-	-

Table 35.12 Research Development and Support expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	R million							2023/24 - 2026/27				
Non-profit institutions												
Current	9.4	18.0	21.4		-100.0%	0.3%						
Various institutions: Astronomy research and development	5.0	5.0	5.1		-100.0%	0.1%						
Various institutions: Policy development on human and social development dynamics	1.6	1.7	-		-100.0%	-						
National Research Foundation: Human resources development for science and engineering	1.8	10.0	6.6		-100.0%	0.1%						
Various institutions: Science awareness, research and initiatives to encourage youth participation in science	-	0.8	8.4		-	-						
Various institutions: Strategic science platforms for research and development	1.0	0.6	1.4		-100.0%	-						
Capital	149.1	142.3	136.7		-100.0%	2.2%						
Various institutions: Infrastructure projects for research and development	149.1	142.3	136.7		-100.0%	2.2%						
Higher education institutions												
Current	19.9	37.5	32.8		-100.0%	0.5%						
Various institutions: Astronomy research and development	0.1	-	-		-100.0%	-						
Various institutions: Policy development on human and social development dynamics	2.1	-	-		-100.0%	-						
National Research Foundation: Human resources development for science and engineering	2.0	6.8	16.0		-100.0%	0.1%						
Various institutions: Science awareness, research and initiatives to encourage youth participation in science	3.5	13.1	-		-100.0%	0.1%						
Various institutions: Strategic science platforms for research and development	12.2	17.6	16.8		-100.0%	0.2%						
Capital	100.4	117.0	99.3		-100.0%	1.6%						
Various institutions: Infrastructure projects for research and development	100.4	117.0	99.3		-100.0%	1.6%						

Personnel information

Table 35.13 Research Development and Support personnel numbers and cost by salary level¹

Research Development and Support	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	55	1	47	46.4	1.0	41	41.6	1.0	39	42.0	1.1	37	43.8	1.2	36	45.8	1.3	-4.2%	100.0%
1 – 6	5	-	3	0.8	0.3	3	0.8	0.3	3	0.9	0.3	3	0.9	0.3	3	1.0	0.3	-	7.9%
7 – 10	9	1	9	3.6	0.4	8	3.3	0.4	8	3.5	0.4	6	3.0	0.5	5	2.6	0.5	-13.3%	17.8%
11 – 12	24	-	22	22.8	1.0	19	20.6	1.1	17	19.6	1.2	17	20.8	1.2	17	22.0	1.3	-4.0%	45.5%
13 – 16	17	-	13	19.2	1.5	11	17.0	1.5	11	18.0	1.6	11	19.1	1.7	11	20.2	1.8	-	28.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 5: Socioeconomic Innovation Partnerships

Programme purpose

Enhance government's growth and development priority areas through targeted science and technology-based innovation interventions, and the development of strategic partnerships with other government departments, industry, research institutions and communities.

Objectives

- Inform and influence how science and technology can be used to achieve inclusive development through knowledge, evidence and learning over the medium term by:
 - publishing 12 knowledge products on innovation for inclusive development
 - maintaining and improving 18 decision support systems
 - generating 43 learning interventions.
- Identify, grow and sustain niche, high-potential science, technology and innovation capabilities for sustainable development and the greening of the society and the economy by fully funding or co-funding 180 honours, masters and doctoral students, and adding 50 knowledge and innovation products to the intellectual property portfolio over the medium term.
- Identify, grow and sustain niche, high-potential science, technology and innovation capabilities that improve the competitiveness of existing industries with growth potential in aerospace, advanced manufacturing, chemicals, advanced metals, mining, ICT and sector innovation funds; and facilitate the development of new targeted industries led by research and development over medium term by:
 - fully funding or co-funding 480 masters and doctoral students
 - adding 180 knowledge and innovation products to South Africa's intellectual property portfolio.
- Introduce and manage interventions and incentive programmes that increase the level of private sector investment in scientific or technological research and development by providing preapproval decisions for the research and development tax incentive within 90 days of the date of receipt of applications on an ongoing basis.

Subprogrammes

- *Sector Innovation and Green Economy* provides policy, strategy and direction for growth in strategic sectors of the economy led by research and development, and supports the transition to a green economy.
- *Innovation for Inclusive Development* supports the development of science and technology-based innovation for tackling poverty, including the creation of sustainable jobs and human settlements, the enhanced delivery of basic services and innovation-driven local economic development.
- *Science and Technology Investment* leads and supports the development of indicators and instruments for measuring and monitoring investments in science and technology, the performance of the national system of innovation, and ways of strengthening policy in relation to the system.
- *Technology Localisation, Beneficiation and Advanced Manufacturing* funds development programmes for technology and innovation to advance strategic and sustainable economic growth, sector development priorities and service delivery over the medium and long term.
- *Office of the Deputy Director-General: Socioeconomic Innovation Partnership* provides management and administrative support to the programme and the office of the deputy director-general.

Expenditure trends and estimates

Table 35.14 Socioeconomic Innovation Partnerships expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Sector Innovation and Green Economy	984.3	1 117.7	1 089.8	1 057.2	2.4%	60.9%	1 009.8	1 046.8	1 089.3	1.0%	61.6%
Innovation for Inclusive Development	332.6	399.2	377.4	384.7	5.0%	21.4%	363.8	377.2	394.9	0.9%	22.3%
Science and Technology Investment	30.7	39.0	26.6	30.8	0.2%	1.8%	24.4	25.6	26.9	-4.5%	1.6%
Technology Localisation, Beneficiation and Advanced Manufacturing	325.7	251.8	251.6	255.2	-7.8%	15.5%	224.5	246.4	251.9	-0.4%	14.3%
Office of the Deputy Director-General: Socioeconomic Innovation Partnership	4.7	7.0	6.4	3.4	-10.3%	0.3%	3.6	3.8	4.0	5.4%	0.2%
Total	1 678.0	1 814.7	1 751.7	1 731.4	1.0%	100.0%	1 626.2	1 699.8	1 766.9	0.7%	100.0%
Change to 2023 Budget estimate				-			(219.2)	(228.2)	(249.4)		
Economic classification											
Current payments	47.0	49.1	50.5	60.8	9.0%	3.0%	57.8	60.4	63.1	1.3%	3.5%
Compensation of employees	42.2	42.2	42.0	46.7	3.5%	2.5%	47.9	50.0	52.3	3.8%	2.9%
Goods and services	4.8	6.9	8.5	14.1	43.0%	0.5%	10.0	10.4	10.9	-8.2%	0.7%
of which:											
Advertising	-	-	0.1	0.3	-	-	0.3	0.3	0.3	4.8%	-
Catering: Departmental activities	-	0.0	0.0	0.4	-	-	0.4	0.4	0.4	4.4%	-
Communication	2.4	1.1	1.3	1.2	-19.1%	0.1%	1.3	1.4	1.4	4.5%	0.1%
Consultants: Business and advisory services	1.0	1.8	1.5	6.4	85.6%	0.2%	2.7	2.8	3.0	-22.8%	0.2%
Travel and subsistence	0.1	0.3	2.9	3.2	184.3%	0.1%	3.6	3.8	4.0	7.7%	0.2%
Venues and facilities	0.0	0.0	0.5	1.0	228.8%	-	1.0	1.0	1.1	4.5%	0.1%
Transfers and subsidies	1 631.0	1 765.6	1 701.2	1 670.6	0.8%	97.0%	1 568.3	1 639.5	1 703.7	0.7%	96.5%
Departmental agencies and accounts	438.0	524.0	433.5	516.4	5.6%	27.4%	484.6	508.5	532.8	1.0%	29.9%
Higher education institutions	-	8.2	2.9	-	-	0.2%	-	-	-	-	-
Public corporations and private enterprises	1 164.7	1 198.6	1 240.5	1 154.1	-0.3%	68.2%	1 083.7	1 130.9	1 170.9	0.5%	66.5%
Non-profit institutions	28.3	34.9	24.1	-	-100.0%	1.3%	-	-	-	-	-
Households	-	-	0.2	0.0	-	-	-	-	-	-100.0%	-
Total	1 678.0	1 814.7	1 751.7	1 731.4	1.0%	100.0%	1 626.2	1 699.8	1 766.9	0.7%	100.0%
Proportion of total programme expenditure to vote expenditure	23.4%	20.2%	19.2%	16.4%	-	-	17.2%	18.7%	18.6%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	-	0.2	0.0	-	-	-	-	-	-100.0%	-
Households	-	-	0.2	0.0	-	-	-	-	-	-100.0%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	438.0	524.0	433.5	516.4	5.6%	27.4%	484.6	508.5	532.8	1.0%	29.9%
Various institutions: Advanced manufacturing technology strategy implementation	0.8	18.8	-	-	-100.0%	0.3%	-	-	-	-	-
Various institutions: Innovative research and development	30.4	60.3	15.0	49.8	17.8%	2.2%	50.0	52.4	54.8	3.3%	3.0%
Human Sciences Research Council	289.3	314.4	325.1	322.3	3.7%	17.9%	300.6	311.1	325.7	0.3%	18.5%
Various institutions: Local manufacturing capacity research and technical support	75.7	50.4	67.6	82.9	3.1%	4.0%	75.6	77.3	81.3	-0.6%	4.6%
Various institutions: Local systems of innovation for the cold chain technologies project	-	10.7	-	15.5	-	0.4%	8.2	15.2	15.9	0.9%	0.8%
National Research Foundation: Research information management system	6.2	10.8	-	-	-100.0%	0.2%	-	-	-	-	-
Human Science Research Council: Develop and monitor science and technology indicators	11.3	15.2	12.1	15.5	11.3%	0.8%	14.3	15.0	15.8	0.6%	0.9%
Various institutions: Environmental innovation	24.3	43.4	13.6	30.3	7.7%	1.6%	35.9	37.5	39.2	8.9%	2.1%

Table 35.14 Socioeconomic Innovation Partnerships expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2023/24		2023/24				2023/24 - 2026/27		2023/24 - 2026/27			
R million												
Public corporations and private enterprises												
Other transfers to public corporations												
Current	266.2	220.1	238.0	182.7	-11.8%	13.0%	145.3	159.8	154.3	-5.5%	9.4%	
Various institutions: Advanced manufacturing technology strategy implementation	56.7	26.5	-	38.0	-12.5%	1.7%	32.5	34.3	34.7	-3.0%	2.0%	
Various institutions: Innovative research and development	-	5.8	2.0	-	-	0.1%	-	-	-	-	-	
Various institutions: ICT	33.9	35.5	42.9	43.1	8.3%	2.2%	22.5	24.5	19.2	-23.6%	1.6%	
Various institutions: Local manufacturing capacity research and technical support	40.6	30.4	-	-	-100.0%	1.0%	-	-	-	-	-	
Council for Scientific and Industrial Research: Mining research and development	43.9	63.5	151.9	65.3	14.2%	4.7%	59.0	62.0	64.2	-0.6%	3.7%	
Various institutions: Local systems of innovation for the cold chain technologies project	29.5	4.3	-	-	-100.0%	0.5%	-	-	-	-	-	
Various institutions: Resource-based industries research and development	45.9	37.2	22.1	36.3	-7.5%	2.0%	31.3	38.9	36.3	-	2.1%	
Various institutions: Environmental innovation	15.7	17.0	19.1	-	-100.0%	0.7%	-	-	-	-	-	
Other transfers to private enterprises												
Current	4.9	-	0.2	-	-100.0%	0.1%	-	-	-	-	-	
Various institutions: Advanced manufacturing technology strategy implementation	0.1	-	0.2	-	-100.0%	-	-	-	-	-	-	
Various institutions: Local systems of innovation for the cold chain technologies project	4.8	-	-	-	-100.0%	0.1%	-	-	-	-	-	
Subsidies on products and production												
Current	893.6	978.4	1 002.3	971.4	2.8%	55.1%	938.4	971.1	1 016.6	1.5%	57.1%	
Council for Scientific and Industrial Research	893.6	978.4	1 002.3	971.4	2.8%	55.1%	938.4	971.1	1 016.6	1.5%	57.1%	
Non-profit institutions												
Current	28.3	34.9	24.1	-	-100.0%	1.3%	-	-	-	-	-	
Various institutions: Innovative research and development	4.0	2.9	22.9	-	-100.0%	0.4%	-	-	-	-	-	
Various institutions: ICT	4.0	6.3	-	-	-100.0%	0.1%	-	-	-	-	-	
Various institutions: Local systems of innovation for the cold chain technologies project	17.4	-	-	-	-100.0%	0.2%	-	-	-	-	-	
Various institutions: Environmental innovation	2.9	25.7	1.2	-	-100.0%	0.4%	-	-	-	-	-	
Higher education institutions												
Higher education institutions												
Current	-	8.2	2.9	-	-	0.2%	-	-	-	-	-	
Various institutions: Innovative research and development	-	8.2	2.9	-	-	0.2%	-	-	-	-	-	

Personnel information

Table 35.15 Socioeconomic Innovation Partnerships personnel numbers and cost by salary level¹

Socioeconomic Innovation Partnerships	Number of posts estimated for 31 March 2024	Number of posts additional to the funded posts	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27										
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	62	-	42	42.0	1.0	45	46.4	1.0	44	47.9	1.1	43	50.0	1.2	41	52.3	1.3	-2.7%	100.0%
1 – 6	4	-	1	0.3	0.3	1	0.3	0.3	1	0.3	0.3	1	0.3	0.3	1	0.3	0.3	-	2.3%
7 – 10	14	-	9	4.2	0.5	10	5.0	0.5	10	5.3	0.5	9	4.8	0.5	7	4.4	0.6	-9.3%	21.0%
11 – 12	25	-	20	20.0	1.0	22	22.8	1.0	22	24.2	1.1	22	25.7	1.2	22	27.2	1.3	-	50.4%
13 – 16	19	-	12	17.6	1.5	12	18.4	1.5	11	18.1	1.6	11	19.2	1.7	11	20.4	1.8	-2.6%	26.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Academy of Science of South Africa

Selected performance indicators

Table 35.16 Academy of Science of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of special lectures	Liaison	Priority 3: Education, skills and health	3	5	4	5	5	5	5
Number of activities supported with other African academies per year	Liaison	Priority 1: A capable, ethical and developmental state	1	4	1	4	4	4	4
Number of young scientist activities supported per year	Liaison		1	4	0	4	4	4	4
Number of proceedings reports, policy-maker booklets and statements per year	Science advisory programme		2	8	1	8	8	8	8
New journal titles on the Scientific Electronic Library Online open-access platform per year	Scholarly publishing programme	Priority 3: Education, skills and health	7	2	2	2	2	2	2
Number of South African Journal of Science articles published per year	Scholarly publishing programme		6	6	2	6	6	6	6
Number of Quest: Science magazines produced per year	Scholarly publishing programme		4	4	1	4	4	4	4

Entity overview

The Academy of Science of South Africa was established under the Academy of Science of South Africa Act (2001), as amended, to promote outstanding achievements in all fields of scientific enquiry, recognise excellence, and provide evidence-based scientific advice to government and other stakeholders.

Over the medium term, the academy will aim to enhance South Africa's capacity to produce and publish research, provide evidence-based policy advice to government, and increase the quality and visibility of South African research publications. This entails undertaking various consensus studies in the categories of health, education, climate change, energy, the science policy nexus, biosafety and biosecurity, poverty reduction, and responding to issues concerning gender, youth and people with disabilities.

Expenditure is expected to decrease at an average annual rate of 9.3 per cent, from R50.9 million in 2023/24 to R38 million in 2026/27. This is due to contract funding for certain projects ending in 2023/24. Transfers from the department account for an estimated 92.3 per cent (R102.2 million) of projected revenue over the period ahead. Revenue is in line with spending.

Programmes/Objectives/Activities

Table 35.17 Academy of Science of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	16.8	13.6	14.6	14.4	-5.0%	40.5%	13.2	12.4	12.8	-3.8%	32.9%
Liaison	6.9	4.8	8.2	20.3	43.5%	24.6%	8.2	8.5	8.9	-24.0%	27.3%
Science advisory programme	3.3	2.6	3.6	4.8	13.5%	9.3%	4.9	4.9	5.1	2.5%	12.4%
Scholarly publishing programme	8.2	8.5	10.1	11.4	11.8%	25.6%	10.7	10.6	11.1	-1.0%	27.4%
Total	35.1	29.5	36.5	50.9	13.2%	100.0%	37.0	36.4	38.0	-9.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 35.18 Academy of Science of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1.6	1.6	2.5	3.1	24.6%	5.2%	3.1	3.1	3.1	-	7.7%
Sale of goods and services other than capital assets	0.5	0.5	0.8	0.4	-8.8%	1.3%	0.4	0.4	0.4	-	0.9%
Other non-tax revenue	1.1	1.1	1.7	2.7	34.3%	3.9%	2.7	2.7	2.7	-	6.8%
Transfers received	34.1	37.0	39.1	47.8	12.0%	94.8%	33.9	33.4	34.9	-10.0%	92.3%
Total revenue	35.6	38.6	41.6	50.9	12.6%	100.0%	37.0	36.4	38.0	-9.3%	100.0%
Expenses											
Current expenses	35.1	29.5	36.5	50.9	13.2%	100.0%	37.0	36.4	38.0	-9.3%	100.0%
Compensation of employees	26.9	20.8	22.4	21.7	-6.9%	62.8%	22.8	23.9	24.9	4.7%	58.9%
Goods and services	8.0	8.6	13.9	29.1	54.1%	36.8%	14.2	12.6	13.0	-23.5%	41.1%
Depreciation	0.2	0.1	0.2	-	-100.0%	0.4%	-	-	-	-	-
Total expenses	35.1	29.5	36.5	50.9	13.2%	100.0%	37.0	36.4	38.0	-9.3%	100.0%
Surplus/(Deficit)	-	9.1	5.1	-	-	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	0.7	8.2	7.0	-	-100.0%	-	-	-	-	-	-
Receipts											
Non-tax receipts	1.9	1.7	2.5	3.1	16.3%	5.5%	3.1	3.1	3.1	-	7.7%
Sales of goods and services other than capital assets	0.9	0.7	0.9	0.4	-27.5%	1.8%	0.4	0.4	0.4	-	0.9%
Other sales	0.1	0.0	0.1	-	-100.0%	0.2%	-	-	-	-	-
Other tax receipts	1.0	1.0	1.6	2.7	38.3%	3.7%	2.7	2.7	2.7	-	6.8%
Transfers received	34.7	37.6	38.0	47.8	11.3%	94.5%	33.9	33.4	34.9	-10.0%	92.3%
Total receipts	36.6	39.3	40.5	50.9	11.6%	100.0%	37.0	36.4	38.0	-9.3%	100.0%
Payment											
Current payments	36.0	31.1	33.5	50.9	12.3%	100.0%	37.0	36.4	38.0	-9.3%	100.0%
Compensation of employees	26.9	20.8	22.4	21.7	-6.9%	62.8%	22.8	23.9	24.9	4.7%	58.9%
Goods and services	9.0	10.3	11.1	29.1	47.8%	37.2%	14.2	12.6	13.0	-23.5%	41.1%
Total payments	36.0	31.1	33.5	50.9	12.3%	100.0%	37.0	36.4	38.0	-9.3%	100.0%
Net cash flow from investing activities	(0.9)	(1.3)	(1.1)	(1.2)	11.1%	100.0%	(1.3)	(1.4)	(1.5)	7.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.1)	(0.6)	(0.2)	(0.2)	35.2%	22.9%	(0.2)	(0.2)	(0.2)	-	14.1%
Other flows from investing activities	(0.8)	(0.7)	(0.9)	(1.0)	8.0%	77.1%	(1.1)	(1.2)	(1.3)	9.1%	85.9%
Net increase/(decrease) in cash and cash equivalents	(0.2)	7.0	5.9	(1.2)	78.5%	9.2%	(1.3)	(1.4)	(1.5)	7.7%	100.0%
Statement of financial position											
Carrying value of assets	0.1	0.5	0.5	0.6	76.6%	1.4%	0.6	0.6	0.6	-	1.8%
<i>of which:</i>											
Acquisition of assets	(0.1)	(0.6)	(0.2)	(0.2)	35.2%	100.0%	(0.2)	(0.2)	(0.2)	-	100.0%
Investments	13.8	14.6	15.6	16.0	4.9%	52.4%	16.0	16.0	16.0	-	48.5%
Receivables and prepayments	1.3	0.6	1.7	0.4	-33.2%	3.6%	0.4	0.4	0.4	-	1.2%
Cash and cash equivalents	5.6	12.5	18.4	16.0	42.2%	42.6%	16.0	16.0	16.0	-	48.5%
Total assets	20.9	28.3	36.1	33.0	16.5%	100.0%	33.0	33.0	33.0	-	100.0%
Capital and reserves	8.3	17.4	22.5	22.0	38.3%	57.6%	22.0	22.0	22.0	-	66.7%
Capital reserve fund	9.5	8.1	11.7	9.0	-1.7%	33.4%	9.0	9.0	9.0	-	27.3%
Trade and other payables	0.2	0.2	0.7	0.2	-4.7%	1.1%	0.2	0.2	0.2	-	0.6%
Provisions	2.8	1.2	1.3	1.8	-14.2%	6.7%	1.8	1.8	1.8	-	5.5%
Derivatives financial instruments	-	1.4	-	-	-	1.2%	-	-	-	-	-
Total equity and liabilities	20.9	28.3	36.1	33.0	16.5%	100.0%	33.0	33.0	33.0	-	100.0%

Personnel information

Table 35.19 Academy of Science of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of approved funded posts	Number of posts on establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
Academy of Science of South Africa			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Salary level	30	30	30	22.4	0.7	30	21.7	0.7	30	22.8	0.8	30	23.9	0.8	30	24.9	0.8	-	100.0%
1 – 6	1	1	1	0.1	0.1	1	0.1	0.1	1	0.1	0.1	1	0.1	0.1	1	0.1	0.1	-	3.3%
7 – 10	22	22	21	11.6	0.6	22	12.3	0.6	22	12.9	0.6	22	13.5	0.6	22	14.1	0.6	-	73.3%
11 – 12	2	2	3	2.1	0.7	2	1.8	0.9	2	1.9	0.9	2	2.0	1.0	2	2.0	1.0	-	6.7%
13 – 16	5	5	5	8.5	1.7	5	7.5	1.5	5	7.9	1.6	5	8.2	1.6	5	8.6	1.7	-	16.7%

1. Rand million.

Council for Scientific and Industrial Research

Selected performance indicators

Table 35.20 Council for Scientific and Industrial Research performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of journal articles published per year	Science engineering and technology operating units and centres	Priority 3: Education, skills and health	310	315	320	320	320	320	320
Number of conference papers delivered per year	Science engineering and technology operating units and centres		335	337	338	340	342	345	345
Number of new technology demonstrators per year	Science engineering and technology operating units and centres	Priority 2: Economic transformation and job creation	38	46	56	56	59	66	69
Value of contract research and development income per year	Science engineering and technology operating units and centres		R2.3bn	R2.3bn	R2.9bn	R2.9bn	R3.2bn	R3.4bn	R3.9bn

Entity overview

The Council for Scientific and Industrial Research was established in 1945 and is governed in terms of the Scientific Research Council Act (1988). The council fosters industrial and scientific development in the national interest through multidisciplinary research and technological innovation to improve the ability of the state to efficiently deliver basic services in fields such as health, education, social security, energy and shelter to all South Africans. In doing so, its broad aim is to reduce inequality.

Over the medium term, the council will continue to focus on conducting high-quality and relevant research, pursuing technological innovation to foster industrial and scientific development, and building on industrial development opportunities in fields such as pharmaceutical innovation and agro-processing. To achieve this, the council aims to support 56 registered patents and publish 960 journal articles over the medium term. The council also plans to implement a range of research, development and innovation programmes in areas such as health, energy, defence and security. Spending on these activities amounts to an estimated R9.6 billion over the MTEF period.

As the council's work requires highly specialised skills and is labour intensive, spending on compensation of employees accounts for 56.8 per cent (R5.9 billion) of planned expenditure over the medium term, increasing at an average rate of 3.9 per cent, from R1.8 billion in 2023/24 to R2 billion in 2026/27. Total expenditure is

expected to increase at an average annual rate of 3.1 per cent, from R3.3 billion in 2023/24 to R3.6 billion in 2026/27.

Transfers from the department account for an estimated 21 per cent (R2.1 billion) of the council's total revenue over the period ahead. The remainder is set to be generated through services rendered, such as contract research and development, income from intellectual property, proceeds from technology transfers, and royalties. Revenue over the period ahead is projected to amount to R10.2 billion.

Programmes/Objectives/Activities

Table 35.21 Council for Scientific and Industrial Research expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	525.3	558.8	568.3	569.0	2.7%	19.9%	588.7	605.5	625.1	3.2%	17.4%
Science, Engineering and Technology operating units and centres	1 989.1	2 014.1	2 304.2	2 703.7	10.8%	80.1%	2 775.7	2 861.2	2 957.4	3.0%	82.6%
Total	2 514.4	2 572.9	2 872.5	3 272.7	9.2%	100.0%	3 364.3	3 466.6	3 582.4	3.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 35.22 Council for Scientific and Industrial Research statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	1 783.0	1 790.0	1 974.6	2 520.3	12.2%	70.0%	2 617.0	2 705.9	2 798.8	3.6%	79.0%	
Sale of goods and services other than capital assets	1 741.0	1 731.8	1 877.5	2 339.4	10.3%	66.8%	2 440.8	2 526.2	2 613.4	3.8%	73.6%	
Other non-tax revenue	42.0	58.2	97.1	180.9	62.7%	3.2%	176.2	179.8	185.4	0.8%	5.4%	
Transfers received	827.6	922.6	941.7	714.3	-4.8%	30.0%	679.7	702.1	735.1	1.0%	21.0%	
Total revenue	2 610.6	2 712.6	2 916.3	3 234.6	7.4%	100.0%	3 296.8	3 408.0	3 533.9	3.0%	100.0%	
Expenses												
Current expenses	2 514.4	2 572.9	2 872.5	3 148.9	7.8%	99.1%	3 245.2	3 344.0	3 454.1	3.1%	96.4%	
Compensation of employees	1 434.5	1 475.1	1 709.3	1 806.0	8.0%	57.3%	1 921.5	1 969.2	2 025.8	3.9%	56.4%	
Goods and services	1 026.2	1 047.0	1 120.3	1 193.4	5.2%	39.2%	1 179.0	1 239.2	1 287.6	2.6%	35.8%	
Depreciation	52.5	49.8	42.5	149.4	41.7%	2.5%	144.8	135.6	140.6	-2.0%	4.2%	
Interest, dividends and rent on land	1.1	1.1	0.4	-	-100.0%	-	-	-	-	-	-	
Transfers and subsidies	-	-	-	123.8	-	0.9%	119.1	122.7	128.3	1.2%	3.6%	
Total expenses	2 514.4	2 572.9	2 872.5	3 272.7	9.2%	100.0%	3 364.3	3 466.6	3 582.4	3.1%	100.0%	
Surplus/(Deficit)	96.3	139.7	43.9	(38.1)	-173.4%	-	(67.6)	(58.7)	(48.5)	8.4%	-	
Cash flow statement												
Cash flow from operating activities	220.2	49.5	0.3	113.5	-19.8%	100.0%	49.4	95.1	112.0	-0.5%	100.0%	
Receipts												
Tax receipts	-	-	-	123.8	-	1.0%	119.1	122.7	128.3	1.2%	3.7%	
Non-tax receipts	1 945.7	1 985.2	2 057.3	2 397.4	7.2%	73.8%	2 513.2	2 599.0	2 687.1	3.9%	75.7%	
Sales of goods and services other than capital assets	1 903.5	1 930.6	2 024.1	2 340.3	7.1%	72.2%	2 456.1	2 541.9	2 630.0	4.0%	74.0%	
Other tax receipts	42.2	54.5	33.2	57.1	10.6%	1.6%	57.1	57.1	57.1	-	1.7%	
Transfers received	670.0	725.5	741.6	714.3	2.2%	25.2%	664.4	686.3	718.5	0.2%	20.7%	
Total receipts	2 615.8	2 710.7	2 799.0	3 235.5	7.3%	100.0%	3 296.8	3 408.0	3 533.9	3.0%	100.0%	
Payment												
Current payments	2 395.5	2 661.2	2 798.7	2 998.2	7.8%	99.0%	3 128.2	3 190.2	3 293.6	3.2%	96.2%	
Compensation of employees	1 370.5	1 475.1	1 690.2	1 806.0	9.6%	57.7%	1 921.5	1 969.2	2 025.8	3.9%	58.9%	
Goods and services	1 024.1	1 185.3	1 108.2	1 192.1	5.2%	41.3%	1 206.7	1 221.0	1 267.8	2.1%	37.3%	
Interest and rent on land	0.9	0.8	0.3	-	-100.0%	-	-	-	-	-	-	
Transfers and subsidies	-	-	-	123.8	-	1.0%	119.1	122.7	128.3	1.2%	3.8%	
Total payments	2 395.5	2 661.2	2 798.7	3 122.0	9.2%	100.0%	3 247.4	3 312.8	3 421.9	3.1%	100.0%	

Table 35.22 Council for Scientific and Industrial Research statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
							2023/24 - 2026/27					2023/24 - 2026/27
R million												
Net cash flow from investing activities	(36.2)	(51.0)	(208.6)	(148.4)	60.1%	100.0%	(152.9)	(155.6)	(162.2)	3.0%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(36.2)	(51.0)	(88.3)	(148.4)	60.1%	85.6%	(152.9)	(155.6)	(162.2)	3.0%	100.0%	
Proceeds from the sale of property, plant, equipment and intangible assets	–	–	4.7	–	–	-0.6%	–	–	–	–	–	
Other flows from investing activities	–	–	(125.0)	–	–	15.0%	–	–	–	–	–	
Net cash flow from financing activities	(2.7)	(1.6)	16.2	–	-100.0%	–	–	–	–	–	–	
Borrowing activities	–	–	2.0	–	–	–	–	–	–	–	–	
Repayment of finance leases	–	–	(1.9)	–	–	–	–	–	–	–	–	
Other flows from financing activities	(2.7)	(1.6)	16.1	–	-100.0%	–	–	–	–	–	–	
Net increase/(decrease) in cash and cash equivalents	181.3	(3.1)	(192.1)	(34.9)	-157.7%	-0.2%	(103.4)	(60.4)	(50.2)	12.9%	100.0%	
Statement of financial position												
Carrying value of assets	753.7	745.2	794.7	793.7	1.7%	28.6%	808.8	837.9	866.9	3.0%	31.9%	
<i>of which:</i>												
Acquisition of assets	(36.2)	(51.0)	(88.3)	(148.4)	60.1%	100.0%	(152.9)	(155.6)	(162.2)	3.0%	100.0%	
Investments	2.4	2.4	134.5	4.7	24.8%	1.3%	4.7	4.7	4.7	–	0.2%	
Inventory	143.2	186.7	204.1	324.8	31.4%	8.0%	312.1	291.6	268.8	-6.1%	11.5%	
Receivables and prepayments	293.5	307.9	449.7	366.4	7.7%	13.1%	374.5	387.4	401.8	3.1%	14.7%	
Cash and cash equivalents	1 435.1	1 432.1	1 240.0	1 183.4	-6.2%	49.1%	1 104.0	1 046.9	998.0	-5.5%	41.7%	
Total assets	2 628.0	2 674.4	2 823.0	2 673.0	0.6%	100.0%	2 604.0	2 568.5	2 540.2	-1.7%	100.0%	
Accumulated surplus/(deficit)	1 167.6	1 308.9	1 282.1	1 240.0	2.0%	46.3%	1 172.4	1 113.8	1 065.3	-4.9%	44.2%	
Finance lease	8.8	11.3	8.0	5.1	-16.5%	0.3%	4.6	4.2	3.8	-10.0%	0.2%	
Deferred income	–	–	1 064.9	1 057.7	–	19.3%	1 061.0	1 066.4	1 072.4	0.5%	41.0%	
Trade and other payables	1 438.6	1 342.0	357.3	358.0	-37.1%	32.7%	353.7	371.8	386.3	2.6%	14.2%	
Provisions	12.9	12.2	110.7	12.1	-2.1%	1.3%	12.2	12.3	12.5	1.0%	0.5%	
Total equity and liabilities	2 628.0	2 674.4	2 823.0	2 673.0	0.6%	100.0%	2 604.0	2 568.5	2 540.2	-1.7%	100.0%	

Personnel information

Table 35.23 Council for Scientific and Industrial Research personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
Council for Scientific and Industrial Research		2 660	2 660	2 582	1 709.3	0.7	2 660	1 806.0	0.7	2 729	1 921.5	0.7	2 682	1 969.2	0.7	2 641	2 025.8	0.8	
Salary level																			
1 – 6	497	497	478	430.0	0.1	497	457.0	0.1	510	48.6	0.1	500	49.8	0.1	491	51.3	0.1	-0.4%	18.7%
7 – 10	1 221	1 221	1 179	572.2	0.5	1 221	608.5	0.5	1 252	647.4	0.5	1 225	663.4	0.5	1 207	682.5	0.6	-0.4%	45.8%
11 – 12	466	466	463	403.6	0.9	466	417.5	0.9	473	444.3	0.9	464	455.4	1.0	457	468.4	1.0	-0.6%	17.4%
13 – 16	448	448	434	601.9	1.4	448	640.0	1.4	466	680.9	1.5	465	697.8	1.5	458	717.9	1.6	0.7%	17.1%
17 – 22	28	28	28	88.6	3.2	28	94.2	3.4	28	100.3	3.6	28	102.8	3.7	28	105.7	3.8	–	1.0%

1. Rand million.

Human Sciences Research Council

Selected performance indicators

Table 35.24 Human Sciences Research Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of Human Sciences Research Council articles that achieved a citation count of at least 10 within 5 years of initial publication per year	Administration	Priority 1: A capable, ethical and developmental state	179	176	192	170	170	175	175
Number of curated datasets downloaded for secondary use	Administration		556	574	577	603	605	608	608
Number of historically disadvantaged institutions with which the council has actively collaborated per year	Administration	Priority 3: Education, skills and health	6	6	14	7	7	7	7
Percentage of researchers (excluding trainees) with PhDs per year	Administration		78.51%	78%	70%	78%	78%	78%	78%
Number of PhD trainees	Administration		31	27	32	30	32	35	35
Number of peer-reviewed journal articles published per Human Sciences Research Council researcher per year	Research, development and innovation	Priority 1: A capable, ethical and developmental state	1.17	1.17	0.87	1.1	1.1	1.1	1.1
Number of scholarly book chapters published by council researchers per year	Research, development and innovation		118	40	88	49	50	50	50
Number of policy briefs and/or evidence reviews completed and published per year	Research, development and innovation		12	18	20	12	13	13	13
Number of community innovations supported or enabled by research conducted by the council per year	Research, development and innovation		1	1	1	1	1	1	1
Number of incoming international exchange visits or fellowships active per year	Research, development and innovation		Priority 7: A better Africa and world	4	7	10	8	8	8

Entity overview

The Human Sciences Research Council was established in 1968 to undertake, promote and coordinate research in the human and social sciences. The council is mandated to initiate, undertake and foster strategic, basic and applied research in human sciences; and address developmental challenges by gathering, analysing and publishing relevant data, especially through projects linked to collaborative programmes geared towards the public sector. The council's research outputs are widely disseminated to support policy development at all levels of government.

Over the medium term, the council will continue to focus on producing research that serves the public;

contributing to good governance and public service delivery; and helping to address the challenges of poverty, inequality and unemployment. It will also seek to build the capacity of scholars and researchers through scholarship funding for early career researchers.

Human capital is essential for the council to produce research. As such, spending on compensation of employees accounts for an estimated 56.4 per cent (R970.3 million) of the council's total expenditure over the medium term, increasing at an average annual rate of 4.6 per cent, from R297.6 million in 2023/24 to R340.9 million in 2026/27.

The council is set to receive 55.7 per cent (R931.4 million) of its revenue over the period ahead through transfers from the department, increasing at an average annual rate of 0.1 per cent, from R570.9 million in 2023/24 to R583.5 million in 2026/27. The remainder is expected to be generated through research contracts and grants from national and international agencies, government departments and private-sector foundations.

Programmes/Objectives/Activities

Table 35.25 Human Sciences Research Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	119.5	169.0	185.9	271.3	31.4%	33.4%	215.3	222.9	233.4	-4.9%	41.9%
Research, development and innovation	271.7	374.3	579.3	299.6	3.3%	66.6%	323.0	334.3	350.1	5.3%	58.1%
Total	391.2	543.3	765.2	570.9	13.4%	100.0%	538.3	557.2	583.5	0.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 35.26 Human Sciences Research Council statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	159.6	315.6	485.9	248.6	15.9%	49.9%	239.7	248.1	259.8	1.5%	44.3%
Sale of goods and services other than capital assets	118.8	281.4	439.3	214.0	21.7%	42.9%	195.9	202.1	211.4	-0.4%	36.6%
Other non-tax revenue	40.8	34.3	46.5	34.6	-5.3%	7.0%	43.8	46.1	48.5	11.9%	7.7%
Transfers received	251.6	273.4	279.2	322.3	8.6%	50.1%	298.6	309.1	323.7	0.1%	55.7%
Total revenue	411.2	589.0	765.1	570.9	11.6%	100.0%	538.3	557.2	583.5	0.7%	100.0%
Expenses											
Current expenses	346.4	505.9	765.2	506.3	13.5%	92.6%	499.4	516.9	541.3	2.3%	91.7%
Compensation of employees	231.6	255.4	277.0	297.6	8.7%	48.6%	306.3	323.1	340.9	4.6%	56.4%
Goods and services	104.9	232.8	475.1	189.8	21.8%	41.3%	178.8	179.3	185.7	-0.7%	32.6%
Depreciation	9.3	16.6	13.1	17.3	23.1%	2.5%	13.2	13.3	13.5	-8.0%	2.5%
Interest, dividends and rent on land	0.5	1.1	-	1.6	43.8%	0.2%	1.2	1.2	1.3	-7.8%	0.2%
Transfers and subsidies	44.9	37.4	-	64.6	12.9%	7.4%	39.0	40.3	42.2	-13.2%	8.3%
Total expenses	391.2	543.3	765.2	570.9	13.4%	100.0%	538.3	557.2	583.5	0.7%	100.0%
Surplus/(Deficit)	20.0	45.7	(0.1)	-	-100.0%		-	-	-	-	
Cash flow statement											
Cash flow from operating activities	62.0	(11.6)	(38.5)	71.2	4.7%	100.0%	45.2	252.0	257.1	53.4%	100.0%
Receipts											
Non-tax receipts	327.1	609.4	764.4	365.1	3.7%	59.7%	367.4	374.7	382.2	1.5%	51.8%
Sales of goods and services other than capital assets	320.6	602.3	758.0	356.0	3.6%	58.8%	358.1	365.2	372.5	1.5%	50.5%
Other sales	201.7	321.0	319.8	142.0	-11.0%	28.9%	123.0	125.5	128.0	-3.4%	18.1%
Other tax receipts	6.5	7.0	6.4	9.1	12.1%	0.9%	9.3	9.5	9.7	2.0%	1.3%
Transfers received	319.2	314.4	321.1	337.9	1.9%	40.3%	336.8	351.9	358.9	2.0%	48.2%
Total receipts	646.3	923.7	1 085.5	702.9	2.8%	100.0%	704.2	726.6	741.1	1.8%	100.0%
Payment											
Current payments	563.9	889.2	1 124.0	581.3	1.0%	95.9%	613.9	428.6	437.1	-9.1%	91.4%
Compensation of employees	252.0	331.8	447.7	256.7	0.6%	39.8%	261.1	266.3	271.6	1.9%	48.1%
Goods and services	311.9	557.5	676.3	324.6	1.3%	56.1%	352.8	162.3	165.5	-20.1%	43.3%
Transfers and subsidies	20.4	46.1	-	50.5	35.3%	4.1%	45.1	46.0	46.9	-2.4%	8.6%
Total payments	584.3	935.4	1 124.0	631.8	2.6%	100.0%	659.0	474.6	484.1	-8.5%	100.0%

Table 35.26 Human Sciences Research Council statements of financial performance, cash flow and financial position (continued)

Cash flow statement		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Net cash flow from investing activities		(7.2)	(19.7)	(18.2)	(8.1)	4.0%	100.0%	(8.1)	(8.0)	(8.0)	-0.5%	100.0%
Acquisition of property, plant, equipment and intangible assets		(7.2)	(19.7)	(18.3)	(8.1)	4.0%	100.1%	(8.1)	(8.0)	(8.0)	-0.5%	100.0%
Proceeds from the sale of property, plant, equipment and intangible assets		–	0.0	0.0	–	–	-0.1%	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents		54.8	(31.3)	(56.7)	63.1	4.8%	3.0%	37.1	244.1	249.1	58.1%	100.0%
Statement of financial position												
Carrying value of assets		274.1	277.8	282.5	305.1	3.6%	52.8%	311.0	317.3	323.6	2.0%	63.3%
of which:												
Acquisition of assets		(7.2)	(19.7)	(18.3)	(8.1)	4.0%	100.0%	(8.1)	(8.0)	(8.0)	-0.5%	100.0%
Inventory		3.4	5.1	6.4	3.0	-3.8%	0.8%	3.1	2.1	2.1	-11.5%	0.5%
Receivables and prepayments		80.9	115.3	124.5	36.5	-23.3%	16.1%	34.7	35.3	36.0	-0.4%	7.2%
Cash and cash equivalents		206.2	174.9	138.8	132.0	-13.8%	29.8%	145.0	147.9	150.9	4.6%	29.0%
Taxation		1.2	4.4	5.9	0.1	-64.7%	0.5%	0.1	0.1	0.1	24.4%	–
Total assets		565.8	577.6	558.1	476.7	-5.6%	100.0%	493.9	502.7	512.7	2.5%	100.0%
Accumulated surplus/(deficit)		80.4	126.1	125.6	33.4	-25.4%	16.4%	38.5	39.3	40.0	6.2%	7.6%
Capital and reserves		255.1	256.0	257.5	255.1	–	47.3%	255.1	259.2	264.3	1.2%	52.1%
Deferred income		159.1	131.0	108.4	132.0	-6.0%	24.5%	143.2	146.1	149.0	4.1%	28.7%
Trade and other payables		56.4	50.2	52.8	36.7	-13.4%	9.0%	37.2	38.0	38.7	1.8%	7.6%
Provisions		14.7	14.3	12.2	16.8	4.4%	2.7%	17.1	17.4	17.8	2.0%	3.5%
Derivatives financial instruments		–	–	1.6	2.6	–	0.2%	2.7	2.8	2.8	2.0%	0.6%
Total equity and liabilities		565.8	577.6	558.1	476.7	-5.6%	100.0%	493.9	502.7	512.7	2.5%	100.0%

Personnel information

Table 35.27 Human Sciences Research Council personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Human Sciences Research Council		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	420	420	420	277.0	0.7	463	297.6	0.6	463	306.3	0.7	463	323.1	0.7	463	340.9	0.7	–	100.0%
1 – 6	128	128	128	25.3	0.2	142	43.4	0.3	142	44.7	0.3	142	48.0	0.3	142	50.9	0.4	–	30.7%
7 – 10	216	216	216	138.9	0.6	193	109.6	0.6	193	113.6	0.6	193	119.1	0.6	193	125.4	0.6	–	41.7%
11 – 12	50	50	50	62.4	1.2	90	88.0	1.0	90	90.0	1.0	90	92.0	1.0	90	97.0	1.1	–	19.4%
13 – 16	26	26	26	50.4	1.9	38	56.6	1.5	38	58.0	1.5	38	64.0	1.7	38	67.6	1.8	–	8.2%

1. Rand million.

National Research Foundation

Selected performance indicators

Table 35.28 National Research Foundation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of researchers funded by the foundation per year	Research and innovation support and advancement	Priority 3: Education, skills and health	3 000	4 521	6 218	5 943	5 579	5 305	5 452
Foreign income derived from the foundation's activities or operations per year	National research infrastructure platforms	Priority 2: Economic transformation and job creation	R61.8 m	R63.8m	R162.5m	R235m	R273.5m	R323.8m	R364.6m

Table 35.28 National Research Foundation performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of patient doses generated from radioisotopes produced by iThemba LABS per year	National research infrastructure platforms	Priority 3: Education, skills and health	147 000	167 500	200 000	220 000	253 000	316 250	390 000
Number of active intellectual property products at the end of the relevant reporting period per year	National research infrastructure platforms	Priority 2: Economic transformation and job creation	- ¹	10	4	3	14	15	16
Number of technical/policy briefs produced by the foundation per year	National research infrastructure platforms		- ¹	30	20	20	23	23	23

1. No historical data available.

Entity overview

The National Research Foundation was established in terms of the National Research Foundation Act (1998), as amended. In terms of the act, the foundation is mandated to fund research, develop human resources and provide research facilities to enable knowledge creation, innovation and development in all fields of science and technology. It is also mandated to promote indigenous knowledge.

Over the medium term, the foundation will continue to focus on implementing its Vision 2030 strategy. This involves interventions to catalyse transformation in the science and technology system through measures such as creating grant funding instruments aimed at women and black researchers; scaling up the development of a research and innovation workforce for renewing, regenerating and replenishing the cohort of South African researchers; establishing a transformed knowledge workforce with more diverse people and ideas to lead the knowledge enterprise; and advancing the international competitiveness of the science workforce.

An estimated 31.4 per cent (R5.4 billion over the MTEF period) is allocated for capital expenditure. Included in this amount is R417 million for spending on major infrastructure for the Square Kilometre Array, particularly the science processing and regional centres, the science operations centre building, the engineering operations centre building, and fencing for the MeerKAT national park. Spending on compensation of employees accounts for an estimated 23.4 per cent (R4 billion) of the council's total expenditure over the medium term, increasing at an average annual rate of 8.5 per cent, from R1.1 billion in 2023/24 to R1.4 billion in 2026/27.

Total expenditure is expected to increase at an average annual rate of 6.9 per cent, from R4.8 billion in 2023/24 to R5.9 billion in 2026/27.

Programmes/Objectives/Activities

Table 35.29 National Research Foundation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	90.5	112.5	127.6	158.0	20.4%	2.8%	189.7	191.9	199.6	8.1%	3.4%	
Science engagement	110.4	117.0	124.7	136.9	7.4%	2.8%	138.3	139.0	144.3	1.8%	2.5%	
Research and innovation support and advancement	2 235.3	2 498.3	2 336.7	2 861.7	8.6%	57.8%	2 393.7	2 713.3	2 590.4	-3.3%	48.3%	
National research infrastructure platforms	1 233.9	1 503.7	1 911.3	1 668.8	10.6%	36.6%	2 787.6	2 781.0	2 955.6	21.0%	45.8%	
Total	3 670.1	4 231.5	4 500.3	4 825.3	9.6%	100.0%	5 509.3	5 825.2	5 889.9	6.9%	100.0%	

Statements of financial performance, cash flow and financial position**Table 35.30 National Research Foundation statements of financial performance, cash flow and financial position**

Statement of financial performance				Average growth rate (%)		Average Expenditure/Total (%)		Medium-term expenditure estimate			Average growth rate (%)		Average Expenditure/Total (%)	
		Audited outcome			Revised estimate									
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	2023/24	2026/27	
Revenue														
Non-tax revenue	417.2	493.5	434.3	681.2	17.8%	10.9%	817.1	869.2	900.2	9.7%	13.6%			
Sale of goods and services other than capital assets	69.8	94.8	96.3	113.8	17.7%	2.0%	149.6	205.1	264.8	32.5%	3.0%			
Other non-tax revenue	347.4	398.7	338.0	567.4	17.8%	8.9%	667.5	664.1	635.4	3.8%	10.5%			
Transfers received	3 157.1	3 972.8	4 244.5	5 195.3	18.1%	89.1%	4 946.2	5 304.9	5 335.6	0.9%	86.4%			
Total revenue	3 574.2	4 466.4	4 678.8	5 876.5	18.0%	100.0%	5 763.3	6 174.1	6 235.8	2.0%	100.0%			
Expenses														
Current expenses	1 542.9	1 809.6	2 249.7	2 084.3	10.5%	44.5%	3 228.0	3 232.5	3 428.6	18.0%	53.9%			
Compensation of employees	822.7	801.3	866.2	1 122.6	10.9%	21.0%	1 262.6	1 343.0	1 432.2	8.5%	23.4%			
Goods and services	447.1	756.1	1 133.3	658.0	13.7%	17.2%	1 628.4	1 532.5	1 617.8	35.0%	24.2%			
Depreciation	273.1	252.1	250.2	303.7	3.6%	6.3%	336.9	357.1	378.6	7.6%	6.2%			
Interest, dividends and rent on land	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–			
Transfers and subsidies	2 127.2	2 422.0	2 250.6	2 741.0	8.8%	55.5%	2 281.3	2 592.7	2 461.2	-3.5%	46.1%			
Total expenses	3 670.1	4 231.5	4 500.3	4 825.3	9.6%	100.0%	5 509.3	5 825.2	5 889.9	6.9%	100.0%			
Surplus/(Deficit)	(95.9)	234.9	178.5	1 051.2	-322.1%		254.0	348.8	345.9	-31.0%				
Cash flow statement														
Cash flow from operating activities	167.7	348.3	168.0	604.0	53.3%	100.0%	570.9	675.9	714.6	5.8%	100.0%			
Receipts														
Non-tax receipts	109.7	87.2	214.2	138.8	8.2%	3.2%	193.1	234.6	292.8	28.3%	3.6%			
Sales of goods and services other than capital assets	74.3	47.0	153.1	113.8	15.3%	2.2%	149.6	205.1	264.8	32.5%	3.1%			
Other tax receipts	35.4	40.2	61.1	25.0	-10.9%	0.9%	43.5	29.5	28.0	3.8%	0.5%			
Transfers received	3 111.1	4 026.3	4 065.2	4 505.9	13.1%	89.8%	4 946.2	5 304.9	5 335.6	5.8%	86.0%			
Financial transactions in assets and liabilities	141.9	381.7	218.0	542.4	56.3%	7.0%	624.0	634.6	607.4	3.8%	10.3%			
Total receipts	3 362.7	4 495.3	4 497.4	5 187.1	15.5%	100.0%	5 763.3	6 174.1	6 235.8	6.3%	100.0%			
Payment														
Current payments	1 220.4	1 710.0	2 139.0	1 783.4	13.5%	41.9%	2 902.3	2 893.8	3 049.8	19.6%	50.7%			
Compensation of employees	805.0	803.8	866.9	1 122.6	11.7%	22.3%	1 262.6	1 343.0	1 432.2	8.5%	24.8%			
Goods and services	415.3	906.1	1 272.1	660.8	16.7%	19.7%	1 639.7	1 550.8	1 617.6	34.8%	25.9%			
Interest and rent on land	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–			
Transfers and subsidies	1 974.7	2 436.9	2 190.4	2 799.6	12.3%	58.1%	2 290.0	2 604.3	2 471.5	-4.1%	49.3%			
Total payments	3 195.0	4 146.9	4 329.5	4 583.0	12.8%	100.0%	5 192.4	5 498.2	5 521.2	6.4%	100.0%			
Net cash flow from investing activities	(196.2)	(483.8)	(410.9)	(1 366.9)	91.0%	100.0%	(601.2)	(719.2)	(741.0)	-18.5%	100.0%			
Acquisition of property, plant, equipment and intangible assets	(173.0)	(474.1)	(393.6)	(1 362.0)	98.9%	95.4%	(596.3)	(716.1)	(737.9)	-18.5%	99.5%			
Acquisition of software and other intangible assets	(23.3)	(10.1)	(18.0)	(4.9)	-40.6%	4.7%	(4.9)	(3.0)	(3.0)	-14.9%	0.5%			
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	0.5	0.7	–	-100.0%	-0.1%	–	–	–	–	–			
Net increase/(decrease) in cash and cash equivalents	(28.5)	(135.5)	(242.9)	(762.9)	199.3%	-6.3%	(30.3)	(43.3)	(26.4)	-67.4%	100.0%			
Statement of financial position														
Carrying value of assets of which:	2 470.6	2 700.4	2 858.5	3 909.7	16.5%	63.4%	4 174.0	4 536.1	4 898.4	7.8%	75.5%			
Acquisition of assets	(173.0)	(474.1)	(393.6)	(1 362.0)	98.9%	100.0%	(596.3)	(716.1)	(737.9)	-18.5%	100.0%			
Investments	7.4	543.5	485.7	480.0	301.0%	8.0%	470.0	460.0	460.0	-1.4%	8.1%			
Inventory	7.9	12.6	12.6	12.0	14.8%	0.2%	13.0	14.0	15.0	7.7%	0.2%			
Receivables and prepayments	964.8	556.9	671.3	555.5	-16.8%	15.0%	526.5	506.0	472.8	-5.2%	8.9%			
Cash and cash equivalents	832.6	697.1	454.2	450.0	-18.5%	13.3%	430.0	400.0	390.0	-4.7%	7.2%			
Defined benefit plan assets	2.4	0.5	0.5	0.5	-41.0%	–	0.5	0.5	0.5	–	–			
Total assets	4 285.8	4 510.9	4 482.9	5 407.7	8.1%	100.0%	5 614.0	5 916.6	6 236.7	4.9%	100.0%			
Accumulated surplus/(deficit)	3.2	7.3	10.6	–	-100.0%	0.1%	–	–	–	–	–			
Capital and reserves	104.2	105.2	122.1	110.0	1.8%	2.4%	110.0	100.0	90.0	-6.5%	1.8%			
Capital reserve fund	2 470.6	2 700.4	2 858.5	3 909.7	16.5%	63.4%	4 174.0	4 536.1	4 898.4	7.8%	75.5%			
Deferred income	1 566.7	1 559.2	1 358.3	1 253.0	-7.2%	31.1%	1 198.0	1 150.5	1 123.3	-3.6%	20.5%			
Trade and other payables	141.1	138.9	133.3	135.0	-1.5%	3.0%	132.0	130.0	125.0	-2.5%	2.3%			
Total equity and liabilities	4 285.8	4 510.9	4 482.9	5 407.7	8.1%	100.0%	5 614.0	5 916.6	6 236.7	4.9%	100.0%			

Personnel information

Table 35.31 National Research Foundation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27			
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost	
National Research Foundation	1 385	1 385	1 386	866.2	0.6	1 386	1 122.6	0.8	1 386	1 262.6	0.9	1 386	1 343.0	1.0	1 386	1 432.2	1.0	-	100.0%
Salary level																			
1 – 6	208	208	210	41.0	0.2	210	53.1	0.3	210	68.9	0.3	210	63.6	0.3	210	78.2	0.4	-	15.2%
7 – 10	847	847	851	431.0	0.5	851	558.1	0.7	851	583.5	0.7	851	667.6	0.8	851	661.8	0.8	-	61.4%
11 – 12	217	217	213	208.7	1.0	213	271.3	1.3	213	323.5	1.5	213	324.5	1.5	213	366.9	1.7	-	15.4%
13 – 16	108	108	107	167.6	1.6	107	217.0	2.0	107	271.7	2.5	107	259.6	2.4	107	308.2	2.9	-	7.7%
17 – 22	5	5	5	17.9	3.6	5	23.2	4.6	5	15.0	3.0	5	27.7	5.5	5	17.1	3.4	-	0.4%

1. Rand million.

South African National Space Agency

Selected performance indicators

Table 35.32 South African National Space Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of joint initiatives undertaken through formal national partnerships per year	Earth observation	Priority 1: A capable, ethical and developmental state	- ¹	8	9	10	12	12	12
Number of awareness and training interventions to key users of space-related products and services per year	Space science		9	5	3	3	6	6	12
Number of students and interns supported for formalised training per year	Earth observation	Priority 3: Education, skills and health	60	50	28	36	40	40	40

1. No historical data available.

Entity overview

The South African National Space Agency was established in terms of the South African National Space Agency Act (2008). It became operational in 2010 and is broadly required to promote the peaceful use of space, foster international cooperation in space-related activities, and facilitate the creation of an environment conducive to space technology and industrial development.

Over the medium term, the agency will focus on building adequate space capacity; improving geospatial information; developing key infrastructure in support of the sector; and providing technical skills interventions, research capacity and knowledge management tools.

Spending on compensation of employees comprises an estimated 34.8 per cent (R901.2 million) of expenditure over the period ahead. Total expenditure is expected to increase at an average annual rate of 3.5 per cent, from R579.9 million in 2023/24 to R643.7 million in 2026/27.

Transfers from the department account for an estimated 67.3 per cent (R2 billion) of total revenue over the next 3 years. The remainder is expected to be generated through the sale of goods and services other than capital assets and other non-tax revenue. Revenue is set to increase in line with spending.

Programmes/Objectives/Activities**Table 35.33 South African National Space Agency expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	60.1	68.6	98.6	164.6	39.9%	25.8%	146.7	148.5	155.3	-1.9%	19.8%	
Earth observation	66.5	66.7	66.2	81.0	6.8%	20.2%	190.3	150.6	94.0	5.1%	14.7%	
Space operation	81.6	91.5	99.9	177.2	29.5%	30.4%	323.8	251.4	243.4	11.2%	29.8%	
Space science	50.2	64.6	70.5	95.8	24.0%	19.5%	114.1	141.5	113.5	5.8%	14.4%	
Space engineering	4.6	7.0	6.4	61.3	136.5%	4.1%	505.9	285.0	37.5	-15.1%	21.3%	
Total	263.1	298.4	341.6	579.9	30.1%	100.0%	1 280.7	977.0	643.7	3.5%	100.0%	

Statements of financial performance, cash flow and financial position**Table 35.34 South African National Space Agency statements of financial performance, cash flow and financial position****Statement of financial performance**

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	81.8	83.0	143.0	269.0	48.7%	35.2%	246.8	260.2	442.7	18.1%	40.3%	
Sale of goods and services other than capital assets	75.6	75.0	131.6	257.8	50.5%	32.8%	235.4	248.3	430.3	18.6%	38.8%	
Other non-tax revenue	6.1	8.0	11.4	11.2	22.4%	2.4%	11.4	11.9	12.5	3.6%	1.5%	
Transfers received	200.8	249.8	208.8	310.9	15.7%	64.8%	1 033.9	716.8	201.0	-13.5%	59.7%	
Total revenue	282.5	332.8	351.8	579.9	27.1%	100.0%	1 280.7	977.0	643.7	3.5%	100.0%	
Expenses												
Current expenses	256.4	276.3	320.4	537.1	28.0%	94.1%	1 221.7	959.0	629.5	5.4%	96.0%	
Compensation of employees	130.5	153.1	158.7	212.5	17.6%	46.0%	275.4	305.8	320.0	14.6%	34.8%	
Goods and services	104.2	101.9	134.9	324.6	46.1%	42.3%	946.3	653.2	309.5	-1.6%	61.2%	
Depreciation	21.7	21.3	26.7	-	-100.0%	5.8%	-	-	-	-	-	
Transfers and subsidies	6.7	22.1	21.2	42.8	85.4%	5.9%	59.0	18.0	14.3	-30.7%	4.0%	
Total expenses	263.1	298.4	341.6	579.9	30.1%	100.0%	1 280.7	977.0	643.7	3.5%	100.0%	
Surplus/(Deficit)	19.4	34.4	10.3	-	-100.0%		-	-	-	-	-	

Cash flow statement

Cash flow from operating activities	74.0	96.2	123.8	(30.5)	-174.4%	100.0%	49.2	(3.9)	(8.9)	-33.5%	100.0%
Receipts											
Non-tax receipts	81.8	82.9	143.0	99.6	6.8%	29.6%	252.7	291.6	393.5	58.1%	45.9%
Sales of goods and services other than capital assets	77.3	78.2	133.2	90.9	5.5%	27.6%	241.2	279.6	381.0	61.2%	43.8%
Other sales	1.7	3.2	1.6	0.7	-24.9%	0.5%	-	-	-	-100.0%	-
Other tax receipts	4.4	4.7	9.9	8.7	25.1%	2.0%	11.4	11.9	12.5	13.0%	2.1%
Transfers received	200.8	270.7	230.5	261.3	9.2%	70.4%	323.4	296.1	237.3	-3.2%	54.1%
Total receipts	282.5	353.6	373.5	360.9	8.5%	100.0%	576.1	587.7	630.7	20.5%	100.0%
Payment											
Current payments	208.6	257.4	249.7	391.3	23.3%	100.0%	526.9	591.6	639.7	17.8%	100.0%
Compensation of employees	130.5	153.1	158.7	197.7	14.8%	59.0%	284.0	293.9	309.2	16.1%	50.6%
Goods and services	78.0	104.3	91.0	193.6	35.4%	41.0%	242.9	297.7	330.4	19.5%	49.4%
Total payments	208.6	257.4	249.7	391.3	23.3%	100.0%	526.9	591.6	639.7	17.8%	100.0%
Net cash flow from investing activities	(15.1)	(26.5)	(53.4)	(122.6)	100.8%	100.0%	(740.1)	(415.5)	(62.6)	-20.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(13.7)	(24.7)	(51.3)	(118.9)	105.5%	94.2%	(737.9)	(413.5)	(60.8)	-20.0%	98.4%
Acquisition of software and other intangible assets	(1.4)	(1.8)	(2.1)	(3.7)	36.6%	5.8%	(2.2)	(2.0)	(1.8)	-22.0%	1.6%
Net increase/(decrease) in cash and cash equivalents	58.8	69.7	70.4	(153.1)	-237.5%	10.0%	(690.9)	(419.5)	(71.5)	-22.4%	100.0%

Statement of financial position

Carrying value of assets	480.2	506.0	532.2	1 315.6	39.9%	64.7%	1 799.5	1 872.4	1 961.7	14.2%	81.5%
<i>of which:</i>											
Acquisition of assets	(13.7)	(24.7)	(51.3)	(118.9)	105.5%	100.0%	(737.9)	(413.5)	(60.8)	-20.0%	100.0%
Inventory	0.4	0.5	0.5	0.6	13.4%	0.1%	0.6	0.6	0.7	5.2%	-
Receivables and prepayments	24.7	20.1	31.1	22.2	-3.4%	2.6%	23.3	24.4	-	-100.0%	0.9%
Cash and cash equivalents	261.8	310.6	359.3	342.4	9.4%	32.6%	359.5	375.7	398.2	5.2%	17.6%
Total assets	767.1	837.3	923.1	1 680.8	29.9%	100.0%	2 183.0	2 273.1	2 360.6	12.0%	100.0%
Accumulated surplus/(deficit)	629.0	663.4	673.7	673.7	2.3%	68.6%	673.7	673.7	673.7	-	32.3%
Borrowings	0.2	0.1	0.1	0.1	-5.5%	-	0.1	0.2	-	-100.0%	-
Deferred income	101.2	114.1	195.1	941.3	110.3%	26.0%	1 440.2	1 527.2	1 686.9	21.5%	65.2%
Trade and other payables	26.0	37.0	42.4	40.8	16.3%	3.7%	42.8	44.7	-	-100.0%	1.6%
Provisions	10.8	22.6	11.9	24.9	32.2%	1.7%	26.2	27.3	-	-100.0%	1.0%
Total equity and liabilities	767.1	837.3	923.1	1 680.8	29.9%	100.0%	2 183.0	2 273.1	2 360.6	12.0%	100.0%

Personnel information

Table 35.35 South African National Space Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/Total (%)			
Number of funded posts	Number of approved establishment	Number of posts on funded establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
South African National Space Agency			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	206	206	200	158.7	0.8	219	212.5	1.0	280	275.4	1.0	275	305.8	1.1	287	320.0	1.1	9.4%	100.0%
1 – 6	–	–	–	–	–	–	–	–	37	7.2	0.2	35	7.4	0.2	37	8.2	0.2	–	9.7%
7 – 10	73	73	66	29.1	0.4	86	37.8	0.4	110	68.7	0.6	109	73.6	0.7	116	80.6	0.7	10.5%	39.7%
11 – 12	39	39	39	22.2	0.6	39	26.3	0.7	39	37.7	1.0	39	39.9	1.0	39	44.1	1.1	–	14.9%
13 – 16	90	90	91	98.0	1.1	90	137.2	1.5	90	150.0	1.7	88	172.5	2.0	91	173.3	1.9	0.4%	34.2%
17 – 22	4	4	4	9.4	2.3	4	11.2	2.8	4	11.8	3.0	4	12.5	3.1	4	13.8	3.5	–	1.5%

1. Rand million.

Technology Innovation Agency

Selected performance indicators

Table 35.36 Technology Innovation Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of licensed or assigned technologies per year	Provide technology development funding and support in strategic high-impact areas	Priority 2: Economic transformation and job creation	6	9	15	20	25	25	25
Number of successfully diffused technologies per year	Provide technology development funding and support in strategic high-impact areas		5	9	15	20	24	24	24
Number of products launched per year	Provide technology development funding and support in strategic high-impact areas		21	22	28	29	36	36	36
Value leveraged through signed agreements entered into with other parties per year	Provide an enabling environment for technology innovation		R1.37bn	R239m	R250m	R275m	R305m	R305m	R305m
Number of honours and masters students, and postdoctoral fellows admitted within technology stations per year	Technology development stations		– ¹	95	121	130	150	150	150
Number of patents, publication outputs and knowledge-based products (such as prototypes, technology demonstrators and technology assistance packages) produced per year	Technology development stations	Priority 3: Education, skills and health	49	130	149	165	180	180	180
Number of existing, operational and functional technology platforms per year	Provide bioeconomy programmes and platforms		7	8	8	8	8	8	8

1. No historical data available.

Entity overview

The Technology Innovation Agency draws its mandate from the Technology Innovation Agency Act (2008), as amended. The agency serves as the key institutional intervention to bridge the innovation gap between research and development outcomes from higher education institutions, science councils, public entities and private companies to maximise the potential of technological innovation for stimulating the economy.

Over the medium term, the agency will focus on providing financial support to ensure that 108 products or technologies are developed, launched or licenced, with priority given to innovation that has the potential to address issues of national importance, such as alleviating poverty, creating jobs and reducing the burden of disease. The provision of this support will prioritise small, medium and micro enterprises with the commercialisation of innovative technologies and marginalised segments of society, such as people in townships, rural communities, women, young people and people with disabilities. It will seek to empower historically disadvantaged individuals through deliberate investment, stakeholder engagements and general mobilisation initiatives.

These activities are expected to drive an increase in expenditure from R615.5 million in 2023/24 to R669.4 million in 2026/27, at an average annual rate of 2.8 per cent. The agency expects to receive 96.3 per cent (R1.8 billion) of its revenue over the MTEF period through transfers from the department. These are set to increase at an average annual rate of 2.6 per cent, from R595 million in 2023/24 to R643.3 million in 2026/27.

Programmes/Objectives/Activities

Table 35.37 Technology Innovation Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	149.4	157.2	174.1	174.9	5.4%	25.9%	56.0	65.7	73.0	-25.3%	14.9%
Provide customer-centric, early-stage commercialisation for technology development	79.6	86.0	104.1	75.6	-1.7%	13.5%	96.0	110.1	125.4	18.4%	16.3%
Provide an enabling environment for technology innovation	28.1	41.9	87.3	62.2	30.3%	8.4%	72.1	83.4	91.7	13.8%	12.4%
Provide bioeconomy programmes and platforms	197.2	218.9	242.5	210.8	2.3%	34.2%	259.4	271.0	280.2	9.9%	41.1%
Technology development stations	114.4	107.3	144.7	92.0	-7.0%	18.0%	92.0	96.1	99.1	2.5%	15.3%
Total	568.7	611.3	752.7	615.5	2.7%	100.0%	575.5	626.4	669.4	2.8%	100.0%

Statements of financial performance, cash flow and financial position

Table 35.38 Technology Innovation Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	12.9	14.5	48.0	20.5	16.6%	3.5%	20.5	24.5	26.1	8.4%	3.7%
Other non-tax revenue	12.9	14.5	48.0	20.5	16.6%	3.5%	20.5	24.5	26.1	8.4%	3.7%
Transfers received	569.7	619.3	727.2	595.0	1.5%	96.5%	555.0	601.9	643.3	2.6%	96.3%
Total revenue	582.6	633.9	775.3	615.5	1.8%	100.0%	575.5	626.4	669.4	2.8%	100.0%
Expenses											
Current expenses	149.4	157.2	174.1	174.9	5.4%	25.9%	174.8	184.5	191.3	3.0%	29.2%
Compensation of employees	101.1	107.9	115.9	124.5	7.2%	17.8%	125.2	130.8	134.4	2.6%	20.7%
Goods and services	43.9	45.7	50.6	43.7	-0.1%	7.3%	48.1	51.4	51.7	5.8%	7.8%
Depreciation	4.5	3.6	7.6	6.7	14.1%	0.9%	1.5	2.2	5.2	-8.0%	0.6%
Transfers and subsidies	419.2	454.1	578.6	440.6	1.7%	74.1%	400.8	441.9	478.1	2.8%	70.8%
Total expenses	568.7	611.3	752.7	615.5	2.7%	100.0%	575.5	626.4	669.4	2.8%	100.0%
Surplus/(Deficit)	14.0	22.6	22.5	-	-100.0%	-	-	-	-	-	-

Table 35.38 Technology Innovation Agency statements of financial performance, cash flow and financial position (continued)

Cash flow statement			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
						Audited outcome					2024/25
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	
Cash flow from operating activities	(347.2)	(520.0)	1.1	2.0	-117.9%	100.0%	0.0	(0.0)	(0.0)	-103.5%	100.0%
Receipts											
Non-tax receipts	6.5	8.0	10.5	10.5	17.6%	3.9%	10.5	13.5	14.1	10.3%	2.1%
Other tax receipts	6.5	8.0	10.5	10.5	17.6%	3.9%	10.5	13.5	14.1	10.3%	2.1%
Transfers received	186.5	92.4	458.4	459.4	35.1%	94.8%	432.7	470.0	508.8	3.5%	80.7%
Financial transactions in assets and liabilities	1.4	2.6	4.5	5.5	57.4%	1.3%	132.3	142.8	146.6	198.7%	17.2%
Total receipts	194.4	103.1	473.4	475.4	34.7%	100.0%	575.5	626.4	669.4	12.1%	100.0%
Payment											
Current payments	133.4	173.3	169.6	168.4	8.1%	31.0%	174.8	183.9	191.3	4.3%	31.0%
Compensation of employees	101.1	107.7	120.2	120.7	6.1%	21.7%	125.2	130.8	134.4	3.6%	22.1%
Goods and services	32.4	65.6	49.4	47.7	13.8%	9.3%	49.6	53.1	56.9	6.0%	8.9%
Transfers and subsidies	408.2	449.8	302.7	305.0	-9.3%	69.0%	400.8	442.5	478.1	16.2%	69.0%
Total payments	541.6	623.1	472.3	473.4	-4.4%	100.0%	575.5	626.4	669.4	12.2%	100.0%
Net cash flow from investing activities	(0.4)	3.7	(1.1)	(2.7)	89.7%	100.0%	-	-	-	-100.0%	-
Acquisition of property, plant, equipment and intangible assets	(1.3)	(1.4)	(2.0)	(0.3)	-42.0%	122.8%	-	-	-	-100.0%	-
Acquisition of software and other intangible assets	(0.2)	-	(6.8)	(2.4)	133.0%	191.4%	-	-	-	-100.0%	-
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.1	-	-	-	0.4%	-	-	-	-	-
Other flows from investing activities	1.1	5.0	7.6	-	-100.0%	-214.6%	-	-	-	-	-
Net cash flow from financing activities	222.3	355.3	111.0	-	-100.0%	-	-	0.0	-	-	-
Deferred income	222.3	355.3	111.0	-	-100.0%	-	-	0.0	-	-	-
Net increase/(decrease) in cash and cash equivalents	(125.3)	(161.0)	111.0	(0.7)	-82.3%	-8.4%	0.0	(0.0)	(0.0)	-95.1%	100.0%
Statement of financial position											
Carrying value of assets	8.5	5.9	12.0	23.3	39.7%	6.1%	23.3	24.0	24.0	1.0%	17.6%
<i>of which:</i>											
Acquisition of assets	(1.3)	(1.4)	(2.0)	(0.3)	-42.0%	100.0%	-	-	-	-100.0%	-
Investments	12.5	14.2	3.2	3.0	-37.8%	2.5%	3.0	3.1	3.1	1.5%	2.3%
Loans	25.4	23.9	48.6	23.3	-2.8%	10.3%	23.3	24.3	24.3	1.5%	17.7%
Receivables and prepayments	4.5	7.9	9.2	4.3	-1.6%	2.1%	4.5	4.7	4.7	3.1%	3.4%
Cash and cash equivalents	242.0	436.2	433.9	75.1	-32.3%	78.9%	78.9	82.4	82.4	3.1%	59.1%
Total assets	293.0	488.1	506.9	129.1	-23.9%	100.0%	133.1	138.7	138.7	2.4%	100.0%
Accumulated surplus/(deficit)	80.1	102.7	125.2	78.5	-0.7%	33.5%	79.9	83.2	83.2	1.9%	60.2%
Capital reserve fund	147.2	335.8	319.9	27.3	-43.0%	50.8%	28.7	29.9	29.9	3.1%	21.5%
Finance lease	0.2	0.1	-	0.6	47.3%	0.1%	0.6	0.6	0.6	3.1%	0.4%
Trade and other payables	65.0	49.2	61.7	22.4	-29.9%	15.4%	23.5	24.6	24.6	3.1%	17.6%
Derivatives financial instruments	0.4	0.2	0.0	0.4	-6.1%	0.1%	0.4	0.4	0.4	3.1%	0.3%
Total equity and liabilities	293.0	488.1	506.9	129.1	-23.9%	100.0%	133.1	138.7	138.7	2.4%	100.0%

Personnel information

Table 35.39 Technology Innovation Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved posts on establishment	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate											
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Agency	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Technology Innovation Agency	159	179		155	115.9	0.7	156	124.5	0.8	160	125.2	0.8	165	130.8	0.8	165	134.4	0.8	1.9%	100.0%
Salary level																				
1 – 6	18	19		18	2.3	0.1	19	2.3	0.1	44	6.6	0.2	47	6.9	0.1	47	7.1	0.2	35.2%	24.2%
7 – 10	74	74		74	34.8	0.5	75	43.6	0.6	85	58.0	0.7	85	60.7	0.7	85	62.6	0.7	4.3%	51.1%
11 – 12	36	51		34	31.4	0.9	34	30.7	0.9	22	23.2	1.1	22	24.3	1.1	22	24.8	1.1	-13.5%	15.6%
13 – 16	29	33		27	42.4	1.6	27	42.9	1.6	6	32.7	5.5	7	34.2	4.9	7	35.0	5.0	-36.2%	7.4%
17 – 22	2	2		2	5.1	2.5	1	5.1	5.1	3	4.6	1.5	4	4.8	1.2	4	4.9	1.2	58.7%	1.8%

1. Rand million.

SMALL BUSINESS DEVELOPMENT

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	164.7	–	4.9	169.6	176.8	184.9
Sector Policy and Research	60.8	–	0.1	60.9	67.4	70.0
Integrated Cooperatives and Micro Enterprise Development	139.0	63.3	0.1	202.4	208.3	216.8
Enterprise Development, Innovation and Entrepreneurship	32.9	1 970.7	0.1	2 003.7	2 091.7	2 190.1
Total expenditure estimates	397.3	2 034.0	5.2	2 436.5	2 544.3	2 661.8

Executive authority: Minister of Small Business Development
Accounting officer: Director-General of Small Business Development
Website: www.dsbd.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead and coordinate an integrated approach to the promotion and development of entrepreneurship among small, medium and micro enterprises and cooperatives, and ensure an enabling legislative and policy environment to support their growth and sustainability.

Mandate

The Department of Small Business Development is tasked with leading and coordinating an integrated approach to the promotion and development of entrepreneurship, small businesses and cooperatives; and ensuring an enabling legislative and policy environment to support their growth and sustainability. The realisation of this mandate is expected to lead to a transformed and inclusive economy driven by sustainable and innovative small, medium and micro enterprises (SMMEs) and cooperatives. The department's mandate is guided by a legislative framework that includes:

- section 3(d) of the Industrial Development Corporation Act (1940)
- the Business Act (1991)
- the National Small Enterprise Act (1996), as amended
- the Cooperatives Act (2005), as amended
- the Cooperatives Amendment Act (2013)
- the cooperatives development policy.

Selected performance indicators

Table 36.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of interventions exposing SMMEs and cooperatives to global market opportunities per year	Integrated Cooperatives and Micro Enterprise Development	Priority 2: Economic transformation and job creation	– ¹	242	68	200	200	200	200
Number of business infrastructure for SMMEs and cooperatives refurbished or built per year	Integrated Cooperatives and Micro Enterprise Development		– ¹	– ¹	2	7	5	5	5

Table 36.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of cooperatives supported financially and/or non-financially per year	Integrated Cooperatives and Micro Enterprise Development	Priority 2: Economic transformation and job creation	- ¹	- ¹	321	250	250	250	250
Number of informal businesses supported through the informal micro enterprises development programme per year ²	Integrated Cooperatives and Micro Enterprise Development		- ¹	- ¹	- ¹	1 333	2 000	2 000	2 000
Number of interventions providing financial and/or non-financial support to township and rural enterprises per year	Enterprise Development, Innovation and Entrepreneurship		13 987	- ¹	18 759	20 000	30 000	40 000	50 000
Number of interventions provided to crafters supported through the craft customised sector programme per year	Enterprise Development, Innovation and Entrepreneurship		726	953	659	1 000	1 000	1 000	1 000

1. No historical data available.

2. New indicator.

Expenditure overview

Over the medium term, the department will focus on enabling greater access to financial and non-financial support for SMMEs, cooperatives, startups, and township and rural enterprises; exposing SMMEs and cooperatives to global market opportunities; refurbishing or building approved business infrastructure for SMMEs and cooperatives; and supporting informal businesses through the informal and micro enterprise development programme.

The department has a total budget of R7.6 billion, increasing at an average annual rate of 1.7 per cent, from R2.5 billion in 2023/24 to R2.7 billion in 2026/27. Transfers to entities to support SMMEs account for an estimated 80,4 per cent (R6.1 billion) of the department's budget over the MTEF period, with R4.1 billion of this amount going to the Small Enterprise Development Agency and the remainder to the Small Enterprise Finance Agency.

To enable a new generation of job creators to contribute to economic transformation, the department aims to support 30 000 young entrepreneurs over the next 3 years. This entails providing opportunities for self-employment through the young entrepreneurs programme at a projected cost of R98.5 million over the period ahead in the *Enterprise Development, Innovation and Entrepreneurship* programme.

To provide financial and non-financial support to a targeted 3 000 crafters over the period ahead, the craft customised sector programme is allocated R38.4 million in the *Enterprise Development, Innovation and Entrepreneurship* programme. To provide access to information, business development support services, business infrastructure and working capital to informal and micro enterprises in a targeted 21 product markets, the product markets programme is allocated R198 million over the MTEF period in the *Integrated Cooperatives and Micro Enterprise Development* programme. An estimated R111 million of this amount is allocated for these enterprises to obtain necessary equipment.

Over the MTEF period, the department aims to link 600 SMMEs and cooperatives to international market opportunities through events at which they can showcase their products, with emphasis on enterprises run by women, young people and people with disabilities. For this purpose, R60 million is allocated over the medium term in the *Integrated Cooperatives and Micro Enterprise Development* programme.

The department will continue to facilitate the merger of the Small Enterprise Development Agency, the Small Enterprise Finance Agency and the Cooperative Banks Development Agency to improve cohesion within and support to the small business sector. This is expected to result in expenditure of R34.1 million over the medium term in the *Enterprise Development, Innovation and Entrepreneurship* programme.

Expenditure trends and estimates

Table 36.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Sector Policy and Research											
3. Integrated Cooperatives and Micro Enterprise Development											
4. Enterprise Development, Innovation and Entrepreneurship											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Programme 1	112.2	112.5	122.5	159.9	12.5%	5.1%	169.6	176.8	184.9	5.0%	6.8%
Programme 2	10.3	22.8	20.9	51.5	71.0%	1.1%	60.9	67.4	70.0	10.8%	2.5%
Programme 3	52.1	81.2	113.7	201.6	57.0%	4.5%	202.4	208.3	216.8	2.4%	8.2%
Programme 4	2 074.7	2 396.7	2 256.9	2 116.3	0.7%	89.3%	2 003.7	2 091.7	2 190.1	1.1%	82.6%
Total	2 249.2	2 613.2	2 513.9	2 529.3	4.0%	100.0%	2 436.5	2 544.3	2 661.8	1.7%	100.0%
Change to 2023 Budget estimate				-			(253.8)	(266.4)	(277.6)		
Economic classification											
Current payments	183.7	212.4	236.0	349.9	24.0%	9.9%	397.3	414.7	432.3	7.3%	15.7%
Compensation of employees	135.0	138.4	144.4	203.4	14.7%	6.3%	251.6	262.8	274.7	10.5%	9.8%
Goods and services ¹	48.7	73.9	91.6	146.5	44.4%	3.6%	145.8	151.9	157.5	2.4%	5.9%
<i>of which:</i>											
Advertising	0.2	0.5	0.5	6.7	216.6%	0.1%	7.4	7.5	7.7	4.4%	0.3%
Consultants: Business and advisory services	0.3	1.0	7.1	10.3	209.5%	0.2%	13.9	16.5	17.2	18.9%	0.6%
Inventory: Other supplies	-	17.3	29.7	50.0	0.0%	1.0%	37.3	36.7	37.0	-9.5%	1.6%
Operating leases	22.9	11.9	9.5	11.7	-20.0%	0.6%	12.5	13.7	14.4	7.0%	0.5%
Travel and subsistence	8.1	17.2	22.0	42.6	73.6%	0.9%	41.2	41.4	42.4	-0.2%	1.6%
Venues and facilities	0.1	3.6	1.6	2.4	214.6%	0.1%	8.1	8.6	10.1	62.4%	0.3%
Transfers and subsidies¹	2 061.6	2 397.6	2 271.0	2 172.6	1.8%	89.9%	2 034.0	2 124.2	2 223.9	0.8%	84.1%
Departmental agencies and accounts	824.5	842.0	915.8	1 404.8	19.4%	40.2%	1 316.1	1 353.4	1 394.3	-0.2%	53.8%
Higher education institutions	-	-	-	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Public corporations and private enterprises	1 235.4	1 549.0	1 345.5	759.1	-15.0%	49.4%	717.9	770.9	829.6	3.0%	30.3%
Non-profit institutions	1.2	5.4	8.6	8.0	86.3%	0.2%	0.0	0.0	0.0	-95.0%	0.1%
Households	0.6	1.2	1.1	0.7	7.6%	0.0%	-	-	-	-100.0%	0.0%
Payments for capital assets	3.9	3.3	6.9	6.8	20.2%	0.2%	5.2	5.4	5.6	-6.0%	0.2%
Machinery and equipment	3.9	3.2	6.9	6.8	20.2%	0.2%	5.2	5.4	5.6	-6.0%	0.2%
Total	2 249.2	2 613.2	2 513.9	2 529.3	4.0%	100.0%	2 436.5	2 544.3	2 661.8	1.7%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 36.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R thousand	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Households											
Social benefits											
Current	558	1 178	1 022	695	7.6%	-	-	-	-	-100.0%	-
Employee social benefits	233	475	-	100	-24.6%	-	-	-	-	-100.0%	-
Households	325	703	1 022	595	22.3%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	-	18	100	-	-	-	-	-	-	-	-
Employee social benefits	-	18	100	-	-	-	-	-	-	-	-

Table 36.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R thousand											
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	69 858	65 135	79 648	79 645	4.5%	3.3%	75 508	78 593	82 264	1.1%	3.7%
Various institutions: National informal business upliftment scheme	-	-	-	-	-	-	-	-	-	-	-
Various institutions: Product markets	-	30 065	73 254	77 786	-	2.0%	63 289	65 826	68 912	-4.0%	3.2%
Informal micro enterprise development programme	-	-	-	-	-	-	-	-	-	-	-
Various institutions: Black business supplier development programme	28 831	20 000	-	-	-100.0%	0.5%	-	-	-	-	-
Various institutions: Craft customised sector programme	9 903	2 050	1 302	1 859	-42.7%	0.2%	12 219	12 767	13 352	92.9%	0.5%
Various institutions: Cooperatives incentive scheme	31 124	-	-	-	-100.0%	0.3%	-	-	-	-	-
Various institutions: Cooperatives development support programme	-	13 020	5 092	-	-	0.2%	-	-	-	-	-
Other transfers to public corporations											
Current	1 165 500	1 483 879	1 265 826	679 465	-16.5%	51.6%	642 390	692 262	747 286	3.2%	32.3%
Small Enterprise Finance Agency: Township Entrepreneurship Fund	-	-	-	-	-	-	-	-	-	-	-
Small Enterprise Finance Agency: COVID-19 Emergency Relief Fund	1 154 500	-	-	-	-100.0%	13.0%	-	-	-	-	-
Small Enterprise Finance Agency: Blended finance	11 000	425 118	362 501	294 514	199.2%	12.3%	298 209	311 569	325 843	3.4%	14.4%
Small Enterprise Finance Agency: Township and Rural Entrepreneurship Fund	-	1 058 761	903 325	384 951	-	26.4%	344 181	380 693	421 443	3.1%	17.9%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	824 478	841 961	915 761	1 404 783	19.4%	44.8%	1 316 075	1 353 372	1 394 323	-0.2%	63.9%
South African Broadcasting Corporation	-	-	1	-	-	-	-	-	-	-	-
Various institutions: Craft customised sector programme	-	3 471	1 393	1 837	-	0.1%	1	1	1	-91.8%	-
Small Enterprise Development Agency	650 005	666 091	738 751	1 226 206	23.6%	36.9%	1 131 397	1 160 420	1 192 531	-0.9%	55.1%
Small Enterprise Development Agency: Technology programme	158 408	156 525	159 445	160 466	0.4%	7.1%	167 672	175 184	183 210	4.5%	8.0%
Small Enterprise Development Agency: Capacity-building programme	16 065	15 874	16 171	16 274	0.4%	0.7%	17 005	17 767	18 581	4.5%	0.8%
Small Enterprise Development Agency: National gazelles programme	-	-	-	-	-	-	-	-	-	-	-
Non-profit institutions											
Current	1 238	5 414	8 613	8 000	86.3%	0.3%	1	1	1	-95.0%	0.1%
Various institutions: Craft customised sector programme	1 238	5 414	8 613	8 000	86.3%	0.3%	1	1	1	-95.0%	0.1%
Total	2 061 632	2 397 585	2 270 970	2 172 588	1.8%	100.0%	2 033 974	2 124 228	2 223 874	0.8%	100.0%

Personnel information

Table 36.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																				
1. Administration																				
2. Sector Policy and Research																				
3. Integrated Cooperatives and Micro Enterprise Development																				
4. Enterprise Development, Innovation and Entrepreneurship																				
Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment														Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27								
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Small Business Development		232	20	201	144.4	0.7	283	203.4	0.7	322	251.6	0.8	306	262.8	0.9	302	274.7	0.9	2.2%	100.0%
Salary level	232	20	201	144.4	0.7	283	203.4	0.7	322	251.6	0.8	306	262.8	0.9	302	274.7	0.9	2.2%	100.0%	
1 – 6	35	3	35	9.7	0.3	42	12.9	0.3	42	14.0	0.3	41	14.6	0.4	40	15.2	0.4	-1.5%	13.6%	
7 – 10	92	3	81	40.8	0.5	115	61.2	0.5	133	77.1	0.6	132	81.3	0.6	132	86.1	0.7	4.7%	42.2%	
11 – 12	50	1	45	41.6	0.9	58	55.7	1.0	75	76.8	1.0	75	81.4	1.1	72	82.9	1.2	7.5%	23.1%	
13 – 16	41	1	35	47.5	1.4	47	66.0	1.4	51	75.7	1.5	50	78.8	1.6	50	83.6	1.7	2.1%	16.3%	
Other	14	12	4	4.8	1.2	21	7.6	0.4	21	8.0	0.4	8	6.6	0.8	8	7.0	0.9	-27.5%	4.8%	
Programme	232	20	201	144.4	0.7	283	203.4	0.7	322	251.6	0.8	306	262.8	0.9	302	274.7	0.9	2.2%	100.0%	
Programme 1	123	18	109	72.7	0.7	154	99.7	0.6	161	112.4	0.7	147	115.8	0.8	145	121.4	0.8	-2.0%	50.0%	
Programme 2	26	–	19	16.1	0.8	35	29.4	0.8	48	43.9	0.9	48	46.6	1.0	47	48.2	1.0	10.3%	14.7%	
Programme 3	42	1	36	28.9	0.8	78	62.3	0.8	87	73.6	0.8	86	77.7	0.9	86	82.3	1.0	3.3%	27.8%	
Programme 4	41	1	36	26.8	0.7	16	12.1	0.8	26	21.7	0.8	25	22.7	0.9	24	22.8	1.0	14.4%	7.5%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 36.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	300	144	61	116	72	-37.9%	100.0%	71	73	75	1.4%	100.0%
Sales of goods and services produced by department	58	56	56	64	20	-29.9%	32.9%	66	68	70	51.8%	77.0%
Sales by market establishments of which:												
Parking	22	20	18	20	20	-3.1%	13.9%	22	22	22	3.2%	29.6%
Other sales of which:	36	36	38	44	–	-100.0%	19.1%	44	46	48	–	47.4%
Commission received on the deduction of insurance/premiums from employees' salaries	36	36	38	44	–	-100.0%	19.1%	44	46	48	–	47.4%
Interest, dividends and rent on land	3	3	5	26	26	105.4%	6.4%	5	5	5	-42.3%	14.1%
Interest	3	3	5	26	26	105.4%	6.4%	5	5	5	-42.3%	14.1%
Sales of capital assets	121	–	–	–	–	-100.0%	21.0%	–	–	–	–	–
Transactions in financial assets and liabilities	118	85	–	26	26	-39.6%	39.7%	–	–	–	-100.0%	8.9%
Total	300	144	61	116	72	-37.9%	100.0%	71	73	75	1.4%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 36.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)	
R million												
Ministry	19.3	25.5	31.6	35.6	22.5%	22.1%	30.8	30.6	32.0	-3.4%	18.7%	
Departmental Management	19.1	27.8	18.1	36.3	23.9%	20.0%	28.0	27.2	28.5	-7.7%	17.4%	
Corporate Management Services	54.9	41.1	55.4	66.0	6.3%	42.9%	83.0	89.8	93.8	12.4%	48.1%	
Financial Management	18.8	18.1	17.5	22.0	5.4%	15.1%	27.7	29.2	30.6	11.5%	15.8%	
Total	112.2	112.5	122.5	159.9	12.5%	100.0%	169.6	176.8	184.9	5.0%	100.0%	
Change to 2023				-			7.2	3.4	3.6			
Budget estimate												
Economic classification												
Current payments	109.0	109.5	115.0	154.2	12.3%	96.2%	164.7	171.7	179.6	5.2%	97.0%	
Compensation of employees	64.7	70.3	72.7	99.7	15.5%	60.6%	112.4	115.8	121.4	6.8%	65.0%	
Goods and services	44.3	39.2	42.3	54.5	7.2%	35.6%	52.3	55.9	58.2	2.2%	32.0%	
of which:												
Advertising	0.1	0.2	0.5	6.7	264.5%	1.5%	7.3	7.5	7.6	4.1%	4.2%	
Audit costs: External	3.4	4.8	3.3	2.9	-5.1%	2.8%	4.7	4.9	5.1	21.5%	2.6%	
Bursaries: Employees	0.6	0.3	0.0	0.9	14.4%	0.4%	1.8	1.8	1.9	29.5%	0.9%	
Computer services	6.3	7.2	5.3	6.9	3.1%	5.1%	6.8	7.3	7.6	3.3%	4.1%	
Operating leases	22.9	11.9	9.5	11.7	-20.0%	11.0%	12.5	13.7	14.4	7.0%	7.6%	
Travel and subsistence	5.7	7.9	12.4	14.2	35.4%	7.9%	9.0	9.4	9.8	-11.5%	6.1%	
Interest and rent on land	-	0.0	-	-	-	-	-	-	-	-	-	
Transfers and subsidies	0.3	0.7	1.0	0.6	22.3%	0.5%	-	-	-	-100.0%	0.1%	
Departmental agencies and accounts	-	-	0.0	-	-	-	-	-	-	-	-	
Households	0.3	0.7	1.0	0.6	22.3%	0.5%	-	-	-	-100.0%	0.1%	
Payments for capital assets	2.9	2.3	6.5	5.1	20.9%	3.3%	4.9	5.1	5.3	1.6%	2.9%	
Machinery and equipment	2.9	2.2	6.5	5.1	20.9%	3.3%	4.9	5.1	5.3	1.6%	2.9%	
Software and other intangible assets	-	0.0	-	-	-	-	-	-	-	-	-	
Payments for financial assets	-	0.0	-	-	-	-	-	-	-	-	-	
Total	112.2	112.5	122.5	159.9	12.5%	100.0%	169.6	176.8	184.9	5.0%	100.0%	
Proportion of total programme expenditure to vote expenditure	5.0%	4.3%	4.9%	6.3%	-	-	7.0%	6.9%	6.9%	-	-	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.3	0.7	1.0	0.6	22.3%	0.5%	-	-	-	-100.0%	0.1%	
Households	0.3	0.7	1.0	0.6	22.3%	0.5%	-	-	-	-100.0%	0.1%	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	-	-	0.0	-	-	-	-	-	-	-	-	-
South African Broadcasting	-	-	0.0	-	-	-	-	-	-	-	-	-

Personnel information

Table 36.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2026/27	2022/23	2023/24	2026/27	2024/25	2025/26	2026/27	2023/24 - 2026/27							
Administration			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost					
Salary level	123	18	109	72.7	0.7	154	99.7	0.6	161	112.4	0.7	147	115.8	0.8	145	121.4	0.8	-2.0%	100.0%
1-6	26	3	29	7.5	0.3	28	7.8	0.3	27	8.2	0.3	26	8.4	0.3	25	8.7	0.3	-3.6%	17.5%
7-10	42	3	37	17.4	0.5	56	27.6	0.5	60	31.4	0.5	59	32.8	0.6	59	34.7	0.6	1.8%	38.6%
11-12	27	1	23	20.4	0.9	32	29.1	0.9	34	32.8	1.0	34	34.8	1.0	33	35.8	1.1	1.0%	21.9%
13-16	16	1	16	22.6	1.4	21	28.7	1.4	23	33.2	1.4	22	33.8	1.5	22	35.8	1.6	1.6%	14.5%
Other	12	10	4	4.8	1.2	17	6.4	0.4	17	6.8	0.4	6	5.9	1.0	6	6.3	1.1	-29.6%	7.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Sector Policy and Research

Programme purpose

Oversee transversal support within the ecosystem to provide a conducive environment for small, medium and micro enterprises.

Objectives

- Create an environment in which SMMEs can thrive over the medium term by:
 - reducing regulatory burdens for small enterprises
 - improving integrated and streamlined business processes and systems
 - enhancing evidence-based business information and sector-wide monitoring and evaluation
 - increasing the contribution of SMMEs and cooperatives in priority sectors.

Subprogrammes

- *Business Intelligence and Sector-wide Monitoring and Evaluation* manages the provision of evidence-based business information and sector-wide monitoring and evaluation.
- *Intergovernmental Relations and Business Efficiency* manages and facilitates intergovernmental relations to reduce administrative and regulatory burdens for SMMEs.
- *Sector-specific Support* manages initiatives to increase the development, participation and sustainability of small-scale manufacturers in key industries.

Expenditure trends and estimates

Table 36.8 Sector Policy and Research expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
R million											
Business Intelligence and Sector-wide Monitoring and Evaluation	–	5.0	4.2	5.4	–	13.9%	17.3	18.0	18.7	51.0%	23.8%
Intergovernmental Relations and Business Efficiency	3.5	7.6	16.7	15.7	65.0%	41.2%	16.8	16.3	16.9	2.4%	26.3%
Sector-specific Support	6.8	10.3	–	30.3	64.6%	44.9%	26.7	33.1	34.4	4.3%	49.9%
Total	10.3	22.8	20.9	51.5	71.0%	100.0%	60.9	67.4	70.0	10.8%	100.0%
Change to 2023 Budget estimate				–			5.9	6.6	6.4		
Economic classification	10.0	22.6	20.8	49.8	70.8%	97.8%	60.8	67.3	69.9	11.9%	99.2%
Current payments											
Compensation of employees	8.8	16.5	16.1	29.4	49.7%	67.2%	43.9	46.6	48.2	17.9%	67.3%
Goods and services	1.2	6.0	4.7	20.4	155.6%	30.7%	16.9	20.8	21.7	2.1%	31.9%
of which:											
Administrative fees	0.0	0.0	0.0	0.1	25.2%	0.1%	0.3	0.4	0.4	91.3%	0.4%
Catering: Departmental activities	–	0.0	0.0	0.2	–	0.2%	0.3	0.4	0.4	33.3%	0.5%
Communication	0.3	0.4	0.0	0.0	-53.3%	0.7%	0.2	0.2	0.3	115.4%	0.3%
Consultants: Business and advisory services	0.2	0.1	3.5	3.5	169.2%	6.9%	11.5	15.0	15.7	65.4%	18.3%
Travel and subsistence	0.7	3.7	0.9	14.2	175.8%	18.5%	3.8	4.1	4.3	-32.7%	10.6%
Venues and facilities	0.0	0.7	0.0	1.0	234.6%	1.7%	0.2	0.2	0.2	-39.2%	0.7%
Transfers and subsidies	0.2	0.1	–	–	-100.0%	0.2%	–	–	–	–	–
Households	0.2	0.1	–	–	-100.0%	0.2%	–	–	–	–	–
Payments for capital assets	0.2	0.2	0.1	1.6	119.4%	1.9%	0.1	0.1	0.1	-59.7%	0.8%
Machinery and equipment	0.2	0.2	0.1	1.6	119.4%	1.9%	0.1	0.1	0.1	-59.7%	0.8%
Total	10.3	22.8	20.9	51.5	71.0%	100.0%	60.9	67.4	70.0	10.8%	100.0%
Proportion of total programme expenditure to vote expenditure	0.5%	0.9%	0.8%	2.0%	–	–	2.5%	2.7%	2.6%	–	–

Table 36.8 Sector Policy and Research expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Households											
Social benefits											
Current	0.2	0.1	–	–	-100.0%	0.2%	–	–	–	–	–
Employee social benefits	0.2	0.1	–	–	-100.0%	0.2%	–	–	–	–	–
Other transfers to households											
Current	–	0.0	–	–	–	–	–	–	–	–	–
Employee social benefits	–	0.0	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	–	–	–	–	–	–	–	–	–	–	–
Various institutions: National informal business upliftment scheme	–	–	–	–	–	–	–	–	–	–	–
Various institutions: Product markets	–	–	–	–	–	–	–	–	–	–	–
Informal micro enterprises development programme	–	–	–	–	–	–	–	–	–	–	–

Personnel information

Table 36.9 Sector Policy and Research personnel numbers and cost by salary level¹

Sector Policy and Research	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	Unit cost	Cost	2023/24	Unit cost	Cost	2024/25		2025/26		2026/27						
Salary level	26	–	19	16.1	0.8	35	29.4	0.8	48	43.9	0.9	48	46.6	1.0	47	48.2	1.0	10.3%	100.0%
1–6	4	–	2	0.7	0.3	6	2.1	0.3	6	2.2	0.4	6	2.4	0.4	6	2.5	0.4	–	13.5%
7–10	8	–	7	3.9	0.5	13	7.5	0.6	16	9.8	0.6	16	10.4	0.6	16	11.0	0.7	7.2%	34.2%
11–12	5	–	4	3.7	0.9	6	5.8	1.0	15	15.6	1.0	15	16.5	1.1	14	16.4	1.2	32.7%	28.0%
13–16	9	–	6	7.8	1.3	10	14.0	1.4	11	16.3	1.5	11	17.3	1.6	11	18.3	1.7	3.2%	24.1%
Other	–	–	–	–	–	0	0.0	0.3	0	0.0	0.3	0	0.0	0.3	0	0.0	0.3	–	0.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Integrated Cooperatives and Micro Enterprise Development

Programme purpose

Drive economic transformation through the provision of integrated development and support services for informal businesses, cooperatives and micro enterprises.

Objectives

- Provide development and support services for informal businesses, cooperatives and micro enterprises to encourage economic transformation over the medium term by:
 - increasing the participation of SMMEs and cooperatives in domestic and international markets
 - expanding access to financial and non-financial support, and implementing responsive programmes for new and existing SMMEs and cooperatives.

Subprogrammes

- *Integrated Cooperatives and Micro Enterprise Development* provides leadership to the branch and coordinates the provision of business infrastructure services to small businesses, cooperatives and the informal sector.
- *Economic Transformation Initiatives* manages economic transformation through the provision of development and support services to informal businesses, cooperatives and micro enterprises.
- *Value Chain and Market Access Support* manages the provision of support to access and grow markets in value chains.

Expenditure trends and estimates

Table 36.10 Integrated Cooperatives and Micro Enterprise Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Integrated Cooperatives and Micro Enterprise Development	3.8	31.3	73.3	80.1	177.4%	42.0%	78.7	81.6	85.7	2.2%	39.3%
Economic Transformation Initiatives	41.7	39.7	5.1	98.3	33.1%	41.2%	63.8	64.8	66.8	-12.1%	35.4%
Value Chain and Market Access Support	6.7	10.2	35.3	23.2	51.6%	16.8%	59.8	61.9	64.3	40.5%	25.2%
Total	52.1	81.2	113.7	201.6	57.0%	100.0%	202.4	208.3	216.8	2.4%	100.0%
Change to 2023 Budget estimate				-			13.3	14.5	14.1		
Economic classification											
Current payments	20.8	38.0	35.2	123.7	81.3%	48.5%	139.0	142.4	147.8	6.1%	66.7%
Compensation of employees	20.0	14.6	28.9	62.3	45.9%	28.0%	73.6	77.7	82.3	9.8%	35.7%
Goods and services	0.7	23.4	6.4	61.4	341.6%	20.5%	65.4	64.7	65.4	2.2%	31.0%
<i>of which:</i>											
Administrative fees	0.0	0.1	0.8	0.1	45.5%	0.2%	0.4	0.4	0.4	76.5%	0.1%
Catering: Departmental activities	0.0	0.0	0.1	0.1	85.0%	-	0.4	0.5	0.5	104.7%	0.2%
Communication	0.2	0.3	0.0	0.0	-39.6%	0.1%	0.1	0.1	0.1	33.9%	-
Inventory: Other supplies	-	17.3	-	50.0	-	15.0%	37.3	36.7	37.0	-9.5%	19.4%
Travel and subsistence	0.5	3.8	3.3	9.7	175.8%	3.8%	25.0	24.9	25.1	37.5%	10.2%
Venues and facilities	-	0.7	1.4	1.0	-	0.7%	2.1	2.1	2.2	29.7%	0.9%
Transfers and subsidies	31.1	43.1	78.3	77.9	35.8%	51.4%	63.3	65.8	68.9	-4.0%	33.3%
Public corporations and private enterprises	31.1	43.1	78.3	77.8	35.7%	51.4%	63.3	65.8	68.9	-4.0%	33.3%
Households	-	-	-	0.1	-	-	-	-	-	-100.0%	-
Payments for capital assets	0.2	0.1	0.1	0.1	-20.0%	0.1%	0.1	0.1	0.1	9.6%	0.1%
Machinery and equipment	0.2	0.1	0.1	0.1	-20.0%	0.1%	0.1	0.1	0.1	9.6%	0.1%
Total	52.1	81.2	113.7	201.6	57.0%	100.0%	202.4	208.3	216.8	2.4%	100.0%
Proportion of total programme expenditure to vote expenditure	2.3%	3.1%	4.5%	8.0%	-	-	8.3%	8.2%	8.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	-	-	0.1	-	-	-	-	-	-100.0%	-
Employee social benefits	-	-	-	0.1	-	-	-	-	-	-100.0%	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	31.1	43.1	78.3	77.8	35.7%	51.4%	63.3	65.8	68.9	-4.0%	33.3%
Various institutions: Product markets	-	30.1	73.3	77.8	-	40.4%	63.3	65.8	68.9	-4.0%	33.3%
Various institutions: Black business supplier development programme	-	-	-	-	-	-	-	-	-	-	-
Various institutions: Craft customised sector programme	-	-	-	-	-	-	-	-	-	-	-
Various institutions: Cooperatives incentive scheme	31.1	-	-	-	-100.0%	6.9%	-	-	-	-	-
Various institutions: Cooperatives development support programme	-	13.0	5.1	-	-	4.0%	-	-	-	-	-

Table 36.10 Integrated Cooperatives and Micro Enterprise Development expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Other transfers to public corporations											
Current	-	-	-	-	-	-	-	-	-	-	-
Small Enterprise Finance Agency:											
Township Entrepreneurship Fund	-	-	-	-	-	-	-	-	-	-	-
Small Enterprise Finance Agency:											
COVID-19 Emergency Relief Fund	-	-	-	-	-	-	-	-	-	-	-
Small Enterprise Finance Agency:											
Blended finance	-	-	-	-	-	-	-	-	-	-	-
Small Enterprise Finance Agency:											
Township and Rural Entrepreneurship Fund	-	-	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	-	-	-	-	-	-	-	-	-	-
Various institutions: Craft customised sector programme	-	-	-	-	-	-	-	-	-	-	-
Non-profit institutions											
Non-profit institutions											
Current	-	-	-	-	-	-	-	-	-	-	-
Various institutions: Craft customised sector programme	-	-	-	-	-	-	-	-	-	-	-

Personnel information

Table 36.11 Integrated Cooperatives and Micro Enterprise Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Integrated Cooperatives and Micro Enterprise Development																			
Salary level	42	1	36	28.9	0.8	78	62.3	0.8	87	73.6	0.8	86	77.7	0.9	86	82.3	1.0	3.3%	100.0%
1 – 6	4	-	3	1.1	0.3	6	2.2	0.4	6	2.3	0.4	6	2.4	0.4	6	2.6	0.4	0.2%	7.1%
7 – 10	17	-	15	7.7	0.5	38	21.5	0.6	45	28.1	0.6	45	29.8	0.7	45	31.5	0.7	5.8%	51.3%
11 – 12	11	-	11	11.0	1.0	18	18.8	1.0	20	22.2	1.1	20	23.5	1.2	20	24.9	1.2	3.6%	23.1%
13 – 16	9	-	7	9.0	1.3	13	18.9	1.5	13	20.1	1.5	13	21.3	1.6	13	22.6	1.7	-	15.4%
Other	1	1	-	-	-	3	0.9	0.3	3	0.9	0.3	2	0.6	0.3	2	0.7	0.3	-12.6%	3.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Enterprise Development, Innovation and Entrepreneurship

Programme purpose

Oversee the promotion of an ecosystem that enhances entrepreneurship and innovation during the establishment and growth of small, medium and micro enterprises, and ensures their sustainability.

Objectives

- Enhance entrepreneurship and innovation over the medium term by:
 - expanding access to financial and non-financial support, and implementing responsive programmes for new and existing SMMEs and cooperatives
 - scaling up and coordinating support for SMMEs, cooperatives, and village and township economies
 - increasing the contribution of SMMEs and cooperatives in priority sectors.

Subprogrammes

- *Enterprise Development, Innovation and Entrepreneurship* provides leadership to the programme and manages the provision of innovative solutions that support transversal applications management and digital business support.
- *Entrepreneurship and Enterprise Development* manages the formulation of policy instruments and advocacy work aimed at the inclusion of SMMEs in the mainstream economy.
- *Funding Support and Coordination* oversees the expansion of access to finance for SMMEs, cooperatives and the informal sector through an integrated approach.

Expenditure trends and estimates

Table 36.12 Enterprise Development, Innovation and Entrepreneurship expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Enterprise Development, Innovation and Entrepreneurship	2.0	5.8	0.2	5.4	38.8%	0.2%	3.9	4.1	4.1	-8.5%	0.2%
Entrepreneurship and Enterprise Development	848.2	856.8	962.4	1 419.5	18.7%	46.2%	1 330.0	1 368.2	1 410.7	-0.2%	65.8%
Funding Support and Coordination	1 224.5	1 534.1	1 294.3	691.4	-17.3%	53.6%	669.9	719.4	775.3	3.9%	34.0%
Total	2 074.7	2 396.7	2 256.9	2 116.3	0.7%	100.0%	2 003.8	2 091.7	2 190.1	1.1%	100.0%
Change to 2023 Budget estimate				-			(280.2)	(290.9)	(301.7)		
Economic classification											
Current payments	43.9	42.3	65.0	22.2	-20.3%	2.0%	33.0	33.2	35.1	16.4%	1.5%
Compensation of employees	41.5	36.9	26.8	12.1	-33.7%	1.3%	21.7	22.7	22.9	23.8%	0.9%
Goods and services	2.5	5.4	38.2	10.1	59.9%	0.6%	11.3	10.5	12.2	6.3%	0.5%
<i>of which:</i>											
Administrative fees	0.1	0.1	0.2	0.2	26.5%	-	0.1	0.1	0.1	-8.9%	-
Catering: Departmental activities	0.0	-	0.3	0.2	279.1%	-	0.4	0.4	0.5	28.9%	-
Communication	0.6	0.5	0.1	0.1	-49.9%	-	0.2	0.2	0.2	46.7%	-
Consultants: Business and advisory services	-	0.3	2.0	4.5	-	0.1%	1.6	0.7	0.7	-46.9%	0.1%
Travel and subsistence	1.3	1.8	5.4	4.5	51.6%	0.1%	3.3	3.0	3.1	-11.6%	0.2%
Venues and facilities	0.0	2.2	-	0.1	13.2%	-	5.5	6.0	7.4	371.0%	0.2%
Transfers and subsidies	2 030.0	2 353.7	2 191.6	2 094.1	1.0%	98.0%	1 970.7	2 058.4	2 155.0	1.0%	98.5%
Departmental agencies and accounts	824.5	842.0	915.8	1 404.8	19.4%	45.1%	1 316.1	1 353.4	1 394.3	-0.2%	65.1%
Public corporations and private enterprises	1 204.2	1 505.9	1 267.1	681.3	-17.3%	52.7%	654.6	705.0	760.6	3.7%	33.3%
Non-profit institutions	1.2	5.4	8.6	8.0	86.3%	0.3%	0.0	0.0	0.0	-95.0%	0.1%
Households	0.1	0.4	0.1	0.0	-47.3%	-	-	-	-	-100.0%	-
Payments for capital assets	0.7	0.7	0.3	(0.0)	-128.8%	-	0.1	0.1	0.1	-285.2%	-
Machinery and equipment	0.7	0.7	0.3	(0.0)	-128.8%	-	0.1	0.1	0.1	-285.2%	-
Total	2 074.7	2 396.7	2 256.9	2 116.3	0.7%	100.0%	2 003.8	2 091.7	2 190.1	1.1%	100.0%
Proportion of total programme expenditure to vote expenditure	92.2%	91.7%	89.8%	83.7%	-	-	82.2%	82.2%	82.3%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.4	-	0.0	-47.3%	-	-	-	-	-100.0%	-
Employee social benefits	0.1	0.4	-	0.0	-47.3%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	-	-	0.1	-	-	-	-	-	-	-	-
Employee social benefits	-	-	0.1	-	-	-	-	-	-	-	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	38.7	22.1	1.3	1.9	-63.7%	0.7%	12.2	12.8	13.4	92.9%	0.5%
Various institutions: National informal business upliftment scheme	-	-	-	-	-	-	-	-	-	-	-
Various institutions: Black business supplier development programme	28.8	20.0	-	-	-100.0%	0.6%	-	-	-	-	-
Various institutions: Craft customised sector programme	9.9	2.1	1.3	1.9	-42.7%	0.2%	12.2	12.8	13.4	92.9%	0.5%

Table 36.12 Enterprise Development, Innovation and Entrepreneurship expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million												
Other transfers to public corporations												
Current												
		1 165.5	1 483.9	1 265.8	679.5	-16.5%	51.9%	642.4	692.3	747.3	3.2%	32.9%
Small Enterprise Finance Agency: COVID-19 Emergency Relief Fund		1 154.5	–	–	–	-100.0%	13.1%	–	–	–	–	–
Small Enterprise Finance Agency: Blended finance		11.0	425.1	362.5	294.5	199.2%	12.4%	298.2	311.6	325.8	3.4%	14.6%
Small Enterprise Finance Agency: Township and Rural Entrepreneurship Fund		–	1 058.8	903.3	385.0	–	26.5%	344.2	380.7	421.4	3.1%	18.2%
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current												
		824.5	842.0	915.8	1 404.8	19.4%	45.1%	1 316.1	1 353.4	1 394.3	-0.2%	65.1%
Various institutions: Craft customised sector programme		–	3.5	1.4	1.8	–	0.1%	0.0	0.0	0.0	-91.8%	–
Small Enterprise Development Agency		650.0	666.1	738.8	1 226.2	23.6%	37.1%	1 131.4	1 160.4	1 192.5	-0.9%	56.1%
Small Enterprise Development Agency: Technology programme		158.4	156.5	159.4	160.5	0.4%	7.2%	167.7	175.2	183.2	4.5%	8.2%
Small Enterprise Development Agency: Capacity-building programme		16.1	15.9	16.2	16.3	0.4%	0.7%	17.0	17.8	18.6	4.5%	0.8%
Small Enterprise Development Agency: National gazelles programme		–	–	–	–	–	–	–	–	–	–	–
Non-profit institutions												
Non-profit institutions												
Current												
		1.2	5.4	8.6	8.0	86.3%	0.3%	0.0	0.0	0.0	-95.0%	0.1%
Various institutions: Craft customised sector programme		1.2	5.4	8.6	8.0	86.3%	0.3%	0.0	0.0	0.0	-95.0%	0.1%

Personnel information

Table 36.13 Enterprise Development, Innovation and Entrepreneurship personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		2025/26		2026/27		2023/24 - 2026/27					
Enterprise Development, Innovation and Entrepreneurship		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	41	1	36	26.8	0.7	16	12.1	0.8	26	21.7	0.8	25	22.7	0.9	24	22.8	1.0	14.4%	100.0%
1 – 6	1	–	1	0.4	0.4	2	0.8	0.4	3	1.3	0.4	3	1.3	0.4	3	1.4	0.5	14.5%	12.1%
7 – 10	25	–	22	11.8	0.5	8	4.7	0.6	12	7.9	0.7	12	8.3	0.7	12	8.8	0.7	14.4%	48.4%
11 – 12	7	–	7	6.6	0.9	2	1.9	1.0	6	6.2	1.0	6	6.6	1.1	5	5.8	1.2	35.7%	20.8%
13 – 16	7	–	6	8.0	1.3	3	4.4	1.5	4	6.1	1.5	4	6.4	1.6	4	6.8	1.7	10.1%	16.5%
Other	1	1	–	–	–	1	0.3	0.3	1	0.3	0.3	–	–	–	–	–	–	-100.0%	2.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entity

Small Enterprise Development Agency

Selected performance indicators

Table 36.14 Small Enterprise Development Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of SMMEs and cooperatives supported through the incubation programme per year	Technology	Priority 2: Economic transformation and job creation	- ¹	2 700	2 500	1 800	2 000	2 200	2 400
Number of SMMEs and cooperatives supported through the technology transfer assistance programme per year	Technology		- ¹	- ¹	70	50	80	90	100
Number of SMMEs and cooperatives supported with quality improvement interventions per year	Impact and sustainability		- ¹	2 000	2 500	1 000	1 200	1 400	1 600
Number of SMMEs and cooperatives supported with productivity improvement per year	Impact and sustainability		- ¹	- ¹	2 000	1 000	1 200	1 400	1 600
Number of SMMEs and cooperatives whose turnover has increased by a minimum of 5% per year	Impact and sustainability		- ¹	- ¹	450	700	800	900	1 000
Number of jobs created by SMMEs and cooperatives supported through non-financial support interventions per year	Impact and sustainability		- ¹	3 500	4 000	4 500	4 800	5 000	5 300
Number of jobs sustained by SMMEs and cooperatives supported through non-financial support interventions per year	Impact and sustainability		- ¹	3 500	6 000	8 000	9 000	10 000	11 000
Number of people who attended entrepreneurship awareness sessions per year	Enterprise development		- ¹	18 000	20 000	20 000	26 250	27 000	28 000
Number of township and rural-based businesses supported with non-financial business development per year	Enterprise development		- ¹	28 000	16 000	18 000	20 000	21 000	22 000
Number of SMMEs and cooperatives supported to participate in local markets per year	Enterprise development		- ¹	2 500	1 200	2 500	2 800	3 000	3 200

Table 36.14 Small Enterprise Development Agency performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of SMMEs and cooperatives supported with international market readiness interventions per year	Enterprise development	Priority 2: Economic transformation and job creation	- ¹	1 000	1 000	500	550	600	650
Number of SMMEs and cooperatives supported through trade missions per year	Enterprise development		- ¹	- ¹	- ¹	500	550	600	6 500
Number of SMMEs and cooperatives supported with business development (urban-based clients) per year	Enterprise development		- ¹	- ¹	- ¹	2 000	2 500	3 000	3 500
Number of SMMEs and cooperatives supported per year in priority sectors with non-financial business development to scale-up their businesses	Enterprise development		- ¹	- ¹	100	50	70	90	100
Number of SMMEs and cooperatives supported with training, mentorship and coaching per year	Enterprise development		- ¹	5 000	20 000	20 500	21 000	21 500	22 000

1. No historical data available.

Entity overview

The Small Enterprise Development Agency was established in 2004 in terms of the National Small Business Amendment Act (2004). The agency is mandated to implement government's small business strategy, design and implement a standard and common national delivery network for the development of small enterprises, and integrate government-funded small enterprise support agencies across all spheres of government.

Over the medium term, the agency will continue to promote business competitiveness, viability and localisation, focusing on the development of township, rural and informal businesses by maintaining incubators in these areas. This will be funded through an allocation of R526.1 million over the medium term in the technology programme. Other resources for this work will be sourced from various stakeholders within and outside of government. To support 800 cooperatives over the period ahead through the provision of business assets and development support services, the agency plans to implement the cooperatives development support programme at a projected cost of R215.4 million.

The agency plans to train graduates to become business management trainers and coaches by offering them opportunities to work with informal businesses for a maximum of 18 months. Through these partnerships, a targeted 12 500 spaza shops and general dealers, mainly in rural areas, will receive business development support training. Spending for this initiative is within the agency's allocation from the National Skills Fund, amounting to R356.5 million over the MTEF period.

The agency is set to derive 89.3 per cent (R4.1 billion) of its revenue over the medium term through transfers from the department and 8 per cent from the National Skills Fund. Revenue is expected to increase at an average annual rate of 7.1 per cent, from R1.1 billion in 2023/24 to R1.4 billion in 2026/27, in line with expenditure.

Programmes/Objectives/Activities**Table 36.15 Small Enterprise Development Agency expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	167.3	182.6	193.4	230.5	11.3%	19.6%	226.1	232.1	244.5	2.0%	16.9%
Technology	409.9	418.2	183.4	169.0	-25.6%	31.2%	176.7	193.0	197.6	5.3%	13.3%
Impact and sustainability	171.4	89.8	93.4	84.7	-21.0%	12.0%	131.1	135.6	136.4	17.2%	8.6%
Enterprise development	–	472.9	480.9	656.7	–	37.2%	1 022.1	943.3	822.8	7.8%	61.2%
Total	748.7	1 163.5	951.2	1 140.9	15.1%	100.0%	1 556.0	1 503.9	1 401.3	7.1%	100.0%

Statements of financial performance, cash flow and financial position**Table 36.16 Small Enterprise Development Agency statements of financial performance, cash flow and financial position****Statement of financial performance**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	120.3	119.5	47.9	193.8	17.2%	12.3%	239.9	150.6	7.0	-66.9%	10.7%
Other non-tax revenue	120.3	119.5	47.9	193.8	17.2%	12.3%	239.9	150.6	7.0	-66.9%	10.7%
Transfers received	747.4	782.8	909.0	947.2	8.2%	87.7%	1 316.1	1 353.4	1 394.3	13.8%	89.3%
Total revenue	867.7	902.2	956.9	1 140.9	9.6%	100.0%	1 556.0	1 503.9	1 401.3	7.1%	100.0%
Expenses											
Current expenses	748.7	1 163.5	951.2	1 140.9	15.1%	100.0%	1 556.0	1 503.9	1 401.3	7.1%	100.0%
Compensation of employees	335.3	376.7	381.1	390.2	5.2%	37.9%	414.4	441.3	470.0	6.4%	30.9%
Goods and services	400.8	773.6	553.0	734.3	22.4%	60.6%	1 124.4	1 046.3	914.4	7.6%	67.9%
Depreciation	12.5	13.2	17.0	16.5	9.7%	1.5%	17.2	16.3	16.9	0.9%	1.2%
Interest, dividends and rent on land	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–
Total expenses	748.7	1 163.5	951.2	1 140.9	15.1%	100.0%	1 556.0	1 503.9	1 401.3	7.1%	100.0%
Surplus/(Deficit)	119.1	(261.2)	5.7	–	-100.0%		–	–	–	–	

Cash flow statement

Cash flow from operating activities	163.5	(132.6)	(103.4)	16.5	-53.5%	100.0%	(103.8)	(110.8)	(115.5)	-291.4%	100.0%
Receipts											
Non-tax receipts	11.3	11.0	8.7	7.5	-12.6%	1.0%	7.0	7.0	7.0	-2.4%	0.5%
Other tax receipts	11.3	11.0	8.7	7.5	-12.6%	1.0%	7.0	7.0	7.0	-2.4%	0.5%
Transfers received	844.6	782.8	909.0	947.2	3.9%	90.3%	1 316.1	1 353.4	1 394.3	13.8%	89.3%
Financial transactions in assets and liabilities	18.2	111.2	37.1	186.3	117.2%	8.6%	232.9	143.6	–	-100.0%	10.2%
Total receipts	874.0	905.0	954.8	1 140.9	9.3%	100.0%	1 556.0	1 503.9	1 401.3	7.1%	100.0%
Payment											
Current payments	710.5	1 037.6	1 058.2	1 124.5	16.5%	100.0%	1 659.8	1 614.7	1 516.8	10.5%	100.0%
Compensation of employees	335.3	376.7	381.1	390.2	5.2%	38.6%	414.4	441.3	470.0	6.4%	29.5%
Goods and services	375.2	660.9	677.1	734.3	25.1%	61.4%	1 245.4	1 173.4	1 046.8	12.5%	70.5%
Interest and rent on land	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Total payments	710.5	1 037.6	1 058.2	1 124.5	16.5%	100.0%	1 659.8	1 614.7	1 516.8	10.5%	100.0%
Net cash flow from investing activities	(24.0)	(21.3)	(3.3)	(16.9)	-11.1%	100.0%	(15.5)	(16.1)	(14.7)	-4.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(24.2)	(18.3)	(3.4)	(16.9)	-11.3%	97.3%	(15.5)	(16.1)	(14.7)	-4.5%	100.0%
Acquisition of software and other intangible assets	–	(3.3)	–	–	–	3.8%	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	0.2	0.3	0.1	–	-100.0%	-1.2%	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	139.5	(153.9)	(106.7)	(0.4)	-114.1%	-1.5%	(119.3)	(126.9)	(130.2)	591.7%	100.0%

Table 36.16 Small Enterprise Development Agency statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million						2020/21 - 2023/24					2023/24 - 2026/27	
Carrying value of assets		50.9	58.6	44.6	61.2	6.3%	27.0%	72.9	84.5	84.5	11.3%	51.0%
of which:												
Acquisition of assets		(24.2)	(18.3)	(3.4)	(16.9)	-11.3%	100.0%	(15.5)	(16.1)	(14.7)	-4.5%	100.0%
Inventory		0.3	0.2	0.3	0.4	5.4%	0.2%	0.5	0.5	0.5	8.4%	0.3%
Receivables and prepayments		27.8	25.0	27.1	6.0	-40.2%	9.4%	6.0	6.0	6.0	-	4.0%
Cash and cash equivalents		343.5	189.6	82.9	65.7	-42.4%	63.4%	65.7	65.7	65.7	-	44.6%
Total assets		422.6	273.5	155.0	133.3	-31.9%	100.0%	145.0	156.7	156.7	5.5%	100.0%
Accumulated surplus/(deficit)		247.9	(13.4)	(7.7)	1.0	-84.1%	12.4%	1.0	1.0	1.0	-	0.7%
Trade and other payables		141.1	258.7	138.3	120.3	-5.2%	76.9%	130.0	140.7	140.7	5.4%	89.9%
Provisions		33.6	28.1	24.4	12.0	-29.1%	10.7%	14.0	15.0	15.0	7.7%	9.4%
Total equity and liabilities		422.6	273.5	155.0	133.3	-31.9%	100.0%	145.0	156.7	156.7	5.5%	100.0%

Personnel information

Table 36.17 Small Enterprise Development Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
		Actual			Revised estimate			Medium-term expenditure estimate												
Number of approved funded posts	Number of posts on establishment	2022/23		2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost			Unit cost					
Small Enterprise Development Agency		768	718	706	381.1	0.5	718	390.2	0.5	718	414.4	0.6	718	441.3	0.6	718	470.0	0.7	-	100.0%
Salary level																				
1 – 6	221	121	249	57.1	0.2	205	45.7	0.2	205	48.5	0.2	205	51.6	0.3	205	55.0	0.3	-	28.6%	
7 – 10	440	368	389	238.5	0.6	416	234.0	0.6	416	248.5	0.6	416	264.6	0.6	416	281.8	0.7	-	57.9%	
11 – 12	73	170	48	53.9	1.1	69	69.8	1.0	69	74.1	1.1	69	78.9	1.1	69	84.1	1.2	-	9.6%	
13 – 16	34	59	20	31.6	1.6	28	40.8	1.5	28	43.3	1.5	28	46.1	1.6	28	49.1	1.8	-	3.9%	

1. Rand million.

SPORT, ARTS AND CULTURE

Budget summary

R million	2024/25			Total	2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets		Total	Total
MTEF allocation						
Administration	440.8	0.1	8.0	449.0	468.8	487.7
Recreation Development and Sport Promotion	143.3	910.9	261.1	1 315.4	1 357.6	1 420.9
Arts and Culture Promotion and Development	227.6	1 411.3	–	1 638.9	1 344.1	1 407.1
Heritage Promotion and Preservation	111.9	2 590.7	–	2 702.5	2 779.1	2 908.2
Total expenditure estimates	923.6	4 913.0	269.1	6 105.7	5 949.6	6 223.8

Executive authority: Minister of Sport, Arts and Culture
Accounting officer: Director-General of Sport, Arts and Culture
Website: www.dsac.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Provide an enabling environment for the sport, arts and culture sector by developing, transforming, preserving, protecting and promoting sport, arts and culture at all levels of participation to foster an active, winning, creative and socially cohesive nation.

Mandate

The Department of Sport, Arts and Culture is mandated to: provide leadership to the sport, arts and culture sectors to accelerate their transformation; oversee the development and management of sport, arts and culture in South Africa; legislate on sports participation, infrastructure and safety; improve South Africa's international ranking in selected sports in partnership with the South African Sports Confederation and Olympic Committee; preserve, develop, protect and promote the cultural, heritage and linguistic diversity and legacy of South Africa; lead nation building and social cohesion through social transformation; enhance structures and systems for archives and records management; and promote access to information. The department derives its mandate from the:

- Heraldry Act (1962)
- Culture Promotion Act (1983)
- Pan South African Language Board Act (1995)
- National Archives and Records Service of South Africa Act (1996)
- Legal Deposit Act (1997)
- National Arts Council Act (1997)
- National Film and Video Foundation Act (1997)
- South African Institute for Drug-free Sport Act (1997)
- Cultural Institutions Act (1998)
- National Library of South Africa Act (1998)
- National Sport and Recreation Act (1998)
- South African Geographical Names Council Act (1998)
- South African Library for the Blind Act (1998)
- National Heritage Council Act (1999)
- National Heritage Resources Act (1999)
- Cultural Laws Second Amendment Act (2001)

- National Council for Library and Information Services Act (2001)
- South African Boxing Act (2001)
- Safety at Sports and Recreational Events Act (2010)
- Use of Official Languages Act (2012)
- South African Language Practitioners' Council Act (2014).

Selected performance indicators

Table 37.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of organised community-based sport and recreation activities supported per year	Recreation Development and Sport Promotion	Priority 6: Social cohesion and safer communities	– ¹	– ¹	– ¹	– ¹	90	126	135
Number of schools, hubs and clubs provided with equipment and/or attire per year to enable participation in sport and/or recreation	Recreation Development and Sport Promotion		3 936	4 732	4 165	2 500	3 500	3 500	3 500
Number of sport and recreation bodies supported per year	Recreation Development and Sport Promotion		59	61	58	55	50	50	50
Number of community conversations or dialogues implemented to foster social interaction per year	Arts and Culture Promotion and Development		10	20	25	20	15	15	15
Number of university students supported to study languages per year	Arts and Culture Promotion and Development		486	301	312	250	140	140	140
Number of projects supported to enable local and international market access per year	Arts and Culture Promotion and Development		6	12	15	15	15	15	15
Number of creative industry projects supported through an open call per year	Arts and Culture Promotion and Development		10	55	117	59	65	65	65
Number of artists placed in schools per year	Arts and Culture Promotion and Development		0 ²	325	322	340	340	340	340
Number of libraries financially supported per year	Heritage Promotion and Preservation		33	34	31	32	20	22	24
Number of tertiary students supported to study heritage practice per year	Heritage Promotion and Preservation		70	61	45	45	45	45	45

1. No historical data available.

2. No artists placed as a result of COVID-19 lockdown restrictions.

Expenditure overview

The department's overarching objective is to develop, transform, preserve, protect and promote sport, arts and culture at all levels of participation to foster an active, winning, creative and socially cohesive nation. In support of this, the department will, over the period ahead, focus on: promoting social cohesion and facilitating nation building; creating job opportunities to contribute to economic growth; developing and promoting sport and recreation; transforming and building capacity in the sport, arts and culture sector; and building and maintaining heritage assets.

Expenditure is expected to increase nominally at an average annual rate of 0.7 per cent, from R6.1 billion in 2023/24 to R6.2 billion in 2026/27, with transfers and subsidies accounting for 81.8 per cent (R14.9 billion) of spending over the MTEF period. The department's total budget amounts to R18.3 billion over the next 3 years following Cabinet-approved net reductions of R1 billion. These are mostly affected on transfers to entities and are not expected to have a negative impact on the department's core performance.

Promoting social cohesion and facilitating nation building

The *Social Cohesion and Nation Building* subprogramme in the *Arts and Culture Promotion and Development* programme is responsible for coordinating the department's commitment to government's priority to foster social cohesion. This includes a planned 15 community dialogue platforms in 2024/25 at a projected cost of R3 million to encourage active citizen participation. Through eminent South Africans appointed as social

cohesion advocates, the department plans to implement 20 annual advocacy platforms on social cohesion at an estimated cost of R15 million over the MTEF period.

Creating job opportunities in the cultural and creative industries

The Mzansi golden economy programme unlocks the potential for economic growth by exposing creative products to markets and audiences to promote artists and create access to opportunities. The programme funds a targeted 15 projects per year to enable market access, 9 provincial community arts development programmes, 25 national and provincial flagships, and 65 creative industry projects. Over the medium term, R1.2 billion is allocated to the *Mzansi Golden Economy* subprogramme in the *Arts and Culture Promotion and Development* programme. These funds will mainly be used to create a targeted 60 390 job opportunities in the cultural and creative sector and through the creative industries stimulus. Of this allocation, R69.4 million is earmarked for placing 1 020 artists in schools over the next 3 years with the aim of developing and improving art practitioners' pedagogical capabilities and skills to collaborate with educators and communicate and interact more effectively with learners. The presidential employment stimulus was launched in October 2020 to mitigate the economic impact of the COVID-19 pandemic across all sectors. The programme's reach into the creative industry is realised through the creative industries stimulus, which is allocated R351 million in 2024/25 to create an estimated 30 390 jobs.

Developing and promoting sport and recreation

Sport has the potential to bring together diverse groups and create a socially cohesive society with a common national identity. In recognition of this, the *Recreation Development and Sport Promotion* programme has an allocation of R4.1 billion over the MTEF period. Of this amount, R1.2 billion is within the *Infrastructure Support* subprogramme and R1.9 billion is channelled to the *mass participation and sport development grant*. The grant supports programmes such as the Move for Health Day; the national indigenous games festival; National Recreation Day, which will be integrated with the Big Walk; the Nelson Mandela Sport and Culture Day; and various outreach programmes, including the ministerial outreach programme.

The grant also enables provincial departments responsible for sport, arts and culture to offer development and support programmes for talented and high-performance athletes. Accordingly, R56.8 million is allocated to encourage the development of young people through supporting 90 school sport leagues at the district level and R80.9 million is allocated to enable 4 000 of them to showcase their skills at events such as the national school sport championship. In 2024/25, R40.2 million is allocated for supporting 90 organised community-based sport and recreation activities, and R78.4 million is allocated to provide sports equipment and attire to schools, hubs and clubs to enable participation in sport and recreation. An estimated 53.1 per cent (R2.2 billion) of the *Recreation Development and Sport Promotion* programme's budget over the next 3 years is within the *Active Nation* subprogramme.

Transforming and building capacity in the sport, arts and culture sector

The department is committed to upskilling and transforming the sport, arts and culture sector. This mainly involves building capacity through bursaries, internships and incubator programmes. Over the medium term, R150 million is allocated to support 66 capacity-building projects in the cultural and creative sector; R16.7 million is allocated in the *National Language Services* subprogramme in the *Arts and Culture Promotion and Development* programme to award language bursaries to 420 university students; and R12 million is allocated towards human language technology projects. As part of the R94 million set to be transferred to a targeted 50 national sport federations through the *Winning Nation* subprogramme, the department requires that the findings and recommendations published in the eminent persons group report on transformation in sport are addressed.

Maintaining heritage assets

An estimated 45.1 per cent (R8.4 billion) of the department's budget over the medium term is within the *Heritage Promotion and Preservation* programme. Of this amount, R5 billion is earmarked for the *community*

library services grant through the *Public Library Services* subprogramme, and R2.1 billion is set to be transferred to museums for their operations through the *Heritage Institutions* subprogramme. To expand access to knowledge and information, the department plans to build 66 libraries and upgrade 135 community libraries at a projected cost of R798.6 million over the MTEF period as part of the *community library services grant*.

Expenditure trends and estimates

Table 37.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Recreation Development and Sport Promotion											
3. Arts and Culture Promotion and Development											
4. Heritage Promotion and Preservation											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Programme 1	485.3	459.2	533.9	447.8	-2.6%	8.3%	449.0	468.8	487.7	2.9%	7.6%
Programme 2	982.8	1 352.5	1 337.3	1 254.1	8.5%	21.3%	1 315.4	1 357.6	1 420.9	4.2%	21.9%
Programme 3	1 562.9	1 261.9	1 743.1	1 797.0	4.8%	27.5%	1 638.9	1 344.1	1 407.1	-7.8%	25.4%
Programme 4	2 144.6	2 570.0	2 622.4	2 590.4	6.5%	42.9%	2 702.5	2 779.1	2 908.2	3.9%	45.1%
Subtotal	5 175.5	5 643.7	6 236.7	6 089.3	5.6%	100.0%	6 105.7	5 949.6	6 223.8	0.7%	100.0%
Total	5 175.5	5 643.7	6 236.7	6 089.3	5.6%	100.0%	6 105.7	5 949.6	6 223.8	0.7%	100.0%
Change to 2023							(54.4)	(486.2)	(506.8)		
Budget estimate											
Economic classification											
Current payments	796.2	843.8	1 045.3	983.6	7.3%	15.9%	923.6	972.4	1 016.7	1.1%	16.0%
Compensation of employees	333.7	335.9	353.4	382.9	4.7%	6.1%	402.0	419.7	439.0	4.7%	6.7%
Goods and services ¹	462.5	507.8	691.9	600.8	9.1%	9.8%	521.6	552.7	577.7	-1.3%	9.2%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	26.3	28.7	36.0	24.9	-1.8%	0.5%	31.3	32.5	34.2	11.1%	0.5%
Consultants: Business and advisory services	65.0	28.6	42.9	38.9	-15.7%	0.8%	25.6	28.6	29.8	-8.6%	0.5%
Contractors	33.4	140.2	198.9	167.3	71.2%	2.3%	118.7	130.0	135.9	-6.7%	2.3%
Operating leases	181.9	130.9	194.9	110.5	-15.3%	2.7%	113.5	118.7	123.8	3.9%	1.9%
Property payments	39.5	38.6	33.2	41.0	1.3%	0.7%	36.4	38.0	39.7	-1.0%	0.6%
Travel and subsistence	14.9	43.0	81.8	71.2	68.3%	0.9%	76.9	80.2	83.5	5.4%	1.3%
Transfers and subsidies¹	4 284.9	4 731.8	5 105.9	4 979.6	5.1%	82.5%	4 913.0	4 903.1	5 127.0	1.0%	81.8%
Provinces and municipalities	1 520.9	2 087.9	2 176.1	2 063.8	10.7%	33.9%	2 230.4	2 269.7	2 373.7	4.8%	36.7%
Departmental agencies and accounts	2 233.4	2 067.3	2 358.3	2 361.6	1.9%	39.0%	2 230.7	2 153.1	2 250.2	-1.6%	36.9%
Higher education institutions	5.9	4.4	9.4	7.4	7.9%	0.1%	6.3	7.1	8.3	3.9%	0.1%
Foreign governments and international organisations	5.2	5.5	10.5	8.7	18.2%	0.1%	6.4	6.7	7.0	-6.8%	0.1%
Public corporations and private enterprises	54.9	108.1	87.5	97.9	21.2%	1.5%	99.4	94.1	97.8	0.0%	1.6%
Non-profit institutions	444.8	414.4	426.9	409.5	-2.7%	7.3%	313.8	339.5	355.7	-4.6%	5.8%
Households	19.7	44.2	37.3	30.8	16.1%	0.6%	26.0	33.0	34.3	3.7%	0.5%
Payments for capital assets	94.5	56.3	84.2	126.1	10.1%	1.6%	269.1	74.1	80.2	-14.0%	2.3%
Buildings and other fixed structures	-	26.1	11.5	13.7	0.0%	0.2%	73.5	26.6	27.8	26.7%	0.6%
Machinery and equipment	11.0	8.5	14.8	8.4	-8.7%	0.2%	8.0	8.6	9.0	2.4%	0.1%
Heritage assets	83.3	21.3	57.8	97.5	5.4%	1.1%	187.6	38.9	43.3	-23.7%	1.5%
Software and other intangible assets	0.1	0.4	-	6.5	283.8%	0.0%	-	-	-	-100.0%	0.0%
Payments for financial assets	0.0	11.8	1.3	-	-100.0%	0.1%	-	-	-	0.0%	0.0%
Total	5 175.5	5 643.7	6 236.7	6 089.3	5.6%	100.0%	6 105.7	5 949.6	6 223.8	0.7%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 37.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households											
Social benefits											
Current	2 020	1 747	2 034	2 414	6.1%	-	-	-	-	-100.0%	-
Employee social benefits	1 977	1 747	2 034	2 414	6.9%	-	-	-	-	-100.0%	-
Leave gratuity	43	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	17 636	42 500	35 293	28 352	17.1%	0.6%	25 981	32 993	34 272	6.5%	0.6%
Bursaries for non-employees	3 620	4 497	7 262	5 800	17.0%	0.1%	5 639	5 892	6 141	1.9%	0.1%
Mzansi golden economy: Public art	21	2 855	-	-	-100.0%	-	-	1 217	1 273	-	-
Various institutions: Mzansi golden economy (cultural events)	1 326	6 973	4 299	-	-100.0%	0.1%	-	-	-	-	-
Various institutions: Mzansi golden economy (touring ventures)	200	6 756	-	1 333	88.2%	-	-	3 112	3 255	34.7%	-
Various institutions: Mzansi golden economy (export market development and promotion)	-	507	-	-	-	-	-	-	-	-	-
Arts and culture industries: Local market development and promotion	1 181	8 792	13 156	9 581	100.9%	0.2%	9 711	11 974	12 553	9.4%	0.2%
Language development projects	6 330	6 413	6 583	6 608	1.4%	0.1%	5 596	5 537	5 548	-5.7%	0.1%
Heritage projects	4 958	5 707	3 993	5 030	0.5%	0.1%	5 035	5 261	5 502	3.0%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	2 127 423	1 769 426	2 156 293	2 219 059	1.4%	43.3%	2 148 062	1 859 882	1 945 794	-4.3%	41.0%
Culture, Arts, Tourism, Hospitality and Sport Sector Education and Training Authority	-	257	104	104	-	-	109	114	119	4.6%	-
Artscape	65 269	65 849	67 478	67 738	1.2%	1.4%	67 887	70 918	74 184	3.1%	1.4%
The South African State Theatre	59 790	68 247	62 752	73 154	7.0%	1.4%	76 939	80 133	83 804	4.6%	1.6%
The Playhouse Company	49 634	53 866	55 193	55 405	3.7%	1.1%	52 542	54 893	57 417	1.2%	1.1%
Performing Arts Centre of the Free State	46 883	48 823	50 024	50 216	2.3%	1.0%	50 280	52 523	54 947	3.0%	1.0%
Market Theatre Foundation	48 191	51 216	52 561	51 964	2.5%	1.1%	52 840	55 198	57 743	3.6%	1.1%
National Arts Council	471 244	153 437	303 015	313 487	-12.7%	6.5%	120 904	126 297	132 094	-25.0%	3.5%
National Film and Video Foundation	312 131	145 920	301 510	176 821	-17.3%	4.9%	147 150	153 707	160 777	-3.1%	3.2%
Die Afrikaanse Taalmuseum en -monument: Paarl	9 711	11 512	11 939	12 199	7.9%	0.2%	12 123	12 810	13 414	3.2%	0.3%
Ditsong Museums of South Africa: Pretoria	92 708	116 005	101 109	109 976	5.9%	2.2%	114 831	119 660	124 991	4.4%	2.4%
National Museum: Bloemfontein	51 316	60 857	63 139	63 331	7.3%	1.2%	63 909	66 782	69 880	3.3%	1.3%
Amazwi South African Museum of Literature: Makhanda	12 776	14 421	14 956	16 164	8.2%	0.3%	15 476	16 202	16 997	1.7%	0.3%
Robben Island Museum: Cape Town	80 829	107 080	89 261	92 458	4.6%	1.9%	88 970	93 024	97 301	1.7%	1.9%
Freedom Park: Pretoria	93 922	104 518	104 522	105 341	3.9%	2.1%	110 973	115 976	121 301	4.8%	2.3%
Iziko Museums: Cape Town	88 153	96 638	99 994	103 383	5.5%	2.0%	102 114	106 255	111 181	2.5%	2.1%
Nelson Mandela Museum: Mthatha	27 534	30 924	34 109	33 194	6.4%	0.7%	35 130	36 705	38 387	5.0%	0.7%
KwaZulu-Natal Museum: Pietermaritzburg	35 228	40 129	41 704	41 407	5.5%	0.8%	42 925	44 657	46 702	4.1%	0.9%
Luthuli Museum: Stanger	14 631	17 049	17 687	17 689	6.5%	0.4%	17 814	18 601	19 470	3.2%	0.4%
uMsunduzi Museum: Pietermaritzburg	18 931	22 544	23 409	24 100	8.4%	0.5%	23 801	24 955	26 133	2.7%	0.5%
William Humphreys Art Gallery: Kimberley	9 144	11 671	12 121	12 454	10.8%	0.2%	11 931	12 464	13 075	1.6%	0.3%
War Museum of the Boer Republics: Bloemfontein	13 906	17 170	17 809	17 687	8.3%	0.3%	17 326	18 138	19 005	2.4%	0.4%
South African Heritage Resources Agency	73 261	60 105	67 839	62 207	-5.3%	1.4%	60 339	63 032	65 936	2.0%	1.3%
National Library of South Africa	183 332	139 125	123 045	128 662	-11.1%	3.0%	128 320	132 999	138 613	2.5%	2.7%
South African Library for the Blind	23 465	25 478	26 428	25 800	3.2%	0.5%	34 282	37 141	39 424	15.2%	0.7%
South African Institute for Drug-Free Sport	28 283	28 123	29 171	29 781	1.7%	0.6%	29 775	31 009	32 442	2.9%	0.6%
Boxing South Africa	18 041	19 163	19 668	19 918	3.4%	0.4%	19 971	20 731	21 635	2.8%	0.4%
Mandela Bay Theatre Complex	-	9 000	20 000	23 000	-	0.3%	33 000	34 480	36 062	16.2%	0.6%
Pan South African Language Board	110 790	120 913	127 846	119 716	2.6%	2.5%	127 399	133 464	139 935	5.3%	2.6%
Mzansi golden economy: Art bank resources	3 000	3 000	6 000	6 000	26.0%	0.1%	5 000	5 999	6 000	-	0.1%
Various institutions: Mzansi golden economy (cultural events)	2 476	14 450	18 750	21 355	105.1%	0.3%	17 500	11 183	11 984	-17.5%	0.3%
Various institutions: Mzansi golden economy (artists in schools)	800	2 270	2 535	2 417	44.6%	-	2 417	3 052	3 221	10.0%	0.1%
Various institutions: Mzansi golden economy (community arts development)	-	13 850	15 734	16 274	-	0.2%	15 932	5 821	6 088	-27.9%	0.2%
Performing arts institutions: Mzansi golden economy (incubators entrepreneur and local content development)	1 050	9 250	9 150	9 450	108.0%	0.2%	10 500	10 500	10 981	5.1%	0.2%

Table 37.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
National Museum Art Bank	3 999	–	16 703	884	-39.5%	0.1%	–	–	–	-100.0%	–
National Youth Development Agency	10 027	10 159	10 426	10 466	1.4%	0.2%	12 436	12 926	13 449	8.7%	0.2%
Amazwi South African Museum of Literature and Steve Biko Foundation	–	1 000	–	–	–	–	–	–	–	–	–
National Museum Bloemfontein (Oliewenhuis Art Museum)	–	1 000	–	9 788	–	0.1%	–	–	–	-100.0%	–
Mmabana Arts, Culture and Sports Foundation	–	1 000	–	–	–	–	–	–	–	–	–
Luthuli Museum	–	700	–	–	–	–	–	–	–	–	–
KwaZulu-Natal Museum	–	300	–	–	–	–	–	–	–	–	–
Iziko Museum (South African National Gallery)	–	159	–	–	–	–	–	–	–	–	–
Creative industries stimulus	–	–	–	217 953	–	1.1%	351 000	–	–	-100.0%	2.9%
National Heritage Council	66 968	72 248	138 602	77 116	4.8%	1.9%	74 217	77 533	81 102	1.7%	1.6%
Capital	105 984	297 841	201 975	142 523	10.4%	3.9%	82 680	293 225	304 448	28.8%	4.1%
Artscape	6 974	10 798	10 385	7 083	0.5%	0.2%	2 185	7 687	8 039	4.3%	0.1%
The South African State Theatre	5 484	10 006	15 378	15 945	42.7%	0.2%	–	6 855	7 170	-23.4%	0.2%
The Playhouse Company	10 512	12 695	–	–	-100.0%	0.1%	–	13 001	13 735	–	0.1%
Performing Arts Centre of the Free State	2 667	7 034	–	2 025	-8.8%	0.1%	8 859	9 270	9 694	68.5%	0.1%
Market Theatre Foundation	2 472	8 268	–	4 742	24.3%	0.1%	6 375	8 789	8 308	20.6%	0.1%
National Arts Council	1 905	1 350	1 220	–	-100.0%	–	5 027	1 087	1 137	–	–
National Film and Video Foundation	–	1 000	–	–	–	–	–	–	–	–	–
Die Afrikaanse Taalmuseum en -monument: Paarl	3 187	5 736	–	3 983	7.7%	0.1%	1 330	8 261	8 639	29.4%	0.1%
Ditsong Museums of South Africa: Pretoria	8 400	8 000	9 041	1	-95.1%	0.1%	–	9 216	13 214	2264.2%	0.1%
National Museum: Bloemfontein	4 735	3 300	6 612	–	-100.0%	0.1%	1 237	4 414	4 616	–	0.1%
Amazwi South African Museum of Literature: Makhanda	1 235	734	–	3 063	35.4%	–	8 431	1 922	2 010	-13.1%	0.1%
Robben Island Museum: Cape Town	–	9 202	9 544	9 678	–	0.1%	7 000	6 191	6 475	-12.5%	0.1%
Freedom Park: Pretoria	–	19 320	26 042	–	–	0.2%	10 435	11 259	11 775	–	0.2%
Iziko Museums: Cape Town	23 207	17 152	7 554	28 972	7.7%	0.4%	4 945	8 628	9 023	-32.2%	0.3%
Nelson Mandela Museum: Mthatha	1 000	5 000	–	12 852	134.2%	0.1%	801	838	876	-59.2%	0.1%
KwaZulu-Natal Museum: Pietermaritzburg	16 374	105 000	48 418	931	-61.5%	0.9%	838	112 346	107 137	386.4%	1.1%
Luthuli Museum: Stanger	–	–	–	1 016	–	–	–	–	–	-100.0%	–
uMsunduzi Museum: Pietermaritzburg	–	1 055	2 094	3 513	–	–	190	3 629	3 796	2.6%	0.1%
William Humphreys Art Gallery: Kimberley	–	–	–	–	–	–	–	3 223	3 371	–	–
War Museum of the Boer Republics: Bloemfontein	2 200	1 000	2 517	2 514	4.5%	–	–	838	876	-29.6%	–
South African Heritage Resources Agency	4 945	10 815	23 208	16 540	49.6%	0.3%	7 689	33 928	35 483	29.0%	0.5%
National Library of South Africa	10 687	23 587	–	–	-100.0%	0.2%	–	–	–	–	–
South African Library for the Blind	–	7 958	14 127	19 875	–	0.2%	2 200	3 000	3 000	-46.8%	0.1%
National Heritage Council (resistance and liberation heritage route)	–	10 000	6 835	7 279	–	0.1%	8 622	23 124	24 183	49.2%	0.3%
Upgrading of community arts centres	–	288	–	2 511	–	–	6 516	9 821	15 723	84.3%	0.2%
Mandela Bay Theatre Complex	–	18 543	19 000	–	–	0.2%	–	5 898	6 168	–	0.1%
Non-profit institutions											
Current	420 270	368 242	407 736	395 423	-2.0%	8.3%	313 769	339 486	355 687	-3.5%	7.0%
South African Sports Confederation and Olympic Committee	11 335	11 701	12 009	12 055	2.1%	0.2%	11 721	12 248	12 809	2.0%	0.2%
loveLife	32 746	40 046	39 877	40 030	6.9%	0.8%	11 828	12 202	12 944	-31.4%	0.4%
Various sport federations	234 671	138 132	129 346	117 568	-20.6%	3.2%	108 723	113 514	118 806	0.3%	2.3%
The Sports Trust	–	25 056	40 709	25 807	–	0.5%	21 966	22 924	24 005	-2.4%	0.5%
Business and Arts South Africa	61 219	10 291	10 562	10 603	-44.3%	0.5%	9 517	9 933	10 405	-0.6%	0.2%
Mzansi golden economy: Public art	500	1 310	85	1 822	53.9%	–	600	1 811	1 894	1.3%	–
Various institutions: Mzansi golden economy (cultural events)	17 090	46 958	34 453	60 940	52.8%	0.8%	37 788	56 321	58 988	-1.1%	1.1%
Various institutions: Mzansi golden economy (touring ventures)	3 476	4 580	625	5 950	19.6%	0.1%	6 728	3 967	4 149	-11.3%	0.1%
Various institutions: Mzansi golden economy (National Cultural Industries Skills Academy)	11 144	4 309	19 339	6 601	-16.0%	0.2%	20 245	17 053	17 958	39.6%	0.3%
Various institutions: Mzansi golden economy (artists in schools)	5 400	14 937	15 723	16 918	46.3%	0.3%	16 919	16 589	17 349	0.8%	0.3%
Various institutions: Mzansi golden economy (community arts development)	4 869	8 290	1 666	12 892	38.3%	0.1%	12 892	2 800	2 928	-39.0%	0.2%
Various institutions: Mzansi golden economy (export market development and promotion)	–	5 882	–	–	–	–	–	–	–	–	–

Table 37.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Various institutions: Mzansi golden economy (entrepreneur and local content development)	250	1 210	–	–	-100.0%	–	–	–	–	–	–
Arts and culture industries: Local market development and promotion	9 415	12 351	45 173	38 553	60.0%	0.6%	30 298	42 138	43 963	4.5%	0.8%
Arts and culture industries: Community arts development	622	5 750	10 938	–	-100.0%	0.1%	–	–	–	–	–
Arts social development	5 532	5 770	5 269	8 696	16.3%	0.1%	6 714	7 021	7 342	-5.5%	0.1%
Arts youth development	5 344	9 300	4 750	4 636	-4.6%	0.1%	–	2 400	2 632	-17.2%	–
Moral Regeneration Movement	4 000	3 100	4 444	4 461	3.7%	0.1%	4 301	4 496	4 701	1.8%	0.1%
Business Arts and South Africa	–	–	20 000	10 442	–	0.2%	–	–	–	-100.0%	0.1%
Engelburg House art collection: Pretoria	394	407	418	419	2.1%	–	438	458	479	4.6%	–
Various institutions: Heritage projects	771	772	170	–	-100.0%	–	–	–	–	–	–
Blind South Africa	9 264	9 565	9 818	9 855	2.1%	0.2%	8 616	9 035	9 512	-1.2%	0.2%
Library and Information Association of South Africa	2 228	2 300	2 362	5 371	34.1%	0.1%	4 475	4 576	4 823	-3.5%	0.1%
District Six Museum Foundation	–	4 000	–	–	–	–	–	–	–	–	–
Phansi Museum Trust	–	2 000	–	–	–	–	–	–	–	–	–
Southern African Communications Industries Association	–	225	–	–	–	–	–	–	–	–	–
South African Council for the Blind	–	–	–	1 804	–	–	–	–	–	-100.0%	–
Capital	24 516	46 181	19 191	14 088	-16.9%	0.5%	–	–	–	-100.0%	0.1%
Steve Biko Foundation	1 610	–	–	–	-100.0%	–	–	–	–	–	–
Upgrading of community arts centres	1 321	3 360	4 191	13 007	114.3%	0.1%	–	–	–	-100.0%	0.1%
Upgrading of public spaces	250	–	–	–	-100.0%	–	–	–	–	–	–
Thabo Mbeki Foundation	15 000	20 000	15 000	–	-100.0%	0.3%	–	–	–	–	–
SA Roadies Association Trust	6 335	18 721	–	–	-100.0%	0.1%	–	–	–	–	–
Charlotte Manny-Maxeke Institute	–	4 100	–	1 081	–	–	–	–	–	-100.0%	–
Foreign governments and international organisations											
Current	5 238	5 511	10 461	8 657	18.2%	0.2%	6 448	6 699	7 008	-6.8%	0.1%
Africa Zone VI Regional Anti-Doping Organisation	–	115	130	166	–	–	157	164	171	1.0%	–
The Association for International Sport for All	–	–	9	10	–	–	9	10	11	3.2%	–
African Union Sports Council Region 5	–	–	4 784	–	–	–	–	–	–	–	–
International University Sports Federation	–	–	–	2 264	–	–	–	–	–	-100.0%	–
Commonwealth Foundation	2 683	2 388	2 539	2 987	3.6%	0.1%	3 000	3 100	3 242	2.8%	0.1%
African Union Sports Council Region 5	419	371	393	482	4.8%	–	430	450	471	-0.8%	–
United Nations Education, Scientific and Cultural Organisation	–	133	206	158	–	–	150	150	157	-0.2%	–
African World Heritage Fund	2 136	2 164	2 220	2 229	1.4%	–	2 329	2 433	2 544	4.5%	–
International Centre for the Study of the Preservation and Restoration of Cultural Property	–	340	180	190	–	–	199	208	218	4.7%	–
International Council on Archives Eastern and Southern Africa regional branch of the International Council on Archives	–	–	–	140	–	–	141	147	154	3.2%	–
International Federation of Film Archives	–	–	–	4	–	–	5	6	7	20.5%	–
International Association of Sound and Audiovisual Archives	–	–	–	25	–	–	26	28	29	5.1%	–
International Association of Sound and Audiovisual Archives	–	–	–	2	–	–	2	3	4	26.0%	–
Higher education institutions											
Higher education institutions Current	5 888	4 392	9 408	7 403	7.9%	0.1%	6 284	7 097	8 309	3.9%	0.1%
Various institutions: Mzansi golden economy (cultural events)	–	–	290	–	–	–	–	–	–	–	–
Human languages technologies projects	5 888	4 392	9 118	7 403	7.9%	0.1%	6 284	7 097	8 309	3.9%	0.1%
Provinces and municipalities											
Municipal bank accounts											
Current	26	–	–	–	-100.0%	–	–	–	–	–	–
Vehicle licences	26	–	–	–	-100.0%	–	–	–	–	–	–
Provincial agencies and funds											
Current	–	24	10	–	–	–	–	–	–	–	–
Vehicle licences	–	24	10	–	–	–	–	–	–	–	–

Table 37.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Provincial revenue funds											
Current	1 351 721	1 789 659	1 865 385	1 872 057	11.5%	36.0%	2 016 996	1 983 865	2 074 239	3.5%	39.9%
Mass participation and sport development grant	368 184	591 049	603 511	560 960	15.1%	11.1%	618 462	626 389	655 087	5.3%	12.4%
Community library services grant current	983 537	1 198 610	1 261 874	1 311 097	10.1%	24.9%	1 398 534	1 357 476	1 419 152	2.7%	27.5%
Capital	169 187	297 226	310 676	191 703	4.3%	5.1%	213 373	285 821	299 431	16.0%	5.0%
Community library services grant capital	169 187	297 226	310 676	191 703	4.3%	5.1%	213 373	285 821	299 431	16.0%	5.0%
Municipal agencies and funds											
Current	-	1 000	-	-	-	-	-	-	-	-	-
Polokwane Art Museum	-	1 000	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	49 611	103 222	85 502	94 162	23.8%	1.7%	94 698	89 959	93 530	-0.2%	1.9%
Mzansi golden economy: Public art	813	2 768	162	2 627	47.8%	-	3 009	1 651	1 727	-13.0%	-
Various institutions: Mzansi golden economy (cultural events)	21 886	53 597	39 237	44 328	26.5%	0.8%	52 313	48 524	49 916	4.0%	1.0%
Various institutions: Mzansi golden economy (touring ventures)	2 170	7 445	893	6 778	46.2%	0.1%	7 915	9 126	9 670	12.6%	0.2%
Various institutions: Mzansi golden economy (National Cultural Industries Skills Academy)	16 804	16 459	18 780	18 100	2.5%	0.4%	15 600	18 001	18 906	1.5%	0.4%
Various institutions: Mzansi golden economy (artists in schools)	1 000	2 300	2 535	2 417	34.2%	-	2 417	3 609	3 803	16.3%	0.1%
Various institutions: Mzansi golden economy (export market development and promotion)	-	1 530	-	-	-	-	-	-	-	-	-
Various institutions: Mzansi golden economy (entrepreneur and local content development)	-	297	-	-	-	-	-	-	-	-	-
Arts and culture industries: Local market development and promotion	4 586	8 306	19 895	15 912	51.4%	0.3%	9 421	7 979	8 390	-19.2%	0.2%
Saigen	1 017	1 000	1 000	1 000	-0.6%	-	1 023	1 069	1 118	3.8%	-
Africa Month open calls	600	-	-	-	-100.0%	-	-	-	-	-	-
Lamathonsi Entertainment	735	520	-	-	-100.0%	-	-	-	-	-	-
Back to the City festival	-	9 000	-	-	-	-	-	-	-	-	-
Rashid Lombard Inc (Pty) Ltd	-	-	3 000	3 000	-	-	3 000	-	-	-100.0%	-
Capital	500	-	-	-	-100.0%	-	-	-	-	-	-
Upgrading of public spaces	500	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to public corporations											
Current	4 830	4 870	1 963	3 750	-8.1%	0.1%	4 697	4 095	4 283	4.5%	0.1%
Human languages technologies projects (Council for Scientific and Industrial Research)	4 830	4 870	1 963	3 750	-8.1%	0.1%	4 697	4 095	4 283	4.5%	0.1%
Total	4 284 850	4 731 841	5 105 927	4 979 591	5.1%	100.0%	4 912 988	4 903 122	5 127 001	1.0%	100.0%

Personnel information

Table 37.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																				
1. Administration																				
2. Recreation Development and Sport Promotion																				
3. Arts and Culture Promotion and Development																				
4. Heritage Promotion and Preservation																				
		Number of posts estimated for 31 March 2024				Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average: Salary level/ Total (%)			
		Number of posts		Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate											
		2022/23	2023/24		2022/23	2023/24	2024/25		2025/26		2026/27		2023/24 - 2026/27							
Salary level	Number of funded posts	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Sport, Arts and Culture		712	79	594	353.4	0.6	615	382.9	0.6	595	402.0	0.7	577	419.7	0.7	571	439.0	0.8	-2.4%	100.0%
1 – 6	127	22	109	25.9	0.2	127	30.3	0.2	108	28.4	0.3	97	27.5	0.3	98	29.4	0.3	-8.4%	18.2%	
7 – 10	325	1	246	128.1	0.5	279	149.0	0.5	278	157.4	0.6	273	163.9	0.6	268	170.1	0.6	-1.4%	46.5%	
11 – 12	139	7	116	107.6	0.9	113	109.8	1.0	113	116.6	1.0	112	122.7	1.1	111	128.9	1.2	-0.6%	19.0%	
13 – 16	71	1	65	82.7	1.3	65	86.1	1.3	65	91.5	1.4	65	97.0	1.5	64	101.5	1.6	-0.5%	11.0%	
Other	50	48	59	9.1	0.2	31	7.7	0.2	31	8.2	0.3	31	8.6	0.3	31	9.2	0.3	-0.0%	5.3%	
Programme		712	79	594	353.4	0.6	615	382.9	0.6	595	402.0	0.7	577	419.7	0.7	571	439.0	0.8	-2.4%	100.0%
Programme 1	329	38	278	172.9	0.6	279	181.0	0.6	262	188.3	0.7	255	196.7	0.8	249	203.0	0.8	-3.8%	44.3%	
Programme 2	81	13	58	35.0	0.6	55	36.6	0.7	55	38.9	0.7	55	41.3	0.7	55	43.7	0.8	0.2%	9.3%	
Programme 3	153	14	124	84.6	0.7	120	91.2	0.8	118	96.4	0.8	115	99.9	0.9	114	105.3	0.9	-1.8%	19.8%	
Programme 4	149	14	134	60.9	0.5	161	74.0	0.5	160	78.4	0.5	153	81.8	0.5	154	86.9	0.6	-1.5%	26.6%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Departmental receipts

Table 37.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	642	11 598	4 838	11 058	64 192	364.1%	100.0%	5 544	5 562	5 578	-55.7%	100.0%
Sales of goods and services produced by department	243	242	276	341	341	12.0%	1.4%	320	325	330	-1.1%	1.6%
Sales by market establishments	100	97	96	106	106	2.0%	0.5%	110	112	114	2.5%	0.5%
of which:												
Rental parking: Covered and open	100	97	96	106	106	2.0%	0.5%	110	112	114	2.5%	0.5%
Administrative fees	3	2	10	18	18	81.7%	-	13	14	15	-5.9%	0.1%
of which:												
Promotion of Access to Information Act (2000)	3	2	10	18	18	81.7%	-	13	14	15	-5.9%	0.1%
Other sales	140	143	170	217	217	15.7%	0.8%	197	199	201	-2.5%	1.0%
of which:												
Coat of arms	5	11	29	50	50	115.4%	0.1%	55	56	57	4.5%	0.3%
Photocopy and faxes	5	9	19	40	40	100.0%	0.1%	13	13	13	-31.2%	0.1%
Commission on insurance and garnishee	124	117	122	127	127	0.8%	0.6%	129	130	131	1.0%	0.6%
Transportation fees	6	6	-	-	-	-100.0%	-	-	-	-	-	-
Sales of scrap, waste, arms and other used current goods	-	5	-	-	-	-	-	-	-	-	-	-
of which:												
Sale of assets less than R5 000	-	5	-	-	-	-	-	-	-	-	-	-
Transfers received	-	150	-	-	-	-	0.2%	-	-	-	-	-
Interest, dividends and rent on land	4	23	83	37	37	109.9%	0.2%	39	42	43	5.1%	0.2%
Interest	4	23	83	37	37	109.9%	0.2%	39	42	43	5.1%	0.2%
Sales of capital assets	234	386	-	272	272	5.1%	1.1%	-	-	-	-100.0%	0.3%
Transactions in financial assets and liabilities	161	10 792	4 479	10 408	63 542	633.5%	97.2%	5 185	5 195	5 205	-56.6%	97.8%
Total	642	11 598	4 838	11 058	64 192	364.1%	100.0%	5 544	5 562	5 578	-55.7%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 37.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	4.4	4.4	4.6	4.7	2.3%	0.9%	5.2	5.5	5.8	7.4%	1.1%
Management	59.9	61.5	68.9	69.1	4.8%	13.5%	67.5	68.5	71.7	1.2%	14.9%
Strategic Management and Planning	17.8	17.9	20.0	19.0	2.1%	3.9%	19.6	21.6	22.6	6.0%	4.5%
Corporate Services	146.9	168.3	179.1	165.0	3.9%	34.2%	160.1	168.7	173.7	1.7%	36.0%
Office of the Chief Financial Officer	59.1	58.1	59.3	63.9	2.7%	12.5%	64.9	66.8	69.9	3.0%	14.3%
Office Accommodation	197.2	149.0	201.9	126.1	-13.8%	35.0%	131.8	137.7	144.0	4.5%	29.1%
Total	485.3	459.2	533.9	447.8	-2.6%	100.0%	449.0	468.8	487.7	2.9%	100.0%
Change to 2023 Budget estimate				-			(23.0)	(21.5)	(25.0)		

Table 37.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	473.3	437.6	517.3	432.3	-3.0%	96.6%	440.8	460.1	478.6	3.4%	97.8%
Compensation of employees	168.9	165.3	172.9	181.0	2.3%	35.7%	188.3	196.7	203.0	3.9%	41.5%
Goods and services	304.4	272.3	344.4	251.3	-6.2%	60.9%	252.5	263.3	275.5	3.1%	56.3%
of which:											
Advertising	7.9	11.0	9.0	12.4	16.1%	2.1%	7.8	8.3	9.0	-10.1%	2.0%
Audit costs: External	14.9	12.1	11.1	16.8	4.1%	2.8%	13.8	14.3	14.6	-4.4%	3.2%
Computer services	26.3	26.5	32.1	20.3	-8.2%	5.5%	26.8	27.7	29.0	12.6%	5.6%
Operating leases	181.6	130.3	194.8	107.2	-16.1%	31.9%	111.0	116.0	121.1	4.2%	24.6%
Property payments	36.3	35.4	29.3	34.6	-1.6%	7.0%	36.2	37.8	39.5	4.5%	8.0%
Travel and subsistence	7.8	15.6	25.9	14.1	22.0%	3.3%	18.7	19.5	20.6	13.4%	3.9%
Transfers and subsidies	0.9	1.3	1.2	2.1	31.3%	0.3%	0.1	0.1	0.1	-61.6%	0.1%
Provinces and municipalities	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts	-	0.3	0.1	0.1	-	-	0.1	0.1	0.1	4.6%	-
Households	0.9	1.1	1.1	2.0	30.3%	0.3%	-	-	-	-100.0%	0.1%
Payments for capital assets	11.0	8.7	14.8	13.4	6.7%	2.5%	8.0	8.6	9.0	-12.3%	2.1%
Machinery and equipment	11.0	8.5	14.8	8.4	-8.7%	2.2%	8.0	8.6	9.0	2.4%	1.8%
Software and other intangible assets	-	0.3	-	5.0	-	0.3%	-	-	-	-100.0%	0.3%
Payments for financial assets	0.0	11.5	0.5	-	-100.0%	0.6%	-	-	-	-	-
Total	485.3	459.2	533.9	447.8	-2.6%	100.0%	449.0	468.8	487.7	2.9%	100.0%
Proportion of total programme expenditure to vote expenditure	9.4%	8.1%	8.6%	7.4%	-	-	7.4%	7.9%	7.8%	-	-

Details of transfers and subsidies

Households											
Social benefits											
Current	0.9	1.1	1.1	2.0	30.3%	0.3%	-	-	-	-100.0%	0.1%
Employee social benefits	0.9	1.1	1.1	2.0	30.3%	0.3%	-	-	-	-100.0%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	0.3	0.1	0.1	-	-	0.1	0.1	0.1	4.6%	-
Culture, Arts, Tourism, Hospitality and Sport Sector	-	0.3	0.1	0.1	-	-	0.1	0.1	0.1	4.6%	-
Education and Training Authority	-	-	-	-	-	-	-	-	-	-	-
Provinces and municipalities											
Municipal bank accounts											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Vehicle licences	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Provincial agencies and funds											
Current	-	0.0	0.0	-	-	-	-	-	-	-	-
Vehicle licences	-	0.0	0.0	-	-	-	-	-	-	-	-

Personnel information

Table 37.7 Administration personnel numbers and cost by salary level¹

Administration Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%) 2023/24 - 2026/27	Average Salary level/ Total (%)						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number			Unit cost					
	329	38	278	172.9	0.6	279	181.0	0.6	262	188.3	0.7	255	196.7	0.8	249	203.0	0.8	-3.8%	100.0%
1 – 6	71	22	63	15.4	0.2	66	16.3	0.2	50	14.2	0.3	46	13.7	0.3	46	14.5	0.3	-11.5%	19.9%
7 – 10	144	-	112	60.9	0.5	122	69.4	0.6	121	73.1	0.6	118	75.7	0.6	114	77.3	0.7	-2.3%	45.5%
11 – 12	68	3	59	54.5	0.9	54	52.3	1.0	54	55.5	1.0	54	58.9	1.1	53	61.3	1.2	-0.6%	20.6%
13 – 16	32	1	29	36.5	1.3	29	37.5	1.3	29	39.8	1.4	29	42.2	1.5	28	43.4	1.5	-1.2%	11.0%
Other	14	12	15	5.7	0.4	8	5.4	0.7	8	5.8	0.7	8	6.1	0.8	8	6.5	0.8	-	3.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Recreation Development and Sport Promotion

Programme purpose

Support the provision of mass participation opportunities, the development of elite athletes, and the regulation and maintenance of facilities.

Objectives

- Improve the delivery of sport and recreation over the medium term by providing financial support to 50 sport and recreation bodies.
- Inspire a winning nation by creating an enabling environment that supports high-performance athletes to excel at an international level on an ongoing basis.
- Contribute towards a winning nation by supporting 9 provincially based athlete development programmes for emerging high-performance athletes per year over the medium term.
- Foster transformation within the sport and recreation sector by helping sport federations reach their transformation targets by March 2025.
- Monitor and ensure the implementation of the eminent persons group's findings and recommendations on assessed sport federations by March 2025.
- Develop an ethical sporting sector by financially supporting the South African Institute for Drug-Free Sport and ensuring that commitments to the World Anti-Doping Agency and the Regional Anti-doping Agency are upheld annually.
- Advance an effectively and efficiently regulated boxing sector by providing ongoing support to Boxing South Africa as a public entity of the department.
- Showcase South African sports stars by hosting annual events (the South African Sports Awards, the Ministerial Outstanding Sports Performance Accolades, the Andrew Mlangeni Green Jacket Awards and the G Sport Awards that honour women in sport) that recognise achievements in the sport and recreation sector.
- Encourage an active nation and contribute to improving the overall wellbeing of South Africans through lifelong participation in sport and recreation by facilitating the delivery of at least 5 sport and recreation events and supporting the delivery of 90 organised community-based sport and recreation activities by March 2025.
- Increase access to sports at school by supporting 90 school sport leagues at the district level and supporting 4 000 learners to participate in the national school sport championship, and providing equipment and attire to 3 500 schools, hubs and clubs by March 2025.
- Increase opportunities for mass participation in sport and recreation in all provinces by providing management and financial support through the *mass participation and sport development grant* on an ongoing basis.
- Provide accessible infrastructure to communities by constructing 10 community gyms and play parks and 7 multipurpose sports courts by March 2025.
- Provide technical and management support to a minimum of 50 municipalities annually during the planning and implementation of sport infrastructure projects to ensure compliance with the norms and standards for the provision of sport and recreation facilities.
- Preserve and promote South African heritage and a national memory, and promote an informed, reading nation by:
 - constructing, upgrading, maintaining, repairing and renovating the department's buildings and providing quarterly progress reports
 - developing and/or maintaining the Isibhubhu Cultural Arena and the Sarah Baartman Centre of Remembrance over the medium term
 - providing financial support for infrastructure upgrades at 16 public entities by March 2025.

Subprogrammes

- *Winning Nation* supports the development of elite athletes.
- *Active Nation* supports the provision of mass participation opportunities in sport and recreation.
- *Infrastructure Support* regulates and manages the provision of sport, recreation, arts and culture facilities; and provides technical support during the construction, repair and renovation of buildings belonging to public entities and other institutions in the sport, arts and culture sector.

Expenditure trends and estimates

Table 37.8 Recreation Development and Sport Promotion expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average: Expenditure/ Total (%)		Medium-term expenditure estimate			Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million											
Winning Nation	317.3	253.6	286.8	260.4	-6.4%	22.7%	243.3	253.7	265.3	0.6%	19.1%
Active Nation	433.5	692.6	736.6	686.3	16.5%	51.7%	698.0	710.3	743.5	2.7%	53.1%
Infrastructure Support	231.9	406.3	313.8	307.4	9.8%	25.6%	374.1	393.7	412.1	10.3%	27.8%
Total	982.8	1 352.5	1 337.3	1 254.1	8.5%	100.0%	1 315.4	1 357.6	1 420.9	4.2%	100.0%
Change to 2023 Budget estimate				-			(199.1)	(228.9)	(238.3)		
Economic classification											
Current payments	71.5	102.9	159.6	171.9	34.0%	10.3%	143.3	153.9	161.2	-2.1%	11.8%
Compensation of employees	28.1	31.8	35.0	36.6	9.2%	2.7%	38.9	41.3	43.7	6.1%	3.0%
Goods and services	43.3	71.1	124.7	135.3	46.1%	7.6%	104.4	112.6	117.5	-4.6%	8.8%
of which:											
Advertising	2.3	7.5	3.3	10.4	65.0%	0.5%	5.8	6.3	6.9	-12.9%	0.6%
Contractors	5.0	41.1	63.6	58.9	127.1%	3.4%	37.5	43.0	44.3	-9.1%	3.4%
Agency and support/outsourced services	4.5	0.4	-	4.8	2.6%	0.2%	4.1	4.3	4.5	-2.4%	0.3%
Inventory: Other supplies	20.1	7.6	20.1	8.4	-25.2%	1.1%	3.8	4.2	4.6	-18.3%	0.4%
Travel and subsistence	1.8	9.4	21.3	24.8	139.7%	1.2%	28.3	29.6	31.0	7.7%	2.1%
Venues and facilities	-	0.6	8.0	8.7	-	0.4%	9.1	9.5	10.0	4.5%	0.7%
Transfers and subsidies	828.0	1 202.3	1 108.3	971.0	5.5%	83.4%	910.9	1 138.3	1 188.5	7.0%	78.7%
Provinces and municipalities	368.2	591.1	603.5	561.0	15.1%	43.1%	618.5	626.4	655.1	5.3%	46.0%
Departmental agencies and accounts	152.3	345.1	250.8	192.2	8.1%	19.1%	132.4	345.0	358.5	23.1%	19.2%
Foreign governments and international organisations	-	0.1	4.9	2.4	-	0.2%	0.2	0.2	0.2	-57.9%	0.1%
Public corporations and private enterprises	0.5	-	-	-	-100.0%	-	-	-	-	-	-
Non-profit institutions	303.3	261.1	241.1	209.5	-11.6%	20.6%	154.2	160.9	168.6	-7.0%	13.0%
Households	3.8	4.9	7.9	5.9	16.0%	0.5%	5.6	5.9	6.1	1.5%	0.4%
Payments for capital assets	83.3	47.4	69.4	111.1	10.1%	6.3%	261.1	65.5	71.1	-13.8%	9.5%
Buildings and other fixed structures	-	26.1	11.5	13.7	-	1.0%	73.5	26.6	27.8	26.7%	2.6%
Heritage assets	83.3	21.3	57.8	97.5	5.4%	5.3%	187.6	38.9	43.3	-23.7%	6.9%
Payments for financial assets	-	-	0.0	-	-	-	-	-	-	-	-
Total	982.8	1 352.5	1 337.3	1 254.1	8.5%	100.0%	1 315.4	1 357.6	1 420.9	4.2%	100.0%
Proportion of total programme expenditure to vote expenditure	19.0%	24.0%	21.4%	20.6%	-	-	21.5%	22.8%	22.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.4	0.7	0.1	-20.4%	-	-	-	-	-100.0%	-
Employee social benefits	0.1	0.4	0.7	0.1	-10.0%	-	-	-	-	-100.0%	-
Leave gratuity	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	3.6	4.5	7.3	5.8	17.0%	0.4%	5.6	5.9	6.1	1.9%	0.4%
Bursaries for non-employees	3.6	4.5	7.3	5.8	17.0%	0.4%	5.6	5.9	6.1	1.9%	0.4%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	46.3	47.3	48.8	49.7	2.4%	3.9%	49.7	51.7	54.1	2.9%	3.8%
South African Institute for Drug-Free Sport	28.3	28.1	29.2	29.8	1.7%	2.3%	29.8	31.0	32.4	2.9%	2.3%
Boxing South Africa	18.0	19.2	19.7	19.9	3.4%	1.6%	20.0	20.7	21.6	2.8%	1.5%
Capital	106.0	297.8	202.0	142.5	10.4%	15.2%	82.7	293.2	304.4	28.8%	15.4%
Artscape	7.0	10.8	10.4	7.1	0.5%	0.7%	2.2	7.7	8.0	4.3%	0.5%
The South African State Theatre	5.5	10.0	15.4	15.9	42.7%	1.0%	-	6.9	7.2	-23.4%	0.6%
The Playhouse Company	10.5	12.7	-	-	-100.0%	0.5%	-	13.0	13.7	-	0.5%
Performing Arts Centre of the Free State	2.7	7.0	-	2.0	-8.8%	0.2%	8.9	9.3	9.7	68.5%	0.6%
Market Theatre Foundation	2.5	8.3	-	4.7	24.3%	0.3%	6.4	8.8	8.3	20.6%	0.5%
National Arts Council	1.9	1.4	1.2	-	-100.0%	0.1%	5.0	1.1	1.1	-	0.1%
National Film and Video Foundation	-	1.0	-	-	-	-	-	-	-	-	-
Die Afrikaanse Taalmuseum en -monument: Paarl	3.2	5.7	-	4.0	7.7%	0.3%	1.3	8.3	8.6	29.4%	0.4%
Ditsong Museums of South Africa: Pretoria	8.4	8.0	9.0	0.0	-95.1%	0.5%	-	9.2	13.2	2264.2%	0.4%
National Museum: Bloemfontein	4.7	3.3	6.6	-	-100.0%	0.3%	1.2	4.4	4.6	-	0.2%
Amazwi South African Museum of Literature: Makhanda	1.2	0.7	-	3.1	35.4%	0.1%	8.4	1.9	2.0	-13.1%	0.3%
Robben Island Museum: Cape Town	-	9.2	9.5	9.7	-	0.6%	7.0	6.2	6.5	-12.5%	0.5%

Table 37.8 Recreation Development and Sport Promotion expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million				2020/21 - 2023/24				2023/24 - 2026/27		
Freedom Park: Pretoria	–	19.3	26.0	–	–	0.9%	10.4	11.3	11.8	–	0.6%
Iziko Museums: Cape Town	23.2	17.2	7.6	29.0	7.7%	1.6%	4.9	8.6	9.0	-32.2%	1.0%
Nelson Mandela Museum: Mthatha	1.0	5.0	–	12.9	134.2%	0.4%	0.8	0.8	0.9	-59.2%	0.3%
KwaZulu-Natal Museum: Pietermaritzburg	16.4	105.0	48.4	0.9	-61.5%	3.5%	0.8	112.3	107.1	386.4%	4.1%
Luthuli Museum: Stanger	–	–	–	1.0	–	–	–	–	–	-100.0%	–
uMsunduzi Museum: Pietermaritzburg	–	1.1	2.1	3.5	–	0.1%	0.2	3.6	3.8	2.6%	0.2%
William Humphreys Art Gallery: Kimberley	–	–	–	–	–	–	–	3.2	3.4	–	0.1%
War Museum of the Boer Republics: Bloemfontein	2.2	1.0	2.5	2.5	4.5%	0.2%	–	0.8	0.9	-29.6%	0.1%
South African Heritage Resources Agency	4.9	10.8	23.2	16.5	49.6%	1.1%	7.7	33.9	35.5	29.0%	1.8%
National Library of South Africa	10.7	23.6	–	–	-100.0%	0.7%	–	–	–	–	–
South African Library for the Blind	–	8.0	14.1	19.9	–	0.9%	2.2	3.0	3.0	-46.8%	0.5%
National Heritage Council (resistance and liberation heritage route)	–	10.0	6.8	7.3	–	0.5%	8.6	23.1	24.2	49.2%	1.2%
Upgrading of community arts centres	–	0.3	–	2.5	–	0.1%	6.5	9.8	15.7	84.3%	0.6%
Mandela Bay Theatre Complex	–	18.5	19.0	–	–	0.8%	–	5.9	6.2	–	0.2%
Non-profit institutions											
Current	278.8	214.9	221.9	195.5	-11.2%	18.5%	154.2	160.9	168.6	-4.8%	12.7%
South African Sports Confederation and Olympic Committee	11.3	11.7	12.0	12.1	2.1%	1.0%	11.7	12.2	12.8	2.0%	0.9%
loveLife	32.7	40.0	39.9	40.0	6.9%	3.1%	11.8	12.2	12.9	-31.4%	1.4%
Various sport federations	234.7	138.1	129.3	117.6	-20.6%	12.6%	108.7	113.5	118.8	0.3%	8.6%
The Sports Trust	–	25.1	40.7	25.8	–	1.9%	22.0	22.9	24.0	-2.4%	1.8%
Capital	24.5	46.2	19.2	14.1	-16.9%	2.1%	–	–	–	-100.0%	0.3%
Steve Biko Foundation	1.6	–	–	–	-100.0%	–	–	–	–	–	–
Upgrading of community arts centres	1.3	3.4	4.2	13.0	114.3%	0.4%	–	–	–	-100.0%	0.2%
Upgrading of public spaces	0.3	–	–	–	-100.0%	–	–	–	–	–	–
Thabo Mbeki Foundation	15.0	20.0	15.0	–	-100.0%	1.0%	–	–	–	–	–
SA Roadies Association Trust	6.3	18.7	–	–	-100.0%	0.5%	–	–	–	–	–
Charlotte Mannyxa-Maxeke Institute	–	4.1	–	1.1	–	0.1%	–	–	–	-100.0%	–
Foreign governments and international organisations											
Current	–	0.1	4.9	2.4	–	0.2%	0.2	0.2	0.2	-57.9%	0.1%
Africa Zone VI Regional Anti-Doping Organisation	–	0.1	0.1	0.2	–	–	0.2	0.2	0.2	1.0%	–
The Association for International Sport for All	–	–	0.0	0.0	–	–	0.0	0.0	0.0	3.2%	–
African Union Sports Council Region 5	–	–	4.8	–	–	0.1%	–	–	–	–	–
International University Sports Federation	–	–	–	2.3	–	–	–	–	–	-100.0%	–
Provinces and municipalities											
Provincial agencies and funds											
Current	–	0.0	–	–	–	–	–	–	–	–	–
Vehicle licences	–	0.0	–	–	–	–	–	–	–	–	–
Provincial revenue funds											
Current	368.2	591.0	603.5	561.0	15.1%	43.1%	618.5	626.4	655.1	5.3%	46.0%
Mass participation and sport development grant	368.2	591.0	603.5	561.0	15.1%	43.1%	618.5	626.4	655.1	5.3%	46.0%
Public corporations and private enterprises											
Other transfers to private enterprises											
Capital	0.5	–	–	–	-100.0%	–	–	–	–	–	–
Upgrading of public spaces	0.5	–	–	–	-100.0%	–	–	–	–	–	–

Personnel information

Table 37.9 Recreation Development and Sport Promotion personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts additional to the establishment	2022/23	Actual			Revised estimate			Medium-term expenditure estimate											2023/24 - 2026/27	
			2022/23			2023/24			2024/25			2025/26			2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Recreation Development and Sport Promotion			81	13	58	35.0	0.6	55	36.6	0.7	55	38.9	0.7	55	41.3	0.7	55	43.7	0.8	0.2%	100.0%
Salary level	81	13	58	35.0	0.6	55	36.6	0.7	55	38.9	0.7	55	41.3	0.7	55	43.7	0.8	0.2%	100.0%		
1 – 6	13	–	7	2.0	0.3	6	1.8	0.3	6	2.0	0.3	6	2.1	0.3	6	2.2	0.4	1.6%	11.1%		
7 – 10	30	–	22	11.4	0.5	24	12.7	0.5	24	13.5	0.6	24	14.3	0.6	24	15.1	0.6	–	43.5%		
11 – 12	15	2	8	7.0	0.9	8	7.2	0.9	8	7.6	1.0	8	8.1	1.0	8	8.6	1.1	–	14.5%		
13 – 16	12	–	10	13.6	1.3	10	14.3	1.4	10	15.1	1.5	10	16.1	1.6	10	17.0	1.7	–	18.1%		
Other	11	11	11	0.9	0.1	7	0.7	0.1	7	0.7	0.1	7	0.8	0.1	7	0.8	0.1	–	12.7%		

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Arts and Culture Promotion and Development

Programme purpose

Promote and develop arts, culture and languages, and implement the national social cohesion strategy.

Objectives

- Develop and promote official languages by supporting 8 multiyear language technology projects by March 2025.
- Build capacity in human resources and promote excellence in the arts and culture sector by:
 - providing 140 bursaries per year over the medium term to support university students studying languages
 - supporting 22 capacity-building programmes by March 2025
 - implementing school-based arts education programmes in partnership with the Department of Basic Education by March 2025
 - placing 340 experienced artists and/or arts practitioners per year over the medium term in schools to help and support art teachers.
- Enable local and international market access by financially supporting 15 projects by March 2025.
- Transform the arts and culture sector by supporting 4 arts and social development programmes focusing on children, women, older people and people with disabilities; and 4 youth-focused arts development programmes by March 2025.
- Lead, coordinate and implement arts programmes by providing financial support to 9 provincial community arts development programmes by March 2025.
- Drive integrated, outcomes-based research, planning, monitoring and evaluation across the sport, arts, culture and heritage sectors by producing 16 reports by March 2025 through the South African Cultural Observatory.
- Build international relations and partnerships by implementing the International Relations Strategy and reporting quarterly on the progress made against set milestones by March 2025.
- Empower the sport, arts and culture sector by managing and strengthening strategic bilateral and multilateral relations through actively participating and influencing decision-making in identified multilateral organisations such as the United Nations, the African Union and the Commonwealth over the medium term.
- Lead, coordinate and implement social cohesion and nation building programmes annually by:
 - commemorating 6 national days
 - hosting 15 community conversations
 - hosting 20 social cohesion advocacy platforms
 - supporting 5 Moral Regeneration Movement projects.
- Reduce the scourge of gender-based violence and femicide by supporting 2 initiatives by March 2025.

- Develop, protect and promote the arts and culture sector by supporting:
 - 25 national and provincial flagship projects
 - 65 creative industry projects through an open call.
- Contribute towards economic transformation by March 2025 by creating 10 000 job opportunities across the workstreams and cultural development programmes of the Mzansi golden economy strategy and 30 390 job opportunities through the presidential employment stimulus.

Subprogrammes

- *National Language Services* promotes the use and equal status of all official languages. This entails developing terminologies and language technology, developing and providing translation and editing services in all official languages, and awarding bursaries.
- *Pan South African Language Board* transfers funds to the Pan South African Language Board, which creates an environment conducive to developing, using and promoting all official languages, including South African Sign Language, as well as the Khoi, Nama and San languages.
- *Cultural and Creative Industries Development* supports cultural and creative industries by developing strategies, implementing sector development programmes, supporting the programmes of sector organisations, and providing training support to arts and culture practitioners.
- *International Cooperation* helps to build continental and international relations for the promotion and development of South African sport, arts, culture and heritage by actively participating in and influencing decision-making in identified multilateral organisations and bilateral forums.
- *Social Cohesion and Nation Building* implements the national social cohesion strategy and brings under-represented groups (such as women, people with disabilities and people in rural areas) into the mainstream in the arts, culture and heritage sector, including arts and culture in schools; and coordinates priority 6 (social cohesion and safer communities) of government's 2019-2024 medium-term strategic framework.
- *Mzansi Golden Economy* seeks to create job opportunities in the arts, culture and heritage sector by supporting programmes designed to develop audiences, stimulate demand, increase market access and develop skills.
- *Performing Arts Institutions* transfers funds to performing arts institutions, which provide a platform for the artistic and cultural expression of artists and those interested in performing arts.
- *National Film and Video Foundation* transfers funds to the National Film and Video Foundation to support the development of skills and local content and marketing in South Africa's film, audio-visual and digital media industry.
- *National Arts Council* transfers funds to the National Arts Council, which develops and supports various disciplines of arts and culture financially, in accordance with the National Arts Council Act (1997).

Expenditure trends and estimates

Table 37.10 Arts and Culture Promotion and Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
National Language Services	46.8	50.3	54.8	61.5	9.5%	3.4%	63.2	66.6	69.7	4.2%	4.2%
Pan South African Language Board	110.8	120.9	127.8	119.7	2.6%	7.5%	127.4	133.5	139.9	5.3%	8.4%
Cultural and Creative Industries Development	69.5	103.9	166.8	144.4	27.6%	7.6%	123.1	127.7	134.6	-2.3%	8.6%
International Cooperation	29.8	37.4	41.6	39.6	9.9%	2.3%	38.6	40.0	41.7	1.7%	2.6%
Social Cohesion and Nation Building	28.7	65.3	67.3	66.1	32.0%	3.6%	59.8	62.3	65.2	-0.5%	4.1%
Mzansi Golden Economy	162.9	277.4	361.7	543.2	49.4%	21.1%	615.6	275.9	288.4	-19.0%	27.9%
Performing Arts Institutions	331.0	307.3	318.6	332.1	0.1%	20.3%	343.0	358.1	374.6	4.1%	22.8%
National Film and Video Foundation	312.1	145.9	301.5	176.8	-17.3%	14.7%	147.2	153.7	160.8	-3.1%	10.3%
National Arts Council	471.2	153.4	303.0	313.5	-12.7%	19.5%	120.9	126.3	132.1	-25.0%	11.2%
Total	1 562.9	1 261.9	1 743.1	1 797.0	4.8%	100.0%	1 638.9	1 344.1	1 407.1	-7.8%	100.0%
Change to 2023 Budget estimate				-			247.4	(109.8)	(113.5)		

Table 37.10 Arts and Culture Promotion and Development expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
	R million				2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24	2026/27	
Current payments	176.7	213.9	264.0	261.8	14.0%	14.4%	227.6	241.8	253.4	-1.1%	15.9%	
Compensation of employees	79.2	80.6	84.6	91.2	4.8%	5.3%	96.4	99.9	105.3	4.9%	6.4%	
Goods and services	97.5	133.3	179.4	170.5	20.5%	9.1%	131.2	141.9	148.1	-4.6%	9.6%	
<i>of which:</i>												
<i>Advertising</i>	2.1	2.5	5.2	3.1	13.7%	0.2%	3.2	3.4	3.5	3.5%	0.2%	
<i>Communication</i>	2.4	4.4	2.9	2.5	1.8%	0.2%	2.4	2.4	2.5	0.3%	0.2%	
<i>Consultants: Business and advisory services</i>	56.3	22.7	25.5	27.1	-21.7%	2.1%	18.1	21.4	22.3	-6.2%	1.4%	
<i>Contractors</i>	25.2	78.1	115.1	100.0	58.4%	5.0%	74.3	79.4	83.6	-5.8%	5.4%	
<i>Operating leases</i>	-	-	-	1.7	-	-	1.7	1.8	1.8	2.7%	0.1%	
<i>Travel and subsistence</i>	3.7	11.8	23.7	24.3	87.4%	1.0%	22.6	23.7	24.3	-	1.5%	
Transfers and subsidies	1 386.2	1 047.7	1 478.8	1 535.2	3.5%	85.6%	1 411.3	1 102.3	1 153.6	-9.1%	84.1%	
Provinces and municipalities	-	1.0	-	-	-	-	-	-	-	-	-	
Departmental agencies and accounts	1 185.3	774.4	1 184.7	1 229.2	1.2%	68.7%	1 143.7	811.1	848.7	-11.6%	65.2%	
Higher education institutions	5.9	4.4	9.4	7.4	7.9%	0.4%	6.3	7.1	8.3	3.9%	0.5%	
Foreign governments and international organisations	3.1	2.9	3.1	3.6	5.4%	0.2%	3.6	3.7	3.9	2.2%	0.2%	
Public corporations and private enterprises	53.7	98.6	84.5	94.9	20.9%	5.2%	96.4	94.1	97.8	1.0%	6.2%	
Non-profit institutions	128.9	134.0	173.0	182.5	12.3%	9.7%	146.0	164.5	172.3	-1.9%	10.8%	
Households	9.3	32.4	24.2	17.6	23.6%	1.3%	15.3	21.8	22.6	8.8%	1.3%	
Payments for financial assets	0.0	0.2	0.3	-	-100.0%	-	-	-	-	-	-	
Total	1 562.9	1 261.9	1 743.1	1 797.0	4.8%	100.0%	1 638.9	1 344.1	1 407.1	-7.8%	100.0%	
Proportion of total programme expenditure to vote expenditure	30.2%	22.4%	27.9%	29.5%	-	-	26.8%	22.6%	22.6%	-	-	

Details of transfers and subsidies

Households											
Social benefits											
Current	0.3	0.2	0.1	0.1	-40.5%	-	-	-	-	-100.0%	-
Employee social benefits	0.3	0.2	0.1	0.1	-40.5%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	9.1	32.3	24.0	17.5	24.6%	1.3%	15.3	21.8	22.6	8.9%	1.2%
Mzansi golden economy: Public art	0.0	2.9	-	-	-100.0%	-	-	1.2	1.3	-	-
Various institutions: Mzansi golden economy (cultural events)	1.3	7.0	4.3	-	-100.0%	0.2%	-	-	-	-	-
Various institutions: Mzansi golden economy (touring ventures)	0.2	6.8	-	1.3	88.2%	0.1%	-	3.1	3.3	34.7%	0.1%
Various institutions: Mzansi golden economy (export market development and promotion)	-	0.5	-	-	-	-	-	-	-	-	-
Arts and culture industries: Local market development and promotion	1.2	8.8	13.2	9.6	100.9%	0.5%	9.7	12.0	12.6	9.4%	0.7%
Language development projects	6.3	6.4	6.6	6.6	1.4%	0.4%	5.6	5.5	5.5	-5.7%	0.4%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 185.3	774.4	1 184.7	1 229.2	1.2%	68.7%	1 143.7	811.1	848.7	-11.6%	65.2%
Artscape	65.3	65.8	67.5	67.7	1.2%	4.2%	67.9	70.9	74.2	3.1%	4.5%
The South African State Theatre	59.8	68.2	62.8	73.2	7.0%	4.1%	76.9	80.1	83.8	4.6%	5.1%
The Playhouse Company	49.6	53.9	55.2	55.4	3.7%	3.4%	52.5	54.9	57.4	1.2%	3.6%
Performing Arts Centre of the Free State	46.9	48.8	50.0	50.2	2.3%	3.1%	50.3	52.5	54.9	3.0%	3.4%
Market Theatre Foundation	48.2	51.2	52.6	52.0	2.5%	3.2%	52.8	55.2	57.7	3.6%	3.5%
National Arts Council	471.2	153.4	303.0	313.5	-12.7%	19.5%	120.9	126.3	132.1	-25.0%	11.2%
National Film and Video Foundation	312.1	145.9	301.5	176.8	-17.3%	14.7%	147.2	153.7	160.8	-3.1%	10.3%
Mandela Bay Theatre Complex	-	9.0	20.0	23.0	-	0.8%	33.0	34.5	36.1	16.2%	2.0%
Pan South African Language Board	110.8	120.9	127.8	119.7	2.6%	7.5%	127.4	133.5	139.9	5.3%	8.4%
Mzansi golden economy: Art bank resources	3.0	3.0	6.0	6.0	26.0%	0.3%	5.0	6.0	6.0	-	0.4%
Various institutions: Mzansi golden economy (cultural events)	2.5	14.5	18.8	21.4	105.1%	0.9%	17.5	11.2	12.0	-17.5%	1.0%
Various institutions: Mzansi golden economy (artists in schools)	0.8	2.3	2.5	2.4	44.6%	0.1%	2.4	3.1	3.2	10.0%	0.2%
Various institutions: Mzansi golden economy (community arts development)	-	13.9	15.7	16.3	-	0.7%	15.9	5.8	6.1	-27.9%	0.7%
Performing arts institutions: Mzansi golden economy (incubators entrepreneur and local content development)	1.1	9.3	9.2	9.5	108.0%	0.5%	10.5	10.5	11.0	5.1%	0.7%

Table 37.10 Arts and Culture Promotion and Development expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21 - 2023/24		2023/24 - 2026/27									
R million												
National Museum Art Bank	4.0	–	16.7	0.9	-39.5%	0.3%	–	–	–	-100.0%	–	
National Youth Development Agency	10.0	10.2	10.4	10.5	1.4%	0.6%	12.4	12.9	13.4	8.7%	0.8%	
Amazwi South African Museum of Literature and Steve Biko Foundation	–	1.0	–	–	–	–	–	–	–	–	–	
National Museum Bloemfontein (Oliewenhuis Art Museum)	–	1.0	–	9.8	–	0.2%	–	–	–	-100.0%	0.2%	
Mbabana Arts, Culture and Sports Foundation	–	1.0	–	–	–	–	–	–	–	–	–	
Luthuli Museum	–	0.7	–	–	–	–	–	–	–	–	–	
KwaZulu-Natal Museum	–	0.3	–	–	–	–	–	–	–	–	–	
Iziko Museum (South African National Gallery)	–	0.2	–	–	–	–	–	–	–	–	–	
Creative industries stimulus	–	–	–	218.0	–	3.4%	351.0	–	–	-100.0%	9.2%	
National Heritage Council	–	–	65.0	3.1	–	1.1%	–	–	–	-100.0%	0.1%	
Non-profit institutions												
Current	128.9	134.0	173.0	182.5	12.3%	9.7%	146.0	164.5	172.3	-1.9%	10.8%	
Business and Arts South Africa	61.2	10.3	10.6	10.6	-44.3%	1.5%	9.5	9.9	10.4	-0.6%	0.7%	
Mzansi golden economy: Public art	0.5	1.3	0.1	1.8	53.9%	0.1%	0.6	1.8	1.9	1.3%	0.1%	
Various institutions: Mzansi golden economy (cultural events)	17.1	47.0	34.5	60.9	52.8%	2.5%	37.8	56.3	59.0	-1.1%	3.5%	
Various institutions: Mzansi golden economy (touring ventures)	3.5	4.6	0.6	6.0	19.6%	0.2%	6.7	4.0	4.1	-11.3%	0.3%	
Various institutions: Mzansi golden economy (National Cultural Industries Skills Academy)	11.1	4.3	19.3	6.6	-16.0%	0.7%	20.2	17.1	18.0	39.6%	1.0%	
Various institutions: Mzansi golden economy (artists in schools)	5.4	14.9	15.7	16.9	46.3%	0.8%	16.9	16.6	17.3	0.8%	1.1%	
Various institutions: Mzansi golden economy (community arts development)	4.9	8.3	1.7	12.9	38.3%	0.4%	12.9	2.8	2.9	-39.0%	0.5%	
Various institutions: Mzansi golden economy (export market development and promotion)	–	5.9	–	–	–	0.1%	–	–	–	–	–	
Various institutions: Mzansi golden economy (entrepreneur and local content development)	0.3	1.2	–	–	-100.0%	–	–	–	–	–	–	
Arts and culture industries: Local market development and promotion	9.4	12.4	45.2	38.6	60.0%	1.7%	30.3	42.1	44.0	4.5%	2.5%	
Arts and culture industries: Community arts development	0.6	5.8	10.9	–	-100.0%	0.3%	–	–	–	–	–	
Arts social development	5.5	5.8	5.3	8.7	16.3%	0.4%	6.7	7.0	7.3	-5.5%	0.5%	
Arts youth development	5.3	9.3	4.8	4.6	-4.6%	0.4%	–	2.4	2.6	-17.2%	0.2%	
Moral Regeneration Movement	4.0	3.1	4.4	4.5	3.7%	0.3%	4.3	4.5	4.7	1.8%	0.3%	
Business Arts and South Africa	–	–	20.0	10.4	–	0.5%	–	–	–	-100.0%	0.2%	
Foreign governments and international organisations												
Current	3.1	2.9	3.1	3.6	5.4%	0.2%	3.6	3.7	3.9	2.2%	0.2%	
Commonwealth Foundation	2.7	2.4	2.5	3.0	3.6%	0.2%	3.0	3.1	3.2	2.8%	0.2%	
African Union Sports Council Region 5	0.4	0.4	0.4	0.5	4.8%	–	0.4	0.5	0.5	-0.8%	–	
United Nations Education, Scientific and Cultural Organisation	–	0.1	0.1	0.2	–	–	0.2	0.2	0.2	-0.2%	–	
Higher education institutions												
Higher education institutions												
Current	5.9	4.4	9.4	7.4	7.9%	0.4%	6.3	7.1	8.3	3.9%	0.5%	
Various institutions: Mzansi golden economy (cultural events)	–	–	0.3	–	–	–	–	–	–	–	–	
Human languages technologies projects	5.9	4.4	9.1	7.4	7.9%	0.4%	6.3	7.1	8.3	3.9%	0.5%	
Provinces and municipalities												
Municipal agencies and funds												
Current	–	1.0	–	–	–	–	–	–	–	–	–	
Polokwane Art Museum	–	1.0	–	–	–	–	–	–	–	–	–	

Table 37.10 Arts and Culture Promotion and Development expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Public corporations and private enterprises												
Other transfers to private enterprises												
Current		48.9	93.7	82.5	91.2	23.1%	5.0%	91.7	90.0	93.5	0.9%	5.9%
Mzansi golden economy: Public art		0.8	2.8	0.2	2.6	47.8%	0.1%	3.0	1.7	1.7	-13.0%	0.1%
Various institutions: Mzansi golden economy (cultural events)		21.9	53.6	39.2	44.3	26.5%	2.5%	52.3	48.5	49.9	4.0%	3.2%
Various institutions: Mzansi golden economy (touring ventures)		2.2	7.4	0.9	6.8	46.2%	0.3%	7.9	9.1	9.7	12.6%	0.5%
Various institutions: Mzansi golden economy (National Cultural Industries Skills Academy)		16.8	16.5	18.8	18.1	2.5%	1.1%	15.6	18.0	18.9	1.5%	1.1%
Various institutions: Mzansi golden economy (artists in schools)		1.0	2.3	2.5	2.4	34.2%	0.1%	2.4	3.6	3.8	16.3%	0.2%
Various institutions: Mzansi golden economy (export market development and promotion)		-	1.5	-	-	-	-	-	-	-	-	-
Various institutions: Mzansi golden economy (entrepreneur and local content development)		-	0.3	-	-	-	-	-	-	-	-	-
Arts and culture industries: Local market development and promotion		4.6	8.3	19.9	15.9	51.4%	0.8%	9.4	8.0	8.4	-19.2%	0.7%
Saigen		1.0	1.0	1.0	1.0	-0.6%	0.1%	1.0	1.1	1.1	3.8%	0.1%
Africa Month open calls		0.6	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to public corporations												
Current		4.8	4.9	2.0	3.8	-8.1%	0.2%	4.7	4.1	4.3	4.5%	0.3%
Human languages technologies projects (Council for Scientific and Industrial Research)		4.8	4.9	2.0	3.8	-8.1%	0.2%	4.7	4.1	4.3	4.5%	0.3%

Personnel information

Table 37.11 Arts and Culture Promotion and Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/Total (%)						
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate							2023/24 - 2026/27					
		2022/23		2023/24		2024/25		2025/26		2026/27										
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Arts and Culture Promotion and Development		153	14	124	84.6	0.7	120	91.2	0.8	118	96.4	0.8	115	99.9	0.9	114	105.3	0.9	-1.8%	100.0%
Salary level																				
1 – 6	3	-	3	0.9	0.3	6	1.6	0.3	4	1.3	0.3	4	1.4	0.4	4	1.4	0.4	-15.0%	3.7%	
7 – 10	85	1	59	32.1	0.5	61	35.0	0.6	61	37.2	0.6	59	38.1	0.6	58	39.8	0.7	-1.7%	51.3%	
11 – 12	36	2	31	28.7	0.9	31	31.0	1.0	31	32.9	1.1	30	34.0	1.1	30	36.0	1.2	-1.1%	26.2%	
13 – 16	18	-	17	21.7	1.3	17	23.1	1.4	17	24.5	1.4	17	26.0	1.5	17	27.5	1.6	-	14.6%	
Other	11	11	15	1.2	0.1	5	0.5	0.1	5	0.5	0.1	5	0.6	0.1	5	0.6	0.1	-	4.3%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Heritage Promotion and Preservation

Programme purpose

Preserve and promote South African heritage, including archival and heraldic heritage. Oversee and transfer funds to libraries.

Objectives

- Create capacity in the heritage sector by awarding 45 heritage bursaries to deserving tertiary students and supporting 15 unemployed heritage bursary graduates through internships by March 2025.
- Raise awareness about national symbols by implementing 3 initiatives that include public activations, the provision of flags and the staging of workshops each year over the medium term.

- Create a coherent policy and legislative environment by developing a national policy framework for heritage memorialisation by March 2025.
- Raise public consciousness about archival services by implementing an awareness programme and digitising 500 records each year over the medium term.
- Provide access to information and promote a culture of reading by financing the construction of 20 newly built and/or modular community libraries by March 2025.
- Develop, preserve, protect and promote heritage by:
 - publishing 3 gazette notices on standardising geographical names annually
 - publishing 3 books documenting living human treasures by March 2025
 - developing exhibition content for 2 heritage legacy projects by March 2025
 - analysing quarterly reports from provinces documenting progress on the resistance and liberation route programme.

Subprogrammes

- *Heritage Promotion* supports a range of heritage initiatives and projects, including the transformation of the heritage landscape, by conceptualising, equipping and operationalising legacy projects, the resistance and liberation heritage route and the relocation of statues; and, through the Bureau of Heraldry, registering and popularising national symbols by creating public awareness campaigns, promoting the national flag, coordinating the National Orders awards ceremony, and developing and reviewing heritage policies and legislation for the preservation, conservation and management of South African heritage.
- *National Archive Services* acquires, preserves, manages and makes accessible records with enduring value.
- *Heritage Institutions* funds and determines policy for declared cultural institutions and heritage bodies by ensuring that funds to these institutions are used to preserve, research, protect and promote heritage.
- *National Library Services* funds libraries and institutions such as the National Library of South Africa, the South African Library for the Blind and Blind South Africa; and develops related policy.
- *Public Library Services* transfers funds to provincial departments for conditional grant allocations to community library services for constructing and upgrading libraries, hiring personnel and purchasing library materials.
- *South African Heritage Resources Agency* transfers funds to the South African Heritage Resources Agency, which seeks to develop and implement norms and standards for managing heritage resources.
- *South African Geographical Names Council* transfers funds to the South African Geographical Names Council, an advisory body that facilitates name changes by consulting with communities to advise the Minister of Sport, Arts and Culture.
- *National Heritage Council* transfers funds to the National Heritage Council, the mandate of which involves enhancing knowledge production on heritage and ensuring the promotion and awareness of heritage.

Expenditure trends and estimates

Table 37.12 Heritage Promotion and Preservation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Heritage Promotion	37.6	62.5	49.5	53.7	12.6%	2.0%	53.0	55.6	58.2	2.7%	2.0%
National Archive Services	42.8	46.3	59.2	70.8	18.3%	2.2%	63.8	63.1	67.4	-1.6%	2.4%
Heritage Institutions	549.2	650.9	632.2	649.8	5.8%	25.0%	657.8	686.7	718.3	3.4%	24.7%
National Library Services	195.5	149.1	146.6	153.6	-7.7%	6.5%	157.6	164.8	172.5	3.9%	5.9%
Public Library Services	1 178.0	1 524.1	1 588.2	1 521.5	8.9%	58.5%	1 631.7	1 663.9	1 740.2	4.6%	59.7%
South African Heritage Resources Agency	73.3	60.1	67.8	62.2	-5.3%	2.7%	60.3	63.0	65.9	2.0%	2.3%
South African Geographical Names Council	1.3	4.7	5.4	4.8	53.8%	0.2%	4.2	4.4	4.6	-1.6%	0.2%
National Heritage Council	67.0	72.2	73.6	74.0	3.4%	2.9%	74.2	77.5	81.1	3.1%	2.8%
Total	2 144.6	2 570.0	2 622.4	2 590.4	6.5%	100.0%	2 702.5	2 779.1	2 908.2	3.9%	100.0%
Change to 2023 Budget estimate				–			(79.7)	(126.0)	(130.0)		

Table 37.12 Heritage Promotion and Preservation expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Current payments	74.7	89.3	104.4	117.7	16.3%	3.9%	111.9	116.7	123.4	1.6%	4.3%
Compensation of employees	57.6	58.2	60.9	74.0	8.8%	2.5%	78.4	81.8	86.9	5.5%	2.9%
Goods and services	17.2	31.1	43.5	43.7	36.5%	1.4%	33.5	34.9	36.6	-5.7%	1.4%
<i>of which:</i>											
Computer services	–	1.1	2.0	4.2	–	0.1%	4.0	4.3	4.7	4.1%	0.2%
Consultants: Business and advisory services	6.2	2.3	7.7	2.6	-25.3%	0.2%	2.3	2.4	2.5	-1.5%	0.1%
Contractors	0.4	9.3	6.6	4.6	134.5%	0.2%	3.0	3.4	3.6	-7.4%	0.1%
Agency and support/outsourced services	–	–	–	2.2	–	–	2.5	2.6	2.7	6.6%	0.1%
Consumable supplies	1.1	0.3	0.5	6.0	73.9%	0.1%	3.9	3.7	3.8	-14.0%	0.2%
Travel and subsistence	1.7	6.2	11.0	8.0	68.6%	0.3%	7.3	7.4	7.6	-1.8%	0.3%
Transfers and subsidies	2 069.7	2 480.5	2 517.6	2 471.2	6.1%	96.1%	2 590.7	2 662.4	2 784.8	4.1%	95.7%
Provinces and municipalities	1 152.7	1 495.8	1 572.6	1 502.8	9.2%	57.7%	1 611.9	1 643.3	1 718.6	4.6%	59.0%
Departmental agencies and accounts	895.8	947.5	922.7	940.1	1.6%	37.3%	954.5	996.9	1 042.9	3.5%	35.8%
Foreign governments and international organisations	2.1	2.5	2.5	2.6	6.6%	0.1%	2.7	2.8	3.0	4.5%	0.1%
Public corporations and private enterprises	0.7	9.5	3.0	3.0	59.8%	0.2%	3.0	–	–	-100.0%	0.1%
Non-profit institutions	12.7	19.3	12.8	17.4	11.3%	0.6%	13.5	14.1	14.8	-5.3%	0.5%
Households	5.7	5.9	4.2	5.3	-2.1%	0.2%	5.0	5.3	5.5	1.1%	0.2%
Payments for capital assets	0.1	0.2	–	1.5	135.4%	–	–	–	–	-100.0%	–
Software and other intangible assets	0.1	0.2	–	1.5	135.4%	–	–	–	–	-100.0%	–
Payments for financial assets	–	0.1	0.4	–	–	–	–	–	–	–	–
Total	2 144.6	2 570.0	2 622.4	2 590.4	6.5%	100.0%	2 702.5	2 779.1	2 908.2	3.9%	100.0%
Proportion of total programme expenditure to vote expenditure	41.4%	45.5%	42.0%	42.5%	–	–	44.3%	46.7%	46.7%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.7	0.2	0.2	0.3	-26.2%	–	–	–	–	-100.0%	–
Employee social benefits	0.7	0.2	0.2	0.3	-26.2%	–	–	–	–	-100.0%	–
Other transfers to households											
Current	5.0	5.7	4.0	5.0	0.5%	0.2%	5.0	5.3	5.5	3.0%	0.2%
Heritage projects	5.0	5.7	4.0	5.0	0.5%	0.2%	5.0	5.3	5.5	3.0%	0.2%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	895.8	947.5	922.7	940.1	1.6%	37.3%	954.5	996.9	1 042.9	3.5%	35.8%
Die Afrikaanse Taalmuseum en -monument: Paarl	9.7	11.5	11.9	12.2	7.9%	0.5%	12.1	12.8	13.4	3.2%	0.5%
Ditsong Museums of South Africa: Pretoria	92.7	116.0	101.1	110.0	5.9%	4.2%	114.8	119.7	125.0	4.4%	4.3%
National Museum: Bloemfontein	51.3	60.9	63.1	63.3	7.3%	2.4%	63.9	66.8	69.9	3.3%	2.4%
Amazwi South African Museum of Literature: Makhanda	12.8	14.4	15.0	16.2	8.2%	0.6%	15.5	16.2	17.0	1.7%	0.6%
Robben Island Museum: Cape Town	80.8	107.1	89.3	92.5	4.6%	3.7%	89.0	93.0	97.3	1.7%	3.4%
Freedom Park: Pretoria	93.9	104.5	104.5	105.3	3.9%	4.1%	111.0	116.0	121.3	4.8%	4.1%
Iziko Museums: Cape Town	88.2	96.6	100.0	103.4	5.5%	3.9%	102.1	106.3	111.2	2.5%	3.9%
Nelson Mandela Museum: Mthatha	27.5	30.9	34.1	33.2	6.4%	1.3%	35.1	36.7	38.4	5.0%	1.3%
KwaZulu-Natal Museum: Pietermaritzburg	35.2	40.1	41.7	41.4	5.5%	1.6%	42.9	44.7	46.7	4.1%	1.6%
Luthuli Museum: Stanger	14.6	17.0	17.7	17.7	6.5%	0.7%	17.8	18.6	19.5	3.2%	0.7%
uMsonguzi Museum: Pietermaritzburg	18.9	22.5	23.4	24.1	8.4%	0.9%	23.8	25.0	26.1	2.7%	0.9%
William Humphreys Art Gallery: Kimberley	9.1	11.7	12.1	12.5	10.8%	0.5%	11.9	12.5	13.1	1.6%	0.5%
War Museum of the Boer Republics: Bloemfontein	13.9	17.2	17.8	17.7	8.3%	0.7%	17.3	18.1	19.0	2.4%	0.7%
South African Heritage Resources Agency	73.3	60.1	67.8	62.2	-5.3%	2.7%	60.3	63.0	65.9	2.0%	2.3%
National Library of South Africa	183.3	139.1	123.0	128.7	-11.1%	5.8%	128.3	133.0	138.6	2.5%	4.8%
South African Library for the Blind	23.5	25.5	26.4	25.8	3.2%	1.0%	34.3	37.1	39.4	15.2%	1.2%
National Heritage Council	67.0	72.2	73.6	74.0	3.4%	2.9%	74.2	77.5	81.1	3.1%	2.8%

Table 37.12 Heritage Promotion and Preservation expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million										
Non-profit institutions											
Current	12.7	19.3	12.8	17.4	11.3%	0.6%	13.5	14.1	14.8	-5.3%	0.5%
Engelenburg House art collection: Pretoria	0.4	0.4	0.4	0.4	2.1%	–	0.4	0.5	0.5	4.6%	–
Various institutions: Heritage projects	0.8	0.8	0.2	–	-100.0%	–	–	–	–	–	–
Blind South Africa	9.3	9.6	9.8	9.9	2.1%	0.4%	8.6	9.0	9.5	-1.2%	0.3%
Library and Information Association of South Africa	2.2	2.3	2.4	5.4	34.1%	0.1%	4.5	4.6	4.8	-3.5%	0.2%
District Six Museum Foundation	–	4.0	–	–	–	–	–	–	–	–	–
Phansi Museum Trust	–	2.0	–	–	–	–	–	–	–	–	–
Southern African Communications Industries Association	–	0.2	–	–	–	–	–	–	–	–	–
South African Council for the Blind	–	–	–	1.8	–	–	–	–	–	-100.0%	–
Foreign governments and international organisations											
Current	2.1	2.5	2.5	2.6	6.6%	0.1%	2.7	2.8	3.0	4.5%	0.1%
United Nations Education, Scientific and Cultural Organisation	–	0.0	0.1	–	–	–	–	–	–	–	–
African World Heritage Fund	2.1	2.2	2.2	2.2	1.4%	0.1%	2.3	2.4	2.5	4.5%	0.1%
International Centre for the Study of the Preservation and Restoration of Cultural Property	–	0.3	0.2	0.2	–	–	0.2	0.2	0.2	4.7%	–
International Council on Archives Eastern and Southern Africa regional branch of the International Council on Archives	–	–	–	0.1	–	–	0.1	0.1	0.2	3.2%	–
International Federation of Film Archives	–	–	–	0.0	–	–	0.0	0.0	0.0	20.5%	–
International Association of Sound and Audiovisual Archives	–	–	–	0.0	–	–	0.0	0.0	0.0	5.1%	–
International Federation of Film Archives	–	–	–	0.0	–	–	0.0	0.0	0.0	26.0%	–
Provinces and municipalities											
Provincial revenue funds											
Current	983.5	1 198.6	1 261.9	1 311.1	10.1%	47.9%	1 398.5	1 357.5	1 419.2	2.7%	50.0%
Community library services grant current	983.5	1 198.6	1 261.9	1 311.1	10.1%	47.9%	1 398.5	1 357.5	1 419.2	2.7%	50.0%
Capital	169.2	297.2	310.7	191.7	4.3%	9.8%	213.4	285.8	299.4	16.0%	9.0%
Community library services grant capital	169.2	297.2	310.7	191.7	4.3%	9.8%	213.4	285.8	299.4	16.0%	9.0%
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	0.7	9.5	3.0	3.0	59.8%	0.2%	3.0	–	–	-100.0%	0.1%
Lamathonsi Entertainment	0.7	0.5	–	–	-100.0%	–	–	–	–	–	–
Back to the City festival	–	9.0	–	–	–	0.1%	–	–	–	–	–
Rashid Lombard Inc (Pty) Ltd	–	–	3.0	3.0	–	0.1%	3.0	–	–	-100.0%	0.1%

Personnel information

Table 37.13 Heritage Promotion and Preservation personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	Unit cost	Cost	2023/24	Unit cost	Cost	2024/25		2025/26		2026/27						
Heritage Promotion and Preservation			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
1 – 6	149	14	134	60.9	0.5	161	74.0	0.5	160	78.4	0.5	153	81.8	0.5	154	86.9	0.6	-1.5%	100.0%
7 – 10	40	–	36	7.6	0.2	49	10.5	0.2	48	11.0	0.2	41	10.3	0.3	42	11.2	0.3	-5.1%	28.6%
11 – 12	66	–	53	23.7	0.4	72	31.8	0.4	72	33.8	0.5	72	35.8	0.5	72	37.9	0.5	–	45.9%
13 – 16	20	–	19	17.4	0.9	20	19.3	1.0	20	20.5	1.0	20	21.7	1.1	20	23.0	1.2	–	12.7%
Other	9	–	9	10.8	1.2	9	11.3	1.3	9	12.0	1.3	9	12.7	1.4	9	13.5	1.5	–	5.7%
	14	14	17	1.3	0.1	11	1.1	0.1	11	1.1	0.1	11	1.2	0.1	11	1.3	0.1	–	7.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Boxing South Africa

Selected performance indicators

Table 37.14 Boxing South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of licensees trained and developed per year	Boxing development	Priority 3: Education, skills and health	37	105	183	200	250	250	250
Number of tournament venues inspected	Boxing development	Priority 6: Social cohesion and safer communities	160	39	86	60	60	60	60
Number of women boxers licensed per year	Boxing development	Priority 2: Economic transformation and job creation	75	82	123	80	80	80	80
Number of boxing practitioners licensed	Boxing development	Priority 6: Social cohesion and safer communities	808	802	1 098	900	1 000	1 000	1 000

Entity overview

Boxing South Africa was established in terms of the Boxing Act (2001), which mandates the entity to: administer professional boxing; recognise amateur boxing; create and ensure synergy between professional and amateur boxing; and promote engagement and interaction among associations of boxers, managers, promoters and trainers.

Over the medium term, the entity will continue to focus on contributing to nation building, healthy lifestyles and social cohesion by promoting participation in boxing, especially among young people and women; strengthening the boxing regulatory environment; and ensuring the effective administration of the sport. In 2024/25, it aims to license 80 women boxers and train and develop 250 licensees.

Cabinet-approved reductions amount to R3 million over the MTEF period. The entity is set to derive 87 per cent (R62.3 million) of its revenue through transfers from the department, increasing at an average annual rate of 2.8 per cent, from R19.9 million in 2023/24 to R21.6 million in 2026/27. The remaining revenue is expected to be generated through fees charged for sanctioning boxing tournaments. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 37.15 Boxing South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	10.2	16.9	19.8	16.3	17.0%	68.7%	16.2	16.8	17.5	2.3%	70.6%
Boxing development	5.3	4.7	5.7	3.7	-11.0%	21.9%	3.9	4.1	4.3	4.8%	17.0%
Boxing promotion	1.7	1.2	2.8	2.7	16.5%	9.4%	2.9	3.0	3.1	4.8%	12.4%
Total	17.2	22.7	28.3	22.8	9.8%	100.0%	23.0	23.9	24.9	3.1%	100.0%

Statement of financial performance

Table 37.16 Boxing South Africa statement of financial performance

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Revenue											
Non-tax revenue	3.4	2.4	3.6	2.9	-5.6%	13.0%	3.0	3.1	3.3	4.9%	13.0%
Sale of goods and services other than capital assets	1.3	1.7	2.8	2.1	16.4%	8.3%	2.2	2.3	2.5	5.6%	9.6%
Other non-tax revenue	2.1	0.7	0.8	0.8	-28.0%	4.8%	0.8	0.8	0.8	2.8%	3.4%
Transfers received	18.0	19.2	24.7	19.9	3.4%	87.0%	20.0	20.7	21.6	2.8%	87.0%
Total revenue	21.4	21.5	28.3	22.8	2.0%	100.0%	23.0	23.9	24.9	3.1%	100.0%
Expenses											
Current expenses	17.2	22.7	28.3	22.8	9.8%	100.0%	23.0	23.9	24.9	3.1%	100.0%
Compensation of employees	7.3	8.9	10.4	9.5	9.2%	40.0%	9.8	10.3	10.8	4.3%	42.7%
Goods and services	9.8	13.7	17.5	13.1	10.3%	59.2%	13.0	13.4	14.0	2.2%	56.8%
Depreciation	0.1	0.1	0.5	0.1	4.9%	0.8%	0.1	0.1	0.1	4.7%	0.6%
Total expenses	17.2	22.7	28.3	22.8	9.8%	100.0%	23.0	23.9	24.9	3.1%	100.0%
Surplus/(Deficit)	4.2	(1.2)	(0.1)	-	-100.0%		-	-	-	-	

Personnel information

Table 37.17 Boxing South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											2023/24 - 2026/27		
		2022/23		Unit cost	2023/24		Unit cost	2024/25			Unit cost	2025/26			Unit cost	2026/27				Unit cost	
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Boxing South Africa																					
Salary level	17	17	17	10.4	0.6	17	9.5	0.6	17	9.8	0.6	17	10.3	0.6	17	10.8	0.6			-	100.0%
1 – 6	8	8	8	2.0	0.2	8	2.1	0.3	8	2.2	0.3	8	2.3	0.3	8	2.4	0.3			-	47.1%
7 – 10	6	6	6	3.2	0.5	6	3.4	0.6	6	3.5	0.6	6	3.7	0.6	6	3.9	0.6			-	35.3%
13 – 16	3	3	3	5.2	1.7	3	4.0	1.3	3	4.1	1.4	3	4.3	1.4	3	4.5	1.5			-	17.6%

1. Rand million.

Heritage institutions

Selected performance indicators

Table 37.18 Heritage institutions performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23		2023/24	2024/25	2025/26
Number of exhibitions held per year	Public engagement	Priority 6: Social cohesion and safer communities	136	131	155	158	159	162	162
Number of visitors at exhibitions per year	Public engagement		2 168 198	2 212 711	2 347 711	2 446 121	2 519 504	2 535 413	2 535 413
Number of new publications or articles produced per year	Business development		145	145	150	160	160	160	162
Number of heritage assets or artefacts acquired per year	Business development		109 228	114 394	114 655	117 223	117 229	117 331	117 342
Number of educational interactions with schools per year	Public engagement		58 510	62 974	63 100	63 185	63 816	64 012	64 055

Entity overview

The following heritage institutions were established in terms of the Cultural Institutions Act (1998) and derive their mandates from this act and the 1996 White Paper on Arts, Culture and Heritage: the Amazwi South African Museum of Literature, die Afrikaanse Taalmuseum en -monument, Ditsong Museums of South Africa, Iziko

Museums of South Africa, Freedom Park, the KwaZulu-Natal Museum, the Luthuli Museum, the National Museum, the Nelson Mandela Museum, the Robben Island Museum, the War Museum of the Boer Republics, the William Humphreys Art Gallery and the uMsunduzi Museum.

Heritage institutions will continue to focus on collecting, preserving, providing and promoting access to and awareness of South Africa's national heritage over the medium term. This will be done mainly by hosting exhibitions as a means of encouraging educational and public outreach programmes and celebrating the diversity of the country's cultural and natural heritage. Accordingly, in 2024/25, heritage institutions plan to host 159 exhibitions, create awareness of museum services through 63 816 school education outreach programmes, and celebrate the diversity of the country's cultural and natural heritage by making the services offered by museums accessible to all in South Africa. To achieve these objectives, an estimated 28.9 per cent (R999.3 million) of their budget over the medium term is in the business development programme. To operationalise Liliesleaf Museum, which is expected to be declared a museum in terms of the Cultural Institutions Act (1988) once all legal issues have been resolved, R18.9 million over the medium term will be reprioritised to Freedom Park from the operational transfers to the National Arts Council and the National Film and Video Foundation.

Cabinet has approved a reduction on the department's transfer to the institutions amounting to R81.7 million over the MTEF period. The institutions are set to receive 78.6 per cent (R2.8 billion) of their revenue from the department and the remainder through entrance fees, donor assistance and sponsorships, increasing at an average annual rate of 10.2 per cent, from R787.3 million in 2023/24 to R1.1 billion in 2026/27, due to reprioritisation of funding to Liliesleaf Museum and R44.8 million from capital works to address the operational shortfall at 7 museums arising from the devolution of municipal charges. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 37.19 Heritage institutions expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	1 028.1	839.0	862.1	615.0	-15.7%	70.0%	606.6	815.4	873.9	12.4%	62.9%
Business development	248.1	259.0	280.5	318.7	8.7%	23.8%	320.2	332.5	346.6	2.8%	28.9%
Public engagement	61.8	60.8	67.4	78.9	8.5%	5.8%	84.0	87.5	90.7	4.8%	7.5%
Liliesleaf, Samora Machel and Matola museums	–	1.7	8.3	9.3	–	0.4%	9.9	10.3	–	-100.0%	0.7%
Total	1 338.0	1 160.5	1 218.3	1 021.9	-8.6%	100.0%	1 020.7	1 245.7	1 311.1	8.7%	100.0%

Statement of financial performance

Table 37.20 Heritage institutions statement of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	96.1	94.4	190.9	221.4	32.1%	15.7%	247.2	256.9	246.0	3.6%	21.4%
Sale of goods and services other than capital assets	16.9	50.0	136.5	166.2	114.2%	9.4%	181.2	189.5	199.7	6.3%	16.2%
Other sales	2.3	4.8	7.9	12.3	75.5%	0.7%	16.6	18.0	20.6	18.9%	1.5%
Other non-tax revenue	79.2	44.3	54.4	55.3	-11.3%	6.3%	66.0	67.4	46.3	-5.7%	5.2%
Transfers received	724.8	823.1	819.6	787.3	2.8%	84.3%	773.5	988.8	1 054.4	10.2%	78.6%
Total revenue	820.9	917.5	1 010.4	1 008.7	7.1%	100.0%	1 020.7	1 245.7	1 300.4	8.8%	100.0%
Expenses											
Current expenses	1 276.2	1 106.2	1 166.4	978.0	-8.5%	95.5%	975.4	1 198.9	1 264.8	8.9%	96.0%
Compensation of employees	448.1	447.0	451.3	510.8	4.5%	39.8%	543.2	560.7	583.3	4.5%	48.2%
Goods and services	750.3	612.9	661.7	435.8	-16.6%	51.5%	404.9	607.0	651.5	14.3%	45.2%
Depreciation	55.6	40.0	46.7	31.4	-17.3%	3.6%	27.3	31.2	30.0	-1.5%	2.6%
Interest, dividends and rent on land	22.3	6.3	6.8	–	-100.0%	0.7%	–	–	–	–	–
Transfers and subsidies	61.8	54.3	51.9	43.9	-10.7%	4.5%	45.3	46.8	46.3	1.8%	4.0%
Total expenses	1 338.0	1 160.5	1 218.3	1 021.9	-8.6%	100.0%	1 020.7	1 245.7	1 311.1	8.7%	100.0%
Surplus/(Deficit)	(517.1)	(243.0)	(207.9)	(13.2)	-70.6%		–	–	(10.7)	-6.8%	

Personnel information

Table 37.21 Heritage institutions personnel numbers and cost by salary level

Heritage institutions	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
	Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25			2025/26			2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	1 043	1 064	1 139	451.3	0.4	1 127	510.8	0.5	1 081	543.2	0.5	1 066	560.7	0.5	1 008	583.3	0.6	-3.7%	100.0%
1 – 6	362	374	460	80.3	0.2	431	100.9	0.2	384	105.4	0.3	379	110.3	0.3	356	114.5	0.3	-6.2%	36.2%
7 – 10	566	575	574	257.0	0.4	578	283.3	0.5	571	303.4	0.5	556	311.8	0.6	529	325.7	0.6	-2.9%	52.2%
11 – 12	71	71	59	54.5	0.9	73	66.6	0.9	72	70.5	1.0	75	72.7	1.0	68	75.3	1.1	-2.3%	6.7%
13 – 16	44	44	46	59.5	1.3	45	60.0	1.3	54	63.9	1.2	56	65.8	1.2	55	67.8	1.2	6.9%	4.9%

1. Rand million.

Libraries

Selected performance indicators

Table 37.22 Libraries performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of documentary heritage items preserved and conserved per year	Business development	Priority 6: Social cohesion and safer communities	13 010	12 000	14 700	16 640	19 368	19 368	20 900
Number of heritage items digitised per year	Business development		6 677	41 000	46 000	55 000	67 000	35 000	52 000
Number of book club support workshops conducted per year	Public engagement		9	9	9	9	9	9	8
Number of books published per year through the community publishing grant	Public engagement		33	10	10	10	10	10	10
Number of South African Library for the Blind tactile books produced per year	Business development		30	30	30	30	30	30	30
Number of in-house South African Library for the Blind Braille book titles produced per year	Business development		242	240	240	240	240	240	240

Entity overview

The National Library of South Africa was established in terms of the National Library of South Africa Act (1998), which requires it to contribute to socioeconomic, cultural, educational, scientific and innovation development by collecting, recording, preserving and making available national documentary heritage, and promoting an awareness and appreciation for it, by fostering information literacy and facilitating access to the world's information resources. The South African Library for the Blind was established in terms of the South African Library for the Blind Act (1998) and is mandated to provide a national library and information service to blind and print-handicapped readers in South Africa.

The National Library of South Africa provides services to community libraries in partnership with provincial library services. These include ICT support, training in preservation and resource development, the promotion of legal deposit by book publishers in terms of the Legal Deposit Act (1997), and marketing and exhibition services. This work is funded through an allocation of R12.8 million over the medium term in the *community library services grant*. The library also plans to digitise 154 000 heritage items and preserve and conserve 59 636 documentary heritage items over the period ahead, funded through allocations amounting to R85.7 million.

The South African Library for the Blind is funded through operational transfers from the department amounting to R82 million over the medium term. This is expected to enable it to produce 720 Braille book titles and

90 books for visually impaired people in alternative formats such as audio. These items will also be circulated for lending to the public. An amount of R30.3 million over the MTEF period has been shifted from the National Library of South Africa to the South African Library for the Blind for the monitoring and evaluation of the *community library services grant*. Cabinet-approved budget reductions amounting to R5.8 million are implemented over the medium term on the transfer to the South African Library for the Blind.

The libraries' total expenditure is set to increase at an average annual rate of 4.5 per cent, from R179.7 million in 2023/24 to R204.8 million in 2026/27. Transfers from the department account for 96.4 per cent (R562.3 million) of the libraries' revenue, increasing at an average annual rate of 4.0 per cent, from R174.7 million in 2023/24 to R196.6 million in 2026/27.

Programmes/Objectives/Activities

Table 37.23 Libraries expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	140.8	151.1	130.2	108.4	-8.4%	67.1%	112.6	119.0	124.6	4.7%	60.7%
Business development	35.3	36.3	39.9	34.0	-1.2%	18.4%	32.9	35.6	37.4	3.2%	18.3%
Public engagement	18.4	18.0	40.0	37.3	26.6%	14.5%	39.1	41.0	42.8	4.7%	21.0%
Total	194.5	205.3	210.2	179.7	-2.6%	100.0%	184.7	195.6	204.8	4.5%	100.0%

Statement of financial performance

Table 37.24 Libraries statement of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	22.4	9.4	11.5	5.0	-39.3%	5.8%	6.6	7.9	8.2	17.8%	3.6%
Other non-tax revenue	22.4	9.4	11.5	5.0	-39.3%	5.8%	6.6	7.9	8.2	17.8%	3.6%
Transfers received	166.6	225.8	232.3	174.7	1.6%	94.2%	178.0	187.7	196.6	4.0%	96.4%
Total revenue	189.0	235.3	243.7	179.7	-1.7%	100.0%	184.7	195.6	204.8	4.5%	100.0%
Expenses											
Current expenses	194.3	205.3	210.0	179.6	-2.6%	99.9%	184.5	195.4	204.6	4.4%	99.9%
Compensation of employees	80.6	98.8	92.5	92.9	4.8%	46.3%	99.5	105.7	107.1	4.9%	53.0%
Goods and services	102.7	96.0	108.0	85.5	-5.9%	49.6%	83.5	88.1	96.0	3.9%	46.2%
Depreciation	7.6	6.5	6.3	1.2	-46.0%	2.7%	1.5	1.5	1.6	9.4%	0.8%
Interest, dividends and rent on land	3.4	4.0	3.1	-	-100.0%	1.3%	-	-	-	-	-
Transfers and subsidies	0.1	-	0.2	0.1	-1.1%	0.1%	0.2	0.2	0.2	21.9%	0.1%
Total expenses	194.5	205.3	210.2	179.7	-2.6%	100.0%	184.7	195.6	204.8	4.5%	100.0%
Surplus/(Deficit)	(5.5)	29.9	33.5	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 37.25 Libraries personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%) 2023/24 - 2026/27	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27									
Libraries		Number	Unit cost	Cost	Number	Unit cost	Cost	Number	Unit cost	Cost	Number	Unit cost	Cost	Number	Unit cost	Cost			
Salary level	185	217	202	92.5	0.5	201	92.9	0.5	199	99.5	0.5	201	105.7	0.5	201	107.1	0.5	-	100.0%
1 - 6	37	89	86	25.0	0.3	86	24.6	0.3	86	27.6	0.3	87	30.3	0.3	87	29.1	0.3	0.4%	43.1%
7 - 10	132	113	101	50.3	0.5	100	51.7	0.5	99	54.7	0.6	100	57.6	0.6	100	59.6	0.6	-	49.8%
11 - 12	10	9	9	9.4	1.0	9	9.1	1.0	9	9.4	1.0	9	9.8	1.1	9	10.2	1.1	-	4.5%
13 - 16	5	5	5	5.2	1.0	5	5.1	1.0	4	5.3	1.3	4	5.4	1.4	4	5.5	1.4	-7.2%	2.1%
17 - 22	1	1	1	2.5	2.5	1	2.5	2.5	1	2.6	2.6	1	2.6	2.6	1	2.7	2.7	-	0.5%

1. Rand million.

National Arts Council

Selected performance indicators

Table 37.26 National Arts Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of funding allocated to marginalised provinces per year	Business development	Priority 6: Social cohesion and safer communities	– ¹	– ¹	56.6% (R113.9m/R201.1m)	60%	60%	60%	60%
Percentage of funding allocated to marginalised groups across all provinces per year	Business development		– ¹	– ¹	43% (R86.4m/R201.1m)	50%	60%	60%	60%
Number of indigenous art forms supported by the council per year	Business development		– ¹	– ¹	30	8	1	1	1
Increase in the number of grants approved per year	Business development		– ¹	– ¹	850	332	332	332	332
Number of block bursaries funded as per memorandums of understanding per year	Business development		– ¹	– ¹	11	10	10	10	10
Percentage increase in the number of job opportunities created by council beneficiaries per year	Business development		– ¹	– ¹	376%	10%	10%	10%	10%
Percentage increase in the number of funded beneficiaries per year	Business development		– ¹	– ¹	156%	25%	10%	10%	10%

1. No historical data available.

Entity overview

The National Arts Council derives its mandate from the National Arts Council Act (1997), which requires it to: provide and encourage the provision of opportunities for people to practice the arts, foster the expression of a national identity and consciousness through the arts, provide historically disadvantaged artists with additional help and resources to give them greater access to the arts, address historical imbalances in the provision of infrastructure for the promotion of the arts, develop and promote the arts, and encourage artistic excellence.

Redressing past imbalances is pivotal to the council's work. As such, it needs to ensure that funding is allocated equitably across different provinces and groups of people. Over the medium term, the council will continue to prioritise applications from historically disadvantaged provinces, marginalised groups, and rural and peri-urban areas. In support of this, over the period ahead, the council plans to set up helpdesks in provinces in an effort to help art practitioners who have limited means to access the council's services. The council has identified organisations or structures in each province to collaborate on hosting the helpdesks at a projected cost of R2.1 million over the MTEF period.

In an effort to enhance transparency, the board plans to host annual summits at a projected cost of R1.5 million over the MTEF period. These are expected to serve as platforms where internal and external stakeholders are encouraged to dissect and review the council's work with the aim of identifying key challenges and providing recommendations.

So that it can advise the department appropriately, the council aims to be a thought leader in the arts and culture sphere. For this reason, it aims to foster strategic partnerships with other research institutions, including academic institutions, to address the growing need to conduct data analyses of all the sector bursary information and to research the impact of bursary funding. This is expected to cost R6 million over the medium term.

Expenditure and revenue are expected to decrease at an average annual rate of 25.3 per cent, from R323.7 million in 2023/24 to R135.1 million in 2026/27, mainly due to the high baseline in 2023/24 as a result of the one-off allocation for the presidential employment stimulus and Cabinet-approved reductions of R16.1 million implemented over the medium term. The council is set to receive 98.3 per cent (R379.3 million) of its revenue over the period ahead through transfers from the department.

Programmes/Objectives/Activities

Table 37.27 National Arts Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	35.3	47.1	44.7	34.8	-0.5%	13.9%	32.7	34.4	36.0	1.2%	22.6%
Public engagement	43.3	44.6	44.6	44.1	0.6%	14.7%	46.5	48.8	51.2	5.1%	31.7%
Business development	361.0	117.1	226.7	244.8	-12.1%	71.4%	44.2	45.9	47.9	-42.0%	45.6%
Total	439.6	208.8	316.0	323.7	-9.7%	100.0%	123.4	129.1	135.1	-25.3%	100.0%

Statement of financial performance

Table 37.28 National Arts Council statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	3.4	7.0	5.5	1.8	-18.9%	1.7%	2.5	2.8	3.0	18.6%	1.7%
Other non-tax revenue	3.4	7.0	5.5	1.8	-18.9%	1.7%	2.5	2.8	3.0	18.6%	1.7%
Transfers received	433.4	185.5	306.9	321.9	-9.4%	98.3%	120.9	126.3	132.1	-25.7%	98.3%
Total revenue	436.8	192.5	312.4	323.7	-9.5%	100.0%	123.4	129.1	135.1	-25.3%	100.0%
Expenses											
Current expenses	35.3	47.1	44.7	34.8	-0.5%	13.9%	32.7	34.4	36.0	1.2%	22.6%
Compensation of employees	21.0	25.7	25.5	23.5	3.9%	8.1%	24.7	25.9	27.2	4.9%	16.9%
Goods and services	13.1	20.7	19.2	11.2	-5.1%	5.6%	8.0	8.5	8.8	-7.7%	5.8%
Depreciation	1.2	0.7	-	-	-100.0%	0.2%	-	-	-	-	-
Transfers and subsidies	404.3	161.7	271.3	288.9	-10.6%	86.1%	90.7	94.7	99.1	-30.0%	77.4%
Total expenses	439.6	208.8	316.0	323.7	-9.7%	100.0%	123.4	129.1	135.1	-25.3%	100.0%
Surplus/(Deficit)	(2.8)	(16.3)	(3.6)	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 37.29 National Arts Council personnel numbers and cost by salary level

National Arts Council	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%) 2023/24 - 2026/27			
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	32	34	33	25.5	0.8	32	23.5	0.7	32	24.7	0.8	32	25.9	0.8	32	27.2	0.9	-	100.0%
1-6	6	6	6	3.0	0.5	6	2.0	0.3	6	2.1	0.4	6	2.3	0.4	6	2.5	0.4	-	18.8%
7-10	9	9	9	2.8	0.3	9	4.4	0.5	9	4.6	0.5	9	4.9	0.5	9	5.1	0.6	-	28.1%
11-12	15	17	15	14.9	1.0	15	14.4	1.0	15	15.0	1.0	15	15.7	1.0	15	16.3	1.1	-	46.9%
13-16	2	2	3	4.8	1.6	2	2.7	1.4	2	2.9	1.5	2	3.1	1.5	2	3.2	1.6	-	6.3%

1. Rand million.

National Film and Video Foundation

Selected performance indicators

Table 37.30 National Film and Video Foundation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of projects on South African content funded in development per year	Content development	Priority 2: Economic transformation and job creation	120	62	56	40	35	35	35
Number of projects on South African content funded in production per year	Content development		37	38	38	25	22	22	22
Number of film festival grants awarded per year	Content development		16	17	12	13	13	14	14
Number of grants awarded for national festivals per year	Content development		16	17	14	14	14	14	14
Number of interns identified and placed in relevant industry institutions to gain workplace experience per year	Content development		11	65	55	35	35	35	35
Number of marketing and distribution grants awarded per year	Content development		15	15	10	9	9	9	9
Number of bursaries awarded per year in line with defined criteria	Content development	Priority 3: Education, skills and health	70	56	73	45	25	25	25

Entity overview

The National Film and Video Foundation is governed in terms of National Film and Video Foundation Act (1997), as amended by the Cultural Laws Amendment (2001). It is mandated to develop and promote the film and video industry in South Africa through the programmes it funds and carry out other enabling activities such as providing training to industry players, supporting and developing historically disadvantaged people in the audio-visual industry in line with South Africa's transformation agenda, increasing the number of people trained in scarce skills, and creating job opportunities in the film and video industry.

Providing funding for content development in the film industry is at the core of the foundation's work. As such, funding applications for feature films, documentaries, short films and television-format concepts are all considered. The foundation plans to fund 105 South African content development projects and 66 South African productions at a projected cost of R211 million over the MTEF period.

Cabinet has approved reductions amounting to R20 million over the medium term on departmental transfers to the foundation. Accordingly, expenditure is set to increase nominally at an average annual rate of 0.9 per cent, from R162.8 million in 2023/24 to R167.4 million in 2026/27. The foundation expects to receive 96.2 per cent (R461.7 million) of its revenue over the MTEF period through transfers from the department. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 37.31 National Film and Video Foundation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	48.8	48.9	49.7	43.2	-4.0%	23.2%	38.3	47.0	49.0	4.2%	27.6%
Content Development	94.6	132.7	230.3	74.9	-7.5%	58.2%	50.1	66.1	69.2	-2.6%	40.4%
Training, skills, research and policy development	10.5	11.9	14.8	18.3	20.3%	6.9%	16.7	17.6	18.4	0.2%	11.0%
Public engagement	14.6	26.3	33.3	26.3	21.7%	11.7%	47.6	29.3	30.8	5.5%	21.0%
Total	168.5	219.7	328.2	162.8	-1.1%	100.0%	152.6	160.1	167.4	0.9%	100.0%

Statement of financial performance

Table 37.32 National Film and Video Foundation statement of financial performance

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	5.6	14.0	56.9	6.0	1.8%	7.1%	5.4	6.3	6.7	3.9%	3.8%
Other non-tax revenue	5.6	14.0	56.9	6.0	1.8%	7.1%	5.4	6.3	6.7	3.9%	3.8%
Transfers received	184.1	237.2	291.1	156.8	-5.2%	92.9%	147.2	153.7	160.8	0.8%	96.2%
Total revenue	189.7	251.2	348.0	162.8	-5.0%	100.0%	152.6	160.1	167.5	0.9%	100.0%
Expenses											
Current expenses	48.8	48.9	49.7	43.2	-4.0%	23.2%	38.3	47.0	49.0	4.2%	27.6%
Compensation of employees	29.0	30.6	31.3	31.3	2.6%	15.0%	33.9	34.6	35.7	4.4%	21.1%
Goods and services	16.6	15.7	15.8	10.0	-15.6%	7.0%	3.7	10.8	11.6	5.2%	5.6%
Depreciation	3.2	2.6	2.7	2.0	-15.4%	1.3%	0.6	1.6	1.7	-4.2%	0.9%
Transfers and subsidies	119.7	170.8	278.4	119.5	-	76.8%	114.3	113.0	118.5	-0.3%	72.4%
Total expenses	168.5	219.7	328.2	162.8	-1.1%	100.0%	152.6	160.1	167.4	0.9%	100.0%
Surplus/(Deficit)	21.2	31.5	19.9	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 37.33 National Film and Video Foundation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/Total (%)			
Number of approved funded posts	Number of posts on approved establishment	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
National Film and Video Foundation		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	55	55	54	31.3	0.6	55	31.3	0.6	55	33.9	0.6	55	34.6	0.6	55	35.7	0.6	-	100.0%
1-6	15	15	15	1.8	0.1	15	1.8	0.1	15	1.8	0.1	15	1.9	0.1	15	1.9	0.1	-	27.3%
7-10	23	23	22	11.2	0.5	23	12.3	0.5	23	13.5	0.6	23	13.8	0.6	23	14.2	0.6	-	41.8%
11-12	12	12	12	9.2	0.8	12	10.6	0.9	12	10.6	0.9	12	10.8	0.9	12	11.2	0.9	-	21.8%
13-16	5	5	5	9.1	1.8	5	6.7	1.3	5	7.9	1.6	5	8.1	1.6	5	8.4	1.7	-	9.1%

1. Rand million.

National Heritage Council

Selected performance indicators

Table 37.34 National Heritage Council performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of community heritage projects supported and funded per year	Business development	Priority 6: Social cohesion and safer communities	25	30	32	30	30	30	30
Number of nation building initiatives implemented and funded per year	Business development		1	3	3	3	3	3	3
Number of repatriations supported per year	Business development	Priority 7: A better Africa and world	1	4	4	4	4	4	4
Number of commemorative events linked to the resistance and liberation heritage route, and African liberation supported per year	Business development	Priority 6: Social cohesion and safer communities	1	3	3	3	3	3	3

Entity overview

The National Heritage Council is a schedule 3A public entity established in terms of the National Heritage Council Act (1999) to preserve South African heritage as a priority for nation building and national identity. Over the medium term, the council plans to focus on increasing awareness about heritage, and developing, promoting and protecting South Africa's national heritage for current and future generations. It aims to achieve this through efforts such as developing the resistance and liberation heritage route by funding feasibility studies for provincial infrastructure projects; and supporting the United Nations Educational, Scientific and Cultural Organisation's evaluation process to include the route as a world heritage site.

The rollout of the resistance and liberation heritage route project will put more emphasis on unsung heroes and heroines of the liberation struggle. A targeted 10 projects linked to the liberation heritage route per year over the medium term, and 12 projects per year on commemorative events, research, repatriations, intergovernmental relations on the South African liberation heritage route and the African liberation heritage programme, are expected to be funded at a cost of R30 million.

The council will continue to contribute to preserving South Africa's living heritage and creating awareness on tangible and intangible cultural heritage and practices by funding community heritage projects through the annual call for funding, which is adjudicated by an independent panel. Accordingly, R20 million over the medium term is set aside to fund 90 heritage projects through public calls for proposals. The council will also establish a national inventory office for endangered living heritage.

Cabinet has approved budget reductions of R9.9 million over the medium term on transfers from the department. Expenditure is set to increase at an average annual rate of 3.1 per cent, from R74 million in 2023/24 to R81.1 million in 2026/27. The council derives revenue entirely from departmental transfers. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 37.35 National Heritage Council expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	34.8	36.3	43.6	42.0	6.4%	61.7%	41.0	43.2	45.9	3.0%	56.1%
Business development	16.9	20.5	30.8	32.0	23.8%	38.3%	33.2	34.4	35.2	3.2%	43.9%
Total	51.7	56.8	74.5	74.0	12.7%	100.0%	74.2	77.5	81.1	3.1%	100.0%

Statement of financial performance

Table 37.36 National Heritage Council statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	0.4	0.5	1.8	-	-100.0%	0.9%	-	-	-	-	-
Other non-tax revenue	0.4	0.5	1.8	-	-100.0%	0.9%	-	-	-	-	-
Transfers received	68.1	74.3	77.3	74.0	2.8%	99.1%	74.2	77.5	81.1	3.1%	100.0%
Total revenue	68.5	74.8	79.1	74.0	2.6%	100.0%	74.2	77.5	81.1	3.1%	100.0%
Expenses											
Current expenses	51.7	56.8	74.5	74.0	12.7%	100.0%	74.2	77.5	81.1	3.1%	100.0%
Compensation of employees	27.8	31.6	33.4	37.5	10.6%	51.2%	38.1	38.7	39.2	1.5%	50.1%
Goods and services	22.3	23.6	39.2	36.5	17.8%	46.6%	36.1	38.9	41.9	4.7%	49.9%
Depreciation	1.6	1.7	1.9	-	-100.0%	2.2%	-	-	-	-	-
Total expenses	51.7	56.8	74.5	74.0	12.7%	100.0%	74.2	77.5	81.1	3.1%	100.0%
Surplus/(Deficit)	16.8	18.0	4.6	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 37.37 National Heritage Council personnel numbers and cost by salary level

National Heritage Council	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average salary level/Total (%) 2023/24 - 2026/27					
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
Salary level	42	42	36	33.4	0.9	37	37.5	1.0	36	38.1	1.1	36	38.7	1.1	36	39.2	1.1	-0.9%	100.0%
1 – 6	2	2	2	0.3	0.2	3	0.6	0.2	2	0.4	0.2	2	0.5	0.2	2	0.5	0.2	-12.6%	6.2%
7 – 10	17	17	14	6.6	0.5	7	3.3	0.5	7	3.5	0.5	7	3.7	0.5	7	3.8	0.5	-	19.3%
11 – 12	7	7	7	8.0	1.1	11	10.4	0.9	11	11.4	1.0	11	11.7	1.1	11	11.8	1.1	-	30.3%
13 – 16	15	15	12	15.9	1.3	15	20.5	1.4	15	20.2	1.3	15	20.2	1.3	15	20.5	1.4	-	41.4%
17 – 22	1	1	1	2.6	2.6	1	2.6	2.6	1	2.6	2.6	1	2.6	2.6	1	2.6	2.6	-	2.8%

1. Rand million.

Pan South African Language Board

Selected performance indicators

Table 37.38 Pan South African Language Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of terminology lists authenticated per year	Business development	Priority 6: Social cohesion and safer communities	100% (45)	100% (28)	100% (23)	100%	100%	100%	100%

Table 37.38 Pan South African Language Board performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of printed and recorded lexicographical materials per year	Business development	Priority 6: Social cohesion and safer communities	8	8	5	6	4	10	10
Percentage of linguistic human rights violations resolved per year	Business development		100% (9)	100% (9)	92.3% (12/13)	100%	100%	100%	100%
Number of community language schools (Khoi and San languages) supported through the provision of language-related materials per year	Business development		- ¹	- ¹	12	8	12	12	12
Number of school governing body structures trained on language-in-education legislative prescripts per year	Business development		- ¹	- ¹	12	9	9	9	9

1. No historical data available.

Entity overview

The Pan South African Language Board was established in terms of the Pan South African Language Board Act (1995) to develop the country's official languages, as well as the Khoi, Nama and San languages; promote multilingualism in South Africa; and investigate complaints about language rights and violations from any individual, organisation or institution.

The board plans to deliver 9 published dictionaries and complete 18 language-related stakeholder engagements each year over the medium term at a projected cost of R44 million. To enable remote working, and to include enterprise-wide system use for planning and reporting, R5 million has been reprioritised for computer services, business advisory services and operating payments from various goods and services items. To develop dictionaries, transfer payments to national lexicographical units have been increased in line with inflation, from R27.3 million in 2023/24 to R31.2 million in 2026/27.

Cabinet has approved budget reductions amounting to R14.8 million over the medium term on transfer payments from the department. The board is set to derive all its revenue (R411.3 million) over the period ahead through transfers from the department. Revenue and expenditure are expected to increase at an average annual rate of 5.0 per cent, from R124.3 million in 2023/24 to R143.9 million in 2026/27.

Programmes/Objectives/Activities

Table 37.39 Pan South African Language Board expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	54.9	60.4	64.2	42.8	-8.0%	40.5%	45.6	47.9	50.2	5.4%	34.8%	
Business development	70.6	88.0	85.0	76.7	2.8%	58.6%	81.8	85.6	89.8	5.4%	62.3%	
Public engagement and stakeholder relations	-	-	-	4.7	-	0.9%	3.0	3.5	4.0	-5.4%	2.9%	
Total	125.5	148.5	149.3	124.3	-0.3%	100.0%	130.4	137.0	143.9	5.0%	100.0%	

Statement of financial performance

Table 37.40 Pan South African Language Board statement of financial performance

Statement of financial performance		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Revenue												
Non-tax revenue		4.0	2.6	3.4	–	-100.0%	2.1%	–	–	–	–	–
Other non-tax revenue		4.0	2.6	3.4	–	-100.0%	2.1%	–	–	–	–	–
Transfers received		110.8	121.5	123.3	124.3	3.9%	97.9%	130.4	137.0	143.9	5.0%	100.0%
Total revenue		114.8	124.1	126.7	124.3	2.7%	100.0%	130.4	137.0	143.9	5.0%	100.0%
Expenses												
Current expenses		100.1	114.0	122.0	92.3	-2.7%	78.1%	98.8	103.6	108.7	5.6%	75.3%
Compensation of employees		59.6	52.0	61.0	65.6	3.2%	44.0%	73.7	76.3	79.7	6.7%	55.1%
Goods and services		39.9	60.4	57.0	26.8	-12.5%	33.1%	25.2	27.3	29.0	2.7%	20.2%
Depreciation		–	1.5	4.0	–	–	0.9%	–	–	–	–	–
Interest, dividends and rent on land		0.6	–	–	–	-100.0%	0.1%	–	–	–	–	–
Transfers and subsidies		25.4	34.5	27.3	32.0	8.0%	21.9%	31.6	33.4	35.2	3.3%	24.7%
Total expenses		125.5	148.5	149.3	124.3	-0.3%	100.0%	130.4	137.0	143.9	5.0%	100.0%
Surplus/(Deficit)		(10.7)	(24.3)	(22.6)	–	-100.0%	–	–	–	–	–	–

Personnel information

Table 37.41 Pan South African Language Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/Total (%)					
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27				2023/24 - 2026/27				
Pan South African Language Board			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	118	118	118	61.0	0.5	118	65.6	0.6	118	73.7	0.6	118	76.3	0.6	118	79.7	0.7	–	100.0%
1 – 6	43	43	43	5.3	0.1	43	5.4	0.1	43	6.5	0.2	43	6.7	0.2	43	6.9	0.2	–	36.4%
7 – 10	46	46	46	19.8	0.4	46	21.5	0.5	46	24.0	0.5	46	24.8	0.5	46	24.9	0.5	–	39.0%
11 – 12	7	7	7	5.9	0.8	7	6.3	0.9	7	6.9	1.0	7	7.3	1.0	7	7.7	1.1	–	5.9%
13 – 16	22	22	22	30.2	1.4	22	32.4	1.5	22	36.3	1.6	22	37.5	1.7	22	40.1	1.8	–	18.6%

1. Rand million.

Performing arts institutions

Selected performance indicators

Table 37.42 Performing arts institutions performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of productions staged per year	Business development	Priority 6: Social cohesion and safer communities	315	268	336	385	409	430	430
Number of festivals staged per year	Business development		7	19	19	19	19	25	25
Number of skills training and development programmes conducted per year	Public engagement		68	71	72	72	72	76	79

Entity overview

Performing arts institutions are schedule 3A public entities established in terms of the Cultural Institutions Act (1998). They are mandated to advance, promote and preserve the performing arts in South Africa; enhance the contribution of arts and culture to the economy; create job opportunities; and create initiatives that enhance nation building. The following institutions receive annual transfers from the department: Artscape, Cape Town;

the Playhouse Company, Durban; the Market Theatre, Johannesburg; the Performing Arts Centre of the Free State, Bloemfontein; the South African State Theatre, Pretoria; and the Mandela Bay Theatre Complex, Gqeberha.

In an effort to make the performing arts more accessible, the institutions will, over the medium term, focus on staging 1 269 productions and 69 festivals, and conducting 227 skills programmes that are representative of South Africa's cultural diversity. In support of these targets, an estimated R250.6 million over the medium term is allocated to the business development programme and R94.4 million to the public engagement programme.

Cabinet has approved reductions amounting to R39.9 million on transfers to 4 of the 6 institutions. The institutions are set to receive 89.4 per cent (R1.4 billion) of their revenue over the period ahead through departmental transfers and the remainder is augmented by revenue expected to be generated mainly from ticket sales, venue hire and investment income. To address shortfalls in operational funding, the Mandela Bay Theatre Complex will receive an additional R25.1 million over the medium term through a reprioritisation from the Mzansi golden economy programme.

Programmes/Objectives/Activities

Table 37.43 Performing arts institutions expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	313.4	385.8	395.6	417.6	10.0%	77.4%	412.0	415.6	436.3	1.5%	78.4%
Business development	71.6	83.4	101.2	90.8	8.2%	17.7%	89.8	80.6	80.2	-4.0%	15.9%
Public engagement	24.2	19.9	24.0	26.2	2.7%	4.9%	35.6	28.7	30.1	4.8%	5.6%
Total	409.1	489.0	520.8	534.6	9.3%	100.0%	537.4	524.8	546.6	0.7%	100.0%

Statement of financial performance

Table 37.44 Performing arts institutions statement of financial performance

Statement of financial performance	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	30.9	37.7	49.8	53.7	20.3%	9.1%	52.5	53.0	56.5	1.7%	10.6%
Sale of goods and services other than capital assets	14.4	19.8	27.5	28.8	25.9%	4.8%	26.6	26.7	29.2	0.5%	5.5%
Other sales	0.0	0.0	0.0	0.2	98.7%	–	0.2	0.2	0.2	5.0%	–
Other non-tax revenue	16.4	17.9	22.2	24.9	14.9%	4.3%	25.9	26.4	27.3	3.1%	5.1%
Transfers received	358.2	433.3	466.6	441.7	7.2%	90.9%	456.9	451.8	472.4	2.3%	89.4%
Total revenue	389.1	471.0	516.3	495.4	8.4%	100.0%	509.4	504.9	528.9	2.2%	100.0%
Expenses											
Current expenses	409.1	489.0	480.1	491.8	6.3%	96.0%	492.5	477.7	497.1	0.4%	91.4%
Compensation of employees	163.4	170.5	184.1	209.4	8.6%	37.3%	223.5	226.5	237.9	4.3%	41.9%
Goods and services	204.2	275.9	259.8	250.1	7.0%	50.8%	235.5	217.6	225.6	-3.4%	43.3%
Depreciation	41.5	42.5	36.0	32.4	-8.0%	8.0%	33.5	33.7	33.7	1.3%	6.2%
Interest, dividends and rent on land	0.0	0.1	0.1	–	-100.0%	–	–	–	–	–	–
Transfers and subsidies	–	–	40.7	42.8	–	4.0%	44.9	47.1	49.5	5.0%	8.6%
Total expenses	409.1	489.0	520.8	534.6	9.3%	100.0%	537.4	524.8	546.6	0.7%	100.0%
Surplus/(Deficit)	(20.0)	(18.0)	(4.5)	(39.1)	25.0%		(28.1)	(19.9)	(17.7)	-23.2%	

Personnel information

Table 37.45 Performing arts institutions personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
Performing arts institutions		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	428	428	399	184.1	0.5	430	209.4	0.5	437	223.5	0.5	437	226.5	0.5	349	237.9	0.7	-6.7%	100.0%
1 – 6	164	164	151	39.8	0.3	149	45.7	0.3	155	48.1	0.3	153	44.2	0.3	122	46.8	0.4	-6.4%	35.0%
7 – 10	211	211	196	86.5	0.4	229	103.3	0.5	227	108.8	0.5	228	112.6	0.5	184	118.4	0.6	-7.0%	52.5%
11 – 12	31	31	31	26.9	0.9	28	27.6	1.0	31	32.1	1.0	34	34.1	1.0	24	35.8	1.5	-5.0%	7.1%
13 – 16	21	21	20	28.3	1.4	23	30.1	1.3	23	31.7	1.4	21	32.5	1.5	18	33.8	1.9	-7.8%	5.1%
17 – 22	1	1	1	2.5	2.5	1	2.7	2.7	1	2.8	2.8	1	3.0	3.0	1	3.1	3.1	–	0.2%

1. Rand million.

South African Heritage Resources Agency

Selected performance indicators

Table 37.46 South African Heritage Resources Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of heritage resources assessed for grading	Business development	Priority 6: Social cohesion and safer communities	8	5	12	4	4	4	4
Number of heritage resources declared	Business development		5	11	9	4	4	4	4
Number of heritage resources inspected per year	Business development		31	42	68	20	20	20	20
Number of monuments and memorial sites rehabilitated and erected per year	Business development		3	24	5	4	4	4	4

Entity overview

The South African Heritage Resources Agency is a schedule 3A public entity established in terms of the National Heritage Resources Act (1999). It is mandated to formulate national principles, standards and policies for the identification, recording and management of the national estate in terms of which heritage resource authorities and other relevant bodies must function.

Over the MTEF period, the agency will focus on promoting and preserving the national estate, and monitoring and inspecting specifically declared objects and collections. It will also continue to assess and approve permits for the development of heritage sites and review heritage impact assessment reports submitted by property developers. Accordingly, the agency plans to rehabilitate and erect 12 memorial sites and declare 12 heritage resources at a projected cost of R12 million over the MTEF period.

Expenditure is set to decrease at an average annual rate of 20.6 per cent, from R145.1 million in 2023/24 to R72.8 million in 2026/27, as a result of one-off funding for the presidential employment stimulus in 2023/24 and Cabinet-approved reductions amounting to R8.1 million over the MTEF period. The agency is set to receive 92.6 per cent (R193.4 million) of its budget over the period ahead through transfers from the department. Revenue is set to decrease in line with spending.

Programmes/Objectives/Activities

Table 37.47 South African Heritage Resources Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	30.5	41.3	43.9	83.4	39.9%	54.4%	38.8	41.7	43.1	-19.8%	58.4%
Business development	36.4	29.9	24.6	59.6	17.9%	42.0%	26.2	26.4	27.3	-22.9%	38.8%
Public engagement	0.9	6.8	2.1	2.1	35.2%	3.6%	2.2	2.3	2.4	4.2%	2.8%
Total	67.7	78.1	70.5	145.1	28.9%	100.0%	67.2	70.4	72.8	-20.6%	100.0%

Statement of financial performance

Table 37.48 South African Heritage Resources Agency statement of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	5.4	4.0	10.2	8.0	13.9%	7.9%	5.3	5.8	5.8	-10.1%	7.4%
Other non-tax revenue	5.4	4.0	10.2	8.0	13.9%	7.9%	5.3	5.8	5.8	-10.1%	7.4%
Transfers received	69.3	67.5	65.6	139.7	26.3%	92.1%	61.9	64.6	66.9	-21.7%	92.6%
Total revenue	74.7	71.5	75.7	147.7	25.5%	100.0%	67.2	70.4	72.8	-21.0%	100.0%
Expenses											
Current expenses	67.7	78.1	70.5	145.1	28.9%	100.0%	67.2	70.4	72.8	-20.6%	100.0%
Compensation of employees	44.8	42.7	43.4	47.6	2.0%	53.8%	47.6	49.6	52.5	3.3%	61.6%
Goods and services	22.3	33.5	25.4	95.8	62.5%	44.5%	17.5	18.4	17.6	-43.1%	35.6%
Depreciation	0.6	1.6	1.7	1.7	44.3%	1.6%	2.1	2.5	2.6	15.3%	2.8%
Interest, dividends and rent on land	-	0.3	-	-	-	0.1%	-	-	-	-	-
Total expenses	67.7	78.1	70.5	145.1	28.9%	100.0%	67.2	70.4	72.8	-20.6%	100.0%
Surplus/(Deficit)	7.0	(6.6)	5.2	2.5	-29.1%		-	-	-	-100.0%	

Personnel information

Table 37.49 South African Heritage Resources Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of approved funded posts	Number of posts on approved establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		2023/24 - 2026/27			
Number	Cost	Number	Cost		Number	Cost		Number	Cost		Number	Cost		Number	Cost				
South African Heritage Resources Agency	94	94	94	43.4	0.5	94	47.6	0.5	94	47.6	0.5	94	49.6	0.5	94	52.5	0.6	-	100.0%
Salary level	94	94	94	43.4	0.5	94	47.6	0.5	94	47.6	0.5	94	49.6	0.5	94	52.5	0.6	-	100.0%
1 – 6	19	19	19	1.9	0.1	19	1.9	0.1	19	1.9	0.1	19	1.9	0.1	19	1.9	0.1	-	20.2%
7 – 10	55	55	55	21.3	0.4	55	25.5	0.5	55	25.5	0.5	55	27.5	0.5	55	30.5	0.6	-	58.5%
11 – 12	14	14	14	11.2	0.8	14	11.2	0.8	14	11.2	0.8	14	11.2	0.8	14	11.2	0.8	-	14.9%
13 – 16	6	6	6	8.9	1.5	6	8.9	1.5	6	8.9	1.5	6	8.9	1.5	6	8.9	1.5	-	6.4%

1. Rand million.

South African Institute for Drug-Free Sport

Selected performance indicators

Table 37.50 South African Institute for Drug-Free Sport performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of drug tests conducted on South African athletes per year	Doping control, investigations and results management	Priority 6: Social cohesion and safer communities	199	1 326	2 187	1 600	2 000	2 000	2 000
Number of blood tests in the athlete biological passport project completed per year	Doping control, investigations and results management		9	58	262	250	300	300	300
Number of erythropoietin tests conducted per year	Doping control, investigations and results management		1	277	488	60	100	100	100
Number of elite athletes in the registered testing pool per year	Doping control, investigations and results management		131	122	113	110	100	100	100

Entity overview

The South African Institute for Drug-Free Sport was established in terms of the South African Institute for Drug-Free Sport Act (1997). The institute is mandated to promote participation in sport free from the use of prohibited substances or methods intended to artificially enhance performance. It is the custodian of anti-doping and ethics in South African sport, and actively collaborates with colleagues in the rest of Africa to keep sport clean.

In October 2022, the World Anti-Doping Agency served the institute with a notice of noncompliance with the world anti-doping code because clauses in the South African Institute for Drug-Free Sport Amendment Act (2006) were not aligned with the code. The institute is addressing the notice by proposing more comprehensive legislation that addresses threats to the integrity of sport, not only limited to doping. Such legislation will allow South African sport to be agile in addressing current and future sport policy developments geared towards protecting clean sport and mitigating against threats to the integrity of sport. The institute is working with the department to develop the proposed policy into a bill to be promulgated into law within the MTEF period. A financial impact analysis is under way, which will consider the dissolution of the institute in its current form and its integration into a larger sports public entity that will have a legislative mandate to protect the integrity of sport.

Cabinet has approved reductions amounting to R4.4 million over the MTEF period on departmental transfers to the institute. As such, expenditure is set to decrease at an average annual rate of 1.4 per cent, from R36.8 million in 2023/24 to R35.3 million in 2026/27. The institute expects to receive 89.5 per cent (R93.2 million) of its revenue over the period ahead through transfers from the department and the balance through services rendered. Revenue is set to decrease at an average annual rate of 1 per cent, from R36.3 million in 2023/24 to R35.3 million in 2026/27.

Programmes/Objectives/Activities

Table 37.51 South African Institute for Drug-Free Sport expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	14.6	14.6	16.3	17.3	6.0%	53.4%	17.5	18.3	19.1	3.3%	52.4%
Doping control, investigations and results management	4.3	11.9	23.0	17.1	58.2%	41.2%	12.8	13.3	13.9	-6.6%	41.2%
Education	0.4	0.5	4.1	1.6	65.7%	4.4%	1.6	1.6	1.7	1.5%	4.7%
International liaison	0.0	0.0	0.8	0.8	303.2%	1.0%	0.5	0.5	0.6	-9.4%	1.7%
Total	19.2	27.0	44.2	36.8	24.2%	100.0%	32.4	33.7	35.3	-1.4%	100.0%

Statement of financial performance

Table 37.52 South African Institute for Drug-Free Sport statement of financial performance

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21	2023/24	2024/25		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Revenue											
Non-tax revenue	0.4	2.6	5.2	6.5	159.3%	10.6%	2.6	2.7	2.8	-24.0%	10.5%
Sale of goods and services other than capital assets	0.2	1.5	4.2	5.5	192.6%	8.2%	2.1	2.2	2.3	-25.4%	8.6%
Other non-tax revenue	0.2	1.1	1.0	1.0	85.3%	2.4%	0.5	0.5	0.5	-17.0%	1.8%
Transfers received	28.5	28.3	29.9	29.9	1.6%	89.4%	29.8	31.0	32.4	2.8%	89.5%
Total revenue	28.9	30.9	35.1	36.3	7.9%	100.0%	32.4	33.7	35.3	-1.0%	100.0%
Expenses											
Current expenses	17.2	27.0	44.0	36.7	28.7%	97.2%	32.2	33.6	35.1	-1.5%	99.6%
Compensation of employees	8.2	8.7	9.2	10.1	7.2%	30.8%	10.6	11.1	11.7	4.8%	31.6%
Goods and services	8.7	17.6	34.2	25.8	43.8%	64.3%	20.8	21.7	22.7	-4.2%	65.7%
Depreciation	0.3	0.7	0.6	0.8	31.4%	2.0%	0.8	0.8	0.8	0.4%	2.3%
Interest, dividends and rent on land	0.0	0.0	0.0	0.0	84.0%	-	0.0	0.0	0.0	5.3%	-
Transfers and subsidies	2.0	0.1	0.2	0.1	-62.0%	2.8%	0.1	0.1	0.1	10.1%	0.4%
Total expenses	19.2	27.0	44.2	36.8	24.2%	100.0%	32.4	33.7	35.3	-1.4%	100.0%
Surplus/(Deficit)	9.7	3.9	(9.1)	(0.5)	-137.2%		-	-	-	-100.0%	

Personnel information

Table 37.53 South African Institute for Drug-Free Sport personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate								2023/24 - 2026/27			
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27			Unit cost		
South African Institute for Drug-Free Sport		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	19	19	20	9.2	0.5	19	10.1	0.5	19	10.6	0.6	19	11.1	0.6	19	11.7	0.6	-	100.0%
1-6	8	8	7	1.8	0.3	8	2.2	0.3	8	2.4	0.3	8	2.5	0.3	8	2.6	0.3	-	42.1%
7-10	7	7	9	3.0	0.3	7	3.3	0.5	7	3.4	0.5	7	3.6	0.5	7	3.7	0.5	-	36.8%
11-12	3	3	3	2.9	1.0	3	3.0	1.0	3	3.1	1.0	3	3.3	1.1	3	3.5	1.2	-	15.8%
13-16	1	1	1	1.5	1.5	1	1.6	1.6	1	1.7	1.7	1	1.8	1.8	1	1.8	1.8	-	5.3%

1. Rand million.

TOURISM

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	355.4	0.2	3.8	359.4	372.4	385.7
Tourism Research, Policy and International Relations	85.1	1 250.3	0.3	1 335.6	1 397.5	1 462.3
Destination Development	301.9	–	65.9	367.8	402.0	421.7
Tourism Sector Support Services	140.7	177.2	0.2	318.1	330.8	349.2
Total expenditure estimates	883.2	1 427.6	70.1	2 380.9	2 502.7	2 618.9

Executive authority: Minister of Tourism
Accounting officer: Director-General of Tourism
Website: www.tourism.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Promote and support the growth and development of an equitable, competitive and sustainable tourism sector, enhancing its contribution to national priorities.

Mandate

The mandate of the Department of Tourism, as outlined in the Tourism Act (2014), is to promote the growth and development of the tourism sector; promote quality tourism products and services; provide for the effective domestic and international marketing of South Africa as a tourist destination; enhance cooperation and coordination between all spheres of government in developing and managing tourism; and promote responsible tourism for the benefit of South Africa and for the enjoyment of all its residents and foreign visitors.

In recognition of tourism as a national priority with the potential to contribute significantly to economic development, the 1996 White Paper on the Development and Promotion of Tourism in South Africa provides for the promotion of domestic and international tourism. The national tourism sector strategy provides a blueprint for the sector to meet the growth targets contained in the National Development Plan.

Selected performance indicators

Table 38.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of monitoring and evaluation reports produced per year	Tourism Research, Policy and International Relations	Priority 2: Economic transformation and job creation	1	1	1	1	1	1	1
Number of work opportunities created through the Working for Tourism programme per year	Destination Development		2 772	3 682	4 104	4 133	5 820	5 994	6 174
Number of programmes implemented per year to increase SMME participation in the tourism sector for inclusive economic growth	Tourism Sector Support Services		3	6	4	1	1	1	1
Number of capacity-building programmes implemented per year	Tourism Sector Support Services		4	10	4	5	5	5	5

Expenditure overview

Over the medium term, the department will continue its efforts to protect and reignite tourism demand to ensure that the sector realises its potential in contributing to South Africa's economic growth. To do this, the department intends to focus on: enhancing and maintaining core tourism assets and infrastructure while creating work opportunities, including by supporting tourism enterprises owned by historically disadvantaged individuals; and enhancing growth and development in the sector through various incentives.

The department has a budget of R7.5 billion over the medium term, with allocations increasing at an average annual rate of 2.1 per cent, from R2.5 billion in 2023/24 to R2.6 billion in 2026/27. This includes Cabinet-approved reductions of R771.1 million over the MTEF period, of which R441.9 million is effected on transfers to South African Tourism. An additional reduction of R16.6 million in 2024/25 is part of a reprioritisation from the expanded public works programme to cross-subsidise the presidential employment stimulus. In an effort to mitigate the impact of these reductions on core performance, the department and its entity will seek to contain costs on non-essential line items and reprioritise funds where necessary to meet contractual commitments. An estimated 52 per cent (R3.9 billion) of the department's budget over the period ahead is set to be transferred to South African Tourism to be used for operations and to market the country both locally and internationally as a leisure and business tourism destination of choice.

Enhancing and maintaining tourism assets and creating work opportunities

The *Working for Tourism* subprogramme in the *Destination Development* programme forms part of the expanded public works programme, which funds skills and infrastructure projects. Activities in the subprogramme are aimed at enhancing and developing tourism infrastructure through labour-intensive methods targeted at young people, women, unemployed people, people with disabilities and small, medium and micro enterprises (SMMEs). To this end, the department will continue to implement multiyear spatial planning and infrastructure projects that support rural and township economies, including the maintenance of infrastructure in national parks. In partnership with stakeholders in the private sector, the department plans to implement various training programmes for young people that focus on improving visitor experience. These programmes – which include training on norms and standards for safe tourism operations – are expected to reach 250 SMMEs and 3 000 young people, with the aim of creating an estimated 17 988 work opportunities either directly and indirectly. Spending for these activities is within the subprogramme's allocation of R969.3 million over the medium term, accounting for 12.9 per cent of the department's total budget.

Encouraging growth and development in the sector

The *Tourism Incentive Programme* subprogramme in the *Tourism Sector Support Services* programme provides funds for the green tourism incentive, the market access support programme, the tourism grading support programme, the Tourism Equity Fund and the Tourism Transformation Fund. These initiatives are intended to support greater destination competitiveness, transformation in the sector, and accelerated tourism and enterprise growth. The green tourism incentive provides financial support to encourage and help privately owned tourism enterprises adopt responsible practices by installing solutions for the sustainable management and use of electricity and water resources. The incentive is expected to reduce pressure on the national electricity grid and scarce water resources, and facilitate a reduction in operational costs for enterprises over the long term. Spending for these activities is within the subprogramme's allocation of R596.7 million over the MTEF period.

Expenditure trends and estimates

Table 38.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Tourism Research, Policy and International Relations											
3. Destination Development											
4. Tourism Sector Support Services											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Programme 1	289.8	288.5	323.5	330.1	4.4%	13.9%	359.4	372.4	385.7	5.3%	14.5%
Programme 2	479.5	1 358.6	1 395.1	1 378.2	42.2%	52.0%	1 335.6	1 397.5	1 462.3	2.0%	55.9%
Programme 3	427.5	527.2	411.6	396.5	-2.5%	19.9%	367.8	402.0	421.7	2.1%	15.9%
Programme 4	195.4	363.5	343.5	355.7	22.1%	14.2%	318.1	330.8	349.2	-0.6%	13.6%
Subtotal	1 392.2	2 537.8	2 473.7	2 460.5	20.9%	100.0%	2 380.9	2 502.7	2 618.9	2.1%	100.0%
Total	1 392.2	2 537.8	2 473.7	2 460.5	20.9%	100.0%	2 380.9	2 502.7	2 618.9	2.1%	100.0%
Change to 2023 Budget estimate							(256.3)	(252.4)	(262.4)		
Economic classification											
Current payments	637.0	754.7	759.8	924.9	13.2%	34.7%	883.2	1 008.3	1 054.4	4.5%	38.9%
Compensation of employees	330.7	337.5	353.3	395.5	6.1%	16.0%	411.9	429.1	447.8	4.2%	16.9%
Goods and services ¹	306.3	417.3	406.5	529.5	20.0%	18.7%	471.2	579.2	606.6	4.6%	21.9%
of which:					0.0%	0.0%				0.0%	0.0%
Communication	17.0	24.0	34.5	17.4	0.8%	1.0%	29.8	31.7	33.3	24.2%	1.1%
Agency and support/outsourced services	50.8	79.2	110.2	133.3	37.9%	4.2%	42.0	121.1	126.9	-1.6%	4.2%
Operating leases	30.7	28.3	29.6	37.5	6.9%	1.4%	40.5	42.5	44.5	5.8%	1.7%
Property payments	44.6	122.7	23.9	50.6	4.3%	2.7%	30.1	31.3	32.8	-13.5%	1.5%
Travel and subsistence	11.5	29.8	61.7	56.6	70.2%	1.8%	67.7	74.6	78.5	11.5%	2.8%
Training and development	39.7	47.0	51.1	139.2	51.9%	3.1%	140.9	155.4	162.7	5.3%	6.0%
Transfers and subsidies¹	498.6	1 569.3	1 564.7	1 528.9	45.3%	58.2%	1 427.6	1 489.3	1 559.3	0.7%	60.3%
Departmental agencies and accounts	426.2	1 562.1	1 424.1	1 294.4	44.8%	53.1%	1 248.4	1 305.3	1 364.9	1.8%	52.3%
Foreign governments and international organisations	3.0	2.4	2.2	3.0	-0.2%	0.1%	2.8	2.9	3.0	0.3%	0.1%
Public corporations and private enterprises	50.5	-	134.7	225.7	64.7%	4.6%	172.1	176.6	186.5	-6.2%	7.6%
Non-profit institutions	-	0.4	0.4	0.4	0.0%	0.0%	0.5	0.5	0.5	4.6%	0.0%
Households	18.9	4.3	3.2	5.4	-34.0%	0.4%	4.0	4.1	4.3	-7.4%	0.2%
Payments for capital assets	256.6	213.5	148.3	6.5	-70.7%	7.0%	70.1	5.1	5.1	-7.4%	0.9%
Buildings and other fixed structures	240.1	206.3	139.9	-	-100.0%	6.6%	65.5	-	-	0.0%	0.7%
Machinery and equipment	9.7	7.2	7.8	6.5	-12.7%	0.4%	4.7	5.1	5.1	-7.4%	0.2%
Software and other intangible assets	6.7	-	0.5	-	-100.0%	0.1%	-	-	-	0.0%	0.0%
Payments for financial assets	0.0	0.2	0.9	0.2	110.0%	0.0%	-	-	-	-100.0%	0.0%
Total	1 392.2	2 537.8	2 473.7	2 460.5	20.9%	100.0%	2 380.9	2 502.7	2 618.9	2.1%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 38.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	1 038	2 929	1 412	1 167	4.0%	0.1%	-	-	-	-100.0%	-
Employee social benefits	1 038	2 929	1 412	1 167	4.0%	0.1%	-	-	-	-100.0%	-
Other transfers to households											
Current	17 869	1 380	1 790	4 280	-37.9%	0.5%	3 952	4 129	4 323	0.3%	0.3%
Employee social benefits	-	-	10	10	-	-	-	-	-	-100.0%	-
Bursaries for non-employees	559	1 370	1 780	4 262	96.8%	0.2%	3 952	4 129	4 323	0.5%	0.3%
Claims against the state	-	-	-	8	-	-	-	-	-	-100.0%	-
Gifts and donations	30	10	-	-	-100.0%	-	-	-	-	-	-
Act of grace	17 280	-	-	-	-100.0%	0.3%	-	-	-	-	-

Table 38.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	426 199	1 562 137	1 424 105	1 294 358	44.8%	91.2%	1 248 382	1 305 250	1 364 946	1.8%	86.8%
Culture, Arts, Tourism, Hospitality and Sports Sector Education and Training Authority	172	181	181	194	4.1%	-	203	212	222	4.6%	-
South African Tourism	423 027	1 297 038	1 329 206	1 289 739	45.0%	84.1%	1 243 555	1 300 207	1 359 666	1.8%	86.5%
Tourism incentive programme	-	258 000	90 430	-	-	6.8%	-	-	-	-	-
National tourism careers expo	-	3 918	4 288	4 425	-	0.2%	4 624	4 831	5 058	4.6%	0.3%
Technology Innovation Agency	3 000	3 000	-	-	-100.0%	0.1%	-	-	-	-	-
Non-profit institutions											
Current	-	431	443	439	-	-	459	480	503	4.6%	-
Federated Hospitality Association of South Africa	-	431	443	439	-	-	459	480	503	4.6%	-
Foreign governments and international organisations											
Current	2 998	2 437	2 238	2 982	-0.2%	0.2%	2 750	2 872	3 005	0.3%	0.2%
United Nations World Tourism Organisation	2 998	2 437	2 238	2 982	-0.2%	0.2%	2 750	2 872	3 005	0.3%	0.2%
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	50 523	-	134 742	225 692	64.7%	8.0%	172 067	176 566	186 522	-6.2%	12.7%
Tourism incentive programme	50 523	-	134 742	225 692	64.7%	8.0%	172 067	176 566	186 522	-6.2%	12.7%
Total	498 627	1 569 314	1 564 730	1 528 918	45.3%	100.0%	1 427 610	1 489 297	1 559 299	0.7%	100.0%

Personnel information

Table 38.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Tourism Research, Policy and International Relations
- Destination Development
- Tourism Sector Support Services

	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	Unit cost	Cost	2023/24	Unit cost	Cost	2024/25		2025/26		2026/27				2023/24 - 2026/27		
Tourism	511	9	485	353.3	0.7	514	395.5	0.8	504	411.9	0.8	491	429.1	0.9	481	447.8	0.9	-2.2%	100.0%
Salary level																			
1 – 6	93	5	99	29.2	0.3	97	29.2	0.3	90	29.1	0.3	89	30.6	0.3	86	31.2	0.4	-3.9%	18.2%
7 – 10	229	-	213	127.3	0.6	231	144.7	0.6	233	152.8	0.7	221	154.5	0.7	215	159.6	0.7	-2.4%	45.2%
11 – 12	120	1	108	104.9	1.0	114	116.2	1.0	107	115.8	1.1	107	122.8	1.1	107	130.2	1.2	-2.1%	21.9%
13 – 16	67	3	64	87.4	1.4	70	100.7	1.4	72	109.3	1.5	72	115.9	1.6	71	121.2	1.7	0.5%	14.3%
Other	2	-	2	4.5	2.2	2	4.7	2.3	2	5.0	2.5	2	5.3	2.6	2	5.6	2.8	-0.0%	0.4%
Programme	511	9	485	353.3	0.7	514	395.5	0.8	504	411.9	0.8	491	429.1	0.9	481	447.8	0.9	-2.2%	100.0%
Programme 1	263	8	261	166.9	0.6	266	178.6	0.7	278	195.6	0.7	265	199.7	0.8	255	204.8	0.8	-1.4%	53.5%
Programme 2	72	-	60	49.4	0.8	74	64.2	0.9	63	60.8	1.0	63	64.5	1.0	63	68.3	1.1	-5.2%	13.2%
Programme 3	73	-	67	56.8	0.8	72	64.6	0.9	66	64.5	1.0	66	68.4	1.0	66	72.5	1.1	-2.8%	13.6%
Programme 4	103	1	98	80.2	0.8	102	88.1	0.9	97	91.0	0.9	97	96.5	1.0	97	102.2	1.1	-1.7%	19.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 38.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	11 857	81 858	66 334	63 962	63 962	75.4%	100.0%	2 989	3 045	3 027	-63.8%	100.0%
Sales of goods and services produced by department	169	206	186	191	191	4.2%	0.3%	193	195	195	0.7%	1.1%
Sales by market establishments	67	66	73	90	90	10.3%	0.1%	91	92	92	0.7%	0.5%
of which:												
Rent collected from the letting of open and covered parking	67	66	73	90	90	10.3%	0.1%	91	92	92	0.7%	0.5%
Other sales	102	140	113	101	101	-0.3%	0.2%	102	103	103	0.7%	0.6%
of which:												
Commission received on deduction of insurance and other premiums from employees' salaries	102	140	113	101	101	-0.3%	0.2%	102	103	103	0.7%	0.6%
Sales of scrap, waste, arms and other used current goods	-	-	2	21	21	-	-	22	23	2	-54.3%	0.1%
of which:												
Sales of scrap, waste, arms and other used current goods	-	-	2	21	21	-	-	22	23	2	-54.3%	0.1%
Interest, dividends and rent on land	1 221	60	65 157	60 000	60 000	266.3%	56.4%	106	107	108	-87.8%	82.6%
Interest	1 221	60	65 157	60 000	60 000	266.3%	56.4%	106	107	108	-87.8%	82.6%
Sales of capital assets	-	1 074	70	1 200	1 200	-	1.0%	67	68	68	-61.6%	1.9%
Transactions in financial assets and liabilities	10 467	80 518	919	2 550	2 550	-37.5%	42.2%	2 601	2 652	2 654	1.3%	14.3%
Total	11 857	81 858	66 334	63 962	63 962	75.4%	100.0%	2 989	3 045	3 027	-63.8%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 38.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	29.7	37.7	53.0	39.0	9.5%	12.9%	34.4	36.4	38.4	-0.5%	10.2%
Management	2.5	2.5	4.1	3.5	11.1%	1.0%	2.7	2.9	3.0	-4.4%	0.8%
Corporate Management	173.1	156.2	160.2	184.0	2.0%	54.7%	207.2	211.8	217.0	5.7%	56.6%
Financial Management	50.9	63.8	76.5	64.9	8.4%	20.8%	74.6	78.9	82.7	8.4%	20.8%
Office Accommodation	33.6	28.3	29.6	38.8	5.0%	10.6%	40.6	42.5	44.5	4.7%	11.5%
Total	289.8	288.5	323.5	330.1	4.4%	100.0%	359.4	372.4	385.7	5.3%	100.0%
Change to 2023 Budget estimate				-			10.0	9.8	9.6		

Table 38.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	272.9	278.3	315.2	324.0	5.9%	96.6%	355.4	367.5	380.5	5.5%	98.6%
Compensation of employees	156.1	158.4	166.9	178.6	4.6%	53.6%	195.6	199.7	204.8	4.7%	53.8%
Goods and services	116.8	119.9	148.3	145.4	7.6%	43.1%	159.8	167.7	175.6	6.5%	44.8%
of which:											
Advertising	9.6	3.7	4.3	4.8	-20.4%	1.8%	8.0	8.7	9.1	23.8%	2.1%
Audit costs: External	8.1	7.7	8.1	12.1	14.5%	2.9%	12.8	13.4	14.0	5.1%	3.6%
Communication	15.3	22.2	32.7	15.8	1.1%	7.0%	25.6	27.2	28.5	21.6%	6.7%
Computer services	12.2	15.1	17.4	14.8	6.6%	4.8%	21.6	22.2	23.3	16.3%	5.7%
Operating leases	30.7	28.3	29.6	37.5	6.9%	10.2%	40.5	42.5	44.5	5.8%	11.4%
Travel and subsistence	6.1	14.8	31.4	17.0	40.4%	5.6%	17.8	19.4	20.4	6.3%	5.2%
Transfers and subsidies	1.2	3.6	2.0	1.6	9.5%	0.7%	0.2	0.2	0.2	-48.1%	0.2%
Departmental agencies and accounts	0.2	0.2	0.2	0.2	4.1%	0.1%	0.2	0.2	0.2	4.6%	0.1%
Households	1.0	3.5	1.8	1.4	10.4%	0.6%	-	-	-	-100.0%	0.1%
Payments for capital assets	15.7	6.4	6.1	4.3	-35.0%	2.6%	3.8	4.8	5.0	5.1%	1.2%
Machinery and equipment	8.9	6.4	5.6	4.3	-21.6%	2.1%	3.8	4.8	5.0	5.1%	1.2%
Software and other intangible assets	6.7	-	0.5	-	-100.0%	0.6%	-	-	-	-	-
Payments for financial assets	0.0	0.1	0.2	0.2	133.6%	-	-	-	-	-100.0%	-
Total	289.8	288.5	323.5	330.1	4.4%	100.0%	359.4	372.4	385.7	5.3%	100.0%
Proportion of total programme expenditure to vote expenditure	20.8%	11.4%	13.1%	13.4%	-	-	15.1%	14.9%	14.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	2.8	1.3	0.9	25.6%	0.4%	-	-	-	-100.0%	0.1%
Employee social benefits	0.5	2.8	1.3	0.9	25.6%	0.4%	-	-	-	-100.0%	0.1%
Other transfers to households											
Current	0.6	0.6	0.5	0.5	-5.5%	0.2%	-	-	-	-100.0%	-
Bursaries for non-employees	0.6	0.6	0.5	0.5	-5.0%	0.2%	-	-	-	-100.0%	-
Claims against the state	-	-	-	0.0	-	-	-	-	-	-100.0%	-
Gifts and donations	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	0.2	0.2	0.2	0.2	4.1%	0.1%	0.2	0.2	0.2	4.6%	0.1%
Culture, Arts, Tourism, Hospitality and Sports Sector	0.2	0.2	0.2	0.2	4.1%	0.1%	0.2	0.2	0.2	4.6%	0.1%
Education and Training Authority	-	-	-	-	-	-	-	-	-	-	-

Personnel information

Table 38.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment														Average growth rate (%)	Average Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Administration			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	263	8	261	166.9	0.6	266	178.6	0.7	278	195.6	0.7	265	199.7	0.8	255	204.8	0.8	-1.4%	100.0%
1 – 6	79	4	85	24.3	0.3	82	23.5	0.3	80	24.8	0.3	79	26.1	0.3	76	26.5	0.3	-2.5%	29.8%
7 – 10	103	-	96	52.1	0.5	104	59.6	0.6	121	72.6	0.6	109	69.4	0.6	103	69.6	0.7	-0.3%	41.1%
11 – 12	55	1	52	49.1	1.0	51	50.8	1.0	46	48.4	1.1	46	51.4	1.1	46	54.4	1.2	-3.4%	17.8%
13 – 16	24	3	26	36.9	1.4	27	40.0	1.5	29	44.8	1.5	29	47.5	1.6	28	48.8	1.7	1.2%	10.6%
Other	2	-	2	4.5	2.2	2	4.7	2.3	2	5.0	2.5	2	5.3	2.6	2	5.6	2.8	-	0.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Tourism Research, Policy and International Relations

Programme purpose

Enhance the strategic policy environment, monitor the tourism sector’s performance and enable stakeholder relations.

Objectives

- Monitor and evaluate tourism projects and initiatives over the medium term by:
 - evaluating the impact of the Women in Tourism programme
 - monitoring new and ongoing capacity-building programmes such as the hospitality youth training programme, the national youth chefs training programme, the tourism monitors programme and the food safety quality assurers programme
 - assessing the condition of airports in South Africa
 - finalising and publishing state of tourism reports
 - developing 3 implementation reports for the tourism sector masterplan.
- Advance Africa’s tourism interests at the regional, continental and global levels by engaging in multilateral forums and hosting a workshop on sharing best practices over the medium term.
- Encourage regional integration over the MTEF period by implementing 6 outreach programmes with the diplomatic community.

Subprogrammes

- *Tourism Research, Policy and International Relations Management* provides strategic direction, comprehensive administration and operational support services, research, and information and knowledge management services. This subprogramme also manages policy development and evaluation, and promotes sector transformation and responsible tourism.
- *Research and Knowledge Management* oversees tourism research, knowledge management and impact evaluation in the sector.
- *Policy Planning and Strategy* oversees and guides policy and strategy development for the tourism sector, and ensures the efficient and effective management of stakeholder relations.
- *South African Tourism* stimulates sustainable international and domestic demand for South African tourism experiences, and regulates the standard of tourism facilities and services.
- *International Relations and Cooperation* drives South Africa’s interests through international relations and cooperation.

Expenditure trends and estimates

Table 38.8 Tourism Research, Policy and International Relations expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Tourism Research, Policy and International Relations Management	5.7	5.4	5.0	9.6	19.3%	0.6%	9.1	9.6	10.1	1.6%	0.7%
Research and Knowledge Management	21.5	26.2	28.2	35.1	17.7%	2.4%	36.3	38.4	40.5	4.9%	2.7%
Policy Planning and Strategy	10.7	10.8	12.1	15.3	12.4%	1.1%	16.8	17.8	18.8	7.2%	1.2%
South African Tourism	423.0	1 297.0	1 329.2	1 289.7	45.0%	94.1%	1 243.6	1 300.2	1 359.7	1.8%	93.2%
International Relations and Cooperation	18.6	19.0	20.6	28.5	15.4%	1.9%	29.9	31.5	33.2	5.2%	2.2%
Total	479.5	1 358.6	1 395.1	1 378.2	42.2%	100.0%	1 335.6	1 397.5	1 462.3	2.0%	100.0%
Change to 2023 Budget estimate				–			(158.4)	(164.6)	(172.4)		

Table 38.8 Tourism Research, Policy and International Relations expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	53.2	58.0	61.5	80.8	15.0%	5.5%	85.1	90.1	95.3	5.6%	6.3%
Compensation of employees	48.1	49.1	49.4	64.2	10.1%	4.6%	60.8	64.5	68.3	2.1%	4.6%
Goods and services	5.1	8.9	12.1	16.6	48.1%	0.9%	24.3	25.7	27.0	17.5%	1.7%
<i>of which:</i>											
Communication	0.6	0.6	0.5	0.5	-1.7%	-	1.8	1.9	2.0	54.9%	0.1%
Computer services	2.2	1.2	2.0	2.0	-3.4%	0.2%	3.5	3.8	4.9	34.9%	0.3%
Consultants: Business and advisory services	1.0	4.3	3.1	-	-100.0%	0.2%	1.4	1.9	1.0	-	0.1%
Consumables: Stationery, printing and office supplies	0.0	0.3	0.3	0.2	182.5%	-	1.1	0.8	0.9	61.8%	0.1%
Travel and subsistence	0.4	1.3	4.4	9.9	198.1%	0.3%	12.5	13.2	13.9	12.2%	0.9%
Venues and facilities	0.1	0.2	0.6	2.5	255.3%	0.1%	1.7	1.3	1.3	-19.3%	0.1%
Transfers and subsidies	426.1	1 300.3	1 332.7	1 296.7	44.9%	94.5%	1 250.3	1 307.2	1 367.0	1.8%	93.7%
Departmental agencies and accounts	423.0	1 297.0	1 329.2	1 289.7	45.0%	94.1%	1 243.6	1 300.2	1 359.7	1.8%	93.2%
Foreign governments and international organisations	3.0	2.4	2.2	3.0	-0.2%	0.2%	2.8	2.9	3.0	0.3%	0.2%
Households	0.1	0.8	1.3	4.0	225.6%	0.1%	4.0	4.1	4.3	2.6%	0.3%
Payments for capital assets	0.2	0.3	0.9	0.7	46.1%	-	0.3	0.1	-	-100.0%	-
Machinery and equipment	0.2	0.3	0.9	0.7	46.1%	-	0.3	0.1	-	-100.0%	-
Payments for financial assets	0.0	0.0	0.0	0.0	-	-	-	-	-	-100.0%	-
Total	479.5	1 358.6	1 395.1	1 378.2	42.2%	100.0%	1 335.6	1 397.5	1 462.3	2.0%	100.0%
Proportion of total programme expenditure to vote expenditure	34.4%	53.5%	56.4%	56.0%	-	-	56.1%	55.8%	55.8%	-	-

Details of transfers and subsidies

Households											
Social benefits											
Current	0.1	0.1	0.0	0.2	24.5%	-	-	-	-	-100.0%	-
Employee social benefits	0.1	0.1	0.0	0.2	24.5%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	-	0.7	1.3	3.8	-	0.1%	4.0	4.1	4.3	4.6%	0.3%
Bursaries for non-employees	-	0.7	1.3	3.8	-	0.1%	4.0	4.1	4.3	4.6%	0.3%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	423.0	1 297.0	1 329.2	1 289.7	45.0%	94.1%	1 243.6	1 300.2	1 359.7	1.8%	93.2%
South African Tourism	423.0	1 297.0	1 329.2	1 289.7	45.0%	94.1%	1 243.6	1 300.2	1 359.7	1.8%	93.2%
Foreign governments and international organisations											
Current	3.0	2.4	2.2	3.0	-0.2%	0.2%	2.8	2.9	3.0	0.3%	0.2%
United Nations World Tourism Organisation	3.0	2.4	2.2	3.0	-0.2%	0.2%	2.8	2.9	3.0	0.3%	0.2%

Personnel information

Table 38.9 Tourism Research, Policy and International Relations personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/ Total (%)		
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Tourism Research, Policy and International Relations																			
Salary level	72	-	60	49.4	0.8	74	64.2	0.9	63	60.8	1.0	63	64.5	1.0	63	68.3	1.1	-5.2%	100.0%
1-6	5	-	4	1.5	0.4	5	1.8	0.4	2	0.8	0.4	2	0.9	0.4	2	0.9	0.5	-26.3%	4.2%
7-10	36	-	32	19.9	0.6	38	25.1	0.7	32	22.6	0.7	32	24.0	0.8	32	25.4	0.8	-5.6%	50.9%
11-12	17	-	13	12.5	1.0	17	17.5	1.0	15	16.4	1.1	15	17.4	1.2	15	18.4	1.2	-4.1%	23.6%
13-16	14	-	11	15.5	1.4	14	19.8	1.4	14	21.0	1.5	14	22.2	1.6	14	23.6	1.7	-	21.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Destination Development

Programme purpose

Facilitate and coordinate tourism destination development.

Objectives

- Implement 3 destination enhancement and route development projects over the medium term to diversify tourism offerings and enhance visitor experience in identified priority areas by:
 - implementing the budget resort network and brand concept
 - managing a pipeline of nationally prioritised greenfield and brownfield tourism investment opportunities
 - facilitating 2 investment promotion platforms.
- Support destination enhancement initiatives over the medium term by:
 - implementing infrastructure maintenance and beautification programmes in 4 provincial state-owned attractions (Gauteng, KwaZulu-Natal, North West and Northern Cape)
 - monitoring the implementation of 18 community-based tourism projects.
- Create 17 988 work opportunities through Working for Tourism projects over the medium term.

Subprogrammes

- *Destination Development Management* provides strategic leadership and administrative support to the programme.
- *Tourism Enhancement* increases the competitiveness of South Africa's tourism industry.
- *Destination Planning and Investment Coordination* ensures that tourism infrastructure supports sectoral growth.
- *Working for Tourism* facilitates the development of tourism infrastructure projects under the expanded public works programme through labour-intensive methods targeted at young people, women, unemployed people, people with disabilities and SMMEs.

Expenditure trends and estimates

Table 38.10 Destination Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Destination Development Management	15.5	114.7	59.4	9.9	-13.9%	11.3%	12.9	12.3	11.9	6.5%	3.0%
Tourism Enhancement	14.8	16.3	18.2	22.0	14.0%	4.0%	25.8	27.3	28.8	9.4%	6.5%
Destination Planning and Investment Coordination	20.6	20.9	22.9	28.6	11.7%	5.3%	31.4	34.5	37.4	9.3%	8.3%
Working for Tourism	376.6	375.4	311.1	336.1	-3.7%	79.4%	297.7	327.9	343.7	0.7%	82.2%
Total	427.5	527.2	411.6	396.5	-2.5%	100.0%	367.8	402.0	421.7	2.1%	100.0%
Change to 2023 Budget estimate				–			(44.7)	(29.3)	(30.0)		

Table 38.10 Destination Development expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	186.9	320.6	270.9	396.0	28.4%	66.6%	301.9	401.8	421.6	2.1%	95.8%
Compensation of employees	55.0	55.3	56.8	64.6	5.5%	13.1%	64.5	68.4	72.5	3.9%	17.0%
Goods and services	132.0	265.3	214.1	331.4	35.9%	53.5%	237.4	333.3	349.1	1.7%	78.8%
<i>of which:</i>											
<i>Consultants: Business and advisory services</i>	5.2	3.9	7.7	2.0	-27.4%	1.1%	6.2	5.5	5.4	39.2%	1.2%
<i>Contractors</i>	0.1	5.3	9.8	0.1	0.7%	0.9%	6.6	6.9	7.3	320.1%	1.3%
<i>Agency and support/outsourced services</i>	49.8	78.5	109.4	131.0	38.0%	20.9%	41.0	120.1	125.7	-1.4%	26.3%
<i>Property payments</i>	40.5	122.3	23.6	49.0	6.6%	13.4%	29.7	30.9	32.3	-13.0%	8.9%
<i>Travel and subsistence</i>	3.4	8.7	13.6	17.0	70.8%	2.4%	21.4	23.9	25.2	14.1%	5.5%
<i>Training and development</i>	31.2	42.5	44.7	129.8	60.8%	14.1%	130.0	143.6	150.3	5.0%	34.9%
Transfers and subsidies	0.1	0.1	0.1	0.0	-51.7%	-	-	-	-	-100.0%	-
Households	0.1	0.1	0.1	0.0	-51.7%	-	-	-	-	-100.0%	-
Payments for capital assets	240.5	206.4	140.5	0.5	-87.1%	33.4%	65.9	0.2	0.2	-33.9%	4.2%
Buildings and other fixed structures	240.1	206.3	139.9	-	-100.0%	33.3%	65.5	-	-	-	4.1%
Machinery and equipment	0.3	0.2	0.6	0.5	17.5%	0.1%	0.4	0.2	0.2	-33.9%	0.1%
Payments for financial assets	0.0	0.1	0.1	0.0	-12.6%	-	-	-	-	-100.0%	-
Total	427.5	527.2	411.6	396.5	-2.5%	100.0%	367.8	402.0	421.7	2.1%	100.0%
Proportion of total programme expenditure to vote expenditure	30.7%	20.8%	16.6%	16.1%	-	-	15.4%	16.1%	16.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	-	-	0.0	0.0	-	-	-	-	-	-100.0%	-
Employee social benefits	-	-	0.0	0.0	-	-	-	-	-	-100.0%	-

Personnel information

Table 38.11 Destination Development personnel numbers and cost by salary level¹

Destination Development	Salary level	Number of posts estimated for 31 March 2024	Number of posts additional to the funded establishment	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%) 2023/24 - 2026/27			
				Actual			Revised estimate			Medium-term expenditure estimate										
				2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
				Number	Cost		Number	Cost		Number	Cost		Number	Cost				Number	Cost	
	73	-	67	56.8	0.8	72	64.6	0.9	66	64.5	1.0	66	68.4	1.0	66	72.5	1.1	-2.8%	100.0%	
1-6	5	-	5	1.6	0.3	5	1.8	0.4	4	1.6	0.4	4	1.7	0.4	4	1.8	0.5	-7.1%	6.3%	
7-10	34	-	32	21.3	0.7	34	23.7	0.7	30	22.4	0.7	30	23.8	0.8	30	25.2	0.8	-4.1%	46.0%	
11-12	22	-	20	20.3	1.0	21	21.9	1.0	20	22.2	1.1	20	23.6	1.2	20	25.0	1.3	-1.6%	30.0%	
13-16	12	-	10	13.6	1.4	12	17.2	1.4	12	18.2	1.5	12	19.4	1.6	12	20.5	1.7	-	17.8%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Tourism Sector Support Services

Programme purpose

Enhance transformation, increase skill levels and support the development of the sector to ensure that South Africa is a competitive tourism destination.

Objectives

- Accelerate transformation in the tourism sector by implementing the green tourism incentive programme over the medium term.
- Stimulate growth in domestic tourism by implementing 4 domestic tourism awareness programmes over the medium term.
- Encourage inclusive economic growth in the tourism sector by increasing the participation of SMMEs through incubation programmes to provide support to community-based tourism enterprises and business advisory services to the homestay pilot programme over the medium term.
- Encourage resource efficiency and cleaner production by providing compliance and resilience training to 150 SMMEs over the medium term through the business support programme.
- Implement initiatives to support the department's compliance with the broad-based black economic empowerment scorecard and conduct 9 policy advocacy and awareness sessions on the amended tourism broad-based black economic empowerment sector codes over the medium term.
- Enhance visitor service and experience over the medium term by implementing the service excellence standard, focusing on identified improvement initiatives and structured support.
- Facilitate skills development by implementing 15 capacity-building programmes across the sector over the medium term.

Subprogrammes

- *Tourism Sector Support Services Management* provides administrative support to the programme's activities.
- *Tourism Human Resource Development* facilitates the efficient management and implementation of human resource development initiatives for the tourism sector.
- *Enterprise Development and Transformation* facilitates inclusive participation and sustainability in the tourism sector.
- *Tourism Visitor Services* facilitates accurate tourism information and ensures its integrity.
- *Tourism Incentive Programme* manages the establishment of capital and non-capital tourism incentives to promote and encourage tourism development and sectoral growth.

Expenditure trends and estimates

Table 38.12 Tourism Sector Support Services expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Tourism Sector Support Services Management	6.1	4.3	4.5	8.4	10.9%	1.9%	11.4	12.0	12.6	14.4%	3.3%
Tourism Human Resource Development	18.6	27.1	32.5	31.4	19.0%	8.7%	33.1	34.9	36.8	5.5%	10.1%
Enterprise Development and Transformation	41.7	37.4	38.2	45.6	3.0%	12.9%	53.3	56.3	59.3	9.2%	15.8%
Tourism Visitor Services	22.1	23.4	28.4	27.7	7.7%	8.1%	28.9	30.6	32.3	5.3%	8.8%
Tourism incentive programme	106.8	271.4	239.9	242.7	31.5%	68.4%	191.4	197.1	208.2	-5.0%	62.0%
Total	195.4	363.5	343.5	355.7	22.1%	100.0%	318.1	330.8	349.2	-0.6%	100.0%
Change to 2023 Budget estimate				-			(63.2)	(68.2)	(69.6)		

Table 38.12 Tourism Sector Support Services expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	124.0	97.8	112.3	124.1	-	36.4%	140.7	148.9	157.1	8.2%	42.2%
Compensation of employees	71.6	74.7	80.2	88.1	7.1%	25.0%	91.0	96.5	102.2	5.1%	27.9%
Goods and services	52.4	23.2	32.0	36.0	-11.7%	11.4%	49.6	52.4	54.9	15.1%	14.2%
<i>of which:</i>											
<i>Consultants: Business and advisory services</i>	10.4	10.1	5.6	6.0	-16.7%	2.6%	12.0	11.8	12.3	27.1%	3.1%
<i>Legal services</i>	-	0.1	0.5	0.6	-	0.1%	1.4	1.6	1.7	42.8%	0.4%
<i>Contractors</i>	0.1	0.0	1.9	0.1	-8.4%	0.2%	2.4	2.5	2.7	205.6%	0.6%
<i>Travel and subsistence</i>	1.6	5.0	12.3	12.8	100.9%	2.5%	16.1	18.1	19.0	14.0%	4.9%
<i>Training and development</i>	7.2	2.0	5.0	6.9	-1.2%	1.7%	8.4	9.4	9.8	12.5%	2.5%
<i>Venues and facilities</i>	3.3	1.5	2.6	1.6	-21.8%	0.7%	2.8	2.4	2.5	16.3%	0.7%
Transfers and subsidies	71.2	265.3	229.9	230.6	48.0%	63.3%	177.2	181.9	192.1	-5.9%	57.7%
Departmental agencies and accounts	3.0	264.9	94.7	4.4	13.8%	29.2%	4.6	4.8	5.1	4.6%	1.4%
Public corporations and private enterprises	50.5	-	134.7	225.7	64.7%	32.7%	172.1	176.6	186.5	-6.2%	56.2%
Non-profit institutions	-	0.4	0.4	0.4	-	0.1%	0.5	0.5	0.5	4.6%	0.1%
Households	17.7	-	0.0	0.0	-87.1%	1.4%	-	-	-	-100.0%	-
Payments for capital assets	0.3	0.4	0.7	1.0	55.7%	0.2%	0.2	-	-	-100.0%	0.1%
Machinery and equipment	0.3	0.4	0.7	1.0	55.7%	0.2%	0.2	-	-	-100.0%	0.1%
Payments for financial assets	0.0	0.0	0.7	0.0	35.7%	0.1%	-	-	-	-100.0%	-
Total	195.4	363.5	343.5	355.7	22.1%	100.0%	318.1	330.8	349.2	-0.6%	100.0%
Proportion of total programme expenditure to vote expenditure	14.0%	14.3%	13.9%	14.5%	-	-	13.4%	13.2%	13.3%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.4	-	0.0	0.0	-53.4%	-	-	-	-	-100.0%	-
Employee social benefits	0.4	-	0.0	0.0	-53.4%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	17.3	-	-	-	-100.0%	1.4%	-	-	-	-	-
Gifts and donations	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Act of grace	17.3	-	-	-	-100.0%	1.4%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	3.0	264.9	94.7	4.4	13.8%	29.2%	4.6	4.8	5.1	4.6%	1.4%
Tourism incentive programme	-	258.0	90.4	-	-	27.7%	-	-	-	-	-
National tourism careers expo	-	3.9	4.3	4.4	-	1.0%	4.6	4.8	5.1	4.6%	1.4%
Technology Innovation Agency	3.0	3.0	-	-	-100.0%	0.5%	-	-	-	-	-
Non-profit institutions											
Current	-	0.4	0.4	0.4	-	0.1%	0.5	0.5	0.5	4.6%	0.1%
Federated Hospitality	-	0.4	0.4	0.4	-	0.1%	0.5	0.5	0.5	4.6%	0.1%
Association of South Africa	-	-	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	50.5	-	134.7	225.7	64.7%	32.7%	172.1	176.6	186.5	-6.2%	56.2%
Tourism incentive programme	50.5	-	134.7	225.7	64.7%	32.7%	172.1	176.6	186.5	-6.2%	56.2%

Personnel information

Table 38.13 Tourism Sector Support Services personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%) 2023/24 - 2026/27	Average Salary level/ Total (%) 2023/24 - 2026/27					
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate												
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost							
	103	1	98	80.2	0.8	102	88.1	0.9	97	91.0	0.9	97	96.5	1.0	97	102.2	1.1	-1.7%	100.0%
1-6	4	1	5	1.9	0.4	5	2.0	0.4	4	1.8	0.5	4	2.0	0.5	4	2.1	0.5	-7.0%	4.3%
7-10	56	-	54	33.9	0.6	55	36.3	0.7	50	35.2	0.7	50	37.3	0.7	50	39.5	0.8	-3.2%	52.1%
11-12	26	-	23	23.0	1.0	25	26.0	1.0	26	28.8	1.1	26	30.5	1.2	26	32.3	1.2	1.3%	26.3%
13-16	17	-	16	21.4	1.3	17	23.8	1.4	17	25.3	1.5	17	26.8	1.6	17	28.4	1.7	-	17.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entity

South African Tourism

Selected performance indicators

Table 38.14 South African Tourism performance indicators by programme/objective/activity and related priority

Indicator	Programme/Activity/ Objective	MTSF priority	Past			Current	Projected		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Annual brand strength index (leisure) score	Business enablement	Priority 7: A better Africa and world	39.9	39.9	42.2	42.2	74.2	76.2	78.3
Number of domestic deal-driven campaigns implemented per year	Leisure tourism marketing	Priority 2: Economic transformation and job creation	- ¹	5	3	3	3	3	3
Number of regional brand campaigns implemented per year	Leisure tourism marketing		- ¹	1	4	4	4	4	4
Number of international (overseas) campaigns implemented per year	Leisure tourism marketing	Priority 7: A better Africa and world	- ¹	- ¹	15	11	11	11	11
Number of distribution channel initiatives implemented in market per year	Leisure tourism marketing		- ¹	- ¹	- ¹	101	101	101	101
Number of bids supported for international and regional business events per year	Business events	Priority 2: Economic transformation and job creation	55	81	95	93	107	123	123
Number of graded establishments per year	Visitor experience		- ¹	4 707	4 959	5 462	5 625	5 805	5 805

1. No historical data available.

Entity overview

The Tourism Act (2014) mandates South African Tourism to market South Africa internationally and domestically as a preferred tourism and business events destination while monitoring the performance of the tourism sector. In support of this, over the medium term, the entity will continue to prioritise marketing South Africa to domestic, regional and international markets as a tourist destination for business and leisure.

The entity will focus on driving business tourism over the period ahead by bidding to host events such as business meetings, conferences and exhibitions in all provinces, including in rural areas and small towns. These efforts are intended to boost tourism in a number of sectors such as mining and minerals, manufacturing, agriculture, finance, and wholesale and retail trade, as well as leisure travel. As such, the entity plans to support bids to host 93 international and regional business events over the period ahead and participate in key strategic events through an allocation of R230 million.

Ensuring that visitors enjoy their experience is a key component of the entity's work. To achieve this, over the MTEF period, the entity plans to assess the quality of tourism establishments. Accordingly, the number of graded establishments is expected to increase from 5 462 in 2023/24 to 5 805 in 2026/27 at a projected cost of R87 million in 2024/25.

Spending on goods and services accounts for an estimated 82.9 per cent (R3.6 billion) of the entity's expenditure over the period ahead, with a significant portion of these funds earmarked for marketing South Africa as a premier tourist and business destination. The entity is set to derive 90.3 per cent (R3.9 billion) of its revenue over the medium term through transfers from the department and the remainder through voluntary levies collected from the private sector, and income from grading fees, exhibitions and interest from investments.

Programmes/Objectives/Activities**Table 38.15 South African Tourism expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	111.3	148.1	212.3	213.3	24.2%	14.6%	201.2	211.3	219.7	1.0%	14.7%
Business enablement	39.8	81.0	70.5	69.9	20.6%	5.6%	66.0	69.3	72.1	1.0%	4.8%
Leisure tourism marketing	382.5	907.4	912.8	800.4	27.9%	62.2%	795.1	829.1	864.6	2.6%	57.3%
Business events	30.8	88.3	325.1	243.8	99.2%	12.4%	230.0	241.5	251.2	1.0%	16.8%
Visitor experience	34.5	49.1	74.6	92.5	38.9%	5.2%	87.2	91.6	95.3	1.0%	6.4%
Total	599.0	1 273.9	1 595.4	1 419.9	33.3%	100.0%	1 379.6	1 442.7	1 502.9	1.9%	100.0%

Statements of financial performance, cash flow and financial position**Table 38.16 South African Tourism statements of financial performance, cash flow and financial position**

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	26.7	36.7	140.1	76.2	41.8%	5.7%	79.6	83.4	86.7	4.4%	5.7%
Sale of goods and services other than capital assets	7.8	16.8	115.1	63.0	100.7%	3.7%	65.8	69.0	72.3	4.7%	4.7%
Other sales	7.8	16.8	115.1	63.0	100.7%	3.7%	65.8	69.0	72.3	4.7%	4.7%
Other non-tax revenue	18.9	19.8	25.1	13.2	-11.3%	2.0%	13.8	14.5	14.5	3.1%	1.0%
Transfers received	431.0	1 355.9	1 444.6	1 343.7	46.1%	94.3%	1 300.0	1 359.3	1 416.1	1.8%	94.3%
Total revenue	457.7	1 392.5	1 584.8	1 419.9	45.8%	100.0%	1 379.6	1 442.7	1 502.9	1.9%	100.0%
Expenses											
Current expenses	599.0	1 273.9	1 595.4	1 419.9	33.3%	100.0%	1 379.6	1 442.7	1 502.9	1.9%	100.0%
Compensation of employees	218.5	227.4	221.9	247.7	4.3%	21.4%	233.7	245.4	255.2	1.0%	17.1%
Goods and services	371.4	1 036.9	1 364.4	1 172.2	46.7%	77.9%	1 145.9	1 197.4	1 247.7	2.1%	82.9%
Depreciation	9.0	9.5	9.2	-	-100.0%	0.7%	-	-	-	-	-
Total expenses	599.0	1 273.9	1 595.4	1 419.9	33.3%	100.0%	1 379.6	1 442.7	1 502.9	1.9%	100.0%
Surplus/(Deficit)	(141.3)	118.6	(10.6)	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	(454.2)	498.0	(183.3)	(56.8)	-50.0%	100.0%	(137.1)	(142.7)	94.7	-218.6%	100.0%
Receipts											
Non-tax receipts	26.7	36.7	137.3	130.2	69.5%	6.8%	136.0	147.0	143.2	3.2%	9.7%
Sales of goods and services other than capital assets	26.7	31.9	119.7	130.2	69.5%	6.4%	136.0	147.0	86.7	-12.7%	8.7%
Other sales	26.7	31.9	119.7	130.2	69.5%	6.4%	136.0	147.0	86.7	-12.7%	8.7%
Other tax receipts	-	4.8	17.6	-	-	0.4%	-	-	56.5	-	0.9%
Transfers received	423.0	1 297.0	1 329.2	1 289.7	45.0%	93.2%	1 243.6	1 300.2	1 359.7	1.8%	90.3%
Total receipts	449.7	1 333.7	1 466.5	1 419.9	46.7%	100.0%	1 379.5	1 447.2	1 502.9	1.9%	100.0%
Payment											
Current payments	904.0	835.7	1 649.9	1 476.7	17.8%	100.0%	1 516.6	1 589.9	1 408.2	-1.6%	100.0%
Compensation of employees	236.9	230.9	221.9	247.7	1.5%	21.0%	233.7	245.4	255.2	1.0%	16.4%
Goods and services	667.1	604.8	1 428.0	1 229.0	22.6%	79.0%	1 282.9	1 344.5	1 153.0	-2.1%	83.6%
Total payments	904.0	835.7	1 649.9	1 476.7	17.8%	100.0%	1 516.6	1 589.9	1 408.2	-1.6%	100.0%
Net cash flow from investing activities	(0.7)	(21.0)	(15.7)	-	-100.0%	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets	(0.8)	(21.0)	(15.7)	-	-100.0%	-	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other flows from investing activities	0.1	0.0	-	-	-100.0%	-	-	-	-	-	-
Net cash flow from financing activities	-	(0.0)	(0.1)	-	-	-	-	-	-	-	-
Repayment of finance leases	-	(0.0)	(0.1)	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(455.0)	477.0	(199.1)	(56.8)	-50.0%	-13.7%	(137.1)	(142.7)	94.7	-218.6%	100.0%

Table 38.16 South African Tourism statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Carrying value of assets	69.9	80.0	80.6	144.5	27.4%	14.7%	151.0	158.2	158.2	3.1%	15.1%
of which:											
Acquisition of assets	(0.8)	(21.0)	(15.7)	–	-100.0%	–	–	–	–	–	–
Loans	0.1	0.1	0.1	–	-100.0%	–	–	–	–	–	–
Receivables and prepayments	64.9	89.5	194.0	29.5	-23.1%	15.5%	30.9	32.3	32.3	3.1%	3.1%
Cash and cash equivalents	170.0	647.0	447.9	785.9	66.6%	69.7%	821.2	860.6	860.6	3.1%	81.9%
Total assets	304.9	816.7	722.6	959.9	46.6%	100.0%	1 003.0	1 051.2	1 051.2	3.1%	100.0%
Accumulated surplus/(deficit)	30.2	175.6	169.2	–	-100.0%	13.7%	–	–	–	–	–
Capital and reserves	52.1	52.1	52.1	100.7	24.6%	10.3%	105.3	110.3	110.3	3.1%	10.5%
Borrowings	–	15.2	0.0	–	–	0.5%	–	–	–	–	–
Finance lease	0.1	0.1	0.0	0.3	33.8%	–	0.3	0.3	0.3	3.3%	–
Trade and other payables	190.4	538.1	466.7	796.7	61.1%	69.0%	832.5	872.5	872.5	3.1%	83.0%
Provisions	32.1	35.6	34.5	62.2	24.7%	6.5%	65.0	68.1	68.1	3.1%	6.5%
Total equity and liabilities	304.9	816.7	722.6	959.9	46.6%	100.0%	1 003.0	1 051.2	1 051.2	3.1%	100.0%

Personnel information

Table 38.17 South African Tourism personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African Tourism		235	235	241	221.9	0.9	235	247.7	1.1	236	233.7	1.0	241	245.4	1.0	241	255.2	1.1	0.8%	100.0%
Salary level																				
1 – 6	33	33	39	4.7	0.1	33	4.8	0.1	34	1.6	0.0	39	1.8	0.0	39	1.8	0.0	5.7%	15.2%	
7 – 10	75	75	75	45.7	0.6	75	46.4	0.6	75	46.3	0.6	75	53.7	0.7	75	64.7	0.9	–	31.5%	
11 – 12	42	42	42	43.3	1.0	42	45.0	1.1	42	47.0	1.1	42	49.4	1.2	42	47.7	1.1	–	17.6%	
13 – 16	80	80	80	117.6	1.5	80	137.8	1.7	80	124.8	1.6	80	127.0	1.6	80	127.6	1.6	–	33.6%	
17 – 22	5	5	5	10.6	2.1	5	13.7	2.7	5	14.0	2.8	5	13.4	2.7	5	13.4	2.7	–	2.1%	

1. Rand million.

TRADE, INDUSTRY AND COMPETITION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	869.2	–	11.8	881.0	971.9	1 015.5
Trade	95.1	145.7	0.8	241.6	251.3	261.2
Investment and Spatial Industrial Development	89.1	77.4	0.6	167.1	174.6	181.3
Sectors	132.1	1 298.3	1.2	1 431.5	1 673.9	1 760.0
Regulation	72.0	273.9	0.2	346.1	357.4	371.9
Incentives	161.4	3 873.1	–	4 034.5	5 199.8	5 447.0
Export	224.1	162.5	1.4	388.0	407.8	426.8
Transformation and Competition	85.3	1 961.0	0.9	2 047.1	919.8	953.7
Research	62.2	–	1.1	63.3	67.2	69.8
Total expenditure estimates	1 790.4	7 791.9	17.9	9 600.2	10 023.8	10 487.3

Executive authority: Minister of Trade, Industry and Competition
 Accounting officer: Director-General of Trade, Industry and Competition
 Website: www.thedti.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead economic development policy formulation and planning. Facilitate access to sustainable economic activity and employment for all South Africans through an understanding of the economy, knowledge of economic opportunities and potential, and anticipation of future economic trends. Catalyse economic transformation and development, and provide a predictable, competitive, equitable and socially responsible environment for investment, enterprise and trade for economic citizens. Contribute to achieving government's vision of an adaptive and restructured economy characterised by accelerated economic growth, employment creation and greater equity.

Mandate

The Department of Trade, Industry and Competition derives its mandate from a broad legislative framework, which includes the:

- Industrial Development Act (1940)
- Manufacturing Development Act (1993)
- Competition Act (1998), as amended
- International Trade Administration Act (2002)
- Broad-based Black Economic Empowerment Act (2003)
- Companies Act (2008)
- Consumer Protection Act (2008)
- Special Economic Zones Act (2014).

Selected performance indicators

Table 39.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of manufacturing exports facilitated under rebates, drawbacks, non-proliferation export permits and the automotive production and development programme per year	Trade	Priority 7: A better Africa and world	– ¹	– ¹	– ¹	R300bn	R340bn	R380bn	R380bn
Value of investment facilitated per year	Investment and Spatial Industrial Development	Priority 2: Economic transformation and job creation	– ¹	– ¹	– ¹	R200bn	R150bn	R180bn	R180bn
Number of jobs supported by the department per year	Sectors		– ¹	– ¹	– ¹	1 million	1 million	1 million	1 million
Value of exports of global business services per year	Incentives		– ¹	– ¹	– ¹	R8bn	R8bn	R8bn	R8bn
Value of output by black industrialist firms supported by the department per year	Incentives		– ¹	– ¹	– ¹	R40bn	R46bn	R52bn	R52bn
Number of jobs in black industrialist firms supported per year	Incentives		– ¹	– ¹	– ¹	23 000	24 000	25 000	25 000
Value of manufactured exports to the rest of the world per year	Exports		– ¹	– ¹	– ¹	R700bn	R800bn	R900bn	R900bn
Number of additional workers with shares in their companies per year	Transformation and Competition		– ¹	– ¹	– ¹	20 000	30 000	40 000	40 000

1. New indicator.

Expenditure overview

The department's overarching objective is to implement the reimagined industrial strategy, which presents a multipronged approach to industrial development with an emphasis on building partnerships with the private sector to secure investment that creates jobs. This entails supporting the implementation of key interventions of South Africa's economic reconstruction and recovery plan. To give expression to this, the department's medium-term focus will be on providing industrial finance, developing industrial infrastructure, and enhancing competitiveness and localisation.

The department's expenditure is expected to decrease nominally at an average annual rate of 0.7 per cent, from R10.7 billion in 2023/24 to R10.5 billion in 2026/27. This is mainly driven by the Social Employment Fund in the *Transformation and Competition* programme only being funded until 2024/25. The *Incentives* programme, which is mainly responsible for providing industrial financial assistance to businesses, accounts for an estimated 49.2 per cent (R14.7 billion) of the department's total budget over the next 3 years.

Cabinet has approved reductions on the department's budget amounting to R3.1 billion over the MTEF period. This includes a R2.2 billion reduction in funding for incentive schemes and a R649.3 million reduction on transfers to entities. As a result, the value of investment the department expects to facilitate is set to decrease from R200 billion in 2023/24 to R180 billion in 2026/27, which is expected to have a direct effect on the number of beneficiaries these schemes will reach. However, to support social economic activities in the communities through the presidential employment stimulus, R1.1 billion in 2024/25 is reprioritised towards the Social Employment Fund, which aims to create 50 000 part-time employment opportunities through work for the common good.

Providing industrial finance

The department provides financial support to businesses for the acquisition of new plants and equipment, with R16.4 billion over the period ahead earmarked for business incentives across different programmes. Of the total

amount allocated to incentives, manufacturing development incentives account for 46.6 per cent (R7.7 billion), followed by the services sector with an allocation of R3 billion and the special economic zones sector with an allocation of R2.3 billion.

Following Cabinet's approval of the 2023 Electric Vehicles White Paper, R964 million is reprioritised from various programmes to support the transition from internal combustion engines to electric vehicles, in line with global trends. A further R600 million is reprioritised towards incentives in the services sector, which include the global business services, and film and television development incentives. The film and television development incentive is expected to help create 1 500 jobs from the additional funds and attract R3 billion in foreign investment over the MTEF period. The global business services incentive is expected to help sustain and create 9 000 jobs over the period ahead and generate R3 billion in export revenue.

Developing industrial infrastructure

A critical part of the economic reconstruction and recovery plan requires the department to make interventions that catalyse investment through infrastructure development. Accordingly, over the period ahead, the department plans to subsidise bulk infrastructure and factories in special economic zones, and revitalise a targeted 16 industrial parks. These subsidies are provided mainly through the *Infrastructure Investment Support* subprogramme in the *Incentives* programme, in which R2.3 billion is allocated for special economic zones, R156.3 million for industrial parks and R417.6 million for critical bulk infrastructure such as water, electricity and sewerage connections.

Enhancing industrial competitiveness and localisation

The department will focus on increasing industrialisation, enhancing competitiveness and creating decent jobs through various sector interventions over the next 3 years. Master plans premised on collaboration and common vision among government, business and labour are key to achieving this as they encourage ownership and accountability among stakeholders, which helps to build trust and policy certainty. The department will continue to coordinate the implementation of existing collaborative master plans for the automotive, poultry, sugar, steel and metal fabrication, clothing and textiles, and furniture sectors. A master plan for the medical devices sector is expected to be approved and implemented over the period ahead. The department will also continue to implement sectoral programmes for aerospace and defence; electro-technical industries; white goods; construction; chemicals; plastics; cosmetics; and pharmaceuticals. This work is coordinated in the *Sectors* programme, which has a budget of R4.9 billion over the medium term.

Expenditure trends and estimates

Table 39.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Trade												
3. Investment and Spatial Industrial Development												
4. Sectors												
5. Regulation												
6. Incentives												
7. Export												
8. Transformation and Competition												
9. Research												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Programme 1	814.1	721.3	759.9	859.1	1.8%	7.5%	881.0	971.9	1 015.5	5.7%	9.1%	
Programme 2	199.2	217.8	222.7	261.6	9.5%	2.1%	241.6	251.3	261.2	0.0%	2.5%	
Programme 3	143.9	127.5	152.1	140.5	-0.8%	1.3%	167.1	174.6	181.3	8.9%	1.6%	
Programme 4	1 626.3	1 638.1	1 730.5	1 592.9	-0.7%	15.6%	1 431.5	1 673.9	1 760.0	3.4%	15.8%	
Programme 5	288.5	323.4	331.5	349.3	6.6%	3.1%	346.1	357.4	371.9	2.1%	3.5%	
Programme 6	4 898.5	6 465.9	5 363.1	5 413.6	3.4%	52.5%	4 034.5	5 199.8	5 447.0	0.2%	49.2%	
Programme 7	377.8	399.0	397.8	388.3	0.9%	3.7%	388.0	407.8	426.8	3.2%	3.9%	
Programme 8	658.6	1 683.2	1 792.6	1 645.0	35.7%	13.7%	2 047.1	919.8	953.7	-16.6%	13.6%	
Programme 9	32.9	38.0	48.2	59.1	21.5%	0.4%	63.3	67.2	69.8	5.7%	0.6%	
Subtotal	9 039.7	11 614.1	10 798.4	10 709.5	5.8%	100.0%	9 600.2	10 023.8	10 487.3	-0.7%	100.0%	
Total	9 039.7	11 614.1	10 798.4	10 709.5	5.8%	100.0%	9 600.2	10 023.8	10 487.3	-0.7%	100.0%	
Change to 2023							(988.5)	(1 038.2)	(1 081.4)			
Budget estimate												

Table 39.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Current payments	1 568.9	1 513.3	1 639.4	1 730.6	3.3%	15.3%	1 790.4	1 932.9	2 022.4	5.3%	18.3%
Compensation of employees	1 017.9	1 018.5	1 046.4	1 066.1	1.6%	9.8%	1 081.2	1 128.6	1 180.3	3.4%	10.9%
Goods and services ¹	551.0	494.8	592.9	664.5	6.4%	5.5%	709.2	804.3	842.1	8.2%	7.4%
<i>of which:</i>											
<i>Audit costs: External</i>	10.6	9.6	8.3	13.1	7.3%	0.1%	16.1	23.1	24.2	22.8%	0.2%
<i>Computer services</i>	56.6	33.1	21.9	43.6	-8.3%	0.4%	56.8	67.0	73.2	18.9%	0.6%
<i>Consultants: Business and advisory services</i>	37.8	26.6	30.6	37.0	-0.7%	0.3%	54.7	67.9	67.7	22.3%	0.6%
<i>Legal services</i>	18.5	16.1	56.2	21.9	5.8%	0.3%	34.2	38.0	39.7	21.9%	0.3%
<i>Operating leases</i>	342.2	321.6	344.7	372.0	2.8%	3.3%	372.9	413.2	432.0	5.1%	3.9%
<i>Travel and subsistence</i>	12.9	21.6	50.9	48.1	55.3%	0.3%	58.1	66.3	70.0	13.3%	0.6%
Transfers and subsidies¹	7 427.2	10 096.8	9 153.7	8 925.8	6.3%	84.4%	7 791.9	8 072.0	8 445.2	-1.8%	81.4%
Departmental agencies and accounts	1 043.0	1 294.7	1 247.8	1 169.2	3.9%	11.3%	1 209.5	1 232.1	1 275.2	2.9%	12.0%
Foreign governments and international organisations	30.7	30.3	35.0	44.5	13.1%	0.3%	45.8	47.8	49.9	3.9%	0.5%
Public corporations and private enterprises	6 215.1	8 611.4	7 701.1	7 563.8	6.8%	71.4%	6 382.1	6 632.3	6 954.2	-2.8%	67.4%
Non-profit institutions	134.3	153.3	159.8	146.0	2.8%	1.4%	153.3	158.7	164.6	4.1%	1.5%
Households	4.1	7.0	10.0	2.3	-17.1%	0.1%	1.1	1.1	1.1	-20.8%	0.0%
Payments for capital assets	42.7	2.8	4.1	52.9	7.4%	0.2%	17.9	18.9	19.8	-27.9%	0.3%
Machinery and equipment	42.7	2.5	2.1	49.8	5.3%	0.2%	13.0	13.7	14.4	-33.9%	0.2%
Software and other intangible assets	-	0.3	2.0	3.0	0.0%	0.0%	5.0	5.2	5.4	21.2%	0.0%
Payments for financial assets	0.9	1.1	1.2	0.2	-38.0%	0.0%	-	-	-	-100.0%	0.0%
Total	9 039.7	11 614.1	10 798.4	10 709.5	5.8%	100.0%	9 600.2	10 023.8	10 487.3	-0.7%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 39.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R thousand											
Households											
Social benefits											
Current	2 225	6 969	6 951	2 315	1.3%	0.1%	1 052	1 099	1 149	-20.8%	-
Employee social benefits	2 225	6 969	6 951	2 315	1.3%	0.1%	1 052	1 099	1 149	-20.8%	-
Other transfers to households											
Current	1 841	74	3 008	-	-100.0%	-	-	-	-	-	-
Bursaries for non-employees	1 711	-	-	-	-100.0%	-	-	-	-	-	-
Gifts and donations	106	44	16	-	-100.0%	-	-	-	-	-	-
Other transfers to households	24	30	2 992	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	923 216	1 154 044	1 174 961	1 128 135	6.9%	12.3%	1 161 846	1 187 573	1 229 130	2.9%	14.2%
Council for Geoscience	1 052	1 398	1 437	1 407	10.2%	-	1 364	1 410	1 458	1.2%	-
International Trade Administration Commission	95 998	112 478	108 559	118 998	7.4%	1.2%	113 430	117 772	122 349	0.9%	1.4%
National Productivity Institute	10 741	14 628	10 558	10 342	-1.3%	0.1%	10 027	10 360	10 712	1.2%	0.1%
South African National Accreditation System	28 748	32 967	33 820	30 738	2.3%	0.4%	32 118	33 185	34 315	3.7%	0.4%
National Metrology Institute of South Africa: Operations	103 550	121 061	122 832	111 637	2.5%	1.3%	129 612	120 523	124 628	3.7%	1.5%
National Regulator for Compulsory Specifications	126 126	144 099	147 560	138 611	3.2%	1.6%	144 634	149 235	154 319	3.6%	1.8%
National Credit Regulator	71 272	82 632	83 241	81 538	4.6%	0.9%	79 051	81 675	84 457	1.2%	1.0%
National Gambling Board	31 027	35 928	36 477	33 152	2.2%	0.4%	34 641	35 790	37 189	3.9%	0.4%
National Consumer Tribunal	47 492	53 515	54 756	53 636	4.1%	0.6%	52 000	53 726	55 556	1.2%	0.6%
National Consumer Commission	51 530	58 505	59 388	73 566	12.6%	0.7%	69 120	71 360	73 791	0.1%	0.9%
Companies Tribunal	20 752	20 313	24 529	28 202	10.8%	0.3%	29 497	30 706	32 113	4.4%	0.4%
Competition Commission	302 586	439 550	449 518	407 875	10.5%	4.5%	426 193	440 339	455 338	3.7%	5.2%
Competition Tribunal	32 342	36 970	42 286	38 433	5.9%	0.4%	40 159	41 492	42 905	3.7%	0.5%
Capital	119 741	140 655	72 872	41 085	-30.0%	1.1%	47 700	44 576	46 094	3.9%	0.5%
National Metrology Institute of South Africa	119 741	140 655	72 872	41 085	-30.0%	1.1%	47 700	44 576	46 094	3.9%	0.5%

Table 39.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	34 326	70 702	177 575	173 396	71.6%	1.3%	187 526	227 907	233 758	10.5%	2.5%
Various institutions: Export market and investment assistance	22 805	53 806	153 360	152 893	88.6%	1.1%	150 146	186 088	193 449	8.2%	2.1%
Various institutions: Support programme for industrial innovation	11 521	16 896	24 215	20 503	21.2%	0.2%	37 380	41 819	40 309	25.3%	0.4%
Capital	24 778	113 574	245 423	98 862	58.6%	1.4%	103 555	153 088	160 965	17.6%	1.6%
Various institutions: Critical infrastructure programme: Bulk infrastructure	24 778	113 574	245 423	98 862	58.6%	1.4%	103 555	153 088	160 965	17.6%	1.6%
Other transfers to public corporations											
Current	2 328 549	4 264 745	2 699 785	2 265 182	-0.9%	32.5%	2 470 594	1 570 690	1 650 342	-10.0%	23.9%
Protechnik Laboratories: Operations	3 645	3 648	3 817	3 739	0.9%	-	4 028	4 208	4 401	5.6%	-
Various institutions: Industrial development zones – other	22 800	13 400	25 000	5 696	-37.0%	0.2%	28 212	29 148	30 141	74.3%	0.3%
Council for Scientific and Industrial Research	1 606	2 047	2 104	2 061	8.7%	-	1 998	2 064	2 134	1.2%	-
Industrial Development Corporation: Regional industrial development	-	-	15 000	21 000	-	0.1%	20 700	21 496	22 491	2.3%	0.3%
Various institutions: One-stop shop	9 000	6 000	6 000	14 374	16.9%	0.1%	16 460	18 016	18 630	9.0%	0.2%
Industrial Development Corporation: Sector programmes	637 029	487 363	599 483	534 797	-5.7%	6.3%	318 202	544 076	587 787	3.2%	6.0%
Council for Scientific and Industrial Research: National Cleaner Production Centre	48 023	62 926	65 201	63 245	9.6%	0.7%	58 681	58 029	60 005	-1.7%	0.7%
Council for Scientific and Industrial Research: National Foundry Technology Network	18 801	19 309	7 583	9 991	-19.0%	0.2%	11 996	12 514	12 940	9.0%	0.1%
South African Bureau of Standards	270 421	328 819	361 248	341 524	8.1%	3.7%	354 782	364 498	376 914	3.3%	4.3%
Industrial Development Corporation: Industrial financing	892 000	1 997 500	240 200	-	-100.0%	8.8%	-	-	-	-	-
Export Credit Insurance Corporation	162 710	208 078	150 000	155 505	-1.5%	1.9%	162 488	167 881	173 600	3.7%	2.0%
Industrial Development Corporation: Social employment fund	-	800 000	861 566	787 941	-	6.9%	1 130 000	-	-	-100.0%	5.8%
Industrial Development Corporation: Tirisano Construction Fund Trust	36 279	46 222	64 375	68 750	23.7%	0.6%	53 750	56 158	58 731	-5.1%	0.7%
Small Enterprise Finance Agency	196 786	251 706	258 658	217 818	3.4%	2.6%	271 737	253 795	262 439	6.4%	3.0%
Industrial Development Corporation: Downstream steel industry competitiveness fund	29 449	37 727	39 550	38 741	9.6%	0.4%	37 560	38 807	40 129	1.2%	0.5%
Capital	2 049 706	1 784 317	409 635	1 023 660	-20.7%	14.8%	465 494	1 017 082	1 050 216	0.9%	10.7%
Protechnik Laboratories: Capital	-	-	1 103	1 672	-	-	1 801	1 882	1 968	5.6%	-
Council for Scientific and Industrial Research: Aerospace industry	20 154	29 967	39 387	39 376	25.0%	0.4%	37 691	38 941	40 268	0.7%	0.5%
Various institutions: Critical infrastructure programme: Industrial parks	54 514	84 262	11 294	32 612	-15.7%	0.5%	55 976	49 791	50 547	15.7%	0.6%
Various institutions: Special economic zones	1 975 038	1 670 088	357 851	950 000	-21.6%	13.9%	370 026	926 468	957 433	0.3%	9.6%
Subsidies on products and production											
Current	1 777 765	2 378 104	4 168 725	4 002 688	31.1%	34.6%	3 154 977	3 663 524	3 858 967	-1.2%	44.2%
Various institutions: Services sector development incentives	541 310	861 782	988 300	1 139 044	28.1%	9.9%	962 234	1 006 830	1 043 794	-2.9%	12.5%
Various institutions: Manufacturing development incentives	1 236 455	1 516 322	3 180 425	2 863 644	32.3%	24.7%	2 192 743	2 656 694	2 815 173	-0.6%	31.7%
Non-profit institutions											
Current	134 347	153 333	159 801	146 011	2.8%	1.7%	153 321	158 704	164 646	4.1%	1.9%
Intsimbi future production technologies initiatives	61 840	66 257	68 176	68 291	3.4%	0.7%	81 358	84 555	87 971	8.8%	1.0%
Automotive supply chain competitiveness initiative	3 258	5 110	9 925	-	-100.0%	0.1%	1	1	1	-	-
Trade and industrial policy strategies	18 243	18 235	30 480	31 689	20.2%	0.3%	30 015	30 850	31 901	0.2%	0.4%
Centurion Aerospace Village	15 531	17 922	8 000	1	-96.0%	0.1%	1	-	1	-	-
Proudly South African campaign	35 475	44 165	41 530	44 323	7.7%	0.5%	40 340	41 639	43 057	-1.0%	0.5%
Black Business Council	-	1 644	1 690	1 707	-	-	1 606	1 659	1 715	0.2%	-

Table 39.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Foreign governments and international organisations											
Current	30 733	30 327	35 009	44 459	13.1%	0.4%	45 799	47 753	49 921	3.9%	0.6%
Organisation for the Prohibition of Chemical Weapons	3 417	2 916	3 221	4 349	8.4%	-	4 439	4 638	4 850	3.7%	0.1%
World Trade Organisation	14 671	14 206	15 436	18 081	7.2%	0.2%	18 893	19 739	20 643	4.5%	0.2%
United Nations: Treaty on the Prohibition of Nuclear Weapons	-	330	-	2 100	-	-	1 718	1 775	1 837	-4.4%	-
United Nations Industrial Development Organisation	4 735	5 235	5 210	8 438	21.2%	0.1%	8 817	9 212	9 634	4.5%	0.1%
Treaty organisations for metrology	2 492	1 972	1 935	2 241	-3.5%	-	2 342	2 447	2 559	4.5%	-
World Intellectual Property Organisation	5 418	5 668	6 387	6 450	6.0%	0.1%	6 740	7 042	7 365	4.5%	0.1%
International Financial Reporting Standards Foundation	-	-	2 820	2 800	-	-	2 850	2 900	3 033	2.7%	-
Total	7 427 227	10 096 844	9 153 745	8 925 793	6.3%	100.0%	7 791 864	8 071 996	8 445 188	-1.8%	100.0%

Personnel information

Table 39.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Trade
- Investment and Spatial Industrial Development
- Sectors
- Regulation
- Incentives
- Export
- Transformation and Competition
- Research

	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Trade, Industry and Competition	1 443	38	1 243	1 046.4	0.8	1 188	1 066.1	0.9	1 148	1 081.2	0.9	1 138	1 128.6	1.0	1 126	1 180.3	1.0	-1.8%	100.0%
Salary level			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
1 – 6	177	31	153	44.9	0.3	133	41.2	0.3	130	42.6	0.3	130	45.1	0.3	128	46.8	0.4	-1.3%	11.3%
7 – 10	593	-	529	320.7	0.6	520	339.7	0.7	508	351.5	0.7	507	371.3	0.7	503	389.8	0.8	-1.1%	44.3%
11 – 12	346	4	283	295.0	1.0	256	280.3	1.1	248	288.4	1.2	246	303.8	1.2	245	320.7	1.3	-1.4%	21.6%
13 – 16	272	3	222	292.0	1.3	228	314.5	1.4	219	319.7	1.5	211	324.6	1.5	206	334.3	1.6	-3.3%	18.8%
Other	55	-	56	93.8	1.7	51	90.5	1.8	43	78.9	1.8	43	83.8	1.9	43	88.8	2.1	-5.5%	3.9%
Programme	1 443	38	1 243	1 046.4	0.8	1 188	1 066.1	0.9	1 148	1 081.2	0.9	1 138	1 128.6	1.0	1 126	1 180.3	1.0	-1.8%	100.0%
Programme 1	477	8	412	305.5	0.7	374	300.6	0.8	366	311.0	0.8	361	322.7	0.9	358	336.2	0.9	-1.5%	31.7%
Programme 2	97	2	85	80.4	0.9	86	82.8	1.0	84	86.5	1.0	83	90.2	1.1	82	93.5	1.1	-1.6%	7.3%
Programme 3	107	7	91	82.5	0.9	79	76.5	1.0	76	77.8	1.0	75	80.2	1.1	74	83.2	1.1	-2.2%	6.6%
Programme 4	145	3	121	104.0	0.9	125	116.8	0.9	122	120.6	1.0	121	126.5	1.0	121	133.9	1.1	-1.1%	10.6%
Programme 5	76	5	67	56.4	0.8	66	58.8	0.9	62	58.9	0.9	62	60.8	1.0	62	64.4	1.0	-2.1%	5.5%
Programme 6	200	5	184	142.0	0.8	168	136.2	0.8	164	140.0	0.9	163	147.0	0.9	159	151.9	1.0	-1.8%	14.2%
Programme 7	197	3	173	185.6	1.1	168	185.9	1.1	156	176.6	1.1	155	186.8	1.2	154	197.2	1.3	-2.9%	13.8%
Programme 8	94	4	66	55.0	0.8	74	65.7	0.9	71	65.4	0.9	70	67.3	1.0	70	71.1	1.0	-1.8%	6.2%
Programme 9	50	1	43	35.1	0.8	48	42.8	0.9	47	44.4	0.9	47	47.1	1.0	46	48.8	1.1	-1.4%	4.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Departmental receipts

Table 39.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	140 247	122 072	151 942	244 147	203 824	13.3%	100.0%	204 350	204 862	206 924	0.5%	100.0%
Tax receipts	3 376	6 907	7 488	7 700	7 700	31.6%	4.1%	7 800	7 850	8 000	1.3%	3.8%
Sales of goods and services produced by department	662	598	620	683	624	-2.0%	0.4%	633	645	647	1.2%	0.3%
Sales by market establishments	270	271	277	330	278	1.0%	0.2%	280	280	285	0.8%	0.1%
of which:												
Rental of parking	270	271	277	330	278	1.0%	0.2%	280	280	285	0.8%	0.1%
Administrative fees	1	1	1	1	1	-	-	1	1	1	-	-
of which:												
Request for information in terms of the Promotion of Access to Information Act (2000)	1	1	1	1	1	-	-	1	1	1	-	-
Other sales	391	326	342	352	345	-4.1%	0.2%	352	364	361	1.5%	0.2%
of which:												
Academic services	173	107	124	130	125	-10.3%	0.1%	130	140	141	4.1%	0.1%
Commission on insurance and garnishee	218	219	218	222	220	0.3%	0.1%	222	224	220	-	0.1%
Sales of scrap, waste, arms and other used current goods	36	68	177	200	150	60.9%	0.1%	151	152	154	0.9%	0.1%
of which:												
Cellphones: Old pool phones	36	68	177	200	150	60.9%	0.1%	151	152	154	0.9%	0.1%
Fines, penalties and forfeits	63 675	48 944	75 943	93 000	76 000	6.1%	42.8%	75 491	75 894	75 496	-0.2%	36.9%
Interest, dividends and rent on land	678	694	955	52 202	51 056	322.3%	8.6%	50 942	50 982	50 944	-0.1%	24.9%
Interest	678	694	955	2 202	1 056	15.9%	0.5%	942	982	944	-3.7%	0.5%
Dividends	-	-	-	50 000	50 000	-	8.1%	50 000	50 000	50 000	-	24.4%
of which:												
Dividends from the Industrial Development Corporation	-	-	-	50 000	50 000	-	8.1%	50 000	50 000	50 000	-	24.4%
Sales of capital assets	65	-	601	350	150	32.1%	0.1%	370	370	370	35.1%	0.2%
Transactions in financial assets and liabilities	71 755	64 861	66 158	90 012	68 144	-1.7%	43.8%	68 963	68 969	71 313	1.5%	33.8%
Total	140 247	122 072	151 942	244 147	203 824	13.3%	100.0%	204 350	204 862	206 924	0.5%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 39.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	31.7	33.9	38.7	44.1	11.7%	4.7%	44.0	50.7	52.8	6.2%	5.1%
Office of the Director-General	82.0	82.3	77.0	75.7	-2.6%	10.1%	80.3	80.8	84.3	3.6%	8.6%
Corporate Management Services	556.7	489.9	522.3	620.3	3.7%	69.4%	624.9	649.6	679.3	3.1%	69.1%
Office Accommodation	4.4	3.1	2.6	2.5	-17.2%	0.4%	3.0	3.0	3.0	6.3%	0.3%
Financial Management	100.8	66.9	68.8	67.5	-12.5%	9.6%	77.1	131.2	137.0	26.6%	11.1%
Marketing Communication and Media Relations	38.5	45.1	50.5	49.0	8.3%	5.8%	51.7	56.6	59.1	6.5%	5.8%
Total	814.1	721.3	759.9	859.1	1.8%	100.0%	881.0	971.9	1 015.5	5.7%	100.0%
Change to 2023 Budget estimate				-			3.2	10.1	9.6		

Table 39.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	769.0	715.3	754.4	811.9	1.8%	96.7%	869.2	959.5	1 002.6	7.3%	97.7%
Compensation of employees	300.9	305.3	305.5	300.6	-	38.4%	311.0	322.7	336.2	3.8%	34.1%
Goods and services	468.1	410.0	448.9	511.4	3.0%	58.3%	558.2	636.9	666.4	9.2%	63.7%
of which:											
Audit costs: External	10.6	9.6	8.3	13.1	7.3%	1.3%	16.1	23.1	24.2	22.8%	2.1%
Computer services	54.6	31.2	20.4	39.4	-10.3%	4.6%	51.8	61.8	67.9	19.9%	5.9%
Consultants: Business and advisory services	20.5	11.1	8.3	12.7	-14.7%	1.7%	27.9	38.9	37.6	43.7%	3.1%
Legal services	14.7	4.4	32.6	12.6	-5.1%	2.0%	23.2	24.4	25.5	26.7%	2.3%
Operating leases	322.9	305.5	319.7	357.1	3.4%	41.4%	354.4	393.0	410.9	4.8%	40.7%
Travel and subsistence	4.1	8.3	15.8	14.0	50.7%	1.3%	15.2	18.2	19.2	11.0%	1.8%
Transfers and subsidies	2.7	2.5	1.9	0.4	-48.3%	0.2%	-	-	-	-100.0%	-
Households	2.7	2.5	1.9	0.4	-48.3%	0.2%	-	-	-	-100.0%	-
Payments for capital assets	41.5	2.3	2.9	46.8	4.1%	3.0%	11.8	12.4	12.9	-34.8%	2.3%
Machinery and equipment	41.5	2.3	0.9	44.3	2.2%	2.8%	7.4	7.8	8.2	-43.1%	1.8%
Software and other intangible assets	-	-	2.0	2.5	-	0.1%	4.4	4.6	4.8	24.0%	0.4%
Payments for financial assets	0.9	1.1	0.7	-	-100.0%	0.1%	-	-	-	-	-
Total	814.1	721.3	759.9	859.1	1.8%	100.0%	881.0	971.9	1 015.5	5.7%	100.0%
Proportion of total programme expenditure to vote expenditure	9.0%	6.2%	7.0%	8.0%	-	-	9.2%	9.7%	9.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.9	2.5	1.9	0.4	-25.2%	0.2%	-	-	-	-100.0%	-
Employee social benefits	0.9	2.5	1.9	0.4	-25.2%	0.2%	-	-	-	-100.0%	-
Other transfers to households											
Current	1.8	0.1	-	-	-100.0%	0.1%	-	-	-	-	-
Bursaries for non-employees	1.7	-	-	-	-100.0%	0.1%	-	-	-	-	-
Gifts and donations	0.1	0.0	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 39.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27	2023/24	2024/25	2025/26	2026/27					
Salary level	477	8	412	305.5	0.7	374	300.6	0.8	366	311.0	0.8	361	322.7	0.9	358	336.2	0.9	-1.5%	100.0%
1 - 6	111	6	95	31.0	0.3	75	26.3	0.4	73	27.3	0.4	73	28.9	0.4	72	30.1	0.4	-1.4%	20.1%
7 - 10	195	-	176	105.8	0.6	172	112.8	0.7	170	117.9	0.7	169	123.9	0.7	168	130.5	0.8	-0.7%	46.5%
11 - 12	106	1	88	89.7	1.0	79	87.3	1.1	77	90.3	1.2	76	94.9	1.2	76	100.5	1.3	-1.1%	21.1%
13 - 16	62	1	51	72.1	1.4	45	67.0	1.5	43	68.0	1.6	40	67.0	1.7	38	66.7	1.7	-5.4%	11.5%
Other	3	-	3	6.8	2.3	3	7.1	2.4	3	7.5	2.5	3	8.0	2.7	3	8.4	2.8	-	0.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Trade

Programme purpose

Build an equitable global trading system that facilitates development by strengthening trade and investment links with key economies and fostering African development, including regional and continental integration and development cooperation, in line with the African Union’s Agenda 2063.

Objectives

- Promote African economic integration and development at the regional and continental levels over the medium term by:
 - advancing development integration in the Southern African Customs Union and the Southern African Development Community Free Trade Area through the implementation of the Africa regional development programme
 - working to conclude negotiations on and implementing the African Continental Free Trade Agreement
 - advancing South Africa's trade, industrial policy and economic development objectives through cooperation with key economies to address tariff and non-tariff barriers that impede South Africa's value-added exports
 - implementing South Africa's policy on the non-proliferation of weapons of mass destruction to ensure effective export and import regimes to control trade in strategic goods and technologies.

Subprogrammes

- *International Trade Development* facilitates bilateral and multilateral trade relations and agreements.
- *African Multilateral Economic Development* facilitates multilateral African trade relations aimed at deepening regional integration.

Expenditure trends and estimates

Table 39.8 Trade expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
International Trade Development	186.1	203.9	208.9	244.7	9.6%	93.6%	224.0	232.6	242.3	-0.3%	92.9%
African Multilateral Economic Development	13.1	13.9	13.8	16.9	8.9%	6.4%	17.7	18.7	18.9	3.7%	7.1%
Total	199.2	217.8	222.7	261.6	9.5%	100.0%	241.6	251.3	261.2	-	100.0%
Change to 2023 Budget estimate				-			(6.9)	(5.6)	(7.4)		
Economic classification											
Current payments	80.3	82.7	88.6	109.9	11.0%	40.1%	95.1	98.9	102.7	-2.2%	40.0%
Compensation of employees	77.7	80.2	80.4	82.8	2.1%	35.6%	86.5	90.2	93.5	4.1%	34.8%
Goods and services	2.6	2.6	8.2	27.1	118.9%	4.5%	8.6	8.8	9.2	-30.2%	5.3%
of which:											
Communication	0.6	0.6	0.7	0.5	-7.9%	0.3%	0.5	0.5	0.6	5.1%	0.2%
Legal services	-	0.2	-	0.6	-	0.1%	1.5	1.6	1.7	43.0%	0.5%
Contractors	0.3	-	0.2	0.6	22.7%	0.1%	0.6	0.5	0.6	-0.9%	0.2%
Travel and subsistence	1.2	1.1	6.3	3.1	36.9%	1.3%	3.2	3.1	3.2	1.3%	1.2%
Operating payments	-	0.0	0.0	0.1	-	-	0.4	0.4	0.4	43.7%	0.1%
Venues and facilities	-	-	0.3	21.0	-	2.4%	1.4	1.5	1.5	-58.4%	2.5%
Transfers and subsidies	118.9	135.0	134.1	150.8	8.3%	59.8%	145.7	151.4	157.5	1.5%	59.6%
Departmental agencies and accounts	97.1	113.9	110.0	120.4	7.5%	49.0%	114.8	119.2	123.8	0.9%	47.1%
Foreign governments and international organisations	18.1	17.5	18.7	24.5	10.7%	8.7%	25.1	26.2	27.3	3.7%	10.1%
Public corporations and private enterprises	3.6	3.6	4.9	5.4	14.1%	2.0%	5.8	6.1	6.4	5.6%	2.3%
Households	0.1	0.1	0.5	0.5	89.1%	0.1%	-	-	-	-100.0%	-
Payments for capital assets	-	-	-	0.9	-	0.1%	0.8	1.0	1.0	4.5%	0.4%
Machinery and equipment	-	-	-	0.9	-	0.1%	0.8	1.0	1.0	4.5%	0.4%
Payments for financial assets	-	0.0	-	-	-	-	-	-	-	-	-
Total	199.2	217.8	222.7	261.6	9.5%	100.0%	241.6	251.3	261.2	-	100.0%
Proportion of total programme expenditure to vote expenditure	2.2%	1.9%	2.1%	2.4%	-	-	2.5%	2.5%	2.5%	-	-

Table 39.8 Trade expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.1	0.0	0.5	0.5	89.1%	0.1%	-	-	-	-100.0%	-
Employee social benefits	0.1	0.0	0.5	0.5	89.1%	0.1%	-	-	-	-100.0%	-
Other transfers to households											
Current	-	0.0	-	-	-	-	-	-	-	-	-
Other transfers to households	-	0.0	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	97.1	113.9	110.0	120.4	7.5%	49.0%	114.8	119.2	123.8	0.9%	47.1%
Council for Geoscience	1.1	1.4	1.4	1.4	10.2%	0.6%	1.4	1.4	1.5	1.2%	0.6%
International Trade	96.0	112.5	108.6	119.0	7.4%	48.4%	113.4	117.8	122.3	0.9%	46.5%
Administration Commission											
Public corporations and private enterprises											
Other transfers to public corporations											
Current	3.6	3.6	3.8	3.7	0.9%	1.6%	4.0	4.2	4.4	5.6%	1.6%
Protechnik Laboratories: Operations	3.6	3.6	3.8	3.7	0.9%	1.6%	4.0	4.2	4.4	5.6%	1.6%
Capital	-	-	1.1	1.7	-	0.3%	1.8	1.9	2.0	5.6%	0.7%
Protechnik Laboratories: Capital	-	-	1.1	1.7	-	0.3%	1.8	1.9	2.0	5.6%	0.7%
Foreign governments and international organisations											
Current	18.1	17.5	18.7	24.5	10.7%	8.7%	25.1	26.2	27.3	3.7%	10.1%
Organisation for the Prohibition of Chemical Weapons	3.4	2.9	3.2	4.3	8.4%	1.5%	4.4	4.6	4.9	3.7%	1.8%
World Trade Organisation	14.7	14.2	15.4	18.1	7.2%	6.9%	18.9	19.7	20.6	4.5%	7.6%
United Nations: Treaty on the Prohibition of Nuclear Weapons	-	0.3	-	2.1	-	0.3%	1.7	1.8	1.8	-4.4%	0.7%

Personnel information

Table 39.9 Trade personnel numbers and cost by salary level¹

Trade	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	97	2	85	80.4	0.9	86	82.8	1.0	84	86.5	1.0	83	90.2	1.1	82	93.5	1.1	-1.6%	100.0%
1-6	2	1	2	0.4	0.2	2	0.5	0.2	2	0.5	0.3	2	0.5	0.3	2	0.6	0.3	-	2.4%
7-10	40	-	35	21.9	0.6	40	26.3	0.7	38	26.6	0.7	38	28.1	0.7	38	29.8	0.8	-1.7%	46.0%
11-12	27	-	23	23.9	1.0	22	24.4	1.1	22	25.9	1.2	22	27.4	1.2	22	29.1	1.3	-	26.3%
13-16	28	1	25	34.2	1.4	22	31.7	1.4	22	33.6	1.5	21	34.0	1.6	20	34.1	1.7	-3.1%	25.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 3: Investment and Spatial Industrial Development

Programme purpose

Support foreign direct investment flows and promote domestic investment by providing a one-stop shop for investment promotion, investor facilitation and aftercare support for investors, and increase participation in industrialisation.

Objectives

- Increase the quality and quantity of South Africa’s fixed investments over the medium term by:
 - marketing and promoting the country to ensure investment opportunities through dedicated investment promotion, facilitation and aftercare support

- coordinating and leading the establishment of one-stop shops on behalf of government to facilitate investment
- coordinating and leading the reform of the investment climate with the World Bank on the ease of doing business
- developing a pipeline of potential projects and contributing to South Africa being a preferred destination for investment
- undertaking aftercare forums with investors to retain and expand investment.
- Provide a dedicated service to all investors over the medium term by:
 - facilitating the entire investment value chain
 - developing an investment pipeline of possible projects through lead creation, marketing, project development, facilitation and aftercare.
- Provide specialist advisory services and policy advocacy to improve the investment climate by fast-tracking and unblocking investor issues through reducing bureaucratic red tape over the medium term.
- Facilitate the transformation of the economy to promote industrial development, investment, competitiveness and employment creation by implementing a strategy for special economic zones and the revitalisation of 16 industrial parks by March 2026.

Subprogrammes

- *Investment Promotion* facilitates an increase in the quality and quantity of foreign direct investment, domestic investment and outward investment by providing investment attraction, targeted lead generation and recruitment support.
- *Investment and Interdepartmental Clearing House* promotes and facilitates investment and provides support services to the investment and interdepartmental clearing house, provides specialist advisory services, fast-tracks and unblocks processes, and reduces bureaucratic red tape for investors.
- *Investor Support and Aftercare* provides specialist advisory services through research, information marketing, aftercare and policy advocacy to facilitate new investment and retain and expand existing investment.
- *Spatial Industrial Development* promotes regional industrial development in targeted areas such as special economic zones, industrial parks and townships.

Expenditure trends and estimates

Table 39.10 Investment and Spatial Industrial Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
R million											
Investment Promotion	47.5	47.3	49.0	36.9	-8.1%	32.0%	36.7	40.3	41.2	3.8%	23.4%
Investment and Interdepartmental Clearing House	9.2	6.4	6.5	17.7	24.2%	7.1%	20.0	20.5	20.2	4.6%	11.8%
Investor Support and Aftercare	0.0	0.0	0.7	2.8	783.1%	0.6%	3.6	2.5	1.6	-16.3%	1.6%
Spatial Industrial Development	87.1	73.8	95.8	83.2	-1.5%	60.3%	106.7	111.3	118.2	12.4%	63.2%
Total	143.9	127.5	152.1	140.5	-0.8%	100.0%	167.1	174.6	181.3	8.9%	100.0%
Change to 2023 Budget estimate				–			(6.4)	(19.8)	(22.1)		

Table 39.10 Investment and Spatial Industrial Development expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Current payments	99.6	90.6	92.6	86.5	-4.6%	65.5%	89.1	92.9	96.6	3.7%	55.0%	
Compensation of employees	88.8	85.6	82.5	76.5	-4.8%	59.1%	77.8	80.2	83.2	2.8%	47.9%	
Goods and services	10.8	5.0	10.1	10.0	-2.8%	6.4%	11.3	12.8	13.3	10.2%	7.1%	
<i>of which:</i>												
<i>Catering: Departmental activities</i>	–	0.0	0.1	0.1	–	–	0.5	0.5	0.5	55.1%	0.2%	
<i>Consultants: Business and advisory services</i>	6.5	0.2	1.7	2.7	-25.3%	2.0%	2.5	2.0	2.0	-9.6%	1.4%	
<i>Operating leases</i>	1.2	0.1	–	0.2	-44.8%	0.3%	0.4	0.5	0.5	35.0%	0.2%	
<i>Travel and subsistence</i>	1.8	3.3	5.1	3.0	19.1%	2.3%	3.4	5.2	5.5	21.9%	2.6%	
<i>Operating payments</i>	0.1	0.7	0.1	0.3	54.4%	0.2%	0.5	0.5	0.5	14.4%	0.3%	
<i>Venues and facilities</i>	0.3	–	2.2	2.4	101.7%	0.9%	1.9	2.7	2.9	7.1%	1.5%	
Transfers and subsidies	44.2	36.9	59.5	53.5	6.5%	34.4%	77.4	81.1	84.1	16.3%	44.6%	
Departmental agencies and accounts	10.7	14.6	10.6	10.3	-1.3%	8.2%	10.0	10.4	10.7	1.2%	6.2%	
Public corporations and private enterprises	33.4	21.4	48.1	43.1	8.9%	25.9%	67.4	70.7	73.4	19.4%	38.4%	
Households	0.1	0.8	0.9	–	-100.0%	0.3%	–	–	–	–	–	
Payments for capital assets	–	–	–	0.6	–	0.1%	0.6	0.6	0.6	4.5%	0.4%	
Machinery and equipment	–	–	–	0.6	–	0.1%	0.6	0.6	0.6	4.5%	0.4%	
Total	143.9	127.5	152.1	140.5	-0.8%	100.0%	167.1	174.6	181.3	8.9%	100.0%	
Proportion of total programme expenditure to vote expenditure	1.6%	1.1%	1.4%	1.3%	–	–	1.7%	1.7%	1.7%	–	–	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.1	0.8	0.9	–	-100.0%	0.3%	–	–	–	–	–	
Employee social benefits	0.1	0.8	0.9	–	-100.0%	0.3%	–	–	–	–	–	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	10.7	14.6	10.6	10.3	-1.3%	8.2%	10.0	10.4	10.7	1.2%	6.2%	
National Productivity Institute	10.7	14.6	10.6	10.3	-1.3%	8.2%	10.0	10.4	10.7	1.2%	6.2%	
Public corporations and private enterprises												
Other transfers to public corporations												
Current	33.4	21.4	48.1	43.1	8.9%	25.9%	67.4	70.7	73.4	19.4%	38.4%	
Various institutions: Industrial development zones – other	22.8	13.4	25.0	5.7	-37.0%	11.9%	28.2	29.1	30.1	74.3%	14.0%	
Council for Scientific and Industrial Research	1.6	2.0	2.1	2.1	8.7%	1.4%	2.0	2.1	2.1	1.2%	1.2%	
Industrial Development Corporation: Regional industrial development	–	–	15.0	21.0	–	6.4%	20.7	21.5	22.5	2.3%	12.9%	
Various institutions: One-stop shop	9.0	6.0	6.0	14.4	16.9%	6.3%	16.5	18.0	18.6	9.0%	10.2%	

Personnel information

Table 39.11 Investment and Spatial Industrial Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average: Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
Investment and Spatial Industrial Development			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	107	7	91	82.5	0.9	79	76.5	1.0	76	77.8	1.0	75	80.2	1.1	74	83.2	1.1		
1–6	7	5	10	2.3	0.2	8	2.0	0.2	8	2.1	0.3	8	2.2	0.3	8	2.3	0.3	–	10.5%
7–10	47	–	38	23.2	0.6	32	21.0	0.7	30	20.8	0.7	30	22.0	0.7	30	23.3	0.8	-2.1%	40.1%
11–12	32	1	28	32.6	1.2	24	29.2	1.2	24	31.0	1.3	24	32.9	1.4	24	34.9	1.5	–	31.6%
13–16	21	1	16	24.3	1.5	15	24.3	1.6	14	23.9	1.7	13	23.1	1.8	12	22.8	1.9	-7.2%	17.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Sectors

Programme purpose

Design and implement policies, strategies and programmes to strengthen the ability of manufacturing and other sectors of the economy to create decent jobs and increase value addition and competitiveness in both domestic and export markets.

Objectives

- Support the growth and diversification of South Africa’s manufacturing sector on an ongoing basis by:
 - facilitating diversification beyond the reliance on traditional commodities and non-tradable services through the promotion of increased value addition
 - promoting the long-term intensification of South Africa’s industrialisation and movement towards a knowledge economy
 - promoting a labour-absorbing industrialisation path with an emphasis on tradable labour-absorbing goods and services and economic linkages that catalyse employment creation
 - promoting a broad-based industrialisation path characterised by the increased participation of historically disadvantaged people and marginalised regions in the mainstream industrial economy
 - contributing to industrial development in Africa with an emphasis on building the continent’s productive capacity.

Subprogrammes

- *Industrial Competitiveness* develops policies, strategies and programmes to strengthen the ability of manufacturing and other value-added sectors to create decent jobs and increase value-addition and competitiveness in domestic and export markets.
- *Customised Sector Programmes* develops and implements high-impact sector strategies focused on manufacturing and other value-added sectors to create decent jobs and increase value-addition and competitiveness in domestic and export markets, as set out in the reimagined industrial strategy.

Expenditure trends and estimates

Table 39.12 Sectors expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Industrial Competitiveness	814.4	949.0	932.2	861.7	1.9%	54.0%	918.9	932.0	965.8	3.9%	57.0%
Customised Sector Programmes	811.9	689.0	798.3	731.2	-3.4%	46.0%	512.6	741.9	794.2	2.8%	43.0%
Total	1 626.3	1 638.1	1 730.5	1 592.9	-0.7%	100.0%	1 431.5	1 673.9	1 760.0	3.4%	100.0%
Change to 2023					–		(357.9)	(191.2)	(190.5)		
Budget estimate											

Table 39.12 Sectors expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	112.0	110.5	114.9	125.6	3.9%	7.0%	132.1	138.4	146.3	5.2%	8.4%
Compensation of employees	107.7	107.4	104.0	116.8	2.8%	6.6%	120.6	126.5	133.9	4.7%	7.7%
Goods and services	4.3	3.1	10.9	8.8	26.9%	0.4%	11.5	11.9	12.4	12.2%	0.7%
of which:											
Administrative fees	0.0	0.0	0.1	0.9	224.7%	-	1.0	1.0	1.1	4.7%	0.1%
Communication	0.7	0.9	0.9	0.8	3.5%	0.1%	0.8	0.9	0.9	4.5%	0.1%
Consultants: Business and advisory services	0.3	-	2.0	1.1	56.0%	0.1%	0.5	0.5	0.5	-21.3%	-
Consumables: Stationery, printing and office supplies	-	-	-	0.3	-	-	0.3	0.3	0.4	4.6%	-
Travel and subsistence	0.5	1.1	4.6	3.2	89.9%	0.1%	7.3	6.9	7.2	30.5%	0.4%
Operating payments	2.2	0.8	0.0	1.8	-5.0%	0.1%	0.8	1.5	1.6	-5.1%	0.1%
Transfers and subsidies	1 514.3	1 527.5	1 615.7	1 466.0	-1.1%	93.0%	1 298.3	1 534.3	1 612.4	3.2%	91.5%
Departmental agencies and accounts	378.2	438.8	377.1	322.1	-5.2%	23.0%	354.1	347.5	359.4	3.7%	21.4%
Foreign governments and international organisations	7.2	7.2	7.1	10.7	13.9%	0.5%	11.2	11.7	12.2	4.5%	0.7%
Public corporations and private enterprises	994.4	928.4	1 072.9	988.9	-0.2%	60.5%	781.4	1 018.1	1 077.9	2.9%	59.9%
Non-profit institutions	134.3	151.7	158.1	144.3	2.4%	8.9%	151.7	157.0	162.9	4.1%	9.5%
Households	0.1	1.5	0.4	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	-	-	-	1.1	-	-	1.2	1.2	1.3	4.5%	0.1%
Machinery and equipment	-	-	-	1.1	-	-	1.2	1.2	1.3	4.5%	0.1%
Payments for financial assets	0.0	-	-	0.2	280.9%	-	-	-	-	-100.0%	-
Total	1 626.3	1 638.1	1 730.5	1 592.9	-0.7%	100.0%	1 431.5	1 673.9	1 760.0	3.4%	100.0%
Proportion of total programme expenditure to vote expenditure	18.0%	14.1%	16.0%	14.9%	-	-	14.9%	16.7%	16.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	1.5	0.4	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	1.5	0.4	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Gifts and donations	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	258.4	298.1	304.2	281.0	2.8%	17.3%	306.4	302.9	313.3	3.7%	18.6%
South African National Accreditation System	28.7	33.0	33.8	30.7	2.3%	1.9%	32.1	33.2	34.3	3.7%	2.0%
National Metrology Institute of South Africa: Operations	103.6	121.1	122.8	111.6	2.5%	7.0%	129.6	120.5	124.6	3.7%	7.5%
National Regulator for Compulsory Specifications	126.1	144.1	147.6	138.6	3.2%	8.4%	144.6	149.2	154.3	3.6%	9.1%
Capital	119.7	140.7	72.9	41.1	-30.0%	5.7%	47.7	44.6	46.1	3.9%	2.8%
National Metrology Institute of South Africa	119.7	140.7	72.9	41.1	-30.0%	5.7%	47.7	44.6	46.1	3.9%	2.8%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	974.3	898.4	1 033.5	949.6	-0.9%	58.5%	743.7	979.1	1 037.6	3.0%	57.4%
Industrial Development Corporation: Sector programmes	637.0	487.4	599.5	534.8	-5.7%	34.3%	318.2	544.1	587.8	3.2%	30.7%
Council for Scientific and Industrial Research: National Cleaner Production Centre	48.0	62.9	65.2	63.2	9.6%	3.6%	58.7	58.0	60.0	-1.7%	3.7%
Council for Scientific and Industrial Research: National Foundry Technology Network	18.8	19.3	7.6	10.0	-19.0%	0.8%	12.0	12.5	12.9	9.0%	0.7%
South African Bureau of Standards	270.4	328.8	361.2	341.5	8.1%	19.8%	354.8	364.5	376.9	3.3%	22.3%
Capital	20.2	30.0	39.4	39.4	25.0%	2.0%	37.7	38.9	40.3	0.7%	2.4%
Council for Scientific and Industrial Research: Aerospace industry	20.2	30.0	39.4	39.4	25.0%	2.0%	37.7	38.9	40.3	0.7%	2.4%
Non-profit institutions											
Current	134.3	151.7	158.1	144.3	2.4%	8.9%	151.7	157.0	162.9	4.1%	9.5%
Intsimbi future production technologies initiatives	61.8	66.3	68.2	68.3	3.4%	4.0%	81.4	84.6	88.0	8.8%	5.0%
Automotive supply chain competitiveness initiative	3.3	5.1	9.9	-	-100.0%	0.3%	0.0	0.0	0.0	-	-
Trade and industrial policy strategies	18.2	18.2	30.5	31.7	20.2%	1.5%	30.0	30.9	31.9	0.2%	1.9%
Centurion Aerospace Village	15.5	17.9	8.0	0.0	-96.0%	0.6%	0.0	-	0.0	-	-
Proudly South African campaign	35.5	44.2	41.5	44.3	7.7%	2.5%	40.3	41.6	43.1	-1.0%	2.6%
Foreign governments and international organisations											
Current	7.2	7.2	7.1	10.7	13.9%	0.5%	11.2	11.7	12.2	4.5%	0.7%
United Nations Industrial Development Organisation	4.7	5.2	5.2	8.4	21.2%	0.4%	8.8	9.2	9.6	4.5%	0.6%
Treaty organisations for metrology	2.5	2.0	1.9	2.2	-3.5%	0.1%	2.3	2.4	2.6	4.5%	0.1%

Personnel information

Table 39.13 Sectors personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
			2024/25		2025/26		2026/27		2023/24 - 2026/27										
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Sectors																			
Salary level	145	3	121	104.0	0.9	125	116.8	0.9	122	120.6	1.0	121	126.5	1.0	121	133.9	1.1	-1.1%	100.0%
1 – 6	3	3	3	0.3	0.1	3	0.4	0.1	3	0.4	0.1	3	0.4	0.1	3	0.5	0.2	–	2.5%
7 – 10	58	–	48	28.3	0.6	46	29.0	0.6	45	29.9	0.7	45	31.7	0.7	45	33.5	0.7	-0.7%	37.0%
11 – 12	41	–	32	31.6	1.0	34	35.4	1.0	33	36.4	1.1	33	38.7	1.2	33	40.9	1.2	-1.0%	27.2%
13 – 16	43	–	38	43.8	1.2	42	52.1	1.2	41	53.9	1.3	40	55.7	1.4	40	59.0	1.5	-1.6%	33.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Regulation

Programme purpose

Develop and implement coherent, predictable and transparent regulatory solutions that facilitate easy access to redress and efficient regulation for economic citizens.

Objectives

- Increase access to economic opportunities for small businesses and historically disadvantaged citizens on an ongoing basis by:
 - developing and reviewing legislation, policies and regulations
 - conducting impact assessments of legislation, policies and regulations on businesses and economic citizens.
- Develop efficient regulation to reduce the regulatory burden on businesses and increase confidence and certainty in South African business regulation on an ongoing basis by:
 - developing and reviewing legislation, policies and regulations
 - conducting impact assessments of legislation, policies and regulations on businesses and economic citizens.
- Create a business regulatory environment that promotes competitive, fair and efficient markets on an ongoing basis by:
 - developing and reviewing legislation, policies and regulations
 - conducting impact assessments of legislation, policies and regulations on businesses and economic citizens.
- Provide access to redress for economic citizens to increase market confidence on an ongoing basis by:
 - conducting research on the impact of legislation on economic citizens
 - developing and reviewing related legislation, policies and regulations
 - conducting impact assessments of legislation, policies and regulations on businesses and economic citizens.
- Promote an awareness of rights, duties and responsibilities to increase activism and public participation by conducting capacity-building sessions, workshops, and education and awareness campaigns on an ongoing basis.
- Share and exchange regulatory experience with partners and stakeholders nationally and internationally to promote simple, appropriate and effective regulatory solutions by holding consultations, seminars and conferences on policy issues on an ongoing basis.

Subprogrammes

- *Policy and Legislative Development* develops policies, laws and regulatory frameworks.
- *Enforcement and Compliance* analyses trends and conducts socioeconomic impact assessments for policies, legislation and market surveys; implements legislation on matters pertaining to liquor; monitors and evaluates the effectiveness of regulation; and oversees the performance of the department's regulatory entities (the Companies and Intellectual Property Commission, the Companies Tribunal, the National Consumer Commission, the National Consumer Tribunal, the National Credit Regulator, the National Gambling Board and the National Lotteries Commission).
- *Regulatory Services* oversees the development of policies, laws and regulatory frameworks; oversees the implementation of the division's mandate; and provides strategic support to the programme's business units in line with legislation and applicable governance systems.

Expenditure trends and estimates

Table 39.14 Regulation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Policy and Legislative Development	14.3	19.5	18.7	19.5	10.9%	5.6%	21.0	21.3	22.9	5.4%	5.9%
Enforcement and Compliance	36.4	36.3	33.1	36.0	-0.3%	11.0%	35.0	36.4	37.8	1.6%	10.2%
Regulatory Services	237.8	267.6	279.7	293.8	7.3%	83.5%	290.2	299.7	311.3	2.0%	83.9%
Total	288.5	323.4	331.5	349.3	6.6%	100.0%	346.1	357.4	371.9	2.1%	100.0%
Change to 2023				-			(27.0)	(29.4)	(32.6)		
Budget estimate											
Economic classification											
Current payments	60.9	66.7	63.1	69.8	4.6%	20.2%	72.0	74.0	78.2	3.9%	20.6%
Compensation of employees	54.9	58.2	56.4	58.8	2.3%	17.7%	58.9	60.8	64.4	3.1%	17.0%
Goods and services	6.0	8.5	6.7	11.0	22.2%	2.5%	13.2	13.2	13.8	8.1%	3.6%
<i>of which:</i>											
Advertising	-	0.8	-	-	-	0.1%	1.0	1.1	1.1	-	0.2%
Catering: Departmental activities	-	0.0	0.2	0.9	-	0.1%	1.3	1.4	1.4	16.5%	0.3%
Consultants: Business and advisory services	3.5	4.8	0.2	0.2	-59.8%	0.7%	1.8	2.1	2.2	111.2%	0.4%
Legal services	1.4	2.0	2.5	1.9	10.8%	0.6%	1.9	2.0	2.1	2.9%	0.6%
Travel and subsistence	0.6	0.6	3.2	4.8	106.0%	0.7%	3.8	3.2	3.4	-11.3%	1.1%
Operating payments	0.1	-	0.0	0.1	4.4%	-	1.2	1.2	1.3	134.3%	0.3%
Transfers and subsidies	227.6	256.7	268.0	279.4	7.1%	79.8%	273.9	283.2	293.5	1.7%	79.3%
Departmental agencies and accounts	222.1	250.9	258.4	270.1	6.7%	77.5%	264.3	273.3	283.1	1.6%	76.6%
Foreign governments and international organisations	5.4	5.7	9.2	9.3	19.5%	2.3%	9.6	9.9	10.4	4.0%	2.7%
Households	0.1	0.1	0.4	0.1	-3.0%	-	-	-	-	-100.0%	-
Payments for capital assets	-	-	-	0.2	-	-	0.2	0.2	0.2	4.6%	0.1%
Machinery and equipment	-	-	-	0.2	-	-	0.2	0.2	0.2	4.6%	0.1%
Payments for financial assets	-	-	0.5	-	-	-	-	-	-	-	-
Total	288.5	323.4	331.5	349.3	6.6%	100.0%	346.1	357.4	371.9	2.1%	100.0%
Proportion of total programme expenditure to vote expenditure	3.2%	2.8%	3.1%	3.3%	-	-	3.6%	3.6%	3.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.4	0.1	-3.0%	-	-	-	-	-100.0%	-
Employee social benefits	0.1	0.1	0.4	0.1	-3.0%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	-	0.0	-	-	-	-	-	-	-	-	-
Other transfers to households	-	0.0	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	222.1	250.9	258.4	270.1	6.7%	77.5%	264.3	273.3	283.1	1.6%	76.6%
National Credit Regulator	71.3	82.6	83.2	81.5	4.6%	24.7%	79.1	81.7	84.5	1.2%	22.9%
National Gambling Board	31.0	35.9	36.5	33.2	2.2%	10.6%	34.6	35.8	37.2	3.9%	9.9%
National Consumer Tribunal	47.5	53.5	54.8	53.6	4.1%	16.2%	52.0	53.7	55.6	1.2%	15.1%
National Consumer Commission	51.5	58.5	59.4	73.6	12.6%	18.8%	69.1	71.4	73.8	0.1%	20.2%
Companies Tribunal	20.8	20.3	24.5	28.2	10.8%	7.3%	29.5	30.7	32.1	4.4%	8.5%
Foreign governments and international organisations											
Current	5.4	5.7	9.2	9.3	19.5%	2.3%	9.6	9.9	10.4	4.0%	2.7%
World Intellectual Property Organisation	5.4	5.7	6.4	6.5	6.0%	1.9%	6.7	7.0	7.4	4.5%	1.9%
International Financial Reporting Standards Foundation	-	-	2.8	2.8	-	0.4%	2.9	2.9	3.0	2.7%	0.8%

Personnel information

Table 39.15 Regulation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
Regulation	Salary level	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
	76	5	67	56.4	0.8	66	58.8	0.9	62	58.9	0.9	62	60.8	1.0	62	64.4	1.0	-2.1%	100.0%
1-6	7	5	5	0.8	0.2	7	1.5	0.2	7	1.6	0.2	7	1.6	0.2	7	1.7	0.2	-	11.1%
7-10	31	-	29	18.3	0.6	29	20.0	0.7	26	18.9	0.7	27	20.5	0.8	27	21.7	0.8	-2.4%	43.3%
11-12	12	-	11	10.6	1.0	7	7.3	1.0	7	7.8	1.1	7	8.3	1.2	7	8.8	1.3	-	11.1%
13-16	26	-	22	26.6	1.2	23	30.0	1.3	22	30.6	1.4	21	30.4	1.4	21	32.2	1.5	-3.0%	34.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Incentives

Programme purpose

Stimulate and facilitate the development of sustainable and competitive enterprises, through the efficient provision of effective and accessible incentive measures, that support national priorities.

Objectives

- Support industrial development that enhances productivity and bolsters competitiveness on an ongoing basis by:
 - designing, administering, monitoring and evaluating incentive programmes based on industrial policies and sector strategies
 - providing financial support in labour-intensive sectors.
- Develop world class economic infrastructure by supporting industrial parks, special economic zones and other infrastructure that contributes to accelerated growth for manufacturing and internationally traded services on an ongoing basis.

Subprogrammes

- *Broadening Participation and Industrial Incentives* provides incentive programmes that promote broader participation in the mainstream economy by businesses owned by individuals from historically disadvantaged communities and marginalised regions. This subprogramme comprises the black industrialist programme, the support programme for industrial innovation, and the technology and human resource industry programme.
- *Manufacturing Incentives* provides incentives to promote additional investment in the manufacturing sector. The manufacturing investment cluster comprises the manufacturing competitiveness enhancement programme, the projects feasibility programme, the automotive investment scheme, the export marketing and investment assistance scheme, the sector-specific assistance scheme and the section 12i tax incentive scheme.
- *Services Investment Incentives* provides incentive programmes that promote increased investment and job creation in the services sector. These include the incentive schemes such as the global business services programme and the film and television production programme for South African and foreign productions.
- *Infrastructure Investment Support* provides grants for 2 industrial infrastructure initiatives (special economic zones and the critical infrastructure programme) aimed at enhancing infrastructure and industrial development, and increasing investment and the export of value-added commodities.
- *Product and Systems Development* reviews, monitors and develops incentive programmes to support the reimagined industrial strategy, and develops sector strategies to address market failures.

- *Strategic Partnership and Customer Care* facilitates access to targeted enterprises by reviewing the success of incentive schemes and improving them where possible.

Expenditure trends and estimates

Table 39.16 Incentives expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Broadening Participation and Industrial Incentives	16.5	22.1	29.7	25.2	15.1%	0.4%	42.2	46.7	45.4	21.7%	0.8%
Manufacturing Incentives	2 235.8	3 662.0	3 678.4	3 101.8	11.5%	57.3%	2 433.1	2 943.3	3 113.1	0.1%	57.7%
Services Investment Incentives	550.2	871.2	997.2	1 155.6	28.1%	16.1%	979.1	1 026.5	1 063.8	-2.7%	21.0%
Infrastructure Investment Support	2 069.9	1 884.2	630.9	1 094.3	-19.1%	25.7%	543.2	1 145.8	1 185.5	2.7%	19.7%
Product and Systems Development	11.4	11.8	11.5	16.1	12.1%	0.2%	17.0	17.3	18.1	4.0%	0.3%
Strategic Partnership and Customer Care	14.7	14.7	15.3	20.8	12.1%	0.3%	19.9	20.2	21.1	0.5%	0.4%
Total	4 898.5	6 465.9	5 363.1	5 413.6	3.4%	100.0%	4 034.5	5 199.8	5 447.0	0.2%	100.0%
Change to 2023 Budget estimate				-			(1 617.7)	(649.2)	(669.9)		
Economic classification											
Current payments	139.4	150.4	161.5	154.8	3.6%	2.7%	161.4	177.9	184.2	6.0%	3.4%
Compensation of employees	132.5	139.3	142.0	136.2	0.9%	2.5%	140.0	147.0	151.9	3.7%	2.9%
Goods and services	6.8	11.1	19.5	18.6	39.6%	0.3%	21.4	30.9	32.3	20.1%	0.5%
<i>of which:</i>											
Communication	0.5	0.7	1.0	0.6	4.7%	-	0.6	0.8	0.9	15.2%	-
Consultants: Business and advisory services	3.1	4.7	7.3	5.1	18.0%	0.1%	6.1	10.5	10.8	28.4%	0.2%
Legal services	-	2.7	5.8	3.1	-	0.1%	2.8	5.1	5.3	19.1%	0.1%
Operating leases	0.6	0.0	-	0.4	-15.5%	-	1.1	0.9	1.0	35.9%	-
Travel and subsistence	1.5	2.5	5.2	7.6	72.4%	0.1%	8.7	11.3	11.9	16.0%	0.2%
Operating payments	0.0	0.0	0.0	0.4	210.1%	-	0.7	0.7	0.7	27.8%	-
Transfers and subsidies	4 758.8	6 315.6	5 201.6	5 258.8	3.4%	97.3%	3 873.1	5 021.9	5 262.8	-	96.6%
Public corporations and private enterprises	4 758.4	6 314.2	5 201.1	5 257.6	3.4%	97.2%	3 872.1	5 020.8	5 261.7	-	96.6%
Households	0.4	1.3	0.5	1.3	47.0%	-	1.1	1.1	1.1	-3.2%	-
Payments for capital assets	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Machinery and equipment	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Total	4 898.5	6 465.9	5 363.1	5 413.6	3.4%	100.0%	4 034.5	5 199.8	5 447.0	0.2%	100.0%
Proportion of total programme expenditure to vote expenditure	54.2%	55.7%	49.7%	50.5%	-	-	42.0%	51.9%	51.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.4	1.3	0.5	1.3	47.7%	-	1.1	1.1	1.1	-3.2%	-
Employee social benefits	0.4	1.3	0.5	1.3	47.7%	-	1.1	1.1	1.1	-3.2%	-
Other transfers to households											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	34.3	70.7	177.6	173.4	71.6%	2.1%	187.5	227.9	233.8	10.5%	4.1%
Various institutions: Export market and investment assistance	22.8	53.8	153.4	152.9	88.6%	1.7%	150.1	186.1	193.4	8.2%	3.4%
Various institutions: Support programme for industrial innovation	11.5	16.9	24.2	20.5	21.2%	0.3%	37.4	41.8	40.3	25.3%	0.7%
Capital	24.8	113.6	245.4	98.9	58.6%	2.2%	103.6	153.1	161.0	17.6%	2.6%
Various institutions: Critical infrastructure programme: Bulk infrastructure	24.8	113.6	245.4	98.9	58.6%	2.2%	103.6	153.1	161.0	17.6%	2.6%
Other transfers to public corporations											
Current	892.0	1 997.5	240.2	-	-100.0%	14.1%	-	-	-	-	-
Industrial Development Corporation: Industrial financing	892.0	1 997.5	240.2	-	-100.0%	14.1%	-	-	-	-	-
Capital	2 029.6	1 754.4	369.1	982.6	-21.5%	23.2%	426.0	976.3	1 008.0	0.9%	16.9%
Various institutions: Critical infrastructure programme: Industrial parks	54.5	84.3	11.3	32.6	-15.7%	0.8%	56.0	49.8	50.5	15.7%	0.9%
Various institutions: Special economic zones	1 975.0	1 670.1	357.9	950.0	-21.6%	22.4%	370.0	926.5	957.4	0.3%	15.9%
Subsidies on products and production											
Current	1 777.8	2 378.1	4 168.7	4 002.7	31.1%	55.7%	3 155.0	3 663.5	3 859.0	-1.2%	73.1%
Various institutions: Services sector development incentives	541.3	861.8	988.3	1 139.0	28.1%	15.9%	962.2	1 006.8	1 043.8	-2.9%	20.7%
Various institutions: Manufacturing development incentives	1 236.5	1 516.3	3 180.4	2 863.6	32.3%	39.7%	2 192.7	2 656.7	2 815.2	-0.6%	52.4%

Personnel information

Table 39.17 Incentives personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Incentives																			
Salary level	200	5	184	142.0	0.8	168	136.2	0.8	164	140.0	0.9	163	147.0	0.9	159	151.9	1.0	-1.8%	100.0%
1 – 6	13	5	13	3.5	0.3	11	3.0	0.3	11	3.2	0.3	12	3.8	0.3	11	3.6	0.3	–	6.9%
7 – 10	115	–	108	65.7	0.6	105	68.8	0.7	104	72.5	0.7	103	76.2	0.7	101	79.0	0.8	-1.3%	63.1%
11 – 12	49	–	43	45.4	1.0	34	37.7	1.1	32	37.7	1.2	31	38.7	1.2	31	41.0	1.3	-3.0%	19.6%
13 – 16	23	–	20	27.4	1.4	18	26.7	1.5	17	26.7	1.6	17	28.3	1.7	16	28.4	1.8	-3.9%	10.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Export

Programme purpose

Increase export capacity and support direct investment flows through targeted strategies and an effectively managed network of foreign trade offices.

Objectives

- Promote exports to other African countries through engaging in targeted marketing efforts and working closely with the Export Credit Insurance Corporation, the Industrial Development Corporation, the National Empowerment Fund and other departmental institutions on an ongoing basis.
- Promote export growth for jobs through improving institutional support to exporters on an ongoing basis by:
 - developing compacts with export councils
 - developing export partnerships and export networks
 - addressing and unblocking challenges for exporters.
- Promote the diversification of participants in export activities through expanding support to black industrialists, and enterprises owned by women and young people, on an ongoing basis by:
 - providing export promotion and capacity development support to 300 enterprises owned by black people, women, young people and people with disabilities
 - supporting output by black industrialist firms
 - supporting jobs in black industrialist firms.
- Diversify the composition of South Africa's exports by providing structured support to priority sectors and markets on an ongoing basis through the development of export action plans that feed into master plans that focus on the African Continental Free Trade Area, Asia and Europe, and the African Growth and Opportunity Act (2000).
- Improve the accessibility of exporter support by reducing bureaucratic red tape in the processes of the Export Credit Insurance Corporation and the export marketing and investment assistance scheme programme on an ongoing basis.
- Diversify the spatial composition of exporters by undertaking targeted export promotion and capacity-building activities in supported districts on an ongoing basis.

Subprogrammes

- *African Bilateral Economic Relations* facilitates deeper and broader bilateral trade and investment relations with African economies and supports the deepening of regional integration through an outward investment-led trade approach.

- *Export Promotion and Marketing* promotes the export of South African value-added goods and services to increase market share in targeted high-growth markets and sustain market share in traditional markets.
- *Trade and Investment Foreign Services Management Unit* promotes trade and investment, and administers and provides corporate services to the department's network of foreign economic representatives to enable South African businesses to access global markets.
- *Export Development and Support* manages the national exporter development programme, which is designed to contribute to positioning South Africa as a reliable trade partner and improve and expand the country's exporter base.

Expenditure trends and estimates

Table 39.18 Export expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average Expenditure/Total (%)	2024/25	2025/26	2026/27	2023/24	2026/27
R million											
African Bilateral Economic Relations	17.9	19.1	19.3	22.0	7.0%	5.0%	22.6	24.7	25.8	5.5%	5.9%
Export Promotion and Marketing	37.1	40.1	43.9	41.0	3.4%	10.4%	41.9	47.2	49.0	6.1%	11.1%
Trade and Investment Foreign Services Management Unit	310.2	327.6	322.6	310.3	–	81.3%	312.2	322.3	338.2	2.9%	79.6%
Export Development and Support	12.6	12.2	12.1	15.0	6.0%	3.3%	11.4	13.6	13.8	-2.8%	3.3%
Total	377.8	399.0	397.8	388.3	0.9%	100.0%	388.0	407.8	426.8	3.2%	100.0%
Change to 2023 Budget estimate				–			(40.4)	(51.0)	(53.0)		
Economic classification											
Current payments	213.7	190.2	242.3	231.2	2.7%	56.1%	224.1	238.5	251.7	2.9%	58.7%
Compensation of employees	171.4	152.3	185.6	185.9	2.7%	44.5%	176.6	186.8	197.2	2.0%	46.3%
Goods and services of which:	42.2	38.0	56.7	45.3	2.3%	11.7%	47.5	51.6	54.4	6.3%	12.3%
Computer services	1.2	1.0	1.0	1.4	6.1%	0.3%	3.2	3.2	3.3	33.8%	0.7%
Consultants: Business and advisory services	0.1	1.0	0.1	0.8	130.3%	0.1%	4.0	3.4	3.5	67.1%	0.7%
Operating leases	17.2	15.9	24.8	13.9	-6.8%	4.6%	16.4	18.0	18.8	10.6%	4.2%
Travel and subsistence	2.7	4.3	8.1	8.4	46.7%	1.5%	7.8	8.6	9.3	3.4%	2.1%
Operating payments	14.0	11.0	12.7	9.6	-11.9%	3.0%	7.8	8.2	8.6	-3.7%	2.1%
Venues and facilities	0.4	0.2	1.3	5.0	127.2%	0.4%	2.1	3.9	4.3	-5.0%	1.0%
Transfers and subsidies	163.2	208.7	154.3	155.7	-1.6%	43.6%	162.5	167.9	173.6	3.7%	40.9%
Public corporations and private enterprises	162.7	208.1	150.0	155.5	-1.5%	43.3%	162.5	167.9	173.6	3.7%	40.9%
Households	0.5	0.6	4.3	0.2	-32.0%	0.4%	–	–	–	-100.0%	–
Payments for capital assets	1.0	0.1	1.2	1.4	14.5%	0.2%	1.4	1.5	1.6	2.8%	0.4%
Machinery and equipment	1.0	0.1	1.2	1.4	14.5%	0.2%	1.4	1.5	1.6	2.8%	0.4%
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–
Total	377.8	399.0	397.8	388.3	0.9%	100.0%	388.0	407.8	426.8	3.2%	100.0%
Proportion of total programme expenditure to vote expenditure	4.2%	3.4%	3.7%	3.6%	–	–	4.0%	4.1%	4.1%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	0.6	2.0	0.2	-31.8%	0.2%	–	–	–	-100.0%	–
Employee social benefits	0.5	0.6	2.0	0.2	-31.8%	0.2%	–	–	–	-100.0%	–
Other transfers to households											
Current	0.0	–	2.4	–	-100.0%	0.2%	–	–	–	–	–
Other transfers to households	0.0	–	2.4	–	-100.0%	0.2%	–	–	–	–	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	162.7	208.1	150.0	155.5	-1.5%	43.3%	162.5	167.9	173.6	3.7%	40.9%
Export Credit Insurance Corporation	162.7	208.1	150.0	155.5	-1.5%	43.3%	162.5	167.9	173.6	3.7%	40.9%

Personnel information

Table 39.19 Export personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost			
Export	Salary level	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
	197	3	173	185.6	1.1	168	185.9	1.1	156	176.6	1.1	155	186.8	1.2	154	197.2	1.3	-2.9%	100.0%
1-6	8	3	8	1.8	0.2	9	2.4	0.3	8	2.2	0.3	7	1.9	0.3	7	2.0	0.3	-8.0%	4.9%
7-10	76	-	68	43.0	0.6	64	43.2	0.7	63	45.2	0.7	63	47.9	0.8	62	50.0	0.8	-1.1%	39.8%
11-12	42	-	30	36.0	1.2	26	29.1	1.1	25	29.8	1.2	25	31.6	1.3	25	33.4	1.3	-1.3%	16.0%
13-16	19	-	14	17.8	1.3	21	27.8	1.3	20	28.0	1.4	20	29.7	1.5	20	31.4	1.6	-1.6%	12.8%
Other	52	-	53	87.0	1.6	48	83.4	1.7	40	71.4	1.8	40	75.8	1.9	40	80.3	2.0	-5.9%	26.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 8: Transformation and Competition

Programme purpose

Develop and roll out policy interventions that promote transformation and competition through effective economic planning, aligned investment and development policy tools.

Objectives

- Promote competition, trade and other economic regulation by ensuring the effective management of competition authorities over the medium term.
- Advance public interest, as defined in the Competition Act (1998), by assessing all merger and acquisition notifications and supporting the minister to intervene where necessary on an ongoing basis.
- Maximise the impact of recommendations of mergers and acquisitions and market inquiries on an ongoing basis by monitoring the implementation of agreements and merger conditions, and coordinating and monitoring the implementation of recommendations from market inquiries.
- Facilitate broad-based economic participation through the implementation of the Broad-based Black Economic Empowerment Amendment Act (2013) by implementing the black industrialist programme and monitoring the activities of the Black Economic Empowerment Commission on an ongoing basis.

Subprogrammes

- *Economic Planning and Advisory* promotes integrated economic planning, the analysis of economic plans and the advancement of competition priorities.
- *Implementation Coordination and Competition Oversight* promotes the implementation of economic development plans aligned with competition decisions, orders and recommendations, and provides support to the minister to carry out responsibilities required in terms of competition legislation.
- *Investment and Development* promotes public and private investment for development.
- *Equity and Empowerment* promotes black economic empowerment and the growth of the industrial base through the black industrialist programme.

Expenditure trends and estimates

Table 39.20 Transformation and Competition expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Economic Planning and Advisory	6.2	10.6	14.3	7.8	8.0%	0.7%	7.2	7.9	8.5	2.9%	0.6%
Implementation Coordination and Competition Oversight	608.5	1 620.1	1 723.0	1 578.6	37.4%	95.7%	1 979.6	852.2	882.4	-17.6%	95.1%
Investment and Development	2.8	3.9	4.2	3.7	9.1%	0.3%	4.8	4.1	4.5	6.9%	0.3%
Equity and Empowerment	41.0	48.6	51.1	54.9	10.2%	3.4%	55.5	55.7	58.3	2.0%	4.0%
Total	658.6	1 683.2	1 792.6	1 645.0	35.7%	100.0%	2 047.1	919.8	953.7	-16.6%	100.0%
Change to 2023 Budget estimate				-			1 066.7	(102.1)	(115.0)		
Economic classification											
Current payments	61.1	68.9	74.6	82.9	10.7%	5.0%	85.3	86.7	91.5	3.3%	6.2%
Compensation of employees	54.9	57.0	55.0	65.7	6.2%	4.0%	65.4	67.3	71.1	2.6%	4.8%
Goods and services	6.1	11.9	19.6	17.2	41.1%	0.9%	19.9	19.4	20.4	6.0%	1.4%
of which:											
Communication	0.7	0.9	0.6	1.3	26.0%	0.1%	1.4	1.5	1.5	4.6%	0.1%
Consultants: Business and advisory services	2.1	2.9	3.5	4.2	25.3%	0.2%	4.1	2.0	2.0	-21.1%	0.2%
Legal services	1.5	6.7	12.4	3.7	34.3%	0.4%	4.7	4.9	5.1	11.3%	0.3%
Contractors	0.2	-	-	0.6	37.2%	-	0.7	0.8	0.8	13.4%	0.1%
Travel and subsistence	0.6	0.6	2.5	2.5	62.3%	0.1%	5.0	5.8	6.1	35.1%	0.3%
Operating payments	0.3	0.1	0.2	0.5	18.6%	-	0.3	0.9	0.9	22.7%	-
Transfers and subsidies	597.5	1 614.0	1 718.0	1 561.3	37.7%	95.0%	1 961.0	832.3	861.3	-18.0%	93.7%
Departmental agencies and accounts	334.9	476.5	491.8	446.3	10.0%	30.3%	466.4	481.8	498.2	3.7%	34.0%
Public corporations and private enterprises	262.5	1 135.7	1 224.1	1 113.3	61.9%	64.6%	1 493.0	348.8	361.3	-31.3%	59.6%
Non-profit institutions	-	1.6	1.7	1.7	-	0.1%	1.6	1.7	1.7	0.2%	0.1%
Households	0.1	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	-	0.3	-	0.8	-	-	0.9	0.9	0.9	4.6%	0.1%
Machinery and equipment	-	-	-	0.8	-	-	0.9	0.9	0.9	4.6%	0.1%
Software and other intangible assets	-	0.3	-	-	-	-	-	-	-	-	-
Total	658.6	1 683.2	1 792.6	1 645.0	35.7%	100.0%	2 047.1	919.8	953.7	-16.6%	100.0%
Proportion of total programme expenditure to vote expenditure	7.3%	14.5%	16.6%	15.4%	-	-	21.3%	9.2%	9.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	334.9	476.5	491.8	446.3	10.0%	30.3%	466.4	481.8	498.2	3.7%	34.0%
Competition Commission	302.6	439.6	449.5	407.9	10.5%	27.7%	426.2	440.3	455.3	3.7%	31.1%
Competition Tribunal	32.3	37.0	42.3	38.4	5.9%	2.6%	40.2	41.5	42.9	3.7%	2.9%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	262.5	1 135.7	1 224.1	1 113.3	61.9%	64.6%	1 493.0	348.8	361.3	-31.3%	59.6%
Industrial Development Corporation: Social employment fund	-	800.0	861.6	787.9	-	42.4%	1 130.0	-	-	-100.0%	34.5%
Industrial Development Corporation: Tirisano Construction Fund Trust	36.3	46.2	64.4	68.8	23.7%	3.7%	53.8	56.2	58.7	-5.1%	4.3%
Small Enterprise Finance Agency	196.8	251.7	258.7	217.8	3.4%	16.0%	271.7	253.8	262.4	6.4%	18.1%
Industrial Development Corporation: Downstream steel industry competitiveness fund	29.4	37.7	39.6	38.7	9.6%	2.5%	37.6	38.8	40.1	1.2%	2.8%
Non-profit institutions											
Current	-	1.6	1.7	1.7	-	0.1%	1.6	1.7	1.7	0.2%	0.1%
Black Business Council	-	1.6	1.7	1.7	-	0.1%	1.6	1.7	1.7	0.2%	0.1%

Personnel information

Table 39.21 Transformation and Competition personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27					
Transformation and Competition		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Salary level	94	4	66	55.0	0.8	74	65.7	0.9	71	65.4	0.9	70	67.3	1.0	70	71.1	1.0	-1.8%	100.0%
1 – 6	26	3	17	4.6	0.3	18	5.1	0.3	18	5.4	0.3	18	5.7	0.3	18	6.0	0.3	–	25.3%
7 – 10	16	–	14	7.6	0.6	18	10.6	0.6	18	11.3	0.6	18	12.0	0.7	18	12.5	0.7	–	25.3%
11 – 12	24	1	15	15.2	1.0	16	17.3	1.1	15	17.2	1.1	15	18.2	1.2	15	19.3	1.3	-2.1%	21.4%
13 – 16	28	–	20	27.6	1.4	22	32.7	1.5	20	31.5	1.6	19	31.4	1.7	19	33.2	1.7	-4.8%	28.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 9: Research

Programme purpose

Undertake economic research, contribute to the development of trade and industrial policies, and guide policy, legislative and strategy processes to facilitate inclusive growth.

Objectives

- Coordinate job drivers, sector or spatial projects, and the implementation of the new growth path for job creation, inclusive growth, industrialisation and social inclusion by regularly reviewing systemic obstacles over the medium term.
- Increase employment at the sectoral and workplace levels by facilitating social dialogue and implementing social accords over the medium term.
- Support productivity, innovation and entrepreneurship by engaging in public policy forums over the medium term.
- Promote the development of evidence-based economic policy, industrial strategies and intervention measures by conducting in-depth research on an ongoing basis.

Subprogrammes

- *Economic Research and Policy Coordination* undertakes economic research, contributes to the development of policy options and guides policy through consultation with stakeholders.
- *Macroeconomic and Microeconomic Policy* evaluates and develops macroeconomic and microeconomic policy options to achieve inclusive growth and promote decent work outcomes, productivity, entrepreneurship and innovation.
- *Growth Path and Decent Work* develops and coordinates master plans and constituency-based interventions on behalf of business, labour and communities to support the creation of decent work, entrepreneurship and innovation.

Expenditure trends and estimates

Table 39.22 Research expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Economic Research and Policy Coordination	15.2	19.6	30.6	34.1	31.0%	55.8%	33.7	37.0	38.3	4.0%	55.1%
Macroeconomic and Microeconomic Policy	8.3	8.6	9.7	11.9	12.8%	21.6%	14.6	14.9	15.6	9.4%	21.9%
Growth Path and Decent Work	9.5	9.7	8.0	13.2	11.5%	22.7%	15.0	15.3	16.0	6.7%	22.9%
Total	32.9	38.0	48.2	59.1	21.5%	100.0%	63.3	67.2	69.8	5.7%	100.0%
Change to 2023 Budget estimate				-			(2.0)	(0.1)	(0.5)		
Economic classification											
Current payments	32.9	38.0	47.5	58.1	20.8%	99.0%	62.2	66.0	68.6	5.7%	98.3%
Compensation of employees	29.0	33.2	35.1	42.8	13.8%	78.6%	44.4	47.1	48.8	4.5%	70.6%
Goods and services	4.0	4.8	12.3	15.3	57.0%	20.4%	17.8	18.9	19.8	9.0%	27.7%
of which:											
Administrative fees	0.8	1.7	1.3	2.8	55.2%	3.7%	2.9	2.9	3.0	1.9%	4.5%
Computer services	-	0.5	0.1	0.1	-	0.4%	0.7	0.7	0.7	119.0%	0.8%
Consultants: Business and advisory services	1.7	1.8	7.4	10.0	81.3%	11.7%	7.7	8.3	8.7	-4.4%	13.4%
Consumables: Stationery, printing and office supplies	-	0.1	0.3	0.3	-	0.4%	0.6	0.7	0.7	34.5%	0.9%
Travel and subsistence	0.0	0.0	0.1	1.5	264.3%	0.9%	3.8	4.1	4.3	44.1%	5.3%
Venues and facilities	-	-	-	0.2	-	0.1%	0.6	0.6	0.7	43.4%	0.8%
Transfers and subsidies	0.0	0.0	0.8	-	-100.0%	0.5%	-	-	-	-	-
Households	0.0	0.0	0.8	-	-100.0%	0.5%	-	-	-	-	-
Payments for capital assets	-	-	-	1.1	-	0.6%	1.1	1.2	1.2	4.5%	1.7%
Machinery and equipment	-	-	-	0.5	-	0.3%	0.5	0.5	0.6	2.5%	0.8%
Software and other intangible assets	-	-	-	0.5	-	0.3%	0.6	0.6	0.6	6.3%	0.9%
Total	32.9	38.0	48.2	59.1	21.5%	100.0%	63.3	67.2	69.8	5.7%	100.0%
Proportion of total programme expenditure to vote expenditure	0.4%	0.3%	0.4%	0.6%	-	-	0.7%	0.7%	0.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.0	0.1	-	-100.0%	0.1%	-	-	-	-	-
Employee social benefits	0.0	0.0	0.1	-	-100.0%	0.1%	-	-	-	-	-
Other transfers to households											
Current	-	-	0.6	-	-	0.4%	-	-	-	-	-
Other transfers to households	-	-	0.6	-	-	0.4%	-	-	-	-	-

Personnel information

Table 39.23 Research personnel numbers and cost by salary level¹

Research Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2023/24	2024/25	2025/26	2026/27	2023/24	2024/25	2025/26	2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
1-6	50	1	43	35.1	0.8	48	42.8	0.9	47	44.4	0.9	47	47.1	1.0	46	48.8	1.1	-1.4%	100.0%
7-10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
11-12	15	-	13	6.9	0.5	14	8.0	0.6	14	8.5	0.6	14	9.0	0.6	14	9.5	0.7	-	29.8%
13-16	22	1	12	10.0	0.8	14	12.6	0.9	13	12.4	1.0	13	13.1	1.0	12	12.8	1.1	-5.0%	27.6%
	-	-	17	18.1	1.1	20	22.2	1.1	20	23.5	1.2	20	25.0	1.2	20	26.5	1.3	-	42.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Companies and Intellectual Property Commission

Selected performance indicators

Table 39.24 Companies and Intellectual Property Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of proactive investigations in response to contraventions of the Companies Act (2008) on companies identified in the state capture commission report per year	Business regulations and reputation	Priority 1: A capable, ethical and developmental state	- ¹	- ¹	3	4	8	8	8
Number of non-binding work products issued per examiner per year	Innovation and creativity promotion	Priority 2: Economic transformation and job creation	- ¹	- ¹	24	24	24	24	24
Number of training initiatives offered to small-scale enterprises per year	Innovation and creativity promotion		- ¹	- ¹	4	4	4	4	4

1. No historical data available.

Entity overview

The Companies and Intellectual Property Commission was established in terms of section 185 of the Companies Act (2008) to register companies, close corporations, cooperatives, trademarks, patents, designs and copyright; and enforce rules and regulations.

Over the medium term, the commission will continue to focus on creating a reputable business environment by regulating the behaviour of companies and the intellectual property system. The commission will also continue to improve its capabilities to protect intellectual property, increase knowledge and awareness of intellectual property rights, and promote compliance with company law and relevant legislation. The number of company registrations is expected to increase over the MTEF period, in line with the trend of professionals leaving their jobs to pursue entrepreneurship.

Expenditure is expected to increase nominally at an average annual rate of 1.1 per cent, from R718.7 million in 2023/24 to R743 million in 2026/27. Compensation of employees accounts for an estimated 62 per cent of total spending over the period ahead, increasing at an average annual rate of 5 per cent, from R419.6 million in 2023/24 to R485.4 million in 2026/27.

The commission expects to derive 95 per cent (R2.1 billion) of its revenue over the medium term through fees charged for the registration of companies, cooperatives, trademarks, patents and copyrights. Interest income from accumulated funds invested with the Reserve Bank is expected to amount to R145 million over the MTEF period. Total revenue is projected to increase at an average annual rate of 3.5 per cent, from R705.5 million in 2023/24 to R782.1 million in 2026/27.

Programmes/Objectives/Activities**Table 39.25 Companies and Intellectual Property Commission expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Administration	423.2	438.0	408.7	586.3	11.5%	79.6%	535.6	560.8	586.6	-	77.6%
Business regulations and reputation	58.4	63.5	81.7	79.5	10.8%	12.2%	107.1	112.2	78.2	-0.5%	12.9%
Innovation and creativity promotion	39.2	42.3	54.5	53.0	10.5%	8.2%	71.4	74.8	78.2	13.9%	9.5%
Total	520.9	543.8	544.9	718.7	11.3%	100.0%	714.2	747.7	743.0	1.1%	100.0%

Statements of financial performance, cash flow and financial position**Table 39.26 Companies and Intellectual Property Commission statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Revenue											
Non-tax revenue	643.2	657.9	676.3	705.5	3.1%	100.0%	714.2	747.7	782.1	3.5%	100.0%
Sale of goods and services other than capital assets	610.4	622.3	624.2	657.4	2.5%	93.7%	682.7	714.8	747.7	4.4%	95.0%
Other non-tax revenue	32.8	35.6	52.2	48.1	13.6%	6.3%	31.5	33.0	34.5	-10.5%	5.0%
Total revenue	643.2	657.9	676.3	705.5	3.1%	100.0%	714.2	747.7	782.1	3.5%	100.0%
Expenses											
Current expenses	520.9	543.8	544.9	718.7	11.3%	100.0%	714.2	747.7	743.0	1.1%	100.0%
Compensation of employees	360.5	364.3	384.4	419.6	5.2%	66.3%	443.2	464.0	485.4	5.0%	62.0%
Goods and services	140.0	159.3	138.2	271.2	24.7%	29.8%	247.0	258.6	231.4	-5.2%	34.5%
Depreciation	20.4	20.1	22.3	27.9	11.0%	3.9%	24.0	25.1	26.2	-2.0%	3.5%
Total expenses	520.9	543.8	544.9	718.7	11.3%	100.0%	714.2	747.7	743.0	1.1%	100.0%
Surplus/(Deficit)	122.3	114.2	131.5	(13.3)	-147.7%		-	-	39.1	-243.3%	
Cash flow statement											
Cash flow from operating activities	151.7	181.0	108.6	69.8	-22.8%	100.0%	70.5	74.2	79.4	4.4%	100.0%
Receipts											
Non-tax receipts	648.0	665.9	663.7	705.1	2.9%	99.6%	713.8	747.3	781.7	3.5%	99.9%
Sales of goods and services other than capital assets	624.3	640.1	624.2	657.4	1.7%	94.6%	682.7	714.8	747.7	4.4%	95.0%
Other tax receipts	23.7	25.8	39.5	47.7	26.2%	5.0%	31.1	32.5	34.0	-10.6%	5.0%
Financial transactions in assets and liabilities	0.6	0.2	9.9	0.4	-11.3%	0.4%	0.4	0.4	0.4	4.7%	0.1%
Total receipts	648.6	666.1	673.6	705.5	2.8%	100.0%	714.2	747.7	782.1	3.5%	100.0%
Payment											
Current payments	496.9	485.1	565.0	635.6	8.6%	100.0%	643.7	673.6	702.8	3.4%	100.0%
Compensation of employees	369.2	361.7	375.9	419.6	4.4%	70.4%	443.2	464.0	485.4	5.0%	68.2%
Goods and services	127.7	123.3	189.0	216.0	19.2%	29.6%	200.5	209.5	217.4	0.2%	31.8%
Total payments	496.9	485.1	565.0	635.6	8.6%	100.0%	643.7	673.6	702.8	3.4%	100.0%
Net cash flow from investing activities	(10.2)	(26.0)	(16.3)	(69.7)	89.6%	100.0%	(69.9)	(73.1)	(76.5)	3.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(9.8)	(5.0)	(5.6)	(43.3)	64.3%	52.7%	(40.2)	(42.1)	(44.1)	0.6%	58.7%
Acquisition of software and other intangible assets	(0.5)	(21.3)	(10.8)	(26.5)	269.3%	47.8%	(29.7)	(31.1)	(32.6)	7.1%	41.4%
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	0.2	0.1	0.1	13.7%	-0.5%	0.1	0.1	0.1	4.7%	-0.1%
Net cash flow from financing activities	(74.8)	(126.8)	(197.3)	-	-100.0%	-	-	-	-	-	-
Other flows from financing activities	(74.8)	(126.8)	(197.3)	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	66.6	28.2	(105.0)	0.1	-88.5%	-0.3%	0.6	1.0	2.9	203.9%	100.0%
Statement of financial position											
Carrying value of assets	59.2	64.3	58.3	61.3	1.2%	8.4%	64.3	67.3	70.4	4.7%	8.5%
<i>of which:</i>											
Acquisition of assets	(9.8)	(5.0)	(5.6)	(43.3)	64.3%	100.0%	(40.2)	(42.1)	(44.1)	0.6%	100.0%
Receivables and prepayments	26.3	16.7	28.5	22.6	-5.0%	3.3%	23.7	24.8	25.9	4.7%	3.1%
Cash and cash equivalents	662.1	690.4	585.4	637.9	-1.2%	88.4%	668.5	699.9	732.1	4.7%	88.4%
Total assets	747.6	771.4	672.1	721.8	-1.2%	100.0%	756.4	792.0	828.4	4.7%	100.0%
Accumulated surplus/(deficit)	550.6	514.8	448.9	635.3	4.9%	73.8%	665.8	697.1	729.2	4.7%	88.0%
Trade and other payables	148.2	29.0	21.9	25.3	-44.5%	7.6%	26.6	27.8	29.1	4.7%	3.5%
Provisions	48.8	97.0	70.4	61.1	7.8%	9.5%	64.1	67.1	70.2	4.7%	8.5%
Derivatives financial instruments	-	130.6	130.9	-	-	9.1%	-	-	-	-	-
Total equity and liabilities	747.6	771.4	672.1	721.8	-1.2%	100.0%	756.4	792.0	828.4	4.7%	100.0%

Personnel information

Table 39.27 Companies and Intellectual Property Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of posts on approved establishment	Companies and Intellectual Property Commission	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	474	474	474	384.4	0.8	474	419.6	0.9	474	443.2	0.9	474	464.0	1.0	474	485.4	1.0	-	100.0%
7 – 10	325	325	325	196.1	0.6	325	217.3	0.7	325	228.4	0.7	325	239.1	0.7	325	250.1	0.8	-	68.6%
11 – 12	89	89	89	97.1	1.1	89	107.5	1.2	89	114.2	1.3	89	119.6	1.3	89	125.1	1.4	-	18.8%
13 – 16	59	59	59	88.8	1.5	59	92.3	1.6	59	98.0	1.7	59	102.6	1.7	59	107.3	1.8	-	12.4%
17 – 22	1	1	1	2.4	2.4	1	2.5	2.5	1	2.7	2.7	1	2.8	2.8	1	2.9	2.9	-	0.2%

1. Rand million.

Companies Tribunal

Selected performance indicators

Table 39.28 Companies Tribunal performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of decisions and orders issued within 40 working days of the final date of hearing or final submission by parties, whichever is applicable, per year	Adjudicate and resolve disputes in a credible and just manner	Priority 2: Economic transformation and job creation	100% (12)	100% (17)	100% (17)	95%	95%	95%	95%
Percentage of decisions and orders issued within 30 days of the date of allocation or final submission by parties, whichever is applicable	Adjudicate and resolve disputes in a credible and just manner		97% (115/119)	97% (114/117)	90% (129/144)	95%	95%	95%	95%
Percentage of cases finalised in terms of alternative dispute resolution within 25 working days of the date of final hearing or final submission by parties, whichever is applicable	Adjudicate and resolve disputes in a credible and just manner		100% (6)	100% (10)	100% (9)	95%	95%	95%	95%

Entity overview

The Companies Tribunal was established in 2011 as a juristic person in terms of the Companies Act (2008) and became operational in 2012. It is mandated to mediate and adjudicate disputes between companies and make orders in a manner that is simple, ethical, efficient, equitable, transparent, accountable and impartial, without fear, favour or prejudice.

Over the medium term, the tribunal will continue to facilitate the resolution of company disputes through mediation, conciliation and arbitration, thereby contributing to the creation of a just, fair and ethical regulatory business environment. Through its work, the tribunal aims to support sustainable enterprise development and create a business environment that attracts investment. To improve interactions between tribunal members and clients while allowing for cases to be managed more efficiently over the period ahead, the tribunal will aim to increase applicants' uptake of the case management system from 60 per cent in 2023/24 to 70 per cent in 2026/27, while maintaining 95 per cent of decisions and orders issued within prescribed timelines.

Total expenditure is expected to increase at an average annual rate of 5 per cent, from R28.7 million in 2023/24

to R33.2 million in 2026/27, while revenue is set to increase at an average annual rate of 4.4 per cent, from R28.8 million in 2023/24 to R32.8 million in 2026/27. The tribunal expects to derive more than 97.8 per cent (R92.3 million) of its revenue over the MTEF period through transfers from the department.

Programmes/Objectives/Activities

Table 39.29 Companies Tribunal expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	19.0	20.8	22.1	25.8	10.7%	88.7%	27.4	28.6	29.9	5.1%	90.0%
Adjudicate and resolve disputes in a credible and just manner	2.7	2.6	2.9	2.9	2.7%	11.3%	3.0	3.2	3.3	4.6%	10.0%
Total	21.7	23.5	25.0	28.7	9.7%	100.0%	30.4	31.8	33.2	5.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.30 Companies Tribunal statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	2.9	2.2	2.8	0.6	-39.5%	8.6%	0.7	0.7	0.7	4.5%	2.2%
Other non-tax revenue	2.9	2.2	2.8	0.6	-39.5%	8.6%	0.7	0.7	0.7	4.5%	2.2%
Transfers received	20.8	20.3	24.5	28.2	10.8%	91.4%	29.5	30.7	32.1	4.4%	97.8%
Total revenue	23.6	22.5	27.3	28.8	6.9%	100.0%	30.2	31.4	32.8	4.4%	100.0%
Expenses											
Current expenses	21.7	23.5	25.0	28.7	9.7%	100.0%	30.4	31.8	33.2	5.0%	100.0%
Compensation of employees	13.0	14.9	15.0	18.6	12.7%	62.0%	19.3	20.1	21.0	4.2%	63.6%
Goods and services	8.5	8.5	9.7	9.8	5.2%	37.1%	10.8	11.4	11.9	6.5%	35.4%
Depreciation	0.3	0.0	0.3	0.3	2.8%	0.9%	0.3	0.3	0.3	4.7%	1.0%
Total expenses	21.7	23.5	25.0	28.7	9.7%	100.0%	30.4	31.8	33.2	5.0%	100.0%
Surplus/(Deficit)	1.9	(1.0)	2.3	-	-100.0%	-	(0.3)	(0.4)	(0.4)	-	-
Cash flow statement											
Cash flow from operating activities	1.7	(1.0)	1.3	0.1	-55.7%	100.0%	0.1	0.2	0.2	3.3%	100.0%
Receipts											
Non-tax receipts	0.4	0.2	0.5	0.4	-2.4%	1.4%	0.4	0.4	0.5	10.7%	1.3%
Other tax receipts	0.4	0.2	0.5	0.4	-2.4%	1.4%	0.4	0.4	0.5	10.7%	1.3%
Transfers received	20.8	20.3	24.5	28.2	10.8%	98.6%	29.5	30.7	32.1	4.4%	98.7%
Total receipts	21.1	20.5	25.0	28.6	10.6%	100.0%	29.9	31.1	32.6	4.5%	100.0%
Payment											
Current payments	19.4	21.5	23.8	28.4	13.5%	100.0%	29.7	31.0	32.4	4.5%	100.0%
Compensation of employees	13.8	13.3	16.1	18.6	10.3%	66.6%	19.3	20.1	21.0	4.2%	65.0%
Goods and services	5.6	8.2	7.6	9.8	20.7%	33.4%	10.4	10.9	11.4	5.0%	35.0%
Total payments	19.4	21.5	23.8	28.4	13.5%	100.0%	29.7	31.0	32.4	4.5%	100.0%
Net cash flow from investing activities	-	(0.2)	(0.0)	(0.2)	-	-	(0.2)	(0.2)	(0.2)	3.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	-	(0.2)	(0.1)	(0.2)	-	-	(0.2)	(0.2)	(0.2)	3.3%	100.0%
Proceeds from the sale of property, plant, equipment and intangible assets	-	-	0.0	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	1.7	(1.2)	1.2	(0.0)	-105.3%	2.0%	(0.0)	(0.0)	(0.0)	-1.0%	100.0%
Statement of financial position											
Carrying value of assets	2.2	2.2	2.0	1.2	-17.5%	41.5%	1.3	1.4	1.4	4.7%	85.7%
<i>of which:</i>											
Acquisition of assets	-	(0.2)	(0.1)	(0.2)	-	-	(0.2)	(0.2)	(0.2)	3.3%	100.0%
Inventory	0.1	0.0	0.0	-	-100.0%	0.5%	-	-	-	-	-
Receivables and prepayments	0.2	0.2	0.5	0.2	4.1%	6.2%	0.2	0.2	0.2	4.7%	14.3%
Cash and cash equivalents	5.9	4.8	6.0	-	-100.0%	51.8%	-	-	-	-	-
Total assets	8.4	7.2	8.5	1.5	-44.2%	100.0%	1.5	1.6	1.7	4.7%	100.0%
Accumulated surplus/(deficit)	3.7	3.7	6.1	-	-100.0%	41.9%	-	-	-	-	-
Trade and other payables	0.8	1.3	2.5	0.8	-0.9%	27.7%	0.8	0.9	0.9	4.7%	53.5%
Provisions	3.9	2.1	-	0.7	-44.0%	30.5%	0.7	0.7	0.8	4.7%	46.5%
Total equity and liabilities	8.4	7.2	8.5	1.5	-44.2%	100.0%	1.5	1.6	1.7	4.7%	100.0%

Personnel information

Table 39.31 Companies Tribunal personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/ Total (%)
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27	
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Companies Tribunal		15	15.0	1.0	15	18.6	1.2	15	19.3	1.3	15	20.1	1.3	15	21.0	1.4	-	100.0%
Salary level		15			15			15			15			15			-	
1-6	3	3	2.5	0.8	3	2.7	0.9	3	2.7	0.9	3	2.8	0.9	3	3.0	1.0	-	20.0%
7-10	4	4	2.8	0.7	4	5.0	1.3	4	5.6	1.4	4	5.7	1.4	4	5.8	1.4	-	26.7%
11-12	6	6	6.4	1.1	6	7.3	1.2	6	7.4	1.2	6	7.8	1.3	6	8.3	1.4	-	40.0%
13-16	2	2	3.3	1.7	2	3.6	1.8	2	3.6	1.8	2	3.7	1.9	2	4.0	2.0	-	13.3%

1. Rand million.

Competition Commission

Selected performance indicators

Table 39.32 Competition Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Average turnaround time for phase 1 merger investigations per year	Mergers and acquisitions		20 days	20 days	20 days	20 days	20 days	20 days	20 days
Average turnaround time for phase 2 merger investigations per year	Mergers and acquisitions		45 days	45 days	45 days	45 days	45 days	45 days	45 days
Average turnaround time for phase 3 intermediate merger investigations per year	Mergers and acquisitions		60 days	60 days	60 days	60 days	60 days	60 days	60 days
Average turnaround time for 90% of phase 3 large merger investigations per year	Mergers and acquisitions		120 days	120 days	120 days	120 days	120 days	120 days	120 days
Number of abuse of dominance and restrictive cases initiated in prioritised sectors per year	Enforcements and exemptions	Priority 2: Economic transformation and job creation	5	5	4	4	4	4	4
Number of market inquiries initiated per year	Enforcements and exemptions		1	1	1	1	1	1	1
Number of market inquiries completed within 18 months per year	Enforcements and exemptions		1	1	2	2	2	2	2
Number of cartel investigations completed within 24 months per year	Cartel		10	10	10	10	10	10	10
Percentage of merger decisions upheld by the Competition Tribunal and/or courts per year	Legal services		100% (5)	100% (3)	100% (3)	75%	75%	75%	75%

Entity overview

The Competition Commission is a statutory body constituted in terms of the Competition Act (1998), as amended. It is empowered to investigate, control and evaluate restrictive business practices, including the abuse of dominant positions and mergers, and to promote the advocacy of competition issues to achieve equity and efficiency in the South African economy.

Over the medium term, the commission will continue to focus on strengthening its internal capacity to enable the execution of its expanded mandate, which includes the prosecution and criminalisation of certain offences, such as the abuse of dominance, in terms of the Competition Amendment Act (2018). This has led the commission to review its organisational structure, resulting in an increase in personnel from 264 in 2023/24 to 279 in 2026/27. As such, spending on compensation of employees, the commission's main cost driver, is projected to increase at an average annual rate of 5.8 per cent, from R311.5 million in 2023/24 to R368.7 million in 2026/27.

Total expenditure is expected to increase nominally at an average annual rate of 4.2 per cent, from R486.9 million in 2023/24 to R550.1 million in 2026/27. The commission expects to derive 83.2 per cent (R1.3 billion) of its revenue over the medium term through transfers from the department and the remainder through fees for filing for mergers and acquisitions. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.33 Competition Commission expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	142.5	136.6	196.2	172.9	6.7%	38.5%	201.9	198.3	206.5	6.1%	37.4%
Mergers and acquisitions	30.3	30.8	43.0	34.8	4.7%	8.3%	36.5	49.2	51.5	13.9%	8.2%
Market conduct	29.6	23.9	46.9	42.0	12.4%	8.3%	44.0	46.1	48.2	4.7%	8.7%
Cartel	41.6	79.1	79.9	63.9	15.4%	15.7%	62.4	63.7	65.0	0.6%	12.3%
Economic Research Bureau	22.4	22.8	32.7	38.2	19.5%	6.8%	40.0	41.9	43.9	4.7%	7.9%
Legal services	34.3	39.1	68.5	54.0	16.3%	11.3%	53.5	54.6	55.7	1.0%	10.5%
Advocacy and stakeholder relations	18.7	22.5	25.8	30.2	17.3%	5.7%	31.6	33.1	34.6	4.7%	6.2%
Digital market inquiry	–	15.3	25.0	22.8	–	3.4%	20.1	20.6	21.1	-2.5%	4.1%
Fresh produce market inquiry	–	–	11.0	28.0	–	2.0%	22.8	23.2	23.5	-5.7%	4.7%
Total	319.4	370.0	529.0	486.9	15.1%	100.0%	512.8	530.8	550.1	4.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.34 Competition Commission statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	61.9	78.8	79.5	79.0	8.5%	15.9%	86.6	90.5	94.7	6.3%	16.8%
Sale of goods and services	53.4	65.3	71.8	71.0	10.0%	13.8%	68.3	71.8	75.5	2.1%	13.8%
Other than capital assets											
Other non-tax revenue	8.5	13.6	7.6	7.9	-2.3%	2.0%	18.3	18.7	19.2	34.4%	3.1%
Transfers received	302.6	439.6	449.5	407.9	10.5%	84.1%	426.2	440.3	455.3	3.7%	83.2%
Total revenue	364.5	518.4	529.0	486.9	10.1%	100.0%	512.8	530.8	550.1	4.2%	100.0%
Expenses											
Current expenses	319.4	370.0	529.0	486.9	15.1%	100.0%	512.8	530.8	550.1	4.2%	100.0%
Compensation of employees	234.5	260.3	315.0	311.5	9.9%	66.8%	326.5	352.5	368.7	5.8%	65.3%
Goods and services	79.4	104.7	206.1	168.3	28.5%	31.7%	179.0	170.7	173.4	1.0%	33.3%
Depreciation	5.5	5.0	7.8	7.0	8.2%	1.5%	7.3	7.7	8.0	4.7%	1.4%
Total expenses	319.4	370.0	529.0	486.9	15.1%	100.0%	512.8	530.8	550.1	4.2%	100.0%
Surplus/(Deficit)	45.0	148.4	–	–	-100.0%		–	–	–	–	

Table 39.34 Competition Commission statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Cash flow statement											
Cash flow from operating activities	67.6	172.7	135.9	80.2	5.9%	100.0%	59.9	57.6	55.1	-11.7%	100.0%
Receipts											
Non-tax receipts	61.4	78.8	101.2	105.7	19.8%	17.7%	86.6	90.5	94.7	-3.6%	17.9%
Sales of goods and services other than capital assets	54.2	65.7	93.6	97.8	21.8%	15.9%	68.3	71.8	75.5	-8.3%	14.9%
Other tax receipts	7.3	13.2	7.6	7.9	2.9%	1.9%	18.3	18.7	19.2	34.4%	3.0%
Transfers received	302.6	439.6	449.5	407.9	10.5%	82.2%	426.2	440.3	455.3	3.7%	82.1%
Financial transactions in assets and liabilities	1.2	-	-	-	-100.0%	0.1%	-	-	-	-	-
Total receipts	365.2	518.4	550.7	513.6	12.0%	100.0%	512.8	530.8	550.1	2.3%	100.0%
Payment											
Current payments	297.7	345.7	414.8	433.4	13.3%	100.0%	452.9	473.2	495.0	4.5%	100.0%
Compensation of employees	218.7	232.3	292.6	305.8	11.8%	70.4%	319.5	333.8	349.2	4.5%	70.5%
Goods and services	78.7	113.1	122.2	127.6	17.5%	29.5%	133.4	139.4	145.8	4.5%	29.5%
Interest and rent on land	0.3	0.2	-	-	-100.0%	-	-	-	-	-	-
Total payments	297.7	345.7	414.8	433.4	13.3%	100.0%	452.9	473.2	495.0	4.5%	100.0%
Net cash flow from investing activities	(3.4)	(5.3)	(19.0)	(19.9)	80.1%	100.0%	(20.8)	(21.7)	(22.7)	4.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.4)	(5.3)	(0.9)	(1.0)	-34.0%	52.5%	(1.0)	(1.1)	(1.1)	4.5%	4.9%
Acquisition of software and other intangible assets	-	-	(18.1)	(18.9)	-	47.5%	(19.8)	(20.7)	(21.6)	4.5%	95.1%
Net cash flow from financing activities	2.6	(1.9)	9.6	10.0	57.4%	100.0%	-	-	-	-100.0%	-
Repayment of finance leases	2.6	(1.9)	9.6	10.0	57.4%	100.0%	-	-	-	-100.0%	-
Net increase/(decrease) in cash and cash equivalents	66.7	165.5	126.4	70.2	1.7%	26.0%	39.1	35.9	32.4	-22.8%	100.0%
Statement of financial position											
Carrying value of assets of which:	20.7	25.0	26.1	27.2	9.5%	16.1%	28.4	29.7	31.1	4.5%	18.7%
Acquisition of assets	(3.4)	(5.3)	(0.9)	(1.0)	-34.0%	100.0%	(1.0)	(1.1)	(1.1)	4.5%	100.0%
Investments	13.9	13.9	14.5	15.1	2.9%	9.4%	15.8	16.5	17.3	4.5%	10.4%
Inventory	1.3	1.3	1.3	1.4	2.9%	0.8%	1.4	1.5	1.6	4.5%	0.9%
Accrued investment interest	0.6	0.6	0.6	0.6	2.9%	0.4%	0.6	0.7	0.7	4.5%	0.4%
Receivables and prepayments	2.6	2.6	2.7	2.9	2.9%	1.8%	3.0	3.1	3.3	4.5%	2.0%
Cash and cash equivalents	106.4	106.4	110.9	115.8	2.9%	71.6%	121.0	126.4	70.9	-15.1%	67.5%
Total assets	145.5	149.7	156.1	163.0	3.9%	100.0%	170.3	177.9	124.8	-8.5%	100.0%
Accumulated surplus/(deficit)	45.0	49.3	51.4	53.7	6.0%	32.4%	56.1	58.6	-	-100.0%	24.7%
Capital and reserves	28.2	28.2	29.4	30.7	2.9%	19.0%	32.1	33.5	35.1	4.5%	21.2%
Finance lease	2.0	2.0	2.1	2.2	2.9%	1.4%	2.3	2.4	2.5	4.5%	1.5%
Trade and other payables	25.4	25.4	26.5	27.7	2.9%	17.1%	28.9	30.2	31.6	4.5%	19.1%
Provisions	30.8	30.8	32.1	33.6	2.9%	20.7%	35.1	36.6	38.3	4.5%	23.1%
Derivatives financial instruments	13.9	13.9	14.5	15.1	2.9%	9.4%	15.8	16.5	17.3	4.5%	10.4%
Total equity and liabilities	145.5	149.7	156.1	163.0	3.9%	100.0%	170.3	177.9	124.8	-8.5%	100.0%

Personnel information

Table 39.35 Competition Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate					2023/24 - 2026/27						
		2022/23	2023/24		2023/24		2024/25			2025/26		2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Competition Commission		261	315.0	1.2	264	311.5	1.2	273	326.5	1.2	279	352.5	1.3	279	368.7	1.3	1.9%	100.0%	
Salary level	210																		
1 - 6	14	14	15	5.6	0.4	15	5.5	0.4	15	5.5	0.4	15	5.7	0.4	15	6.0	0.4	-	5.5%
7 - 10	43	43	56	38.1	0.7	56	37.4	0.7	56	37.5	0.7	56	38.8	0.7	56	40.6	0.7	-	20.5%
11 - 12	77	77	76	74.4	1.0	76	72.9	1.0	76	73.1	1.0	76	75.7	1.0	76	79.1	1.0	-	27.8%
13 - 16	73	73	111	189.9	1.7	116	188.9	1.6	123	203.4	1.7	129	225.1	1.7	129	235.5	1.8	3.6%	45.4%
17 - 22	3	3	3	7.1	2.4	1	6.9	6.9	3	7.0	2.3	3	7.2	2.4	3	7.5	2.5	44.2%	0.9%

1. Rand million.

Competition Tribunal

Selected performance indicators

Table 39.36 Competition Tribunal performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of mergers set down for a hearing or pre-hearing within 10 business days of filing per year	Responsive and reliable adjudication	Priority 2: Economic transformation and job creation	97% (65/67)	98% (80/87)	90% (91/101)	85%	85%	85%	85%
Percentage of merger orders issued to parties within 10 business days of last hearing date per year	Responsive and reliable adjudication		100% (66)	100% (86)	100% (99)	85%	85%	85%	85%
Percentage of reasons for mergers issued to parties within 20 business days of order being issued per year	Responsive and reliable adjudication		72% (52/72)	92% (77/84)	88% (76/86)	75%	75%	75%	75%
Percentage of orders for consent orders and settlement agreements issued to parties within 10 business days of the last hearing date per year	Responsive and reliable adjudication		95% (59/64)	97% (31/32)	100% (15)	80%	80%	80%	80%
Percentage of procedural matter orders issued to parties within 45 business days of the last hearing date per year	Responsive and reliable adjudication		90% (19/20)	84% (16/19)	57% (27/47)	65%	65%	65%	65%
Percentage of reasons in interim relief matters issued to parties within 30 business days of the last hearing date per year	Responsive and reliable adjudication		– ¹	– ¹	– ¹	65%	65%	65%	65%

1. No historical data available.

Entity overview

The Competition Tribunal was established in terms of the Competition Act (1998) to promote and maintain competition in South Africa by adjudicating matters pertaining to restrictive practices, the abuse of dominant positions and mergers. The tribunal's work supports national and departmental priorities aligned with economic transformation, job creation and the facilitation of a capable, ethical and developmental state.

Over the medium term, the tribunal will focus on building internal capacity to adjudicate cases in a timeous, responsive and reliable manner. Expenditure in the responsive and reliable adjudication programme is expected to account for 50.1 per cent (R106.1 million) of total spending over the medium term, increasing at an average annual rate of 3.1 per cent. Spending on compensation of employees is expected to increase at an average annual rate of 5.1 per cent, from R41.1 million in 2023/24 to R47.7 million in 2026/27.

The tribunal expects to derive 63.5 per cent (R124.6 million) of its revenue over the next 3 years through transfers from the department and the remainder through fees for merger applications. Revenue is expected to increase at an average annual rate of 5 per cent, from R58.8 million in 2023/24 to R68.1 million in 2026/27.

Programmes/Objectives/Activities

Table 39.37 Competition Tribunal expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
Administration	10.4	10.7	14.6	32.2	46.0%	27.4%	12.3	12.8	14.4	-23.5%	24.8%
Responsive and reliable adjudication	23.0	22.2	32.0	32.4	12.1%	47.9%	34.2	36.4	35.5	3.1%	50.1%
Effective communication and information sharing	1.1	1.2	1.4	1.4	6.0%	2.3%	1.4	1.5	1.5	4.3%	2.1%
Transformation, capacity development, retention and training	0.9	0.6	1.8	3.3	52.5%	2.6%	2.2	2.3	2.4	-9.8%	3.6%
Competition appeal court	0.0	0.0	0.1	0.4	167.8%	0.2%	0.1	0.2	0.2	-22.2%	0.3%
Sound governance	3.4	3.8	3.5	4.5	9.5%	6.8%	4.7	4.9	5.1	4.3%	7.0%
Effective records management	3.4	3.5	3.4	4.2	8.0%	6.4%	4.4	4.6	4.8	4.3%	6.5%
Effective financial management	3.2	3.2	4.3	3.6	4.6%	6.3%	3.8	3.9	4.1	4.3%	5.6%
Total	45.4	45.2	61.2	82.0	21.8%	100.0%	63.2	66.6	68.1	-6.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.38 Competition Tribunal statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
Revenue											
Non-tax revenue	14.2	17.2	20.4	20.4	12.7%	32.3%	23.0	25.2	25.2	7.3%	36.5%
Sale of goods and services other than capital assets	13.2	16.3	18.5	19.4	13.6%	30.2%	21.0	23.2	23.2	6.1%	33.8%
Other non-tax revenue	1.0	0.8	1.9	1.0	-0.3%	2.1%	2.0	2.0	2.0	26.0%	2.7%
Transfers received	32.3	37.0	42.3	38.4	5.9%	67.7%	40.2	41.5	42.9	3.7%	63.5%
Total revenue	46.6	54.1	62.6	58.8	8.1%	100.0%	63.2	66.6	68.1	5.0%	100.0%
Expenses											
Current expenses	45.4	45.2	61.2	82.0	21.8%	100.0%	63.2	66.6	68.1	-6.0%	100.0%
Compensation of employees	30.3	29.5	37.8	41.1	10.7%	61.0%	43.5	48.1	47.7	5.1%	65.3%
Goods and services	14.1	14.7	22.4	39.9	41.3%	37.2%	18.7	17.4	19.2	-21.6%	33.2%
Depreciation	1.0	1.0	0.9	0.9	-0.5%	1.7%	1.0	1.0	1.1	4.3%	1.5%
Interest, dividends and rent on land	0.0	0.0	0.0	0.0	18.5%	0.1%	0.1	0.1	0.1	4.3%	0.1%
Total expenses	45.4	45.2	61.2	82.0	21.8%	100.0%	63.2	66.6	68.1	-6.0%	100.0%
Surplus/(Deficit)	1.2	8.9	1.5	(23.2)	-368.4%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	1.8	10.3	3.4	6.2	50.5%	100.0%	5.9	7.5	1.1	-43.2%	100.0%
Receipts											
Non-tax receipts	14.8	17.8	18.8	20.4	11.2%	31.6%	22.0	24.2	25.2	7.4%	36.0%
Sales of goods and services other than capital assets	13.8	17.0	16.9	19.4	12.0%	29.5%	21.0	23.2	24.2	7.7%	34.4%
Other tax receipts	1.0	0.8	1.9	1.0	-0.3%	2.1%	1.0	1.0	1.0	-	1.6%
Transfers received	37.4	37.0	42.3	38.4	0.9%	68.4%	40.2	41.5	42.9	3.7%	64.0%
Total receipts	52.2	54.8	61.0	58.8	4.0%	100.0%	62.2	65.6	68.1	5.0%	100.0%
Payment											
Current payments	50.4	44.5	57.6	52.6	1.4%	100.0%	56.3	58.2	67.0	8.4%	100.0%
Compensation of employees	29.5	29.5	34.2	34.2	5.1%	62.3%	37.2	38.3	42.4	7.4%	65.0%
Goods and services	20.9	14.9	23.4	18.4	-4.2%	37.6%	19.0	19.8	24.5	10.1%	34.9%
Interest and rent on land	0.0	0.0	0.0	0.1	18.6%	0.1%	0.1	0.1	0.1	4.3%	0.1%
Total payments	50.4	44.5	57.6	52.6	1.4%	100.0%	56.3	58.2	67.0	8.4%	100.0%
Net cash flow from investing activities	(1.0)	0.0	(0.8)	(0.5)	-22.0%	100.0%	(0.2)	(0.2)	(0.2)	-21.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.7)	(0.0)	(0.8)	(0.4)	-14.8%	48.6%	(0.2)	(0.2)	(0.2)	-26.5%	77.5%
Acquisition of software and other intangible assets	(0.3)	-	-	(0.1)	-44.7%	10.9%	(0.1)	(0.1)	(0.1)	2.8%	22.5%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.1	-	-	-	40.6%	-	-	-	-	-
Net cash flow from financing activities	(14.9)	(0.2)	(0.1)	(28.4)	24.0%	100.0%	(5.7)	(7.2)	(0.9)	-68.3%	100.0%
Repayment of finance leases	(0.2)	(0.2)	(0.1)	(0.1)	-30.4%	50.4%	(0.1)	(0.1)	(0.1)	3.1%	2.6%
Other flows from financing activities	(14.7)	-	-	(28.3)	24.5%	49.6%	(5.6)	(7.1)	(0.8)	-69.1%	97.4%
Net increase/(decrease) in cash and cash equivalents	(14.1)	10.2	2.6	(22.7)	17.3%	-8.0%	(0.0)	0.0	0.0	-102.7%	100.0%

Table 39.38 Competition Tribunal statements of financial performance, cash flow and financial position (continued)

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
	2020/21 - 2023/24							2024/25 - 2026/27				
Carrying value of assets	4.7	3.6	2.9	2.5	-18.7%	20.8%	2.4	2.3	2.2	-4.4%	29.6%	
<i>of which:</i>												
Acquisition of assets	(0.7)	(0.0)	(0.8)	(0.4)	-14.8%	100.0%	(0.2)	(0.2)	(0.2)	-26.5%	100.0%	
Inventory	0.0	0.0	0.0	0.1	77.6%	0.2%	0.1	0.1	0.1	3.2%	0.8%	
Receivables and prepayments	2.1	1.4	3.2	5.2	36.0%	23.4%	5.3	5.3	5.3	0.3%	66.3%	
Cash and cash equivalents	10.2	20.4	23.0	0.3	-71.0%	55.6%	0.3	0.3	0.3	1.4%	3.2%	
Total assets	17.0	25.4	29.0	8.1	-22.0%	100.0%	8.0	7.9	7.8	-1.0%	100.0%	
Accumulated surplus/(deficit)	12.8	21.7	23.2	4.3	-30.6%	73.4%	4.3	4.3	4.3	-	53.7%	
Finance lease	0.2	0.0	0.4	0.1	-12.0%	1.0%	0.1	0.1	0.1	-1.2%	1.7%	
Trade and other payables	2.3	2.0	0.4	2.9	7.4%	14.7%	2.8	2.7	3.4	5.7%	36.7%	
Provisions	1.7	1.7	5.1	0.8	-22.3%	10.9%	0.8	0.8	-	-100.0%	7.6%	
Derivatives financial instruments	-	-	-	-	-	-	-	-	0.1	-	0.3%	
Total equity and liabilities	17.0	25.4	29.0	8.1	-22.0%	100.0%	8.0	7.9	7.9	-0.8%	100.0%	

Personnel information

Table 39.39 Competition Tribunal personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of posts on approved establishment	Number of approved posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost				
Competition Tribunal	43	56	40	37.8	0.9	40	41.1	1.0	33	43.5	1.3	33	48.1	1.5	33	47.7	1.4	-6.2%	100.0%
Salary level																			
1-6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7-10	16	20	16	6.1	0.4	18	5.9	0.3	10	5.9	0.6	10	6.1	0.6	10	6.5	0.6	-17.8%	34.0%
11-12	11	16	9	8.5	0.9	10	8.8	0.9	10	10.4	1.0	10	10.9	1.1	10	11.5	1.2	-	29.0%
13-16	10	12	9	8.3	0.9	8	10.4	1.3	9	14.9	1.7	9	18.2	2.0	9	16.3	1.8	4.0%	25.5%
17-22	6	8	6	14.4	2.4	4	15.6	3.9	4	12.1	3.0	4	12.6	3.2	4	13.2	3.3	-	11.6%

1. Rand million.

Export Credit Insurance Corporation

Selected performance indicators

Table 39.40 Export Credit Insurance Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of approved transactions per year	Contribute to trade facilitation	Priority 7: A better Africa and world	US\$894m	US\$249.9m	US\$509m	US\$560m	US\$570m	US\$580m	US\$590m
Number of approved transactions per year	Contribute to trade facilitation		4	4	3	4	4	4	4
Approved transactions within expanded sectoral coverage per year	Contribute to trade facilitation		- ¹	- ¹	US\$8.2m	US\$70m	US\$80m	US\$90m	US\$100m
Number of companies benefiting from the export passport programme per year	Contribute to trade facilitation		- ¹	- ¹	5	6	7	8	9

1. No historical data available.

Entity overview

The Export Credit Insurance Corporation was established in terms of the Export Credit and Foreign Investments Insurance Act (1957), as amended, to provide political and commercial risk insurance on behalf of government

for the facilitation of export trade and cross-border investments. By providing comprehensive export credit and investment insurance solutions to South African exporters doing business in risky sectors or countries, the corporation contributes to the expansion of exports, economic growth and the creation of jobs.

Over the medium term, the corporation will focus on attracting business from new and existing customers to facilitate more exports and cross-border investments. It expects to do this by absorbing political and commercial risks, and protecting financial institutions and exporters through its insurance products. Over the period ahead, the entity plans to spend R112.7 million to approve 12 projects worth a total of US\$1.7 billion. In addition, 24 export companies are set to benefit from the export passport training programme.

Total expenditure is expected to decrease at an average annual rate of 10.1 per cent, from R1.1 billion in 2023/24 to R809.7 million in 2026/27, mainly due to reduced spending on liability for the interest make-up scheme, from R427.1 million in 2023/24 to R138.3 million in 2026/27, as the programme winds down. Revenue is expected to increase at an average annual rate of 8.9 per cent, from R1.3 billion in 2023/24 to R1.7 billion in 2026/27, mainly due to the anticipated increase in projects underwritten over the medium term and income earned on invested insurance premiums.

Programmes/Objectives/Activities

Table 39.41 Export Credit Insurance Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Administration	168.4	–	611.6	277.8	18.2%	22.5%	216.4	617.5	324.7	5.3%	68.7%
Improve business processes and systems	8.7	12.1	12.5	12.8	13.7%	1.3%	18.3	15.7	17.4	10.8%	4.3%
Contribute to trade facilitation	16.5	20.7	23.5	22.3	10.5%	2.3%	29.1	29.7	31.7	12.5%	7.1%
Improve employee value proposition	3.1	3.0	3.2	3.8	6.7%	0.4%	3.9	3.9	4.2	4.0%	1.0%
Stakeholder and customer engagement	82.8	22.2	24.4	23.5	-34.3%	6.4%	29.1	29.9	31.9	10.7%	7.2%
Enhance corporate governance	16.2	18.9	19.9	20.0	7.2%	2.1%	24.0	21.9	23.8	6.0%	5.8%
Improve staff efficiency	2.1	2.2	2.4	2.2	1.3%	0.3%	2.8	2.8	3.1	11.7%	0.7%
Embed risk management practices	23.0	24.5	25.6	29.3	8.4%	3.0%	34.6	35.7	38.6	9.6%	8.6%
Enhance transformation	30.6	17.6	10.7	7.7	-36.9%	2.6%	28.4	35.6	52.2	89.4%	7.5%
Enhance financial sustainability	57.3	805.3	1 824.6	714.5	131.9%	59.1%	(236.3)	146.8	282.1	-26.6%	-10.6%
Total	408.7	926.5	2 558.4	1 113.8	39.7%	100.0%	150.4	939.6	809.7	-10.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.42 Export Credit Insurance Corporation statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
Revenue											
Non-tax revenue	1 913.3	997.2	825.8	1 135.4	-16.0%	85.0%	1 101.5	1 179.0	1 492.9	9.6%	88.1%
Sale of goods and services other than capital assets	611.7	513.1	239.1	432.8	-10.9%	31.8%	500.7	634.5	802.3	22.8%	42.1%
Other non-tax revenue	1 301.6	484.1	586.7	702.5	-18.6%	53.2%	600.8	544.5	690.6	-0.6%	46.0%
Transfers received	162.7	263.7	196.6	155.5	-1.5%	15.0%	162.5	167.9	173.6	3.7%	11.9%
Total revenue	2 076.0	1 260.9	1 022.4	1 290.9	-14.6%	100.0%	1 264.0	1 346.9	1 666.5	8.9%	100.0%
Expenses											
Current expenses	175.9	966.0	2 547.6	906.4	72.7%	82.1%	(105.4)	562.7	477.9	-19.2%	32.6%
Compensation of employees	90.4	102.4	107.4	108.7	6.3%	11.8%	130.9	132.5	145.8	10.3%	32.2%
Goods and services	77.3	858.7	2 436.1	789.1	117.0%	69.4%	(245.5)	421.2	323.8	-25.7%	-1.9%
Depreciation	7.8	4.9	3.3	6.8	-4.6%	0.8%	7.6	7.8	7.7	4.3%	1.9%
Interest, dividends and rent on land	0.5	0.1	0.8	1.9	58.6%	0.1%	1.6	1.1	0.6	-30.3%	0.4%
Transfers and subsidies	232.8	(39.5)	10.8	207.4	-3.8%	17.9%	255.8	376.9	331.8	16.9%	67.4%
Total expenses	408.7	926.5	2 558.4	1 113.8	39.7%	100.0%	150.4	939.6	809.7	-10.1%	100.0%
Surplus/(Deficit)	1 667.3	334.3	(1 536.0)	177.0	-52.7%		1 113.6	407.4	856.8	69.2%	

Table 39.42 Export Credit Insurance Corporation statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Cash flow statement											
Cash flow from operating activities	310.4	670.0	(312.7)	(1 268.4)	-259.9%	100.0%	1 160.6	144.7	3 682.9	-242.7%	100.0%
Receipts											
Non-tax receipts	1 105.4	919.0	1 036.8	1 426.7	8.9%	86.6%	2 643.1	609.2	4 593.7	47.7%	89.8%
Sales of goods and services other than capital assets	893.6	718.4	542.4	430.7	-21.6%	51.8%	2 173.6	64.7	3 903.1	108.5%	48.7%
Other tax receipts	211.8	200.6	494.5	996.0	67.5%	34.8%	469.6	544.5	690.6	-11.5%	41.1%
Transfers received	162.7	208.1	150.0	155.5	-1.5%	13.4%	162.5	167.9	173.6	3.7%	10.2%
Financial transactions in assets and liabilities	0.2	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Total receipts	1 268.3	1 127.1	1 186.9	1 582.2	7.6%	100.0%	2 805.6	777.1	4 767.3	44.4%	100.0%
Payment											
Current payments	491.9	307.2	1 220.7	2 225.4	65.4%	69.5%	1 078.7	160.7	667.0	-33.1%	57.6%
Compensation of employees	99.4	99.3	107.4	108.7	3.0%	10.8%	130.9	132.5	145.8	10.3%	11.5%
Goods and services	392.1	207.8	1 112.6	2 114.6	75.4%	58.7%	946.2	27.0	520.5	-37.3%	46.0%
Interest and rent on land	0.5	0.1	0.8	2.1	63.2%	-	1.6	1.1	0.6	-32.3%	0.1%
Transfers and subsidies	466.0	150.0	278.9	625.2	10.3%	30.5%	566.3	471.7	417.4	-12.6%	42.4%
Total payments	957.9	457.1	1 499.6	2 850.6	43.8%	100.0%	1 645.0	632.4	1 084.4	-27.5%	100.0%
Net cash flow from investing activities	3 569.8	(45.4)	(1 803.0)	(1 024.0)	-165.9%	100.0%	(1 156.2)	(139.5)	(3 676.8)	53.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.0)	(1.1)	(1.7)	(7.4)	92.1%	0.8%	(0.9)	(1.6)	(1.1)	-46.7%	0.5%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.0	-	-	-	-	-	-	-	-	-
Other flows from investing activities	3 570.9	(44.3)	(1 801.3)	(1 016.5)	-165.8%	99.2%	(1 155.4)	(138.0)	(3 675.7)	53.5%	99.5%
Net cash flow from financing activities	(5.8)	(221.7)	(16.4)	(12.4)	29.0%	100.0%	(6.6)	(2.2)	(5.1)	-25.6%	100.0%
Repayment of finance leases	(5.8)	(3.3)	(1.8)	(4.3)	-9.3%	36.7%	(4.4)	(5.2)	(6.1)	12.0%	115.0%
Other flows from financing activities	-	(218.5)	(14.7)	(8.1)	-	63.3%	(2.2)	3.0	0.9	-148.6%	-15.0%
Net increase/(decrease) in cash and cash equivalents	3 874.5	402.9	(2 132.2)	(2 304.8)	-184.1%	175.3%	(2.2)	3.0	0.9	-107.4%	100.0%
Statement of financial position											
Carrying value of assets	7.4	3.0	26.3	29.5	58.7%	0.2%	21.2	15.6	10.4	-29.4%	0.2%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(1.0)</i>	<i>(1.1)</i>	<i>(1.7)</i>	<i>(7.4)</i>	<i>92.1%</i>	<i>100.0%</i>	<i>(0.9)</i>	<i>(1.6)</i>	<i>(1.1)</i>	<i>-46.7%</i>	<i>100.0%</i>
Investments	4 303.2	4 578.3	7 633.1	8 444.2	25.2%	60.4%	8 862.1	9 129.8	12 822.2	14.9%	78.7%
Receivables and prepayments	1 798.3	1 007.0	1 184.2	957.9	-18.9%	12.0%	940.9	4 074.4	2 159.3	31.1%	15.0%
Cash and cash equivalents	4 084.7	4 487.6	2 355.5	50.7	-76.8%	26.3%	48.5	51.5	52.5	1.2%	0.4%
Taxation	-	52.8	210.8	27.6	-	0.7%	35.2	24.6	21.3	-8.2%	0.2%
Derivatives financial instruments	10.7	7.7	151.6	66.4	83.8%	0.5%	200.7	1 303.2	1 744.7	197.2%	5.5%
Total assets	10 204.2	10 136.4	11 561.5	9 576.3	-2.1%	100.0%	10 108.6	14 599.2	16 810.5	20.6%	100.0%
Accumulated surplus/(deficit)	3 734.1	4 068.5	2 532.5	4 348.2	5.2%	36.0%	5 461.8	5 869.1	6 725.9	15.7%	44.9%
Capital and reserves	2 770.6	2 262.2	3 758.5	4 152.4	14.4%	31.3%	3 753.0	4 439.7	4 595.7	3.4%	34.6%
Capital reserve fund	-	316.1	316.1	316.1	-	2.3%	316.1	316.1	316.1	-	2.6%
Finance lease	3.4	0.1	22.4	19.7	79.6%	0.1%	15.3	10.1	4.7	-38.1%	0.1%
Deferred income	1.6	1.2	1.0	-	-100.0%	-	-	-	-	-	-
Trade and other payables	65.4	128.0	313.3	81.1	7.4%	1.4%	134.2	542.9	293.4	53.5%	1.9%
Taxation	41.0	-	-	202.0	70.1%	0.6%	-	-	-	-100.0%	0.5%
Provisions	2 836.9	2 794.6	3 992.4	29.9	-78.1%	22.6%	124.2	3 199.7	4 736.5	441.2%	12.9%
Derivatives financial instruments	751.1	565.8	625.4	427.1	-17.2%	5.7%	304.1	221.6	138.3	-31.3%	2.5%
Total equity and liabilities	10 204.2	10 136.4	11 561.5	9 576.3	-2.1%	100.0%	10 108.6	14 599.2	16 810.5	20.6%	100.0%

Personnel information

Table 39.43 Export Credit Insurance Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/Total (%)			
Number of funded posts	Number of approved establishment	Number of posts on funded establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost		
Export Credit Insurance Corporation			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Salary level	105	105	93	107.4	1.2	105	108.7	1.0	105	130.9	1.2	105	132.5	1.3	105	145.8	1.4	-	100.0%
1 – 6	17	17	5	1.1	0.2	17	3.1	0.2	17	3.7	0.2	17	3.7	0.2	17	4.1	0.2	-	16.2%
7 – 10	41	41	40	25.4	0.6	41	25.6	0.6	41	29.9	0.7	41	30.3	0.7	41	33.4	0.8	-	39.0%
11 – 12	18	18	22	23.5	1.1	18	18.5	1.0	18	21.7	1.2	18	21.9	1.2	18	24.2	1.3	-	17.1%
13 – 16	22	22	20	30.6	1.5	22	33.7	1.5	22	39.4	1.8	22	39.9	1.8	22	44.0	2.0	-	21.0%
17 – 22	7	7	6	26.7	4.5	7	27.7	4.0	7	36.3	5.2	7	36.6	5.2	7	40.2	5.7	-	6.7%

1. Rand million.

Industrial Development Corporation

Selected performance indicators

Table 39.44 Industrial Development Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of investment flows facilitated/unlocked per year	Administration	Priority 2: Economic transformation and job creation	- ¹	R15.9bn	R43.1bn	R48bn	R54.9bn	R56.5bn	R58.1bn
Value of funding disbursed per year	Administration		R6.3bn	R7.2bn	R17.8bn	R20.1bn	R21.4bn	R22bn	R22.7bn
Number of jobs expected to be created/saved from committed funds per year	Administration		- ¹	27 110	34 035	36 778	42 068	43 313	44 595
Value of funds committed and facilitated for black industrialists per year	Administration		- ¹	R3.2bn	R7.6bn	R6.2bn	R7.4bn	R8.6bn	R10bn
Value of funds committed and facilitated for black-owned businesses and businesses with broad-based ownership per year	Administration		- ¹	R6.5bn	R10.7bn	R10bn	R12.1bn	R13.6bn	R15.5bn
Value of funds committed and facilitated for women entrepreneurs per year	Administration		- ¹	R1.1bn	R1.1bn	R2.9bn	R3.5bn	R4bn	R4.5bn
Value of funds committed and facilitated for youth entrepreneurs per year	Administration		- ¹	R400m	R501m	R1.3bn	R1.5bn	R1.7bn	R1.9bn
Value of funds committed and facilitated for localisation per year	Administration		- ¹	R4.6bn	9.6bn	R10bn	R12bn	R14.2bn	R16.8bn

Table 39.44 Industrial Development Corporation performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of funds committed and facilitated for businesses that supports priority sectors and master plans per year	Administration	Priority 2: Economic transformation and job creation	– ¹	R22bn	R32.5bn	R20.9bn	R24.9bn	R27.3bn	R29.8bn
Value of funding approved with agreements signed for businesses in spatial priorities including special economic zones and industrial zones per year	Administration		– ¹	R1.1bn	R2.4bn	R0.9bn	R1bn	R1.1bn	R1.2bn

1. No historical data available.

Entity overview

The Industrial Development Corporation is a development finance institution established in terms of the Industrial Development Act (1940) to lead the development of industrial capacity by investing in individual business enterprises, and by acting as a catalyst for the creation or revitalisation of industries. The corporation's mandate includes proactively maximising its development impact through driving an ambitious programme of inclusive and sustainable employment to create and improve industrialisation in South Africa and the region.

Over the next 3 years, the corporation plans to facilitate investment into the economy amounting R170 billion to contribute to the creation of employment and inclusive economic growth. This investment will be leveraged through R26 billion set to be provided to black industrialists and R58.3 billion earmarked for companies owned by historically disadvantaged groups, including women and young entrepreneurs. This funding is aimed at supporting businesses operating in targeted industries such as manufacturing, agriculture and agro-processing, mining and minerals beneficiation, and special economic zones that promote localisation. It is expected to lead to the creation or retention of almost 130 000 jobs over the period ahead.

The corporation expects to bring in a strategic partner to take over some of the equity in its major subsidiaries. This is expected to result in a significant decrease in expenditure and revenue as the operational activities of subsidiaries shift to the partner. The deals are in the final stages and are set to be concluded in 2024/25.

Accordingly, expenditure is expected to decrease at an average annual rate of 2.5 per cent, from R21.3 billion in 2023/24 to R19.7 billion in 2026/27. Revenue, however, is expected to increase nominally at an average annual rate of 0.3 per cent, from R30.4 billion in 2023/24 to R30.6 billion in 2026/27. The corporation expects to generate 58.2 per cent (R49.2 billion) of its revenue over the medium term through interest income from loans and other revenue streams, such as dividends from equity investments. The sale of goods and services by the corporation's subsidiaries accounts for the remaining 41.8 per cent (R37.3 billion).

Programmes/Objectives/Activities

Table 39.45 Industrial Development Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	18 773.0	17 149.0	18 999.0	21 268.3	4.2%	100.0%	17 306.3	17 425.2	19 700.5	-2.5%	100.0%	
Total	18 773.0	17 149.0	18 999.0	21 268.3	4.2%	100.0%	17 306.3	17 425.2	19 700.5	-2.5%	100.0%	

Statements of financial performance, cash flow and financial position

Table 39.46 Industrial Development Corporation statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Revenue											
Non-tax revenue	18 740.0	23 440.0	29 668.0	30 375.2	17.5%	100.0%	26 904.0	28 984.4	30 644.6	0.3%	100.0%
Sale of goods and services other than capital assets	9 036.0	8 559.0	13 153.0	11 474.3	8.3%	41.7%	11 847.2	12 563.1	12 925.4	4.0%	41.8%
Other non-tax revenue	9 704.0	14 881.0	16 515.0	18 900.9	24.9%	58.3%	15 056.8	16 421.3	17 719.2	-2.1%	58.2%
Total revenue	18 740.0	23 440.0	29 668.0	30 375.2	17.5%	100.0%	26 904.0	28 984.4	30 644.6	0.3%	100.0%
Expenses											
Current expenses	17 646.0	16 003.0	18 694.0	19 906.0	4.1%	94.8%	15 947.0	15 568.7	17 922.3	-3.4%	91.5%
Compensation of employees	890.1	1 139.0	1 233.0	1 232.9	11.5%	5.9%	1 358.6	1 465.9	1 582.2	8.7%	7.5%
Goods and services	12 058.9	11 827.0	15 464.0	15 330.5	8.3%	71.7%	11 428.4	10 603.9	12 102.4	-7.6%	65.1%
Depreciation	1 409.0	514.0	681.0	402.0	-34.2%	4.0%	421.4	441.4	460.9	4.7%	2.3%
Interest, dividends and rent on land	3 288.0	2 523.0	1 316.0	2 940.5	-3.7%	13.2%	2 738.5	3 057.5	3 776.8	8.7%	16.6%
Transfers and subsidies	1 127.0	1 146.0	305.0	1 362.4	6.5%	5.2%	1 359.3	1 856.6	1 778.2	9.3%	8.5%
Total expenses	18 773.0	17 149.0	18 999.0	21 268.3	4.2%	100.0%	17 306.3	17 425.2	19 700.5	-2.5%	100.0%
Surplus/(Deficit)	(33.0)	6 291.0	10 669.0	9 106.9	-751.1%		9 597.7	11 559.1	10 944.1	6.3%	
Cash flow statement											
Cash flow from operating activities	4 735.1	4 230.9	10 732.4	4 731.1	-	100.0%	47.4	6 667.1	5 292.0	3.8%	100.0%
Receipts											
Non-tax receipts	7 403.4	8 203.0	11 194.0	9 910.2	10.2%	52.2%	10 078.5	10 988.0	11 666.8	5.6%	51.0%
Other tax receipts	7 403.4	8 203.0	11 194.0	9 910.2	10.2%	52.2%	10 078.5	10 988.0	11 666.8	5.6%	51.0%
Transfers received	121.0	-	-	-	-100.0%	0.2%	-	-	-	-	-
Financial transactions in assets and liabilities	6 273.5	5 493.9	10 737.9	12 465.8	25.7%	47.6%	8 744.2	9 756.1	10 259.1	-6.3%	49.0%
Total receipts	13 797.8	13 696.9	21 931.9	22 376.0	17.5%	100.0%	18 822.8	20 744.1	21 925.9	-0.7%	100.0%
Payment											
Current payments	9 062.7	8 860.0	11 112.5	16 138.2	21.2%	96.1%	17 420.4	12 159.7	14 753.5	-2.9%	89.8%
Compensation of employees	985.0	1 139.0	1 233.0	1 171.3	5.9%	10.1%	1 290.6	1 392.6	1 503.1	8.7%	8.1%
Goods and services	4 741.7	5 232.0	7 270.5	12 173.4	36.9%	60.4%	13 528.2	7 862.5	9 662.5	-7.4%	63.7%
Interest and rent on land	3 336.0	2 489.0	2 609.0	2 793.5	-5.7%	25.6%	2 601.6	2 904.6	3 588.0	8.7%	18.0%
Transfers and subsidies	-	606.0	87.0	1 506.7	-	3.9%	1 355.0	1 917.2	1 880.4	7.7%	10.2%
Total payments	9 062.7	9 466.0	11 199.5	17 644.9	24.9%	100.0%	18 775.4	14 077.0	16 633.9	-1.9%	100.0%
Net cash flow from advancing activities (financial institutions only)	(897.3)	2 819.1	(6 992.0)	(13 276.9)	145.5%	100.0%	(14 128.5)	(13 467.9)	(12 603.8)	-1.7%	100.0%
Disbursements and other payments	(6 231.5)	(6 764.0)	(17 817.0)	(20 004.8)	47.5%	215.0%	(21 166.7)	(22 061.5)	(23 045.5)	4.8%	161.8%
Repayments and other receipts	5 334.1	9 583.1	10 825.0	6 727.9	8.0%	-115.0%	7 038.2	8 593.6	10 441.7	15.8%	-61.8%
Net cash flow from investing activities	728.3	273.0	(980.4)	5 171.4	92.2%	100.0%	3 323.0	438.0	1 781.0	-29.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	-	(408.0)	(703.0)	-	-	-19.4%	-	-	-	-	-
Acquisition of software and other intangible assets	-	(14.0)	(11.0)	-	-	-1.0%	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	-	51.0	-	-	-	4.7%	-	-	-	-	-
Other flows from investing activities	728.3	644.0	(266.4)	5 171.4	92.2%	115.8%	3 323.0	438.0	1 781.0	-29.9%	100.0%
Net cash flow from financing activities	2 700.0	(7 159.0)	(2 178.0)	2 736.0	0.4%	100.0%	4 491.0	6 463.9	4 932.2	21.7%	100.0%
Borrowing activities	2 700.0	(7 107.0)	(2 147.0)	2 736.0	0.4%	99.5%	4 491.0	6 463.9	4 932.2	21.7%	100.0%
Repayment of finance leases	-	(52.0)	(31.0)	-	-	0.5%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	7 266.0	164.0	582.0	(638.4)	-144.5%	9.9%	(6 267.1)	101.2	(598.5)	-2.1%	100.0%

Table 39.46 Industrial Development Corporation statements of financial performance, cash flow and financial position (continued)

Statement of financial position											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Carrying value of assets	6 459.0	5 845.0	6 820.0	4 478.5	-11.5%	3.7%	5 359.7	3 615.0	3 976.9	-3.9%	2.3%
<i>of which:</i>											
<i>Acquisition of assets</i>		(408.0)	(703.0)								
Investments	90 085.0	109 321.0	98 820.0	103 794.2	4.8%	62.6%	105 770.0	119 842.2	122 986.3	5.8%	58.2%
Inventory	2 922.0	3 382.0	3 157.0	3 851.8	9.6%	2.1%	4 508.1	4 237.6	5 031.8	9.3%	2.3%
Loans	25 505.0	24 304.0	26 896.0	43 837.9	19.8%	18.6%	54 565.2	59 576.7	69 024.6	16.3%	29.0%
Receivables and prepayments	2 705.0	2 706.0	2 881.0	2 125.6	-7.7%	1.6%	2 408.7	2 358.5	2 967.8	11.8%	1.3%
Cash and cash equivalents	16 036.0	11 708.0	11 907.0	17 974.0	3.9%	9.0%	11 707.1	11 808.5	11 210.1	-14.6%	6.9%
Non-current assets held for sale			1 398.0			0.2%					
Taxation		6 736.0	7 055.0			2.1%					
Total assets	143 712.0	164 002.0	158 934.0	176 062.0	7.0%	100.0%	184 318.8	201 438.4	215 197.3	6.9%	100.0%
Accumulated surplus/(deficit)	86 017.0	42 924.0	53 183.0	118 110.3	11.1%	46.6%	128 657.5	138 134.0	147 421.6	7.7%	68.5%
Capital and reserves		67 693.0	53 948.0			18.7%					
Capital reserve fund		1 393.0	1 393.0	1 393.2		0.6%	1 393.2	1 393.2	1 393.2		0.7%
Borrowings	37 545.5	30 961.0	29 782.0	7 928.6	-40.5%	17.0%	8 967.7	8 943.0	9 080.5	4.6%	4.5%
Deferred income				7 613.3		1.1%	7 613.3	7 613.3	7 613.3		3.9%
Trade and other payables	6 856.0	8 271.0	8 845.0	3 475.2	-20.3%	4.3%	4 047.4	2 409.4	3 292.4	-1.8%	1.7%
Benefits payable				30 411.2		4.3%	27 140.2	36 325.1	39 708.9	9.3%	17.1%
Taxation	6 746.0	12 399.0	11 143.0	7 130.2	1.9%	5.8%	6 499.5	6 620.4	6 687.5	-2.1%	3.5%
Provisions	771.0	680.0	844.0		-100.0%	0.4%					
Managed funds	5 261.5	4.0	4.0		-100.0%	0.9%					
Derivatives financial instruments	515.0	575.0	405.0		-100.0%	0.2%					
Total equity and liabilities	143 712.0	164 900.0	159 547.0	176 062.0	7.0%	100.0%	184 318.8	201 438.4	215 197.3	6.9%	100.0%

Personnel information

Table 39.47 Industrial Development Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
	Number of approved funded posts	Number of posts on establishment	Actual		Revised estimate		Medium-term expenditure estimate												
			2022/23	Unit cost	2023/24	Unit cost	2024/25		2025/26		2026/27								
Industrial Development Corporation			Number	Cost	Number	Cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27			
Salary level	869	869	870	1 233.0	1.4	869	1 232.9	1.4	880	1 358.6	1.5	890	1 465.9	1.6	900	1 582.2	1.8	1.2%	100.0%
1 – 6	29	29	29	7.1	0.2	29	7.2	0.2	25	7.6	0.3	25	8.1	0.3	25	8.7	0.3	-4.8%	2.9%
7 – 10	289	289	264	153.8	0.6	289	176.4	0.6	268	189.8	0.7	269	203.2	0.8	270	217.5	0.8	-2.2%	31.0%
11 – 12	112	112	124	146.4	1.2	112	139.9	1.2	125	153.5	1.2	127	166.2	1.3	128	178.9	1.4	4.6%	13.9%
13 – 16	415	415	420	803.9	1.9	415	809.6	2.0	430	901.3	2.1	437	974.9	2.2	445	1 056.4	2.4	2.4%	48.8%
17 – 22	24	24	33	121.9	3.7	24	99.9	4.2	32	106.4	3.3	32	113.4	3.5	32	120.8	3.8	10.1%	3.4%

1. Rand million.

International Trade Administration Commission

Selected performance indicators

Table 39.48 International Trade Administration Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of final decisions made within 6 months on customs tariff amendments investigations per year	Tariff investigations	Priority 2: Economic transformation and job creation	60% (12/20)	66% (2/3)	91% (10/11)	80%	80%	80%	80%
Percentage of permits (custom duty rebates and drawback) issued within 2 weeks per year	Tariff investigations		96% (2 085/ 2 181)	94% (1 354/ 1 443)	93% (1 350/ 1 458)	80%	80%	85%	90%

Table 39.48 International Trade Administration Commission performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of determination decisions made within 6 months on trade remedy investigations per year	Trade remedies	Priority 2: Economic transformation and job creation	50% (1/2)	60% (3/5)	9% (1/11)	80%	80%	80%	80%
Number of import control permits issued per year	Import and export control		17 066	18 749	19 395	16 000	16 000	16 000	16 000
Number of export control permits issued per year	Import and export control		19 271	15 100	16 922	12 000	12 000	12 000	12 000
Number of enforcement container inspections conducted per year	Import and export control		715	1 936	2 409	1 920	1 920	1 920	1 920
Number of investigations on the enforcement of permit conditions per year	Import and export control		7	6	2	12	12	12	12

Entity overview

The International Trade Administration Commission was established in terms of section 7 of the International Trade Administration Act (2002). It is mandated to foster economic growth and development, raise income levels, and promote investment and employment in South Africa and the common customs area by establishing an efficient and effective administration system for international trade.

The commission's core functions are to conduct customs tariff investigations, institute trade remedies, and provide import and export controls. Its ongoing strategic focus is on contributing to the growth and development of local industries and providing continued support to the department and government. The commission plans to achieve this over the medium term by regulating the movement of specific goods across South Africa's borders; conducting trade remedy investigations in accordance with policy, and domestic and international law; and setting tariffs in an effort to promote domestic manufacturing activity, employment retention and creation, and international competitiveness. In carrying out its duties over the medium term, the commission plans to issue 16 000 import and 12 000 export permits per year, conduct 120 scheduled container inspections and 1 800 unscheduled container inspections, and initiate investigations on 80 per cent of new anti-dumping cases.

The commission will continue to focus on strengthening its internal capacity over the medium term to enable the execution of its expanded mandate, which includes the development, establishment and management of the metal trade licensing regime. This includes implementing the scrap metal trade strategy to curb damage to critical economic infrastructure as a result of higher demand for scrap metal locally and internationally.

Expenditure is expected to increase at an average annual rate of 1.5 per cent, from R120.5 million in 2023/24 to R126 million in 2026/27, with compensation of employees constituting an estimated 81.8 per cent (R298.8 million) of total spending. Transfers from the department account for an estimated 97.5 per cent (R353.5 million) of the commission's revenue over the period ahead. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.49 International Trade Administration Commission expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Administration	50.0	39.2	49.8	40.9	-6.4%	42.8%	45.7	47.7	49.5	6.5%	37.9%
Tariff investigations	23.2	28.6	27.0	31.8	11.1%	26.0%	31.1	32.6	34.2	2.5%	26.8%
Trade remedies	13.8	14.0	13.4	20.6	14.1%	14.5%	20.4	20.6	21.6	1.7%	17.2%
Import and export control	12.1	16.8	16.1	27.2	31.1%	16.7%	19.7	20.4	20.7	-8.7%	18.2%
Total	99.1	98.6	106.3	120.5	6.7%	100.0%	117.0	121.3	126.0	1.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.50 International Trade Administration Commission statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Revenue											
Non-tax revenue	2.0	2.4	5.0	1.5	-8.8%	2.4%	3.6	3.5	3.7	35.5%	2.5%
Other non-tax revenue	2.0	2.4	5.0	1.5	-8.8%	2.4%	3.6	3.5	3.7	35.5%	2.5%
Transfers received	96.0	112.5	108.6	119.0	7.4%	97.6%	113.4	117.8	122.3	0.9%	97.5%
Total revenue	98.0	114.9	113.6	120.5	7.1%	100.0%	117.0	121.3	126.0	1.5%	100.0%
Expenses											
Current expenses	99.1	98.6	106.3	120.5	6.7%	100.0%	117.0	121.3	126.0	1.5%	100.0%
Compensation of employees	81.9	82.7	82.5	98.0	6.1%	81.4%	96.5	99.1	103.2	1.7%	81.8%
Goods and services	16.6	15.7	23.3	22.0	9.9%	18.2%	19.8	21.6	22.2	0.3%	17.6%
Depreciation	0.6	0.3	0.5	0.5	-2.7%	0.4%	0.6	0.7	0.7	8.3%	0.5%
Total expenses	99.1	98.6	106.3	120.5	6.7%	100.0%	117.0	121.3	126.0	1.5%	100.0%
Surplus/(Deficit)	(1.1)	16.2	7.3	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	(0.4)	14.8	10.4	-	-100.0%	-	-	-	-	-	-
Receipts											
Non-tax receipts	1.8	2.2	4.9	1.3	-11.2%	2.3%	3.3	3.4	3.6	41.9%	2.4%
Other tax receipts	1.8	2.2	4.9	1.3	-11.2%	2.3%	3.3	3.4	3.6	41.9%	2.4%
Transfers received	96.0	112.5	108.6	119.0	7.4%	97.5%	113.4	117.8	122.3	0.9%	97.5%
Financial transactions in assets and liabilities	0.1	0.2	0.3	0.2	16.1%	0.2%	0.2	0.1	0.1	-21.2%	0.1%
Total receipts	97.9	114.9	113.8	120.5	7.2%	100.0%	117.0	121.3	126.0	1.5%	100.0%
Payment											
Current payments	98.3	100.1	103.3	120.5	7.0%	100.0%	117.0	121.3	126.0	1.5%	100.0%
Compensation of employees	79.9	82.6	81.3	98.0	7.0%	80.9%	96.5	99.1	103.2	1.7%	81.8%
Goods and services	18.4	17.6	22.0	22.5	7.0%	19.1%	20.5	22.2	22.8	0.5%	18.2%
Total payments	98.3	100.1	103.3	120.5	7.0%	100.0%	117.0	121.3	126.0	1.5%	100.0%
Net cash flow from investing activities	-	(1.2)	(0.6)	(11.1)	-	-	(9.0)	(3.0)	(2.0)	-43.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	-	(1.2)	(0.6)	(3.1)	-	-	-	(3.0)	-	-100.0%	32.0%
Acquisition of software and other intangible assets	-	-	-	(8.0)	-	-	(9.0)	-	(2.0)	-37.0%	68.0%
Net increase/(decrease) in cash and cash equivalents	(0.4)	13.6	9.9	(11.1)	212.3%	3.4%	(9.0)	(3.0)	(2.0)	-43.5%	100.0%
Statement of financial position											
Carrying value of assets	0.4	1.3	1.3	6.2	157.4%	5.4%	15.2	12.2	14.2	31.8%	28.7%
of which:											
Acquisition of assets	-	(1.2)	(0.6)	(3.1)	-	-	-	(3.0)	-	-100.0%	-
Inventory	0.1	0.1	0.1	0.1	7.6%	0.2%	0.1	0.1	0.1	-0.2%	0.3%
Receivables and prepayments	0.4	0.4	2.2	0.3	-5.0%	1.9%	0.3	3.5	3.5	116.7%	4.7%
Cash and cash equivalents	24.2	37.8	47.7	36.6	14.8%	92.5%	27.6	24.6	22.6	-14.9%	66.3%
Total assets	25.0	39.5	51.2	43.2	20.0%	100.0%	43.2	40.4	40.4	-2.2%	100.0%
Accumulated surplus/(deficit)	6.9	23.1	30.5	30.5	64.2%	54.0%	30.5	30.5	30.5	-	72.9%
Trade and other payables	2.1	4.0	4.5	3.6	19.6%	8.9%	3.6	3.1	3.3	-3.3%	8.1%
Provisions	16.0	12.4	16.2	9.2	-17.0%	37.1%	9.2	6.8	6.7	-10.0%	19.0%
Total equity and liabilities	25.0	39.5	51.2	43.2	20.0%	100.0%	43.2	40.4	40.4	-2.2%	100.0%

Personnel information

Table 39.51 International Trade Administration Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
International Trade Administration Commission	131	131	108	82.5	0.8	131	98.0	0.7	131	96.5	0.7	131	99.1	0.8	131	103.2	0.8	-	100.0%
Salary level																			
1 – 6	18	18	18	6.4	0.4	18	6.9	0.4	18	6.9	0.4	18	7.1	0.4	18	7.4	0.4	-	13.7%
7 – 10	66	66	50	33.3	0.7	66	38.1	0.6	66	36.1	0.5	66	37.3	0.6	66	38.9	0.6	-	50.4%
11 – 12	32	32	27	24.7	0.9	32	30.9	1.0	32	30.7	1.0	32	31.3	1.0	32	32.5	1.0	-	24.4%
13 – 16	15	15	13	18.0	1.4	15	22.1	1.5	15	22.8	1.5	15	23.4	1.6	15	24.4	1.6	-	11.5%

1. Rand million.

National Consumer Commission

Selected performance indicators

Table 39.52 National Consumer Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of consumer education programmes conducted per year	Consumer education and awareness		27	43	36	40	35	35	35
Percentage of finalised investigations within a predetermined time period per year	Detect prohibited conduct through investigation	Priority 1: A capable, ethical and developmental state	86% (289/ 337)	95% (412/ 435)	98% (357/ 364)	80%	95%	95%	95%
Percentage of investigations finalised in which further enforcement action is taken within a predetermined period per year	Detect prohibited conduct through investigation		100% (130)	100% (166)	100% (85)	90%	90%	95%	95%

Entity overview

The National Consumer Commission was established in terms of section 85 of the Consumer Protection Act (2008), with jurisdiction across South Africa. The commission conducts investigations against suppliers allegedly engaging in prohibited conduct; promotes the resolution of disputes between consumers and suppliers; and promotes compliance with the act through advocacy, education and awareness.

The commission will continue to focus on enforcing compliance with the act over the medium term by ensuring that cases of noncompliance by suppliers are investigated and prosecuted. To minimise noncompliance, the commission plans to conduct 105 education and awareness campaigns over the MTEF period to ensure that consumers have greater awareness of their rights. In doing so, the commission intends to ensure that consumers receive redress by finalising 95 per cent of investigations and finalising further enforcement action against noncompliant suppliers. The commission also plans to roll out the opt-out registry to the public to protect consumers against unwanted marketing. Implementation is pending the approval of the regulations dealing with issues around tariffs or fees to be paid by direct marketers.

As the commission's work is labour intensive, compensation of employees accounts for an estimated 67.1 per cent (R152.7 million) of projected spending over the medium term. Total expenditure is expected to increase at an average annual rate of 1.8 per cent, from R74.8 million in 2023/24 to R78.9 million in 2026/27. The commission expects to derive 94.8 per cent (R214.3 million) of its revenue over the next 3 years through transfers from the department and the remainder through interest on investments.

Programmes/Objectives/Activities**Table 39.53 National Consumer Commission expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	26.9	31.1	32.0	45.1	18.9%	47.8%	43.6	46.0	47.3	1.6%	59.9%
Consumer Education & Awareness	26.3	30.6	28.7	5.6	-40.3%	33.1%	6.1	6.1	6.2	3.2%	7.9%
Detect prohibited conduct through investigation	9.4	7.8	9.1	6.3	-12.7%	11.7%	5.2	5.3	5.5	-4.4%	7.3%
Promote the supply of safe goods to consumers	2.7	0.6	0.6	17.8	86.7%	7.4%	13.3	13.4	14.0	-7.7%	19.3%
Importation of non-compliant clothing, textile, footwear and leather (CTFL) combated	–	–	–	–	–	–	5.5	5.5	6.0	–	5.6%
Total	65.3	70.1	70.5	74.8	4.6%	100.0%	73.8	76.2	78.9	1.8%	100.0%

Statements of financial performance, cash flow and financial position**Table 39.54 National Consumer Commission statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	2.4	1.0	1.7	1.2	-20.7%	2.3%	4.6	4.9	5.1	61.9%	5.2%
Other non-tax revenue	2.4	1.0	1.7	1.2	-20.7%	2.3%	4.6	4.9	5.1	61.9%	5.2%
Transfers received	61.2	69.0	70.1	73.6	6.3%	97.7%	69.1	71.4	73.8	0.1%	94.8%
Total revenue	63.6	70.0	71.8	74.8	5.5%	100.0%	73.8	76.2	78.9	1.8%	100.0%
Expenses											
Current expenses	65.3	70.1	70.5	74.8	4.6%	100.0%	73.8	76.2	78.9	1.8%	100.0%
Compensation of employees	46.8	47.8	46.4	50.9	2.8%	68.4%	50.9	50.9	50.9	–	67.1%
Goods and services	17.6	20.7	22.3	23.1	9.4%	29.7%	22.9	25.3	28.0	6.6%	32.6%
Depreciation	0.9	1.6	1.8	0.8	-4.3%	1.8%	–	–	–	-100.0%	0.3%
Total expenses	65.3	70.1	70.5	74.8	4.6%	100.0%	73.8	76.2	78.9	1.8%	100.0%
Surplus/(Deficit)	(1.7)	(0.1)	1.3	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	(3.0)	(1.4)	4.8	12.3	-259.4%	100.0%	(6.3)	(5.0)	(3.5)	-165.5%	100.0%
Receipts											
Non-tax receipts	2.0	1.4	1.7	1.2	-15.7%	2.6%	4.6	4.9	5.1	61.8%	5.2%
Other tax receipts	2.0	1.4	1.7	1.2	-15.7%	2.6%	4.6	4.9	5.1	61.8%	5.2%
Transfers received	51.5	58.5	59.4	73.6	12.6%	97.4%	69.1	71.4	73.8	0.1%	94.8%
Total receipts	53.5	59.9	61.1	74.8	11.8%	100.0%	73.8	76.2	78.9	1.8%	100.0%
Payment											
Current payments	56.6	61.3	56.3	62.5	3.4%	100.0%	80.1	81.2	82.3	9.6%	100.0%
Compensation of employees	44.0	46.5	46.7	47.9	2.8%	78.3%	56.2	56.2	56.2	5.5%	71.1%
Goods and services	12.5	14.7	9.6	14.6	5.1%	21.7%	23.8	24.9	26.1	21.4%	28.9%
Total payments	56.6	61.3	56.3	62.5	3.4%	100.0%	80.1	81.2	82.3	9.6%	100.0%
Net cash flow from investing activities	(2.1)	(12.9)	(1.2)	(0.2)	-54.6%	100.0%	(0.8)	(0.8)	(0.8)	60.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.4)	(0.4)	(0.4)	(0.2)	-18.9%	37.8%	(0.8)	(0.8)	(0.8)	60.7%	100.0%
Investment property	–	(10.1)	–	–	–	19.6%	–	–	–	–	–
Acquisition of software and other intangible assets	(1.7)	(2.5)	(0.8)	–	-100.0%	42.7%	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	(5.1)	(14.3)	3.7	12.1	-233.2%	-1.7%	(7.1)	(5.8)	(4.3)	-170.6%	100.0%
Statement of financial position											
Carrying value of assets of which:	14.3	15.5	15.3	15.8	3.4%	39.3%	15.1	14.3	13.5	-5.2%	30.0%
Acquisition of assets	(0.4)	(0.4)	(0.4)	(0.2)	-18.9%	100.0%	(0.8)	(0.8)	(0.8)	60.7%	100.0%
Investments	–	–	0.2	–	–	0.1%	–	–	–	–	–
Receivables and prepayments	1.5	4.7	2.3	2.4	17.2%	7.3%	2.5	2.6	0.0	-78.5%	3.9%
Cash and cash equivalents	27.5	13.2	16.9	29.0	1.8%	53.3%	29.6	32.6	38.4	9.9%	66.0%
Total assets	43.3	33.4	34.6	47.2	2.9%	100.0%	47.2	49.5	51.9	3.3%	100.0%
Accumulated surplus/(deficit)	29.6	29.5	30.3	29.3	-0.3%	76.6%	29.3	29.3	29.5	0.2%	60.0%
Trade and other payables	12.0	2.4	2.3	15.8	9.6%	18.7%	15.7	18.0	20.0	8.3%	35.4%
Provisions	1.7	1.5	2.0	2.1	6.5%	4.7%	2.2	2.3	2.4	4.7%	4.6%
Total equity and liabilities	43.3	33.4	34.6	47.2	2.9%	100.0%	47.2	49.5	51.9	3.3%	100.0%

Personnel information

Table 39.55 National Consumer Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate														
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost					
National Consumer Commission	79	79	79	46.4	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	–	100.0%
Salary level	79	79	79	46.4	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	–	100.0%
1 – 6	30	30	30	8.7	0.3	30	9.0	0.3	30	9.0	0.3	30	9.0	0.3	30	9.0	0.3	30	9.0	0.3	–	38.0%
7 – 10	21	21	21	10.1	0.5	21	10.7	0.5	21	10.7	0.5	21	10.7	0.5	21	10.7	0.5	21	10.7	0.5	–	26.6%
11 – 12	13	13	13	10.1	0.8	13	10.7	0.8	13	10.7	0.8	13	10.7	0.8	13	10.7	0.8	13	10.7	0.8	–	16.5%
13 – 16	15	15	15	17.4	1.2	15	20.5	1.4	15	20.5	1.4	15	20.5	1.4	15	20.5	1.4	15	20.5	1.4	–	19.0%

1. Rand million.

National Consumer Tribunal

Selected performance indicators

Table 39.56 National Consumer Tribunal performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Average number of days from the date of complete filing of debt rearrangement agreement to date of issuing order to filing parties per year	Adjudication	Priority 1: A capable, ethical and developmental state	70	65	60	55	50	50	50
Average number of days from the date of close of pleadings of non-debt rearrangement agreement to the date of issuing notice of set down to filing parties per year	Adjudication		15	15	15	15	15	15	15
Average number of days from date of final adjudication of non-debt rearrangement agreement to date of issuing judgment to filing parties per year	Adjudication		20	20	20	20	20	20	20

Entity overview

The National Consumer Tribunal was established in terms of the National Credit Act (2005) as an independent adjudicative entity. It is mandated to review decisions made by the National Credit Regulator and the National Consumer Commission, and adjudicate applications and referrals in terms of the National Credit Act (2005) and the Consumer Protection Act (2008).

Various parties bring cases before the tribunal, including the National Credit Regulator, the National Consumer Commission, consumers, credit providers, debt counsellors and credit bureaus. The tribunal may impose remedies and/or administrative penalties, as provided for in the acts. Over the medium term, the tribunal will spend most of its budget on adjudicating cases and improving efficiency by aiming to reduce the average number of days it takes to issue orders to filing parties from 55 in 2023/24 to 50 in 2026/27.

Due to the nature of the tribunal's work, compensation of employees accounts for an estimated 71.3 per cent (R160.9 million) of its total budget. Expenditure is expected to increase at an average annual rate of 3 per cent,

from R70.8 million in 2023/24 to R77.4 million in 2026/27. The tribunal expects to derive 73.3 per cent (R161.3 million) of its revenue over the medium term through transfers from the department. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.57 National Consumer Tribunal expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	29.9	37.3	37.2	37.8	8.2%	54.8%	38.5	40.9	41.1	2.8%	54.0%
Adjudication	23.8	30.7	29.1	32.9	11.4%	44.7%	32.5	33.2	36.3	3.4%	46.0%
Digital enablement	–	1.3	–	–	–	0.5%	–	–	–	–	–
Total	53.7	69.4	66.3	70.8	9.6%	100.0%	71.0	74.1	77.4	3.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.58 National Consumer Tribunal statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	11.3	16.1	18.3	17.1	14.7%	22.9%	19.0	20.4	21.9	8.5%	26.7%
Sale of goods and services other than capital assets	9.5	13.4	15.6	16.1	19.0%	19.9%	17.4	18.7	20.1	7.8%	24.6%
Other non-tax revenue	1.8	2.7	2.7	1.1	-16.2%	3.0%	1.6	1.7	1.8	18.7%	2.1%
Transfers received	47.5	53.5	54.8	53.6	4.1%	77.1%	52.0	53.7	55.6	1.2%	73.3%
Total revenue	58.8	69.6	73.0	70.8	6.3%	100.0%	71.0	74.1	77.4	3.0%	100.0%
Expenses											
Current expenses	53.7	69.4	66.3	70.8	9.6%	100.0%	71.0	74.1	77.4	3.0%	100.0%
Compensation of employees	34.8	45.8	45.8	48.2	11.5%	67.0%	50.5	54.5	56.0	5.1%	71.3%
Goods and services	17.9	22.7	20.5	22.1	7.4%	32.0%	20.5	19.6	21.4	-1.1%	28.5%
Depreciation	1.1	0.8	0.0	0.4	-27.4%	0.9%	0.1	0.1	0.1	-45.9%	0.2%
Total expenses	53.7	69.4	66.3	70.8	9.6%	100.0%	71.0	74.1	77.4	3.0%	100.0%
Surplus/(Deficit)	5.1	–	6.8	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	8.9	4.9	8.2	0.1	-80.8%	100.0%	0.1	0.1	0.1	1.0%	100.0%
Receipts											
Non-tax receipts	11.5	16.1	18.9	16.8	13.6%	23.0%	19.0	20.4	21.9	9.2%	26.6%
Sales of goods and services other than capital assets	10.2	15.1	17.1	16.1	16.4%	21.2%	17.4	18.7	20.1	7.8%	24.6%
Other sales	0.5	1.7	0.8	–	-100.0%	1.1%	–	–	–	–	–
Other tax receipts	1.3	1.0	1.8	0.7	-17.3%	1.8%	1.6	1.7	1.8	35.3%	2.0%
Transfers received	47.5	53.5	54.8	53.6	4.1%	77.0%	52.0	53.7	55.6	1.2%	73.4%
Total receipts	58.9	69.6	73.7	70.4	6.1%	100.0%	71.0	74.1	77.4	3.2%	100.0%
Payment											
Current payments	50.1	64.7	65.4	70.3	12.0%	100.0%	71.0	74.1	77.4	3.2%	100.0%
Compensation of employees	33.0	42.7	46.4	48.2	13.5%	67.8%	50.5	54.5	56.0	5.1%	71.4%
Goods and services	17.1	22.0	19.1	22.1	9.0%	32.2%	20.5	19.6	21.4	-1.1%	28.6%
Total payments	50.1	64.7	65.4	70.3	12.0%	100.0%	71.0	74.1	77.4	3.2%	100.0%
Net cash flow from investing activities	(0.2)	(3.9)	(1.6)	(0.4)	25.3%	100.0%	(0.5)	(0.5)	(0.5)	9.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.1)	(3.3)	(1.6)	(0.2)	34.9%	64.3%	(0.3)	(0.3)	(0.3)	25.5%	54.7%
Acquisition of software and other intangible assets	(0.1)	(0.7)	–	(0.2)	20.0%	35.7%	(0.2)	(0.2)	(0.2)	-5.9%	45.3%
Net cash flow from financing activities	(0.2)	–	–	–	-100.0%	–	–	–	–	–	–
Repayment of finance leases	(0.2)	–	–	–	-100.0%	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	8.5	1.0	6.7	(0.3)	-134.3%	6.7%	(0.4)	(0.4)	(0.5)	10.6%	100.0%

Table 39.58 National Consumer Tribunal statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Carrying value of assets of which:	2.9	5.8	6.0	4.9	18.7%	25.8%	4.6	3.3	2.1	-24.6%	29.1%
Acquisition of assets	(0.1)	(3.3)	(1.6)	(0.2)	34.9%	100.0%	(0.3)	(0.3)	(0.3)	25.5%	100.0%
Inventory	0.1	0.1	0.1	0.0	-21.2%	0.4%	0.1	0.0	-	-100.0%	0.2%
Receivables and prepayments	0.8	1.9	0.9	0.0	-62.5%	3.9%	1.3	1.1	0.9	181.3%	6.2%
Cash and cash equivalents	14.9	15.9	22.5	6.5	-24.0%	69.9%	8.8	10.6	7.3	3.8%	64.4%
Total assets	18.7	23.6	29.5	11.5	-14.8%	100.0%	14.7	15.0	10.3	-3.6%	100.0%
Accumulated surplus/(deficit)	12.0	12.3	19.0	-	-100.0%	45.2%	-	-	-	-	-
Trade and other payables	6.1	3.9	6.3	6.1	-0.4%	30.8%	7.2	6.2	4.0	-13.2%	45.3%
Provisions	0.5	7.4	4.2	5.5	116.8%	24.0%	7.5	8.8	6.4	5.3%	54.7%
Total equity and liabilities	18.7	23.6	29.5	11.5	-14.8%	100.0%	14.7	15.0	10.3	-3.6%	100.0%

Personnel information

Table 39.59 National Consumer Tribunal personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
National Consumer Tribunal			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	63	63	63	45.8	0.7	56	48.2	0.9	64	50.5	0.8	64	54.5	0.9	58	56.0	1.0	1.2%	100.0%
1 – 6	8	8	8	4.8	0.6	8	5.1	0.6	11	5.6	0.5	11	6.0	0.5	11	6.5	0.6	11.2%	16.9%
7 – 10	40	40	40	18.7	0.5	37	23.3	0.6	42	25.1	0.6	42	27.1	0.6	36	26.4	0.7	-0.9%	64.8%
11 – 12	4	4	4	4.8	1.2	4	5.0	1.3	4	5.5	1.4	4	6.0	1.5	4	6.5	1.6	-	6.6%
13 – 16	11	11	11	17.5	1.6	7	14.7	2.1	7	14.2	2.0	7	15.4	2.2	7	16.6	2.4	-	11.6%

1. Rand million.

National Credit Regulator

Selected performance indicators

Table 39.60 National Credit Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTEF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of consumer awareness activities conducted on credit marketing practices per year	Improved regulatory environment through consumer education and registrations of entities/persons	Priority 7: A better Africa and world	120	120	130	140	150	160	160
Number of investigations conducted on credit providers related to the total cost of credit to ensure compliance with regulations per year	Enforcement of the National Credit Act (2005)		326	462	440	460	480	500	500
Percentage of enforcement action taken on noncompliance investigations related to reckless lending per year	Enforcement of the National Credit Act (2005)		87% (378/430)	96% (474/490)	96% (343/356)	82%	84%	86%	86%

Table 39.60 National Credit Regulator performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of investigations conducted on credit providers related to reckless lending per year	Enforcement of the National Credit Act (2005)		378	490	400	410	420	430	430
Percentage of enforcement action taken on investigations into identified noncompliance by credit bureaus per year	Enforcement of the National Credit Act (2005)		– ¹	100% (3)	– ¹	80%	85%	85%	85%

1. As all credit bureaus were found to be compliant, no enforcement action was required.

Entity overview

The National Credit Regulator was established in terms of the National Credit Act (2005) and is responsible for the regulation of the South African credit industry. It is mandated to promote the development of an accessible credit market, particularly to address the needs of historically disadvantaged people, low-income individuals, and remote, isolated or low-density communities.

Over the medium term, the regulator will continue carrying out education, research and policy development; registering industry participants; investigating complaints; and enforcing the National Credit Act (2005). Accordingly, it plans to: conduct 1 480 investigations into the cost of credit and take enforcement action in 86 per cent of cases where noncompliance is detected; conduct 1 280 investigations into reckless lending and/or collection of prescribed debt and take enforcement action in 85 per cent of cases where noncompliance is detected; and conduct 15 investigations into the removal of debt records and take enforcement action in 86 per cent of cases where noncompliance is detected. It also plans to evaluate all annual compliance reports submitted by credit bureaus and certified by independent auditors and take enforcement action in 86 per cent of cases where noncompliance is detected.

To enable the regulator to meet these targets, expenditure is expected to increase at an average annual rate of 4.9 per cent, from R141.7 million in 2023/24 to R163.7 million in 2026/27. Spending on compensation of employees accounts for an estimated 60.1 per cent (R278.5 million) of total expenditure over the medium term. The regulator plans to conduct 470 public awareness activities over the period ahead to encourage unregistered credit providers to register in terms of the National Credit Act (2005). This is set to drive an increase in spending on goods and services at an average annual rate of 8.4 per cent, from R48.3 million in 2023/24 to R61.5 million in 2026/27. Accordingly, revenue from registration fees is expected to increase at an average annual rate of 12 per cent, from R51.5 million in 2023/24 to R72.5 million in 2026/27. The regulator expects to derive 53.9 per cent (R245.2 million) of its revenue over the MTEF period through transfers from the department and the remainder through registration fees.

Programmes/Objectives/Activities

Table 39.61 National Credit Regulator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	48.2	54.9	62.3	53.9	3.8%	41.6%	60.3	66.9	70.3	9.2%	41.1%
Improved regulatory environment through consumer education and registrations of entities/persons	5.6	22.2	20.0	41.5	94.7%	16.6%	38.9	39.5	45.1	2.8%	27.1%
Enforcement of National Credit Act (2005)	43.9	51.9	48.9	46.3	1.8%	36.3%	48.8	50.6	48.3	1.4%	31.9%
Continually enhance the consumer credit market regulatory framework	8.0	–	–	–	-100.0%	1.6%	–	–	–	–	–
Registration of entities or persons	19.5	–	–	–	-100.0%	3.9%	–	–	–	–	–
Total	125.2	128.9	131.2	141.7	4.2%	100.0%	148.0	157.1	163.7	4.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.62 National Credit Regulator statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	66.5	49.9	51.8	57.6	-4.7%	41.4%	68.9	75.4	79.2	11.2%	46.1%
Sale of goods and services other than capital assets	47.4	44.0	44.8	51.5	2.8%	34.5%	62.6	68.8	72.5	12.0%	41.9%
Other non-tax revenue	19.2	5.8	7.0	6.0	-31.9%	7.0%	6.3	6.6	6.7	3.7%	4.2%
Transfers received	71.3	82.6	83.2	81.5	4.6%	58.6%	79.1	81.7	84.5	1.2%	53.9%
Total revenue	137.8	132.5	135.0	139.1	0.3%	100.0%	148.0	157.1	163.7	5.6%	100.0%
Expenses											
Current expenses	125.2	128.9	131.2	141.7	4.2%	100.0%	148.0	157.1	163.7	4.9%	100.0%
Compensation of employees	76.5	77.1	79.6	87.5	4.6%	60.8%	91.4	91.4	95.7	3.0%	60.1%
Goods and services	41.7	45.2	44.8	48.3	5.0%	34.1%	50.6	58.5	61.5	8.4%	35.8%
Depreciation	7.0	6.6	6.8	5.9	-5.8%	5.0%	5.9	7.2	6.4	3.2%	4.2%
Total expenses	125.2	128.9	131.2	141.7	4.2%	100.0%	148.0	157.1	163.7	4.9%	100.0%
Surplus/(Deficit)	12.6	3.6	3.8	(2.5)	-158.3%		–	–	–	-100.0%	
Cash flow statement											
Cash flow from operating activities	12.2	15.6	22.8	8.4	-11.6%	100.0%	11.4	11.9	11.6	11.4%	100.0%
Receipts											
Non-tax receipts	50.4	48.8	46.8	54.3	2.6%	36.8%	56.7	61.7	64.2	5.7%	39.0%
Sales of goods and services other than capital assets	48.0	44.5	43.1	51.5	2.4%	34.4%	53.8	58.7	61.0	5.8%	37.0%
Other tax receipts	2.3	4.3	3.7	2.8	5.9%	2.4%	2.9	3.0	3.2	4.5%	2.0%
Transfers received	71.3	82.6	83.2	81.5	4.6%	58.7%	79.1	81.7	84.5	1.2%	53.9%
Financial transactions in assets and liabilities	17.5	1.0	2.7	3.3	-42.9%	4.4%	12.2	13.7	15.0	66.2%	7.1%
Total receipts	139.1	132.5	132.8	139.1	–	100.0%	148.0	157.1	163.7	5.6%	100.0%
Payment											
Current payments	126.7	116.7	110.0	130.5	1.0%	99.9%	136.3	144.9	152.0	5.2%	99.9%
Compensation of employees	83.7	79.4	79.0	87.5	1.5%	68.2%	91.4	91.4	96.0	3.1%	65.0%
Goods and services	43.0	37.2	31.1	42.9	–	31.7%	44.9	53.4	56.0	9.3%	34.8%
Transfers and subsidies	0.2	0.2	–	0.2	4.9%	0.1%	0.3	0.3	–	-100.0%	0.1%
Total payments	127.0	116.9	110.0	130.7	1.0%	100.0%	136.5	145.1	152.0	5.2%	100.0%
Net cash flow from investing activities	(9.9)	(9.7)	(6.2)	(10.9)	3.4%	100.0%	(11.4)	(11.9)	(11.6)	2.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(5.2)	(5.4)	(1.7)	(2.4)	-23.3%	39.3%	(2.5)	(2.6)	(1.9)	-7.5%	20.3%
Acquisition of software and other intangible assets	(4.7)	(4.2)	(4.6)	(8.6)	22.6%	60.7%	(8.9)	(9.3)	(9.8)	4.4%	79.7%
Net increase/(decrease) in cash and cash equivalents	2.3	5.9	16.5	(2.5)	-203.2%	4.3%	0.0	0.0	0.0	-101.8%	100.0%

Table 39.62 National Credit Regulator statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Carrying value of assets		15.4	19.1	17.8	28.7	23.0%	20.6%	29.0	30.3	31.7	3.3%	27.2%
of which:												
Acquisition of assets		(5.2)	(5.4)	(1.7)	(2.4)	-23.3%	100.0%	(2.5)	(2.6)	(1.9)	-7.5%	100.0%
Receivables and prepayments		1.5	1.5	3.7	2.9	25.0%	2.4%	3.8	3.9	4.1	12.5%	3.3%
Cash and cash equivalents		68.0	73.9	90.5	71.1	1.5%	77.1%	75.0	78.4	82.0	4.9%	69.5%
Total assets		84.9	94.5	112.0	102.7	6.5%	100.0%	107.8	112.6	117.8	4.7%	100.0%
Accumulated surplus/(deficit)		40.3	43.8	47.6	43.8	2.9%	44.7%	43.8	43.8	45.8	1.5%	40.3%
Deferred income		-	3.5	4.2	-	-	1.9%	-	-	-	-	-
Trade and other payables		40.0	46.7	57.8	48.3	6.5%	48.8%	53.4	57.8	60.5	7.8%	49.8%
Provisions		4.7	0.5	2.4	10.6	31.0%	4.6%	10.5	11.0	11.5	2.8%	9.9%
Total equity and liabilities		84.9	94.5	112.0	102.7	6.5%	100.0%	107.8	112.6	117.8	4.7%	100.0%

Personnel information

Table 39.63 National Credit Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of funded posts	Number of approved establishment posts	2022/23		2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
National Credit Regulator	189	192	161	79.6	0.5	189	87.5	0.5	190	91.4	0.5	191	91.4	0.5	192	95.7	0.5	0.5%	100.0%
1 – 6	64	64	34	5.0	0.1	64	14.3	0.2	65	14.2	0.2	65	10.0	0.2	65	10.5	0.2	0.5%	34.0%
7 – 10	100	100	76	25.9	0.3	100	43.2	0.4	100	44.0	0.4	100	44.9	0.4	100	47.1	0.5	-	52.5%
11 – 12	10	11	24	19.0	0.8	10	11.7	1.2	10	11.8	1.2	10	12.7	1.3	10	13.3	1.3	-	5.2%
13 – 16	13	15	25	22.2	0.9	13	15.1	1.2	13	15.4	1.2	14	17.6	1.3	15	18.3	1.2	4.9%	7.2%
17 – 22	2	2	2	7.5	3.7	2	3.3	1.6	2	6.0	3.0	2	6.3	3.1	2	6.5	3.2	-	1.0%

1. Rand million.

National Empowerment Fund

Selected performance indicators

Table 39.64 National Empowerment Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of approvals by uMnotho Fund per year	Fund management	Priority 2: Economic transformation and job creation	R129m	R282m	R323m	R387m	R344m	R301m	R301m
Value of approvals by iMbewu Fund per year	Fund management		R135m	R216m	R240m	R288m	R256m	R224m	R224m
Value of approvals by Rural, Township and Community Development Fund per year	Fund management		R37m	R102m	R98m	R117m	R104m	R91m	R91m
Value of approvals by Strategic Projects Fund per year	Fund management		R29m	- ¹	R90m	R108m	R96m	R84m	R84m
Value of approvals by Women Empowerment Fund per year	Fund management		R140m	R200m	R250m	R300m	R300m	R175m	R175m
Job opportunities supported per year	Fund management		1 428	3 456	4 154	4 985	3 323	2 809	2 809

1. Indicator discontinued and reintroduced the following year.

Entity overview

The National Empowerment Fund was established in terms of the National Empowerment Fund Act (1998) to promote and facilitate black economic empowerment and economic transformation. In providing financial and non-financial support to black businesses and structuring accessible retail savings products for black people, the fund is mandated to implement the codes of good practice for black economic empowerment. Funding is disbursed to beneficiaries through 5 core divisions: small, medium and micro enterprises (SMMEs); rural development; venture capital; corporate finance; and women's empowerment.

Over the medium term, the fund will focus on supporting businesses in priority sectors such as manufacturing, agro-processing, minerals beneficiation, infrastructure and tourism. As most businesses have recovered from the impact of the COVID-19 pandemic, funding approvals are projected to decrease from R1.2 billion in 2023/24 to R875 million in 2026/27. This is attributable to reduced allocations to the uMnotho Fund, the iMbewu Fund, the Rural, Township and Community Development Fund, the Strategic Projects Fund and the Women Empowerment Fund due to the high impairment rate. As a result, the number of job opportunities supported is expected to decrease from 4 985 in 2023/24 to 2 809 in 2026/27.

Expenditure is expected to decrease at an average annual rate of 1.5 per cent, from R429.3 million in 2023/24 to R410.5 million in 2026/27, mainly as a result of an anticipated decrease in spending on travel and related costs due to a decrease in approvals. Spending on compensation of employees constitutes an estimated 64 per cent (R837.4 million) of total expenditure, increasing at an average annual rate of 6.6 per cent. The entity derives revenue mainly through interest and dividends. Revenue is expected to decrease nominally at an average annual rate of 1.9 per cent, from R435.8 million in 2023/24 to R410.9 million in 2026/27, driven by the expected decrease in lending activities.

Programmes/Objectives/Activities

Table 39.65 National Empowerment Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	461.2	780.1	364.1	429.3	-2.4%	100.0%	442.1	405.0	410.5	-1.5%	100.0%
Total	461.2	780.1	364.1	429.3	-2.4%	100.0%	442.1	405.0	410.5	-1.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.66 National Empowerment Fund statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	526.2	1 391.1	(207.7)	415.8	-7.5%	-71.0%	410.0	375.2	350.9	-5.5%	91.4%
Other non-tax revenue	526.2	1 391.1	(207.7)	415.8	-7.5%	-71.0%	410.0	375.2	350.9	-5.5%	91.4%
Transfers received	179.1	602.8	247.4	20.0	-51.8%	171.0%	35.0	30.0	60.0	44.2%	8.6%
Total revenue	705.3	1 993.9	39.7	435.8	-14.8%	100.0%	445.0	405.2	410.9	-1.9%	100.0%
Expenses											
Current expenses	461.2	697.2	316.3	429.3	-2.4%	94.1%	442.1	405.0	410.5	-1.5%	100.0%
Compensation of employees	192.0	202.9	203.0	240.1	7.7%	44.8%	267.7	279.0	290.7	6.6%	64.0%
Goods and services	266.9	491.8	110.9	185.9	-11.4%	48.7%	170.5	122.0	115.6	-14.6%	35.0%
Depreciation	2.4	2.5	2.5	3.3	12.2%	0.6%	3.9	4.1	4.2	8.2%	0.9%
Transfers and subsidies	-	82.9	47.7	-	-	5.9%	-	-	-	-	-
Total expenses	461.2	780.1	364.1	429.3	-2.4%	100.0%	442.1	405.0	410.5	-1.5%	100.0%
Surplus/(Deficit)	244.1	1 213.8	(324.4)	6.5	-70.1%		2.9	-	-	-100.0%	

Table 39.66 National Empowerment Fund statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Cash flow statement											
Cash flow from operating activities	(62.7)	(227.2)	(45.8)	(148.0)	33.1%	100.0%	(179.6)	(204.9)	(230.0)	15.8%	100.0%
Receipts											
Non-tax receipts	131.5	137.3	230.2	165.0	7.9%	84.8%	163.3	151.6	143.6	-4.5%	92.5%
Other tax receipts	131.5	137.3	230.2	165.0	7.9%	84.8%	163.3	151.6	143.6	-4.5%	92.5%
Financial transactions in assets and liabilities	60.9	7.9	13.5	36.9	-15.4%	15.2%	11.5	5.1	3.0	-56.7%	7.5%
Total receipts	192.4	145.2	243.7	201.8	1.6%	100.0%	174.9	156.7	146.6	-10.1%	100.0%
Payment											
Current payments	255.1	372.4	289.5	349.8	11.1%	100.0%	354.5	361.6	376.5	2.5%	100.0%
Compensation of employees	192.0	202.9	203.0	240.1	7.7%	67.1%	267.7	279.0	290.7	6.6%	74.6%
Goods and services	63.1	169.4	86.5	109.8	20.2%	32.9%	86.8	82.6	85.9	-7.9%	25.4%
Total payments	255.1	372.4	289.5	349.8	11.1%	100.0%	354.5	361.6	376.5	2.5%	100.0%
Net cash flow from advancing activities (financial institutions only)	113.6	1 788.0	(391.9)	190.0	18.7%	100.0%	(577.6)	282.9	322.5	19.3%	100.0%
Disbursements and other payments	(445.8)	(932.6)	(1 071.5)	(480.0)	2.5%	-106.0%	(1 188.1)	(420.0)	(420.0)	-4.4%	-81.4%
Repayments and other receipts	559.4	2 720.6	679.5	670.0	6.2%	206.0%	610.5	702.9	742.5	3.5%	181.4%
Net cash flow from investing activities	(2.3)	(3.6)	(0.9)	(2.6)	3.8%	100.0%	(54.5)	(2.8)	(5.7)	29.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(2.5)	(3.6)	(0.9)	(2.6)	1.4%	101.8%	(54.5)	(2.8)	(2.2)	-5.4%	84.6%
Acquisition of software and other intangible assets	-	-	-	-	-	-	-	-	(3.5)	-	15.4%
Other flows from investing activities	0.2	-	-	-	-100.0%	-1.8%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	48.5	1 557.3	(438.6)	39.4	-6.7%	24.7%	(811.7)	75.3	86.8	30.1%	100.0%
Statement of financial position											
Carrying value of assets of which:	3.6	4.7	3.1	5.7	16.2%	0.1%	58.3	61.1	63.3	123.5%	0.9%
Acquisition of assets	(2.5)	(3.6)	(0.9)	(2.6)	1.4%	100.0%	(54.5)	(2.8)	(2.2)	-5.4%	100.0%
Investments	1 255.0	2 327.3	1 657.6	2 129.5	19.3%	29.7%	1 664.8	1 666.6	1 667.2	-7.8%	31.8%
Loans	1 834.7	1 913.4	1 991.8	2 093.4	4.5%	32.7%	1 899.5	1 689.8	1 672.8	-7.2%	32.8%
Receivables and prepayments	17.1	49.3	48.8	15.4	-3.4%	0.5%	15.4	15.4	15.4	-	0.3%
Cash and cash equivalents	1 468.0	3 025.3	2 586.7	2 143.1	13.4%	37.0%	1 758.6	1 833.9	1 920.8	-3.6%	34.2%
Total assets	4 578.5	7 319.9	6 287.9	6 387.1	11.7%	100.0%	5 396.8	5 267.0	5 339.5	-5.8%	100.0%
Accumulated surplus/(deficit)	1 424.8	2 638.7	2 314.3	2 320.8	17.7%	35.1%	2 319.6	2 319.8	2 320.2	-	41.7%
Capital and reserves	2 468.4	2 468.4	2 468.4	2 468.4	-	41.4%	2 468.4	2 468.4	2 468.4	-	44.4%
Capital reserve fund	601.3	2 125.3	1 419.2	1 508.2	35.9%	22.1%	589.6	459.6	531.8	-29.4%	13.3%
Trade and other payables	74.7	78.3	76.8	80.5	2.5%	1.3%	9.9	9.9	9.9	-50.3%	0.5%
Derivatives financial instruments	9.2	9.2	9.2	9.2	-	0.2%	9.2	9.2	9.2	-	0.2%
Total equity and liabilities	4 578.5	7 319.9	6 287.9	6 387.1	11.7%	100.0%	5 396.8	5 267.0	5 339.6	-5.8%	100.0%

Personnel information

Table 39.67 National Empowerment Fund personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
National Empowerment Fund		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	207	174	207	203.0	1.0	207	240.1	1.2	207	267.7	1.3	207	279.0	1.3	207	290.7	1.4	-	100.0%
1 - 6	36	36	36	8.9	0.2	36	10.3	0.3	36	10.4	0.3	36	10.9	0.3	36	11.3	0.3	-	17.4%
7 - 10	71	71	71	49.7	0.7	71	57.3	0.8	71	58.1	0.8	71	60.5	0.9	71	63.0	0.9	-	34.3%
11 - 12	29	29	29	34.9	1.2	29	40.3	1.4	29	40.8	1.4	29	42.5	1.5	29	44.3	1.5	-	14.0%
13 - 16	67	34	67	92.8	1.4	67	112.9	1.7	67	138.9	2.1	67	144.7	2.2	67	150.8	2.3	-	32.4%
17 - 22	4	4	4	16.7	4.2	4	19.3	4.8	4	19.5	4.9	4	20.4	5.1	4	21.2	5.3	-	1.9%

1. Rand million.

National Gambling Board

Selected performance indicators

Table 39.68 National Gambling Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of broad-based public education interventions conducted on the risks and socioeconomic impact of gambling per year	Corporate services and research	Priority 1: A capable, ethical and developmental state	10	10	10	76	30	30	30
Number of reports on the gambling sector's performance submitted to the accounting authority per year	Gaming control and compliance		5	4	5	4	4	4	4
Number of economic analysis and research reports on the impact of gambling submitted to the accounting authority per year	Gaming control and compliance		4	3	4	1	1	1	1
Number of reports on advice provided in terms of section 65 of the National Gambling Act (2004) submitted to the accounting authority per year	Gaming control and compliance		5	5	5	1	1	1	1
Percentage uptime on functional national registers per year (hours)	Gaming control and compliance		100% (8 760)	100% (8 760)	95% (8 322/8 760)	95%	95%	95%	95%

Entity overview

The National Gambling Board was established in terms of the National Gambling Act (2004). It is mandated to maintain a legal, safe and crime-free gambling environment and protect gamblers from exploitation. The board's ongoing focus is on monitoring the socioeconomic patterns of gambling activities; conducting research on the impact of addictive and compulsive gambling; maintaining a national central electronic monitoring system, a national registry of gambling machines and devices, and other prescribed national registers; and conducting public education and awareness campaigns on the dangers of gambling.

Over the medium term, the board will focus on finalising policies and regulations intended to establish uniform norms and standards for the gambling industry across all spheres of government. In an effort to promote responsible gambling, the board plans to intensify public awareness about its risks and socioeconomic impact by conducting 90 broad-based public educational interventions across the country over the period ahead. Through the board's licensing regime, the board aims to promote the economic participation of historically disadvantaged individuals in the mainstream gambling industry by assessing the level of their participation.

Expenditure is expected to increase at an average annual rate of 2.6 per cent, from R287.5 million in 2023/24 to R310.3 million in 2026/27. Spending on goods and services accounts for 79 per cent (R717.3 million) of total expenditure over the medium term, mainly driven by management fees for the national central electronic monitoring system. The board expects to generate 85.2 per cent (R776 million) of its revenue over the medium term from the national central electronic monitoring system and the remainder through transfers from the department. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities**Table 39.69 National Gambling Board expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	19.9	17.8	18.9	18.9	-1.7%	8.0%	15.3	17.5	18.4	-0.9%	5.9%
Corporate services and research	14.8	212.6	36.8	46.6	46.6%	31.8%	50.0	47.9	48.0	1.0%	16.1%
Gaming control and compliance	8.3	7.6	220.1	222.0	199.5%	41.2%	226.1	228.3	234.7	1.9%	76.0%
Gaming control and research	137.1	-	-	-	-100.0%	19.0%	8.0	8.6	9.2	-	2.1%
Total	180.1	238.0	275.8	287.5	16.9%	100.0%	299.4	302.2	310.3	2.6%	100.0%

Statements of financial performance, cash flow and financial position**Table 39.70 National Gambling Board statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	150.6	224.0	253.5	253.0	18.9%	86.2%	264.8	266.5	273.1	2.6%	88.3%
Sale of goods and services other than capital assets	146.1	221.0	247.3	244.4	18.7%	84.0%	255.5	257.0	263.5	2.5%	85.2%
Other non-tax revenue	4.6	2.9	6.2	8.6	23.6%	2.2%	9.3	9.5	9.6	3.8%	3.1%
Transfers received	31.0	35.9	36.5	33.2	2.2%	13.8%	34.6	35.8	37.2	3.9%	11.7%
Total revenue	181.6	259.9	290.0	286.2	16.4%	100.0%	299.4	302.2	310.3	2.7%	100.0%
Expenses											
Current expenses	180.1	238.0	275.8	287.5	16.9%	100.0%	299.4	302.2	310.3	2.6%	100.0%
Compensation of employees	38.0	37.5	41.3	55.0	13.1%	17.7%	59.7	60.8	65.7	6.1%	20.1%
Goods and services	138.9	197.3	231.9	230.2	18.3%	81.0%	237.8	238.2	241.4	1.6%	79.0%
Depreciation	3.2	3.3	2.6	2.3	-9.8%	1.2%	1.9	3.2	3.2	11.2%	0.9%
Total expenses	180.1	238.0	275.8	287.5	16.9%	100.0%	299.4	302.2	310.3	2.6%	100.0%
Surplus/(Deficit)	1.6	21.9	14.2	(1.3)	-193.3%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	1.3	31.0	23.7	4.6	52.3%	100.0%	0.4	0.7	0.5	-52.5%	100.0%
Receipts											
Non-tax receipts	147.8	222.5	255.2	253.0	19.6%	86.1%	264.8	266.5	273.1	2.6%	88.3%
Sales of goods and services other than capital assets	141.8	220.0	249.7	244.4	19.9%	83.8%	255.5	257.0	263.5	2.5%	85.2%
Other tax receipts	6.0	2.5	5.6	8.6	12.7%	2.3%	9.3	9.5	9.6	3.8%	3.1%
Transfers received	31.0	35.9	36.5	33.2	2.2%	13.8%	34.6	35.8	37.2	3.9%	11.7%
Financial transactions in assets and liabilities	-	0.6	-	-	-	0.1%	-	-	-	-	-
Total receipts	178.8	259.0	291.7	286.2	17.0%	100.0%	299.4	302.2	310.3	2.7%	100.0%
Payment											
Current payments	177.5	228.0	268.0	281.6	16.6%	100.0%	299.0	301.5	309.8	3.2%	100.0%
Compensation of employees	38.1	37.9	39.6	50.0	9.5%	17.7%	59.7	60.8	65.7	9.5%	19.8%
Goods and services	139.4	190.1	228.5	231.6	18.4%	82.3%	239.3	240.7	244.1	1.8%	80.2%
Total payments	177.5	228.0	268.0	281.6	16.6%	100.0%	299.0	301.5	309.8	3.2%	100.0%
Net cash flow from investing activities	(1.6)	(1.0)	-	(0.8)	-21.2%	-	(0.4)	(0.7)	(0.5)	-17.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.2)	(0.7)	-	(0.5)	-24.8%	-	(0.4)	(0.5)	(0.5)	-3.5%	83.5%
Acquisition of software and other intangible assets	(0.5)	(0.3)	-	(0.3)	-13.3%	-	-	(0.2)	-	-100.0%	16.5%
Net cash flow from financing activities	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Deferred income	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(0.1)	30.0	23.7	3.8	-444.5%	5.6%	0.1	0.0	0.0	-78.2%	100.0%
Statement of financial position											
Carrying value of assets	9.1	6.9	6.9	6.7	-9.9%	7.2%	6.3	6.0	5.6	-5.8%	4.6%
<i>of which:</i>											
Acquisition of assets	(1.2)	(0.7)	-	(0.5)	-24.8%	-	(0.4)	(0.5)	(0.5)	-3.5%	100.0%
Inventory	0.0	0.0	0.0	0.0	-	-	0.0	0.0	0.0	-	-
Receivables and prepayments	18.9	19.8	16.7	16.1	-5.3%	17.1%	16.7	17.7	16.2	0.1%	12.4%
Cash and cash equivalents	49.9	79.9	103.5	105.1	28.2%	75.6%	109.9	112.8	117.1	3.7%	82.9%
Total assets	78.0	106.6	127.2	127.9	17.9%	100.0%	133.0	136.6	138.9	2.8%	100.0%
Accumulated surplus/(deficit)	48.2	70.1	84.3	85.1	20.8%	65.1%	90.3	93.9	96.1	4.1%	68.1%
Trade and other payables	25.5	32.5	41.4	41.5	17.6%	32.1%	41.5	41.5	41.5	-	30.9%
Provisions	4.2	3.9	1.4	1.4	-31.1%	2.8%	1.3	1.3	1.3	-2.5%	1.0%
Total equity and liabilities	78.0	106.6	127.2	127.9	17.9%	100.0%	133.0	136.6	138.9	2.8%	100.0%

Personnel information

Table 39.71 National Gambling Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
National Gambling Board		46	46	35	41.3	1.2	38	55.0	1.4	38	59.7	1.6	45	60.8	1.4	38	65.7	1.7	-	100.0%
Salary level		7	7	3	1.1	0.4	3	1.9	0.6	3	2.1	0.7	7	2.2	0.3	3	2.4	0.8	-	9.8%
7-10		21	21	15	12.5	0.8	18	18.1	1.0	18	19.6	1.1	20	20.3	1.0	18	21.9	1.2	-	46.6%
11-12		9	9	9	10.9	1.2	9	14.4	1.6	9	15.7	1.7	9	17.0	1.9	9	18.3	2.0	-	22.8%
13-16		9	9	8	16.8	2.1	8	20.6	2.6	8	22.3	2.8	9	21.3	2.4	8	23.0	2.9	-	20.8%

1. Rand million.

National Lotteries Commission

Selected performance indicators

Table 39.72 National Lotteries Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of operator ticket sales per year	Grant funding	Priority 2: Economic transformation and job creation	R7.1bn	R7.2bn	R7.1bn	R7.22bn	R7.3bn	R3.3bn	R4bn
Value of National Lottery Distribution Trust Fund grant commitments per year	Grant funding	Priority 6: Social cohesion and safer communities	R912m	R1.4bn	R1.2bn	R1.4bn	R1.4bn	- ¹	R0.6bn
Actual cash disbursed per year	Grant funding		R1.1bn	R1bn	R1.5bn	R500m	R500m	R300m	R100m
Value of contribution to the National Lottery Distribution Trust Fund per year	Grant funding		R1.6bn	R1.7bn	R1.6bn	R1.8bn	R1.8bn	R300m	R1.1bn

1. No grants are expected to be allocated in this year as it is the lottery licence transition period.

Entity overview

The National Lotteries Commission has a dual mandate: regulating and prohibiting unfair practices in lotteries and sports pools, and providing for matters connected with them; and ensuring that funds are distributed equitably and expeditiously to advance the socioeconomic wellbeing of communities in need.

Over the MTEF period, the commission will focus on restoring its public image, fighting corruption and strengthening its regulatory mandate. This is intended to ensure that players are protected through the regulation of lotteries and sports pools, and that charitable disbursements have positive effects on communities. The entity will focus on the award of the fourth lottery licence during the period under review as the current licensee's contract expires in May 2025. The commission plans to disburse R2 billion to beneficiaries over the medium term, significantly less than the previous MTEF period owing to the expected revenue disruption during the transition.

Expenditure is expected to increase at an average annual rate of 2.6 per cent, from R653.1 million in 2023/24 to R706.2 million in 2026/27. Compensation of employees accounts for an estimated 50.9 per cent of total spending, increasing at an average annual rate of 3.3 per cent, from R329.1 million in 2023/24 to R363.2 million in 2026/27. Revenue is expected to increase marginally over the medium term, at an average annual rate of 2.6 per cent, from R653.1 million 2023/24 to R706.2 million in 2026/27. The entity derives the bulk of its revenue from a portion of lottery ticket sales.

Programmes/Objectives/Activities**Table 39.73 National Lotteries Commission expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	501.4	523.2	443.7	601.4	6.3%	93.1%	584.9	589.2	618.4	0.9%	87.5%
Grant funding	31.3	44.6	23.0	37.1	5.8%	6.1%	43.5	44.4	46.5	7.9%	6.3%
Compliance and regulation	2.1	1.6	2.1	14.6	90.7%	0.8%	77.8	39.4	41.3	41.4%	6.2%
Total	534.7	569.5	468.8	653.1	6.9%	100.0%	706.2	672.9	706.2	2.6%	100.0%

Statements of financial performance, cash flow and financial position**Table 39.74 National Lotteries Commission statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	3.5	4.5	4.3	5.2	14.2%	0.8%	3.7	1.1	1.1	-40.8%	0.4%
Sale of goods and services other than capital assets	2.5	2.5	2.8	2.8	3.6%	0.5%	2.8	0.5	0.5	-44.6%	0.2%
Other non-tax revenue	1.0	2.0	1.5	2.4	34.9%	0.3%	0.9	0.6	0.6	-37.0%	0.2%
Transfers received	531.3	564.9	464.5	647.9	6.8%	99.2%	702.5	671.9	705.1	2.9%	99.6%
Total revenue	534.7	569.5	468.8	653.1	6.9%	100.0%	706.2	672.9	706.2	2.6%	100.0%
Expenses											
Current expenses	534.7	569.5	468.8	653.1	6.9%	100.0%	706.2	672.9	706.2	2.6%	100.0%
Compensation of employees	311.9	312.7	278.2	329.1	1.8%	55.7%	355.0	346.5	363.2	3.3%	50.9%
Goods and services	214.8	250.2	183.9	317.2	13.9%	43.0%	344.6	319.6	335.8	1.9%	48.1%
Depreciation	8.1	6.6	6.7	6.8	-5.6%	1.3%	6.5	6.8	7.2	1.8%	1.0%
Total expenses	534.7	569.5	468.8	653.1	6.9%	100.0%	706.2	672.9	706.2	2.6%	100.0%
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	(25.0)	17.8	3.2	(1.9)	-57.5%	100.0%	0.0	(0.0)	1.9	-200.0%	100.0%
Receipts											
Non-tax receipts	0.2	0.2	0.6	0.5	25.7%	0.1%	0.5	0.5	0.5	4.5%	0.1%
Other tax receipts	0.2	0.2	0.6	0.5	25.7%	0.1%	0.5	0.5	0.5	4.5%	0.1%
Transfers received	492.9	602.0	465.0	596.3	6.5%	99.5%	625.3	654.5	685.8	4.8%	99.9%
Financial transactions in assets and liabilities	0.8	0.4	7.6	0.1	-48.6%	0.5%	0.1	0.1	0.1	4.5%	-
Total receipts	493.9	602.6	473.3	596.8	6.5%	100.0%	625.9	655.1	686.5	4.8%	100.0%
Payment											
Current payments	518.9	584.8	470.0	598.7	4.9%	100.0%	625.9	655.1	684.6	4.6%	100.0%
Compensation of employees	304.6	330.7	279.5	302.5	-0.2%	56.3%	317.7	333.6	348.6	4.8%	50.8%
Goods and services	214.2	254.1	190.5	296.2	11.4%	43.7%	308.2	321.5	336.0	4.3%	49.2%
Total payments	518.9	584.8	470.0	598.7	4.9%	100.0%	625.9	655.1	684.6	4.6%	100.0%
Net cash flow from investing activities	(6.6)	(14.1)	(1.3)	-	-100.0%	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets	(5.7)	(12.2)	(1.4)	-	-100.0%	-	-	-	-	-	-
Acquisition of software and other intangible assets	(1.0)	(1.9)	-	-	-100.0%	-	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	0.0	0.1	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(31.6)	3.7	1.9	(1.9)	-60.7%	-1.3%	0.0	(0.0)	1.9	-200.0%	100.0%
Statement of financial position											
Carrying value of assets of which:	200.4	209.4	203.5	203.8	0.6%	93.7%	203.8	203.8	203.8	-	93.3%
Acquisition of assets	(5.7)	(12.2)	(1.4)	-	-100.0%	-	-	-	-	-	-
Receivables and prepayments	7.1	7.0	7.3	7.0	-0.3%	3.3%	7.0	7.0	7.3	1.4%	3.2%
Cash and cash equivalents	3.4	7.1	9.1	7.1	27.9%	3.1%	7.1	7.1	9.1	8.2%	3.5%
Total assets	210.9	223.5	219.8	217.9	1.1%	100.0%	217.9	217.9	220.1	0.3%	100.0%
Finance lease	-	-	-	-	-	-	-	-	2.8	-	0.3%
Deferred income	5.4	2.9	6.1	3.3	-15.2%	2.0%	-	-	-	-100.0%	0.4%
Trade and other payables	167.7	190.2	186.2	184.2	3.2%	83.5%	187.5	187.5	188.8	0.8%	85.6%
Provisions	37.7	30.4	27.5	30.4	-7.0%	14.5%	30.4	30.4	28.5	-2.1%	13.7%
Total equity and liabilities	210.9	223.5	219.8	217.9	1.1%	100.0%	217.9	217.9	220.1	0.3%	100.0%

Personnel information

Table 39.75 National Lotteries Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
National Lotteries Commission	Number of approved funded posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Salary level	316	316	316	278.2	0.9	316	329.1	1.0	316	355.0	1.1	316	346.5	1.1	316	363.2	1.1	-	100.0%
1 – 6	56	56	56	27.8	0.5	56	32.8	0.6	56	35.4	0.6	56	34.6	0.6	56	36.2	0.6	-	17.7%
7 – 10	28	28	28	9.3	0.3	28	11.0	0.4	28	11.9	0.4	28	11.6	0.4	28	12.1	0.4	-	8.9%
11 – 12	146	146	146	115.3	0.8	146	136.3	0.9	146	147.1	1.0	146	143.5	1.0	146	150.4	1.0	-	46.2%
13 – 16	80	80	80	108.1	1.4	80	127.9	1.6	80	138.0	1.7	80	134.7	1.7	80	141.2	1.8	-	25.3%
17 – 22	6	6	6	17.8	3.0	6	21.0	3.5	6	22.7	3.8	6	22.1	3.7	6	23.2	3.9	-	1.9%

1. Rand million.

National Metrology Institute of South Africa

Selected performance indicators

Table 39.76 National Metrology Institute of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of new and improved national measurement standards, reference materials and methods developed per year	Keep, maintain and disseminate national measurements		25	28	23	14	17	18	18
Number of memberships maintained and actively participating in the International Committee for Weights and Measures and its consultative committees per year	Keep, maintain and disseminate national measurements	Priority 7: A better Africa and world	10	10	10	10	10	10	10
Number of courses provided, including for SMMEs, per year	Keep, maintain and disseminate national measurements	Priority 3: Education, skills and health	10	20	21	25	25	30	30
Number of accredited laboratories and new laboratory accreditations per year	Keep, maintain and disseminate national measurements	Priority 7: A better Africa and world	24	23	25	26	26	26	26
Number of metrologists trained per year	Keep, maintain and disseminate national measurements	Priority 3: Education, skills and health	- ¹	155	55	35	40	45	50
Number of base units of the International System of Units realised per year	Keep, maintain and disseminate national measurements	Priority 7: A better Africa and world	6	6	6	6	6	6	6

1. Indicator discontinued and reintroduced the following year.

Entity overview

The National Metrology Institute of South Africa is mandated by the Measurement Units and Measurement Standards Act (2006) to ensure that South Africa has a scientifically valid and internationally comparable and accepted measurement system, and that the international system of units is correctly applied. Without this measurement infrastructure, it is difficult to manufacture to international specifications and tolerances, and

ensure the integrity of export and import commodities. This makes the institute's work vital for trade, health, safety and law enforcement.

Over the medium term, the institute intends to ensure accurate measurements for the country and the region, and promote the integrity of measurements at various stages within the value chains of different commodities and manufactured products. This will be achieved through investing in the development of new and improved national measurement standards, reference materials and reference methods in line with industrial requirements. To this end, the institution plans to develop 53 new and improved national measurement standards, reference materials and methods over the medium term. It also plans to train an additional 135 metrologists over the period ahead.

Expenditure is expected to increase at an average annual rate of 3.2 per cent, from R187.5 million in 2023/24 to R206.3 million in 2026/27, due to the low baseline in 2023/24. The institute expects to derive 83.2 per cent (R513.1 million) of its revenue over the medium term through transfers from the department and the remainder through services rendered and interest income. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.77 National Metrology Institute of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	96.2	112.8	103.4	88.6	-2.7%	43.1%	100.8	96.5	100.4	4.2%	48.3%
Keep, maintain and disseminate national measurements	143.3	140.8	153.3	98.8	-11.7%	56.9%	107.4	101.7	105.9	2.3%	51.7%
Total	239.6	253.5	256.7	187.5	-7.8%	100.0%	208.2	198.2	206.3	3.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.78 National Metrology Institute of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	23.7	27.2	31.7	34.7	13.6%	12.9%	30.9	33.1	35.6	0.8%	16.8%
Sale of goods and services other than capital assets	14.8	18.7	24.7	22.4	14.8%	8.8%	24.9	27.6	30.6	10.9%	13.2%
Other non-tax revenue	8.9	8.5	7.0	12.3	11.6%	4.0%	6.0	5.5	5.0	-25.9%	3.7%
Transfers received	223.3	261.7	195.7	152.7	-11.9%	87.1%	177.3	165.1	170.7	3.8%	83.2%
Total revenue	247.0	289.0	227.4	187.5	-8.8%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Expenses											
Current expenses	239.6	253.5	256.7	187.5	-7.8%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Compensation of employees	131.6	133.1	127.4	122.0	-2.5%	55.5%	121.6	121.6	121.6	-0.1%	60.9%
Goods and services	66.7	76.7	79.1	65.5	-0.6%	31.0%	86.6	76.6	84.7	9.0%	39.1%
Depreciation	41.1	43.7	50.3	-	-100.0%	13.5%	-	-	-	-	-
Interest, dividends and rent on land	0.2	0.0	-	-	-100.0%	-	-	-	-	-	-
Total expenses	239.6	253.5	256.7	187.5	-7.8%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Surplus/(Deficit)	7.5	35.4	(29.4)	-	-100.0%	-	-	-	-	-	-

Table 39.78 National Metrology Institute of South Africa statements of financial performance, cash flow and financial position (continued)

Statement of financial performance			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
						2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
R million			2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Cash flow statement													
Cash flow from operating activities			33.9	77.7	13.5	–	-100.0%	–	–	–	–	–	–
Receipts													
Non-tax receipts			25.1	26.2	32.7	34.7	11.4%	13.0%	30.9	33.1	35.6	0.8%	16.8%
Sales of goods and services other than capital assets			16.4	17.8	26.1	22.4	11.0%	9.0%	24.9	27.6	30.6	10.9%	13.2%
Other tax receipts			8.7	8.4	6.6	12.3	12.3%	4.0%	6.0	5.5	5.0	-25.9%	3.7%
Transfers received			223.3	261.7	195.7	152.7	-11.9%	86.9%	177.3	165.1	170.7	3.8%	83.2%
Financial transactions in assets and liabilities			0.2	–	0.4	–	-100.0%	0.1%	–	–	–	–	–
Total receipts			248.6	288.0	228.7	187.5	-9.0%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Payment													
Current payments			214.7	210.3	215.2	187.5	-4.4%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Compensation of employees			132.9	133.1	142.0	122.0	-2.8%	64.1%	121.6	121.6	121.6	-0.1%	60.9%
Goods and services			81.6	77.1	73.2	65.5	-7.1%	35.9%	86.6	76.6	84.7	9.0%	39.1%
Interest and rent on land			0.2	0.0	–	–	-100.0%	–	–	–	–	–	–
Total payments			214.7	210.3	215.2	187.5	-4.4%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Net cash flow from investing activities			(51.5)	(87.9)	(59.1)	–	-100.0%	–	–	–	–	–	–
Acquisition of property, plant, equipment and intangible assets			(50.7)	(86.5)	(57.8)	–	-100.0%	–	–	–	–	–	–
Acquisition of software and other intangible assets			(0.9)	(1.6)	(0.2)	–	-100.0%	–	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets			0.0	0.2	–	–	-100.0%	–	–	–	–	–	–
Other flows from investing activities			–	–	(1.1)	–	–	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents			(17.6)	(10.2)	(45.6)	–	-100.0%	-7.3%	–	–	–	–	–
Statement of financial position													
Carrying value of assets of which:			488.0	532.3	539.6	505.5	1.2%	76.0%	489.3	478.3	462.3	-2.9%	86.0%
Acquisition of assets			(50.7)	(86.5)	(57.8)	–	-100.0%	–	–	–	–	–	–
Inventory			8.2	9.1	9.0	4.0	-21.0%	1.1%	3.8	4.6	4.8	5.9%	0.8%
Receivables and prepayments			44.2	51.0	42.4	33.4	-8.9%	6.3%	26.6	22.6	11.7	-29.5%	4.1%
Cash and cash equivalents			144.9	134.6	89.1	87.3	-15.5%	16.7%	56.8	39.0	29.0	-30.8%	9.1%
Total assets			685.3	727.1	680.1	630.3	-2.7%	100.0%	576.6	544.4	507.7	-7.0%	100.0%
Accumulated surplus/(deficit)			657.3	692.8	662.2	620.7	-1.9%	96.8%	569.0	536.7	499.7	-7.0%	98.5%
Trade and other payables			12.9	20.1	17.8	9.5	-9.6%	2.2%	7.6	7.7	8.0	-5.5%	1.5%
Provisions			15.0	14.3	–	–	-100.0%	1.0%	–	–	–	–	–
Total equity and liabilities			685.3	727.1	680.1	630.3	-2.7%	100.0%	576.6	544.4	507.7	-7.0%	100.0%

Personnel information**Table 39.79 National Metrology Institute of South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
Number of approved funded posts	Number of posts on approved establishment	Number of posts	2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost			
National Metrology Institute of South Africa			156	127.4	0.8	159	122.0	0.8	158	121.6	0.8	158	121.6	0.8	158	121.6	0.8	-0.2%	100.0%
Salary level	163	234	5	2.7	0.5	8	2.8	0.3	8	2.8	0.3	8	2.8	0.3	8	2.8	0.3	–	5.1%
1 – 6	8	8	89	49.8	0.6	90	49.2	0.5	92	50.4	0.5	92	50.4	0.5	92	50.4	0.5	0.7%	57.8%
7 – 10	94	135	35	33.1	0.9	35	32.7	0.9	35	32.7	0.9	35	32.7	0.9	35	32.7	0.9	–	22.1%
11 – 12	35	54	26	38.6	1.5	25	36.0	1.4	22	32.6	1.5	22	32.6	1.5	22	32.6	1.5	-4.2%	14.4%
13 – 16	25	36	1	3.2	3.2	1	1.4	1.4	1	3.2	3.2	1	3.2	3.2	1	3.2	3.2	–	0.6%
17 – 22	1	1																	

1. Rand million.

National Regulator for Compulsory Specifications

Selected performance indicators

Table 39.80 National Regulator for Compulsory Specifications performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of inspections performed in accordance with compulsory specifications and procedures per year	Maximise compliance with all specifications and technical regulations	Priority 1: A capable, ethical and developmental state	21 600	21 065	21 293	20 433	21 485	21 552	21 552
Percentage of inspections conducted on locally produced, imported and exported canned fishery and meat product consignments per year	Maximise compliance with all specifications and technical regulations		100% (27 684)	100% (23 666)	101% (25 961/ 25 709)	100%	100%	100%	100%
Number of inspections conducted on locally produced frozen products and fishery and canned meat processing factories and vessels per year	Maximise compliance with all specifications and technical regulations		1 942	2 247	2 701	2 458	2 643	2 771	2 871
Percentage of product approval applications processed within set timeframes per year	Maximise compliance with all specifications and technical regulations		100% (560)	100% (436)	99.4% (658)	100%	100%	100%	100%
Percentage of approval applications processed within set timeframes per year	Maximise compliance with all specifications and technical regulations		92% (15 273/ 16 578)	95% (17 498/ 18 809)	95% (14 739/ 15 505)	95%	95%	95%	95%
Number of compulsory specifications/technical regulations (new and amended) submitted to the department per year	Develop, maintain and administer compulsory specifications and technical regulations		8	12	5	4	4	4	4

Entity overview

The National Regulator for Compulsory Specifications was established in terms of the National Regulator for Compulsory Specifications Act (2008), as amended, to administer compulsory specifications, otherwise known as technical regulations.

To ensure that it implements relevant, up-to-date regulations that take into account changes brought about by the global environmental crisis, the regulator aims to increase investment on research over the medium term. A domestic example of this is the anticipated transition to electric vehicles, which is going to have an impact on the South African economy and regulation of the automotive sector. The regulator's modernisation project will improve efficiency and accuracy in the regulatory system by improving turnaround times, data quality and reporting to inform decision-making. The regulator's implementation of its new enterprise resource planning software is expected to be completed in 2024/25. The next phase, which is set to be completed in 2026/27, entails the creation of a central regulatory system that will combine all regulatory systems.

Expenditure is expected to decrease nominally at an average annual rate of 0.8 per cent, from R571.5 million in 2023/24 to R558.6 million in 2026/27, with compensation of employees accounting for an estimated 82.2 per cent (R1.3 billion) of spending over the medium term. The regulator expects to derive 69.5 per cent (R1.1 billion) of its revenue over the medium term through levies charged to manufactures and the remainder through transfers from the department. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities

Table 39.81 National Regulator for Compulsory Specifications expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Administration	51.8	49.9	57.2	70.0	10.6%	11.3%	55.9	58.6	61.3	-4.3%	11.3%
Maximise compliance with all specifications and technical regulations	291.1	307.3	353.1	373.1	8.6%	65.5%	334.7	350.0	366.2	-0.6%	65.5%
Develop, maintain and administer compulsory specifications and technical regulations	9.4	9.1	11.9	12.9	11.2%	2.1%	13.7	14.4	15.0	5.1%	2.6%
Inform and educate stakeholders on the regulator's mandate	12.1	12.4	12.7	15.7	9.1%	2.6%	11.6	12.1	12.7	-7.0%	2.4%
Ensure an optimally capacitated institution	80.9	96.0	93.7	99.8	7.2%	18.4%	94.5	98.9	103.5	1.2%	18.3%
Total	445.3	474.8	528.5	571.5	8.7%	100.0%	510.3	534.0	558.6	-0.8%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.82 National Regulator for Compulsory Specifications statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Revenue											
Non-tax revenue	301.0	335.0	301.1	432.9	12.9%	70.8%	365.7	384.7	404.3	-2.3%	73.0%
Sale of goods and services other than capital assets	285.6	323.3	279.5	411.4	12.9%	67.2%	348.4	366.5	385.2	-2.2%	69.5%
Other non-tax revenue	15.4	11.7	21.6	21.5	11.8%	3.7%	17.3	18.2	19.1	-3.9%	3.5%
Transfers received	126.1	144.1	147.6	138.6	3.2%	29.2%	144.6	149.2	154.3	3.6%	27.0%
Total revenue	427.1	479.1	448.7	571.5	10.2%	100.0%	510.3	534.0	558.6	-0.8%	100.0%
Expenses											
Current expenses	445.3	474.8	528.5	571.5	8.7%	100.0%	510.3	534.0	558.6	-0.8%	100.0%
Compensation of employees	357.3	373.1	413.8	439.4	7.1%	78.5%	428.1	448.2	468.8	2.2%	82.2%
Goods and services	78.2	94.1	108.7	125.5	17.1%	20.0%	75.5	78.7	82.4	-13.1%	16.6%
Depreciation	9.6	6.4	5.7	6.4	-12.8%	1.4%	6.5	6.8	7.1	3.7%	1.2%
Interest, dividends and rent on land	0.3	1.2	0.3	0.3	4.2%	0.1%	0.3	0.3	0.3	3.1%	0.1%
Total expenses	445.3	474.8	528.5	571.5	8.7%	100.0%	510.3	534.0	558.6	-0.8%	100.0%
Surplus/(Deficit)	(18.2)	4.4	(79.9)	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	(14.4)	(0.8)	(48.8)	(27.0)	23.3%	100.0%	(24.4)	(20.1)	(2.7)	-53.6%	100.0%
Receipts											
Non-tax receipts	271.4	303.8	301.2	353.0	9.2%	68.8%	372.1	396.1	431.1	6.9%	72.5%
Sales of goods and services other than capital assets	260.6	294.4	290.1	345.0	9.8%	66.5%	365.0	390.0	425.0	7.2%	71.2%
Other tax receipts	10.8	9.4	11.2	8.0	-9.6%	2.2%	7.1	6.1	6.1	-8.6%	1.3%
Transfers received	126.1	144.1	147.6	138.6	3.2%	31.2%	144.6	149.2	154.3	3.6%	27.5%
Total receipts	397.6	447.9	448.8	491.6	7.3%	100.0%	516.7	545.3	585.4	6.0%	100.0%
Payment											
Current payments	412.0	448.8	497.6	518.7	8.0%	100.0%	541.2	565.4	588.1	4.3%	100.0%
Compensation of employees	357.1	377.9	398.8	419.0	5.5%	83.0%	435.0	454.5	477.2	4.4%	80.7%
Goods and services	54.9	70.9	98.8	99.7	22.0%	17.0%	106.2	110.9	110.9	3.6%	19.3%
Total payments	412.0	448.8	497.6	518.7	8.0%	100.0%	541.2	565.4	588.1	4.3%	100.0%
Net cash flow from investing activities	(44.7)	(37.3)	(2.1)	(11.1)	-37.2%	100.0%	(12.1)	(12.6)	(12.0)	2.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(7.1)	(0.0)	(0.3)	(5.9)	-6.1%	20.8%	(7.1)	(7.4)	(7.5)	8.8%	58.1%
Acquisition of software and other intangible assets	(7.3)	(5.8)	(1.8)	(5.2)	-10.6%	41.2%	(5.0)	(5.2)	(4.5)	-4.9%	41.9%
Other flows from investing activities	(30.3)	(31.4)	-	-	-100.0%	38.0%	-	-	-	-	-
Net cash flow from financing activities	-	-	(54.5)	-	-	-	-	-	-	-	-
Repayment of finance leases	-	-	(54.5)	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(59.1)	(38.2)	(105.4)	(38.1)	-13.6%	-12.0%	(36.5)	(32.7)	(14.7)	-27.1%	100.0%

Table 39.82 National Regulator for Compulsory Specifications statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
R million													
Carrying value of assets		38.3	35.0	30.8	32.3	-5.6%	12.6%	30.4	29.7	30.1	-2.3%	20.2%	
<i>of which:</i>													
Acquisition of assets		(7.1)	(0.0)	(0.3)	(5.9)	-6.1%	100.0%	(7.1)	(7.4)	(7.5)	8.8%	100.0%	
Investments		0.3	0.6	0.6	0.6	20.7%	0.2%	0.6	0.6	0.6	4.1%	0.4%	
Receivables and prepayments		116.3	132.5	112.7	88.7	-8.6%	40.7%	76.4	75.0	71.1	-7.1%	51.2%	
Cash and cash equivalents		238.0	199.8	94.4	56.3	-38.1%	46.5%	42.5	38.4	35.7	-14.1%	28.2%	
Total assets		392.9	367.9	238.4	177.9	-23.2%	100.0%	149.9	143.6	137.6	-8.2%	100.0%	
Accumulated surplus/(deficit)		291.9	264.6	130.3	72.1	-37.3%	60.4%	44.3	39.5	32.5	-23.3%	30.3%	
Trade and other payables		50.0	58.5	54.3	56.5	4.2%	20.8%	52.5	48.5	47.6	-5.5%	33.8%	
Provisions		51.0	44.7	53.8	49.3	-1.2%	18.9%	53.1	55.7	57.4	5.2%	35.9%	
Total equity and liabilities		392.9	367.9	238.4	177.9	-23.2%	100.0%	149.9	143.6	137.6	-8.2%	100.0%	

Personnel information

Table 39.83 National Regulator for Compulsory Specifications personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average salary level/ Total (%)					
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
National Regulator for Compulsory Specifications		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	377	377	366	413.8	1.1	383	439.4	1.1	343	428.1	1.2	343	448.2	1.3	343	468.8	1.4	-3.6%	100.0%
1 – 6	13	13	13	6.0	0.5	13	7.9	0.6	13	8.2	0.6	13	8.6	0.7	13	8.9	0.7	-	3.7%
7 – 10	37	37	36	23.5	0.7	42	28.5	0.7	42	31.7	0.8	42	33.1	0.8	42	35.6	0.8	-	11.9%
11 – 12	105	105	99	83.8	0.8	106	79.8	0.8	106	82.9	0.8	106	88.2	0.8	106	92.3	0.9	-	30.1%
13 – 16	222	222	218	300.6	1.4	222	323.2	1.5	182	305.3	1.7	182	318.3	1.7	182	332.0	1.8	-6.4%	54.3%

1. Rand million.

Small Enterprise Finance Agency

Selected performance indicators

Table 39.84 Small Enterprise Finance Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of approvals to SMMEs and cooperatives per year	Job creation through supporting SMMEs and cooperatives	Priority 2: Economic transformation and job creation	R1.9bn	R2.5bn	R1.7bn	R1.5bn	R1.6bn	R1.7bn	R1.9bn
Value of finance disbursed to SMMEs and cooperatives per year	Job creation through supporting SMMEs and cooperatives		R1.5bn	R2.3bn	R2.4bn	R2.2bn	R1.8bn	R1.9bn	R1.6bn
Number of SMMEs and cooperatives financed per year	Job creation through supporting SMMEs and cooperatives		72 799	76 130	76 462	72 973	58 411	59 154	48 311
Number of jobs facilitated and sustained per year	Job creation through supporting SMMEs and cooperatives		99 112	96 589	104 457	93 923	80 083	82 144	71 180

Entity overview

The Small Enterprise Finance Agency was established in 2012 and is a wholly owned subsidiary of the Industrial Development Corporation. It derives its mandate from the Industrial Development Act (1940), particularly the objectives related to the development of SMMEs. The agency contributes to the sustainability and development of SMMEs and cooperatives in the formal and informal sectors by providing access to finance through innovative solutions.

Over the next 3 years, the agency will focus on redesigning the township and rural empowerment programme to improve go-to-market strategies. These are intended to detail and promote the use of different lending channels and creatively crowd-in private sector participation to reach township and rural enterprises more efficiently and sustainably. By using improved strategies, the agency intends to disburse an estimated R5.4 billion to 165 876 SMMEs and cooperatives, creating 233 407 jobs in the economy over the medium term. In addition to containing and reducing portfolio impairments, the agency will also strengthen its back-end systems to improve collections.

Expenditure is expected to decrease at an average annual rate of 8.1 per cent, from R1.5 billion in 2023/24 to R1.2 billion in 2026/27, mainly due to budget reductions and the reprioritisation of funds during the MTEF period. Spending on goods and services is expected to account for an estimated 76.1 per cent (R3 billion) of the agency's budget over the medium term.

Revenue, however, is expected to increase at an average annual rate of 11.1 per cent, from R1.1 billion in 2023/24 to R1.6 billion in 2026/27, mainly as a result of grants received from the Department of Small Business Development for the implementation of the economic recovery programmes. These are intended to help SMMEs and cooperatives deal with the impact of load shedding and other elements affecting economic growth such as natural disasters, particularly floods. Transfers from the departments are estimated to account for 64.8 per cent (R3 billion) of the agency's revenue over the medium term. The remainder is set to be generated from interest on loans, advances to clients, fees on loans and rental income.

Programmes/Objectives/Activities

Table 39.85 Small Enterprise Finance Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Job creation through supporting SMMEs and cooperatives	893.8	798.5	1 286.7	1 513.4	19.2%	100.0%	1 475.7	1 368.4	1 175.4	-8.1%	100.0%
Total	893.8	798.5	1 286.7	1 513.4	19.2%	100.0%	1 475.7	1 368.4	1 175.4	-8.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.86 Small Enterprise Finance Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	224.3	311.7	453.1	454.9	26.6%	45.8%	503.8	495.7	493.9	2.8%	35.2%
Sale of goods and services other than capital assets	102.4	101.6	117.3	102.3	-	15.3%	90.4	94.0	97.0	-1.8%	7.0%
Other sales	102.4	101.6	117.3	102.3	-	15.3%	90.4	94.0	97.0	-1.8%	7.0%
Other non-tax revenue	122.0	210.2	335.9	352.6	42.5%	30.5%	413.4	401.8	396.9	4.0%	28.2%
Transfers received	121.7	584.5	594.4	676.8	77.1%	54.2%	863.7	1 057.9	1 058.8	16.1%	64.8%
Total revenue	346.1	896.2	1 047.6	1 131.7	48.4%	100.0%	1 367.5	1 553.7	1 552.7	11.1%	100.0%
Expenses											
Current expenses	624.0	798.5	1 286.7	1 513.4	34.4%	92.5%	1 475.7	1 368.4	1 175.4	-8.1%	100.0%
Compensation of employees	192.0	209.2	250.7	290.1	14.8%	21.6%	366.7	301.7	229.0	-7.6%	21.4%
Goods and services	376.9	530.8	973.4	1 152.3	45.1%	65.1%	1 077.0	1 044.7	926.9	-7.0%	76.1%
Depreciation	4.7	3.9	3.3	7.5	16.8%	0.4%	11.2	12.7	11.0	13.2%	0.8%
Interest, dividends and rent on land	50.4	54.6	59.2	63.4	8.0%	5.3%	20.7	9.3	8.6	-48.7%	1.8%
Transfers and subsidies	269.8	0.0	0.0	0.0	-98.1%	7.5%	-	-	-	-100.0%	-
Total expenses	893.8	798.5	1 286.7	1 513.4	19.2%	100.0%	1 475.7	1 368.4	1 175.4	-8.1%	100.0%
Surplus/(Deficit)	(547.7)	97.7	(239.1)	(381.7)	-11.3%		(108.1)	185.3	377.3	-199.6%	

Table 39.86 Small Enterprise Finance Agency statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Cash flow statement											
Cash flow from operating activities	1 396.6	1 662.9	1 281.3	969.7	-11.5%	100.0%	81.8	205.3	(61.7)	-139.9%	100.0%
Receipts											
Non-tax receipts	50.4	115.8	226.4	238.3	67.8%	8.6%	214.8	203.5	194.7	-6.5%	16.4%
Sales of goods and services other than capital assets	–	–	61.4	69.7	–	1.9%	54.4	56.3	57.7	-6.1%	4.6%
Other sales	–	–	61.4	69.7	–	1.9%	54.4	56.3	57.7	-6.1%	4.6%
Other tax receipts	50.4	115.8	165.1	168.6	49.5%	6.7%	160.4	147.2	137.0	-6.7%	11.8%
Transfers received	1 760.0	2 096.9	1 620.7	1 465.1	-5.9%	91.4%	943.4	976.8	1 041.8	-10.7%	83.6%
Total receipts	1 810.4	2 212.7	1 847.1	1 703.4	-2.0%	100.0%	1 158.2	1 180.3	1 236.5	-10.1%	100.0%
Payment											
Current payments	413.8	549.8	565.7	733.8	21.0%	100.0%	1 076.5	975.1	1 298.1	20.9%	100.0%
Compensation of employees	192.0	209.2	250.7	290.1	14.8%	42.1%	366.7	301.7	229.0	-7.6%	30.5%
Goods and services	221.8	340.5	315.0	443.6	26.0%	57.9%	709.7	673.4	1 069.1	34.1%	69.5%
Total payments	413.8	549.8	565.7	733.8	21.0%	100.0%	1 076.5	975.1	1 298.1	20.9%	100.0%
Net cash flow from advancing activities (financial institutions only)	(631.3)	(979.0)	(679.0)	(1 012.8)	17.1%	100.0%	(502.8)	(347.8)	(450.1)	-23.7%	100.0%
Disbursements and other payments	(1 127.5)	(1 648.2)	(1 282.2)	(1 867.0)	18.3%	180.0%	(1 408.2)	(1 432.1)	(1 458.8)	-7.9%	300.1%
Repayments and other receipts	496.2	669.2	603.2	854.1	19.8%	-80.0%	905.4	1 084.3	1 008.6	5.7%	-200.1%
Net cash flow from investing activities	59.1	107.6	217.9	154.0	37.6%	100.0%	219.9	229.1	233.2	14.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.7)	(5.2)	(4.4)	(15.5)	108.4%	-4.9%	(17.1)	–	–	-100.0%	-4.5%
Acquisition of software and other intangible assets	(0.2)	–	(0.8)	(11.1)	258.1%	-2.0%	(16.0)	–	–	-100.0%	-3.6%
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Other flows from investing activities	61.0	112.8	223.1	180.5	43.6%	106.9%	253.0	229.1	233.2	8.9%	108.1%
Net cash flow from financing activities	187.6	(10.6)	(12.1)	(30.9)	-154.8%	100.0%	(30.9)	(32.5)	(33.8)	3.0%	100.0%
Deferred income	196.8	–	–	–	-100.0%	26.2%	–	–	–	–	–
Borrowing activities	–	–	–	(15.0)	–	12.1%	(15.0)	(15.0)	(15.0)	–	46.9%
Repayment of finance leases	(9.2)	(10.6)	(12.1)	(15.9)	20.2%	61.7%	(15.9)	(17.5)	(18.8)	5.7%	53.1%
Net increase/(decrease) in cash and cash equivalents	1 012.0	780.9	808.1	79.9	-57.1%	69.8%	(232.0)	54.0	(312.4)	-257.5%	100.0%
Statement of financial position											
Carrying value of assets of which:	190.5	193.4	192.3	223.6	5.5%	3.1%	233.8	224.1	216.1	-1.1%	3.1%
<i>Acquisition of assets</i>	<i>(1.7)</i>	<i>(5.2)</i>	<i>(4.4)</i>	<i>(15.5)</i>	<i>108.4%</i>	<i>100.0%</i>	<i>(17.1)</i>	<i>–</i>	<i>–</i>	<i>-100.0%</i>	<i>–</i>
Investments	980.3	993.7	1 001.2	976.9	-0.1%	15.6%	1 036.6	1 112.8	1 147.8	5.5%	14.8%
Loans	886.4	1 527.6	1 614.8	2 082.5	32.9%	22.8%	1 395.2	1 154.5	1 106.1	-19.0%	19.7%
Receivables and prepayments	143.5	334.1	338.5	401.7	40.9%	4.5%	570.5	810.5	1 502.1	55.2%	11.4%
Cash and cash equivalents	2 539.8	3 320.7	4 125.8	4 205.6	18.3%	53.9%	3 576.6	3 630.7	3 318.3	-7.6%	50.9%
Taxation	0.3	0.0	0.0	0.0	-78.0%	–	0.0	0.0	0.0	1.5%	–
Total assets	4 740.8	6 369.6	7 272.5	7 890.4	18.5%	100.0%	6 812.7	6 932.6	7 290.5	-2.6%	100.0%
Accumulated surplus/(deficit)	(1 682.0)	(1 584.3)	(1 825.6)	(2 163.1)	8.7%	-28.2%	(2 243.3)	(2 022.2)	(1 644.9)	-8.7%	-28.0%
Capital and reserves	2 300.8	2 552.8	2 813.4	3 202.0	11.6%	42.0%	3 300.7	3 554.5	3 816.9	6.0%	48.2%
Capital reserve fund	308.3	308.3	308.3	308.3	–	4.9%	308.3	308.3	308.3	–	4.3%
Borrowings	679.4	734.0	793.3	841.7	7.4%	11.9%	847.4	841.8	835.3	-0.3%	11.7%
Deferred income	2 639.2	4 169.6	4 937.2	5 495.3	27.7%	64.7%	4 380.8	4 026.0	3 738.2	-12.1%	60.8%
Trade and other payables	371.1	79.3	84.2	72.1	-42.1%	2.8%	80.7	78.7	83.1	4.8%	1.1%
Provisions	22.3	30.8	30.2	28.1	8.0%	0.4%	76.3	83.8	91.9	48.4%	1.0%
Managed funds	69.7	52.0	58.8	53.9	-8.2%	0.9%	61.7	61.7	61.7	4.6%	0.8%
Derivatives financial instruments	32.0	27.4	73.0	51.8	17.5%	0.7%	–	–	–	-100.0%	0.2%
Total equity and liabilities	4 740.8	6 369.9	7 272.7	7 890.1	18.5%	100.0%	6 812.7	6 932.5	7 290.5	-2.6%	100.0%

Personnel information

Table 39.87 Small Enterprise Finance Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)						
Number of funded posts	Number of approved establishment posts	Number of posts on funded establishment	Actual			Revised estimate			Medium-term expenditure estimate													
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27									
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost							
Small Enterprise Finance Agency			437	437	292	250.7	0.9	308	290.1	0.9	427	366.7	0.9	253	301.7	1.2	190	229.0	1.2	-14.9%	100.0%	
Salary level																						
1 – 6	105	105	54	10.8	0.2	47	14.2	0.3	76	17.7	0.2	31	9.0	0.3	3	1.4	0.5			-60.0%	11.7%	
7 – 10	196	196	124	92.8	0.7	141	97.0	0.7	197	130.0	0.7	116	98.7	0.9	96	71.5	0.7			-12.0%	47.1%	
11 – 12	59	59	49	56.5	1.2	50	52.9	1.1	71	76.7	1.1	47	65.3	1.4	37	48.4	1.3			-9.5%	17.7%	
13 – 16	73	73	61	80.3	1.3	66	113.4	1.7	77	125.8	1.6	57	114.7	2.0	52	100.4	1.9			-7.6%	22.3%	
17 – 22	4	4	4	10.3	2.6	4	12.6	3.2	6	16.5	2.7	2	14.0	7.0	2	7.4	3.7			-20.6%	1.1%	

1. Rand million.

South African Bureau of Standards

Selected performance indicators

Table 39.88 South African Bureau of Standards performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of support provided by the bureau on reimagined industrial priority sectors per year, as defined by the department	Development of South African national standards	Priority 1: A capable, ethical and developmental state	80%	80%	80%	80%	80%	80%	80%
(47/58)	(47/58)		(47/58)						
Number of reports on support provided by the bureau on key identified developmental policy interventions or any other ministerial directives per year	Development of South African national standards		4	4	4	4	4	4	4
Percentage of women supported per year	Development of South African national standards		44.7%	48%	48%	48%	48%	48%	48%
(369/824)	(328/683)		(328/683)						
Percentage of youth supported per year	Development of South African national standards	20.2%	27%	25%	23%	24%	25%	25%	
(167/824)	(184/683)	(174/683)							
Percentage of people with disabilities supported per year	Development of South African national standards	1.7%	1.9%	1.9%	2%	2%	2%	2%	
(14/824)	(13/683)	(13/683)							

Entity overview

The South African Bureau of Standards was established as a statutory body in terms of the Standards Act (2008) and is part of South Africa’s standardisation, quality assurance, accreditation and metrology technical infrastructure institutions. The bureau is mandated to develop, promote and maintain South African national standards; render conformity assessment services; and promote the quality of commodities, products and services in an effort to protect the integrity of the South African market, protect consumers, create a competitive advantage, and facilitate access for South Africans to local and international markets.

Over the medium term, the bureau will continue to implement the digital transformation and infrastructure plan, revitalise testing operations and implement local content verification projects submitted to the bureau by government entities. The bureau also intends to improve its standard development processes to enable faster turnaround times and industrialisation. It expects to do this by enhancing digital collaborative tools to effectively engage with stakeholders that participate in its technical committees. This project, however, is still at an early stage.

Expenditure is expected to increase at an average annual rate of 4.3 per cent, from R860.2 million in 2023/24 to R975.1 million in 2026/27. Spending on compensation of employees accounts for 56.1 per cent (R1.6 billion) of the bureau's projected spending over the medium term. The bureau expects to generate 67.9 per cent (R2 billion) of its revenue over the MTEF period through fees for certification, testing, the sale of publications, and consulting and training services, and the remainder through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.89 South African Bureau of Standards expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Conformity assessment	634.6	594.9	576.6	662.3	1.4%	77.3%	689.1	716.1	750.8	4.3%	77.0%
Development of South African national standards	189.6	171.5	166.8	197.8	1.4%	22.7%	205.8	213.9	224.3	4.3%	23.0%
Total	824.2	766.4	743.4	860.2	1.4%	100.0%	894.9	929.9	975.1	4.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.90 South African Bureau of Standards statements of financial performance, cash flow and financial position

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	540.3	512.8	531.4	549.1	0.5%	64.8%	616.6	649.5	687.2	7.8%	67.9%
Sale of goods and services other than capital assets	415.9	448.4	459.5	491.8	5.7%	55.0%	534.1	564.0	598.4	6.8%	59.4%
Other non-tax revenue	124.4	64.4	71.9	57.3	-22.8%	9.8%	82.5	85.5	88.7	15.7%	8.5%
Transfers received	240.3	310.7	300.6	312.7	9.2%	35.2%	281.5	285.1	295.9	-1.8%	32.1%
Total revenue	780.6	823.5	832.0	861.8	3.4%	100.0%	898.1	934.6	983.0	4.5%	100.0%
Expenses											
Current expenses	824.2	745.5	725.0	860.2	1.4%	98.7%	894.9	929.9	975.1	4.3%	100.0%
Compensation of employees	562.8	451.4	394.4	439.3	-7.9%	57.8%	508.9	537.3	571.0	9.1%	56.1%
Goods and services	210.9	241.7	278.1	354.1	18.9%	33.9%	331.6	335.6	344.4	-0.9%	37.4%
Depreciation	50.4	52.4	52.5	66.7	9.8%	6.9%	54.5	57.0	59.6	-3.7%	6.5%
Transfers and subsidies	-	20.8	18.4	-	-	1.3%	-	-	-	-	-
Total expenses	824.2	766.4	743.4	860.2	1.4%	100.0%	894.9	929.9	975.1	4.3%	100.0%
Surplus/(Deficit)	(43.6)	57.1	88.6	1.6	-133.2%		3.2	4.6	7.9	70.3%	

Cash flow statement

Cash flow from operating activities	10.0	14.2	95.4	49.5	70.2%	100.0%	68.3	76.4	42.8	-4.7%	100.0%
Receipts											
Non-tax receipts	484.5	518.3	504.7	430.9	-3.8%	63.3%	578.0	614.0	650.5	14.7%	63.4%
Sales of goods and services other than capital assets	453.7	500.2	470.8	415.6	-2.9%	60.1%	542.5	577.3	612.6	13.8%	59.9%
Other tax receipts	30.8	18.1	34.0	15.3	-20.8%	3.2%	35.5	36.7	37.9	35.2%	3.5%
Transfers received	214.7	267.1	273.1	379.5	20.9%	36.7%	308.5	317.0	288.6	-8.7%	36.6%
Total receipts	699.2	785.4	777.8	810.4	5.0%	100.0%	886.5	930.9	939.1	5.0%	100.0%
Payment											
Current payments	689.2	771.2	654.9	760.9	3.4%	99.0%	818.2	854.6	896.3	5.6%	100.0%
Compensation of employees	495.1	460.7	405.0	432.5	-4.4%	61.9%	508.9	537.3	571.0	9.7%	61.4%
Goods and services	194.0	308.9	248.6	328.4	19.2%	37.0%	309.3	317.2	325.3	-0.3%	38.6%
Interest and rent on land	-	1.5	1.4	-	-	0.1%	-	-	-	-	-
Transfers and subsidies	-	-	27.5	-	-	1.0%	-	-	-	-	-
Total payments	689.2	771.2	682.4	760.9	3.4%	100.0%	818.2	854.6	896.3	5.6%	100.0%
Net cash flow from investing activities	(73.9)	(50.4)	(14.7)	(124.2)	18.9%	100.0%	(154.8)	(108.3)	(112.8)	-3.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(68.3)	(49.9)	(35.9)	(124.2)	22.1%	133.6%	(154.8)	(108.3)	(112.8)	-3.2%	100.0%
Acquisition of software and other intangible assets	-	(5.1)	(0.6)	-	-	3.6%	-	-	-	-	-
Other flows from investing activities	(5.7)	4.6	21.7	-	-100.0%	-37.2%	-	-	-	-	-
Net cash flow from financing activities	(10.4)	(15.2)	(6.1)	(11.2)	2.6%	100.0%	(12.2)	(13.0)	(13.8)	7.1%	100.0%
Repayment of finance leases	(10.4)	(15.2)	(6.1)	(11.2)	2.6%	100.0%	(12.2)	(13.0)	(13.8)	7.1%	100.0%
Net increase/(decrease) in cash and cash equivalents	(74.3)	(51.4)	74.6	(85.9)	5.0%	-3.9%	(98.7)	(45.0)	(83.7)	-0.9%	100.0%

Table 39.90 South African Bureau of Standards statements of financial performance, cash flow and financial position (continued)

Statement of financial position	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27			2023/24 - 2026/27
	R million											
Carrying value of assets	731.4	742.3	745.5	891.7	6.8%	50.7%	918.7	981.1	1 044.2	5.4%	58.6%	
of which:												
Acquisition of assets	(68.3)	(49.9)	(35.9)	(124.2)	22.1%	100.0%	(154.8)	(108.3)	(112.8)	-3.2%	100.0%	
Investments	143.4	148.6	145.9	156.6	3.0%	9.7%	171.0	166.9	194.7	7.5%	10.5%	
Inventory	4.6	4.0	4.3	4.3	-2.0%	0.3%	4.4	4.4	4.4	0.6%	0.3%	
Receivables and prepayments	172.4	160.4	171.5	124.3	-10.3%	10.2%	192.7	202.1	211.8	19.4%	11.1%	
Cash and cash equivalents	457.6	406.2	480.8	295.2	-13.6%	26.6%	340.6	295.6	211.9	-10.5%	17.6%	
Taxation	40.6	32.8	52.7	26.8	-13.0%	2.5%	33.6	33.6	33.6	7.9%	1.9%	
Total assets	1 550.1	1 494.2	1 600.7	1 499.0	-1.1%	100.0%	1 661.1	1 683.7	1 700.6	4.3%	100.0%	
Accumulated surplus/(deficit)	696.8	751.6	840.2	776.0	3.7%	49.9%	881.4	886.1	894.0	4.8%	52.5%	
Capital and reserves	85.9	87.3	90.2	91.4	2.1%	5.8%	90.2	90.2	90.2	-0.5%	5.5%	
Deferred income	416.6	399.9	403.8	353.7	-5.3%	25.6%	443.9	465.8	448.5	8.2%	26.1%	
Trade and other payables	235.0	162.8	180.3	182.3	-8.1%	12.4%	146.7	153.6	160.8	-4.1%	9.9%	
Taxation	8.6	-	-	-	-100.0%	0.1%	-	-	-	-	-	
Provisions	82.8	80.6	77.0	78.5	-1.8%	5.2%	79.9	80.9	81.9	1.4%	4.9%	
Derivatives financial instruments	24.4	12.1	9.1	17.1	-11.3%	1.0%	18.9	7.2	25.2	14.0%	1.0%	
Total equity and liabilities	1 550.1	1 494.2	1 600.7	1 499.0	-1.1%	100.0%	1 661.1	1 683.7	1 700.6	4.3%	100.0%	

Personnel information

Table 39.91 South African Bureau of Standards personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate									
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27					
South African Bureau of Standards		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Salary level	733	733	733	394.4	0.5	733	439.3	0.6	733	508.9	0.7	733	537.3	0.7	733	571.0	0.8
1 – 6	205	205	205	32.8	0.2	205	36.5	0.2	205	42.3	0.2	205	44.6	0.2	205	47.4	0.2
7 – 10	278	278	278	121.8	0.4	278	135.7	0.5	278	157.2	0.6	278	166.0	0.6	278	176.4	0.6
11 – 12	217	217	217	190.6	0.9	217	212.4	1.0	217	246.0	1.1	217	259.7	1.2	217	276.0	1.3
13 – 16	23	23	23	27.5	1.2	23	30.6	1.3	23	35.5	1.5	23	37.5	1.6	23	39.8	1.7
17 – 22	10	10	10	21.7	2.2	10	24.1	2.4	10	28.0	2.8	10	29.5	3.0	10	31.4	3.1

1. Rand million.

South African National Accreditation System

Selected performance indicators

Table 39.92 South African National Accreditation System performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of accredited organisations per year	Accreditation provision	Priority 1: A capable, ethical and developmental state	1 858	1 960	2 059	2 159	2 254	2 354	2 454
Number of registered black assessors per year	Accreditation provision		304	314	324	344	369	399	429

Entity overview

The South African National Accreditation System was established in terms of the Accreditation for Conformity Assessment, Calibration and Good Laboratory Practice Act (2006). It is mandated to accredit or monitor for good laboratory practice and compliance; promote accreditation as a means of facilitating international trade to enhance South Africa's economic performance and transformation; and promote the competence and equivalence of accredited bodies, and good laboratory practice facilities compliant with the act. The entity provides accreditation services that directly affect conformity assessment bodies (accredited organisations), industry sectors and the economy by facilitating national, regional and international acceptance of test,

inspection and certification results. This work significantly reduces the risk of South Africa's goods and services being rejected.

Over the medium term, the entity will focus on expanding the acceptance of its results for conformity assessments. The African Continental Free Trade Agreement, which came into effect from the beginning of 2021, requires the entity to reduce or eliminate technical barriers to trade within the continent by playing an active role in all matters related to the acceptance of conformity assessment results.

Expenditure is set to increase at an average annual rate of 5.2 per cent, from R134.3 million in 2023/24 to R156.6 million in 2026/27, with compensation of employees constituting an estimated 53 per cent (R237.8 million) of total expenditure over the period ahead. The entity expects to generate 67.1 per cent (R302.4 million) of its revenue over the medium term through fees collected from accredited facilities, new applications, commercial training and interest income; and the remainder through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.93 South African National Accreditation System expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	36.0	41.6	40.8	47.7	9.8%	37.9%	50.3	53.1	56.3	5.7%	35.5%
Accreditation Provision	43.3	49.5	66.3	64.1	14.0%	50.1%	70.4	71.1	74.8	5.3%	48.0%
Strategy and Development	0.9	1.0	2.3	8.9	113.5%	2.6%	9.4	9.9	10.4	5.3%	6.6%
Corporate services	4.5	10.5	14.8	13.6	44.5%	9.4%	14.0	14.4	15.1	3.6%	9.8%
Total	84.8	102.6	124.1	134.3	16.6%	100.0%	144.1	148.5	156.6	5.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.94 South African National Accreditation System statements of financial performance, cash flow and financial position

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Statement of financial performance											
Revenue											
Non-tax revenue	63.3	87.6	100.3	103.6	17.8%	73.3%	112.0	115.3	122.3	5.7%	77.6%
Sale of goods and services other than capital assets	58.5	79.5	89.0	89.5	15.2%	65.6%	97.2	99.6	105.6	5.7%	67.1%
Other non-tax revenue	4.8	8.1	11.3	14.1	43.3%	7.7%	14.9	15.7	16.7	5.8%	10.5%
Transfers received	28.7	33.0	33.8	30.7	2.3%	26.7%	32.1	33.2	34.3	3.7%	22.4%
Total revenue	92.1	120.6	134.1	134.3	13.4%	100.0%	144.1	148.5	156.6	5.2%	100.0%
Expenses											
Current expenses	84.1	101.9	124.1	133.5	16.7%	99.5%	143.3	147.6	156.0	5.3%	99.4%
Compensation of employees	51.4	59.3	66.3	71.7	11.7%	56.3%	75.3	79.0	83.5	5.2%	53.0%
Goods and services	26.8	36.5	52.8	55.5	27.4%	37.8%	61.5	61.9	65.4	5.6%	41.9%
Depreciation	5.9	6.0	4.9	6.3	2.5%	5.4%	6.5	6.7	7.0	3.7%	4.5%
Transfers and subsidies	0.7	0.8	-	0.8	5.4%	0.5%	0.9	0.9	0.6	-8.8%	0.6%
Total expenses	84.8	102.6	124.1	134.3	16.6%	100.0%	144.1	148.5	156.6	5.2%	100.0%
Surplus/(Deficit)	7.3	18.0	10.0	-	-100.0%		-	-	-	-	

Table 39.94 South African National Accreditation System statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
Cash flow statement											
Cash flow from operating activities	15.4	24.6	11.9	2.6	-44.8%	100.0%	2.4	10.1	8.7	49.9%	100.0%
Receipts											
Non-tax receipts	60.3	77.2	97.5	97.9	17.5%	69.2%	102.4	102.6	107.7	3.2%	73.2%
Sales of goods and services other than capital assets	58.8	75.5	93.4	94.3	17.0%	67.0%	98.8	100.5	105.6	3.8%	71.1%
Other tax receipts	1.5	1.7	4.1	3.5	33.7%	2.2%	3.7	2.0	2.1	-15.5%	2.0%
Transfers received	28.7	33.0	33.8	30.7	2.3%	26.9%	32.1	33.2	34.3	3.7%	23.2%
Financial transactions in assets and liabilities	2.8	6.4	-	9.8	51.6%	3.9%	10.4	0.1	0.1	-76.0%	3.6%
Total receipts	91.9	116.6	131.3	138.4	14.6%	100.0%	145.0	135.9	142.2	0.9%	100.0%
Payment											
Current payments	75.8	91.2	119.4	135.0	21.2%	99.4%	141.7	124.9	132.5	-0.6%	99.3%
Compensation of employees	47.5	59.3	65.3	67.6	12.5%	57.8%	71.0	81.4	85.4	8.1%	57.1%
Goods and services	28.3	31.9	54.1	67.4	33.5%	41.7%	70.7	43.5	47.0	-11.3%	42.3%
Transfers and subsidies	0.7	0.8	-	0.8	5.4%	0.6%	0.9	0.9	1.0	5.1%	0.7%
Total payments	76.5	92.0	119.4	135.8	21.1%	100.0%	142.5	125.8	133.5	-0.6%	100.0%
Net cash flow from investing activities	(1.7)	(0.5)	(0.6)	(17.8)	119.5%	100.0%	(7.4)	(17.1)	(17.8)	-	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.4)	(0.2)	(0.6)	(17.3)	248.1%	66.8%	(6.9)	(12.1)	(12.8)	-9.5%	83.3%
Acquisition of software and other intangible assets	(1.3)	(0.2)	(0.1)	(0.5)	-26.8%	33.2%	(0.5)	(5.0)	(5.0)	115.4%	16.7%
Net cash flow from financing activities	(17.9)	-	(14.8)	-	-100.0%	-	-	-	-	-	-
Other flows from financing activities	(17.9)	-	(14.8)	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(4.2)	24.1	(3.6)	(15.2)	53.9%	1.1%	(5.0)	(7.0)	(9.1)	-15.7%	100.0%
Statement of financial position											
Carrying value of assets of which:	67.7	63.8	59.4	60.0	-3.9%	51.6%	55.3	66.5	77.5	8.9%	52.6%
Acquisition of assets	(0.4)	(0.2)	(0.6)	(17.3)	248.1%	100.0%	(6.9)	(12.1)	(12.8)	-9.5%	100.0%
Receivables and prepayments	2.1	5.7	9.7	1.5	-9.1%	3.7%	1.5	2.2	2.2	13.3%	1.5%
Cash and cash equivalents	41.8	65.9	62.4	50.9	6.8%	44.7%	55.6	62.3	55.6	3.0%	45.9%
Total assets	111.6	135.4	131.4	112.5	0.3%	100.0%	112.5	131.1	135.3	6.4%	100.0%
Accumulated surplus/(deficit)	96.4	116.0	111.2	96.2	-0.1%	85.6%	96.2	113.2	122.3	8.3%	87.0%
Deferred income	6.0	5.5	6.7	7.5	7.8%	5.3%	8.0	8.5	6.0	-7.2%	6.2%
Trade and other payables	4.0	8.3	6.2	3.2	-7.7%	4.3%	2.7	3.2	3.5	3.2%	2.6%
Provisions	5.2	5.6	7.3	5.6	2.2%	4.8%	5.5	6.1	3.5	-14.2%	4.3%
Total equity and liabilities	111.6	135.4	131.4	112.5	0.3%	100.0%	112.5	131.1	135.3	6.4%	100.0%

Personnel information**Table 39.95 South African National Accreditation System personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)									
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate														
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27										
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost									
South African National Accreditation System		75	75	76	66.3	0.9	76	71.7	0.9	76	75.3	1.0	76	79.0	1.0	76	83.5	1.1	-	100.0%		
Salary level																						
1-6	2	2	2	0.6	0.3	2	0.6	0.3	2	0.6	0.3	2	0.6	0.3	2	0.6	0.3	2	0.6	0.3	-	2.6%
7-10	43	43	43	23.5	0.5	43	25.3	0.6	43	26.6	0.6	43	27.9	0.6	43	29.9	0.7	43	29.9	0.7	-	56.6%
11-12	11	11	12	13.5	1.1	12	14.9	1.2	12	15.6	1.3	12	16.4	1.4	12	17.2	1.4	12	17.2	1.4	-	15.8%
13-16	18	18	18	27.0	1.5	18	28.4	1.6	18	29.8	1.7	18	31.3	1.7	18	32.9	1.8	18	32.9	1.8	-	23.7%
17-22	1	1	1	1.8	1.8	1	2.5	2.5	1	2.6	2.6	1	2.8	2.8	1	2.9	2.9	1	2.9	2.9	-	1.3%

1. Rand million.

Takeover Regulation Panel

Selected performance indicators

Table 39.96 Takeover Regulation Panel performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of transactions reviewed and approved per year	Administration	Priority 2: Economic transformation and job creation	100% (48)	100% (50)	100% (39)	100%	100%	100%	100%
Percentage of rulings and exemptions issued per year	Administration	Priority 1: A capable, ethical and developmental state	100% (226)	100% (244)	100% (218)	100%	100%	100%	100%
Percentage of requests for advisory opinions processed per year	Administration		100% (3)	100% (2)	100% (4)	100%	100%	100%	100%

Entity overview

The Takeover Regulation Panel was established in terms of section 196 of the Companies Act (2008) as an organ of state within the public administration, but as an institution outside of the public service. Its mandate is to regulate takeovers (referred to as “affected transactions” in the act), with the primary focus on protecting the interests of minority shareholders and maintaining market integrity.

The panel will continue to engage stakeholders over the medium term by giving lectures on takeover law to master’s students at universities and by participating in international engagements with peer regulators.

Expenditure is expected to increase at an average annual rate of 3.4 per cent, from R32.3 million in 2023/24 to R35.8 million in 2026/27, with compensation of employees constituting an estimated 62.4 per cent (R61.5 million) of total spending over the period ahead. However, it is expected to decrease at an average annual rate of 1.2 per cent, from R22.2 million in 2023/24 to R21.4 million in 2026/27, as the entity attempts to reduce its salary bill. Revenue is expected to increase at an average annual rate of 2.2 per cent, from R34.3 million in 2023/24 to R36.6 million in 2026/27. The entity derives its revenue from annual levies and fees charged for the services that it provides to companies listed on the stock exchange.

Programmes/Objectives/Activities

Table 39.97 Takeover Regulation Panel expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	–	29.3	34.3	32.3	–	–	32.3	34.0	35.8	3.4%	100.0%
Total	–	29.3	34.3	32.3	–	–	32.3	34.0	35.8	3.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.98 Takeover Regulation Panel statements of financial performance, cash flow and financial position

Statement of financial performance			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
						2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
R million													
Audited outcome						Medium-term expenditure estimate							
Revenue													
Non-tax revenue													
Non-tax revenue			–	35.0	33.7	34.3	–	–	33.9	35.2	36.6	2.2%	100.0%
Other non-tax revenue			–	35.0	33.7	34.3	–	–	33.9	35.2	36.6	2.2%	100.0%
Total revenue			–	35.0	33.7	34.3	–	–	33.9	35.2	36.6	2.2%	100.0%
Expenses													
Current expenses													
Current expenses			–	29.3	34.3	32.3	–	–	32.3	34.0	35.8	3.4%	100.0%
Compensation of employees			–	18.3	21.3	22.2	–	–	19.6	20.5	21.4	-1.2%	62.4%
Goods and services			–	10.9	13.0	10.0	–	–	12.7	13.4	14.2	12.4%	37.3%
Depreciation			–	0.0	0.1	0.1	–	–	0.1	0.1	0.1	15.6%	0.3%
Total expenses			–	29.3	34.3	32.3	–	–	32.3	34.0	35.8	3.4%	100.0%
Surplus/(Deficit)			–	5.7	(0.6)	1.9	–	–	1.5	1.2	–	-100.0%	
Cash flow statement													
Cash flow from operating activities													
Receipts			–	2.3	4.3	1.7	–	–	3.5	1.2	0.8	-21.0%	100.0%
Non-tax receipts													
Sales of goods and services other than capital assets			–	(1.6)	(1.5)	(4.0)	–	–	(3.9)	(6.3)	(6.9)	19.9%	-422.0%
Other sales			–	(1.6)	(1.5)	(4.0)	–	–	(3.9)	(6.3)	(6.9)	19.9%	-422.0%
Other tax receipts			–	3.9	5.8	5.7	–	–	7.4	7.6	7.7	10.7%	522.0%
Total receipts			–	2.3	4.3	1.7	–	–	3.5	1.2	0.8	-21.0%	100.0%
Payment													
Net cash flow from investing activities													
Acquisition of property, plant, equipment and intangible assets			–	(0.3)	(0.3)	–	–	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents			–	2.1	4.0	1.7	–	–	3.5	1.2	0.8	-21.0%	100.0%
Statement of financial position													
Carrying value of assets of which:			–	0.3	0.5	0.5	–	–	0.4	0.3	0.1	-32.3%	0.3%
Acquisition of assets			–	(0.3)	(0.3)	–	–	–	–	–	–	–	–
Receivables and prepayments			–	3.0	0.2	2.4	–	–	0.0	0.0	0.0	-75.7%	0.6%
Cash and cash equivalents			–	101.4	105.5	107.2	–	–	110.7	111.9	112.7	1.7%	99.2%
Taxation			–	0.0	0.1	–	–	–	–	–	–	–	–
Total assets			–	104.7	106.2	110.0	–	–	111.1	112.2	112.9	0.9%	100.0%
Accumulated surplus/(deficit)			–	102.2	101.6	106.6	–	–	108.1	109.3	110.2	1.1%	97.3%
Trade and other payables			–	0.7	2.8	1.8	–	–	1.6	1.6	1.7	-1.5%	1.5%
Provisions			–	1.8	1.8	1.6	–	–	1.4	1.2	1.0	-13.8%	1.2%
Total equity and liabilities			–	104.7	106.2	110.0	–	–	111.1	112.2	112.9	0.9%	100.0%

Personnel information

Table 39.99 Takeover Regulation Panel personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
			Actual			Revised estimate			Medium-term expenditure estimate										
Number of funded posts	Number of approved establishment	Number of posts on establishment	2022/23		2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27					
			Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Takeover Regulation Panel	10	10	10	21.3	2.1	10	22.2	2.2	10	19.6	2.0	10	20.5	2.1	10	21.4	2.1	–	100.0%
Salary level	10	10	10	21.3	2.1	10	22.2	2.2	10	19.6	2.0	10	20.5	2.1	10	21.4	2.1	–	100.0%
1 – 6	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
7 – 10	7	7	7	1.2	0.2	7	1.7	0.2	7	1.6	0.2	7	1.6	0.2	7	1.7	0.2	–	70.0%
11 – 12	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
13 – 16	1	1	1	4.6	4.6	1	4.6	4.6	1	4.6	4.6	1	4.8	4.8	1	5.0	5.0	–	10.0%
17 – 22	2	2	2	14.3	7.2	2	14.8	7.4	2	12.7	6.3	2	13.3	6.6	2	13.9	7.0	–	20.0%

1. Rand million.

TRANSPORT

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	526.2	15.3	3.6	545.0	576.4	603.0
Integrated Transport Planning	91.4	–	0.3	91.7	95.5	100.7
Rail Transport	56.3	19 433.5	0.1	19 490.0	20 360.7	21 294.6
Road Transport	133.0	43 594.3	1.0	43 728.3	48 037.8	48 816.6
Civil Aviation	220.0	113.8	0.6	538.5	567.2	364.4
Maritime Transport	141.9	47.1	0.5	189.4	195.2	430.4
Public Transport	351.5	15 686.4	0.3	16 038.3	17 021.7	16 967.4
Subtotal	1 520.3	78 890.6	6.3	80 621.1	86 854.5	88 577.1
Direct charge against the National Revenue Fund						
International Oil Pollution Compensation Funds	–	13.1	–	13.1	13.7	14.3
Total expenditure estimates	1 520.3	78 903.7	6.3	80 634.3	86 868.2	88 591.5

Executive authority: Minister of Transport
Accounting officer: Director-General of Transport
Website: www.transport.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead the provision of an integrated, sustainable, reliable and safe transport system through planning, developing, coordinating, promoting and implementing transport policies, regulations and strategies.

Mandate

The Constitution identifies the legislative responsibilities of the national, provincial and local levels of government for all modes of transport, with associated infrastructure and operational requirements. The Department of Transport is responsible for the legislation and policies for rail, pipelines, roads, airports, harbours and the intermodal operations of public transport and freight. Accordingly, it conducts sector research, formulates legislation and policy to set the strategic directions of subsectors, assigns responsibilities to public entities, regulates by setting norms and standards, and monitors implementation.

Selected performance indicators

Table 40.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Lane kilometres of surfaced roads rehabilitated per year (km)	Road Transport	Priority 2: Economic transformation and job creation	1 372	2 053	1 313	2 739	3 177	3 977	4 200
Lane kilometres of roads resealed per year (km)	Road Transport		2 006	5 429	1 633	3 712	4 305	5 105	5 300
Kilometres of roads re-gravelled per year (km)	Road Transport		4 035	6 695	5 265	5 500	6 105	7 750	8 000
Square kilometres of blacktop patching on roads (including pothole repairs) per year (m ²)	Road Transport		1 158 366	1 239 500	1 820 389	1 784 880	2 141 856	2 527 390	2 700 000
Kilometres of gravel roads bladed per year (km)	Road Transport		352 233	604 250	338 334	764 376	840 814	933 214	950 000

Table 40.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Total number of municipalities with integrated public transport networks facilitated at the construction phase	Public Transport	Priority 5: Spatial integration, human settlements and local government	10	10	10	10	10	10	10
Average number of weekday bus rapid transit passenger trips per year: Rea Vaya (Johannesburg)	Public Transport		27 500	29 805	38 133	40 000	51 219	95 083	96 985
Average number of weekday bus rapid transit passenger trips per year: MyCiTi (Cape Town)	Public Transport		34 000	35 000	67 011	66 438	73 180	87 847	91 276
Average number of weekday bus rapid transit passenger trips per year: Leeto la Polokwane (Polokwane)	Public Transport		– ¹	131	3 105	9 743	10 000	10 000	10 000
Average number of weekday bus rapid transit passenger trips per year: Yarona (Rustenburg)	Public Transport		– ¹	– ¹	3 098	19 000	16 416	17 573	17 573
Number of single ticketing systems for all government-subsidised public transport operators implemented and monitored on an ongoing basis	Public Transport		1	2	2	2	3	6	6
Average number of weekday bus rapid transit passenger trips per year: GO George (George)	Public Transport		13 500	14 006	21 607	24 692	26 018	30 000	30 938
Average number of weekday bus rapid transit passenger trips per year: A Re Yeng (Tshwane)	Public Transport		2 950	3 500	8 179	26 940	42 221	45 734	57 432
Average number of weekday bus rapid transit passenger trips per year: Libhongolethu (Nelson Mandela Bay)	Public Transport		2 100	2 275	4 327	6 000	5 925	6 464	7 016
Average number of weekday bus rapid transit passenger trips per year: Harambee (Ekurhuleni)	Public Transport		3 500	3 700	8 821	13 977	20 162	25 572	44 924

1. No historical data available.

Expenditure overview

Over the medium term, the department will continue to focus on creating an enabling environment for economic activity by maintaining South Africa's road network; facilitating integrated road-based public transport networks; and investing in critical infrastructure to revitalise and turn around passenger rail services.

Expenditure is expected to increase at an average annual rate of 4.2 per cent, from R78.3 billion in 2023/24 to R88.6 billion in 2026/27. Transfers and subsidies, mainly for transport public entities, account for an estimated 97.9 per cent (R250.7 billion) of the department's expenditure, increasing at an average annual rate of 4.2 per cent, from R76.7 billion in 2023/24 to R86.7 billion in 2026/27. Transfers to the *provincial roads maintenance grant*, the *public transport operations grant*, the *public transport network grant* and the *rural roads asset management systems grant* are intended to fund other spheres of government with concurrent transport functions.

Cabinet has approved reductions to the department's budget amounting to R20.3 billion over the medium term. Of this: R17.4 billion is effected in the national sphere on transfers to public entities, including the South African National Roads Agency and the Passenger Rail Agency of South Africa; R2.7 billion in the provincial sphere on transfers to the *provincial roads maintenance grant*; and R237.9 million in the municipal sphere on transfers to the *public transport network grant*. Accordingly, targets for roads rehabilitated, resealed and re-gravelled in provinces, and for passenger trips for integrated public transport services across various municipalities, have been reduced. To minimise the impact of these reductions, the department, through its implementing agencies, will aim to improve efficiencies and contract management to ensure value for money on services rendered by the private sector.

Maintaining South Africa's road network

By investing in South Africa's road networks, the department ensures that passengers and freight carriers have adequate access to safe roads. Of the R140.6 billion over the medium term allocated to the *Road Transport* programme to fund the construction, upgrading and maintenance of national and provincial road networks, R86.8 billion is allocated to the South African National Roads Agency. Of this amount, R53.3 billion is to be spent on maintaining the national non-toll network, R4.1 billion on the N2 Wild Coast project, R3 billion on the R573 (Moloto Road) development corridor and R2.3 billion on the Gauteng freeway improvement project. The agency is set to receive an additional R81.4 million over the MTEF period to pilot a single ticketing system for public transport in Gauteng that will allow commuters to access all public transport facilities with a single pass.

The *provincial roads maintenance grant* is set to receive allocations amounting to R51.8 billion over the period ahead. The grant prioritises different elements of strategies to preserve road assets, including maintenance and refurbishment. The road maintenance component of the grant provides funds to provincial transport departments to maintain and preserve the provincial road network, whereas the refurbishment and rural bridges component of the grant provides for the refurbishment of roads and the construction of 96 rural bridges in 2024/25 and 2025/26. Provinces are also expected use the grant to rehabilitate 11 354 lane kilometres, reseal 14 710 lane kilometres, re-gravel 21 855 kilometres and blacktop-patch 7 369 246 square metres.

Facilitating integrated road-based public transport networks

The department disburses the *public transport network grant* to municipalities to carry out required infrastructure projects and cover indirect costs of bus rapid transit services in Cape Town, Ekurhuleni, George, Johannesburg, Nelson Mandela Bay, Polokwane, Rustenburg and Tshwane. Funding from the grant is expected to lead to an increase in the number of weekday passenger trips on bus rapid transit services from a combined 245 141 in 2024/25 to 356 144 in 2026/27. Transfers to the grant are set to increase from R6.2 billion in 2023/24 to R7.6 billion in 2026/27.

Allocations to the *public transport operations grant*, which subsidises road based public transport services are expected to increase from R7.4 billion in 2023/24 to R8.5 billion in 2026/27. These services are provided by provincial departments of transport.

Investing in critical infrastructure to revitalise passenger rail services

In consultation with the department, the Passenger Rail Agency of South Africa has adopted a priority corridor strategy to recover rail services and increase commuter numbers. To achieve this, interventions in the *Rail Transport* programme over the medium term include maintaining, recovering and renewing the agency's rolling stock fleet, modernising rail infrastructure, rolling out new train sets to priority corridors and increasing rail passenger trips and freight. Accordingly, transfers from the programme to the agency amount to an estimated R60.7 billion over medium term. These funds will also be used to continue the agency's rolling stock renewal drive.

As a result of Cabinet-approved reductions, transfers to the agency for capital expenditure are set to decrease at an average annual rate of 0.7 per cent, from R12.9 billion in 2023/24 to R12.7 billion in 2026/27. Transfers to the agency for operational expenditure, however, are set to increase at an average annual rate of 4.1 per cent, from R7.5 billion in 2023/24 to R8.5 billion in 2026/27, as more commuter lines become operational. The agency will explore contractual exit clauses if necessary to mitigate the risk these reductions might pose to the fulfilment of some of its contracts.

Expenditure trends and estimates

Table 40.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Integrated Transport Planning											
3. Rail Transport											
4. Road Transport											
5. Civil Aviation											
6. Maritime Transport											
7. Public Transport											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Programme 1	384.3	439.6	473.1	527.3	11.1%	0.6%	545.0	576.4	603.0	4.6%	0.7%
Programme 2	57.6	64.7	78.5	91.0	16.5%	0.1%	91.7	95.5	100.7	3.4%	0.1%
Programme 3	9 584.3	16 768.2	19 971.6	20 592.9	29.0%	22.7%	19 490.0	20 360.7	21 294.6	1.1%	24.4%
Programme 4	31 460.0	34 123.7	59 735.8	42 047.3	10.2%	56.8%	43 728.3	48 037.8	48 816.6	5.1%	54.6%
Programme 5	2 642.2	546.0	414.0	317.5	-50.7%	1.3%	538.5	567.2	364.4	4.7%	0.5%
Programme 6	135.8	115.6	147.3	263.6	24.8%	0.2%	189.4	195.2	430.4	17.7%	0.3%
Programme 7	12 809.6	12 845.5	13 722.9	14 442.7	4.1%	18.3%	16 038.3	17 021.7	16 967.4	5.5%	19.3%
Subtotal	57 073.8	64 903.3	94 543.2	78 282.4	11.1%	100.0%	80 621.1	86 854.5	88 577.1	4.2%	100.0%
Direct charge against the National Revenue Fund	-	3.4	1.5	12.6	0.0%	0.0%	13.1	13.7	14.3	4.5%	0.0%
International Oil Pollution Compensation Funds	-	3.4	1.5	12.6	0.0%	0.0%	13.1	13.7	14.3	4.5%	0.0%
Total	57 073.8	64 906.6	94 544.8	78 295.0	11.1%	100.0%	80 634.3	86 868.2	88 591.5	4.2%	100.0%
Change to 2023 Budget estimate				-			(6 084.2)	(7 283.8)	(6 974.0)		
Economic classification											
Current payments	1 078.3	1 099.2	1 179.8	1 541.8	12.7%	1.7%	1 520.3	1 578.1	1 877.9	6.8%	1.9%
Compensation of employees	471.5	479.6	505.3	557.5	5.7%	0.7%	571.6	596.8	624.1	3.8%	0.7%
Goods and services ¹	606.8	558.2	674.5	984.2	17.5%	1.0%	948.6	981.4	1 253.8	8.4%	1.2%
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%
Advertising	9.6	23.5	24.7	22.6	32.9%	0.0%	25.5	27.7	29.1	8.7%	0.0%
Communication	54.6	65.2	87.5	77.5	12.4%	0.1%	96.5	101.7	106.5	11.2%	0.1%
Consultants: Business and advisory services	233.3	196.3	241.6	497.2	28.7%	0.4%	449.6	452.5	702.1	12.2%	0.6%
Infrastructure and planning services	62.6	43.1	57.2	88.1	12.0%	0.1%	92.6	96.9	101.3	4.8%	0.1%
Operating leases	89.8	110.4	111.4	68.3	-8.7%	0.1%	76.6	80.1	83.8	7.0%	0.1%
Travel and subsistence	18.5	35.9	62.4	86.7	67.3%	0.1%	76.5	81.9	84.7	-0.8%	0.1%
Transfers and subsidies¹	53 659.1	63 763.6	69 617.3	76 744.9	12.7%	89.5%	78 903.7	85 064.9	86 706.7	4.2%	97.9%
Provinces and municipalities	21 714.4	24 341.8	25 883.8	29 029.5	10.2%	34.2%	32 002.0	34 174.8	33 482.0	4.9%	38.5%
Departmental agencies and accounts	21 045.3	22 387.6	23 433.5	26 702.8	8.3%	31.7%	27 014.2	30 111.7	31 493.4	5.7%	34.5%
Foreign governments and international organisations	14.2	14.9	17.9	35.6	35.7%	0.0%	37.2	38.8	40.6	4.5%	0.0%
Public corporations and private enterprises	10 609.5	16 669.5	19 858.5	20 451.8	24.5%	22.9%	19 354.0	20 220.7	21 148.1	1.1%	24.3%
Non-profit institutions	28.2	29.8	32.1	33.5	5.8%	0.0%	35.0	36.5	38.2	4.5%	0.0%
Households	247.4	320.0	391.5	491.7	25.7%	0.5%	461.3	482.3	504.4	0.9%	0.6%
Payments for capital assets	11.0	43.7	11.0	8.3	-8.9%	0.0%	6.3	6.6	6.9	-6.1%	0.0%
Buildings and other fixed structures	-	38.4	0.1	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Machinery and equipment	7.7	5.3	10.9	8.3	2.8%	0.0%	6.3	6.6	6.9	-6.1%	0.0%
Software and other intangible assets	3.4	-	-	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Payments for financial assets	2 325.4	0.1	23 736.6	-	-100.0%	8.8%	204.0	218.6	-	0.0%	0.1%
Total	57 073.8	64 906.6	94 544.8	78 295.0	11.1%	100.0%	80 634.3	86 868.2	88 591.5	4.2%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 40.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	2 890	2 067	2 205	256	-55.4%	–	267	279	292	4.5%	–
Employee social benefits	2 890	2 067	2 205	256	-55.4%	–	267	279	292	4.5%	–
Other transfers to households											
Current	244 505	317 927	389 283	491 482	26.2%	0.5%	461 047	482 033	504 148	0.9%	0.6%
Bursaries for non-employees	10 526	9 542	11 135	12 815	6.8%	–	13 391	13 991	14 632	4.5%	–
Taxi recapitalisation	233 979	308 385	378 148	478 667	26.9%	0.5%	447 656	468 042	489 516	0.7%	0.6%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	10 979 120	11 615 795	12 129 106	9 414 539	-5.0%	16.7%	9 003 440	9 371 901	9 802 441	1.4%	11.5%
Transport Education and Training Authority	1 368	1 443	1 515	1 582	5.0%	–	1 653	1 727	1 806	4.5%	–
Railway Safety Regulator	82 045	69 657	72 874	76 086	-2.5%	0.1%	79 503	83 065	86 871	4.5%	0.1%
Road Traffic Management Corporation	240 606	217 322	224 179	220 104	-2.9%	0.3%	196 991	204 264	215 172	-0.8%	0.3%
South African National Roads Agency: Gauteng freeway improvement project	3 130 062	3 564 332	4 404 436	1 330 915	-24.8%	4.7%	724 033	756 470	791 127	-15.9%	1.1%
South African National Roads Agency	7 204 024	7 285 029	7 186 139	7 494 490	1.3%	11.1%	7 689 510	7 992 801	8 358 905	3.7%	9.6%
Road Traffic Infringement Agency: Operations	88 214	8 648	9 068	9 468	-52.5%	–	10 024	10 293	10 765	4.4%	–
Cross-Border Road Transport Agency	38 500	–	–	–	-100.0%	–	–	–	–	–	–
Road Traffic Infringement Agency: AARTO roll out	–	150 798	–	143 529	–	0.1%	149 844	156 737	163 917	4.5%	0.2%
South African National Roads Agency: Single ticketing for public transport	–	–	–	10 000	–	–	20 000	30 000	31 374	46.4%	–
South African Civil Aviation Authority: Operations	–	277 600	187 900	85 801	–	0.2%	87 406	90 075	93 906	3.1%	0.1%
South African Civil Aviation Authority	145 079	–	–	–	-100.0%	0.1%	–	–	–	–	–
South African Civil Aviation Authority: Flight inspection unit	10 400	–	–	–	-100.0%	–	–	–	–	–	–
Ports Regulator of South Africa Capital	38 822	40 966	42 995	42 564	3.1%	0.1%	44 476	46 469	48 598	4.5%	0.1%
South African National Roads Agency: Non-toll network	10 066 178	10 771 851	11 304 400	17 288 225	19.8%	18.7%	18 010 809	20 739 807	21 690 931	7.9%	23.7%
South African National Roads Agency: Moloto Road upgrade	8 226 129	8 793 798	8 863 142	15 122 974	22.5%	15.5%	15 748 318	18 375 956	19 218 782	8.3%	20.9%
South African National Roads Agency: N2 Wild Coast project	785 049	843 928	885 826	923 794	5.6%	1.3%	965 281	1 008 526	1 054 731	4.5%	1.2%
South African National Roads Agency: KwaZulu-Natal flood damage to toll roads	1 055 000	1 134 125	1 190 432	1 241 457	5.6%	1.8%	1 297 210	1 355 325	1 417 418	4.5%	1.6%
South African National Roads Agency: KwaZulu-Natal flood damage to toll roads	–	–	365 000	–	–	0.1%	–	–	–	–	–
Foreign governments and international organisations											
Current	14 245	14 923	17 943	35 577	35.7%	–	37 175	38 840	40 619	4.5%	–
African Civil Aviation Commission	4 043	3 097	3 661	6 707	18.4%	–	7 008	7 322	7 657	4.5%	–
International Civil Aviation Organisation	3 653	3 361	4 048	5 795	16.6%	–	6 055	6 326	6 616	4.5%	–
Cospas-Sarsat programme	880	798	844	682	-8.1%	–	713	745	779	4.5%	–
Southern African Development Community: International Civil Aviation Organisation mission	–	158	87	78	–	–	82	86	90	4.9%	–
Southern African Development Community Aviation Safety Organisation	4 492	3 026	6 935	7 232	17.2%	–	7 557	7 896	8 258	4.5%	–
International Maritime Organisation	729	739	418	2 063	41.4%	–	2 156	2 252	2 355	4.5%	–
Indian Ocean memorandum of understanding	448	372	408	456	0.6%	–	476	497	520	4.5%	–
International Oil Pollution Compensation Funds	–	3 372	1 542	12 564	–	–	13 128	13 716	14 344	4.5%	–
Provinces and municipalities											
Municipal bank accounts											
Current	108 436	109 885	115 022	115 461	2.1%	0.2%	120 646	126 051	131 826	4.5%	0.2%
Municipal agencies and funds	–	15	2	–	–	–	–	–	–	–	–
Rural roads asset management systems grant	108 436	109 870	115 020	115 461	2.1%	0.2%	120 646	126 051	131 826	4.5%	0.2%
Capital	4 389 070	5 174 533	6 012 892	6 194 045	12.2%	8.3%	7 473 434	8 084 074	7 619 281	7.1%	9.0%
Public transport network grant	4 389 070	5 174 533	6 012 892	6 194 045	12.2%	8.3%	7 473 434	8 084 074	7 619 281	7.1%	9.0%

Table 40.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Provincial revenue funds											
Current	6 749 581	7 120 808	7 090 432	7 402 934	3.1%	10.8%	7 735 396	8 081 942	8 452 209	4.5%	9.7%
Public transport operations grant	6 749 581	7 120 808	7 090 432	7 402 934	3.1%	10.8%	7 735 396	8 081 942	8 452 209	4.5%	9.7%
Capital	10 467 334	11 936 559	12 665 441	15 317 086	13.5%	19.1%	16 672 490	17 882 779	17 278 690	4.1%	20.5%
Provincial roads maintenance grant: Roads maintenance component	10 467 334	11 936 559	10 766 106	10 748 944	0.9%	16.6%	11 430 645	11 314 079	11 850 181	3.3%	13.8%
Provincial roads maintenance grant: Disaster relief component	-	-	1 510 425	600 531	-	0.8%	-	-	-	-100.0%	0.2%
Provincial roads maintenance grant: Welisizwe rural bridges programme	-	-	388 910	1 020 000	-	0.5%	1 254 000	1 378 000	-	-100.0%	1.1%
Provincial roads maintenance grant: Refurbishment component	-	-	-	2 947 611	-	1.1%	3 987 845	5 190 700	5 428 509	22.6%	5.4%
Public corporations and private enterprises											
Subsidies on products and production											
Current	8 773 606	6 923 253	7 240 066	7 515 518	-5.0%	11.5%	7 776 477	8 115 904	8 488 563	4.1%	9.7%
Passenger Rail Agency of South Africa: Metrorail (operations)	6 696 500	4 787 506	5 020 328	5 293 468	-7.5%	8.3%	5 454 636	5 690 044	5 951 565	4.0%	6.8%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	1 164 206	1 210 332	1 257 646	1 263 858	2.8%	1.9%	1 320 617	1 379 781	1 442 994	4.5%	1.7%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	912 900	925 415	962 092	958 192	1.6%	1.4%	1 001 224	1 046 079	1 094 004	4.5%	1.3%
Capital	700 909	9 746 209	12 618 475	12 936 309	164.3%	13.6%	11 577 544	12 104 752	12 659 521	-0.7%	15.1%
Passenger Rail Agency of South Africa: Other capital programmes	395 172	1 439 864	3 401 272	5 887 882	146.1%	4.2%	1 848 907	1 931 738	2 020 239	-30.0%	3.6%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	-	4 830 522	6 801 794	6 908 676	-	7.0%	5 279 213	5 524 256	5 777 546	-5.8%	7.2%
Passenger Rail Agency of South Africa: Signalling	-	1 965 689	935 846	89 704	-	1.1%	2 516 292	2 629 022	2 749 468	213.0%	2.4%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	200 762	1 262 180	1 400 589	49 427	-37.3%	1.1%	1 733 951	1 811 632	1 894 630	237.2%	1.7%
Passenger Rail Agency of South Africa: Mainline passenger services (refurbishment of coaches)	104 975	247 954	78 974	620	-81.9%	0.2%	199 181	208 104	217 638	605.4%	0.2%
Other transfers to private enterprises											
Current	1 135 000	-	-	-	-100.0%	0.4%	-	-	-	-	-
One-off taxi gratuity	1 135 000	-	-	-	-100.0%	0.4%	-	-	-	-	-
Non-profit institutions											
Current	28 236	29 784	32 053	33 467	5.8%	-	34 968	36 533	38 208	4.5%	-
National Sea Rescue Institute	2 731	2 884	4 147	4 331	16.6%	-	4 525	4 728	4 945	4.5%	-
South African Radio League: National emergency communications division	103	108	112	117	4.3%	-	122	127	133	4.4%	-
Mountain Club of South Africa	103	108	112	117	4.3%	-	122	127	133	4.4%	-
Off-road Rescue Unit	103	108	112	117	4.3%	-	122	127	133	4.4%	-
K9 Search and Rescue Association of South Africa	103	103	112	117	4.3%	-	122	127	133	4.4%	-
South African National Taxi Council	25 093	26 473	27 458	28 668	4.5%	-	29 955	31 297	32 731	4.5%	-
Total	53 659 110	63 763 594	69 617 318	76 744 899	12.7%	100.0%	78 903 693	85 064 895	86 706 729	4.2%	100.0%

Personnel information

Table 40.4 Vote personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	Actual	Revised estimate			Medium-term expenditure estimate																
			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27							
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Transport			705		19	734	505.3	0.7	771	557.5	0.7	810	571.6	0.7	835	596.8	0.7	866	624.1	0.7	4.0%	100.0%
Salary level			705		19	734	505.3	0.7	771	557.5	0.7	810	571.6	0.7	835	596.8	0.7	866	624.1	0.7	4.0%	100.0%
1 – 6	154	14	112	37.2	0.3	133	47.4	0.4	132	45.2	0.3	136	46.1	0.3	143	47.7	0.3	143	47.7	0.3	2.3%	16.6%
7 – 10	301	2	307	167.2	0.5	312	174.6	0.6	330	178.8	0.5	335	181.7	0.5	347	188.5	0.5	347	188.5	0.5	3.6%	40.3%
11 – 12	141	2	135	127.8	0.9	137	132.2	1.0	149	141.8	1.0	156	149.3	1.0	159	152.7	1.0	159	152.7	1.0	5.1%	18.3%
13 – 16	109	1	107	162.2	1.5	117	181.4	1.5	127	193.8	1.5	136	207.7	1.5	146	223.1	1.5	146	223.1	1.5	7.6%	16.0%
Other	–	–	72	11.0	0.2	72	21.9	0.3	72	12.1	0.2	72	12.1	0.2	72	12.1	0.2	72	12.1	0.2	0.0%	8.8%
Programme	705	19	734	505.3	0.7	771	557.5	0.7	810	571.6	0.7	835	596.8	0.7	866	624.1	0.7	866	624.1	0.7	4.0%	100.0%
Programme 1	351	6	377	230.1	0.6	393	252.8	0.6	422	263.3	0.6	438	275.1	0.6	459	287.7	0.6	459	287.7	0.6	5.3%	52.2%
Programme 2	69	–	67	54.6	0.8	70	58.5	0.8	74	59.4	0.8	77	62.1	0.8	79	64.9	0.8	79	64.9	0.8	4.3%	9.1%
Programme 3	25	–	28	22.2	0.8	30	28.6	0.9	33	29.9	0.9	34	31.2	0.9	34	32.6	1.0	34	32.6	1.0	4.0%	4.0%
Programme 4	91	–	89	68.7	0.8	91	73.5	0.8	94	74.6	0.8	96	77.8	0.8	97	81.4	0.8	97	81.4	0.8	2.2%	11.5%
Programme 5	49	–	48	40.6	0.9	58	46.8	0.8	59	48.9	0.8	59	51.1	0.9	61	53.4	0.9	61	53.4	0.9	1.7%	7.2%
Programme 6	30	–	29	26.7	0.9	32	30.8	0.9	29	27.4	1.0	29	28.5	1.0	31	29.8	0.9	31	29.8	0.9	-1.0%	3.7%
Programme 7	90	13	95	62.5	0.7	97	66.5	0.7	99	68.1	0.7	101	71.0	0.7	105	74.3	0.7	105	74.3	0.7	2.8%	12.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 40.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	1 625	51 160	204 263	2 471	2 750	19.2%	100.0%	2 645	3 135	3 315	6.4%	100.0%
Sales of goods and services produced by department	645	727	988	935	1 034	17.0%	1.3%	1 113	1 333	1 253	6.6%	40.0%
Sales by market establishments	84	80	89	100	110	9.4%	0.1%	110	120	130	5.7%	4.0%
of which:												
Rental parking: Covered and open	84	80	89	100	110	9.4%	0.1%	110	120	130	5.7%	4.0%
Administrative fees	389	469	712	650	730	23.3%	0.9%	810	870	930	8.4%	28.2%
of which:												
Foreign operating permits	152	469	712	250	230	14.8%	0.6%	260	270	280	6.8%	8.8%
Public driver permits	237	–	–	400	500	28.3%	0.3%	550	600	650	9.1%	19.4%
Other sales	172	178	187	185	194	4.1%	0.3%	193	343	193	-0.2%	7.8%
of which:												
Commission on insurance	170	178	187	180	190	3.8%	0.3%	190	190	190	–	6.4%
Replacement of security cards and tender documents	–	–	–	3	4	–	–	2	2	2	-20.6%	0.1%
Departmental publications	–	–	–	2	–	–	–	1	1	1	–	–
Services rendered: Approval of plans	2	–	–	–	–	-100.0%	–	–	150	–	–	1.3%
Sales of scrap, waste, arms and other used current goods	–	–	–	–	42	–	–	32	32	32	-8.7%	1.2%
of which:												
Wastepaper	–	–	–	–	–	–	–	2	2	2	–	0.1%
Scrap	–	–	–	–	42	–	–	30	30	30	-10.6%	1.1%
Interest, dividends and rent on land	114	215	515	36	24	-40.5%	0.3%	100	120	130	75.6%	3.2%
Interest	114	215	515	36	24	-40.5%	0.3%	100	120	130	75.6%	3.2%
Transactions in financial assets and liabilities	866	50 218	202 760	1 500	1 650	24.0%	98.3%	1 400	1 650	1 900	4.8%	55.7%
Total	1 625	51 160	204 263	2 471	2 750	19.2%	100.0%	2 645	3 135	3 315	6.4%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	31.9	34.6	37.7	41.2	8.9%	8.0%	42.3	44.3	46.3	4.0%	7.7%
Management	49.9	54.6	73.8	96.2	24.5%	15.0%	99.8	106.7	111.6	5.1%	18.4%
Corporate Services	187.9	204.4	212.3	268.1	12.6%	47.8%	262.4	277.3	290.0	2.7%	48.8%
Communications	21.4	33.3	35.6	42.4	25.6%	7.3%	49.5	53.0	55.6	9.5%	8.9%
Office Accommodation	93.3	112.7	113.7	79.5	-5.2%	21.9%	91.0	95.1	99.5	7.8%	16.2%
Total	384.3	439.6	473.1	527.3	11.1%	100.0%	545.0	576.4	603.0	4.6%	100.0%
Change to 2023 Budget estimate				-			10.2	11.9	12.7		
Economic classification											
Current payments	365.0	424.5	452.7	507.3	11.6%	95.9%	526.2	556.7	582.4	4.7%	96.5%
Compensation of employees	206.9	215.3	230.1	252.8	6.9%	49.6%	263.3	275.1	287.7	4.4%	47.9%
Goods and services	158.1	209.2	222.6	254.4	17.2%	46.3%	262.8	281.6	294.7	5.0%	48.6%
of which:											
Advertising	8.5	21.6	19.6	19.2	30.9%	3.8%	22.0	23.9	25.1	9.4%	4.0%
Computer services	14.3	13.7	16.7	24.0	18.9%	3.8%	20.2	21.8	22.9	-1.6%	3.9%
Consultants: Business and advisory services	1.4	1.1	5.7	14.2	115.2%	1.2%	23.8	26.1	27.3	24.3%	4.1%
Operating leases	88.4	107.6	108.3	67.8	-8.5%	20.4%	75.6	79.0	82.6	6.8%	13.5%
Property payments	9.8	8.7	12.1	17.7	21.6%	2.6%	17.8	19.0	19.9	4.0%	3.3%
Travel and subsistence	8.0	16.9	24.2	48.0	81.7%	5.3%	36.4	39.2	41.0	-5.2%	7.3%
Transfers and subsidies	13.9	11.8	14.1	14.7	1.7%	3.0%	15.3	16.0	16.7	4.5%	2.8%
Provinces and municipalities	-	0.0	0.0	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1.4	1.4	1.5	1.6	5.0%	0.3%	1.7	1.7	1.8	4.5%	0.3%
Households	12.5	10.3	12.6	13.1	1.4%	2.7%	13.7	14.3	14.9	4.5%	2.5%
Payments for capital assets	4.8	3.2	6.2	5.4	4.1%	1.1%	3.6	3.7	3.9	-10.4%	0.7%
Buildings and other fixed structures	-	-	0.1	-	-	-	-	-	-	-	-
Machinery and equipment	4.8	3.2	6.1	5.4	4.1%	1.1%	3.6	3.7	3.9	-10.4%	0.7%
Payments for financial assets	0.6	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Total	384.3	439.6	473.1	527.3	11.1%	100.0%	545.0	576.4	603.0	4.6%	100.0%
Proportion of total programme expenditure to vote expenditure	0.7%	0.7%	0.5%	0.7%	-	-	0.7%	0.7%	0.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	2.0	0.8	1.4	0.3	-49.8%	0.2%	0.3	0.3	0.3	4.5%	-
Employee social benefits	2.0	0.8	1.4	0.3	-49.8%	0.2%	0.3	0.3	0.3	4.5%	-
Other transfers to households											
Current	10.5	9.5	11.1	12.8	6.8%	2.4%	13.4	14.0	14.6	4.5%	2.4%
Bursaries for non-employees	10.5	9.5	11.1	12.8	6.8%	2.4%	13.4	14.0	14.6	4.5%	2.4%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1.4	1.4	1.5	1.6	5.0%	0.3%	1.7	1.7	1.8	4.5%	0.3%
Transport Education and Training Authority	1.4	1.4	1.5	1.6	5.0%	0.3%	1.7	1.7	1.8	4.5%	0.3%
Provinces and municipalities											
Municipal bank accounts											
Current	-	0.0	0.0	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	0.0	0.0	-	-	-	-	-	-	-	-

Personnel information

Table 40.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Administration																			
Salary level	351	6	377	230.1	0.6	393	252.8	0.6	422	263.3	0.6	438	275.1	0.6	459	287.7	0.6	5.3%	100.0%
1 – 6	91	1	66	21.1	0.3	79	27.5	0.3	81	26.6	0.3	88	28.5	0.3	96	30.9	0.3	6.5%	20.0%
7 – 10	150	2	153	74.4	0.5	157	78.9	0.5	169	82.4	0.5	171	83.8	0.5	179	88.2	0.5	4.5%	39.5%
11 – 12	62	2	59	60.7	1.0	59	62.5	1.1	69	72.8	1.1	71	75.0	1.1	74	78.5	1.1	7.8%	15.9%
13 – 16	48	1	47	68.5	1.5	46	67.9	1.5	52	75.5	1.4	56	81.6	1.5	58	84.1	1.4	8.1%	12.4%
Other	–	–	52	5.4	0.1	52	15.9	0.3	52	6.1	0.1	52	6.1	0.1	52	6.1	0.1	–	12.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Integrated Transport Planning

Programme purpose

Integrate and harmonise macro-transport sector policies, strategies and legislation. Coordinate and develop sector-related policies, research activities, and regional and intersphere relations. Facilitate sector transformation and provide sector economic modelling and analysis.

Objectives

- Reduce greenhouse gas emissions from transport by:
 - submitting the transport sector just transition plan to Cabinet over the period ahead
 - monitoring the implementation of the green transport strategy on an ongoing basis.
- Improve competition and access in the transport sector by:
 - over the period ahead, operationalising the single transport economic regulator into the transport economic regulator
 - finalising and obtaining approval of the regional integration strategy from Cabinet by March 2025
 - implementing regional integration strategy projects by March 2025.

Subprogrammes

- *Macro Sector Planning* examines land use and transport planning in all spheres of government from a multimodal perspective, and manages and facilitates the implementation of the planning provisions contained in the National Land Transport Act (2009).
- *Freight Logistics* develops and coordinates the implementation of freight logistics strategies aimed at unblocking bottlenecks in the freight logistics system and related supply chains, with emphasis on integrating elements of the system across all modes.
- *Modelling and Economic Analysis* undertakes economic studies, provides innovative and enabling funding options for transport infrastructure that respond to the socioeconomic needs of the national agenda, and applies economic analysis tools for the development of policy in the transport sector.
- *Regional Integration* manages, coordinates and facilitates the development of strategies for engagements in the Southern African Development Community and the rest of Africa.
- *Research and Innovation* ensures research and innovation in, and the monitoring of, the transport sector for sustainability.
- *Integrated Transport Planning Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.8 Integrated Transport Planning expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Macro Sector Planning	9.9	9.7	12.1	15.8	17.0%	16.3%	16.0	16.7	17.4	3.2%	17.4%
Freight Logistics	10.7	11.4	14.3	17.3	17.2%	18.4%	20.1	19.7	21.2	7.1%	20.7%
Modelling and Economic Analysis	12.8	16.5	17.1	26.6	27.6%	25.0%	20.0	22.0	23.0	-4.6%	24.2%
Regional Integration	7.2	8.0	10.0	8.2	4.4%	11.4%	10.6	11.2	11.8	13.2%	11.0%
Research and Innovation	12.1	13.1	16.1	13.4	3.5%	18.8%	14.3	14.9	15.6	5.2%	15.4%
Integrated Transport Planning Administration Support	5.0	6.1	8.9	9.8	25.4%	10.2%	10.6	11.1	11.5	5.6%	11.4%
Total	57.6	64.7	78.5	91.0	16.5%	100.0%	91.7	95.5	100.7	3.4%	100.0%
Change to 2023 Budget estimate				-			(4.9)	(5.5)	(5.0)		
Economic classification											
Current payments	56.9	64.2	78.1	90.8	16.8%	99.4%	91.4	95.3	100.4	3.4%	99.7%
Compensation of employees	51.7	52.1	54.6	58.5	4.2%	74.3%	59.4	62.1	64.9	3.6%	64.6%
Goods and services	5.2	12.2	23.5	32.3	84.3%	25.0%	32.0	33.2	35.5	3.2%	35.1%
<i>of which:</i>						-					-
Advertising	0.3	1.3	2.1	0.7	26.9%	1.5%	1.4	1.6	1.7	35.2%	1.4%
Catering: Departmental activities	0.0	0.1	0.6	0.5	367.2%	0.4%	1.1	1.2	1.3	35.3%	1.1%
Communication	0.7	0.8	1.4	1.4	26.7%	1.5%	1.3	1.4	1.5	2.8%	1.5%
Consultants: Business and advisory services	2.9	5.7	9.1	19.0	87.1%	12.6%	19.1	19.2	20.7	3.0%	20.6%
Travel and subsistence	0.6	2.7	7.3	6.8	118.4%	6.0%	6.3	7.0	7.3	2.7%	7.2%
Venues and facilities	-	0.4	1.6	2.8	-	1.6%	2.0	2.1	2.2	-7.5%	2.4%
Transfers and subsidies	0.2	-	0.1	-	-100.0%	0.1%	-	-	-	-	-
Households	0.2	-	0.1	-	-100.0%	0.1%	-	-	-	-	-
Payments for capital assets	0.5	0.5	0.3	0.3	-22.0%	0.5%	0.3	0.3	0.3	4.5%	0.3%
Machinery and equipment	0.5	0.5	0.3	0.3	-22.0%	0.5%	0.3	0.3	0.3	4.5%	0.3%
Payments for financial assets	-	0.0	0.0	-	-	-	-	-	-	-	-
Total	57.6	64.7	78.5	91.0	16.5%	100.0%	91.7	95.5	100.7	3.4%	100.0%
Proportion of total programme expenditure to vote expenditure	0.1%	0.1%	0.1%	0.1%	-	-	0.1%	0.1%	0.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.2	-	0.1	-	-100.0%	0.1%	-	-	-	-	-
Employee social benefits	0.2	-	0.1	-	-100.0%	0.1%	-	-	-	-	-

Personnel information

Table 40.9 Integrated Transport Planning personnel numbers and cost by salary level¹

Number of funded posts	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
	Number of posts additional to the establishment	-	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27										
Integrated Transport Planning			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	69	-	67	54.6	0.8	70	58.5	0.8	74	59.4	0.8	77	62.1	0.8	79	64.9	0.8	4.3%	100.0%
1 – 6	10	-	10	4.6	0.4	11	5.6	0.5	11	5.4	0.5	11	5.4	0.5	11	5.4	0.5	1.5%	15.0%
7 – 10	29	-	28	15.8	0.6	28	16.1	0.6	31	17.0	0.6	33	18.0	0.6	33	18.0	0.6	5.8%	41.2%
11 – 12	13	-	12	10.8	0.9	14	12.5	0.9	15	13.0	0.9	15	13.0	0.9	15	13.0	0.9	2.3%	19.7%
13 – 16	17	-	17	23.5	1.4	17	24.3	1.4	17	23.9	1.4	18	25.6	1.4	20	28.5	1.4	5.4%	24.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Rail Transport

Programme purpose

Facilitate and coordinate the development of sustainable rail transport policies, rail economic and safety regulation, and infrastructure development strategies that reduce system costs and improve customer service. Oversee rail public entities and the implementation of integrated rail services.

Objectives

- Improve rail safety and security by developing regulations for the Railway Safety Bill over the period ahead and monitoring its implementation on an ongoing basis.
- Improve access to commuter rail services by monitoring and reviewing the performance of the Passenger Rail Agency of South Africa on an ongoing basis.
- Improve competition in the rail sector by finalising the private sector participation framework and implementing it by March 2025.

Subprogrammes

- *Rail Regulation* is responsible for the development of rail policies and safety and economic regulations.
- *Rail Infrastructure and Industry Development* coordinates the development and maintenance of investment in rail infrastructure.
- *Rail Operations* coordinates the implementation of integrated rail services, and monitors and analyses service delivery challenges facing the rail industry.
- *Rail Oversight* manages and tracks the performance of the Passenger Rail Agency of South Africa and the Railway Safety Regulator, and manages transfer payments to these entities.
- *Rail Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Rail Regulation	7.9	8.9	8.5	17.4	29.9%	0.1%	19.8	17.1	18.1	1.3%	0.1%
Rail Infrastructure and Industry Development	6.8	6.2	19.1	29.7	63.5%	0.1%	18.0	20.4	21.4	-10.4%	0.1%
Rail Operations	10.1	10.4	6.8	11.6	4.7%	0.1%	12.3	12.9	13.4	4.9%	0.1%
Rail Oversight	9 556.6	16 739.1	19 931.4	20 527.9	29.0%	99.8%	19 433.5	20 303.7	21 235.0	1.1%	99.7%
Rail Administration Support	2.9	3.6	5.8	6.3	30.0%	–	6.3	6.6	6.8	2.9%	–
Total	9 584.3	16 768.2	19 971.6	20 592.9	29.0%	100.0%	19 490.0	20 360.7	21 294.6	1.1%	100.0%
Change to 2023 Budget estimate				–			(2 018.5)	(2 110.2)	(2 205.7)		
Economic classification											
Current payments	27.5	28.9	39.6	64.6	32.9%	0.2%	56.3	56.8	59.5	-2.7%	0.3%
Compensation of employees	26.9	27.6	22.2	28.6	2.1%	0.2%	29.9	31.2	32.6	4.5%	0.1%
Goods and services	0.6	1.2	17.3	36.0	286.3%	0.1%	26.4	25.6	26.9	-9.3%	0.1%
of which:											
Communication	0.4	0.3	0.3	0.5	11.6%	–	0.6	0.7	0.7	11.2%	–
Consultants: Business and advisory services	–	0.6	14.3	34.0	–	0.1%	23.8	22.9	24.1	-10.9%	0.1%
Consumables: Stationery, printing and office supplies	0.1	0.0	0.6	0.2	35.7%	–	0.1	0.2	0.2	-6.6%	–
Travel and subsistence	0.1	0.2	1.2	1.1	117.6%	–	1.5	1.6	1.6	15.8%	–
Operating payments	0.0	0.1	0.2	0.0	-4.4%	–	0.1	0.1	0.1	38.0%	–
Venues and facilities	0.0	–	0.2	0.1	26.0%	–	0.1	0.1	0.1	12.9%	–
Transfers and subsidies	9 556.6	16 739.1	19 931.4	20 527.9	29.0%	99.8%	19 433.5	20 303.7	21 235.0	1.1%	99.7%
Departmental agencies and accounts	82.0	69.7	72.9	76.1	-2.5%	0.4%	79.5	83.1	86.9	4.5%	0.4%
Public corporations and private enterprises	9 474.5	16 669.5	19 858.5	20 451.8	29.2%	99.3%	19 354.0	20 220.7	21 148.1	1.1%	99.3%
Households	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Payments for capital assets	0.2	0.1	0.6	0.4	27.9%	–	0.1	0.2	0.2	-28.5%	–
Machinery and equipment	0.2	0.1	0.6	0.4	27.9%	–	0.1	0.2	0.2	-28.5%	–
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–
Total	9 584.3	16 768.2	19 971.6	20 592.9	29.0%	100.0%	19 490.0	20 360.7	21 294.6	1.1%	100.0%
Proportion of total programme expenditure to vote expenditure	16.8%	25.8%	21.1%	26.3%	–	–	24.2%	23.4%	24.0%	–	–

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million				2020/21 - 2023/24						
Households											
Social benefits											
Current	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	82.0	69.7	72.9	76.1	-2.5%	0.4%	79.5	83.1	86.9	4.5%	0.4%
Railway Safety Regulator	82.0	69.7	72.9	76.1	-2.5%	0.4%	79.5	83.1	86.9	4.5%	0.4%
Public corporations and private enterprises											
Subsidies on products and production											
Current	8 773.6	6 923.3	7 240.1	7 515.5	-5.0%	45.5%	7 776.5	8 115.9	8 488.6	4.1%	39.0%
Passenger Rail Agency of South Africa: Metrorail (operations)	6 696.5	4 787.5	5 020.3	5 293.5	-7.5%	32.6%	5 454.6	5 690.0	5 951.6	4.0%	27.4%
Passenger Rail Agency of South Africa: Mainline passenger service (operations)	1 164.2	1 210.3	1 257.6	1 263.9	2.8%	7.3%	1 320.6	1 379.8	1 443.0	4.5%	6.6%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	912.9	925.4	962.1	958.2	1.6%	5.6%	1 001.2	1 046.1	1 094.0	4.5%	5.0%
Capital	700.9	9 746.2	12 618.5	12 936.3	164.3%	53.8%	11 577.5	12 104.8	12 659.5	-0.7%	60.3%
Passenger Rail Agency of South Africa: Other capital programmes	395.2	1 439.9	3 401.3	5 887.9	146.1%	16.6%	1 848.9	1 931.7	2 020.2	-30.0%	14.3%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	-	4 830.5	6 801.8	6 908.7	-	27.7%	5 279.2	5 524.3	5 777.5	-5.8%	28.7%
Passenger Rail Agency of South Africa: Signalling	-	1 965.7	935.8	89.7	-	4.5%	2 516.3	2 629.0	2 749.5	213.0%	9.8%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	200.8	1 262.2	1 400.6	49.4	-37.3%	4.4%	1 734.0	1 811.6	1 894.6	237.2%	6.7%
Passenger Rail Agency of South Africa: Mainline passenger service (refurbishment of coaches)	105.0	248.0	79.0	0.6	-81.9%	0.6%	199.2	208.1	217.6	605.4%	0.8%

Personnel information

Table 40.11 Rail Transport personnel numbers and cost by salary level¹

Number of funded posts	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
	Number of posts additional to the establishment	-	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost					
Rail Transport			28	22.2	0.8	30	28.6	0.9	33	29.9	0.9	34	31.2	0.9	34	32.6	1.0	4.0%	100.0%
Salary level	25	-	28	22.2	0.8	30	28.6	0.9	33	29.9	0.9	34	31.2	0.9	34	32.6	1.0	4.0%	100.0%
1 – 6	4	-	6	2.5	0.4	5	2.2	0.4	5	2.2	0.4	4	1.7	0.4	3	1.2	0.4	-15.7%	12.9%
7 – 10	8	-	10	5.3	0.5	9	5.0	0.5	10	5.1	0.5	11	6.1	0.5	11	6.1	0.5	6.1%	31.5%
11 – 12	8	-	8	5.4	0.7	7	4.9	0.7	9	6.3	0.7	10	7.1	0.7	10	7.1	0.7	12.6%	27.4%
13 – 16	5	-	5	9.1	1.8	9	16.5	1.8	9	16.3	1.8	9	16.3	1.8	10	18.2	1.8	3.6%	28.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Road Transport

Programme purpose

Develop and manage an integrated road infrastructure network, regulate road transport and ensure safer roads. Oversee road public entities.

Objectives

- Improve transport safety and security by:
 - monitoring the implementation of the national road safety strategy on an ongoing basis

- finalising the National Road Traffic Amendment Bill and developing the associated regulations over the period ahead
- ensuring the proclamation of the National Road Amendment Act (2023) by the president by March 2025.
- Increase access to affordable and reliable transport systems by:
 - drafting the road infrastructure funding policy over the period ahead
 - monitoring and reviewing the performance of the *provincial roads maintenance grant* in terms of the annual Division of Revenue Act on an ongoing basis.

Subprogrammes

- *Road Regulation* synchronises road safety and traffic management legislation, and oversees the inspectorate for driving licences and vehicle testing stations.
- *Road Infrastructure and Industry Development* facilitates and coordinates the planning, development and implementation of a sustainable and reliable integrated road infrastructure network, and the enhancement of capacity in the industry.
- *Road Oversight* reviews and analyses the performance of road transport public entities and monitors their compliance with regulations and legislation. This subprogramme also transfers funds to the South African National Roads Agency, the Road Traffic Management Corporation and the Road Traffic Infringement Agency, and disburses the *provincial roads maintenance grant* to provinces.
- *Road Administration Support* provides strategic leadership and administrative support to the programme.
- *Road Engineering Standards* develops and implements road engineering standards and coordinates the development of an asset management system for safe and resilient road infrastructure.

Expenditure trends and estimates

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Road Regulation	82.0	39.9	46.0	46.5	-17.2%	0.1%	48.9	50.9	52.1	3.8%	0.1%
Road Infrastructure and Industry Development	14.2	18.3	20.0	34.0	33.9%	0.1%	37.7	39.4	41.2	6.6%	0.1%
Road Oversight	31 344.6	34 044.3	59 645.1	41 929.3	10.2%	99.8%	43 594.3	47 899.2	48 672.7	5.1%	99.7%
Road Administration Support	7.6	8.3	9.0	10.3	10.5%	–	9.8	10.3	10.8	1.4%	–
Road Engineering Standards	11.6	12.9	15.7	27.2	32.8%	–	37.6	38.1	39.9	13.6%	0.1%
Total	31 460.0	34 123.7	59 735.8	42 047.3	10.2%	100.0%	43 728.3	48 037.8	48 816.6	5.1%	100.0%
Change to 2023 Budget estimate				–			(3 727.9)	(4 826.6)	(5 028.7)		
Economic classification											
Current payments	115.6	78.2	89.6	117.1	0.4%	0.2%	133.0	137.6	142.9	6.8%	0.3%
Compensation of employees	63.4	64.6	68.7	73.5	5.1%	0.2%	74.6	77.8	81.4	3.5%	0.2%
Goods and services	52.2	13.6	21.0	43.6	-5.8%	0.1%	58.4	59.8	61.5	12.1%	0.1%
of which:											
Advertising	–	–	0.2	0.4	–	–	0.9	0.9	0.9	36.3%	–
Catering: Departmental activities	0.0	0.2	0.2	0.5	130.4%	–	1.2	1.2	1.3	39.4%	–
Communication	0.8	0.9	1.0	1.7	30.2%	–	1.3	1.3	1.4	-7.2%	–
Consultants: Business and advisory services	44.4	–	1.0	24.8	-17.6%	–	37.2	37.8	39.6	16.8%	0.1%
Travel and subsistence	4.3	9.5	13.7	13.5	46.5%	–	14.9	15.5	15.3	4.2%	–
Venues and facilities	0.1	0.3	0.1	0.8	88.2%	–	0.9	1.0	1.0	8.8%	–
Transfers and subsidies	31 343.5	34 045.0	59 908.8	41 929.3	10.2%	85.6%	43 594.3	47 899.2	48 672.7	5.1%	99.7%
Provinces and municipalities	10 575.8	12 046.4	12 780.5	15 432.5	13.4%	30.4%	16 793.1	18 008.8	17 410.5	4.1%	37.0%
Departmental agencies and accounts	20 767.6	21 998.0	23 128.2	26 496.7	8.5%	55.2%	26 801.2	29 890.4	31 262.2	5.7%	62.7%
Households	0.1	0.6	0.1	–	-100.0%	–	–	–	–	–	–
Payments for capital assets	0.9	0.5	0.9	0.9	1.0%	–	1.0	1.0	1.1	4.5%	–
Machinery and equipment	0.9	0.5	0.9	0.9	1.0%	–	1.0	1.0	1.1	4.5%	–
Payments for financial assets	–	0.0	23 736.5	–	–	14.2%	–	–	–	–	–
Total	31 460.0	34 123.7	59 735.8	42 047.3	10.2%	100.0%	43 728.3	48 037.8	48 816.6	5.1%	100.0%
Proportion of total programme expenditure to vote expenditure	55.1%	52.6%	63.2%	53.7%	–	–	54.2%	55.3%	55.1%	–	–

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.1	0.6	0.1	–	-100.0%	–	–	–	–	–	–
Employee social benefits	0.1	0.6	0.1	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	10 701.4	11 226.1	11 823.8	9 208.5	-4.9%	25.7%	8 790.4	9 150.6	9 571.3	1.3%	20.1%
Road Traffic Management Corporation	240.6	217.3	224.2	220.1	-2.9%	0.5%	197.0	204.3	215.2	-0.8%	0.5%
South African National Roads Agency: Gauteng freeway improvement project	3 130.1	3 564.3	4 404.4	1 330.9	-24.8%	7.4%	724.0	756.5	791.1	-15.9%	2.0%
South African National Roads Agency	7 204.0	7 285.0	7 186.1	7 494.5	1.3%	17.4%	7 689.5	7 992.8	8 358.9	3.7%	17.3%
Road Traffic Infringement Agency: Operations	88.2	8.6	9.1	9.5	-52.5%	0.1%	10.0	10.3	10.8	4.4%	–
Cross-Border Road Transport Agency	38.5	–	–	–	-100.0%	–	–	–	–	–	–
Road Traffic Infringement Agency: Aarto roll out	–	150.8	–	143.5	–	0.2%	149.8	156.7	163.9	4.5%	0.3%
South African National Roads Agency: Single ticketing for public transport	–	–	–	10.0	–	–	20.0	30.0	31.4	46.4%	0.1%
Capital	10 066.2	10 771.9	11 304.4	17 288.2	19.8%	29.5%	18 010.8	20 739.8	21 690.9	7.9%	42.6%
South African National Roads Agency: Non-toll network	8 226.1	8 793.8	8 863.1	15 123.0	22.5%	24.5%	15 748.3	18 376.0	19 218.8	8.3%	37.5%
South African National Roads Agency: Moloto Road upgrade	785.0	843.9	885.8	923.8	5.6%	2.1%	965.3	1 008.5	1 054.7	4.5%	2.2%
South African National Roads Agency: N2 Wild Coast project	1 055.0	1 134.1	1 190.4	1 241.5	5.6%	2.8%	1 297.2	1 355.3	1 417.4	4.5%	2.9%
South African National Roads Agency: KwaZulu-Natal flood damage to toll roads	–	–	365.0	–	–	0.2%	–	–	–	–	–
Provinces and municipalities											
Municipal bank accounts											
Current	108.4	109.9	115.0	115.5	2.1%	0.3%	120.6	126.1	131.8	4.5%	0.3%
Rural roads asset management systems grant	108.4	109.9	115.0	115.5	2.1%	0.3%	120.6	126.1	131.8	4.5%	0.3%
Provincial revenue funds											
Capital	10 467.3	11 936.6	12 665.4	15 317.1	13.5%	30.1%	16 672.5	17 882.8	17 278.7	4.1%	36.8%
Provincial roads maintenance grant: Roads maintenance component	10 467.3	11 936.6	10 766.1	10 748.9	0.9%	26.2%	11 430.6	11 314.1	11 850.2	3.3%	24.8%
Provincial roads maintenance grant: Disaster relief component	–	–	1 510.4	600.5	–	1.3%	–	–	–	-100.0%	0.3%
Provincial roads maintenance grant: Welisizwe rural bridges programme	–	–	388.9	1 020.0	–	0.8%	1 254.0	1 378.0	–	-100.0%	2.0%
Provincial roads maintenance grant: Refurbishment component	–	–	–	2 947.6	–	1.8%	3 987.8	5 190.7	5 428.5	22.6%	9.6%

Personnel information

Table 40.13 Road Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27				2023/24 - 2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number			Cost	Unit cost	Number	Cost	Unit cost
Road Transport																			
Salary level	91	–	89	68.7	0.8	91	73.5	0.8	94	74.6	0.8	96	77.8	0.8	97	81.4	0.8	2.2%	100.0%
1 – 6	12	–	12	4.2	0.3	12	4.7	0.4	13	5.0	0.4	13	5.0	0.4	12	4.6	0.4	–	13.2%
7 – 10	43	–	43	27.6	0.6	43	28.5	0.7	45	28.9	0.6	45	28.9	0.6	45	28.9	0.6	1.5%	47.1%
11 – 12	26	–	24	18.2	0.8	25	19.3	0.8	24	18.2	0.8	24	18.2	0.8	24	18.2	0.8	-1.3%	25.7%
13 – 16	10	–	10	18.7	1.9	11	21.0	1.9	12	22.5	1.9	14	25.7	1.9	16	29.7	1.9	13.2%	14.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 5: Civil Aviation

Programme purpose

Facilitate the development of an economically viable air transport industry that is safe, secure, efficient, environmentally friendly and compliant with international standards through regulation and investigations. Oversee aviation entities.

Objectives

- Improve air transport safety and security by:
 - submitting the draft South African Maritime and Aeronautical Search and Rescue Amendment Bill and obtaining Cabinet approval by March 2025
 - establishing and operationalising an independent aircraft and incidents investigation body over the period ahead.

Subprogrammes

- *Aviation Policy and Regulations* develops and maintains the civil aviation regulatory regime to respond to national imperatives and international norms, standards and protocols.
- *Aviation Economic Analysis and Industry Development* provides aviation economic analysis and develops relevant frameworks for industry development and airfreight logistics activities.
- *Aviation Safety, Security, Environment, and Search and Rescue* develops and monitors South Africa's aviation safety, security, environment, and search and rescue regime; and manages investigations into aviation accidents and serious incidents to identify deficiencies and make safety recommendations on mechanisms to address them.
- *Aviation Oversight* monitors the performance of Airports Company South Africa, the Air Traffic and Navigation Services Company and the South African Civil Aviation Authority, in line with the legislative framework.
- *Aviation Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Aviation Policy and Regulations	25.4	121.9	34.0	43.1	19.2%	5.7%	35.9	37.7	39.7	-2.7%	8.7%
Aviation Economic Analysis and Industry Development	6.8	9.1	12.4	22.7	49.4%	1.3%	22.1	23.0	23.9	1.7%	5.1%
Aviation Safety, Security, Environment, and Search and Rescue	55.8	64.2	93.9	76.2	11.0%	7.4%	95.3	99.8	104.4	11.1%	21.0%
Aviation Oversight	2 549.5	345.0	263.9	169.0	-59.5%	84.9%	378.3	399.6	189.0	3.8%	63.5%
Aviation Administration Support	4.7	5.8	9.8	6.5	11.5%	0.7%	6.9	7.1	7.4	4.6%	1.6%
Total	2 642.2	546.0	414.0	317.5	-50.7%	100.0%	538.5	567.2	364.4	4.7%	100.0%
Change to 2023 Budget estimate							209.6	223.4	4.8		

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	145.1	215.6	204.7	205.8	12.4%	19.7%	220.0	230.3	240.9	5.4%	50.2%
Compensation of employees	38.5	37.2	40.6	46.8	6.7%	4.2%	48.9	51.1	53.4	4.5%	11.2%
Goods and services	106.5	117.0	164.1	159.0	14.3%	13.9%	171.1	179.2	187.5	5.7%	39.0%
<i>of which:</i>											
Advertising	0.1	0.2	1.1	1.1	149.6%	0.1%	0.8	0.8	0.8	-9.0%	0.2%
Communication	46.7	57.2	78.8	61.0	9.4%	6.2%	77.3	80.9	84.7	11.6%	17.0%
Consultants: Business and advisory services	56.6	56.1	68.3	77.9	11.2%	6.6%	79.5	83.2	87.0	3.7%	18.3%
Consumables: Stationery, printing and office supplies	0.1	0.3	0.5	1.1	178.2%	0.1%	1.1	1.1	1.2	1.3%	0.3%
Travel and subsistence	0.5	0.5	4.2	6.8	133.2%	0.3%	8.3	8.7	9.1	10.3%	1.8%
Venues and facilities	0.0	-	0.6	2.6	400.4%	0.1%	1.6	1.6	1.7	-13.7%	0.4%
Interest and rent on land	-	61.4	-	-	-	1.6%	-	-	-	-	-
Transfers and subsidies	171.8	291.5	208.1	111.1	-13.5%	20.0%	113.8	117.7	122.8	3.4%	26.0%
Departmental agencies and accounts	155.5	277.6	187.9	85.8	-18.0%	18.0%	87.4	90.1	93.9	3.1%	20.0%
Foreign governments and international organisations	13.1	10.4	15.6	20.5	16.2%	1.5%	21.4	22.4	23.4	4.5%	4.9%
Non-profit institutions	3.1	3.3	4.6	4.8	15.2%	0.4%	5.0	5.2	5.5	4.5%	1.1%
Households	0.1	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.6	38.9	1.2	0.6	0.5%	1.1%	0.6	0.6	0.6	4.7%	0.1%
Buildings and other fixed structures	-	38.4	-	-	-	1.0%	-	-	-	-	-
Machinery and equipment	0.6	0.5	1.2	0.6	0.5%	0.1%	0.6	0.6	0.6	4.7%	0.1%
Payments for financial assets	2 324.8	0.0	0.0	-	-100.0%	59.3%	204.0	218.6	-	-	23.6%
Total	2 642.2	546.0	414.0	317.5	-50.7%	100.0%	538.5	567.2	364.4	4.7%	100.0%
Proportion of total programme expenditure to vote expenditure	4.6%	0.8%	0.4%	0.4%	-	-	0.7%	0.7%	0.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	155.5	277.6	187.9	85.8	-18.0%	18.0%	87.4	90.1	93.9	3.1%	20.0%
South African Civil Aviation Authority: Operations	-	277.6	187.9	85.8	-	14.1%	87.4	90.1	93.9	3.1%	20.0%
South African Civil Aviation Authority	145.1	-	-	-	-100.0%	3.7%	-	-	-	-	-
South African Civil Aviation Authority: Flight inspection unit	10.4	-	-	-	-100.0%	0.3%	-	-	-	-	-
Foreign governments and international organisations											
Current	13.1	10.4	15.6	20.5	16.2%	1.5%	21.4	22.4	23.4	4.5%	4.9%
African Civil Aviation Commission	4.0	3.1	3.7	6.7	18.4%	0.4%	7.0	7.3	7.7	4.5%	1.6%
International Civil Aviation Organisation	3.7	3.4	4.0	5.8	16.6%	0.4%	6.1	6.3	6.6	4.5%	1.4%
Cospas-Sarsat programme	0.9	0.8	0.8	0.7	-8.1%	0.1%	0.7	0.7	0.8	4.5%	0.2%
Southern African Development Community: International Civil Aviation Organisation mission	-	0.2	0.1	0.1	-	-	0.1	0.1	0.1	4.9%	-
Southern African Development Community Aviation Safety Organisation	4.5	3.0	6.9	7.2	17.2%	0.6%	7.6	7.9	8.3	4.5%	1.7%
Non-profit institutions											
Current	3.1	3.3	4.6	4.8	15.2%	0.4%	5.0	5.2	5.5	4.5%	1.1%
National Sea Rescue Institute	2.7	2.9	4.1	4.3	16.6%	0.4%	4.5	4.7	4.9	4.5%	1.0%
South African Radio League: National emergency communications division	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.4%	-
Mountain Club of South Africa	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.4%	-
Off Road Rescue Unit	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.4%	-
K9 Search and Rescue Association of South Africa	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.4%	-

Personnel information

Table 40.15 Civil Aviation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate													
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Civil Aviation		49	–	–	48	40.6	0.9	58	46.8	0.8	59	48.9	0.8	59	51.1	0.9	61	53.4	0.9	1.7%	100.0%
Salary level																					
1–6	8	–	–	–	7	1.9	0.3	13	3.8	0.3	12	3.3	0.3	11	3.0	0.3	10	2.7	0.3	-8.3%	18.9%
7–10	23	–	–	–	24	17.1	0.7	26	18.3	0.7	26	17.8	0.7	26	17.8	0.7	27	18.6	0.7	1.3%	44.5%
11–12	12	–	–	–	11	11.2	1.0	12	12.5	1.0	12	12.3	1.0	13	13.2	1.0	13	13.2	1.0	2.2%	21.0%
13–16	6	–	–	–	6	10.4	1.7	7	12.2	1.7	9	15.5	1.7	10	17.1	1.7	11	18.9	1.7	16.3%	15.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Maritime Transport

Programme purpose

Promote a safe, reliable and economically viable maritime transport sector through the development and implementation of policies and strategies. Oversee maritime public entities.

Objectives

- Increase access to affordable and reliable maritime transport by:
 - finalising the Maritime Development Fund Bill over the period ahead
 - monitoring and reviewing the implementation of the Operation Phakisa oceans economy 3-foot plan to encourage growth in the sector on an ongoing basis
 - corporatising the National Ports Authority in line with provisions of the National Ports Act (2005) by March 2025.
- Improve the regulatory environment and market access by submitting the Merchant Shipping Bill to Parliament by March 2025.
- Reduce greenhouse gas emissions and pollution by submitting the Marine Pollution (Prevention of Pollution from Ships) Amendment Bill to Parliament by March 2025.

Subprogrammes

- *Maritime Policy Development* develops and maintains a maritime regulatory regime that is responsive to national imperatives and international norms, standards and protocols. This subprogramme is also responsible for the development and maintenance of maritime policies and strategies.
- *Maritime Infrastructure and Industry Development* facilitates the development of integrated maritime infrastructure and an integrated maritime industry.
- *Implementation, Monitoring and Evaluation* ensures that legislation, policies and strategies pertaining to maritime safety, security and environmental protection are implemented.
- *Maritime Oversight* makes transfers to public entities in the maritime field, the South African Maritime Safety Authority and the Ports Regulator of South Africa, and oversees these entities' compliance with relevant regulations and legislation.
- *Maritime Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.16 Maritime Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Maritime Policy Development	13.0	12.2	12.7	14.6	3.9%	7.9%	12.0	12.5	13.1	-3.5%	4.8%
Maritime Infrastructure and Industry Development	7.2	5.4	14.9	11.9	18.2%	5.9%	13.6	14.2	14.9	7.8%	5.1%
Implementation, Monitoring and Evaluation	71.1	52.1	68.4	185.9	37.8%	57.0%	110.6	112.9	344.2	22.8%	69.9%
Maritime Oversight	42.0	41.9	43.8	45.1	2.4%	26.1%	47.1	49.2	51.5	4.5%	17.9%
Maritime Administration Support	2.5	4.0	7.5	6.2	35.3%	3.0%	6.1	6.4	6.7	2.5%	2.4%
Total	135.8	115.6	147.3	263.6	24.8%	100.0%	189.4	195.2	430.4	17.7%	100.0%
Change to 2023 Budget estimate				-			(207.2)	(219.6)	(3.4)		
Economic classification											
Current payments	95.4	73.2	102.6	218.1	31.7%	73.9%	141.9	145.5	378.4	20.2%	81.9%
Compensation of employees	27.5	24.2	26.7	30.8	3.9%	16.5%	27.4	28.5	29.8	-1.2%	10.8%
Goods and services	67.9	48.9	75.9	187.3	40.3%	57.4%	114.5	117.1	348.7	23.0%	71.2%
of which:						-					-
Catering: Departmental activities	0.3	0.3	0.1	0.3	-6.4%	0.1%	0.5	0.5	0.6	30.2%	0.2%
Communication	0.3	0.3	0.3	1.6	76.3%	0.4%	1.0	1.1	1.1	-11.5%	0.4%
Consultants: Business and advisory services	0.2	0.0	0.5	84.7	703.9%	12.9%	14.5	12.4	239.2	41.4%	32.5%
Infrastructure and planning services	62.6	43.1	57.2	88.1	12.0%	37.9%	92.6	96.9	101.3	4.8%	35.1%
Operating leases	-	1.5	1.1	0.3	-	0.4%	0.5	0.5	0.5	19.6%	0.2%
Travel and subsistence	0.9	1.5	7.1	5.4	80.7%	2.3%	4.3	4.5	4.8	-4.3%	1.8%
Transfers and subsidies	40.0	42.1	43.8	45.1	4.1%	25.8%	47.1	49.2	51.5	4.5%	17.9%
Departmental agencies and accounts	38.8	41.0	43.0	42.6	3.1%	25.0%	44.5	46.5	48.6	4.5%	16.9%
Foreign governments and international organisations	1.2	1.1	0.8	2.5	28.9%	0.9%	2.6	2.7	2.9	4.5%	1.0%
Payments for capital assets	0.4	0.3	0.9	0.4	4.5%	0.3%	0.5	0.5	0.5	4.6%	0.2%
Machinery and equipment	0.4	0.3	0.9	0.4	4.5%	0.3%	0.5	0.5	0.5	4.6%	0.2%
Payments for financial assets	-	0.0	0.0	-	-	-	-	-	-	-	-
Total	135.8	115.6	147.3	263.6	24.8%	100.0%	189.4	195.2	430.4	17.7%	100.0%
Proportion of total programme expenditure to vote expenditure	0.2%	0.2%	0.2%	0.3%	-	-	0.2%	0.2%	0.5%	-	-
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	38.8	41.0	43.0	42.6	3.1%	25.0%	44.5	46.5	48.6	4.5%	16.9%
Ports Regulator of South Africa	38.8	41.0	43.0	42.6	3.1%	25.0%	44.5	46.5	48.6	4.5%	16.9%
Foreign governments and international organisations											
Current	1.2	1.1	0.8	2.5	28.9%	0.9%	2.6	2.7	2.9	4.5%	1.0%
International Maritime Organisation	0.7	0.7	0.4	2.1	41.4%	0.6%	2.2	2.3	2.4	4.5%	0.8%
Indian Ocean memorandum of understanding	0.4	0.4	0.4	0.5	0.6%	0.3%	0.5	0.5	0.5	4.5%	0.2%

Personnel information

Table 40.17 Maritime Transport personnel numbers and cost by salary level¹

Salary level	Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/ Total (%)
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Maritime Transport	30	-	29	26.7	0.9	32	30.8	0.9	29	27.4	1.0	29	28.5	1.0	31	29.8	0.9	-1.0%	100.0%
1 - 6	5	-	4	1.2	0.3	6	2.0	0.3	5	1.4	0.3	4	1.1	0.3	5	1.6	0.3	-5.7%	17.0%
7 - 10	13	-	13	9.8	0.7	13	9.7	0.7	13	9.4	0.7	13	9.4	0.7	14	10.3	0.7	2.5%	43.5%
11 - 12	7	-	7	7.2	1.0	6	6.3	1.0	4	3.8	1.0	5	5.2	1.0	5	5.2	1.0	-5.4%	16.4%
13 - 16	5	-	5	8.5	1.9	7	12.9	1.8	7	12.8	1.8	7	12.8	1.8	7	12.8	1.8	-	23.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Public Transport

Programme purpose

Provide and regulate safe, secure, reliable, cost-effective and sustainable public transport services in South Africa through legislation, policies and strategies.

Objectives

- Promote sustainable public transport and improve access and reliability by:
 - implementing the recommendations of the public transport funding model by March 2025
 - implementing the recommendations of the review of the taxi recapitalisation programme by March 2025
 - monitoring the planning and operation of the integrated public transport network in 10 municipalities on an ongoing basis
 - monitoring the development of the public transport single ticketing system by March 2025.
- Enhance the regulation of public transport by facilitating the submission of the Transport Appeal Tribunal Amendment Bill to Cabinet by March 2025.

Subprogrammes

- Public Transport Regulation* manages the development and maintenance of policy, legislation and regulation; and coordinates and facilitates implementation. This subprogramme is responsible for managing public transport information on public transport systems developed in terms of the National Land Transport Act (2009).
- Rural and Scholar Transport* develops and reviews rural, scholar and non-motorised transport strategies, and coordinates and evaluates their implementation.
- Public Transport Industry Development* oversees and facilitates the implementation of public transport policy, legislation and strategy, develops public transport empowerment schemes, manages the taxi recapitalisation programme, and facilitates stakeholder relations and conflict resolution in the industry.
- Public Transport Oversight* oversees the use of public transport subsidies and grants, and monitors compliance with the annual Division of Revenue Act in terms of the transferring of funds, reporting, allocations and adjustments.
- Public Transport Administration Support* provides strategic leadership and administrative support to the programme.
- Public Transport Network Development* develops norms and standards for integrated public transport systems to assist in providing accessible, reliable, affordable and integrated public transport network services in municipalities.

Expenditure trends and estimates

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Public Transport Regulation	28.4	24.3	29.0	52.3	22.5%	0.2%	44.4	51.8	53.9	1.0%	0.3%
Rural and Scholar Transport	17.9	30.0	10.0	39.4	30.0%	0.2%	43.2	44.2	45.3	4.8%	0.3%
Public Transport Industry Development	181.9	142.3	155.3	192.1	1.8%	1.2%	208.2	204.5	216.0	4.0%	1.3%
Public Transport Oversight	12 532.7	12 630.2	13 508.9	14 104.3	4.0%	98.1%	15 686.4	16 665.4	16 593.7	5.6%	97.8%
Public Transport Administration Support	40.5	10.2	10.5	14.3	-29.3%	0.1%	14.9	15.6	16.3	4.4%	0.1%
Public Transport Network Development	8.1	8.5	9.3	40.3	70.4%	0.1%	41.1	40.3	42.1	1.5%	0.3%
Total	12 809.6	12 845.5	13 722.9	14 442.7	4.1%	100.0%	16 038.3	17 021.7	16 967.4	5.5%	100.0%
Change to 2023 Budget estimate				–			(345.5)	(357.2)	251.3		

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Current payments	272.8	214.6	212.5	338.1	7.4%	1.9%	351.5	356.0	373.3	3.4%	2.2%	
Compensation of employees	56.6	58.5	62.5	66.5	5.5%	0.5%	68.1	71.0	74.3	3.8%	0.4%	
Goods and services	216.2	156.1	150.0	271.6	7.9%	1.5%	283.4	284.9	299.0	3.3%	1.8%	
<i>of which:</i>												
Minor assets	–	0.0	0.0	1.0	–	–	1.1	1.2	1.3	7.8%	–	
Communication	0.6	0.6	0.7	1.5	36.9%	–	1.2	1.4	1.5	-0.4%	–	
Consultants: Business and advisory services	127.8	132.8	142.8	242.6	23.8%	1.2%	251.6	251.0	264.2	2.9%	1.6%	
Inventory: Other supplies	10.1	17.0	0.6	20.1	25.7%	0.1%	22.1	22.4	22.9	4.4%	0.1%	
Travel and subsistence	4.0	4.7	4.7	5.2	8.8%	–	4.8	5.5	5.7	3.2%	–	
Training and development	–	0.0	–	–	–	–	1.6	2.1	2.2	–	–	
Transfers and subsidies	12 533.1	12 630.8	13 509.4	14 104.3	4.0%	98.1%	15 686.4	16 665.4	16 593.7	5.6%	97.8%	
Provinces and municipalities	11 138.7	12 295.3	13 103.3	13 597.0	6.9%	93.2%	15 208.8	16 166.0	16 071.5	5.7%	94.7%	
Public corporations and private enterprises	1 135.0	–	–	–	-100.0%	2.1%	–	–	–	–	–	
Non-profit institutions	25.1	26.5	27.5	28.7	4.5%	0.2%	30.0	31.3	32.7	4.5%	0.2%	
Households	234.4	309.0	378.7	478.7	26.9%	2.6%	447.7	468.0	489.5	0.7%	2.9%	
Payments for capital assets	3.7	0.1	1.0	0.3	-55.9%	–	0.3	0.3	0.4	4.5%	–	
Machinery and equipment	0.3	0.1	1.0	0.3	1.5%	–	0.3	0.3	0.4	4.5%	–	
Software and other intangible assets	3.4	–	–	–	-100.0%	–	–	–	–	–	–	
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–	
Total	12 809.6	12 845.5	13 722.9	14 442.7	4.1%	100.0%	16 038.3	17 021.7	16 967.4	5.5%	100.0%	
Proportion of total programme expenditure to vote expenditure	22.4%	19.8%	14.5%	18.4%	–	–	19.9%	19.6%	19.2%	–	–	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.4	0.6	0.5	–	-100.0%	–	–	–	–	–	–	
Employee social benefits	0.4	0.6	0.5	–	-100.0%	–	–	–	–	–	–	
Other transfers to households												
Current	234.0	308.4	378.1	478.7	26.9%	2.6%	447.7	468.0	489.5	0.7%	2.9%	
Taxi recapitalisation	234.0	308.4	378.1	478.7	26.9%	2.6%	447.7	468.0	489.5	0.7%	2.9%	
Provinces and municipalities												
Municipal bank accounts												
Capital	4 389.1	5 174.5	6 012.9	6 194.0	12.2%	40.5%	7 473.4	8 084.1	7 619.3	7.1%	45.6%	
Public transport network grant	4 389.1	5 174.5	6 012.9	6 194.0	12.2%	40.5%	7 473.4	8 084.1	7 619.3	7.1%	45.6%	
Provincial revenue funds												
Current	6 749.6	7 120.8	7 090.4	7 402.9	3.1%	52.7%	7 735.4	8 081.9	8 452.2	4.5%	49.1%	
Public transport operations grant	6 749.6	7 120.8	7 090.4	7 402.9	3.1%	52.7%	7 735.4	8 081.9	8 452.2	4.5%	49.1%	
Public corporations and private enterprises												
Other transfers to private enterprises												
Current	1 135.0	–	–	–	-100.0%	2.1%	–	–	–	–	–	
One-off taxi gratuity	1 135.0	–	–	–	-100.0%	2.1%	–	–	–	–	–	
Non-profit institutions												
Current	25.1	26.5	27.5	28.7	4.5%	0.2%	30.0	31.3	32.7	4.5%	0.2%	
South African National Tax Council	25.1	26.5	27.5	28.7	4.5%	0.2%	30.0	31.3	32.7	4.5%	0.2%	

Personnel information

Table 40.19 Public Transport personnel numbers and cost by salary level¹

Public Transport	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate			Medium-term expenditure estimate											
			2022/23		2023/24			2024/25		2025/26		2026/27							
			Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost			Unit cost				
Salary level	90	13	95	62.5	0.7	97	66.5	0.7	99	68.1	0.7	101	71.0	0.7	105	74.3	0.7	2.8%	100.0%
1 – 6	24	13	7	1.8	0.3	7	1.7	0.2	6	1.3	0.2	6	1.3	0.2	6	1.3	0.2	-7.6%	5.8%
7 – 10	35	–	36	17.3	0.5	36	18.2	0.5	37	18.1	0.5	36	17.7	0.5	38	18.5	0.5	1.8%	36.4%
11 – 12	13	–	14	14.3	1.0	14	14.2	1.0	16	15.5	1.0	18	17.6	1.0	18	17.6	1.0	8.7%	16.4%
13 – 16	18	–	18	23.4	1.3	20	26.5	1.3	21	27.3	1.3	22	28.5	1.3	24	31.0	1.3	6.3%	21.6%
Other	–	–	20	5.6	0.3	20	5.9	0.3	20	5.9	0.3	20	5.9	0.3	20	5.9	0.3	–	19.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Air Traffic and Navigation Services Company

Selected performance indicators

Table 40.20 Air Traffic and Navigation Services Company performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of air traffic accidents per year (per 100 000 flight hours)	Surveillance	Entity mandate	0	0	0	0	0	0	0
Number of air traffic safety incidents per year (per 100 000 flights)	Communication		3	5	7	<7	<7	<7	<7
Number of serious air traffic incidents per year (per 100 000 flight hours)	Surveillance		1.3	3	3	<4	<4	<4	<4
Average air traffic delay per delayed flight per year (seconds)	Surveillance		<1	360	360	360	360	360	340
Average communication system availability per year	Communication		97.8%	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%
Average navigation system availability per year	Investigations		94.3%	94.6%	98.7%	98.7%	98.7%	98.7%	98.7%
Average surveillance system availability per year	Surveillance		100%	99.8%	99.8%	99.8%	99.8%	99.8%	99.8%

Entity overview

The Air Traffic and Navigation Services Company is mandated to provide safe, orderly and efficient air traffic navigational and associated services to the air traffic management community in terms of the Air Traffic and Navigation Services Act (1993). All its services are in accordance with the standards of the International Civil Aviation Organisation and the civil aviation regulations issued in terms of the Civil Aviation Act (2009).

The company will continue to focus on providing safe, efficient and cost-effective air traffic management solutions and related services over the medium term. An estimated 78 per cent (R4.8 billion) of its budget over this period is expected to be used on communication, surveillance and simulator systems. Compensation of employees comprises 59.1 per cent (R3.7 billion) of total expenditure over the period ahead, while goods and services accounts for 26.2 per cent (R1.6 billion). Total expenditure is expected to increase at an average annual rate of 6.9 per cent, from R1.8 billion in 2023/24 to R2.2 billion in 2026/27.

The company expects to generate 85.6 per cent (R5.6 billion) of its revenue over the medium term by providing aeronautical services to the aviation industry, mainly through en-route and approach fees. Total revenue is expected to increase at an average annual rate of 7.8 per cent, from R1.9 billion in 2023/24 to R2.4 billion in 2026/27, as the company returns to normal operations after the lifting of COVID-19 restrictions.

Programmes/Objectives/Activities**Table 40.21 Air Traffic and Navigation Services Company Limited expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	216.1	241.2	240.6	285.3	9.7%	16.0%	313.0	330.5	349.0	6.9%	16.0%	
Communication	661.0	742.7	751.9	891.6	10.5%	49.6%	978.3	1 032.9	1 090.7	6.9%	50.0%	
Investigations	67.5	75.4	75.2	89.2	9.7%	5.0%	97.8	103.3	109.1	6.9%	5.0%	
Surveillance	122.7	120.6	120.3	142.7	5.2%	8.3%	156.5	165.3	174.5	6.9%	8.0%	
Display Systems	13.5	15.1	15.0	17.8	9.7%	1.0%	19.6	20.7	21.8	6.9%	1.0%	
Simulator	270.1	301.5	300.7	356.6	9.7%	20.0%	391.3	413.1	436.3	6.9%	20.0%	
Total	1 350.9	1 496.6	1 503.7	1 783.1	9.7%	100.0%	1 956.6	2 065.7	2 181.4	6.9%	100.0%	

Statements of financial performance, cash flow and financial position**Table 40.22 Air Traffic and Navigation Services Company Limited statements of financial performance, cash flow and financial position****Statement of financial performance**

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	595.1	1 023.6	1 456.6	1 890.6	47.0%	92.1%	1 990.1	2 170.0	2 369.1	7.8%	100.0%	
Sale of goods and services other than capital assets	547.4	1 003.4	1 395.7	1 864.7	50.5%	88.7%	1 930.1	2 123.7	2 332.6	7.7%	98.0%	
<i>of which:</i>												
<i>Administrative fees</i>	428.2	841.4	1 169.0	1 626.4	56.0%	74.2%	1 669.4	1 857.4	2 060.4	8.2%	85.6%	
<i>En-route and approach fees</i>	428.2	841.4	1 169.0	1 626.4	56.0%	74.2%	1 669.4	1 857.4	2 060.4	8.2%	85.6%	
<i>Sales by market establishments</i>	119.2	162.0	226.7	238.4	26.0%	14.5%	260.7	266.2	272.2	4.5%	12.4%	
<i>North Eastern African-Indian Ocean very small aperture network revenue</i>	46.1	73.0	104.0	111.9	34.4%	6.4%	135.3	135.3	135.3	6.6%	6.2%	
<i>Small Aerodrome fee and sundry revenue</i>	51.2	58.7	83.6	83.2	17.6%	5.5%	82.5	86.2	90.1	2.7%	4.1%	
<i>Aeronautical information services/rental received and commission fees</i>	5.3	7.9	10.0	8.9	19.1%	0.6%	8.8	9.2	9.6	2.7%	0.4%	
<i>Technical maintenance and training to third parties</i>	16.7	22.3	29.1	34.3	27.2%	2.0%	34.0	35.5	37.2	2.7%	1.7%	
Other non-tax revenue	47.7	20.2	60.9	25.8	-18.5%	3.4%	59.9	46.3	36.5	12.2%	2.0%	
Transfers received	177.3	94.8	5.3	-	-100.0%	7.9%	-	-	-	-	-	
Total revenue	772.4	1 118.3	1 461.9	1 890.6	34.8%	100.0%	1 990.1	2 170.0	2 369.1	7.8%	100.0%	
Expenses												
Current expenses	1 350.9	1 496.6	1 503.7	1 743.4	8.9%	99.4%	1 944.2	2 011.6	2 095.2	6.3%	97.6%	
Compensation of employees	823.9	912.5	850.4	1 034.1	7.9%	59.1%	1 156.7	1 228.4	1 304.6	8.1%	59.1%	
Goods and services	351.8	415.3	477.6	457.2	9.1%	27.8%	532.9	538.4	560.5	7.0%	26.2%	
Depreciation	165.9	159.3	162.5	189.8	4.6%	11.1%	190.0	181.5	175.9	-2.5%	9.3%	
Interest, dividends and rent on land	9.3	9.4	13.3	62.3	88.6%	1.4%	64.6	63.3	54.3	-4.5%	3.1%	
Transfers and subsidies	-	-	-	39.7	-	0.6%	12.4	54.1	86.2	29.4%	2.4%	
Total expenses	1 350.9	1 496.6	1 503.7	1 783.1	9.7%	100.0%	1 956.6	2 065.7	2 181.4	6.9%	100.0%	
Surplus/(Deficit)	(578.6)	(378.2)	(41.8)	107.4	-157.0%		33.5	104.2	187.8	20.5%		

Cash flow statement

Cash flow from operating activities	(533.2)	(218.2)	156.6	339.4	-186.0%	100.0%	320.5	295.9	374.7	3.4%	100.0%
Receipts											
Non-tax receipts	590.9	1 025.2	1 413.6	1 890.6	47.4%	100.0%	2 041.7	2 170.0	2 369.1	7.8%	100.0%
Sales of goods and services other than capital assets	547.4	1 017.3	1 395.7	1 864.7	50.5%	97.3%	1 981.7	2 123.7	2 332.6	7.7%	98.0%
<i>of which:</i>											
<i>Administrative fees</i>	428.2	855.4	1 169.0	1 626.4	56.0%	81.2%	1 725.0	1 857.4	2 060.4	8.2%	85.8%
<i>En-route and approach fees</i>	428.2	855.4	1 169.0	1 626.4	56.0%	81.2%	1 725.0	1 857.4	2 060.4	8.2%	85.8%
<i>Sales by market establishment</i>	119.2	162.0	226.7	238.4	26.0%	16.2%	256.7	266.2	272.2	4.5%	12.2%
<i>North Eastern African-Indian Ocean very small aperture network revenue</i>	46.1	73.0	104.0	111.9	34.4%	7.0%	124.5	135.3	135.3	6.6%	6.0%
<i>Small Aerodrome fee and sundry revenue</i>	51.2	58.7	83.6	83.2	17.6%	6.2%	87.0	86.2	90.1	2.7%	4.1%
<i>Aeronautical information services/rental received and commission fees</i>	5.3	7.9	10.0	8.9	19.1%	0.7%	9.3	9.2	9.6	2.7%	0.4%
<i>Technical maintenance and training to third parties</i>	16.7	22.3	29.1	34.3	27.2%	2.2%	35.9	35.5	37.2	2.7%	1.7%
Other tax receipts	43.4	7.8	17.9	25.8	-15.9%	2.7%	59.9	46.3	36.5	12.2%	2.0%
Total receipts	590.9	1 025.2	1 413.6	1 890.6	47.4%	100.0%	2 041.7	2 170.0	2 369.1	7.8%	100.0%

Table 40.22 Air Traffic and Navigation Services Company Limited statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25			2025/26	2026/27	2023/24 - 2026/27
	R million													
Payment														
Current payments	1 110.1	1 235.5	1 259.2	1 553.6	11.9%	99.6%	1 721.1	1 816.2	1 904.1	7.0%	98.1%			
Compensation of employees	823.9	912.5	850.4	1 034.1	7.9%	70.2%	1 156.7	1 228.4	1 304.6	8.1%	66.2%			
Goods and services	276.9	313.6	395.7	457.2	18.2%	27.7%	502.7	524.5	545.3	6.0%	28.5%			
Interest and rent on land	9.3	9.4	13.2	62.3	88.5%	1.7%	61.8	63.3	54.3	-4.5%	3.4%			
Transfers and subsidies	(0.2)	–	(2.3)	(2.4)	119.7%	-0.1%	–	57.9	90.3	-435.3%	1.9%			
Payments for financial assets	14.2	7.9	–	–	-100.0%	0.5%	–	–	–	–	–			
Total payments	1 124.1	1 243.4	1 257.0	1 551.2	11.3%	100.0%	1 721.1	1 874.1	1 994.4	8.7%	100.0%			
Net cash flow from investing activities	(155.5)	(186.0)	(160.9)	(333.9)	29.0%	100.0%	(418.7)	(493.3)	(258.4)	-8.2%	100.0%			
Acquisition of property, plant, equipment and intangible assets	(155.6)	(187.1)	(161.0)	(333.9)	29.0%	100.2%	(418.7)	(493.3)	(258.4)	-8.2%	100.0%			
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	1.1	0.1	–	-100.0%	-0.2%	–	–	–	–	–			
Net cash flow from financing activities	(12.4)	(9.8)	170.6	71.4	-279.0%	100.0%	(56.0)	(84.0)	(83.2)	-205.2%	100.0%			
Borrowing activities	–	–	186.6	87.7	–	58.1%	(37.8)	(68.9)	(68.9)	-192.3%	88.8%			
Repayment of finance leases	(12.4)	(9.8)	(16.0)	(16.3)	9.4%	41.9%	(18.2)	(15.1)	(14.3)	-4.3%	11.2%			
Net increase/(decrease) in cash and cash equivalents	(701.1)	(414.0)	166.4	76.9	-147.9%	-16.0%	(154.2)	(281.4)	33.2	-24.4%	100.0%			
Statement of financial position														
Carrying value of assets	1 479.6	1 446.5	1 383.7	1 785.7	6.5%	59.9%	2 002.3	1 715.7	1 798.3	0.2%	63.2%			
of which:														
Acquisition of assets	(155.6)	(187.1)	(161.0)	(333.9)	29.0%	100.0%	(418.7)	(493.3)	(258.4)	-8.2%	100.0%			
Investments	78.2	–	–	–	-100.0%	0.7%	–	–	–	–	–			
Loans	16.9	16.3	19.4	23.9	12.2%	0.7%	23.9	20.7	20.7	-4.6%	0.8%			
Receivables and prepayments	131.8	156.7	162.6	209.4	16.7%	6.5%	187.3	200.5	217.9	1.3%	7.1%			
Cash and cash equivalents	830.4	408.4	617.8	528.9	-14.0%	23.3%	478.9	729.3	882.7	18.6%	22.6%			
Taxation	159.2	242.8	249.9	242.2	15.0%	8.9%	200.3	182.8	110.6	-23.0%	6.4%			
Total assets	2 696.0	2 270.6	2 433.4	2 790.1	1.1%	100.0%	2 892.6	2 849.1	3 030.1	2.8%	100.0%			
Accumulated surplus/(deficit)	2 130.1	1 752.1	1 711.6	1 754.0	-6.3%	72.3%	1 873.8	1 944.2	2 188.2	7.7%	67.0%			
Capital and reserves	190.6	190.6	190.6	190.6	–	7.5%	190.6	190.6	190.6	–	6.6%			
Borrowings	–	–	183.1	500.0	–	6.4%	462.2	341.2	272.3	-18.3%	13.7%			
Finance lease	88.5	89.9	126.3	82.4	-2.4%	3.8%	64.2	68.8	54.5	-12.9%	2.3%			
Trade and other payables	264.2	215.4	197.2	230.2	-4.5%	8.9%	268.8	243.9	264.2	4.7%	8.7%			
Provisions	18.4	16.4	22.8	27.4	14.2%	0.8%	27.4	52.6	52.6	24.3%	1.4%			
Derivatives financial instruments	4.2	6.1	1.7	5.6	9.8%	0.2%	5.6	7.7	7.7	11.5%	0.2%			
Total equity and liabilities	2 696.0	2 270.6	2 433.4	2 790.1	1.1%	100.0%	2 892.6	2 849.1	3 030.1	2.8%	100.0%			

Personnel information

Table 40.23 Air Traffic and Navigation Services Company Limited personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27				2023/24 - 2026/27				
Air Traffic and Navigation Services Company Limited																			
Salary level	1 255	1 255	1 095	850.4	0.8	1 095	1 034.1	0.9	1 214	1 156.7	1.0	1 260	1 228.4	1.0	1 260	1 304.6	1.0	4.8%	100.0%
1 – 6	55	55	55	76.9	1.4	55	93.5	1.7	52	104.5	2.0	52	111.0	2.1	52	117.9	2.3	-2.1%	4.4%
7 – 10	1 094	1 094	934	633.7	0.7	934	770.6	0.8	1 063	862.0	0.8	1 109	915.4	0.8	1 109	972.2	0.9	5.9%	87.2%
11 – 12	36	36	36	26.9	0.8	36	32.7	0.9	34	36.6	1.1	34	38.9	1.2	34	41.3	1.2	-2.2%	2.8%
13 – 16	53	53	53	64.3	1.2	53	78.2	1.5	50	87.5	1.7	50	92.9	1.9	50	98.7	2.0	-2.1%	4.2%
17 – 22	17	17	17	48.6	2.9	17	59.1	3.5	16	66.1	4.2	16	70.2	4.5	16	74.5	4.8	-2.4%	1.3%

1. Rand million.

Airports Company South Africa

Selected performance indicators

Table 40.24 Airports Company South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of departing passengers accommodated at national airports per year	Airport management	Entity mandate	4.6 million	10.6 million	13.6 million	16.7 million	19.2 million	20.7 million	21.1 million
Number of arrival aircraft accommodated at all airports per year	Airport management		99 880	172 980	199 281	201 832	221 821	231 945	232 200
Aeronautical revenue per departing passenger per year	Airport management		R177.34	R170.51	R178.36	R218.08	R254.82	R253.23	R251.59
Non-aeronautical revenue per departing passenger per year	Airport management		R293.56	R198.08	R182.51	R176.09	R176.29	R179.69	R183.23

Entity overview

Airports Company South Africa is established in terms of the Airports Company Act (1993). The company owns and operates the 9 principal airports in South Africa, including the 3 main international gateways: OR Tambo International Airport, Cape Town International Airport and King Shaka International Airport.

Over the medium term, the company will continue implementing its recovery strategy, which is supported by a revised financial plan. The strategy focuses on continuously delivering major infrastructure requirements while maintaining its financial sustainability. Since the end of the COVID-19 pandemic, the company has reinforced its efforts to improve its sustainability and organisational resilience.

Total expenditure is expected to increase at an average annual rate of 3.4 per cent, from R5.8 billion in 2023/24 to R6.4 billion in 2026/27, with goods and services accounting for an estimated 45.5 per cent (R8.6 billion) of spending over the MTEF period. Total revenue is expected to increase at an average annual rate of 11.1 per cent, from R6.4 billion in 2023/24 to R8.8 billion in 2026/27, driven by the expected increase in passenger numbers as the air travel industry continues its recovery from the pandemic.

Programmes/Objectives/Activities

Table 40.25 Airports Company South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	3 575.3	3 354.4	4 032.8	2 830.3	-7.5%	57.0%	2 899.0	2 912.6	2 819.9	-0.1%	46.8%
Airport infrastructure and asset management	1 040.3	985.5	1 181.0	1 503.4	13.1%	19.6%	1 575.0	1 704.0	1 780.7	5.8%	26.7%
Airport security and safety	36.6	15.5	15.5	14.1	-27.3%	0.3%	74.5	118.3	123.7	106.3%	1.3%
Airport management	1 509.4	1 269.9	1 344.5	1 445.8	-1.4%	23.1%	1 449.2	1 610.4	1 682.9	5.2%	25.2%
Total	6 161.6	5 625.3	6 573.8	5 793.5	-2.0%	100.0%	5 997.7	6 345.3	6 407.2	3.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.26 Airports Company South Africa statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
Audited outcome					2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Revenue											
Non-tax revenue	2 549.5	4 089.0	6 431.3	6 398.7	35.9%	89.9%	7 806.2	8 390.0	8 767.5	11.1%	100.0%
Sale of goods and services other than capital assets	2 154.3	3 898.0	6 065.3	6 398.7	43.7%	84.6%	7 806.2	8 390.0	8 767.5	11.1%	100.0%
<i>of which:</i>											
<i>Sales by market establishments</i>	2 154.3	3 898.0	6 065.3	6 398.7	43.7%	84.6%	7 806.2	8 390.0	8 767.5	11.1%	100.0%
<i>Aeronautical revenue</i>	810.4	1 797.0	2 955.9	3 642.7	65.0%	41.1%	4 887.2	5 235.4	5 471.0	14.5%	61.1%
<i>Non-aeronautical revenue</i>	1 341.5	2 099.4	3 069.8	2 756.0	27.1%	43.4%	2 918.9	3 154.6	3 296.6	6.2%	38.9%
<i>Other income</i>	2.4	1.7	39.6	–	-100.0%	0.2%	–	–	–	–	–
Other non-tax revenue	395.2	191.0	366.0	–	-100.0%	5.2%	–	–	–	–	–
Transfers received	1 043.4	533.9	–	–	-100.0%	10.1%	–	–	–	–	–
Total revenue	3 592.9	4 623.0	6 431.3	6 398.7	21.2%	100.0%	7 806.2	8 390.0	8 767.5	11.1%	100.0%
Expenses											
Current expenses	6 161.6	5 625.3	6 452.9	5 793.5	-2.0%	99.5%	5 997.7	6 345.3	6 407.2	3.4%	100.0%
Compensation of employees	1 882.0	1 318.7	1 241.8	1 519.8	-6.9%	24.8%	1 751.0	1 952.7	2 040.6	10.3%	29.5%
Goods and services	2 287.5	2 328.4	2 991.3	2 608.3	4.5%	42.3%	2 679.1	2 879.4	3 009.0	4.9%	45.5%
Depreciation	1 335.6	1 200.7	1 386.9	1 026.8	-8.4%	20.5%	971.8	933.3	975.3	-1.7%	16.0%
Interest, dividends and rent on land	656.5	777.6	832.8	638.6	-0.9%	12.0%	595.8	579.9	382.3	-15.7%	9.0%
Transfers and subsidies	–	–	120.8	–	–	0.5%	–	–	–	–	–
Total expenses	6 161.6	5 625.3	6 573.8	5 793.5	-2.0%	100.0%	5 997.7	6 345.3	6 407.2	3.4%	100.0%
Surplus/(Deficit)	(2 568.7)	(1 002.4)	(142.5)	605.2	-161.8%		1 808.5	2 044.7	2 360.3	57.4%	
Cash flow statement											
Cash flow from operating activities	(1 316.3)	360.2	2 404.1	1 053.7	-192.9%	100.0%	2 246.3	2 344.7	2 967.3	41.2%	100.0%
Receipts											
Non-tax receipts	2 258.4	4 051.5	6 596.3	6 398.7	41.5%	89.2%	7 806.2	8 390.0	8 676.9	10.7%	100.0%
Sales of goods and services other than capital assets	2 157.5	3 898.0	6 331.9	6 398.7	43.7%	86.6%	7 806.2	8 390.0	8 676.9	10.7%	100.0%
<i>of which:</i>											
<i>Sales by market establishment</i>	2 157.5	3 898.0	6 065.3	6 398.7	43.7%	85.6%	7 806.2	8 390.0	8 676.9	10.7%	100.0%
<i>Aeronautical revenue</i>	810.4	1 797.0	2 955.9	3 642.7	65.0%	41.4%	4 887.2	5 235.4	5 311.9	13.4%	60.8%
<i>Non-aeronautical revenue</i>	1 341.5	2 099.4	3 069.8	2 756.0	27.1%	44.0%	2 918.9	3 154.6	3 365.0	6.9%	39.2%
<i>Other income</i>	5.6	1.7	39.6	–	-100.0%	0.2%	–	–	–	–	–
Other sales	–	–	266.6	–	–	1.0%	–	–	–	–	–
Other tax receipts	100.9	153.5	264.4	–	-100.0%	2.6%	–	–	–	–	–
Transfers received	1 043.7	533.9	–	–	-100.0%	10.8%	–	–	–	–	–
Total receipts	3 302.1	4 585.5	6 596.3	6 398.7	24.7%	100.0%	7 806.2	8 390.0	8 676.9	10.7%	100.0%
Payment											
Current payments	4 745.6	4 382.2	4 217.1	5 169.0	2.9%	100.9%	5 045.6	5 463.7	5 709.6	3.4%	94.5%
Compensation of employees	1 882.0	1 318.7	1 241.1	1 519.8	-6.9%	32.5%	1 751.0	1 952.7	2 040.6	10.3%	32.0%
Goods and services	2 863.6	3 063.5	2 127.5	3 649.1	8.4%	63.4%	3 294.6	3 511.0	3 669.0	0.2%	62.5%
Interest and rent on land	–	–	848.5	–	–	5.1%	–	–	–	–	–
Transfers and subsidies	(127.2)	(156.9)	(24.9)	176.0	-211.4%	-0.9%	514.3	581.6	–	-100.0%	5.5%
Total payments	4 618.4	4 225.3	4 192.2	5 345.0	5.0%	100.0%	5 559.9	6 045.3	5 709.6	2.2%	100.0%
Net cash flow from investing activities	388.1	(799.5)	(2 019.9)	(678.8)	-220.5%	100.0%	(874.0)	(1 044.8)	(1 091.8)	17.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(706.5)	(519.0)	(329.4)	(678.8)	-1.3%	-0.2%	(874.0)	(1 044.8)	(1 091.8)	17.2%	100.0%
Investment property	(37.7)	(22.5)	(8.8)	–	-100.0%	-1.6%	–	–	–	–	–
Acquisition of software and other intangible assets	(30.9)	(6.1)	(83.6)	–	-100.0%	-0.8%	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	0.7	0.1	11.8	–	-100.0%	-0.1%	–	–	–	–	–
Other flows from investing activities	1 162.6	(252.1)	(1 609.9)	–	-100.0%	102.7%	–	–	–	–	–
Net cash flow from financing activities	2 270.6	(844.9)	751.2	(1 041.0)	-177.1%	100.0%	(1 087.7)	(1 136.5)	(1 187.6)	4.5%	100.0%
Borrowing activities	2 838.4	(296.4)	751.2	(204.0)	-141.6%	69.9%	(213.2)	(222.7)	(232.7)	4.5%	19.6%
Other flows from financing activities	(567.8)	(548.5)	–	(837.0)	13.8%	30.1%	(874.6)	(913.8)	(954.9)	4.5%	80.4%
Net increase/(decrease) in cash and cash equivalents	1 342.4	(1 284.2)	1 135.4	(666.1)	-179.2%	1.2%	284.5	163.4	687.9	-201.1%	100.0%

Table 40.26 Airports Company South Africa statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Carrying value of assets	26 261.8	25 429.9	24 247.7	24 911.8	-1.7%	83.2%	24 814.0	25 960.4	32 002.1	8.7%	88.1%
<i>of which:</i>											
Acquisition of assets	(706.5)	(519.0)	(329.4)	(678.8)	-1.3%	100.0%	(874.0)	(1 044.8)	(1 091.8)	17.2%	100.0%
Investments	1 746.0	1 855.5	3 490.3	748.0	-24.6%	6.3%	748.0	748.0	748.0	-	2.5%
Inventory	1.0	1.3	1.8	1.3	8.7%	-	1.3	1.3	1.3	-	-
Receivables and prepayments	958.9	1 706.4	1 695.4	1 577.8	18.1%	4.9%	1 924.8	2 068.8	2 139.5	10.7%	6.3%
Cash and cash equivalents	2 332.4	1 048.2	2 183.6	511.9	-39.7%	4.9%	624.5	671.2	694.2	10.7%	2.1%
Taxation	238.6	90.6	47.2	313.7	9.5%	0.6%	313.7	313.7	313.7	-	1.0%
Derivatives financial instruments	13.3	5.7	1.2	-	-100.0%	-	-	-	-	-	-
Total assets	31 552.1	30 137.7	31 667.2	28 064.5	-3.8%	100.0%	28 426.3	29 763.4	35 898.8	8.6%	100.0%
Accumulated surplus/(deficit)	19 545.5	17 711.2	17 568.8	15 182.4	-8.1%	57.6%	16 504.9	18 000.4	19 509.5	8.7%	56.7%
Capital and reserves	1 165.7	1 150.2	1 088.3	5 026.2	62.8%	7.2%	5 026.2	5 026.2	5 026.2	-	16.6%
Borrowings	9 321.4	9 254.1	10 846.9	3 916.4	-25.1%	27.1%	2 806.3	2 370.2	6 114.1	16.0%	12.2%
Deferred income	50.1	47.1	45.1	-	-100.0%	0.1%	-	-	-	-	-
Trade and other payables	1 104.9	1 292.5	1 317.6	790.2	-10.6%	3.7%	871.9	1 136.2	2 017.5	36.7%	3.8%
Taxation	302.8	609.6	741.3	775.3	36.8%	2.0%	843.0	856.5	857.6	3.4%	2.7%
Provisions	58.0	71.7	59.3	27.9	-21.7%	0.2%	27.9	27.9	27.9	-	0.1%
Derivatives financial instruments	3.7	1.2	0.1	2 346.1	762.3%	2.1%	2 346.1	2 346.1	2 346.1	-	7.8%
Total equity and liabilities	31 552.1	30 137.7	31 667.2	28 064.5	-3.8%	100.0%	28 426.3	29 763.4	35 898.8	8.6%	100.0%

Personnel information

Table 40.27 Airports Company South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate		Medium-term expenditure estimate													
		2022/23	2023/24	2023/24	2023/24	2024/25		2025/26		2026/27		2023/24 - 2026/27							
Airports Company South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	3 264	3 264	2 604	1 241.8	0.5	3 264	1 519.8	0.5	3 827	1 751.0	0.5	3 871	1 952.7	0.5	3 871	2 040.6	0.5	5.9%	100.0%
1 – 6	2 053	2 053	1 602	507.5	0.3	2 053	597.3	0.3	2 492	707.3	0.3	2 512	801.0	0.3	2 512	808.2	0.3	7.0%	64.4%
7 – 10	817	817	696	364.5	0.5	817	439.1	0.5	920	495.2	0.5	933	547.1	0.6	933	585.4	0.6	4.5%	24.3%
11 – 12	185	185	144	125.0	0.9	185	166.3	0.9	197	190.1	1.0	204	212.4	1.0	204	227.3	1.1	3.3%	5.3%
13 – 16	195	195	148	189.9	1.3	195	258.4	1.3	204	295.6	1.4	208	325.0	1.6	208	347.8	1.7	2.2%	5.5%
17 – 22	15	15	15	54.9	3.7	15	58.7	3.9	15	62.9	4.2	15	67.3	4.5	15	72.0	4.8	-	0.4%

1. Rand million.

Cross-Border Road Transport Agency

Selected performance indicators

Table 40.28 Cross-Border Road Transport Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of temporary permits issued in front office within 8 working hours per year	Regulatory services	Entity mandate	98%	98%	98%	98%	98%	98%	98%
			(25 267/ 25 600)	(25 267/ 25 600)	(32 978 33 652)				
Percentage of temporary permits issued in remote office within 1 day per year	Regulatory services		98%	98%	98%	98%	98%	98%	98%
			(23 067/ 24 138)	(23 067/ 24 138)	(24 734/ 25 239)				
Number of permits issued per year	Regulatory services		62 464	68 710	84 130	83 139	87 295	91 659	95 876
Number of cross-border road traffic law enforcement inspections conducted per year	Law enforcement		245 843	245 843	326 615	245 843	245 843	245 843	246 593

Entity overview

The Cross-Border Road Transport Agency is mandated to regulate the cross-border road freight and passenger industry in terms of the Cross-Border Transport Act (1998). It facilitates an unimpeded flow of freight and passenger road transport across the region. Over the next 3 years, the agency will focus on conducting inspections to enforce cross-border road traffic law.

Total expenditure is expected to increase at an average annual rate of 7.5 per cent, from R333.3 million in 2023/24 to R414.3 million in 2026/27, mainly driven by spending on administration, law enforcement, facilitation and regulatory services. The road transport inspectorate, which was transferred to the Road Traffic Management Corporation in 2017, was transferred back to the agency from 1 April 2023. The additional cost of this function is estimated at R81 million and will be funded through interest on investments.

The agency is set to derive 75.5 per cent (R892.3 million) of its revenue over the MTEF period from administrative fees. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities

Table 40.29 Cross-Border Road Transport Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Administration	125.3	131.7	125.6	161.1	8.7%	52.5%	171.9	179.9	188.2	5.3%	46.2%
Regulatory services	21.1	22.6	28.2	38.4	22.0%	10.3%	45.2	47.3	49.5	8.8%	11.8%
Law enforcement	18.8	–	–	75.4	58.9%	8.0%	91.7	96.0	100.4	10.0%	23.8%
Facilitation	13.4	19.5	45.3	34.0	36.3%	10.2%	39.9	41.8	43.7	8.8%	10.5%
Research and development	22.9	59.9	92.6	24.3	1.9%	19.0%	29.7	31.1	32.5	10.2%	7.7%
Total	201.7	233.7	291.7	333.3	18.2%	100.0%	378.3	396.1	414.3	7.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.30 Cross-Border Road Transport Agency statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Revenue											
Non-tax revenue	212.0	265.4	333.4	333.4	16.3%	96.1%	378.3	396.1	414.3	7.5%	100.0%
Sale of goods and services other than capital assets	190.8	213.5	243.9	256.8	10.4%	76.7%	284.0	297.3	311.0	6.6%	75.5%
<i>of which:</i>											
<i>Administrative fees</i>	190.8	213.5	243.9	256.8	10.4%	76.7%	284.0	297.3	311.0	6.6%	75.5%
<i>Permit issue fees</i>	143.9	171.1	184.9	194.6	10.6%	58.9%	218.1	228.3	238.8	7.1%	57.8%
<i>Permit application fees</i>	35.1	28.8	44.1	46.5	9.8%	13.0%	49.3	51.6	53.9	5.1%	13.3%
<i>Other administrative fees</i>	11.9	13.6	14.9	15.7	9.8%	4.8%	16.6	17.4	18.2	5.1%	4.5%
Other non-tax revenue	21.3	51.9	89.5	76.6	53.3%	19.5%	94.4	98.8	103.3	10.5%	24.5%
Transfers received	38.5	0.4	0.1	–	-100.0%	3.9%	–	–	–	–	–
Total revenue	250.5	265.8	333.4	333.4	10.0%	100.0%	378.3	396.1	414.3	7.5%	100.0%
Expenses											
Current expenses	201.7	233.7	291.7	333.3	18.2%	100.0%	378.3	396.1	414.3	7.5%	100.0%
Compensation of employees	131.5	136.3	147.7	235.5	21.4%	61.2%	272.2	285.0	298.1	8.2%	71.6%
Goods and services	65.9	92.9	137.9	90.0	10.9%	36.7%	93.6	98.0	102.5	4.4%	25.3%
Depreciation	3.7	4.0	5.9	7.7	27.2%	2.0%	12.5	13.1	13.7	21.2%	3.1%
Interest, dividends and rent on land	0.4	0.5	0.3	–	-100.0%	0.1%	–	–	–	–	–
Total expenses	201.7	233.7	291.7	333.3	18.2%	100.0%	378.3	396.1	414.3	7.5%	100.0%
Surplus/(Deficit)	48.9	32.1	41.7	–	-100.0%	–	–	–	–	–	–

Personnel information

Table 40.31 Cross-Border Road Transport Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment posts	Number of posts on	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Cross-Border Road Transport Agency			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	12 467	277	277	147.7	0.5	293	235.5	0.8	293	272.2	0.9	293	285.0	1.0	293	298.1	1.0	-	100.0%
1 – 6	2 117	24	24	2.2	0.1	24	3.7	0.2	24	4.0	0.2	24	4.2	0.2	24	4.3	0.2	-	8.2%
7 – 10	202	189	189	89.3	0.5	202	137.5	0.7	202	144.6	0.7	202	151.4	0.7	202	158.4	0.8	-	68.9%
13 – 16	10 141	58	58	44.8	0.8	60	75.2	1.3	60	103.4	1.7	60	108.2	1.8	60	113.2	1.9	-	20.5%
17 – 22	7	6	6	11.4	1.9	7	19.1	2.7	7	20.3	2.9	7	21.2	3.0	7	22.2	3.2	-	2.4%

1. Rand million.

Driving licence card account

Selected performance indicators

Table 40.32 Driving licence card account performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of driving licence cards produced per year	Production	Entity mandate	206 102	2.3 million	3.4 million	2.5 million	2.5 million	2.5 million	2.5 million
Number of days taken to produce and distribute driving licence cards per year	Production		24	14	22	14	14	14	14
Percentage of driving licence cards delivered within 7 working days of production per year	Production		98% (201 980/ 206 102)	97% (201 450/ 208 398)	97% (203 723/ 209 432)	95%	95%	95%	95%
Percentage of driving licence cards fulfilled per year	Production		- ¹	- ¹	95% (3.4 million/ 3.6 million)	95%	95%	95%	95%

1. No historical data available.

Entity overview

The Driving licence card account was established in terms of the Public Finance Management Act (1999) to manufacture driving licence cards based on orders from testing centres across South Africa.

Over the medium term, the trading account will invest in a new production machine to ensure optimal manufacturing productivity. As a result, spending on production and infrastructure is expected to account for 64.2 per cent (R440.7 million) of its budget over the period ahead. Spending is projected to increase at an average annual rate of 4.3 per cent, from R197.9 million in 2023/24 to R224.4 million in 2026/27. The entity generates revenue through the sale of licence cards. Revenue is expected to decrease by 1.6 per cent, from R235.6 million in 2023/24 to R224.4 million in 2026/27.

Programmes/Objectives/Activities

Table 40.33 Driving license card account expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
Administration	28.3	31.2	44.9	71.0	35.8%	24.7%	78.3	81.1	84.7	6.1%	35.8%
Production	52.4	72.1	102.2	72.0	11.2%	43.0%	87.0	90.0	93.1	8.9%	38.8%
Infrastructure	54.2	51.5	56.3	54.8	0.4%	32.2%	78.6	45.5	46.5	-5.3%	25.4%
Service delivery	0.6	0.1	0.1	0.1	-39.4%	0.2%	0.1	0.1	0.1	-20.1%	-
Total	135.6	154.9	203.5	197.9	13.4%	100.0%	243.9	216.6	224.4	4.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.34 Driving license card account statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	149.6	193.0	285.0	235.6	16.3%	100.0%	243.9	216.6	224.4	-1.6%	100.0%
Sale of goods and services other than capital assets	140.0	182.3	267.0	222.7	16.7%	94.1%	232.1	209.2	216.6	-0.9%	95.7%
<i>of which:</i>											
Administrative fees	0.0	0.0	-	0.0	4.4%	-	0.0	0.0	0.0	5.1%	-
Late licence application fees	0.0	0.0	-	0.0	4.4%	-	0.0	0.0	0.0	5.1%	-
Sales by market establishments	140.0	182.3	267.0	222.7	16.7%	94.1%	232.0	209.2	216.6	-0.9%	95.7%
Driving licence card sales	140.0	182.3	267.0	222.7	16.7%	94.1%	232.0	209.2	216.6	-0.9%	95.7%
Other non-tax revenue	9.6	10.7	18.1	12.8	10.1%	5.9%	11.8	7.4	7.8	-15.3%	4.3%
Total revenue	149.6	193.0	285.0	235.6	16.3%	100.0%	243.9	216.6	224.4	-1.6%	100.0%
Expenses											
Current expenses	135.6	154.9	203.5	197.9	13.4%	100.0%	243.9	216.6	224.4	4.3%	100.0%
Compensation of employees	17.5	18.7	22.8	41.4	33.2%	14.3%	44.3	45.3	47.3	4.5%	20.3%
Goods and services	86.4	103.8	149.5	112.0	9.0%	65.2%	121.4	127.2	132.9	5.9%	56.1%
Depreciation	31.6	32.4	31.3	44.5	12.0%	20.5%	78.2	44.2	44.2	-0.2%	23.6%
Total expenses	135.6	154.9	203.5	197.9	13.4%	100.0%	243.9	216.6	224.4	4.3%	100.0%
Surplus/(Deficit)	14.0	38.1	81.5	37.6	39.0%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	41.3	109.9	(87.7)	98.5	33.6%	100.0%	80.5	83.7	86.2	-4.3%	100.0%
Receipts											
Non-tax receipts	159.2	200.6	264.5	294.9	22.8%	100.0%	245.5	255.3	265.6	-3.4%	100.0%
Sales of goods and services other than capital assets	150.2	190.3	246.7	282.1	23.4%	94.5%	232.1	241.3	251.0	-3.8%	94.8%
<i>of which:</i>											
Administrative fees	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Late licence application fees	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Sales by market establishment	150.1	190.3	246.7	282.1	23.4%	94.5%	232.1	241.3	251.0	-3.8%	94.8%
Driving licence card sales	150.1	190.3	246.7	282.1	23.4%	94.5%	232.1	241.3	251.0	-3.8%	94.8%
Other sales	-	0.0	-	-	-	-	-	-	-	-	-
Other tax receipts	9.0	10.3	17.9	12.8	12.4%	5.5%	13.4	14.0	14.6	4.5%	5.2%
Total receipts	159.2	200.6	264.5	294.9	22.8%	100.0%	245.5	255.3	265.6	-3.4%	100.0%
Payment											
Current payments	117.9	90.6	176.8	196.4	18.5%	87.5%	164.9	171.6	179.4	-3.0%	100.0%
Compensation of employees	17.3	18.7	21.5	41.4	33.9%	15.6%	44.3	45.3	47.3	4.5%	25.2%
Goods and services	100.7	71.9	155.3	155.0	15.5%	71.9%	120.6	126.3	132.1	-5.2%	74.8%
Transfers and subsidies	-	-	175.4	-	-	12.5%	-	-	-	-	-
Total payments	117.9	90.6	352.2	196.4	18.5%	100.0%	164.9	171.6	179.4	-3.0%	100.0%
Net cash flow from investing activities	(3.3)	(9.3)	(40.9)	(486.8)	427.7%	100.0%	(340.5)	(90.1)	(100.1)	-41.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.3)	(9.3)	(40.9)	(486.8)	427.7%	100.0%	(340.5)	(90.1)	(100.1)	-41.0%	100.0%
Net increase/(decrease) in cash and cash equivalents	38.0	100.6	(128.6)	(388.3)	-317.1%	-41.6%	(260.0)	(6.4)	(13.9)	-67.0%	100.0%
Statement of financial position											
Carrying value of assets	84.0	66.3	66.7	487.1	79.6%	30.8%	728.4	650.1	605.9	7.5%	72.0%
<i>of which:</i>											
Acquisition of assets	(3.3)	(9.3)	(40.9)	(486.8)	427.7%	100.0%	(340.5)	(90.1)	(100.1)	-41.0%	100.0%
Inventory	48.8	8.4	24.9	12.3	-36.8%	5.3%	12.3	12.9	13.4	3.0%	1.5%
Receivables and prepayments	11.4	4.0	24.2	18.8	18.1%	3.1%	18.8	19.6	20.5	3.0%	2.3%
Cash and cash equivalents	300.3	400.9	272.3	146.8	-21.2%	60.8%	146.8	230.7	316.7	29.2%	24.2%
Total assets	444.5	479.5	388.2	665.0	14.4%	100.0%	906.2	913.3	956.5	12.9%	100.0%
Accumulated surplus/(deficit)	409.1	453.6	359.7	432.9	1.9%	86.1%	883.6	889.5	931.7	29.1%	89.4%
Trade and other payables	35.4	25.2	28.0	232.0	87.1%	13.8%	22.6	23.8	24.9	-52.5%	10.6%
Derivatives financial instruments	-	0.8	0.5	-	-	0.1%	-	-	-	-	-
Total equity and liabilities	444.5	479.5	388.2	665.0	14.4%	100.0%	906.2	913.3	956.5	12.9%	100.0%

Personnel information

Table 40.35 Driving license card account personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Account	Salary level	78	78	64	22.8	0.4	71	41.4	0.6	71	44.3	0.6	71	45.3	0.6	71	47.3	0.7	–	100.0%
Driving License Card																				
1 – 6	15	15	23	2.4	0.1	5	3.1	0.6	5	3.3	0.7	5	3.5	0.7	5	3.6	0.7	–	7.0%	
7 – 10	47	47	29	13.6	0.5	47	21.0	0.4	47	23.1	0.5	47	22.9	0.5	47	24.0	0.5	–	66.2%	
11 – 12	11	11	7	3.0	0.4	14	10.2	0.7	14	10.2	0.7	14	10.9	0.8	14	11.3	0.8	–	19.7%	
13 – 16	5	5	5	3.8	0.8	5	7.1	1.4	5	7.7	1.5	5	8.0	1.6	5	8.4	1.7	–	7.0%	

Passenger Rail Agency of South Africa

Selected performance indicator

Table 40.36 Passenger Rail Agency of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of Metrorail trains scheduled per year	Metrorail	Priority 5: Spatial integration, human settlements and local government	49 858	73 695	80 265	102 096	119 197	138 793	166 552
Trains on time as a percentage of trains run per year	Metrorail		63%	69%	77%	80%	82%	90%	92%
Train service availability (trains not cancelled) per year	Metrorail		44 645	60 932	71 262	91 886	108 469	127 690	154 893
Number of safety occurrences reported to the Railway Safety Regulator (categories A-L) per year	Metrorail		147	247	168	1 083	1 083	1 083	1 083
Number of security incidents reported to the Railway Safety Regulator (categories 1-9) per year	Metrorail		3 387	1 705	1 036	2 822	2 681	2 547	2 420
Number of train trips per year	Mainline passenger service (Shosholozza Meyl)		0	12 032	44 135	64 235	74 298	84 693	104 752
Number of Autopax bus trips scheduled per year	Autopax		10 337	21 202	18 173	32 746	43 398	43 398	43 398
Number of Autopax passengers per year	Autopax		380 000	800 000	700 000	1.5 million	2.3 million	2.3 million	2.3 million
Number of mainline passenger service coaches refurbished per year	Mainline passenger service		0	0	0	25	35	45	55
Number of Metrorail coaches refurbished per year	Metrorail		0	0	134	155	155	155	155
Recovery of central lines (number of service lines) per year	Metrorail	0	1	2	2	0	0	0	
Number of new train sets delivered to Metrorail per year	Metrorail	25	33	57	60	60	60	60	

Entity overview

The Passenger Rail Agency of South Africa was established in terms of the Legal Succession to the South African Transport Services Amendment Act (2008). Its primary mandate is to provide rail commuter services within, to and from South Africa in the public interest. The agency also provides long-haul passenger rail and bus services within, to and from South Africa.

Over the medium term, the agency will focus on ensuring the recovery of commuter rail services by implementing its strategic corridor recovery programme and modernising its core infrastructure, which includes replacing old rolling stock and investing in signalling infrastructure. As part of its strategic corridor recovery programme, the agency aims to restore services – including rebuilding infrastructure, especially in Gauteng – and recover lines in KwaZulu-Natal after severe flooding in April 2022. Accordingly, spending on Metrorail is expected to amount to R29.3 billion over the next 3 years.

Total expenditure is expected to increase at an average annual rate of 3.3 per cent, from R15.1 billion in 2023/24 to R16.7 billion in 2026/27. Spending on compensation of employees accounts for an estimated 35.6 per cent (R16.8 billion) of total expenditure over the period ahead, decreasing at an average annual rate of 2.4 per cent, from R6.1 billion in 2023/24 to R5.7 billion in 2026/27, due to the agency's planned voluntary severance process.

Transfers from the department account for an estimated 88.3 per cent (R60.7 billion) of the agency's revenue over the medium term. Other sources of income include the sale of train and bus tickets, rental income from leasing properties, on-board sales and interest. Total revenue is expected to decrease at an average annual rate of 0.9 per cent, from R24.6 billion in 2023/24 to R23.9 billion in 2026/27, driven mainly by a reduction in transfers from the department.

Programmes/Objectives/Activities

Table 40.37 Passenger Rail Agency of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	5 817.1	2 782.4	6 947.3	2 542.0	-24.1%	26.1%	4 191.8	2 871.5	3 007.2	5.8%	19.5%
Metrorail	6 941.9	7 245.8	12 519.6	9 890.0	12.5%	54.5%	9 619.1	9 594.9	10 103.7	0.7%	60.9%
Mainline passenger service	795.7	627.9	1 475.3	750.5	-1.9%	5.3%	806.8	864.5	906.3	6.5%	5.2%
Corporate real estate solutions	1 007.0	1 298.5	2 749.7	1 223.0	6.7%	9.0%	1 457.2	1 544.9	1 656.4	10.6%	9.1%
Intersite	15.4	28.2	23.5	–	-100.0%	0.1%	–	–	–	–	–
Autopax	520.3	626.5	481.4	650.7	7.7%	3.6%	712.3	874.3	911.0	11.9%	4.9%
Technical	428.5	276.9	91.8	79.4	-43.0%	1.5%	82.2	80.8	82.6	1.3%	0.5%
Total	15 525.7	12 886.3	24 288.7	15 135.5	-0.8%	100.0%	16 869.4	15 830.9	16 667.3	3.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.38 Passenger Rail Agency of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	1 926.5	2 104.3	2 834.4	2 554.6	9.9%	12.0%	2 722.1	2 875.9	2 795.2	3.0%	11.7%
Sale of goods and services other than capital assets of which:	831.0	1 098.4	1 181.9	1 500.1	21.8%	5.8%	1 791.7	2 229.3	2 431.1	17.5%	8.5%
<i>Sales by market establishments</i>	706.4	952.2	996.2	1 400.6	25.6%	5.1%	1 660.5	2 048.2	2 241.6	17.0%	7.9%
<i>Rental income</i>	527.9	608.8	616.0	717.9	10.8%	3.2%	786.3	839.3	877.9	6.9%	3.4%
<i>Metrorail - fare revenue</i>	66.9	105.5	116.4	150.4	31.0%	0.5%	278.1	396.4	510.7	50.3%	1.4%
<i>Mainline passenger service - fare revenue</i>	2.8	3.0	2.2	4.4	15.6%	–	26.1	27.2	28.4	86.2%	0.1%
<i>Autopax - fare revenue</i>	108.7	234.9	261.6	527.9	69.3%	1.3%	570.0	785.3	824.6	16.0%	2.9%
Other sales	124.6	146.2	185.6	99.5	-7.2%	0.7%	131.2	181.1	189.5	23.9%	0.6%
Other non-tax revenue	1 095.5	1 005.9	1 652.5	1 054.5	-1.3%	6.2%	930.4	646.6	364.1	-29.8%	3.2%
Transfers received	11 718.2	16 669.5	19 858.5	22 051.8	23.5%	88.0%	19 354.0	20 220.7	21 148.1	-1.4%	88.3%
Total revenue	13 644.7	18 773.7	22 692.9	24 606.4	21.7%	100.0%	22 076.1	23 096.6	23 943.3	-0.9%	100.0%

Table 40.38 Passenger Rail Agency of South Africa statements of financial performance, cash flow and financial position (continued)

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome							2020/21	2023/24	2024/25		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Expenses											
Current expenses	15 525.7	12 886.3	24 288.7	15 135.5	-0.8%	100.0%	15 421.8	15 830.9	16 667.3	3.3%	97.9%
Compensation of employees	5 738.3	5 848.1	5 976.3	6 118.6	2.2%	36.8%	5 649.4	5 445.5	5 687.3	-2.4%	35.6%
Goods and services	6 815.6	4 518.0	14 428.2	5 991.4	-4.2%	44.5%	6 512.0	6 918.0	7 352.8	7.1%	41.5%
Depreciation	2 942.1	2 479.8	3 818.8	3 025.5	0.9%	18.5%	3 260.3	3 467.5	3 627.1	6.2%	20.7%
Interest, dividends and rent on land	29.7	40.4	65.4	-	-100.0%	0.2%	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	1 447.6	-	-	-	2.1%
Total expenses	15 525.7	12 886.3	24 288.7	15 135.5	-0.8%	100.0%	16 869.4	15 830.9	16 667.3	3.3%	100.0%
Surplus/(Deficit)	(1 881.1)	5 887.4	(1 595.7)	9 471.0	-271.4%	-	5 206.7	7 265.6	7 276.0	-8.4%	-
Cash flow statement											
Cash flow from operating activities	1 550.1	312.9	389.3	(2 070.9)	-210.1%	100.0%	(3 144.3)	(1 404.3)	(1 787.8)	-4.8%	100.0%
Receipts											
Non-tax receipts	1 958.6	2 121.3	2 808.1	2 494.6	8.4%	22.5%	2 662.1	2 815.9	2 735.2	3.1%	25.1%
Sales of goods and services other than capital assets	863.1	1 115.4	1 155.6	1 440.1	18.6%	11.1%	1 731.7	2 169.3	2 371.1	18.1%	18.0%
<i>of which:</i>											
Sales by market establishment	734.1	999.2	1 056.9	1 340.6	22.2%	10.0%	1 600.5	1 988.2	2 181.6	17.6%	16.6%
Rental income	555.6	655.8	676.7	657.9	5.8%	6.2%	726.3	779.3	817.9	7.5%	7.0%
Metrorail - Fare revenue	66.9	105.5	116.4	150.4	31.0%	1.1%	278.1	396.4	510.7	50.3%	3.1%
MLPS - Fare revenue	2.8	3.0	2.2	4.4	15.6%	-	26.1	27.2	28.4	86.2%	0.2%
Autopax - Fare revenue	108.7	234.9	261.6	527.9	69.3%	2.8%	570.0	785.3	824.6	16.0%	6.3%
Other sales	129.0	116.3	98.7	99.5	-8.3%	1.1%	131.2	181.1	189.5	23.9%	1.4%
Other tax receipts	1 095.5	1 005.9	1 652.5	1 054.5	-1.3%	11.4%	930.4	646.6	364.1	-29.8%	7.2%
Transfers received	8 773.6	6 923.3	9 240.1	7 515.5	-5.0%	77.5%	7 776.5	8 115.9	8 488.6	4.1%	74.9%
Total receipts	10 732.2	9 044.6	12 048.2	10 010.1	-2.3%	100.0%	10 438.6	10 931.8	11 223.8	3.9%	100.0%
Payment											
Current payments	9 182.1	8 731.7	11 658.9	12 081.0	9.6%	100.0%	12 135.3	12 336.1	13 011.5	2.5%	97.3%
Compensation of employees	5 740.2	5 810.1	5 830.2	6 118.6	2.2%	57.4%	5 649.4	5 445.5	5 687.3	-2.4%	45.0%
Goods and services	3 412.2	2 881.1	5 828.7	5 962.5	20.4%	42.4%	6 485.9	6 890.6	7 324.2	7.1%	52.3%
Interest and rent on land	29.7	40.4	-	-	-100.0%	0.2%	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	1 447.6	-	-	-	2.7%
Total payments	9 182.1	8 731.7	11 658.9	12 081.0	9.6%	100.0%	13 582.9	12 336.1	13 011.5	2.5%	100.0%
Net cash flow from investing activities	(4 110.4)	(7 739.9)	(12 391.3)	(17 497.8)	62.1%	100.0%	(18 490.4)	(19 816.8)	(21 192.8)	6.6%	100.0%
Acquisition of property, plant, equipment and intangible assets	(4 027.8)	(7 733.0)	(12 019.7)	(17 048.5)	61.8%	98.1%	(18 350.3)	(19 610.8)	(21 000.6)	7.2%	98.7%
Investment property	(82.6)	(6.2)	(309.3)	(352.5)	62.2%	1.6%	(48.9)	(61.2)	(22.1)	-60.2%	0.7%
Acquisition of software and other intangible assets	-	(0.6)	(72.5)	(96.8)	-	0.3%	(91.2)	(144.8)	(170.1)	20.7%	0.6%
Proceeds from the sale of property, plant, equipment and intangible assets	-	-	10.2	-	-	-	-	-	-	-	-
Net cash flow from financing activities	700.9	9 746.2	10 618.5	12 936.3	164.3%	100.0%	11 577.5	12 104.8	12 659.5	-0.7%	100.0%
Deferred income	700.9	9 746.2	10 618.5	12 936.3	164.3%	100.0%	11 577.5	12 104.8	12 659.5	-0.7%	100.0%
Net increase/(decrease) in cash and cash equivalents	(1 859.4)	2 319.3	(1 383.5)	(6 632.4)	52.8%	-10.9%	(10 057.2)	(9 116.4)	(10 321.1)	15.9%	100.0%
Statement of financial position											
Carrying value of assets	41 378.7	47 545.0	52 984.2	67 424.5	17.7%	60.9%	82 628.4	98 950.4	116 487.5	20.0%	80.7%
<i>of which:</i>											
Acquisition of assets	(4 027.8)	(7 733.0)	(12 019.7)	(17 048.5)	61.8%	100.0%	(18 350.3)	(19 610.8)	(21 000.6)	7.2%	100.0%
Inventory	486.9	480.7	464.8	466.3	-1.4%	0.6%	443.0	420.8	399.8	-5.0%	0.4%
Receivables and prepayments	11 566.6	10 378.3	9 604.4	9 456.0	-6.5%	12.2%	8 423.1	7 397.2	6 378.0	-12.3%	7.3%
Cash and cash equivalents	22 322.3	24 641.6	23 211.6	18 536.1	-6.0%	26.3%	11 382.2	9 637.5	10 403.1	-17.5%	11.6%
Total assets	75 754.5	83 045.6	86 264.9	95 882.8	8.2%	100.0%	102 876.6	116 405.9	133 668.4	11.7%	100.0%
Accumulated surplus/(deficit)	16 814.5	70 316.0	71 723.4	80 753.2	68.7%	68.6%	85 046.4	91 397.2	97 782.1	6.6%	79.6%
Capital and reserves	4 248.3	4 248.3	4 248.3	4 248.3	-	5.0%	4 248.3	4 248.3	4 248.3	-	3.8%
Capital reserve fund	46 595.9	-	-	-	-100.0%	15.4%	-	-	-	-	-
Trade and other payables	6 323.2	6 814.4	8 767.6	9 310.3	13.8%	9.1%	11 964.1	19 093.9	29 921.2	47.6%	15.0%
Taxation	-	1.8	-	-	-	-	-	-	-	-	-
Provisions	1 772.7	1 665.2	1 525.7	1 571.1	-3.9%	1.9%	1 617.9	1 666.5	1 716.8	3.0%	1.5%
Total equity and liabilities	75 754.5	83 045.6	86 264.9	95 882.8	8.2%	100.0%	102 876.6	116 405.9	133 668.4	11.7%	100.0%

Personnel information

Table 40.39 Passenger Rail Agency of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)			
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost				
Passenger Rail Agency of South Africa			16 385	5 976.3	0.4	12 577	6 118.6	0.5	12 577	5 649.4	0.4	12 577	5 445.5	0.4	12 577	5 687.3	0.5	-	100.0%
Salary level	12 577	12 577	16 385	5 976.3	0.4	12 577	6 118.6	0.5	12 577	5 649.4	0.4	12 577	5 445.5	0.4	12 577	5 687.3	0.5	-	100.0%
1 – 6	7 103	7 103	7 439	1 903.5	0.3	7 103	2 002.2	0.3	7 103	2 067.9	0.3	7 103	2 158.2	0.3	7 103	2 248.9	0.3	-	56.5%
7 – 10	4 798	4 798	8 225	3 355.8	0.4	4 798	3 339.5	0.7	4 798	2 767.3	0.6	4 798	2 434.8	0.5	4 798	2 546.8	0.5	-	38.1%
11 – 12	423	423	442	338.0	0.8	423	368.7	0.9	423	386.4	0.9	423	404.6	1.0	423	423.2	1.0	-	3.4%
13 – 16	225	225	246	301.7	1.2	225	324.7	1.4	225	340.3	1.5	225	356.3	1.6	225	372.7	1.7	-	1.8%
17 – 22	28	28	33	77.3	2.3	28	83.5	3.0	28	87.5	3.1	28	91.6	3.3	28	95.8	3.4	-	0.2%

1. Rand million.

Ports Regulator of South Africa

Selected performance indicators

Table 40.40 Ports Regulator of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of global port pricing comparator studies conducted per year	Economic regulation	Priority 2: Economic transformation and job creation	1	1	1	1	1	1	1
Number of Transnet National Ports Authority tariff assessments conducted per year	Economic regulation		1	1	1	1	1	1	1
Number of port capacity and usage reviews conducted per year	Industry development		1	1	1	1	1	1	1

Entity overview

The Ports Regulator of South Africa was established in terms of the National Ports Act (2005) to regulate South Africa's ports infrastructure system. It sets tariffs for the National Ports Authority and oversees complaints and appeals to preserve fairness, transparency and competitive practices for ports infrastructure. The regulator remains focused on strengthening the economic regulation of ports infrastructure and compliance with the ports regulatory framework.

Total expenditure is expected to increase at an average annual rate of 4.7 per cent, from R44.1 million in 2023/24 to R50.7 million in 2026/27. Compensation of employees comprises an estimated 71.2 per cent (R103.1 million) of the regulator's expenditure over the MTEF period, increasing at an average annual rate of 4.4 per cent. The regulator derives more than 96 per cent of its revenue through transfers from the department, increasing at an average annual rate of 4.5 per cent, from R42.6 million in 2023/24 to R48.6 million in 2026/27.

Programmes/Objectives/Activities

Table 40.41 Ports Regulator of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	13.1	15.3	20.3	17.4	10.0%	40.6%	18.4	19.6	20.7	5.9%	40.2%
Economic regulation	3.8	4.9	6.0	7.7	27.0%	13.6%	8.0	8.5	8.9	4.7%	17.5%
Legal services	9.2	10.2	10.8	8.8	-1.5%	24.5%	8.9	8.9	9.1	1.3%	18.9%
Industry development	3.8	3.7	8.6	7.4	25.1%	14.0%	7.7	8.2	8.6	5.0%	16.9%
Governance	3.2	1.7	4.2	2.7	-5.4%	7.3%	3.1	3.2	3.4	7.3%	6.6%
Total	33.1	35.9	49.8	44.1	10.1%	100.0%	46.2	48.5	50.7	4.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.42 Ports Regulator of South Africa statements of financial performance

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1.1	1.7	2.1	1.6	11.8%	3.7%	1.7	2.0	2.1	10.5%	3.9%
Other non-tax revenue	1.1	1.7	2.1	1.6	11.8%	3.7%	1.7	2.0	2.1	10.5%	3.9%
Transfers received	38.8	41.0	43.0	42.6	3.1%	96.3%	44.5	46.5	48.6	4.5%	96.1%
Total revenue	39.9	42.6	45.1	44.1	3.4%	100.0%	46.2	48.5	50.7	4.7%	100.0%
Expenses											
Current expenses	33.1	35.9	49.8	44.1	10.1%	100.0%	46.2	48.5	50.7	4.7%	100.0%
Compensation of employees	18.7	19.7	27.9	31.7	19.2%	59.8%	32.8	34.3	36.0	4.4%	71.2%
Goods and services	14.0	15.8	21.7	12.1	-4.7%	39.3%	13.0	13.8	14.3	5.6%	28.1%
Depreciation	0.4	0.3	0.3	0.3	-5.5%	0.9%	0.3	0.4	0.4	4.7%	0.7%
Total expenses	33.1	35.9	49.8	44.1	10.1%	100.0%	46.2	48.5	50.7	4.7%	100.0%
Surplus/(Deficit)	6.8	6.8	(4.8)	-	-100.0%		-	-	-	-	

Personnel information

Table 40.43 Ports Regulator of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%)					
Number of approved funded posts	Number of posts on establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Ports Regulator of South Africa	37	37	30	27.9	0.9	36	31.7	0.9	36	32.8	0.9	29	34.3	1.2	29	36.0	1.2	-7.0%	100.0%
Salary level																			
1 – 6	9	9	2	0.4	0.2	8	0.8	0.1	8	0.3	0.0	1	0.3	0.3	1	0.3	0.3	-50.0%	12.8%
7 – 10	9	9	9	2.3	0.3	9	4.7	0.5	9	5.0	0.6	9	5.3	0.6	9	5.5	0.6	-	28.0%
11 – 12	9	9	9	5.4	0.6	9	6.6	0.7	9	7.0	0.8	9	7.3	0.8	9	7.7	0.9	-	28.0%
13 – 16	8	8	8	12.8	1.6	8	13.6	1.7	8	14.2	1.8	8	14.9	1.9	8	15.6	1.9	-	24.9%
17 – 22	2	2	2	7.0	3.5	2	6.0	3.0	2	6.3	3.2	2	6.6	3.3	2	6.9	3.5	-	6.2%

1. Rand million.

Railway Safety Regulator

Selected performance indicators

Table 40.44 Railway Safety Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of safety initiatives conducted per year	Administration	Entity mandate	20	30	42	40	48	40	40
Number of safety performance agreements signed for high-risk operators per year	Operations		25	30	33	35	35	35	35
Number of industry safety risk profiles developed per year	Operations		1	1	1	1	1	1	1
Number of interface agreements aligned with operational risks per year	Operations		1	1	1	1	1	1	1
Number of common safety methods developed and implemented per year	Operations		0	1	1	1	1	1	1

Entity overview

The Railway Safety Regulator was established in terms of the National Railway Safety Regulator Act (2002). It is mandated to oversee railway operations, monitor operators and enforce a safe operating environment. This includes rail operators in neighbouring countries with operations that enter South Africa. Over the medium term, the regulator will focus on issuing safety permits, conducting inspections and audits, investigating railway accidents, and developing regulations and safety standards.

Expenditure is expected to increase at an average annual rate of 4.3 per cent, from R270.2 million in 2023/24 to R306.9 million in 2026/27. Compensation of employees comprises an estimated 64 per cent (R565.6 million) of planned expenditure over the MTEF period. The regulator expects to generate 70.3 per cent (R624 million) of its revenue over the next 3 years from administrative fees and most of the remainder through transfers from the department. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities

Table 40.45 Railway Safety Regulator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	158.8	145.0	140.0	142.2	-3.6%	55.9%	148.7	159.1	161.0	4.2%	52.8%
Operations	98.4	111.2	125.3	127.9	9.1%	44.1%	132.3	140.1	145.9	4.5%	47.2%
Total	257.2	256.2	265.2	270.2	1.6%	100.0%	281.0	299.2	306.9	4.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.46 Railway Safety Regulator statements of financial performance

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Revenue											
Non-tax revenue	177.8	189.1	193.3	194.1	3.0%	71.5%	201.5	216.1	220.0	4.3%	71.9%
Sale of goods and services other than capital assets of which:	170.9	178.9	183.5	189.9	3.6%	68.5%	197.2	211.6	215.2	4.3%	70.3%
Administrative fees	170.9	178.9	183.5	189.9	3.6%	68.5%	197.2	211.6	215.2	4.3%	70.3%
Permit issuing fees	170.6	178.4	179.4	187.7	3.2%	67.9%	197.2	211.6	215.2	4.7%	70.1%
Permit application fees	0.3	0.5	4.1	2.2	90.9%	0.7%	-	-	-	-100.0%	0.2%
Other non-tax revenue	6.9	10.2	9.8	4.1	-15.5%	2.9%	4.3	4.5	4.7	4.7%	1.5%
Transfers received	82.0	69.7	72.9	76.1	-2.5%	28.5%	79.5	83.1	86.9	4.5%	28.1%
Total revenue	259.8	258.7	266.2	270.2	1.3%	100.0%	281.0	299.2	306.9	4.3%	100.0%
Expenses											
Current expenses	257.2	248.4	265.2	270.2	1.6%	99.2%	281.0	299.2	306.9	4.3%	100.0%
Compensation of employees	142.9	165.7	165.8	174.8	6.9%	61.9%	180.0	189.0	196.6	4.0%	64.0%
Goods and services	108.9	77.8	94.2	95.4	-4.3%	35.9%	101.0	110.2	110.3	4.9%	36.0%
Depreciation	5.4	4.9	5.3	0.0	-94.3%	1.5%	0.0	-	-	-100.0%	-
Transfers and subsidies	-	7.7	-	-	-	0.8%	-	-	-	-	-
Total expenses	257.2	256.2	265.2	270.2	1.6%	100.0%	281.0	299.2	306.9	4.3%	100.0%
Surplus/(Deficit)	2.6	2.6	-	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 40.47 Railway Safety Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment														Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
	Number of approved funded posts	Number of posts on establishment	Actual		Revised estimate			Medium-term expenditure estimate											
			2022/23	Unit cost	2023/24	Unit cost	2024/25	Unit cost	2025/26	Unit cost	2026/27	Unit cost	2023/24 - 2026/27						
Railway Safety Regulator	185	185	174	165.8	1.0	171	174.8	1.0	172	180.0	1.0	173	189.0	1.1	173	196.6	1.1	0.4%	100.0%
Salary level																			
1 – 6	33	33	22	11.5	0.5	27	19.2	0.7	28	19.8	0.7	28	20.7	0.7	28	21.5	0.8	1.2%	16.1%
7 – 10	63	63	63	37.5	0.6	61	45.4	0.7	61	46.8	0.8	62	49.8	0.8	62	51.8	0.8	0.5%	35.7%
11 – 12	27	27	27	26.1	1.0	24	24.9	1.0	24	25.7	1.1	24	26.8	1.1	24	27.9	1.2	-	13.9%
13 – 16	60	60	60	85.7	1.4	57	80.6	1.4	57	83.0	1.5	57	86.8	1.5	57	90.2	1.6	-	33.1%
17 – 22	2	2	2	5.0	2.5	2	4.6	2.3	2	4.8	2.4	2	5.0	2.5	2	5.2	2.6	-	1.2%

1. Rand million.

Road Accident Fund

Selected performance indicators

Table 40.48 Road Accident Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Unrepresented claims as a percentage of total claims per year	Payment of claims to accident victims	Entity mandate	- ¹	6%	7.2%	7%	- ²	- ²	- ²
Legal cost as a percentage of claims payments per year	Payment of claims to accident victims		16.4% (R5.8bn/ R35.4bn)	15.3% (R6.2bn/ R40.4bn)	9.7% (R3.7bn/ R38.1bn)	8% (R3bn/ R37.2bn)	- ²	- ²	- ²
Number of open claims received but not finalised per year	Payment of claims to accident victims		350 257	324 354	427 034	- ²	- ²	- ²	- ²
Average value per personal claim per year	Payment of claims to accident victims		R396 218	R254 531	R346 149	- ²	- ²	- ²	- ²
Average value per loss of earnings claims per year	Payment of claims to accident victims		R1 084 369	R959 098	R1 050 476	- ²	- ²	- ²	- ²
Average value of general damages claims per year	Payment of claims to accident victims		R516 097	R508 147	R531 803	- ²	- ²	- ²	- ²

1. No historical data available.

2. No projections available.

Entity overview

In terms of the Road Accident Fund Act (1996), the Road Accident Fund is mandated to compensate South African road users for losses or damages caused by motor vehicle accidents within the borders of South Africa.

Over the medium term, the change in the settlement policy for loss-of-income claims from lump sum to annuity is expected to result in a moderation in the payment of claims in line with the fund's pay-as-you-go principle. As a result, the total value of claims paid out over the MTEF period is expected to decrease at an average annual rate of 6.2 per cent, from R45.4 billion in 2023/24 to R37.4 billion in 2026/27.

The fund derives revenue through the road accident fund levy in terms of the Customs and Excise Act (1964). Transfers received through the levy are expected to increase at an average annual rate of 0.3 per cent, from R49 billion in 2023/24 to R49.5 billion in 2026/27, in line with an expected increase in the sale of fuel.

Programmes/Objectives/Activities

Table 40.49 Road Accident Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	2 587.7	2 773.5	3 264.6	3 922.3	14.9%	6.5%	4 109.6	4 215.5	4 260.8	2.8%	9.9%
Payment of claims to accident victims	37 877.4	44 952.7	52 032.9	45 392.3	6.2%	93.5%	35 850.5	34 139.2	37 447.5	-6.2%	90.1%
Total	40 465.1	47 726.2	55 297.5	49 314.6	6.8%	100.0%	39 960.0	38 354.7	41 708.4	-5.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.50 Road Accident Fund statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	159.9	222.8	286.2	240.3	14.5%	0.5%	78.3	626.4	1 822.5	96.5%	1.4%
Other non-tax revenue	159.9	222.8	286.2	240.3	14.5%	0.5%	78.3	626.4	1 822.5	96.5%	1.4%
Transfers received	42 088.6	47 931.9	48 495.3	48 974.3	5.2%	99.5%	49 339.5	49 587.6	49 467.1	0.3%	98.6%
Total revenue	42 248.5	48 154.7	48 781.6	49 214.7	5.2%	100.0%	49 417.9	50 214.0	51 289.6	1.4%	100.0%
Expenses											
Current expenses	2 587.7	2 773.5	3 264.6	3 922.3	14.9%	6.5%	4 109.6	4 215.5	4 260.8	2.8%	9.9%
Compensation of employees	1 768.1	1 996.0	2 135.7	2 204.1	7.6%	4.2%	2 356.2	2 518.7	2 692.5	6.9%	5.8%
Goods and services	679.7	613.6	785.3	1 329.4	25.1%	1.8%	1 407.0	1 440.3	1 348.0	0.5%	3.3%
Depreciation	49.7	44.8	45.6	105.7	28.6%	0.1%	104.9	73.4	64.7	-15.1%	0.2%
Interest, dividends and rent on land	90.1	119.1	298.1	283.2	46.5%	0.4%	241.4	183.1	155.6	-18.1%	0.5%
Transfers and subsidies	37 877.4	44 952.7	52 032.9	45 392.3	6.2%	93.5%	35 850.5	34 139.2	37 447.5	-6.2%	90.1%
Total expenses	40 465.1	47 726.2	55 297.5	49 314.6	6.8%	100.0%	39 960.0	38 354.7	41 708.4	-5.4%	100.0%
Surplus/(Deficit)	1 783.4	428.5	(6 516.0)	(100.0)	-138.3%		9 457.8	11 859.3	9 581.3	-557.6%	
Cash flow statement											
Cash flow from operating activities	3 346.1	(3 771.5)	(173.0)	584.8	-44.1%	100.0%	941.3	24 786.5	29 897.8	271.1%	100.0%
Receipts											
Non-tax receipts	138.9	216.6	281.7	224.3	17.3%	0.5%	61.4	608.4	1 803.4	100.3%	1.3%
Other tax receipts	138.9	216.6	281.7	224.3	17.3%	0.5%	61.4	608.4	1 803.4	100.3%	1.3%
Transfers received	40 559.6	47 058.7	48 469.4	48 882.8	6.4%	99.5%	49 256.7	49 527.6	49 478.1	0.4%	98.7%
Financial transactions in assets and liabilities	-	0.0	2.1	-	-	-	-	-	-	-	-
Total receipts	40 698.5	47 275.4	48 753.1	49 107.1	6.5%	100.0%	49 318.1	50 136.0	51 281.5	1.5%	100.0%
Payment											
Current payments	2 548.2	2 703.7	3 233.1	3 727.6	13.5%	6.6%	3 910.3	4 042.1	4 090.1	3.1%	12.7%
Compensation of employees	1 704.3	1 996.0	2 135.7	2 204.1	9.0%	4.3%	2 356.2	2 518.7	2 692.5	6.9%	8.0%
Goods and services	753.8	588.7	799.4	1 211.2	17.1%	1.8%	1 312.7	1 340.3	1 242.0	0.8%	4.1%
Interest and rent on land	90.1	119.1	298.1	312.4	51.4%	0.4%	241.4	183.1	155.6	-20.7%	0.6%
Transfers and subsidies	34 804.2	48 343.1	45 693.0	44 794.7	8.8%	93.4%	44 466.5	21 307.4	17 293.6	-27.2%	87.3%
Total payments	37 352.3	51 046.8	48 926.2	48 522.3	9.1%	100.0%	48 376.8	25 349.5	21 383.8	-23.9%	100.0%

Table 40.50 Road Accident Fund statements of financial performance, cash flow and financial position (continued)

Cash flow statement				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Net cash flow from investing activities	(13.4)	(45.1)	(64.8)	(310.3)	185.3%	100.0%	(184.2)	(157.3)	(164.5)	-19.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(9.8)	(35.0)	(0.6)	(49.2)	71.5%	41.9%	(51.4)	(53.8)	(56.3)	4.6%	28.1%
Acquisition of software and other intangible assets	(3.6)	(10.1)	(64.1)	(261.1)	316.8%	58.1%	(132.8)	(103.4)	(108.2)	-25.4%	71.9%
Net increase/(decrease) in cash and cash equivalents	3 332.7	(3 816.6)	(237.8)	274.4	-56.5%	0.1%	757.0	24 629.2	29 733.3	376.7%	100.0%
Statement of financial position											
Carrying value of assets	215.2	222.2	295.9	383.4	21.2%	1.9%	401.8	420.6	440.0	4.7%	2.2%
<i>of which:</i>											
Acquisition of assets	(9.8)	(35.0)	(0.6)	(49.2)	71.5%	100.0%	(51.4)	(53.8)	(56.3)	4.6%	100.0%
Inventory	5.0	4.8	5.1	5.4	3.0%	-	5.7	5.9	6.2	4.7%	-
Loans	422.8	214.1	227.0	240.6	-17.1%	1.9%	252.1	264.0	276.1	4.7%	1.4%
Receivables and prepayments	10 335.9	11 005.1	11 204.7	11 295.9	3.0%	77.2%	11 838.1	12 394.4	12 964.6	4.7%	64.7%
Cash and cash equivalents	4 684.2	867.6	904.3	5 546.3	5.8%	19.0%	5 812.5	6 085.7	6 365.6	4.7%	31.7%
Total assets	15 663.0	12 313.8	12 637.0	17 471.5	3.7%	100.0%	18 310.1	19 170.7	20 052.6	4.7%	100.0%
Accumulated surplus/(deficit)	(346 576.0)	(344 792.7)	(342 977.9)	(335 986.5)	-1.0%	-2 412.5%	(352 113.9)	(368 663.3)	(385 621.8)	4.7%	-1 923.1%
Capital and reserves	102.0	108.7	108.7	108.7	2.2%	0.8%	113.9	119.3	124.8	4.7%	0.6%
Trade and other payables	335.9	337.2	357.4	378.8	4.1%	2.5%	397.0	415.7	434.8	4.7%	2.2%
Provisions	361 749.8	356 549.8	355 031.3	352 845.9	-0.8%	2 508.5%	369 782.5	387 162.3	404 971.8	4.7%	2 019.6%
Derivatives financial instruments	51.4	110.9	117.5	124.6	34.3%	0.7%	130.5	136.7	143.0	4.7%	0.7%
Total equity and liabilities	15 663.0	12 313.8	12 637.0	17 471.5	3.7%	100.0%	18 310.1	19 170.7	20 052.6	4.7%	100.0%

Personnel information

Table 40.51 Road Accident Fund personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of approved funded posts	Number of posts on establishment	Actual 2022/23		Revised estimate 2023/24		Medium-term expenditure estimate								2023/24 - 2026/27		
		Number	Cost	Number	Cost	2024/25		2025/26		2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
Road Accident Fund	3 380	3 380	2 135.7	0.6	2 204.1	0.7	2 356.2	0.7	2 518.7	0.7	2 692.5	0.8	-	100.0%		
Salary level	3 380	3 380	2 135.7	0.6	2 204.1	0.7	2 356.2	0.7	2 518.7	0.7	2 692.5	0.8	-	100.0%		
1 – 6	933	933	173.5	0.2	220.8	0.8	270.5	0.8	283.7	0.9	288.5	0.9	-	27.6%		
7 – 10	1 738	1 738	1 035.8	0.6	1 214.9	0.1	1 229.7	0.1	1 245.6	0.1	1 262.5	0.2	-	51.4%		
11 – 12	410	410	445.9	1.1	427.8	0.1	429.7	0.1	431.7	0.1	433.9	0.1	-	12.1%		
13 – 16	293	293	458.9	1.6	1 219.2	4.2	1 303.3	4.4	1 393.2	4.8	1 489.3	5.1	-	8.7%		
17 – 22	6	6	21.5	3.6	21.5	3.6	23.0	3.8	24.5	4.1	26.2	4.4	-	0.2%		

1. Rand million.

Road Traffic Infringement Agency

Selected performance indicators

Table 40.52 Road Traffic Infringement Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of representations received and adjudicated within 21 days per year	Discourage contravention of traffic laws	Entity mandate	100% (276 449)	100% (281 827)	100% (192 547)	100%	100%	100%	100%

Entity overview

The Road Traffic Infringement Agency derives its mandate from the Administrative Adjudication of Road Traffic Offences (AARTO) Act (1998). The agency was established to administer procedures to discourage the contravention of road traffic laws, adjudicate infringements, enforce penalties for the contravention of road traffic laws, provide specialised prosecution support services, and carry out community education and awareness programmes in road safety-related matters. The agency's activities over the medium term are focused on administration, adjudication and support, and the AARTO rollout programme.

Expenditure is expected to increase at an average annual rate of 2.4 per cent, from R508.9 million in 2023/24 to R546.6 million in 2026/27, with goods and services accounting for an estimated 58.9 per cent (R915.7 million) of total estimated spending. The agency derives its revenue mainly through administrative fees and transfers from the department. Revenue is expected to increase at an average annual rate of 4.5 per cent, from R479.1 million in 2023/24 to R546.6 million in 2026/27.

Programmes/Objectives/Activities

Table 40.53 Road Traffic Infringement Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	84.8	113.1	114.4	133.1	16.2%	49.6%	139.1	145.4	151.9	4.5%	27.4%
AARTO adjudication and support	35.5	31.8	54.4	146.2	60.2%	24.1%	121.5	127.0	132.7	-3.2%	25.4%
AARTO information and analytics	4.2	8.2	4.1	8.9	28.8%	2.7%	9.3	9.7	10.2	4.5%	1.8%
AARTO education and administration	7.2	10.9	23.4	59.0	101.8%	8.4%	61.6	64.4	67.3	4.5%	12.1%
AARTO rollout programme	14.1	38.7	-	161.7	125.6%	15.1%	168.9	176.5	184.5	4.5%	33.3%
Total	145.8	202.6	196.4	508.9	51.7%	100.0%	500.6	523.1	546.6	2.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.54 Road Traffic Infringement Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	263.1	185.4	126.1	326.1	7.4%	59.7%	340.7	356.0	372.1	4.5%	68.1%
Sale of goods and services other than capital assets	260.3	178.2	112.9	326.1	7.8%	57.8%	340.7	356.0	372.1	4.5%	68.1%
<i>of which:</i>											
Administrative fees	260.3	178.2	112.9	326.1	7.8%	57.8%	340.7	356.0	372.1	4.5%	68.1%
Infringement fees	260.3	178.2	112.9	326.1	7.8%	57.8%	340.7	356.0	372.1	4.5%	68.1%
Other non-tax revenue	2.9	7.2	13.1	-	-100.0%	1.8%	-	-	-	-	-
Transfers received	88.2	159.4	175.0	153.0	20.1%	40.3%	159.9	167.1	174.6	4.5%	31.9%
Total revenue	351.3	344.9	301.1	479.1	10.9%	100.0%	500.6	523.1	546.6	4.5%	100.0%
Expenses											
Current expenses	145.8	202.6	196.4	508.9	51.7%	100.0%	500.6	523.1	546.6	2.4%	100.0%
Compensation of employees	85.3	146.8	107.8	197.5	32.3%	56.2%	206.4	215.7	225.4	4.5%	40.6%
Goods and services	58.7	53.8	86.5	309.2	74.0%	42.9%	291.9	305.0	318.8	1.0%	58.9%
Depreciation	1.9	2.0	2.1	2.2	5.5%	0.9%	2.3	2.4	2.5	4.5%	0.4%
Total expenses	145.8	202.6	196.4	508.9	51.7%	100.0%	500.6	523.1	546.6	2.4%	100.0%
Surplus/(Deficit)	205.5	142.2	104.7	(29.9)	-152.6%		-	-	-	-100.0%	

Table 40.54 Road Traffic Infringement Agency statements of financial performance, cash flow and financial position (continued)

Cash flow statement		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million												
Cash flow from operating activities		219.4	105.3	(186.5)	(1.4)	-118.7%	100.0%	(1.5)	(1.6)	242.1	-653.8%	100.0%
Receipts												
Non-tax receipts		265.7	466.1	309.8	629.9	33.4%	72.6%	658.3	687.9	717.0	4.4%	80.4%
Sales of goods and services other than capital assets		263.1	459.3	297.0	629.9	33.8%	71.3%	658.3	687.9	717.0	4.4%	80.4%
of which:												
Administrative fees		263.1	459.3	297.0	629.9	33.8%	71.3%	658.3	687.9	717.0	4.4%	80.4%
Infringement fees		263.1	459.3	297.0	629.9	33.8%	71.3%	658.3	687.9	717.0	4.4%	80.4%
Other tax receipts		2.6	6.8	12.8	-	-100.0%	1.4%	-	-	-	-	-
Transfers received		88.2	159.4	9.1	153.0	20.1%	15.2%	159.9	167.0	174.7	4.5%	19.6%
Financial transactions in assets and liabilities		336.0	0.4	0.4	-	-100.0%	12.2%	-	-	-	-	-
Total receipts		689.9	625.9	319.2	782.9	4.3%	100.0%	818.1	854.9	891.7	4.4%	100.0%
Payment												
Current payments		134.8	236.8	337.1	447.1	49.1%	49.4%	467.1	488.2	266.6	-15.8%	53.0%
Compensation of employees		83.4	63.7	108.4	197.5	33.3%	19.1%	206.4	215.7	225.4	4.5%	27.6%
Goods and services		51.3	173.1	228.7	249.5	69.4%	30.3%	260.7	272.5	41.2	-45.2%	25.4%
Transfers and subsidies		335.7	283.8	168.7	337.3	0.2%	50.6%	352.5	368.3	383.1	4.3%	47.0%
Total payments		470.5	520.6	505.7	784.4	18.6%	100.0%	819.6	856.5	649.6	-6.1%	100.0%
Net cash flow from investing activities		(10.2)	(7.5)	(3.5)	(23.5)	32.1%	100.0%	(24.6)	(25.7)	(26.8)	4.5%	100.0%
Acquisition of property, plant, equipment and intangible assets		(7.6)	(3.2)	(0.4)	(18.1)	33.7%	51.5%	(18.9)	(19.7)	(20.6)	4.5%	76.9%
Acquisition of software and other intangible assets		(2.6)	(4.3)	(3.1)	(5.4)	27.4%	48.5%	(5.7)	(5.9)	(6.2)	4.5%	23.1%
Net increase/(decrease) in cash and cash equivalents		209.2	97.7	(190.1)	(24.9)	-149.2%	22.5%	(26.1)	(27.2)	215.3	-305.1%	100.0%
Statement of financial position												
Carrying value of assets		8.9	10.1	5.9	3.7	-25.2%	1.7%	3.9	4.1	4.3	4.5%	1.5%
of which:												
Acquisition of assets		(7.6)	(3.2)	(0.4)	(18.1)	33.7%	100.0%	(18.9)	(19.7)	(20.6)	4.5%	100.0%
Investments		60.8	151.4	136.6	142.8	32.9%	31.9%	148.5	154.4	160.6	4.0%	55.1%
Receivables and prepayments		36.0	42.7	27.4	64.4	21.3%	12.1%	67.3	70.3	73.5	4.5%	25.0%
Cash and cash equivalents		249.2	346.9	156.8	47.3	-42.5%	45.8%	49.4	51.6	53.9	4.5%	18.4%
Statutory receivables		-	-	165.9	-	-	8.4%	-	-	-	-	-
Total assets		354.9	551.2	492.7	258.2	-10.1%	100.0%	269.0	280.4	292.3	4.2%	100.0%
Accumulated surplus/(deficit)		242.2	384.5	342.2	99.9	-25.6%	61.5%	104.4	109.1	114.0	4.5%	38.8%
Trade and other payables		74.9	162.5	146.9	156.1	27.7%	35.2%	162.4	169.0	175.8	4.0%	60.3%
Provisions		37.8	4.2	3.6	2.2	-61.4%	3.2%	2.3	2.4	2.5	4.3%	0.8%
Total equity and liabilities		354.9	551.2	492.7	258.2	-10.1%	100.0%	269.0	280.4	292.3	4.2%	100.0%

Personnel information

Table 40.55 Road Traffic Infringement Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate								
			2022/23		2023/24		2024/25		2025/26		2026/27						
Agency	Salary level	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Road Traffic Infringement Agency	183	183	128	107.8	0.8	197	197.5	1.0	197	206.4	1.0	197	215.7	1.1	197	225.4	1.1
	1-6	53	11	2.8	0.3	53	16.4	0.3	53	17.2	0.3	53	17.9	0.3	53	18.8	0.4
	7-10	87	72	46.1	0.6	94	79.4	0.8	94	82.9	0.9	94	86.4	0.9	94	90.3	1.0
	11-12	17	19	17.1	0.9	24	26.0	1.1	24	27.2	1.1	24	28.4	1.2	24	29.7	1.2
	13-16	26	26	41.7	1.6	26	69.5	2.7	26	72.6	2.8	26	76.1	2.9	26	79.5	3.1
	17-22	-	-	-	-	-	6.2	-	-	6.5	-	-	6.8	-	-	7.1	-

1. Rand million.

Road Traffic Management Corporation

Selected performance indicators

Table 40.56 Road Traffic Management Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of road safety programmes implemented per year	Operations	Entity mandate	4	4	3	4	3	4	4
Number of targeted law enforcement interventions conducted per year	Law enforcement		4 322	5 864	3 196	3 345	7 665	7 665	7 665
Number of modules delivered to traffic officers per year	Training of traffic personnel		3	3	3	3	3	3	3
Number of inspections conducted per year	Law enforcement		332 424	359 890	326 615	341 250	358 312	358 312	358 312
Number of modules on the national qualifications framework (level 6) traffic officer qualification completed for traffic trainees per year	Training of traffic personnel		4	7	10	13	17	13	13
Number of modules on the national qualifications framework (level 6) road traffic safety officer qualification completed for road safety practitioners per year	Training of traffic personnel		3	6	9	9	9	9	9
Number of self-initiated fraud and corruption cases investigated per year	Traffic intelligence and security		130	160	197	220	190	280	310
Number of state of road safety reports published per year	Strategic services		2	0	1	1	1	1	1
Number of road traffic research studies published per year	Strategic services		3	4	1	3	1	3	3
Number of learner licence testing centres computerised per year	Strategic services		25	120	42	64	130	92	68
Number of vehicle testing stations using digitised roadworthiness testing sheet forms per year	Strategic services	-1	116	82	75	120	60	44	

1. No historical data available.

Entity overview

The Road Traffic Management Corporation was established through the Road Traffic Management Corporation Act (1999). It is mandated to provide national road traffic strategic planning and law enforcement, and pool public sector resources for road traffic management.

Over the medium term, the corporation intends to implement the national road traffic law enforcement code, which is expected to integrate and harmonise traffic law enforcement and facilitate the integration and

development of road safety regulations and the fair and efficient use of resources.

Total expenditure is expected to increase at an average annual rate of 6.9 per cent, from R1.5 billion in 2023/24 to R1.8 billion in 2026/27, mainly driven by spending on compensation of employees. Although transaction fees are expected to remain the corporation's main revenue source, comprising an estimated 61.7 per cent (R3 billion) of total revenue over the MTEF period, the corporation will pursue alternative revenue streams through its online licence renewal initiative.

Programmes/Objectives/Activities

Table 40.57 Road Traffic Management Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	390.9	416.3	553.6	683.0	20.4%	39.8%	670.7	664.1	832.0	6.8%	44.2%	
Road safety marketing and stakeholder	158.7	213.9	228.2	34.1	-40.1%	13.0%	28.5	29.8	31.2	-2.9%	1.9%	
Law enforcement	253.6	271.2	274.4	264.1	1.4%	21.2%	373.4	448.8	462.3	20.5%	23.8%	
Training of traffic personnel	–	–	–	237.5	–	4.0%	210.8	206.5	188.1	-7.5%	13.2%	
Traffic intelligence and security	23.3	25.4	21.3	24.1	1.1%	1.9%	21.7	22.7	23.7	-0.5%	1.4%	
Strategic services	226.7	284.8	257.1	230.8	0.6%	20.0%	241.9	253.2	264.7	4.7%	15.4%	
Total	1 053.2	1 211.6	1 334.6	1 473.6	11.8%	100.0%	1 546.8	1 625.2	1 802.1	6.9%	100.0%	

Statements of financial performance, cash flow and financial position

Table 40.58 Road Traffic Management Corporation statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue	939.9	1 019.4	1 207.7	1 253.4	10.1%	82.5%	1 349.8	1 420.9	1 586.9	8.2%	87.0%	
Non-tax revenue	886.1	928.7	1 027.2	1 136.3	8.6%	74.4%	1 206.7	1 271.2	1 356.8	6.1%	77.2%	
Sale of goods and services other than capital assets												
of which:												
Administrative fees	885.5	909.0	924.3	962.3	2.8%	69.3%	974.6	990.4	1 036.3	2.5%	61.7%	
eNATIS transactions fees	885.5	909.0	924.3	904.1	0.7%	68.3%	922.2	940.7	989.0	3.0%	58.4%	
Driving licence testing centres administrative fees	–	–	–	58.2	–	1.0%	52.4	49.8	47.3	-6.7%	3.3%	
Other sales	0.6	19.7	102.9	174.0	557.9%	5.2%	232.1	280.8	320.5	22.6%	15.5%	
Other non-tax revenue	53.8	90.7	180.5	117.2	29.6%	8.1%	143.1	149.7	230.1	25.2%	9.8%	
Transfers received	260.2	217.3	224.2	220.1	-5.4%	17.5%	197.0	204.3	215.2	-0.8%	13.0%	
Total revenue	1 200.2	1 236.7	1 431.9	1 473.6	7.1%	100.0%	1 546.8	1 625.2	1 802.1	6.9%	100.0%	
Expenses	1 053.2	1 211.6	1 334.6	1 473.6	11.8%	100.0%	1 546.8	1 625.2	1 802.1	6.9%	100.0%	
Current expenses	610.5	713.1	724.8	616.7	0.3%	53.2%	779.4	875.6	908.1	13.8%	49.1%	
Compensation of employees	380.1	430.7	508.8	793.6	27.8%	40.9%	672.6	650.2	790.0	-0.2%	45.3%	
Goods and services	62.6	66.4	96.3	63.2	0.3%	5.7%	94.8	99.2	103.8	18.0%	5.6%	
Depreciation	0.0	1.5	4.7	0.1	106.7%	0.1%	0.1	0.1	0.1	4.7%	–	
Interest, dividends and rent on land												
Total expenses	1 053.2	1 211.6	1 334.6	1 473.6	11.8%	100.0%	1 546.8	1 625.2	1 802.1	6.9%	100.0%	
Surplus/(Deficit)	147.0	25.1	97.2	–	-100.0%		–	–	–	–		
Cash flow statement												
Cash flow from operating activities	61.0	89.9	272.6	405.2	87.9%	100.0%	407.7	327.9	698.0	19.9%	100.0%	
Receipts												
Non-tax receipts	902.3	978.9	1 417.9	1 499.6	18.4%	81.7%	1 341.1	1 411.8	1 577.3	1.7%	84.4%	
Sales of goods and services other than capital assets	890.3	928.7	1 334.5	1 374.6	15.6%	77.4%	1 206.7	1 271.2	1 356.8	-0.4%	75.5%	
of which:												
Administrative fees	889.6	922.6	963.3	1 200.6	10.5%	69.2%	974.6	990.4	1 036.3	-4.8%	60.9%	
eNATIS transactions fees	889.6	896.9	900.3	904.1	0.5%	63.6%	922.2	940.7	989.0	3.0%	54.5%	
Driving licence testing centres administrative fees	–	25.6	63.0	58.2	–	2.3%	52.4	49.8	47.3	-6.7%	3.0%	
Other sales	0.6	6.1	371.2	174.0	557.9%	8.2%	232.1	280.8	320.5	22.6%	14.6%	
Other tax receipts	12.1	50.2	83.4	125.0	117.9%	4.3%	134.4	140.6	220.5	20.8%	8.9%	

Table 40.58 Road Traffic Management Corporation statements of financial performance, cash flow and financial position (continued)

Cash flow statement			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
						Audited outcome					2023/24
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	
Transfers received	247.7	217.3	224.2	220.1	-3.9%	16.2%	197.0	204.3	215.2	-0.8%	12.1%
Financial transactions in assets and liabilities	25.1	21.6	18.5	58.9	32.9%	2.1%	61.1	58.9	56.8	-1.2%	3.4%
Total receipts	1 175.1	1 217.8	1 660.6	1 778.6	14.8%	100.0%	1 599.2	1 674.9	1 849.3	1.3%	100.0%
Payment											
Current payments	1 114.1	1 127.9	1 388.0	1 373.4	7.2%	100.0%	1 191.5	1 347.0	1 151.3	-5.7%	100.0%
Compensation of employees	622.0	701.6	702.8	826.3	9.9%	57.2%	756.7	850.1	881.7	2.2%	65.8%
Goods and services	492.0	426.3	685.1	547.0	3.6%	42.8%	434.8	496.8	269.5	-21.0%	34.2%
Interest and rent on land	0.0	-	0.1	0.1	141.0%	-	0.1	0.1	0.1	-5.0%	-
Total payments	1 114.1	1 127.9	1 388.0	1 373.4	7.2%	100.0%	1 191.5	1 347.0	1 151.3	-5.7%	100.0%
Net cash flow from investing activities	(121.6)	(197.2)	(243.3)	(392.5)	47.8%	100.0%	(242.5)	(217.9)	(261.1)	-12.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(116.1)	(119.8)	(227.0)	(387.7)	49.5%	87.1%	(238.1)	(213.3)	(256.3)	-12.9%	98.3%
Acquisition of software and other intangible assets	(6.2)	(79.2)	(17.2)	(4.7)	-8.8%	13.4%	(4.4)	(4.6)	(4.8)	0.7%	1.7%
Proceeds from the sale of property, plant, equipment and intangible assets	0.7	1.8	0.9	-	-100.0%	-0.5%	-	-	-	-	-
Net cash flow from financing activities	-	(11.8)	(47.8)	-	-	-	-	-	-	-	-
Repayment of finance leases	-	(11.8)	(47.8)	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(60.6)	(119.0)	(18.4)	12.7	-159.4%	-4.0%	165.2	110.0	436.9	225.2%	100.0%
Statement of financial position											
Carrying value of assets of which:	699.3	979.7	1 123.0	771.0	3.3%	77.1%	820.5	793.3	830.6	2.5%	71.9%
Acquisition of assets	(116.1)	(119.8)	(227.0)	(387.7)	49.5%	100.0%	(238.1)	(213.3)	(256.3)	-12.9%	100.0%
Inventories	4.2	7.3	2.9	16.8	59.5%	0.7%	13.9	14.0	14.6	-4.5%	1.3%
Receivables and prepayments	121.3	128.1	133.4	114.0	-2.1%	10.9%	119.1	120.9	126.6	3.6%	10.7%
Cash and cash equivalents	192.8	73.7	55.3	170.9	-3.9%	11.3%	178.5	179.5	188.0	3.2%	16.0%
Total assets	1 017.5	1 188.8	1 314.5	1 072.7	1.8%	100.0%	1 132.0	1 107.8	1 159.9	2.6%	100.0%
Accumulated surplus/(deficit)	859.4	850.1	947.4	840.3	-0.7%	76.6%	891.6	863.2	906.4	2.6%	78.3%
Capital and reserves	55.7	55.7	55.7	55.7	-	4.9%	55.7	55.7	55.7	-	5.0%
Finance lease	-	122.8	79.8	0.8	-	4.1%	0.9	0.9	0.9	4.6%	0.1%
Trade and other payables	64.6	88.2	146.5	96.2	14.2%	8.5%	100.5	103.0	107.8	3.9%	9.1%
Provisions	37.8	71.9	85.2	79.8	28.3%	5.9%	83.3	85.1	89.1	3.7%	7.5%
Total equity and liabilities	1 017.5	1 188.8	1 314.5	1 072.7	1.8%	100.0%	1 132.0	1 107.8	1 159.9	2.6%	100.0%

Personnel information**Table 40.59 Road Traffic Management Corporation personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Road Traffic Management Corporation		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	1 327	1 327	724.8	0.5	1 098	616.7	0.6	1 641	779.4	0.5	1 641	875.6	0.5	1 641	908.1	0.6	14.3%	100.0%	
1-6	178	178	178	36.7	0.2	178	28.2	0.2	178	36.0	0.2	178	37.7	0.2	178	39.5	0.2	-	12.2%
7-10	939	939	939	385.9	0.4	710	295.3	0.4	1 253	439.5	0.4	1 253	519.8	0.4	1 253	535.2	0.4	20.8%	73.4%
11-12	96	96	96	100.0	1.0	96	95.6	1.0	96	99.1	1.0	96	103.7	1.1	96	108.7	1.1	-	6.6%
13-16	107	107	107	181.6	1.7	107	177.2	1.7	107	183.6	1.7	107	192.2	1.8	107	201.5	1.9	-	7.3%
17-22	7	7	7	20.6	2.9	7	20.4	2.9	7	21.2	3.0	7	22.2	3.2	7	23.2	3.3	-	0.5%

1. Rand million.

South African Civil Aviation Authority

Selected performance indicators

Table 40.60 South African Civil Aviation Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of air safety infrastructure inspections conducted or certificates issued per year	Continually improve civil aviation safety	Priority 6: Social cohesion and safer communities	229	229	247	266	266	266	266
Number of air safety operations inspections conducted or certificates issued per year	Continually improve civil aviation safety		1 374	1 374	1 677	1 783	1 783	1 783	1 783
Number of aviation security inspections conducted or certificates issued per year	Continually improve civil aviation security		877	877	1 109	1 133	1 133	1 133	1 133

Entity overview

The South African Civil Aviation Authority was established in terms of the Civil Aviation Act (2009). The authority is mandated to oversee the safety and security of the civil aviation industry and ensure compliance with and adherence to the standards and recommended practices of the International Civil Aviation Organisation.

The authority will continue to focus on implementing safety and security programmes over the medium term in line with the standards and recommended practices issued by the organisation and South African civil aviation regulations. Accordingly, it intends to enhance and sustain its capacity by replacing flight inspection aircraft and flight calibration equipment, and procuring security systems, server rooms and an examination centre for its new building.

Total expenditure is expected to increase at an average annual rate of 8.5 per cent, from R900.7 million in 2023/24 to R1.2 billion in 2026/27. Compensation of employees accounts for an estimated 68.6 per cent (R2.2 billion) of total expenditure over the medium term. Passenger safety charges, user fees and the aviation fuel levy are expected to comprise 79.1 per cent (R2.6 billion) of the authority's revenue over the period ahead, with transfers from the department amounting to an estimated R271.4 million. Revenue is set to increase in line with spending.

Programmes/Objectives/Activities

Table 40.61 South African Civil Aviation Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	270.5	305.2	366.7	376.9	11.7%	44.7%	411.3	455.4	478.0	8.2%	41.7%
Continually improve civil aviation safety	290.0	314.5	373.8	462.9	16.9%	48.5%	510.2	571.8	601.0	9.1%	51.9%
Continually improve civil aviation security	39.6	44.2	55.8	60.9	15.4%	6.8%	65.0	68.7	72.6	6.0%	6.5%
Total	600.1	663.9	796.4	900.7	14.5%	100.0%	986.4	1 095.9	1 151.6	8.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.62 South African Civil Aviation Authority statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
Audited outcome			2023/24		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Revenue											
Non-tax revenue	305.3	498.2	697.7	826.8	39.4%	75.0%	899.0	1 005.8	1 057.7	8.6%	91.3%
Sale of goods and services other than capital assets	287.3	483.3	664.0	782.4	39.6%	71.3%	854.6	961.1	1 013.0	9.0%	87.0%
<i>of which:</i>											
Administrative fees	252.7	447.3	626.8	741.9	43.2%	66.1%	812.2	916.8	966.7	9.2%	82.8%
User fees	90.4	112.8	137.6	108.5	6.3%	15.4%	113.6	119.0	124.4	4.7%	11.3%
Flight inspection unit user fees	37.6	36.4	33.3	41.5	3.4%	5.3%	43.5	45.5	47.6	4.7%	4.3%
Passenger safety charges	124.8	298.1	455.8	559.4	64.9%	44.6%	621.2	716.9	757.5	10.6%	63.9%
Fuel levy	-	-	-	32.5	-	0.9%	33.9	35.4	37.1	4.5%	3.4%
Sales by market establishments	34.6	35.9	37.2	40.5	5.5%	5.2%	42.4	44.3	46.3	4.5%	4.2%
Accidents and incidents investigations	34.6	35.9	37.2	40.5	5.5%	5.2%	42.4	44.3	46.3	4.5%	4.2%
Other non-tax revenue	18.0	14.9	33.7	44.4	35.1%	3.6%	44.4	44.6	44.7	0.3%	4.3%
Transfers received	155.5	277.6	187.9	85.8	-18.0%	25.0%	87.4	90.1	93.9	3.1%	8.7%
Total revenue	460.8	775.8	885.6	912.6	25.6%	100.0%	986.4	1 095.9	1 151.6	8.1%	100.0%
Expenses											
Current expenses	600.1	663.9	796.4	900.7	14.5%	100.0%	986.4	1 095.9	1 151.6	8.5%	100.0%
Compensation of employees	444.5	473.1	558.0	619.4	11.7%	71.0%	677.1	749.0	789.5	8.4%	68.6%
Goods and services	144.2	179.2	229.3	266.5	22.7%	27.3%	293.2	322.4	334.7	7.9%	29.5%
Depreciation	11.4	11.6	9.1	14.8	9.0%	1.6%	16.0	24.5	27.4	22.7%	2.0%
Total expenses	600.1	663.9	796.4	900.7	14.5%	100.0%	986.4	1 095.9	1 151.6	8.5%	100.0%
Surplus/(Deficit)	(139.4)	111.9	89.2	11.8	-143.9%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	(93.5)	147.5	137.9	62.0	-187.2%	100.0%	33.3	45.4	54.1	-4.5%	100.0%
Receipts											
Non-tax receipts	345.6	465.3	684.1	837.5	34.3%	75.2%	890.9	994.7	1 051.3	7.9%	91.3%
Sales of goods and services other than capital assets	335.3	454.4	660.0	796.4	33.4%	72.5%	849.9	953.5	1 010.2	8.3%	87.3%
<i>of which:</i>											
Administrative fees	300.7	418.4	622.8	755.8	36.0%	67.4%	807.5	909.2	963.9	8.4%	83.1%
User fees	300.7	418.4	622.8	755.8	36.0%	67.4%	807.5	909.2	963.9	8.4%	83.1%
Flight inspection unit user fees	-	-	-	41.5	-	1.1%	-	-	-	-100.0%	1.1%
Passenger safety charges	-	-	-	559.4	-	15.1%	-	-	-	-100.0%	15.1%
Fuel levy	-	-	-	32.5	-	0.9%	-	-	-	-100.0%	0.9%
Sales by market establishment	34.6	35.9	37.2	40.5	5.5%	5.1%	42.4	44.3	46.4	4.6%	4.2%
Accidents and incidents investigations	34.6	35.9	37.2	40.5	5.5%	5.1%	42.4	44.3	46.4	4.6%	4.2%
Other tax receipts	10.3	10.9	24.0	41.2	58.6%	2.7%	41.1	41.2	41.1	-0.1%	4.0%
Transfers received	155.5	277.6	187.9	85.8	-18.0%	24.8%	87.4	90.1	93.9	3.1%	8.7%
Total receipts	501.1	742.9	872.0	923.3	22.6%	100.0%	978.3	1 084.7	1 145.2	7.4%	100.0%
Payment											
Current payments	594.6	595.4	734.0	861.3	13.2%	100.0%	945.0	1 039.3	1 091.1	8.2%	100.0%
Compensation of employees	450.4	431.4	515.4	600.1	10.0%	72.0%	655.8	735.0	773.0	8.8%	70.2%
Goods and services	144.2	164.0	218.7	261.2	21.9%	28.0%	289.2	304.4	318.1	6.8%	29.8%
Total payments	594.6	595.4	734.0	861.3	13.2%	100.0%	945.0	1 039.3	1 091.1	8.2%	100.0%
Net cash flow from investing activities	(5.8)	(7.3)	(5.9)	(32.5)	77.7%	100.0%	(95.5)	(28.5)	(182.1)	77.6%	100.0%
Acquisition of property, plant, equipment and intangible assets	(4.8)	(2.2)	(7.1)	(17.5)	54.2%	71.5%	(80.5)	(16.0)	(177.1)	116.3%	72.9%
Acquisition of software and other intangible assets	(1.8)	(5.2)	-	(15.0)	103.7%	36.9%	(15.0)	(12.5)	(5.0)	-30.7%	27.1%
Proceeds from the sale of property, plant, equipment and intangible assets	0.8	0.0	1.2	-	-100.0%	-8.5%	-	-	-	-	-
Net cash flow from financing activities	-	-	-	-	-	-	-	-	114.2	-	-
Borrowing activities	-	-	-	-	-	-	-	-	114.2	-	-
Net increase/(decrease) in cash and cash equivalents	(99.3)	140.2	132.0	29.5	-166.8%	6.1%	(62.2)	16.9	(13.8)	-177.7%	100.0%

Table 40.62 South African Civil Aviation Authority statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Carrying value of assets		87.9	83.3	80.5	98.2	3.8%	17.5%	177.7	181.8	336.6	50.7%	26.2%
of which:												
Acquisition of assets		(4.8)	(2.2)	(7.1)	(17.5)	54.2%	100.0%	(80.5)	(16.0)	(177.1)	116.3%	100.0%
Inventory		0.9	0.5	0.6	0.6	-14.0%	0.1%	0.6	0.6	0.6	-	0.1%
Receivables and prepayments		53.3	72.4	77.7	65.0	6.9%	13.1%	71.2	80.4	84.7	9.2%	10.3%
Cash and cash equivalents		198.7	338.9	470.9	500.5	36.1%	69.2%	438.3	455.2	441.4	-4.1%	63.4%
Total assets		340.7	495.1	629.8	664.3	24.9%	100.0%	687.8	717.9	863.3	9.1%	100.0%
Accumulated surplus/(deficit)		288.1	400.0	489.2	501.1	20.3%	79.6%	501.1	501.1	501.1	-	69.0%
Finance lease		-	-	-	-	-	-	-	-	114.2	-	3.3%
Trade and other payables		52.7	72.6	65.2	78.2	14.1%	13.1%	90.4	117.0	142.7	22.2%	14.4%
Provisions		-	22.5	75.3	85.0	-	7.3%	96.3	99.8	105.3	7.4%	13.2%
Total equity and liabilities		340.7	495.1	629.8	664.3	24.9%	100.0%	687.8	717.9	863.3	9.1%	100.0%

Personnel information

Table 40.63 South African Civil Aviation Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
South African Civil Aviation Authority		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	662	681	599	558.0	0.9	621	619.4	1.0	662	677.1	1.0	681	749.0	1.1	681	789.5	1.2	3.1%	100.0%
1 – 6	71	71	60	26.1	0.4	67	24.2	0.4	71	35.0	0.5	71	34.9	0.5	71	37.3	0.5	2.0%	10.6%
7 – 10	177	180	151	78.2	0.5	156	92.6	0.6	177	99.7	0.6	180	115.0	0.6	180	119.8	0.7	4.9%	26.2%
11 – 12	305	319	293	292.4	1.0	296	312.1	1.1	305	338.5	1.1	319	376.2	1.2	319	395.6	1.2	2.5%	46.9%
13 – 16	103	105	89	141.7	1.6	96	167.6	1.7	103	179.4	1.7	105	196.8	1.9	105	208.9	2.0	3.0%	15.5%
17 – 22	6	6	6	19.6	3.3	6	22.9	3.8	6	24.6	4.1	6	26.2	4.4	6	28.0	4.7	-	0.9%

1. Rand million.

South African Maritime Safety Authority

Selected performance indicators

Table 40.64 South African Maritime Safety Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of reportable maritime pollution incidents from all types of vessels per year	Prevent and combat pollution of the marine environment by ships	Entity mandate	2	2.1	1.9	<4	<4	<4	<3
Reportable maritime incident rate from all types of vessels per year	Ensure the safety of life and property at sea		10	14.7	14	<20	<20	<15	<15
Percentage of high priority foreign vessels inspected under port state responsibility per year	Ensure the safety of life and property at sea		100%	100%	100%	100%	100%	100%	100%
Number of maritime fatalities reported from all types of vessels per year	Ensure the safety of life and property at sea		2	2	1	<4	<4	<3	<3
Number of merchant vessels registered on the South African ships register per year	Promote South Africa's maritime interests		1	1	1	1	1	1	1

Entity overview

The South African Maritime Safety Authority was established in terms of the South African Maritime Safety Authority Act (1998). It is responsible for regulating and enforcing maritime safety and marine pollution from ships, and promoting South Africa's maritime interests. Its continued focus is on ensuring the safety of life and property at sea, and preventing and combating marine pollution.

Spending is expected to increase at an average annual rate of 4.3 per cent, from R471.6 million in 2023/24 to R535.2 million in 2026/27, with compensation of employees comprising an estimated 62.3 per cent (R948.6 million) of total expenditure over the MTEF period.

The authority generates revenue through levies, fees and user charges. Total revenue is expected to increase at an average annual rate of 4.3 per cent, from R472.2 million in 2023/24 to R536.3 million.

Programmes/Objectives/Activities

Table 40.65 South African Maritime Safety Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	37.6	34.2	35.3	42.0	3.7%	6.9%	42.8	45.8	48.4	4.9%	9.0%
Prevent and combat pollution of the marine environment by ships	56.8	57.1	57.9	70.0	7.2%	11.3%	71.4	76.2	80.2	4.7%	15.0%
Ensure the safety of life and property at sea	219.6	220.8	224.0	270.5	7.2%	43.5%	276.0	294.8	310.3	4.7%	57.8%
Promote South Africa's maritime interests	237.1	247.0	282.5	89.1	-27.8%	38.3%	85.6	91.5	96.3	2.6%	18.2%
Total	551.1	559.0	599.7	471.6	-5.1%	100.0%	475.8	508.3	535.2	4.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.66 South African Maritime Safety Authority statements of financial performance

Statement of financial performance	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Revenue											
Non-tax revenue	533.3	594.7	637.3	471.6	-4.0%	99.9%	475.6	508.2	535.6	4.3%	99.9%
Sale of goods and services other than capital assets	528.4	585.5	621.4	470.1	-3.8%	98.5%	474.1	506.7	534.1	4.3%	99.6%
<i>of which:</i>											
Administrative fees	286.4	314.5	312.2	352.8	7.2%	57.5%	353.9	376.9	396.4	4.0%	74.2%
Levies	286.4	314.5	312.2	352.8	7.2%	57.5%	353.9	376.9	396.4	4.0%	74.2%
Sales by market establishments	188.8	202.7	234.3	34.3	-43.4%	28.3%	30.3	31.9	33.6	-0.7%	6.5%
Vessel management services	188.8	198.9	234.1	30.3	-45.6%	28.0%	30.3	31.9	33.6	3.4%	6.3%
SA Agulhas fees	0.0	3.8	0.3	4.0	409.3%	0.4%	-	-	-	-100.0%	0.2%
Other sales	53.3	68.2	74.8	83.0	15.9%	12.7%	89.9	98.0	104.1	7.8%	18.8%
Other non-tax revenue	4.8	9.3	15.9	1.5	-32.2%	1.3%	1.5	1.5	1.5	-	0.3%
Transfers received	1.2	0.4	0.7	0.6	-18.5%	0.1%	0.7	0.7	0.7	5.0%	0.1%
Total revenue	534.4	595.2	638.0	472.2	-4.0%	100.0%	476.3	508.9	536.3	4.3%	100.0%
Expenses											
Current expenses	548.0	553.3	597.0	467.7	-5.1%	99.3%	472.1	504.5	531.2	4.3%	99.2%
Compensation of employees	329.4	331.7	330.0	292.2	-3.9%	59.0%	294.4	318.2	336.0	4.8%	62.3%
Goods and services	209.5	214.6	261.0	167.1	-7.3%	38.8%	170.8	179.0	187.6	3.9%	35.4%
Depreciation	9.0	6.9	6.1	8.4	-2.1%	1.4%	6.9	7.3	7.6	-3.3%	1.5%
Interest, dividends and rent on land	0.1	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	3.2	5.8	2.7	3.9	6.9%	0.7%	3.7	3.9	4.0	1.4%	0.8%
Total expenses	551.1	559.0	599.7	471.6	-5.1%	100.0%	475.8	508.3	535.2	4.3%	100.0%
Surplus/(Deficit)	(16.7)	36.1	38.3	-	-100.0%	-	-	-	1.1	-	-

Personnel information

Table 40.67 South African Maritime Safety Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
South African Maritime Safety Authority		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	359	359	431	330.0	0.8	359	292.2	0.8	358	294.4	0.8	358	318.2	0.9	358	336.0	0.9	-0.1%	100.0%
1 – 6	62	62	132	37.6	0.3	62	15.3	0.2	61	14.3	0.2	61	15.5	0.3	61	16.3	0.3	-0.5%	17.1%
7 – 10	160	160	162	106.1	0.7	160	92.0	0.6	160	91.4	0.6	160	98.8	0.6	160	104.4	0.7	-	44.7%
11 – 12	56	56	71	77.4	1.1	56	56.6	1.0	56	56.4	1.0	56	61.0	1.1	56	64.4	1.1	-	15.6%
13 – 16	78	78	65	105.9	1.6	78	118.6	1.5	78	122.1	1.6	78	131.9	1.7	78	139.3	1.8	-	21.8%
17 – 22	3	3	1	2.9	2.9	3	9.7	3.2	3	10.1	3.4	3	11.0	3.7	3	11.6	3.9	-	0.8%

1. Rand million.

South African National Roads Agency

Selected performance indicators

Table 40.68 South African National Roads Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of travel undertaken each year on national roads with roughness less than 4.2m/km	Roads asset infrastructure management	Priority 2: Economic transformation and job creation	95.3%	95%	95%	95%	95%	95%	95%
Percentage of travel undertaken each year on national roads with rut depth less than 20mm	Roads asset infrastructure management		98.6%	95%	95%	95%	95%	95%	95%
Percentage of travel undertaken each year on national roads with macro-texture higher than 0.4mm	Roads asset infrastructure management		98.6%	95%	95%	95%	95%	95%	95%
Percentage of travel over or under bridges on national roads with overall condition index higher than 70	Roads asset infrastructure management		93.4%	90%	90%	90%	90%	90%	90%
Length of national road network with active routine road maintenance contracts (km)	Roads asset infrastructure management		22 253	22 262	22 262	23 536	23 536	23 536	23 536
Length of national road network with active resurfacing contracts (km)	Roads asset infrastructure management		125	1 000	1 200	1 200	1 800	2 400	2 400
Length of national road network with active strengthening, improvement or construction contracts (km)	Roads asset infrastructure management		78	600	300	270	450	600	600

Entity overview

The South African National Roads Agency was established in terms of the South African National Roads Agency Limited and National Roads Act (1998). It is responsible for the planning, design, construction, operation,

management, control, maintenance and rehabilitation of the national road network, including the financing of these functions, for toll and non-toll roads. The declared national road network as at 31 March 2023 was 23 536 kilometres, of which non-toll roads comprised 87 per cent and toll roads constituted 13 per cent. Non-toll roads are fully funded through annual grant allocations amounting to R53.5 billion over the next 3 years.

Over the medium term, the agency's focus remains on constructing, maintaining and preserving the national road network. Accordingly, over the period ahead, the agency intends to implement its flagship projects, of which 11 are in the construction phase, 6 are in the tender phase and 10 are in the design phase. These projects are expected to result in more than R24.5 billion in infrastructure investment. They are all in key economic corridors and their timelines for completion range between 5 and 10 years.

Due to the implementation of backlog projects, payments to service providers for road maintenance or construction accounts for the bulk of the agency's total expenditure, increasing at an average annual rate of 1.8 per cent, from R26.3 billion in 2023/24 to R27.7 billion in 2026/27. Expenditure on compensation of employees is estimated to increase at an average annual rate of 3.9 per cent, from R820.7 million in 2023/24 to R919.3 million in 2026/27, in line with the agency's imperative to retain personnel. Total expenditure is expected to increase at an average annual rate of 2.3 per cent, from R30.3 billion in 2023/24 to R32.4 billion in 2026/27.

The agency is set to receive 74.4 per cent (R83.5 billion) of its revenue over the MTEF period through transfers from the department and 15.7 per cent (R15.8 billion) through toll fees, concession income and rental income from investment properties. Revenue is expected to increase at an average annual rate of 7.1 per cent, from R30.9 billion in 2023/24 to R38 billion in 2026/27.

Programmes/Objectives/Activities

Table 40.69 South African National Roads Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	2 692.3	2 950.2	3 076.0	4 003.8	14.1%	15.3%	4 377.0	4 531.5	4 740.0	5.8%	13.7%
Roads asset infrastructure management	12 550.8	15 278.8	18 923.6	26 291.3	28.0%	84.7%	25 276.5	32 584.6	27 697.4	1.8%	86.3%
Total	15 243.0	18 228.9	21 999.6	30 295.0	25.7%	100.0%	29 653.5	37 116.1	32 437.4	2.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.70 South African National Roads Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	6 726.3	8 294.9	9 890.5	8 948.6	10.0%	39.5%	9 715.7	9 154.6	8 132.3	-3.1%	25.6%
Sale of goods and services other than capital assets of which:	4 420.6	5 315.1	5 053.1	6 186.9	11.9%	24.5%	4 902.5	5 332.4	5 585.0	-3.4%	15.7%
<i>Sales by market establishments</i>	3 909.6	4 773.9	4 753.0	5 660.5	13.1%	22.2%	4 365.7	4 771.4	4 998.2	-4.1%	14.2%
<i>Toll revenue</i>	3 706.9	4 522.0	4 475.3	5 378.2	13.2%	21.0%	4 049.3	4 431.1	4 631.1	-4.9%	13.2%
<i>Concession income</i>	154.5	199.3	223.0	218.9	12.3%	0.9%	223.3	233.3	244.0	3.7%	0.7%
<i>Rental income on leased properties</i>	48.3	52.7	54.7	63.4	9.5%	0.3%	93.1	107.0	123.1	24.8%	0.3%
Other sales	510.9	541.1	300.1	526.4	1.0%	2.3%	536.9	560.9	586.7	3.7%	1.6%
Other non-tax revenue	2 305.8	2 979.8	4 837.3	2 761.7	6.2%	15.0%	4 813.2	3 822.2	2 547.3	-2.7%	9.9%
Transfers received	8 897.5	10 282.5	14 119.3	21 985.0	35.2%	60.5%	25 219.1	28 531.7	29 844.2	10.7%	74.4%
Total revenue	15 623.8	18 577.4	24 009.8	30 933.6	25.6%	100.0%	34 934.8	37 686.3	37 976.5	7.1%	100.0%
Expenses											
Current expenses	15 243.0	18 228.9	21 999.6	30 295.0	25.7%	100.0%	29 653.5	37 116.1	32 437.4	2.3%	100.0%
Compensation of employees	436.3	446.9	491.5	820.7	23.4%	2.6%	841.2	878.9	919.3	3.9%	2.7%
Goods and services	6 866.0	9 164.4	12 710.1	20 575.8	44.2%	55.3%	20 582.2	28 081.3	23 464.4	4.5%	71.3%
Depreciation	4 250.6	4 300.8	4 405.9	5 059.4	6.0%	22.1%	5 391.2	5 618.9	5 877.4	5.1%	17.0%
Interest, dividends and rent on land	3 690.2	4 316.9	4 392.1	3 839.1	1.3%	20.1%	2 838.9	2 537.0	2 176.3	-17.2%	8.9%
Total expenses	15 243.0	18 228.9	21 999.6	30 295.0	25.7%	100.0%	29 653.5	37 116.1	32 437.4	2.3%	100.0%
Surplus/(Deficit)	380.8	348.5	2 010.2	638.5	18.8%		5 281.3	570.2	5 539.1	105.5%	

Table 40.70 South African National Roads Agency statements of financial performance, cash flow and financial position

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Cash flow from operating activities	13 852.5	10 895.6	6 608.2	7 341.7	-19.1%	100.0%	6 634.1	1 792.8	6 465.8	-4.1%	100.0%
Receipts											
Non-tax receipts	5 756.0	6 919.5	8 684.1	10 779.0	23.3%	30.5%	9 861.7	9 037.1	8 002.1	-9.5%	28.9%
Sales of goods and services other than capital assets	4 369.7	5 259.5	4 994.8	6 195.5	12.3%	20.0%	6 405.1	6 632.2	6 937.3	3.8%	20.0%
<i>of which:</i>											
<i>Sales by market establishment</i>	<i>3 851.3</i>	<i>4 715.9</i>	<i>4 694.7</i>	<i>5 669.1</i>	<i>13.8%</i>	<i>18.2%</i>	<i>5 868.2</i>	<i>6 071.3</i>	<i>6 350.5</i>	<i>3.9%</i>	<i>18.3%</i>
<i>Toll revenue</i>	<i>3 706.9</i>	<i>4 522.0</i>	<i>4 475.3</i>	<i>5 386.9</i>	<i>13.3%</i>	<i>17.4%</i>	<i>5 575.9</i>	<i>5 767.3</i>	<i>6 032.6</i>	<i>3.8%</i>	<i>17.4%</i>
<i>Concession income</i>	<i>96.2</i>	<i>141.3</i>	<i>164.7</i>	<i>218.9</i>	<i>31.6%</i>	<i>0.6%</i>	<i>225.5</i>	<i>235.6</i>	<i>246.4</i>	<i>4.0%</i>	<i>0.7%</i>
<i>Rental income on leased properties</i>	<i>48.3</i>	<i>52.7</i>	<i>54.7</i>	<i>63.4</i>	<i>9.5%</i>	<i>0.2%</i>	<i>66.8</i>	<i>68.3</i>	<i>71.5</i>	<i>4.1%</i>	<i>0.2%</i>
Other sales	518.3	543.6	300.1	526.4	0.5%	1.8%	536.9	560.9	586.7	3.7%	1.7%
Other tax receipts	1 386.4	1 659.9	3 689.3	4 583.5	49.0%	10.6%	3 456.6	2 404.9	1 064.8	-38.5%	8.9%
Transfers received	18 709.1	17 267.9	14 992.7	21 524.5	4.8%	69.5%	21 640.6	24 500.1	25 622.5	6.0%	71.1%
Total receipts	24 465.1	24 187.3	23 676.8	32 303.5	9.7%	100.0%	31 502.3	33 537.2	33 624.6	1.3%	100.0%
Payment											
Current payments	10 612.6	13 291.7	17 068.6	24 961.8	33.0%	100.0%	24 868.2	31 744.4	27 158.7	2.9%	100.0%
Compensation of employees	436.3	446.9	491.7	820.7	23.4%	3.4%	841.2	878.9	918.2	3.8%	3.2%
Goods and services	6 675.5	9 072.7	12 997.3	21 421.4	47.5%	73.3%	21 235.8	28 680.6	24 092.7	4.0%	87.6%
Interest and rent on land	3 500.8	3 772.1	3 579.6	2 719.6	-8.1%	23.3%	2 791.2	2 185.0	2 147.9	-7.6%	9.2%
Total payments	10 612.6	13 291.7	17 068.6	24 961.8	33.0%	100.0%	24 868.2	31 744.4	27 158.7	2.9%	100.0%
Net cash flow from investing activities	(205.4)	(6 395.0)	(12 025.2)	(19 594.2)	356.9%	100.0%	(23 976.0)	(28 990.9)	(32 364.1)	18.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(2 336.9)	(4 772.2)	(8 280.1)	(17 848.2)	96.9%	343.1%	(22 151.8)	(27 084.9)	(30 370.4)	19.4%	92.7%
Investment property	-	-	(17.5)	-	-	-	-	-	-	-	-
Acquisition of software and other intangible assets	(15.9)	(26.7)	(15.9)	(5.4)	-30.3%	2.1%	(6.1)	(6.4)	(6.7)	7.4%	-
Proceeds from the sale of property, plant, equipment and intangible assets	3.2	0.6	2.7	-	-100.0%	-0.4%	-	-	-	-	-
Other flows from investing activities	2 144.3	(1 596.6)	(3 714.4)	(1 740.7)	-193.3%	-244.8%	(1 818.2)	(1 899.6)	(1 987.0)	4.5%	7.3%
Net cash flow from financing activities	(840.7)	7 409.0	(155.2)	460.9	-181.8%	100.0%	2 721.3	6 856.2	12 598.7	201.2%	100.0%
Deferred income	1 432.1	4 334.4	7 925.1	4 599.1	47.5%	-1 055.1%	4 803.8	5 019.0	5 249.9	4.5%	322.3%
Borrowing activities	(2 272.9)	3 074.7	(8 080.3)	(8 693.0)	56.4%	908.0%	(2 082.5)	1 837.2	7 348.8	-194.6%	-469.4%
Other flows from financing activities	-	-	-	4 554.7	-	247.1%	-	-	-	-100.0%	247.1%
Net increase/(decrease) in cash and cash equivalents	12 806.4	11 909.7	(5 572.2)	(11 791.7)	-197.3%	21.3%	(14 620.6)	(20 341.9)	(13 299.6)	4.1%	100.0%
Statement of financial position											
Carrying value of assets	448 129.2	518 500.8	593 649.9	535 086.6	6.1%	90.5%	606 019.6	642 320.0	680 829.3	8.4%	94.8%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(2 336.9)</i>	<i>(4 772.2)</i>	<i>(8 280.1)</i>	<i>(17 848.2)</i>	<i>96.9%</i>	<i>100.0%</i>	<i>(22 151.8)</i>	<i>(27 084.9)</i>	<i>(30 370.4)</i>	<i>19.4%</i>	<i>100.0%</i>
Investments	1 791.9	3 265.5	7 062.4	67.4	-66.5%	0.5%	69.5	72.2	75.6	3.9%	-
Receivables and prepayments	1 233.7	1 523.8	1 825.3	1 598.1	9.0%	0.3%	1 652.9	1 712.8	1 791.6	3.9%	0.3%
Cash and cash equivalents	29 340.3	41 250.0	59 414.2	77 238.5	38.1%	8.7%	28 305.5	13 511.6	4 716.3	-60.6%	4.9%
Non-current assets held for sale	13.7	13.3	13.8	44.8	48.5%	-	46.2	48.0	50.2	3.9%	-
Total assets	480 508.7	564 553.4	661 965.6	614 035.4	8.5%	100.0%	636 093.7	657 664.7	687 462.9	3.8%	100.0%
Accumulated surplus/(deficit)	(14 468.5)	(14 120.6)	(12 187.2)	(15 822.3)	3.0%	-2.5%	(16 297.0)	(16 948.9)	(17 728.5)	3.9%	-2.6%
Capital and reserves	354 620.4	422 502.7	501 671.9	455 294.9	8.7%	74.6%	475 490.8	498 967.4	521 919.9	4.7%	75.2%
Capital reserve fund	-	-	14 756.4	4 554.7	-	0.7%	-	-	-	-100.0%	0.2%
Borrowings	45 936.4	49 596.8	42 392.2	45 079.3	-0.6%	8.0%	33 359.2	28 295.2	24 254.0	-18.7%	5.1%
Accrued interest	767.2	911.5	661.4	1 103.9	12.9%	0.2%	720.9	785.8	856.5	-8.1%	0.1%
Deferred income	89 583.1	100 946.0	109 397.1	119 327.6	10.0%	18.1%	137 216.3	140 786.4	152 186.5	8.4%	21.1%
Trade and other payables	905.5	1 372.1	1 909.0	998.3	3.3%	0.2%	1 966.3	2 005.6	2 045.8	27.0%	0.3%
Taxation	2 423.7	2 502.1	2 428.9	2 562.5	1.9%	0.4%	2 669.4	2 776.2	2 903.9	4.3%	0.4%
Provisions	460.1	566.8	658.9	654.1	12.4%	0.1%	676.8	697.3	719.3	3.2%	0.1%
Managed funds	280.9	276.0	276.9	282.4	0.2%	-	290.9	299.6	305.6	2.7%	-
Total equity and liabilities	480 508.7	564 553.4	661 965.6	614 035.5	8.5%	100.0%	636 093.7	657 664.7	687 462.9	3.8%	100.0%

Personnel information

Table 40.71 South African National Roads Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African National Roads Agency		695	695	695	491.5	0.7	689	820.7	1.2	695	841.2	1.2	695	878.9	1.3	678	919.3	1.4	-0.5%	100.0%
Salary level																				
1 – 6	41	41	41	11.9	0.3	41	13.6	0.3	41	13.9	0.3	41	14.5	0.4	41	110.9	2.7	-	5.9%	
7 – 10	310	310	310	129.1	0.4	310	198.5	0.6	310	203.5	0.7	310	212.6	0.7	310	345.7	1.1	-	45.0%	
11 – 12	160	160	160	102.7	0.6	160	195.5	1.2	160	200.4	1.3	160	209.4	1.3	160	237.7	1.5	-	23.2%	
13 – 16	177	177	177	217.9	1.2	176	400.1	2.3	177	388.4	2.2	177	405.8	2.3	162	196.3	1.2	-2.7%	25.1%	
17 – 22	7	7	7	29.7	4.2	2	13.0	6.5	7	35.0	5.0	7	36.6	5.2	5	28.7	5.7	35.7%	0.8%	

1. Rand million.

WATER AND SANITATION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	2 071.5	14.4	108.4	2 194.3	2 299.7	2 392.1
Water Resources Management	988.0	5 546.2	85.7	6 619.9	7 915.4	7 581.2
Water Services Management	765.6	10 345.3	4 149.5	15 260.4	14 944.8	13 781.3
Total expenditure estimates	3 825.1	15 905.9	4 343.5	24 074.6	25 159.9	23 754.5
Executive authority	Minister of Water and Sanitation					
Accounting officer	Director-General of Water and Sanitation					
Website	www.dws.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Ensure the availability of water resources to facilitate equitable and sustainable socioeconomic development, and ensure universal access to water and sanitation services.

Mandate

The mandate of the Department of Water and Sanitation is set out in the National Water Act (1998) and the Water Services Act (1997). The department's legislative mandate is to ensure that the country's water resources are protected, managed, used, developed, conserved and controlled by regulating and supporting the delivery of effective water supply and sanitation. This is done in accordance with the requirements of water-related legislation and policies that are critical in honouring people's rights to have enough food and water, growing the economy and eradicating poverty.

Selected performance indicators

Table 41.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of river systems with water resources classes and determined resource quality objectives per year	Water Resources Management	Priority 2: Economic transformation and job creation	0	0	1	0	1	0	2
Number of river systems monitored for the implementation of resource-directed measures per year	Water Resources Management		-1	2	4	6	8	10	11
Number of rivers in which the river eco-status monitoring programme is implemented per year	Water Resources Management		77	81	76	75	74	-2	-2
Number of catchment plans implemented for mine water and wastewater management per year	Water Resources Management		-1	1	2	2	2	1	1
Number of water supply systems assessed for compliance with blue drop regulatory requirements per year	Water Resources Management		-1	-1	979	0	0	1 032	0

Table 41.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of wastewater systems assessed for compliance with green drop regulatory requirements per year	Water Resources Management	Priority 2: Economic transformation and job creation	– ¹	992	0	1 004	1 004	0	1 004
Number of water services authorities assessed for compliance with the requirements of the no drop regulatory programme per year	Water Services Management	Priority 5: Spatial integration, human settlements and local government	– ¹	– ¹	– ¹	1	0	144	0
Number of mega regional bulk infrastructure project phases completed per year	Water Services Management		1	1	1	3	4	1	2
Number of large regional bulk infrastructure project phases completed per year	Water Services Management		2	4	5	19	6	9	7
Number of small regional bulk infrastructure project phases completed per year	Water Services Management		8	10	5	9	4	2	2
Number of small water services infrastructure grant projects completed per year	Water Services Management		112	72	102	98	112	57	65
Number of district municipalities per year with developed 5-year water and sanitation reliability plans	Water Services Management		– ¹	– ¹	4	22	15	44	44
Number of regional bulk infrastructure project phases funded through the budget facility for infrastructure completed per year ³	Water Services Management		– ¹	– ¹	– ¹	1	1	0	0

1. No historical data available.

2. This function will be transferred to the Limpopo-Olifants Catchment Management Agency.

3. New indicator.

Expenditure overview

Over the medium term, the department will focus on providing reliable water and sanitation services; improving the regulation of water quality through the application of blue drop, green drop and no drop incentive schemes; and prioritising the integration of water resource planning and development.

Transfers to municipalities, public corporations and departmental agencies represent the largest component of the department's budget, accounting for an estimated 64.2 per cent (R47.3 billion) of total spending over the medium term. These transfers are expected to increase at an average annual rate of 3.7 per cent, from R13.3 billion in 2023/24 to R14.8 billion in 2026/27. Large water resource projects, including the raising of the Clanwilliam Dam wall and the uMkhomazi water project, will be prioritised over the period ahead. These projects receive funds in 2024/25 and 2025/26 through the budget facility for infrastructure and the Water Trading Entity's capital augmentation grant. The department will also work with water boards and municipalities to fast-track the delivery of water and sanitation services funded through the *regional bulk infrastructure grant* and the *water services infrastructure grant*.

Despite Cabinet-approved reductions amounting to R5 billion over the medium term, expenditure is expected to increase at an average annual rate of 3.6 per cent, from R21.4 billion in 2023/24 to R23.8 billion in 2026/27. This is due to allocations in the current and previous 2 budgets from the budget facility for infrastructure water resource and bulk water infrastructure projects. To mitigate against any negative impacts of the reductions on performance, the department plans to curtail spending on travel and subsistence, and consultants; capital augmentation transfers to the Water Trading Entity and the Magalies and uMngeni-uThukela water boards; and direct and indirect grants to local government.

Providing reliable water and sanitation services

To improve the provision of reliable water and sanitation services in municipalities over the medium term, the

department plans to complete 37 regional bulk infrastructure project phases (7 mega, 22 large and 8 small) and 234 small water infrastructure projects through the *water services infrastructure grant* that will support water services authorities such as municipalities and certain water boards. To achieve these targets, the *Water Services Management* programme is allocated R44 billion over the next 3 years.

Regulating water quality and access

Over the period ahead, the department intends to strengthen its regulatory function through increased capacity. This is expected to be achieved through establishing a regulator commission, an independent advisory body tasked with overseeing the trading of water and ensuring its continuous, equitable and sustainable provision. In addition to its regulatory role, the department plans to strengthen interventions to address environmental and wastewater pollution in communities and support municipalities in which water and sanitation services have deteriorated. As such, it plans to assess 1 032 water supply systems in 2025/26 for compliance with blue drop regulatory requirements, and 1 004 wastewater systems in both 2024/25 and 2026/27 for compliance with green drop regulatory requirements. It also intends to finalise 80 per cent of water use licence applications within 90 working days of receipt. Expenditure on these activities is expected to increase at an average annual rate of 4.7 per cent, from R228.5 million in 2023/24 to R262.1 million in 2026/27, in the *Water Resources Regulation* subprogramme in the *Water Resources Management* programme.

Integrating and improving water resource planning and development

To improve infrastructure planning and development and ensure better integration of these two functions, the department plans to oversee the completion of 7 strategic projects, including the uMkhomazi bulk water supply scheme; the raising of the Clanwilliam Dam wall; and projects aimed at meeting high water demand for large strategic users such as Eskom, Sasol and Exxaro. Expenditure on these projects is expected to increase from R3.3 billion in 2023/24 to R6.4 billion in 2026/27 at an average annual rate of 24.3 per cent, due to additional allocations in the current and previous 2 budgets from the budget facility for infrastructure and the entity's capital augmentation grant. This work will be funded through transfers to the Water Trading Entity in the *Water Resources Infrastructure Management* subprogramme in the *Water Resources Management* programme.

To decrease over-reliance on surface water, the department intends to diversify its water mix by exploring other sources such as groundwater and aquifer systems, and by treating acid mine drainage water and desalinating sea water. Accordingly, 4 catchment plans for mine water and wastewater management are scheduled for implementation over the period ahead. There are also plans in place to maintain and refurbish water resource infrastructure to ensure its optimal performance in securing water supply. These plans are related to the maintenance of conveyance systems such as the Orange-Vaal: Vaalharts, Fish Sundays government water schemes and the Qamata irrigation scheme. Funding for these initiatives is made available in the *Water Resources Information and Management* subprogramme, which has a budget of R1.9 billion over the next 3 years, in the *Water Resources Management* programme.

Expenditure trends and estimates

Table 41.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Water Resources Management											
3. Water Services Management											
Programme											
R million	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Programme 1	1 646.0	1 716.5	1 957.3	2 070.1	7.9%	10.7%	2 194.3	2 299.7	2 392.1	4.9%	9.5%
Programme 2	3 199.0	3 499.9	3 781.2	4 303.2	10.4%	21.5%	6 619.9	7 915.4	7 581.2	20.8%	28.0%
Programme 3	9 657.6	9 987.2	11 954.9	15 002.7	15.8%	67.8%	15 260.4	14 944.8	13 781.3	-2.8%	62.5%
Subtotal	14 502.6	15 203.5	17 693.4	21 375.9	13.8%	100.0%	24 074.6	25 159.9	23 754.5	3.6%	100.0%
Total	14 502.6	15 203.5	17 693.4	21 375.9	13.8%	100.0%	24 074.6	25 159.9	23 754.5	3.6%	100.0%
Change to 2023 Budget estimate				-			(105.5)	(724.6)	(1 700.5)		

Table 41.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Current payments	3 459.3	3 215.6	3 643.5	3 670.6	2.0%	20.3%	3 825.1	3 996.6	4 167.3	4.3%	16.6%
Compensation of employees	1 638.3	1 742.2	1 812.9	1 874.2	4.6%	10.3%	1 986.1	2 079.5	2 175.1	5.1%	8.6%
Goods and services ¹	1 820.9	1 473.2	1 830.6	1 796.4	-0.5%	10.1%	1 839.1	1 917.1	1 992.2	3.5%	8.0%
of which:					0.0%	0.0%				0.0%	0.0%
Computer services	120.1	122.1	127.4	148.7	7.4%	0.8%	166.9	173.0	181.1	6.8%	0.7%
Consultants: Business and advisory services	281.4	141.5	209.6	105.9	-27.8%	1.1%	187.6	197.5	204.0	24.4%	0.7%
Infrastructure and planning services	29.6	87.2	79.6	174.0	80.4%	0.5%	238.8	245.7	257.0	13.9%	1.0%
Operating leases	457.9	437.4	534.8	499.6	2.9%	2.8%	523.9	547.4	572.5	4.6%	2.3%
Property payments	98.6	117.3	119.1	119.0	6.5%	0.7%	144.3	152.0	159.0	10.1%	0.6%
Travel and subsistence	91.0	153.2	266.7	216.0	33.4%	1.1%	219.8	234.7	241.1	3.7%	1.0%
Interest and rent on land	0.0	0.2	0.0	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Transfers and subsidies¹	8 850.3	9 414.3	10 799.4	13 279.4	14.5%	61.6%	15 905.9	16 603.6	14 790.3	3.7%	64.2%
Provinces and municipalities	5 373.7	5 858.3	6 357.1	6 879.2	8.6%	35.6%	7 890.9	7 976.3	7 418.0	2.5%	32.0%
Departmental agencies and accounts	2 382.0	2 375.9	2 612.1	3 276.1	11.2%	15.5%	5 463.0	6 700.1	6 300.9	24.4%	23.0%
Foreign governments and international organisations	237.5	243.1	250.8	43.2	-43.3%	1.1%	62.5	66.6	82.5	24.0%	0.3%
Public corporations and private enterprises	809.3	903.0	1 543.7	3 040.0	55.4%	9.2%	2 452.3	1 822.2	948.7	-32.2%	8.8%
Non-profit institutions	0.8	0.6	1.5	7.9	111.2%	0.0%	1.9	1.9	2.0	-37.0%	0.0%
Households	47.0	33.5	34.2	33.0	-11.1%	0.2%	35.4	36.5	38.2	5.0%	0.2%
Payments for capital assets	2 193.0	2 573.4	3 249.5	4 425.9	26.4%	18.1%	4 343.5	4 559.7	4 797.0	2.7%	19.2%
Buildings and other fixed structures	2 063.6	2 479.6	3 135.7	4 224.5	27.0%	17.3%	4 162.4	4 371.3	4 599.8	2.9%	18.4%
Machinery and equipment	91.7	52.5	67.4	133.6	13.4%	0.5%	126.6	133.4	144.4	2.6%	0.6%
Software and other intangible assets	37.8	41.4	46.4	67.8	21.5%	0.3%	54.6	55.1	52.8	-8.0%	0.2%
Payments for financial assets	-	0.2	1.0	0.0	0.0%	0.0%	-	-	-	-100.0%	0.0%
Total	14 502.6	15 203.5	17 693.4	21 375.9	13.8%	100.0%	24 074.6	25 159.9	23 754.5	3.6%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 41.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Households											
Social benefits											
Current	11 409	12 518	12 666	5 971	-19.4%	0.1%	6 741	6 677	6 988	5.4%	-
Employee social benefits	11 409	12 518	12 666	5 971	-19.4%	0.1%	6 741	6 677	6 988	5.4%	-
Other transfers to households											
Current	35 592	21 002	21 521	27 040	-8.8%	0.2%	28 679	29 868	31 236	4.9%	0.2%
Bursaries for non-employees	30 596	21 002	21 521	27 040	-4.0%	0.2%	28 679	29 868	31 236	4.9%	0.2%
Other transfers to households	4 996	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	207 002	303 885	294 502	289 814	11.9%	2.6%	240 943	253 533	265 692	-2.9%	1.7%
Communication	1	2	7	-	-100.0%	-	-	-	-	-	-
Energy and Water Sector Education and Training Authority	3 086	3 188	3 354	3 429	3.6%	-	4 391	6 383	7 219	28.2%	-
Water Trading Entity	203 915	300 695	291 141	286 385	12.0%	2.6%	-	-	-	-100.0%	0.5%
Vaal-Orange Catchment Management Agency	-	-	-	-	-	-	27 113	28 328	29 624	-	0.1%
Breede-Olifants Catchment Management Agency	-	-	-	-	-	-	63 738	66 594	69 645	-	0.3%
Pongola-Umzimkulu Catchment Management Agency	-	-	-	-	-	-	21 558	22 524	23 556	-	0.1%
Mzimvubu-Tsitsikamma Catchment Management Agency	-	-	-	-	-	-	21 558	22 524	23 556	-	0.1%
Limpopo-Olifants Catchment Management Agency	-	-	-	-	-	-	30 279	31 635	33 085	-	0.2%
Inkomati-Usuthu Catchment Management Agency	-	-	-	-	-	-	72 306	75 545	79 007	-	0.4%
Capital	2 175 045	2 071 970	2 317 638	2 986 276	11.1%	22.6%	5 222 015	6 446 578	6 035 180	26.4%	34.2%
Water Trading Entity	2 175 045	2 071 970	2 317 638	2 986 276	11.1%	22.6%	5 222 015	6 446 578	6 035 180	26.4%	34.2%

Table 41.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R thousand												
Provinces and municipalities												
Municipal bank accounts												
Current	533	472	460	729	11.0%	–	804	825	816	3.8%	–	
Vehicle licences	533	472	460	729	11.0%	–	804	825	816	3.8%	–	
Capital	5 373 162	5 857 802	6 356 687	6 878 489	8.6%	57.8%	7 890 056	7 975 491	7 417 156	2.5%	49.8%	
Regional bulk infrastructure grant	2 005 605	2 237 370	2 655 668	3 258 828	17.6%	24.0%	3 852 383	3 756 930	3 005 325	-2.7%	22.9%	
Water services infrastructure grant	3 367 557	3 620 432	3 701 019	3 619 661	2.4%	33.8%	4 037 673	4 218 561	4 411 831	6.8%	26.9%	
Foreign governments and international organisations												
Current	237 458	243 116	250 754	43 230	-43.3%	1.8%	62 523	66 572	82 497	24.0%	0.4%	
Orange-Senqu River Commission	3 258	1 404	1 526	1 550	-21.9%	–	1 550	1 619	1 693	3.0%	–	
African Ministers' Council on Water	200	148	–	200	–	–	200	209	219	3.1%	–	
Limpopo Watercourse Commission	907	790	950	1 070	5.7%	–	1 196	1 250	1 307	6.9%	–	
Komati Basin Water Authority	233 093	240 774	248 278	40 410	-44.2%	1.8%	55 977	59 894	75 678	23.3%	0.4%	
Incomati and Maputo Watercourse Commission	–	–	–	–	–	–	3 600	3 600	3 600	–	–	
Non-profit institutions												
Current	834	577	1 485	7 856	111.2%	–	1 850	1 883	1 961	-37.0%	–	
Strategic Water Partners Network	500	500	500	2 497	70.9%	–	731	598	625	-37.0%	–	
South African Youth Water Prize	–	–	469	19	–	–	20	21	22	5.0%	–	
Various institutions: 2020 vision for water education programme	334	77	516	5 340	151.9%	–	1 099	1 264	1 314	-37.3%	–	
Public corporations and private enterprises												
Other transfers to public corporations												
Current	–	–	130 000	7 000	–	0.3%	–	–	–	-100.0%	–	
Magalies Water Board	–	–	21 200	2 000	–	0.1%	–	–	–	-100.0%	–	
Bloem Water Board	–	–	108 800	–	–	0.3%	–	–	–	–	–	
Vaal Central Water Board	–	–	–	5 000	–	–	–	–	–	-100.0%	–	
Capital	809 312	902 969	1 413 686	3 032 960	55.3%	14.5%	2 452 278	1 822 177	948 738	-32.1%	13.6%	
Magalies Water Board	98 000	103 390	109 284	1 780 000	162.9%	4.9%	1 431 194	1 165 000	–	-100.0%	7.2%	
uMngeni-uThukela Water Board	440 006	662 858	738 673	269 000	-15.1%	5.0%	315 000	151 468	158 436	-16.2%	1.5%	
Sedibeng Water Board	271 306	136 721	143 729	–	-100.0%	1.3%	–	–	–	–	–	
Lepelle Water Board	–	–	422 000	633 000	–	2.5%	317 000	–	–	-100.0%	1.6%	
Vaal Central Water Board	–	–	–	350 960	–	0.8%	389 084	505 709	790 302	31.1%	3.4%	
Total	8 850 347	9 414 311	10 799 399	13 279 365	14.5%	100.0%	15 905 889	16 603 604	14 790 264	3.7%	100.0%	

Personnel information

Table 41.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/ Total (%)	
Number of posts estimated for 31 March 2024		Medium-term expenditure estimate																	
Number of funded posts	Number of posts additional to the establishment	Actual 2022/23			Revised estimate 2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Water and Sanitation																			
Salary level	5 066	614	3 080	1 812.9	0.6	3 086	1 874.2	0.6	3 324	1 986.1	0.6	3 445	2 079.5	0.6	3 597	2 175.1	0.6	5.2%	100.0%
1 – 6	1 635	130	1 010	264.9	0.3	1 029	301.9	0.3	1 140	332.6	0.3	1 157	336.6	0.3	1 198	347.5	0.3	5.2%	33.6%
7 – 10	2 265	315	1 279	734.7	0.6	1 236	715.5	0.6	1 343	778.2	0.6	1 401	819.8	0.6	1 478	874.0	0.6	6.1%	40.6%
11 – 12	972	161	618	594.1	1.0	650	639.4	1.0	670	657.9	1.0	709	696.5	1.0	743	726.9	1.0	4.6%	20.6%
13 – 16	191	8	170	212.8	1.3	168	211.0	1.3	168	211.0	1.3	175	220.3	1.3	175	220.3	1.3	1.4%	5.1%
Other	3	–	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	0.0%	0.1%
Programme	5 066	614	3 080	1 812.9	0.6	3 086	1 874.2	0.6	3 324	1 986.1	0.6	3 445	2 079.5	0.6	3 597	2 175.1	0.6	5.2%	100.0%
Programme 1	2 309	325	1 553	849.9	0.5	1 587	884.7	0.6	1 669	930.8	0.6	1 730	974.5	0.6	1 794	1 019.4	0.6	4.2%	50.4%
Programme 2	1 736	176	1 000	593.2	0.6	976	630.6	0.6	1 112	686.9	0.6	1 150	719.2	0.6	1 211	752.2	0.6	7.5%	33.1%
Programme 3	1 021	113	527	369.7	0.7	523	358.9	0.7	543	368.4	0.7	565	385.8	0.7	592	403.4	0.7	4.2%	16.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 41.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)	
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26			2026/27
R thousand													
Departmental receipts	22 781	5 774	26 699	6 686	6 686	-33.5%	100.0%	7 259	7 590	7 690	4.8%	100.0%	
Sales of goods and services produced by department	1 757	1 726	1 690	2 028	2 028	4.9%	11.6%	2 268	2 488	2 687	9.8%	32.4%	
Sales by market establishments of which:	731	650	598	601	601	-6.3%	4.2%	808	857	910	14.8%	10.9%	
Market establishment: Rental dwelling	511	470	389	300	300	-16.3%	2.7%	550	570	600	26.0%	6.9%	
Market establishment: Non-residential building	–	132	–	200	200	–	0.5%	250	280	300	14.5%	3.5%	
Market establishment: Rental parking	220	48	209	101	101	-22.9%	0.9%	8	7	10	-53.7%	0.4%	
Administrative fees of which:	65	55	59	55	55	-5.4%	0.4%	58	68	73	9.9%	0.9%	
Services rendered: Transport fees	62	55	55	50	50	-6.9%	0.4%	50	60	65	9.1%	0.8%	
Sales: Maps	2	–	–	–	–	-100.0%	–	3	5	5	–	–	
Replacement of security cards	1	–	4	5	5	71.0%	–	5	3	3	-15.7%	0.1%	
Other sales of which:	961	1 021	1 033	1 372	1 372	12.6%	7.1%	1 402	1 563	1 704	7.5%	20.7%	
Rental capital assets	93	100	100	92	92	-0.4%	0.6%	125	170	200	29.5%	2.0%	
Sales: Departmental publications and production	4	2	6	5	5	7.7%	–	2	3	4	-7.2%	–	
Services rendered: Commission on insurance and garnishee	805	798	828	1 000	1 000	7.5%	5.5%	1 000	1 100	1 200	6.3%	14.7%	
Sales: Meals and refreshments	59	35	70	150	150	36.5%	0.5%	125	130	135	-3.5%	1.8%	
Services rendered: Boarding service	–	86	29	125	125	–	0.4%	150	160	165	9.7%	2.1%	
Sales of scrap, waste, arms and other used current goods of which:	1	8	14	88	88	344.8%	0.2%	1	2	3	-67.6%	0.3%	
Sales: Scrap	1	8	14	85	85	339.7%	0.2%	1	2	3	-67.2%	0.3%	
Sales: Wastepaper	–	–	–	3	3	–	–	–	–	–	-100.0%	–	
Fines, penalties and forfeits	–	–	3 270	100	100	–	5.4%	–	–	–	-100.0%	0.3%	
Interest, dividends and rent on land	1 056	126	1 146	1 170	1 170	3.5%	5.6%	1 190	1 200	1 200	0.8%	16.3%	
Interest	1 056	126	1 146	1 170	1 170	3.5%	5.6%	1 190	1 200	1 200	0.8%	16.3%	
Sales of capital assets	35	242	162	–	–	-100.0%	0.7%	600	600	600	–	6.2%	
Transactions in financial assets and liabilities	19 932	3 672	20 417	3 300	3 300	-45.1%	76.4%	3 200	3 300	3 200	-1.0%	44.5%	
Total	22 781	5 774	26 699	6 686	6 686	-33.5%	100.0%	7 259	7 590	7 690	4.8%	100.0%	

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department. Develop and promote international relations on water resources with neighbouring countries.

Objective

Facilitate cooperation by implementing and evaluating the approved African and global/international relations plan annually, in support of the national water and sanitation agenda.

Subprogrammes

- *Ministry* provides administrative support to the minister, the deputy minister and their support staff, and makes provision for their salaries.
- *Departmental Management* provides policy and strategic direction for water and sanitation management. This includes enterprise-wide support services comprising administrative support to the director-general, corporate planning, monitoring, evaluation, and the provision of salaries and operational budgets for the department's regional office heads.
- *Corporate Services* provides enterprise-wide support comprising human resources, legal services, communications, the learning and development academy, and transformation policy and coordination.

- *Financial Management* ensures the efficient management of daily financial operations, processes and systems.
- *Office Accommodation* makes payments for rental charges on all leased office space occupied by the department, and for municipal services such as electricity, water, and sewage and waste removal.
- *Provincial and International Coordination* provides for the coordination of international relations on water and sanitation with neighbouring countries, and the provision of salaries and operational budgets for the department's regional office heads.

Expenditure trends and estimates

Table 41.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23	2023/24		2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
R million												
Ministry	43.7	63.8	59.8	52.4	52.4	6.2%	3.0%	49.3	51.7	54.1	1.1%	2.3%
Departmental Management	138.4	124.7	142.5	154.2	154.2	3.7%	7.6%	171.1	183.9	192.0	7.6%	7.8%
Corporate Services	634.3	717.9	815.9	921.4	921.4	13.3%	41.8%	957.9	1 003.9	1 045.0	4.3%	43.9%
Financial Management	245.5	237.8	255.8	283.8	283.8	5.0%	13.8%	318.9	328.9	336.6	5.9%	14.2%
Office Accommodation	503.2	490.2	587.8	556.4	556.4	3.4%	28.9%	582.2	609.1	637.0	4.6%	26.6%
Provincial and International Coordination	81.0	82.1	95.5	101.9	101.9	8.0%	4.9%	114.9	122.1	127.4	7.7%	5.2%
Total	1 646.0	1 716.5	1 957.3	2 070.1	2 070.1	7.9%	100.0%	2 194.3	2 299.7	2 392.1	4.9%	100.0%
Change to 2023								72.7	89.6	80.7		
Budget estimate												
Economic classification												
Current payments	1 547.8	1 623.7	1 849.6	1 896.7	1 896.7	7.0%	93.6%	2 071.5	2 170.7	2 259.7	6.0%	93.8%
Compensation of employees	765.1	791.5	849.9	884.7	884.7	5.0%	44.5%	930.8	974.5	1 019.4	4.8%	42.5%
Goods and services	782.7	832.1	999.7	1 012.0	1 012.0	8.9%	49.1%	1 140.7	1 196.2	1 240.3	7.0%	51.2%
of which:												
Audit costs: External	24.1	37.0	35.7	50.7	50.7	28.1%	2.0%	68.0	63.9	59.2	5.3%	2.7%
Computer services	66.9	70.4	75.0	101.9	101.9	15.1%	4.3%	131.1	134.9	140.4	11.3%	5.7%
Consultants: Business and advisory services	46.7	31.7	3.1	15.9	15.9	-30.2%	1.3%	39.2	41.3	41.1	37.3%	1.5%
Operating leases	457.9	437.4	534.8	499.1	499.1	2.9%	26.1%	522.5	545.9	570.9	4.6%	23.9%
Property payments	78.7	95.0	103.3	114.5	114.5	13.3%	5.3%	129.6	135.6	141.9	7.4%	5.8%
Travel and subsistence	31.5	47.5	90.2	71.5	71.5	31.5%	3.3%	74.3	92.9	96.6	10.5%	3.7%
Interest and rent on land	0.0	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Transfers and subsidies	48.3	31.7	33.7	38.2	38.2	-7.5%	2.1%	14.4	16.1	17.3	-23.3%	1.0%
Provinces and municipalities	0.0	0.0	0.0	0.1	0.1	152.0%	–	0.1	0.1	0.1	4.0%	–
Departmental agencies and accounts	3.1	3.2	3.4	3.4	3.4	3.6%	0.2%	4.4	6.4	7.2	28.2%	0.2%
Foreign governments and international organisations	4.4	2.3	2.5	2.8	2.8	-13.6%	0.2%	6.5	6.7	6.8	34.2%	0.3%
Non-profit institutions	0.5	0.5	0.5	2.5	2.5	70.9%	0.1%	0.7	0.6	0.6	-37.0%	–
Households	40.4	25.7	27.4	29.4	29.4	-10.0%	1.7%	2.6	2.4	2.5	-56.1%	0.4%
Payments for capital assets	49.9	61.1	73.4	135.2	135.2	39.4%	4.3%	108.4	112.8	115.2	-5.2%	5.3%
Machinery and equipment	12.1	19.7	27.1	68.5	68.5	78.0%	1.7%	54.8	57.8	62.4	-3.1%	2.7%
Software and other intangible assets	37.8	41.4	46.4	66.6	66.6	20.9%	2.6%	53.6	55.1	52.8	-7.5%	2.5%
Payments for financial assets	–	0.0	0.5	–	–	–	–	–	–	–	–	–
Total	1 646.0	1 716.5	1 957.3	2 070.1	2 070.1	7.9%	100.0%	2 194.3	2 299.7	2 392.1	4.9%	100.0%
Proportion of total programme expenditure to vote expenditure	11.3%	11.3%	11.1%	9.7%	9.7%	–	–	9.1%	9.1%	10.1%	–	–
Details of transfers and subsidies												
Households												
Social benefits												
Current	4.8	4.7	5.9	2.4	2.4	-20.9%	0.2%	2.6	2.4	2.5	1.8%	0.1%
Employee social benefits	4.8	4.7	5.9	2.4	2.4	-20.9%	0.2%	2.6	2.4	2.5	1.8%	0.1%
Other transfers to households												
Current	35.6	21.0	21.5	27.0	27.0	-8.8%	1.4%	–	–	–	-100.0%	0.3%
Bursaries for non-employees	30.6	21.0	21.5	27.0	27.0	-4.0%	1.4%	–	–	–	-100.0%	0.3%
Other transfers to households	5.0	–	–	–	–	-100.0%	0.1%	–	–	–	–	–
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	3.1	3.2	3.4	3.4	3.4	3.6%	0.2%	4.4	6.4	7.2	28.2%	0.2%
Energy and Water Sector Education and Training Authority	3.1	3.2	3.4	3.4	3.4	3.6%	0.2%	4.4	6.4	7.2	28.2%	0.2%
Provinces and municipalities												
Municipal bank accounts												
Current	0.0	0.0	0.0	0.1	0.1	152.0%	–	0.1	0.1	0.1	4.0%	–
Vehicle licences	0.0	0.0	0.0	0.1	0.1	152.0%	–	0.1	0.1	0.1	4.0%	–

Table 41.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies		Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million												
Foreign governments and international organisations												
Current												
Orange-Senqu River Commission		3.3	1.4	1.5	1.6	-21.9%	0.1%	1.6	1.6	1.7	3.0%	0.1%
African Ministers' Council on Water		0.2	0.1	-	0.2	-	-	0.2	0.2	0.2	3.1%	-
Limpopo Watercourse Commission		0.9	0.8	1.0	1.1	5.7%	0.1%	1.2	1.3	1.3	6.9%	0.1%
Incomati and Maputo Watercourse Commission		-	-	-	-	-	-	3.6	3.6	3.6	-	0.1%
Non-profit institutions												
Current												
Strategic Water Partners Network		0.5	0.5	0.5	2.5	70.9%	0.1%	0.7	0.6	0.6	-37.0%	-

Personnel information

Table 41.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment	325	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate								2023/24 - 2026/27		
			Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27						
Administration			1 553	849.9	0.5	1 587	884.7	0.6	1 669	930.8	0.6	1 730	974.5	0.6	1 794	1 019.4	0.6		
Salary level	2 309	325																	
1 – 6	851	46	534	140.5	0.3	600	179.0	0.3	624	186.5	0.3	629	187.6	0.3	639	189.7	0.3	2.1%	36.8%
7 – 10	1 064	174	694	382.7	0.6	666	378.7	0.6	708	402.5	0.6	744	427.9	0.6	773	449.3	0.6	5.1%	42.6%
11 – 12	291	100	236	211.8	0.9	236	217.1	0.9	252	232.0	0.9	272	249.1	0.9	297	270.6	0.9	8.0%	15.6%
13 – 16	100	5	86	108.6	1.3	82	103.5	1.3	82	103.5	1.3	82	103.5	1.3	82	103.5	1.3	-	4.8%
Other	3	-	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	3	6.4	2.1	-	0.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Water Resources Management

Programme purpose

Ensure that South Africa's water resources are protected, used, developed, conserved, managed, controlled and planned in an integrated and sustainable manner.

Objectives

- Effectively manage water demand and supply on an ongoing basis by:
 - maintaining 6 water information systems
 - updating climate change risk and vulnerability assessments.
- Ensure the effective and sustainable management of water resources by distributing and monitoring funds transferred to the Water Trading Entity for the design, construction, commissioning and rehabilitation of bulk raw water infrastructure, including dam safety rehabilitation, on an ongoing basis.
- Improve the efficiency and effectiveness of the management of water resources by establishing 6 catchment management agencies by March 2025.
- Ensure the equitable allocation of water resources for social and economic development by processing 80 per cent of applications to authorise water use within 90 working days on an ongoing basis.
- Protect and restore ecological infrastructure by:
 - implementing monitoring programmes for the quality of drinking water, wastewater and mine water on an ongoing basis
 - implementing the waste discharge charge system by March 2025.

- Ensure the protection of water resources by coordinating and monitoring compliance with standards, licence conditions and regulations across all sectors on an ongoing basis.
- Ensure the effective enforcement of compliance with water legislation by monitoring water use, conducting investigations and providing legal support in cases of unlawful water use on an ongoing basis.

Subprogrammes

- *Water Resources Management Support* provides strategic leadership, management and support services to the programme and makes provisions for associated salaries.
- *Integrated Water Resources Planning* develops comprehensive plans for the availability of adequate water resources to guide infrastructure development, systems and services management in the water sector.
- *Water Ecosystems Management* develops and implements measures to protect water resources by determining measures to manage water resources and developing guidelines and protocols for pollution control and rehabilitation.
- *Water Resources Information and Management* ensures the development and maintenance of data and information management systems to enable informed decisions in the water sector.
- *Water Resources Infrastructure Management* develops, rehabilitates and refurbishes bulk raw water resources infrastructure to meet South Africa's socioeconomic and environmental needs.
- *Water Resources Policy and Strategy* develops, monitors and reviews management policies and procedures for water resources.
- *Water Resources Regulation* develops, implements, monitors and reviews regulations on water resources, particularly the regulation of raw water pricing, the authorisation of water use, compliance monitoring and enforcement, dam safety, resource protection and waste.
- *Water Resources Institutional Oversight* is responsible for the institutional governance and oversight of all water resources institutions, and facilitates their establishment and development.

Expenditure trends and estimates

Table 41.8 Water Resources Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
R million											
Water Resources Management Support	6.1	5.4	6.3	5.7	-2.3%	0.2%	4.2	4.7	4.9	-4.9%	0.1%
Integrated Water Resources Planning	62.1	74.8	69.5	78.9	8.3%	1.9%	134.6	140.6	147.0	23.0%	1.9%
Water Ecosystems Management	38.9	51.7	69.8	62.8	17.3%	1.5%	75.5	79.0	82.6	9.6%	1.1%
Water Resources Information and Management	423.4	506.0	535.6	560.3	9.8%	13.7%	593.0	627.1	653.3	5.3%	9.2%
Water Resources Infrastructure Management	2 612.1	2 613.4	2 857.1	3 313.1	8.2%	77.1%	5 514.5	6 753.6	6 369.3	24.3%	83.1%
Water Resources Policy and Strategy	10.1	2.3	2.6	9.5	-2.1%	0.2%	9.4	10.9	11.4	6.4%	0.2%
Water Resources Regulation	–	197.7	201.8	228.5	–	4.2%	242.8	251.3	262.1	4.7%	3.7%
Water Resources Institutional Oversight	46.2	48.4	38.6	44.5	-1.3%	1.2%	45.8	48.3	50.4	4.3%	0.7%
Total	3 199.0	3 499.9	3 781.2	4 303.2	10.4%	100.0%	6 619.9	7 915.4	7 581.2	20.8%	100.0%
Change to 2023 Budget estimate				–			991.7	265.7	(954.0)		
Economic classification											
Current payments	535.8	825.7	868.4	923.8	19.9%	21.3%	988.0	1 039.9	1 081.8	5.4%	15.3%
Compensation of employees	421.5	611.7	593.2	630.6	14.4%	15.3%	686.9	719.2	752.2	6.1%	10.6%
Goods and services	114.3	214.0	275.2	293.2	36.9%	6.1%	301.2	320.7	329.6	4.0%	4.7%
of which:											
Communication	4.9	7.3	5.3	7.4	14.8%	0.2%	7.4	11.4	11.9	17.2%	0.1%
Computer services	31.9	39.9	39.7	30.7	-1.2%	1.0%	22.4	24.2	26.0	-5.4%	0.4%
Consultants: Business and advisory services	10.2	42.4	50.0	55.9	76.4%	1.1%	82.4	89.7	93.0	18.5%	1.2%
Infrastructure and planning services	13.9	25.3	33.4	38.5	40.5%	0.8%	52.8	55.6	58.1	14.7%	0.8%
Consumable supplies	7.8	8.7	15.9	27.9	52.8%	0.4%	18.3	13.3	15.1	-18.6%	0.3%
Travel and subsistence	30.0	70.8	106.8	86.0	42.0%	2.0%	73.8	75.6	72.0	-5.7%	1.2%
Transfers and subsidies	2 615.6	2 619.3	2 860.8	3 315.8	8.2%	77.2%	5 546.2	6 786.5	6 403.7	24.5%	83.5%
Provinces and municipalities	0.5	0.5	0.5	0.6	6.3%	–	0.7	0.7	0.7	3.8%	–
Departmental agencies and accounts	2 379.0	2 372.7	2 608.8	3 272.7	11.2%	71.9%	5 458.6	6 693.7	6 293.7	24.4%	82.2%
Foreign governments and international organisations	233.1	240.8	248.3	40.4	-44.2%	5.2%	56.0	59.9	75.7	23.3%	0.9%
Households	3.0	5.4	3.3	2.1	-11.9%	0.1%	31.0	32.2	33.6	152.8%	0.4%

Table 41.8 Water Resources Management expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Payments for capital assets	47.6	54.7	51.8	63.6	10.1%	1.5%	85.7	89.1	95.7	14.6%	1.3%
Buildings and other fixed structures	34.8	29.4	21.6	9.8	-34.4%	0.6%	24.7	25.8	27.0	40.0%	0.3%
Machinery and equipment	12.7	25.3	30.1	52.6	60.4%	0.8%	60.0	63.2	68.7	9.3%	0.9%
Software and other intangible assets	-	-	0.1	1.2	-	-	1.0	-	-	-100.0%	-
Payments for financial assets	-	0.1	0.3	0.0	-	-	-	-	-	-100.0%	-
Total	3 199.0	3 499.9	3 781.2	4 303.2	10.4%	100.0%	6 619.9	7 915.4	7 581.2	20.8%	100.0%
Proportion of total programme expenditure to vote expenditure	22.1%	23.0%	21.4%	20.1%	-	-	27.5%	31.5%	31.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	3.0	5.4	3.3	2.1	-11.9%	0.1%	2.3	2.3	2.4	4.8%	-
Employee social benefits	3.0	5.4	3.3	2.1	-11.9%	0.1%	2.3	2.3	2.4	4.8%	-
Other transfers to households											
Current	-	-	-	-	-	-	28.7	29.9	31.2	-	0.3%
Bursaries for non-employees	-	-	-	-	-	-	28.7	29.9	31.2	-	0.3%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	203.9	300.7	291.1	286.4	12.0%	7.3%	236.6	247.2	258.5	-3.4%	3.9%
Communication	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Water Trading Entity	203.9	300.7	291.1	286.4	12.0%	7.3%	-	-	-	-100.0%	1.1%
Vaal-Orange Catchment Management Agency	-	-	-	-	-	-	27.1	28.3	29.6	-	0.3%
Breede-Olifants Catchment Management Agency	-	-	-	-	-	-	63.7	66.6	69.6	-	0.8%
Pongola-Umzimkulu Catchment Management Agency	-	-	-	-	-	-	21.6	22.5	23.6	-	0.3%
Mzimvubu-Tsitsikamma Catchment Management Agency	-	-	-	-	-	-	21.6	22.5	23.6	-	0.3%
Limpopo-Olifants Catchment Management Agency	-	-	-	-	-	-	30.3	31.6	33.1	-	0.4%
Inkomati-Usuthu Catchment Management Agency	-	-	-	-	-	-	72.3	75.5	79.0	-	0.9%
Capital	2 175.0	2 072.0	2 317.6	2 986.3	11.1%	64.6%	5 222.0	6 446.6	6 035.2	26.4%	78.3%
Water Trading Entity	2 175.0	2 072.0	2 317.6	2 986.3	11.1%	64.6%	5 222.0	6 446.6	6 035.2	26.4%	78.3%
Provinces and municipalities											
Municipal bank accounts											
Current	0.5	0.5	0.5	0.6	6.3%	-	0.7	0.7	0.7	3.8%	-
Vehicle licences	0.5	0.5	0.5	0.6	6.3%	-	0.7	0.7	0.7	3.8%	-
Foreign governments and international organisations											
Current	233.1	240.8	248.3	40.4	-44.2%	5.2%	56.0	59.9	75.7	23.3%	0.9%
Komati Basin Water Authority	233.1	240.8	248.3	40.4	-44.2%	5.2%	56.0	59.9	75.7	23.3%	0.9%

Personnel information

Table 41.9 Water Resources Management personnel numbers and cost by salary level¹

Number of funded posts	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)								
	Number of posts additional to the establishment	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate												
			2022/23			2023/24			2024/25					2025/26			2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost	Number	Cost	Unit cost		
Water Resources Management			1 736	1 176	1 000	593.2	0.6	976	630.6	0.6	1 112	686.9	0.6	1 150	719.2	0.6	1 211	752.2	0.6	7.5%	100.0%
1 – 6	534	45	354	90.7	0.3	309	85.8	0.3	388	106.8	0.3	393	108.1	0.3	415	114.1	0.3	10.3%	33.8%		
7 – 10	741	83	355	205.5	0.6	320	182.7	0.6	373	214.4	0.6	391	228.2	0.6	430	255.2	0.6	10.4%	34.0%		
11 – 12	415	45	252	248.3	1.0	304	307.6	1.0	308	311.2	1.0	323	328.5	1.0	323	328.5	1.0	2.0%	28.3%		
13 – 16	46	3	39	48.7	1.2	43	54.4	1.3	43	54.4	1.3	43	54.4	1.3	43	54.4	1.3	-	3.9%		

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Water Services Management

Programme purpose

Develop, rehabilitate and refurbish water services infrastructure to meet the socioeconomic and environmental needs of South Africa.

Objectives

- Enhance the efficiency of water use and the management of water quality by assessing 8 large water systems for water losses annually.
- Ensure adequate water availability through the development and management of infrastructure for water resources, and enhance the provision of sustainable and reliable water supply and sanitation by:
 - implementing 44 large regional bulk infrastructure projects over the medium term
 - supporting 44 district municipalities with developing water and sanitation reliability plans over the medium term
 - assessing annual municipal strategic self-assessments across all water services authorities on an ongoing basis
 - transferring funds and monitoring the performance of municipalities that receive funds through the *regional bulk infrastructure grant* and *water services infrastructure grant* in terms of the annual Division of Revenue Act.

Subprogrammes

- *Water Services Management Support* provides strategic leadership, management and support services to the programme and makes provision for associated salaries.
- *Water Services and Local Management* develops comprehensive plans that guide water and sanitation services and management across the value chain.
- *Regional Bulk Infrastructure Grant* provides for the development of new infrastructure; the refurbishment, upgrading and replacement of ageing infrastructure; and the servicing of extensive areas across municipal boundaries.
- *Water Services Regulation* develops, implements, monitors and reviews water resource regulations, particularly the compliance of water services authorities with water supply regulations.
- *Water Services Policy and Strategy* develops and reviews water services policies, procedures, norms and standards, and monitors their implementation.
- *Water Services Infrastructure Grant* provides for the construction of new water and sanitation infrastructure and the rehabilitation of existing infrastructure through the grant transfer of water services schemes to water services institutions.
- *Water Services Institutional Oversight* is responsible for the institutional governance and oversight of all water services institutions, and facilitates their establishment and development.

Expenditure trends and estimates

Table 41.10 Water Services Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Water Services Management Support	28.6	27.6	32.7	41.8	13.5%	0.3%	49.2	51.5	54.0	8.9%	0.3%
Water Services and Local Management	330.3	223.8	359.1	331.6	0.1%	2.7%	374.8	388.5	407.4	7.1%	2.5%
Regional Bulk Infrastructure Grant	5 124.2	5 444.6	7 005.6	9 677.3	23.6%	58.5%	9 497.9	8 903.8	7 291.8	-9.0%	60.0%
Water Services Regulation	200.3	38.1	42.3	47.7	-38.0%	0.7%	54.6	56.4	59.1	7.4%	0.4%
Water Services Policy and Strategy	–	12.3	13.5	8.8	–	0.1%	9.3	9.7	9.3	2.0%	0.1%
Water Services Infrastructure Grant	3 973.1	4 233.1	4 481.0	4 876.1	7.1%	37.7%	5 250.2	5 509.5	5 933.2	6.8%	36.6%
Water Services Institutional Oversight	1.0	7.6	20.8	19.4	168.7%	0.1%	24.3	25.4	26.6	11.1%	0.2%
Total	9 657.6	9 987.2	11 954.9	15 002.7	15.8%	100.0%	15 260.4	14 944.8	13 781.3	-2.8%	100.0%
Change to 2023				–			(1 169.9)	(1 079.9)	(827.3)		
Budget estimate											
Economic classification											
Current payments	1 375.7	766.2	925.5	850.1	-14.8%	8.4%	765.6	786.0	825.8	-1.0%	5.5%
Compensation of employees	451.7	339.0	369.7	358.9	-7.4%	3.3%	368.4	385.8	403.4	4.0%	2.6%
Goods and services	924.0	427.0	555.8	491.2	-19.0%	5.1%	397.3	400.2	422.4	-4.9%	2.9%
of which:											
Computer services	21.3	11.8	12.7	16.0	-8.9%	0.1%	13.4	14.0	14.6	-3.1%	0.1%
Consultants: Business and advisory services	224.5	67.4	156.5	34.1	-46.7%	1.0%	66.0	66.5	69.9	27.0%	0.4%
Infrastructure and planning services	15.7	61.9	45.6	135.5	104.9%	0.6%	185.9	190.1	198.9	13.6%	1.2%
Consumables: Stationery, printing and office supplies	1.7	2.1	2.7	5.6	47.6%	–	6.2	6.7	7.0	7.7%	–
Property payments	16.6	18.9	13.2	1.8	-52.7%	0.1%	11.7	12.3	12.9	94.3%	0.1%
Travel and subsistence	29.5	34.8	69.7	58.5	25.6%	0.4%	71.7	66.2	72.5	7.4%	0.5%
Interest and rent on land	0.0	0.2	–	–	-100.0%	–	–	–	–	–	–
Transfers and subsidies	6 186.4	6 763.2	7 904.9	9 925.3	17.1%	66.0%	10 345.3	9 801.0	8 369.3	-5.5%	65.2%
Provinces and municipalities	5 373.2	5 857.8	6 356.7	6 878.5	8.6%	52.5%	7 890.1	7 975.5	7 417.2	2.5%	51.1%
Public corporations and private enterprises	809.3	903.0	1 543.7	3 040.0	55.4%	13.5%	2 452.3	1 822.2	948.7	-32.2%	14.0%
Non-profit institutions	0.3	0.1	1.0	5.4	152.2%	–	1.1	1.3	1.3	-37.1%	–
Households	3.6	2.4	3.5	1.5	-24.8%	–	1.8	2.0	2.1	11.2%	–
Payments for capital assets	2 095.5	2 457.6	3 124.3	4 227.2	26.4%	25.5%	4 149.5	4 357.8	4 586.1	2.8%	29.4%
Buildings and other fixed structures	2 028.7	2 450.2	3 114.1	4 214.7	27.6%	25.3%	4 137.7	4 345.4	4 572.8	2.8%	29.3%
Machinery and equipment	66.8	7.4	10.2	12.6	-42.7%	0.2%	11.8	12.4	13.3	2.0%	0.1%
Payments for financial assets	–	0.1	0.3	–	–	–	–	–	–	–	–
Total	9 657.6	9 987.2	11 954.9	15 002.7	15.8%	100.0%	15 260.4	14 944.8	13 781.3	-2.8%	100.0%
Proportion of total programme expenditure to vote expenditure	66.6%	65.7%	67.6%	70.2%	–	–	63.4%	59.4%	58.0%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	3.6	2.4	3.5	1.5	-24.8%	–	1.8	2.0	2.1	11.2%	–
Employee social benefits	3.6	2.4	3.5	1.5	-24.8%	–	1.8	2.0	2.1	11.2%	–
Provinces and municipalities											
Municipal bank accounts											
Capital	5 373.2	5 857.8	6 356.7	6 878.5	8.6%	52.5%	7 890.1	7 975.5	7 417.2	2.5%	51.1%
Regional bulk infrastructure grant	2 005.6	2 237.4	2 655.7	3 258.8	17.6%	21.8%	3 852.4	3 756.9	3 005.3	-2.7%	23.5%
Water services infrastructure grant	3 367.6	3 620.4	3 701.0	3 619.7	2.4%	30.7%	4 037.7	4 218.6	4 411.8	6.8%	27.6%
Non-profit institutions											
Current	0.3	0.1	1.0	5.4	152.2%	–	1.1	1.3	1.3	-37.1%	–
South African Youth Water Prize	–	–	0.5	0.0	–	–	0.0	0.0	0.0	5.0%	–
Various institutions: 2020 vision for water education programme	0.3	0.1	0.5	5.3	151.9%	–	1.1	1.3	1.3	-37.3%	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	–	–	130.0	7.0	–	0.3%	–	–	–	-100.0%	–
Magalies Water Board	–	–	21.2	2.0	–	–	–	–	–	-100.0%	–
Bloem Water Board	–	–	108.8	–	–	0.2%	–	–	–	–	–
Vaal Central Water Board	–	–	–	5.0	–	–	–	–	–	-100.0%	–
Capital	809.3	903.0	1 413.7	3 033.0	55.3%	13.2%	2 452.3	1 822.2	948.7	-32.1%	14.0%
Magalies Water Board	98.0	103.4	109.3	1 780.0	162.9%	4.5%	1 431.2	1 165.0	–	-100.0%	7.4%
uMngeni-uThukela Water Board	440.0	662.9	738.7	269.0	-15.1%	4.5%	315.0	151.5	158.4	-16.2%	1.5%
Sedibeng Water Board	271.3	136.7	143.7	–	-100.0%	1.2%	–	–	–	–	–
Lepelle Water Board	–	–	422.0	633.0	–	2.3%	317.0	–	–	-100.0%	1.6%
Vaal Central Water Board	–	–	–	351.0	–	0.8%	389.1	505.7	790.3	31.1%	3.5%

Personnel information

Table 41.11 Water Services Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
Water Services Management		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Salary level	1 021	113	527	369.7	0.7	523	358.9	0.7	543	368.4	0.7	565	385.8	0.7	592	403.4	0.7	4.2%	100.0%
1 – 6	250	39	122	33.7	0.3	120	37.0	0.3	128	39.4	0.3	135	40.9	0.3	144	43.7	0.3	6.3%	23.7%
7 – 10	460	58	230	146.6	0.6	250	154.0	0.6	262	161.2	0.6	266	163.7	0.6	275	169.5	0.6	3.2%	47.4%
11 – 12	266	16	130	134.0	1.0	110	114.7	1.0	110	114.7	1.0	114	118.9	1.0	123	127.9	1.0	3.8%	20.6%
13 – 16	45	–	45	55.5	1.2	43	53.1	1.2	43	53.1	1.2	50	62.3	1.2	50	62.3	1.2	5.2%	8.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Breede-Olifants Catchment Management Agency

Selected performance indicator

Table 41.12 Breede-Olifants Catchment Management Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of water registrations finalised per year	Water projects	Priority 2: Economic transformation and job creation	83.8% (351/419)	86.5% (416/481)	97.1% (465/479)	85%	85%	85%	85%

Entity overview

The former Breede-Gouritz Catchment Management Agency was established in 2005 in terms of the National Water Act (1998). In November 2022, the agency's boundary and area of operation was extended to form the Breede-Olifants Catchment Management Agency. The agency is mandated to protect the use of water resources in its area of operation. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations.

Over the medium term, the agency plans to engage with users in the Breede-Olifants water management area as part of its public participation programme, monitor and authorise their water usage, and finalise 85 per cent of user registrations each year.

Total expenditure is expected to increase at an average annual rate of 27.3 per cent, from R87.9 million in 2023/24 to R181.4 million in 2026/27, due to the extension of the agency's operational area to the entire Western Cape. This extension will require additional personnel, which is expected to drive an increase in operational expenses. As a result, spending on compensation of employees is set to increase at average annual rate of 23.8 per cent, from R56.6 million in 2023/24 to R107.4 million in 2026/27. Spending on goods and services is set to increase at an average annual rate of 35.5 per cent, from R29.8 million in 2023/24 to R74 million in 2026/27.

The agency is set to derive 57.6 per cent (R311.1 million) of its revenue over the medium term through water resource management charges, water waste charges and income from a cooperation agreement with the South African National Biodiversity Institute. Over the same period, transfers from the department account for a projected 42.4 per cent (R202.9 million) of total revenue, increasing at an average annual rate of 16.7 per cent, from R45.1 million in 2023/24 to R71.6 million in 2026/27, due to the entity's expanded service area.

Programmes/Objectives/Activities**Table 41.13 Breede-Olifants Catchment Management Agency expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	35.9	36.6	45.9	41.0	4.6%	48.7%	82.6	87.5	92.8	31.2%	50.0%
Water projects	27.5	33.2	35.0	37.1	10.6%	40.5%	62.5	66.3	70.3	23.7%	39.6%
Public participation	7.5	8.7	9.3	9.8	9.2%	10.8%	16.3	17.3	18.4	23.4%	10.4%
Total	70.8	78.5	90.2	87.9	7.5%	100.0%	161.5	171.1	181.4	27.3%	100.0%

Statements of financial performance, cash flow and financial position**Table 41.14 Breede-Olifants Catchment Management Agency statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	53.7	59.2	64.5	42.9	-7.2%	56.9%	97.7	103.6	109.8	36.8%	57.6%
Sale of goods and services other than capital assets	45.0	49.1	48.8	33.9	-9.0%	45.8%	95.3	101.0	107.1	46.7%	53.9%
Other sales	45.0	49.1	48.8	33.9	-9.0%	45.8%	95.3	101.0	107.1	46.7%	53.9%
Other non-tax revenue	8.6	10.1	15.8	9.0	1.4%	11.2%	2.4	2.6	2.7	-32.7%	3.7%
Transfers received	38.7	40.6	40.2	45.1	5.2%	43.1%	63.7	67.6	71.6	16.7%	42.4%
Total revenue	92.4	99.8	104.7	88.0	-1.6%	100.0%	161.5	171.1	181.4	27.3%	100.0%
Expenses											
Current expenses	70.8	78.5	90.2	87.9	7.5%	100.0%	161.5	171.1	181.4	27.3%	100.0%
Compensation of employees	44.9	50.5	55.1	56.6	8.0%	63.3%	95.6	101.3	107.4	23.8%	60.5%
Goods and services	24.4	26.6	35.0	29.8	6.9%	35.2%	65.9	69.8	74.0	35.5%	39.1%
Depreciation	1.6	1.4	-	1.6	0.6%	1.5%	-	-	-	-100.0%	0.5%
Total expenses	70.8	78.5	90.2	87.9	7.5%	100.0%	161.5	171.1	181.4	27.3%	100.0%
Surplus/(Deficit)	21.5	21.3	14.5	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	25.5	17.7	15.4	19.8	-8.1%	100.0%	(0.2)	(0.2)	6.8	-29.9%	100.0%
Receipts											
Non-tax receipts	46.9	44.0	49.5	49.3	1.7%	53.5%	97.7	103.6	116.8	33.3%	58.8%
Sales of goods and services other than capital assets	44.9	41.3	43.6	46.3	1.0%	49.7%	95.3	101.0	113.5	34.8%	56.8%
Other sales	44.9	41.3	43.6	46.3	1.0%	49.7%	95.3	101.0	113.5	34.8%	56.8%
Other tax receipts	2.0	2.7	6.0	3.0	14.1%	3.8%	2.4	2.6	3.4	4.1%	2.0%
Transfers received	38.7	40.6	40.2	45.5	5.6%	46.5%	63.7	67.6	71.6	16.3%	41.2%
Total receipts	85.6	84.6	89.7	94.8	3.5%	100.0%	161.5	171.1	188.5	25.7%	100.0%
Payment											
Current payments	60.1	66.9	74.3	75.0	7.7%	100.0%	161.7	171.4	181.6	34.3%	100.0%
Compensation of employees	43.7	49.8	55.2	55.8	8.5%	74.0%	95.6	101.3	107.4	24.4%	62.9%
Goods and services	16.4	17.1	19.1	19.2	5.5%	26.0%	66.1	70.1	74.3	56.9%	37.1%
Total payments	60.1	66.9	74.3	75.0	7.7%	100.0%	161.7	171.4	181.6	34.3%	100.0%
Net cash flow from investing activities	(0.6)	(1.4)	(2.1)	(1.2)	25.3%	100.0%	(10.9)	(1.2)	(1.2)	1.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.2)	(0.9)	(1.1)	(0.9)	58.7%	56.9%	(8.7)	(0.9)	(0.9)	1.3%	76.3%
Acquisition of software and other intangible assets	(0.4)	(0.5)	(1.0)	(0.3)	-8.4%	43.3%	(2.2)	(0.3)	(0.3)	1.3%	23.7%
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	-	-	-	-100.0%	-0.2%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	24.9	16.3	13.4	18.6	-9.2%	23.0%	(11.1)	(1.4)	5.6	-33.1%	100.0%
Statement of financial position											
Carrying value of assets	1.9	1.8	4.1	1.8	-1.3%	1.4%	1.8	1.8	1.8	-	1.0%
<i>of which:</i>											
Acquisition of assets	(0.2)	(0.9)	(1.1)	(0.9)	58.7%	100.0%	(8.7)	(0.9)	(0.9)	1.3%	100.0%
Receivables and prepayments	48.1	57.1	56.3	57.0	5.9%	32.4%	57.0	57.0	57.0	-	33.3%
Cash and cash equivalents	96.3	112.6	126.0	112.6	5.4%	66.2%	112.6	112.6	112.6	-	65.7%
Total assets	146.2	171.4	186.4	171.4	5.4%	100.0%	171.4	171.4	171.4	-	100.0%
Accumulated surplus/(deficit)	136.6	157.9	172.8	157.9	4.9%	92.6%	157.9	157.9	157.9	-	92.1%
Trade and other payables	9.6	4.0	3.7	4.0	-25.2%	3.3%	4.0	4.0	4.0	-	2.3%
Provisions	-	3.7	3.3	3.7	-	1.5%	3.7	3.7	3.7	-	2.2%
Derivatives financial instruments	-	5.8	6.6	5.8	-	2.6%	5.8	5.8	5.8	-	3.4%
Total equity and liabilities	146.2	171.4	186.4	171.4	5.4%	100.0%	171.4	171.4	171.4	-	100.0%

Personnel information

Table 41.15 Breede-Olifants Catchment Management Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27	
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Breede-Olifants Catchment Management Agency			68	55.1	0.8	68	56.6	0.8	104	95.6	0.9	104	101.3	1.0	104	107.4	1.0	15.2%	100.0%
Salary level	68	68	68	55.1	0.8	68	56.6	0.8	104	95.6	0.9	104	101.3	1.0	104	107.4	1.0	15.2%	100.0%
1 – 6	6	6	6	3.1	0.5	6	3.2	0.5	12	7.0	0.6	12	7.5	0.6	12	7.9	0.7	26.0%	10.9%
7 – 10	38	38	38	26.0	0.7	38	26.6	0.7	60	47.0	0.8	60	49.8	0.8	60	52.8	0.9	16.4%	57.2%
11 – 12	21	21	21	21.1	1.0	21	21.6	1.0	27	31.9	1.2	27	33.8	1.3	27	35.8	1.3	8.7%	27.2%
13 – 16	3	3	3	5.0	1.7	3	5.1	1.7	5	9.7	1.9	5	10.3	2.1	5	10.9	2.2	18.6%	4.7%

1. Rand million.

Consolidated water boards

Selected performance indicators

Table 41.16 Consolidated water boards performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Volume ¹ of bulk water sales by Amatola water board per year	Bulk activities	Priority 5: Spatial integration, human settlements and local government	31 064	32 990	29 905	31 159	32 657	35 728	38 828
Volume ¹ of bulk water sales by Bloem water board per year	Bulk activities		81 188	85 501	85 719	– ²	– ²	– ²	– ²
Volume ¹ of bulk water sales by Lepelle Northern water board per year	Bulk activities		88 505	91 873	115 809	119 228	130 545	130 649	93 714
Volume ¹ of bulk water sales by Magalies water board per year	Bulk activities		94 176	91 035	107 011	136 078	138 449	140 870	143 232
Volume ¹ of bulk water sales by Mhlathuze water board per year	Bulk activities		58 395	43 887	57 332	– ³	– ³	– ³	– ³
Volume ¹ of bulk water sales by Overberg water board per year	Bulk activities		3 237	3 432	3 756	3 449	3 466	3 484	3 501
Volume ¹ of bulk water sales by Rand water board per year	Bulk activities		1 674 639	1 694 316	1 721 658	1 704 703	1 730 834	1 757 382	1 784 355
Volume ¹ of bulk water sales by Umgeni water board per year	Bulk activities		548 547	562 483	580 265	– ³	– ³	– ³	– ³
Volume ¹ of bulk water sales by uMngeni-uThukela Water Board per year	Bulk activities		– ³	– ³	– ³	622 636	627 227	630 284	636 093
Volume ¹ of bulk water sales by Vaal Central water board per year	Bulk activities		– ²	– ²	– ²	183 935	185 775	187 632	189 509

1. Measured in megalitres.

2. On 13 July 2023, the Bloem water board's name was changed to the Vaal Central water board in terms of section 28(1)(b) of the Water Services Act (1997).

3. The Mhlathuze water board was dissolved on 30 June 2023 in terms of section 28 of the Water Services Act (1997) and merged with the Umgeni water board to form the new uMngeni-uThukela water board.

Entity overview

The water boards are mandated, in terms of the Water Services Act (1997), to provide bulk industrial water services to industries and bulk potable water services to municipalities within their areas of operation. The water boards vary in size, activities, customer mix, revenue base and capacity. The 2 largest boards are Rand Water and the newly formed uMngeni-uThukela water board, the combined bulk sales of which account for an estimated 82.8 per cent of total sales in 2024/25.

Consolidated expenditure is expected to increase at an average annual rate of 8.7 per cent, from R31 billion in 2023/24 to R39.7 billion in 2026/27, with goods and services (mainly materials and supplies) constituting 73.1 per cent (R78.7 billion) of this spending over the medium term. The water boards' main cost drivers are the rising costs of raw water due to increased water demand, higher energy tariffs imposed by Eskom and higher chemical costs attributable to increased turbidity levels in raw water.

Total revenue, mostly derived from the sale of water, is set to increase at an average annual rate of 8.4 per cent, from R36.7 billion in 2023/24 to R46.8 billion in 2026/27.

Programmes/Objectives/Activities

Table 41.17 Consolidated Water Boards expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	5 749.3	5 501.4	7 385.6	7 456.1	9.1%	24.1%	6 976.8	6 957.5	8 096.1	2.8%	21.4%
Bulk activities	17 198.7	19 048.7	22 183.1	23 499.6	11.0%	75.9%	25 271.3	28 764.4	31 633.1	10.4%	78.6%
Total	22 948.0	24 550.1	29 568.7	30 955.6	10.5%	100.0%	32 248.0	35 722.0	39 729.1	8.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 41.18 Consolidated Water Boards statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue	27 940.9	29 146.2	34 692.0	35 983.4	8.8%	97.9%	38 897.2	42 600.1	46 757.3	9.1%	99.1%
Non-tax revenue	26 074.1	27 763.9	30 722.8	34 004.6	9.3%	91.0%	36 753.7	40 794.5	45 316.3	10.0%	94.6%
Sale of goods and services other than capital assets											
of which:											
Administrative fees	34.6	17.1	–	40.3	5.2%	0.1%	42.3	44.5	46.7	5.0%	0.1%
Management fees	34.6	17.1	–	40.3	5.2%	0.1%	42.3	44.5	46.7	5.0%	0.1%
Sales by market establishments	26 034.8	27 742.1	30 697.2	33 963.1	9.3%	90.9%	36 710.1	40 748.7	45 268.3	10.1%	94.5%
Water sales	25 038.8	26 647.3	29 908.5	32 385.5	9.0%	87.5%	35 155.0	39 112.0	43 439.6	10.3%	90.5%
Wastewater	580.4	590.2	621.8	734.0	8.1%	1.9%	804.9	853.1	1 014.4	11.4%	2.1%
Other activities	415.6	504.6	166.9	843.6	26.6%	1.5%	750.2	783.7	814.3	-1.2%	1.9%
Other sales	4.7	4.7	25.6	1.2	-36.7%	–	1.2	1.3	1.4	4.5%	–
Other non-tax revenue	1 866.8	1 382.3	3 969.2	1 978.9	2.0%	6.9%	2 143.5	1 805.6	1 440.9	-10.0%	4.5%
Transfers received	336.1	476.9	1 215.3	755.8	31.0%	2.1%	473.4	127.3	16.7	-71.9%	0.9%
Total revenue	28 277.0	29 623.1	35 907.2	36 739.3	9.1%	100.0%	39 370.7	42 727.4	46 774.0	8.4%	100.0%
Expenses	22 948.0	24 550.1	29 568.7	30 955.6	10.5%	100.0%	32 248.0	35 722.0	39 729.1	8.7%	100.0%
Current expenses	4 499.7	5 155.2	5 869.5	6 120.3	10.8%	20.1%	6 573.5	7 031.5	7 527.1	7.1%	19.7%
Compensation of employees	16 759.9	17 527.8	21 683.0	22 744.6	10.7%	72.8%	23 220.2	26 280.4	29 217.7	8.7%	73.1%
Goods and services	1 251.1	1 430.1	1 878.9	1 918.6	15.3%	6.0%	2 219.8	2 150.0	2 645.5	11.3%	6.4%
Depreciation	437.3	436.9	137.3	172.0	-26.7%	1.2%	234.5	260.0	338.9	25.4%	0.7%
Interest, dividends and rent on land											
Total expenses	22 948.0	24 550.1	29 568.7	30 955.6	10.5%	100.0%	32 248.0	35 722.0	39 729.1	8.7%	100.0%
Surplus/(Deficit)	5 329.0	5 073.0	6 338.5	5 783.6	2.8%		7 122.7	7 005.4	7 044.9	6.8%	

Table 41.18 Consolidated Water Boards statements of financial performance, cash flow and financial position (continued)

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Cash flow from operating activities	6 430.2	6 164.1	5 485.8	7 194.2	3.8%	100.0%	8 951.3	10 577.1	9 960.9	11.5%	100.0%
Receipts											
Non-tax receipts	26 219.4	28 610.9	31 959.0	35 057.3	10.2%	98.7%	37 952.4	41 592.1	45 847.4	9.4%	99.3%
Sales of goods and services other than capital assets of which:	25 418.5	27 541.1	30 236.0	33 634.8	9.8%	94.7%	36 455.6	40 474.2	45 155.4	10.3%	96.3%
Administrative fees	360.4	546.6	17.5	9.9	-69.9%	0.8%	8.0	9.1	23.3	33.2%	-
Sales by market establishment	24 886.6	26 785.9	29 894.3	33 474.1	10.4%	93.2%	36 186.2	40 270.4	44 933.7	10.3%	95.8%
Water sales	24 261.6	26 398.5	29 121.2	31 885.5	9.5%	90.5%	34 629.5	38 631.1	43 218.9	10.7%	91.7%
Wastewater	496.7	317.1	608.3	734.0	13.9%	1.7%	804.0	853.1	897.9	6.9%	2.0%
Other activities	128.3	70.3	164.8	843.6	87.4%	0.9%	752.6	786.2	816.9	-1.1%	2.0%
Other sales	171.6	208.6	324.2	150.9	-4.2%	0.7%	261.4	194.6	198.4	9.6%	0.5%
Other tax receipts	800.9	1 069.8	1 722.9	1 422.5	21.1%	4.0%	1 496.8	1 117.9	691.9	-21.4%	3.0%
Transfers received	146.5	120.3	451.4	635.0	63.1%	1.0%	317.0	-	-	-100.0%	0.7%
Financial transactions in assets and liabilities	92.0	26.0	197.1	12.3	-48.9%	0.3%	12.6	12.8	16.0	9.1%	-
Total receipts	26 457.9	28 757.3	32 607.4	35 704.6	10.5%	100.0%	38 281.9	41 604.9	45 863.3	8.7%	100.0%
Payment											
Current payments	20 027.7	22 593.3	27 121.6	28 510.4	12.5%	100.0%	29 330.6	31 027.8	35 902.5	8.0%	100.0%
Compensation of employees	4 702.4	5 439.9	5 918.7	5 876.5	7.7%	22.5%	6 287.8	6 730.9	7 186.4	6.9%	20.9%
Goods and services	14 766.9	16 902.2	20 995.3	22 451.0	15.0%	76.2%	22 570.1	23 805.5	28 241.1	7.9%	77.8%
Interest and rent on land	558.3	251.2	207.7	183.0	-31.1%	1.3%	472.7	491.3	475.0	37.4%	1.3%
Total payments	20 027.7	22 593.3	27 121.6	28 510.4	12.5%	100.0%	29 330.6	31 027.8	35 902.5	8.0%	100.0%
Net cash flow from investing activities	(2 786.8)	(7 626.6)	(6 748.4)	(6 515.8)	32.7%	100.0%	(10 253.4)	(12 497.3)	(12 123.1)	23.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3 893.7)	(3 474.7)	(4 225.6)	(7 039.6)	21.8%	89.0%	(10 754.5)	(15 315.8)	(14 752.3)	28.0%	114.3%
Acquisition of software and other intangible assets	(10.1)	(1.4)	(24.6)	(3.1)	-32.6%	0.2%	(3.1)	(4.2)	(2.4)	-8.0%	-
Proceeds from the sale of property, plant, equipment and intangible assets	2.4	18.5	13.7	0.3	-52.2%	-0.1%	0.3	0.3	1.0	57.0%	-
Other flows from investing activities	1 114.6	(4 169.0)	(2 511.9)	526.6	-22.1%	11.0%	503.9	2 822.4	2 630.6	70.9%	-14.3%
Net cash flow from financing activities	(213.9)	100.7	1 080.6	1 557.5	-293.8%	100.0%	2 948.7	1 399.2	973.2	-14.5%	100.0%
Deferred income	382.6	200.2	975.8	2 196.1	79.0%	62.8%	1 899.9	1 477.1	158.4	-58.4%	81.8%
Borrowing activities	(620.0)	(71.9)	10.9	(822.3)	9.9%	41.7%	1 093.9	73.6	1 175.4	-212.6%	27.6%
Repayment of finance leases	(6.3)	(3.3)	(3.4)	(1.4)	-39.4%	-0.2%	(1.3)	(1.4)	(1.4)	-	-0.1%
Other flows from financing activities	29.8	(24.3)	97.4	185.0	83.7%	-4.3%	(43.9)	(150.1)	(359.2)	-224.8%	-9.3%
Net increase/(decrease) in cash and cash equivalents	3 429.5	(1 361.9)	(182.0)	2 235.9	-13.3%	4.0%	1 646.6	(521.0)	(1 189.0)	-181.0%	100.0%
Statement of financial position											
Carrying value of assets of which:	49 351.7	52 443.0	54 193.4	62 612.9	8.3%	62.9%	69 490.4	82 517.9	94 356.2	14.6%	69.5%
Acquisition of assets	(3 893.7)	(3 474.7)	(4 225.6)	(7 039.6)	21.8%	100.0%	(10 754.5)	(15 315.8)	(14 752.3)	28.0%	100.0%
Investments	5 799.8	9 378.4	11 736.5	10 206.7	20.7%	10.6%	9 535.6	7 431.4	4 664.1	-23.0%	7.4%
Inventory	386.1	464.1	605.6	533.0	11.3%	0.6%	556.8	658.1	687.7	8.9%	0.6%
Loans	1.8	1.5	8.2	176.4	361.1%	-	175.3	174.3	173.6	-0.5%	0.2%
Receivables and prepayments	11 864.2	13 297.3	15 598.5	16 048.9	10.6%	16.3%	17 545.4	18 065.4	18 515.0	4.9%	15.9%
Cash and cash equivalents	8 944.5	8 091.2	7 859.3	7 841.9	-4.3%	9.5%	8 122.3	6 374.0	5 036.2	-13.7%	6.3%
Non-current assets held for sale	28.1	13.2	3.0	0.5	-73.1%	-	0.5	0.5	0.5	-	-
Taxation	84.7	88.3	61.5	76.7	-3.2%	0.1%	77.6	83.4	81.7	2.1%	0.1%
Statutory receivables	-	-	37.5	-	-	-	-	-	-	-	-
Total assets	76 460.9	83 777.0	90 103.7	97 497.1	8.4%	100.0%	105 504.0	115 305.1	123 515.0	8.2%	100.0%
Accumulated surplus/(deficit)	53 291.4	58 555.0	68 413.1	75 612.6	12.4%	73.3%	81 023.0	87 995.8	91 828.9	6.7%	76.3%
Capital and reserves	2 987.3	4 033.2	764.5	741.3	-37.2%	2.6%	754.7	763.0	4 021.0	75.7%	1.3%
Capital reserve fund	226.3	231.4	143.1	127.8	-17.4%	0.2%	1 129.5	289.4	314.0	34.9%	0.4%
Borrowings	5 763.6	5 689.7	4 368.8	4 697.5	-6.6%	6.0%	4 138.1	5 331.8	5 670.6	6.5%	4.5%
Finance lease	1.0	0.3	9.5	4.6	67.6%	-	2.7	3.0	3.1	-12.9%	-
Accrued interest	10.7	10.7	-	-	-100.0%	-	-	-	-	-	-
Deferred income	965.6	1 197.2	734.5	699.5	-10.2%	1.1%	691.3	684.1	681.5	-0.9%	0.6%
Trade and other payables	11 412.5	12 038.3	13 581.5	13 580.4	6.0%	14.6%	15 489.8	17 593.1	18 364.5	10.6%	14.7%
Taxation	285.6	249.9	255.9	235.9	-6.2%	0.3%	243.7	272.6	193.7	-6.4%	0.2%
Provisions	938.1	1 039.6	949.1	1 041.5	3.5%	1.1%	1 072.8	1 169.3	1 295.9	7.6%	1.0%
Derivatives financial instruments	578.8	731.7	883.5	755.9	9.3%	0.8%	958.4	1 203.0	1 141.8	14.7%	0.9%
Total equity and liabilities	76 460.9	83 777.0	90 103.7	97 497.1	8.4%	100.0%	105 504.0	115 305.1	123 515.0	8.2%	100.0%

Personnel information

Table 41.19 Consolidated Water Boards personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
Consolidated Water Boards		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	7 972	7 974	7 742	5 869.5	0.8	7 928	5 948.5	0.8	7 933	6 395.0	0.8	7 934	6 848.0	0.9	7 560	7 343.6	1.0	-1.6%	100.0%
1 – 6	652	652	665	184.0	0.3	652	173.9	0.3	653	189.0	0.3	653	202.8	0.3	590	216.0	0.4	-3.3%	8.1%
7 – 10	5 593	5 593	5 380	3 067.4	0.6	5 560	3 176.1	0.6	5 554	3 431.9	0.6	5 554	3 673.5	0.7	5 298	3 936.0	0.7	-1.6%	70.1%
11 – 12	681	681	649	730.6	1.1	673	763.8	1.1	673	815.4	1.2	673	873.4	1.3	637	933.7	1.5	-1.8%	8.5%
13 – 16	989	991	989	1 674.5	1.7	986	1 642.0	1.7	994	1 753.0	1.8	995	1 870.4	1.9	977	1 996.6	2.0	-0.3%	12.6%
17 – 22	57	57	59	213.0	3.6	57	192.8	3.4	59	205.7	3.5	59	228.0	3.9	58	261.3	4.5	0.6%	0.7%

Inkomati-Usuthu Catchment Management Agency

Selected performance indicators

Table 41.20 Inkomati-Usuthu Catchment Management Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of compliance monitoring completed on resource quality objectives per year	Protection and use of water resources		- ¹	- ¹	100% (23)	≥90%	≥90%	≥90%	≥90%
Percentage of approved water use authorisations registered on the water use authorisation and registration management system per year	Protection and use of water resources	Priority 5: Spatial integration, human settlements and local government	- ¹	- ¹	100% (358)	≥90%	≥90%	≥90%	≥90%
Percentage of planned inspections and audits for resource pollution incidents per year	Protection and use of water resources		- ¹	- ¹	100% (112)	≥90%	≥90%	≥90%	≥90%

1. No historical data available.

Entity overview

The former Inkomati Catchment Management Agency was established in 2004 in terms of the National Water Act (1998). In May 2014, the agency's boundary and area of operation was extended to form the Inkomati-Usuthu Catchment Management Agency. The agency is mandated to protect the use of water resources in its area of operation. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations.

The agency will continue to focus on implementing effective river operations within the Inkomati-Usuthu water management area over the medium term to manage floods, droughts, and surface and groundwater resources. Additional activities include assessing water use licences and general authorisations as delegated by the department, and inspecting and auditing at least 90 per cent of reported incidents of resource pollution in each year over the MTEF period. These activities will be carried out in the protection and use of water resources programme, which accounts for an estimated 49.3 per cent (R301 million) of total spending over the next three years. Total expenditure is expected to increase at an average annual rate of 5.2 per cent, from R185.5 million in 2023/24 to R216.3 million in 2026/27, with compensation of employees constituting 64 per cent (R394.5 million) of this spending over the medium term.

The agency is set to derive 65 per cent (R388.3 million) of its revenue through transfers from the department and the remaining 35 per cent from water resource charges, wastewater discharge charges and interest received. Total revenue is set to increase at an average annual rate of 5.2 per cent, from R185.5 million in 2023/24 to R216.3 million in 2026/27, mainly due to the implementation of wastewater discharge charges.

Programmes/Objectives/Activities

Table 41.21 Inkomati-Usuthu Catchment Management Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	21.1	11.5	14.1	15.2	-10.3%	10.0%	15.5	16.6	17.7	5.1%	8.2%
Human resource and business support	37.2	46.0	47.3	55.2	14.1%	29.5%	60.4	61.1	66.7	6.5%	30.6%
Financial sustainability	18.6	22.3	16.8	23.3	7.8%	12.9%	22.2	23.8	25.4	2.9%	11.9%
Protection and use of water resources	68.3	74.0	66.0	91.9	10.4%	47.6%	90.5	104.0	106.5	5.1%	49.3%
Total	145.2	153.8	144.1	185.5	8.5%	100.0%	188.6	205.5	216.3	5.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 41.22 Inkomati-Usuthu Catchment Management Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	44.6	39.6	48.4	57.3	8.7%	28.4%	68.0	73.9	80.2	11.9%	35.0%
Sale of goods and services other than capital assets	41.0	35.4	43.0	54.0	9.7%	26.0%	64.4	70.0	76.0	12.0%	33.1%
<i>of which:</i>											
Administrative fees	41.0	35.4	43.0	54.0	9.7%	26.0%	64.4	70.0	76.0	12.0%	33.1%
Water Trading Entity	34.5	33.4	38.9	54.0	16.2%	23.9%	56.6	61.5	66.8	7.3%	30.0%
Interest received from trade debtors	6.5	2.0	4.1	-	-100.0%	2.0%	-	-	-	-	-
Wastewater discharge charge	-	-	-	-	-	-	7.8	8.5	9.2	-	3.1%
Other non-tax revenue	3.7	4.2	5.3	3.3	-3.7%	2.5%	3.6	3.9	4.2	9.0%	1.9%
Transfers received	95.2	122.9	133.7	128.2	10.4%	71.6%	120.6	131.6	136.1	2.0%	65.0%
Total revenue	139.8	162.4	182.1	185.5	9.9%	100.0%	188.6	205.5	216.3	5.2%	100.0%
Expenses											
Current expenses	145.2	153.8	144.1	185.5	8.5%	100.0%	188.6	205.5	216.3	5.2%	100.0%
Compensation of employees	84.6	99.8	107.7	114.9	10.8%	64.9%	122.8	131.3	140.4	6.9%	64.0%
Goods and services	60.6	52.0	36.4	70.7	5.3%	34.7%	65.8	74.2	75.9	2.4%	36.0%
Depreciation	0.0	1.9	-	-	-100.0%	0.3%	-	-	-	-	-
Total expenses	145.2	153.8	144.1	185.5	8.5%	100.0%	188.6	205.5	216.3	5.2%	100.0%
Surplus/(Deficit)	(5.3)	8.7	37.9	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	(0.3)	(19.1)	14.2	2.1	-291.3%	100.0%	9.0	15.0	15.9	96.4%	100.0%
Receipts											
Non-tax receipts	42.2	41.3	46.8	57.3	10.8%	31.3%	97.1	108.3	120.8	28.2%	48.6%
Sales of goods and services other than capital assets	39.0	37.8	41.6	54.0	11.5%	28.8%	93.5	104.4	116.6	29.2%	46.7%
<i>of which:</i>											
Administrative fees	39.0	37.8	41.6	54.0	11.5%	28.8%	93.5	104.4	116.6	29.2%	46.7%
Water Trading Entity	32.5	35.8	37.5	54.0	18.5%	26.5%	57.4	63.6	70.5	9.2%	31.3%
Interest received from trade debtors	6.5	2.0	4.1	-	-100.0%	2.3%	-	-	-	-	-
Wastewater discharge charge	-	-	-	-	-	-	36.1	40.8	46.1	-	15.4%
Other tax receipts	3.2	3.5	5.1	3.3	0.7%	2.5%	3.6	3.9	4.2	9.0%	1.9%
Transfers received	84.4	88.7	111.9	128.2	15.0%	68.5%	88.3	93.3	89.2	-11.4%	51.4%
Financial transactions in assets and liabilities	0.5	0.2	0.1	-	-100.0%	0.2%	-	-	-	-	-
Total receipts	127.0	130.2	158.8	185.5	13.5%	100.0%	185.4	201.6	210.0	4.2%	100.0%
Payment											
Current payments	127.3	149.4	144.6	183.4	12.9%	100.0%	176.4	186.6	194.1	1.9%	100.0%
Compensation of employees	82.8	98.6	107.4	114.9	11.5%	67.0%	121.8	129.1	136.8	6.0%	67.8%
Goods and services	44.5	50.7	37.2	68.5	15.5%	33.0%	54.6	57.4	57.2	-5.8%	32.1%
Interest and rent on land	-	-	-	0.1	-	-	0.1	0.1	0.1	2.4%	0.1%
Total payments	127.3	149.4	144.6	183.4	12.9%	100.0%	176.4	186.6	194.1	1.9%	100.0%

Table 41.22 Inkomati-Usuthu Catchment Management Agency statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25			2025/26	2026/27	2023/24 - 2026/27
	R million													
Net cash flow from investing activities	(3.1)	(4.0)	(1.0)	(2.0)	-13.1%	100.0%	(1.8)	(1.9)	(2.0)	-0.2%	100.0%			
Acquisition of property, plant, equipment and intangible assets	(3.1)	(4.0)	(1.0)	(2.0)	-13.1%	100.0%	(1.8)	(1.9)	(2.0)	-0.2%	100.0%			
Net cash flow from financing activities	(0.0)	(0.1)	0.1	(0.1)	71.0%	100.0%	(0.1)	(0.1)	(0.0)	-37.0%	100.0%			
Repayment of finance leases	(0.0)	(0.1)	0.1	(0.1)	71.0%	100.0%	(0.1)	(0.1)	(0.0)	-37.0%	100.0%			
Net increase/(decrease) in cash and cash equivalents	(3.4)	(23.3)	13.3	0.0	-100.0%	-2.1%	7.1	13.1	13.9	74.967.3%	100.0%			
Statement of financial position														
Carrying value of assets of which:	7.3	9.9	8.2	10.8	14.0%	12.0%	10.6	10.7	11.0	0.5%	16.3%			
Acquisition of assets	(3.1)	(4.0)	(1.0)	(2.0)	-13.1%	100.0%	(1.8)	(1.9)	(2.0)	-0.2%	100.0%			
Investments	0.3	0.3	0.3	0.3	7.3%	0.3%	0.3	0.3	0.4	3.9%	0.5%			
Receivables and prepayments	17.3	14.4	15.9	14.2	-6.3%	19.6%	14.2	14.2	15.0	1.8%	21.8%			
Cash and cash equivalents	73.0	49.7	63.0	36.1	-20.9%	68.1%	37.0	37.0	56.2	15.9%	61.4%			
Total assets	97.8	74.2	87.3	61.4	-14.4%	100.0%	62.1	62.2	82.6	10.3%	100.0%			
Accumulated surplus/(deficit)	(3.8)	4.9	51.2	28.3	-295.3%	26.8%	31.8	26.3	-	-100.0%	34.9%			
Capital and reserves	-	-	0.2	0.1	-	0.1%	0.1	0.1	0.1	4.0%	0.2%			
Capital reserve fund	88.3	54.2	24.0	-	-100.0%	47.7%	-	-	5.0	-	1.5%			
Finance lease	0.1	0.1	0.1	0.1	-24.7%	0.1%	0.1	0.1	0.1	2.1%	0.1%			
Deferred income	-	-	-	0.7	-	0.3%	0.7	0.7	-	-100.0%	0.9%			
Trade and other payables	8.5	10.5	6.9	5.2	-15.1%	9.8%	5.3	5.3	5.3	0.6%	8.0%			
Provisions	4.6	4.6	4.9	27.1	79.9%	15.1%	24.1	29.7	72.1	38.6%	54.5%			
Total equity and liabilities	97.8	74.2	87.3	61.4	-14.4%	100.0%	62.1	62.2	82.6	10.3%	100.0%			

Personnel information

Table 41.23 Inkomati-Usuthu Catchment Management Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved posts on establishment	Number of posts on approved posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24		2024/25		2025/26		2026/27									
Inkomati-Usuthu Catchment Management Agency			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	139	137	138	107.7	0.8	143	114.9	0.8	144	122.8	0.9	144	131.3	0.9	144	140.4	1.0	0.2%	100.0%
1 – 6	14	14	14	3.0	0.2	14	2.1	0.2	14	2.3	0.2	14	2.4	0.2	14	2.6	0.2	-	9.7%
7 – 10	47	47	47	25.0	0.5	47	25.9	0.6	47	27.7	0.6	47	29.6	0.6	47	31.6	0.7	-	32.7%
11 – 12	42	38	42	35.2	0.8	42	35.6	0.8	42	38.1	0.9	42	40.7	1.0	42	43.5	1.0	-	29.2%
13 – 16	36	38	35	44.5	1.3	40	51.2	1.3	41	54.8	1.3	41	58.6	1.4	41	62.6	1.5	0.8%	28.3%

1. Rand million.

Rand Water

Selected performance indicators

Table 41.24 Rand Water performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Avoidable water loss as a percentage of total water produced (non-revenue water) per year	Administration	Priority 5: Spatial integration, human settlements and local government	4.6%	4.6%	4.6%	4.7%	4.7%	4.7%	4.7%
			(6 337/ 139 166)	(6 821/ 144 510)	(6 940/ 147 039)				
Average volume of water sold per year (megalitres)	Bulk water activities		1 674 640	1 694 316	1 628 386	1 633 138	1 659 268	1 685 817	1 712 790
Cost per kilolitre per year	Bulk water activities	R10.09	R10.68	R11.62	R12.68	R13.48	R14.90	R16.45	

Entity overview

Rand Water was established in terms of the Water Services Act (1997). It serves an estimated 14 million people, providing bulk potable water in Gauteng and parts of Mpumalanga, Free State and North West. The entity stores, treats and delivers water to municipalities, mines, industries, farmers and households.

Over the medium term, the entity will continue to focus on meeting projected demand by selling an estimated 5.1 million megalitres of water, refurbishing infrastructure and maintaining the average loss of non-revenue water at 4.7 per cent. Given the projected increase in water demand from 4 262 megalitres per day in 2023 to 6 600 megalitres per day by 2035, Rand Water will focus on refurbishing and augmenting its infrastructure through projects such as pipeline renewals and the construction of reservoirs at an estimated cost of R24.9 billion over the medium term. The entity expects to invest an estimated R34.7 billion in capital bulk water infrastructure through various projects, including bulk wastewater treatment, hydro and solar power generation, and the integration of infrastructure between municipalities and water boards. In line with these investments of both the augmentation and renewal of its capital expenditure plans, spending is expected to increase at an average annual rate of 10.8 per cent, from R17.8 billion in 2023/24 to R24.3 billion in 2026/27.

Bulk water sales constitute an estimated 95.8 per cent (R76.5 billion) of total revenue over the medium term, increasing at an average annual rate of 10.7 per cent, from R21 billion in 2023/24 to R28.5 billion in 2026/27. Total revenue is expected to increase at an average annual rate of 9.8 per cent, from R22 billion in 2023/24 to R29.2 billion in 2026/27, driven by increased demand in the water board's products and services.

Programmes/Objectives/Activities

Table 41.25 Rand Water expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	2 786.9	2 477.7	3 595.8	2 924.9	1.6%	18.6%	2 523.4	2 312.3	3 238.2	3.5%	13.5%
Bulk water activities	10 842.3	12 359.9	13 514.4	14 878.6	11.1%	81.1%	16 105.7	18 883.8	20 993.8	12.2%	86.2%
Secondary activities	82.4	23.8	3.1	40.6	-21.0%	0.3%	43.2	45.9	48.9	6.3%	0.2%
Total	13 711.7	14 861.3	17 113.2	17 844.2	9.2%	100.0%	18 672.4	21 242.0	24 280.9	10.8%	100.0%

Statements of financial performance, cash flow and financial position

Table 41.26 Rand Water statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue	17 005.9	18 323.5	20 648.4	22 044.5	9.0%	100.0%	23 935.4	26 431.3	29 206.1	9.8%	100.0%
Non-tax revenue	16 515.0	17 621.6	19 529.5	20 993.7	8.3%	95.8%	22 620.9	25 397.7	28 494.7	10.7%	95.8%
Sale of goods and services other than capital assets of which:											
<i>Sales by market establishments</i>	16 515.0	17 621.6	19 529.5	20 993.7	8.3%	95.8%	22 620.9	25 397.7	28 494.7	10.7%	95.8%
<i>Water sales</i>	16 515.0	17 621.6	19 529.5	20 993.7	8.3%	95.8%	22 620.9	25 397.7	28 494.7	10.7%	95.8%
Other non-tax revenue	490.9	701.9	1 118.9	1 050.8	28.9%	4.2%	1 314.5	1 033.6	711.4	-12.2%	4.2%
Total revenue	17 005.9	18 323.5	20 648.4	22 044.5	9.0%	100.0%	23 935.4	26 431.3	29 206.1	9.8%	100.0%
Expenses	13 711.7	14 861.3	17 113.2	17 844.2	9.2%	100.0%	18 672.4	21 242.0	24 280.9	10.8%	100.0%
Current expenses	2 419.2	2 875.7	3 036.5	2 967.0	7.0%	17.8%	3 174.7	3 396.9	3 634.7	7.0%	16.1%
Compensation of employees	10 821.4	11 392.2	13 341.4	14 175.0	9.4%	78.2%	14 513.4	17 037.8	19 361.7	11.0%	79.3%
Goods and services	432.5	497.8	654.1	615.4	12.5%	3.4%	881.5	728.8	1 143.9	23.0%	4.1%
Depreciation	38.5	95.6	81.3	86.8	31.1%	0.5%	102.8	78.5	140.7	17.5%	0.5%
Interest, dividends and rent on land											
Total expenses	13 711.7	14 861.3	17 113.2	17 844.2	9.2%	100.0%	18 672.4	21 242.0	24 280.9	10.8%	100.0%
Surplus/(Deficit)	3 294.2	3 462.2	3 535.2	4 200.3	8.4%		5 263.0	5 189.3	4 925.2	5.5%	

Table 41.26 Rand Water statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Cash flow from operating activities	3 823.2	2 736.5	2 442.9	4 624.1	6.5%	100.0%	5 980.4	7 510.7	6 426.5	11.6%	100.0%
Receipts											
Non-tax receipts	16 637.6	18 283.6	20 648.4	22 044.5	9.8%	100.0%	23 935.4	26 431.3	29 206.1	9.8%	100.0%
Sales of goods and services other than capital assets	16 179.1	17 658.0	19 675.5	21 081.4	9.2%	96.2%	22 807.0	25 587.3	28 688.1	10.8%	96.5%
<i>of which:</i>											
<i>Sales by market establishment</i>	<i>16 137.9</i>	<i>17 621.6</i>	<i>19 529.5</i>	<i>20 993.7</i>	<i>9.2%</i>	<i>95.8%</i>	<i>22 620.9</i>	<i>25 397.7</i>	<i>28 494.7</i>	<i>10.7%</i>	<i>95.8%</i>
<i>Water sales</i>	<i>16 137.9</i>	<i>17 621.6</i>	<i>19 529.5</i>	<i>20 993.7</i>	<i>9.2%</i>	<i>95.8%</i>	<i>22 620.9</i>	<i>25 397.7</i>	<i>28 494.7</i>	<i>10.7%</i>	<i>95.8%</i>
Other sales	41.1	36.4	145.9	87.7	28.7%	0.4%	186.1	189.6	193.4	30.1%	0.6%
Other tax receipts	458.5	625.7	972.9	963.1	28.1%	3.8%	1 128.4	844.0	518.1	-18.7%	3.5%
Total receipts	16 637.6	18 283.6	20 648.4	22 044.5	9.8%	100.0%	23 935.4	26 431.3	29 206.1	9.8%	100.0%
Payment											
Current payments	12 814.4	15 547.1	18 205.5	17 420.4	10.8%	100.0%	17 955.0	18 920.6	22 779.6	9.4%	100.0%
Compensation of employees	2 419.2	2 875.7	3 036.5	2 967.0	7.0%	17.8%	3 174.7	3 396.9	3 634.7	7.0%	17.2%
Goods and services	9 945.5	12 575.9	15 087.7	14 366.7	13.0%	81.0%	14 483.7	15 227.0	18 883.1	9.5%	81.6%
Interest and rent on land	449.6	95.6	81.3	86.8	-42.2%	1.3%	296.6	296.6	261.9	44.5%	1.2%
Total payments	12 814.4	15 547.1	18 205.5	17 420.4	10.8%	100.0%	17 955.0	18 920.6	22 779.6	9.4%	100.0%
Net cash flow from investing activities	(1 045.3)	(3 441.7)	(2 457.7)	(2 716.4)	37.5%	100.0%	(5 520.0)	(8 888.1)	(7 835.3)	42.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(2 479.6)	(1 590.3)	(1 245.1)	(2 003.2)	-6.9%	102.0%	(5 142.1)	(10 143.8)	(10 033.6)	71.1%	102.3%
Acquisition of software and other intangible assets	(0.1)	-	-	-	-100.0%	-	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	0.5	7.4	12.5	-	-100.0%	-0.2%	-	-	-	-	-
Other flows from investing activities	1 433.9	(1 858.8)	(1 225.0)	(713.2)	-179.2%	-1.8%	(377.8)	1 255.7	2 198.2	-245.5%	-2.3%
Net cash flow from financing activities	67.8	(1.4)	(4.3)	(1 231.2)	-362.8%	100.0%	-	(586.0)	-	-100.0%	-
Borrowing activities	69.3	-	-	(1 231.0)	-360.9%	50.5%	-	(586.0)	-	-100.0%	-
Repayment of finance leases	(1.5)	(1.4)	(0.3)	(0.2)	-51.3%	26.2%	-	-	-	-100.0%	-
Other flows from financing activities	-	-	(4.0)	-	-	23.2%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	2 845.8	(706.6)	(19.0)	676.5	-38.1%	4.9%	460.5	(1 963.4)	(1 408.9)	-227.7%	100.0%
Statement of financial position											
Carrying value of assets	26 865.8	28 629.5	29 819.9	31 658.6	5.6%	69.2%	36 261.2	45 760.5	54 894.0	20.1%	73.6%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(2 479.6)</i>	<i>(1 590.3)</i>	<i>(1 245.1)</i>	<i>(2 003.2)</i>	<i>-6.9%</i>	<i>100.0%</i>	<i>(5 142.1)</i>	<i>(10 143.8)</i>	<i>(10 033.6)</i>	<i>71.1%</i>	<i>100.0%</i>
Investments	600.7	3 772.9	4 940.1	5 980.8	115.1%	8.7%	6 359.9	5 105.1	2 907.6	-21.4%	9.4%
Inventory	167.3	169.9	174.3	178.9	2.2%	0.4%	186.6	194.9	203.9	4.5%	0.3%
Loans	1.8	1.5	8.2	176.4	361.1%	0.1%	175.3	174.3	173.6	-0.5%	0.3%
Receivables and prepayments	2 652.5	3 151.8	4 446.7	3 778.5	12.5%	8.2%	4 182.5	4 766.5	5 108.0	10.6%	7.9%
Cash and cash equivalents	7 001.9	4 902.4	4 884.1	5 560.6	-7.4%	13.4%	6 021.1	4 057.7	2 648.8	-21.9%	8.5%
Non-current assets held for sale	12.2	0.2	0.1	-	-100.0%	-	-	-	-	-	-
Total assets	37 302.3	40 628.0	44 273.4	47 333.8	8.3%	100.0%	53 186.5	60 059.0	65 935.9	11.7%	100.0%
Accumulated surplus/(deficit)	28 814.8	32 223.6	35 712.1	40 261.1	11.8%	80.6%	44 937.5	50 026.2	55 725.1	11.4%	84.3%
Borrowings	4 383.7	4 384.4	3 154.8	3 152.7	-10.4%	9.1%	2 566.5	2 566.3	1 987.1	-14.3%	4.7%
Deferred income	136.3	133.5	129.0	140.6	1.0%	0.3%	146.7	153.3	160.3	4.5%	0.3%
Trade and other payables	3 861.0	3 761.0	5 161.3	3 742.8	-1.0%	9.8%	5 499.2	7 276.6	8 026.9	29.0%	10.6%
Provisions	106.5	125.5	116.2	36.6	-30.0%	0.2%	36.6	36.6	36.6	-	0.1%
Total equity and liabilities	37 302.3	40 628.0	44 273.4	47 333.8	8.3%	100.0%	53 186.5	60 059.0	65 935.9	11.7%	100.0%

Personnel information

Table 41.27 Rand Water personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25			Unit cost	2025/26			Unit cost	2026/27			2023/24 - 2026/27
		Number	Cost		Number	Cost		Number	Cost	Number		Cost	Number	Cost		Number	Cost	Unit cost	
Rand Water		3 527	3 036.5	0.9	3 527	2 967.0	0.8	3 527	3 174.7	0.9	3 527	3 396.9	1.0	3 527	3 634.7	1.0			
Salary level	3 527	3 527	3 527	3 036.5	0.9	3 527	2 967.0	0.8	3 527	3 174.7	0.9	3 527	3 396.9	1.0	3 527	3 634.7	1.0		
1 – 6	9	9	9	15.0	1.7	9	14.6	1.6	9	15.7	1.7	9	16.8	1.9	9	17.9	2.0	–	0.3%
7 – 10	2 667	2 667	2 667	1 560.4	0.6	2 667	1 524.7	0.6	2 667	1 631.4	0.6	2 667	1 745.6	0.7	2 667	1 867.8	0.7	–	75.6%
11 – 12	204	204	204	245.1	1.2	204	239.5	1.2	204	256.3	1.3	204	274.2	1.3	204	293.4	1.4	–	5.8%
13 – 16	605	605	605	1 064.9	1.8	605	1 040.5	1.7	605	1 113.4	1.8	605	1 191.3	2.0	605	1 274.7	2.1	–	17.2%
17 – 22	42	42	42	151.1	3.6	42	147.6	3.5	42	158.0	3.8	42	169.0	4.0	42	180.8	4.3	–	1.2%

1. Rand million.

Trans-Caledon Tunnel Authority

Selected performance indicators

Table 41.28 Trans-Caledon Tunnel Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage completion of 160km pipeline per year	Mokolo-Crocodile water augmentation project	Priority 2: Economic transformation and job creation	– ¹	– ¹	– ¹	– ¹	– ¹	20%	40%
Percentage completion of 6.3km pipeline per year	Berg River-Voëlvelei augmentation scheme		– ¹	– ¹	– ¹	– ¹	– ¹	30%	100%

1. No historical data available due to the entity being in the process of raising funding to finalise its institutional arrangements. Once this is finalised, the tender for the construction of the pipeline and weir will be issued.

Entity overview

The Trans-Caledon Tunnel Authority is a specialised liability management entity that derives its mandate from the National Water Act (1998). It is responsible for financing and implementing the development of bulk raw water infrastructure and providing treasury management services to the department. The entity is expected to merge with the Water Trading Entity by 2024/25 to form the National Water Resources Infrastructure Agency.

Over the medium term, the authority will continue to implement the Berg River-Voëlvelei augmentation scheme, phase 2 of Mokolo-Crocodile water augmentation project and phase 1 of the uMkhomazi water project. Expenditure is expected to increase at an average annual rate of 37 per cent, from R2.9 billion in 2023/24 to R7.5 billion in 2026/27, due to the increase in capital expenditure for the construction of strategic water resources projects. These projects provide new infrastructure, the rehabilitation and upgrading of existing infrastructure and improving the management of water and sanitation infrastructure.

The authority generates revenue through the fees it charges for financing and managing projects for the department. Revenue is expected to increase at an average annual rate of 38.1 per cent, from R2.8 billion in 2023/24 to R7.3 billion in 2026/27, mainly driven by revenue generated from the construction of water infrastructure.

Programmes/Objectives/Activities**Table 41.29 Trans-Caledon Tunnel Authority expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	1 312.2	1 305.0	1 374.6	1 463.6	3.7%	57.6%	2 292.1	2 333.3	1 953.4	10.1%	38.5%
Berg water project	49.5	35.0	26.0	27.2	-18.1%	1.5%	35.3	33.6	33.0	6.7%	0.6%
Vaal River eastern subsystem augmentation project	302.8	281.0	277.0	269.7	-3.8%	12.0%	230.0	208.7	211.9	-7.7%	4.9%
Mooi-Mgeni transfer scheme	186.7	106.0	43.0	1.1	-82.0%	3.7%	1.6	1.7	5.0	66.9%	-
Olifants River water resource development project	155.7	54.0	27.0	0.9	-81.8%	2.6%	1.4	1.1	1.2	8.6%	-
Komati water scheme augmentation project	114.7	106.0	96.1	107.4	-2.2%	4.5%	107.8	101.1	97.8	-3.1%	2.1%
Mokolo-Crocodile water augmentation project	224.7	292.0	167.0	514.1	31.8%	12.1%	1 676.9	2 873.1	3 571.5	90.8%	34.9%
Acid mine drainage	-	-	-	427.6	-	3.7%	493.6	535.6	581.3	10.8%	9.9%
Berg River- Voëlvelei augmentation project	49.1	26.0	17.0	34.3	-11.2%	1.3%	105.7	74.8	321.2	110.7%	2.1%
uMkhomazi water project	25.5	14.0	19.0	60.5	33.3%	1.2%	386.4	580.3	689.2	125.0%	6.8%
Total	2 421.0	2 219.0	2 046.8	2 906.4	6.3%	100.0%	5 330.8	6 743.3	7 465.6	37.0%	100.0%

Statements of financial performance, cash flow and financial position**Table 41.30 Trans-Caledon Tunnel Authority statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	3 351.0	3 542.0	3 118.8	2 781.8	-6.0%	100.0%	5 190.5	6 603.8	7 323.5	38.1%	100.0%
Sale of goods and services other than capital assets	656.0	778.0	720.8	1 215.1	22.8%	27.1%	3 377.3	4 426.4	5 591.7	66.3%	63.0%
<i>of which:</i>											
<i>Sales by market establishments</i>	656.0	778.0	720.8	1 215.1	22.8%	27.1%	3 377.3	4 426.4	5 591.7	66.3%	63.0%
<i>Construction revenue</i>	171.0	262.0	138.0	330.5	24.6%	7.2%	2 103.5	3 304.0	4 380.4	136.7%	40.6%
<i>Revenue from services rendered</i>	242.0	252.0	267.0	387.0	16.9%	9.2%	437.9	477.3	520.3	10.4%	9.2%
<i>Other income</i>	243.0	264.0	315.8	497.5	27.0%	10.7%	835.9	645.2	691.1	11.6%	13.3%
Other non-tax revenue	2 695.0	2 764.0	2 398.0	1 566.8	-16.5%	72.9%	1 813.2	2 177.4	1 731.8	3.4%	37.0%
Total revenue	3 351.0	3 542.0	3 118.8	2 781.8	-6.0%	100.0%	5 190.5	6 603.8	7 323.5	38.1%	100.0%
Expenses											
Current expenses	2 421.0	2 219.0	2 046.8	2 906.4	6.3%	100.0%	5 330.8	6 743.3	7 465.6	37.0%	100.0%
Compensation of employees	260.9	244.9	303.3	318.5	6.9%	11.9%	334.4	351.1	375.7	5.7%	6.9%
Goods and services	386.1	531.1	411.6	1 010.0	37.8%	23.7%	3 172.3	4 204.4	5 343.3	74.2%	57.0%
Depreciation	8.0	2.0	5.9	10.7	10.3%	0.3%	10.5	9.9	14.4	10.3%	0.2%
Interest, dividends and rent on land	1 766.0	1 441.0	1 326.0	1 567.2	-3.9%	64.1%	1 813.6	2 177.8	1 732.2	3.4%	35.9%
Total expenses	2 421.0	2 219.0	2 046.8	2 906.4	6.3%	100.0%	5 330.8	6 743.3	7 465.6	37.0%	100.0%
Surplus/(Deficit)	930.0	1 323.0	1 072.0	(124.6)	-151.2%		(140.4)	(139.5)	(142.1)	4.5%	
Cash flow statement											
Cash flow from operating activities	5 034.0	4 220.0	2 375.3	(78.0)	-124.9%	100.0%	(4 569.2)	(4 810.5)	(684.5)	106.3%	100.0%
Receipts											
Non-tax receipts	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
Sales of goods and services other than capital assets	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
<i>of which:</i>											
<i>Sales by market establishment</i>	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
<i>Construction revenue</i>	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
<i>Revenue from services rendered</i>	-	-	-	387.0	-	1.0%	-	-	-	-100.0%	1.0%
<i>Other income</i>	-	-	-	497.5	-	1.3%	-	-	-	-100.0%	1.3%
Total receipts	11 105.0	11 316.0	10 817.4	9 306.9	-5.7%	100.0%	9 366.1	9 126.9	9 008.2	-1.1%	100.0%
Payment											
Current payments	6 071.0	7 096.0	8 442.0	9 384.8	15.6%	100.0%	13 935.3	13 937.4	9 692.7	1.1%	100.0%
Compensation of employees	237.6	288.9	303.3	318.5	10.3%	3.7%	334.4	351.1	375.7	5.7%	3.0%
Goods and services	4 071.4	5 366.1	6 812.7	7 499.1	22.6%	75.8%	11 787.3	11 408.5	7 584.9	0.4%	81.2%
Interest and rent on land	1 762.0	1 441.0	1 326.0	1 567.2	-3.8%	20.4%	1 813.6	2 177.8	1 732.2	3.4%	15.8%
Total payments	6 071.0	7 096.0	8 442.0	9 384.8	15.6%	100.0%	13 935.3	13 937.4	9 692.7	1.1%	100.0%

Table 41.30 Trans-Caledon Tunnel Authority statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
	R million										
Net cash flow from investing activities	858.0	316.0	(12.0)	403.2	-22.3%	100.0%	911.5	835.2	561.6	11.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	–	(1.0)	(26.0)	–	–	54.1%	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	–	–	14.0	–	–	-29.2%	–	–	–	–	–
Other flows from investing activities	858.0	317.0	–	403.2	-22.3%	75.1%	911.5	835.2	561.6	11.7%	100.0%
Net cash flow from financing activities	(949.0)	(4 921.0)	(1 853.1)	(1 480.3)	16.0%	100.0%	8 851.0	796.6	(2 202.1)	14.2%	100.0%
Borrowing activities	(944.0)	(4 917.0)	(1 853.1)	(1 480.3)	16.2%	99.8%	8 851.0	796.6	(2 202.1)	14.2%	100.0%
Repayment of finance leases	(5.0)	(4.0)	–	–	-100.0%	0.2%	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	4 943.0	(385.0)	510.2	(1 155.1)	-161.6%	43.0%	5 193.3	(3 178.7)	(2 325.0)	26.3%	100.0%
Statement of financial position											
Carrying value of assets	3.0	2.0	23.3	31.0	117.9%	0.1%	21.5	11.6	9.8	-31.8%	0.1%
<i>of which:</i>											
Acquisition of assets	–	(1.0)	(26.0)	–	–	–	–	–	–	–	–
Investments	60.0	46.0	23.0	–	-100.0%	0.1%	–	–	–	–	–
Receivables and prepayments	14 894.0	11 493.0	10 882.8	13 587.8	-3.0%	57.7%	17 214.2	21 496.8	18 112.6	10.1%	53.1%
Cash and cash equivalents	9 234.0	8 849.0	9 359.2	9 255.8	0.1%	42.0%	16 870.6	20 993.5	16 794.8	22.0%	46.9%
Finance lease receivable	–	–	21.0	–	–	–	–	–	–	–	–
Total assets	24 191.0	20 390.0	20 309.3	22 874.6	-1.8%	100.0%	34 106.3	42 501.8	34 917.2	15.1%	100.0%
Accumulated surplus/(deficit)	2 876.0	3 890.0	4 962.0	5 761.4	26.1%	20.1%	6 580.5	7 095.0	6 228.9	2.6%	19.8%
Borrowings	20 086.0	15 200.0	14 149.1	12 689.5	-14.2%	70.7%	22 803.6	28 866.3	25 979.6	27.0%	66.2%
Finance lease	–	–	18.4	–	–	–	–	–	–	–	–
Trade and other payables	1 120.0	679.0	1 176.7	3 792.3	50.2%	7.6%	3 011.3	3 009.7	2 708.7	-10.6%	10.1%
Taxation	96.0	–	–	–	-100.0%	0.1%	–	–	–	–	–
Provisions	13.0	34.0	–	631.4	264.9%	0.7%	1 711.0	3 530.9	–	-100.0%	4.0%
Derivatives financial instruments	–	587.0	3.1	–	–	0.7%	–	–	–	–	–
Total equity and liabilities	24 191.0	20 390.0	20 309.3	22 874.6	-1.8%	100.0%	34 106.3	42 501.8	34 917.2	15.1%	100.0%

Personnel information

Table 41.31 Trans-Caledon Tunnel Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate						2023/24 - 2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27							
Trans-Caledon Tunnel Authority	225	225	225	303.3	1.3	225	318.5	1.4	225	334.4	1.5	225	351.1	1.6	225	375.7	1.7	–	100.0%
Salary level	225	225	225	303.3	1.3	225	318.5	1.4	225	334.4	1.5	225	351.1	1.6	225	375.7	1.7	–	100.0%
1 – 6	3	3	3	0.9	0.3	3	0.9	0.3	3	1.0	0.3	3	1.0	0.3	3	1.1	0.4	–	1.3%
7 – 10	55	55	55	30.2	0.5	55	31.7	0.6	55	33.3	0.6	55	35.0	0.6	55	37.4	0.7	–	24.4%
11 – 12	46	46	46	42.1	0.9	46	44.2	1.0	46	46.4	1.0	46	48.8	1.1	46	52.2	1.1	–	20.4%
13 – 16	102	102	102	165.2	1.6	102	173.4	1.7	102	182.1	1.8	102	191.2	1.9	102	204.6	2.0	–	45.3%
17 – 22	19	19	19	64.9	3.4	19	68.2	3.6	19	71.6	3.8	19	75.2	4.0	19	80.4	4.2	–	8.4%

1. Rand million.

uMngeni-uThukela Water

Selected performance indicators

Table 41.32 uMngeni-uThukela Water performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Cost per kilolitre per year	Bulk activities	Priority 5: Spatial integration, human settlements and local government	R5.41	R5.58	R5.56	R7.56	R8.04	R8.77	R9.44
Weighted average cost of capital per year	Bulk activities		10.6%	10.8%	11%	11.4%	11.6%	11.6%	11.6%
Average volume of water sold per year (megalitres)	Bulk activities		548 547	562 483	580 726	622 636	627 227	630 284	636 093

Entity overview

The former Umgeni water board was established in terms of the Water Services Act (1997) to provide water and sanitation services in its service area, which comprised mostly rural areas in KwaZulu-Natal and the eThekweni metropolitan area. In May 2023, the entity's area of operation was extended to incorporate the former Mhlathuze Water's area of operation. It was renamed uMngeni-uThukela Water. The entity supplies water and sanitation services to an estimated 11.1 million people.

Over the medium term, the entity will proceed with the construction of the potable water component of the uMkhomazi water project, the Stephen Dlamini Dam, the Ncwabeni off-channel storage dam project, phase 1 of the Greater Mpofana regional scheme, phase 3 of the Maphumulo bulk water supply scheme, and the implementation of the raw water component in the Lower uMkhomazi bulk water supply scheme project.

Expenditure is expected to increase at an average annual rate of 3.9 per cent, from R6.3 billion in 2023/24 to R7.1 billion in 2026/27. Revenue is expected to increase at an average annual rate of 7.2 per cent, from R7 billion in 2023/24 to R8.7 billion in 2026/27, mainly driven by an anticipated increase in bulk water sales.

Programmes/Objectives/Activities

Table 41.33 uMngeni-uThukela Water expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	1 813.0	2 047.0	2 628.3	3 156.8	20.3%	51.3%	3 006.8	3 088.1	3 221.3	0.7%	47.3%
Bulk activities	1 613.7	1 796.9	1 987.4	2 519.0	16.0%	42.6%	2 756.4	3 007.2	3 282.5	9.2%	43.7%
Wastewater	148.1	141.8	176.8	235.5	16.7%	3.8%	254.5	274.7	295.8	7.9%	4.0%
Other activities	26.7	27.3	46.1	437.1	153.9%	2.3%	280.6	297.5	310.8	-10.7%	5.0%
Total	3 601.5	4 013.1	4 838.5	6 348.5	20.8%	100.0%	6 298.3	6 667.5	7 110.4	3.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 41.34 uMngeni-uThukela Water statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue	4 864.2	5 270.7	6 000.3	7 040.5	13.1%	100.0%	7 414.6	8 006.9	8 679.2	7.2%	100.0%	
Non-tax revenue	4 864.2	5 270.7	6 000.3	7 040.5	13.1%	100.0%	7 414.6	8 006.9	8 679.2	7.2%	100.0%	
Sale of goods and services other than capital assets	4 528.2	4 909.5	5 252.8	6 682.5	13.9%	92.2%	7 128.5	7 789.9	8 549.2	8.6%	96.7%	
<i>of which:</i>												
<i>Sales by market establishments</i>	4 528.2	4 909.5	5 252.8	6 682.5	13.9%	92.2%	7 128.5	7 789.9	8 549.2	8.6%	96.7%	
<i>Water sales</i>	4 235.5	4 582.1	4 876.5	5 561.1	9.5%	83.6%	6 057.9	6 652.0	7 337.5	9.7%	82.1%	
<i>Wastewater</i>	246.1	279.3	304.8	404.2	18.0%	5.3%	453.7	488.7	532.6	9.6%	6.0%	
<i>Other activities</i>	46.6	48.1	71.6	717.2	148.7%	3.3%	616.8	649.1	679.1	-1.8%	8.6%	
Other non-tax revenue	335.9	361.2	747.5	358.0	2.1%	7.8%	286.1	217.1	129.9	-28.7%	3.3%	
Total revenue	4 864.2	5 270.7	6 000.3	7 040.5	13.1%	100.0%	7 414.6	8 006.9	8 679.2	7.2%	100.0%	
Expenses												
Current expenses	3 601.5	4 013.1	4 838.5	6 348.5	20.8%	100.0%	6 298.3	6 667.5	7 110.4	3.9%	100.0%	
Compensation of employees	794.1	931.6	1 112.2	1 250.3	16.3%	22.0%	1 334.3	1 410.8	1 491.3	6.0%	20.8%	
Goods and services	2 335.3	2 581.6	3 223.0	4 423.6	23.7%	66.4%	4 247.2	4 476.9	4 784.2	2.6%	67.9%	
Depreciation	422.1	489.6	502.9	644.7	15.2%	11.1%	645.2	686.8	728.7	4.2%	10.2%	
Interest, dividends and rent on land	50.0	10.3	0.5	29.9	-15.8%	0.5%	71.6	93.0	106.2	52.6%	1.1%	
Total expenses	3 601.5	4 013.1	4 838.5	6 348.5	20.8%	100.0%	6 298.3	6 667.5	7 110.4	3.9%	100.0%	
Surplus/(Deficit)	1 262.7	1 257.6	1 161.8	692.0	-18.2%		1 116.3	1 339.4	1 568.8	31.4%		

Table 41.34 uMngeni-uThukela Water statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Cash flow from operating activities	1 405.9	1 955.1	1 877.0	1 327.7	-1.9%	100.0%	1 900.0	2 170.5	2 496.0	23.4%	100.0%
Receipts											
Non-tax receipts	4 777.6	5 236.5	5 807.4	7 032.5	13.8%	98.6%	7 406.6	7 998.9	8 671.1	7.2%	99.9%
Sales of goods and services other than capital assets	4 528.2	4 909.5	5 252.8	6 682.5	13.9%	92.2%	7 128.5	7 789.9	8 549.2	8.6%	96.7%
<i>of which:</i>											
<i>Sales by market establishment</i>	4 528.2	4 909.5	5 252.8	6 682.5	13.9%	92.2%	7 128.5	7 789.9	8 549.2	8.6%	96.7%
<i>Water sales</i>	4 235.5	4 582.1	4 876.5	5 561.1	9.5%	83.6%	6 057.9	6 652.0	7 337.5	9.7%	82.1%
<i>Wastewater</i>	246.1	279.3	304.8	404.2	18.0%	5.3%	453.7	488.7	532.6	9.6%	6.0%
<i>Other activities</i>	46.6	48.1	71.6	717.2	148.7%	3.3%	616.8	649.1	679.1	-1.8%	8.6%
Other tax receipts	249.4	327.1	554.6	350.0	12.0%	6.4%	278.1	209.1	121.9	-29.7%	3.2%
Financial transactions in assets and liabilities	86.5	17.9	192.9	8.0	-54.9%	1.4%	8.0	8.0	8.1	0.5%	0.1%
Total receipts	4 864.2	5 254.4	6 000.3	7 040.5	13.1%	100.0%	7 414.6	8 006.9	8 679.2	7.2%	100.0%
Payment											
Current payments	3 458.2	3 299.4	4 123.4	5 712.8	18.2%	100.0%	5 514.6	5 836.4	6 183.2	2.7%	100.0%
Compensation of employees	794.1	931.6	1 105.0	1 250.3	16.3%	25.0%	1 334.3	1 410.8	1 491.3	6.0%	23.6%
Goods and services	2 614.1	2 357.5	3 017.8	4 432.6	19.2%	74.5%	4 108.7	4 332.6	4 585.7	1.1%	75.1%
Interest and rent on land	50.0	10.3	0.5	29.9	-15.8%	0.6%	71.6	93.0	106.2	52.6%	1.3%
Total payments	3 458.2	3 299.4	4 123.4	5 712.8	18.2%	100.0%	5 514.6	5 836.4	6 183.2	2.7%	100.0%
Net cash flow from investing activities	(1 167.7)	(3 353.2)	(3 129.2)	(2 040.1)	20.4%	100.0%	(3 259.1)	(2 546.4)	(3 171.7)	15.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(792.1)	(1 049.0)	(1 805.9)	(3 341.0)	61.6%	80.1%	(4 101.6)	(3 996.4)	(3 610.4)	2.6%	140.1%
Acquisition of software and other intangible assets	(9.7)	(1.1)	(9.0)	-	-100.0%	0.3%	-	(0.9)	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	1.8	4.9	1.3	0.3	-47.9%	-0.1%	0.3	0.3	0.3	-	-
Other flows from investing activities	(367.7)	(2 308.0)	(1 315.5)	1 300.6	-252.4%	19.7%	842.2	1 450.7	438.4	-30.4%	-40.1%
Net cash flow from financing activities	(217.6)	150.7	717.7	590.7	-239.5%	100.0%	1 375.1	680.5	1 002.4	19.3%	100.0%
Deferred income	382.6	200.2	642.3	269.0	-11.1%	23.0%	315.0	151.5	158.4	-16.2%	26.6%
Borrowing activities	(630.0)	(24.8)	(24.8)	123.1	-158.0%	72.6%	1 090.8	666.4	1 190.7	113.1%	79.2%
Repayment of finance leases	-	(0.3)	(1.2)	(1.2)	-	-0.1%	(1.3)	(1.4)	(1.4)	4.4%	-0.2%
Other flows from financing activities	29.8	(24.3)	101.4	199.8	88.5%	4.5%	(29.4)	(135.9)	(345.3)	-220.0%	-5.7%
Net increase/(decrease) in cash and cash equivalents	20.7	(1 247.4)	(534.5)	(121.8)	-280.6%	-10.9%	15.9	304.6	326.7	-239.0%	100.0%
Statement of financial position											
Carrying value of assets	9 038.1	9 139.9	9 619.3	14 004.8	15.7%	60.3%	16 908.8	20 163.3	23 082.9	18.1%	78.4%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(792.1)</i>	<i>(1 049.0)</i>	<i>(1 805.9)</i>	<i>(3 341.0)</i>	<i>61.6%</i>	<i>100.0%</i>	<i>(4 101.6)</i>	<i>(3 996.4)</i>	<i>(3 610.4)</i>	<i>2.6%</i>	<i>100.0%</i>
Investments	4 788.0	5 061.5	6 493.3	3 889.1	-6.7%	29.9%	2 792.4	1 976.5	1 518.2	-26.9%	11.4%
Inventory	22.2	26.1	33.0	64.3	42.6%	0.2%	70.4	76.6	83.2	9.0%	0.3%
Receivables and prepayments	1 053.5	1 111.0	1 189.1	1 569.8	14.2%	7.1%	1 987.9	1 386.4	1 512.8	-1.2%	7.0%
Cash and cash equivalents	41.4	824.9	290.4	541.2	135.5%	2.4%	561.0	714.1	882.4	17.7%	2.9%
Non-current assets held for sale	1.9	0.5	2.9	0.5	-33.5%	-	0.5	0.5	0.5	-	-
Total assets	14 945.0	16 164.0	17 628.0	20 069.7	10.3%	100.0%	22 321.1	24 317.4	27 080.0	10.5%	100.0%
Accumulated surplus/(deficit)	11 927.5	13 185.1	14 441.1	16 751.1	12.0%	81.7%	17 867.4	19 206.8	20 775.6	7.4%	79.8%
Capital reserve fund	58.1	58.2	58.2	53.0	-3.0%	0.3%	1 054.7	214.5	309.3	80.1%	1.8%
Borrowings	1 243.4	1 223.1	1 177.9	1 181.8	-1.7%	7.1%	1 060.4	2 251.1	3 347.0	41.5%	8.1%
Deferred income	11.4	10.8	12.3	10.8	-1.6%	0.1%	10.8	10.8	10.8	-	-
Trade and other payables	895.8	736.3	945.8	951.6	2.0%	5.2%	946.7	920.4	894.9	-2.0%	4.0%
Provisions	469.3	523.6	477.3	625.4	10.0%	3.1%	679.9	763.3	823.5	9.6%	3.1%
Derivatives financial instruments	339.4	426.9	515.4	496.0	13.5%	2.6%	701.2	950.5	918.8	22.8%	3.2%
Total equity and liabilities	14 945.0	16 164.0	17 628.0	20 069.7	10.3%	100.0%	22 321.1	24 317.4	27 080.0	10.5%	100.0%

Personnel information

Table 41.35 uMngeni-uThukela Water personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of approved establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25			2025/26			2026/27				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
uMngeni-uThukela Water	1 827	1 827	1 519	1 112.2	0.7	1 827	1 250.3	0.7	1 829	1 334.3	0.7	1 829	1 410.8	0.8	1 829	1 491.3	0.8	0.0%	100.0%
Salary level																			
1 – 6	398	398	299	70.3	0.2	398	98.9	0.2	398	105.3	0.3	398	111.3	0.3	398	117.7	0.3	–	21.8%
7 – 10	1 040	1 040	902	552.2	0.6	1 040	607.2	0.6	1 040	646.5	0.6	1 040	683.6	0.7	1 040	722.6	0.7	–	56.9%
11 – 12	178	178	146	172.0	1.2	178	202.9	1.1	178	216.1	1.2	178	228.4	1.3	178	241.5	1.4	–	9.7%
13 – 16	209	209	171	303.1	1.8	209	333.4	1.6	211	357.9	1.7	211	378.5	1.8	211	400.0	1.9	0.3%	11.5%
17 – 22	2	2	1	14.5	14.5	2	8.0	4.0	2	8.5	4.2	2	9.0	4.5	2	9.5	4.7	–	0.1%

1. Rand million.

Water Research Commission

Selected performance indicators

Table 41.36 Water Research Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of postgraduate students supported on all projects managed by the commission per year	Research and development		326	250	432	200	250	250	250
Percentage of resilience-related projects per total number of completed research, development and innovation projects per year	Research and development	Entity mandate	– ¹	– ¹	– ¹	30%	30%	30%	30%
Percentage of adaptation-related projects per total number of completed research, development and innovation projects per year	Research and development		– ¹	– ¹	– ¹	50%	50%	50%	50%

1. No historical data available.

Entity overview

The legislative mandate of the Water Research Commission is set out in the Water Research Act (1971). Its primary functions include promoting coordination, cooperation and communication in water research and development; establishing water research needs and priorities; enhancing knowledge and capacity building within the water sector; and stimulating and funding priority-based water research.

Over the medium term, to ensure that water is supplied efficiently and predictably while ensuring transparency, the commission aims to maintain the percentage of resilience-related projects per total number of research, development and innovation projects per year at 30 per cent, and the percentage of adaptation-related projects at 50 per cent. It will also aim to provide financial support to 250 students in each year of the MTEF period.

Expenditure is expected to increase at an average annual rate of 2.5 per cent, from R420.1 million in 2023/24 to R452.8 million in 2026/27. The commission is set to derive 73.2 per cent (R984 million) of its revenue over the period ahead through water research levies. Total revenue is set to increase at an average annual rate of 0.8 per cent, from R442.1 million in 2023/24 to R452.8 million in 2026/27.

Programmes/Objectives/Activities

Table 41.37 Water Research Commission expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
Administration	126.2	143.5	143.7	190.8	14.8%	42.7%	193.8	201.3	215.3	4.1%	45.8%
Research and development	90.6	129.1	123.0	210.6	32.5%	38.3%	214.3	196.5	201.0	-1.5%	47.1%
Innovation and impact	61.5	107.8	71.4	18.7	-32.7%	19.0%	33.6	36.6	36.6	25.0%	7.1%
Total	278.3	380.4	338.1	420.1	14.7%	100.0%	441.6	434.4	452.8	2.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 41.38 Water Research Commission statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	344.7	417.5	408.7	442.1	8.6%	100.0%	441.6	434.4	452.8	0.8%	100.0%
Sale of goods and services other than capital assets	339.4	410.7	394.3	417.6	7.2%	96.9%	417.1	409.8	428.3	0.9%	94.5%
<i>of which:</i>											
<i>Sales by market establishments</i>	339.4	410.7	394.3	417.6	7.2%	96.9%	417.1	409.8	428.3	0.9%	94.5%
<i>Water research levies</i>	265.6	279.6	305.7	312.3	5.5%	72.4%	316.0	326.7	341.3	3.0%	73.2%
<i>Leverage income</i>	73.7	130.8	87.5	104.4	12.3%	24.4%	100.1	82.2	86.0	-6.3%	21.0%
<i>Miscellaneous income</i>	0.1	0.3	1.1	0.9	87.4%	0.1%	1.0	1.0	1.1	4.7%	0.2%
<i>Other non-tax revenue</i>	5.4	6.8	14.3	24.5	65.9%	3.1%	24.5	24.5	24.5	-	5.5%
Total revenue	344.7	417.5	408.7	442.1	8.6%	100.0%	441.6	434.4	452.8	0.8%	100.0%
Expenses											
Current expenses	278.3	380.4	338.1	420.1	14.7%	100.0%	441.6	434.4	452.8	2.5%	100.0%
Compensation of employees	96.7	108.3	97.3	122.6	8.2%	30.3%	135.7	143.5	152.8	7.6%	31.7%
Goods and services	176.7	268.6	237.1	297.5	19.0%	68.8%	305.9	290.9	300.0	0.3%	68.3%
Depreciation	4.4	3.0	3.4	-	-100.0%	0.8%	-	-	-	-	-
Interest, dividends and rent on land	0.5	0.5	0.4	-	-100.0%	0.1%	-	-	-	-	-
Total expenses	278.3	380.4	338.1	420.1	14.7%	100.0%	441.6	434.4	452.8	2.5%	100.0%
Surplus/(Deficit)	66.5	37.1	70.5	22.0	-30.8%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	71.5	16.7	84.4	11.8	-45.2%	100.0%	0.4	(0.5)	(1.4)	-149.1%	100.0%
Receipts											
Non-tax receipts	352.8	360.0	443.0	417.6	5.8%	100.0%	438.8	431.5	449.9	2.5%	100.0%
Sales of goods and services other than capital assets	347.0	352.9	427.7	393.1	4.2%	96.8%	414.2	406.9	425.3	2.7%	94.3%
<i>of which:</i>											
<i>Sales by market establishment</i>	347.0	352.9	427.7	393.1	4.2%	96.8%	414.2	406.9	425.3	2.7%	94.3%
<i>Water research levies</i>	255.6	228.0	361.9	312.3	6.9%	73.1%	316.0	326.7	341.3	3.0%	74.6%
<i>Leverage income</i>	91.5	122.7	64.6	104.4	4.5%	24.9%	97.3	79.3	83.0	-7.4%	21.0%
<i>Miscellaneous income</i>	-	2.1	1.1	0.9	-	0.3%	1.0	1.0	1.1	4.7%	0.2%
<i>Other tax receipts</i>	5.8	7.2	15.3	24.5	61.9%	3.2%	24.5	24.5	24.5	-	5.7%
Total receipts	352.8	360.0	443.0	417.6	5.8%	100.0%	438.8	431.5	449.9	2.5%	100.0%
Payment											
Current payments	281.3	343.3	358.6	405.8	13.0%	100.0%	438.4	431.9	451.3	3.6%	100.0%
Compensation of employees	96.7	108.3	100.8	122.6	8.2%	31.1%	142.8	151.0	160.8	9.5%	33.3%
Goods and services	184.6	235.1	257.7	283.2	15.3%	68.9%	295.6	280.9	290.4	0.8%	66.7%
Total payments	281.3	343.3	358.6	405.8	13.0%	100.0%	438.4	431.9	451.3	3.6%	100.0%
Net cash flow from investing activities	(0.1)	(0.7)	(1.3)	(9.9)	343.9%	100.0%	(3.3)	(3.7)	(5.4)	-18.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.1)	(0.4)	(1.2)	(8.6)	387.7%	72.8%	(1.8)	(2.9)	(4.6)	-19.0%	75.6%
Acquisition of software and other intangible assets	(0.0)	(0.4)	(0.1)	(1.3)	221.8%	27.2%	(1.5)	(0.9)	(0.9)	-12.4%	24.4%
Net cash flow from financing activities	(12.1)	(6.1)	17.3	-	-100.0%	-	-	-	-	-	-
Borrowing activities	(11.5)	(2.8)	(0.9)	-	-100.0%	-	-	-	-	-	-
Repayment of finance leases	(0.6)	(0.6)	(0.1)	-	-100.0%	-	-	-	-	-	-
Other flows from financing activities	-	(2.7)	18.2	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	59.3	9.9	100.4	1.9	-68.3%	13.5%	(3.0)	(4.2)	(6.8)	-253.6%	100.0%

Table 41.38 Water Research Commission statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Carrying value of assets	11.6	9.3	8.0	15.2	9.4%	2.5%	15.8	16.9	19.7	9.0%	3.4%
<i>of which:</i>											
Acquisition of assets	(0.1)	(0.4)	(1.2)	(8.6)	387.7%	100.0%	(1.8)	(2.9)	(4.6)	-19.0%	100.0%
Investments	–	1.2	1.3	1.4	–	0.2%	1.4	1.5	1.6	4.7%	0.3%
Receivables and prepayments	54.5	113.1	60.4	62.9	4.9%	16.6%	65.9	69.0	72.2	4.7%	13.7%
Cash and cash equivalents	300.3	310.3	410.8	412.7	11.2%	80.7%	409.8	405.6	398.7	-1.1%	82.6%
Taxation	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Total assets	366.5	433.9	480.5	492.2	10.3%	100.0%	492.9	493.0	492.1	–	100.0%
Accumulated surplus/(deficit)	178.4	215.5	286.0	308.0	20.0%	55.1%	308.0	308.0	308.0	–	62.5%
Borrowings	0.2	0.2	0.3	–	-100.0%	–	–	–	–	–	–
Finance lease	0.6	0.1	–	–	-100.0%	–	–	–	–	–	–
Trade and other payables	154.7	184.1	151.9	152.8	-0.4%	36.8%	154.1	155.4	156.8	0.9%	31.4%
Provisions	23.7	25.3	34.5	23.5	-0.2%	6.1%	24.8	26.0	27.4	5.1%	5.2%
Derivatives financial instruments	8.9	8.7	7.8	7.8	-4.3%	1.9%	6.1	3.5	–	-100.0%	0.9%
Total equity and liabilities	366.5	433.9	480.5	492.2	10.3%	100.0%	492.9	493.0	492.1	–	100.0%

Personnel information

Table 41.39 Water Research Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27								
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Water Research Commission		111	111	90	97.3	1.1	111	122.6	1.1	103	135.7	1.3	91	143.5	1.6	89	152.8	1.7	-7.1%	100.0%
Salary level																				
1 – 6	29	29	20	5.8	0.3	29	3.9	0.1	24	8.2	0.3	13	8.6	0.7	11	9.1	0.8	-27.6%	19.0%	
7 – 10	29	29	18	10.9	0.6	29	17.3	0.6	26	27.5	1.1	26	29.3	1.1	26	31.2	1.2	-3.6%	27.3%	
11 – 12	18	18	18	16.5	0.9	18	19.0	1.1	18	19.0	1.1	18	20.3	1.1	18	21.7	1.2	–	18.4%	
13 – 16	26	26	25	37.2	1.5	26	48.2	1.9	26	47.6	1.8	25	49.5	2.0	25	52.7	2.1	-1.3%	26.1%	
17 – 22	9	9	9	26.9	3.0	9	34.2	3.8	9	33.5	3.7	9	35.7	4.0	9	38.1	4.2	–	9.2%	

1. Rand million.

Water Trading Entity

Selected performance indicators

Table 41.40 Water Trading Entity performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of raw water projects completed per year	Operations, maintenance and refurbishment of national water resources schemes	Priority 2: Economic transformation and job creation	0	0	1	0	0	1	0
Number of dam safety rehabilitation projects completed per year	Implementation of dam safety projects		0	0	2	2	5	8	5
Percentage of water users validated within the catchment area per year	Implementation of water resources management activities		63% (417 / 661)	63% (612 / 968)	62% (562 / 902)	80%	80%	80%	80%
Number of rivers where the monitoring programme has been implemented per year	Implementation of water resources management activities		77	81	76	75	75	75	0

Table 41.40 Water Trading Entity performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of planned maintenance projects completed per year as per the approved asset management plan	Operations, maintenance and refurbishment of national water resources schemes		39.4% (474/ 1 203)	44% (351/ 795)	45% (351/ 795)	70%	70%	70%	70%
Percentage of unscheduled maintenance projects completed per year as a proportion of planned maintenance projects	Operations, maintenance and refurbishment of national water resources schemes	Priority 2: Economic transformation and job creation	25.5% (307/ 1 203)	39% (312/ 795)	35% (364/ 1 046)	≤30%	≤30%	≤30%	≤20%

Entity overview

The Water Trading Entity was established in 1983 to manage water infrastructure and resources, and the sale of raw water. It was converted into a trading entity in 2008 in terms of the Public Finance Management Act (1999). Over the MTEF period, the entity will continue to focus on maintaining existing water resource infrastructure, supporting the long-term sustainability of water resources, and supplying bulk water to strategic users such as large industrial companies to stimulate and support economic development. In an effort to leverage the entity's assets to finance water resource infrastructure in a more equitable and efficient manner, it is expected to merge with the Trans-Caledon Tunnel Authority to form the National Water Resources Infrastructure Agency by 2024/25.

The entity plans to roll out 18 dam safety rehabilitation projects through implementing its dam safety projects programme, which is allocated R478.6 million over the medium term. It will also aim to implement the raw water component of the Olifants management model at a projected cost of R2.4 billion over the period ahead.

Total expenditure is expected to increase at an average annual rate of 7.2 per cent, from R18 billion in 2023/24 to R22.2 billion in 2026/27, due to additional funding received through the budget facility for infrastructure for raising of the Clanwilliam Dam wall, the uMkhomazi water project and phases 2b and 2b+ (raw water pipeline) of the Olifants management model programme. The entity is expected to generate 75 per cent (R56 billion) of its revenue over the MTEF period from the sale of raw water. Total revenue is expected to increase at an average annual rate of 8 per cent, from R21.1 billion in 2023/24 to R26.5 billion in 2026/27.

Programmes/Objectives/Activities

Table 41.41 Water Trading Entity expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	997.9	1 103.7	1 161.6	1 213.8	6.7%	8.7%	1 274.5	1 338.3	1 399.8	4.9%	6.6%	
Implementation of water resources management activities	984.8	1 089.2	1 146.3	1 197.9	6.7%	8.6%	–	–	–	-100.0%	1.7%	
Operations, maintenance and refurbishment of national water resources schemes	1 934.0	1 399.0	2 248.6	2 349.8	6.7%	14.9%	2 467.2	2 590.6	2 709.8	4.9%	12.7%	
Financing and investment in raw water infrastructure	3 882.0	3 394.7	8 843.3	10 098.2	37.5%	45.5%	11 456.3	13 775.1	14 417.9	12.6%	61.9%	
Bulk water supply to strategic users	2 493.5	2 622.9	2 898.3	3 028.7	6.7%	21.3%	3 180.2	3 339.2	3 492.8	4.9%	16.4%	
Implementation of dam safety projects	117.0	129.4	138.5	144.8	7.4%	1.0%	152.0	159.6	167.0	4.9%	0.8%	
Total	10 409.2	9 738.8	16 436.6	18 033.2	20.1%	100.0%	18 530.3	21 202.8	22 187.3	7.2%	100.0%	

Statements of financial performance, cash flow and financial position**Table 41.42 Water Trading Entity statements of financial performance, cash flow and financial position**

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)		
Audited outcome							2020/21	2021/22	2022/23			2023/24	2020/21 - 2023/24
R million													
Revenue													
Non-tax revenue	13 562.4	15 895.6	15 404.1	17 690.4		9.3%	86.6%	18 650.4	19 582.9	20 483.7		5.0%	78.6%
Sale of goods and services other than capital assets	12 488.6	14 559.4	13 784.8	17 500.7		11.9%	80.5%	18 451.3	19 373.8	20 265.0		5.0%	77.8%
<i>of which:</i>													
<i>Sales by market establishments</i>	<i>12 488.5</i>	<i>14 559.4</i>	<i>13 784.8</i>	<i>17 500.7</i>		<i>11.9%</i>	<i>80.5%</i>	<i>18 451.3</i>	<i>19 373.8</i>	<i>20 265.0</i>		<i>5.0%</i>	<i>77.8%</i>
<i>Sales of water</i>	<i>12 216.3</i>	<i>14 266.7</i>	<i>13 454.3</i>	<i>16 871.5</i>		<i>11.4%</i>	<i>78.5%</i>	<i>17 790.5</i>	<i>18 680.1</i>	<i>19 539.4</i>		<i>5.0%</i>	<i>75.0%</i>
<i>Construction revenue</i>	<i>270.3</i>	<i>291.0</i>	<i>328.5</i>	<i>384.9</i>		<i>12.5%</i>	<i>1.8%</i>	<i>404.2</i>	<i>424.4</i>	<i>443.9</i>		<i>4.9%</i>	<i>1.7%</i>
<i>Lease revenue earned</i>	<i>1.0</i>	<i>0.9</i>	<i>0.9</i>	<i>244.4</i>		<i>524.3%</i>	<i>0.3%</i>	<i>256.6</i>	<i>269.4</i>	<i>281.8</i>		<i>4.9%</i>	<i>1.1%</i>
<i>Commission earned</i>	<i>0.9</i>	<i>0.9</i>	<i>1.0</i>	<i>-</i>		<i>-100.0%</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>		<i>-</i>	<i>-</i>
<i>Other sales</i>	<i>0.1</i>	<i>-</i>	<i>-</i>	<i>-</i>		<i>-100.0%</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>		<i>-</i>	<i>-</i>
<i>Other non-tax revenue</i>	<i>1 073.8</i>	<i>1 336.1</i>	<i>1 619.3</i>	<i>189.7</i>		<i>-43.9%</i>	<i>6.1%</i>	<i>199.1</i>	<i>209.1</i>	<i>218.7</i>		<i>4.9%</i>	<i>0.8%</i>
Transfers received	2 069.4	2 063.2	2 268.6	3 372.7		17.7%	13.4%	5 222.0	6 446.6	6 035.2		21.4%	21.4%
Total revenue	15 631.9	17 958.7	17 672.6	21 063.1		10.5%	100.0%	23 872.4	26 029.5	26 518.9		8.0%	100.0%
Expenses													
Current expenses	10 409.2	9 738.8	16 436.6	18 033.2		20.1%	100.0%	18 530.3	21 202.8	22 187.3		7.2%	100.0%
Compensation of employees	1 369.4	1 451.2	1 539.7	1 609.0		5.5%	11.6%	1 203.2	1 263.4	1 318.9		-6.4%	6.8%
Goods and services	4 466.7	3 986.9	5 010.4	5 235.9		5.4%	35.8%	5 264.8	5 528.0	5 786.0		3.4%	27.4%
Depreciation	1 485.0	1 426.2	2 894.0	3 024.2		26.8%	15.8%	3 171.1	3 329.6	3 490.9		4.9%	16.3%
Interest, dividends and rent on land	3 088.1	2 874.6	6 992.5	8 164.2		38.3%	36.7%	8 891.2	11 081.8	11 591.5		12.4%	49.4%
Total expenses	10 409.2	9 738.8	16 436.6	18 033.2		20.1%	100.0%	18 530.3	21 202.8	22 187.3		7.2%	100.0%
Surplus/(Deficit)	5 222.7	8 219.9	1 236.0	3 029.8		-16.6%		5 342.1	4 826.7	4 331.7		12.7%	
Cash flow statement													
Cash flow from operating activities	6 633.7	6 754.8	3 279.3	10 112.8		15.1%	100.0%	12 374.7	13 956.9	13 891.0		11.2%	100.0%
Receipts													
Non-tax receipts	12 572.4	13 934.1	13 845.4	13 574.6		2.6%	84.9%	14 223.9	14 935.1	15 622.1		4.8%	73.9%
Sales of goods and services other than capital assets	12 572.4	13 934.1	13 845.4	13 574.6		2.6%	84.9%	14 223.9	14 935.1	15 622.1		4.8%	73.9%
<i>of which:</i>													
<i>Sales by market establishment</i>	<i>11 746.4</i>	<i>12 912.0</i>	<i>13 667.2</i>	<i>13 410.6</i>		<i>4.5%</i>	<i>81.3%</i>	<i>14 051.7</i>	<i>14 754.2</i>	<i>15 432.9</i>		<i>4.8%</i>	<i>73.0%</i>
<i>Sales of water</i>	<i>11 320.0</i>	<i>10 059.7</i>	<i>10 839.6</i>	<i>13 410.6</i>		<i>5.8%</i>	<i>71.8%</i>	<i>14 051.7</i>	<i>14 754.2</i>	<i>15 432.9</i>		<i>4.8%</i>	<i>73.0%</i>
<i>Construction revenue</i>	<i>425.3</i>	<i>2 851.4</i>	<i>2 825.7</i>	<i>384.9</i>		<i>-3.3%</i>	<i>10.1%</i>	<i>-</i>	<i>-</i>	<i>-</i>		<i>-100.0%</i>	<i>0.6%</i>
<i>Lease revenue earned</i>	<i>1.0</i>	<i>0.9</i>	<i>1.9</i>	<i>244.4</i>		<i>524.5%</i>	<i>0.4%</i>	<i>-</i>	<i>-</i>	<i>-</i>		<i>-100.0%</i>	<i>0.4%</i>
<i>Other sales</i>	<i>826.0</i>	<i>1 022.1</i>	<i>178.1</i>	<i>164.0</i>		<i>-41.7%</i>	<i>3.5%</i>	<i>172.2</i>	<i>180.8</i>	<i>189.1</i>		<i>4.9%</i>	<i>0.9%</i>
Transfers received	2 068.7	2 063.2	2 268.5	3 272.7		16.5%	15.1%	5 222.0	6 446.6	6 035.2		22.6%	26.1%
Total receipts	14 641.0	15 997.3	16 113.9	16 847.3		4.8%	100.0%	19 445.9	21 381.6	21 657.3		8.7%	100.0%
Payment													
Current payments	8 007.3	9 242.5	12 834.6	6 734.5		-5.6%	100.0%	7 071.2	7 424.8	7 766.3		4.9%	100.0%
Compensation of employees	1 592.1	1 459.2	1 720.0	1 668.1		1.6%	18.5%	1 751.5	1 839.1	1 923.7		4.9%	24.8%
Goods and services	4 658.3	6 267.6	9 914.1	2 636.2		-17.3%	60.6%	2 768.0	2 906.4	3 040.1		4.9%	39.1%
Interest and rent on land	1 757.0	1 515.7	1 200.4	2 430.1		11.4%	20.9%	2 551.6	2 679.2	2 802.5		4.9%	36.1%
Total payments	8 007.3	9 242.5	12 834.6	6 734.5		-5.6%	100.0%	7 071.2	7 424.8	7 766.3		4.9%	100.0%
Net cash flow from investing activities	(131.8)	(398.1)	(2 683.7)	(2 291.9)		159.1%	100.0%	(2 406.5)	(2 526.8)	(2 643.1)		4.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(131.8)	(398.1)	(2 683.7)	(2 291.9)		159.1%	100.0%	(2 406.5)	(2 526.8)	(2 643.1)		4.9%	100.0%
Net cash flow from financing activities	(6 161.8)	(5 617.8)	(957.4)	(9 708.8)		16.4%	100.0%	(10 194.3)	(10 704.0)	(11 196.4)		4.9%	100.0%
Borrowing activities	(6 161.8)	(5 617.2)	(956.1)	(9 678.4)		16.2%	99.9%	(10 162.3)	(10 670.4)	(11 161.3)		4.9%	99.7%
Repayment of finance leases	-	(0.7)	(1.3)	(30.4)		-	0.1%	(32.0)	(33.6)	(35.1)		4.9%	0.3%
Net increase/(decrease) in cash and cash equivalents	340.1	738.9	(361.9)	(1 887.9)		-277.1%	-0.5%	(226.1)	726.1	51.5		-130.1%	100.0%
Statement of financial position													
Carrying value of assets	91 729.4	93 102.6	91 487.9	95 604.8		1.4%	91.2%	100 385.1	105 404.3	110 252.9		4.9%	95.9%
<i>of which:</i>													
<i>Acquisition of assets</i>	<i>(131.8)</i>	<i>(398.1)</i>	<i>(2 683.7)</i>	<i>(2 291.9)</i>		<i>159.1%</i>	<i>100.0%</i>	<i>(2 406.5)</i>	<i>(2 526.8)</i>	<i>(2 643.1)</i>		<i>4.9%</i>	<i>100.0%</i>
Investments	-	796.6	-	-		-	0.2%	-	-	-		-	-
Inventory	137.3	129.5	101.8	106.3		-8.2%	0.1%	111.6	117.2	122.6		4.9%	0.1%
Receivables and prepayments	10 662.5	13 498.0	3 165.8	3 308.2		-32.3%	7.3%	3 473.7	3 647.3	3 815.1		4.9%	3.3%
Cash and cash equivalents	1 403.1	2 142.0	663.6	693.5		-20.9%	1.2%	728.2	764.6	799.8		4.9%	0.7%
Total assets	103 932.4	109 668.7	95 419.0	99 712.9		-1.4%	100.0%	104 698.5	109 933.5	114 990.4		4.9%	100.0%
Accumulated surplus/(deficit)	82 039.7	88 797.2	60 686.2	63 417.0		-8.2%	71.8%	66 587.9	69 917.3	73 133.5		4.9%	63.6%
Capital and reserves	1 284.4	1 755.2	407.2	425.6		-30.8%	0.9%	446.8	469.2	490.8		4.9%	0.4%
Borrowings	14 606.6	11 777.6	32 309.6	33 763.6		32.2%	23.1%	35 451.7	37 224.3	38 936.6		4.9%	33.9%
Finance lease	1.5	1.5	7.0	7.3		70.7%	-	7.7	8.1	8.4		4.9%	-
Trade and other payables	1 943.4	2 281.5	1 643.2	1 717.1		-4.0%	1.8%	1 803.0	1 893.1	1 980.2		4.9%	1.7%
Provisions	738.3	741.0	365.8	382.3		-19.7%	0.5%	401.4	421.5	440.9		4.9%	0.4%
Derivatives financial instruments	3 318.5	4 314.7	-	-		-100.0%	1.8%	-	-	-		-	-
Total equity and liabilities	103 932.4	109 668.7	95 419.0	99 712.9		-1.4%	100.0%	104 698.5	109 933.5	114 990.4		4.9%	100.0%

Personnel information

Table 41.43 Water Trading Entity personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost		
Water Trading Entity		3 436	1 539.7	0.4	3 545	1 609.0	0.5	3 545	1 689.4	0.5	3 545	1 773.9	0.5	3 545	1 855.5	0.5	-	100.0%	
Salary level																			
1 – 6	1 446	1 446	1 446	309.6	0.2	1 574	390.6	0.2	1 574	394.6	0.3	1 574	414.3	0.3	1 574	433.4	0.3	-	44.4%
7 – 10	1 705	1 705	1 705	820.0	0.5	1 721	845.7	0.5	1 721	904.1	0.5	1 721	949.4	0.6	1 721	993.0	0.6	-	48.5%
11 – 12	113	113	113	112.7	1.0	99	102.7	1.0	99	110.7	1.1	99	116.2	1.2	99	121.6	1.2	-	2.8%
13 – 16	161	161	161	261.0	1.6	140	234.0	1.7	140	244.0	1.7	140	256.2	1.8	140	268.0	1.9	-	3.9%
17 – 22	11	11	11	36.3	3.3	11	36.0	3.3	11	36.0	3.3	11	37.8	3.4	11	39.5	3.6	-	0.3%

1. Rand million.

Other entities

The following are newly established entities that are set to receive transfers from the department to take over water resource management functions from 1 April 2024, which are carried out by the Water Trading Entity.

- The **Limpopo-Olifants Catchment Management Agency** was established in terms of the National Water Act (1998). It is mandated to protect the use of water resources in the Limpopo-Olifants water management area. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations in this area. As the entity is not yet generating any revenue, it is set to receive transfers from the department amounting to R95 million over the next 3 years to cover its operations and expenditure.
- The **Mzimvubu-Tsitsikamma Catchment Management Agency** was established in terms of the National Water Act (1998) with a mandate to protect the use of water resources in the Mzimvubu-Tsitsikamma water management area. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations in this area. As the agency is not yet generating any revenue, it is set to receive transfers from the department amounting to R67.6 million over the next 3 years to cover its operations and expenditure.
- The **Pongola-Umzimkulu Catchment Management Agency** was established in terms of the National Water Act (1998) with a mandate to protect the use of water resources in the Pongola-Umzimkulu water management area. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations in this area. As the agency is not yet generating any revenue, it is set to receive transfers from the department amounting to R67.6 million over the next 3 years to cover its operations and expenditure.
- The **Vaal-Orange Catchment Management Agency** was established in terms of the National Water Act (1998) with a mandate to protect the use of water resources in the Vaal-Orange water management area. Its functions include resource allocation, protection, use, conservation, monitoring, planning development and operations in this area. As the entity is not yet generating any revenue, it is set to receive transfers from the department amounting to R85.1 million over the next 3 years to cover its operations and expenditure.