# Division of revenue and intergovernmental transfers

The 2007 medium-term expenditure framework provides for strong real growth in expenditure by national, provincial and local government, supporting the objectives of economic growth, social development and improved public-sector capacity. The division of revenue between the three spheres of government reflects government's key priorities.

Allocations of national revenue in 2007/08 are as follows: national government receives 50,4 per cent, provinces receive 42,4 per cent and local government receives 7,2 per cent. Local government's share of national revenue shows the strongest growth of 19,0 per cent a year over the MTEF, supporting the rollout of free basic services and infrastructure, while national and provincial government's shares grow by 10,3 and 12,7 per cent respectively. Provincial allocations for housing, education, HIV and Aids programmes, hospital revitalisation and public transport grow strongly.

National government is also providing funds to municipalities for investment associated with the 2010 FIFA World Cup that will benefit all South Africans over the long term.

#### Introduction

The 2007 MTEF provides for strong real growth in government spending. Of the additional R89,5 billion, more than 60 per cent (R57,3 billion) is allocated to provinces and local government.

Recognising the central role played by professional staff in the delivery of quality health care, education and welfare services, additional allocations to provinces will cover the cost of hiring more staff in these sectors, and improving conditions of service. The funds also make provision for staff development in critical skills. About R8,8 billion is also allocated to Gauteng as national government's matching contribution to the Gautrain rapid rail link.

Over the medium term, the local government equitable share grows strongly at an average rate of 17,7 per cent, largely due to additional allocations for municipal infrastructure, including the allocations earmarked for the upgrading and construction of stadiums and public transport infrastructure associated with the 2010 FIFA World Cup.

Over 60 per cent of new allocations transfer to provincial and local government

Allocations strengthen skills development, housing, transport and criminal justice National allocations aim to strengthen a range of government programmes in social development, transport, housing, tourism, skills development and the criminal justice sector. These policy priorities are outlined in Chapter 7.

This chapter outlines the division of revenue between national departments, provinces and municipalities in support of their constitutional responsibilities, powers and functions. The shares of provincial and local revenue are distributed according to transparent formulae that are presented in Annexure E of the *Budget Review*.

#### Overview of the division of revenue

Total additional allocations of R89,5 billion

The total additional allocations for the 2007 MTEF amount to R89,5 billion, of which R32,3 billion is allocated to national departments, R39,2 billion to provinces and R18,1 billion to municipalities. A total of R13,3 billion of additional funding is provided to the host cities over the 2007 MTEF for the 2010 FIFA World Cup stadiums and related infrastructure, taking the total allocation for the World Cup to R17,4 billion.

Non-interest spending grows by 11,9 per cent over the MTEF

Excluding provision for future contingencies, non-interest spending to be shared between national, provincial and local government is budgeted to grow by an annual average of 11,9 per cent over the MTEF period, from R418,4 billion in 2006/07 to R586,4 billion in 2009/10. The increase is intended to provide further impetus for investment in public services in support of economic growth and social development.

For 2007/08, after setting aside a contingency reserve of R3,0 billion, a total of R478,0 billion is divided between national, provincial and local government. The proposed division of revenue takes account of the revenue-raising capacity of each sphere of government. On average, local government raises about 85 per cent of own revenue through local taxes and user charges, and provinces raise about 3,5 per cent through own revenue, while national departments receive all of their revenue from the fiscus.

Equitable shares and conditional grants are two main funding channels

The two main funding channels from the National Revenue Fund to provinces and local government are equitable shares and conditional grants. The equitable share is a block grant with no conditions that is divided on the basis of an equitable formula described in Annexure E. Conditional grants seek to promote the delivery of specific services according to prescribed national norms.

The 2007 division of revenue reflects a continuing shift of funds to both provincial and local government in support of their constitutional responsibilities.

Table 8.1 Division of nationally raised revenue, 2003/04 – 2009/10

|                             | 2003/04 | 2004/05 | 2005/06 | 2006/07  | 2007/08 | 2008/09     | 2009/10 |
|-----------------------------|---------|---------|---------|----------|---------|-------------|---------|
|                             |         | Outcome |         | Revised  | Mediu   | m-term esti | mates   |
| R million                   |         |         |         | estimate |         |             |         |
| State debt cost             | 46 313  | 48 851  | 50 912  | 52 178   | 52 916  | 52 967      | 50 915  |
| Non-interest expenditure    | 282 396 | 319 690 | 365 848 | 418 436  | 480 957 | 541 231     | 599 386 |
| Percentage increase         | 15,4%   | 13,2%   | 14,4%   | 14,4%    | 14,9%   | 12,5%       | 10,7%   |
| Total expenditure           | 328 709 | 368 541 | 416 760 | 470 614  | 533 873 | 594 198     | 650 301 |
| Percentage increase         | 12,8%   | 12,1%   | 13,1%   | 12,9%    | 13,4%   | 11,3%       | 9,4%    |
| Contingency reserve         | _       | _       | _       | _        | 3 000   | 8 000       | 13 000  |
| Division of available funds |         |         |         |          |         |             |         |
| National departments        | 148 201 | 168 046 | 195 384 | 213 470  | 240 881 | 262 092     | 286 333 |
| Provinces                   | 122 673 | 137 836 | 153 782 | 177 887  | 202 765 | 229 296     | 254 444 |
| Equitable share             | 107 538 | 120 885 | 135 292 | 150 753  | 171 271 | 193 474     | 215 784 |
| Conditional grants          | 15 135  | 16 951  | 18 490  | 27 134   | 31 494  | 35 822      | 38 660  |
| Local government            | 11 521  | 13 808  | 16 682  | 27 079   | 34 311  | 41 843      | 45 608  |
| Equitable share             | 6 350   | 7 678   | 9 643   | 18 058   | 20 676  | 23 775      | 29 444  |
| Conditional grants          | 5 171   | 6 131   | 7 038   | 9 021    | 13 636  | 18 069      | 16 164  |
| Total                       | 282 396 | 319 690 | 365 848 | 418 436  | 477 957 | 533 231     | 586 386 |
| Percentage shares           |         |         |         |          |         |             |         |
| National departments        | 52,5%   | 52,6%   | 53,4%   | 51,0%    | 50,4%   | 49,2%       | 48,8%   |
| Provinces                   | 43,4%   | 43,1%   | 42,0%   | 42,5%    | 42,4%   | 43,0%       | 43,4%   |
| Local government            | 4,1%    | 4,3%    | 4,6%    | 6,5%     | 7,2%    | 7,8%        | 7,8%    |

## Revisions to the provincial budget framework

Through spending on education, health, social development and housing, provinces play a pivotal role in the progressive realisation of socio-economic rights as set out in the Constitution. An additional R39,2 billion is allocated to provinces over the next three years. This consists of R24,6 billion added to the equitable share and R14,6 billion for conditional transfers. This will reinforce programmes that further improve access to and the quality of social services, and support the development of sustainable communities.

Realising the rights in the Constitution

Table 8.2 Total transfers to provinces, 2005/06 – 2009/10

|               | 2005/06 | 200     | 6/07    | 2007/08               | 2008/09 | 2009/10 |  |
|---------------|---------|---------|---------|-----------------------|---------|---------|--|
| R million     | Outcome | Budget  | Revised | Medium-term estimates |         |         |  |
| Eastern Cape  | 24 776  | 27 453  | 27 385  | 30 832                | 34 807  | 38 778  |  |
| Free State    | 10 188  | 11 282  | 11 223  | 12 947                | 14 685  | 16 363  |  |
| Gauteng       | 25 085  | 32 106  | 32 494  | 37 843                | 42 479  | 46 288  |  |
| KwaZulu-Natal | 31 859  | 36 018  | 36 033  | 42 091                | 47 508  | 53 065  |  |
| Limpopo       | 20 008  | 22 612  | 22 748  | 24 843                | 28 180  | 31 264  |  |
| Mpumalanga    | 10 985  | 12 435  | 12 416  | 15 824                | 17 996  | 20 136  |  |
| Northern Cape | 3 708   | 4 367   | 4 409   | 5 619                 | 6 374   | 7 175   |  |
| North West    | 12 427  | 13 999  | 14 156  | 13 973                | 15 875  | 17 670  |  |
| Western Cape  | 14 744  | 16 407  | 17 024  | 18 791                | 21 391  | 23 706  |  |
| Total         | 153 782 | 176 679 | 177 887 | 202 765               | 229 296 | 254 444 |  |

With these revisions, national transfers to provinces increase from R177,9 billion in 2006/07 to R202,8 billion in 2007/08. Over the three-year period provincial transfers are projected to grow at an average annual rate of 12,7 per cent, to R254,4 billion in 2009/10.

National transfers to provinces grow at annual rate of 12,7 per cent Table 8.2 gives a breakdown of national transfers to provinces. Further details of provincial allocations are contained in Annexure E.

#### Policy priorities underpinning equitable share revisions

The forward estimates for the provincial equitable share published in last year's *Budget Review* are revised upwards by R3,6 billion in 2007/08, R6,4 billion in 2008/09 and R14,7 billion in 2009/10, resulting in growth of 13,6 per cent between 2006/07 and 2007/08 and 12,7 per cent over the MTEF period.

#### Social services

Phased salary improvements for teachers and new staff for schools In support of improved teaching and learning in public schools, government is allocating R8,1 billion for phased salary improvements of school managers, performance-related remuneration for educators, teaching assistants and for hiring of clerical and support staff in schools and district offices. This will ensure that public schools can hire adequate numbers of teachers to attain reasonable learner-to-educator ratios, while giving principals sufficient time to manage their schools. Similarly, the filling of clerical posts will relieve teachers from undertaking administrative work, enabling them to devote more time to teaching.

Additional funding is allocated to meet the cost of educator development in priority areas such as maths and science, grade R and the foundation phase, and to support the education quality improvement programme.

A new salary regime for health professionals

In the health sector, efforts to recruit and retain staff have resulted in an increase of more than 20 000 health professionals over the past four years. Government is allocating a further R4,5 billion for implementation of a new salary dispensation regime for professional health workers and for continuation of the recruitment drive. The new salary structure will be implemented on a phased basis, with priority given to nurses, who constitute the bulk of health professionals.

Allocations to improve emergency medical services Additional resources will also be directed to strengthening emergency medical services through better communication systems, vehicle replacement, aero-medical services, and training for ambulance assistants. These improvements will gear up capacity in the sector in preparation for the 2010 FIFA World Cup.

Complemented by the allocation for the neighbourhood development partnership grant, increased funding for the housing programme not only provides for the acceleration of housing provision, but also sets a basis for refocusing the programme towards the creation of sustainable and integrated communities.

New funding for social auxiliary workers

Following the shift of the social security grant programme to the national budget a year ago, strengthening welfare services continues to be a provincial priority over the MTEF period. Increased funding is allocated to provinces to hire and train additional social auxiliary workers, and to meet other costs associated with the scaling up of these services.

#### Provincial economic functions

Additions to the provincial equitable share and conditional grant transfers provide for higher spending on provincial economic services such as maintenance, rehabilitation and construction of roads and government buildings. Within the budget for roads, approximately R2,8 billion in additional funding is targeted at accelerating the expanded public works programme. The aim is to replicate successful public works initiatives such as Zibambele in KwaZulu-Natal and Gundo Lashu in Limpopo.

Additional support for road construction through public works programme

The provincial budget framework also provides allocations for major infrastructure investment projects such as Gautrain, Dube Trade Port and Coega. While some of these large projects are funded jointly by national and provincial government, the treasuries are developing a framework for funding of similar programmes in the period ahead, including a more rigorous and streamlined funding process, drawing on the lessons learnt in successful public private partnerships.

Table 8.3 Provincial equitable shares, 2005/06 – 2009/10

|               | 2005/06 | 200     | 6/07    | 2007/08               | 2008/09 | 2009/10 |  |
|---------------|---------|---------|---------|-----------------------|---------|---------|--|
| R million     | Outcome | Budget  | Revised | Medium-term estimates |         |         |  |
| Eastern Cape  | 22 326  | 24 643  | 24 643  | 27 074                | 30 585  | 34 114  |  |
| Free State    | 8 719   | 9 595   | 9 595   | 10 745                | 12 137  | 13 536  |  |
| Gauteng       | 20 860  | 23 362  | 23 362  | 28 217                | 31 878  | 35 556  |  |
| KwaZulu-Natal | 28 502  | 32 052  | 32 052  | 37 067                | 41 870  | 46 698  |  |
| Limpopo       | 18 463  | 20 616  | 20 616  | 22 340                | 25 237  | 28 149  |  |
| Mpumalanga    | 10 029  | 11 227  | 11 227  | 14 140                | 15 972  | 17 814  |  |
| Northern Cape | 3 142   | 3 452   | 3 452   | 4 598                 | 5 194   | 5 793   |  |
| North West    | 11 151  | 12 347  | 12 347  | 11 973                | 13 524  | 15 083  |  |
| Western Cape  | 12 100  | 13 459  | 13 459  | 15 118                | 17 074  | 19 041  |  |
| Total         | 135 292 | 150 753 | 150 753 | 171 271               | 193 474 | 215 784 |  |

Table 8.3 shows the provincial equitable shares by province. These allocations are determined by a redistributive formula that uses mainly demographic data. For the 2007 Budget, provincial equitable shares are affected by changes to the demarcation of provincial boundaries. From 1 March 2006, provincial boundaries were redrawn to eradicate cross-boundary municipalities. Data used in the formula were realigned to the revised boundaries. An explanation of these changes is set out in part 3 of Annexure E.

#### **Conditional grants to provinces**

Conditional grants are revised upward by R2,7 billion, R5,1 billion and R6,9 billion per year over the next three years. This brings total allocations to R31,5 billion in 2007/08, R35,8 billion in 2008/09 and R38,7 billion in 2009/10. Infrastructure grants to provinces receive the largest increases over baseline. A new library services grant is also introduced.

In line with improved spending capacity and the need to address infrastructure backlogs, the infrastructure grant to provinces is

Large increases to support infrastructure development in provinces

Total for housing programme allocation of R29,6 billion over three years

allocated an additional R4,3 billion, bringing spending on this grant to R21 billion over the next three years. About 70 per cent of the additional allocation is earmarked for scaling up the expanded public works programme, focused particularly on rural access roads. It is anticipated that this will create additional work opportunities for about half a million people over the next three years, while contributing to improved access to social services and markets for rural communities.

Over the medium term, housing delivery will be speeded up. Informal housing settlements are to be upgraded, and municipal and residential development planning is to be streamlined to ensure more sustainable integrated mixed-use housing settlements. The integrated housing and human settlement development grant is allocated an additional R2,7 billion over the next three years, bringing the total housing programme allocation to R29,6 billion over the next three years. By 2009/10 spending on the programme will exceed R11 billion per year.

#### Infrastructure delivery improvement programme

The infrastructure delivery improvement programme (IDIP) addresses underspending of provincial capital infrastructure budgets. The programme targets poor planning, lack of delivery, management systems and the general lack of skills. IDIP is a partnership between the National Treasury, the Development Bank of Southern Africa, the Department of Public Works and the Construction Industry Development Board. The programme supports improved effectiveness and efficiency of public-sector infrastructure delivery by institutionalising best practice and building capacity to enable departments to deliver on their mandates.

To address chronic underspending of capital budgets, which led to shortages of classrooms, the programme initially focused on the education sector. Due to this intervention, capital spending will improve from 45 per cent of budget in December 2004 to 62 per cent in December 2006 (see below). This is particularly noteworthy considering the significant increases in the infrastructure appropriation during the intervening period.

#### Total capital expenditure in provincial education budgets

| Financial | Adjusted      | Quarter 3 Expenditure | Quarter 4 Expenditure              |
|-----------|---------------|-----------------------|------------------------------------|
| Year      | appropriation | (as at 31 December)   | (as at 31 March)                   |
| 2004/05   | R 2,511,653   | 45.7%                 | 80.0%                              |
| 2005/06   | R 2,976,725   | 45.0%                 | 82.4%                              |
| 2006/07   | R 3,488,050   | 62.3%                 | Projected to be between 95% & 100% |

Source: In-year monitoring system in National Treasury.

Provincial technical assistance teams will be appointed in provincial health, public works and transport departments to address underspending challenges. One of the key successes of the programme has been to align the infrastructure delivery cycle with the MTEF budget cycle to ensure that departmental infrastructure budgets are informed by actual, properly planned and budgeted projects, and that budgets for large multi-year projects are appropriately committed across the duration of the project. As this methodology is applied, it is expected that value for money on infrastructure spending will continue to improve.

Table 8.4 Conditional grants to provinces, 2006/07 – 2009/10

| R million  | 2006/07 | 2007/08 | 2008/09 | 2009/10 |
|--|---------|---------|---------|---------|
| Agriculture  | 401     | 462     | 484     | 530     |
| Agricultural disaster management grant                                   | 45      | _       | _       | _       |
| Comprehensive agricultural support programme grant                       | 300     | 415     | 435     | 478     |
| Land care programme grant: poverty relief and infrastructure development | 56      | 47      | 49      | 51      |
| Arts and Culture   | -       | 180     | 338     | 466     |
| Community library services grant   | _       | 180     | 338     | 466     |
| Education  | 1 713   | 1 906   | 2 201   | 1 501   |
| Further education and training college sector recapitalisation grant     | 470     | 595     | 795     | -       |
| HIV and Aids (life skills education) grant                               | 144     | 158     | 168     | 177     |
| National school nutrition programme grant                                | 1 098   | 1 153   | 1 238   | 1 324   |
| Health   | 10 207  | 11 321  | 12 543  | 13 726  |
| Comprehensive HIV and Aids grant   | 1 616   | 1 946   | 2 235   | 2 676   |
| Forensic pathology services grant  | 562     | 551     | 467     | 422     |
| Health professions training and development grant                        | 1 520   | 1 596   | 1 676   | 1 760   |
| Hospital revitalisation grant  | 1 527   | 1 907   | 2 283   | 2 582   |
| National tertiary services grant   | 4 981   | 5 321   | 5 882   | 6 286   |
| Housing  | 6 404   | 8 238   | 9 853   | 11 531  |
| Integrated housing and human settlement development grant                | 6 404   | 8 238   | 9 853   | 11 531  |
| Land Affairs   | 8       | _       | _       | _       |
| Land distribution: Alexandra urban renewal project grant                 | 8       | _       | _       | -       |
| National Treasury  | 4 983   | 6 164   | 6 847   | 7 997   |
| Infrastructure grant to provinces  | 4 983   | 6 164   | 6 847   | 7 997   |
| Sport and Recreation South Africa  | 119     | 194     | 290     | 402     |
| Mass sport and recreation participation programme grant                  | 119     | 194     | 290     | 402     |
| Trade and Industry   | 58      | _       | _       | -       |
| Industrial development zones grant                                       | 58      | _       | _       | _       |
| Transport  | 3 241   | 3 029   | 3 266   | 2 507   |
| Gautrain rapid rail link grant   | 3 241   | 3 029   | 3 266   | 2 507   |
| Total  | 27 134  | 31 494  | 35 822  | 38 660  |

The hospital revitalisation grant is allocated an additional R1 billion over the next three years to meet higher-than-expected costs, accelerate construction of the 26 hospitals now underway and to bring additional hospitals into the programme. The grant supports the modernisation of hospital infrastructure and equipment, focusing on upgrading of entire facilities. It includes components to fund improved medical equipment systems, management development and financial management capacity. The strengthened arrangements for this grant will be reviewed so that planning and implementation of each project is fully integrated into the provincial budget processes to ensure adequate provision for running costs.

the next three years.

The comprehensive HIV and Aids programme is discussed in Chapter 7. An additional R1,7 billion is added to the programme over

26 hospitals are now under construction, with more on the way

Comprehensive HIV and Aids programme is reinforced

New funds for radiology and oncology

An additional R1 billion is provided over the MTEF for radiology and oncology equipment through the national tertiary service grant, which operates in 27 hospitals across the nine provinces, concentrated in urban centres in Gauteng and the Western Cape.

The new community library services grant supports the goal of building a culture of reading, and provides R984 million to transform urban and rural community library infrastructure and services.

Mass sport and recreation gets a R312 million boost

An additional R312 million is allocated to the mass sport and recreation participation programme to develop grassroots club structures that foster public participation in sports and recreation, leaving a legacy beyond 2010. The grant is allocated R886 million to promote mass participation in sports in townships and rural areas.

Table 8.4 sets out the conditional grants to provinces over the MTEF period. Annexure E contains detailed explanations of each grant.

#### Consolidated provincial budget estimates

Provincial budgets to be tabled after national budget

Preliminary provincial budgets, summarised in Table 8.5, are in line with the policy priorities presented in the 2006 *Medium Term Budget Policy Statement*. Provinces will table their budgets, highlighting their medium-term priorities, in the two weeks following the tabling of the national budget. Thereafter, provincial departments will table their strategic and annual performance plans, detailing measurable objectives and showing how these priorities are to be achieved.

Table 8.5 Consolidated provincial expenditure according to function, 2003/04 – 2009/10

| •                                 |         | <del></del> |         |          |         |              |         |
|-----------------------------------|---------|-------------|---------|----------|---------|--------------|---------|
|                                   | 2003/04 | 2004/05     | 2005/06 | 2006/07  | 2007/08 | 2008/09      | 2009/10 |
|                                   |         | Outcome     |         | Revised  | Mediu   | m-term estii | mates   |
| R million                         |         |             |         | estimate |         |              |         |
| Education                         | 60 986  | 65 580      | 72 972  | 82 138   | 90 273  | 100 844      | 110 958 |
| Health                            | 36 361  | 39 823      | 46 270  | 52 688   | 58 332  | 64 044       | 70 680  |
| Welfare                           | 3 226   | 3 655       | 4 222   | 5 259    | 6 561   | 7 895        | 8 848   |
| Housing and community development | 8 450   | 8 807       | 9 811   | 12 019   | 14 534  | 16 797       | 18 997  |
| Public works, roads and transport | 9 072   | 9 183       | 10 529  | 12 552   | 13 430  | 14 819       | 16 782  |
| Other functions                   | 13 764  | 14 907      | 17 376  | 21 508   | 27 410  | 31 437       | 33 551  |
| Total expenditure                 | 131 858 | 141 954     | 161 180 | 186 164  | 210 540 | 235 837      | 259 817 |
| Total revenue                     | 128 984 | 144 076     | 161 156 | 185 950  | 210 258 | 237 178      | 262 692 |
| Budget balance <sup>1</sup>       | -2 874  | 2 123       | -23     | -214     | -282    | 1 342        | 2 874   |
| Economic classification           |         |             |         |          |         |              | _       |
| Current payments                  | 105 601 | 113 746     | 127 935 | 142 833  | 161 004 | 178 827      | 197 198 |
| Of which compensation             | 80 719  | 87 513      | 95 128  | 105 182  | 118 628 | 130 051      | 141 790 |
| Transfers and subsidies           | 16 610  | 18 012      | 20 654  | 28 309   | 30 588  | 35 089       | 38 679  |
| Payments for capital assets       | 9 647   | 10 196      | 12 591  | 15 021   | 18 948  | 21 921       | 23 941  |
| Percentage shares of total expen  | diture  |             |         |          |         |              |         |
| Social services                   | 76,3%   | 76,8%       | 76,6%   | 75,2%    | 73,7%   | 73,3%        | 73,3%   |
| Other functions <sup>2</sup>      | 23,7%   | 23,2%       | 23,4%   | 24,8%    | 26,3%   | 26,7%        | 26,7%   |

<sup>1.</sup> A positive number reflects a surplus and a negative number a deficit.

<sup>2.</sup> Includes Housing and community development and Public works, roads and transport.

Spending by provinces, taking into account the revised provincial equitable shares, conditional grants and provincial own revenue, is expected to be R24,4 billion or 13,1 per cent higher in 2007/08. Spending is budgeted to grow by 11,8 per cent annually over the next three years, reaching R259,8 billion by 2009/10. Trends in key areas include the following:

Spending by provinces is expected to be 13,1 per cent higher in 2007/08

- Spending in both *education* and *health* grows by about 10,5 per cent a year.
- Social development spending grows sharply, from R5,3 billion in 2006/07 to R8,8 billion in 2009/10 to support the implementation of new social welfare legislation and improved access to services.
- Provinces plan to spend R64,8 billion on *capital assets* in roads, health, education, and agriculture over the next three years, with an increasing focus on programmes that lend themselves to employment creation and economic growth.
- *Personnel spending* is set to grow over the medium term as funding for health and education personnel is stepped up.

# Revisions to the local government budget framework

The national budget framework adds R18,1 billion to the local government budget framework over the MTEF to allow municipalities to speed up service delivery and enhance the quality of services; and to position the host cities to meet their obligations for the 2010 FIFA World Cup. The revisions contribute to robust growth of 19 per cent per year in national transfers to local government, from R27,1 billion in 2006/07 to R45,6 billion by 2009/10.

Increases in the local government share of nationally raised revenue largely relate to allocations to host cities for the 2010 FIFA World Cup for the construction and refurbishment of stadiums, and the rehabilitation and upgrading of transport and other municipal infrastructure in the vicinity of the stadiums.

Preparing for 2010 in local government

Table 8.6 Transfers to local government: revisions to baseline, 2007/08 – 2009/10

|   | 2007/08               | 2008/09 | 2009/10 |  |  |  |
|---|-----------------------|---------|---------|--|--|--|
| R million   | Medium-term estimates |         |         |  |  |  |
| Equitable share   | 600                   | 1 000   | 3 400   |  |  |  |
| Infrastructure transfers                                      | 4 161                 | 6 068   | 5 177   |  |  |  |
| Direct transfers  | 3 711                 | 5 318   | 4 027   |  |  |  |
| Municipal infrastructure grant (Bucket eradication programme) | 400                   | _       | _       |  |  |  |
| National Electrification Programme                            | 61                    | 138     | 402     |  |  |  |
| Public transport infrastructure and systems grant             | 550                   | 1 380   | 2 325   |  |  |  |
| 2010 FIFA World Cup stadiums development grant                | 2 700                 | 3 800   | 1 300   |  |  |  |
| Indirect transfers  | 450                   | 750     | 1 150   |  |  |  |
| Bulk infrastructure   | 300                   | 450     | 650     |  |  |  |
| Backlogs in the electrification of clinics and schools        | 45                    | 90      | 150     |  |  |  |
| Backlogs in water and sanitation at clinics and schools       | 105                   | 210     | 350     |  |  |  |
| Total   | 4 761                 | 7 068   | 8 577   |  |  |  |

Table 8.7 National transfers to local government, 2003/04 – 2009/10

| _   | 2003/04 | 2004/05 | 2005/06 | 2006/07  | 2007/08 | 2008/09   | 2009/10 |
|---|---------|---------|---------|----------|---------|-----------|---------|
|   |         | Outcome |         | Revised  | Mediu   | m-term es | timates |
| R million   |         |         |         | estimate |         |           |         |
| Equitable share   | 6 350   | 7 678   | 9 643   | 18 058   | 20 676  | 23 775    | 29 444  |
| of which  |         |         |         |          |         |           |         |
| RSC/JSB replacement grant                               | -       | _       | _       | 7 000    | 8 045   | 9 045     | 10 107  |
| Water and sanitation operating subsidy: direct transfer | 273     | 133     | 165     | 300      | 550     | 600       | 462     |
| Equitable share and related                             | 6 623   | 7 811   | 9 808   | 18 358   | 21 226  | 24 375    | 29 906  |
| Infrastructure transfers                                | 5 715   | 6 936   | 8 053   | 9 265    | 14 303  | 19 550    | 18 266  |
| Capacity building transfers                             | 856     | 768     | 654     | 844      | 749     | 400       | 400     |
| Total   | 13 194  | 15 515  | 18 515  | 28 466   | 36 278  | 44 325    | 48 572  |
| Growth rates  |         |         |         |          |         |           |         |
| Equitable share and related                             |         | 20,9%   | 25,6%   | 87,3%    | 14,5%   | 15,0%     | 23,8%   |
| Infrastructure transfers                                |         | 21,4%   | 16,1%   | 15,0%    | 54,4%   | 36,7%     | -6,6%   |
| Capacity building transfers                             |         | -10,2%  | -14,9%  | 29,1%    | -11,3%  | -46,6%    | 0,0%    |

Neighbourhood development partnership grant aims to unleash potential Following a year of preparatory work, municipalities now have a range of projects that will be supported under the auspices of the neighbourhood development partnership grant, which has two components: a technical assistance component and project funding transfers. Over the next three years, the technical assistance component of the grant will support municipalities in identifying new projects in targeted areas where improvements in the municipal infrastructure have a potential to attract private capital into historically disadvantaged areas. The aim is to release the economic potential of townships while simultaneously improving access to government services in these areas. This grant is allocated R3,7 billion over the three-year spending period.

New grant for bulk water services

The new water services bulk infrastructure grant is introduced in this Budget. It is government's response to the need to scale up bulk water supplies to enable local municipalities to connect more households to their water and sanitation systems. It is introduced at R300 million in 2007/08, and will more than double to R650 million by 2009/10.

#### The equitable share

Stepped-up support for provision of free basic services

The local government equitable share is allocated an additional R5 billion over the next three years, growing from R18,1 billion in 2006/07 to 29,4 billion in 2009/10. Excluding the RSC levy replacement component, the local government equitable share grows at an average annual rate of 20,5 per cent per year over the MTEF. This represents a significant stepping up of national government's contribution to the cost of providing free basic services to qualifying households.

#### Electricity, water and sanitation backlogs in schools and clinics

Over and above the provision for regional bulk infrastructure, government is working to alleviate electricity, water and sanitation backlogs in schools and clinics. The Department of Water Affairs and Forestry and the Department of Minerals and Energy will, through the relevant municipality, roll out bulk electricity and water and sanitation to affected schools and clinics. Over the next three years, R950 million is allocated to municipalities for bulk infrastructure.

The local government equitable share formula is used to divide this allocation between the 283 municipalities. Annexure E provides further details on the structure of the formula and the data that underpins it.

#### Infrastructure transfers to local government

The 2007 Budget allocates an additional R15,4 billion for infrastructure development in local government. Over the MTEF period national government will transfer R55,3 billion to municipalities through various earmarked grants to ensure that the necessary municipal infrastructure is in place to deliver basic services, and to support host cities in meeting their 2010 FIFA World Cup obligations.

Allocations provide support for basic service delivery

The largest infrastructure transfers - R24,7 billion over the next three years - are channelled through the municipal infrastructure grant. This grant augments municipal own resources and places municipalities in a better position to provide infrastructure for rolling out basic services. In addition, the grant seeks to stimulate local economic development and job creation through labour-based infrastructure methods as prescribed by the expanded public works programme.

Additional funding for municipal infrastructure grant

Table 8.8 Infrastructure transfers to local government, 2003/04 – 2009/10

|   | 2003/04 | 2004/05 | 2005/06 | 2006/07  | 2007/08 | 2008/09    | 2009/10 |
|---|---------|---------|---------|----------|---------|------------|---------|
|   |         | Outcome |         | Revised  | Mediu   | m-term est | imates  |
| R million   |         |         |         | estimate |         |            |         |
| Direct transfers <sup>1</sup>                           | 4 102   | 5 299   | 6 286   | 7 931    | 12 390  | 17 119     | 15 302  |
| Municipal infrastructure grant                          | 2 442   | 4 481   | 5 436   | 6 756    | 7 549   | 8 053      | 9 130   |
| National Electrification Programme                      | 245     | 196     | 297     | 355      | 468     | 596        | 897     |
| Implementation of water service projects                | 1 022   | 208     | -       | _        | _       | -          | -       |
| Disaster relief   | -       | 280     | 311     | _        | _       | -          | _       |
| Poverty relief funds                                    | 393     | 134     | _       | _        | _       | _          | _       |
| Public transport infrastructure and systems grant       | -       | -       | 242     | 170      | 1 174   | 3 170      | 2 325   |
| Neighbourhood development partnership grant             | _       | -       | -       | 50       | 500     | 1 500      | 1 650   |
| 2010 FIFA World Cup stadiums development grant          | -       | -       | -       | 600      | 2 700   | 3 800      | 1 300   |
| Indirect transfers <sup>2</sup>                         | 1 613   | 1 638   | 1 767   | 1 333    | 1 913   | 2 431      | 2 964   |
| Water and sanitation operating subsidy                  | 817     | 819     | 904     | 440      | 490     | 531        | 393     |
| National Electrification Programme                      | 796     | 819     | 863     | 893      | 973     | 1 151      | 1 421   |
| Bulk infrastructure                                     | _       | _       | _       | _        | 300     | 450        | 650     |
| Backlogs in water and sanitation at clinics and schools | -       | -       | -       | -        | 105     | 210        | 350     |
| Backlogs in the electrification of clinics and schools  | -       | -       | _       | _        | 45      | 90         | 150     |
| Total   | 5 715   | 6 936   | 8 053   | 9 265    | 14 303  | 19 550     | 18 266  |

<sup>1.</sup> Transfers made directly to municipalities

<sup>2.</sup> In-kind transfers to municipalities

#### Neighbourhood development partnership grant

The neighbourhood development partnership grant fund provides financial assistance to municipalities for partnership-based community and commercial infrastructure in townships and informal settlements. Successful municipalities seek to leverage increased private-sector investment by providing opportunities for retail, mixed-income housing, manufacturing and other commercial developments in township nodes. The emphasis is on precinct, town centre and high street development projects with an estimated project value of over R9,2 billion over the next decade. The grant supports the creation of high-quality developments that aim to overcome the spatial and economic distortions endemic to townships. A key principle is to retain and increase buying power within townships, and create environments that improve the quality of life and attract private-sector investment.

To date, technical assistance totalling R50 million has been allocated for redesigning and upgrading of existing and emerging township town centres and main streets, in Bara Central in Soweto (Johannesburg), Njoli Square in kwaZakhele (Nelson Mandela) and Ngangelizwe in Mthatha. Planned interventions in eThekwini Bridge City and KwaMashu town centre will improve transport and employment accessibility, enhance community infrastructure, upgrade the urban environment and provide additional job opportunities for residents of Inanda, Ntuzuma and KwaMashu. Tshwane and Ekurhuleni municipalities will use the grant to identify nodes in townships and informal settlements, and put in place long-term programmes with the grant providing a meaningful kick-start to the implementation of prioritised nodes in the two cities.

The neighbourhood development partnership grant has also highlighted local investment opportunities in smaller township areas such as Mphophomeni in Umngeni, Nkowankowa in Tzaneen and Ndwedwe.

Government to spend R6 billion on national electrification programme over MTEF In line with the objective to eradicate electricity backlogs, government plans to spend R6 billion over the next three years on the national electrification programme. Of this amount, R2 billion will be spent by municipalities directly and R3,8 billion by Eskom on behalf of municipalities

#### 2010 FIFA World Cup-related funding

The public transport infrastructure grant provides R1,2 billion in 2007/08, R3,2 billion in 2008/09 and R2,3 billion in 2009/10 to accelerate planning; and to establish, construct and improve new and existing public transport infrastructure and systems. This includes R1,1 billion for commuter bus and rail transport.

Targeted support for 2010 host cities

The 2010 FIFA World Cup stadiums development grant provides R8,4 billion for the design and construction of new stadiums and the upgrading of existing ones in 2010 host cities. Municipalities are required to plan and budget for construction and rehabilitation of soccer stadiums, taking into account their own revenue potential along with allocations from national government. This will ensure that affordable stadiums are constructed to FIFA standards using the available resources.

To date R600 million has been transferred for construction and renovation of stadiums. Ellis Park, Prince Alfred Park, Vodacom Park, Royal Bafokeng and Loftus Versfeld stadiums are expected to be completed for the Confederations Cup in September 2009.

Table 8.9 Funding for 2010 World Cup, 2005/06 - 2009/10

| R million  | 2005/06       | 2006/07     | 2007/08 | 2008/09 | 2009/10 | Total |
|--|---------------|-------------|---------|---------|---------|-------|
| 2010 FIFA World Cup transport infrastru                      | cture-related | allocations |         |         |         |       |
| Tshwane  | 13            | 11          | 105     | 400     | 165     | 694   |
| Johannesburg   | 107           | 184         | 329     | 540     | 160     | 1 320 |
| Cape Town  | 8             | 120         | 230     | 358     | 50      | 766   |
| Mangaung   | 23            | 30          | 25      | 220     | -       | 298   |
| Rustenburg   | 4             | _           | 15      | 50      | _       | 69    |
| Polokwane  | 4             | 10          | 40      | 125     | _       | 179   |
| eThekwini  | 23            | 12          | 125     | 558     | 133     | 851   |
| Nelson Mandela   | 54            | 69          | 132     | 265     | _       | 520   |
| Mbombela   | 2             | 1           | 55      | 154     | _       | 212   |
| SANRAL   | _             | _           | 130     | 100     | 200     | 430   |
| SA Rail Commuter Corporation                                 | _             | 180         | 476     | 210     | 450     | 1 316 |
| Cross Border Road Transport Agency                           | _             | 1           | _       | _       | _       | 1     |
| Bus rapid transit systems and municipal busses               | _             | -           | _       | 500     | 1 817   | 2 317 |
| Monitoring and Evaluation (National Department of Transport) | _             | _           | 20      | 20      | 25      | 65    |
| Total  | 238           | 618         | 1 682   | 3 500   | 3 000   | 9 038 |
| 2010 FIFA World Cup stadiums develop                         | ment grant    |             |         |         |         |       |
| Green Point (Cape Town)                                      |               | 98          | 434     | 947     | 451     | 1 930 |
| Kings Park (eThekwini)                                       |               | 109         | 392     | 847     | 452     | 1 800 |
| Soccer City (Johannesburg)                                   |               | 98          | 339     | 696     | 397     | 1 530 |
| Ellis Park (Johannesburg)                                    |               | 4           | 146     | 79      | -       | 229   |
| Vodacaom Park (Mangaung)                                     |               | 4           | 106     | 110     | -       | 220   |
| Mbombela   |               | 88          | 390     | 377     | _       | 855   |
| Prince Alfred Park (Nelson Mandela)                          |               | 110         | 435     | 350     | -       | 895   |
| Peter Mokaba (Polokwane)                                     |               | 81          | 333     | 282     | -       | 696   |
| Royal Bafokeng (Rustenburg)                                  |               | 4           | 72      | 71      | -       | 147   |
| Loftus Versveld (Tshwane)                                    |               | 4           | 53      | 41      | -       | 98    |
| Total  |               | 600         | 2 700   | 3 800   | 1 300   | 8 400 |

#### Capacity-building transfers to local government

Developing municipal capability for sustained delivery of quality services remains a government priority. The capacity-building grants help municipalities to build management, planning, technical, budgeting and financial management skills. Government plans to spend R1,4 billion to modernise local government budgeting and financial management systems and to improve compliance with the requirements of the Municipal Financial Management Act (2003). In addition, R742 million is allocated for the Siyenza Manje programme.

Siyenza Manje builds management, planning and technical skills

Table 8.10 Capacity-building transfers to local government, 2003/04 – 2009/10

|  | 2003/04 | 2004/05 | 2005/06 | 2006/07  | 2007/08  | 2008/09   | 2009/10 |
|--|---------|---------|---------|----------|----------|-----------|---------|
|  |         | Outcome |         |          | Medium-t | erm estim | nates   |
| R million                                  |         |         |         | estimate |          |           |         |
| Direct transfers <sup>1</sup>              | 796     | 699     | 588     | 790      | 695      | 350       | 400     |
| Municipal systems improvement grant        | 151     | 182     | 200     | 200      | 200      | 200       | 200     |
| Restructuring grant                        | 494     | 388     | 255     | 445      | 350      | _         | _       |
| Financial management grant: Municipalities | 151     | 129     | 133     | 145      | 145      | 150       | 200     |
| Indirect transfers <sup>2</sup>            | 60      | 69      | 66      | 53       | 53       | 50        | _       |
| Financial management grant: DBSA           | 60      | 69      | 66      | 53       | 53       | 50        | _       |
| Total                                      | 856     | 768     | 654     | 844      | 749      | 400       | 400     |

<sup>1.</sup> Transfers made directly to municipalities

# **Budgeting and performance management**

Stepping up performance management in government Improvements in the budget process in provinces and municipalities are the focus of reform initiatives closely tied to the broader challenge of enhancing performance management across government. Under the auspices of the Policy Coordination and Advisory Services in the Presidency, a framework has been developed for government-wide monitoring and evaluation, aimed at linking high-level social and economic development objectives with practical measures of service delivery and performance of government programmes.

### Siyenza Manje

To develop skills in engineering, planning and financial management within municipalities, the Development Bank of South Africa has initiated Siyenza Manje, which translates to "we are doing it now". In addition to R600 million provided by the bank, government is contributing R225,2 million, R246,8 million and R269,2 million over the MTEF. Siyenza Manje's immediate target is the eradication of the bucket system. A total of 144 professionals and 30 interns will be deployed in municipalities as part of this initiative.

Siyenza Manje's targets are set out in the table below.

Siyenza Manje performance targets and development impact measures

|  |            | Target     |            |  |
|--|------------|------------|------------|--|
| Performance measure  | 2007/08    | 2008/09    | 2009/10    |  |
| MIG & other infrastructure grants expenditure  | R2 Billion | R3 Billion | R5 Billion |  |
| Number of projects implemented   | 200        | 400        | 500        |  |
| Number of households with access to water  | 150 000    | 300 000    | 450 000    |  |
| Number of households with access to sanitation   | 115 000    | 250 000    | 350 000    |  |
| Number of institutions/Municipalities that benefit from DF institutional capacity building initiatives | 60         | 80         | 100        |  |
| Number of people trained on job - finance  | 120        | 160        | 250        |  |
| Number of people trained on job - technical  | 120        | 160        | 250        |  |
| Number of finance and infrastructure management systems developed                                      | 30         | 40         | 50         |  |
| Number of jobs created   | 10 000     | 20 000     | 30 000     |  |

<sup>2.</sup> In-kind transfers to municipalities

As an integral part of this initiative, the National Treasury and the Auditor-General have developed a programme performance information framework for strengthening systems across national, provincial and local government, aimed at:

Framework promotes accountability to Parliament

- Clarifying standards for performance information and supporting regular audits of non-financial information where appropriate.
- Improving the structures, systems and processes required to manage performance information.
- Defining roles and responsibility for performance information.
- Promoting accountability to Parliament, provincial legislatures, municipal councils and the public through timely, accessible and accurate publication of performance information.

Implementation of this framework over the period ahead, for specific sectors, programmes and government activities, will contribute to further strengthening of the information base on which budgets are constructed and their implementation monitored.

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