

ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE 2012



The Estimates of Provincial Revenue and Expenditure 2012 report is compiled using the available information from different sources. Some of this information is subject to revision.

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Mandla Nkomfe

MEC for Finance

FOREWORD

The 2012/13 budget is the midterm budget of the current term of government, it is the budget that gives an expression to what government would have achieved by 2014. This budget is expected to enable the Gauteng Provincial Government (GPG) to continue delivering on the priorities and outcomes that underpin the mandate of the current electoral term of office. However this budget is tabled against very difficult economic conditions, the current indications from the IMF are that the world economy will now grow at 3.3% which is a decline from the September forecast of 4.0%. The advanced economies are expected to grow by 1.6 % in 2011 and 1.2 % in 2012.

The implications of these challenges are that resources will grow at modest rate which calls for all and sundry to exercise fiscal discipline in the manner in which we utilize public resources. Government should learn to do more with less; programmes and projects that are not aligned to the outcomes should be stopped. To this end, the crafting of this budget has been an interactive process with all the relevant stakeholders. One of the key decisions that was taken has been the top slicing of departmental budgets to deal with some of the challenges facing the department of health.

Furthermore the budgeting process for infrastructure for 2012/13 has been improved to deal with the persistent poor performance on the spending on infrastructure budget. As agreed by the Premier Budget Committee and endorsed by EXCO, in 2012/13 budget will only be made available for projects that meet the readiness criteria. The indicative budget in the baseline of these departments is not guaranteed.

In dealing with some of the capacity problem within the infrastructure departments, the Provincial Treasury is setting up a programme to coordinate the capacity building in these departments.

In the coming financial year, Supply Chain Management and Contract management in the province will be strengthened. No commitment will be allowed where there are no resources; all departments will only be allowed to spend in line with their allocated resources. Restoring Fiscal Discipline and Maintaining Sound Financial Management remain a foundation for the attainment of the provincial priorities.

The successful tabling of this budget is the culmination of the sterling work by Premier Budget Committee, the Provincial Executive Council and all government officials who cooperated with all the requests made. This is the testament that if we all work together, we can achieve more.

Lastly, I thank the team Finance under the leadership of Mr Stewart Lumka, the Head of Department and the Ms Nomfundo Tshabalala the Head of Treasury Division for their dedication and hard work towards the productions of this budget.

Mandla Nkomfe
MEC for Finance
Gauteng

LIST OF ABBREVIATIONS

AARTO	Administrative Justice of Road Traffic Offences
ABET	Adult Basic Education and Training
ACSA	Airports Company of South Africa
AG	Attorney General
AG	Auditor General
AIDC	Automotive Industry Development Centre
ANC	Antenatal Care
APP	Annual Performance Plan
AU	African Union
B-BBEE	Broad-Based Black Economic Empowerment
BCM	Budget Cycle Model
BDS	Business Development Support
BEE	Black Economic Empowerment
BNG	Breaking New Ground
BPO-O	Business Process Outsourcing and Offshoring
CAP	Co-operative Assistance Programme
CAPEX	Capital Expenditure
CJCC	Criminal Justice Coordinating Committee
CJS	Criminal Justice System
CAPS	Curriculum and Assessment Policy Statements
CASP	Comprehensive Agricultural Support Programme
CATHSSETA	Culture, Arts, Tourism, Hospitality Sports Sector Education and Training Authority
CBD	Central Business District
CBO	Community Based Organisation
CCS	Carbon Capturing & Sequestration
CCTV	Closed Circuit Television
CDM	Clean Development Mechanism
CDW	Community Development Worker
CFO	Chief Financial Officer
CHC	Community Health Centre
COH WHS	Cradle of Humankind World Heritage Site
CoJ	City of Johannesburg
ConHill	Constitution Hill
COPC	Community Oriented Primary Care
COP17	17th Conference of the Parties
COSSASA	Confederation of School Sport Associations of Southern Africa
CPA	Commonwealth Parliamentary Association
CPF	Community Police Forum
CPI	Consumer Price Index
CPIX	Consumer Price Index excluding interest rates on mortgage bonds
CRU	Community Residential Unit
DARD	Department of Agriculture and Rural Development
DBSA	Development Bank of Southern Africa
DCS	Department of Correctional Services
DDI	Domestic Direct Investment
DED	Department of Economic Development
DFDS	Dedicated Feeder and Distribution Service
DGR	Dinokeng Game Reserve
DHIS	District Health Information System
DLTC	Driving License Testing Centre
DMO	Destination Marketing Organisation
DMPT	Departmental Change Management Project Team
DORA	Division of Revenue Act
DORB	Division of Revenue Bill
DPSA	Department of Public Service and Administration

DTI	Department of Trade and Industry
DV	Domestic Violence
DWA	Department of Water Affairs
ECD	Early Childhood Development
EEDBS	Enhanced Extended Discount Benefit Scheme
EIA	Environmental Impact Assessment
EINC	Economic Intelligence Nerve Centre
EIP	Environmental Implementation Plan
EME	Exempted Micro Enterprise
EPI	Expanded Programme on Immunization
EPWP	Expanded Public Works Programme
ERM	Enterprise-wide Risk Management
ERP	Enterprise Resource Planning
ESMOE	Essential Steps in the Management of Obstetric Emergencies
ESSP	Extra School Support Programme
EXCO	Executive Council
FCS	Family Violence, Child Protection and Sexual Offences
FDI	Foreign Direct Investment
FFC	Financial and Fiscal Commission
FIFA	Federation of International Football Association
FLISP	Finance Linked Individual Subsidy Programme
FTT	Forensics Task Team
FY	Financial Year
GAC	Gauteng Advisory Committee
GAS	Gauteng Audit Services
GCR	Global City Region
GCRA	Gauteng City Region Academy
GCRO	Global City Region Observatory
GDARD	Gauteng Department of Agriculture and Rural Development
GDCS	Gauteng Department of Community Safety
GDE	Gauteng Department of Education
GDED	Gauteng Department of Economic Development
GDF	Gauteng Department of Finance
GDH	Gauteng Department of Health
GDID	Gauteng Department of Infrastructure Development
GDLGH	Gauteng Department of Housing and Local Government
GDPTRW	Gauteng Department of Public Transport, Roads and Works
GDSACR	Gauteng Department of Sport, Arts, Culture and Recreation
GDSD	Gauteng Department of Social Development
GEDA	Gauteng Economic Development Agency
GEGDS	Gauteng Economic Growth and Development Strategy
GEP	Gauteng Enterprise Propeller
GEYODI	Gender, Youth and People with Disabilities
GFA	Gauteng Funding Agency
GFC	Gauteng Film Commission
GGB	Gauteng Gambling Board
GGDA	Gauteng Growth and Development Agency
GIAMA	Government Immovable Asset Management Act
GIDP	Gauteng Integrated Development Plan
GIPF	Gauteng Industrial Policy Framework
GIS	Geographic Information System
GMA	Gautrain Management Agency
GoL	Gauteng-on-Line
GPC	Gauteng Planning Commission
GPDB	Gauteng Planning and Development Bill
GPL	Gauteng Provincial Legislature
GPLNS	Gauteng Primary Literacy and Numeracy Strategy
GPLS	Gauteng Primary Literacy Strategy
GPSSBC	General Public Service Sector Bargaining Council

GRAP	Generally Recognised Accounting Practice
GSDF	Gauteng Spatial Development Framework
GSSC	Gauteng Shared Service Centre
GT	Gauteng Treasury
GTA	Gauteng Tourism Authority
GTIA	Gauteng Transport Infrastructure Act
GYC	Gauteng Youth Commission
HCBC	Home Community Based Care
HCT	HIV Counselling and Testing
HH	Household
HR	Human Resources
HRD	Human Resource Development
HRIMS	Human Resource Information Management Systems
HTA	High Transmission Area
HWSETA	Health and Welfare Sector Education Training Authority
ICD	Independent Complaints Directorate
ICT	Information and Communications Technology
ICU	Intensive Care Unit
IDIP	Infrastructure Delivery Improvement Programme
IDP	Integrated Development Plan
IDZ	Industrial Development Zone
IDZ JMP	Industrial Development Zone Jewellery Manufacturing Precinct
IFMS	Integrated Financial Management System
IGR	Inter-Governmental Relations
IIA	Institute of Internal Auditors
IISE	Impophoma Infrastructure Support Entity
IH	Inclusionary Housing
IMCI	Integrated Management of Childhood Illnesses
INH	Isoniazid
IP	Intellectual Property
IPID	Independent Police Investigative Directorate
IPTN	Intermodal Public Transport Facilities
IRE	Invoicing and Receipting Engine
IRM	Information Resource Management
IT	Information Technology
IWAX	Industrial Waste Exchange Programme
IYM	In-year Monitoring
JMP	Jewellery Manufacturing Precinct
JOINTS	Joint Operations and Intelligence Structure
KM	Knowledge Management
LAN	Local Area Network
LEA	Law Enforcement Agency
LED	Local Economic Development
LP	Liquified Petroleum
LRP	Literacy Resource Package
LSB	Legislative Services Board
LSEN	Learners with Special Educational Needs
LTSM	Learner and Teacher Support Materials
LUMP	Land Use Management Plan
M&E	Monitoring and Evaluation
MASP	Men as Safety Promoters
MEC	Member of the Executive Committee
MEDSAS	Medical Stores Administrative System
MFMA	Municipal Finance Management Act
MHD	Mixed-Housing Development
MIG	Municipal Infrastructure Grant
MIP	Massified Induction Programme
MISS	Minimum Information Security Standard
MISTRA	Mapungubwe Institute of Strategic Reflection

MMC	Medical Male Circumcision
MMC	Member of the Mayoral Committee
MoA	Memorandum of Agreement
MPP	Mass Participation Programme
MRR	Market Related Rental
MSAU	Multi-Sectoral Aids Unit
MSD	Medical Supply Depot
MSP	Master Skills Plan
MST	Mathematics, Science and Technology
MTBPS	Medium Term Budget Policy Statement
MTEC	Medium Term Expenditure Committee
MTREF	Medium Term Revenue and Expenditure Framework
MTSF	Medium Term Strategic Framework
MVLF	Motor Vehicle Licence Fee
MYHDP	Multi-Year Housing Development Plan
NARYSEC	National Rural Youth Service Corps
NCOP	National Council of Provinces
NDoH	National Department of Health
NEMA	National Environmental Management Act
NGO	Non-governmental Organisation
NHI	National Health Insurance
NHLS	National Health Laboratory Services
NIMART	Nurse Initiated Management of Anti-retroviral Treatment
NLTIS	National Land Transport Information System
NMT	Non-Motorised Transport
NPA	National Prosecuting Authority
NPO	Non-Profit Organisation
NQF	National Qualifications Framework
NRTA	National Road Traffic Act
NSNP	National School Nutrition Programme
NYDA	National Youth Development Agency
NYS	National Youth Service
OAU	Organization of African Unity
OD	Organisational Development
OEM	Original Equipment Manufacturer
OHS	Occupational Health and Safety
OHSA	Occupational Health and Safety Act
OoP	Office of the Premier
OPCA	Operation Clean Audit
OPSC	Office of the Public Service Commission
ORT	Oral Rehydration Therapy
ORTIA	Oliver Tambo International Airport
ORTIA IDZ	Oliver Tambo International Airport Industrial Development Zone
OSD	Occupational Specific Dispensation
OVC	Orphans and Vulnerable Children
PACCC	Provincial Anti-Corruption Coordination Committee
PACF	Provincial Anti-Corruption Forum
PAHC	Primary Animal Health Care
PAIA	Promotion of Access to Information Act
PAJA	Promotion of Administrative Justice Act
PALAMA	Public Administration Leadership and Management Academy
PANSALB	Pan South African Language Board
PBC	Premier's Budget Committee
PDE	Patient Day Equivalent
PDP	Personal Development Plan
PEBA	Programme Evaluation and Budget Analysis
PEPFAR	Presidential Emergency Plan for AIDS Relief
PERO	Provincial Economic Review and Outlook
PFMA	Public Finance Management Act

PGDS	Provincial Growth and Development Strategy
PHC	Primary Health Care
PHRA-G	Provincial Heritage Resources Agency-Gauteng
PMDS	Performance Management and Development System
PMO	Project Management Office
PMS	Performance Management System
PMTCT	Prevention of Mother to Child Transmission
POA	Programme of Action
PP	Preferential Procurement
PIIP	Perinatal Problem Identification Programme
PPP	Public Private Partnership
PPT	Planned Patient Transport
PRE	Provincial Regulatory Entity
PRMG	Provincial Roads Maintenance Grant
PROVJOINTS	Provincial Joint Operations and Intelligence Structure
PSA	Public Service Act
PTOG	Public Transport Operations Grant
PwD	Person with Disabilities
QB	Quarterly Bulletin
QPR	Quarterly Performance Report
QSE	Qualifying Small Enterprise
R&D	Research and Development
RDP	Reconstruction and Development Programme
RED	Reach Every District
REM	Regional Economies Monitor
RFP	Request for Proposal
RFQ	Request for Quotation
ROD	Record of Decisions
RPL	Recognition of Prior Learning
RTMC	Road Traffic Management Corporation
RVO	Regional Victims Office
RWOPS	Remunerated Work Outside the Public Sector
SAFA	South African Football Association
SAICE	South African Institute of Civil Engineers
SALGA	South African Local Government Association
SAPS	South African Police Service
SCM	Supply Chain Management
SCOA	Standard Chart of Accounts
SDF	Service Delivery Forum
SDS	Social Development Strategy
SED	Socio-economic Development
SERO	Socio-economic Review and Outlook
SETA	Sector Education and Training Authority
SITA	State Information Technology Agency
SLA	Service Level Agreement
SMME	Small, Medium and Micro Enterprise
SMS	Senior Management Services
SOCA	Sexual Offences Criminal Act
SPDC	Supplier Park Development Company
SRM	Sustainable Resource Management
SSIP	Senior Secondary Intervention Programme
SSMPP	School Sport Mass Participation Programme
STI	Sexually Transmitted Infection
TBR	Township Business Renewal
TIH	The Innovation Hub
TIHMC	The Innovation Hub Management Company
TOLAB	Transport Operating License Administrative Body
TR	Treasury Regulation
TSS	Technology Support Services

20PTP	Twenty Priority Townships Programme
TB	Tuberculosis
UNICEF	United Nations Children Fund
URP	Urban Renewal Programme
VAWAC	Violence Against Women and Children
VEC	Victim Empowerment Centre
VIC	Visitor Information Centre
VPD	Vaccine Preventable Disease
WAN	Wide Area Network
WOMAP	Women Management Advancement Programme
WOP	War on Poverty
WWTW	Waste Water Treatment Works
XDR TB	Extensively Drug-Resistant Tuberculosis

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GLOSSARY



OVERVIEW OF PROVINCIAL ESTIMATES

OVERVIEW OF PROVINCIAL ESTIMATES

1. BUDGET STRATEGY AND AGGREGATES

1.1 Introduction

The 2011/12 budget was tabled amid an anticipated recovery in the outer years of the MTEF. The path to recovery was given a significant blow in the sovereign debt crisis which continues to impact Western Europe. Since Europe is one of South Africa's largest trading blocks, planning and budgeting at the beginning of the 2012 MTEF must be informed by the prolonged impact of the recession on the South African economy and more especially on the people of the City Region of Gauteng. GPG's planning and investment must be mindful of the need of a broad social net for the marginalised while ensuring social investment is balanced with the need to invest in economic infrastructure to stimulate and facilitate economic growth.

To this end, there is an increased need to focus on fiscal discipline and adherence to strict financial management practices. This will assist the departments to make the current budget do more with less by increasing the accountability and thrift with which officials action planning and implementation of programmes. The Premier Budget Committee (PBC) has taken the lead in assisting the province to address these risks with the appropriate strategy to mitigate the occurrence. The evolving theme and focus of these meetings was: "Improving Financial Stability to ensure Service Delivery in Gauteng" and "Restoring Fiscal Discipline and Maintaining Sound Financial Management as a Foundation for the Attainment of Outcomes".

In lieu of this focus, Gauteng Treasury, has with cooperation from GPG departments, identified the relevant risks that GPG is exposed to. In response, GPG developed the necessary strategies aimed at mitigating these risks. Treasury is working with departments to decrease outstanding accruals, while minimising the practices which leads to a recurrence of accruals. A major priority is to clear accruals in the Department of Health. A top-slice of 3 per cent was implemented against the 2012/13 budget of GPG departments' Equitable Share component of the allocation to provide an additional amount R400 million and allocate to other priorities. A further amount has been reduced from the province's infrastructure budget due to lack of readiness of implementation with the respective infrastructure projects.

Treasury will also assist the departments in identifying areas where efficiencies can be implemented. This will be supported with a further emphasis on revenue enhancement and reduction of wastage to ensure that there is reduction in spending on non-core areas.

In addition to the aforementioned is a serious attempt in curbing the wage bill of the province without compromising delivery. There are a number of departments that have received additional funding to employ the necessary personnel, with technical skills and expertise, in line with the departments' core function, which will be able to assist departments in delivering against its mandate. Departments who benefit from this investment include Roads and Transport and Infrastructure Development.

Infrastructure is a significant national and provincial focus. Delivery in infrastructure must be addressed since it has the potential to transform the lives of resident of Gauteng by providing access to basic services as well as much needed social infrastructure such as schools and hospital. In addition, infrastructure has the potential to create an environment in which economic growth is facilitated, thereby supporting the development of new job opportunities. Investment and delivery in infrastructure is therefore considered a catalyst to stimulating economic growth which is essential in the current global crisis. Addressing the lack in infrastructure capacity is essential and an amount of R150 million has been set aside in 12/13 financial year to build capacity in infrastructure delivery. Treasury will work closely with departments and ensure that the capacity is continually built over the MTEF.

The strategies outline above is part of Gauteng's continued commitment to deliver against the 8 outcomes which were tabled during the 2011/12 financial year as the area of intervention the province wishes to concentrate on. To this end the province will continue to sharpen the focus and improved integration in planning thus ensuring that all the outputs identified by the province are able to meaningfully transform and improve the quality of life for the residents of the province.

1.2 Resourcing the government outcomes

The province continued to implement the outcomes-based planning and budgeting when preparing the next MTEF budget. This entails departments identifying those critical service delivery imperatives that should be focused on, i.e. identify key projects and programmes that will have high impact or short-term wins, while laying a foundation for long-term achievements. Details of key outcomes and related outputs funded over the MTEF are stated below.

1.2.1 Quality basic education

The government's interventions in improving the lives of South Africans through the quality basic education will be in the form of strengthening the foundation, intermediate, senior and senior secondary phases of education. The key focus will be in ensuring quality teaching and learning in schools, improving professionalism in educators, integrated implementation of the ECD strategy, providing enabling environment for learning, provision of multi-year infrastructure and scholar transport for plan.

1.2.2 Long and healthy life for all South Africans

The focus of this intervention will be on reducing mortality rate and increasing life expectancy by implementing measures to detect children's diseases and curb the spread thereof. With regard to HIV/Aids, government will extend its programmes that relate to mass education, treatment of pregnant mothers and the other infected and affected people. In reducing the burden of disease from TB, government strategies relate to integrating the TB and HIV services, intensifying the door-to-door campaigns and increasing the TB cure rate. In supporting the achievement of this outcome, Sport, Arts, Culture and Recreation will offer HIV/Aids grants to individuals within the arts and cultural sector as well as well as increasing mass participation in sports to promote healthy living.

Infrastructure Development will ensure that it fast tracks the delivery of infrastructure projects, i.e. construction of new health and social services facilities, as well as maintenance and rehabilitation of existing facilities.

1.2.3 All people in South Africa are and feel safe

GPG's interventions aim at intensifying a fight against crime and corruption, reducing road fatalities and integrating the criminal justice system to improve its effectiveness. Strategies that will implemented are targeted at violent crime reduction through the Rural Safety Plan with focus on deploying patrollers and on increasing SAPS visibility to the communities and by monitoring the Co-created Policing Strategy that focuses on ten priority crimes. Crime against women and children will be reduced by implementing the repackaged school safety programme, social crime prevention strategy and the victim empowerment and support programmes.

1.2.4 Vibrant and sustainable rural communities

Agriculture and Rural Development is the lead department for this outcome and is responsible for implementing the functions of agriculture, rural development and environment. The key outputs identified that support the provincial outcomes are: (a) supporting farmers with production input, supporting 20 cooperatives on livestock farming and providing farmer training to sustain small and large farming sector; (b) developing homestead, schools and community food gardens to support own food production initiatives; (c) improving rural services to support livelihoods by providing various farm infrastructure and coordinating with other departments to provide schools-related programmes, road upgrades, housing units and satellite police stations; (d) improving opportunities to participate in the economy through functioning flower, poultry and hydroponic vegetables agri-parks and increasing support for farmers and cooperatives involved in the Maize Triangle; (e) enabling institutional environment for sustainable and inclusive growth by establishing and maintaining functional institutional arrangements to support rural development.

1.2.5 Sustainable human settlements and improved quality of household life

Local Government and Housing (Housing division) takes the leading role in the achievement of this outcome. The Department identified the following key outputs, namely: accelerated delivery of housing opportunities, access to basic services, more efficient land utilisation and an improved property market.

The Department's respective programmes for providing houses for different income groups, formalising informal settlements, rental stock will contribute in accelerating the delivery of housing opportunities. Projects relating to Alexandra and Evaton will continue to be implemented over the medium term. The Department will acquire 20 land parcels for developing well located human settlements.

1.2.6 Responsive, accountable, efficient and effective local government

Local Government and Housing (Local Government division) is a lead department that is responsible for the

achievement of this outcome. The Department identified the following key outputs, namely: implementing differential approach to municipal financing, improving access to basic services, implementing initiatives that are supportive to the human settlements, implement programmes that will deepen democracy through a refined Ward Committee model, offer comprehensive administrative and financial capability support to municipalities and development of a single window of coordination model through the implementation of the provincial inter-governmental relations (IGR) framework.

1.2.7 Decent employment through inclusive economic growth

GPG will boost economic activity in the province through: (a) strategic economic infrastructure to stimulate employment-led growth and development; (b) re-industrialisation to support the growth of labour-intensive industries; (c) building an innovation and knowledge-based economy to drive competitiveness and economic growth; (d) green economy interventions to support sustainable economic growth and development; (e) tourism sector development to drive competitiveness and economic growth; (f) creative industries sector development to drive competitiveness and economic growth; (g) sustainable employment creation; (h) trade and investment promotion; and (i) strategic procurement supporting the decent work agenda.

Specific tourism projects include infrastructure upgrade at Maropeng and Sterkfontein Caves and the establishment of the Visitor Centre and Nelson Mandela Centre of Memory in the Constitutional Hill by 2014.

1.2.8 Efficient, effective and development oriented public service, and an empowered, fair and inclusive citizenship

This outcome has two components: one led by the Office of the Premier (i.e. an efficient, effective and development oriented public service) and the other led by Sport, Arts, Culture and Recreation (i.e. an empowered, fair and inclusive citizenship). Office of the Premier identified key outputs such as the improved public service delivery and access, effective and efficient human resource management and development and working business processes, systems, decision rights and accountability. The Department of Sport, Arts, Culture and Recreation identified key outputs including the nation building and national identity, citizen participation and social cohesion

1.3 Summary of budget aggregates

Table 1 below summarises the provincial actual expenditure from the 2008/09 to 2014/15 financial year, and shows the estimated expenditure and revenue from the 2012/13 to 2014/15 financial years. The provincial revenue increased to R68.03 billion in the main budget of 2011/12 and will further increase from R73.56 billion in 2012/13 to R85.02 billion in 2014/15.

TABLE 1: PROVINCIAL BUDGET SUMMARY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Provincial receipts									
Transfer receipts from national									
Equitable share	33 811 732	40 365 193	45 869 090	50 428 480	50 967 615	50 967 615	54 545 389	58 613 875	62 880 944
Conditional grants	11 635 549	13 836 764	13 962 117	14 586 174	14 673 913	14 673 913	15 603 784	17 003 673	18 279 535
Provincial own receipts	2 351 735	2 620 260	2 820 298	3 010 609	3 096 980	3 486 500	3 415 206	3 634 038	3 863 967
Total provincial receipts	47 799 016	56 822 217	62 651 505	68 025 263	68 738 508	69 128 028	73 564 379	79 251 586	85 024 446
Provincial payments									
Current payments	34 682 428	41 792 442	45 016 156	53 266 053	52 019 396	52 794 032	53 350 438	58 436 891	61 913 508
Transfers and subsidies	14 823 010	14 985 322	14 327 520	12 022 585	14 480 611	14 654 165	13 380 710	16 036 975	16 948 287
Payments for capital assets	2 371 629	2 258 879	2 035 106	2 356 707	2 386 111	2 384 545	2 579 533	2 518 524	2 608 687
Payments for financial assets	6 900	13 923	74 603		570	6 577			
Total provincial payments	51 883 967	59 050 566	61 453 384	67 645 345	68 886 688	69 839 319	69 310 681	76 992 390	81 470 482

Transfers from national government form a major part of provincial receipts. Provincial own receipts comprise mainly the motor vehicle licence revenue, health patient fees and the gambling tax revenue. Provincial own

receipts increases from R2.69 billion in 2008/09 to R3.41 billion in 2012/13 and R3.86 billion in 2014/15. Provincial expenditure is allocated to current payments and transfers and subsidies. The top five spending items within these classifications of expenditure are the compensation of employees; goods and services; transfers and subsidies to non-profit institutions; and transfers and subsidies to departmental agencies and accounts.

2. BUDGET PROCESS AND THE MEDIUM-TERM EXPENDITURE FRAMEWORK

2.1 Introduction

Government departments are structured to carry out a particular mandate in line with the Constitution of the Republic, national and provincial policy priorities for service delivery. A provincial treasury, as one of the departments is established by the Constitution to manage the finances of the province. The provincial budget process is then established to bridge the gaps between planning and budgeting in order to ensure strategic allocation of resources to programmes and projects. It functions as a systematic mechanism that enables government to set its fiscal objectives in respect of revenue and expenditure, debt management and investments in order to maintain effective financial control, planning for the MTEF period and ensuring prudent financial management.

2.2 Strategic planning phase

The provincial budget is cyclical and is implemented yearly, although changes and improvements are made at any given stage. The 2012 MTEF planning cycle kick-started after the local government elections with inter-governmental planning for 2012-2016 period, taking into account the progress made during the mid-term and challenges experienced during the same period.

At the administrative level, the province discussed in the Budget Forum held in July 2011 the key issues for guiding the preparation of the MTEF budget. These issues include the budget-related developments, budget formats and key dates for the implementation of the budget process leading up to the tabling of the province's budget in March.

The Extended EXCO Lekgotla took place in August 2011. Resolutions of this Lekgotla included agreement on the (a) high-level intergovernmental Programme of Action for the 2012 -2016 period; (b) provincial flagship projects (which cut across the government spheres and involve partnerships with the private); (c) 12-point action plan with emphasis on practical job creation; and (d) ways to unblock private sector projects to supplement government funds in service delivery.

The progress of the planning process so far provided the basis for departments to compile detailed plans and budgets for submission to Treasury.

The EXCO Lekgotla took place in September 2011 and the departments' outcome plans were presented to the Executive. These outcomes plans were discussed further at the administrative level during the Medium Term Expenditure Committee (MTEC) sessions in September 2011.

2.3 Decision making phase

This phase relates to the provincial budget discussions in various platforms to inform decisions on resource allocation. These discussions are based on Treasury's analysis of departments' budget information and other input from departments. These platforms took the form of the MTEC sessions held with departments in September 2011, the Premier Budget Committee (PBC) sessions held in October - November 2011 and February 2012 and the Finance Lekgotla held in October 2011. The MTEC evaluated the Department's 2012 MTEF budget information in the context of government priorities and towards achieving financial stability to ensure service delivery in the province, with a special focus on the reprioritization of scarce resources in light of the constrained fiscus, while at the same time ensuring adequate resourcing of agreed-upon outcomes.

The revised outcome plans were presented to the PBC. The PBC also evaluated the policy issues relating to the state's capacity to deliver public services, strategies for improving infrastructure delivery to support service delivery, and strategies for improving the financial situation in the province. The PBC and the Finance Lekgotla endorsed a set of recommendations for departments to adopt in preparing for the 2012 MTEF Budget.

2.4 Production phase

This is the final stage of the budget process, in which Treasury compiles the provincial budget for tabling in the Gauteng Provincial Legislature. It begins with the issuance of preliminary allocation letters to provincial departments to inform the preparation of budget submissions. This is followed by a lengthy process of budget compilation and assessment between individual departments and Treasury until February when the final budgets are consolidated and printed.

After the MEC for Finance has tabled the provincial budget in the House (Legislature), Gauteng Treasury presents the principles of the Provincial Appropriation Bill and assumptions underlying the budget to the Portfolio Committee on Finance. As part of this process and other internal processes at the Legislature, all provincial departments are required to submit their final strategic plans for 2012 MTEF to the Legislature and present their budgets accordingly. This is a legal requirement in terms of Treasury Regulations.

3. SOCIO-ECONOMIC OUTLOOK

3.1 Introduction

This section presents a very brief overview of the current state of the economy of the world and of South Africa. The economy of Gauteng is given attention as well, particularly the relative sizes of the contributions made by its various sectors. The demographic profile and income distribution of the province are also examined.

3.2 World economic review and outlook

Economic downturns in recent, notably the 2008/09 resulted in a negative 0.7 percent growth in world output in 2009, and then returned to positive economic growth in 2010 with 5.2 percent growth. The global financial crisis originated from advanced economies and its impact was the most severe in such economies, resulting in Gross Domestic Product (GDP) growth of negative 3.7 percent in 2009. This resulted in the advanced economies importing less from emerging and developing economies, making the recession to affect economies on a global scale. The emerging and developing economies succumbed to the financial contagion thus suffering slower growth. The average GDP growth for the emerging and developing economies fell from 8.9 percent in 2007 to 2.8 percent in 2009. By 2010, the global economy was recovering from the recession and economic growth in emerging and developing economies started to become more rapid once more, at 7.33 percent. The recovery continued in 2011, though more slowly than in 2010 at 3.8 percent for world output, 1.6 percent for advanced economies and 6.2 percent for emerging and developing economies. The global economic sentiment surrounding the Euro-zone debt crisis has added much uncertainty in the global markets thus dampening expectations for substantial economic growth in 2012.

3.3 National economic review and outlook

Effects of recession in South Africa were mitigated by government's prudent legislation. However, in 2009 trade pressures eventually pulled the country's economy into recession, though not so deeply as compared to Euro-zone trading partners. Despite the world entering recession during 2008, 3.6 percent GDP growth was still recorded for South Africa by both the International Monetary Fund (IMF) and Stats SA. This fell to a negative territory as the recession deepened in the country in the latter half of the 2009. South Africa was in recession for a shorter time than the advanced economies, returning to positive growth of 2.9 percent in 2010. For the most part, forecasts of South Africa's future economic growth show a level of optimism regarding the country's prospects. However, new debt crises in the Euro-zone threaten the stability of the advanced economies and South Africa should brace itself for the possibility of another foreign crisis as a trading partner.

3.4 Gauteng economic review and outlook

The Gross Domestic Product by Region (GDP-R) of Gauteng grew by 3.2 percent in 2010. This was 0.3 percentage points faster than the economic growth of the country, which was 2.9 percent in 2010. The province contributed just over a third of South Africa's GDP that year, at 33.7 percent.

TABLE 2: GROSS DOMESTIC PRODUCT-REGIONAL BY SECTOR, GAUTENG, 2010

	R Million	Percent Share
Agriculture, forestry and fishing	2,186	0.0%
Mining and quarrying	11,586	1.8%
Primary Sector	13,772	1.8%

	R Million	Percent Share
Manufacturing	112,034	17.4%
Electricity, gas and water	11,880	1.8%
Construction	24,807	3.9%
Secondary Sector	148,721	23.1%
Wholesale and retail trade	81,972	12.7%
Transport and communication	53,872	8.4%
Finance and business services	153,134	23.8%
Government, social and personal services	124,764	19.4%
Tertiary Sector	413,742	64.3%
Total at Basic Prices	576,235	89.2%
Taxes less subsidies on products	67,707	10.8%
GDP-R at market prices	643,942	100.0%

Source: Stats SA, Gross Domestic Product: Third Quarter 2011, 2012

The economy of Gauteng is very modern in its structure, as shown by Table 2. The primary sector contributes only 1.8 percent of the province's GDP-R, with almost all of this contribution coming from the mining and quarrying sub-sector. Mine closures, particularly in the West Rand Municipality have caused this sub-sector's contributions to shrink. The secondary sector makes a more significant contribution of 23.1 percent. In Gauteng, the manufacturing sub-sector is the largest of those in the secondary sector at 17.4 percent. Construction accounted for 3.9 percent of the province's GDP-R. This is another sub-sector which previously made a larger contribution; in this case it was because of the preparations for the Fédération Internationale de Football Association (FIFA) World Cup in previous years. Gauteng's dominance in the tertiary sector, contributed 64.3 percent to the province's GDP-R in 2010. While all four tertiary sub-sectors made significant contributions in 2010, the largest single contribution was from finance and business services at 23.8 percent. This is to be expected considering that the province is the financial hub of South Africa and much of Africa. The government, social and personal services sub-sector made the second largest contribution, at 19.4 percent. Many national government departments are located in Gauteng because the administrative capital of South Africa, Pretoria, is located within City of Tshwane Municipality.

3.5 Demographics

Gauteng is the populous province in the country and accounts for 22.4 percent of the country's population which, according to Stats SA mid-year population estimates for 2011, stands at 11.328 million out of 50.6 million people.

TABLE 3: POPULATION SIZE AND DISTRIBUTION BETWEEN REGIONS, 2011

Region	Total Population	Percentage Share
Sedibeng	882,214	7.8%
West Rand	896,808	7.9%
Ekurhuleni	3,040,482	26.8%
City of Johannesburg	3,884,735	34.3%
City of Tshwane	2,623,964	23.2%
Total/Gauteng	11,328,203	100.0%

Source: Stats SA (total population) & IHS Global Insight (population shares), GDF's own calculations, 2012

The table shows that the City of Johannesburg makes up the largest population share of the province at 34.3 percent or 3.9 million people. This was followed by Ekurhuleni at 26.8 percent and City of Tshwane at 23.2 percent. The incorporation of Metsweding into the City of Tshwane has increased the population of this metro by 221 244 people (9 percent). The district municipality of Sedibeng makes up the smallest share of the population at 7.8 percent, which is equivalent to 882 214 people.

TABLE 4: CHANGES IN PROVINCIAL DEMOGRAPHIC PROFILE, 2001-2011

Description	Period	Effective change
Population growth rate	2001 – 2011	1.9% per annum; 9.4 million to 11.3 million
Population increase	2001 – 2011	Increase of 1.9 million or 20.2%
Number of households	2001	2.9 million
	2011	3.4 million (17.2% increase)
Average household size	2001	3.3
	2011	3.3

Source: Quantec Research, 2012

Table 4 shows the changes to the demographic profile of Gauteng between 2001 and 2011. The table shows that over the review period, the province's population has increased by 20.2 percent to reach 11.3 million, from 9.4 million in 2001. This was an increase of 1.9 million people over a ten year period. The number of households increased to 3.4 million in 2011 from 2.9 million in 2001. The number of households has increased by 500 000, calculating to about 17.2 percent. Average household size has remained at 3.3 people per household for 2001 and 2011 respectively.

TABLE 5: GENDER AND AGE DISTRIBUTION, 2011

Age Cohort	Male	Female	Total	Percent Share
0-14	1,564,702	1,508,967	3,073,669	27.1%
15-29	1,456,518	1,425,189	2,881,707	25.4%
30-44	1,526,120	1,393,420	2,919,540	25.8%
45-59	778,098	815,213	1,593,311	14.1%
+60	387,107	472,869	859,976	7.6%
Total	5,712,545	5,615,658	11,328,203	100.0%

Source: Stats SA Mid-Year Population Estimates, 2012

The gender statistics for the province show that there were more males than females at 5.7 million and 5.6 million respectively in 2011. The province had a total population of 11.3 million people, 136 503 more than recorded in 2010. Those aged below 15 years made up the largest single share of the population at 27.1 percent followed by the 30 to 44 cohort category with 25.8 percent. The elderly (+60) made up the lowest share at 7.6 percent.

TABLE 6: INCOME DISTRIBUTION, 2010

Annual Income per Household	Number of Households	Percentage of Households
Less than R12,000	158,108	4.7%
R12,000 to R42,000	828,018	24.7%
R42,000 to R96,000	785,060	23.5%
R96,000 to R360,000	1,049,150	31.3%
R360,000 to R2,400,000	516,049	15.4%
R2,400,000+	11,421	0.3%
Total	3,347,806	100.0%

Source: IHS Global Insight, 2012

Table 6 shows the distribution of Gauteng's households by income categories for 2010. The highest share (31.3 percent) of households received an annual income of between R96 000 and R360 000 in 2010. The lowest share (0.3 percent) of households consisted of those who earned more than R2.4 million per annum followed by a share of 4.7 percent of households earning less than R12 000 per annum.

3.6 Conclusion

The world economy is continuing to recover from the global recession and South Africa will follow suit. The recovery did, however, proceed more slowly in 2011 than 2010 and there is a possibility of a new crisis on the horizon. The GDP-R of Gauteng grew by 3.2 percent in 2010. The province's economy is still dominated by the tertiary sector. The province had a population of 11 328 203 in 2011, 34.3 percent of whom lived in the City of Johannesburg.

4. RECEIPTS

4.1 Overall position

The Constitution of the Republic of South Africa (Act 108 of 1996) provides national government with greater taxing powers than any other sphere of government. As a result provincial sphere of government are only permitted to raise revenue through taxation with limitations. Section 228 of the Constitution allows provinces to impose taxes, levies and duties other than those nationally imposed, such as income tax, customs duties, general sales tax (VAT) and rates on property. Taking into account the limited ability of the provincial sphere of government to raise revenue for their vast expenditure requirements, the Constitution does make provision for revenue sharing. Nationally collected revenue is shared in two ways, i.e. vertical and horizontal divisions. Vertical division is the revenue sharing between the spheres of government where revenue collected nationally, minus funds to service debt and the contingency reserve, is shared. The horizontal division of revenue divides the revenue for the provinces among the nine provinces and municipalities. The horizontal division of allocations made between municipalities depends on the size of the overall allocation that is made to the local government sphere, while an explicit revenue sharing formula is used to divide the provincial equitable share among the nine provinces.

The provincial sphere of government in South Africa is financed through two main sources of revenue, namely: the national transfers (equitable share and conditional grants) and the provincial own revenue. Section 214 of the Constitution provides for the equitable shares and allocation of revenue which stipulates that an Act of Parliament must provide for the determination of each provinces equitable share and any other allocation to provinces, local government or municipalities; and any conditions on which those allocations may be made from the revenue raised nationally among national, provincial and local government spheres of government.

The provincial equitable share is unconditional and is allocated to all nine provinces of the provincial sphere of government to address vertical imbalances among provinces. The equitable share assists provinces in funding their operational and capital expenditure with a significant portion spent on social, welfare services and economic development as government's main priorities.

Conditional grants, on the other hand, are provided with special requirements and are meant for funding specific nationally determined programmes or projects. Three broad categories of grants have emerged over the years: recurrent, transitional and infrastructure grants.

Provincial own revenue remains the least but very important source of provincial government as it is solely the discretion of provincial governments how they allocate or use it. This source of revenue is generated through tax and non-tax receipts. Tax receipts comprises of motor vehicle licensing fees, and gambling taxes (casino and horse racing taxes). Non-tax receipts are largely made up of hospital patient fees and other charges traffic fines, sale of scrap, commissions earned on insurance employee pay through PERSAL, examination fees, debt recovery, employees parking and accommodation fees.

TABLE 7: SUMMARY OF PROVINCIAL RECEIPTS

	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
R 'thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
National Transfers	45 447 281	54 201 957	59 831 207	65 014 654	65 641 528	65 641 528	70 149 173	75,617,548	81 160 479
Equitable Share	33 811 732	40 365 193	45 869 090	50 428 480	50 967 615	50 967 615	54 545 389	58 613 875	62 880 944
Conditional Grants	11 635 549	13 836 764	13 962 117	14 586 174	14 673 913	14 673 913	15 603 784	17 003 673	18 279 535
Provincial own receipts	2 351 735	2 620 260	2 820 298	3 010 609	3 096 980	3 486 500	3 415 206	3 634 038	3 863 967
Total Receipts	47 799 016	56 822 217	62 651 505	68 025 263	68 738 508	68 128 028	73 564 379	79 251 586	85 024 446

Source: GPG Consolidated Database, February 2012

The above table shows aggregates of provincial receipts over seven fiscal periods. National transfers contribute 95.6 percent of overall receipts in 2011/12. The total transfers from national government increased from R45.4 billion in 2008/09 to R65 billion in 2011/12. For 2012/13, national transfers are projected to record R70.1 billion in 2012/13, R75.6 billion in 2013/14 and R81.1 billion in 2014/15. This represents a growth rate of 15.7 per cent over the 2012 MTEF. For 2011/12, the equitable share accounts for R50.4 billion or 74.1 per cent of total receipts, while conditional grants account for R14.5 billion or 21.4 per cent and own revenue account for R3 billion or 4.4 per cent. Total receipts increased from R47.7 billion in 2008/09 to R68 billion in 2011/12 thus

showing growth rate of 12.5 per cent. Over the 2012 MTEF, total receipts are projected to record R73.5 billion in 2012/13, R79.2 billion in 2013/14 and R85 billion in 2014/15 thus showing a growth rate of 15.6 per cent.

4.2 Equitable share

The equitable share is an unconditional allocation from the national government to each province and local government. Provincial and local governments, being distinct spheres of government, are fully responsible for these funds and are directly accountable for how they are spent. The Constitution provides that each sphere of government is entitled to an equitable share of revenue raised nationally to enable it to provide basic services and perform the functions allocated to it. The equitable division of revenue takes into account the functions assigned to each sphere under the Constitution and the capacity of each government to pay for these functions through own receipts and revenues. Provincial governments have limited discretion on how to allocate the equitable share between functions assigned to them by the Constitution within the framework of government policy priorities.

TABLE 8: EQUITABLE SHARE ALLOCATION FOR GAUTENG PROVINCE

Outcome				Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R' thousand	2008/09	2010/11	2011/12	2011/12			2012/13	2013/14	2014/15
Equitable Share	33,811,732	40,365,193	45,869,090	50,428,480	50,967,615	50,967,615	54,545,389	58,613,875	62,880,944

Source: GPG Consolidated Database, February 2012

Table 8 shows the growth in the equitable share over seven financial years. The equitable share shows an increase from R33.8 billion in 2008/09 to R62.8 billion in 2014/15. Over the 2012 MTEF, the allocation is projected to increase by 15.3 per cent. The provincial equitable share is divided horizontally, with the formula aiming to promote redistribution objectives in conjunction with medium-term budget allocations and to introduce greater certainty about provincial revenues in line with international best practices.

TABLE 9: PROVINCIAL EQUITABLE SHARE WEIGHTED AVERAGE

Components	Education	Health	Basic	Poverty	Economic Activity	Institutional	Weighted average
Weightings	48%	27%	16%	3%	1%	5%	100%
Eastern Cape	16.7%	14.1%	13.5%	16.7%	7.5%	11.1%	15.1%
Free State	5.6%	5.9%	5.7%	5.9%	5.2%	11.1%	6.0%
Gauteng	15.5%	20.2%	22.4%	15.7%	33.1%	11.1%	17.8%
KwaZulu-Natal	23.1%	22.4%	21.3%	22.9%	16.4%	11.1%	21.9%
Limpopo	13.9%	10.6%	10.9%	14.3%	7.2%	11.1%	12.3%
Mpumalanga	8.4%	7.0%	7.2%	8.6%	7.6%	11.1%	8.0%
Northern Cape	2.2%	2.3%	2.2%	2.5%	2.3%	11.1%	2.7%
North West	6.3%	7.0%	6.4%	7.5%	6.5%	11.1%	6.8%
Western Cape	8.3%	10.5%	10.4%	6.0%	14.3%	11.1%	9.4%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Source: Budget Review 2011

The provincial equitable share provide for the costs of wage agreements and other priorities in Education and Social Development. In Social Development, the focus will be on increasing the subsidies and the number of days the subsidy is paid to non-profit organizations providing Early Childhood Development programmes. The weights consist of six components related to the demand for services amongst provinces. Over the 2012 MTEF, the weight of the education component changes from 51 per cent to 48 per cent, of the health component from 26 per cent to 27 per cent and of the basic component from 14 per cent to 16 per cent. The new weights for the education and health components are aligned with their expenditure shares, excluding expenditure on conditional grants, over the past three years. The shares are allocated in relation to nationally determined weights. The total provincial equitable share weighted average for Gauteng was revised to 17.8 per cent.

The formula consists of four main components and two relatively small elements, which capture the relative demand for services amongst provinces and take into account particular provincial circumstances. The current structure of the formula for Gauteng is made up of the following components:

- The education component (15.5 per cent) provide for the progressive equalization of per learner subsidies

paid to the poorest for 60 per cent of schools, and to expand grade R provision at ordinary schools. The additions of resources will enable provinces to address the development of the children which will improve long –term education and skills outcome.

- The health component (20.2 per cent), to addresses the need for the province to deliver primary and secondary health services. In determining each province’s share people without medical aid are assigned a weight four times than those with medical aid, on the grounds that the former group is likely to use public health care more.
- The basic component (22.4 per cent) was split into a basic share distributed from each province’s share of the total population of the country and accounts to 16 per cent of the formula.
- The poverty component (15.7 per cent) introduces a redistributive element within the formula. The poor population comprises persons who fall in quintiles 1 and 2, based on the 2005 Income and Expenditure Survey. Each province’s share is then expressed as the percentage of the “poor” population residing in that province, where the population figure is drawn from the 2009 mid-year population estimates.
- The economic activity component (33.1 per cent) is based on GDP-R data. The economic activity component is a proxy for provincial tax capacity.
- The institutional component (11.1 per cent) is distributed equally amongst provinces and constitutes 5 per cent of the total equitable share. The component recognizes that the costs associated with running a provincial government and providing services, are not directly related to population.

4.3 Conditional grants allocations

The conditional grants are funds assigned to provinces from national government for the achievement of specific national objectives and targets or service over and above those considered as basic. The uses of conditional grants have been motivated by a need to ensure minimum nation-wide standards for the provision of services of national concern. Conditional grants supplement various programmes such as infrastructure and central hospitals; these grants also support specific programmes.

TABLE 10: CONDITIONAL GRANTS ALLOCATION FOR GAUTENG PROVINCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R 'thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Conditional Grants	11 635 549	13 836 764	13 962 117	14 586 174	14 673 913	14 673 913	15 603 784	17 003 673	18 279 535

Source: GPG Consolidated Database, February 2012

This table provides provincial conditional grant allocation over a seven financial year period. Conditional grants increased from R11.6 billion in 2008/09 to R15.6 billion in 2012/13. The grants are expected to increase at an average annual rate of 8.42 per cent over the 2012 MTEF. This increase is partly attributed to the introduction of the new grant, the National Health Insurance Grant. The purpose of this grant is to pilot and test innovative interventions and methods of service delivery that can be scaled up for national rollout as part of the phased implementation of the National Health Insurance.

TABLE 11: CONDITIONAL GRANT PER DEPARTMENT

Department/ Conditional Grant	Medium Term Expenditure Estimates		
	2012/13	2013/14	2014/15
Agriculture, Forestry and Fisheries	71 060	77 182	85 690
Comprehensive Agricultural Support Programme Grant	48 016	53 481	60 816
Ilima/Letsema Projects Grant	16 798	17 538	20 126
Land Care Programme Grant: Poverty Relief and Infrastructure Development	6 246	6 163	4 748
Arts and Culture	56 452	60 611	64 247
Community Library Services Grant	56 452	60 611	64 247
Basic Education	1 135 842	1 203 237	1 232 106
Dinaledi Schools Grant	20 139	21 244	22 459
Education Infrastructure Grant	512 866	546 004	537 105
HIV and Aids (Life Skills Education) Grant	29 147	30 746	32 522
National School Nutrition Programme Grant	548 690	578 868	609 471
Technical Secondary Schools Recapitalization Grant	25 000	26 375	30 549

Department/ Conditional Grant	Medium Term Expenditure Estimates		
	2012/13	2013/14	2014/15
Health	6 620 950	7 346 566	8 078 855
Comprehensive HIV and Aids Grant	1 901 293	2 258 483	2 619 375
Health Infrastructure Grant	110 361	116 983	127 859
Health Professions Training and Development Grant	725 310	765 202	811 114
Hospital Revitalization Grant	795 439	807 371	896 882
National Tertiary Services Grant	3 044 567	3 305 931	3 493 891
National Health Insurance	31 500	73 500	105 000
Nursing Colleges and Schools Grant	12 480	19 096	24 734
Higher Education and Training	1 113 533	1 244 713	1 315 050
Further Education and Training Colleges Grant	1 113 533	1 244 713	1 315 050
Human Settlements	4 003 776	4 329 066	4 620 481
Human Settlement Development Grant	4 003 717	4 329 006	4 620 481
Housing Disaster Relief Grant	59	60	
Public Works	323 414	294 376	310 982
Devolution of Property Rate Funds Grant	281 469	294 376	310 982
Social Sector Expanded Public Works Programme Incentive Grant for Provinces	41 945		
Sport and Recreation South Africa	73 930	78 330	82 744
Mass Sport and Recreation Participation Programme Grant	73 930	78 330	82 744
Transport	2 204 827	2 369 592	2 489 380
Provincial Roads Maintenance Grant	577 170	653 813	686 871
Public Transport Operations Grant	1 625 746	1 714 344	1 801 078
Transport Disaster Management Grant	1 911	1 435	1 431
TOTAL	15 603 784	17 003 673	18 279 535
Unallocated Expanded Public Works Programme for Infrastructure Sector	18 835		
Total Grants: GPG	16 662 619	17 003 673	18 279 535

Source: GPG Consolidated Database, February 2012

This table shows a breakdown of the conditional grants allocations per department over the 2012 MTEF. Over the MTEF, the conditional grants are expected to increase to R16 billion in 2012/13, R17 billion in 2013/14 and thereafter to R18.2 billion in 2014/15.

An overall allocation for Agriculture and Rural Development is expected to grow from R71 million in 2012/13 to R85.6 million in 2014/15 financial year. The highest allocation within this department was allocated to the Comprehensive Agricultural Support Programme Grant to provide support for newly established and emerging farmers. Sport, Arts, Culture and Recreation has been allocated R56.4 million, R60.6 million and R64.2 million over the 2012 MTEF for the Community Library Services grant.

Conditional grants for Education are allocated R1.1 billion in 2012/13, R1.2 billion in 2013/14 and R1.2 billion in 2014/15. Education administers the national school nutrition programme grant, the Dinaledi schools grant, education infrastructure grant, the technical secondary schools recapitalisation grant and the HIV and Aids (life skills education) grant. The Dinaledi School Grant is aimed at enhancing the quality of maths and science in Dinaledi schools by providing additional resources. The education infrastructure grant will be direct transfer from provinces to schools for use to maintain and upgrade their facilities. The national school nutrition programmes is aimed at improving nutrition of poor school children and enhancing active learning capacity, thereby improving attendance in schools, and has received the highest allocation within the department. The technical secondary schools recapitalisation grant provides for equipment and facilities in technical high schools.

The Further Education and Training Colleges Grant was introduced to protect current spending on these colleges by provinces while the legislative processes required to shift this function to national government are completed. It is allocated R1.1 billion in 2012/13 increasing to R1.2 billion in 2013/14 and R1.3 billion in 2014/15.

The Health's conditional grants include the Comprehensive HIV/ Aids grant to enable the health sector to respond to HIV/ Aids, and the National Health Insurance Grant is aimed at testing innovative interventions and methods of service delivery. Other grants within this Department include Hospital Revitalisation grant which is for transforming and modernising infrastructure and equipment in hospitals; National Tertiary Services grant aims to provide strategic funding to enable provinces to plan modernise and transform the tertiary hospital service delivery platform in line with national policy objectives, Health Infrastructure grant is for sector infrastructure related projects and the Nursing Colleges and Schools Grant. The Department has been allocated R6.6 billion for 2012/13, R7.3 billion for 2013/14 and R8 billion for 2014/15.

The Human Settlements Development Grant facilitates the establishment of habitable, stable and sustainable human settlements in which all citizens have access to social and economic amenities. The programme targets the eradication or formalisation of informal settlements on a phased basis and aims to have this accomplished by 2014. This grant is allocated R4 billion in 2012/13 increasing to R4.6 billion by 2014/15.

Infrastructure Development administers three grants. The Devolution of Property Rate Funds Grant was introduced in 2008/09 to ensure that provinces take over the responsibility of paying property rates and municipal charges on properties that were administered by national government on their behalf. This grant has been allocated R323.4 million for the 2012/13 and decreasing to R310.9 million by 2014/15 financial year.

Sport, Arts, Culture and Recreation, through the Mass Sport and Recreation Grant, promotes mass participation by historically disadvantaged communities in a selected number of developmental sporting activities. The allocation for this grant will grow from R73.9 million in 2012/13 to R82.7 million in 2014/15 financial year.

Regarding transport grants, the overall allocation for Roads and Transport amounts to R2.2 billion in 2012/13, R2.3 billion in 2013/14 and R2.4 billion in 2014/15. The Public Transport Operations Grant subsidises commuter bus services. The payment of bus subsidies to operators was previously funded through an agency arrangement between national and provincial government, and this grant enables government to take greater responsibility in ensuring that contractual obligations are met. An amount of R1.6 billion is made available in 2012/13 for public transport operations grant, while the Provincial Roads Maintenance Grant has been allocated R577.1 million in 2012/13 and transport disaster management grant with an allocation of R1.9 million in the same financial year.

4.4 Provincial own revenue

All monies received by a provincial government, including the province's equitable share, conditional grants as granted in terms of the annual Division of Revenue Act as well as provincially own generated receipts must be paid into the Provincial Revenue Fund.

Provincial main source of own revenue is largely on four main departments, that is, Roads and Transport from motor vehicle licensing fees; Economic Development from casino taxes and horse racing taxes; Health from patient fees and Gauteng Treasury from interest, dividends and rent on land generated on provincial reserves. The combined contribution of these four departments towards own revenue amounts to approximately 98 percent. Education also generates significant revenue amount from examination fees. Departments such as Community Safety and Infrastructure Development are emerging as contributors through traffic fines and accommodation fees respectively. The contribution of other provincial departments is very limited owing largely to their activities which are not channelled towards significant revenue generation but on service provision.

TABLE 12: GPG OWN REVENUE PER CLASSIFICATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts	1 737 385	2 072 663	2 322 450	2 409 244	2 409 244	2 785 235	2 782 680	2 949 640	3 126 619
Casino taxes	521 608	506 143	585 980	556 716	556 716	556 716	586 545	621 737	659 042
Horse racing taxes	31 871	32 307	30 656	77 030	77 030	77 030	76 135	80 703	85 545
Liquor licences									
Motor vehicle licences	1 183 906	1 534 213	1 705 814	1 775 498	1 775 498	2 151 489	2 120 000	2 247 200	2 382 032
Sales of goods and services other than capital assets	391 902	406 122	435 827	507 358	506 026	494 005	488 252	529 019	575 041
Transfers received					275	275	37	40	44

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Fines, penalties and forfeits	5 305	4 156	8 462	7 950	7 994	7 996	8 819	9 348	9 910
Interest, dividends and rent on land	141 310	62 244	46 547	36 522	101 731	115 907	61 245	66 688	66 988
Sales of capital assets	8	2 372	62	72	433	433			
Transactions in financial assets and liabilities	75 825	72 703	6 950	49 463	71 277	82 649	74 173	79 303	85 365
Total provincial own receipts	2 351 735	2 620 260	2 820 298	3 010 609	3 096 980	3 486 500	3 415 206	3 634 038	3 863 967

Source: GPG Consolidated Database, February 2012

This table shows own revenue collection over seven financial years. The provincial own revenue shows an increasing trend from 2008/09 through 2010/11. In 2011/12 tax receipts are expected to contribute R2.4 billion, of which motor vehicle licences and casino taxes contribute 96.8 per cent. The non-tax receipts also depict a sizeable contribution to provincial own revenue with R601 million that is expected to be collected, this contribution constitutes about 19.9 per cent of total provincial own revenue. These revenue sources are dominated by the sales of goods and services which are mainly from Health patient fees, followed by interest, dividend and rent on land.

TABLE 13: SUMMARY OF ACTUAL AND BUDGETED OWN SOURCE RECEIPTS BY DEPARTMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand				2008/09	2009/10		2010/11	2011/12	
Office Of The Premier	92	773	697	103	578	599	110	116	122
Economic Development	555 199	546 182	565 128	635 078	635 078	635 078	663 762	703 522	745 734
Health	397 627	404 046	437 824	486 829	486 829	455 951	471 551	509 429	554 734
Education	31 692	40 639	18 495	25 689	27 385	39 457	42 000	44 100	46 305
Social Development	1 998	3 268	1 090	2 685	2 685	2 685	2 697	2 793	2 935
Local Government and Housing	2 451	4 908	1 443	3 995	16 358	18 329	4 194	4 424	4 690
Roads and Transport	1 190 826	1 539 663	1 722 896	1 798 510	1 801 638	2 195 786	2 144 732	2 275 640	2 410 472
Community Safety	6 968	8 330	11 848	11 712	11 712	11 748	12 681	13 442	14 248
Agriculture and Rural Development	1 253	1 089	1 268	1 348	1 348	1 358	1 374	1 390	1 463
Sport, Arts, Culture and Recreation	220	282	620	359	359	359	365	382	404
Finance	6 211	2 741	5 559	1 341	2 050	2 063	1 740	1 800	1 860
Gauteng Treasury	128 760	54 162	37 044	30 000	98 000	111 628	55 000	60 000	60 000
Infrastructure Development	28 438	14 177	16 386	12 960	12 960	11 459	15 000	17 000	21 000
Total provincial own receipts by Vote	2 351 735	2 620 260	2 820 298	3 010 609	3 096 980	3 486 500	3 415 206	3 634 038	3 863 967

Source: GPG Consolidated Database, February 2012

This table shows a summary of own revenue collection for Gauteng provincial government departments over a seven financial year period. In 2008/09, financial year total own revenue amounted to R2.3 billion and this increases to R3 billion thus showing 28 per cent growth. Over the 2012 MTEF, total own receipts increase by 13.1 per cent.

Roads and Transport's motor vehicles licensing fees are the most productive and important revenue source for the department and entire GPG. Motor vehicle licensing fees are mainly collected by Metro/Local authorities in line with the Road Traffic Act (Act 93 of 1996) which provides for the registration and licensing system of motor

vehicles in the country, and for agreements between the Department and Metro/Local authorities for collection of licensing fees on an agency basis. The South Africa Post Office is a collection agency for the renewal of motor licenses.

The primary focus of this department has been on optimizing revenue collection by reviewing service level agreements with revenue collecting agents to ensure value for money and service delivery. In 2012/13, Roads and Transport projects to collect R2.1 billion, and thereafter R2.2 billion in 2013/14 and for 2014/15 collection is anticipated to amount to R2.4 billion, this is an annual average growth of 10.2 per cent over the MTEF.

Health generates revenue mainly from patient fees. The 2012/13 revenue projection is estimated at R471.5 million which is lower than R486.8 million the projection made in 2011/12. It increases from R509.4 million in 2013/14 to R554.7 million in 2014/15; that is, a growth rate of 17.6 per cent over the 2012 MTEF. The downward projection in 2011/12 is due that the systematic challenges that occurred during the third quarter of the 2011/12 financial year.

Economic Development derives its revenue mainly from gambling (casino and horse racing) taxes which contribute an average of 80 per cent of the department's revenue. The collection of gambling taxes is administered by the Gauteng Gambling Board which is paid a commission of 8 percent for agency fees. The department is currently initiating moving all their agencies within their premises; this is done to improve the monitoring processes. For 2012/13, revenue is projected to amount to R663.7 million, thereafter increases to R745.7 million; showing 12.3 per cent growth rate.

Gauteng Treasury generates most of its revenue from interest earned on positive cash balances in the Corporation of Public Deposit account with the South African Reserve Bank. The table above depicts a significant improvement of revenue collection during 2011/12 financial year due to stricter cash flow management processes introduced when financial constraints continued to prevail in the province. These processes include monthly cash allocation compelling departments to reprioritize their commitment and revise their spending patterns. The department projects a decrease in revenue collection over the 2012 MTEF with R55million in 2012/13 and a slight increase to R60 million in both 2013/14 and 2014/15 respectively thus showing 10 percent growth rate. Although it is essential to ensure that provincial reserves are invested for maximum return, revenue is there to be spent towards service hence decrease in 2012 MTEF projection.

Education's contribution has shown a potential of generating revenue in the past few years. Collection for the 2008/09, 2009/10 and 2010/11 financial years exceeded the adjusted appropriation by the end of the third quarter in each financial year. For the 2012 MTEF, the Department is projecting a collection of R42 million in 2012/13, R44.1 million in 2013/14 and R46.3 million in 2014/15. The activities of other provincial departments are not geared towards significant revenue raising as a result their revenue contribution is minimal and accounts for a combined contribution of approximately 2 per cent.

5. Payments

5.1 Overall position

TABLE 14: SUMMARY OF PAYMENTS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Total provincial payments and estimates	51 883 967	59 050 566	61 453 384	67 645 345	68 886 688	69 839 319	69 310 681	76 992 390	81 470 482

Table 14 above shows that the provincial expenditure increases from R51.9 billion in 2008/09 to R61.4 billion in 2010/11. Allocations increase from R67.6 billion in 2011/12 to R81.5 billion in 2014/15.

The social sector departments (i.e. Education, Health and Social Development), Local Government and Housing and Roads and Transport contribute significantly to this expenditure that is allocated mainly to current payments and transfers and subsidies.

5.2 Payments by votes

TABLE 15: SUMMARY OF PROVINCIAL PAYMENTS BY VOTES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Office Of The Premier	216 941	212 985	192 994	217 539	228 742	228 943	236 734	259 124	274 463
Gauteng Provincial Legislature	235 365	232 551	291 099	400 000	402 720	402 720	455 000	470 587	498 188
Economic Development	825 829	820 173	1 064 582	805 580	822 573	822 573	912 008	1 006 604	1 062 816
Health	15 679 476	18 395 601	20 466 737	22 837 577	23 386 833	24 331 338	24 519 336	27 404 828	29 394 536
Education	16 688 394	20 058 080	22 256 305	25 965 171	26 437 607	26 437 607	27 150 751	28 776 868	30 038 120
Social Development	1 742 342	1 876 756	1 913 445	2 424 792	2 433 081	2 415 234	2 490 492	2 792 459	2 956 748
Department Of Local Government And Housing	3 630 163	4 057 029	4 532 322	4 568 343	4 588 379	4 571 795	4 737 125	5 108 976	5 453 435
Roads And Transport	9 363 544	9 400 698	6 967 647	6 241 504	6 357 678	6 362 273	4 363 790	6 911 645	7 284 026
Community Safety	365 291	368 659	381 538	423 747	423 747	423 750	435 946	477 153	506 007
Agriculture And Rural Development	351 037	409 908	411 736	489 850	516 658	516 645	493 976	549 639	586 792
Sport, Arts, Culture And Recreation	373 055	345 958	323 363	375 598	389 828	389 828	392 837	416 737	441 410
Gauteng Finance	1 094 466	1 287 042	1 265 790	1 270 136	1 294 839	1 349 913	1 322 700	975 670	1 021 538
Gauteng Treasury	230 745	218 669	218 631	285 027	256 396	250 491	428 934	298 175	319 189
Infrastructure Development	1 087 319	1 366 457	1 167 195	1 340 481	1 347 606	1 336 209	1 371 052	1 543 925	1 633 214
Total provincial payments and estimates by Vote	51 883 967	59 050 566	61 453 384	67 645 345	68 886 688	69 839 319	69 310 681	76 992 390	81 470 482

Gauteng, as the economic hub of South Africa, attracts people within and outside the country into the province to access major basic needs such as job opportunities, shelter, medical treatments and education. This trend increases demand for services and therefore causes budget pressures. In response to these basic needs that are linked to the provincial outcomes such as the quality basic education, long and healthy life for all South African, sustainable human settlements and improved quality of household life and other outcomes as stated, Gauteng province continues to prioritize those outcomes.

Table 15 above shows that the provincial expenditure increased from R51.9 billion to R61.4 billion between 2008/09 and 2010/11. The provincial budget increases from R67.6 billion in 2011/12 to R81.5 billion in 2014/15.

The social sector departments (Education, Health and Social Development) receive approximately 77 percent of the provincial budget. The combined allocations of these departments increase from R54.2 billion in 2012/13 to R62.4 billion in 2014/15.

Education expenditure increases by R1.2 billion (to 4.6 per cent) from R26 billion in 2010/11 financial year to R27.2 billion in 2012/13 financial year to address challenges in compensation of personnel budget and the improvement of basic quality education and infrastructure projects.

Health expenditure increases by R1.2 billion from R22.8 billion in 2010/11 financial year to R24.5 billion in 2012/13 due mainly to the implementation of National Health Insurance, infrastructure projects and increasing the number of health professionals.

The balance of the budget will fund the policy priorities, provincial outcomes and other spending requirements of non-social sector departments.

5.3 Payments by economic classification

TABLE 16: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	34 682 428	41 792 442	45 016 156	53 266 053	52 019 396	52 794 032	53 350 438	58 436 891	61 913 508
Compensation of employees	23 193 276	28 023 099	32 731 229	36 009 247	36 427 390	37 199 542	39 107 564	41 067 727	43 118 482
Goods and services	11 484 557	13 762 081	12 247 824	17 256 606	15 586 905	15 589 724	14 240 774	17 367 043	18 792 885
Interest and rent on land	4 596	7 262	37 103	200	5 101	4 766	2 100	2 121	2 141
Transfers and subsidies to:	14 823 010	14 985 322	14 327 520	12 022 585	14 480 611	14 654 165	13 380 710	16 036 975	16 948 287
Provinces and municipalities	491 994	570 471	651 716	915 542	1 037 042	1 162 444	926 735	1 007 923	1 067 294
Departmental agencies and accounts	8 538 558	7 083 827	4 759 681	2 819 364	2 848 329	2 848 332	1 420 862	3 137 365	3 307 985
Universities	11 011	11 616	13 583	14 878	16 028	16 028	16 676	15 835	17 227
Foreign governments and international organisations	3 591								
Public corporations and private enterprises	6 120	1 047 728	1 368 863	3 800	1 903 822	1 903 822	1 644 429	1 720 089	1 806 843
Non-profit institutions	2 692 530	2 898 339	3 527 920	4 225 503	4 627 002	4 638 614	5 067 760	5 514 959	5 806 060
Households	3 079 206	3 373 341	4 005 757	4 043 498	4 048 388	4 084 925	4 304 248	4 640 804	4 942 878
Payments for capital assets	2 371 629	2 258 879	2 035 106	2 356 707	2 386 111	2 384 545	2 579 533	2 518 524	2 608 687
Buildings and other fixed structures	1 867 221	1 723 422	1 449 848	1 386 312	1 259 284	1 277 351	1 542 995	1 686 205	1 756 968
Machinery and equipment	469 273	375 458	518 627	878 294	1 068 843	1 048 681	977 233	736 534	786 188
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets	17 142	146 056	59 537	52 500	52 500	52 502	52 515	91 422	60 926
Software and other intangible assets	17 993	13 944	7 094	39 601	5 484	6 011	6 790	4 363	4 605
Payments for financial assets	6 900	13 923	74 603		570	6 577			
Total economic classification	51 883 967	59 050 566	61 453 384	67 645 345	68 886 688	69 839 319	69 310 681	76 992 390	81 470 482

The table above presents provincial allocation per economic classifications, namely: current payments, transfers and subsidies; and payments for capital assets.

During the financial year 2008/09, the total budget allocated amounted to R52 billion then increased to R61 billion in the 2010/11 financial year, which translates to an average growth of 9 per cent of the provincial expenditure. During 2011/12, the budget has been adjusted to R69 billion. Over the MTEF the budget increases by an average of 8 per cent.

The largest portion of the provincial budget has been allocated to finance the current payments which consist of compensation of employees, goods and services and interest and rent on land.

Current payments

Compensation of employees includes cash payments in the form of wages and salaries and social contributions. Compensation of employees constitutes 56 per cent of the provincial budget in 2012/13. The province anticipates the spending of R39 billion in 2012/13 on compensation of employees which is seven per cent increase from the 2011/12 budget. The total allocation on compensation of employees is based on filled vacancies taking into consideration the CPI inflation; carry through costs of the improvements in conditions of service and the Occupational Specific Dispensation (OSD). The compensation of employees budget increases by an amount of R20 billion, from R23 billion in 2008/09 to R43 billion in 2014/15. Compensation of employees was adjusted upwards by a total amount of R418 million which is to fund personnel adjustments emanating from the higher than anticipated wage settlement agreed upon with the unions, hence the increase in 2011/12 personnel budget.

Goods and services include other goods and services and professional services rendered by other general government institutions. The items that have a significant effect on the goods and services of the province are the items such as (Contractors, Agency and support outsourcing, Inventory: Medical suppliers, Inventory: Medicine and property payments). The increase in contractors emanate from Department of Health and Social Development, Roads and Transport, Department of Finance, and Infrastructure Development. Provincial expenditure on goods and services is projected to increase by R8 billion from R11 billion in 2008/09 to R19 billion in 2014/15.

Interest and rent on land shows a significant decrease of R2.5 million or 54 per cent from R4.6 million in 2008/09 to R2.1 million in 2012/13. The budget within the interest and rent on land is for the interest portion on the finance leases of the Department of Roads and Transport in accordance with the Standard Chart of Accounts (SCOA) classification.

Transfers and subsidies

Total transfers and subsidies allocation comprises of both current and capital transfers and subsidies. The expenditure of transfers and subsidies increased from R14.8 billion in 2008/09 to R14.9 billion in the 2009/10 financial year. The province incurred an expenditure of R14.6 billion as at December 2011. The allocation for the 2012/13 financial year decreases to R13.3 billion but rises to R16 billion and R17 billion in 2013/14 and 2014/15 respectively. The department of Local Government and Housing as well as the Department of Roads and Transport are the main contributor to the allocated Transfers and Subsidies budget.

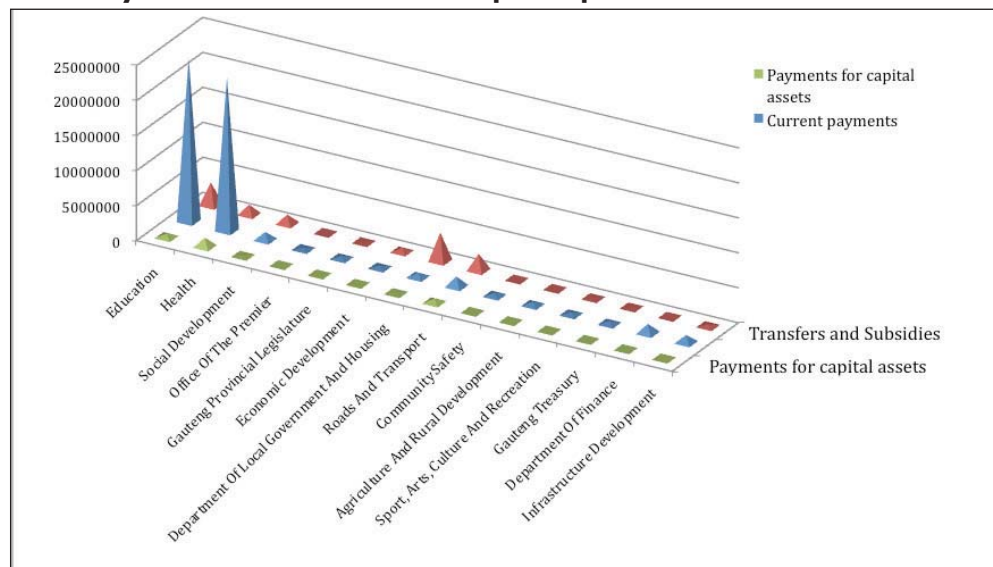
Transfers to Non-profit institution comprise the highest proportion of the province's budget. The department of Health and Social Development and Education make transfer to Non-Profit Institution to make provision of mental health and HIV and AIDS NGOs for the continued provision of HIV and AIDS, and welfare related services. A total amount of R5.1 billion will be transferred during the 2012/13 financial year; this is an increase when compared to the previous financial years. Over the MTEF the budget grows by an annual average rate of 7 per cent.

The allocation for Households gradually increases from 2008/09 to 2014/15, this is mainly for the development of mixed-housing on well-located land throughout the province or this is to fund the growing housing demand in the province. Human settlement grant amount of R4 billion is allocated to the Department of Local Government and Housing for Human settlement. The increase in the item public corporations and private enterprises is from Roads and Transport (Public Operations Grant) which amounts R1.6 billion in the 2012/13 financial year.

Payments for capital assets

Bulk of expenditure for payments of capital assets is allocated to Buildings and other fixed structures. The allocation is mainly made up of the Infrastructure Grant and the Hospital Revitalisation Grant. Infrastructure grant is mainly for the procurement of medical equipment and the construction and upgrading of hospitals. Part of building and other fixed structure budget is allocated to Roads and Transport for the capital projects which includes construction. Machinery and equipment increases by R508 million from R469 million in 2008/09 to R977 million in 2012/13, Department of Health is the largest contributor of this increase it constitutes R817 million of Machinery and equipment budget.

Summary of economic classification per department



The chart above shows the allocation of economic classification per department. It indicates that current payments form the largest share of the provincial budget and payments for capital assets take the lowest share. Education and Health, the largest employers in the province, contribute more than R1.5 billion to current payments individually. Roads and Transport; Education; and Local Government and Housing contribute significantly to the transfers and subsidies.

5.3 Payments by policy area

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
General public services	3 071 899	3 467 699	3 366 689	3 669 291	3 714 046	3 749 901	3 905 499	3 643 520	3 859 292
Public order and safety	365 291	368 659	381 538	423 747	423 747	423 750	435 946	477 153	506 007
Economic affairs	10 783 958	10 875 073	8 574 262	7 797 415	7 946 230	7 923 744	6 017 054	8 721 689	9 198 799
Environmental protection	85 207	87 621	102 294	117 062	135 347	135 334	129 436	150 866	161 482
Housing and community amenities	3 094 345	3 575 119	4 068 751	4 034 692	4 019 969	4 032 583	4 269 330	4 608 270	4 914 088
Health	15 855 367	18 582 811	20 627 385	23 010 748	23 552 358	24 493 067	24 694 754	27 588 858	29 589 546
Recreation, culture and religion	373 055	345 958	323 363	375 598	389 828	389 828	392 837	416 737	441 410
Education	16 688 394	20 058 080	22 256 305	25 965 171	26 437 607	26 437 607	27 150 751	28 776 868	30 038 120
Social protection	1 566 451	1 689 546	1 752 797	2 251 621	2 267 556	2 253 505	2 315 074	2 608 429	2 761 738
Total provincial payments and estimates by policy area	51 883 967	59 050 566	61 453 384	67 645 345	68 886 688	69 839 319	69 310 681	76 992 390	81 470 482

With the establishment of the outcomes as a means of government delivery, payments by policy area as a classification is critical in the allocation of resources to achieve the mandate of the province as it tracks outputs of departments as a collective function.

Of the eight provincial outcomes, Education and Health account for 75 percent (R51.8 billion) of the budget in 2012/13. This started off at 63 percent (R32,5 billion) in the 2008/09 financial year and is estimated to increase to R59.6 billion in the 2014/15 financial year.

The core output for Education is public ordinary schooling (with a budget of R20.7 billion for 2012/13) focusing on primary and secondary schooling. This includes school infrastructure, scholar transport, section 21 and no-fee transfers. Health has three major foci, which are supported by the emergency services, health sciences and training, and facilities management. District, central and provincial services have a combined budget of R20.8 billion for 2012/13 which grows to R24.2 billion in the outer year of the MTEF.

Economic affairs are driven by economic development, agriculture and transport. This function supports and integrates development in the province. The key outputs are to provide financial and non-financial support to SMMEs and co-operatives; drive the competitiveness and economic growth of the province; support and develop farmers; build and upgrade transport infrastructure – with maintenance thereof at the forefront. R23.9 billion is allocated to this function over the MTEF.

TABLE 17: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY POLICY AREA

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
General public services	3 071 899	3 467 699	3 366 689	3 669 291	3 714 046	3 749 901	3 905 499	3 643 520	3 859 292
Public order and safety	365 291	368 659	381 538	423 747	423 747	423 750	435 946	477 153	506 007
Economic affairs	10 783 958	10 875 073	8 574 262	7 797 415	7 946 230	7 923 744	6 017 054	8 721 689	9 198 799
Environmental protection	85 207	87 621	102 294	117 062	135 347	135 334	129 436	150 866	161 482
Housing and community amenities	3 094 345	3 575 119	4 068 751	4 034 692	4 019 969	4 032 583	4 269 330	4 608 270	4 914 088
Health	15 855 367	18 582 811	20 627 385	23 010 748	23 552 358	24 493 067	24 694 754	27 588 858	29 589 546
Recreation, culture and religion	373 055	345 958	323 363	375 598	389 828	389 828	392 837	416 737	441 410
Education	16 688 394	20 058 080	22 256 305	25 965 171	26 437 607	26 437 607	27 150 751	28 776 868	30 038 120
Social protection	1 566 451	1 689 546	1 752 797	2 251 621	2 267 556	2 253 505	2 315 074	2 608 429	2 761 738
Total provincial payments and estimates by policy area	51 883 967	59 050 566	61 453 384	67 645 345	68 886 688	69 839 319	69 310 681	76 992 390	81 470 482

With the establishment of the outcomes as a mean of government delivery, Payments by policy area as a classification is critical in the allocation of resources to achieve the mandate of the province as it tracks outputs of departments as a collective function.

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The core output for Education is public ordinary schooling (with a budget of R20.7 billion for 2012/13) focusing on primary and secondary schooling. This includes school infrastructure, scholar transport, section 21 and no-fee transfers. Health has three major foci, which are supported by the emergency services, health sciences and training, and facilities management. District, central and provincial services have a combined budget of R20.8 billion for 2012/13 which grows to R24.2 billion in the outer year of the MTEF.

Economic affairs are driven by economic development, agriculture and transport. This function supports and integrates development in the province. The key outputs are to provide financial and non-financial support to SMMEs and co-operatives; drive the competitiveness and economic growth of the province; support and develop farmers; build and upgrade transport infrastructure – with maintenance thereof at the forefront. R23.9 billion is allocated to this function over the MTEF.

5.5 Transfers

The main rationale for the agencification, establishment of semi-autonomous entities at government's arm length, is to improve the quality and cost of services available to citizens and to provide advice to facilitate investment. Through this service delivery model government can 'do more with less', specialised and quality services can be delivered in a more accessible way hence the need for agencification. This may also include services that will best be delivered within municipal competencies. Gauteng makes provision for transferring funds to entities and municipalities for various purposes.

5.5.1 Transfers to public entities

TABLE 18: SUMMARY OF TRANSFERS TO PUBLIC ENTITIES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
1. Gauteng Economic Development Agency	70 486	56 993	61 000	65 836	65 836	65 836	45 362	54 846	58 685
2. Gauteng Tourism Agency	40 500	58 786	48 500	64 151	67 551	67 551	46 488	52 045	62 016
3. Gauteng Film Office	48 550	39 036	16 400	16 070	16 070	16 070	14 747	15 607	17 163
4. Gauteng Enterprise Propeller	103 009	53 650	116 341	128 559	131 659	131 659	91 445	104 300	124 280
5. Blue IQ Investment Holding (Phy) Ltd	93 211	295 558	216 165	355 747	358 947	358 947	197 088	226 223	247 920
6. Gauteng Gambling Board	1 700								
Total departmental transfers to public entities	357 456	504 023	458 406	630 363	640 063	640 063	395 130	453 021	510 064

Economic Development transfers funds to the entities in the table shown above for the implementation of key projects and policies.

The total transfers to public entities grew from R504 million in 2008/09 to R540.9 million in the 2010/11 financial year. Over the 2012 MTEF the total transfers to public entities increase from R453 million in 2012/13 to R537.4 million in the 2014/15 financial year.

The allocation to GEP increases from R104.3 million in 2012/13 to R125.3 million in the 2014/15 financial year for key projects such as the Survival & Subsistence Fund which will assist start-up SMMEs with production and set-up costs. During the 2011/12 financial year, the GEP budget was adjusted upwards to R105 million for the Y-Age programme.

The mandate of the Gauteng Development Agency (GEDA) is to reduce poverty, improve wealth creation and increase work opportunities. During the 2011/12 financial year, the transfer to GEDA increased to R48.4 million for hosting the Gauteng Investor's Conference. The GEDA will receive R68 million in the 2012/13 financial year, for projects such as the facilitation of investments, and the hosting of 40 missions at the Trade and Investment Information and Administration Services Hub.

Over the 2012 MTEF, the allocation for the GTA grows from R52.4 million to R65.4 million for key projects such as the provincial skills audit and a state-of-the-art visitor information centre. During the 2011/12 financial year, the GTA received an additional R15 million for the Garankuwa Hotel School and the Sansui Summer Cup. GTA also manages projects directed at youth and woman empowerment.

During the 2011/12 financial year, the budget of the GFC increased to R18.7 million due to film content development. The transfers to GFC amount to R23.5 million in the 2012/13 financial year for key projects such

as the Gauteng Fashion Council. The GFC created 522 jobs through support for productions and projects in the 2011/12 financial year.

The budget for Blue IQ decreased from R255.8 million to R197 million in 2011/12 due to the cancellation of the motorsports contract. No upward or downward adjustment to the transfer of Blue IQ (Pty) Ltd was made during the 2011/12 financial year. The Blue IQ (Pty) Ltd budget increases significantly from R205.2 million in 2012/13 to R261.6 million in the 2014/15 financial year, for key projects such as the ORTIA IDZ, the metal and machinery sector development, the Gauteng Tooling Initiative, the BPO-O strategy and automotive sector development.

5.5.2 Transfers to local government

The table below shows that total transfers increase from R475.6 million to R755.3 million during the 7-year under review. However, the financial constraints that continued to prevail in the province in 2010/11 resulted in Health reducing its transfers; which reduced the total transfers from R549.5 million in 2009/10 to R339.9 million in 2010/11.

TABLE 19: TRANSFERS TO LOCAL GOVERNMENT (BY CATEGORY AND MUNICIPALITY)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category A	324 096	432 559	255 779	534 738	644 738	740 193	538 042	588 096	625 582
Ekurhuleni	134 420	231 292	81 545	243 154	292 154	340 804	228 050	251 880	267 007
City of Johannesburg	136 955	126 429	119 984	201 050	229 050	282 442	210 195	226 726	241 252
City of Tshwane	52 721	74 838	54 250	90 534	123 534	116 947	99 797	109 490	117 323
Category B	102 283	43 457	41 486	36 044	36 044	32 716	24 326	35 756	36 306
Nokeng tsa Taemane	13 620	3 340	3 400	2 800	2 800				
Kungwini	20 909	3 340	3 400	2 800	2 800				
Emfuleni	23 417	12 553	7 350	7 700	7 700	7 700	2 330	8 050	8 200
Midvaal	2 044	3 289	3 400	2 800	2 800	2 800	3 940	3 850	3 850
Lesedi	4 055	4 948	4 920	4 494	4 494	4 494	4 416	5 306	5 556
Mogale City	20 826	4 279	5 300	5 400	5 400	5 400	4 770	5 750	5 750
Randfontein	14 813	7 829	3 400	2 600	2 600	2 600	2 820	3 850	3 850
Westonaria	2 599	3 879	3 316	2 600	2 600	2 600	2 240	3 850	3 850
Merafong City			7 000	4 850	4 850	7 122	3 810	5 100	5 250
Category C	49 181	73 530	42 625	73 985	83 985	118 936	81 898	88 695	93 424
Metsweding District Council		1 330	1 650						
Sedibeng District Council	13 301	35 750	8 992	38 599	48 599	78 877	42 498	45 789	48 259
West Rand District Council	35 880	36 450	31 983	35 386	35 386	40 059	39 400	42 906	45 165
Total transfers to municipalities	475 560	549 546	339 890	644 767	764 767	891 845	644 266	712 547	755 312

The 2009/10 transfers included funds from Social Development to the various municipalities for the construction of the early childhood development centres and the day care centres for the aged persons in the townships. The Department transferred funds to Nokeng Tsa Taemane municipality for a substance abuse outpatient centre in Refilwe Township.

Local Government and Housing transferred funds for the HIV/ Aids programme in municipalities and Finance transferred funds to various municipalities to finance the appointment and training of Financial Municipal intern per delegated municipality.

In 2010/11, Social Development continued its projects in various townships. Agriculture and Rural Development made transfers for various local economic development projects such as establishment of the Business Processing and Outsourcing Incubator in the City of Johannesburg Metropolitan Municipality, Shared Industrial Production Facility and Township Hub in Winterveldt, Buy Back Centre in the City of Tshwane Metropolitan Municipality and the Township Hub in Tembisa.

Sport, Arts, Culture and Recreation transferred funds for transforming urban and rural community library

infrastructure, facilities and services through a recapitalized programme in the West Rand District Municipality. It also transferred funds to Metsweding, Sedibeng, West Rand and Ekurhuleni municipalities for the mass sport and recreation participation programme.

A major change in municipalities from 2011/12 to 2014/15 is the incorporation of Metsweding District Municipality, Kungwini Local Municipality and Nokeng Tsa Taemane Local Municipality into the City of Tshwane thereby establishing the "New City of Tshwane". As a result, these three municipalities do not reflect allocations over the MTEF. Local Government and Housing transferred R20 million to the City of Tshwane for this merger of municipalities during the 2011/12 adjustment budget process.

Departments that will make transfers over the MTEF are Health; Agriculture and Rural Development and Sport, Arts, Culture and Recreation.

Health will transfer R602 million in 2012/13 to 3 metro municipalities, Sedibeng and West Rand municipalities for:

Comprehensive primary health care services: To improve access to extended hours, increase availability of elderly and rehabilitative services as well as treatment of minor ailments, improve TB cure rate and the nutritional status of children, women and the elderly.

HIV/ Aids care: To conduct door-to-door AIDS education, distribute pamphlets and condoms and increase capacity in local communities to address AIDS.

Effective emergency medical care: To maintain the number of calls attended and services within the acceptable norms and standards.

Agriculture and Rural Development will transfer Rx for the continuation of the Diepsloot River clean as well as the Kaalfontein River and conduct awareness campaigns to reduce the levels of pollution in the river. The implementation and eradication of alien vegetation project will continue in Emfuleni, Lesedi and Merafong this will assist with enhancing water security through control of alien vegetation encroaching into river systems. Funds will be transferred to the City of Tshwane to combat soil degradation by installing soil conservation structures, addressing sloping of banks in eroded areas, re-vegetate sloped areas with suitable vegetation. The City of Tshwane will also receive funds for the Agricultural Technology to revamp the irrigation system, repair the shade net and plastic, drilling and equipping of boreholes.

Sports, Arts, Culture and Recreation will transfer R37.3 million in 2012/13 for the library and information services to implement reading programmes, improve and maintain Information and Communication Technology infrastructure and to purchase and subscribe to new periodicals and newspapers.

5.6 Payment on training

TABLE 20: PAYMENTS ON TRAINING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12	2011/12	2011/12	2012/13	2013/14	2014/15
Office of the Premier	3 345	799	369	2 027	1 689	1 690	1 655	1 101	1 151
Gauteng Provincial Legislature	1 056	2 170	1 322	1 897	1 897	2 299	4 886	4 964	5 242
Economic Development	15 491	4 260	3 005	2 860	1 375	1 375	1 130	1 204	1 282
Health	36 249	30 108	25 903	13 894	12 451	15 970	24 596	11 899	12 245
Social Development	6 489	5 169	4 335	4 050	6 440	7 412	5 650	5 924	6 207
Education	111 227	305 783	249 434	379 702	331 312	333 918	352 677	365 269	382 389
Local government and Housing	1 293	6 248	1 052	4 434	4 434	4 434	6 733	16 181	26 760
Roads and Transport	8 419	4 811	22 040	22 040	22 040	12 108	12 970	13 683	13 683
Community Safety	1 530	2 278	5 392	10 915	5 057	5 718	3 623	5 391	4 508
Agriculture and Rural Development	5 144	5 444	5 758	6 115	6 115	6 115	6 798	7 189	7 603

TABLE 20: PAYMENTS ON TRAINING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12	2011/12	2011/12	2012/13	2013/14	2014/15
Sport, Arts, Culture and Recreation	1 053	1 819	772	2 771	2 022	2 510	1 559	1 631	1 719
Finance	12 940	12 326	2 157	5 927	5 515	5 515	6 678	7 056	7 432
Gauteng Treasury	12 940	12 326	2 157	5 927	5 515	5 515	6 678	7 056	7 432
Infrastructure Development	10 020	11 940	147	5 437	3 312	2 053	3 819	4 009	4 229
Total payments on training	205 774	396 773	318 451	455 054	409 174	406 632	435 829	447 166	477 374

Provision of training is aligned with the government's drive to increase the capacity of the state in order to achieve the aspiration of developmental state. Training is provided to employees to improve generic and functional skills and to non-employees in the form of bursaries.

Payments on training increase from R205.8 million to R477.4 million during the seven year period under review. Education (with payments increasing from R111.2 million to R382.4 million) contributes more than 70 percent to the training total payments mainly due to a number of formal and certified programs that are provided. It must be noted that the Global City Region Academy that is tasked with training in the province forms part of Education, hence the higher training payments.

The effect of financial constraints that continued to prevail in government in 2010/11 caused the total training payments to decrease from R396.8 million to R318.4 million when departments reviewed their spending plans to maintain liquidity. This trend is most evident in Health that reduce from R36.2 million in 2008/09 to R12.2 million in 2014/15.

In 2011/12, the departments reduced their main budget from R455 million to R409.2 million during the adjustment budget process when they implemented cost cutting measures to counter the effect of financial constraints that continued to prevail.

The other departments reflect a general increase in allocations for training over the MTEF.

1.7 Infrastructure payments

To support infrastructure development, GPG allocated a total amount of R30.6 billion over the 2012 MTEF. This allocation will fund infrastructure projects in line with the overall strategic objectives of the province. The allocation also seeks to address the imperative of service delivery and to enhance economic growth and development within the province.

TABLE 21: SUMMARY OF PROVINCIAL INFRASTRUCTURE PAYMENTS AND ESTIMATES BY VOTE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Health	1 273 291	1 055 243	1 013 338	2 200 874	1 930 549	1 830 549	1 484 047	2 423 428	2 604 766
Education	586 922	841 173	693 466	1 427 315	1 439 697	1 157 315	1 245 333	1 650 245	1 615 638
Social Development	168 975	159 058	70 349	137 946	137 946	137 946	95 424	159 716	168 314
Local Government and Housing	2 793 190	3 262 442	3 914 961	3 926 397	3 926 397	3 926 397	4 058 776	4 386 926	4 681 465
Roads and Transport	6 157 266	6 407 143	1 105 674	1 646 467	1 498 403	1 056 242	1 244 980	2 044 485	2 152 905
Agriculture and Rural Development	4 569	8 467	3 204	11 535	16 952	16 952	4 000	15 000	17 000
Infrastructure Development	139 530	271 032	179 193	238 517	237 308	114 822	127 363	236 191	248 945
Total provincial infrastructure payments and estimates	11 123 743	12 004 558	6 980 185	9 589 051	9 187 252	8 240 223	8 259 923	10 915 991	11 489 033

The table above indicates the medium term estimates for infrastructure programme per vote. In order to unlock funds tied up in infrastructure projects that are not progressing well, the PBC resolved that funds should be allocated to projects that have been assessed to be ready for implementation. The criteria to inform the readiness of projects for implementation are stated below:

Three-year project list (infrastructure plans) should be submitted to Treasury timely

Departments to finalise designs before projects can be listed in the infrastructure programme to be implemented in the next financial year Projects should be advertised in November in the preceding financial year and the procurement processes should be completed by end of February Procurement plans should be taken into account when allocating the budgets

The province applied these criteria when assessing the departments' infrastructure programme for the 2012 MTEF. Allocations for the infrastructure programme increase from R8.3 billion in 2012/13 to R11.5 billion in 2014/15. The main contributors to the total programme are Local Government and Housing; Health; Education; and Roads and Transport.

TABLE 22: SUMMARY OF PROVINCIAL INFRASTRUCTURE PAYMENTS AND ESTIMATES BY CATEGORY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
New infrastructure assets	9 021 037	8 851 051	5 012 524	5 757 507	5 689 253	5 581 851	4 969 394	5 875 346	5 817 220
Existing infrastructure assets	2 102 706	3 153 507	1 967 439	3 831 544	3 497 999	2 658 372	3 290 529	5 040 645	5 671 813
Upgrading and additions	1 470 242	1 770 562	795 031	1 233 608	1 407 748	1 167 401	730 454	1 097 903	1 126 090
Rehabilitation, renovations and refurbishment	139 060	369 911	43 973	1 267 337	931 662	545 670	878 289	1 836 837	2 071 885
Maintenance and repair	493 404	1 013 034	1 128 435	1 330 599	1 158 589	945 301	1 681 786	2 105 905	2 473 838
Infrastructure transfers			222						
Current Capital			222						
Total provincial infrastructure payments and estimates	11 123 743	12 004 558	6 980 185	9 589 051	9 187 252	8 240 223	8 259 923	10 915 991	11 489 033

The infrastructure programmes is balanced between constructions of new infrastructure and attending to existing infrastructure; that is, approximately half of total budget is allocated to each category.

Construction of houses and housing infrastructure forms the largest share of the new infrastructure construction in the province. Within the category of existing infrastructure assets, maintenance and repair is allocated the highest budget; followed by the rehabilitation budget. Health is implementing the massive maintenance programme that increases allocations for maintenance and repairs. Allocations for rehabilitation and renovations include Health's programme for replacing the institutions' electro-mechanical equipment such as boilers.



**ESTIMATES OF PROVINCIAL REVENUE
AND EXPENDITURE**

VOTE 1

OFFICE OF THE PREMIER

To be appropriated by vote in 2012/13	R236 734 000
Responsible Executing Authority	Premier of the Gauteng Provincial Government
Administering Department	Office of the Premier
Accounting Officer	Director-General

1. OVERVIEW

Vision

To serve as a political nerve centre to ensure that government excels in fulfilling its mandate.

Mission

To be innovative, responsive and dynamic in providing strategic support to the Premier and Executive Council.

Strategic goals

- Providing strategic support to the Premier and the Executive Council (EXCO) to ensure effective strategic leadership of the work of government and the realisation of the electoral mandate;
- Driving a shared vision and the strategic priorities of government to ensure effective implementation of the electoral mandate;
- Facilitating the setting of clear priorities, thus enabling legislation and improved governance to realise desired policy outcomes;
- Building a developmental state with the capacity to drive change and transformation for the betterment of the lives of the people of Gauteng;
- Driving province-wide short, medium and long-term planning to ensure integrated and streamlined administration and development across departments and spheres of government;
- Monitoring and evaluation of government performance;
- Forging social compacts with all stakeholders to strengthen social partnerships for improved service delivery in Gauteng;
- Ensuring that the Premier is provided with appropriate support to effectively execute her role and responsibilities in the Legislature;
- Fostering strong intergovernmental and international relationships to advance Gauteng's development agenda;
- Driving human resource policy and strategy to attract, develop and retain best possible skills and to harness the productive energies of all Gauteng Provincial Government (GPG) employees;
- Driving integrated and effective government communication to ensure that the people of Gauteng are well informed and have access to credible information about government services and programmes; and
- Promoting participatory democracy to ensure ongoing interaction between government and civil society.

Key strategic objectives

- Programmes to support service delivery renewal;
- Centralized planning through the Gauteng Planning Commission (GPC);
- Monitoring and evaluation of progress in attaining the five-year strategic priorities and annual Programme of Action;
- International and Government Relations in support of the five-year strategic priorities and annual Programme of Action
- Effective management of the cabinet system;

- Supporting cabinet communication;
- Building partnerships in support of the five-year strategic priorities and annual Programme of Action;
- Facilitating integrated programmes for vulnerable groups including women, youth, people with disabilities and military veterans;
- Public campaigns linked to the five-year strategic priorities and annual Programme of Action; and
- Effective corporate services and governance.

Acts, rules and regulations

- Treasury Regulations, 2005;
- Intergovernmental Relations Framework Act 13 of 2005;
- Promotion of Access to Information Act, 2000;
- Preferential Procurement Policy Framework Act, 2000;
- Promotion of Administrative Justice Act, 2000;
- Public Finance Management Act, 1999;
- Skills Development Act, 1998;
- Basic Conditions of Employment Act, 1997;
- Constitution of the Republic of South Africa, 1996;
- Public Service Act, 1994, with regulations; and
- Occupational Health and Safety Act 85 of 1993.

The Office of the Premier (OoP) derives its mandate primarily from the Constitution, the Public Service Act (PSA) and its regulations, the Public Finance Management Act (PFMA), policy directives and the overall mandate of government. The most important functions based on these provisions are that:

- The Premier has executive, policy, legislative, intergovernmental and ceremonial functions and responsibilities as defined in Chapter 6 of the Constitution of the Republic of South Africa;
- The Premier, as the political head of the Provincial Government, is also responsible for the implementation of Chapter 3 of the Constitution. Section 41(1) defines the relationship and principles underlying co-operation between the various spheres of government;
- Section 125(2) of the Constitution determines that the Premier exercises the executive authority of the province together with other members of the EXCO. The Premier appoints these members and assigns their functions and responsibilities and delegates powers to them; and
- The Premier with the EXCO exercises executive power by:
 - Implementing provincial legislation;
 - Implementing all applicable national legislation;
 - Developing and implementing provincial policy;
 - Coordinating the functions of the provincial administration and its departments; and
 - Performing any other function assigned to the Provincial Executive in terms of the Constitution or an act of Parliament.

1.1 Aligning departmental budget to achieve prescribed outcomes

The mandate of the Office of the Premier (OoP) relates to the provincial outcome of 'Creating an efficient, effective and development oriented public service and empowered fair and inclusive citizenship'. This provincial outcome has two components, namely: (1) efficient, an effective and development oriented public service; and (2) empowered fair and inclusive citizenship.

OoP is the lead department in the first component through its role of:

- Improving service delivery and access to services;
- Improving human resources and administration in the public service;
- Active prevention of corruption in the public services; and
- Implementation of the Promotion of Administrative Justice Act (PAJA) and Promotion of Access to Information Act (PAIA).

The OoP also plays a support role in the implementation of the second component, particularly in the areas of improving communication to citizens and improving equity and empowerment for women, youth and people with disabilities. This outcome informed the OoP's MTEF budgeting processes.

Based on the above, the mandate of the OoP is as follows:

Political management nerve centre	Strategic support and advice to the Premier and EXCO Facilitation of Premier's role as head of government Strategic planning and agenda setting Support for Premier's political role
Strategic leadership and co-ordination	Research, strategic analysis and policy development Management of the cabinet system Strategic communications and stakeholder management Mainstreaming of youth, gender and disability issues Intergovernmental relations, international relations and stakeholder relations Leadership of government business Coordination of government strategic planning Monitoring and evaluation Developing the legislative agenda for the province
Transversal services	Transversal HR Cabinet Secretariat Legal and legislative drafting services Communication services Service delivery improvement and change management Security, threat and risk management services
Planning	Centralized planning Spatial planning

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

During this year, the OoP has contributed to the achievement of the following outputs in support of outcomes 8A and 8B:

Outcome 8A: An efficient, effective and development oriented public service

Centralised strategic planning, monitoring and evaluation

The work of the Gauteng Planning Commission and that of improving government performance through integrated planning and monitoring and evaluation was a focus of activity in 2011/12. With the guidance of the newly appointed Gauteng Advisory Committee (GAC) the key initiatives implemented were:

- The hosting of consultative and participatory processes to solicit the views, insights and proposals of the citizens of Gauteng on Vision 2055;
- The development of a long term Infrastructure Master Plan for Gauteng to better inform infrastructure choices;
- Monitoring and evaluation of frontline service delivery with a particular focus on services in health, education, job creation, crime reduction, rural development and local government;
- The introduction of a system of institutional performance assessment to ensure that provincial departments are effectively managed and administered; and
- The second Quality of Life Survey, which will be implemented by the Global City Region Observatory (GCRO) to provide new insights and indicate key developments in a range of areas.

Service delivery quality and access

A project management office (PMO) in the OoP has been established to facilitate the implementation of a range of flagship projects including:

- Struggle heritage projects including the Women, Youth and Oliver Tambo Memorials;
- The Sedibeng Sewer Network;
- Stimulating the Green Economy;
- The rollout of G-link;
- The procurement of well-located land and 14 new mixed housing projects;
- Servicing of sites and issuing title deeds to informal settlements on well located land;
- Implementing the Tembisa Master Plan;
- Roll-out of the Maize Triangle to Metsweding and the West Rand District;

- Further development of the Constitutional Hill;
- Development of three freight and logistics hubs;
- The Johannesburg-Ethekewini High Speed Rail Link; and
- The development of an aerotropolis linked to the OR Tambo International Airport with link to Lanseria.

This PMO, working in conjunction with intergovernmental partnerships and under the leadership of forums comprising Members of the Executive Council (MECs) and Members of the Mayoral Committee (MMCs), ensures the implementation of these critical interventions.

A critical intervention in the effort to improve services has been the Public Liaison Hotline. Established in 2010/2011 the project has gone from strength to strength. The OoP resolved 96 per cent of the matters raised through the Hotline in the first quarter.

To keep a finger on the pulse of citizens' perceptions of quality of life, the second Quality of Life Survey was completed in collaboration with the GCRO. This information is essential for planning and communication purposes.

Human resource management and development

The focus of human resource management in the province has been on improving compliance and developing frameworks and processes to improve human resource development (HRD) in line with the first component of provincial outcomes applicable to the OoP. To this end, the province has made significant gains with regard to critical areas of compliance, including the submission of performance contracts. In addition, significant progress has been made with regard to ensuring that the province has the necessary capacity to implement its mandate; by the end of the first quarter over 1 400 vacancies has been advertised and/or filled in the province. To improve performance management in support of service delivery objectives, the Performance Management and Development System (PMDS) has been reviewed for Levels 1-12

Business processes, systems, decision rights and accountability

Ensuring value for money is a critical aspect of Batho Pele. The year under review has seen the development of a Value for Money Framework that will underpin decisions regarding the cost and service delivery effectiveness of key areas of work in education and health. Significant progress has also been made with regard to governance in the province. The 2010/11 audit outcomes for all GPG departments have significantly improved on the 2009/10 outcomes.

Corruption tackled effectively

Under the auspices of the Gauteng Anti-Corruption Strategic Framework, significant progress has been made with regard to the application of Minimum Anti-Corruption Capacity requirements in departments, and also with regard to the resolution of anti-corruption cases. All Senior Management Services (SMS) members in the province submitted financial disclosures in 2011/12 as part of a drive to improve compliance and stamp out corruption. A database of corruption cases has been established and 20 anti-corruption workshops have been held across the province.

Outcome 8B: An empowered, fair and inclusive citizenship

Responsive and interactive communication

Efforts to create platforms for engagement continued apace. From the broadly focused izimbizo and economic opportunity roadshows to focused interventions such as the Young Women's Network, time and energy was dedicated to ensuring that these engagements are in support of the Programme of Action (PoA) and fruitful for all parties. Tracking and follow up on issues raised in these forums will be prioritized. Efforts to keep citizens informed, through the media, the GPG online portal and media products such as Gauteng News also continued.

Social equality

Progress has also been made in the fields of gender, youth and women empowerment. In implementing new policy and strategic frameworks to enhance social equality, the following areas can be highlighted:

- Quarterly reports on mainstreaming efforts have been tabled with the Gauteng Provincial Legislature thereby improving oversight and engagement with stakeholders on these key issues;
- A range of regular and ongoing stakeholder interactions in support of youth, women and people with disabilities have been held, and intergovernmental forums established to ensure implementation and monitoring of the policy agendas of the province; and
- Successful events were held to commemorate the role of women, youth and people with disabilities in

democratic South Africa.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012 / 2013)

In implementing the mandate of the Office of the Premier, and in accordance with the intergovernmental POA approved by the Extended EXCO Lekgotla in August 2011, the focus of the OoP will be on facilitating implementation and service delivery. To this end, the Office's priorities for the 2012/2013 financial year include:

- Co-ordinating, planning, monitoring and evaluating the work of government based on agreed outcomes;
- Facilitating the implementation of high impact provincial flagship projects;
- Supporting and facilitating local government priorities and projects through functions relating to inter-governmental relations;
- Unblocking key private sector initiatives; and
- Implementing Outcome 8A with a focus on frontline service delivery monitoring, improving human resource management in the province, facilitating the payment of service providers within 30 days, ensuring compliance with financial disclosure frameworks and implementing controls in this regard and development of a single spatial plan for the province.

Building on the prior foundations, the OoP will continue to fulfil its role as the political management nerve centre of the province and the strategic support base for the Premier and EXCO.

Outcome 8A: An efficient, effective and development oriented public service

Service delivery quality and access

The provincial government aims to improve service delivery across all its portfolios by implementing a quality service and integrated delivery programme. The OoP will oversee the implementation of the Gauteng Spatial Development Framework, Service Delivery Framework, Integrated Public Transport System, Integrated Infrastructure Development Plan and Integrated Human Settlement Strategy to improve public access to government services. Increasing the coverage of scholar transport to approximately 50 500 learners will improve access to education facilities in 2012/13.

Centralized strategic planning and monitoring and evaluation

By 2012 the OoP will create a single roadmap for the development of the province through the Gauteng Spatial Development Framework and effective land use management. The centralisation in the Department of the province's planning will result in it delivering province-wide planning (including the private sector) and the alignment of plans in three government spheres, including the Gauteng Employment and Growth Development Strategy, Joburg 2040, the Gauteng Vision 2055 process and the medium to long term food security plan.

It is planned that the OoP will monitor frontline service delivery and develop an evaluation framework. In this regard, the Department will roll out Batho Pele Change Engagement Management Training in 2012/13. This will result in training of 50 per cent of frontline staff in the departments of Health and Education.

Human resource management and development

State capacity is key to service delivery. The process of reconfiguring the Department for improved service delivery will be finalised. The Department will also implement the Integrated Human Resource Plan for the province. Vacancy and turnover rates will be monitored so that they reduce to agreed levels; that is, vacancy rates should range between 12 per cent and 17 per cent in 2012/13. Recruitment processes for occupational categories considered critical will be expedited such that the turnaround time for filling posts reduces from 9 months to 5 months in 2012/13.

Business processes, systems, decision rights and accountability

In line with the province's target of achieving a clean audit by 2014, the OoP will support all departments and entities in achieving clean audits and will implement financial management guidelines that will result in provincial departments, agencies and municipalities achieving 70 per cent compliance with the Public Finance Management Act and the Municipal Finance Management Act.

Regarding supply chain management, the OoP will develop and implement a revised procurement framework that will include cooperatives and SMMEs. Provincial spending will be monitored to determine its alignment with the BBBEE strategy and will be reported upon quarterly. The ultimate aim is to double the current spending rate on targeted group in 2012/13 (that is, up to 80 per cent on historically disadvantaged individuals, 30 per cent on

women, 10 per cent on youth and people with disabilities). The Department will also draft a local procurement policy to guide procurement of locally manufactured products as a way of empowering local suppliers.

Corruption tackled effectively

To detect corruption cases, the Department will continue with the rollout of anti-corruption communication campaigns, departmental workshops and ethics training and it will revise the framework on disclosures to include employees at levels below senior managers. These initiatives are expected to increase the number of cases reported to the Anti-Corruption Hotline from 150 to 175 in 2012/13 and should lead to approximately 30 per cent of employees at levels below senior managers submitting financial disclosure forms.

To prevent corrupt activities, the OoP will continue applying the Minimum Anti-corruption Capacity requirements and action plans in departments. The Minimum Anti-corruption Capacity programme will be rolled out to all departments.

Outcome 8B: An empowered, fair and inclusive citizenship

Social equality

The OoP will implement the policy on gender, youth and disabilities (GEYODI) across all departments. The Department will also include municipalities in the forums for mainstreaming GEYODI in provincial and local government. This will be achieved by facilitating, coordinating and advocating for the implementation of GEYODI policy frameworks and the Programme of Action.

4. RECEIPTS AND FINANCING

4.1 Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: OFFICE OF THE PREMIER

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	206 417	217 538	217 284	217 539	228 742	228 742	236 734	259 124	274 464
Total receipts	206 417	217 538	217 284	217 539	228 742	228 742	236 734	259 124	274 463

The Department is funded through the equitable share. These funds increased by approximately R11 million from R206.4 million in 2008/09 to R217.5 million in 2009/10 due to the allocation of an extra R5.9 million for the establishment of the Gauteng Planning Commission and R5.1 million for the Branding Gauteng Project to market the province during the 2010 FIFA World Cup events hosted in the province.

The completion of projects related to the 2010 FIFA World Cup events reduced the equitable share budget in 2010/11; that is, a decline of R254 000 from R217.5 million in the 2009/10 financial year to R217.2 million in the 2010/11 financial year.

The Department's receipts increased by R255 000 from R217.2 million in the 2010/11 financial year to R217.5 in the 2011/12 financial year. The increase funds the requirements of the new organisational structure submitted for approval during the financial year. Additional funds were allocated in 2011/12 mainly to finance the costs of official state funerals that were declared in the province; that is, an increase from R217.5 million to R228.7 million.

The allocations increase gradually from R237 million to R274 million over the MTEF to fund personnel requirements, operational costs and implementation of provincial outcomes.

4.2 Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: OFFICE OF THE PREMIER

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	30	34	38	56	56	56	59	62	65
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	23	13	18	47	22	22	51	54	57
Sales of capital assets									
Transactions in financial assets and liabilities	39	726	641		500	521			
Total departmental receipts	92	773	697	103	578	599	110	116	122

The Department does not generate major revenues. Revenue received is mainly in respect of parking and recovery of debts. The main source of revenue for the Department falls under transactions in financial assets and liabilities.

The Department's revenue increased from R92 000 in the 2008/09 financial year to R773 000 and R697 000 in the 2009/10 and 2010/11 financial years respectively.

The R681 000 increase from R92 000 to R773 000 was due to the recovery of debts relating to the previous years. In 2011/12 the Department shows collection of R496 000 more than anticipated under transaction in financial assets and liabilities due to the repayments of debts relating to the previous financial years.

Interest, dividends and rent on land comes from interest-bearing financial instruments. The Department anticipated collecting R47 000 in 2011/12 and further projected the collection of R51 000, R54 000 and R57 000 over the MTEF period.

5. PAYMENT SUMMARY

5.1 Key assumptions

The primary assumption underpinning this budget is the reprioritisation process activated in July 2009 aligning the OoP's strategic plan with the new electoral mandate and provincial outcomes.

Based on the programme goals and objectives, resources were allocated bearing in mind the need for cost-saving while incorporating inflation. The outcomes-based planning and budgeting adopted in the province during the 2009/10 financial year guided the 2012 MTEF budget.

The useful life of office equipment and the appointment of additional staff to deliver on the mandate inform the requirements and the budget allocation for capital assets.

The reconfiguration of the Department (and hence the new organisational structure to include an increased mandate for the Gauteng Planning Commission) inform the budget requirements over the 2012 MTEF.

The personnel budget takes into account the estimates rates of inflation of 6.5 per cent in 2012/13, 6.5 per cent

in 2013/14 and 6.5 per cent in 2014/15 as prescribed by the National Treasury. These growth rates are based on the 5 per cent CPI projection plus 1.5 per cent for the built-in pay progression.

5.2 Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: OFFICE OF THE PREMIER

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	37 175	54 552	60 878	69 340	72 211	73 204	76 445	85 447	86 002
2. Institutional Development	75 638	65 387	83 128	89 534	95 682	95 964	94 328	97 025	101 960
3. Policy and Governance	104 128	93 046	48 988	58 665	60 849	59 775	65 961	76 652	86 501
Total payments and estimates	216 941	212 985	192 994	217 539	228 742	228 943	236 734	259 124	274 463

5.3 Summary of economic classification

TABLE 4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: OFFICE OF THE PREMIER

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	200 745	200 489	176 709	200 453	210 451	210 540	223 853	245 526	260 133
Compensation of employees	61 766	85 252	87 423	103 470	103 470	103 100	115 017	122 493	130 454
Goods and services	138 979	115 237	89 286	96 983	106 981	107 440	108 836	123 032	129 679
Interest and rent on land									
Transfers and subsidies to:	12 366	9 298	9 706	10 648	10 850	10 850	11 180	11 762	12 397
Provinces and municipalities									
Departmental agencies and accounts	388								
Universities	8 065	8 800	9 680	10 648	10 648	10 648	11 180	11 762	12 397
Foreign governments and international organisations	3 591								
Public corporations and private enterprises									
Non-profit institutions					50	50			
Households	322	498	26		152	152			
Payments for capital assets	3 803	3 193	6 554	6 438	7 438	7 438	1 701	1 837	1 933
Buildings and other fixed structures									
Machinery and equipment	3 626	3 193	6 554	6 438	7 438	7 438	1 701	1 837	1 933
Heritage Assets									
Specialised military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets									
Software and other intangible assets	177								
Payments for financial assets	27	5	25		3	115			
Total economic classification	216 941	212 985	192 994	217 539	228 742	228 943	236 734	259 124	274 463

The table above reflects the summary of payments and estimates by economic classification from 2008/09 to 2014/15. The current payments (compensation of employees plus goods and services) form the largest share. The personnel budget increases from R61 million in the 2008/09 financial year to R115 million in the 2012/13 financial year. The personnel budget over the MTEF is based on filled posts as at October 2011 plus allocation for critical posts to be filled afterwards.

The total budget declined by an annual average of 5.7 per cent between the 2008/09 and 2010/11 financial years. The budget reprioritisation process in the 2009/10 financial year reduced the budget of Programme 3: Policy and Governance. The revised structure for OoP approved in January 2008 was not fully implemented due to lack of funds. The OoP has revised the structure in 2011/12 and this proposed structure is being discussed with relevant stakeholders in and outside the Department. Approval thereof is anticipated during the course of the 2011/12 financial year.

Personnel expenditure increased by 2.5 per cent from R85.3 million in the 2009/10 financial year to R87.4 million in the 2010/11 financial year. The increase relates to the cost of living adjustment, additional personnel appointed after the reconfiguration such as advisors to the Premier and the appointment of the Planning Commissioner. Subsequent to the new electoral mandate and the establishment of the Gauteng Planning Commission, in the later part of the 2009/10 financial year the OoP re-aligned its functions and created capacity within the new structure to fulfil the Department's mandatory duties.

A reconfiguration process was initiated in the 2010/11 financial year. This has had an additional impact on the 2011/12 financial year compensation budget and outer MTEF years to be phased in over a three year period. Vacant priority posts were funded in the 2011/12 financial year resulting in an increase of 18.3 per cent compared to the 2010/11 financial year.

The 2011/12 financial year allocation was R217 million, adjusted to R228 million, which translates to an increase of R11 million. The increase results from an additional allocation of R5.9 million allocated under Programme 2 to cover costs related to the two official state funerals as well as the approved rollover for the payments of the previous year's accruals. A further increase of R45.8 million over the MTEF is evident when compared to the 2011/12 financial year adjusted budget. The increase over the MTEF is influenced by adjustment projections resulting from inflation and filling of vacant critical posts.

Goods and services declined by an annual average of 19.9 per cent from R138.9 million in 2008/09 to R89.3 million in the 2010/11 financial year due to the implementation of cost containment measures by the Department. Total expenditure on goods and services increased by 8.6 per cent from R89.3 million in 2010/11 to R96.9 million in the 2011/12 financial year; this increase includes inflation adjustment based on the consumer price index (CPI). The outer two years of the MTEF show an annual growth of 7.5 per cent. This increase in goods and services is mainly caused by an increase in stationery and printing under Programme 2: Institutional Support because of the decision to issue the provinces' publications about government services monthly instead of quarterly. Transfers and subsidies increase at an annual average growth rate of 5.3 per cent over the MTEF, mainly as a result of the Gauteng City Regional Observatory (GCRO) project, a partnership between the University of the Witwatersrand, the University of Johannesburg and government. The GCRO was established to collect and collate information on the Gauteng City Region in order to inform policy and programme decisions.

The capital assets budget increased by 105 per cent from R3.2 million in 2009/10 to R6.6 million in the 2010/11 financial year. This was due to the refurbishment of the EXCO boardroom and modifications to the information communication technology systems, including the upgrading of the local area network (LAN). The

allocation in the 2011/12 financial year and over MTEF increased in order to provide for the upgrading and maintenance of computer equipment and furniture and the reconfiguration of office space.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

The programme is responsible for the overall strategic management of the province and support of the Premier, EXCO and the Director General in fulfilling their statutory and political responsibilities. Administration is comprised of the Premier's Support Office, Office for Executive Council Support, Office of the Director General, Financial Management and Security and Risk Management.

Programme Objectives

- To render security services to the OoP, GPG and EXCO, ensuring that there are no security related incidents in the precinct and that there is total compliance with the Minimum Information Security Standard (MISS) provisions;
- To provide timeous and effective strategic, operational and administrative support to administrative and political principals; and
- To render effective financial management and procurement services to the OoP, to maintain the current audit track record and to comply with relevant targets for BBBEE and payment of suppliers.

TABLE 5: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Premier's support	10 594	19 791	21 317	13 389	13 389	14 381	10 868	11 477	12 096
2. Executive Council support	2 461	3 604	5 355	8 040	7 975	7 975	10 482	11 006	11 557
3. Director-General support	11 833	16 138	13 099	19 954	19 954	19 954	18 522	20 410	21 449
4. Financial management	12 287	13 374	19 447	26 264	29 200	29 200	31 878	33 471	35 146
5. Programme support: Administration		1 645	1 660	1 693	1 693	1 694	4 695	9 083	5 754
Total payments and estimates	37 175	54 552	60 878	69 340	72 211	73 204	76 445	85 447	86 002

TABLE 6: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	35 719	53 618	60 744	69 009	70 207	71 088	75 732	84 698	85 216
Compensation of employees	20 129	33 606	33 292	42 945	42 945	42 946	44 336	46 568	48 964
Goods and services	15 590	20 012	27 452	26 064	27 262	28 142	31 396	38 130	36 253
Interest and rent on land									
Transfers and subsidies to:	322	483			170	170			
Provinces and municipalities									
Departmental agencies and accounts									
Universities									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions					50	50			
Households	322	483			120	120			
Payments for capital assets	1 107	446	109	331	1 831	1 831	713	749	786
Buildings and other fixed structures									
Machinery and equipment	1 069	446	109	331	1 831	1 831	713	749	786
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	38								
Payments for financial assets	27	5	25		3	115			
Total economic classification	37 175	54 552	60 878	69 340	72 211	73 204	76 445	85 447	86 002

Total programme expenditure increases by R45 million between the 2008/09 and 2014/15 financial years. The increase is mainly attributable to the partial implementation of the revised structure in the 2009/10 financial year and the appointment of additional staff to support and advise the Premier in the execution of her duties. The OoP has also undertaken a process of reconfiguration in order to ensure that its political mandate is supported and implemented. From the 2011/12 financial year, an allocation has been made for the partial implementation of the revised structure and reconfiguration, placing more emphasis on EXCO support.

A substantial proportion of expenditure by the sub-programmes Financial Management and Office of the Director-General (42 per cent Financial Management, 24 per cent Director-General) is accounted for by the budget of this programme. The appointment of the new Director-General and the centralisation of certain items to the Financial Management Unit are the main contributors to the increases.

The personnel budget has increased by 13 million or average of 29 per cent from R20 million in 2008/09 to R33 million in the 2010/11 financial year. In the 2011/12 financial year expenditure on compensation of employees further increased by R9.6 million when compared to the 2010/11 financial year. The increase in compensation of personnel over the MTEF is to cater for CPI inflation.

With respect to payments for capital assets, the total allocation decreased by R1.1 million from 2011/12 through the MTEF. This is due to the Department's cost containment measures.

PROGRAMME 2: INSTITUTIONAL DEVELOPMENT

Programme description

This programme comprises Strategic Human Resources, Legal Services and Government Communication and Information Services. These services promote effective government communication leading to high levels of public participation, awareness and access to government information, and promote positive perceptions of government; provide human resource management and auxiliary services support to the OoP; provide strategic support on human resources management to the GPG; and provide strategic legal support to the Premier and EXCO in order to ensure that the OoP excels in fulfilling its mandate.

Programme objectives

- Developing programmes, policies and initiatives to improve service delivery across all portfolios in the GPG;
- Developing and implementing a cabinet communication system in line with Cabinet decisions;
- Building partnerships in support of the Gauteng strategic priorities and electoral mandate;
- Enhancing corporate services to support delivery on core mandates;
- Implementing public campaigns linked to the Gauteng strategic priorities and POA; and
- Offering strategic legal advice and support including in relation to the legislative agenda of the Premier, EXCO and departments.

Table 7: SUMMARY OF PAYMENTS AND ESTIMATES : INSTITUTIONAL DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Strategic human resources	14 740	13 378	14 092	25 498	27 879	27 879	29 344	29 447	30 919
2. Information communication Technology	969	5 112	9 073	5 802	6 302	6 303	5 339	5 212	5 484
3. Legal services	3 826	4 417	3 792	4 840	4 840	4 721	5 050	5 042	5 344
4. Communication services	55 044	41 269	54 359	51 908	55 211	55 211	53 023	55 674	58 457
5. Programme support: Institutional Development	1 059	1 211	1 812	1 486	1 450	1 850	1 572	1 650	1 756
Total payments and estimates	75 638	65 387	83 128	89 534	95 682	95 964	94 328	97 025	101 960

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: INSTITUTIONAL SUPPORT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	74 039	63 444	76 657	83 427	90 043	90 325	93 340	95 937	100 813
Compensation of employees	24 558	27 120	29 309	38 823	38 823	37 536	45 075	46 168	48 518
Goods and services	49 481	36 324	47 348	44 604	51 220	52 789	48 265	49 769	52 295
Interest and rent on land									
Transfers and subsidies to:	200	1	26		32	32			
Provinces and municipalities									
Departmental agencies and accounts	200								
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households		1	26		32	32			
Payments for capital assets	1 399	1 942	6 445	6 107	5 607	5 607	988	1 088	1 147

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Buildings and other fixed structures									
Machinery and equipment	1 260	1 942	6 445	6 107	5 607	5 607	988	1 088	1 147
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	139								
Payments for financial assets									
Total economic classification	75 638	65 387	83 128	89 534	95 682	95 964	94 328	97 025	101 960

The total expenditure of Institutional Development has increased by R21 million from 2008/09 through the MTEF. This increase is mainly attributable to an additional allocation under Communication Services and Strategic Human Resources, in order to ensure that the OoP and GPG becomes visible to and accessible by the community and the public at large. Implementation of projects such as taking the State of the Province Address to the people and promoting access to government information impact positively on Outcome 8.

During the 2008/09 financial year personnel expenditure amounted to R24 million, increasing to R29 million in the 2010/11 financial year, which translates to an average annual growth of 9 per cent. The budget increased to R38 million in the 2011/12 financial year from R29 million in the 2010/11 financial year. Over the MTEF the budget increases by an average of 4 per cent to cater for CPI.

The allocation on goods and services for the 2012/13 financial year increases gradually when compared to the previous financial years. During the 2011/12 financial year the goods and services budget has been adjusted upwards to cater for the two official state funerals declared in the province, for payments of the previous year's accruals, as well as for the procurement of office furniture for the new open-plan office. The increase over the MTEF is to cater for CPI adjustments.

The capital assets budget has significantly increased by R5.2 million from the 2008/09 to the 2010/11 financial year. The increase is mainly contributed by refurbishment of the ECXO boardroom and information communication technology systems, including upgrading of the LAN. The capital assets budget declines by R4.5 million over the MTEF as the procurement of computer related equipment is slightly reduced due to reprioritisation.

SERVICE DELIVERY MEASURES

FINANCIAL MANAGEMENT

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
Unqualified audit	Expecting unqualified audit opinion with no matters of emphasis	Expecting unqualified audit opinion with no matters of emphasis	Expecting unqualified audit opinion with no matters of emphasis	Expecting unqualified audit opinion with no matters of emphasis
Achievement of GPG BBBEE targets	Expecting preferential procurement spending performance improvement for 2010/11	Achievement of the the preferential procurement spending targets	Achievement of the preferential procurement spending targets	Achievement of the preferential procurement spending targets
Payment of service providers within 30 days	100% payment to service providers within 30 days	100% payment to service providers within 30 days	100% payment to service providers within 30 days	100% payment to service providers within 30 days

SECURITY AND RISK MANAGEMENT

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/2013	2013/2014	2014/15
Awareness sessions for GPG	Awareness sessions for GPG	Awareness sessions for GPG	Awareness sessions for GPG	Awareness sessions for GPG
Screening and vetting of all SMS in the GPG, executive support and priority categories and special service providers	Screening and vetting of all new priority applications	Screening and vetting for all new applications	Screening and vetting for all new applications	Screening and vetting for all new applications
Integration of measures into e-Cabinet system including PKI	Maintain current levels of implementation	Maintain current levels of implementation	Maintain current levels of implementation	Maintain current levels of implementation
Security integration across the GPG	Integration of GPG Electronic security systems and joint control centre for GPG	Expansion of security integration programme in GPG	Expansion of security integration programme in GPG	Joint and central control of security in GPG Precinct

STRATEGIC HUMAN RESOURCES

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
100% compliance with submission deadlines for SMS performance contracts	N/A	100% of vacancies filled within 3 months	100% of vacancies filled within 3 months	100% of vacancies filled within 3 months
Reduction in vacancy rates in GPG departments	N/A	25% decrease in SMS vacancies	Decrease in SMS vacancies	Decrease in SMS vacancies
Development of integrated GPG HR plan	Development of integrated GPG HR plan	Development of integrated GPG HR plan	Development of integrated GPG HR plan	
Attainment of 2% GPG EE targets	Progress in attaining targets	EE targets met	EE targets met	EE targets met
Attainment of GPG EE targets	90% compliance with EE category targets on 50% employment of women in SMS positions in GPG departments, 2% employment of people with disabilities and youth.	50% compliance with EE category targets	90% compliance with EE category targets	100% compliance with EE category targets
Decreased vacancy rate	Reduce vacancy rate to 10%	Reduce vacancy rate by 50%	Reduce vacancy rate by 50%	Reduce vacancy rate by 50%
Existence of Integrated HR Plan for OOP. Development of policies and strategies as service delivery drivers/enablers.	Implementation of HR projects such as the HR Summit	Implementation and co-ordination of GPG HR projects using the HR Forum as a vehicle	Co-ordination and implementation of GPG HR projects	Implementation of GPG HR projects.
100% compliance on a mandate to co-ordinate and implement all DPSA initiated projects	Complete all DPSA projects on stipulated times, e.g. formation of HR Steering Committees for the implementation of Outcome 12, submission of the SMS financial disclosures and SMS performance agreements	Compliance with responsibility to co-ordinate DPSA initiated projects.	100% compliance with DPSA projects	100% compliance with DPSA projects.

LEGAL SERVICES

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
Existence of annual legislative programme	Programme in place	Legislative programme for 2011/12 tabled at EXCO.	Legislative programme for 2012/13 tabled at EXCO.	Legislative programme for 2013/2014 tabled at EXCO.
Annual legislative drafting course	1 course presented	Facilitate annual legislative drafting training course in third quarter.	Facilitate annual legislative drafting training course in third quarter	Facilitate annual legislative drafting training course in third quarter
Management of provincial litigation	Biannual litigation monitoring reports prepared.	Biannual litigation monitoring reports prepared.	Biannual litigation monitoring reports prepared.	Biannual litigation monitoring reports prepared.

IT AND E-GOVERNANCE

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
Implementation of BCP	Identification of disaster recovery site Critical business application continuity.	Existence of disaster recovery site Backup strategy implement and stored off site Annual review of BCP	Maintenance of disaster recovery site Continued backup strategy and stored off site Annual review of BCP	Maintenance of disaster recovery site Continued backup strategy and stored off site Annual review of BCP
% paper-based records digitized	Finance and HR mandates digitized	Digitized 10% of all paper based records	20% of all paper-based records digitized	30% of all paper-based records digitized

GOVERNMENT COMMUNICATION AND INFORMATION SERVICES

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
Number of events held	12	12	12	12
Number of Economic Opportunity Road shows and Thusong Centres launched	16	16	16	16
Number of national and international commemorative days celebrated	9	9	9	9
No of editions of Gauteng News	6 editions	6 editions	6 editions	6 editions
Annual GPG Services Directory published	1	1	1	1
Regular internal communications	Finalise plans for a fully functional internal communications system	Management of a fully functional internal communications system media products developed and distributed Email messages Cabinet bulletin GPG Intranet Social media platform	Management of a fully functional internal communications system media products developed and distributed Email messages Cabinet bulletin GPG intranet Social media platform	Management of a fully functional internal communications system media products developed and distributed Email messages Cabinet bulletin GPG intranet Social Media platform
Annual framework communication strategy in place	Annual framework communication strategy in place	Annual framework communication strategy in place	Annual framework communication strategy in place	Annual framework communication strategy in place
Quarterly MEC's media briefing sessions	4 media briefings	4 media briefings	4 media briefings	4 media briefings
Annual perception survey conducted	1 survey conducted	1 survey conducted	1 survey conducted	1 survey conducted
Brand visibility	100%	100%	100%	100%
Brand ownership	100%	100%	100%	100%
Brand equity	1	1	1	1

PROGRAMME 3: POLICY AND GOVERNANCE**Programme description**

To support the Premier and EXCO through:

- Centralised strategic planning through the GPC;
- Monitoring and evaluation of government performance through the GPC;
- Renewal of the cabinet system;
- Developing strategic partnerships;
- Development of intergovernmental relations;
- Developing international relations; and
- Coordination of programmes for targeted and vulnerable groups including women, youth, persons with disabilities and military veterans.

Programme Objectives

- Centralised planning through the establishment of the GPC;
- Monitoring and evaluation of government performance in implementing the Gauteng strategic priorities and achieving the outcomes envisaged in the electoral mandate;
- Coordinating the development and implementation of integrated programmes for targeted groups including women, youth, people with disabilities and military veterans;
- Establishing a cabinet office to implement the renewal of the EXCO system and ensure that the Premier and EXCO are at the centre of government and drive the implementation of the electoral mandate;
- Promoting international and intergovernmental relations in support of the five-year strategic priorities and programme; and
- Support for the leader of government business.

TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES: POLICY AND GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Intergovernmental relations	7 740	5 653	5 515	10 874	9 874	8 874	13 489	15 618	15 208
2. Provincial policy management	95 003	85 951	42 133	44 025	46 819	46 745	48 518	56 883	66 935
3. Programme support: Policy and Governance	1 385	1 442	1 340	3 766	4 156	4 156	3 954	4 151	4 358
Total payments and estimates	104 128	93 046	48 988	58 665	60 849	59 775	65 961	76 652	86 501

TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: POLICY AND GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	90 987	83 427	39 308	48 017	50 201	49 127	54 781	64 890	74 104
Compensation of employees	17 079	24 526	24 822	21 702	21 702	22 618	25 606	29 757	32 972
Goods and services	73 908	58 901	14 486	26 315	28 499	26 509	29 175	35 133	41 132
Interest and rent on land									
Transfers and subsidies to:	11 844	8 814	9 680	10 648	10 648	10 648	11 180	11 762	12 397
Provinces and municipalities									
Departmental agencies and accounts	188								
Universities	8 065	8 800	9 680	10 648	10 648	10 648	11 180	11 762	12 397
Foreign governments and international organisations	3 591								
Public corporations and private enterprises									
Non-profit institutions									
Households		14							
Payments for capital assets	1 297	805							

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Buildings and other fixed structures									
Machinery and equipment	1 297	805							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	104 128	93 046	48 988	58 665	60 849	59 775	65 961	76 652	86 501

The total expenditure for this programme has generally decreased by R 55 million from the 2008/09 financial year to 2010/11 financial years as a result of the Gauteng Youth Commission (GYC) Act being repealed in the 2009/10 financial year. All GYC staff have been absorbed and placed under the respective business units in the Office of the Premier and other departments. The increase of the total programme over the MTEF budget is to cater mainly for compensation of employees and goods and services.

The Gauteng Planning Commission (under Provincial Policy Management); and the Intergovernmental Relations and Strategic Support units are the main cost drivers in this programme, with more vigorous implementation of the Gauteng Planning Commission and Intergovernmental Relations programmes. As from the 2010/11 financial year, an allocation was included in the OoP's budget for the Gauteng Planning Commission. This was established in 2009 to assist the province with the monitoring and evaluation of provincial outcomes and outputs in order to meet the targets. The establishment of the GCRO, which works in partnership with the University of the Witwatersrand, is still in place and a budget has been allocated under Transfers and Subsidies to the University to fund the collaborative activities as per the agreement. The partnership is essential and promotes cooperation between the provincial government, municipalities and academic institutions responsible for conducting research that will help the province with long-term strategic planning related to economic, social and other areas of development in the province.

The process of approving the revised structure for OoP is incomplete. Engagements are continuing with relevant stakeholders in and outside the Department and it is anticipated that the structure will be approved during the current financial year. The personnel budget increased substantially, by 93 per cent or R15.9 million, between 2008/09 and 2014/15. This is due to increase of employees in this programme including critical posts.

The goods and services budget was adjusted upwards by R2.2 million during the 2011 adjustments process. Part of this amount is an approved rollover of R1.5 million allocated for payments of the previous year's accruals and the balance is allocated to fund the additional mandate for the youth and people with disabilities. A further Increase in goods and services is evident over the MTEF; it increases at an annual average rate of 19 per cent. The budget for machinery and equipment under this programme has been centralised to Programme 2: Institutional Development.

SERVICE DELIVERY MEASURES

GAUTENG PLANNING COMMISSION

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
Programme of Action (POA) developed	POA adopted	POA developed	POA developed	POA developed
Outcome plans review coordinated	2010/11 Outcome plans adopted	2010/11 Outcomes plans for 2011/12 financial year (FY) reviewed	2011/12 Outcomes plans for 2012/13 FY reviewed	2012/13 Outcomes plans for 2013/14 FY reviewed

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
Government monitoring and evaluation policy and OBPM approach implemented	Government monitoring and evaluation policy and OBPM approach adopted	Government monitoring and evaluation policy and OBPM approach implemented	Government monitoring and evaluation policy and OBPM approach implemented	Government monitoring and evaluation policy and OBPM approach implemented
Information Management System (IMS) developed	IMS draft concept	IMS developed	IMS implemented	IMS maintained
Mid Term Review report published	N/A	Mid-Term review conducted	End of term review preparations done	End of term review done
Quality of life survey completed	N/A	Quality of life survey implemented	N/A	Quality of life survey implemented

INTERGOVERNMENTAL RELATIONS, INTERNATIONAL RELATIONS AND STRATEGIC PARTNERSHIPS

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
The development of a framework and programme on partnerships and social compacts	Identification of strategic partners and development of strategic partnerships programme	Implement and monitor partnership programme	Implement and monitor partnership programme	Implement and monitor partnership programme
The development of sectoral programmes on strategic priorities	Finalise and implement sectoral programmes	Implement and monitor sectoral programmes	Implement and monitor sectoral programmes	Implement and monitor sectoral programmes
IR Framework and Programme	IR Framework and Programme implemented and monitored	IR Framework and Programme implemented and monitored	IR framework and Programme review	IR framework, and Programme implemented and monitored
Sisterhood agreements and multilateral cooperation	Areas of cooperation explored , IR Programme developed and approved, agreements signed and agreements implemented and monitored	Areas of cooperation explored , IR Programme developed and approved agreements signed and agreements implemented and monitored	Areas of cooperation explored , IR Programme developed and approved agreements signed and agreements implemented and monitored	Areas of cooperation explored , IR Programme developed and approved agreements signed and agreements implemented and monitored
IGR forums	PCF Technical Quarterly Monitor MINMECS Forums, MEC-MMC's Forums. Provide support to the Premier for the PCC and the PCF	PCF Technical Quarterly Monitor MINMECS Forums, MEC-MMC's Forums. Provide support to the Premier for the PCC and the PCF	PCF Technical Quarterly Monitor MINMECS Forums, MEC-MMC's Forums. Provide support to the Premier for the PCC and the PCF	PCF Technical Quarterly Monitor MINMECS Forums, MEC-MMC's Forums. Provide support to the Premier for the PCC and the PCF

CABINET OFFICE

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
Agenda setting for Cabinet and the Premier Coordinating Forum programmes	Agendas for 11 EXCO cycles and PCF meetings set in line with 2010-2011 POA	Agendas for 11 EXCO cycles and PCF meetings set in line with 2011-2012 POA	Agendas for 11 EXCO cycles and PCF meetings set in line with 2012-2013 POA	Agendas for 11 EXCO cycles and PCF meetings set in line with 2013-2014 POA
Policy advice and strategic analysis and research related to Cabinet programme	Analysis of 60 EXCO memos and facilitate support for 5 MECs in this regard	Analysis of 70 EXCO memos and facilitate support for 5 MECs in this regard	Analysis of 80 EXCO memos and facilitate ongoing support for 10 MECs in this regard	Analysis of 90 EXCO memos and facilitate ongoing support for 10 MECs in this regard
Support for the Leader of Government Business	Legislature programme tabled at EXCO	Legislature programme tabled at EXCO on a quarterly basis	Legislature programme tabled at EXCO on a quarterly basis	Legislature programme tabled at EXCO on a quarterly basis
	Questions in the legislature monitored and tabled at EXCO on a quarterly basis	Questions in the legislature monitored and tabled at EXCO on a quarterly basis	Questions in the legislature monitored and tabled at EXCO on a quarterly basis	Questions in the legislature monitored and tabled at EXCO on a quarterly basis

TARGETED GROUPS

Performance Measure/ Indicators	2011/12 Estimate	Performance Targets		
		2012/13	2013/14	2014/15
Implementation of policies and POA for targeted groups	Gender and disability policy frameworks developed and aligned to OBPM	Gender and disability policy frameworks and 5 year POA implemented. Guidance to departments on the development of strategies on targeted groups	Gender and disability policy frameworks and 5 year POA implemented through departmental strategies	Gender and disability policy frameworks and 5 year PoA implemented and reviewed
Coordination and institutionalization of mainstreaming	Cluster programmes in institutional frameworks coordinated	Integration of targeted groups in departmental programmes coordinated	Integration of targeted groups in departmental programmes coordinated	Integration of targeted groups in departmental programmes coordinated
Institutional capacity building	Focal points trained on the monitoring and evaluation of progress in mainstreaming Targeted groups	Training of focal points for effective coordination of mainstreaming conducted	Training of focal points for effective coordination of mainstreaming conducted	Training of focal points for effective coordination of mainstreaming conducted

7. OTHER PROGRAMME INFORMATION**7.1 Personnel numbers and costs****TABLE 11: PERSONNEL NUMBERS AND COSTS: OFFICE OF THE PREMIER**

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1. Administration	85	87	101	76	87	87	87
2. Institutional Development	98	102	121	94	94	106	107
3. Policy and governance	68	76	88	60	76	79	88
Total provincial personnel numbers	251	265	310	230	257	272	282
Total provincial personnel cost (R thousand)	61 766	85 252	87 423	103 470	115 017	122 493	130 454
Unit cost (R thousand)	246	322	282	450	448	450	463

The table above indicates personnel numbers per programme. The number of employees is likely to change after the completion of the reconfiguration / restructuring process during the 2011/12 financial year and moving into the 2012/13 financial year. Personnel for the 2012/13 financial year are based on filled vacancies, including critical vacant posts that will be filled over the MTEF. Despite the fixed head count, personnel expenditure is increasing by six per cent and four per cent in the last two years of the MTEF in order to cater for salary adjustments and movement in salary levels.

The figures above in respect of the anticipated headcount for the 2011/12 – 2014/15 financial years are based on the funded posts including critical vacant posts that are currently provided for. The organisational structure as approved by the Premier in July 2010 is still under discussion with the Department of Public Service and Administration and will most likely be implemented in the 2012/13 financial year. However it will exclude the recommended structure submitted to DPSA in respect of the Gauteng Planning Commission (GPC).

TABLE 12: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	251	265	310	230	230	230	257	272	282
Personnel cost (R thousands)	61 766	85 252	87 423	103 470	103 470	103 100	115 017	122 493	130 454

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Human resources component									
Personnel numbers (head count)	41	38	45	43	43	43	35	47	48
Personnel cost (R thousands)	9 193	8 879	9 869	13 209	13 209	14 091	17 103	16 856	17 699
Head count as % of total for department	16%	14%	15%	19%	19%	19%	14%	17%	17%
Personnel cost as % of total for province	15%	10%	11%	13%	13%	14%	15%	14%	14%
Finance component									
Personnel numbers (head count)	25	32	32	27	27	27	30	30	30
Personnel cost (R thousands)	5 714	8 050	7 681	12 878	12 878	9 803	14 368	15 087	15 841
Head count as % of total for department	10%	12%	10%	12%	12%	12%	12%	11%	11%
Personnel cost as % of total for department	9%	9%	9%	12%	12%	10%	12%	12%	12%
Full time workers									
Personnel numbers (head count)	229	241	310	230	230	230	257	272	282
Personnel cost (R thousands)	60 247	82 127	87 423	103 470	103 470	103 100	115 017	122 493	130 454
Head count as % of total for department	91%	91%	100%	100%	100%	100%	100%	100%	100%
Personnel cost as % of total for department	98%	96%	100%	100%	100%	100%	100%	100%	100%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)	22	24							
Personnel cost (R thousands)	1 519	3 125							
Head count as % of total for department	9%	9%							
Personnel cost as % of total for department	2%	4%							

Table 12 above shows personnel numbers per component, namely: human resources, finance, full time workers, and contract workers. OoP does not have part time workers and anticipates reducing employment of contract workers over the MTEF.

Part time workers will not be required in future except in instances where there is a need, especially for short-

term projects and assignments that require additional capacity. The increase in personnel numbers and costs is due to a number of critical vacant posts that need to be filled over the MTEF. The human resource component contributes to the total personnel cost in 2012/13 financial year by 14 per cent.

7.2 Training

TABLE 13: PAYMENTS ON TRAINING: OFFICE OF THE PREMIER

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1: Administration of which	224								
Subsistence and travel									
Payments on tuition	224								
2: Institutional Development of which	477	737	369	2 027	1 689	1 690	1 655	1 101	1 151
Subsistence and travel									
Payments on tuition	477	737	369	2 027	1 689	1 690	1 655	1 101	1 151
3: Policy and Governance of which	2 644	63							
Subsistence and travel									
Payments on tuition	2 644	62							
Total payments on training	3 345	799	369	2 027	1 689	1 690	1 655	1 101	1 151

The table above highlights payment on training per programme. The training and development budget is centralised in Programme 2. Training of employees is one of the important priorities in order to build human capital so that service delivery can be driven effectively and efficiently. Training constitutes group of items that provide details of staff development and the related costs in terms of the development of training material and manuals for in-house training and development. Training and development costs has declined by R2.9 million from R3.3 million in 2008/09 to R369 000 in the 2010/11 financial year. The training budget amounts to R2 million in 2011/12 and was reduced by R338 000 during the adjustments budget process when the OoP reprioritized funds to counter prevailing financial constraints in the Department. The Department has budgeted an annual average of R1.3 million for training over the MTEF.

TABLE 14: INFORMATION ON TRAINING: OFFICE OF THE PREMIER

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	251	265	310	230	230	230	257	272	282
Number of personnel trained	157	152	101	111	111	101	122	134	146
of which									
Male	46	86	33	55	55	33	60	67	74
Female	112	66	68	56	56	68	62	67	74
Number of training opportunities		152	133	167	167	133	183	202	221
of which									
Tertiary		31	26	34	34	26	37	42	47
Workshops									
Seminars									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Other		121		133	133		146	160	174
Number of bursaries offered		31	107			107			
Number of interns appointed									
Number of learnerships appointed									
Number of days spent on training									

The table above illustrate the total number of staff trained per category, it also indicates the number of males and females trained. The Department anticipates training 122 staff members in the 2012/13 financial year increasing to 146 in the 2014/15 financial year. OoP currently offers bursaries to internal employees only. In the 2011/12 financial year the number of bursaries offered was revised to 107. The Department anticipates training 146 staff members by the 2014/15 financial year.

8. CROSS- CUTTING ISSUES

Programme 2: Institutional Development

Sub program: Strategic HR

Cross-Cutting Issue	Programme and sub-programme	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
Women: Promoting women and girls' awareness on access to and participation in government services, programmes and gender policies	Special Programmes & Development Communication & Information Services	Annual directory produced	Directory of government services for women	Women and girls are aware of GPG policies and services that benefit them, are better able to access these services and participate in governance and government activities	342	376	395
Women: Promoting women and girls' awareness on access to and participation in government services, programmes and gender policies	Policy and Governance: Provincial Policy Management	Annual programmes of action are produced	Implementation of Annual Programmes of Action	Annual programmes of actions are implemented across the province in support of women	158	166	192
Women: Promoting women's' and girls' awareness of, access to and participation in government services, programmes and gender policies -Promoting positive role models of women and girls	Programme 2: Government Communication and Information Services & Special Programmes	Numbers reached in communities	Women's month campaign		232	255	268

Cross-Cutting Issue	Programme and sub-programme	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
Women: Promote women's awareness of EHWP service;	Institutional Support: Strategic Human Resources	Women staff trained Outreach Programmes GPG wide	Number of women trained in Leadership through Skills Training and Workshops	Empowered women in the workplace through skills development Leadership programmes	12% of training budget Base:	15% of training budget	17% of training budget
Women: Participation of women in strategic areas	Special Programmes and Transversal HR	Effective and full participation of all Gender Focal Points (GFPs) in the GPG Gender Forum The degree of involvement of gender focal points in their own departments in planning, budgeting and monitoring Increased participation in deployment activities GPG wide Monitoring tool developed along MPAT lines	Strengthened gender focal points and overall gender issues	Coordination and accountability machinery for implementation of provincial action plan	100 women participating in strategic departmental activities	200 women participating in strategic departmental activities	300 women participating in strategic departmental activities
	Deployment of SMS women to coal face/ KHAEDU Monitoring implementation of 8Equity Principles on Gender with DPSA		80% participation by SMS women. Monitoring tool developed	Strengthened KHAEDU compliance Monitoring tool implemented	80% participation Monitoring tool implemented	100% Monitoring tool implemented	100% Monitoring tool implemented
	Women: The absence of quantitative and qualitative measures of women's social, economic, health, and political status in addressing equity and equality issues	Policy and Governance: GPC	Approved indicators in place Gender indicators facilitated		5% of the GPC budget	5% of the GPC budget	5% of the GPC budget

LEGAL SERVICES

Cross-Cutting Issue	Programme and sub-programme	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
Women	Legislative and Legal Advisory Services	Legislative drafting training of women legal advisers	Ensure that women legal advisers are trained in legislative drafting	Women legal advisers trained in legislative drafting	At least 50% of trainees are women-	At least 60% of trainees are women-	At least 60% of trainees are women-
Youth		Legislation does not discriminate against youth	Ensure that legislation does not discriminate against youth	Legislation does not discriminate against youth			
People with Disabilities		Legislation promotes issues pertaining to disability	Ensure that legislation promotes issues pertaining to disability	Legislation promotes issues pertaining to disability			
BBBEE		Legislation in accordance with BBBEE policies	Ensure legislation is in accordance with BBBEE policies	Legislation in accordance with BBBEE policies			
HIV/AIDS		Legislation does not discriminate against people with HIV/AIDS	Ensure that legislation does not discriminate against people with HIV/AIDS	Legislation does not discriminate against people with HIV/AIDS			
Service Delivery Improvements		Legislative provisions enhance service delivery	Ensure that legislative provisions enhance service delivery	Legislative provisions enhance service delivery			

PROGRAMME 3: POLICY & GOVERNANCE**CABINET OFFICE**

Cross-Cutting Issue	Programme and sub-programme Programme 3 Cabinet Office	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
Women		The use of women owned services used for Cabinet meeting catering services	Increase support for women owned businesses	Increase in the contribution to ensure that women are financially empowered	30% of Cabinet meetings catering budget to women owned services	40% of Cabinet meetings catering budget to women owned services	50% of Cabinet meetings catering budget to women owned services
		The use of women owned companies used for technical memo analysis	Increased support for women owned businesses	Increase in the contribution to ensure that women are financially empowered	30% of technical memo analysis budget	40% of technical memo analysis budget	50% of technical memo analysis budget
		Gender and women issues elevated in all cabinet memos analysis	Gender analysis included in all cabinet memo analysis	Realization of gender equality			
Youth		The use of youth owned services used for Cabinet meeting catering services	Increase support for youth owned businesses	Increase in the contribution to ensure that youth groups become financially empowered	5% of Cabinet meetings catering budget to youth owned services	10% of Cabinet meetings catering budget to youth owned services	10% of Cabinet meetings catering budget to youth owned services
		The use of youth owned services used for technical memo analysis	Increase support for youth owned businesses	Increase in the contribution to ensure that youth groups become financially empowered	10% of technical memo analysis budget	10% of technical memo analysis budget	10% of technical memo analysis budget
		Youth issues elevated in all cabinet memos analysis	Youth analysis included in all cabinet memo analysis	Youth empowerment			
People with Disabilities		The use of services owned by PwDs for Cabinet meeting catering services	Increase support for businesses owned by PwDs	Increase in the contribution to ensure that PwDs become financially empowered	2% of catering budget for Cabinet cycle meetings	2% of catering budget for Cabinet cycle meetings	2% of catering budget for Cabinet cycle meetings
		The use of services owned by PwDs for technical memo analysis	Increase support for businesses owned by PwDs	Increase in the contribution to ensure that PwDs become financially empowered	2% of technical memo analysis budget	2% of technical memo analysis budget	2% of technical memo analysis budget
		PwD issues elevated in all cabinet memos analysis	PwD analysis included in all cabinet memo analysis	PwD empowerment and inclusion			
BBBEE		The use of 1 BBBEE graded venue or the use of a venue offering a BBBEE twinned ownership for the two Annual Cabinet Lekgotla meetings	Increase support for Black owned businesses	Increase in sustainable BBBEE owned businesses	1 BBBEE venue to be sourced for Annual Cabinet Lekgotla meetings	1 BBBEE venue to be sourced for Annual Cabinet Lekgotla meetings	1 BBBEE venue to be sourced for Annual Cabinet Lekgotla

HIV/AIDS							
Service Delivery Improvements							
SERVICE DELIVERY							
Cross-Cutting Issue	Programme and sub-programme	Indicator/Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
Women		Know Your Service Rights campaign delivered to women	Increased number of complaints	Improved Service Delivery to women & increased accountability	Target women on service rights at 10 Thusong centres	Target women on service rights at 10 Thusong centres	Target women on service rights at 10 Thusong centres
		The use of women owned companies to render catering services for meetings : Service Delivery Forum meetings Provincial Anti-Corruption Coordinating Committee	Increase support for women-owned businesses	Increase in the contribution to ensure that women are financially empowered	35% of catering budget for Service Delivery & Anti-corruption fora meetings	40% of catering budget for Service Delivery & Anti-corruption fora meetings	50% of catering budget for Service Delivery & Anti-corruption fora meetings
Youth		Know Your Service Rights campaign delivered to Youth	Increased number of complaints	Improved Service Delivery to Youth & increased accountability	Target Youth on service rights at 10 Thusong centres	Target Youth on service rights at 10 Thusong centres	Target Youth on service rights at 10 Thusong centres
		The use of youth-owned companies to render catering services for meetings: Service Delivery Forum (SDF) Provincial Anti-Corruption Coordinating Committee (PACCC)	Increase support for youth owned businesses	Increase in the contribution to ensure that youth groups become financially empowered	10% of catering budget for 12 service delivery fora meetings	10% of catering budget for 12 service delivery fora meetings	10% of catering budget for 12 service delivery fora meetings
People with Disabilities		Monitoring of access at frontline sites during deployment visits	Provide guidance for improvement of access	Improved access	Monitor access and availability of services for PwDs at 5 Health sites	Monitor access and availability of services for PwDs at 5 Education sites	Monitor access and availability of services for PwDs at 5 Transport amenities
		The use of companies owned by PwDs to render catering services for meetings: Service Delivery Forum (SDF) Provincial Anti-Corruption Coordinating Committee (PACCC)	Increase support for businesses owned by PwDs	Increase in the contribution to ensure that PwDs become financially empowered	2% of catering budget for 12 service delivery fora meetings	2% of catering budget for 12 service delivery fora meetings	2% of catering budget for 12 service delivery fora meetings

Cross-Cutting Issue	Programme and sub-programme	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
BBBEE		The use of 1 BBBEE graded venue or the use of a venue offering a BBBEE twinned ownership for the Anti-corruption intergovernmental workshop	Increase support for Black owned businesses	Increase in sustainable BBBEE owned businesses	1 BBBEE venue to be sourced for the 1 Anti-corruption intergovernmental workshop	1 BBBEE venue to be sourced for the 1 Anti-corruption intergovernmental workshop	1 BBBEE venue to be sourced for the 1 Anti-corruption intergovernmental workshop

ANNEXURES TO ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 15: SPECIFICATION OF RECEIPTS:OFFICE OF THE PREMIER

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	30	34	38	56	56	56	59	62	65
Sale of goods and services produced by department (excluding capital assets)	30	34	38	56	56	56	59	62	65
Sales by market establishments	30	34	38	56	56	56	59	62	65
Transfers received from:									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land	23	13	18	47	22	22	51	54	57
Interest	23	13	18	47	22	22	51	54	57
Dividends									
Rent on land									
Sales of capital assets									
Land and sub-soil assets									
Other capital assets									
Transactions in financial assets and liabilities	39	726	641		500	521			
Total departmental receipts	92	773	697	103	578	599	110	116	122

TABLE 17: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	35 719	53 618	60 744	69 009	70 207	71 088	75 732	84 698	85 216
Compensation of employees	20 129	33 606	33 292	42 945	42 945	42 946	44 336	46 568	48 964
Salaries and wages	18 004	30 356	29 877	38 650	38 650	38 330	39 476	41 467	43 560
Social contributions	2 125	3 250	3 415	4 295	4 295	4 616	4 860	5 101	5 404
Goods and services	15 590	20 012	27 452	26 064	27 262	28 142	31 396	38 130	36 252

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
of which									
Administrative fees	376	546	208	639	426	426	36	38	41
Advertising	1 707	222	1 706	100	317	838	152	160	168
Assets <R5000	84	113	79	25	292	292	131	138	144
Audit cost: External	470	1 537	1 489	1 574	1 574	1 574	1 574	1 653	1 735
Bursaries (employees)	24								
Catering:									
Departmental activities	275	320	569	326	446	788	885	929	975
Communication	1 305	2 425	2 979	1 754	3 274	3 274	2 820	2 961	3 109
Computer services			15	500		17			
Cons/prof:business & advisory services	2 519	6 560	5 837	2 500	4 328	4 328	3 050	7 356	3 938
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost				550	150	150	100	105	110
Contractors		28	21	405	390	390	470	493	518
Agency & support/ outsourced services									
Entertainment	196	173	46	160	150	150	290	305	320
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies		51	88	177	402	402	750	788	827
Inventory: Fuel, oil and gas		78	138	800	50	50	841	883	927
Inventory:Learn & teacher support material	1 729								
Inventory: Materials and supplies	412	5							
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables		14	316	230	300	300	193	203	213
Inventory: Stationery and printing		576	779	354	1 354	1 354	3 534	3 710	3 896
Lease payments	548	167	1 750	1 919	1 919	1 919	1 800	1 890	1 985
Rental and Hiring									
Property payments	240	199	2 083	1 558	1 927	1 927	3 855	4 048	4 250
Transport provided dept activity	114			1 500					
Travel and subsistence	2 958	5 304	7 801	5 986	7 521	7 521	8 978	10 368	10 886
Training & development	617		1				50	53	55

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Operating payments	34	2		3 378	608	608	5	5	6
Venues and facilities	1 982	1 692	1 547	1 629	1 834	1 834	1 882	2 044	2 149
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	322	483			170	170			
Provinces and municipalities									
Public corporations and private enterprises ⁵									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions					50	50			
Households	322	483			120	120			
Social benefits					120	120			
Other transfers to households	322	483							
Payments for capital assets	1 107	446	109	331	1 831	1 831	713	749	786
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1 069	446	109	331	1 831	1 831	713	749	786
Transport equipment									
Other machinery and equipment	1 069	446	109	331	1 831	1 831	713	749	786
Software and other intangible assets	38								
Payments for financial assets	27	5	25		3	115			
Total economic classification	37 175	54 552	60 878	69 340	72 211	73 204	76 445	85 447	86 002

TABLE 18: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INSTITUTIONAL SUPPORT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	74 039	63 444	76 657	83 427	90 043	90 325	93 340	95 937	100 813
Compensation of employees	24 558	27 120	29 309	38 823	38 823	37 536	45 075	46 168	48 518
Salaries and wages	21 502	23 563	25 531	34 937	34 937	34 671	40 681	41 552	43 667

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Social contributions	3 056	3 557	3 778	3 886	3 886	2 865	4 394	4 616	4 851
Goods and services	49 481	36 324	47 348	44 604	51 220	52 789	48 265	49 769	52 295
of which									
Administrative fees	1 334	23	123	269	496	127	150	157	160
Advertising	15 938	6 689	28 515	27 341	25 126	21 758	10 476	10 987	11 539
Assets <R5000	84	124	164	157	87	14	110	117	123
Audit cost: External	246					1			
Bursaries									
(employees)	24	235	212	300	300	26	500	525	551
Catering:									
Departmental									
activities	475	349	237	223	475	476	1 751	1 833	1 923
Communication	797	482	299	3 673	1 462	1 462	261	274	288
Computer services	12	1 611	993	515	515	63	1 800	1 273	1 343
Cons/prof:business & advisory services	5 516	2 235	736	3 405	6 459	6 460	8 957	9 334	9 801
Cons/prof:									
Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost		250	174	436	436	436	413	455	466
Contractors		21	122	1 525	80	105	596	626	657
Agency & support/ outsourced services					5 919	5 942			
Entertainment	96		1	5	8	3			
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies		58	59	21	14	4			
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material	6 229								
Inventory: Materials and supplies	4								
Inventory: Other consumbles		1	7		1	63	8	8	9
Inventory: Stationery and printing		10 684	6 328	3 048	3 786	4 238	11 887	12 271	12 904
Lease payments		704							
Rental and Hiring									
Property payments	240	2 383	814		2 453	1 655	3 900	4 095	4 300
Transport provided dept activity	114								
Travel and subsistence	6 619	1 632	1 605	505	473	1 086	1 148	1 198	1 258
Training & development	894	736	368	1 379	1 371	1 372	925	964	1 007
Operating payments	54		82	378	828	1 041	300	315	331
Venues and facilities	10 805	8 107	6 509	1 424	931	6 457	5 083	5 337	5 635
Interest and rent on land									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Interest									
Rent on land									
Transfers and subsidies to:	200	1	26		32	32			
Provinces and municipalities									
Departmental agencies and accounts	200								
Social security funds									
Provide list of entities receiving transfers ⁴	200								
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households		1	26		32	32			
Social benefits			26		32	32			
Other transfers to households		1							
Payments for capital assets	1 399	1 942	6 445	6 107	5 607	5 607	988	1 088	1 147
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1 260	1 942	6 445	6 107	5 607	5 607	988	1 088	1 147
Transport equipment									
Other machinery and equipment	1 260	1 942	6 445	6 107	5 607	5 607	988	1 088	1 147
Software and other intangible assets	139								
Payments for financial assets									
Total economic classification	75 638	65 387	83 128	89 534	95 682	95 964	94 328	97 025	101 960

TABLE 19: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: POLICY AND GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	90 987	83 427	39 308	48 017	50 201	49 127	54 781	64 890	74 104
Compensation of employees	17 079	24 526	24 822	21 702	21 702	22 618	25 606	29 757	32 972
Salaries and wages	15 191	21 867	21 945	19 531	19 531	20 117	23 245	26 987	30 066
Social contributions	1 888	2 659	2 877	2 171	2 171	2 501	2 361	2 770	2 906
Goods and services	73 908	58 901	14 486	26 315	28 499	26 509	29 175	35 133	41 132
of which									
Administrative fees	342	160							

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Advertising	22 186	18 486	1 701	4 451	3 781	3 781	2 800	2 951	3 046
Assets <R5000	162	134	11	9	9	10			
Audit cost: External	265								
Bursaries (employees)	43								
Catering:									
Departmental activities	744	88	219	87	1 798	1 798	1 786	2 362	2 731
Communication	361	335	8	83	13	13			
Computer services							50	53	56
Cons/prof:business & advisory services	8 967	8 724	2 280	6 130	8 217	8 216	10 204	11 181	12 770
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost				500					
Contractors		588	22	24	24	24			
Agency & support/ outsourced services									
Entertainment	96								
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies		15	92	31	26	26			
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material	12 958								
Inventory: Other consumables		1		23	23	23			
Inventory: Stationery and printing		1 400	895	29	3 632	3 632	620	443	467
Lease payments	825	104		1 356					
Rental and Hiring									
Property payments	477	24	8 161	364		10			
Transport provided dept activity	222	1 489			100	250	650	632	1 168
Travel and subsistence	4 996	2 039	48	3 759	3 431	3 381	6 231	8 769	9 507
Training & development	1 834	63		648	318	318	680	84	89
Operating payments		45		639	16	616			
Venues and facilities	19 430	25 206	1 049	8 182	7 111	4 411	6 154	8 658	11 298
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to1:	11 844	8 814	9 680	10 648	10 648	10 648	11 180	11 762	12 397
Social security funds									
Provide list of entities receiving transfers4	188								

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Universities	8 065	8 800	9 680	10 648	10 648	10 648	11 180	11 762	12 397
Foreign governments and international organisations	3 591								
Other transfers									
Non-profit institutions									
Households		14							
Social benefits		14							
Other transfers to households									
Payments for capital assets	1 297	805							
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1 297	805							
Transport equipment									
Other machinery and equipment	1 297	805							
Payments for financial assets									
Total economic classification	104 128	93 046	48 988	58 665	60 849	59 775	65 961	76 652	86 501

VOTE 2

GAUTENG PROVINCIAL LEGISLATURE

To be appropriated by Vote in 2012/13	R455 000 000
Responsible Executive Authority	Speaker of the Gauteng Provincial Legislature
Administering Institution	Gauteng Provincial Legislature
Accounting Officer	Provincial Secretary: Gauteng Provincial Legislature

1. OVERVIEW

Vision

Fostering public pride and confidence in democracy and enhancing service delivery to the people of Gauteng.

Mission

In observing our constitutional obligations, Gauteng Provincial Legislature will:

- Be a modern, dynamic African Legislature of the 21st century;
- Be a caring, responsive, activist and transformative legislature;
- Reflect the values, aspirations and cultures of the South African People;
- Be the most competent, accessible, transparent and accountable Legislature;
- Foster ethical and good governance;
- Attract, develop and retain skilled and professional staff;
- Create a conducive working environment for all diverse groups; and
- Recognise staff contributions reward their achievements and provide a stimulating environment.

Acts, rules and regulations

The GPL's legislative power originates from section 114 of the Constitution. This charges it with the responsibility to pass, amend and reject any bill before it. It may even initiate or prepare legislative bills.

Some of the key legislative mandates are embedded in the following :

- Chapter 3 of the Constitution;
- Section 114 of the Constitution;
- Section 142 of the Constitution;
- Financial Management of Gauteng Provincial Legislature Bill, 2009;
- Political Party Fund Act, 2007;
- The 2002 Second King Commission Report on Corporate Governance in South Africa;
- Preferential Procurement Framework Act, No 5 of 2000;
- The Promotion of Access to information Act, No 2 of 2000;
- Public Finance Management Act, 1999; and
- The Gauteng Provincial Legislature Service Act, No.5 of 1966.

Main services to be delivered by the Legislature

The core mandate of the Gauteng Provincial Legislature (GPL) is facilitating law making, ensuring public participation in the legislative processes and as exercising oversight over the executive and the organs of the state. It is also responsible for furthering cooperative governance between provincial, national and local legislative institutions.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

The Legislature has accelerated its political mandate of mobilising social forces around public participation, whilst also transforming itself into an agent for change and representing a democratic institution ready to discharge its key role in social transformation. It has encouraged public participation in its core activities, thus obtaining the views of the electorate and converting these into reality. During the year under review, the GPL also strengthened its role of effectively holding the Executive accountable, and ensuring effective law making processes. Notable achievements in the 2011/12 financial year are listed below.

Facilitating law making

During the 2011/12 financial year, the GPL continued tracking and reviewing the efficacy of the laws passed by the legislature since 1994. This multiyear project is aimed at assessing the GPL's contribution to the improvement in the quality of life of the people of Gauteng through the creation of laws which are just and responsive to their needs. In the year under review, two legislative enactments were reviewed; the Gauteng Ambulance Service Act, No. 6 of 2002 and the Gauteng City Improvement Districts Act, No. 12 of 1997. The review was focused on (1) assessing the socio-economic impact of the legislation (2) measuring community awareness of these legislative enactments and (3) identifying challenges encountered during the implementation of the legislation.

In enhancing procedures and protocols that ensure the effectiveness and efficiency of law making, the GPL developed a Law Making Framework which will guide individual Members of the Provincial Legislature (MPLs) and House Committees on law making. The Law Making Framework was developed within the ambits and provisions of the Constitution and applicable legislation, thus contributing towards deepening democracy and nation building.

Oversight and Scrutiny

The GPL continued to deliver on its mandate to hold the Executive accountable through vigorous oversight and scrutiny, through accelerated implementation and improvement of the following programs and projects in the 2011/12 financial year; Committee Inquiries, Ministerial Accountability, the PEBA oversight methodology, resolution tracking mechanism, constant alignment of standing rules to enhance oversight, strong and effective committee system and an effective M & E system.

In terms of section 115 of the Constitution of the Republic of South Africa, 1996, Committee Inquires provides for the summoning of any person to appear before it, to give evidence on oath or affirmation, or to produce documents; require any person or provincial institution to report to it; compel, in terms of provincial legislation or the rules and orders, any person or institution to comply with a summons or requirement as contemplated in section 115(a) or (b); and to ensure the provincial legislature's constitutional mandate on oversight is further entrenched. During the period under review, the GPL piloted the implementation of Committee Inquiries by conducting inquiries in the following areas:

- Agriculture and Rural Development Committee conducted an inquiry on the effect of river spillages on the Province. The Committee solicited information from the municipal authorities, communities and the provincial government.
- Economic Development Committee examined the effectiveness of the Gauteng Enterprise Propeller. The Committee engaged SMMEs, Cooperatives, communities, and the provincial government.
- Community Safety Committee investigated law enforcement challenges in Kleinfontein at the former Metsweding Municipal District. The Committee engaged the community, South African Police Services, and the local authority.

House committees are the nerve centre of the oversight role that the GPL plays in monitoring the Executive. They allow for detailed scrutiny, investigation and in-depth review of policies and findings of committees. In the 2011/12 financial year, 51 House resolutions were adopted and referred to the Executive for adoption. The House also considered and adopted 13 Annual oversight reports as well as the Quarterly Committee reports. These activities were strengthened through the use of the Programme Evaluation and Budget Analysis (PEBA) model. This provides guidelines about the analytical approach to be followed in relation to the Budget Cycle Model (BCM); this then informs committee deliberations and oversight reports.

The Speaker continues to make rulings in the House on various matters. It is essential that a record of these is formed as they are used as precedents and assist in establishing the practices of the House, with several previous rulings having been incorporated into the House Rules. In the 2011/12 financial year, the GPL implemented the revised Standing Rules and published a Rules Booklet to serve as a knowledge management tool for preserving these rulings and the history of parliamentary decision-making.

Public participation

It is critical that the Legislature holds the provincial government accountable by delivering on its commitments to the people of the province. One of the key functions of the GPL is to encourage and facilitate public participation to ensure that the Legislature responds to the needs of its constituencies. The people of Gauteng should be able to influence the decisions that their elected political representatives make on their behalf, and should therefore be the centre of the activities such as the official Opening. The GPL notion of 'Taking parliament to the people' has been put into action by partnering with the City of Tshwane to bring the Opening of the 4th Gauteng Provincial Legislature to the people of Gauteng. The Honourable Speaker of the GPL, Ms Lindiwe Maseko, presided over the occasion which was attended by over 2 000 people. The event took place at the University of Pretoria Mamelodi Campus. The hosting of the Opening at this venue marks the second effort by the Legislature to take Parliament to the people of Gauteng.

A total of 280 Public Education workshops were conducted to promote meaningful public participation in the GPL. These assisted participants to understand the processes of the GPL and how they can make inputs into these processes.

One Bua le Sechaba campaign for stakeholders and members was held by the Education Committee at the Kokosi in Carletonville. There were visits to schools in the West Rand, where the quality of education in the area was discussed.

The GPL continued to promote social equality and put in action the notion of 'Taking parliament to the people' by hosting sector parliaments across the regions of Gauteng. These took place as follows:

- The inaugural Workers Parliament was hosted in Kliptown, Soweto in the Johannesburg Region, in collaboration with labour federations including COSATU, FEDUSA, SOLIDARITY, CONSAWU and NACTU. The Parliament was championed by the Portfolio Committee on Economic Development. Issues of relevance to workers, such as labour broker regulation, youth employment, job creation and sustainability, and the empowerment of workers to own the economy, were discussed and resolutions compiled.
- Nelson Mandela Day was taken to the Olivenhoutbosch Disability Organization in Tshwane, a home for persons with disabilities. The approach taken here was to profile the GPL as an inclusive, socially responsible institution, and to recognize the need to mainstream 'targeted groups' in the work of the GPL.
- The Youth Parliament was held in Mohlakeng in Randfontein, West Rand in collaboration with the Randfontein Municipality, the National Youth Development Agency (NYDA) and various SETAs relevant to issues central to youth development. The NYDA and SETAs supporting youth development shared information with the youth about development opportunities available to them.

Infrastructure Development

The GPL embarked on the rehabilitation of the City Hall and the Legislature Building's façade which have deteriorated through age, harsh weather, acid rain and the polluted atmosphere. The kitchen and adjacent passages to the City Hall have been renovated. The original fabric (plaster, paint, and damaged woodwork) have been repaired and restored.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

In the coming financial year, the GPL will continue to focus on projects and programmes that give effect to the execution of its mandate, and thus enhance service delivery which will lead to the improvement of the lives of the people of Gauteng. In facilitating law making, ensuring public participation in the legislative processes and exercising oversight over the Executive and the organs of the state, the GPL will carry out the following activities.

Facilitating law making

In executing its constitutional obligation of law making, the GPL will improve support for NCOP activities by coordinating the Speaker Forum meetings at provincial and national level; undertake two Provincial Oversight Week events; and conduct research to identify policy gaps in the province.

The Institution will continue its multi year project of studying the efficacy of the laws passed through the implementation of final phase of the project. This will include amongst other things; the execution of the adopted research plan and the presentation of a report detailing findings of the review and its recommendations.

In enhancing the implementation of the Gauteng Petitions Act 5 of 2002, the GPL will draft the Petitions

Regulations in order to empower the Legislature petitions processes, including the format for the subpoenas and other operational matters not fully covered by the Act. The Petitions Act empowers the people of Gauteng to submit a complaint or a request against the legislative and executive authority of the province for consideration by the Petitions Committee in the legislature.

The GPL will enact the Gauteng Money Bills Amendment Procedure and Related Matters Bill in order to ensure that it fulfils its constitutional mandate of facilitating Lawmaking and Oversight and Public Participation. This is an important legislative provision that empowers the GPL to influence the provinces budget thereby ensuring that the most urgent priorities of the province are funded.

During the 2011/12 financial year, the GPL developed a Law Making Framework which will guide individual MPLs in the lawmaking processes, in the current financial year, MPLs will be capacitated on the framework thus improving lawmaking in the GPL.

The GPL will also improve its law-making mechanism by reviewing and amending house rules to align to the law-making mechanism.

Oversight over the Executive and the organs of the state

In the 2012/13 financial year, the GPL will provide administrative and procedural support to the Integrity Commissioner in fulfilling his/her role. The purpose of the Integrity Commissioner is to promote the integrity of the Legislature. The Commissioner ensures that MPLs comply with the laws governing integrity in carrying out their duties and responsibilities to the people of Gauteng.

The GPL as an organ of the state has an obligation to hold the Executive accountable through vigorous oversight and scrutiny. The Institution will increase the implementation of the Programme Evaluation and Budget Analysis (PEBA) provisions by committees; resolution tracking system, the implementation of the defined analytical parameters in undertaking research as well as committees' compliance with guidelines for assessing service delivery matters detailed in the resolutions passed.

Committee Inquiries is an oversight mechanism through which committees are able to identify pertinent government issues, examine their nature, limitations and successes in order to contribute to improved service delivery. The GPL will continue delivering on its mandate through the increased implementation of the Committee Inquiries.

The GPL will improve the functionality of its committees through partnerships with institutions supporting democracy, NGO's, academic & research institutes, in order to acquire independent information to support oversight and scrutiny. The legislature conducts oversight and scrutiny over the organs of state through its committees.

In order to improve the effectiveness of the oversight function for enhanced service delivery, the GPL will continue to monitor the implementation of resolutions passed in the house by the executive, through the use of the resolutions tracking mechanisms.

As means of exercising oversight over the executive, the GPL will increase the implementation of the petitions system, by creating awareness amongst the people of Gauteng on the petition systems.

Public participation

The GPL will implement its public participation strategy in the 2012/13 financial year. The Public participation is aimed at: strengthening of participatory democracy; enhancement of legitimacy of decision-making; the improvement of the systems of service delivery; and a need to allow citizens, especially the disadvantaged and marginalised, to be heard on issues that affect them.

Through the public participation strategy, the GPL will undertake three Bua le Sechaba campaigns. The GPL will also hold the following sector parliaments; Women's Parliament; Youth Parliament; People's Assembly; Workers Parliament; Senior Citizens Parliament; and Persons with Disabilities Parliament.

In the upcoming financial year the GPL will increase the responsiveness of the budget to the needs of the people of Gauteng, through awareness creation amongst people on the budget process and mobilization the people of Gauteng to participate in same.

It will also work to improve interaction between the institution and the citizens by implementing the Citizens

Charter, and will sustain stakeholder participation in the Legislature by implementing the collaboration framework in support of committees and House business.

Stakeholder Relations

The GPL will continue to improve mechanisms of fostering co-operative governance to strengthen its role in this regard. In the 2012/13 financial year, the institution will involve local government in the business of the Petitions Committee as well as the Public Accounts Committee.

Social equality

The Legislature will continue to work towards the attainment of social security and gender equality for all through knowledge and education about the social, economic and cultural systems in various countries around the world by hosting the 43rd Commonwealth Parliamentary Association Conference (Africa Region) as well as the African Youth Parliament.

Infrastructure Development

The GPL will embark on the rewiring of the City Hall so that it can carry out its task of improving the lives of the people of Gauteng in a safe and habitable environment. It will also upgrade and relocate the control room and thus improve electronic visual communication.

4. RECEIPTS AND FINANCING

4.1 Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: GAUTENG PROVINCIAL LEGISLATURE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	235 473	232 551	310 148	400 000	402 720	402 720	455 000	470 587	498 188
Total receipts	235 473	232 551	310 148	400 000	402 720	402 720	455 000	470 587	498 188

The Gauteng Provincial Legislature is funded through the equitable share. The budget increases from R402.7 million 2011/12 to R455 million in 2012/13. The increase throughout the 2012/13 MTEF is attributable to the implementation of the Institution's strategic plan, financing new emerging priority projects that assist to enhance the oversight and the operational processes as well as contractual obligations of the Institution. In addition Political Party funding has increased from R48.7 million to R57.7 million in 2012/13 financial year.

5. PAYMENT SUMMARY

5.1 Key assumptions

The Gauteng Provincial Legislature was guided by its new business model that puts the House and its committees' functions at the centre of its business in developing the 2011/12 MTEF budget. To arrive at these estimates, the following inputs were taken into account:

- The Gauteng Provincial Legislature's approved personnel structure and the projected inflation adjustments to determine the personnel budget;
- The number of estimated House sittings and committee meetings;
- Oversight visits as well as planned public participation workshops; and
- The Gauteng Provincial Legislature's strategic projects to enhance its effectiveness and efficiency.

5.2 Programme summary

TABLE 2: SUMMARY OF PAYMENTS AND ESTIMATES: GAUTENG PROVINCIAL LEGISLATURE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Leadership and Governance	9 560	8 579	18 553	24 294	22 712	21 800	25 491	26 414	28 140
2. Office of the Secretary	12 007	9 156	8 365	16 525	14 907	14 080	19 546	20 146	21 492
3. Corporate Services	148 536	133 892	160 534	216 567	216 789	214 204	236 629	243 928	257 512
4. Core Business	63 440	69 047	85 469	119 337	124 377	130 688	145 538	151 033	160 066
5. Office of the CFO	1 822	11 877	18 178	23 277	23 935	21 948	27 796	29 066	30 978
Total payments and estimates	235 365	232 551	291 099	400 000	402 720	402 720	455 000	470 587	498 188

5.3 Summary of economic classification

TABLE 3: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL LEGISLATURE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	186 715	204 404	224 741	293 107	319 530	319 530	367 016	379 977	403 045
Compensation of employees	81 037	103 824	119 849	161 087	163 101	163 101	188 936	199 050	211 988
Goods and services	105 678	100 580	104 892	132 020	156 429	156 429	178 080	180 927	191 057
Interest and rent on land									
Transfers and subsidies to:	41 000	22 000	54 449	48 652	48 652	48 652	57 660	60 831	63 873
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	41 000	22 000	54 449	48 652	48 652	48 652	57 660	60 831	63 873
Households									
Payments for capital assets	7 650	6 147	11 909	58 241	34 538	34 538	30 324	29 779	31 270
Buildings and other fixed structures	143		4 149	35 952	11 428	11 428	10 908	6 191	6 362
Machinery and equipment	2 345	4 533	6 968	21 339	19 156	19 156	15 196	19 300	20 380
Heritage Assets									
Specialised military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets									
Software and other intangible assets	5 162	1 614	792	950	3 954	3 954	4 220	4 288	4 528
Payments for financial assets									
Total economic classification	235 365	232 551	291 099	400 000	402 720	402 720	455 000	470 587	498 188

Expenditure grew from R235.4 million to R291.1 million during the period 2008/09 to 2010/11. Programme 3: Corporate Support Services contributes approximately 55 per cent to the GPL's budget. The Core Business Programme contributes a further 30 per cent to the GPL's budget. Included in the Core Business Programme are the public participation activities, public education outreach and committees involved in public hearings.

Spending on compensation of employees increased from 2008/09 to 2009/10 financial year by R22.7 million due to annual average increase due to staff compliment increased from 268 to 304. During 2010/11 the budget for compensation of employees amounted to R119.8 million, the increase in the personnel expenditure was as a result of the improvement in conditions of service for all public servants during the financial year. GPL received extra R2.7 million during the 2011/12 adjustment budget process to supplement funds allocated for remunerating the Members of the Provincial Legislature

Total expenditure on goods and services from 2008/09 to 2009/10 financial year decreased by R5.1 million. During 2010/11 the goods and services expenditure increased to R105 million, the expenditure includes the emerging priority projects implemented such as software licenses for the Automated Recruitment and Talent Development system; Development of the GPL Law making framework; the implementation of the Monitoring and evaluation system in the Gauteng Provincial Legislature through transitional mechanism; as well as the implementation of the GRAP Standards in line with the Financial Management of Gauteng Provincial Legislature Act, 2009. The budget increases from R178.1 million to R191.1 million over the MTEF to fund new projects, operational processes and existing contractual obligation.

Transfers and subsidies include funds allocated for political parties. These funds increased in 2010/11 to assist political parties to conduct political and voter education to South African Citizens, provide voters with information to make choices on Election Day and increase the capacity of political parties represented in the provincial Legislature following the increase in the number of wards. Over the MTEF period, the budget increases from R57.6 million to R63.8 million.

Expenditure on capital payments declined from R7.6 million in 2008/09 to R6.1 million in the 2009/10 financial year as a result of the defrayment of the Network security project. During 2010/11 the payment of capital budget amounts to R11.9 million including expenditure for replacing the City Hall chairs. Over the MTEF period the budget increases from R33.8 million to R37.5 million to fund the completion of capital projects.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: LEADERSHIP AND GOVERNANCE

Programme description

The purpose of the Programme is to provide overall strategic leadership and direction to the institution by:

- Providing leadership and management of the Programme;
- Aligning the Legislature processes to the outlined strategy for the term 2009-2014;
- Monitoring and overseeing the execution of institutional obligations;
- Providing leadership and direction to the Legislative Services Board (LSB);
- Ensuring strategic Political Management of Presiding Officers and Office Bearers; and
- Providing strategic management to committees to ensure political outcomes.

Programme objectives

The programme objectives are:

- Improved monitoring of the efficacy of PEBA implementation;
- Improved functionality of committees;
- Increased implementation by the executive of resolutions passed by the House;
- Increased implementation of the Committees enquiries process;
- Increased implementation of the public participation strategy;
- Increased awareness of CSO's about the legislature processes of oversight and law making;
- Increased access by designate groups to information regarding Legislature processes of oversight and law making
- Increased awareness by the people of Gauteng of the values of the GPL;
- Increased active engagement by Chairpersons on Public Policy discourse;
- Improved quality of civic education in the Legislature processes;
- Increased oversight on the implementation of laws;
- Increased capacity of members to introduce bills;
- Monitor the participation of stakeholder in the law making processes of the GPL;
- Increased effectiveness of the LSB;
- Increased Implementation of FAMLA ;
- Increased institutionalization of Results Based Planning across the Legislature;
- Increased learning and sharing of best practices;
- Improved and sustained relations with external stakeholders;
- Sustained participation in the legislative sector; and
- Increased initiation of laws by GPL for tabling at NCOP;

TABLE 4: SUMMARY OF PAYMENTS AND ESTIMATES: LEADERSHIP AND GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the Speaker	9 560	8 579	18 553	13 760	13 372	12 460	16 335	17 112	18 317
2. Office of the Deputy Speaker				1 033	168	168	405	411	434
3. Chair of Chairs				9 372	9 043	9 043	8 301	8 434	8 906
4. Legislative Service Board				129	129	129	450	457	483
Total payments and estimates	9 560	8 579	18 553	24 294	22 712	21 800	25 491	26 414	28 140

TABLE 5: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: LEADERSHIP AND GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	9 560	8 579	18 553	24 294	22 712	21 800	25 491	26 414	28 140
Compensation of employees	4 237	4 892	5 804	8 415	8 415	7 503	11 223	11 918	12 832
Goods and services	5 323	3 687	12 749	15 879	14 297	14 297	14 268	14 496	15 308
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Departmental agencies and accounts									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets									
Buildings and other fixed structures									
Machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	9 560	8 579	18 553	24 294	22 712	21 800	25 491	26 414	28 140

Total programme expenditure increased from R9.6 million in 2008/09 to R18.5 million in 2010/11 financial year. The increase in expenditure is mainly due to salary increments, costs of various events like the Commonwealth Parliamentary Association (CPA) conference which was hosted by the Office of the Speaker, international study tours for Committees and international conference.

Increase in the budget from R25.5 million in 2012/13 to R28.1 million in 2014/15 will fund additional personnel requirements, Committees' international conferences and study tours, hosting of delegates from other countries; Legislature Service Board's annual review and training.

PROGRAMME 2: OFFICE OF THE SECRETARY

Programme description

The Secretary's Office serves as the custodian of the development and implementation of the strategy. It provides administrative leadership to the GPL service to ensure achievement of the mandate of oversight and scrutiny, law-making, public participation and cooperative governance.

Programme objectives

The programme objectives are:

- Improved functionality of committees;
- Increased implementation of the integrated public participation strategy;
- Improved integrity and reliability of data that informs the legislature public participation;
- Increased efficiency of SCM processes;
- Increased implementation of the Integrated Planning, M&E and Reporting Framework;
- Increased leadership capacity across the organization;
- Sustained participation in the legislative sector;
- Increased learning and sharing of best practices;

- Monitor implementation of leaning and sharing practices;
- Increased formalisation of relationships with key partners; and
- Increased leadership capacity across the organization.

TABLE 6: SUMMARY OF PAYMENTS AND ESTIMATES: OFFICE OF THE SECRETARY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the Secretary	12 007	9 156	8 365	16 525	14 907	14 080	19 546	20 146	21 492
Total payments and estimates	12 007	9 156	8 365	16 525	14 907	14 080	19 546	20 146	21 492

TABLE 7: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: OFFICE OF THE SECRETARY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	12 007	9 156	8 365	16 525	14 907	14 080	19 546	20 146	21 492
Compensation of employees	3 849	3 206	3 456	5 525	4 819	3 992	4 494	4 853	5 343
Goods and services	8 158	5 950	4 909	11 000	10 088	10 088	15 052	15 293	16 149
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets									
Buildings and other fixed structures									
Machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets									
Payments for financial assets									
Total economic classification	12 007	9 156	8 365	16 525	14 907	14 080	19 546	20 146	21 492

From 2008/09 to 2010/11 the expenditure decreased from R12 million to R8.4 million as a result of cost cutting measures such as spending on consultants in strategic planning.

The budget for the programme increases from R19.5 million in 2012/13 to R21.5 million in 2014/15. The growth is mainly attributed to international study tours. Despite the increase in the programme's budget, compensation of employees has decreased by 21 per cent as a result of positions that will not be filled until the organisational development exercise is complete.

PROGRAMME 3: CORPORATE SUPPORT SERVICES

Programme description

The core mandate of the Corporate Support Services is to support all internal stakeholders within areas of Human Resources, ICT, Security, Buildings and Administration through the provision of established systems, sound policies and processes.

Programme objectives

The programme objectives are:

- To provide dedicated and seamless, professional support service to Members of the Legislature in order for our primary stakeholders (Members) to execute their constitutional and legislative mandate.
- To provide Members with the training and development and to coordinate the remuneration and employee benefits, administration of the personnel records, industrial relations matters, and employee assistance programs and well as compliance with legislation regulating the relationship between employer and employee.
- To manage Members facilities and promote corporate governance through policy development initiatives, process enhancements, development of skills for Members and improved management of Party caucuses, improvement and co-ordination of service delivery areas and introduction of sustainable programmes aimed at ensuring that Members are best equipped to fulfil their Constitutional obligations.
- To support the function of the Members and Parties of Legislature through the professional, effective and efficient human resources and finance management systems and through effective budgetary control as the key cornerstone to strengthen the accountability of Party whip/ Leader for expenditure and economical use of resources.

TABLE 8: SUMMARY OF PAYMENTS AND ESTIMATES: CORPORATE SUPPORT SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Management	41 000	33 025	38 985	51 521	52 863	56 936	64 829	68 161	72 444
2. Member Affairs	32 735	39 903	55 776	65 672	65 693	59 035	70 632	74 011	77 791
3. Institutional Support Services	35 544	29 347	26 557	29 344	29 991	29 991	34 907	35 466	37 451
4. Operational Support Services	39 257	31 617	39 216	70 030	68 242	68 242	66 261	66 290	69 826
Total payments and estimates	148 536	133 892	160 534	216 567	216 789	214 204	236 629	243 928	257 512

TABLE 9: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: CORPORATE SUPPORT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	99 886	106 555	94 724	109 674	133 599	131 014	148 645	153 318	162 369
Compensation of employees	35 266	39 079	38 802	57 914	59 274	56 689	63 563	66 875	71 086
Goods and services	64 620	67 476	55 922	51 760	74 325	74 325	85 082	86 443	91 283
Interest and rent on land									
Transfers and subsidies to:	41 000	22 000	54 449	48 652	48 652	48 652	57 660	60 831	63 873
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	41 000	22 000	54 449	48 652	48 652	48 652	57 660	60 831	63 873
Households									
Payments for capital assets	7 650	5 337	11 361	58 241	34 538	34 538	30 324	29 779	31 270
Buildings and other fixed structures	143		4 149	35 952	11 428	11 428	10 908	6 191	6 362
Machinery and equipment	2 345	3 723	6 604	21 339	19 156	19 156	15 196	19 300	20 380
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	5 162	1 614	608	950	3 954	3 954	4 220	4 288	4 528
Payments for financial assets									
Total economic classification	148 536	133 892	160 534	216 567	216 789	214 204	236 629	243 928	257 512

Programme expenditure has increased from R148.5 million in 2008/09 to R160.5 million in 2010/11. The funds allocated for political parties in the Members Affairs sub-programme is the: Members Affairs with the total expenditure of R55.7 million for the period under review during 2010/11 financial year. This expenditure was to ensure the provision of Political Party funding.

During the 2010/11 budget adjustment, the programme received an additional allocation of R1.3 million to augment payment of direct charges relating to the remuneration of the Members of the Provincial Legislature.

The budget increases from R236.6 million in 2012/13 to R257.5 million in 2014/15 financial year. The growth is mainly attributed to allocations to parties that were increased from R48.6 million in 2011/12 to R57.6 million in 2012/13. Other factors that contribute to the increase of the budget over the MTEF are consultants for the annual stakeholder survey, broad banding, job evaluation as well as projects such as Integrated Performance Management System automation, High Definition upgrade and move of the control room next to the House; functional air conditioning installed in the West wing rooms and the City Hall; electrical re-wiring and reticulation of the City hall; second phase of

the Enterprise Composite Network model; development of the GPL Talent Management Framework and Automated Learning and Development systems.

SERVICE DELIVERY MEASURES

Programme/Sub programme /Performance Measures	Estimated Annual Targets	
	2012/13	2013/14
3.1 Members Affairs		
Percentage of Members capacitated on financial management, budget analysis, project management	75% Members and political support staff capacitated	90% Members and political support staff capacitated
Input plan for the stream	75% Members and support staff capacitated	90% Members and support staff capacitated
Percentage Capacitated Members and Political support staff on oversight model (PEBA) and Committee Enquiry		
Research on PCO's and implementation of the findings	Implementation of Research on PCOs	50% utilisation of the research finding on PCOs
Percentage of Members capacitated on the Legislative drafting	75% Members capacitated	80% Members capacitated
Developed standards framework	75% application	90% application
Develop norms and standards to guide business practice	Comparison of norms and standards within the Legislative sector	Norms and standard guideline
Percentage of Members and political support staff capacitated utilising the video conferencing facility	75% Members and staff capacitated	90% Members and staff capacitated
Level of utilisation of the video conference facility by Members and Political staff	50% utilisation of the video conference facility	70% utilisation of the video conference facility
3.2 Operational Support Services		
Technical support and security services at public participation events both internally & at external venues	Improved service provision of technical & security support on all oversight functions of the House and committees internally & externally	Provide qualitative service provision of technical & security support on all oversight functions of the house and committees internally & externally
Enhancement of existing video conferencing systems and its processes.	Enhancement of the video conferencing facilities and assisting other legislatures to conform.	Enhancement of the video conferencing and assisting other legislatures to conform. video conferencing system is in place
Response times within 2 hours to stakeholders on status & deliverables Stakeholder Satisfaction level 70% and above. Capacitation levels adequate equal to their service delivery tasks.	Stakeholder Satisfaction level 71% and above. Responses (verbal & practical), within timelines & stakeholder expectations	Stakeholder Satisfaction level 72% and above. Responses (verbal & practical), within timelines & stakeholder expectations
Installation of lifts for people with disabilities for building access.	Accessible building for people with disabilities. Adequate business accommodation PWD equipment available. Design considerations for new building	Accessible building for people with disabilities. Adequate business accommodation. PWD equipment available. Design considerations for new building

PROGRAMME 4: CORE BUSINESS

Programme description

The purpose of this programme is to support the House and its Committees to make laws for the Gauteng Province, conduct oversight over the Executive and facilitate cooperative governance. The programme also supports the involvement of the people of Gauteng in all GPL processes through its public participation initiatives, ensuring that platforms are created for their effective participation. The programme consists of three directorates that play a critical role in supporting the execution of the GPL Constitutional mandate by providing professional support for the House and Committees, facilitating communication, public participation and information and knowledge Management.

Programme objectives

The programme objectives are:

- Increased level of appropriateness of budget allocations that respond to the needs of the people of Gauteng;
- Increased implementation of public participation to support the budget process;
- Improved functionality of committees;
- Increased responsiveness by the executive to the resolutions passed by the House;
- Increased implementation of the petitions system;
- Increased implementation of Committees inquiries process;
- Increased implementation of PEBA;
- Improved oversight monitoring of service delivery;
- Increased usage of electronic petitions system;
- Increased implementation of all mechanisms of the public participation strategy;
- Increased responsiveness of laws passed to the people of the Province;
- Increased implementation of the GPL Law Making mechanism by Members and Committees;
- Sustained stakeholder participation in the legislative sector;

- Increased learning and sharing of best practices; and
- Improved support for the implementation of NCOP activities.

TABLE 10: SUMMARY OF PAYMENTS AND ESTIMATES: CORE BUSINESS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Management	36 684	49 039	60 544	72 497	75 110	84 121	91 311	95 939	101 887
2. Parliamentary Business	12 737	4 316	10 565	27 042	24 068	24 351	27 189	27 624	29 171
3. Information and Knowledge Management	5 152	6 656	6 767	9 531	9 531	9 248	9 586	9 739	10 284
4. Communication	8 867	9 036	7 593	10 267	15 668	12 968	17 452	17 731	18 724
Total payments and estimates	63 440	69 047	85 469	119 337	124 377	130 688	145 538	151 033	160 066

TABLE 11: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: CORE BUSINESS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	63 440	68 237	85 052	119 337	124 377	130 688	145 538	151 033	160 066
Compensation of employees	37 685	48 903	60 234	72 179	73 539	79 850	89 287	93 883	99 716
Goods and services	25 755	19 334	24 818	47 158	50 838	50 838	56 251	57 150	60 350
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets		810	417						
Buildings and other fixed structures									
Machinery and equipment		810	364						
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets			53						
Payments for financial assets									
Total economic classification	63 440	69 047	85 469	119 337	124 377	130 688	145 538	151 033	160 066

Core Business expenditure has increased from R63.4 million in 2008/09 to R85.4million in 2010/11. Contributing to the expenditure is the sub-programme Management with expenditure increasing from R36.6 million to R60.5 million to finance the filling of vacant positions and the higher inflation adjustment of staff salaries.

An additional allocation amounting to R5 million was received during adjustment budget for funding the shortfall to Opening of the Legislature, the implementation of the Media Strategy, Public Participation and Petitions intervention strategy and Media Strategy that involves dissemination of information through electronic media (including the GPL newsletters) as well as stakeholder network sessions with Chairpersons of the Committees.

Over the 2012/13 MTEF, the allocation increases from R145.5 million in 2012/13 to R160 million in 2014/15 financial year. The budget increase in Management sub-programme is because of the filling of all new proposed vacant positions for 2011/12 financial year and the estimated inflationary cost adjustment over the MTEF period, these positions will assist all sub programmes within programme 4 in the delivery of its core mandate such as the piloting of the revised legislature programme that makes provision for enhanced oversight model.

The programme will implement projects such as documenting of Core Business processes and production of process manual, roll out of Committee inquiries to all Committees and monitoring of the reviewed implementation of resolution tracking system.

The programme will increase the participation of citizens in the legislature processes. This public participation will be in the form of the rollout of the 'Bua le Sechaba' campaign, implementation of Public co-operative governance framework that governs the Legislature's engagement with organs of state; implementation of Public hearings for law making; Implementation of the Committee inquiries Act; implementation of sector forums for committees, implementing the Sector Parliaments, implementing the feedback mechanisms for all petitions for all petitions by conducting awareness amongst the people of Gauteng on the petition system and other initiatives.

SERVICE DELIVERY MEASURES

Programme/Sub programme /Performance Measures	Estimated Annual Targets	
	2012/13	2013/14
4.1 Parliamentary Business		
Number of Bua le Sechaba campaigns conducted	Public participation through 2 Bua Le Sechaba campaigns	Public participation through 2 Bua Le Sechaba campaigns
Levels of public involvement during law making processes	100% public hearings for referred bills	100% public hearings for referred bills
Level of alignment between the GPL and NCOP	1x taking parliament to the people	1x taking parliament to the people
Level of alignment between the GPL and NCOP	2 provincial Oversight Weeks	2 provincial Oversight Weeks
Adopted GPL Law Making Framework developed mechanisms for Members and Committee Bills	Implemented Adopted GPL Law Making Framework	Implemented Adopted GPL Law Making Framework
4.2 Information and Knowledge Management		
%usage of the electronic petitions system	Conducted campaigns to increase awareness and usage. System usage monitored weekly and support provided Evaluated and enhanced the system	Conducted campaigns to increase awareness and usage. System usage monitored weekly and support provided
Number of relevant databases acquired	Aligned information provision services provided based on stakeholder needs	Evaluated and enhanced pro-active information provision to support cooperative governance
Open day marketing of products and services		
Frequency of updates on the information portal on relevant legislative information	40% access to the information portal	75% access to the information portal

Programme/Sub programme /Performance Measures	Estimated Annual Targets	
	2012/13	2013/14
% completion of the mapping of the KM processes	Implement mechanisms for institutionalising Knowledge Management in institutional operations	Implement and review mechanisms for institutionalising Knowledge Management in institutional operations
Functional digital attendance Register	Upgraded and updated Digital Attendance Register	Monitored usage of the digital attendance register
4.3 Communication		
Coverage of the people of Gauteng in respect of Public Participation to support the budget process	75%	100%
Number of people reached through the Bua Le Sechaba campaign	50%	55%
Number of Designate groups participating in Legislature processes of Oversight and Law-Making	20%	25%
Percentage of the population using the electronic Petitions system	25%	30%
Quality levels of civic education in the legislature processes	35%	40%
Number of people accessing GPL	60%	70%
Number of engagements facilitated with key stakeholders	70%	70%

PROGRAMME 5: OFFICE OF THE CFO

Programme description

The purpose of the Office of the CFO is to provide professional Financial, Risk and Supply Chain Management services to our stakeholders through service excellence to support the realisation of the Gauteng Provincial Legislature's (GPL) strategic goals and objectives. The Office of the CFO has a legislative mandate to promote the GPL's financial policy, effective risk management processes, transparency and effective financial management in respect of revenue, expenditure, assets and liabilities. The Office strives to raise financial resources equitably and efficiently to ensure adequate funding for the implementation of the institutional strategic plan and ensures the efficient and effective demand and supply chain management system.

Programme objectives

The objectives of the programme are:

- Improved Strategic planning of the Stream (annual review and planning session);
- To promote the efficient, economic and effective use of resources allocated to the Provincial Legislature;
- Improve financial management capacity and risk management skills of programme managers by coordinating training and development programmes;
- Provide leadership to achieve clean audit;
- Institutionalised Leadership Practice;
- Increased implementation of the leadership principles embraced by the Legislature;
- Increased and improved service delivery through effective support to stakeholders;
- Improved performance levels of the CFO Programme;
- Improved CFO Programme capacity to meet the emerging needs of the changing organisational landscape;
- Strengthened team cohesion;
- Provided informative and timeous financial reports to all stake-holders in line with FAMILA and FAMILA regulation requirements to influence effective and informed decision making.

TABLE 12: SUMMARY OF PAYMENTS AND ESTIMATES: OFFICE OF THE CFO

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Management		11 279	13 132	19 586	19 586	17 599	23 880	25 088	26 778
2. Financial Management	1 410	376	208	747	927	927	776	788	832
3. Supply Chain Management	412	222	179	877	911	911	567	576	608
4. Risk Management			4 659	2 067	2 511	2 511	2 573	2 614	2 760
Total payments and estimates	1 822	11 877	18 178	23 277	23 935	21 948	27 796	29 066	30 978

TABLE 13: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: OFFICE OF THE CFO

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	1 822	11 877	18 047	23 277	23 935	21 948	27 796	29 066	30 978
Compensation of employees		7 744	11 553	17 054	17 054	15 067	20 369	21 521	23 011
Goods and services	1 822	4 133	6 494	6 223	6 881	6 881	7 427	7 545	7 967
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets			131						
Buildings and other fixed structures									
Machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			131						
Payments for financial assets									
Total economic classification	1 822	11 877	18 178	23 277	23 935	21 948	27 796	29 066	30 978

The programme's expenditure has increased from R1.8 million to R18.1 million between 2008/09 to 2010/11 financial year. Contributing to the expenditure is the sub programme: Management with the total expenditure of R12.3 million due to an increase of staff establishment and filling of the vacant positions as well as higher inflationary adjustment for salaries of staff, the new sub programme Risk Management also contributed to increase of the expenditure with total amount of R4.6 million.

During 2011/12, allocation increased to R23.9 million. The significant increase in this period is due to the new approved personnel structure identified by the Organisational Development exercise. In addition during the adjustment period the programme's budget was increased by R658 000 to fund the implementation of standards of Generally Recognised Accounting Practices.

Over the MTEF period the budget increases from R27.7 million in 2012/13 to R30.9 million in 2014/15 due to capacity building, inflation adjustment of Internal and External Auditors fees as well as implementation of the GRAP standards.

7. OTHER PROGRAMME INFORMATION

7.1 PERSONNEL NUMBERS AND COSTS

TABLE 14: PERSONNEL NUMBERS AND COSTS: GAUTENG PROVINCIAL LEGISLATURE

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1. Leadership and Governance	10	10	13	15	18	18	18
2. Office of the Secretary	4	6	8	6	9	9	9
3. Corporate Services	105	107	120	147	155	155	155
4. Core Business	131	161	180	190	191	191	191
5. Office of the CFO	18	20	30	34	37	37	37
Total provincial personnel numbers	268	304	351	392	410	410	410
Total provincial personnel cost (R thousand)	81 037	103 824	119 849	161 087	188 936	199 050	211 988
Unit cost (R thousand)	302	342	341	411	461	485	517

Table 15: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for province									
Personnel numbers (head count)	268	304	351	392	392	392	410	410	410
Personnel cost (R thousands)	81 037	103 824	119 849	161 087	163 101	163 101	188 936	199 050	211 988
Human resources component									
Personnel numbers (head count)	8	13	13	13	13	13	14	14	14
Personnel cost (R thousands)	3 590	3 769	3 995	8 750	8 750	8 750	9 284	9 794	9 794
Head count as % of total for department	3%	4%	4%	3%	3%	3%	3%	3%	3%
Personnel cost as % of total for department	4%	4%	3%	5%	5%	5%	5%	5%	5%
Finance component									
Personnel numbers (head count)	18	20	30	34	34	34	37	37	37
Personnel cost (R thousands)	-	7 744	10 769	17 054	17 054	15 067	20 369	21 521	23 011
Head count as % of total for department	7%	7%	9%	9%	9%	9%	9%	9%	9%
Personnel cost as % of total for province		7%	9%	11%	10%	9%	11%	11%	11%
Full time workers									
Personnel numbers (head count)	266	302	349	390	390	392	410	410	410
Personnel cost (R thousands)	80 971	103 752	119 772	161 004	163 018	163 101	188 936	199 050	211 988
Head count as % of total for department	99.3%	99.3%	99.4%	99.5%	99.5%	100%	100%	100%	100%
Personnel cost as % of total for department	99.9%	99.9%	99.9%	99.9%	99.9%	100%	100%	100%	100%

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)	2	2	2	2	2				
Personnel cost (R thousands)	66	72	77	83	83				
Head count as % of total for department	0.7%	0.7%	0.6%	0.5%	0.5%				
Personnel cost as % of total for department	0.1%	0.1%	0.1%	0.1%	0.1%				

The growth of the Gauteng Provincial Legislature increased from 392 in 2011/12 to 410 in 2014/15 financial year as a result of new proposed positions to ensure that the Programme is fully capacitated in line with the growing organisation and new challenges and to ensure that operational costs driven by this Programme are fully funded to enable implementation of its priority projects that will contribute to the overall Gauteng Legislature's deliverable outputs.

7.2 TRAINING

TABLE 16: PAYMENTS ON TRAINING: GAUTENG PROVINCIAL LEGISLATURE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
R thousand									
1. Leadership and Governance	78	18	37	54	54	74	215	218	230
of which									
Subsistence and travel									
Payments on tuition	78	18	37	54	54	74	215	218	230
2. Office of the Secretary	62	16	33	47	47	55	107	109	115
of which									
Subsistence and travel									
Payments on tuition	62	16	33	47	47	55	107	109	115
3. Corporate Services	224	182	178	256	256	456	1 847	1 875	1 981
of which									
Subsistence and travel									
Payments on tuition	224	182	178	256	256	456	1 847	1 875	1 981
4. Core Business	663	1 905	1 042	1 494	1 494	1 609	2 276	2 314	2 443
of which									
Subsistence and travel									
Payments on tuition	663	1 905	1 042	1 494	1 494	1 609	2 276	2 314	2 443
5. Office of the CFO	29	49	32	46	46	105	441	448	473

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
of which									
Subsistence and travel									
Payments on tuition	29	49	32	46	46	105	441	448	473
Total payments on training	1 056	2 170	1 322	1 897	1 897	2 299	4 886	4 964	5 242

TABLE 17: INFORMATION ON TRAINING: GAUTENG PROVINCIAL LEGISLATURE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	268	304	351	392	392	392	410	410	410
Number of personnel trained	106	90	147	160	160	160	410	410	410
of which	-								
Male	106	90	147	160	160	160	172	172	172
Female	105	88	203	230	230	230	238	238	238
Number of training opportunities	99	79	99	125	125	125	121	147	156
of which									
Tertiary	77	55	55	60	60	60	60	82	88
Workshops	1	2	4	20	20	20	61	65	68
Seminars									
Other									
Number of bursaries offered	21	22	40	45	45	45	60	62	68
Number of interns appointed				5	5	5	6	20	25
Number of learnerships appointed								20	20
Number of days spent on training	105	103	105	110	110	110	120	130	130

VOTE 3

DEPARTMENT OF ECONOMIC DEVELOPMENT

Total amount to be appropriated by vote in 2012/13	R912 008 000
Responsible Executive Authority	MEC for Economic Development
Administering Department	Department of Economic Development
Accounting Officer	Head of Department

1. OVERVIEW

Vision

Sustainable job creation and inclusive economic development in an integrated and competitive City Region

Mission

An activist, interventionist and developmentally focused department that contributes to an inclusive and growing economy in Gauteng by:

- Providing thought leadership to inform the economic development agenda;
- Mobilising stakeholders to partner for economic growth and development;
- Creating an enabling regulatory environment and stimulating business practices that promote inclusive economic growth;
- Enhancing the competitive advantage of key sectors of the economy;
- Promoting and attracting trade and investment to the economy;
- Directing investment into strategic economic infrastructure; and
- Proactively linking communities to economic opportunities.

Acts, rules and regulations

- Municipal Finance Management Act (MFMA), 2004;
- National Environmental Management: Protected Areas Act, 2003;
- Liquor Act, 2003;
- Blue IQ Investment Holding Act, 2003;
- Gauteng Gambling Act, 1995, 1996, 2001;
- Gauteng Tourism Act, 2001;
- Promotion of Access to Information Act, 2000;
- Administration of Justice Act, 2000;
- Preferential Procurement Policy Framework Act, 2000;
- Municipality Systems Act, 2000;
- World Heritage Convention Act, 1999;
- Public Finance Management Act (PFMA), 1999;
- Skills Development Act, 1998;
- Employment Equity Act, 1998;
- Intergovernmental Fiscal Relations Act, 1997;
- Convention Concerning the Protection of the World Cultural and Natural Heritage (adopted by the General Conference of UNESCO on 16 November 1972 and by the RSA on 10 July 1997);
- Gauteng Unfair Business Practices Act, 1996;
- Sale and Service Matters Amendment Act, 1995;
- Public Service Act, 1994;
- Businesses Act, 1991; and
- Credit Agreements Act, 1980;

Policy mandates

- 2009-2014 Electoral Manifesto;
- Medium Term Strategic Framework (MTSF);
- Global City Region (GCR) perspective: The GCR aims to build Gauteng's future as an integrated and globally competitive region where the economic activities of different parts of the province complement each other in consolidating it as an economic hub of Africa and an internationally recognised global city region; and
- Gauteng Employment, Growth and Development Strategy (GEGDS): The strategy is a comprehensive document that draws on the electoral manifesto, policies and strategies. It identifies areas and sectors to be prioritised to drive socio-economic growth and development in the province. It outlines specific provincial commitments to attain national government's goal of halving unemployment by 2014.

1.1 Aligning Departmental budget to achieve prescribed outcomes

The Department of Economic Development (DED) initiated the development of the outcome statement, Decent Work through inclusive economic growth. The Department consulted, supporting departments that are pivotal to the realisation of the decent work outcome. Consultations focused on the content, costing and budgeting for key projects that support the decent work outcome statement.

After the introduction of the outcomes based planning and budgeting process approach in government, additional work was required from the Department within limited timeframes with the Department having to focus on its leading and supporting roles simultaneously. Proper implementation of the outcomes based planning and budgeting approach thus posed a challenge.

The Department examined the budget proposals of the agencies under its control in order to strengthen the alignment of the agencies' mandates with that of the DED. This process will inform their final business plans and the shareholder compact with DED.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

Enterprise development

The Gauteng Enterprise Propeller (GEP) implemented a catch up plan to cover all backlogs relating to cooperatives and SMME support. GEP approved 25 deals including micro-finance. These deals amounted to R10.9 million and will directly create a total of 306 jobs in the information and communication technology (ICT), retail, agriculture, manufacturing, construction and other sectors. Of these approvals, R4.7 million or 43 per cent and R4.2 million or 39 per cent went to women owned and youth owned businesses respectively. The GEP cleared the backlog relating to the Co-operative Assistance Programme (CAP). Fifteen co-operatives were assisted and a total of 144 jobs were sustained. A total of 350 members of co-operatives were trained and a graduation ceremony was held. Arising from these training sessions, 80 co-operatives are undergoing follow-up mentorship sessions. The GEP completed 175 assessments (against a target of 172) and awarded 143 Business Development Support (BDS) projects.

Local economic development

A key deliverable of the Local Economic Development (LED) Unit within the Department is capacitating municipal stakeholders. The purpose of the capacitation programme is to ensure that municipal stakeholders approach the practice of LED from a systems perspective, integrating LED, infrastructure development and service delivery. A total of twenty municipal managers (against a cumulative target of 15) responsible for LED, Integrated Development Planning (IDP), Human Resources Development and other stakeholders were taken through the LED capacity building toolkit. The trainees were from the Sedibeng District Municipality, Emfuleni Local Municipality, Lesedi Local Municipality and Merafong Local Municipality.

Economic empowerment

The Gauteng Planning and Development Bill (GPDB) and Regulations (Final Draft A) was amended and distributed to all stakeholders as per the advice obtained from the State Law Advisors.

The approved GeoGCR project plan provided a clear roadmap that enabled the development of the GeoGCR applications and services.

A draft feasibility study for the appointment of the Urban Review Panel was completed due to the support received from the Gauteng Planning Commission (GPC). Cooperation between the City of Johannesburg and

the Development Planning Unit also led to the application of the Geographic Information System (GIS) model in the City of Johannesburg.

The Gauteng Planning Commission (GPC) is required to play a more prominent role in the implementation of the Gauteng Integrated Development Plan (GIDP). Further discussions with the GPC are scheduled before the end of the financial year to clarify the role of the GPC in the implementation of the GIDP.

Special projects

Y-AGE, Gauteng's Youth and Graduate Entrepreneurship programme reached out to communities in Gauteng between during December 2011, to make sure that no deserving youth of Gauteng who requires support with their business initiative is left behind. During this time, Y-AGE volunteers presented the programme to communities to help interested youth to complete manual applications, which was captured on the Y-AGE application system afterwards. The Y-AGE programme was launched on the 21st October 2011 and has since attracted 95 000 responses. The data gathered on the Y-AGE programme will be integrated into placement and entrepreneurship training. The community outreach programme is part of intensifying the drive to lure those who are sitting on great business ideas that need funding and formalizing to take advantage of Y-AGE.

The Department put processes in place to deliver the township enterprise hubs, covering the automotive, services and entertainment industries, and also secured funding from the Department of Trade and Industry (DTI) Employment Creation Fund for the matriculant placement programme. The funding agreement and implementation protocols between the DTI and the Department for the programme implementation were concluded, and the first tranche of disbursement will be effected by the end of the 2011/12 financial year.

The Department concluded the initial project set up phase for the township enterprise hubs programme, and the roll out of placement is scheduled to commence in the new financial year. The detailed technical, commercial and operating business modeling work is scheduled for the 4th quarter of the 2011/12 financial year, leading to the new financial year and construction of the township enterprise hubs will be undertaken in Alexandra, Katlehong, Sebokeng, Kagiso and Mamelodi. This will require the engagement of strategic stakeholders including municipalities on the establishment, identification of participating schools/institutions for the placement of youth and matriculants, identification of youth cooperatives and SMMEs as beneficiaries, and integration and implementation of LED projects within the township enterprise hubs, such as buy-back centres. A total of 20 000 candidates in the Y-Age Programme will be placed on entrepreneurial development training in February 2012.

Gauteng Economic Development Agency (GEDA)

By the end of the third quarter of the 2011/12 financial year, the GEDA delivered 1420 permanent jobs against a target of 700, and 210 temporary jobs against a target of 200. Other projects delivered by GEDA that yielded jobs include First Federal Investments (1200 jobs), Consol Glass (140 temporary jobs and 210 permanent jobs), Orange Farm Shopping Mall (70 temporary jobs) and TATA (10 permanent jobs).

In relation to the direct facilitation of new Domestic Direct Investment (DDI) investments, the GEDA facilitated the Nigel Consol Project and the Orange Farm Mall and Business Process Outsourcing which benefitted historically depressed regions. As result of a delay in funding the projects and delays in approvals of regulatory issues such as environmental impact assessments by the relevant Departments, the target relating to Foreign Direct Investment (FDI) was not achieved.

The GEDA directly facilitated one export trade deal through the Gauteng Trade Week held during the Gauteng Investor Conference. The GEDA supported 106 enterprises to be export ready and exhibit during the Gauteng Trade Week at the Gauteng Investor Conference.

Three projects in relation to green economy were identified: Italgest, Bosch Solar Panels and Bronkhorstspuit Biogas. However, due to the complexities surrounding these projects targets within the green sector will not be reached by the end of the 2011/12 financial year. However, the GEDA will continue to work with investors, relevant departments and regulatory institutions to ensure that these projects become successful.

GEDA initially planned to develop a concept plan for the ORT Investment Office in order to create a conducive environment for investment and socio economic growth but the project was transferred to the Gauteng Tourism Agency; GEDA will continue to provide support. The GEDA will develop a Sandton Business Lounge, and the engagements to obtain space to house the lounge are currently underway.

Gauteng Tourism Authority (GTA), Dinokeng and the Cradle of Humankind

The key initiatives managed by GTA in support of youth and/or woman upliftment include the AmaGeePAA Campaign (32 youth), the New Venture Creation (100 youth), business growth training (20 youth), exhibitions skills training (20 youth) and lecture series (250 woman and youth). An additional 4 youth were supported in the Tourism Schools Competition project.

At the Cradle of Humankind World Heritage Site (COH WHS), significant progress was made with upgrading 3 roads (D540, D374, D1701), including the application of slurry and procurement and the installation of rumble strips. Fourteen raised platforms were constructed as part of the traffic calming measures and the construction of five gateways commenced. Collaboration with the National Department of Arts and Culture also saw the COH WHS exhibit at COP17 as one of two South African World Heritage Sites to be showcased. The Australopithecus Sediba fossils attracted a huge number of visitors.

Following the opening of the Dinokeng Game Reserve (DGR) in the 2nd quarter of the 2011/12 financial year, lions, elephants, leopards and rhino were included for free roaming leaving only one of the Big 5 left to be introduced in the DGR.

The construction of a 3.1 km fence around the DGR as well as the installation of 42km of firebreaks was implemented through the Expanded Public Works Programme (EPWP) Working on Fire project. Through the project, 50 people received training and employment. The targets in relation to three green tourism initiatives were not fully achieved although two are nearing completion and the third is at an advanced stage.

In the COH WHS, finding a new shareholder for Maropeng was very difficult given the current economic climate. There was a delay in the implementation of the 2.5km hiking trail. Despite delays in implementing the EPWP Working on Fire Programme, the learnership programme and the signage plan, these projects are expected to be delivered by the end of the 2011/12 financial year.

In DGR, with regard to the construction of the 4.8km Steve Bikoville Wall, 3.2 km of trench were dug but the bricklaying is yet to commence. The Department of Infrastructure Development (DID) is the implementing agent for the construction of the Steve Bikoville Wall.

Although 5 gateways were built in the DGR, only one is in operation. The key challenge is preventing increased acts of vandalism that threaten to destroy the existing gateways. The introduction of safety patrollers to curb any further vandalism of the fence has yielded positive results.

Gauteng Film Commission (GFC)

The GFC created 522 jobs through support for productions and projects. Ten productions, and three projects with specific interventions aimed at women, youth and disabled people, were supported.

The GFC supported four feature film productions: 'Semi Soet', to be released throughout the cinema circuit in February 2012; 'Tripple O', a stand-up comedy film released straight to DVD; 'The Algiers Murder', a dramatic feature film that will have not only entertainment value but will also focus on empowerment and skills transfer; and 'Uskrewf no Sexy', directed by Zanenkosi who created and directed the highly successful Intersection TV series.

Through GFC's broadcast initiative and partnerships, four shows consisting of 13 episodes each were broadcast by three major broadcasters: Diamond in the Ruff (Mzantsi Magic on Tuesdays at 19h00), Skeem Sam (SABC 1 on Thursdays at 20h30), Media Career Guide (Mondays at 18h00) and Kasi stories on (ETV Mondays at 21h00.)

Blue IQ (Pty) Ltd

At a holding company level, Blue IQ has several major projects that are currently being implemented or that are under consideration. The following are some of the major initiatives worked on in the 2011-12 financial year:

• West Rand Hub

A major new development to be facilitated by Blue IQ is provincial freight hubs and transport infrastructure network, which seeks to develop three new freight hubs in Gauteng. One of the Hubs will be on the West Rand and a feasibility study is currently being conducted at the site. The development of a provincial freight hub and transport infrastructure network is driven by the need to allow goods to enter and exit the province by rail and not by truck to prevent road congestion, accidents and CO2 emission levels. The underlying study and the land valuation for the preferred site were conducted as per the recommendation from the risk assessment.

However, the service provider encountered challenges in accessing land for field investigation and the study was discontinued. The service provider will only be paid for the amount of work done. Blue IQ (Pty) Ltd will simultaneously investigate the remaining 3 sites that were identified as suitable during the feasibility study which will be completed by the end of March 2012. The land evaluation report with the municipal valuation as well as the market analysis and evaluation of the property will be complete by the end of the financial year.

• **Tambo Springs Inland Port**

Subsequent to engagements between the Gauteng Funding Agency (GFA) and Development Bank of Southern Africa (DBSA), Blue IQ (Pty) Ltd was informed that it may continue with the procurement process for the master plan development as they will not assist with funding any longer. This had a very significant impact on freight and mobility expenditure of Blue IQ (Pty) in this financial year. In terms of the project and land owned by Ekurhuleni, a land swap with the developer will be executed to develop a cemetery elsewhere subject to conditions. Transnet submitted a position paper on the site master plan proposals by developers and indications are that they will be able to adopt either of the two proposals. The Gauteng Department of Roads and Transport (GDRT) developed a project plan specifically for the interchange which was circulated for comments.

• **Waste to Energy (AWESOME)**

An engagement on the project and proposed technologies is underway. The Clean Development Mechanism (CDM) desk is driving a particular portfolio of projects. Further engagements took place with Metros, excluding Ekurhuleni, to discuss alternatives more suitable solutions for district municipalities.

Feedback is awaited from the City of Tshwane with regard to its wish to implement the AWESOME project, as they have just awarded a tender for integrated waste solutions. This project may thus compete with the agreement made with the successful bidder with regard to availability of waste.

• **World Expo 2020**

A pre-feasibility for Gauteng to host the World Expo 2020 was completed and presented to the various decision-making bodies. Due to the failure to secure national political support for the World Expo 2020 bid within a reasonable timeframe, it is longer feasible to continue with this project. Gauteng will consider establishing an African Expo in the province as part of the build up towards bidding to host the 2025 World Expo.

• **ORTIA IDZ (ORT International Airport Industrial Development Zone)**

Through the services of the Gauteng Fund Project Office, the Department appointed the successful bidder for the Transaction Advisory Services for the Industrial Development Zone/Jewellery Manufacturing Precinct (IDZ JMP) in November 2011. The establishment of an IDZ/JMP Steering Committee and the appointment of a service provider (Transactional Advisor) to finalise the scope of work, deliverables and activities enabled the finalisation of the project implementation plan. The business plan and proposed budget were approved by IDZ/JMP Board in September 2011.

The Airport Company of South Africa (ACSA) signed the extension of land option and the Power of Attorney for the Department to transact on the land. Meetings took place with ACSA to determine other available land parcels for the extension of the IDZ and other phases. The GEDA will assist with the formulation of an incentive package to be considered and they are in the process of developing a marketing document for JMP that includes various available incentives.

• **Constitution Hill (ConHill)**

A notable milestone was reached by ConHill as the restoration project achieved practical completion on 31 October 2011 as scheduled. ConHill hosted its annual debating tournament finals, which included 24 schools, an improvement when compared to 16 schools that participated in the tournament in previous years. The annual debating tournament was an exciting event and the young debaters went head to head on issues related to the Bill of Rights.

A commemorative World AIDS Day programme was hosted by ConHill, which included HIV/AIDS awareness, testing and counseling and discussions.

On the 11th December 2011, ConHill hosted the 15th anniversary event organized by the ConHill Trust. This event was organized to acknowledge and celebrate South Africa's internationally proclaimed and progressive constitution which was officially signed on 6 December 1996 by former President Nelson Mandela. The event took place on the 11th of December 2011 and included the lighting of the Flame of Democracy.

• **Asambe Steel**

A transaction advisor Reshile Holdings was appointed by Blue IQ Investment Holdings (Pty) Ltd on the 21st of November 2011 to assess the viability of a steel mill in Gauteng and to compile a report on the technical, financial and legal requirements.

• **Highlands Project Development Corridor**

The GDRT will sponsor the final design of an access road in the current financial year. The steering committee meeting held on the 12th October 2011 confirmed the process for finalisation and approval of design. Construction started in November 2011 and will run through until 2030. The detailed designs of the access road were submitted to the GDRT for approval. An application for a water license was submitted to the Department of Water Affairs and a response is awaited.

• **The Innovation Hub**

The Innovation Hub is a Science and Technology Park and a leading knowledge-intensive business cluster in South Africa, located in Pretoria. An Intellectual Property (IP) function was established which is crucial in offering IP, legal and business advice to the entrepreneurs within the Hub. A number of stakeholder interventions occurred and the Mapungubwe Institute of Strategic Reflection (MISTRA) hosted the pre-cop workshop at the Hub to discuss the future of the hydrogen economy. The Maxum incubation programs provide start-ups from the knowledge-intensive sectors including sustainable development, green economy information and communications technology (ICT), biosciences, electronics, and advanced manufacturing and materials with assistance to compete globally and this involves an incubator programme. The revised strategy for the Maxum programme is successful since a number of incubatee applications were received for the programme.

Three entrepreneurs, two in the mobile sector and one in renewable energies, were accepted into the pre-incubation programme. A Global Entrepreneurship workshop was hosted at the Hub and the Research and Development (R&D) showcase was launched; this aims to link entrepreneurs to innovations for commercialisation. The CoachLab is part of the range of value-added services on offer at The Innovation Hub. The recruitment of partners and students for the CoachLab Programme started and students for the CoachLab@JCSE programme were confirmed whilst those for the CoachLab@Hub programme were shortlisted.

Negotiations were entered into with the City of Tshwane to fund the RDI Solutions Exchange Platform. Two new projects were identified within the green economy sector. These include the establishment of a hydro-electric facility at Hartebeespoort dam, as part of a study to address the decreasing water capacity levels in the dam. The Innovation Hub Management Company (TIHMC) is seeking to appoint a service provider to provide an innovative off-grid solar photovoltaic solution that will electrify 50 homes in rural or un-electrified areas.

The Moloto Community Property Association entered into an agreement to partner with TIHMC on the Moringa project. The Moringa project aims to provide economic growth, food security, and jobs in the northern parts of Gauteng through the development of a regional economic value chain by identifying opportunities for the development of green jobs in farming trees by local communities, the development of products in the health, food, pharmaceutical sectors, as well as stimulating demand through awareness campaigns. The community will contribute land and labour to the Moringa Olifera project.

A draft business plan for the Gauteng Climate Innovation Centre was produced and is available for internal discussion between the DED, Blue IQ (Pty) Ltd, TIH and other stakeholders such as the Department for International Development (DIFID) and the World Bank.

The sale and exchange of land between TIHMC and Bubbletree was approved. The approval allows TIHMC to develop the precinct to its full capacity of 121 000m². Other suitable land deals are being sourced for use within the precinct. TIHMC is also investigating a number of partnerships for collaboration to assist with solidifying the offerings of the Hub. DAV Centre has in principle agreed to host a DAV satellite centre in the precinct that will serve as a testing laboratory for entrepreneurs. The Business Centre offering market intelligence tools and IP search tools was launched to service the incubation and tenant companies.

• **Automotive Industry Development Centre (AIDC)**

The AIDC's business plan and budget remain closely aligned with the goals and objectives of Blue IQ, which are in response to the developmental objectives of the province. The AIDC is responsible for delivering on various projects for 2011/12, contributing to the aims and objectives as related to industrial, economic and socio-economic growth, as well as anti-recessionary interventions.

In the coming year, the AIDC will continue with the training and development of the BEE incubatees at the Ford SA Incubation Facility. The rollout of the Liquefied Petroleum (LP) Gas conversion pilot project will continue with 150 vehicles being converted to liquefied petroleum in the 2011-12 year.

Other initiatives such as the Waste Sorting project, Talent Pipeline project and support to Distressed Companies Project will intensify. The Tshwane AutoCity feasibility study will be completed by the end of the 2011/12 financial year.

• **The Supplier Park Development Company (SPDC)**

The initial tender for the water infrastructure upgrade project was not awarded but was split and retendered separately for the water reservoir and the underground infrastructure. The evaluation and adjudication process was completed in December 2011 and construction commenced in January 2012.

Whilst SPDC has attracted the interest of many Original Equipment Manufacturers (OEM) and shortlisted component suppliers, securing foreign direct investment is hampered by the unavailability of funding to develop factories for these potential investors. All component suppliers who have confirmed their desire to be located in the Automotive Supplier Park (ASP) will only do so if the SPDC provides the factory building. There is a risk of the ASP missing out on this round of investment for the next OEM model production if the situation does not change.

• **Greater Newtown Development Company**

The company is still waiting for the voluntary liquidation to take place. The Regulation 38 Certificate is yet to be issued by the Legal Administration Department of the City of Johannesburg (CoJ), in order for the title deed to be registered. The comments from the different utilities are on file.

Broad Based Black Economic Empowerment

In support of the GPG Broad Based Black Economic Empowerment (B-BBEE) strategy, the Department monitored compliance of GPG departments in relation to Preferential Procurement (PP) targets. At the end of December 2011, 45 % of the 70% Preferential Procurement target was met. The percentage procurement to targeted groups reflects a growing level of support to Blacks, women, PWD and youth owned enterprises. As at December 2011, the province had spent 45.35 per cent on large enterprises, 3.55 per cent on micro enterprises, 42.98 per cent on small enterprises and 26.20 per cent on other enterprises.

To effectively monitor and evaluate the implementation of the B-BBEE strategy in the province, the DED in conjunction with the Gauteng Department of Finance (Shared Services Division) organised B-BBEE awareness sessions with staff from the Supply Chain Management (SCM) units of the GPG departments, agencies, municipalities and suppliers. A total number of 50 workshops were conducted both in the public and private sector. The aim of the workshops was to provide feedback to each institution about its PP performance and identify areas where the B-BBEE Unit needs to provide assistance for the institution to meet its target. The B-BBEE Unit will continue to promote an understanding of the Preferential Procurement Policy Framework Act, 2000 alignment with B-BBEE laws and regulations.

Consumer protection

The festive season is synonymous with an increase in purchases and therefore the Consumer Protection Unit within the Department receives an increased number of telephonic enquiries. The Department received 2062 complaints and resolved 1521. Nine proactive investigations of alleged unfair business practices were completed. The Consumer Protection Unit within the Department was unable to complete a tenth proactive investigation due to the early closure of businesses in December 2011. Greater utilisation of internal resources for the service of summons has expedited the processing and adjudication of matters in the Consumer Affairs court.

With regard to consumer education and awareness programmes, invitations from stakeholders to co-host workshops/projects and share expenses resulted in additional resources for the Department to conduct more consumer awareness programmes.

The administration and implementation of national and provincial consumer protection legislation in concurrence with each other remains a challenge.

Liquor regulation

The pronouncement of the moratorium on the issuing of liquor licenses assisted the Department to address the backlog in liquor license applications. The Liquor Board processed 80 per cent of the outstanding applications and

the remaining applications will be finalised by the end of the 2011/12 financial year. There are still outstanding licenses to be converted and these will be completed by the end of the financial year.

The Liquor Board made good progress in developing a liquor license application system which will improve the turnaround time to process license applications. Phase 1 of the project is complete and led to the relaxation of the moratorium on occasional and catering permits on the 17 November 2011. At the launch, Information Technology (IT) related problems were experienced which were resolved during the final phase of the project. Additional capacity in the Monitoring and Compliance Unit of the Liquor Board, and for education and awareness sessions, is required. The Liquor License re-engineering process will assist in the development of an appropriate structure for the Liquor Board. .

The draft Liquor Bill was finalised and is ready for public comment. A notice in the Government Gazette and other publications was published on the 24th of January 2012 and runs for 30 days.

Gambling and betting

The total gambling revenue collected surpassed the estimate by 16 per cent. The Gauteng Gambling Board reached most of its planned targets and mandate relating to the regulation and control of gambling activities and public education.

Economic planning

The Business Process Outsourcing and Offshoring (BPO-O) Sector Support Programme was developed and a BPO-O Indicator Report produced. The Report is the marketing tool that shows Gauteng value proposition in BPO-O skills level and other competencies compared with other regions of the world. About 14 per cent of BPO-O industry in Gauteng participated in the survey.

The Economic Planning Unit within the Department responded positively to the call to implement decent work and transform the economy. At the beginning of the 2011/12 financial year, the Economic Planning Unit established the Research Chairs Project (Decent Work and Labour Markets and the SMME and Cooperative Observatory) at the institutions of higher learning in Gauteng to strengthen the capacity of the Department and the current relationship through the Gauteng City Region Observatory. A number of Decent Work studies relating to vulnerable sectors of the economy such as the clothing & textile and security sectors and the green economy were conducted and presented to various stakeholders including municipalities, agencies, sector departments, academia and labour.

The establishment of the Economic Intelligence Nerve Centre (EINC) assisted in the management and coordination of data needed by the Department. An intelligence report and a number of economic analyses were developed.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

The DED, in aligning with the Gauteng Medium Term Strategic Framework and the objectives of the provincial government, led the development of the Gauteng Employment, Growth and Development Strategy (GEGDS) which is the framework that underpins the developmental objectives of the province to achieve decent work and sustainable economic growth.

In order to support these objectives, the Department formulated key economic policies and strategies, namely the Industrial Policy which will now be implemented through specific priority sector development strategies; the B-BBEE strategy; the Green Economy strategy; and SMME and Cooperatives strategies. These have all recently been finalised.

The focus now shifts to effective implementation of these strategies, and this critically informs the reprioritisation and reconfiguration of the Department and the development of the Department's 2012/13 Annual Performance Plan and Budget. The demand for DED services and other factors that informed the development of the 2012/13 Annual Performance Plan and budget are discussed in more detail below.

During the 2012/13 financial year, the focus will be upon implementation of the following key strategic programmes:

- The implementation of productive infrastructure in economically depressed areas will be the major focus in order to ensure that the demand in these areas is satisfied by local suppliers. Shared Industrial Production Facilities as well as Municipal Environmental Recycling Clusters will be implemented;

- Two Township Enterprise Hubs will be rolled-out to facilitate job creation, participation of youth in townships in the mainstream economy and regeneration of townships through enhancing economic activity. In line with these programmes, the Department will undertake targeted initiatives to develop cooperatives that will supply selected goods and services to ensure that cooperatives are utilized to support service delivery objectives;
- The implementation of the Gauteng LED Strategic Framework will continue, especially the capacity building programme which will target more stakeholders in municipalities. This will include extending training to local councilors, given the potential they possess to unlock red tape which is perceived negatively by existing businesses and investors; and
- Lastly, a key feature of the LED Strategic Framework will be implemented to assist municipal decision makers to understand their economies better. The Regional Economies Monitor (REM) will be implemented, with beta testing taking place from the 3rd quarter of the 2012/13 financial year.

SMME and cooperatives support: Gauteng Enterprise Propeller (GEP)

The GEP earmarked the Survival & Subsistence Fund to assist start-up SMMEs with production and set-up costs. The pilot Micro-Finance programme will be rolled out in the 2012/13 financial year. GEP will launch a new programme aimed at the development of youth. Through this, youth will be trained and put through a focused development programme and receive financial assistance for start-up costs. SMME and cooperatives support (Co-operative Assistance Programme) involves financial assistance with jobs created by SMMEs receiving financial support and non-financial support.

Development planning

The purpose of the Gauteng Planning and Development Act is to provide for a comprehensive system of development planning and land use management in the province. The promulgation and implementation of the Gauteng Planning and Development Act is planned for the 2012/13 financial year.

In 2012/13, two municipalities will be piloted to ensure alignment of their Spatial Development Frameworks with the EXCO approved Gauteng Spatial Development Framework (GSDF). Two research papers will be completed in 2012/13 on topics related to the urban structuring initiatives identified in the GSDF. The target for 2012/13 is to have a final, approved Gauteng Integrated Development Plan (GIDP).

In the 2012/13 financial year, it is envisaged that 60 per cent of the GeoGCR Project will be implemented. This will ensure that the provincial GIS strategy is effectively rolled-out to all municipalities. The Urban Review Panel is expected to engage in a review of all spatial frameworks and to produce two Bi-Annual Performance Reports with recommendations aimed at improving the efficiency and effectiveness of spatial planning policies in Gauteng, thereby facilitating growth and improving alignment between the spheres of government.

Strategic economic infrastructure

The operator permit for the development of the Industrial Development Zone (IDZ) was approved by the Department of Trade and Industry in December 2010. Phase 1 of the Oliver Tambo International Airport (ORTIA) IDZ project will commence in 2012/13. This includes construction of a Jewellery Manufacturing Precinct (JMP). This will be developed at the ORTIA to promote beneficiation of South Africa's precious metals from raw material to design, manufacturing and retail to grow the export market. Further work is required on the full implementation of the 725ha of IDZ as proclaimed, with regard to sectors, incentives, catalytic infrastructure, Customs Control Area etc. An approved business plan for the development of the ORTIA Cargo Terminal will be finalised in the 2012/13 financial year.

The Freight Mobility Project seeks to improve the movement of freight in and around Gauteng by locating major distribution hubs on the periphery of the urban area, creating linkages for the movement of freight and moving freight back to rail. In relation to the Freight Mobility Project, the construction of the West Rand Freight and Logistics Hub will commence. Other targets include an approved business plan for the development of the Tambo Springs Inland Port and an approved business plan for the development of the Vaal Logistics Hub. The Department will also finalise a comprehensive business plan and commence with City of Tshwane zoning processes for the Rosslyn Freight and Logistics Hub (Auto City). A feasibility study for a railway line to link Bulawayo, Mozambique and Coega will be concluded.

Re-industrialisation

In order to support the growth of labour-intensive industries, key projects in 2012/13 include: metal and machinery sector development; Gauteng Tooling Initiative; BPO-O strategy/sector development; and the furniture sector

development.

The automotive sector development will focus on the continuation of the 2011-12 programme and implementation and roll-out of the following plan for localisation in 2012/13:

- Support to the six Black Economic Empowerment (BEE) companies established in partnership with Ford SA to provide components to the Ford supply line;
- TIH and the AIDC have various skills development and training programmes aimed at increasing specialised skills sets among participants. These programmes include the Incubator at TIH, AIDC's Talent Pipeline, Body Shop mentoring programmes and the youth re-skilling programme;
- The AIDC will continue with projects aimed at assisting companies and individuals affected by the recession. These include the continued development of the Retrenched Workers Database, a database of SMMEs and Co-operatives and the Distressed Companies Helpdesk; and
- Nissan are embarking on their first global export project with a direct investment in excess of R1.5bn in their Pretoria plant. A further R1.2bn investment is expected from their tier-1 supplier base. Support is required in the establishment of a BEE Incubator, Production Simulator and training programme which is directly modeled around the Ford Incentive model.

Building an innovation and knowledge-based economy

In order to drive the competitiveness and economic growth of the Gauteng economy, key projects in 2012/13 include: GPG ICT Audit and Compliance; GPG eGovernment Services Design and GPG Services Portal (SMME Portal); Gauteng Smart City Development (NASREC ICT HUB); Alexandra Broadband Pilot; Soweto Broadband Pilot; Maxum at TIH; The Gauteng Innovation Competition; Innovation Hub Exchange; mLab/ICT Mobile applications development; preliminary design of the Gauteng Biotech Park and Pharma Park; facilitate investment in Bronkhorstspuit Renewable Energy project; investment facilitated in Soy Protein for Human Consumption project; and the Climate Innovation Centre.

Green economy interventions

Sustainable economic growth and development in Gauteng will be conducted through the Moringa Olifeira project, the AWESOME Project (Agriculture/Waste/Energy) and the Carbon Capturing & Sequestration (CCS) Project.

The Moringa project is intended to provide economic growth, food security, and jobs in the northern parts of Gauteng through the development of a regional economic value chain by identifying opportunities for the development of green jobs in farming trees by local communities, the development of products in the health, food, pharmaceutical sectors, as well as stimulating demand through awareness campaigns. In this regard, 40 additional hectares of Moringa plantation will be added to the Moringa Olifeira Project.

The AWESOME Project (Agriculture/Waste/Energy) combines agricultural labour, waste management and clean energy production. The project will generate electricity and water (and other bi-products to be used in manufacturing such as ceramics) from waste material. It will create green jobs by implementing new technology in an area that will protect natural resources for the future. Plans include the completion of the feasibility study for the establishment of waste to energy plant, the implementation of the findings from 2 Hartebeespoort Dam Hydro studies, the implementation of the Industrial Waste Exchange Programme (IWAX) pilot, the full establishment of an operational pilot medical waste treatment facility, the completion of a feasibility study on gas, the development of a business plan on gas and the establishment of three municipal waste buy back centres.

The aim of the Carbon Capturing & Sequestration (CCS) project is to catalyse innovation to develop a methodology to capture, store and sequester carbon emissions from smoke stacks without negatively impacting upon industrial output, whilst releasing O₂ and H₂O back into the atmosphere and ultimately producing bio-diesel, animal feedstock and fertiliser.

Tourism sector development

The Gauteng Tourism Authority supports 3 of the 6 sectors identified by the Gauteng Industry Policy Framework (GIPF): tourism, the green economy and creative industries. GTA has joined the green revolution through its current efforts to develop a multi-layered Green Tourism Framework. There is a heightened focus on cooperation with, and support for, relevant creative industries as advocated by the New Growth Path plan in order to bolster the plan to create the number of jobs targeted by the tourism sector (in conjunction with cultural and creative industries.) A Tourism Summit held in July 2011 marked a turning point in building the necessary partnerships that will underscore tourism as an instrument for socio-economic growth and development, with job creation and a contribution to provincial economy as a net effect. Following the Summit, there has been ongoing dedicated

'cyber' engagement among key industry partners all geared towards achieving the plans, including targeted job creation.

The provincial skills audit will be conducted in partnership with the Culture, Arts, Tourism, Hospitality, Sports Sector Education and Training Authority (CATHSSETA) to make informed strategic interventions in both the priority sector skills needs and quality of training to optimise the application of limited resources. The Ga-Rankuwa Hotel School (inherited from the North West Province) will be repositioned as a centre of excellence as one of the strategic tools to enhance sector skills across the country and continent. The new green economy revolution presents an unprecedented opportunity for new skill sets required to transform and diversify the Gauteng economy in general, including infrastructure investment opportunities. Through the newly developed Gauteng Tourism Sector Strategy, there will be sharpened tourist segmentation processes that will empower the sector to identify responsive product development opportunities such as the new heritage and other routes being developed. This will also help package a myriad of sector investment opportunities.

The provincial institutional framework is being revised to ensure that only the provincial Destination Marketing Organisation (DMO) is responsible for positioning and managing the Gauteng tourism brand messages and optimising marketing investment domestically and internationally.

GTA restructured its organisational design to enable it to, inter alia, respond to new sector demands including adopting effective anti-recessionary measures, improving regional tourism benefits and other general demands such the need for targeted group beneficiation through an internal GEYODI (Gender Youth and People with Disabilities) focal point.

GTA is spearheading the establishment of a state-of-the-art visitor information centre (VIC) at the OR Tambo International Airport that will boast a trade desk managed in partnership with sister agency GEDA.

At the Cradle of Humankind World Heritage Site, the recapitalisation of the Maropeng Visitor Interpretation Centre will be finalised. The development of two Orientation Centres as Public Private Partnerships at Magaliesburg and Lanseria, together with the provision of the required bulk infrastructure to the sites including access road infrastructure and the installation of artwork at the gateways to the COH WHS, will commence during the 2012/13 financial year.

At Dinokeng, the finalisation of the feasibility study for the development of the Roodeplaat Dam Tourism Hub is a key priority. In addition, the investigation into suitable options to develop the Cullinan area as a Tourism Hub will be concluded. This will involve the construction and rehabilitation of the final portion of Road P2-5 that connects Cullinan to the Dinokeng Game Reserve and Roodeplaat Dam Tourism Hubs.

Creative industries sector development

The Gauteng Film Commission (GFC) will establish the Gauteng Fashion Council in the 2012/13 financial year. As a mechanism to stimulate growth and development in the film sector, 10 signature events will be identified and marketed by Gauteng Tourism Authority (GTA) per annum. The core business of the GFC is to facilitate and enhance the contribution of the film industry to economic growth in the province. There is a need for the GFC to up-scale its 'inward' strategy, through more focused and dedicated support programmes aimed at the development of the local independent filmmaking industry, and in particular, to support the emergence of a new generation of black filmmakers. The difficult fiscal environment means that independent filmmakers are particularly vulnerable. This support is aligned with the commitment to play a more proactive role in driving job creation. As a result significant emphasis needs to be placed on job creation and content development, while still delivering film commission services to the established industry. As such, the key strategic focus areas of the GFC are backed by specific, clearly identified programmes to ensure delivery, in the areas of Industry Support and Development, Marketing and Communications and Research. Following on from Phase II of 'Project Gaullywood', the GFC will now focus on projects emerging from the film strategy. GFC's sector strategy will set the framework for the development of production infrastructure in Gauteng, in particular through the development of a 'Film City' - a local film and media hub - that will contribute to the growth of the industry as well as develop job creation and content development. It is envisaged that Film City will be an institutional, training, networking, production, screening and broadcast hub, the first centre of its kind on in Africa, and will provide support to emerging filmmakers and production companies, while creating exposure to the sector for local communities. Developing the film centre will generate economic, social and creative benefits for Gauteng, South Africa and the continent as a whole.

Under sustainable employment creation, the Department will prioritise the placement of matric/NCV 4 graduates

(employ 4000 youth), Township Hubs/Mega Hub employee 4585 youth), and the Y-AGE Programme which identifies, screens, trains, finances and supports 50 000 youth and women entrepreneurs.

Gauteng Economic Development Agency: Trade and investment promotion

The strategic goal of GEDA is to improve wealth creation, reduce poverty and increase decent work opportunities. These will be achieved through trade & investment promotion, economic facilitation and implementation. The GEDA will focus on hosting 40 missions at the Trade and Investment Information and Administration Services Hub. Furthermore, GEDA will directly facilitate 6 FDI investments and 11 DDI investments. Other priorities includes supporting 1000 enterprises to be export ready and facilitation of 13 Gauteng-led missions to other countries in Africa.

Broad-Based Black Economic Empowerment

The monitoring of compliance with Preferential Procurement in the GPG in support of its B-BBEE strategy will continue. This includes but is not limited to:

- Determining the percentage of PP spend from Qualifying Small Enterprises (QSEs), Exempted Micro Enterprises (EMEs) and Co-operatives;
- Capacity building: developing a training programme for all GPG employees involved in procurement and for B-BBEE Champions in the province; and
- Alignment of departmental policies and procedures to the PPPFA to B-BBEE.

In addition, the B-BBEE unit will develop and implement a communication strategy to target internal and external stakeholders to obtain the widest understanding and application of the B-BBEE strategy, which aims to inter alia:

- Publicise the GPG B-BBEE strategy objectives to gain endorsement and agreement with business and civil society for their support through formation of strategic partnerships;
- Initiate training for departments, agencies, municipalities and suppliers to capacitate B-BBEE Champions, practitioners, managers and suppliers on the application of the GPG B-BBEE strategy, monitoring and evaluation on the implementation to monitor achievements against the set targets;
- Prepare a user friendly handbook, which summarises the key principles for use by GPG staff and external stakeholders.

Consumer Affairs

The advent of the National Consumer Protection Act (Act no 68 of 2008) created huge challenges for the role and functions of the Consumer Affairs Unit in the Department. The provincial legislation must still be aligned with the new national legislation, in order to accord with the national norms and standards. Key to the implementation of this law is the role the provinces should play. In this regard, the Department identified sections in the national Act that have an impact on the role and mandate of the Department and will consequently review the Consumer Affairs (Unfair Business Practices) Act 7 of 1996.

An increase in the number of consumer complaints received as a result of the passing of the National Consumer Protection Act is expected. In order to assist, additional human capital will be sourced and an automated consumer complaints management system will be redesigned to expedite the resolution of consumer complaints. Consumer education, advocacy and awareness remain the cornerstone on which consumer protection is built. The new communication and marketing strategy calls for increased use of media to inform the community. An evaluation of the interventions/recommendations emanating from the findings of the survey commissioned two years ago will also be conducted. Closer relations with the media will be facilitated to market and promote the office, the consumer affairs court and their functions. Tertiary institutions have also been targeted in order to inform young consumers.

The consumer affairs court's visibility to the public has not been impressive in the recent past. Increased access to the court in communities is a top priority. The Consumer Protection Act advocates the promotion and protection of consumer rights of the downtrodden in rural and unsophisticated communities.

Liquor regulation

The Liquor Licensing Office, located within the Business Regulation and Governance Programme, is critical to the Department's strategic objective of ensuring effective regulation. The functions of the Liquor Licensing Office are derived from the Gauteng Liquor Act, 2003 and as such the unit is responsible for ensuring operational excellence through regulation and processing of liquor license applications, enforcement of regulations and promotion of responsible trading and consumption.

The Liquor Licensing Unit is also responsible for administrative support to the Gauteng Liquor Board, a statutory body established in terms of Section 2 of the Gauteng Liquor Act, 2003.

The Liquor Licensing Unit is characterised by a number of problems which are hindering service delivery (issuing of licenses and running an efficient Board) and liquor regulation. A number of strategies to resolve the issues were devised in the 2011/12 financial year. Amongst those was the resolution to centralise secretariat functions to support both the Liquor Board and the Local Committees; and to split the Inspectorate functions into pre- and post- inspections and law enforcement and compliance inspections. A moratorium was declared in August 2011 to address the myriad of problems identified. This moratorium is effective for 6 months.

The resolution to centralise the secretariat function of the Liquor Board will enable the Department to monitor the functioning of local committees, bring uniformity in decision making, create a platform for close engagement between the Board and the Local Committees and create the ability to take timeous remedial action when problems are identified. As a consequence of this resolution, staff at regional offices will drive the new robust education and awareness campaign.

Key projects of the Liquor Board for the 2012/13 financial year include: Implementation of the automated liquor licensing system; intensifying education and awareness programmes; increasing the number of inspections; increasing revenue; scheduling sittings of the Gauteng Liquor Board and local committees; and piloting the relocation of taverns into entertainment hubs.

Gambling regulation - Gauteng Gambling Board (GGB)

The GGB will continue with the general gambling awareness programmes. Intensifying the responsible gambling awareness campaign in the province is a priority. More than a third of adults in Gauteng in the 18-30 year age group participate in some form of gambling, including Lotto, Lotto Plus, Powerball, casino gambling and dice. Almost two-thirds of gamblers say that they gamble in a bid to boost their income, and only one third do so for fun or entertainment. The high incidence of unemployment and poverty plays an important role in this pattern which indicates that gambling is seen by many people as one of the solutions to the challenges they face.

The GGB will review the impact of the proposed withholding tax on punters' winnings and contribute to the deliberations on the proposed amendments to the Taxation Laws Amendment Bill.

GGB will continue to implement the new mandate entrusted to it by Parliament in December 2010 to act as a supervisory body overseeing compliance by institutions in the gambling sector in terms of the Financial Intelligence Centre Act (Act 38 of 2001).

Economic planning

During the 2012/13 financial year, the focus will be on consolidating the position of the Economic Planning Unit as the thought leader in economic development issues by ensuring that robust engagement takes place with key stakeholders and more evidenced based policies and strategies are developed for implementation.

The research and knowledge management functions will be capacitated to deliver the required economic information and intelligence to support the design and development of appropriate interventions including measures for rapid sustainable job creation and long term economic growth for the Gauteng Global City Region. An impact index will be applied to assess the effectiveness of these measures and track their contribution to the attainment of GEGDS' targets.

More attention will be given to the development of sector support programmes for implementing and completing the remaining sector strategies for sectors targeted by the Gauteng Industrial Policy Framework (GIPF). Through the sector programmes, strategic partnerships will be established with industry and labour to ensure that the competitiveness of Gauteng industrial and services sectors is enhanced to grow the economy and create jobs.

The Green Economy and ICT Programme Management Offices (PMOs) will be up-scaled to provide the required capabilities to drive implementation of these key sectors which are deemed vital for the long term economic growth path choice of the provincial government, as stated in the GEGDS.

Given the position of Gauteng as a growth engine of the continent, a series of exercises will be undertaken to support regional integration and to ensure that Gauteng remains a major gateway in the African continent for trade and investment.

4. RECEIPTS AND FINANCING

4.1 Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: ECONOMIC DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	913 167	875 719	1 087 082	805 580	822 573	822 573	912 008	1 006 604	1 062 816
Total receipts	913 167	875 719	1 087 082	805 580	822 573	822 573	912 008	1 006 604	1 062 816

Over the 2012 MTEF the allocation grows by an annual average rate of 8.9 per cent from R912 million in 2012/13 to R1 billion in 2014/15 with funds earmarked for job creation initiatives. The allocation from grew R913.2 million in 2008/09 to R1 billion in the 2010/11 financial year. The decline in the budget from R1 billion in 2010/11 to R805.6 million in the 2011/12 financial year is due to the termination of the motorsports contract. In the 2011/12 financial year, the budget increased from R805.6 million to R822.6 million due to a rollover of funds for the installation of a connectivity structure, commitments in relation to the Economic Intelligence Nerve Centre and the Community Works Programme.

4.2 Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: ECONOMIC DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts	553 479	538 450	616 636	633 746	633 746	633 746	662 680	702 440	744 587
Casino taxes	521 608	506 143	585 980	556 716	556 716	556 716	586 545	621 737	659 042
Horse racing taxes	31 871	32 307	30 656	77 030	77 030	77 030	76 135	80 703	85 545
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than capital assets	(6 011)	39	311						
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	7 470	3 860	2 706	1 082	1 082	1 082	1 082	1 082	1 147
Sales of capital assets									
Transactions in financial assets and liabilities	261	3 833	(54 525)	250	250	250			
Total departmental receipts	555 199	546 182	565 128	635 078	635 078	635 078	663 762	703 522	745 734

The Department generates revenue from gambling taxes which is comprised of casino taxes and horse racing taxes. The gambling revenue is collected by the Gauteng Gambling Board (GGB) for a commission in terms of the Public Finance Management Act Sec 21 (1), (2) and (3) as well as the Gauteng Gambling Act of 1995 as amended.

Over the 2012 medium term, total receipts are projected to be R539.73 million increasing to R745.7 million in the 2014/15 financial year with casino taxes contributing the largest portion. The GGB will continue to intensify the responsible gambling awareness campaign in the province.

5. PAYMENT SUMMARY

5.1 Key assumptions

The budget was compiled in accordance with the Provincial Budget Guidelines. The new departmental strategies, based on the 2014 Medium Term Strategic Framework, inform the Department's budget. Cost-saving strategies, inflation-related adjustments, personnel cost increases and performance bonuses for levels 1 to 12 were taken into account.

5.2 Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: ECONOMIC DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	93 945	83 876	126 334	99 306	108 909	108 909	108 283	118 501	127 312
2. Integrated Economic Development Services	155 159	192 897	216 279	187 540	203 414	203 414	247 632	312 735	321 136
3. Trade and Sector Development	518 599	484 239	658 646	450 235	422 983	422 983	455 411	473 097	504 262
4. Business Regulation and Governance	38 099	43 801	52 685	32 367	47 342	47 342	66 337	70 419	76 501
5. Economic Planning	20 027	15 360	10 638	36 132	39 925	39 925	34 345	31 852	33 605
Total payments and estimates	825 829	820 173	1 064 582	805 580	822 573	822 573	912 008	1 006 604	1 062 816

5.3 Summary of economic classification

TABLE 4: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ECONOMIC DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	225 095	190 861	215 762	264 454	270 349	270 349	318 060	377 527	395 799
Compensation of employees	75 534	85 651	92 536	127 933	127 933	124 518	113 013	120 359	128 182
Goods and services	149 562	105 210	123 226	136 521	142 416	145 831	205 047	257 168	267 617
Interest and rent on land									
Transfers and subsidies to:	597 322	625 129	839 773	538 566	541 994	541 994	590 948	626 907	664 728
Provinces and municipalities	2 500	9 925	21 500						
Departmental agencies and accounts	594 822	615 204	817 204	538 566	541 766	541 766	590 948	626 907	664 728
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households			1 069		228	228			
Payments for capital assets	3 412	3 764	1 749	2 560	10 230	10 230	3 000	2 170	2 289
Buildings and other fixed structures									
Machinery and equipment	3 412	2 912	1 749	2 560	10 230	10 230	3 000	2 170	2 289
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets		852							
Payments for financial assets		419	7 298						
Total economic classification	825 829	820 173	1 064 582	805 580	822 573	822 573	912 008	1 006 604	1 062 816

The total expenditure increased from R825.8 million in 2008/09 to R1 billion in the 2010/11 financial year. In the 2010/11 financial year, the highlight was the approval of the GEGDS and other supporting policies and strategies. Transfers to the public entities under the ownership and control of the Department are a major cost driver. Over the 2012 MTEF, the departmental budget increases from R912 million in the 2012/13 financial year to R1 billion in 2014/15 at an annual average of 8.9 per cent to provide for inflationary related adjustments, job creation initiatives and the implementation of the GEGDS. The largest share of the budget is allocated to the Trade and Sector Development Programme to provide for transfers to the agencies.

In the 2011/12 financial year, the Department's budget increased due to the rollover of funds for the installation of a connectivity structure, commitments in relation to the Economic Intelligence Nerve Centre and the Community Works Programme. The revised estimate for the 2011/12 financial year presents no possible deviation from the budget of the 2011/12 financial year.

The budget increases from R912 million to R1.01 billion in the 2014/15 financial year with funds earmarked for job creation initiatives. Compensation of employees decreases from R127.9 million in the 2011/12 financial year to R113 million in the 2012/13 financial year because the personnel budget for the trading entities within the Department have shifted to the item transfers to departmental agencies and accounts. The personnel budget increases to R128.18 million in 2014/15. In addition the personnel budget of the department over the 2012 MTEF was earmarked by the Provincial Treasury and accommodates only the existing staff. The total transfers under departmental agencies and accounts include transfers to public and trading entities, estimated at R590.9 million for the 2012/13 financial year and R664.7 million in 2014/15. Over the 2012/13 MTEF, transfers to departmental agencies and accounts increase at an annual average rate of 7.1 per cent. The budget for machinery and equipment is R3 million in 2012/13 to fund the additions to furniture and equipment. Goods and services increase from R136.5 million to R205 million in 2012/13 as a result of job creation initiatives and the implementation of the GEGDS and to accommodate inflationary pressure.

5.4 Transfers

5.4.1 Transfers to public entities

TABLE 6: SUMMARY OF DEPARTMENTAL TRANSFERS TO PUBLIC ENTITIES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Gauteng Enterprise Propeller	53 650	116 341	131 659	91 445	105 445	105 445	104 300	120 636	125 348
2. Gauteng Economic Development Agency	56 993	61 000	65 836	45 362	48 362	48 362	68 000	58 685	66 946
3. Gauteng Tourism Agency	58 786	48 500	70 551	46 488	61 488	61 488	52 045	62 016	65 427
4. Gauteng Film Commission	39 035	16 400	17 070	14 747	18 747	18 747	23 453	17 163	18 107
5. Blue IQ Investment Holding (Pty)Ltd	295 558	216 165	255 837	197 088	197 088	197 088	205 223	247 920	261 556
Total departmental transfers to public entities	504 022	458 406	540 953	395 130	431 130	431 130	453 021	506 420	537 384

The public entities listed above are under the control and ownership of the Department. The Department will transfer funds to the trading entities under its control, namely the Gauteng Liquor Board, the COH and Dinokeng but these are not listed in the above table.

The total transfers to public entities grew from R504 million in 2008/09 to R540.9 million in the 2010/11 financial year. Over the 2012 MTEF the total transfers to public entities increase from R453 million in 2012/13 to R537.4 million in the 2014/15 financial year.

The allocation to GEP increases from R104.3 million in 2012/13 to R125.3 million in the 2014/15 financial year for key projects such as the Survival & Subsistence Fund which will assist start-up SMMEs with production and set-up costs. During the 2011/12 financial year, the GEP budget was adjusted upwards to R105 million for the Y-Age programme.

The mandate of the Gauteng Development Agency (GEDA) is to reduce poverty, improve wealth creation and increase work opportunities. During the 2011/12 financial year, the transfer to GEDA increased to R48.4 million for hosting the Gauteng Investor's Conference. The GEDA will receive R68 million in the 2012/13 financial year, for projects such as the facilitation of investments, and the hosting of 40 missions at the Trade and Investment Information and Administration Services Hub.

Over the 2012 MTEF, the allocation for the GTA grows from R52.4 million to R65.4 million for key projects such as the provincial skills audit and a state-of-the-art visitor information centre. During the 2011/12 financial year, the GTA received an additional R15 million for the Garankuwa Hotel School and the Sansui Summer Cup. GTA also manages projects directed at youth and woman empowerment.

During the 2011/12 financial year, the budget of the GFC increased to R18.7 million due to film content development. The transfers to GFC decrease from R23.5 million in 2012/13 to R18.1 million in the 2014/15 financial year for key projects such as the Gauteng Fashion Council. The GFC created 522 jobs through support for productions and projects in the 2011/12 financial year.

The budget for Blue IQ decreased from R255.8 million to R197 million in 2011/12 due to the cancellation of the motorsports contract. No upward or downward adjustment to the transfer of Blue IQ (Pty) Ltd was made during the 2011/12 financial year. The Blue IQ (Pty) Ltd budget increases significantly from R205.2 million in 2012/13 to R261.6 million in the 2014/15 financial year, for key projects such as the ORTIA IDZ, the metal and machinery sector development, the Gauteng Tooling Initiative, the BPO-O strategy and automotive sector development.

5.4.2 Transfers to local government

TABLE 6: DEPARTMENTAL TRANSFERS TO LOCAL GOVERNMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category A			19 300						
Category B	2 500	3 500	2 200						
Category C		6 425							
Total departmental transfers to local government	2 500	9 925	21 500						

These transfers relate to the development of local economies in partnership with key stakeholders by aligning local economic development (LED) initiatives with government programmes. Total transfers to local government in the 2009/10 financial year were R9.9 million of which R6.4 million was transferred to the West Rand municipality and R3.5 million to the Randfontein local municipality.

Transfers to local government in the 2010/11 financial year amounted to R21.5 million of which R4.5 million were Category A transfers and R17 million Category B transfers.

The Department did not provide for any transfers to municipalities over the 2012 MTEF but will provide non-financial support to local municipalities. This includes the implementation of the Gauteng LED Strategic

Framework, especially the capacity building programme which will target stakeholders in municipalities.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

The purpose of the programme is to provide strategic leadership, support and transversal business solutions to enable the MEC, HOD and the Department to effectively and efficiently deliver on their mandates. The programme leads delivery towards the following DED Strategic Goal.

Programme objectives

The goal of the programme is to promote public accountability and achieve high standards of corporate governance and efficient resource utilisation. To achieve these goals, the programme level strategic objectives set out in the revised strategic plan and annual performance plan are:

- Provide strategic support to the MEC;
- Provide strategic leadership, administrative support and oversight management to the HOD;
- Financial accountability and compliance with all prescribed financial regulations and guidelines; and
- Employment equity targets achieved.

TABLE 7: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	13 035	8 115	9 903	10 597	9 895	12 063	9 890	10 344	11 395
2. Office of the HOD	20 647	4 171	22 366	10 137	10 964	20 529	10 799	9 851	12 686
3. Financial Management	16 481	17 027	16 178	13 568	14 920	14 920	16 466	16 363	17 363
4. Corporate Services	43 782	54 563	77 887	65 004	73 130	61 397	71 128	81 943	85 868
Total payments and estimates	93 945	83 876	126 334	99 306	108 909	108 909	108 283	118 501	127 312

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	80 786	82 335	116 885	97 655	99 734	99 734	106 282	117 269	126 012
Compensation of employees	37 425	41 388	45 942	55 514	59 992	56 577	53 673	54 215	57 410
Goods and services	43 362	40 947	70 943	42 141	39 742	43 157	52 609	63 054	68 602
Interest and rent on land									
Transfers and subsidies to:	11 500		1 069		20	20			
Provinces and municipalities									
Departmental agencies and accounts	11 500								
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households			1 069		20	20			

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for capital assets	1 659	1 122	1 082	1 651	9 155	9 155	2 001	1 232	1 300
Buildings and other fixed structures									
Machinery and equipment	1 659	1 122	1 082	1 651	9 155	9 155	2 001	1 232	1 300
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets		419	7 298						
Total economic classification	93 945	83 876	126 334	99 306	108 909	108 909	108 283	118 501	127 312

Over the 2012 MTEF, the Administration budget of R108.9 million declined slightly from the revised estimate of R108.9 million for the 2011/12 financial year. During the 2011/12 financial year, the Administration budget increased due to the rollover of funds for commitments in relation to the connectivity structure and internal reprioritization to centralise certain functions such as training.

In the 2010/11 financial year, expenditure is a total of R126.3 million with the Sub-programme: Corporate Services contributing 62 per cent to this amount as a result of support services provided to the Department. In 2010/11, payments for financial assets amount to R7.2 million due to bad debts written off as irrecoverable. The allocation increases from R108.9 million in the 2012/13 financial year to R127.3 million in the 2014/15 financial year.

PROGRAMME 2: INTEGRATED ECONOMIC DEVELOPMENT SERVICES

Programme description

The purpose of the programme is to proactively provide integrated development; facilitate regional and local economic development; and promote and support business enterprises in targeted sectors, thereby contributing to the development of Gauteng into a competitive global city with a distinctive African identity. The programme leads delivery towards the following DED Strategic Goal.

Programme objectives

To provide integrated economic and development planning which informs spatially referenced regional and local economic development; and contributes to the development of Gauteng into a globally competitive city region. To achieve this goal, the programme level strategic objectives as set out in the revised Strategic Plan and Annual Performance Plan are:

- Youth employment programmes implemented;
- Regional and local economic development;
- SMME's and cooperatives supported financially and non-financially; and
- Integrated development aligned to GCR long term planning.

TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES : INTEGRATED ECONOMIC DEVELOPMENT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Enterprise Development	60 877	119 626	132 329	98 301	109 873	109 873	110 739	127 733	132 979

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
2. Regional and Local Economic Development	5 427	12 580	23 759	3 667	4 525	4 525	4 313	3 388	3 574
3. Economic Empowerment	88 855	60 691	60 191	85 572	89 016	89 016	132 580	181 614	184 583
Total payments and estimates	155 159	192 897	216 279	187 540	203 414	203 414	247 632	312 735	321 136

TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: INTEGRATED ECONOMIC DEVELOPMENT SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	98 388	65 008	62 994	95 726	97 562	97 562	142 964	191 731	195 400
Compensation of employees	12 207	14 267	14 696	21 080	18 287	18 287	21 264	24 541	24 793
Goods and services	86 181	50 741	48 298	74 646	79 275	79 275	121 700	167 190	170 607
Interest and rent on land									
Transfers and subsidies to:	56 150	126 266	153 159	91 445	105 483	105 483	104 300	120 636	125 348
Provinces and municipalities	2 500	9 925	21 500						
Departmental agencies and accounts	53 650	116 341	131 659	91 445	105 445	105 445	104 300	120 636	125 348
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households					38	38			
Payments for capital assets	621	1 623	126	369	369	369	368	368	388
Buildings and other fixed structures									
Machinery and equipment	621	771	126	369	369	369	368	368	388
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets		852							
Payments for financial assets									
Total economic classification	155 159	192 897	216 279	187 540	203 414	203 414	247 632	312 735	321 136

The budget increases from R155.2 million in 2008/09 to R187.5 million in 2011/12. Over the 2012 medium term, the budget increased from R203.4 million (revised estimate) to R247.6 million to fund transfers to the GEP and LED projects. The GEP budget increased from R104.3 million in 2012/13 to R125.3 million in 2014/15

financial year for key projects such as the Survival & Subsistence Fund which will assist start-up SMMEs with production and set-up costs. No transfers to municipalities are budgeted for over the 2012 medium term, but the Department will continue to provide support to municipalities. Total payments increased from R155.2 million in 2008/09 to R192.8 million in the 2009/10 financial year by an annual average rate of 29 per cent.

During the 2011/12 financial year, the total Programme budget was adjusted upwards as a result of a rollover to fund commitments in relation to the Community Works Programme. Compensation of employees grows from R21.3 million in 2012/13 to R24.8 million in the 2014/15 financial year to provide for existing personnel. The goods and services budget increased from R79.3 million in 2011/12 (revised estimate) to R121.7 million in the 2012/13 financial year due to projects in relation the implementation of job creation initiatives and the GEGDS.

SERVICE DELIVERY MEASURES

PROGRAMME 2: INTEGRATED ECONOMIC DEVELOPMENT SERVICES

Programme/Sub-programme performance measure	Estimated Annual targets		
	2012/13	2013/14	2014/15
Cumulative number of Matric / NCV 4 Graduates placed per annum. (Model is designed around 100% placement of trainees per annum)	4000	8000	8000
Number of youth employed through Township Hubs / Mega Hub (2)	4585	4585	4585
Cumulative number of SMME's supported financially	1860 (680 New)	3140	4100
Cumulative number of SMME's supported non-financially	22 947 (1127 New)	26 860	28 000
Number of jobs created by SMME's receiving financial support per annum	1215	2196	2196
Y-Age Programme: Cumulative number of youth and women entrepreneurs supported (identified screened, trained, financed and supported)	50 000	100 000	100 000
Cumulative number of Co-ops supported financially	100 (50 New)	113	125
Cumulative number of Co-ops supported non-financially	831 (50 New)	1164	1360
Number of jobs created by Co-ops receiving financial support per annum	515	567	623
Percentage implementation of GeoGCR	60%	80%	100%

PROGRAMME 3: TRADE AND SECTOR DEVELOPMENT

Programme description

To facilitate the implementation of strategic programmes that will stimulate the competitiveness and social transformation of Gauteng, enhance trade and export promotion and the attraction of investment, and result in the creation of decent jobs, increased tourism, and a greener economy.

Programme objectives

To facilitate the implementation of strategic programmes that will stimulate the competitiveness and social transformation of Gauteng, enhance trade and export promotion and the attraction of investment, and result in the creation of decent jobs, increased tourism, and a greener economy. To achieve the above goal, the Programme level Strategic Objectives set out in the revised Strategic Plan and Annual Performance Plan are as follows:

- Strategic economic infrastructure stimulating employment-led growth and development;
- Re-industrialisation to support the growth of labour-intensive industries;
- Building an innovation and knowledge-based economy to drive competitiveness and economic growth;
- Green Economy interventions to support sustainable economic growth and development;
- Tourism sector development to drive competitiveness and economic growth;
- Creative Industries sector development to drive competitiveness and economic growth;
- Sustainable employment creation; and
- Trade and investment promotion.

TABLE 11: SUMMARY OF PAYMENTS AND ESTIMATES: TRADE AND SECTOR DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
1. Trade and Investment Promotion	59 220	62 427	67 527	48 476	50 124	94 309	69 433	60 195	68 650
2. Sector Development	163 821	205 647	232 173	204 671	175 771	131 586	180 755	164 982	174 056

3. Strategic Initiatives	295 558	216 165	358 946	197 088	197 088	197 088	205 223	247 920	261 556
Total payments and estimates	518 599	484 239	658 646	450 235	422 983	422 983	455 411	473 097	504 262

TABLE 12: SUMMARY OF ECONOMIC CLASSIFICATION: TRADE AND SECTOR DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	2 227	1 404	1 691	3 114	1 762	1 762	1 433	1 510	1 704
Compensation of employees	2 136	1 258	1 654	2 967	1 615	1 615	1 286	1 352	1 536
Goods and services	91	146	37	147	147	147	147	158	168
Interest and rent on land									
Transfers and subsidies to:	516 372	482 812	656 955	447 121	421 221	421 221	453 978	471 587	502 558
Provinces and municipalities									
Departmental agencies and accounts	516 372	482 812	656 955	447 121	421 221	421 221	453 978	471 587	502 558
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets		23							
Buildings and other fixed structures									
Machinery and equipment		23							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	518 599	484 239	658 646	450 235	422 983	422 983	455 411	473 097	504 262

Expenditure for the period 2008/09 to 2009/10 fluctuated from 518.8 million in 2008/09 to R658.6 million in the 2010/11 financial year as a result of transfers to public entities and trading entities Blue IQ (Pty) Ltd, GTA, GFC, GEDA, Dinokeng and the Cradle of Humankind.

Over the 2012 medium term, the total programme budget increased from R455.4 million to R504.3 million with transfers to departmental entities. The largest share of the budget is allocated to the sub-programmes Strategic Initiatives and Sector Development due to the transfers of funds to public and trading entities. The compensation of employees' budget increases slightly and amounts to R1.3 million for the 2012/13 financial year to fund the existing personnel costs. Goods and services remain constant at R147 000 due to the centralisation of certain administrative costs.

SERVICE DELIVERY MEASURES**PROGRAMME 3: TRADE AND SECTOR DEVELOPMENT**

Programme/ Sub-programme Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Percentage completion of Jewellery Manufacturing Precinct	60% (Construction)	100% (Commissioned / Sign-off)	-
Percentage completion of ORTIA Cargo Terminal	20% (Approved plan)	40% (Appoint contractors)	50% (Turn Soil)
Percentage completion of West Rand Freight and Logistics Hub	50% (Turn Soil)	70% (Second Construction stage)	100% (Commissioned / Sign-off)
Percentage completion of Tambo Springs Inland Port	20% (Approved plan)	100% (Commissioned / Sign-off)	-
Percentage completion of railway line to Bulawayo, Mozambique and Coega	10% (Feasibility Study)	20% (Approved plan)	50% (Turn Soil)
Percentage completion of Vaal Logistics Hub	20% (Approved plan)	30% (Preliminary Design)	40% (Appoint Contractors)
Percentage completion of Auto City	(20%) Approved Plan and commence with CoT zoning processes	30% (Preliminary Design)	40% (Appoint Contractors)
BPO-O strategy / sector development Cumulative number of new BPO-O enterprises starting in Gauteng	4	20	20
BPO-O strategy / sector development Cumulative number Monyetla Readiness Project beneficiaries trained to become back-office agents	3200	9000	9500
Furniture sector development Cumulative number of Craftsmen and designers trained	30	300	300
Furniture sector development Number of furniture SMME'S supported with export marketing	50	20	20
Automotive sector development Number of youth trained through Nissan simulation project	1000	1000	1000
Automotive sector development Number of beneficiaries from Youth reskilling and technical training programme	500	500	500
Automotive sector development Number of beneficiaries from Mentorship programme for body repair shops and linking with established businesses	80	80	80
Automotive sector development Number of people trained at FORD SIMULATOR and Training Academy	1370	1370	1370
Automotive sector development Number of taxis converted to utilize LP Gas for fuel	200	200	
Gauteng Smart City Design and Development (NASREC ICT HUB) Percentage completion of Blueprint Design	100% (Approval)		
Gauteng Smart City Design and Development (NASREC ICT HUB) Percentage deployment of Datacentre equipment	50% agreed deployment	100% (Completed and Hand-over)	
Gauteng Smart City Design and Development (NASREC ICT HUB) Percentage deployment of Contact centre equipment	50% agreed deployment	100% (Completed and Hand-over)	
Percentage development of SMME portal	100% (Completed and Hand-over)		
Maxum at TIH Number of companies in pre-incubation	26	52	52
Maxum at TIH Number of companies in incubation	8	25	25
Number of Entrepreneurs trained and mentored via Gauteng Innovation Competition	6	10	15
Number of innovations commercialised directed at improving service delivery (Innovation Hub Exchange)	8	10	10
mLab / ICT Mobile applications development Number of new developers supported to commercialise their innovations	10	20	20

Programme/ Sub-programme Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Moringa Oliveira tree project Number of Hectares of Moringa plantation	60 Hectares	100 Hectares	100 Hectares
Industrial Waste Exchange Programme (IWAX) Operational Industrial Waste Exchange Programme (IWAX) pilot	Operational Industrial Waste Exchange Programme (IWAX) pilot	Fully utilized industrial waste plant and new business opportunities	
Medical waste treatment facility Operational pilot medical waste treatment facility	60% (Commissioning ongoing)	Fully operational pilot medical waste treatment facility	
Number of community nurseries established	2 initiated	2 fully established	
Operational pilot waste to energy plant	60% (Commissioning ongoing)	Operational pilot waste to energy plant	
Number of waste buy back centres established	3		
Percentage regeneration of Garankuwa Hotel School	70% (Implement first milestones in regeneration plan)	100% (Commissioned / Sign-off)	
Percentage upgrade of Maropeng Tourism infrastructure	100% (Commissioned / Sign-off)		
Percentage improvement and development of Constitutional Hill	60% (First stage Construction)	70% (Second stage Construction)	100% (Commissioned / Sign-off)
Number of local community members employed as safety monitors annually	400	400	
Percentage completion of Visitor Information Centre project	100% (Commissioned / Sign-off)		
Total revenue generated from tourists in Gauteng per annum [R Billion]	R30.8bn	R33.9bn	R37bn
Total domestic direct spend [R billion]	R4.6bn	R5bn	R5.5bn
Number of international visitors to Gauteng [million]	4.2m	4.5m	4.7m
Number of domestic trips to Gauteng [million]	5.6m	5.8m	6m
Number of bed nights spent per annum [million]	27.3m	28.7m	30.1m
Film Sector Development Number of film productions facilitated by GFC per annum	275	300	330
Film Sector Development Number of beneficiaries (production companies) receiving support for local productions per annum	28	31	34
Film Sector Development Increase in the access to content- Number of audiences reached	8787	9666	10 632
Film Sector Development Percentage completion of Film City	20% (Approved plan)	30% (Preliminary Design)	40% (Appoint Contractors)
Film Sector Development Number of skills development initiatives supported in the Film and TV sector	16	18	20
Film Sector Development Number of people trained in Film sector skills	650	715	787
Creative Industries Development Rand value in revenue generated by signature events	R80m	R100m	R130m
Number of targeted FDI investments directly facilitated	6	10	12
Number of targeted DDI investments directly facilitated	11 (4 BPO)	9	11
Number of enterprises supported to be export ready per annum	1000 (including 50 from furniture industry)	1000	1000
Number of targeted Gauteng –led missions to Africa facilitated	13	14	14

PROGRAMME 4: BUSINESS REGULATIONS AND GOVERNANCE

Programme description

The programme's purpose is to support sustainable business development and address barriers in the broader business environment.

Programme objectives

To act as an economic intelligence nerve-centre to inform strategic decision making and targeted sector development strategies. Towards achievement of the above goal, the Programme level Strategic Objectives set

out in the revised Strategic Plan and Annual Performance Plan are as follows:

- Effective governance and regulation of the liquor industry, ensuring ethical business practice and empowered stakeholders;
- Effective governance and regulation of the gambling industry, ensuring ethical business practice and empowered stakeholders;
- Effective regulation for increased levels of consumer protection;
- Effective regulation and monitoring of the implementation of the GPG B-BBEE Strategy; and
- Enhanced integration and accountability through effective and efficient planning and oversight, and compliance with corporate governance principles.

TABLE 13: SUMMARY OF PAYMENTS AND ESTIMATES: BUSINESS REGULATION AND GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Governance	12 096	9 476	9 746	13 344	13 219	13 219	13 093	14 792	15 604
2. Regulation Services	515	3 397	1 829	4 749	4 659	19 659	4 146	3 987	4 393
3. Consumer Protection	12 188	14 877	12 520	14 274	14 364	14 364	16 428	16 956	19 682
4. Liquor Regulation	13 300	16 051	28 590		15 100	100	32 670	34 684	36 822
5. Gambling and Betting									
Total payments and estimates	38 099	43 801	52 685	32 367	47 342	47 342	66 337	70 419	76 501

TABLE 14: SUMMARY OF ECONOMIC CLASSIFICATION: BUSINESS REGULATION AND GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	24 017	26 754	23 769	31 947	31 630	31 630	33 323	35 475	39 405
Compensation of employees	15 923	18 971	21 143	25 132	25 132	25 132	25 862	27 469	30 959
Goods and services	8 094	7 783	2 626	6 815	6 498	6 498	7 461	8 006	8 446
Interest and rent on land									
Transfers and subsidies to:	13 300	16 051	28 590		15 270	15 270	32 670	34 684	36 822
Provinces and municipalities									
Departmental agencies and accounts	13 300	16 051	28 590		15 100	15 100	32 670	34 684	36 822
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households					170	170			
Payments for capital assets	782	996	326	420	442	442	344	260	274
Buildings and other fixed structures									
Machinery and equipment	782	996	326	420	442	442	344	260	274
Heritage Assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	38 099	43 801	52 685	32 367	47 342	47 342	66 337	70 419	76 501

The total payments grew from R38.1 million in 2008/09 to R52.7 million in the 2010/11 financial year at an annual average rate of 35 per cent. During the 2011/12 financial year, the programme budget was increased as a result of a transfer to the Gauteng Liquor Board for the liquor license business re-engineering process. Goods and services increase from R7.5 million in 2012/13 to R8.4 million in the 2014/15 financial year.

The 2012 medium term budget of the Programme increases from R66.3 million to R76.5 million due to transfers to the Gauteng Liquor Board. The increased allocation will fund the operational costs of the trading entity including its personnel costs, and fund projects such as the implementation of an automated liquor licensing system and other programmes aimed at promoting liquor abuse awareness.

SERVICE DELIVERY MEASURES

PROGRAMME 4: BUSINESS REGULATION AND GOVERNANCE

Programme/Sub-programme performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Revenue collected per annum (GLB)	R40m	R50m	R60m
Number of applications received per annum (GLB)	1863	2000	2200
Number of licenses issued per annum (GLB)	1000	1400	1650
% of applications processed in prescribed turn-around times (90 days) (GLB)	50%	75%	100%
Number of proactive inspections per annum (GLB)	1800	2000	2200
Number of pre-inspections conducted per annum (GLB)	800	800	800
Number of post-inspections conducted per annum (GLB)	800	800	800
Number of inspections conducted per annum (GLB)	2600	2800	3000
% Shebeen permit holders migrated to licence holders (GLB)	40%	70 %	100 %
Tax rand value of revenue collected per annum (GGB)	R709m	R751m	R796m
Rand value of license fee and other revenue collected per annum (GGB)	R103m	R109m	R114m
% of gambling licenses issued (approved) per annum (GGB)	100%	100%	100%
% Complaints resolved per annum (GGB)	65%	65%	65%
Number of compliance audits conducted on gambling licensees per annum (GGB)	114	114	114
Number of inspections conducted per annum (GGB)	54	54	54
% Planned raids conducted per annum (GGB)	100%	100%	100%
Rand value of CSI spend per annum (GGB)	R3.5m	R3.5m	R3.5m
Number of Consumer Complaints resolved per annum	1633	1796	1796
Number of proactive consumer investigations conducted per annum	40	42	42

PROGRAMME 5: ECONOMIC PLANNING

Programme description

The programme's purpose is to provide thought leadership in economic planning which results in an integrated economic development agenda that ensures the creation of decent jobs and a sustainable, inclusive economy in Gauteng.

Programme objectives

To act as an economic intelligence nerve-centre to inform strategic decision making and targeted sector development strategies. Towards achievement of the above goal, the Programme level Strategic Objectives set out in the revised Strategic Plan and Annual Performance Plan are as follows:

- Credible and relevant socio-economic intelligence that supports the economic development agenda;
- Enhanced collective ownership by municipalities of the Gauteng economic agenda;
- Evidence based economic policies and targeted strategies; and
- The impact of economic interventions vis-a-vis the implementation of policies and strategies assessed.

TABLE 15: SUMMARY OF PAYMENTS AND ESTIMATES: ECONOMIC PLANNING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Policy and Planning	8 352	8 639	4 319	7 970	7 560	7 560	7 618	9 424	9 944
2. Research and Development	5 545	3 372	3 894	8 833	9 091	9 091	7 649	8 918	9 408
3. Knowledge Management			690	7 170	10 257	10 257	5 901	6 187	6 527
4. Monitoring and Evaluation	6 130	3 349	1 735	12 159	13 017	13 017	13 177	7 323	7 726
Total payments and estimates	20 027	15 360	10 638	36 132	39 925	39 925	34 345	31 852	33 605

TABLE 16 :SUMMARY OF ECONOMIC CLASSIFICATION: ECONOMIC PLANNING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	19 677	15 360	10 423	36 012	39 661	39 661	34 058	31 542	33 278
Compensation of employees	7 843	9 767	9 101	23 240	22 907	22 907	10 928	12 782	13 484
Goods and services	11 834	5 593	1 322	12 772	16 754	16 754	23 130	18 760	19 794
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets	350		215	120	264	264	287	310	327

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Buildings and other fixed structures									
Machinery and equipment	350		215	120	264	264	287	310	327
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	20 027	15 360	10 638	36 132	39 925	39 925	34 345	31 852	33 605

The total payments increased from R9.2 million in 2007/08 to R20 million in the 2008/09 financial year due to a substantial increase in the expenditure under compensation of employees in 2008/09. In the 2009/10 financial year, the programme spent R15.4 million, with Policy and Planning contributing 56 per cent to the total expenditure.

During 2010/11, the budget was adjusted upwards by R899 000 from R23.2 million to R24.1 million due to additional funding for compensation of employees after the wage negotiations, and funds were also shifted to the programme to fund Research Chair projects. The budget for machinery and equipment was also increased by R50 000 to fund shortfalls.

The total budget of the programme decreases from R36.1 million in 2011/12 to R34.8 million in the 2012/13 and to R33.6 million in 2014/15 financial year as a result of the project budget being centralised.

SERVICE DELIVERY MEASURES

PROGRAMME 5: ECONOMIC PLANNING

Programme/Sub-programme performance measures	Estimated Annual targets		
	2012/13	2013/14	2014/15
Annual socio-economic review published	1	1	1
Percentage implementation of knowledge management system and information repository	80%	100%	-
Percentage of the development of an up-to-date accurate and reliable common socio-economic database	60%	100%	100%
Number of research and development initiatives supported	5	4	4

7. OTHER PROGRAMME INFORMATION

7.1 Personnel numbers and costs

TABLE 17: PERSONNEL NUMBERS AND COST: ECONOMIC DEVELOPMENT

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1. Administration	134	177	177	177	128	128	128
2. Integrated Economic Development Services	54	64	64	64	55	55	55
3. Trade and Sector Development	4	2	2	2	2	2	2
4. Business Regulation and Governance	59	81	81	81	69	69	69

	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
Personnel numbers							
5. Economic Planning	69	24	24	24	17	17	17
Total provincial personnel numbers	320	348	348	348	271	271	271
Total provincial personnel cost (R thousand)	75 534	85 651	123 226	124 518	113 013	120 359	128 182
Unit cost (R thousand)	236	246	354	358	417	444	473

The total head count of the Department presents a decline from 348 in 2011/12 to 271 in 2012/13 due to the fact that the employees working for the trading entities namely the Gauteng liquor Board, Dinokeng and the Cradle of Humankind are excluded from the total head count over 2012 MTEF. These employees are compensated under the trading entities which forms part of the transfers to each of the trading entities. The Department have not provided for the compensation of existing employees over the 2012 MTEF hence no movement in the actual head count.

TABLE 18: SUMMARY OF DEPARTMENTAL NUMBERS AND COST

REPEATED SUMMARY OF DEPARTMENTAL NUMBERS AND COST									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for province									
Personnel numbers (head count)	320	348	348	348	348	348	271	271	271
Personnel cost (R thousands)	75 534	85 651	92 536	127 933	127 933	124 518	113 013	120 359	128 182
Human resources component									
Personnel numbers (head count)	22								
Personnel cost (R thousands)	6 301								
Head count as % of total for department									
Personnel cost as % of total for department									
Finance component									
Personnel numbers (head count)	28								
Personnel cost (R thousands)	7 498								
Head count as % of total for department									
Personnel cost as % of total for department									
Full time workers									
Personnel numbers (head count)	167	270	275	303	303	303	225	225	225
Personnel cost (R thousands)	67 628								
Head count as % of total for department									
Personnel cost as % of total for department									
Part-time workers									
Personnel numbers (head count)	58	6	6	9	9	9	2	2	2
Personnel cost (R thousands)	680								
Head count as % of total for department									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)	52	67	67	36	36	36	44	44	44
Personnel cost (R thousands)	17 789								
Head count as % of total for department									
Personnel cost as % of total for department									

7.2 Training

TABLE 19: PAYMENTS ON TRAINING: ECONOMIC DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1: Administration	7 715	2 682	2 953	1 890	636	636	1 130	1 204	1 282
of which									
Subsistence and travel	6 444	2 033							
Payments on tuition	1 271	649	2 953	1 890	636	636	1 130	1 204	1 282
2: Integrated Economic Development Services	3 410	526	26	300	162	162			
of which									
Subsistence and travel	3 348	433							
Payments on tuition	62	93	26	300	162	162			
3. Trade and Sector Development									
of which									
Subsistence and travel									
Payments on tuition									
4. Business Regulation and Governance	2 104	894		280	240	240			
of which									
Subsistence and travel	1 649	732							
Payments on tuition	455	162		280	240	240			
5. Economic Planning	2 262	158	27	390	337	337			
of which									
Subsistence and travel	2 233	158							
Payments on tuition	29		27	390	337	337			
Total payments on training	15 491	4 260	3 006	2 860	1 375	1 375	1 130	1 204	1 282

The budget for training was centralised under Programme 1: Administration and therefore training costs are projected only under Programme 1.

TABLE 20: INFORMATION ON TRAINING: ECONOMIC DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	320	348	348	435	435	435	271	271	271
Number of personnel trained			54						
of which									
Male			17	17	17	17			
Female			37	37	37	37			
Number of training opportunities			83	79	79	79			
of which									
Tertiary			54	50	50	50			
Workshops			22	22	22	22			
Seminars			7	7	7	7			
Other									
Number of bursaries offered			54	50	50	50			
Number of interns appointed			30	30	30	30			
Number of learnerships appointed									
Number of days spent on training			2	2	2	2			

ANNEXURES TO THE ESTIMATES OF PROVINCIAL EXPENDITURE

TABLE 21: SPECIFICATION OF RECEIPTS: ECONOMIC DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts	553 479	538 450	616 636	633 746	633 746	633 746	662 680	702 440	744 587
Casino taxes	521 608	506 143	585 980	556 716	556 716	556 716	586 545	621 737	659 042
Horse racing taxes	31 871	32 307	30 656	77 030	77 030	77 030	76 135	80 703	85 545
Sales of goods and services other than capital assets									
	(6 011)	39	311						
Sale of goods and services produced by department (excluding capital assets)	(6 011)	39	311						
Sales by market establishments									
Administrative fees									
Other sales	(6 011)	39	311						
Interest, dividends and rent on land	7 470	3 860	2 706	1 082	1 082	1 082	1 082	1 082	1 147
Interest	7 470	3 860	2 706	1 082	1 082	1 082	1 082	1 082	1 147
Transactions in financial assets and liabilities	261	3 833	(54 525)	250	250	250			
Total departmental receipts	555 199	546 182	565 128	635 078	635 078	635 078	663 762	703 522	745 734

TABLE 22 : PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	80 786	82 335	116 885	97 655	99 734	99 734	106 282	117 269	126 012
Compensation of employees	37 425	41 388	45 942	55 514	59 992	56 577	53 673	54 215	57 410
Salaries and wages	32 428	34 805	39 409	47 234	51 536	48 121	46 841	47 661	50 221
Social contributions	4 997	6 583	6 533	8 280	8 456	8 456	6 832	6 554	7 189
Goods and services of which	43 362	40 947	70 943	42 141	39 742	43 157	52 609	63 054	68 602
Administrative fees	65	117	124	188	185	185	175	182	189
Advertising	3 704	2 392	1 486	3 035	2 978	1 877	3 888	5 085	5 365
Assets <R5000	103	131	83	247	212	212	130	137	145
Audit cost: External	3 130	2 111	3 050	897	1 457	2 126	3 190	2 554	2 529
Bursaries (employees)	83	474	156	680	703	141			
Catering:									
Departmental activities	1 888	379	366	395	819	819	483	684	720
Communication	1 547	7 661	3 417	3 445	3 988	3 187	2 459	2 487	2 789
Computer services	544	2 626	5 110	1 484	2 216	3 598	1 370	1 407	1 485
Cons/prof: business & advisory services	7 807	5 661	7 224	9 695	7 679	8 187	10 213	11 853	14 426
Cons/prof: Infrastructure & planning									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Cons/prof: Laboratory services									
Cons/prof: Legal cost	3 349	3 024	2 408	2 230	1 953	1 102	4 193	3 195	3 590
Contractors	1 404	374	104	1 100	262	4 144	735	727	767
Agency & support/outsourced services	3 637	3 925	4 579	4 423	827	850	1 100	6 106	6 442
Entertainment	874	83	32	305	305	240	175	212	223
Fleet Services (F/SER)		5		35	35	35	20	21	22
Housing									
Inventory: Food and food supplies	122	54	59	217	81	57			
Inventory: Fuel, oil and gas	1								
Inventory: Learn & teacher support material	4	2		166		166			
Inventory: Materials and supplies	85	139	91	104	134	126			
Inventory: Medical supplies	2								
Inventory: Medicine			1						
Medsas inventory interface									
Inventory: Military stores	19								
Inventory: Other consumables	86	74	115	299	183	183			
Inventory: Stationery and printing	2 106	2 099	1 857	1 653	1 126	1 512	611	798	954
Lease payments	549	713	21 941	930	830	830	600	633	668
Rental and Hiring							9 703	14 229	14 545
Property payments	2 097	4 497	9 607	3 918	8 509	8 509	4 158	3 549	3 732
Transport provided dept activity	5	1 000							
Travel and subsistence	6 444	2 033	5 241	2 825	2 771	2 771	6 716	6 307	6 953
Training & development	1 271	649	2 953	1 890	636	636	1 130	1 204	1 282
Operating payments	307	127	31	595	491	302	480	507	535
Venues and facilities	2 129	597	908	1 385	1 362	1 362	1 080	1 177	1 241
Transfers and subsidies to:	11 500		1 069		20	20			
Departmental agencies and accounts	11 500								
Provide list of entities receiving transfers ⁴	11 500								
Households			1 069		20	20			
Social benefits			1 069		20	20			
Other transfers to households									
Payments for capital assets	1 659	1 122	1 082	1 651	9 155	9 155	2 001	1 232	1 300
Machinery and equipment	1 659	1 122	1 082	1 651	9 155	9 155	2 001	1 232	1 300
Transport equipment									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Other machinery and equipment	1 659	1 122	1 082	1 651	9 155	9 155	2 001	1 232	1 300
Payments for financial assets		419	7 298						
Total economic classification	93 945	83 876	126 334	99 306	108 909	108 909	108 283	118 501	127 312

TABLE 23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INTEGRATED ECONOMIC DEVELOPMENT SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	98 388	65 008	62 994	95 726	97 562	97 562	142 964	191 731	195 400
Compensation of employees	12 207	14 267	14 696	21 080	18 287	18 287	21 264	24 541	24 793
Salaries and wages	10 965	12 776	13 136	20 073	17 340	17 340	20 125	23 336	23 521
Social contributions	1 242	1 491	1 560	1 007	947	947	1 139	1 205	1 272
Goods and services of which	86 181	50 741	48 298	74 646	79 275	79 275	121 700	167 190	170 607
Administrative fees	33	54	5	130	195	195	75	79	83
Advertising	715	853		380	380	380	364	256	270
Assets <R5000	20	30	39	167	88	88			
Bursaries (employees)		61	30	147	89	89			
Catering: Departmental activities	264	218	139	250	229	229	105	95	102
Communication	133	244	163	231	246	246			
Computer services	13	1	2 643	233	114	114			
Cons/prof: business & advisory services	10 270	16 928	43 460	13 223	15 488	15 148	447	1 487	1 569
Cons/prof: Legal cost					332	332			
Contractors	69 392	28 545		58 015	58 015	58 021	119 773	164 536	167 806
Agency & support/outsourced services	356		82	110		7	33	51	54
Entertainment	170	35	2	27	27	27	15	24	25
Fleet Services (F/SER)					100	100			
Housing									
Inventory: Food and food supplies	24	26	13	100	89	89			
Inventory: Learn & teacher support material				23		23			
Inventory: Materials and supplies	2	2	8	20	10	7	91	72	76
Inventory: Other consumables	1	3	5	53	74	74			
Inventory: Stationery and printing	372	825	165	225	192	196	154	132	139
Lease payments	456	224	180	181	335	200	110	116	123
Rental and Hiring									
Property payments	7	50		15	105	105			
Transport provided dept activity		906			16	16			
Travel and subsistence	3 348	433	1 172	437	2 233	2 233	300	171	180

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Training & development	62	93	26	300	162	162			
Operating payments				5	77	82			
Venues and facilities	543	1 210	166	374	679	1 112	233	171	180
Transfers and subsidies to1:	56 150	126 266	153 159	91 445	105 483	105 483	104 300	120 636	125 348
Provinces and municipalities	2 500	9 925	21 500						
Municipalities3	2 500	9 925	21 500						
Municipal bank accounts	2 500	9 925	21 500						
Departmental agencies and accounts	53 650	116 341	131 659	91 445	105 445	105 445	104 300	120 636	125 348
Social security funds									
Provide list of entities receiving transfers4	53 650	116 341	131 659	91 445	105 445	105 445	104 300	120 636	125 348
Households					38	38			
Social benefits					38	38			
Payments for capital assets	621	1 623	126	369	369	369	368	368	388
Machinery and equipment	621	771	126	369	369	369	368	368	388
Transport equipment									
Other machinery and equipment	621	771	126	369	369	369	368	368	388
Software and other intangible assets		852							
Payments for financial assets									
Total economic classification	155 159	192 897	216 279	187 540	203 414	203 414	247 632	312 735	321 136

TABLE 24: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TRADE AND SECTOR DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	2 227	1 404	1 691	3 114	1 762	1 762	1 433	1 510	1 704
Compensation of employees	2 136	1 258	1 654	2 967	1 615	1 615	1 286	1 352	1 536
Salaries and wages	2 129	1 256	1 654	2 946	1 594	1 594	1 256	1 330	1 513
Social contributions	7	2		21	21	21	30	22	23
Goods and services	91	146	37	147	147	147	147	158	168
of which									
Advertising		61		30	30	30	35	37	39
Assets <R5000				5	5	5			
Audit cost: External				6	6	6			
Bursaries (employees)				6	6	6			
Catering: Departmental activities	1			26	26	26	26	29	31
Communication	2	39	37	9	9	9			
Cons/prof: business & advisory services	51	32							
Cons/prof: Legal cost									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Contractors	1			14	14	14	16	17	18
Agency & support/ outsourced services									
Entertainment	16			15	15	15	15	16	17
Inventory: Food and food supplies	2	1		6	6	6			
Inventory: Materials and supplies							29	31	33
Inventory: Stationery and printing	18	13		10	10	10	6	7	7
Transport provided dept activity				20	20	20	20	21	23
Transfers and subsidies to:	516 372	482 812	656 955	447 121	421 221	421 221	453 978	471 587	502 558
Departmental agencies and accounts	516 372	482 812	656 955	447 121	421 221	421 221	453 978	471 587	502 558
Provide list of entities receiving transfers ⁴	516 372	482 812	656 955	447 121	421 221	421 221	453 978	471 587	502 558
Payments for capital assets		23							
Machinery and equipment		23							
Transport equipment									
Other machinery and equipment		23							
Total economic classification	518 599	484 239	658 646	450 235	422 983	422 983	455 411	473 097	504 262

TABLE 25: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: BUSINESS REGULATION AND GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	24 017	26 754	23 769	31 947	31 630	31 630	33 323	35 475	39 405
Compensation of employees	15 923	18 971	21 143	25 132	25 132	25 132	25 862	27 469	30 959
Salaries and wages	14 105	16 699	18 551	21 500	21 500	21 500	22 405	23 577	25 799
Social contributions	1 818	2 272	2 592	3 632	3 632	3 632	3 457	3 892	5 160
Goods and services of which	8 094	7 783	2 626	6 815	6 498	6 498	7 461	8 006	8 446
Administrative fees	4	26	9	140	75	75	55	58	61
Advertising	338	656	79	435	529	397	180	190	200
Assets <R5000	126	180	67	185	180	180			
Bursaries (employees)		96	97	64	133	133			
Catering:									
Departmental activities	50	40	164	190	165	188	144	167	176
Communication	230	359	260	196	304	348			
Computer services	50	4	58	77	77	77			
Cons/prof: business & advisory services	3 346	4 460	485	3 052	2 802	2 802	5 901	6 232	6 575
Cons/prof: Legal cost		61	1	150	80	80			
Contractors	552	6	36	150	27	27	54	79	83

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Agency & support/outsourced services	22			140	10	10	158	166	175
Entertainment	12	25	5	94	76	76	152	116	123
Inventory: Food and food supplies	32	50	12	120	128	128			
Inventory: Fuel, oil and gas		19		10	10	10			
Inventory: Learn & teacher support material				31					
Inventory: Materials and supplies		24	3	27	58	58	129	124	130
Inventory: Other consumables	2	3	3	61	61	61			
Inventory: Stationery and printing	209	270	497	324	284	284	229	374	395
Lease payments	117	201	163	312	220	220			
Property payments		23		225	55	55			
Transport provided dept activity									
Travel and subsistence	1 649	732	490	400	554	554	310	327	345
Training & development	455	162		280	240	240			
Operating payments		33		7	7	72			
Venues and facilities	900	353	197	145	423	423	149	173	183
Transfers and subsidies to:	13 300	16 051	28 590		15 270	15 270	32 670	34 684	36 822
Departmental agencies and accounts	13 300	16 051	28 590		15 100	15 100	32 670	34 684	36 822
Provide list of entities receiving transfers ⁴	13 300	16 051	28 590		15 100	15 100	32 670	34 684	36 822
Households					170	170			
Social benefits					170	170			
Payments for capital assets	782	996	326	420	442	442	344	260	274
Machinery and equipment	782	996	326	420	442	442	344	260	274
Transport equipment									
Other machinery and equipment	782	996	326	420	442	442	344	260	274
Total economic classification	38 099	43 801	52 685	32 367	47 342	47 342	66 337	70 419	76 501

TABLE 26 : PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ECONOMIC PLANNING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	19 677	15 360	10 423	36 012	39 661	39 661	34 058	31 542	33 278
Compensation of employees	7 843	9 767	9 101	23 240	22 907	22 907	10 928	12 782	13 484
Salaries and wages	7 171	9 015	8 353	22 301	22 009	22 009	9 766	11 501	12 133
Social contributions	672	752	748	939	898	898	1 162	1 281	1 351
Goods and services of which	11 834	5 593	1 322	12 772	16 754	16 754	23 130	18 760	19 794

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Administrative fees	153	13	7	55	55	55	30	32	34
Advertising	1 079	86		465	403	403	230	244	258
Assets <R5000	11	10	3	60	40	40			
Bursaries (employees)		18	21	115	145	145			
Catering:									
Departmental activities	5	35	40	95	115	115	110	118	126
Communication	197	267	200	210	180	180			
Computer services	34	283	83	256	256	256			
Cons./prof.business & advisory services	5 595	4 355	588	9 179	13 279	13 414	19 266	17 224	18 172
Contractors		24		54	14	14	2 495	55	58
Agency & support/ outsourced services				100	100	100	120	127	134
Entertainment	4	12	3	41	3	4	26	27	28
Inventory: Food and food supplies	6	18	17	89	83	83			
Inventory: Learn & teacher support material				18	10	10			
Inventory: Materials and supplies		1		10		2	80	90	95
Inventory: Other consumables	3	1		36	18	18			
Inventory: Stationery and printing	274	58	25	214	188	188	148	157	166
Lease payments	16		92	105	223	85	80	84	89
Property payments		44		40	8	8			
Transport provided dept activity					32	32			
Travel and subsistence	2 233	158	140	610	711	711	280	300	316
Training & development	29		27	390	337	337			
Operating payments	1 562			175	175	175			
Venues and facilities	633	210	76	455	379	379	265	302	318
Transfers and subsidies to:									
Payments for capital assets	350		215	120	264	264	287	310	327
Machinery and equipment	350		215	120	264	264	287	310	327
Transport equipment									
Other machinery and equipment	350		215	120	264	264	287	310	327
Total economic classification	20 027	15 360	10 638	36 132	39 925	39 925	34 345	31 852	33 605

TABLE 27: TRANSFERS TO LOCAL GOVERNMENT BY TRANSFER, GRANT TYPE, CATEGORY AND MUNICIPALITY: ECONOMIC DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Type of transfer/grant 1 (name)									
Category A			19 300						
City of Ekurhuleni			600						
City of Johannesburg			9 950						
City of Tshwane			8 750						
Category B	2 500	3 500	2 200						
Metsweding District Municipality									
Sedibeng Municipality			1 700						
GT412 Randfontein	2 500	3 500	500						
Category C		6 425							
DC48West Rand		6 425							

VOTE 4

DEPARTMENT OF HEALTH

To be appropriated by vote in 2012/13	R24 519 336 000
Responsible MEC	MEC for Health
Administering Department	Department of Health and Social Development
Accounting Officer	Head of Department

1. OVERVIEW

Vision

To be the best provider of quality health services to the people in Gauteng.

Mission

Provide excellent, integrated health services in partnership with stakeholders to contribute towards lessening the burden of disease in all communities in Gauteng.

Key Strategic goals

- To improve health and well-being with an emphasis on vulnerable groups;
- To reduce the rate of new HIV infections by 50 per cent in youth, adults and babies in Gauteng and reduce TB and AIDS related deaths by 20 per cent;
- To increase the efficiency of service implementation;
- To improve human capital management and development for better health outcomes; and
- To work towards organisational excellence.

Core functions of the Department

- Provision of primary health care services through the district health system. A network of provincial clinics and community health centres provides ambulatory care administered by doctors, nurses and other professionals; local government clinics are subsidised to render primary care services;
- Provision of ambulance (emergency) services and planned patient transport throughout the province;
- Rendering secondary health care services through regional hospitals providing out- and in-patient care at general specialist level;
- Provision of specialised in-patient care for psychiatric and infectious diseases, and some tuberculosis and chronic psychiatric services on an outsourced basis;
- Provision of in-patient and out-patient academic health care services through the four departmental central hospitals and three dental hospitals, in addition to the teaching that takes place within other service levels;
- Training of future health care professionals in health sciences faculties and nursing colleges; and
- Delivering of forensic pathology services and clinical-medico legal services.

These services are supported through human resource development and through management and support services such as laundries, facility management, cook-freeze, and the supply of medical and pharmaceutical materials.

Acts, rules and regulations

- Intergovernmental Relations Framework Act, 13 of 2005;
- Broad Based Black Economic Empowerment Act, 53 of 2003;
- National Health Act, 61 of 2003;
- Mental Health Care Act, 17 of 2002;
- Unemployment Insurance Contributions Act, 4 of 2002;

- Promotion of Access to Information Act, 2 of 2000;
- Promotion of Administrative Justice Act, 3 of 2000;
- Promotion of Equality and the Prevention of Unfair Discrimination Act, 4 of 2000;
- Preferential Procurement Policy Framework Act, 5 of 2000;
- Protected Disclosures Act, 26 of 2000;
- National Health Laboratory Service Act, 37 of 2000;
- Council for Medical Schemes Levy Act, 58 of 2000;
- Public Finance Management Act, 1 of 1999;
- Tobacco Products Control Amendment Act, 12 of 1999;
- State Information Technology Act, 88 of 1998;
- Competition Act, 89 of 1998;
- Copyright Act, 98 of 1998;
- Sterilisation Act, 44 of 1998;
- Employment Equity Act, 55 of 1998;
- Skills Development Act, 97 of 1998;
- Medical Schemes Act, 131 of 1998;
- Public Service Commission Act, 46 of 1997
- Basic Conditions of Employment Act, 75 of 1997;
- Intergovernmental Fiscal Relations Act, 97 of 1997;
- Medicines and Related Substances Act, 101 of 1965 (as amended in 1997);
- Choice on Termination of Pregnancy Act, 92 of 1996;
- Public Service Act, Proclamation 103 of 1994;
- Occupational Health and Safety Act, 85 of 1993;
- Trade Marks Act, 194 of 1993;
- Designs Act, 195 of 1993;
- SA Medical Research Council Act, 58 of 1991;
- Control of Access to Public Premises and Vehicles Act, 53 of 1985;
- Child Care Act, 74 of 1983;
- Allied Health Professions Act, 63 of 1982;
- Dental Technicians Act, 19 of 1979;
- Nursing Act, 50 of 1978;
- Patents Act, 57 of 1978;
- International Health Regulations Act, 28 of 1974;
- Pharmacy Act, 53 of 1974;
- Health Professions Act, 56 of 1974;
- Occupational Diseases in Mines and Works Act, 78 of 1973;
- Hazardous Substances Act, 15 of 1973;
- Foodstuffs, Cosmetics and Disinfectants Act, 54 of 1972;
- Conventional Penalties Act, 15 of 1962;
- State Liability Act, 20 of 1957; and
- Merchandise Marks Act, 17 of 1941.

Specific provincial health legislation

National legislation and policy is further supported by the following provincial legislation:

- The Gauteng Ambulance Services Act, 2002;
- The Gauteng District Health Services Act, 2000; and
- The Hospital Ordinance Act, 1958 (as amended in 1999).

Other policies guiding the work of the Gauteng Department of Health

- Strategic priorities for the national health system;
- Provincial government's five year strategic programme of action;
- Gauteng's five-year strategic plan for health;
- The Gauteng Global City Region Strategy; and
- The Batho Pele principles of social service delivery and the Service Delivery Charter.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

Outcome 2: A long and healthy life for all South Africans

Output 2: Decreasing maternal and child mortality

The ten recommendations of saving mother 2005-2007 report are implemented in 100 per cent of facilities providing maternity services and continuous monitoring is conducted to confirm implementation of the recommendations.

Maternal and Perinatal morbidity and mortality meetings are held in all hospitals offering maternity services on a monthly basis where the causes of death are investigated and common issues are identified, discussed and appropriate interventions implemented to reduce the occurrence of avoidable deaths and reduce mortality rates.

By the third quarter, preliminary data from the District Health Information System (DHIS) showed that the proportion of antenatal visits before 20 weeks had improved to 35.4 per cent, a figure higher than the 31.9 per cent reported in the same period of the previous financial year. The percentage of pregnant women who book in early has increased from 25 per cent in the 2009/10 to 35.4 per cent in the 2011/12 third quarter monitoring report. The target for 2012/13 is to increase this percentage to 40 per cent.

Education on early Antenatal Care (ANC) attendance has also been added to the ongoing training with the updated Health Promoters manual.

Clinical reviews to identify avoidable factors and reduce maternal deaths will be strengthened in 2012/13. The department will focus on addressing causes of maternal deaths. The specific interventions in place include addressing inadequate ICU capacity, staff availability, infection control and up-skilling of staff through the Essential steps in the Management of Obstetric Emergencies (ESMOE) and other training programmes like monitoring of women in labour and resuscitation of new born babies.

For the past 5 years the coverage of fully immunized children under 1 year has been maintained above the national target of 90 per cent. The following figures demonstrate this achievement. In 2007 the coverage for fully immunized children under 1 year was 93.5 per cent, in 2008: 98 per cent, in 2009: 115.1 per cent, and 2010: 110.1 per cent. Vitamin A supplementation essential for preventing micro-nutrients malnutrition coverage has also been maintained above the national target of 90 per cent.

Amongst other factors, the high coverage can be attributed to the fact that all clinics continue to practice the slogan "Every Day is an Immunization Day". Regular training took place on the Expanded Programme on Immunization (EPI) where 170 different categories of nurses (enrolled and professional nurses) were trained per district in the current financial year. EPI refresher course and Vaccine Preventable Disease (VPD) updates are done coupled with the "Reach Every District" (RED) strategy. Annual Community surveillance information sessions are conducted for health promoters and traditional healers per district, with over 300 being reached. National scheduled campaigns also augmented the coverage. In the current financial year, 24 monitoring and support site visits were conducted to strengthen adherence to standardized national policies and guidelines.

To date, in 88.8 per cent of fixed PHC facilities health care workers are implementing the Integrated Management of Childhood Illnesses (IMCI) strategy. A total of 244 professional health workers were trained in IMCI including the Nurse Initiated Management of Anti-retroviral Treatment (NIMART), 37 Professional Health Workers were trained as IMCI facilitators and 29 doctors were trained in IMCI during the 2011/12 financial year.

The Department continues to demonstrate its commitment to disease prevention through health promotion at schools. In 2011, 243 432 learners in targeted schools were screened for early identification of health problems whilst 47 199 learners were referred for further management. A total of 1 271 (79.7 per cent) schools out of 1 594 were visited for health screening. There are about 95 more School Health Nurses, and the number is likely to increase because of the demand to reach learners at secondary schools.

Amongst other interventions implemented at hospitals and clinics offering delivery care is the Perinatal Problem Identification Programme (PIPI) which aims to identify avoidable factors that lead to neonatal deaths. The history of the baby's care is assessed from antenatal care, referral and delivery to postnatal care in order to identify whether the death could have been avoided. This process is locally-based and helps to identify specific issues for each hospital. This programme is currently implemented in 58 out of the 60 hospital facilities.

The availability of neonatal ICU beds is crucial in reducing infant mortality. Neonatal wards were improved in Charlotte Maxeke, Dr George Mukhari and Natalspruit Hospitals. In Charlotte Maxeke, 15 extra neonatal beds were established and Dr George Mukhari and Natalspruit hospitals were renovated resulting in a better working environment and better generalized care for the neonates and their parents.

Output 3: Combating HIV and AIDS and decreasing the burden of disease from Tuberculosis

The HIV Counselling and Testing (HCT) programme, which aims to increase the number of people who know about their HIV status, achieved a record testing of 3 015 million people during the HCT campaign in 2010/11. 3 015 044 clients were tested during the HCT Campaign (April 2010 to June 2011) and 507 066 between July and November, 2011.

The HCT target for 2011/12 is to test 2 320 342 people for HIV and by the end November 2011, 77 per cent of the target (1 107 000) had been achieved. Data management was undermined by lack of data capturers in facilities. With the internship programme, data mop-up will improve the HCT performance.

Prevention of Mother to Child Transmission (PMTCT) was introduced as a single dose Nevirapine regimen in 2001. This reduced vertical HIV transmission to between 11 and 15 per cent. In 2008, the regimen was stepped up to dual therapy with the addition of AZT. The HIV transmission was then reduced to 8 per cent. In 2010, the regimen was further adjusted by commencing AZT earlier at 14 weeks and giving babies a daily Nevirapine dose. The ARV treatment of mothers was stepped up to 350 CD4 cell count in 2011, thus covering more mothers. The transmission rate reduced to 2, 3 per cent (MRC 2010). Maternal mortality decreased from 168:100 000 in 2009 to 99:100 000 in 2010 (Stats SA).

The Nurse Initiated Management of ART (NIMART) programme is an intervention introduced by government in 2010 aimed at increasing access and availability of ARV treatment at all levels of care, including the district health services. With the help of the US Government's Presidential Emergency Plan for AIDS Relief (PEPFAR) funded partners, professional nurses have been trained in NIMART at minimal cost to the Department

In 2010/11, 941 nurses were trained; in 2011/12 (April-November 2011) 817 were trained. In total, 1 758 nurses have been trained on NIMART. This has increased the number of clients initiated on ART, especially at clinic level.

Challenges in relation to this area include a lack of confidence by nurses in managing children. However, clinical mentorship and supervision is now being offered by PEPFAR partners and district doctors. Most PHC nurses are not IMCI trained, leading to an inability to use NIMART with confidence. However, RTC is addressing this with the involvement of district managers. A total number of 337 public health facilities are offering ART services and the number of clients actively on ART up to the end of November 2011 is 363 228, of whom 21 794 are children. Cumulatively, the programme has registered 566 076 clients since its inception in April 2004.

The improvement in ARV initiation can be attributed to several interventions such as the increase in the CD4 count treatment eligibility to 350 and below, the increased number of nurses who are NIMART trained and initiating ARVs, NIMART clinical mentoring and coaching, consistent support from development PEPFAR partners, HIV testing awareness through HCT and PICT programmes identifying patients early and enrolling them in the programme.

Training on the Integrated Management of Childhood Illnesses (IMCI) and paediatric HIV management, mentoring and coaching to improve confidence in treating HIV children continue for nurses.

Home Community Based Care (HCBC)

HCBC is the provision of home community based health and social services by formal and informal caregivers in homes and communities to promote restore and maintain a person's maximum level of comfort, functionality and health.

For the financial year 2011/12, 234 non-profit organizations are funded for HCBC. The following summary indicates achievements in this area:

- 45 095 patients were in the programmes;
- There were 3 887 933 care visits to people at home ;
- 16 479 care kits were purchased ; and
- There were 5 629 community care givers on stipend is, funded by the EPWP.

The EPWP is paying the stipends of all community care givers in the province. In addition, national Treasury has identified HCBC as a programme for job creation and 1 100 Further Education and Training (FETs) are employed through NPOS. We ensure that community health workers are capacitated to perform their duties through training by EPWP (69 days training and NQF level 1-4). There is an exit strategy for Community Care Givers CCGs to fields like nursing or assistant social worker once they have completed the training.

Condoms, STI's & HTA's

Medical Male Circumcision (MMC) is now provided in 37 sites including hospitals and CHCs. In 2010/11, the MMC programme in Gauteng circumcised 16 783 men, exceeding the target of 10 000 men. In this financial year the number of MMC performed from April to November 2011 was 38 093. The main challenge is the shortage of professional staff to perform MMC as the programme does not permit appointment of new staff. Long processes of procurement are contributing to poor performance because of late deliveries, and at district level the vetting committee disapproves most MMC orders.

In 2010/11, 132 million male condoms and 1.3 million female condoms were distributed. From April to November 2011, 65 671 000 male condoms and 197 400 female condoms were distributed. The main challenge is the limited stock for both male and female condoms. The National Department Of Health (DoH) reported that the suppliers on tender are not coping with the demand.

The purpose of High Transmission Areas (HTAs) is to distribute condoms and educate the public about sexually transmitted infections (STIs), HIV, TB and other health related promotion programmes. In these areas, peer educators are attached to each site to educate the public on health promotion. In 2010/11, there were 28 HTA intervention sites with 231 peer educators on stipend. In this financial year, there are 34 HTA intervention sites and 362 peer educators.

In its effort to reduce the burden of disease from TB, the Department had by the third quarter placed 50.4 per cent of patients co-infected with HIV on ART. The programme strives to provide ART to all those who qualify for treatment. Efforts to improve the TB cure rate are now supported by hiring vehicles to trace defaulting patients and by curbing the defaulter rate to improve the TB cure rate. The target for 2012/13 is to increase the TB cure rate from 82 per cent (estimate for 2011) to 83 per cent, and reduce the defaulter rate to 5 per cent. The turnaround time for availability of TB smear results within 48 hours is targeted at 90 per cent.

Output 4: Strengthening health system effectiveness

Re-engineering Primary Health Care

Gauteng is addressing fragmentation and a hospicentric and tertiary health care, insufficiently developed community PHC services, and a referral system that is functioning inadequately. In general, health services in Gauteng are still hospital focused, and in order to decrease the demand on hospital services, PHC services have to be functional and supported by financial and personnel resources.

In the 2012/13 financial year, the Department will strengthen the PHC approach, increasing the focus on prevention and promotion with the aim of improving health outcomes and preventing and reducing the need for curative services, as well as improving the quality of health services at all levels. The re-engineering of PHC in Gauteng will see the strengthening of a programme which aims to improve community based services and PHC in general.

The health service posts will be supported by clinics, CHCs and CDCs as well as an improved referral policy and practice to the nearest district hospital and higher levels of care. The opening of CHCs for 24hrs and the extension of service hours in clinics is one of the efforts to improve access to PHC services resulting in improved referrals. Currently, 25 CHCs are open 24hrs a day and the remaining 10 clinics will open in the next financial year. 102 Clinics out of 317 have extended service hours. Some work from 7h30 to 18h00 and others open on Saturdays from 7h30 to 13h00.

Infrastructure and Public Private Partnerships

The Natalspruit and Zola Hospitals currently are 75 per cent complete and the Zola Gateway clinic has been finished. The new Mamelodi 250 beds district hospital and the Chris Hani Baragwanath Hospital Accident, Emergency and Trauma (AE&T), Radiology, OPD and Pharmacy is complete and commissioned. Other projects completed include Germiston Hospital which was officially opened by the National Minister of Health on the 28 November 2011, and is named after Mama Bertha Gxowa.

Increasing the number of health professionals

The Department has increased the output of nurses over the last six years as part of the nursing strategy to address the critical shortage of nurses in the province. The Department produces the largest number of nurses in the country. 10 550 nurses in different categories have been produced over the 6 years period.

The following table indicates the training activities of the Department in addressing the nurse shortage.

Nursing Education over the period 2006 to 2011

	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012
Total students in training	4 071	4 763	5 156	6 189	6 337	6 534
Graduates	1 173	1 411	1 712	2 012	1 896	2 346

In 2011/12, about 644 nursing community service professionals were placed in the service and this will increase to 698 in 2012. This has enabled the Department to distribute and optimize the capacity and competence of all nurses in different categories in the prioritized areas service. The Department has also accelerated the training of advanced midwifery, neonatal and critical care nurses in order to respond to the need for quality specialized nursing services to pregnant women, newborns and those in poor health. The number of advanced midwifery and neonatal care nurses in training increased to 98 in 2011/2012 and Critical Care Nurses to 75. The challenge to achieve the targets is the shortage of these nurses in hospitals and the inability to release them for training.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

In 2012/13, the Department will focus on achieving the outcomes in the Millennium Development Goals and the following specific national and provincial outcomes and related outputs:

Outcome 2: A long and healthy life for all South Africans

Output 1: Increasing life expectancy

Key interventions to increase life expectancy include rapidly scaling up access to ART for people living with HIV and AIDS, especially identified vulnerable groups, as well as strengthening the National TB Control Programme, protecting children against vaccine preventable diseases, and increasing the early detection of people with chronic conditions such as hypertension and diabetes. These are described in the sections below.

Output 2: Decreasing maternal and child mortality

The Department will focus on key interventions which include strengthening the Prevention of Mother to Child Transmission (PMTCT) programme, infection control, neonate facilities, and the immunisation programme. The department will work to maintain the current good immunisation coverage through rigorous M&E visits to districts, in-service training on Expanded Programme on Immunisation (EPI) and vaccine stock management, and strengthening the Perinatal Problem Identification Programme (PPIP). This programme is implemented in 54 institutions (MOUs and hospitals), and identifies and analyses the primary cause of death, avoidable deaths, and whether these can be linked to problems in health systems, patient-oriented problems or medical personnel. The department will continue conducting training in Integrated Management of Childhood Illnesses (IMCI) and is conducting an audit to identify clinics that need to be strengthened in this area. The aim is to ensure that every clinic has more than one IMCI-trained nurse, and that nurses are trained in Oral Rehydration Therapy (ORT). Other key activities are strengthening the implementation of the ten recommendations of the Saving Mothers Report and increasing access to ART for eligible HIV positive pregnant women. The department will enhance the clinical skills of health workers in Emergency Obstetric Care and Comprehensive Emergency Obstetric Care and ensure that institutions are conducting clinical reviews to identify avoidable factors to reduce maternal deaths.

In 2012/13, implementation of the ten recommendations from the Saving Mothers Report will continue to be enforced and strengthened, particularly the availability of blood for transfusion, ensuring appropriate referrals, and providing training such as Essential Steps in the Management of Obstetric Emergencies (ESMOE). The Department is also finalising recruitment and equipment norms for each level of care. Pregnant women will be encouraged to book for antenatal visits before 20 weeks.

The Maternal Morbidity and Mortality Committee, and the Neonatal, Infant and Child Committee will ensure rigorous monitoring and analysis of maternal and infant mortality in 2012/13. In addition, all district, regional and central hospitals will conduct morbidity and mortality meetings each month to investigate every death and

improve the management of hospitals.

With regard to decreasing infant and child mortality, the Department will maintain the good immunisation rate achieved in 2011, and ensure that employees are trained in the Integrated Management of Childhood Illnesses (IMCI). The Department is conducting an audit to identify clinics that need to be strengthened in this area, and in 2012/13 will ensure that every clinic has more than one IMCI-trained nurse, and that nurses are also trained in Oral Rehydration Therapy (ORT) which educates nurses about the critical steps in preventing babies from dying from dehydration linked to diarrhoea.

The availability of neonatal ICU beds is crucial in reducing infant mortality, and in 2012/13 the Department will identify pressure points around neonate ICU beds at each hospital for upgrading purposes. In order to increase the number of neonate ICU beds, each hospital will provide information on whether they have space available, and what their nursing needs are.

Output 3: Combating HIV and AIDS and decreasing the burden of disease from Tuberculosis

Key interventions include increasing the number of people on antiretroviral treatment (ART), in keeping with the revised guidelines for ART and rolling out ART to additional PHC facilities. ART will be provided to children under 1 year if they test HIV positive irrespective of their CD4 cell count, and the implementation of the HIV Counselling and Testing (HCT) and Nurse Initiated Management of Anti-retroviral Treatment (NIMART) guidelines will be strengthened. Increasing case-finding activities and tracing of defaulters will be strengthened, as well as the integration of TB and HIV services.

In 2012/13, the Department will roll out the provision of antiretroviral treatment (ART) to reach a target of 1 042 000 people and increase access for children to 50 000. Provider-initiated HCT will be rolled out to increase the number of people who know their status to 2 320 342. The Department will increase the roll-out of ART sites in 2012/13 to 385 so as to expand the provision of ART nearer to communities and expand the medical male circumcision programme. It will continue to strengthen the Prevention of Mother to Child Transmission (PMTCT) programme.

The Department will continue with programmes such as mass education in order to increase safe sex behaviour through ward based door to door education, peer education for high risk groups and in workplaces. The aim is to reach 6 million people through mass education via local municipalities, and 700 000 people in high risk groups through peer education.

The Department will strengthen counseling services to orphans and vulnerable children (OVC), ensure referrals of OVC to specialized services as well as expand and strengthen the community based child care forums on HIV and AIDS. The programme for children infected and affected by HIV and AIDS is essential in the Integrated HIV and AIDS programme. The Department's interventions to mitigate the effects of the HIV and AIDS pandemic are aimed at supporting the affected families through psycho social support services and providing cooked meals through Community and Home Based Centres.

The target for 2012/13 is to increase the TB cure rate from 79 per cent in 2011/12 to 82 per cent. For the cure rate to improve it is necessary to reduce the defaulter rate. Patients who have defaulted have to be followed up to ensure that they complete treatment. The target for 2012/13 is to reduce the defaulter rate from 6.3 per cent to 5 per cent. TB is the number one killer of HIV positive patients. To address this, the Department intends to screen all TB patients for HIV so that those who are co-infected with a CD4 count below 350 can be initiated on ARVs. Increasing the number of ART sites is thus an important intervention in ensuring that patients have access to ART in the same clinic where they receive TB treatment. Patients who do not show signs and symptoms of TB will be placed on INH prophylaxis which helps to reduce the chances of acquiring TB. The new uptake rate for INH prophylaxis is aimed at 30 per cent while that of ART for co-infected patients is 35 per cent.

Output 4: Strengthening health system effectiveness

Strengthening primary health care (PHC) will be done through the implementation of Community Oriented Primary Care (COPC). COPC is community care worker driven and includes the establishment of health posts thus taking services to communities and rendering PHC services to a defined number of households, education and referral, and the establishment of Primary Health Care (PHC) teams consisting of a Doctor, a Nurse and Social Worker. District specialized teams will be established in collaboration with National Department of Health, which will be teams of specialized professionals at district level each comprising an advanced midwife, an obstetrician/gynecologist and a pediatrician with experience at community level. Furthermore, teamwork between School Health teams and the Community Care Worker programme will be strengthened.

The new Natalspruit Hospital and Zola/Jabulani Hospital will be completed and commissioned, and construction will commence of the new Randgate Clinic and Randfontein clinic under a Turnkey solution. Planning will be undertaken for the construction of the following clinics at Boitumelo, Magagula Heights, Boikhutsong, Braamfischerville and Heidelberg; new mortuaries at Bronkhorspruit and Springs; and a Medical Supply Depot (MSD) warehouse.

Upgrades and renovations will take place at the Emergency Medical service (EMS) bases at Lenasia, Odi, Leratong and the CMJAH Hanger. Renovations will be conducted at the following nursing colleges: Helen Joseph, Chris Hani Baragwanath, Lebone College, Lebone EMS College, Nicol House, Bonalesedi, Ga-Rankuwa, Ann Latsky and SG Lourens. There will also be renovations to the psychiatric wards and observation units at various hospitals.

National Health Insurance

The National Health Insurance (NHI) is a financing system aimed at ensuring that all citizens of South Africa (and legal long-term residents) are provided with essential healthcare and a defined package of comprehensive health services, regardless of their employment status and ability to make a direct monetary contribution to the NHI Fund.

Implementation of the NHI will be over a period of 14 years, starting with pilots in April 2012 in 10 selected districts. The selection of pilot districts is being finalized, based on the districts' health profile, demographics, income levels, health delivery performance, management of health institutions, and compliance with quality standards. The pilots will demonstrate some of the key components of NHI roll-out, including service delivery mechanisms such as contracting with GP services, revenue collection mechanisms, financing mechanisms, and costing of service packages. The implementation of NHI will be dependent on the compliance of the facilities with the National Core Standards and other health and socio economic indicators.

A new conditional grant has been introduced in 2012/13 for the NHI. For Gauteng, the grant is R31.5million in 2012/13, R73.5million in 2013/14, and R105 million in 2014/15.

In preparation for the implementation of NHI, the process of assessing facilities against the Core Standards has begun.

Financial Situation and agreement with National Government

The Department is facing challenges, particularly around accruals of the previous financial years, which approximate R3 billion. This is contributing to an inability to pay suppliers and creditors who have provided goods and services to the Department. By the end of 2011, the non-availability of cash meant that on average R300 million was made available per month for the settlement of goods and services. This was reduced to R202 million because of increases in compensation of employees, and funds ring-fenced for NGOs. This situation had impacted negatively on the ability of the Medical Supplies Depot to buy and supply pharmaceuticals and medical commodities to the institutions. The service delivery mandate of the Department was at risk, with some suppliers either stopping services to institutions or threatening to do so. This situation was also impacting on the Department's target of an unqualified audit opinion for the current financial year, and the target of a clean audit in 2014.

The Gauteng Provincial Government has signed a Memorandum of Agreement (MoA) with the Minister of Health and the Minister of Finance outlining proposed collaboration to address these challenges. This agreement came at a time when the province, through the Premier's Budget Council, had already begun to address challenges facing the department.

The Department has implemented a 3-month plan (January to March 2012) to enforce cost containment measures and strengthen management systems and processes, and developed a Turnaround Strategy for implementation on 1st April 2012.

Specific areas of focus related to the terms in the MoA include:

- Strengthening budget planning (including strengthening integrated planning with Human Resources, Strategic Planning and Infrastructure)
- Strengthening budget management and implementation. These interventions include improved collaboration between GDHS and GDF in managing the monthly payment of suppliers, management of cash flow and addressing accruals.
- Enforcing cost containment measures and prudent fiscal discipline. The cost containment measures focus on three main areas:

- Human Resources (rationalizing central office, controlling appointments and the size of the staff establishment, controlling overtime, and freezing of vacant un-funded posts – institutions will not be able to fill unfunded posts, and they can only be unfrozen once funds are available).
- Main cost drivers (expenditure on National Health Laboratory Services (NHLS), pharmaceuticals, medical supplies, medical equipment)
- Generic cost containment measures (including telephones, cell phones, GG cars, security contracts, nursing agencies, computers, conference venues and catering)
- Dealing with unauthorized expenditure as per SCOPA resolutions, particularly through strengthening adherence to supply chain procedures.
- Other measures (revenue and debt collection, contract management, asset management, migration of functions from the Gauteng Shared Service Centre (GSSC) to the Department, clearing of accruals and payment of suppliers).

Clearing of Accruals

One of the main challenges facing the department is accruals from previous years.

Financial year	Amount
2008/2009	R667 million
2009/2010	R932 million
2010/2011	R2.157 billion

The plan to address accruals consists of two phases:

- Phase 1: Settle amounts accrued until 31 March 2011 – to be settled by 31 March 2012 (validated invoices only).
- Phase 2: Settle amounts accrued until 31 March 2012 – to be settled by 30 June 2012 (validated invoices only).

A team has been established for the purpose of ensuring that effective processes are in place for the clearance of accruals by 30 June 2012; it works closely with GDF. A clearing house has been established jointly with GDF comprising of 16 officials from both Departments for the following purposes:

- Verifying invoice capture on the system in relation to its validity and rendering of the service;
- Requesting statements from suppliers and forwarding to institutions for reconciliation;
- Liaising with institutions to extract relevant payment documentation for processing; and
- Referring payment disputes to GDF's legal team for handling.

The Department has also established a supplier queries centre and suppliers can send their enquiries to the contact centre at GDF. The Department meets regularly with the GDF call centre to review and resolve supplier queries.

4. RECEIPTS AND FINANCING

4.1. Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: HEALTH

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	10 555 179	12 430 330	14 657 176	16 723 508	17 261 887	17 261 887	17 869 314	20 058 262	21 315 681
Conditional grants	4 353 148	4 770 435	5 427 701	6 114 069	6 124 946	6 124 946	6 650 022	7 346 566	8 078 855
Comprehensive HIV and Aids Grant	649 631	889 683	1 281 683	1 620 673	1 620 673	1 620 673	1 901 293	2 258 483	2 619 375
Forensic Pathology Services Grant	79 972	81 584	92 421	97 966	97 966	97 966			
Health Disaster Response (Cholera) Grant									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Health Infrastructure Grant	86 981	97 272	113 618	142 694	142 694	142 694	110 361	116 983	127 859
Health Professions Training and Development Grant	610 828	614 812	651 701	690 803	690 803	690 803	725 310	765 202	811 114
Hospital Revitalization Grant	718 312	755 190	726 009	801 965	931 640	931 640	795 439	807 371	896 882
National Tertiary Services Grant	2 207 424	2 328 301	2 561 154	2 759 968	2 759 968	2 759 968	3 044 567	3 305 931	3 493 891
World Cup Health Preparation Strategy Grant		3 593							
National Health Insurance							31 500	73 500	105 000
Nursing Colleges							12 480	19 096	24 734
Social Sector Expanded Public Works Programme Incentive Grant for Provinces			1 115		10 877	10 877	29 072		
Total receipts	14 908 327	17 200 765	20 386 800	22 837 577	23 386 833	23 386 833	24 519 336	27 404 828	29 394 536

The Department's source of funding is from the equitable share and national conditional grants. In 2012/13, the equitable share from the main appropriation contributed 73 per cent or R 17.8 billion and conditional grants 27 per cent or R6.6 billion of the Department's total budget.

Over the seven year period, conditional grants have increased from R4.3 billion in the 2008/09 to an estimated R8.1 billion in 2014/15. The major increase in conditional grant allocation for 2012/213 is due to the Comprehensive HIV and AIDS grant that has increased from R1.6 billion to R2.6 billion in 2012/13 translated to an annual growth rate of 15 per cent.

The National Tertiary Services Grant has increased from R2.7 billion in 2011/12 to R3 billion in 2012/13 and R6.8 billion over the outer years of the MTEF period to assist the Department to plan, modernise and transform tertiary services in the province in line with national policy objectives to improve access and equity. The Hospital Revitalisation Grant has decreased from the main budget of R801.9 million in 2011/12 to R795 million in 2012/13 due to once off projects completed in 2011/12. This grant assist the Department to improve maintenance and to equip and modernise hospital facilities and in particular to fund diagnostic radiology, telemedicine and oncology.

The Health Professionals and Training grant has grown by an annual average of 5 per cent over the MTEF, from R690.8 million in 2011/12 to R811.1 million in 2014/15. The purpose of the grant is to fund operational costs associated with the training of health professionals, development and recruitment of medical specialists and to support and strengthen undergraduate and postgraduate teaching and training processes in health facilities.

The Expanded Public Works Programme (EPWP) Incentive Grant for the Social Sector was introduced in 2010/2011 and an adjusted amount of R10.8 million was allocated in 2011/12 and R29.1 million in 2012/2013. The grant is used to pay stipends to caregivers in home community based care programmes.

The Forensic Pathology Grant will be discontinued by the end of 2011/12 and incorporated into the equitable share allocation in 2012/2013.

Two new grants the National Health Insurance and Nursing Colleges grant are introduced during 2012/2013. The National Health Insurance grant will be utilised to improve health services through the development of frameworks and models to be used in the roll-out phase of the NHI and an amount of R31, 5 million has been allocated in the 2012/2013. The Nursing Colleges grant was also introduced to rehabilitate the nursing colleges; an amount of R12, 4 million will fund the planning phase and ensure effective and efficient operation of the nursing colleges to increase the production of health professionals.

4.2. Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: HEALTH

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	366 500	376 205	395 580	456 820	452 112	413 678	423 269	457 284	497 896
Transfers received					275	535	37	40	44
Fines, penalties and forfeits	12	16	35		24	16	40	43	47
Interest, dividends and rent on land	1 590	1 395	846	11 538	595	536	975	1 053	1 147
Sales of capital assets	8	1 741		72					
Transactions in financial assets and liabilities	29 517	24 689	41 363	31 084	36 508	37 025	47 230	51 009	55 600
Total departmental receipts	397 627	404 046	437 824	489 514	489 514	451 790	471 551	509 429	554 734

The primary mandate of the Department is not to generate its own revenue, but to render health services. The Department receives revenue from a number of sources with the major revenue source being the sales of goods and services other than capital assets. This comprises hospital patient fees which contribute more than 80 per cent of the overall collection. Patient fees are adjusted annually in line with tariffs, as determined by the National Department of Health.

Other revenue sources include transactions in financial assets and liabilities. This revenue category consists mainly of debt owed to the Department, as well as refunds relating to previous years' expenditure. Interest, dividends and rent on land comprise of the interest from revenue associated with ownership of interest-bearing financial instruments, such as bank deposits, and loans. Interest is generated on staff debt, which is collected and administered by the Gauteng Department of Finance.

The non-implementation of the Integrated Hospital Management Information System resulted in the reduction of estimated revenue from R489.5 million to R471.5 million.

Initiatives aimed at revenue optimisation include improving collection of outstanding amounts and the re-engineering the Patient Administration Processes. This will ensure that patients are classified and billed appropriately. The Department is in the process of reviewing some of its administrative processes with regard to all revenue generating activities such as rentals and parking fees. It is also liaising and entering into agreements with other provinces that refer patients to Gauteng for treatment.

4.3. Donor funding

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: DONOR FUNDING

R thousand Sub-programme	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
European Union Community Based Services	11 806	29 588	29 828						
Total donor funding	11 806	29 588	29 828						

The purpose of donor funding is primarily to fund primary health care in the province. Donor funding is sourced from the European Union (Global Fund, the Kingdom of Belgium) and the United Nations Children Fund (UNICEF). Donor funds enable the Department to improve access to basic primary health care services by communities, and to develop systems and a structured relationship between the Department and NGOs. Donor funds have also contributed to the development of a framework for monitoring and evaluating NGO performance.

The European Union financial agreement with the Department came to an end in December 2010 and has been discontinued. Since this funding will cease to exist in the 2012 MTEF period, the expenditure related to the donor will be absorbed within the equitable share.

5. PAYMENT SUMMARY

5.1. Key assumptions

The Department applied the following key assumptions when compiling the budget:

- The need to train and appoint additional health care professionals, including doctors and nurses and allied workers over the MTEF;
- Strengthening of primary health care to provide treatment at the appropriate level of care;
- CPIX indicators were considered when inflation related items were calculated.
- Putting into effect (carry through costs) improvements in conditions of service and the Occupational Specific Dispensation (OSD) for various categories of employees;
- The provincialisation of primary health care services including emergency medical services;
- Baseline adjustment for goods and services and compensation of employees;
- Reduction of accruals by paying outstanding suppliers who rendered service; and
- A shift of focus within the Department from non-core services to core services to enable improved patient care and service improvement.

5.2. Programme summary

TABLE 4: SUMMARY OF PAYMENTS AND ESTIMATES: HEALTH

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	718 369	458 092	363 819	502 094	507 594	475 119	459 741	533 033	559 685
2. District Health Services	3 919 994	5 003 029	6 102 856	7 014 851	7 240 272	7 420 119	8 162 756	9 202 090	10 016 861
3. Emergency Medical Services	438 857	600 645	480 329	703 070	787 670	869 863	759 554	823 435	873 664
4. Provincial Hospital Services	3 872 776	4 487 688	5 159 139	4 984 745	5 259 945	5 724 180	5 735 813	6 242 322	6 758 474
5. Central Hospital Services	4 619 522	5 733 174	6 373 515	6 487 604	6 778 355	7 003 377	6 868 635	7 070 131	7 457 805
6. Health Sciences and Training	484 417	562 099	642 085	736 022	766 022	751 323	870 466	907 808	963 184
7. Health Care Support Services	125 518	137 395	151 175	163 326	169 226	172 671	181 649	225 334	239 461

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
8. Health Facilities Management	1 500 023	1 413 479	1 193 819	2 245 865	1 877 749	1 914 686	1 480 722	2 400 675	2 525 402
Total payments and estimates	15 679 476	18 395 601	20 466 737	22 837 577	23 386 833	24 331 338	24 519 336	27 404 828	29 394 536

Apart from Programme 1 (Administration) and 8(Health Facilities Management), there is a significant increase across all programmes year on year. The Administration programme budget has decreased as a result of the implementation of cost saving measures and repriorization of funds to core services, whilst Health Facilities Management reduced due to once off projects that were completed in 2011/12.

The District Health Services Programme budget has increased due to the introduction of the National Health Insurance and growth of the Comprehensive HIV and AIDS as well as the Expended Public Works Programme.

5.3. Summary of economic classification

TABLE 5: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HEALTH

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	13 622 457	16 534 402	18 512 854	20 086 491	20 376 456	21 159 078	21 896 112	25 212 986	26 854 231
Compensation of employees	8 158 265	9 877 243	12 212 780	13 182 665	13 425 885	14 215 323	15 055 213	16 033 765	17 075 933
Goods and services	5 464 192	6 657 159	6 292 090	6 903 826	6 950 571	6 943 755	6 840 899	9 179 221	9 778 298
Interest and rent on land			7 984						
Transfers and subsidies to:	746 616	923 600	849 595	1 260 665	1 378 487	1 538 249	1 362 493	1 423 942	1 507 665
Provinces and municipalities	353 895	466 217	249 801	563 060	663 060	810 138	602 353	647 094	688 609
Departmental agencies and accounts	6 988	9 037	8 664	13 182	13 182	13 182	15 103	16 085	17 131
Universities	748	866	835	1 162	1 162	1 162	1 500	1 650	1 782
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions	348 467	404 523	532 582	641 293	659 369	659 369	692 785	703 039	741 176
Households	36 518	42 957	57 713	41 968	41 714	54 398	50 752	56 074	58 967
Payments for capital assets	1 308 629	930 583	1 102 549	1 490 421	1 631 890	1 631 890	1 260 731	767 900	1 032 640
Buildings and other fixed structures	1 015 083	740 623	762 023	828 229	809 388	809 388	443 149	163 155	391 541
Machinery and equipment	293 546	189 960	340 526	662 192	822 502	822 502	817 067	565 318	624 873
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets							515	39 427	16 226
Software and other intangible assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets	1 774	7 016	1 739			2 121			
Total economic classification	15 679 476	18 395 601	20 466 737	22 837 577	23 386 833	24 331 338	24 519 336	27 404 828	29 394 536

Over the seven year period, the Department's expenditure increased from R15.6 billion in 2008/09 financial year to an estimated R29.3 billion in 2014/15.

The total budget over the MTEF period increases from R22.8 billion in 2011/12 to R24.5 billion in the 2012/13. The Department has allocated R213.9 million in the 2012/13 to mitigate the impact of TB and MDR and XDR TB. The largest portion of the Department's budget is allocated to compensation of employees with an annual average growth rate of 8 per cent over the MTEF period, from R13.1 billion in 2011/12 to an estimated budget of R17.1 billion in 2014/15. The increase is due to additional allocations made to the Department in terms of OSD for doctors, therapists and specialists as well as carry-through effects of improvement of conditions of service from the previous financial year. Additional allocation has been made available for commuted overtime over the MTEF period.

The Department has made provision for transfer payments to municipalities for primary health care, HIV and AIDS and for emergency medical services. Spending on social infrastructure projects and transfer payments to non-profit organisations have increased substantially since the 2008/09 financial year. This is evident in transfers to non profit institutions which have increased from R692.7 million in 2012/13 financial year to an estimated R741.1 million in 2014/15 financial year, an annual average growth rate of 3 per cent.

Transfers to Departmental agencies and accounts increases from R13.1 million to R17.1 million from 2011/12 to 2014/15. The increase is due to the re-classification of the administrative fee paid to the Health and Welfare Sector Education Training Authority (HWSETA), to Departmental agencies and accounts previously classified under non-profit institutions.

The Department has also made provision for transfers to households and universities. Transfer payments to households have increased from R50.7 million in the 2012/13 financial year to R58.9 million in 2014/15 financial year whilst transfers to universities grow at an annual average rate of 9 per cent from R1.5 million in 2012/13 to R1.7 million in 2014/15.

In line with the Department's commitment to improve infrastructure, the budget for payments to capital assets decreases from R1.2 billion in 2012/13 to R1 billion in the 2014/15 financial year for the upgrading of lifts, generators and boilers and similar equipment. The adjustment provides for the procurement of medical equipment and construction and upgrading of hospitals. Capital payments are mainly made up of the Infrastructure Grant and the Hospital Revitalisation Grant.

5.4. Infrastructure payments

5.4.1 Departmental infrastructure payments

TABLE 6: SUMMARY OF INFRASTRUCTURE BUDGET BY CATEGORY

	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R Thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for infrastructure by category									
New and replacement assets	882 500	598 856	715 718	1 118 393	1 248 068	1 248 068	495 015	513 382	5 000
Existing infrastructure assets	390 791	456 387	297 620	1 082 481	682 481	582 481	989 032	1 910 046	2 599 766
Upgrades and additions	133 065	23 984		213 759	213 759	213 759	7 000	74 000	43 000

R Thousand	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Rehabilitation, renovations and refurbishments		116 997	7 201	46 507	46 507	46 507	123 520	936 364	1 491 261
Maintenance and repairs	257 726	315 406	290 419	822 215	422 215	322 215	858 512	899 682	1 065 505
Infrastructure transfers									
Current									
Capital									
Current infrastructure	257 726	315 406	290 419	822 215	422 215	322 215			
Capital infrastructure	1 015 565	739 837	722 919	1 378 659	1 508 334	1 508 334			
Total	1 273 291	1 055 243	1 013 338	2 200 874	1 930 549	1 830 549	1 484 047	2 423 428	2 604 766

Funding for infrastructure is sourced from both the equitable share and conditional grants. Infrastructure is funded through the Hospital Revitalisation Grant amounting to R2.4 billion over the 2012 MTEF for the construction, upgrading and rehabilitation of hospitals. The Provincial Infrastructure Grant amounting to R355.2 million over the 2012 MTEF is allocated for the rehabilitation and maintenance of hospital infrastructure. The Hospital Revitalisation Grant and the Provincial Infrastructure Grant are funded from the National Department of Health and the National Treasury respectively. The Department of Infrastructure Development (DID) acts as the agent for the Department to enable and provide new facilities, as well as rehabilitation, upgrading and maintenance of health facilities.

Details of the Department's capital estimates are provided in the Estimates of Capital Expenditure.

5.4.2. Departmental Public-Private Partnership (PPP) projects

TABLE 7: SUMMARY OF DEPARTMENTAL PUBLIC-PRIVATE PARTNERSHIP PROJECTS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Projects under implementation									
PPP unitary charge									
Penalties									
Advisory fees									
Project monitoring cost									
Revenue generated									
Contingent liabilities (information)									
Proposed Projects	600	13 320							
Advisory fees	600	13 320							
Project team cost									
Site acquisition costs									
Other project costs									
Total	600	13 320							

Provision was made for a transaction advisor for the proposed Public Private Partnership (PPP) at Chris Hani Baragwanath Hospital with the expected outcome being a study of the feasibility of a PPP for the administration and operation of the hospital.

The project has been discontinued from 2010/11 and the funds will be re-allocated to Chris Hani Baragwanath Hospital for the upgrading the hospital.

5.5. Transfers

5.5.1. Transfers to public entities

Not applicable

5.5.2. Transfers to other entities

In order to strengthen the targeted health and welfare services, the Department works in partnership with sector NGO's to facilitate the delivery of services according to the set targets. This working relationship has been in existence for many years.

TABLE.8: SUMMARY OF DEPARTMENTAL TRANSFERS TO OTHER ENTITIES (FOR EXAMPLE NGO's)

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Mental Health NGO's	138 823	152 400	206 803	279 040	279 040	279 040	203 742	214 948	225 695
HIV/AIDS NGO's	97 601	104 140	117 104	159 350	164 280	159 350	176 509	186 677	196 011
Nutrition	20 130	30 293	23 704	38 880	39 618	38 880	40 824	42 865	45 008
Community Based Services	47 781	71 691	127 657	179 740	115 727	179 740	167 066	177 090	187 715
Alexandra Health Care Centre	31 500	34 000	32 190	40 700	43 000	40 700	45 580	48 315	51 214
Phillip Moyo Community Health Centre	8 642	7 500	10 750	11 704	11 704	11 704	12 406	13 150	13 939
Witkoppen Clinic	3 990	4 500	3 500	6 000	6 000	6 000	7 000	8 000	9 000
EPWP Grant			1 115		10 877	14 699	28 235		
Total departmental transfers to public entities	348 467	404 524	522 823	715 414	670 246	730 113	681 362	691 045	728 582

Expenditure for transfers to non profit organisations increased from R348 million in 2008/09 to R522 million in the 2010/11 financial year.

The transfers further show an increase from R715 million in 2011/12 to R728 million in 2014/15. The increased transfers have been allocated to mental health and to HIV and AIDS NGOs for the continued provision of HIV and AIDS, and welfare related services. The aim is to align spending with the provincial priority outputs relating to children and HIV and AIDS programmes.

The major increase in the budget is also evident in Community Based Services and Mental Health NGO's. The Department also aims to roll out community nutrition centres which will also cater for poor children and citizens who are hungry.

The increased budget for Community Based Services is attributable to the Department's intention to appoint more community health workers who render home based care services.

5.5.3. Transfers to local government

TABLE 9: SUMMARY OF DEPARTMENTAL TRANSFERS TO LOCAL GOVERNMENT BY CATEGORY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category A	300 047	400 240	210 979	489 891	579 891	694 946	520 955	559 399	596 185
Category B	22 235	7 412							
Category C	31 613	58 565	38 822	73 169	83 169	115 192	81 398	87 695	92 424
Total departmental transfers to local government	353 895	466 217	249 801	563 060	663 060	810 138	602 353	647 094	688 609

The above table shows the transfer of funds to local government for the provision of primary health care, HIV and AIDS care and emergency medical services. Primary health care and emergency medical services are in the process of being provincialised. All primary health care services in district councils have already been provincialised. Emergency medical services have been provincialised in one of the three district councils.

Transfers are only planned for categories A and C municipalities over the 2012 MTEF period. Apart from the transfers for the rendering of primary health care medicine, local government also accesses medicine through the Department's medical supplies depot.

Over the seven year period, these transfers show an increase from R353.8 million in 2008/09 to R688.6 million in the 2014/15 financial year. The steady increase over a seven year period can be attributed mainly to the allocations for transfers towards the provision of primary health care services, HIV and AIDS and emergency medical services.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

The purpose of this programme is to provide political and strategic direction and leadership and to guide and support the development of policy frameworks and guidelines for the implementation of priority programmes. The programme also develops policies and legislation on health care provision and ensures that norms and standards are followed in the course of policy implementation. It coordinates effective implementation of the Gauteng Strategic Plan on HIV and AIDS to reduce new HIV infections and reduce AIDS related deaths.

Programme objectives

- Improve achievement of national norms and standards for health care provision;
- Employment equity and diversity management;
- Unqualified audit;
- Reduce over- and/or under-expenditure against the budget;
- Increase levels of implementation of the monitoring and evaluation system ;and
- Ensure compliance with the legislative framework.

Policies and priorities

- Improved audit outcomes;
- Integration of health policies;
- Implementation of employment equity policies;
- Inculcation of a culture of performance management;
- Alignment of drug policy with national policies;
- Research and development; and
- Improved internal and external communication by promoting services rendered to communities.

TABLE 10: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	5 963	7 882	9 169	5 931	13 518	11 565	13 476	14 272	15 125
2. Management	712 406	450 210	354 650	496 163	494 076	463 554	446 265	518 761	544 560
Total payments and estimates	718 369	458 092	363 819	502 094	507 594	475 119	459 741	533 033	559 685

TABLE 11: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	673 874	437 947	353 432	484 094	489 594	457 118	451 641	525 033	551 685
Compensation of employees	160 241	187 480	233 091	238 271	243 771	267 330	264 169	324 258	342 092
Goods and services	513 633	250 467	118 868	245 823	245 823	189 788	187 472	200 775	209 593
Interest and rent on land			1 473						
Transfers and subsidies to:	1 613	1 599	1 114	2 000	2 000	2 000	2 100	2 000	2 000
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions	1 198								
Households	415	1 599	1 114	2 000	2 000	2 000	2 100	2 000	2 000
Payments for capital assets	42 437	13 193	7 782	16 000	16 000	16 000	6 000	6 000	6 000
Buildings and other fixed structures									
Machinery and equipment	42 437	13 193	7 782	16 000	16 000	16 000	6 000	6 000	6 000
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	445	5 353	1 491			1			
Total economic classification	718 369	458 092	363 819	502 094	507 594	475 119	459 741	533 033	559 685

Expenditure in this programme has decreased from R718.3 million in the 2008/09 financial year to R363.8 million in the 2010/11 financial year due to the reprioritization of funds. Over the 2012 MTEF period, the budget for this programme reflects an increase from R459.7 million to R559.6 million, or an annual average growth

rate of 9 per cent.

It is estimated that R264.1 million of the programme's budget will be spent on compensation of employees in 2012/13 financial year. This constitutes 57.4 per cent of the total allocation to the programme in 2012/13 and relates to the need to strengthen the support services capacity of the Department.

Goods and services expenditure decreased from R513 million in the 2008/09 financial year to R118.8 million in the 2010/11 financial year.

SERVICE DELIVERY MEASURES

PROGRAMME 1: ADMINISTRATION

Programme/Sub-programme/Performance measures	Annual Targets		
	2012/13	2013/14	2014/15
Medical officers per 100 000 people	22	22	22
Professional nurses per 100 000 people	105	105	105
Pharmacists per 100 000 people	8	8	8
Vacancy rate for professional nurses	6	6	6
Vacancy rate for doctors	20	20	20
Vacancy rate for medical specialists	20	20	20
Vacancy rate for pharmacists	20	20	20

PROGRAMME 2: DISTRICT HEALTH SERVICES

Programme description

The purpose of the programme is to render comprehensive primary health care services, district hospital services, comprehensive HIV and AIDS care and nutrition. It includes the delivery of priority health programmes.

Programme objectives

- To render primary health care services;
- To manage district health services and district oral services;
- To deliver a comprehensive primary health care package;
- To render services at district hospitals;
- To render a nutrition programme;
- To render coroner services;
- To render an HIV and AIDS programme; and
- To render integrated community based services.

Policies and priorities

- Strengthen the Community Based Services programme, particularly through the establishment of 'health posts' (service points);
- Build new facilities in areas where there are none and increase the number of consulting rooms in existing structures;
- Strengthen the Community Health Worker programme;
- Establish well functioning sub-district offices to monitor service delivery and improve the quality of care to service users; and
- Focus on the following National Department of Health(NDoH) key outputs to address HIV and AIDS and TB;
- Manage HIV prevalence;
- Reduce HIV Incidence;
- Expanded PMTCT Programme;
- Improve TB Case finding;
- Improve TB outcomes
- Improve access to Antiretroviral Treatment for HIV-TB co-infected patients;
- Decrease prevalence of MDR-TB; and
- Prioritise programmes to achieve the Millennium Development Goals, particularly around reducing maternal, child and infant mortality.

TABLE 12: SUMMARY OF PAYMENTS AND ESTIMATES : DISTRICT HEALTH SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. District Management	365 960	301 204	308 914	368 461	318 577	383 479	353 346	413 362	435 108
2. Community Health Clinics	755 686	1 103 489	1 202 343	1 424 292	1 477 412	1 640 499	1 525 884	1 608 770	1 778 594
3. Community Health Centers	707 375	785 319	954 691	1 045 513	1 049 815	1 022 805	1 103 376	1 184 958	1 248 919
4. Community Based Services	402 065	598 985	708 675	669 166	748 767	801 107	831 214	940 143	990 363
5. HIV/AIDS	707 131	1 037 276	1 421 840	1 912 390	1 912 390	1 787 297	2 121 784	2 874 650	3 272 486
6. Nutrition	23 496	30 799	25 012	41 210	41 948	48 327	43 287	45 474	47 759
7. Coroner Services	80 836	89 468	104 773	136 905	144 905	146 937	160 342	191 337	211 397
8. District Hospitals	877 445	1 056 489	1 376 608	1 416 914	1 546 458	1 589 668	1 637 917	1 943 396	2 032 235
9. Cost Saving Measures							385 606		
Total payments and estimates	3 919 994	5 003 029	6 102 856	7 014 851	7 240 272	7 420 119	8 162 756	9 202 090	10 016 861

TABLE 13: SUMMARY OF ECONOMIC CLASSIFICATION: DISTRICT HEALTH SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	3 496 409	4 517 951	5 556 956	6 161 223	6 317 185	6 448 566	7 274 887	8 299 174	9 061 528
Compensation of employees	2 027 160	2 441 890	3 226 061	3 518 458	3 597 974	3 908 833	4 275 674	4 436 106	4 701 326
Goods and services	1 469 249	2 076 061	2 326 254	2 642 765	2 719 211	2 539 733	2 999 213	3 863 068	4 360 202
Interest and rent on land			4 641						
Transfers and subsidies to:	363 601	457 374	468 046	704 654	762 319	810 545	767 528	784 521	834 022
Provinces and municipalities	148 661	185 421	134 303	250 890	290 890	337 685	271 183	288 758	310 720
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions	208 445	265 613	325 779	447 253	465 329	465 329	489 043	488 091	515 481
Households	6 495	6 340	7 964	6 511	6 100	7 531	7 302	7 672	7 821
Payments for capital assets	59 979	27 558	77 830	148 974	160 768	160 768	120 341	118 395	121 311
Buildings and other fixed structures	20 232	474	10 321	53 085	46 244	46 244	38 400	21 622	21 622
Machinery and equipment	39 747	27 084	67 509	95 889	114 524	114 524	81 941	96 773	99 689
Heritage Assets									
Specialized military assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	5	146	24			240			
Total economic classification	3 919 994	5 003 029	6 102 856	7 014 851	7 240 272	7 420 119	8 162 756	9 202 090	10 016 861

The programme's expenditure increased from R3.9 billion in 2008/09 to R6.1 billion in the 2010/11. The major spending is evident in community health clinics, on HIV and AIDS and on district hospitals.

The programme budget increases from R8.1 billion in 2012/13 financial year to R10 billion in the outer year of the MTEF. The largest portion of the allocation in this programme is to fund the treatment and prevention of HIV and AIDS. This has been increased from R2.1 billion in 2012/13 to R3.2 billion in 2014/15, an annual average growth rate of 19 per cent over the MTEF. Funding for HIV and AIDS consists of an amount of R1.9 billion from the Comprehensive HIV/AIDS grant allocation in the 2012/13 financial year. The equitable share allocation for HIV/AIDS is also funding the Multi-Sectoral Aids Unit (MSAU).

The allocation to the District Hospitals sub-programme constitutes the second largest appropriation in this programme followed by Community Health Clinics. The increase was due mainly to the Department's objective of implementing the service transformation plan, and to shift the bulk of health care from central and regional hospitals to district hospitals. The targeted utilisation in the service transformation plan is 2.8 visits per capita per annum by 2014.

Provision of primary health care is managed by the District Management sub-programme. Primary health care consists of services provided at the community health clinics, community health centres and community-based services and district hospitals.

Forensic pathology services have been provincialised from the South African Police Service (SAPS) since 1 April 2006 and are fully funded by a conditional grant of R98 million in 2011/12 financial year from the National Department of Health. This allocation is classified as Coroner Services under this programme. The allocation will cease to be funded as a conditional grant in the 2012/13 and has been phased in within the equitable share allocation.

The largest allocation in terms of economic classification is appropriated to compensation of employees followed by goods and services, transfers, and machinery and equipment. Compensation of employees has increased from R4.3 billion in 2012/13 to R4.7 billion in 2014/15 financial year. The allocation includes the payment of OSD to nurses, doctors, specialists and therapists. Goods and services have increased from R3 billion in 2012/13 to R4.3 billion in 2014/15 financial year, an annual average increase of 17 per cent over the MTEF.

Transfers to municipalities increase from R271.1 million in 2012/13 fiscal year to R310.7 million in 2014/15 financial year. In addition to the transfer payments, local government also obtains medicine from the medical supplies depot. The allocations for transfers to non-profit institutions are estimated to increase from R489 million in 2012/13 to R515.4 million in the 2014/15 financial year. Non profit institutions provide HIV and AIDS treatment and support, mental health services, nutrition and welfare services amongst others.

An amount of R385.6 million has been set aside for payment of accruals arising from previous years; this constitutes 5 per cent of the total budget allocated to District Health Services.

SERVICE DELIVERY MEASURES**PROGRAMME 2: DISTRICT HEALTH SERVICES**

Programme/Sub-programme/Performance measures	Annual Targets		
	2012/13	2013/14	2014/15
Clinics and Community Health Centres			
Provincial PHC expenditure per uninsured person	400	425	425
PHC total headcount	21m	22m	22m
PHC total headcount under 5 years	4.3m	4.4m	4.4m
Utilisation rate – PHC	2.5	2.7	2.7
Utilisation rate under 5 years – PHC	5	5	5
Percentage of fixed PHC facilities with a monthly supervisory visit.	95% (325/343)	100% 343/343	100% 343/343
Expenditure per PHC headcount	225	250	250
Percentage of complaints of users of PHC Services resolved within 25 days	100%	100%	100%
CHCs/CDCs2 with resident doctor rate	100%	100%	100%
Number of PHC facilities assessed for compliance against the core standards	100/413	100/413	100/413
District Hospitals			
Caesarean Section rate	15	15	15
Separations – total	180 078	200 000	200 000
Patient Day Equivalents (PDE) in District Hospitals	813 200	825 200	825 000
OPD Headcounts	833 971	870 950	870 950
Average Length of Stay	75	75	75
Bed utilization Rate	3	3	3
Expenditure per Patient Day Equivalent (PDE)	1250	1350	1350
Percentage of complaints of users of District Hospital Services resolved within 25 days	100%	100%	100%
Percentage of District Hospitals with monthly Maternal Mortality and Morbidity Meetings	10/10 (100%)	10/10 (100%)	10/10 (100%)
District Hospital Patient Satisfaction rate	85%	90%	90%
Number of District Hospitals assessed for compliance against the core standards.	5/10	5/10	5/10
HIV and AIDS, TB and STI Control			
Total number of Adults on ART	1 042 000	1 150 500	1 220 000
Total number of Children on ART	50 000	50 500	51 000
Male condom distribution rate	12	13	14
New smear positive PTB defaulter rate	5%	4%	4
HCT Testing rate	95%	95%	95%
PTB two month smear conversion rate	80%	80%	80%
Percentage of HIV-TB Co-infected patients placed on ART	35%	40%	40%
New smear positive PTB cure rate	82%	83%	85%
Smear result turn-around time under 48 hours rate	92	92	93
Maternal, Child and Woman Health			
Immunization coverage under 1 year	90	90	90
Vitamin A coverage 12 – 59 months	50	55)	55
Measles 1st dose under 1 year coverage	90	90	90
Pneumococcal (PCV) 3rd dose coverage	90	90	90
Rota Virus (RV) 2nd dose coverage	90	90	90
Diarrhea incidence under 5 years	1.3	1.3	1.3
Pneumonia incidence under 5 years	5	5	5
Cervical cancer screening coverage	56	60	64
Antenatal visits before 20 weeks rate	40	40	45
Baby tested PCR Positive six weeks after birth as a proportion of babies tested at six weeks	<5	<5	<5
Couple year protection rate	45	50	50
Public Health Facility Maternal mortality rate	160	155	110
Delivery rate for women under 18 years	6.5	7	7

Programme/Sub-programme/Performance measures	Annual Targets		
	2012/13	2013/14	2014/15
Public Health Facility Infant mortality (under 1) rate	30	30	18
Public Health Facility Child mortality (under 5) rate	25	20	28
Disease Prevention and Control			
Malaria case fatality rate	<0.4	<0.4	<0.4
Cholera fatality rate	<1	<1	<1
Cataract surgery rate	13 430 1500/million	13 430 1500/million	13 430 1500/million

PROGRAMME 3: EMERGENCY MEDICAL SERVICES

Programme description

To render rapid, effective and efficient emergency medical services and non -emergency services in accordance with provincial norms and standards.

Programme objectives

- Ensure rapid and effective emergency medical care and transport;
- Ensure efficient planned patient transport; and
- Ensure implementation of provincial norms and standards.

Policies and priorities

- Replacement of old fleet;
- Building of new stations;
- Full implementation of provincialisation process; and
- Reduce hospital closures by introducing inter-hospital Planned Patient Transport (PPT) (ensure casualty can still stabilize PPT before they are taken to an open hospital).

TABLE 14: SUMMARY OF PAYMENTS AND ESTIMATES: EMERGENCY MEDICAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Emergency Transport	435 857	578 621	365 065	607 704	692 104	758 315	673 230	694 963	718 567
2. Planned Patient Transport	3 000	22 024	115 264	95 366	95 566	111 548	76 461	128 472	155 097
3. Cost Saving Measures							9 863		
Total payments and estimates	438 857	600 645	480 329	703 070	787 670	869 863	759 554	823 435	873 664

TABLE 15: SUMMARY OF ECONOMIC CLASSIFICATION: EMERGENCY MEDICAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	185 676	282 086	341 919	348 144	372 744	354 459	398 984	435 890	466 088
Compensation of employees	69 413	158 207	201 716	249 255	249 855	240 872	243 579	258 194	272 394
Goods and services	116 263	123 879	140 170	98 889	122 889	113 587	155 405	177 696	193 694
Interest and rent on land			33						
Transfers and subsidies to:	205 234	280 834	115 694	312 170	372 170	472 640	331 170	358 336	377 889
Provinces and municipalities	205 234	280 796	115 498	312 170	372 170	472 453	331 170	358 336	377 889
Departmental agencies and accounts									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions									
Households		38	196			187			
Payments for capital assets	47 947	37 060	22 716	42 756	42 756	42 756	29 400	29 209	29 687
Buildings and other fixed structures				16 000	4 000	4 000			
Machinery and equipment	47 947	37 060	22 716	26 756	38 756	38 756	29 400	29 209	29 687
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets		665				8			
Total economic classification	438 857	600 645	480 329	703 070	787 670	869 863	759 554	823 435	873 664

The programme's expenditure grows from R438.8 million in 2008/09 to R480.3 million in 2010/11 financial year. The increase in expenditure in the 2009/10 was mainly due to the implementation of a new model of service delivery, preparations for the 2010 FIFA World Cup and the overall provision of effective, rapid and quality emergency medical services.

The programme's budget increased slightly by an annual growth rate of 8 per cent from R703 million in 2011/12 to R759 million in 2012/13.

The services will continue to be rendered by this level of government until the process of provincialisation of EMS has been finalised. Transfer payments to municipalities have increased from R331.1 million in 2012/13 to R377.8 million in the 2014/15 financial year to ensure the expansion of EMS at district council level.

An amount of R9.8 million has been set aside for payment of accruals arising from previous years; this constitutes 1% of the total budget allocated to Emergency Medical Services.

SERVICE DELIVERY MEASURES

PROGRAMME 3: EMERGENCY MEDICAL SERVICES

Programme/Sub programme/Performance measures	Annual Targets		
	2012/13	2013/14	2014/15
Rostered Ambulances per 10 000 people	0.05	0.06	0.06
P1 calls with a response of time <15 minutes in an urban area	70%	70%	70%
P1 calls with a response time of <40 minutes in a rural area	100%	100%	100%
All calls with a response time within 60 minutes	85%	85%	85%

PROGRAMME 4: PROVINCIAL HOSPITAL SERVICES

Programme description

To render general and specialised hospital services provided by general specialists.

Programme objectives

- To render general and specialized hospital services;
- To provide chronic mental health and tuberculosis in-patient care on an agency basis for the Department;
- To render hospital services provided by general specialists; and
- To render oral health care services and provide a platform for the training of health workers.

Policy objectives

- Implement the service transformation plan. As the bulk of hospital patient care is shifted from central to regional and district hospitals, regional hospitals need to be strengthened to provide support for district hospitals and help to prevent unnecessary referrals to central hospitals;
- Assist with the reorganisation of services required by the service transformation plan, particularly through outreach programmes from central hospitals, and reduce the number of level one and two beds in regional hospitals;
- Implement national policies on conditional grants and revitalisation of hospital services; and
- Implement the National Health Act.

Key priorities for the 2011/12 financial year

Turnaround Plan for hospitals

- Management improvement;
- Procurement improvement;
- Human Resource management;
- Improvement in medicine supply;
- Reduction in waiting time for casualty, OPD and pharmacy;
- Infrastructure improvement;
- Availability of staff, equipment and medication;
- Opening additional level 1 and 2 beds including neonatal ICU; and
- Management of efficiencies and ambulance diversions.

TABLE 16: SUMMARY OF PAYMENTS AND ESTIMATES: PROVINCIAL HOSPITAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. General Hospital	2 963 812	3 428 310	3 959 303	3 659 142	3 885 242	4 430 434	3 749 792	4 408 050	4 772 292
2. Tuberculosis Hospital	155 386	193 113	158 549	299 468	300 468	165 986	342 628	390 835	411 319
3. Psychiatric/Mental Hospitals	559 509	614 812	735 330	696 777	723 777	785 765	868 288	996 364	1 060 408
4. Dental Training Hospital	170 167	215 694	264 930	289 008	305 108	296 978	388 322	390 799	455 168
5. Other Specialized Hospitals	23 902	35 759	41 027	40 350	45 350	45 017	55 404	56 274	59 287
6. Cost Saving Measures							331 379		
Total payments and estimates	3 872 776	4 487 688	5 159 139	4 984 745	5 259 945	5 724 180	5 735 813	6 242 322	6 758 474

TABLE 17: SUMMARY OF ECONOMIC CLASSIFICATION: PROVINCIAL HOSPITAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	3 657 242	4 311 946	4 891 664	4 646 380	4 921 580	5 382 199	5 381 999	5 920 575	6 420 855
Compensation of employees	2 599 002	3 032 315	3 675 878	3 730 704	3 804 704	4 248 162	4 337 718	4 703 943	5 033 595

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Goods and services	1 058 240	1 279 631	1 214 922	915 676	1 116 876	1 134 037	1 044 281	1 216 632	1 387 260
Interest and rent on land			864						
Transfers and subsidies to:	145 386	146 016	217 659	199 840	199 840	203 115	209 834	221 980	233 065
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions	138 824	138 910	206 803	194 040	194 040	194 040	203 742	214 948	225 695
Households	6 562	7 106	10 856	5 800	5 800	9 075	6 092	7 032	7 370
Payments for capital assets	70 120	29 368	49 730	138 525	138 525	138 525	143 980	99 767	104 554
Buildings and other fixed structures	100	898	786	37 000	37 000	37 000	38 850		
Machinery and equipment	70 020	28 470	48 944	101 525	101 525	101 525	105 130	99 767	104 554
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	28	358	86			341			
Total economic classification	3 872 776	4 487 688	5 159 139	4 984 745	5 259 945	5 724 180	5 735 813	6 242 322	6 758 474

The programme's expenditure grows from R3.8 billion in 2008/09 to R5.1 billion in 2010/11 financial year.

The budget grows by an annual average rate of 13 per cent, from R4.9 billion in 2011/12 to R6.7 billion in 2014/15. The major portion of the budget is allocated to the general hospitals sub-programme to fund 11 general hospitals providing level one and two services. Kalafong and Helen Joseph hospitals are partially receiving funding from the National Tertiary Services and Health Professions Training grants.

The programme budget for the 2012/13 financial year includes an amount of R213.9 million for the prevention and treatment of XDR/MDR tuberculosis which is allocated to the Tuberculosis Hospitals sub-programme. Three hospitals, Tshepong, Dr. Charles Hurwitz and East Rand, ceased to operate from 2011 and patients have been integrated into district hospitals.

Compensation of employees receives a major portion of the budget for this programme followed by goods and services, transfer payments and machinery and equipment. Compensation of employees grows from R3.7 billion in the 2011/12 main budget to an estimated R5 billion in 2014/15.

SERVICE DELIVERY MEASURES

PROGRAMME 4: PROVINCIAL HOSPITAL SERVICES

Programme/Sub-programme/Performance measures	Annual Targets		
	2012/13	2013/14	2014/15
Caesarean section rate	18	18	18
Separations – Total	546 016	603 918	603 918
Patient Day Equivalents – Total	3 383 058	3 721 000	3 721 000
OPD Headcount – Total	1 700 000	1 600 000	1 600 000
Average Length of Stay	4.8	4.8	4.8
Bed Utilisation Rate	86	86	86
Expenditure per patient day equivalent (PDE)	1128	1128	1128
Percentage of complaints of users of the hospital's services resolved within 25 days	95%	95%	95%
Percentage of regional hospitals with Monthly Mortality and Morbidity Meetings	11/11 (100%)	11/11 (100%)	11/11 (100%)
Regional hospital Patient Satisfaction Rate (Percentage of users of services at the Hospital satisfied with the services received)	85%	90%	90%
Number of regional hospitals assessed for compliance with the 6 priorities of the core standards	6	6	6

PROGRAMME 5: CENTRAL HOSPITAL SERVICES

Programme description

To provide a highly specialised health care service, a platform for the training of health workers, a place of research, and to serve as specialist referral centres for regional hospitals and neighbouring provinces.

Programme objectives

- Provide highly specialised health care services;
- Provide a platform for the training of health workers; and
- Serve as specialist referral centres for regional hospitals and neighbouring provinces.

Policy objectives

- Implement the National Health Act;
- Implement the Service Transformation Plan, particularly through de-linking level one beds, implementing referral patterns and outreach programmes;
- Implement national policies on conditional grants and revitalisation of hospital services;
- Agree and implement service level agreements with universities; and
- Modernise tertiary services.

Priorities for 2012/13

The Department is committed to a programme for improving services at hospitals in line with the National 10 Point Plan. It will be implementing this through the application of in-house expertise, using the considerable experience of the support team at head office.

The project was initiated by sending strategic assessment teams to each of the 10 hospitals listed below, to document their main challenges in providing adequate patient care. Hospital managers who are not part of the initial group of 10 hospitals will be informed of the process so that they can do pre-emptive work before teams are sent to their hospitals. The aim is to speed up the process and provide early improvement in service delivery. The project is intended to generate improvements in management, procurement, human resources, medicine supplies and infrastructure as well as reducing queues and waiting times.

The following hospitals were identified as the first group to be targeted:

- Chris Hani Baragwanath Hospital;
- Charlotte Maxeke Johannesburg Academic Hospital ;
- Steve Biko Academic Hospital;
- Natalspruit Hospital;
- Helen Joseph Hospital;

- Leratong Hospital;
- Tambo Memorial Hospital;
- Edenvale General Hospital;
- Pholosong Hospital; and
- Far East Rand Hospital.

An additional six hospitals will be targeted for improvement through partnerships, including the revitalisation and upgrading of Odi, Jubilee, Kalafong, Tembisa and Sebokeng Hospitals as well as the replacement of Dr George Mukhari Hospital.

TABLE 18: SUMMARY OF PAYMENTS AND ESTIMATES: CENTRAL HOSPITAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Central Hospital Services	4 619 522	5 733 174	6 373 515	6 487 604	6 778 355	7 003 377	6 668 635	7 070 131	7 457 805
2. Cost Saving Measures							200 000		
Total payments and estimates	4 619 522	5 733 174	6 373 515	6 487 604	6 778 355	7 003 377	6 868 635	7 070 131	7 457 805

TABLE 19: SUMMARY OF ECONOMIC CLASSIFICATION: CENTRAL HOSPITAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	4 542 682	5 665 038	6 291 943	6 361 704	6 652 455	6 873 141	6 574 710	6 749 834	7 119 070
Compensation of employees	2 804 375	3 470 118	4 192 750	4 684 571	4 733 966	4 768 095	5 054 303	5 348 688	5 706 927
Goods and services	1 738 307	2 194 920	2 098 561	1 677 133	1 918 489	2 105 046	1 520 407	1 401 146	1 412 143
Interest and rent on land			632						
Transfers and subsidies to:	6 101	7 775	15 784	6 900	6 900	9 826	6 349	8 729	9 602
Provinces and municipalities									
Departmental agencies and accounts									
Universities	2								
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions									
Households	6 099	7 775	15 784	6 900	6 900	9 826	6 349	8 729	9 602
Payments for capital assets	69 440	59 910	65 650	119 000	119 000	119 000	287 576	311 568	329 133
Buildings and other fixed structures	186								
Machinery and equipment	69 254	59 910	65 650	119 000	119 000	119 000	287 576	311 568	329 133
Heritage Assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	1 299	451	138			1 410			
Total economic classification	4 619 522	5 733 174	6 373 515	6 487 604	6 778 355	7 003 377	6 868 635	7 070 131	7 457 805

The allocation in this programme provides funding for Chris Hani Baragwanath, Charlotte Maxeke, Steve Biko and Dr. George Mukhari academic hospitals.

The budget for this programme has increased from R6.8 billion in 2012/13 to R7.4 billion in the 2014/15 financial year. These hospitals are mainly funded from the National Tertiary Services and the Health Professions Training conditional grants, with the balance of the budget being financed from the equitable share. These central hospitals serve as referral centres for other health facilities in Gauteng and neighbouring provinces and have partnerships and joint shared appointments with various universities since the facilities serve as training platforms.

The budget for compensation of employees has increased from R4.6 billion in 2011/12 to R5.7 billion in the 2014/15 financial year, an annual average growth rate of 9 per cent. The increase is due to the implementation of the OSD for doctors, obstetrics and paediatrics and personnel inflationary adjustments including overtime. Goods and services show a decrease from R1.6 billion in 2011/12 to R1.5 billion in 2012/13 financial year and to R1.4 billion over the outer years. Budget decrease in goods and services is mainly due to the provision made for the optimal increase in compensation of employees for health professionals.

SERVICE DELIVERY MEASURES

PROGRAMME 5: CENTRAL HOSPITALS SERVICES

Programme/Sub-programme/Performance measures STEVE BIKO ACADEMIC HOSPITAL	Annual Targets		
	2012/13	2013/14	2014/15
Caesarean section rate	40	40	40
Separations – Total	60 000	62 000	62 000
Patient Day Equivalents – Total	39 000	39 000	39 000
OPD Headcount – Total	710 000	710 000	710 000
Average Length of Stay	6	6	6
Bed Utilisation Rate	85	85	85
Expenditure per patient day equivalent (PDE)	R3 200		
Percentage of complaints of users of the Hospital's Services resolved within 25 days	95%	95%	95%
Monthly Mortality and Morbidity Meetings	yes	Yes	Yes
Percentage of users of services at the hospital satisfied with the services received (Hospital Patient Satisfaction rate)	85%	90%	90%
Hospital assessed for compliance with the 6 priorities of the core standards	yes	Yes	Yes

Programme/Sub-programme/Performance measures DR GEORGE MUKHARI HOSPITAL	Annual Targets		
	2012/13	2013/14	2014/15
Caesarean section rate	41%	45%	45%
Separations – Total	51 882	52 523	52 523
Patient Day Equivalents – Total	586 987	628 663	628 663
OPD Headcount – Total	358 754	369 516	369 516
Average Length of Stay	5.5	5.5	5.5

Programme/Sub-programme/Performance measures DR GEORGEMUKHARI HOSPITAL	Annual Targets		
	2012/13	2013/14	2014/15
Bed Utilisation Rate	74	75	75
Expenditure per patient day equivalent (PDE)	1.877	1.877	1877
Percentage of complaints of users of the Hospital's Services resolved within 25 days	95%	95%	95%
Monthly Mortality and Morbidity Meetings	Yes	Yes	Yes
Percentage of users of services at the hospital satisfied with the services received (Hospital Patient Satisfaction rate)	85%	90%	90%
Hospital assessed for compliance with the 6 priorities of the core standards	yes	Yes	yes

Programme/Sub-programme/Performance measures CHARLOTTE MAXEKE ACADEMIC HOSPITAL	Annual Targets		
	2012/13	2013/14	2014/15
Caesarean section rate	46	47	47
Separations – Total	50 724	51 738	51 738
Patient Day Equivalents – Total	781 774	797 409	797 409
OPD Headcount – Total	1 265 897	1 291 215	1 291 215
Average Length of Stay	7	7	7
Bed Utilisation Rate	87	88	88
Expenditure per patient day equivalent (PDE)	R2 172	R2216	R2216
Percentage of complaints of users of the Hospital's Services resolved within 25 days	95%	95%	95%
Monthly Mortality and Morbidity Meetings	Yes	Yes	Yes
Percentage of users of services at the hospital satisfied with the services received (Hospital Patient Satisfaction rate)	85%	90%	90%
Hospital assessed for compliance with the 6 priorities of the core standards	yes	Yes	yes

Programme/Sub-programme/Performance measures CHRIS HANI BARAGWANATH HOSPITAL	Annual Targets		
	2012/13	2013/14	2014/15
Caesarean section rate	33%	33%	33%
Separations – Total	115 311	115 439	115 439
Patient Day Equivalents – Total	739 062	767 471	767 471
OPD Headcount – Total	478 564	462 677	462 677
Average Length of Stay	5.8	5.8	5.8
Bed Utilisation Rate	78.7%	79%	79%
Expenditure per patient day equivalent (PDE)	R1 917	R1 847	R1 847
Percentage of complaints of users of the Hospital's Services resolved within 25 days	95%	95%	95%
Monthly Mortality and Morbidity Meetings	Yes	Yes	Yes
Percentage of users of services at the hospital satisfied with the services received (Hospital Patient Satisfaction rate)	85%	90%	90%
Hospital assessed for compliance with the 6 priorities of the core standards	yes	Yes	yes

PROGRAMME 6: HEALTH SCIENCES AND TRAINING

Programme description

To provide education, training and development for all health personnel in health sciences and social services

Programme objectives

- Improve the achievement of national norms and standards for the provision of health care.

Policy and priorities

- Implement the national Human Resource Framework;
- Implement national legislation on human resource education and training;
- Produce the appropriate number of people with the required skills; and
- Increase the number of social auxiliary workers enrolled.

TABLE 20: SUMMARY OF PAYMENTS AND ESTIMATES: HEALTH SCIENCES AND TRAINING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Nurse Training Colleges	403 467	483 971	560 558	620 669	666 168	655 854	733 225	779 685	827 936
2. EMS Training Colleges	16 199	17 319	19 009	32 412	26 913	20 833	35 221	37 201	39 144
3. Bursaries	21 945	24 992	27 314	30 000	30 000	31 695	42 815	45 384	47 653
4. Other Training	42 806	35 817	35 204	52 941	42 941	42 941	59 205	45 538	48 451
Total payments and estimates	484 417	562 099	642 085	736 022	766 022	751 323	870 466	907 808	963 184

TABLE 21: SUMMARY OF ECONOMIC CLASSIFICATION: HEALTH SCIENCES AND TRAINING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	456 006	527 825	606 416	690 783	720 626	700 971	817 299	850 103	901 622
Compensation of employees	406 781	484 598	568 239	638 796	667 796	649 551	735 857	788 941	834 130
Goods and services	49 225	43 227	37 955	51 987	52 830	51 420	81 442	61 162	67 492
Interest and rent on land			222						
Transfers and subsidies to:	24 296	29 370	30 757	34 840	34 997	39 837	45 238	48 088	50 784
Provinces and municipalities									
Departmental agencies and accounts	6 988	9 037	8 664	13 182	13 182	13 182	15 103	16 085	17 131
Universities	746	866	835	1 162	1 162	1 162	1 500	1 650	1 782
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions									
Households	16 562	19 467	21 258	20 496	20 653	25 493	28 635	30 353	31 871
Payments for capital assets	4 115	4 879	4 912	10 399	10 399	10 399	7 929	9 617	10 778
Buildings and other fixed structures									
Machinery and equipment	4 115	4 879	4 912	10 399	10 399	10 399	7 929	9 617	10 778
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets		25				116			
Total economic classification	484 417	562 099	642 085	736 022	766 022	751 323	870 466	907 808	963 184

Expenditure in this programme has increased from R484.4 million in 2008/09 to R642 million in the 2010/11 financial year. The programme budget then increases from the main budget of R736 million in 2011/12 to R963 million in 2014/15 financial year. The allocation includes provision for awarding bursaries in areas where there are shortages of medical professionals. This includes assistant pharmacists, pharmacists and doctors. Assistant pharmacists are trained over a 12 month period and are employed immediately after training.

The EMS training colleges provide training to emergency medical staff. The increase over the 2012 MTEF is to ensure preparedness for the Department to offer emergency medical services and increase student output.

The allocation made available under the Bursaries sub-programme is for awarding internal and external bursaries to staff and private citizens respectively in order to obtain further medically related qualifications. The allocation is also for internal training and development of staff.

The major portion of the allocation in this programme is for compensation of employees and goods and services, in line with the programme purpose of ensuring training of health personnel. The budget for compensation of employees increases from R638.7 million in 2011/12 to R735.8 million in the 2012/13 financial year.

SERVICE DELIVERY MEASURES

PROGRAMME 6: HEALTH SCIENCES AND TRAINING

Programme/Sub programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Intake of nurse students	2 280	2 660	3 040
Students with bursaries from the province	3 771	4 341	5 493
Basic nurse students graduating	1 712	2 111	2 464

PROGRAMME 7: HEALTH CARE SUPPORT SERVICES

Programme description

The purpose of this programme is to render non-clinical services, including laundry, food services and medical supplies, to support hospitals and clinics in an effective and efficient manner. The programme focuses on the implementation of supply chain management, including the Broad Based Black Economic Empowerment (BBBEE) strategy, in support of the six strategic goals of the Department.

Programme objectives

- Increased level of efficacy of the supply chain management system

Policies and priorities

- Implement the supply chain management policy and preferential procurement policy framework, including the BBBEE framework;
- Develop, implement and monitor supply chain management guidelines;
- Improve sustainability and maintenance of the linen asset register according to norms and standards at all hospitals;
- Ensure full implementation of linen banks at all hospitals and maintenance of the linen asset register;
- Ensure uninterrupted and reliable supply of medicines and consumables;
- Expand distribution of cook freeze food supplies to hospitals and community health centres according to service level agreements (SLA);
- Ensure successful implementation of the new computerized Medical Stores Administration System (MEDSAS);
- Implement effective cost recovery solutions between medical supply depots and institutions; and
- Achieve the full availability of the EDL at all facilities in order to achieve quality and effective patient care and to improve core service efficiency.

TABLE 22: SUMMARY OF PAYMENTS AND ESTIMATES: HEALTH CARE SUPPORT SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Laundries	107 749	117 712	125 920	136 460	139 460	139 930	148 478	173 708	182 393
2. Food Supply Services	17 769	19 683	25 255	26 865	29 765	32 740	33 170	51 625	57 067
3. Forensic Services									
4. Medicine Trading Account				1	1	1	1	1	1
Total payments and estimates	125 518	137 395	151 175	163 326	169 226	172 671	181 649	225 334	239 461

TABLE 23: SUMMARY OF ECONOMIC CLASSIFICATION: HEALTH CARE SUPPORT SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	125 080	136 357	150 022	159 465	165 365	168 780	177 692	221 142	235 056
Compensation of employees	81 791	93 636	104 085	112 542	115 542	120 132	130 282	158 986	170 016
Goods and services	43 289	42 721	45 818	46 923	49 823	48 648	47 410	62 156	65 040
Interest and rent on land			119						
Transfers and subsidies to:	336	491	392	261	261	286	274	288	303
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions									
Households	336	491	392	261	261	286	274	288	303
Payments for capital assets	102	529	761	3 600	3 600	3 600	3 683	3 904	4 102
Buildings and other fixed structures									
Machinery and equipment	102	529	761	3 600	3 600	3 600	3 683	3 904	4 102
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets		18				5			
Total economic classification	125 518	137 395	151 175	163 326	169 226	172 671	181 649	225 334	239 461

The Health Care Support Services programme provides laundry and food supply services to health facilities. The budget is allocated to five provincial laundries throughout the province. The increase in the programme's budget over the 2012 MTEF provides for inflationary adjustments and the rising costs of energy and food. The budget increased from R181.6 million in the 2012/13 to R239.4 million in 2014/15 financial year.

Laundries provide cleaning services and also purchase linen for health facilities. Food supply services prepare, provide and distribute food packs for patients to a number of health institutions. The largest portion of the programme's budget is allocated to compensation of employees followed by goods and services, since both laundries and food supply services are labour intensive. The compensation of employees budget increases from R130 million in the 2012/13 to R170 million in the 2014/15 financial year, while goods and services increase from R47 million in 2012/13 to R65 million in the 2014/15 financial year.

PROGRAMME 8: HEALTH FACILITIES MANAGEMENT

Programme description

To plan, provide and equip new facilities/assets, upgrade and rehabilitate community health centers, clinics, district, provincial, specialized and academic hospitals, and other health-related facilities, and to undertake life cycle management of immovable assets through maintenance of all health facilities.

Programme objectives

- Increased level of efficiency in all PHC facilities; and
- Increased level of efficiency in all hospitals.

Policies and priorities

- Implement National Treasury and Department of Health policies on infrastructure grants;
- Implement the hospital revitalisation programme through conditional grants;
- Implement the service transformation plan;
- Continue to expand and improve health infrastructure;
- Provide and improve health facilities in twenty priority townships;
- Improve access to health services for people with disabilities;
- Ensure licensing of private facilities;
- Strengthen security services in all facilities;
- Ensure legal compliance regarding health care waste management;
- Establish occupational health and safety in GDHSD in terms of legislation;
- Ensure a safe, healthy and sound environment in which services are rendered;
- Ensure working district health service delivery systems;
- Ensure equitable distribution of facilities so that they are available where they are needed;
- Create an integrated planning framework to encompass both health and social development norms for a cohesive approach;
- Dovetail with processes of integration in all sectors of the social cluster; and
- Revitalise 10 identified priority hospitals.

TABLE 24: SUMMARY OF PAYMENTS AND ESTIMATES: HEALTH FACILITIES MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Community Health Facilities	76 941	77 938	16 016	100 741	56 842	93 779	167 562	415 687	623 330
2. Emergency Medical Rescue Services	35 301		676	34 020	34 020	34 020	217	620	619
3. District Hospital Services	590 387	464 314	367 440	628 160	623 136	623 136	374 261	785 234	468 494
4. Provincial Hospital Services	88 200	247 836	397 515	897 192	726 635	726 635	556 296	579 853	752 368
5. Central Hospital Services	298 978	217 441	320 381	351 935	311 090	311 090	226 856	214 818	319 669
6. Other Facilities	410 216	405 950	91 791	233 817	126 026	126 026	155 530	404 463	360 922

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
7. Cost Saving Measures									
Total payments and estimates	1 500 023	1 413 479	1 193 819	2 245 865	1 877 749	1 914 686	1 480 722	2 400 675	2 525 402

TABLE 25: SUMMARY OF ECONOMIC CLASSIFICATION: HEALTH FACILITIES MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	485 488	655 252	320 502	1 234 698	736 907	773 844	818 900	2 211 235	2 098 327
Compensation of employees	9 502	8 999	10 960	10 068	12 277	12 348	13 631	14 649	15 453
Goods and services	475 986	646 253	309 542	1 224 630	724 630	761 496	805 269	2 196 586	2 082 874
Interest and rent on land									
Transfers and subsidies to:	49	141	149						
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions									
Households	49	141	149						
Payments for capital assets	1 014 489	758 086	873 168	1 011 167	1 140 842	1 140 842	661 822	189 440	427 075
Buildings and other fixed structures	994 565	739 251	750 916	722 144	722 144	722 144	365 899	141 533	369 919
Machinery and equipment	19 924	18 835	122 252	289 023	418 698	418 698	295 408	8 480	40 930
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets							515	39 427	16 226
Software and other intangible assets									
Payments for financial assets	(3)								
Total economic classification	1 500 023	1 413 479	1 193 819	2 245 865	1 877 749	1 914 686	1 480 722	2 400 675	2 525 402

The 2012/13 infrastructure budget allocation was reduced from R2.3 billion to R1.4 billion as the analysis of infrastructure project plan reflected that the implementation stage has not been reached on a large number of projects.

The major portion of the budget for this programme is transferred to the Department of Infrastructure Development (DID) for major capital works programmes performed on behalf of the Department. This includes new facilities,

as well as the rehabilitation, upgrading and maintenance of facilities. The Department reimburses DID based on claims and supporting documents. Sub Programme 6: Other Facilities funds the operational costs of directorates responsible for capital and maintenance functions within the Department.

A major share of the budget for this programme is allocated to goods and services as well as buildings and other fixed structures. The budget allocated to goods and services and buildings and other fixed structures is mainly funded from the national Hospital Revitalisation grant and the Infrastructure grant to provinces. These allocations are revised annually to assist the Department to plan, maintain equipment and modernise the hospital facilities.

7. OTHER PROGRAMME INFORMATION

7.1 Personnel numbers and costs

The number of staff employed by the Department of Health increases from 51 475 as at 31 March 2009 to 74 641 as at 31 March 2015. The increase in personnel numbers is as a result of the increase in the intake of student nurses and statutory appointment of other health professionals. The increase further includes the absorption of graduates who were on a bursary scheme and have a contractual obligation to provide a service to the Department in terms of the bursary conditions.

TABLE 26: PERSONNEL NUMBERS AND COSTS: HEALTH

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1. Administration	904	1 092	1 780	972	1 839	1 839	1 839
2. District Health Services	14 482	15 869	16 141	19 443	19 962	19 962	19 962
3. Emergency Medical Services	1 315	784	880	914	934	934	934
4. Provincial Hospital Services	14 455	16 445	18 418	19 157	19 538	19 538	19 538
5. Central Hospital Services	15 386	17 540	19 645	20 431	20 836	20 836	20 836
6. Health Sciences and Training	5 010	5 013	6 397	6 653	6 784	6 784	6 784
7. Health Care Support Services	963	975	1 229	1 277	1 304	1 304	1 304
8. Health Facilities Management	33	37	42	44	45	45	45
Total provincial personnel numbers	52 548	57 755	64 532	68 891	71 242	71 242	71 242
Total provincial personnel cost (R thousand)	8 158 265	9 877 243	12 212 780	13 182 665	15 055 213	16 033 765	17 075 933
Unit cost (R thousand)	155	171	189	191	188	200	211

TABLE 29: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS: HEALTH

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Total for department									
Personnel numbers (head count)	52 548	57 755	64 532	68 891	69 748	69 749	71 242	71 242	71 242
Personnel cost (R thousands)	8 158 265	9 877 243	12 212 780	13 182 665	13 425 885	14 215 323	15 055 213	16 033 765	17 075 933
Human resources component									
Personnel numbers (head count)	580	718	726	755	755	755	786	784	784
Personnel cost (R thousands)	78 895	61 735	81 537	83 355	83 355	83 355	85 721	86 025	86 025
Head count as % of total for department	1%	1%	1%	1%	1%	1%	1%	1%	1%

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Personnel cost as % of total for department	1%	1%	1%	1%	1%	1%	1%	1%	1%
Finance component									
Personnel numbers (head count)	564	734	709	747	747	747	768	769	769
Personnel cost (R thousands)	73 106	58 683	74 048	74 919	74 868	74 868	76 967	76 625	76 625
Head count as % of total for department	1%	1%	1%	1%	1%	1%	1%	1%	1%
Personnel cost as % of total for department	1%	1%	1%	1%	1%	1%	1%	0%	0%
Full time workers									
Personnel numbers (head count)	47 780	52 557	58 536	63 328	63 328	63 329	64 619	64 644	64 644
Personnel cost (R thousands)	7 756 520	9 424 171	11 736 953	12 693 481	12 693 481	13 473 452	14 624 353	15 605 680	16 651 199
Head count as % of total for department	91%	91%	91%	92%	91%	91%	91%	91%	91%
Personnel cost as % of total for department	95%	95%	96%	96%	95%	95%	97%	97%	98%
Part-time workers									
Personnel numbers (head count)	2 430	2 592	3 060	3 175	3 175	3 175	3 260	3 261	3 261
Personnel cost (R thousands)	221 891	284 485	298 264	302 768	302 768	302 768	283 809	283 901	283 901
Head count as % of total for department	5%	4%	5%	5%	5%	5%	5%	5%	5%
Personnel cost as % of total for department	3%	3%	2%	2%	2%	2%	2%	2%	2%
Contract workers									
Personnel numbers (head count)	2 338	2 606	2 936	3 245	3 245	3 245	3 332	3 337	3 337
Personnel cost (R thousands)	179 854	168 587	177 618	186 416	186 416	186 416	195 456	195 736	195 736
Head count as % of total for department	4%	5%	5%	5%	5%	5%	5%	5%	5%
Personnel cost as % of total for department	2%	2%	1%	1%	1%	1%	1%	1%	1%

7.2 Training

TABLE 30: PAYMENTS ON TRAINING: HEALTH

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration of which Subsistence and travel	6 788	5 009	4 253	4 050	1 480	1 480	585	4 096	4 096
Payments on tuition	6 788	5 009	4 253	4 050	1 480	1 480	585	4 096	4 096
2. District Health Services of which Subsistence and travel	16 335	15 707	14 428	3 199	4 064	6 658	21	3 792	3 844
Payments on tuition	16 335	15 707	14 428	3 199	4 064	6 658	21	3 792	3 844
3. Emergency Medical Services of which Subsistence and travel	2 302	127	(1)						
Payments on tuition	2 302	127	(1)						
4. Provincial Hospital Services of which Subsistence and travel	1 032	2 123	670		1 365	698			
Payments on tuition	1 032	2 123	670		1 365	698			
5. Central Hospital Services of which Subsistence and travel	573	733	118		1 133	116			
Payments on tuition	573	733	118		1 133	116			
6. Health Sciences and Training of which Subsistence and travel	9 182	4 960	5 774	6 552	4 374	5 407	23 892	3 913	4 207
Payments on tuition	9 182	4 960	5 774	6 552	4 374	5 407	23 892	3 913	4 207
7. Health Care Support Services of which Subsistence and travel	11			93	35		98	98	98
Payments on tuition	11			93	35		98	98	98
8. Health Facilities Management of which Subsistence and travel	26	1 449	661			1 611			
Payments on tuition	26	1 449	661			1 611			
Total payments on training	36 249	30 108	25 903	13 894	12 451	15 970	24 596	11 899	12 245

The increase in tuition fees in Programme 6: Health Sciences Training is due to the introduction and implementation of learnership programmes within the Department. This is in keeping with the Department's drive to increase the number of health care professionals in line with approved retention strategies, the human resource plan and development strategies

TABLE 31: INFORMATION ON TRAINING: HEALTH

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	52 548	57 755	64 532	68 891	69 748	69 749	71 242	71 242	71 242
Number of personnel trained	9 060	6 312	13 416	18 096	13 614	13 614	20 944	21 787	20 237
of which									
Male	2 017	1 986	4 145	4 839	3 398	3 398	5 623	5 833	6 060
Female	7 973	5 841	13 934	13 258	10 217	10 217	15 319	15 953	16 177
Number of training opportunities	23 085	23 541	21 761	21 879	3 257	3 257	8 799	8 922	8 977
of which									
Tertiary	8 727	7 626	5 446	5 446	120	120	132	135	142
Workshops	12 618	13 375	13 375	13 375	2 990	2 990	8 565	8 663	8 628
Seminars	1 400	2 200	2 600	2 600	3	3	12	12	12
Other	340	340	340	340	85	85	90	140	195
Number of bursaries offered	524	647	804	804	395	395	474	569	683
Number of interns appointed	3 546	3 759	3 579	1 000	633	633	502	502	502
Number of learnerships appointed	620	669	669	500	391	391	1 001	1 001	1 001
Number of days spent on training	208	208	208	208	980	980	980	980	980

There is particular focus on the development of senior managers, middle managers and lower level occupation in relation to advanced, emerging and foundation management development programmes. There are also continued professional development programmes focusing on scarce skills occupations and other professionals.

The Department allocated both internal and external bursaries to internal staff and members of the community in relation to the scarce skills occupations and continued formal development.

8. CROSS CUTTING ISSUES

Cross Cutting Issue	Programme and subprogram me	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
					R'000	R'000	R'000
Women	Human Resources Management	% number of women employed at senior management	Improved gender representation	Gender Equity achieved	12 000	12 500	13 000
	Human Resources Development	Percentage of female employees participating in continuing professional development training	Increased number of trained female employees	Gender equality and empowerment of women	2 4 00	2 600	2 800
	Human Resources Development	Number of Female SMS trained	Training and Development for women SMS levels	Gender Equality and Empowerment of women at SMS	Budget with GCRA	Budget with GCRA	Budget with GCRA
	Human Resources Development	Number of Female MMS trained	Development of women at MMS levels	Gender equality and empowerment of women	450	500	550

Cross Cutting Issue	Programme and subprogram me	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
					R'000	R'000	R'000
	Human Resources Development	Percentage of female employee participating in generic training	Increased number of trained female employees	Gender equality and empower of women	2 400	2 600	2 800
	Human Resources Development	Number of women granted bursaries (Internal)	Number of women granted bursaries	Gender equality and empowerment of women	9 700	12 500	15 500
	MCWHN	Vit A coverage – post partum mothers	Decreased Maternal Mortality Ratio	Increased life expectancy	4 800	5 200	5 800
	MCWHN	Maternal Mortality rate in facility	Decreased Maternal Mortality Ratio	Increased life expectancy	2 600	3 000	3 600
	MCWHN	Antenatal visits before 20 weeks	Decreased Maternal Mortality Ratio	Increased life expectancy	900	1000	1 200
	MCWHN	Couple year protection rate		Increased life expectancy	2 800	3 500	4 500
	MCWHN	Deliveries in facilities	Decreased Maternal Mortality ratio	Increased life expectancy	200	225	250
Youth	HRD	Number of learnerships provided	Youth accessing learnership opportunities from the Department	Create sustainable communities & eradicate poverty through employment	1 250	1 250	1 250
	HRD	Intake of nurse students	Empower youth who have completed matric	Create sustainable communities and eradicate poverty through employment	178 153	189 733	200 000
	HRD	Number of first year medical interns placed in the service internships provided	Increased number of internships completed	Create sustainable communities & eradicate poverty through employment	70 380	75 640	80 800
	HRD	Number of youth on full-time bursaries provided in the Health	Empower youth who have completed matric	Create sustainable communities & eradicate poverty through employment	9 741	12 597	16 000
	HRD	Number of Youth completing internships	Youth access to learnership opportunities	Job creation for youth	1 500	1500	1500
	HRD	Medical registrars graduating	Youth access to advanced education opportunities	Creating sustainable communities and eradication of poverty through employment	51 903	56 1251	63 000
People with Disabilities	Human Resources Management	Percentage of People with Disabilities employed	Improved representation of PWDs	Employment equity targets achieved	2 879	3 023	4 500
	Human Resources Development	Number of PWDs participating in internship, learnership and bursary programmes	Improved representation of PWDS in bursary, internship and learnership programmes.	Equitable access to bursary and training programmes for PWDs.	50 531	60 531	70 531
	Rehab	Number of people issued with assistive devices as a % of those who have applied for such devices	Improved patient care, accessibility and satisfaction	Equitable access and accommodation of People with Disabilities	47 255	49 854	52 000
BBBEE	Revenue and Supply Chain Management	Percentage of Procurement awarded to Women owned enterprises	Improved representation of women PP spend	Economic Empowerment of Women	655	688	750
	Revenue and Supply Chain Management	Percentage of Procurement awarded to enterprises owned by People with Disabilities	Improved representation of People with Disabilities PP Spend	Economic Empowerment of People with Disabilities	655	688	750

Cross Cutting Issue	Programme and subprogramme	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
					R'000	R'000	R'000
HIV / AIDS	Revenue and Supply Chain Management	Number of contracts awarded to HDIs and SMMEs	Improved representation of HDIs and SMMEs	Economic Empowerment of HDIs and SMMEs	655	688	750
	Revenue and Supply Chain Management	Preferential Spend per GPG Targets	Improved representation PP spend	Economic Empowerment of Youth	655	688	750
	HAST	Male condom distribution rate	Reduced HIV incidence	Combat HIV and AIDS	48 154	59 229	70 000
	HAST	Antenatal client initiated on AZT during antenatal care rate	Managing HIV Prevalence	Combat HIV and AIDS	5 225	5 971	6 225
	HAST	Antenatal client Nevirapine uptake	Expanded PMTCT Programme	Combat HIV and AIDS	29 638	32 604	36 000
	HAST	Baby Nevirapine uptake rate	Expanded PMTCT Programme	Combat HIV and AIDS	29 638	32 604	36 000
	HAST	Total registered patients receiving Antiretroviral Therapy (ART patients)	Managing HIV Prevalence	Combat HIV and AIDS	900 257	1 107 316	1 700 000
	HAST	% of clients tested for HIV to those counseled (excl antenatal)	Reduce HIV Incidence	Combat HIV and AIDS	69 852	73 345	78 000
	HAST	Proportion of HIV positive antenatal clients not on HAART receiving AZT prophylaxis	Managing HIV Prevalence	Combat HIV and AIDS	69 852	73 345	78 000
	HAST	Number of male condoms distributed	Reduced HIV Incidence	Combat HIV and AIDS	48 154	59 229	70 000
	HAST	Number of female condoms distributed	Reduced HIV Incidence	Combat HIV and AIDS	16 855	20 732	25 000
	HAST	Number of sites offering / performing medical male circumcision	Reduced HIV Incidence	Combat HIV and AIDS	66 686	82 248	100 000
	HAST	Number of Children on ART	Managing HIV Prevalence	Combat HIV and AIDS	40 827	47 632	55 000
	HAST	Number of ART sites accredited	Managing HIV Prevalence	Combat HIV and AIDS	274 470	293 683	300 000
	HAST	Percentage of HIV / TB (co-infected) patients eligible for ART started on ART	Managing HIV Prevalence	Combat HIV and AIDS	213 963	225 089	250 000

ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 32: SPECIFICATION OF RECEIPTS: HEALTH

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	366 500	376 205	395 580	456 820	452 112	413 678	423 269	457 284	497 896
Sale of goods and services produced by department (excluding capital assets)	365 533	376 117	394 763	455 652	450 439	411 976	421 721	455 457	496 449
Sales by market establishments	10 334	9 051	13 146		17 004	16 068	13 390	14 461	15 763
Administrative fees	8 056	4 104	2 624	205	205	137	2 808	3 032	3 305
Other sales	347 143	362 962	378 993	455 447	433 230	395 771	405 523	437 964	477 381
Of which									
Health patient fees	307 558	312 044	334 191	431 392	374 672	340 512	357 584	386 191	420 948
Boarding Services	21 015	23 469	27 872	24 055	39 168	37 732	29 823	32 209	35 108
Commission	5 125	6 517	8 426		9 276	9 464	9 016	9 737	10 613
Special Events (Ambulance Services)	96	2 105	963				1 030	1 113	1 213
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	967	88	817	1 168	1 673	1 702	1 548	1 827	1 447
Transfers received from:					275	535	37	40	44
Other governmental units									
Universities									
Foreign governments									
International organizations									
Public corporations and private enterprises						535	37	40	44
Households and non-profit institutions					275				
Fines, penalties and forfeits	12	16	35		24	16	40	43	47
Interest, dividends and rent on land	1 590	1 395	911	1 538	595	536	975	1 053	1 147
Interest	1 590	1 395	846	1 538	595	536	975	1 053	1 147
Dividends									
Rent on land									
Sales of capital assets	8	1 741		72					
Land and sub-soil assets									
Other capital assets	8	1 741		72					

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Transactions in financial assets and liabilities	29 517	24 689	41 363	31 084	36 508	37 025	47 230	51 009	55 600
Total departmental receipts	397 627	404 046	437 824	489 514	489 514	451 790	471 551	509 429	554 734

TABLE 34: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	673 874	437 947	353 432	484 094	489 594	457 118	451 641	525 033	551 685
Compensation of employees	160 241	187 480	233 091	238 271	243 771	267 330	264 169	324 258	342 092
Salaries and wages	142 120	166 008	206 365	206 885	212 104	220 160	229 596	286 302	301 916
Social contributions	18 121	21 472	26 726	31 386	31 667	47 170	34 573	37 956	40 176
Goods and services of which	513 633	250 467	118 868	245 823	245 823	189 788	187 472	200 775	209 593
Administrative fees	881	921	381	600	1 247	600	271	700	700
Advertising	10 558	7 394	3 486	275	900	1 299	146	300	300
Assets <R5000	4 705	2 263	741	2 727	782	627	10	2 858	2 858
Audit cost: External	10 885	10 421	17 434	27 146	33 883	20 866	15 492	38 491	35 376
Bursaries (employees)	274	(5)	78						
Catering: Departmental activities	2 467	2 540	1 205	10	465	841	65	65	65
Communication	13 482	13 449	2 932	13 945	14 083	16 682	8 659	14 650	14 662
Computer services	330 850	76 300	4 325	61 717	67 902	52 369	37 502	64 792	64 792
Cons/prof: business & advisory services	17 816	8 669	8 489		229	14 778	42 998		
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services	263	361	348						
Cons/prof: Legal cost	4 617	4 693	5 326	88 714	77 800	27 144	5 668	26 979	38 640
Contractors	1 894	3 444	388	1 090	4 870	5 071	13 285	1 145	1 145
Agency & support/ outsourced services	65 404	55 401	15 315		1 012	3 910			
Entertainment		1							
Fleet Services (F/SER)					80				
Housing									
Inventory: Food and food supplies	2 519	7 315	865	12	42	42	12	12	15
Inventory: Fuel, oil and gas	325	688	181	489	78	301	392	492	492
Inventory: Learn & teacher support material	463	137	465	365		69		383	383
Inventory: Materials and supplies	82	1 498	93	55	70	70	58	58	58
Inventory: Medical supplies	7 778	11 514	4 813		945	1 436			
Inventory: Medicine			9 826						

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Medsas inventory interface			4						
Inventory: Military stores									
Inventory: Other consumables	1 012	515	268	537	448	537	573	573	573
Inventory: Stationery and printing	5 527	4 560	3 685	10 569	2 382	5 736	12 343	11 130	11 170
Lease payments	2 762	3 748	1 030	20 137	19 029	10 008	23 136	18 269	18 287
Rental and Hiring									
Property payments	1 202	2 130	588	3 679	3 679	1 713	3 431	3 848	3 848
Transport provided dept activity	6	4	1	11	15	15	11	11	11
Travel and subsistence	11 980	23 961	30 072	9 505	12 822	22 250	13 464	11 723	11 922
Training & development	6 788	5 009	4 253	4 050	1 480	1 480	9 757	4 096	4 096
Operating payments	2 172	300	1 342	190	1 500	1 500	199	200	200
Venues and facilities	6 921	3 236	934		80	444			
Interest and rent on land			1 473						
Interest			1 473						
Rent on land									
Transfers and subsidies tot:	1 613	1 599	1 114	2 000	2 000	2 000	2 100	2 000	2 000
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Other transfers									
Non-profit institutions	1 198								
Households	415	1 599	1 114	2 000	2 000	2 000	2 100	2 000	2 000
Social benefits	248	1 599	1 114	2 000	2 000	2 000	2 100	2 000	2 000
Other transfers to households	167								
Payments for capital assets	42 437	13 193	7 782	16 000	16 000	16 000	6 000	6 000	6 000
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	42 437	13 193	7 782	16 000	16 000	16 000	6 000	6 000	6 000
Transport equipment	22	1 501	168						
Other machinery and equipment	42 415	11 692	7 614	16 000	16 000	16 000	6 000	6 000	6 000
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets									
Payments for financial assets	445	5 353	1 491			1			
Total economic classification	718 369	458 092	363 819	502 094	507 594	475 119	459 741	533 033	559 685

TABLE 35: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: DISTRICT HEALTH SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	3 496 409	4 517 951	5 556 956	6 161 223	6 317 185	6 448 566	7 274 887	8 299 174	9 061 528
Compensation of employees	2 027 160	2 441 890	3 226 061	3 518 458	3 597 974	3 908 833	4 275 674	4 436 106	4 701 326
Salaries and wages	1 763 898	2 120 473	2 808 137	2 790 209	3 141 540	3 093 567	3 635 417	3 719 383	3 938 552
Social contributions	263 262	321 417	417 924	728 249	456 434	815 266	640 257	716 723	762 774
Goods and services	1 469 249	2 076 061	2 326 254	2 642 765	2 719 211	2 539 733	2 999 213	3 863 068	4 360 202
of which									
Administrative fees	1 293	810	131	490	985	385	176	381	389
Advertising	8 150	7 065	3 187	5 424	4 465	3 705	7 467	10 769	11 103
Assets <R5000	21 504	17 546	14 873	50 229	23 584	19 899	10 016	51 864	53 533
Audit cost: External	338	499	17						
Bursaries (employees)		5	5						
Catering: Departmental activities	11 361	10 567	4 402	1 920	1 922	2 051	3 837	3 072	3 172
Communication	23 737	33 833	31 455	52 201	35 451	36 345	23 422	37 156	42 562
Computer services	516	502	789		750	252			
Cons/prof: business & advisory services	220	4 418	679		157	9 379	6 000	6 000	6 000
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services	256 612	409 318	365 280	411 628	589 641	466 497	485 240	502 230	580 940
Cons/prof: Legal cost	3 329	9 840	2 526	553	50	7 681	4 332	4 786	5 000
Contractors	30 898	29 030	12 172	24 790	12 520	17 552	48 650	22 444	24 260
Agency & support/ outsourced services	31 100	38 409	37 512	12 944	17 816	70 592	8 700	38 795	35 874
Entertainment	146	33	1						
Fleet Services (F/SER)	1 736	93	2 373		533	2 116			
Housing									
Inventory: Food and food supplies	39 312	63 952	51 386	80 057	79 359	70 806	246 589	50 714	54 498
Inventory: Fuel, oil and gas	11 396	20 773	16 583	8 632	22 544	15 059	10 244	19 437	20 641
Inventory: Learn & teacher support material	147	1	11		149	68			
Inventory: Materials and supplies	3 258	3 486	4 351	4 519	3 772	5 197	8 973	8 733	9 020
Inventory: Medical supplies	804 381	1 103 603	185 409	390 992	415 192	255 156	465 401	1 127 542	1 094 985
Inventory: Medicine			1 368 234	1 352 719	1 243 712	1 198 395	1 314 111	1 534 181	1 949 256

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Medsas inventory interface		593	469						
Inventory: Military stores									
Inventory: Other consumables	34 802	46 573	40 382	36 887	42 049	50 873	31 351	41 411	43 689
Inventory: Stationery and printing	17 413	26 605	21 125	30 175	33 968	22 225	35 370	44 470	48 604
Lease payments	12 143	19 943	9 535	29 447	25 884	29 150	30 500	59 975	59 499
Rental and Hiring									
Property payments	90 418	135 050	140 797	80 506	100 067	168 389	177 360	201 910	211 327
Transport provided dept activity	3 997	4 235	786	5 242	1 351	1 351	4 795	6 891	7 196
Travel and subsistence	32 502	64 458	(10 419)	50 582	48 353	69 544	59 331	71 609	79 533
Training & development	16 335	15 707	14 428	3 199	4 064	6 658	9 621	10 393	10 395
Operating payments	6 080	3 765	4 427	9 629	10 873	8 311	6 527	7 105	7 526
Venues and facilities	6 125	5 349	3 348			2 097	1 200	1 200	1 200
Interest and rent on land			4 641						
Interest			4 641						
Rent on land									
Transfers and subsidies to:	363 601	457 374	468 046	704 654	762 319	810 545	767 528	784 521	834 022
Provinces and municipalities	148 661	185 421	134 303	250 890	290 890	337 685	271 183	288 758	310 720
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3	148 661	185 421	134 303	250 890	290 890	337 685	271 183	288 758	310 720
Municipal bank accounts	148 661	185 421	134 303	250 890	290 890	337 685	271 183	288 758	310 720
Municipal agencies and funds									
Subsidies on production									
Other transfers									
Non-profit institutions	208 445	265 613	325 779	447 253	465 329	465 329	489 043	488 091	515 481
Households	6 495	6 340	7 964	6 511	6 100	7 531	7 302	7 672	7 821
Social benefits	5 629	5 671	7 964	6 402	5 991	7 422	7 302	7 672	7 821
Other transfers to households	866	669		109	109	109			
Payments for capital assets	59 979	27 558	77 830	148 974	160 768	160 768	120 341	118 395	121 311
Buildings and other fixed structures	20 232	474	10 321	53 085	46 244	46 244	38 400	21 622	21 622
Buildings	20 232	474	10 321						
Other fixed structures				53 085	46 244	46 244	38 400	21 622	21 622
Machinery and equipment	39 747	27 084	67 509	95 889	114 524	114 524	81 941	96 773	99 689
Transport equipment	1 780	3 734	659	1 654	9 937	1 654	1 736	855	906

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Other machinery and equipment	37 967	23 350	66 850	94 235	104 587	112 870	80 205	95 918	98 783
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	5	146	24			240			
Total economic classification	3 919 994	5 003 029	6 102 856	7 014 851	7 240 272	7 420 119	8 162 756	9 202 090	10 016 861

TABLE 36: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: EMERGENCY MEDICAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	185 676	282 086	341 919	348 144	372 744	354 459	398 984	435 890	466 088
Compensation of employees	69 413	158 207	201 716	249 255	249 855	240 872	243 579	258 194	272 394
Salaries and wages	59 617	134 604	169 584	189 218	194 469	180 835	211 980	224 699	237 057
Social contributions	9 796	23 603	32 132	60 037	55 386	60 037	31 599	33 495	35 337
Goods and services of which	116 263	123 879	140 170	98 889	122 889	113 587	155 405	177 696	193 694
Administrative fees	28			11	11	128	77	12	12
Advertising	1 554	594	486			60	18		
Assets <R5000	8 946	4 097	517	3 529	3 529	1 592		3 888	4 120
Audit cost: External		132	156						
Bursaries (employees)									
Catering: Departmental activities	1 332	447	573		30	30			
Communication	(1 235)	4 507	5 544	1 323	4 759	3 135	3 210	3 677	3 972
Computer services	2 363	163	5 249		3 200	3 765	1 222	1 453	1 554
Cons/prof: business & advisory services	1 557	487	2 415						
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost			38			61			
Contractors	243	1 086	71	662	350	606	7 847	743	801
Agency & support/ outsourced services	612	690	784	1 103	250	390	1 158	1 273	1 452
Entertainment									
Fleet Services (F/SER)	229		11 478						
Housing									
Inventory: Food and food supplies	28	13	7	17	17	17	17	17	17
Inventory: Fuel, oil and gas	67 802	64 607	53 262	61 199	85 199	45 317	51 212	85 561	77 160

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Learn & teacher support material	82	6		11	11	11			
Inventory: Materials and supplies	65	13	102	1	5	262	190	198	200
Inventory: Medical supplies	8 564	7 639	7 872	11 639	6 977	5 848	32 127	11 900	12 011
Inventory: Medicine			528			547	23 937	687	701
Medsas inventory interface			20						
Inventory: Military stores									
Inventory: Other consumables	1 343	3 357	2 258	1 104	2 328	1 874	2 159	2 256	2 759
Inventory: Stationery and printing	3 693	2 678	3 376	1 172	1 172	1 515	1 951	2 284	2 618
Lease payments	813	18 073	8 420	105	150	383	510	637	711
Rental and Hiring									
Property payments	971	531	290	14 521	4 140	4 219	1 670	2 900	3 018
Transport provided dept activity	5 474	13 211	36 273	1 654	10 000	34 979	13 524	59 309	81 650
Travel and subsistence	1 897	754	187	838	761	403	14 567	890	925
Training & development	2 302	127	(1)						
Operating payments	51	428	57				9	11	13
Venues and facilities	7 549	239	208			8 445			
Interest and rent on land			33						
Interest			33						
Rent on land									
Transfers and subsidies to:	205 234	280 834	115 694	312 170	372 170	472 640	331 170	358 336	377 889
Provinces and municipalities	205 234	280 796	115 498	312 170	372 170	472 453	331 170	358 336	377 889
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3	205 234	280 796	115 498	312 170	372 170	472 453	331 170	358 336	377 889
Municipal bank accounts	205 234	280 796	115 498	312 170	372 170	472 453	331 170	358 336	377 889
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers4									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises5									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households		38	196			187			
Social benefits		26	196			187			
Other transfers to households		12							
Payments for capital assets	47 947	37 060	22 716	42 756	42 756	42 756	29 400	29 209	29 687
Buildings and other fixed structures				16 000	4 000	4 000			
Buildings									
Other fixed structures				16 000	4 000	4 000			
Machinery and equipment	47 947	37 060	22 716	26 756	38 756	38 756	29 400	29 209	29 687
Transport equipment	46 898	31 523	6 273		30 000				
Other machinery and equipment	1 049	5 537	16 443	26 756	8 756	38 756	29 400	29 209	29 687
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets		665				8			
Total economic classification	438 857	600 645	480 329	703 070	787 670	869 863	759 554	823 435	873 664

TABLE 37: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL HOSPITAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	3 657 242	4 311 946	4 891 664	4 646 380	4 921 580	5 382 199	5 381 999	5 920 575	6 420 855
Compensation of employees	2 599 002	3 032 315	3 675 878	3 730 704	3 804 704	4 248 162	4 337 718	4 703 943	5 033 595
Salaries and wages	2 284 527	2 671 931	3 240 682	3 039 498	3 269 460	3 109 186	3 910 421	4 246 986	4 519 716
Social contributions	314 475	360 384	435 196	691 206	535 244	1 138 976	427 297	456 957	513 879
Goods and services	1 058 240	1 279 631	1 214 922	915 676	1 116 876	1 134 037	1 044 281	1 216 632	1 387 260
of which									
Administrative fees	556	110	61	88	90	711	309	366	568
Advertising	2 061	2 103	2 218		300	1 057	470	422	560
Assets <R5000	20 265	10 970	7 888	11 750	11 171	8 052	9 000	3 730	4 794
Audit cost: External	55	1							
Bursaries (employees)									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Catering: Departmental activities	1 179	129	338			203		55	60
Communication	19 419	19 334	16 540	15 966	13 275	14 691	5 621	17 502	19 716
Computer services	534	203	256	7	209	1 127		73	73
Cons/prof:business & advisory services	647	486	3 426	2 322	2 352	3 772	2 844	3 069	3 269
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services	180 245	136 442	181 774	223 260	315 072	194 648	95 767	131 805	123 137
Cons/prof: Legal cost	2 911	6 421	1 528		110	4 749			
Contractors	32 859	59 128	51 294	3 411	3 411	46 043	31 185	43 391	45 633
Agency & support/ outsourced services	71 647	110 635	68 926	25 777	39 865	59 539	9 000	21 568	21 985
Entertainment	65	9	14						
Fleet Services (F/SER)	25	1	25			106			
Housing									
Inventory: Food and food supplies	58 257	77 746	63 396	58 743	52 811	54 867	102 306	77 104	96 343
Inventory: Fuel, oil and gas	8 868	10 649	12 683	8 246	8 211	11 377	8 387	12 379	76 361
Inventory:Learn & teacher support material	5	38	27	7	17	17		7	7
Inventory: Materials and supplies	2 263	3 488	1 004	1 574	1 353	1 276	500	1 636	2 005
Inventory: Medical supplies	463 827	581 458	373 799	271 541	339 454	324 042	490 057	401 912	453 083
Inventory: Medicine			224 788	175 200	175 200	188 141	207 230	376 730	407 216
Medsas inventory interface			9						
Inventory: Military stores									
Inventory: Other consumables	63 882	82 297	66 768	40 584	43 336	68 729	25 670	43 674	54 844
Inventory: Stationery and printing	16 894	19 419	15 165	10 653	11 281	13 238	11 368	11 647	12 249
Lease payments	12 778	30 607	15 576	6 884	10 231	13 099	1 000	13 146	14 820
Rental and Hiring									
Property payments	77 773	107 848	105 192	48 440	77 710	109 250	41 332	51 358	44 940
Transport provided dept activity	4 343	1 459	427	1 395	312	135	900	1 544	1 544
Travel and subsistence	12 469	15 523	8	9 237	9 237	13 413	1 335	2 773	3 293
Training & development	1 032	2 123	670		1 365	698			
Operating payments	2 913	1 002	1 122	591	503	930		741	760
Venues and facilities	468	2				127			
Interest and rent on land			864						
Interest			864						
Rent on land									
Transfers and subsidies to:	145 386	146 016	217 659	199 840	199 840	203 115	209 834	221 980	233 065

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Provinces and municipalities									
Other transfers									
Non-profit institutions	138 824	138 910	206 803	194 040	194 040	194 040	203 742	214 948	225 695
Households	6 562	7 106	10 856	5 800	5 800	9 075	6 092	7 032	7 370
Social benefits	6 361	7 106	10 856	5 690	5 681	6 965	5 976	6 910	7 241
Other transfers to households	201			110	119	2 110	116	122	129
Payments for capital assets	70 120	29 368	49 730	138 525	138 525	138 525	143 980	99 767	104 554
Buildings and other fixed structures	100	898	786	37 000	37 000	37 000	38 850		
Buildings	100	898	786						
Other fixed structures				37 000	37 000	37 000	38 850		
Machinery and equipment	70 020	28 470	48 944	101 525	101 525	101 525	105 130	99 767	104 554
Transport equipment	47	249	27	21 051	21 118	(4 052)			
Other machinery and equipment	69 973	28 221	48 917	80 474	80 407	105 577	105 130	99 767	104 554
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	28	358	86			341			
Total economic classification	3 872 776	4 487 688	5 159 139	4 984 745	5 259 945	5 724 180	5 735 813	6 242 322	6 758 474

TABLE 38: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: CENTRAL HOSPITAL SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	4 542 682	5 665 038	6 291 943	6 361 704	6 652 455	6 873 141	6 574 710	6 749 834	7 119 070
Compensation of employees	2 804 375	3 470 118	4 192 750	4 684 571	4 733 966	4 768 095	5 054 303	5 348 688	5 706 927
Salaries and wages	2 492 713	3 099 033	3 743 541	4 197 205	4 196 411	4 247 588	4 526 271	4 788 974	5 113 630
Social contributions	311 662	371 085	449 209	487 366	537 555	520 507	528 032	559 714	593 297
Goods and services of which	1 738 307	2 194 920	2 098 561	1 677 133	1 918 489	2 105 046	1 520 407	1 401 146	1 412 143
Administrative fees	299	845	64	80	80	244	128	185	235
Advertising	1 620	1 124	1 954			714	495	650	700
Assets <R5000	28 948	15 114	9 227	13 672	12 440	12 307	76 639	77 000	77 500
Audit cost: External		1 079							
Bursaries (employees)	83								
Catering: Departmental activities	399	257	18		8	310			
Communication	15 654	18 725	15 190	9 333	9 036	12 705	6 795	9 800	10 855
Computer services	340	477	843		17	746			

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Cons/prof:business & advisory services	136	452	102	100	100	100	110	121	121
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services	263 987	303 324	262 806	422 064	559 063	382 879	422 874	408 842	339 300
Cons/prof: Legal cost	3 274	11 541	6 507	132	132	7 225		139	139
Contractors	102 123	198 777	173 681	77 606	77 606	110 666	94 262	81 985	82 000
Agency & support/ outsourced services	205 212	243 421	137 697	116 349	111 908	103 240	19 770	21 003	22 898
Entertainment	17	38	213						
Fleet Services (F/SER)	28	97							
Housing									
Inventory: Food and food supplies	44 380	60 231	48 681	39 770	39 770	44 463	48 516	48 708	49 000
Inventory: Fuel, oil and gas	17 842	34 954	31 896	7 864	7 939	34 010	8 257	8 400	8 600
Inventory: Learn & teacher support material	2		480	44	42	598	44	46	46
Inventory: Materials and supplies	7 164	4 244	3 742	1 219	1 219	1 929	1 400	1 544	1 600
Inventory: Medical supplies	862 893	1 043 550	787 246	507 873	511 048	703 812	458 929	368 313	443 079
Inventory: Medicine			421 928	311 531	433 867	398 657	249 115	225 711	226 000
Medsas inventory interface		188	3						
Inventory: Military stores									
Inventory: Other consumables	59 734	79 928	73 389	44 318	44 615	85 012	46 172	51 434	50 834
Inventory: Stationery and printing	15 441	19 756	15 622	11 803	8 628	12 038	2 937	12 928	13 000
Lease payments	8 704	7 507	2 384	2 020	6 461	4 273	2 456	2 632	2 876
Rental and Hiring									
Property payments	88 168	137 291	93 508	75 253	75 253	146 325	79 696	79 616	81 223
Transport provided dept activity	2 971	4 343	11 210	1 544	1 683	29 025	1 457	1 640	1 687
Travel and subsistence	5 348	6 229	(267)	34 130	16 151	13 064			
Training & development	573	733	118		1 133	116			
Operating payments	2 803	689	319	428	290	588	355	449	450
Venues and facilities	164	6							
Interest and rent on land			632						
Interest			632						
Rent on land									
Transfers and subsidies tot:	6 101	7 775	15 784	6 900	6 900	9 826	6 349	8 729	9 602
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Provincial agencies and funds									
Universities	2								
Foreign governments and international organizations									
Non-profit institutions									
Households	6 099	7 775	15 784	6 900	6 900	9 826	6 349	8 729	9 602
Social benefits	6 051	7 649	15 430	6 900	6 900	9 826	6 349	8 729	9 602
Other transfers to households	48	126	354						
Payments for capital assets	69 440	59 910	65 650	119 000	119 000	119 000	287 576	311 568	329 133
Buildings and other fixed structures	186								
Buildings	186								
Other fixed structures									
Machinery and equipment	69 254	59 910	65 650	119 000	119 000	119 000	287 576	311 568	329 133
Transport equipment		1 477	170						
Other machinery and equipment	69 254	58 433	65 480	119 000	119 000	119 000	287 576	311 568	329 133
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	1 299	451	138			1 410			
Total economic classification	4 619 522	5 733 174	6 373 515	6 487 604	6 778 355	7 003 377	6 868 635	7 070 131	7 457 805

TABLE 39: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HEALTH SCIENCES AND TRAINING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	456 006	527 825	606 416	690 783	720 626	700 971	817 299	850 103	901 622
Compensation of employees	406 781	484 598	568 239	638 796	667 796	649 551	735 857	788 941	834 130
Salaries and wages	348 971	411 832	481 325	471 939	500 939	482 693	650 315	698 266	738 468
Social contributions	57 810	72 766	86 914	166 857	166 857	166 858	85 542	90 675	95 662
Goods and services of which	49 225	43 227	37 955	51 987	52 830	51 420	81 442	61 162	67 492
Administrative fees	198	33		18	18	731	397	13	19
Advertising	877	571	668		546	676	44		
Assets <R5000	2 300	1 782	1 857	3 244	1 345	2 452	2 562	2 999	2 195
Audit cost: External	115								
Bursaries (employees)	5 889	5 844	6 699	10 000	10 000	6 749	14 701	15 583	16 362
Catering: Departmental activities	905	888	335	272	184	184		11	12

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Communication	978	1 278	1 486	3 033	1 911	1 911	2 324	2 310	2 510
Computer services	25	34	25		62	62			
Cons/prof:business & advisory services	18	8							
Cons/prof: Infrastructure & planning	173								
Cons/prof: Laboratory services									
Cons/prof: Legal cost			192		150				
Contractors	119	443	176	1 214	649	404	13 750	1 777	1 452
Agency & support/ outsourced services	10 351	265	273	6 240	5 722	2 060	5 478	5 956	6 638
Entertainment		3	2						
Fleet Services (F/SER)				1 056	531	318	1 245	1 245	1 320
Housing									
Inventory: Food and food supplies	79	383	491	1 208	190	330	245	250	264
Inventory: Fuel, oil and gas	388	292	269	765	294	294	877	884	1 898
Inventory:Learn & teacher support material	696	785	494	2 852	2 557	1 043	2 023	2 076	3 342
Inventory: Materials and supplies	1 626	1 524	856	2 175	800	964	1 977	1 985	2 032
Inventory: Medical supplies		248	166	889	401	575	974	977	981
Inventory: Medicine			49		80				
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	3 443	5 093	5 700	1 815	5 630	6 308	4 540	4 594	4 794
Inventory: Stationery and printing	2 191	3 164	1 644	3 375	2 223	2 356	3 558	3 556	3 755
Lease payments	1 970	3 611	1 239	327	1 038	1 960	2 605	2 705	2 905
Rental and Hiring									
Property payments	4 042	9 428	7 757	4 297	11 150	8 283	10 222	8 295	10 639
Transport provided dept activity				11			12	12	12
Travel and subsistence	1 684	2 203	(25)	2 117	2 117	2 420	1 274	1 369	1 569
Training & development	9 182	4 960	5 774	6 552	4 374	5 407	10 524	3 913	4 207
Operating payments	1 856	31	1 828	527	858	5 888	2 110	652	586
Venues and facilities	120	356				45			
Interest and rent on land			222						
Interest			222						
Rent on land									
Transfers and subsidies to:	24 296	29 370	30 757	34 840	34 997	39 837	45 238	48 088	50 784
Provinces and municipalities									
Provinces2									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities ³									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts	6 988	9 037	8 664	13 182	13 182	13 182	15 103	16 085	17 131
Social security funds									
Provide list of entities receiving transfers ⁴	6 988	9 037	8 664	13 182	13 182	13 182	15 103	16 085	17 131
Universities	746	866	835	1 162	1 162	1 162	1 500	1 650	1 782
Foreign governments and international organizations									
Public corporations and private enterprises ⁵									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	16 562	19 467	21 258	20 496	20 653	25 493	28 635	30 353	31 871
Social benefits	516	374	557	496	653	748	521	552	580
Other transfers to households	16 046	19 093	20 701	20 000	20 000	24 745	28 114	29 801	31 291
Payments for capital assets	4 115	4 879	4 912	10 399	10 399	10 399	7 929	9 617	10 778
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	4 115	4 879	4 912	10 399	10 399	10 399	7 929	9 617	10 778
Transport equipment	1 060	322							
Other machinery and equipment	3 055	4 557	4 912	10 399	10 399	10 399	7 929	9 617	10 778
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets		25				116			
Total economic classification	484 417	562 099	642 085	736 022	766 022	751 323	870 466	907 808	963 184

TABLE 40: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HEALTH CARE SUPPORT SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	125 080	136 357	150 022	159 465	165 365	168 780	177 692	221 142	235 056
Compensation of employees	81 791	93 636	104 085	112 542	115 542	120 132	130 282	158 986	170 016
Salaries and wages	69 747	80 086	88 899	96 116	99 821	103 706	112 759	138 323	146 622
Social contributions	12 044	13 550	15 186	16 426	15 721	16 426	17 523	20 663	23 394
Goods and services	43 289	42 721	45 818	46 923	49 823	48 648	47 410	62 156	65 040
of which									
Administrative fees									
Advertising	8				17	17	5		
Assets <R5000	177	76	86	685	559	268	718	718	718
Audit cost: External									
Bursaries (employees)									
Catering: Departmental activities	8	1	4						
Communication	545	389	488	1 027	647	824	1 168	1 079	1 079
Computer services									
Cons/prof: business & advisory services									
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	42	42	1 138	112	68	787	117	117	117
Agency & support/outsourced services	(1 655)	82	432	1 449	12	963	1 574	1 523	2 523
Entertainment									
Fleet Services (F/SER)									
Housing									
Inventory: Food and food supplies	6 599	4 405	8 646	3 504	11 054	12 330	3 680	7 500	8 500
Inventory: Fuel, oil and gas	504	818	1 006	612	1 134	673	643	643	643
Inventory: Learn & teacher support material									
Inventory: Materials and supplies	33	127	450	176	176	30	185	185	185
Inventory: Medical supplies	401	174	75	381	184	343	399	399	399
Inventory: Medicine			4		4	4			

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	28 382	22 198	19 414	25 230	23 458	19 894	24 492	35 558	35 352
Inventory: Stationery and printing	226	456	183	468	306	306	492	492	492
Lease payments	266	254	185		40	99			
Rental and Hiring									
Property payments	4 627	9 193	13 136	10 493	9 436	8 036	11 012	11 017	12 107
Transport provided dept activity									
Travel and subsistence	2 811	3 558	549	2 693	2 693	4 074	2 827	2 827	2 827
Training & development	11			93	35		98	98	98
Operating payments	304	948	22						
Venues and facilities									
Interest and rent on land			119						
Interest			119						
Rent on land									
Transfers and subsidies to:	336	491	392	261	261	286	274	288	303
Provinces and municipalities									
Provinces2									
Non-profit institutions									
Households	336	491	392	261	261	286	274	288	303
Social benefits	336	491	392	261	261	286	274	288	303
Other transfers to households									
Payments for capital assets	102	529	761	3 600	3 600	3 600	3 683	3 904	4 102
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	102	529	761	3 600	3 600	3 600	3 683	3 904	4 102
Transport equipment									
Other machinery and equipment	102	529	761	3 600	3 600	3 600	3 683	3 904	4 102
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets		18				5			
Total economic classification	125 518	137 395	151 175	163 326	169 226	172 671	181 649	225 334	239 461

TABLE 41: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HEALTH FACILITIES MANAGEMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	485 488	655 252	320 502	1 234 698	736 907	773 844	818 900	2 211 235	2 098 327
Compensation of employees	9 502	8 999	10 960	10 068	12 277	12 348	13 631	14 649	15 453
Salaries and wages	8 445	8 040	9 691	7 934	9 475	10 214	10 953	11 824	12 458
Social contributions	1 057	959	1 269	2 134	2 802	2 134	2 678	2 825	2 995
Goods and services	475 986	646 253	309 542	1 224 630	724 630	761 496	805 269	2 196 586	2 082 874
of which									
Administrative fees	29	1				3			
Advertising	376	4				16			
Assets <R5000	1 174	504	4 217	1 200	1 200	2 728			
Audit cost: External		69							
Bursaries (employees)									
Catering: Departmental activities	20	53	7	130	130	114			
Communication	236	195	196	200	200	143			
Computer services		198 428				38 586			
Cons/prof: business & advisory services	189 915	83 503				14			
Cons/prof: Infrastructure & planning	69	19		165 886	165 886	124 908			
Cons/prof: Laboratory services									
Cons/prof: Legal cost	15		161						
Contractors	858	234	1 066			383			
Agency & support/ outsourced services	12 283	3 800	439	600	600	2 245			
Entertainment									
Fleet Services (F/SER)									
Housing									
Inventory: Food and food supplies	9	10	40	60	60	38			
Inventory: Fuel, oil and gas	14	118	250						
Inventory: Learn & teacher support material									
Inventory: Materials and supplies	256	1 253	522	350	350	816			
Inventory: Medical supplies	26	9	20			213			
Inventory: Medicine									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	1 051	2 284	354			740			
Inventory: Stationery and printing	49	61	14	400	400	261			
Lease payments	4 879	9 206	5 503	44 265	44 265	39 744	217	11 999	11 998
Rental and Hiring									
Property payments	263 130	343 975	295 818	1 008 187	508 187	546 871	805 052	2 184 587	2 070 876
Transport provided dept activity		5							
Travel and subsistence	1 250	1 064	268	1 202	1 202	690			
Training & development	26	1 449	661			1 611			
Operating payments	40	1	6	2 150	2 150	1 372			
Venues and facilities	281	8							
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	49	141	149						
Provinces and municipalities									
Other transfers									
Non-profit institutions									
Households	49	141	149						
Social benefits	49	141	149						
Other transfers to households									
Payments for capital assets	1 014 489	758 086	873 168	1 011 167	1 140 842	1 140 842	661 822	189 440	427 075
Buildings and other fixed structures	994 565	739 251	750 916	722 144	722 144	722 144	365 899	141 533	369 919
Buildings	994 565	739 251	750 916	722 144	722 144	722 144	365 899	141 533	369 919
Other fixed structures									
Machinery and equipment	19 924	18 835	122 252	289 023	418 698	418 698	295 408	8 480	40 930
Transport equipment									
Other machinery and equipment	19 924	18 835	122 252	289 023	418 698	418 698	295 408	8 480	40 930
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets							515	39 427	16 226

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets									
Payments for financial assets	(3)								
Total economic classification	1 500 023	1 413 479	1 193 819	2 245 865	1 877 749	1 914 686	1 480 722	2 400 675	2 525 402

TABLE 42: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: COMPREHENSIVE HIV/AIDS: DISTRICT HEALTH SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments	626 669	870 226	1 211 251	1 534 393	1 534 393	1 534 393	1 763 931	2 114 253	2 467 933
Compensation of employees	91 442	141 343	219 219	430 155	430 155	430 155	490 864	520 316	548 933
Salaries and wages	80 843	122 701	215 516	419 323	419 323	419 323	490 864	520 316	548 933
Social contributions	10 599	18 642	3 703	10 832	10 832	10 832			
Goods and services of which	535 227	728 883	992 032	1 104 238	1 104 238	1 104 238	1 273 067	1 593 937	1 919 000
Administrative fees									
Advertising	120	306	810	1 166	1 166	1 166	6 000	6 362	6 788
Assets <R5000	1 050	1 576	1 560	2 331	2 331	2 331	4 221	4 292	4 579
Audit cost: External	32								
Bursaries (employees)									
Catering: Departmental activities	694	997	1 236	10 361	10 361	10 361	2 687	2 834	3 024
Communication	39	78	360				70	73	78
Computer services	3			776	776	776			
Cons/prof:business & advisory services		750	2 600				6 000	6 304	6 726
Cons/prof: Infrastructure & planning				10 361	10 361	10 361			
Cons/prof: Laboratory services	131 705	275 469	173 764	191 140	191 140	191 140	303 149	373 553	440 888
Cons/prof: Legal cost	219	62							
Contractors									
Agency & support/ outsourced services							408	425	453
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies	20 042	32 515	41 000	80 295	80 295	80 295	24 400	27 510	30 956
Inventory: Fuel, oil and gas	35	28							
Inventory:Learn & teacher support material									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Inventory: Raw materials			10 200	12 174	12 174	12 174	10 350	12 884	15 350
Inventory: Medical supplies	375 943	409 645	19 784	21 762	21 762	21 762	118 511	123 532	131 702
Inventory: Medicine			722 760	748 878	748 878	748 878	773 920	1 011 371	1 251 848
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	154	723	14						
Inventory: Stationery and printing	106	294	1 150	6 475	6 475	6 475	11 523	12 368	13 346
Lease payments							72	75	80
Owned & leasehold property expenditure	117	1 031	1 256	1 684	1 684	1 684	690	718	766
Transport provided dept activity		53							
Travel and subsistence	619	1 241	1 090	1 295	1 295	1 295	817	861	919
Training & staff development	3 532	2 692	10 391	10 748	10 748	10 748	9 103	9 578	10 219
Operating expenditure	50	10							
Venues and facilities	767	1 413	4 057	4 792	4 792	4 792	1 146	1 197	1 278
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	22 709	28 511	62 797	59 000	59 000	59 000	95 394	100 164	105 172
Provinces and municipalities									
Other transfers									
Non-profit institutions	22 707	28 071	62 397	59 000	59 000	59 000	95 394	100 164	105 172
Households	2	440	400						
Social benefits	2	440	400						
Other transfers to households									
Payments for capital assets	253	946	7 635	27 280	27 280	27 280	41 968	44 066	46 270
Buildings and other fixed structures		76		18 720	18 720	18 720	31 400	32 970	34 619
Buildings		76					31 400	32 970	34 619
Other fixed structures				18 720	18 720	18 720			
Machinery and equipment	253	870	7 635	8 560	8 560	8 560	10 568	11 096	11 651
Transport equipment									
Other machinery and equipment	253	870	7 635	8 560	8 560	8 560	10 568	11 096	11 651
Heritage Assets									
Specialized military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	649 631	899 683	1 281 683	1 620 673	1 620 673	1 620 673	1 901 293	2 258 483	2 619 375

TABLE 43: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: NATIONAL HEALTH INSURANCE: DISTRICT HEALTH SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments							31 500	73 500	105 000
Compensation of employees							18 900	44 100	63 000
Salaries and wages							18 900	44 100	63 000
Social contributions									
Goods and services of which							12 600	29 400	42 000
Administrative fees									
Advertising									
Assets <R5000									
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities									
Communication									
Computer services									
Cons./prof:business & advisory services									
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface							12 600	29 400	42 000
Transfers and subsidies to:									
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Other transfers to households									
Payments for capital assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment									
Transport equipment									
Other machinery and equipment									
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification							31 500	73 500	105 000

TABLE 44: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HEALTH PROFESSIONS TRAINING AND DEVELOPMENT GRANT: HEALTH SCIENCES AND TRAINING

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments	35 681								
Compensation of employees	35 321								
Salaries and wages	35 321								
Social contributions									
Goods and services of which	360								
Inventory: Raw materials									
Inventory: Medical supplies	360								
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables									
Inventory: Stationery and printing									
Lease payments									
Owned & leasehold property expenditure									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Transport provided dept activity									
Travel and subsistence									
Training & staff development									
Operating expenditure									
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies tot:									
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3									
Municipalities									
Municipal agencies and funds									
Departmental agencies and accounts									
Other transfers to households									
Payments for capital assets	360								
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	360								
Transport equipment									
Other machinery and equipment	360								
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets									
Payments for financial assets									
Total economic classification	36 041								

TABLE 45: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HEALTH PROFESSIONS TRAINING AND DEVELOPMENT GRANT: CENTRAL HOSPITAL SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments	435 552	461 018	487 114	516 341	516 341	516 341	452 905	477 815	506 483
Compensation of employees	431 152	454 900	482 193	511 125	511 125	511 125	381 396	402 373	426 515
Salaries and wages	431 152	428 209	482 193	357 787	357 787	357 787	266 977	281 661	298 560
Social contributions		26 691		153 338	153 338	153 338	114 419	120 712	127 955
Goods and services of which	4 400	6 118	4 921	5 216	5 216	5 216	71 509	75 442	79 968
Administrative fees									
Advertising									
Assets <R5000		1 634							
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities									
Communication									
Computer services									
Cons/prof:business & advisory services									
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services			1 564	1 450	1 450	1 450	23 835	25 146	26 655
Cons/prof: Legal cost									
Contractors									
Agency & support/ outsourced services									
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Inventory: Learn & teacher support material									
Inventory: Raw materials									
Inventory: Medical supplies	4 400	4 484	2 190	3 766	3 766	3 766	26 500	27 958	29 634
Inventory: Medicine			1 167				21 174	22 339	23 679
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables									
Inventory: Stationery and printing									
Lease payments									
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence									
Training & staff development									
Operating expenditure									
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Other transfers to households									
Payments for capital assets	4 400	3 166	4 921	5 215	5 215	5 215	23 841	25 152	26 661
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	4 400	3 166	4 921	5 215	5 215	5 215	23 841	25 152	26 661
Transport equipment									
Other machinery and equipment	4 400	3 166	4 921	5 215	5 215	5 215	23 841	25 152	26 661
Heritage Assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	439 952	464 184	492 035	521 556	521 556	521 556	476 746	502 967	533 144

TABLE 46: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HEALTH PROFESSIONS TRAINING AND DEVELOPMENT GRANT: PROVINCIAL HOSPITAL SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments	133 487	149 368	158 070	167 555	167 555	167 555	154 277	162 762	172 528
Compensation of employees	132 138	147 616	156 474	165 862	165 862	165 862	129 917	137 062	145 286
Salaries and wages	132 138	147 616	134 691	116 103	116 103	116 103	90 942	95 944	101 700
Social contributions			21 783	49 759	49 759	49 759	38 975	41 119	43 586
Goods and services of which	1 349	1 752	1 596	1 693	1 693	1 693	24 360	25 700	27 242
Administrative fees									
Advertising									
Assets <R5000		82	350	401	401	401	465	491	520
Audit cost: External Bursaries (employees)									
Catering: Departmental activities									
Communication			31	50	50	50	63	66	70
Computer services									
Cons/prof: business & advisory services									
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services			803	900	900	900	7 115	7 506	7 957
Cons/prof: Legal cost									
Contractors		535							
Agency & support/ outsourced services									
Entertainment									
Government motor transport									
Housing									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Inventory: Food and food supplies		246							
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Raw materials									
Inventory: Medical supplies	1 349	889	100	156	156	156	10 659 6 000	11 245 6 330	11 920 6 710
Inventory: Medicine Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables									
Inventory: Stationery and printing									
Lease payments									
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence									
Training & staff development			312	186	186	186	58	61	65
Operating expenditure									
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Other transfers to households									
Payments for capital assets	1 348	1 260	1 596	1 692	1 692	1 692	8 120	8 567	9 081
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1 348	1 260	1 596	1 692	1 692	1 692	8 120	8 567	9 081
Transport equipment									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Other machinery and equipment	1 348	1 260	1 596	1 692	1 692	1 692	8 120	8 567	9 081
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	134 835	150 628	159 666	169 247	169 247	169 247	162 397	171 329	181 609

TABLE 47: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION:HEALTH PROFESSIONS TRAINING AND DEVELOPMENT GRANT: DISTRICT HEALTH SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments				82 136			81 859	86 361	91 543
Compensation of employees				79 682			68 933	72 724	77 088
Salaries and wages				55 777			48 253	50 907	53 961
Social contributions				23 905			20 680	21 817	23 126
Goods and services of which				2 454			12 926	13 637	14 455
Administrative fees									
Advertising									
Assets <R5000									
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities									
Communication									
Computer services									
Cons/prof:business & advisory services									
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services				536			4 326	4 564	4 838
Cons/prof: Legal cost									
Contractors									
Agency & support/ outsourced services									
Entertainment									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Government motor transport									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Raw materials									
Inventory: Medical supplies				590			5 000	5 275	5 592
Inventory: Medicine				1 328			3 600	3 798	4 026
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables									
Inventory: Stationery and printing									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies tot:									
Provinces and municipalities									
Social benefits									
Other transfers to households									
Payments for capital assets							4 308	4 545	4 818
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment							4 308	4 545	4 818
Transport equipment									
Other machinery and equipment							4 308	4 545	4 818
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Payments for financial assets									
Total economic classification				82 136			86 167	90 906	96 361

TABLE 48: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: NATIONAL TERTIARY GRANT: PROVINCIAL HOSPITAL SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments	441 484	246 863	240 276	259 432	259 432	259 432	291 393	315 984	333 517
Compensation of employees	240 528	162 930	184 716	177 400	177 400	177 400	182 844	198 100	208 913
Salaries and wages	240 528	162 930	165 095	124 180	124 180	124 180	127 991	138 998	146 921
Social contributions			19 621	53 220	53 220	53 220	54 853	59 101	61 992
Goods and services	200 956	83 933	55 560	82 032	82 032	82 032	108 549	117 884	124 604
of which									
Administrative fees									
Advertising									
Assets <R5000			750	900	900	900	14 802	16 075	16 991
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities									
Communication									
Computer services									
Cons/prof:business & advisory services									
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services		15	7 500	13 250	13 250	13 250	24 937	27 082	28 625
Cons/prof: Legal cost									
Contractors							3 256	3 536	3 738
Agency & support/ outsourced services									
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies			3 400	4 800	4 800	4 800			
Inventory: Fuel, oil and gas							3 568	3 875	4 096
Inventory:Learn & teacher support material									
Inventory: Raw materials									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Inventory: Medical supplies	200 956	83 918	41 056	59 482	59 482	59 482	49 834	54 120	57 205
Inventory: Medicine							6 688	7 263	7 677
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables			2 854	3 600	3 600	3 600	1 279	1 389	1 468
Inventory: Stationery and printing									
Lease payments							4 185	4 545	4 804
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence									
Training & staff development									
Operating expenditure									
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Other transfers to households									
Payments for capital assets			39 596	16 565	16 565	16 565	33 158	36 010	38 062
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment			39 596	16 565	16 565	16 565	33 158	36 010	38 062
Transport equipment									
Other machinery and equipment			39 596	16 565	16 565	16 565	33 158	36 010	38 062
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets									
Payments for financial assets									
Total economic classification	441 484	246 863	279 872	275 997	275 997	275 997	324 551	351 993	371 579

TABLE 49: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: NATIONAL TERTIARY SERVICE GRANT: CENTRAL HOSPITAL SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments	1 611 420	2 036 606	2 162 494	2 334 881	2 334 881	2 334 881	2 456 281	2 667 522	2 819 570
Compensation of employees	1 236 158	1 457 006	1 596 897	1 596 597	1 596 597	1 596 597	1 854 011	2 013 456	2 128 223
Salaries and wages	1 236 158	1 453 134	1 552 848	1 117 618	1 117 618	1 117 618	1 297 808	1 409 419	1 489 756
Social contributions		3 872	44 049	478 979	478 979	478 979	556 203	604 036	638 467
Goods and services	375 262	579 600	565 597	738 284	738 284	738 284	602 270	654 066	691 347
of which									
Administrative fees									
Advertising									
Assets <R5000		4 923					76 639	83 230	87 974
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities									
Communication									
Computer services									
Cons/prof:business & advisory services									
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services		91 659	245 525	350 000	350 000	350 000	144 559	156 991	165 940
Cons/prof: Legal cost									
Contractors			17 000	21 000	21 000	21 000	33 921	36 838	38 938
Agency & support/ outsourced services									
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Inventory: Raw materials									
Inventory: Medical supplies	375 262	483 018	303 072	367 284	367 284	367 284	192 460	209 012	220 926
Inventory: Medicine							142 085	154 304	163 100
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables							10 721	11 643	12 307
Inventory: Stationery and printing									
Lease payments							1 885	2 047	2 163
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence									
Training & staff development									
Operating expenditure									
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Provinces2									
Other transfers to households									
Payments for capital assets	154 520	44 832	118 788	149 090	149 090	149 090	263 735	286 416	302 742
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	154 520	44 832	118 788	149 090	149 090	149 090	263 735	286 416	302 742
Transport equipment									
Other machinery and equipment	154 520	44 832	118 788	149 090	149 090	149 090	263 735	286 416	302 742
Heritage Assets									
Specialized military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	1 765 940	2 081 438	2 281 282	2 483 971	2 483 971	2 483 971	2 720 016	2 953 938	3 122 312

TABLE 50: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HOSPITAL REVITALISATION GRANT:HEALTH FACILITIES MANAGEMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments		856	5 756	5 298	5 298	5 298	221 873	44 384	217 920
Compensation of employees			3 072	2 933	2 933	2 933	4 000	5 000	5 000
Salaries and wages			2 761	2 410	2 410	2 410	4 000	5 000	5 000
Social contributions			311	523	523	523			
Goods and services of which		856	2 684	2 365	2 365	2 365	217 873	39 384	212 920
Administrative fees									
Advertising									
Assets <R5000		90	100						
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities									
Communication									
Computer services									
Cons./prof:business & advisory services									
Cons./prof: Infrastructure & planning				1 250	1 250	1 250			
Cons./prof: Laboratory services									
Cons./prof: Legal cost									
Contractors									
Agency & support/ outsourced services									
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Inventory: Learn & teacher support material									
Inventory: Raw materials									
Inventory: Medical supplies		766							
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables									
Inventory: Stationery and printing									
Lease payments									
Owned & leasehold property expenditure							217 873	39 384	212 920
Transport provided dept activity									
Travel and subsistence			84	115	115	115			
Training & staff development			2 500	1 000	1 000	1 000			
Operating expenditure									
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Provinces2									
Other transfers to households									
Payments for capital assets	718 312	754 334	792 853	796 667	926 342	926 342	573 566	762 987	678 962
Buildings and other fixed structures	718 312	753 294	742 853	722 144	722 144	722 144	359 605	731 987	678 962
Buildings	718 312	753 294	742 853	722 144	722 144	722 144	359 605	731 987	678 962
Other fixed structures									
Machinery and equipment		1 040	50 000	74 523	204 198	204 198	213 961	31 000	
Transport equipment									
Other machinery and equipment		1 040	50 000	74 523	204 198	204 198	213 961	31 000	
Heritage Assets									
Specialized military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	718 312	755 190	798 609	801 965	931 640	931 640	795 439	807 371	896 882

TABLE 51: : PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INFRASTRUCTURE GRANT TO THR PROVINCE: HEALTH FACILITIES MANAGEMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments		160		142 694	142 694	142 694	85 242	90 357	98 760
Compensation of employees									
Salaries and wages									
Social contributions									
Goods and services of which		160		142 694	142 694	142 694	85 242	90 357	98 760
Administrative fees									
Advertising									
Assets <R5000									
Audit cost: External									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables									
Inventory: Stationery and printing									
Lease payments									
Owned & leasehold property expenditure		160		142 694	142 694	142 694	85 242	90 357	98 760
Interest									
Rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3									
Municipalities									
Municipal agencies and funds									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers ⁴									
Universities									
Payments for capital assets	70 179	58 376	113 618				25 119	26 626	29 100
Buildings and other fixed structures	70 179	58 376	113 618				6 294	6 672	7 292
Buildings	70 179	58 376	113 618				6 294	6 672	7 292
Other fixed structures									
Machinery and equipment							18 310	19 409	21 214
Transport equipment									
Other machinery and equipment							18 310	19 409	21 214
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets							515	546	594
Software and other intangible assets									
Payments for financial assets									
Total economic classification	70 179	58 536	113 618	142 694	142 694	142 694	110 361	116 983	127 859

TABLE 52: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: NURSING COLLEGES GRANTHEALTH FACILITIES MANAGEMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments									
Compensation of employees									
Salaries and wages									
Social contributions									
Goods and services of which									
Administrative fees									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Interest									
Rent on land									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Transfers and subsidies to:									
Provinces and municipalities									
Social benefits									
Other transfers to households									
Payments for capital assets							12 480	19 096	24 734
Buildings and other fixed structures							12 480	19 096	24 734
Buildings									
Other fixed structures							12 480	19 096	24 734
Machinery and equipment									
Transport equipment									
Other machinery and equipment									
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification							12 480	19 096	24 734

TABLE 53: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION:EXPANDED PUBLIC WORKS PROGRAMME: DISTRICT HEALTH SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Current payments			1 115		769		837		
Compensation of employees			1 115						
Salaries and wages			1115						
Social contributions									
Goods and services of which					769		837		
Administrative fees									
Advertising									
Inventory: Raw materials									
Inventory: Medical supplies					769		837		
Interest and rent on land									
Interest									
Rent on land									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/2011	2011/12			2012/13	2013/14	2014/15
Transfers and subsidies to:					10 108		28 235		
Provinces and municipalities									
Provinces2									
Other transfers									
Non-profit institutions					10 108	14 699	28 235		
Households									
Social benefits									
Other transfers to households									
Payments for capital assets									
Buildings and other fixed structures									
Buildings									
Software and other intangible assets									
Payments for financial assets									
Total economic classification			1 115		10 877	14 699	29 072		

TABLE 54:TRANSFER TO LOCALGOVERNMENT BY TRANSFER/GRANT TYPE,CATEGORY AND MUNICIPALITY:HEALTH

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
PRIMARY HEALTH CARE	148 640	149 640	150 640	151 640	152 640	301 225	225 152	237 535	256 424
Ekurhuleni	57 584	101 204	44 780	94 560	112 560	150 220	96 067	104 395	111 952
City of Johannesburg	72 262	57 725	61 257	88 720	104 720	116 947	95 312	97 303	104 505
City of Tshwane	18 794	26 492	28 267	31 150	37 150	27 124	33 773	35 837	39 967
Category B									
Emfuleni									
Category C									
Metsweding District Council									
Sedibeng District Council	21					3 905			
West Rand District Council						3 030			
Unallocated									
HIV AND AIDS				36 460	36 460	36 460	46 031	51 223	54 296
Category A									
Ekurhuleni				10 880	10 880		9 988	10 487	11 018
City of Johannesburg				13 971	13 971	36 460	14 283	17 889	19 288
City of Tshwane				4 674	4 674		9 908	10 403	10 923
Category B									
Merafong									
Category C									
Metsweding District Council									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Sedibeng District Council				3 905	3 905		6 069	6 372	6 691
West Rand District Council				3 030	3 030		5 783	6 072	6 376
Unallocated									
EMERGENCY MEDICAL SERVICES	205 234	280 796	115 497	312 170	372 170	472 453	331 170	358 336	377 889
Category A									
Ekurhuleni	69 177	119 909	26 435	110 314	141 314	163 184	119 220	129 001	136 040
City of Johannesburg	53 803	55 584	39 377	88 312	100 312	127 689	92 728	100 334	105 809
City of Tshwane	28 427	39 326	10 863	47 310	54 310	68 123	49 676	53 750	56 683
Category B									
Emfuleni	22 235	7 412							
Category C									
Metsweding District Council									
Sedibeng District Council	11 760	31 120	8 492	34 694	44 694	74 972	36 429	39 417	41 568
West Rand District Council	19 832	27 445	30 330	31 540	31 540	38 485	33 117	35 834	37 789
Unallocated									
Grand Total	353 895	466 217	249 800	563 060	663 060	810 138	602 353	647 094	688 609

VOTE 5

DEPARTMENT OF EDUCATION

To be appropriated by vote in 2012/13	R27 150 751 000
Responsible MEC	MEC for Education
Administering Department	Department of Education
Accounting Officer	Head of Department

1. OVERVIEW

Vision

Ensuring that all learners in Gauteng do well at school and leave our institutions with the values, knowledge, skills and qualifications that will give them the best chance of success in adult life.

Mission

To ensure that quality learning and teaching take place in the classroom every day.

Key objectives

Core function and responsibilities of the Department are:

- Public Ordinary Schooling – This involves the provision of ordinary schooling to all learners in the province currently in the compulsory schooling band and older i.e. Grade 1 to Grade 12;
- Independent Schools – This involves the provision of subsidies to qualifying independent schools and monitoring the conditions that are prerequisites for continued funding;
- Special Schools Education – This involves the provision of schooling to all learners with special education needs in the province currently from the compulsory schooling band and older i.e. Grade 1 to Grade 12 and non-formal education programmes;
- Early Childhood Development – This programme focuses on providing Grade R in state, private and community centres. The programme also provides ECD programmes for pre-Grade R learners;
- Further Education and Training – This service provides pre-tertiary technical and vocational education as part of further education. It includes the establishment of learnership programmes; and
- Adult Basic Education and Training – This service involves the provision of formal adult basic education and Level One to Five (ABET) programmes to adults and youth.

Underpinning these services above are the following activities:

- Curriculum development, implementation of support systems to teachers, learners and management, as well as the assessment of learning. This includes specialist support to learners by therapists and educational psychologists;
- Institutional development and support to schools through school development planning, subsidies, monitoring institutional performance and monitoring and developing school governance;
- Human Resource Development: provision of in-service programmes, management development and pre-service bursaries;
- In-School/ In-College Sport and Culture: providing extra-curricular activities in the form of sport, arts and culture in schools;
- Resources Management and Provision: procurement of goods and services for schools that are not self-managing and provision of learner and teacher support materials (LTSM) and administrative equipment and labour saving devices. In addition, infrastructure maintenance and school building programmes are provided; and
- Standards and benchmarking: a school evaluation service has been established to measure and report on institutional and learner performance per school.

Acts, rules and regulations

- National Policy for the Creation of an Enabling School Physical Teaching and Learning Environment, 2010
- Policy on Learner Attendance, 2010;
- Higher Education and Training Laws Amendment Act, 2010;
- The Further Education and Training Colleges Act, 2006(Act No.16 of 2006), as amended;
- National Education Information Policy (Nov,2004);
- White Paper on e-Education (August, 2004);
- General and Further Education and Training Quality Assurance Act, 2001 (Act 58 of 2001), as amended;
- Education White Paper 5 on Early Childhood Education (May, 2001);
- South African Council for Educators Act,2001 (Act 31 of 2001), as amended;
- Education White Paper 6 on Special Needs Education, Building an inclusive Education and Training System (July, 2001);
- The Adult Basic Education and Training Act, 2000(Act No. 52 of 2000), as amended;
- The Constitution of the Republic of South Africa, 1996 (Act 108 of 1996), as amended;
- National Education Policy Act, 1996 (Act 27 of 1996) (NEPA), as amended;
- The South African Schools Act, 1996 (Act 84 of 1996), as amended; and
- The National Curriculum Statement (Grades R to 12).

1.1 Aligning the Departmental budget with the prescribed outcomes

The Department of Education (GDE) developed an outcome plans for the 2012/13 financial year. Extensive consultation occurred within the department to ensure alignment with departmental target and the alignment with the National Department's 2014 targets. The Departments strategic Plan and Annual Performance Plan served as a basis for the Development of the outcomes plan and targets.

Great emphasis is placed on the Departments intervention strategies. These strategies are used as vehicle in achieving the desired outcomes of the Department. The Following strategies are part of the Departments plan for the 2012/13 financial year: Gauteng Primary Language and Mathematics Strategy (GPLMS) which includes the Intersen Strategy, the Maths, Science and Technology Strategy (MST), the Teacher Development Strategy (TD) and the Early Childhood Development Strategy (ECD), the Secondary School Improvement Programme (SSIP), the School Safety Strategy and Educational Support.

The Department has also signed MoU's with other government Departments to realize making education a societal Priority.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

The mandate of the Gauteng Department of Education (GDE) is to provide access to quality education for all learners in the province. Our learner enrolment in the province is near universal and female participants in our schools are amongst the highest in the world. Our aim is to ensure that all learners in the province have access to quality schools and all learners from a disadvantaged background benefit from the school nutrition and scholar transport initiatives.

For the 2011 academic year, the Department delivered education services to 2 559 institutions (primary, secondary and LSEN,) with 2 022 050 learners in, total of which 1 814 167 learners were in public institutions and 38 995 in public special schools.

To improve the quality of education in the Foundation Phase, the Department is working to expand the number of learners with access to quality grade R education. It also aims at improving learner performance in Literacy and Numeracy, as well as introducing English as a First Additional Language in Grade 3. The Grade R implementation strategy, which aims to realize the universalization of Grade R in the province by 2014, has been revised to meet the province's 2014 ECD targets; hence an integrated implementation plan has been developed. A total of 458 new sites are fully resourced and were registered in 2011. These sites provide access to 13 740 learners who attend Grade R programmes. With regard to the provision of classrooms, a total of 50 Grade R classrooms have been delivered and all are ready for occupation; a total of 25 Grade R mobile classrooms are being reallocated to other schools that need them.

The Department is implementing the Gauteng Primary Literacy Strategy (GPLS). GPLS implementation focuses on the foundation phase and on primary schools that have scored at unacceptably low levels in provincial and national assessments, and aims to develop knowledgeable and skilled teachers who can provide teaching and learning of

a high standard to all learners in a multilingual classroom. The process of developing knowledgeable and skilled departmental officials that can provide mentoring and support of a high standard to language and literacy teachers is also part of the Strategy. “Just-In-Time” training has been provided to 6 453 Foundation Phase teachers in all underperforming primary schools in the province.

Literacy Resource Packages (LRPs) based on the ‘Triple Cocktail’ approach were provided to every school in the province. All public primary schools in the province from Grades 1 to 6 received lesson plans in line with the LRPs they are implementing. These plans were rigorously mediated and this mediation is ongoing to ensure that quality teaching and learning takes place in the classroom. All 792 underperforming schools received their Home Language Resource packages. They also received 2 book trolleys per Foundation Phase Grade (6 trolleys per school), with each trolley being stocked with 120 books. Ongoing monitoring of the utilisation of the trolleys by districts and support by coaches is taking place.

With regard to the provision of LTSM in the form of 2 Mental Maths kits to all underperforming schools, workshops were conducted for all Grade 3 teachers from underperforming schools on how to use the kits. In terms of the Foundations for Learning Campaign, all public primary schools in the province from Grades 1 to 6 were allocated lesson plans for mathematics.

Support for the transition from primary to secondary schooling (Grades 7-9) is improving learner competence and mathematical skills in the senior phase, especially in Grades 8 and 9. It focuses on giving learners the skills to cope with subjects at school as well as university by making the correct choices in the FET phase.

All Grade 7, 8 and 9 teachers in the 792 primary and 250 underperforming secondary schools have received electronic copies of first and second term languages lesson plans. The distribution and mediation of Grade 7 – 9 lesson plans and work schedules for 1066 poorly performing schools is progressing well. A total of 527 mathematics teachers were trained through the mathematics, science and technology (MST) programme in partnership with the Sci-Bono Discovery centre, addressing gaps that existed in the content. A training programme for Grade 1-9 teachers covering Mathematics, Numeracy, Physical Science and Technology has been running over weekends. A total of 4 020 teachers were trained.

Educators in Grades 8 and 9 in Mathematics, Natural Sciences and Technology have been identified to receive training in key problematic content areas. A total of 715 Technology kits were procured for the 391 underperforming schools; these kits have been mediated and distributed to all of these schools. Schools have also received Senior Phase mathematics resources, and science kits. Workshops on Shape and Space were held in all districts across the province. 910 educators in both the intermediate and senior phases were assisted in these workshops. In addition, 1772 Grade 7 and 1409 Grade 8 lesson plans were provided to schools.

The Senior Secondary Intervention Programme (SSIP) is continuing to show positive results in improving learner performance in the FET phase (Grades 10-12) with a focus on improving the Grade 12 results. The aim is to improve learner performance in subjects including Mathematics, Science and Accountancy in this phase.

To improve learner performance in the senior secondary phase, the Department has continued to implement the Secondary School Intervention Programme (SSIP) for all Grade 12 learners. The Department has offered the Secondary School Improvement Programme (SSIP) programme to 334 public schools in Grades 10, 11 and 12 in 10 subjects as well as provided 57 independent schools with resources. The programme therefore supports 49 722 Grade 12 learners as well as 75 284 Grade 11 learners and 100 945 Grade 10 learners from the 391 under-performing secondary schools across the province. 110 sites were identified, based on the performance of the schools. 1 960 tutors have been contracted to provide services in the 110 SSIP sites. Delivery of the required materials for each SSIP site was completed and the Holiday Programme was implemented.

The output of education support provides support to learners and schools to ensure quality learning in all schools. It includes providing inclusive education across all special and ordinary schools. It also focuses on learner safety and sports, increasing access to schools, nutrition and scholar transport and the implementation of the EPWP programme as well as improving conditions of learning at schools.

The National School Nutrition Programme (NSNP) forms part of government’s Reconstruction and Development Programme which aims at promoting punctuality amongst learners, alleviate short-term hunger to improve concentration, contribute to the general health and development of needy learners and ensure access to schooling. The Department provides nutrition to 1 004 458 learners, and has successfully extended the NSNP to all no-fee schools in the province, reaching a total of 151 527 learners in these schools.

All schools in the province have been ranked in compliance with the Norms and Standards for School Funding. The final list of no-fee schools in the province was compiled and 41 schools requested a change of status from no-fee to a fee-paying status, while 164 (147 Quintile 4 and 17 Quintile 5) schools requested no-fee status. There are currently a total of 1 237 no-fee schools in the province, with 1 019 010 learners. 12 new schools have applied for no-fee status in the 2012 financial year. 54 cases of school fee exemption were resolved to the advantage of the learner during the quarter under review. To ensure that learners are safely transported and that they enjoy a full day of learning by ensuring that transport arrives at school timeously and collects them timeously, departmental officials regularly monitor the bus routes. The Department is currently transporting 54 374 learners in both primary and secondary schools.

In terms of the provision of new schools, the construction of three new schools has been completed and these projects were closed out by November 2011. 5 new schools are in the construction stage and scheduled for completion by end of December 2011. 14 new schools are in the planning stage. The Department has to date delivered 1 791 mobile classrooms and 295 toilet blocks. All 50 Grade R classrooms that have been delivered are ready for occupation.

The goal of the Department is to provide a safe, respectful and welcoming environment so that learners perform optimally. The School Safety Strategy has been adopted together with a five-year implementation plan. The Department has established internal and external transversal teams to provide integrated support with implementing the strategy. The Department has partnered with the Department of Community Safety, the Department of Health and Social Development, the South African Police Services (SAPS) and the Gauteng Liquor Board, and has spear-headed operations in which several schools were raided and drugs and dangerous weapons were confiscated by the SAPS. The partnership has also closed down several illegal shebeens within a 500m radius of schools. In conjunction with the Department of Community Safety, raids were carried out at 16 schools including 4 in Soweto, Mamelodi, Kagiso and Roodepoort. Also in conjunction with the Department of Community Safety, the Department deployed patrollers at schools identified as under serious threat of vandalism and theft; a phased-in approach was used.

In terms of the Hlayiseka (Be Safe) Early Warning System Programme, which gives schools the mechanisms to identify and arrest the early symptoms of violence and crime, 65 per cent of schools have been trained in the programme and 1200 officials have been trained in peer mediation.

In collaboration with the Department of Sport Recreation Arts and Culture, 1183 schools have been targeted as part of the School Sport Mass Participation Programme. A further 107 000 learners have been identified to participate in the school holiday programme. This aims to occupy learners during school holidays with events including sports, life style, arts and culture. 1 000 learners participated in the Top Schools chess tournament in August 2011 at the Telkom Centre, including eight schools from disadvantaged areas. The Department is actively working on increasing the number of participant schools from disadvantaged areas.

The provincial skills development programme is one of the important priorities in the province. It covers all of Gauteng Provincial Government departments and aims to assist economic development by skilling the province for improved service delivery and linking skills to career paths and development. It included sustainable employment responsive to labour market demands and the provision of bursaries, internship/ learnership programmes.

The Gauteng Provincial Government (GPG), through the Gauteng City Region Academy (GCRA), commissioned a study to identify scarce and critical skills in the province for the period 2010 to 2015 and beyond. The review resulted in the Gauteng Master Skills Plan (MSP) for the province which was adopted by the provincial Executive Council for implementation.

12 492 GPG employees have received generic training to date, and 759 provincial government employees have undergone the Massified Induction Programme (MIP). 1 800 employees have attended ABET training. 219 executive and senior managers and school managers benefitted from the Executive Coaching Programme and a 618 SMS, 724 supervisors, junior as well as middle management, were trained in various Executive Leadership programmes during the financial year.

To fulfil one of its goals of enabling young people to make the transition from school to further education and/or work that provides further training opportunities, the Department facilitated the implementation of career guidance programmes. 87 lay counsellors were trained and deployed to schools, and 20 000 school based learners received group counselling, a further 10 000 received face-to-face counselling and 29 968 learners took part in career fairs and expos.

A separate career counselling and career education programme was introduced for Grade 8 and 9 learners to assist with subject choices in Grade 10. 15 000 school-based learners have been targeted for group counselling whilst

approximately 5000 learners have received face-to-face counselling. Emphasis will be placed on psychometric testing to support Grade 9 learners with suitable career choices, especially those from disadvantaged communities. 30 000 learners have been targeted for participation in career fairs and expos. The Department also distributed over 100 000 career education brochures.

The Department has successfully implemented a number of learnership programmes under the Ithutele Tiro project, helping 1 289 learners. 452 in the Information and Communications Technology (ICT) sector, 593 on the artisan programme on trades and 87 Automotive Industry Development Centre (AIDC) learners have successfully completed their training and graduated in 11 March 2011. Another 157 learners are on the Recognition of Prior Learning (RPL) programme.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

Outcome 1: Promoting quality education and skills development

A good education is a foundation for opportunity and prosperity. Education is leveller of inequality and has enabled individuals in developing or developed countries to become academics, entrepreneurs and leaders in business and government. The Department is building an education system that is responsive and dynamic and addresses the needs of young people and ensures that we accelerate change in schools across the province. The districts are key to enabling schools to function effectively, and thus services from the districts need to be effective and directed. The Department works to assist the districts to be levers of sustainable educational change.

To address educational backlogs across the province, a combination of different strategies has been developed. The focus of all the transformation strategies is the learner and the quality of learning attained for effective and lifelong growth, development and well-being.

To ensure that Gauteng has effective schools and learning institutions, the Department needs to improve the quality and sustainability of primary, secondary and special education schooling across all grades and phases including Grade R, ABET, LSEN and FET college education. This will be done by focusing on teacher development that ensures quality learning and teaching in all our institutions. We will also focus on strengthening school management and institutional capacity to support learning and ensure effective curriculum management and delivery. In addition, to ensure that we increase public accountability with respect to school performance, we will conduct and report on external tests and assessment of learners against national and provincial targets for improved learner performance.

Output 1: To improve the quality of education in the Foundation Phase

This output aims to increase the quality of education in the Foundation Phase (Grades R -3) by expanding the number of learners that have access to good quality grade R education. It also aims at improving learner performance in Literacy and Numeracy, as well as introducing English as a First Additional Language in Grade 3.

Sub Output 1.1: Grade R expansions

As part of the universalization of Grade R by 2014, the Department plans to register 500 new sites and procure an additional 267 mobile classrooms to bring the total of learners in the province with access to 110 000. As part of the early assistance to learners with learning barriers, Grade R practitioners will be trained on identifying learners in the Grade R that need assistive devices. The process of referring learners with serious learning barriers like dyslexia and psycho-motor disorders will be handed over to other health professionals.

Sub Output 1.2: Improve Literacy in the Foundation Phase

The objective of the Primary Literacy Strategy is to bring about real and lasting improvement in learner reading and writing across the system. As part of maintaining work already done by the GPLS, the province plans to train additional teachers in underperforming schools, based on the results of the 2011 ANA test scores. Additional resources in the ten Home Languages and First Additional Languages of the province will be procured to enhance literacy teaching. A further 2 trolleys with 100 reading books will be provided to schools that did not receive trolleys in the previous cycles and which do not have libraries.

Sub Output 1.3: Improve Numeracy in the Foundation Phase

The programme for 2012 will focus the training of these Foundation Phase educators in maths content and classroom delivery strategies. We are also introducing coaching for the teaching of Numeracy. To facilitate this, additional coaches will be recruited and trained. These coaches will aid in reducing the coach to teacher ratio, thus giving teachers more contact time with coaches. The 792 underperforming primary schools will also receive Mental Mathematics and Numeracy kits for the foundation phase.

Output 2: To improve the quality of education in the Senior Primary Phase

This output aims to increase the quality of education in the Senior Primary Phase (Grades 4 -6). The focus in this phase is on ensuring that learners function at an adequate level in Literacy and Mathematics, with a smooth transition of English as a First Additional language, especially at Grade 4 level.

Sub Output 2.1: Improve Literacy in the Intermediate Phase

In conjunction with the rollout of the MST and GPLNS to the Intersen phase, the Intersen strategy will be implemented. This will ensure that GDE achieves its intended educational objectives more quickly and effectively. The strategy focuses on improving teacher competencies with regard to subject content and pedagogical knowledge, and improving classroom practices with a particular focus on teacher practice and learner performance in Mathematics and English First Additional Language. Further training for Intermediate Phase Literacy teachers from the underperforming schools will take place. These teachers will also be provided with mentors and coaches. Additional Literacy resources will be provided for learners and teachers to make reading more enjoyable.

Sub Output 2.2: Improve Mathematics in the Intermediate Phase

To support improvement in the learning of mathematics, all underperforming primary schools will receive Mental Mathematics resources, science kits and technology resources for the Intermediate and Senior phases in 2012; we will also begin the process of training targeted language and mathematics teachers in preparation for the rollout in the 2012 academic year. Training of teachers in curriculum content, instructional skills and assessment and the use of resources will be a primary objective for the coming year.

Output 3: Support the transition from Primary to Secondary schooling

This output supports the transition from Primary to Secondary Schooling (Grades 7-9). The focus is on improving learner competence and mathematical skills in the Senior Phase especially in Grades 8 and 9. It also focuses on giving learners the skills to cope with subjects at school as well as university by making the correct choices in the FET phase.

Sub Output 3.1: Improve Language in the Senior Phase

During 2012/13, we will begin implementing our plans by extending the programme of teacher training and competency development to the Intermediate Phase and Grade 7 classrooms. A similar approach is being taken to that in the Foundation Phase. In respect of language support, learner resource packs for Grades 4 to 7 are currently being selected and procured. Learner resource packs for the Intermediate and Senior Phases will incorporate readers and language programmes for each project classroom.

Sub Output 3.2: Improve Mathematics in the Senior Phase

All underperforming schools will receive MST resources, maths and Mental Maths kits, science microscopes and technology kits. The teachers in these schools will be trained in curriculum content, instructional skills, assessment and the use of the resources. All teachers in the underperforming schools will receive lesson plans. These inputs will be monitored in all under-performing schools including rural schools

Output 4: Senior Secondary Intervention Programme (SSIP)

This output focuses on improving learner performance in the FET phase (Grades 10-12) with the focus on improving Grade 12 results. The aim is to improve learner performance in subjects including mathematics, science and accountancy in the FET Phase.

Sub Output 4.1: Improve Science in the FET Phase

In 2012, the Department will support all efforts to improve learner achievement in all schools; a month-long full-time training programme has been designed to support re-skilling of maths and science teachers. The participating schools receive a highly qualified substitute or relief teacher to ensure that classes are not disrupted.

In addition, the province has received a Dinaledi Schools Grant; the purpose of this grant is to promote mathematics and physical science in selected schools. The grant is targeting 101 schools with over 125 000 learners and the programme should result in an improvement in the number of Grade 12 learners performing at the required level in Mathematics and Physical Science.

The purpose of the Technical Secondary Schools Recapitalisation Grant is to recapitalise up to 41 technical schools in the province. The recapitalisation process involves improving the capacity and skills development in the province. The grant is used for building or re-designing workshops at technical schools to support technical subject offerings, and to ensure the refurbishing of workshops in technical schools to comply with safety laws and regulations, as well

as meeting minimum industry standards. The grant will further assist with buying and installing new machinery and equipment consistent with the technical subjects offered in technical schools, and training and up-skilling teachers at these schools in new trends, practical skills and developments in their field.

Sub Output 4.2: Improve Mathematics in the FET Phase

In respect of our MST interventions, teachers in the 391 underperforming secondary schools will receive just-in-time training in problem areas in mathematics and science teaching. The 391 schools will also receive Senior Phase mathematics resources, science kits and technology resources.

To address performance in maths, science and technology in the FET Phase, we are actively enforcing the Maths, Science and Technology Strategy. This aims to increase and enhance teacher competence in maths, science and technology subjects and to encourage optimal use of appropriate physical resources to deliver quality mathematics, numeracy, science and technology education for all learners in the province. The MST strategy is complemented by two national interventions: the Dinaledi Schools Project and the recapitalisation of Technical High Schools. We will focus on the 391 under-performing secondary schools and will implement programmes focusing on teacher training, mentoring and coaching, resourcing, assessment and evaluation.

Sub Output 4.3: Improve the Grade 12 pass rate

In 2012, we will intensify our support for Grade 12 learners. We have expanded the programme from 276 to 391 underperforming schools; these are schools performing under 81 percentage in the 2011 Senior Certificate Examinations. This is to ensure that the Department achieves the 2012 target of an 81 percentage pass rate in the province.

The SSIP programme for Grade 12 learners is focused on the Saturday and school holiday programmes. It focuses on ten subjects: Mathematics, Maths Literacy, Physical Science, Life Science, English First Additional Language, Economics, History, Geography, Accounting and Business Studies.

The SSIP programme for Grade 10 and 11 classes will run over the school holidays. The Grade 10 and 11 programme focuses on providing extra tuition and exam support in Mathematics, Maths Literacy, Physical Science and Accounting. In addition, the Department provides Supplementary Examination support programme for failed matriculants to ensure that they are successful in the supplementary examinations.

Output 5: Education Support Services

This output aims at providing support to learners and schools to ensure quality learning in all schools. It includes providing inclusive education across all special and ordinary schools. It also focuses on learner safety and sports, increasing access to schools, nutrition and scholar transport and the implementation of the EPWP programme as well as improving conditions of learning at schools.

Sub Output 5.1: Improving Nutrition

As part of the poverty alleviation strategy of the Department, it plans to expand the school nutrition to all no-fee schools. This will provide a nutritious meal to at least 920 000 learners in the province.

Sub Output 5.2: Increasing access to schooling

The Department is working hard to expand access for learners with special needs through the implementation of the Inclusive Education Policy. Our emerging strategy is to assist all children with barriers to learning, whether they are in mainstream schools or special schools or out-of-school. This includes three groups of learners:

- Learners in mainstream schools who are failing to learn due to barriers of whatever nature (such as family disruption, language issues and poverty);
- Learners in special schools who have been placed in the school on the basis of their disability (disability is considered be a barrier, although there may be many others); and
- Learners of compulsory school going age who are out of school or who have never been enrolled in school due to barriers of whatever nature (multiple disability and poverty are two of the major barriers for this group).

Our short- to medium-term goals focus on addressing the weaknesses and deficiencies of our current professional support system and on expanding access and provision to those of compulsory school-going age who are not accessing the necessary support in ordinary schools.

In the District Model, the Department has adopted an inverted pyramid service delivery model. The first level deals with early identification of barriers to learning. This is done in the Foundation Phase to identify the learners who require simple assistive devices such as spectacles, hearing aids and wheel chairs. With these, learners can participate in

ordinary classrooms. The second level uses the early identification process to identify learners with learning difficulties such as dyslexia and psycho-motor disorders, and to refer them to specialist staff at district level for proper diagnosis in consultation with parents and other health professionals. These learners will receive support from psychologists, speech and hearing therapists and occupational therapists based in our district support teams. This support will take place in special and remedial classes in ordinary schools, and learners will finally be included in the ordinary class with their age cohorts. The third level will be the referral of learners with moderate to severe barriers who will be placed in special schools for intensive support.

Ordinary schools with the capacity to manage learners with learning difficulties are called full-service schools. They will receive support from professionals employed by special schools that will be converted to resource centres. Currently as a first step, fifteen primary schools are being converted to full-service schools and resource centres. These full-service schools will be provided with the necessary physical and material resources and with the staff and professional development essential to accommodate the full range of learning needs.

Sub Output 5.3: Improving conditions of learning

The plans for 2012 are to reduce overcrowding in schools by completing 4 new schools and continue the construction of 15 schools. A further 70 schools are in the planning stages for major renovations and refurbishment; there are currently 53 schools being renovated and 40 schools being renovated and refurbished. 50 schools will receive palisade fencing to secure the school in the coming year. More than R80 million rand is budgeted for preventative maintenance at schools.

Sub Output 5.4: Implementing EPWP in schools

As part of improved service delivery and educational support to learners and parents, the Department has started and will expand the family support programme. This programme will ensure that parents are educated in getting learners into school and understand the policies that govern schools. Parents will also be shown ways in which they can assist their children with homework and other school activities.

The Extra School Support Programme (ESSP) aims to increase after-school support for learning, and increase safety in schools. The programme will ensure that learners have caring and supporting individuals available beyond normal contact time. These caregivers will ensure safety in schools and monitor scholar transport roadworthiness. The ESSP will contribute to job creation by providing unemployed youth with work experience, accredited education, on the job training and skills that will assist them in future job seeking. These employees will assist with homework support programmes as homework supervisors for Grade 1 -7 in Quintile 1 to 3 schools. The School Safety programme will increase the number of schools with preventative safety and security capacity by employing security personnel.

Sub Output 5.5: School Safety Programme

The school safety strategy will be implemented in 1183 schools. A further 2000 Occupational Health and Safety Officials (OHS) will be trained in OHS Act in the province.

Sub Output 5.6: School sports

The School Sport Mass Participation Programme (SSMPP) will be implemented in the 1183 schools in the coming year. These schools will also be encouraged to participate in the other sport, cultural and festivals as coordinated by the province. The Department together with its sister departments is targeting 120000 children to participate in the school holiday programme. This will occupy learners during the school holidays by providing programmes in sport, life skills, art and culture.

Output 6: Implementing the Masters Skills Plan

This output relates to all GPG departments and aims to achieve economic growth by skilling for better and improved service delivery and by linking skills to career paths and development. It also encompasses sustainable employment responsive to labour market demands and the provision of bursaries, internship/learnership programmes.

Sub Output 6.1: Strengthen the capacity of the education system in Gauteng

The Department envisages the full implementation of the Master Skills Plan (MSP) in 2012/13 by strengthening the capacity of the education system in Gauteng. Implementation of the MSP will involve targeted interventions responding to the skills needs of GPG. To enable economic growth in the province, education, advocacy and awareness programmes will be conducted to achieve the targets of the MSP. Further partnership agreements with key sector organizations to respond to the skills priorities of GPG will be entered into to enhance employability in the province.

Sub Output 6.2: Develop targeted interventions for responding to the skills needs of government in the province

As part of skills development in the province, the MSP will provide management and leadership courses for top, middle and junior managers across the province. Better leadership will translate into better service delivery in line with the Batho Pele Principle of putting the customer first.

Sub Output 6.3: Enable the economic growth of the province through education and skills

As part of making education a priority, the MSP will be allocating bursaries for further studies to the top three learners in all no-fee and special schools in the province. Other learners will be awarded bursaries on merit. To enhance the bursary programmes, the MSP will introduce community service contracts with all GPG bursary recipients. Further bursaries will be made available to post-matric learners with an interest in becoming artisans with technical qualifications in line with the priority skills areas in the province.

Sub Output 6.4: Partner with key sector organisations to respond to skills priorities in the province

The MSP involves alliances with agencies and other organisations on programme development and accreditation. These partnerships will allow colleges to develop new accredited skills programmes and qualifications. To further increase employability in the province, a strategy and model will be formulated to support people to access RPL processes in all sectors.

Output 7: An efficient, effective and development orientated department

This output aims to deliver a better and more effective department for both institutions and stakeholders. This includes providing better and more efficient services in Human Resources and Finances, and enforcing the Batho Pele principles and good governance.

Sub Output 7.1: Strategic and Operational Planning

All planning and budget documents will be developed, compiled and monitored through quarterly and annual progress reports. The Department envisages timely submission of all documentation to the relevant authorities.

Sub Output 7.2: Financial Management

To improve budget utilization during the financial year, budget hearings will be held with line functions in addition to the monthly Matlotlo meetings as done in the past. This is to ensure spending within acceptable norms and that all funding is directed to achieving the Department's planned outcomes.

Sub Output 7.3: HR Management

Improving the quality of learning depends on educators' competence and performance. Teacher development is a key pillar of the province's turnaround strategy for education. The Teacher Development Strategy aims to improve teacher content knowledge and delivery in key subjects where learners are failing to meet standards.

Training will continue to be provided for FET Phase teachers in the 391 underperforming secondary schools to improve their productivity and teaching performance. This started in April 2011, with teachers receiving just-in-time training and support in ten identified subjects. We will also include teachers from ABET centres in this training programme.

To improve service delivery to both internal and external stakeholders, the departmental HR aims to have zero transactions unprocessed during the coming year. All personnel data will be cleaned and databases will be up to date at all times. The HR processes will be monitored, analysed and honestly disclosed to relevant stakeholders.

Sub Output 7.4: Promotion of good governance and transformation

In order to overcome shortcomings in the Department, the Transformation Unit will be implementing the Department's Gender, Equity and Disability policy. The target for the 2012 year is to ensure that transformation is demonstrated in a 50:50 gender split and that at least 2 per cent of employees are PwDs. The aim of the Unit is to encourage employees to disclose their disabilities as it has become evident that employees are withholding such information.

All of the outcomes and outputs mentioned above feed into the Department's plans for the coming financial year and beyond. Education is key to economic growth and social transformation. Over the past eighteen years, significant gains have been made in the public schooling system. However, we are still lagging behind international standards. The provincial education plans for the coming period are geared to consolidating advances made since 1994 and moving towards excellence and innovation in schooling whilst continuing to broaden access and improve quality.

4. RECEIPTS AND FINANCING

4.1 Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	16 114 614	19 447 377	21 332 423	23 909 362	24 212 455	24 212 455	24 901 376	26 328 918	27 490 965
Conditional grants	600 499	534 455	1 509 063	2 055 809	2 225 152	2 225 152	2 249 375	2 447 950	2 547 156
HIV and AIDS	23 886	25 253	26 202	28 175	31 146	31 146	29 147	30 746	32 522
National School Nutrition Programme	209 510	251 590	388 884	509 798	539 707	539 707	548 690	578 868	609 471
Technical Secondary Schools Recapitalisation			17 944	30 596	34 173	34 173	25 000	26 375	30 549
Further Education and Training Colleges	167 156		894 567	1 012 089	1 132 593	1 132 593	1 113 533	1 244 713	1 315 050
Dinaledi Schools Grant				14 140	14 140	14 140	20 139	21 244	22 459
Infrastructure	199 947	257 612	181 466	461 011	473 393	473 393	512 866	546 004	537 105
Total receipts	16 715 113	19 981 832	22 841 486	25 965 171	26 437 607	26 437 607	27 150 751	28 776 868	30 038 121

The Department's revenue is sourced from the provincial equitable share and conditional grants. The Department receives a budget of R 27.1 billion in 2012/13, funded primarily from national and provincial government through the equitable share and conditional grants. A small percentage of revenue, of just over 0.097 per cent, is collected from other sources.

The additional funding for the Department will be used for purposes including funding no-fee schools, building new schools, maintaining public school infrastructure, expanding the national nutrition programme to all no-fee schools, providing learner support material where needed, expanding Grade R and for personnel cost and skills development.

The conditional grant has increased by 9.4 per cent from the 2011/12 financial year. The conditional grants allocated to the Department are the Infrastructure Grant which is for funding construction and maintenance of provincial infrastructure, the HIV/AIDS grant that promotes HIV/AIDS and life skills education in primary and secondary schools, and the National School Nutrition Programme improves the nutritional status of children and enhances their learning capacity. The Technical Secondary School Recapitalisation grant is to improve conditions in technical schools; the FET grant is still being managed by the Department but will be transferred to the Department of Higher Education and Training; and the Dinaledi Schools Grant aims at improving mathematics and science teaching in the province.

The conditional grant allocation, excluding the FET grant, has been 3 per cent of the total budget since the 2006/07 financial year but has increased to 3.9 per cent for the 2012/13 MTEF. The total percentage conditional grant is 8 per cent when the FET grant is included.

4.2 Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Sales of goods and services other than capital assets	12 492	14 390	17 233	12 840	12 840	17 373	19 347	20 315	21 330
Transfers received									
Fines, penalties and forfeits			27		20	28	34	35	37
Interest, dividends and rent on land	1 988	1 731	1 235	2 101	1 612	1 643	2 030	2 131	2 238
Sales of capital assets		631			373	373			
Transactions in financial assets and liabilities	17 212	23 887	18 568	10 748	12 540	20 040	20 589	21 619	22 700
Total departmental receipts	31 692	40 639	37 063	25 689	27 385	39 457	42 000	44 100	46 305

The Department does not render a significant amount of services for revenue generation through user fees; services which it renders and fees which it collects amount to less than 1 percentage of its budget. Over 60 percent of budgeted receipts are from administration fees for the collection of insurance premiums from employees. The administration fee is 2.5 per cent of the premium deducted from insurance companies. Other sources of income are linked to the re-marking and re-checking of examination scripts and the sale of address lists of schools. Schools are entitled to raise funds through school fees to meet the shortfall between subsidies and actual costs; the Department does not receive this revenue.

5. PAYMENT SUMMARY

5.1 Key assumptions

The guideline on personnel budgeting for the 2012/13 MTEF period is based on the guidelines provided by the Gauteng Department of Finance which takes into account projected CPI inflation for 2011.

The following key assumptions were taken into account when determining the personnel budgets for the new MTEF:

- Number of staff and possible changes over the MTEF;
- Basic salary costs including ICS adjustments from 1 May and January each year;
- Salary increases for people with scarce skills;
- Grades and level of each staff member;
- Increased take up of benefits such as medical aid, housing allowance, etc;
- Contract employees, overtime pay, merit bonuses;
- Pension fund contributions, thirteenth cheque and overtime all linked to the basic salary cost (increases at the same rate);
- Medical aid contributions which normally increase more rapidly than inflation;
- Skills development; and
- Technical and vocational training.

The Department aims to achieve an 80:20 split of personnel and non-personnel costs, although an increase in personnel costs is evident. It has also included the following key assumptions when determining the budget for 2012/13 MTEF in order to meet the goals of improving the quality of learning:

- Infrastructure development and the maintenance of school buildings with the emphasis on eradicating the backlog of learning space and preventative maintenance;
- Transfers and subsidies to institutions;
- School Nutrition Policy;
- LTSM, workbooks and lesson plans for learners;
- District development and support;
- Reduction of class sizes;

- Providing therapists and social workers to school to support learners;
- Rollout of the Curriculum and Assessment Policy Statements (CAPS);
- Implementation and maintenance of the intervention strategies;
- Extra school support programme encompassing aftercare and family support;
- Maths, Science and Technology strategy; and
- Gauteng Primary Literacy and Numeracy Strategy.

5.2 Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	1 307 252	1 630 816	1 801 154	1 769 483	2 003 476	2 003 476	1 909 759	2 022 803	2 108 815
2. Public Ordinary Schools	13 301 464	15 658 721	17 288 302	19 904 085	19 911 542	19 911 542	20 743 861	21 877 035	22 793 113
3. Independent School Subsidies	253 429	303 467	353 358	426 600	426 600	426 600	462 674	490 527	515 144
4. Public Special School Education	880 740	1 101 343	1 294 208	1 365 115	1 402 604	1 402 604	1 468 493	1 455 737	1 530 883
5. Further Education and Training	591 004	592 963	785 196	1 012 089	1 132 593	1 132 593	1 113 533	1 244 713	1 315 050
6. Adult Basic Education and Training	170 470	228 424	261 225	353 328	353 328	353 328	327 967	343 062	356 050
7. Early Childhood Development	92 393	236 249	165 552	588 616	661 609	661 609	529 310	710 598	754 108
8. Auxiliary and Associated Services	91 642	306 097	307 310	545 855	545 855	545 855	595 154	632 393	664 957
Total payments and estimates	16 688 394	20 058 080	22 256 305	25 965 171	26 437 607	26 437 607	27 150 751	28 776 868	30 038 120

5.3 Summary of economic classification

TABLE 4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	14 500 826	17 547 792	19 450 178	23 071 754	23 245 922	23 186 616	23 391 471	24 765 537	25 895 822
Compensation of employees	12 685 073	15 278 267	17 355 166	19 118 041	19 329 196	19 328 697	20 099 334	20 823 293	21 556 448
Goods and services	1 815 753	2 264 515	2 091 820	3 953 713	3 916 726	3 857 919	3 292 137	3 942 244	4 339 374
Interest and rent on land		5 010	3 192						
Transfers and subsidies to:	1 546 679	1 636 361	2 060 784	2 434 971	2 807 670	2 845 000	3 202 320	3 446 607	3 616 308
Provinces and municipalities	1 626	3				3			
Departmental agencies and accounts			14 413	18 886	18 886	18 886	20 144	20 298	21 527
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	1 500 502	1 590 196	1 942 789	2 290 984	2 658 491	2 670 103	3 010 499	3 252 282	3 418 274
Households	44 551	46 162	103 582	125 101	130 293	156 008	171 677	174 027	176 507

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for capital assets	637 353	870 108	726 580	458 446	384 015	402 664	556 960	564 724	525 990
Buildings and other fixed structures	588 462	766 489	626 064	371 495	288 656	306 723	481 867	460 338	425 605
Machinery and equipment	37 277	80 313	73 595	66 951	73 829	73 953	63 093	74 386	70 385
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets	11 614	12 019	22 446	20 000	20 000	20 000	12 000	30 000	30 000
Software and other intangible assets		11 287	4 475		1 530	1 988			
Payments for financial assets	3 536	3 819	18 763			3 327			
Total economic classification	16 688 394	20 058 080	22 256 305	25 965 171	26 437 607	26 437 607	27 150 751	28 776 868	30 038 120

The Department's total allocated budget for the 2012/13 financial year is R27.1 billion, an increase of R1.2 billion or 4.7 per cent from R25.9 billion in 2011/12. A large portion of the recurrent expenditure is committed to employee compensation of R20 billion, an increase of 5.1 per cent; transfers and subsidies to schools and other educational institutions amounts to R3.2 billion and payments for capital assets increase from R458 million in 2011/12 to R556 million in 2012/13.

The increase in the 2012/13 budget is primarily as a result of compensation of employees, and transfers and subsidies. In respect of compensation of employees, the budget has increased for the recruitment of additional educators and support staff, and to meet the learner: educator ratio policy requirements of 1:40 and 1:35 for public primary and secondary schools respectively. It also increased as the result of the cost of living increases. Expenditure on goods and services remains the second largest classification in spite of a budget decrease of R630 million, or 15.9 per cent, in 2012/13; this increases by 18 per cent in 2013/14. This decrease of R630 million, from R3.9 billion to R3.3 billion, is as a result a possible contraction in procurement processes that will occur in the Department's strategies and interventions.

Transfers and subsidies grow from R2.4 billion in 2011/12 to R3.2 billion in 2012/13, an increase of 31.5 per cent. The increase in transfers to schools is mainly the result of increased subsidies to implement the Department's no-fee school policy, and expansion in the Grade R sector.

Payment for capital assets amounts to R556 million. This is to address the backlog of classrooms, and refurbishment and maintenance of schools to ensure that schools are safe and secure and are not a hazard to learners and educators. This is in line with the priorities set out by the provincial government in addressing its mandate.

Public school expenditure remains the Department's priority including the expansion of no-fee schools. Expenditure also ensures the funding of quality education, buying and timely delivery of textbooks, teacher development, school improvement programmes and community and parent involvement in education.

As the Department's main focus is on improving the quality of education in the province, a significant portion of the budget is focused on intervention programmes such as the Gauteng Primary Literacy and Numeracy strategy, the Intersen Strategy and the SSIP strategy.

5.4 Transfers

TABLE 5: SUMMARY OF DEPARTMENTAL TRANSFERS TO OTHER ENTITIES

Sub Programme	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration EMIS									
2. Public Ordinary Schools									
Public Primary Schools	722 473	581 036	571 959	639 906	651 424	706 743	718 870	762 067	800 690
Public secondary Schools	75 224	284 000	325 633	383 416	383 416	383 416	435 222	461 380	484 449
In-School Sport and Culture	1 351	2 450	5 853						
Conditional grants		24					10 500	11 025	11 246
Professional Services	24 426	6 532							
3. Sci-Bono Discovery Centre									
Professional Services	12 000	12 000	99 804	155 592	155 592	155 592	118 695	127 004	135 895
4. Matthew Goniwe School of Leadership and Governance									
Professional Services	5 000	5 000		7 000	7 000	7 000	46 604	50 350	53 638
5. Matthew Goniwe School of Leadership and Governance									
Human Resource Development				50 200	50 200	50 200	150 000	153 649	161 903
6. Early Childhood Development									
Pre Grade-R							31 000	40 002	43 821
Grade R in Public Schools					93 256	93 236	98 199	103 109	108 264
Human Resource Development							12 540	13 167	13 825
7. Independent Schools									
Primary	146 907	186 551	214 352	262 600	262 600	262 600	269 997	286 197	300 507
Secondary	106 513	116 744	138 684	163 000	163 000	163 000	191 760	203 266	213 429
8. Special Schools									
Schools	165 195	219 275	295 936	236 870	262 870	260 569	251 319	266 398	279 718
9. FET Colleges									
Public Institutions									
Conditional Grants	167 162		269 262	369 722	561 205	561 292	527 234	620 437	650 232
10. University of the Witwatersrand (Examinations)									
External Examinations	14 706	18 556	21 306	22 678	22 678	22 678	23 987	23 133	23 365
Households Social Benefits									
Corporate Services	3 200	2 710	3 457	1 555	1 555	9 821	1 625	1 723	1 818
Education									
Management	1 372	1 344	1 784	754	754	754	1 314	1 337	1 470
Public Primary Schools	23 900	26 743	21 811	19 228	19 228	28 764	25 488	26 904	28 334

Sub Programme	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Public secondary Schools	11 967	11 876	12 332	16 670	16 670	16 670	21 075	21 812	22 556
Public Special Schools	3 018	2 842	2 059	2 085	2 085	4 381	2 175	2 251	2 329
Public Institutions: Programme 5	980	396							
Conditional Grants: Programme 5			374			412			
Public Entities: Programme 6	80					25			
Grade R in Public Schools	55		95			20			
11. Households Other Transfers									
Special Projects						5	229 702	235 187	240 946
Public Institutions	10					5			
Public Special Schools									
12. SETA Payments to SETA			14 413	18 886	18 886	18 886	20 144	20 298	21 527
13.ABET CENTRES Public Centres	80					25	14 870	15 911	16 865
13. Sedibeng East District									
Corporate Services	(15)								
Municipal agencies and funds									
Corporate Services Education	19	(141)							
Management	94	96							
Provincial agencies and funds									
Public Primary Schools	621								
Public secondary Schools	892	48							
Total departmental transfers to other entities	1 487 230	1 478 082	1 999 114	2 350 162	2 672 419	2 746 094	3 202 320	3 446 607	3 616 827

Transfers and subsidies grow from R2.4 billion in 2011/12 to R3.2 billion in 2012/13. The increase in transfers to schools is mainly the result of increased subsidies to implement the Departments no-fee school policy and expansion of Grade R sites. The increase of 36.3 per cent for the 2012/13 financial year is also largely due to the increase in the learner per capita adequacy amount and compensation for fee exemptions in Quintile 4 and 5 schools. Transfers have also increased as the result of the focus in the 2012/13 financial year on expanding the Grade R programme to achieve the departmental aim of universalization by 2014. The Department has included in the 2012 plans the early identification of learners with special needs. This plan aims to identify learners that need simple assistive devices to enhance their ability to learn. If further testing and placement are needed, referrals will be made.

The total transfer to the Public Ordinary School Sector is R1.5 billion. These transfers include both Section 20 and Section 21 Primary and Secondary Schools and quality upliftment programmes. Independent subsidised schools will receive R461.7 million in the form of subsidies. These subsidies are directly derived from the per capita expenditure of public ordinary schools. A further transfer of R353 million will be made to public Special Schools.

The Early Childhood Development transfer is R141.7 million.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

To provide overall management of the education system in accordance with the National Education Policy Act, the Public Finance Management Act and other policies.

Programme objectives

- To provide for the functioning of the Office of the MEC for Education;
- To provide management services which are not education specific for the education system;
- To provide education management services for the education system;
- To provide human resource development for office-based staff;
- To provide for projects under Programme 1 specified by the GDE and funded by conditional grants; and
- To provide an education management information system in accordance with the National Education Information Policy.

TABLE 6: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	3 929	4 658	2 753	4 437	4 437	4 437	3 580	3 766	3 924
2. Corporate Services	714 325	852 472	970 082	1 117 520	1 120 613	1 120 613	1 102 015	1 176 850	1 224 191
3. Education Management	526 892	671 063	762 233	423 211	663 111	663 111	677 627	702 358	726 938
4. Human Resource Development	18 487	28 002	14 093	66 615	57 615	57 615	19 823	22 652	25 240
5. Education Management Information System (EMIS)	43 619	74 621	51 993	157 700	157 700	157 700	106 714	117 177	128 522
Total payments and estimates	1 307 252	1 630 816	1 801 154	1 769 483	2 003 476	2 003 476	1 909 759	2 022 803	2 108 815

TABLE 7: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	1 280 310	1 565 593	1 748 783	1 727 174	1 949 161	1 937 565	1 876 020	1 970 755	2 055 590
Compensation of employees	916 991	1 120 984	1 308 282	1 169 320	1 390 320	1 390 320	1 446 605	1 497 175	1 548 285
Goods and services	363 319	442 489	440 473	557 854	558 841	547 245	429 415	473 580	507 305
Interest and rent on land		2 120	28						
Transfers and subsidies to	4 670	4 009	5 241	2 309	7 026	15 295	2 939	3 060	3 288
Provinces and municipalities	113	(45)				3			
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Non-profit institutions	(15)				4 717	4 717			
Households	4 572	4 054	5 241	2 309	2 309	10 575	2 939	3 060	3 288
Payments for capital assets	18 736	57 395	28 367	40 000	47 289	47 289	30 800	48 988	49 937
Buildings and other fixed structures	2	10 922	2 432						
Machinery and equipment	18 734	35 186	5 058	20 000	25 759	25 301	18 800	18 988	19 937
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets			16 518	20 000	20 000	20 000	12 000	30 000	30 000
Software and other intangible assets		11 287	4 359		1 530	1 988			
Payments for financial assets	3 536	3 819	18 763			3 327			
Total economic classification	1 307 252	1 630 816	1 801 154	1 769 483	2 003 476	2 003 476	1 909 759	2 022 803	2 108 815

The Administration budget for the 2012/13 financial year amounts to R1.9 billion, an increase of 7.9 per cent on the 2011/12 budget of R140 million. Compensation of employees increases by 23.7 per cent, or R277 million, in 2012/13. The increase in the compensation budget is as a result of the transfer of the GCRA's personnel budget from Programme Eight to Programme One. In addition, there is provision for the improvement in the conditions of service of employees. This programme sees an increase of 7.3 per cent over the 2012/13 MTEF period.

There is a decrease of 23 per cent in goods and services from the 2011/12 to 2012/13 financial year, mainly due to the reprioritisation of the budget towards improved management processes and personnel costs. There is a decrease of 12 per cent over the 2012/13 MTEF.

Particular emphasis in the coming financial year will be on the New District model that is being introduced, with R29.7 million being allocated to district support and roll out. The aim of the model is to realign GDE district structure to focus on classroom practice as the centre of our efforts and unit of change; cluster teams will deliver end-to-end interventions to a cluster.

In support of the Gauteng Primary Literacy and Numeracy Strategy (GPLNS), the Department is allocating a further R4.7 million to a library information system. This will assist schools that do not have libraries to encourage learners to read not only for educational purposes but also for enjoyment.

SERVICE DELIVERY MEASURES

These performance measures are provided and detailed in the annual report and the annual performance plan. The projected figure shows the degree to which performance targets are met and the extent of progress towards improving service delivery.

PROGRAMME 1: ADMINISTRATION

Programme/Sub-programme/ Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
PM101 Number of public schools that use SA-SAMS to provide data to the national learner tracking system.	1 500	1 750	1 800
PM102 Number of public schools that can be contacted electronically (e-mail)	1 714	1 800	1 900
PM103 Percentage of education current expenditure going towards non-personnel items	24.5%	25%	26%

PROGRAMME 2: PUBLIC ORDINARY SCHOOL EDUCATION**Programme description**

- To provide public ordinary education from Grades 1 to 12, in accordance with the South African Schools Act.
- Programme objectives
- Provide specific public primary ordinary schools with resources required for the Grade 1 to 7 phases;
- Provide specific public secondary ordinary schools with resources required for the Grades 8 to 12 levels;
- Provide educators and learners in public ordinary schools with departmentally managed support services;
- Provide departmental services for the professional and other development of educators and non-educators in public ordinary schools;
- Provide additional and departmentally managed sporting and cultural activities in public ordinary schools; and
- Provide for projects under Programme 2 specified by the Department of Education and funded by conditional grants.

Programme objectives

The Department will focus on the following targets and interventions to ensure that the goals set are met:

- Expansion of the school nutrition programme;
- Expansion of the provision of the learner educator support material;
- Introduction of the CAPS and Intersen strategy;
- Improve learning in poor communities and urgently address the growing class sizes in schools;
- Expansion of no-fee schools;
- Leadership skills and capacity building programmes for managing learning through the effective governance and school management;
- Implementation of a province-wide literacy and numeracy programme focusing on the improvement of writing, reading and arithmetic. This will include the promotion of the use of mother tongue instruction as the absence of this is the single largest contributor to poor learner performance in the school sector;
- Review all textbooks and learning support materials used in the Foundation Phase;
- Improve the quality of learning in all grades and in languages, maths, science, technology and the economic and management sciences;
- Increase the role of SGBs and society at large to support and monitor schools in their quest for quality learning; and
- Focus on vocational and technical skills in learners.

Table 8: SUMMARY OF PAYMENTS AND ESTIMATES : PUBLIC ORDINARY SCHOOL EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Public Primary Schools	7 602 241	8 913 414	9 572 837	10 307 700	10 298 168	10 298 168	10 666 364	11 272 015	11 806 917
2. Public Secondary Schools	4 858 192	5 796 233	6 776 491	7 871 715	7 809 254	7 809 254	8 046 990	8 516 791	8 833 075
3. Professional Services	348 893	231 032	338 127	546 018	546 118	546 118	743 071	729 637	757 321
4. Human Resource Development	26 397	182 552	30 599	100 452	109 452	109 452	150 000	153 649	161 903
5. In-School Sport and Culture	22 285	23 214	31 063	64 946	64 946	64 946	1 594	1 706	1 791
6. Conditional Grants	443 456	512 276	539 185	1 013 254	1 083 604	1 083 604	1 135 842	1 203 237	1 232 106
Total payments and estimates	13 301 464	15 658 721	17 288 302	19 904 085	19 911 542	19 911 542	20 743 861	21 877 035	22 793 113

TABLE 9: SUMMARY OF ECONOMIC CLASSIFICATION: PUBLIC ORDINARY SCHOOL EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	11 806 373	13 995 950	15 554 052	18 213 627	18 251 368	18 205 374	18 780 851	19 813 470	20 628 670
Compensation of employees	10 518 664	12 495 834	14 212 374	15 730 829	15 730 829	15 730 829	16 356 717	16 927 398	17 504 035
Goods and services	1 287 709	1 497 226	1 338 514	2 482 798	2 520 539	2 474 545	2 424 134	2 886 072	3 124 635
Interest and rent on land		2 890	3 164						
Transfers and subsidies to	877 854	929 751	1 037 392	1 272 012	1 324 063	1 352 450	1 526 454	1 614 191	1 698 192
Provinces and municipalities	1 513	48							
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	840 474	891 042	1 003 249	1 236 114	1 288 165	1 301 986	1 479 891	1 565 475	1 647 302
Households	35 867	38 661	34 143	35 898	35 898	50 464	46 563	48 716	50 890
Payments for capital assets	617 237	733 020	696 858	418 446	336 111	353 718	436 556	449 374	466 251
Buildings and other fixed structures	588 460	682 634	622 829	371 495	288 656	306 723	394 556	396 438	418 426
Machinery and equipment	17 163	38 367	68 101	46 951	47 455	46 995	42 000	52 936	47 825
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets	11 614	12 019	5 928						
Software and other intangible assets									
Payments for financial assets									
Total economic classification	13 301 464	15 658 721	17 288 302	19 904 085	19 911 542	19 911 542	20 743 861	21 877 035	22 793 113

The budget for Public Ordinary Schools has grown from R19.9 billion in 2011/12 to just over R20.7 billion in the 2012/13 financial year. This is an increase of 4.4 per cent for the 2012/13 year. This growth is mostly attributed to personnel costs, infrastructure development and the interventions aimed at improving the quality of schooling in the province.

Compensation of employees in this programme grew by 4 per cent, or a rand value of R625 million. Goods and services have decreased by 1.2 per cent due to the reprioritisation of funds to the intervention strategies in this programme, support and resourcing for the school funding norms for non-Section 21 schools and underperforming and prioritised schools.

Transfers to institutions increase by 20 per cent in the 2012/13 financial year. This is largely due to the increase in the learner per capita adequacy amount, implementing the no-fee strategy, compensating for fee exemptions in Quintile 4 and 5 schools, implementing intervention strategies and training educators.

A significant portion of the Programme 2 budget is dedicated to intervention strategies to improve the quality of learning. Funds are allocated to the GPLNS in primary and secondary schools. This includes learner achievements and resource requirements for the intervention strategy. A further R 110.1 million has been allocated to teacher development in this programme. R45.4 million will be allocated to the further development of NCS training of educators and the remainder of the funds is allocated to general teacher development.

The Intersen strategy, which will be rolled out, is intended to ensure that GDE achieves its educational objectives faster and more effectively. Its focus will be on improved teacher competencies and pedagogical knowledge. There is also a focus on classroom practice, teacher professional practice and learner performance in Mathematics and English First Additional Language.

The Department will also invest in the MST strategy aimed at further improving the quality of MST teaching and learner performance in primary and secondary schools. To further improve the FET sector in our secondary schools, with particular emphasis on Grade 12 results in Mathematics and Science, the Department will continue to invest in the SSIP programme in all priority schools.

Great emphasis will be placed on school safety in the 2012/13 financial year. This includes advocacy, development of school safety plans for all priority schools and providing security patrollers to all priority schools. This programme will also see the intensification of psycho-social services which include the early identification of learners with minor barriers and the distribution of assistive devices in the Foundation Phase and the roll out of the after-school (homework) programmes in these schools. This programme caters for after-school assistance to learners in no-fee schools.

SERVICE DELIVERY MEASURES

- Increase the percentage of learners functioning at the required level in literacy and numeracy in Grade 3 to 56 per cent
- Increase the percentage of learners functioning at the required level in literacy and numeracy in Grade 6 to 55 per cent
- Increase the percentage of learners functioning at the required level in Grade 9 Language to 58 percentage and Mathematics 53 per cent
- Increase the percentage of learners functioning at the required level in Mathematics in Grade 12 to 63 per cent
- Increase the percentage of learners functioning at the required level in Science in Grade 12 to 61 per cent
- Increase the percentage of learners functioning at the required level in Grade 12 to 82 per cent
- Increase the number of learners in no-fee schools being fed to 920 000
- Decrease the number of learners being bussed to 45000
- Increase the number of learners in no-fee schools to 1 028 4500

PROGRAMME 2: PUBLIC ORDINARY SCHOOL EDUCATION

Programme/Sub-programme/ Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
PM201 Number of learners enrolled in public ordinary schools.	1 751 401	1 768 915	1 786 604
PM202 Number of educators employed in public ordinary schools.	52 273	52 534	52 797
PM203 Number of non-educator staff employed in public ordinary schools.	13 093	13 159	13 224
PM204 Number of learners in public ordinary schools benefiting from the no-fee school policy.	1 028 450	1 038 734	1 049 122
PM205 Number of public ordinary schools to be provided with water supply	9	6	6
PM206 Number of public ordinary schools to be provided with electricity supply	9	6	6
PM207 Number of public ordinary schools to be supplied with sanitation facilities	9	6	6
PM208 Number of classrooms to be build in public ordinary schools	233	165	165
PM209 Number of specialist rooms to be built in public ordinary schools (all rooms except classrooms including laboratories, stock rooms, sick bay, kitchen.etc).	538	369	350
PM210 Number of learners with special education needs that are enrolled in public ordinary schools.	4 010	4 050	4 090
PM211 Number of full service schools	15	15	15
PM212 Number of schools visited at least once a quarter by a circuit manager.			

PROGRAMME 3: INDEPENDENT SCHOOL SUBSIDIES**Programme description**

- To provide independent ordinary education from Grades 1 to 12, in accordance with the South African Schools Act.

Programme objective

- To support independent schools in accordance with the South African Schools Act;
- To support independent schools in Grades 1 to 7; and
- To support independent schools in Grades 8 to 12.

TABLE 10: SUMMARY OF PAYMENTS AND ESTIMATES: INDEPENDENT SCHOOL SUBSIDIES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Primary Phase	146 916	186 700	214 556	263 200	263 200	263 200	270 545	286 833	301 215
2. Secondary Phase	106 513	116 767	138 802	163 400	163 400	163 400	192 129	203 694	213 929
Total payments and estimates	253 429	303 467	353 358	426 600	426 600	426 600	462 674	490 527	515 144

TABLE 11: SUMMARY OF ECONOMIC CLASSIFICATION: INDEPENDENT SCHOOL SUBSIDIES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	9	169	322	1 000	1 000	1 000	917	1 064	1 208
Compensation of employees									
Goods and services	9	169	322	1 000	1 000	1 000	917	1 064	1 208
Interest and rent on land									
Transfers and subsidies to	253 420	303 295	353 036	425 600	425 600	425 600	461 757	489 463	513 936
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	253 420	303 295	353 036	425 600	425 600	425 600	461 757	489 463	513 936
Households									
Payments for capital assets		3							
Buildings and other fixed structures									
Machinery and equipment		3							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets									
Payments for financial assets									
Total economic classification	253 429	303 467	353 358	426 600	426 600	426 600	462 674	490 527	515 144

The 2012/13 budget for independent school education is R462 million, an increase of R36 million or 8.5 per cent. Subsidies to independent schools increase from R426 million in 2011/12 to R462 million in 2012/13. These subsidies are directly linked to increased expenditure in Programme 2 as the policy is hard-normed (the budget of independent schools is directly derived from the per capita expenditure of public ordinary schools).

SERVICE DELIVERY MEASURES

- The Independent School Directorate monitors all subsidised independent schools and ensures that the norms and standards are implemented to the betterment of the learner;
- Subsidies will be paid to institutions within the stipulated time-frame; and
- The Department will increase its capacity to register new independent schools or deregister schools that does not fulfil stipulated requirements.

PROGRAMME 3: INDEPENDENT SCHOOLS SUBSIDIES

Programme/Sub-programme/ Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
PM301 Number of subsidised learners in Independent Schools	86 834	87 702	88 579

PROGRAMME 4: EDUCATION IN SPECIALISED SCHOOLS

Programme description

- To provide compulsory public education in special schools in accordance with the South African Schools Act and White Paper 6 on inclusive education.

Programme objectives

- To provide specific public special schools with resources;
- To provide educators and learners in public special schools with departmentally managed support services;
- To provide departmental services for the professional and other development of educators and non-educators in public special schools;
- To provide additional and departmentally managed sporting and cultural activities in public special schools; and
- To provide for projects under Programme 4 specified by the Department of Education and funded by conditional grants.

TABLE 12: SUMMARY OF PAYMENTS AND ESTIMATES: EDUCATION IN SPECIALISED SCHOOLS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Schools	879 584	1 099 717	1 292 598	1 328 562	1 387 562	1 387 562	1 462 705	1 449 661	1 524 503
2. Professional Services	1 086	1 560	1 145	3 493	3 493	3 493	3 129	3 348	3 515
3. Human Resource Development	70		1	1 594	1 594	1 594	1 601	1 617	1 698
4. In-School Sport and Culture		66	446	1 000	1 000	1 000	1 058	1 111	1 167
5. Conditional Grants			18	30 466	8 955	8 955			
Total payments and estimates	880 740	1 101 343	1 294 208	1 365 115	1 402 604	1 402 604	1 468 493	1 455 737	1 530 883

TABLE 13: SUMMARY OF ECONOMIC CLASSIFICATION: EDUCATION IN SPECIALISED SCHOOLS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	712 527	869 828	996 161	1 126 160	1 137 642	1 137 602	1 212 999	1 187 088	1 248 836
Compensation of employees	710 243	864 736	978 550	986 316	1 046 316	1 046 316	1 087 604	1 125 624	1 164 049
Goods and services	2 284	5 092	17 611	139 844	91 326	91 286	125 395	61 464	84 787
Interest and rent on land									
Transfers and subsidies to	168 213	222 117	297 995	238 955	264 955	264 955	253 494	268 649	282 047
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	165 195	219 275	295 936	236 870	262 870	260 569	251 319	266 398	279 718
Households	3 018	2 842	2 059	2 085	2 085	4 386	2 175	2 251	2 329
Payments for capital assets		9 398	52		7	47	2 000		
Buildings and other fixed structures		9 391					2 000		
Machinery and equipment		7	52		7	47			
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	880 740	1 101 343	1 294 208	1 365 115	1 402 604	1 402 604	1 468 493	1 455 737	1 530 883

The budget for Public Special School Education is R1.4 billion, a percentage growth of 7.6 per cent, or a rand value of R103 million, compared with R1.3 billion in 2011/12. The increase is due to the provision made for the expected increase in learner per capita, to support the curriculum, policy interventions, the early identification programme, and infrastructure development in special schools.

Employee compensation increases by 10.3 per cent from 2011/12 budget to 2012/13. This is mainly due to additional funds allocated for improvements in the conditions of service of employees.

The budget for goods and services decreases from R139 million, or by 10.3 per cent, from 2011/12 to R125 million in 2012/13. This is the result of maintaining the infrastructure development programmes, personnel costs and the quality upliftment programmes to improve the level of learner attainment in all schools.

The budget for transfer payments increases from R238 million in 2011/12 to R253 million in 2012/13, an increase of just over 6.1 per cent. The increase is due to the concentration of resources under infrastructure and special school expansion.

The expansion budget of R38.7 million will include the early identification of learners in need of assistive devices in public special schools. A further R1.6 million has been allocated to teacher development to improve the performance of educators in special schools in the province.

SERVICE DELIVERY MEASURES

- Increase psycho-social services to schools;
- Implement an early identification system for learner placement and support;
- Build a core of lay counsellors and social workers to support the increasing demand for support in schools; and
- Expand on the number of full service schools and resource centres to act as nodal service support points for ordinary schools.

PROGRAMME 4: PUBLIC SPECIAL SCHOOL EDUCATION

Programme/Sub-programme/ Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
PM401 Number of learners enrolled in public special schools	37 302	37 675	38 052
PM402 Number of educators employed in public special schools	2 829	2 843	2 857
PM403 Number of professional non-teaching staff employed in public special schools.	427	431	436

PROGRAMME 5: FURTHER EDUCATION AND TRAINING

Programme description

To provide Further Education and Training (FET) at public FET colleges in accordance with the Further Education and Training Act.

Programme objectives

- To provide specific public FET colleges with resources;
- To provide specific public youth colleges with resources;
- To provide educators and students in public FET colleges with departmentally managed support services;
- To provide departmental services for the professional development of educators and non-educators in public FET colleges;
- To provide additional and departmentally managed sporting and cultural activities in public FET colleges; and
- To provide for projects under Programme 5 specified by the Department of Higher Education and funded by conditional grants.

TABLE 14: SUMMARY OF PAYMENTS AND ESTIMATES: FURTHER EDUCATION AND TRAINING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Public Institutions	423 153	592 055							
2. Professional Services	587	903							
3. Human Resource Development	102	5							
4. Conditional Grants	167 162		785 196	1 012 089	1 132 593	1 132 593	1 113 533	1 244 713	1 315 050
Total payments and estimates	591 004	592 963	785 196	1 012 089	1 132 593	1 132 593	1 113 533	1 244 713	1 315 050

TABLE 15: SUMMARY OF ECONOMIC CLASSIFICATION: FURTHER EDUCATION AND TRAINING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	363 372	434 539	515 560	642 367	571 388	570 889	586 299	624 276	664 818
Compensation of employees	362 440	433 267	514 327	639 749	569 470	568 971	583 899	621 852	662 273
Goods and services	932	1 272	1 233	2 618	1 918	1 918	2 400	2 424	2 545
Interest and rent on land									
Transfers and subsidies to	227 632	158 424	269 636	369 722	561 205	561 704	527 234	620 437	650 232
Non-profit institutions	226 642	158 028	269 262	369 722	561 205	561 292	527 234	620 437	650 232
Households	990	396	374			412			
Payments for capital assets									
Buildings and other fixed structures									
Payments for financial assets									
Total economic classification	591 004	592 963	785 196	1 012 089	1 132 593	1 132 593	1 113 533	1 244 713	1 315 050

This programme is funded through a conditional grant which is transferred to colleges. Expenditure on FET is estimated to grow from R1 billion in 2011/12 to R1.1 billion over the 2012/13 MTEF. This is an increase of 10 per cent.

Compensation for employees decreases by 8.7 per cent, from R639 million in 2011/12 to R583 million in 2012/13, or a decrease of R55.8 million. This is due to the transfer of certain personnel directly to colleges.

SERVICE DELIVERY MEASURES

- Career counselling to improve the transition from school to further education or place of work;
- Working with the Ministry of Higher Education and provincial departments to facilitate better access by matriculants to bursaries and the national student loan fund; and
- Encouraging learners to take vocational and technical skill courses.

PROGRAMME 5: FURTHER EDUCATION AND TRAINING

Programme/Sub-programme/ Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
PM501: Number of students enrolled in NC(V) courses in FET Colleges.	29 359	29 652	29 949
PM502: Number of FET College NC(V) students who complete full courses successfully.	13 178	13 310	13 443

PROGRAMME 6: ADULT BASIC EDUCATION AND TRAINING

Programme description

To provide Adult Basic Education and Training (ABET) in accordance with the Adult Basic Education Act.

Programme objectives

- To provide specific public ABET sites with resources;
- To support specific private ABET sites through subsidies;
- To provide educators and students in public ABET sites with departmentally managed support services;
- To provide departmental services for the professional and other development of educators and non-educators in public ABET sites; and
- To provide for projects under Programme 6 specified by the Department of Education and funded by conditional grants.

TABLE 16: SUMMARY OF PAYMENTS AND ESTIMATES: ADULT BASIC EDUCATION AND TRAINING

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Public Centres	168 528	226 054	259 604	349 376	349 376	349 376	324 308	339 174	351 967
2. Professional Services	1 599	2 137	1 292	2 631	2 631	2 631	2 331	2 494	2 619
3. Human Resource Development	343	233	329	1 321	1 321	1 321	1 328	1 394	1 464
4. Conditional Grants									
Total payments and estimates	170 470	228 424	261 225	353 328	353 328	353 328	327 967	343 062	356 050

TABLE 17: SUMMARY OF ECONOMIC CLASSIFICATION: ADULT BASIC EDUCATION AND TRAINING

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	170 118	227 887	260 185	353 328	353 229	352 572	311 392	325 327	337 251
Compensation of employees	157 653	201 210	183 718	289 218	289 218	289 218	290 935	301 105	311 384
Goods and services	12 465	26 677	76 467	64 110	64 011	63 354	20 457	24 222	25 867
Interest and rent on land									
Transfers and subsidies to	129	209	622			175	14 870	15 911	16 865
Provinces and municipalities									
Non-profit institutions	80					25	14 870	15 911	16 865
Households	49	209	622			150			
Payments for capital assets	223	328	418		99	581	1 705	1 824	1 934
Buildings and other fixed structures			176						
Machinery and equipment	223	328	242		99	581	1 705	1 824	1 934
Payments for financial assets									
Total economic classification	170 470	228 424	261 225	353 328	353 328	353 328	327 967	343 062	356 050

Expenditure on ABET will decrease from R353 million in 2011/12 to R327 million in 2012/13. This is a 7.2 per cent decrease, or a rand value of R 25.3 million. The decrease is to accommodate further investment in personnel as well as to support curriculum and policy interventions in all institutions. Over the 2012/13 MTEF, there is an average increase of 0.4 per cent.

Compensation for employees increases by 0.6 per cent from the 2011/12 to 2012/13. This is mainly due to funds allocated for improvements in the conditions of service of employees.

Goods and services decrease from R64.1 million in 2011/12 to R20.4 million in 2012/13, a decrease of 68.1 per cent. These funds are aimed improving the quality of teaching in our ABET centres and are allocated to teacher development and the procurement of resources under this programme.

SERVICE DELIVERY MEASURES

- Increase access to adult literacy in the province;
- Improve the quality and sustainability of ABET centres;
- Enhance teacher and management development to ensure quality learning and teaching; and

- Provide resources and infrastructure to reduce illiteracy by 50 per cent by 2014 through the ABET Kha Ri Gude programme.

PROGRAMME 6: ADULT BASIC EDUCATION AND TRAINING

Programme/Sub-programme/ Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
PM601: Number of learners enrolled in public ABET Centres	79 429	80 224	81 026
PM602: Number of educators employed in public ABET Centres	2 078	2 088	2 099

PROGRAMME 7: EARLY CHILDHOOD DEVELOPMENT

Programme description

To provide Early Childhood Development (ECD) at Grade R and earlier levels in accordance with White Paper 5.

Programme objectives

- To provide specific public ordinary schools with resources required for Grade R;
- To support particular community centres at the Grade R level;
- To provide particular sites with resources required for pre-Grade R; and
- To provide educators and learners in ECD sites with departmentally managed support services.

TABLE 18: SUMMARY OF PAYMENTS AND ESTIMATES: EARLY CHILDHOOD EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Grade R in Public Schools	62 182	233 740	164 286	504 400	577 393	577 393	448 016	617 653	655 175
2. Grade R in Community Centers	10 171						26 105	26 934	28 340
3. Pre-Grade R	17 477	337	235	81 216	81 216	81 216	40 613	50 016	53 952
4. Professional Services	2 563	2 172	1 031	3 000	3 000	3 000	2 036	2 828	2 816
5. Human Resource Development							12 540	13 167	13 825
5. Conditional Grants									
Total payments and estimates	92 393	236 249	165 552	588 616	661 609	661 609	529 310	710 598	754 108

TABLE 19: SUMMARY OF ECONOMIC CLASSIFICATION: EARLY CHILDHOOD EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	92 055	177 084	164 793	588 616	568 112	568 112	302 192	490 379	580 967
Compensation of employees	9 624	55 573	73 975	185 109	185 109	185 109	193 451	203 609	213 723
Goods and services	82 431	121 511	90 818	403 507	383 003	383 003	108 741	286 770	367 244
Interest and rent on land									
Transfers and subsidies to	55		95		93 256	93 256	141 739	156 278	165 910
Provinces and municipalities									
Departmental agencies and accounts									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions					93 256	93 236	141 739	156 278	165 910
Households	55		95			20			
Payments for capital assets	283	59 165	664		241	241	85 379	63 941	7 231
Buildings and other fixed structures		55 539	627				85 311	63 900	7 179
Machinery and equipment	283	3 626	37		241	241	68	41	52
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	92 393	236 249	165 552	588 616	661 609	661 609	529 310	710 598	754 108

The budget for ECD has decreased by 10.1 per cent, or a rand value of R59.3 million. The total allocated budget decreased from R588 million in the financial year 2011/12 to R529 million in 2012/13. The decrease is related to the reprioritisation of funds to personnel costs, infrastructure development and activities that form part of the Literacy and Numeracy Strategy in the Foundation Phase. However an increase of 10.1 per cent is evident over the MTEF.

The compensation of employees budget increases from R185 million to R193 million in 2012/13, a percentage increase of 4.5 per cent. This is mainly due to funds allocated for improvements in the conditions of service of employees and expansion of additional Grade R sites. Further funds have been allocated for the purchasing of start-up kits for all new grade R centres in the province. Teacher development of pre-Grade R practitioners will receive R15.9 million while the training of grade R practitioners will receive R12.5 million. This is part of our aims of universalization of Grade R learners by 2014, with high quality practitioners teaching the learners.

Goods and services decrease from R403 million in 2011/12 to R108 million in 2012/13. This is due to reprioritisation of funds towards compensation of employees and other intervention strategies of the Department.

SERVICE DELIVERY MEASURES

- Increase the number of learners in Grade R.
- Increase the number of trained practitioners in Grade R.

PROGRAMME 7: EARLY CHILDHOOD DEVELOPMENT

Programme/Sub-programme/ Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/13
PM701: Number of learners enrolled in Grade R in public schools	73 117	73 848	74 586
PM702: Number of public schools that offer Grade R	1 207	1 219	1 231

PROGRAMME 8: AUXILIARY AND ASSOCIATED SERVICES**Programme description**

To provide training and support to all education institutions.

Programme objectives

- To provide employee HRD in accordance with the Skills Development Act;
- To provide for special departmentally managed intervention projects in the education system as a whole; and
- To provide for departmentally managed examination services.

TABLE 20: SUMMARY OF PAYMENTS AND ESTIMATES: AUXILIARY AND ASSOCIATED SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Payment to SETA	12 316	13 597	14 424	18 886	18 886	18 886	20 144	20 298	21 527
2. Special Projects	23 197	137 588	163 808	334 780	334 780	334 780	352 666	369 349	388 551
3. External Examinations	56 129	154 912	129 078	192 189	192 189	192 189	222 344	242 746	254 879
Total payments and estimates	91 642	306 097	307 310	545 855	545 855	545 855	595 154	632 393	664 957

TABLE 21: SUMMARY OF ECONOMIC CLASSIFICATION: AUXILIARY AND ASSOCIATED SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	76 062	276 742	210 322	419 482	414 022	413 502	320 801	353 178	378 482
Compensation of employees	9 458	106 663	83 940	117 500	117 934	117 934	140 123	146 530	152 699
Goods and services	66 604	170 079	126 382	301 982	296 088	295 568	180 678	206 648	225 783
Interest and rent on land									
Transfers and subsidies to	14 706	18 556	96 767	126 373	131 565	131 565	273 833	278 618	285 838
Provinces and municipalities									
Departmental agencies and accounts			14 413	18 886	18 886	18 886	20 144	20 298	21 527
Non-profit institutions	14 706	18 556	21 306	22 678	22 678	22 678	133 689	138 320	144 311
Households			61 048	84 809	90 001	90 001	120 000	120 000	120 000
Payments for capital assets	874	10 799	221		268	788	520	597	637
Buildings and other fixed structures		8 003							
Machinery and equipment	874	2 796	105		268	788	520	597	637
Software and other intangible assets			116						
Payments for financial assets									
Total economic classification	91 642	306 097	307 310	545 855	545 855	545 855	595 154	632 393	664 957

The Auxiliary and Associated Services budget increases by 9 per cent from R545 million to R595 million, an increase of R49 million. This increase is to augment the number of learners in the external Grade 12 and ABET exams.

Compensation for employees increases by 19.3 per cent over the 2012/13 MTEF. This is due to increase costs associated with external exams. The Goods and Services budget decreases from R301 million in 2011/12 to R182 million in 2012/13, a decrease of 40.1 per cent. The budget for transfers and subsidies increases from R126 million in 2011/12 to R273 million in 2012/13, an increase of R147 million or 115 per cent. These funds are for the expansion of the MSP, and include the provision of bursaries to the top three learners from no-fee schools and to other learners based on their performance.

SERVICE DELIVERY MEASURES

- Conduct and report on external tests and assessment of learners based on national and provincial targets to improve learner performance (Grade 12 and ABET Level 4 only);
- Formulate a Provincial Master Skills Plan;
- Provide career counselling to improve the transition from school to further education or place of work;
- Fully implement the Pipeline Talent Search in secondary schools; increase private sector involvement with schools to support learners to realize their career paths through industry appropriate workplace experience; and
- Work with the Ministry of Higher Education and provincial departments to facilitate better access by matriculants to bursaries and the national student loan fund.

PROGRAMME 8: AUXILIARY AND ASSOCIATED SERVICES

Programme/Sub-programme/ Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
PM801: Number of candidates for the Grade 12 senior certificate examinations (matric exams)	140 000	165 000	170 000
PM802: Number of candidates for ABET NQF Level 4 examinations	15 000	17 200	18 000

7. OTHER PROGRAMME INFORMATION

7.1 Personnel numbers and costs

TABLE 22: PERSONNEL NUMBERS AND COSTS1: EDUCATION

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2014
1. Administration	4 602	5 616	5 824	6 857	6 857	6 857	6 857
2. Public Ordinary Schools Education	57 966	62 897	63 026	66 486	66 486	66 486	66 486
3. Independent School Subsidies							
4. Public Special School Education	4 754	4 506	4 576	5 027	5 027	5 027	5 027
5. Further Education and Training	2 507	2 605	2 596	2 298	2 298	2 298	2 298
6. Adult Basic Education and Training	471	1 020	1 021	2 771	2 771	2 771	2 771
7. Early Childhood Development		149	2 290	2 569	2 569	2 569	2 569
8. Auxiliary and Associated Services				233	233	233	233
Total provincial personnel numbers	70 300	76 793	79 333	86 241	86 241	86 241	86 241
Total provincial personnel cost (R thousand)	12 685 073	15 278 267	17 355 166	19 328 697	20 099 334	20 823 293	21 556 448
Unit cost (R thousand)	180	199	219	224	233	241	250

The personnel numbers indicates that the commitment of the Department to decrease the learner: educator ratio and the average class sizes will not materialize as the recurrent cost of personnel does not allow the Department to employ additional educators. There is an increase in the number of personnel at school level but this is to maintain the current average and to address the growth in learner enrolment. There is a substantial increase in personnel costs as a result of the implementation of cost of living increases.

The Department's personnel numbers have increased over the last three years as a result of the effort to meet the policy targets for public schools in respect of the learner: educator ratios that are now within the policy targets.

TABLE 23: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	70 300	76 793	79 333	97 792	97 792	86 241	86 241	86 241	86 241
Personnel cost (R thousands)	12 685 073	15 278 267	17 355 166	19 118 041	19 329 196	19 328 697	20 099 334	20 823 293	21 556 448
Human resources component									
Personnel numbers (head count)	438	462	591	591	591	591	591	591	591
Personnel cost (R thousands)	56 795	59 060	96 719	98 115	98 115	98 115	99 096	102 069	105 131
Head count as % of total for department	1%	1%	1%	1%	1%	1%	1%	1%	1%
Personnel cost as % of total for department	0.4%	0.4%	0.6%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
Finance component									
Personnel numbers (head count)	286	306	302	317	317	317	317	317	317
Personnel cost (R thousands)	37 085	39 118	49 423	50 165	52 165	56 466	57 031	58 742	59 329
Head count as % of total for department	0.4%	0.4%	0.4%	0.3%	0.3%	0.4%	0.4%	0.4%	0.4%
Personnel cost as % of total for department	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%
Full time workers									
Personnel numbers (head count)	70 170	76 609	79 155	82 524	82 524	80 338	80 322	80 322	80 322
Personnel cost (R thousands)	12 508 129	14 956 054	17 065 367	18 461 416	18 691 104	18 671 483	19 421 685	20 115 388	20 807 139
Head count as % of total for department	99.8%	99.8%	99.8%	84.4%	84.4%	93.2%	93.1%	93.1%	93.1%
Personnel cost as % of total for department	98.6%	97.9%	98.3%	96.6%	96.7%	96.6%	96.6%	96.6%	96.5%
Part-time workers									
Personnel numbers (head count)	6 670	6 952	6 915	14 937	14 937	5 573	5 573	5 573	5 573
Personnel cost (R thousands)	148 193	279 419	243 669	591 827	592 261	592 261	624 509	651 244	677 806
Head count as % of total for department	9.5%	9.1%	8.7%	15.3%	15.3%	6.5%	6.5%	6.5%	6.5%
Personnel cost as % of total for department	1.2%	1.8%	1.4%	3.1%	3.1%	3.1%	3.1%	3.1%	3.1%
Contract workers									
Personnel numbers (head count)	130	184	178	331	331	330	330	330	330
Personnel cost (R thousands)	28 751	42 794	46 130	64 798	45 831	64 953	45 760	50 983	55 823
Head count as % of total for department	0.2%	0.2%	0.2%	0.3%	0.3%	0.4%	0.4%	0.4%	0.4%
Personnel cost as % of total for department	0.2%	0.3%	0.3%	0.3%	0.2%	0.3%	0.2%	0.2%	0.3%

7.2 Training

TABLE 24: PAYMENTS ON TRAINING: EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1: Administration of which									
Subsistence and travel									
Payments on tuition	22 793	4 056	18 899	34 411	31 587	30 680	12 826	15 520	17 910
2: Public Ordinary School Education of which									
Subsistence and travel									
Payments on tuition	56 688	224 672	160 558	107 969	118 436	120 382	256 990	253 353	248 095
3: Independent School Subsidies of which									
Subsistence and travel									
Payments on tuition					18	59			
4: Public Special School Education of which									
Subsistence and travel									
Payments on tuition	240	85	268	1 714	1 962	1 962	3 105	3 145	3 302
5: Further Education and Training of which									
Subsistence and travel									
Payments on tuition	250	21	98	350	244	286			
6: Adult Basic Education and Training of which									
Subsistence and travel									
Payments on tuition	843	1 509	8 242	11 785	10 932	14 605	6 199	6 607	6 989
7: Early Childhood Development of which									
Subsistence and travel									
Payments on tuition	17 439	3 170	25 192	102 108	71 629	71 629	20 505	41 711	50 851
8: Auxiliary and Associated Services of which									
Subsistence and travel									
Payments on tuition	12 974	72 270	36 177	121 365	96 504	94 315	53 069	44 954	55 265
Total payments on training	111 227	305 783	249 434	379 702	331 312	333 918	352 694	365 290	382 412

The Department conducts a number of formal and certificated programmes to support both educators and public service staff. This includes awarding bursaries to individuals for programmes of a year or more. These programmes aim to address three broad targets: to respond to growth needs identified through performance management systems; to address targets identified through system-wide improvement strategies; and to support enhancement and continuous professional development.

TABLE 25: INFORMATION ON TRAINING: EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff									
Number of personnel trained	13 109	38 199	27 759	91 520	91 520	71 307	75 235	76 517	77 371
of which									
Male	6 141	11 758	10 015	35 909	35 909	29 523	31 110	31 639	31 997
Female	6 968	26 441	17 744	55 611	55 611	41 784	44 125	44 878	45 374
Number of training opportunities									
of which									
Tertiary			1 253	1 300	1 300	1 300	4 400	4 840	4 840
Workshops	59	221	145	656	331	600	300	300	300
Seminars									
Other									
Number of bursaries offered									
Number of interns appointed		13	627	850	235	850	873	960	1 054
Number of learnerships appointed		27	2 440	3 095	3 095	3 095	4 060	6 066	6 072
Number of days spent on training	177	663	435	1 968	920	1 600	700	770	847

8. CROSS CUTTING ISSUES

Cross Cutting Issue	Programme and sub-programme	Indicator/Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
					R'000	R'000	R'000
Women	There should be 50 percentage women in senior management	Equity reports indicate an increase in women representation in senior management positions (MMS and SMS) Sustainable system to ensure that numbers do not decrease	Establishment of a cohort of women eligible for MMS and SMS position Establishment of a system that is gender sensitive	Women in management are mentored and supported conducive environment created Internal transformation process of the department supports equal representation and participation	2 000	3 000	3 200
	50percentage of beneficiaries of education and training programmes should be women	Reports to indicate an increase in women beneficiaries in Education and Training programmes Disaggregate data available	Creation of a pool of women exposed to focused Education and Training programmes	Equal access to Education and Training	1 500	2 000	2 000
	Promotion of women owned businesses	Review existing procurement policies and ensure preferential and treatment workability Signed and approved "set" aside procurement procedures Create a database of women owned business	Establishment of women owned businesses which are sustainable	Preferential procurement procedure and women empowerment and increase the number of women that can complete in the business market and be able to sustain their businesses	1 500	2 000	2 200
	Establishment of coordinating forums/structures	Functional coordination structures e.g. departmental gender working committee	Ensuring the implementation of the GPG five-year priorities	Priorities implemented and sustained	1 000	1 500	1 500
	Promotion of human rights for women through advocacy programmes promoting women's rights	Informed women on human rights, and are skilled on how to access and utilise information	Establish a database of available services and information on human rights	Maximum of exposure of women to available services	1 500	1 500	2 000
Youth	Learnership and internship programmes should benefit the youth	Tight implementation of the provincial learner ship framework Develop a database of learners who need placement	Create a pool of learners to be placed according to needs and qualification	Maximum exposure of learners into the world of work	1 500	2 000	2 500
	The youth should benefit from bursaries and training programmes	Reports and statistics to indicate an increase of youth accessing bursaries and training Colleges to become training provides Access to the database of youth through GCRA	Bursaries to be available for youth and training programmes	Access to bursaries and training programmes targeting youth	2 500	3 000	3 000

Cross Cutting Issue	Programme and sub-programme	Indicator/Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
					R'000	R'000	R'000
	Promotion of youth owned businesses	Review existing procurement policies and ensure preferential treatment and workability Signed and approved "set" aside procurement procedures for youth owned business Create a database of youth owned business	Establishment of youth owned businesses which are sustainable	Preferential procurement procedure and youth empowerment Increase in the number of youth owned business that can compete and be sustained in the business market	2 000	2 500	2 500
	Youth should benefit from career guidance	Tight implementation of the career guidance programme from grade 9 - 12	Create a database of potential providers of career guidance opportunities	Maximum exposure of youth to career guidance opportunities	2 500	3 000	3 000
	Establishment of coordinating forums/structures	Functional coordination structures e.g. departmental youth forum	Ensuring the implementation of the GPG five year priorities	Priorities implemented and sustained	1 000	1 500	1 500
	Promotion of human rights for youth through advocacy programmes promoting youth rights	Informed youth on human rights, and are skilled on how to access and utilise information	Establish a database of available services and information on human rights	Maximum exposure of youth to available services	1 500	1 500	1 500
PwDs	2 percentage of employees should be PwDs	Equity reports to indicate an increase in PwD representation at all levels of employment Preferential recruitment for PwDs. Reasonable accommodation	Establishment of a cohort of PwDs eligible for employment at all levels	PwDs are mentored and supported Create a conducive environment for PwDs	1 000	1 500	2 000
	PwDs should benefit from bursaries and training programmes	Reports and statistics to indicate an increase in the number of PwDs accessing bursaries and training programmes Audit of PwDs in the system	Preferential treatment for bursaries set aside for PwD and training programmes specially based on PwDs	Access to bursaries and training programmes for PwDs	1 500	2 000	2 500
	Promotion of PwDs businesses	Signed and approved "set" aside procurement procedures for PwDs Implementation of existing procurement policies	Establishment of PwD owned business which are sustainable	Preferential procurement procedure and PwD empowerment Increase in the number of PwDs owned businesses which are supported and sustainable	2 000	2 500	3 000
	Establishment of coordinating forums/structures	Functional coordination structures e.g. departmental disability working committee	Ensuring the implementation of the GPG five year priorities	Priorities implemented and sustained	1 000	1 500	1 500
	Promotion of human rights for PwDs through advocacy programmes promoting women's rights	Informed PwDs on human rights, and are skilled on how to access and utilise information	Establish a database of available services and information on human rights	Maximum exposure of PwDs to available services	1 500	1 500	1 500
PwDs	2 percentage of employees should be PwDs	Equity reports to indicate an increase in PwD representation at all levels of employment Preferential recruitment for PwDs. Reasonable accommodation	Establishment of a cohort of PwDs eligible for employment at all levels	PwD are mentored and supported Create a conducive environment for PwDs	1 000	1 500	2 000

ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 26: SPECIFICATION OF RECEIPTS: EDUCATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than capital assets	12 492	14 390	17 233	12 840	12 840	17 373	19 347	20 315	21 330
Sale of goods and services produced by department (excluding capital assets)	12 492	14 332	17 127	12 840	12 840	17 373	19 347	20 315	21 330
Sales by market establishments	1 170	1 063	16 943						
Administrative fees									
Other sales	11 322	13 269	184	12 840	12 840	17 373	19 347	20 315	21 330
Of which									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)		58	106						
Transfers received from Households and non-profit institutions									
Fines, penalties and forfeits			27		20	28	34	35	37
Interest, dividends and rent on land	1 988	1 731	1 235	2 101	1 612	1 643	2 030	2 131	2 238
Interest	1 988	1 731	1 235	2 101	1 612	1 643	2 030	2 131	2 238
Dividends									
Rent on land									
Sales of capital assets		631			373	373			
Land and sub-soil assets									
Other capital assets		631			373	373			
Transactions in financial assets and liabilities	17 212	23 887		10 748	12 540	20 040	20 589	21 619	22 700
Total departmental receipts	31 692	40 639	18 495	25 689	27 385	39 457	42 000	44 100	46 305

TABLE 27: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: EDUCATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	14 500 826	17 547 792	19 450 178	23 071 754	23 245 922	23 186 616	23 391 471	24 765 537	25 895 822
Compensation of employees	12 685 073	15 278 267	17 355 166	19 118 041	19 329 196	19 328 697	20 099 334	20 823 293	21 556 448
Salaries and wages	10 869 342	13 101 128	14 831 707	16 453 943	16 629 099	16 552 748	17 327 335	17 930 117	18 562 426
Social contributions	1 815 731	2 177 139	2 523 459	2 664 098	2 700 097	2 775 949	2 771 999	2 893 176	2 994 022
Goods and services	1 815 753	2 264 515	2 091 820	3 953 713	3 916 726	3 857 919	3 292 137	3 942 244	4 339 374
of which									
Administrative fees	4 707	28 341	16 159	18 523	11 182	11 184	1 652	2 136	2 268
Advertising	25 277	19 604	15 623	28 815	20 956	21 883	13 223	16 386	17 274
Assets <R5000	42 127	54 818	25 621	45 298	68 838	41 693	19 663	20 513	21 654
Audit cost: External	7 475	12 294	10 741	14 000	14 000	14 005	13 500	14 325	14 976
Bursaries (employees)	704	92 219	15 237	30 958	52 614	51 707	4 615	6 810	8 835
Catering:									
Departmental activities	15 512	15 575	7 476	13 267	13 361	13 457	6 296	6 594	6 834
Communication	21 877	54 049	29 439	37 231	31 337	46 430	27 775	29 714	31 716
Computer services	30 711	52 100	39 168	136 145	109 870	91 139	66 306	75 611	83 836
Cons/prof:business & advisory services	33 934	35 377	22 435	41 501	60 770	47 032	25 335	28 460	29 925
Cons/prof: Infrastructre & planning	6 473	85 664		178 328	151 658	132 305			
Cons/prof: Laboratory services									
Cons/prof: Legal cost	2 649	21 971	12 338	5 650	7 458	13 335	9 582	10 540	11 067
Contractors	54 466	24 171	29 322	28 299	26 619	25 623	15 612	22 589	27 922
Agency & support/ outsourced services	273 858	198 544	156 838	334 886	437 169	485 396	738 493	777 016	824 608
Entertainment	188			81	140	140			
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	152 135	222 899	330 435	405 493	405 098	405 107	514	571	602
Inventory: Fuel, oil and gas	5 577	6 501	8 722	7 320	7 405	8 551	13 627	14 372	14 712
Inventory:Learn & teacher support material	472 386	434 211	285 666	599 896	513 703	513 762	529 336	668 718	766 001
Inventory: Materials and supplies	1 264		2 001	682	1 111	2 111	590	635	725
Inventory: Medical supplies	20	82		1 313	1 327	1 327	236	250	262
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	7 219	19 300	12 285	9 990	10 266	13 131	9 455	6 759	7 007
Inventory: Stationery and printing	144 085	90 101	107 852	94 344	99 985	98 346	90 473	100 008	106 720
Lease payments	19 264	97 500	104 565	131 400	124 878	124 278	132 799	149 134	158 158

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Rental and Hiring									
Property payments	134 245	148 490	233 286	1 098 830	1 127 908	995 084	946 433	1 308 507	1 471 669
Transport provided									
dept activity	129 052	202 592	165 433	188 635	166 275	215 150	168 569	185 917	204 202
Travel and subsistence	111 511	108 363	100 286	100 563	109 737	119 769	83 593	89 975	94 988
Training & development	110 523	213 564	234 197	348 744	278 698	282 211	335 522	345 292	359 729
Operating payments	1 756	12 147	112 726	24 140	41 650	60 856	27 109	39 195	50 485
Venues and facilities	6 758	14 038	13 969	29 381	22 712	22 907	11 831	22 218	23 199
Interest and rent on land		5 010	3 192						
Interest		5 010	3 192						
Rent on land									
Transfers and subsidies to:	1 546 679	1 636 361	2 060 784	2 434 971	2 807 670	2 845 000	3 202 320	3 446 607	3 616 308
Provinces and municipalities	1 626	3				3			
Provinces2	1 513	48				3			
Provincial Revenue Funds						3			
Provincial agencies and funds	1 513	48							
Municipalities3	113	(45)							
Municipal bank accounts									
Municipal agencies and funds	113	(45)							
Departmental agencies and accounts			14 413	18 886	18 886	18 886	20 144	20 298	21 527
Social security funds									
Departmental agencies (non-business entities)4			14 413	18 886	18 886	18 886	20 144	20 298	21 527
Non-profit institutions	1 500 502	1 590 196	1 942 789	2 290 984	2 658 491	2 670 103	3 010 499	3 252 282	3 418 274
Households	44 551	46 162	103 582	125 101	130 293	156 008	171 677	174 027	176 507
Social benefits	44 541	46 120	42 534	40 292	40 292	66 002	51 677	54 027	56 507
Other transfers to households	10	42	61 048	84 809	90 001	90 006	120 000	120 000	120 000
Payments for capital assets	637 353	870 108	726 580	458 446	384 015	402 664	556 960	564 724	525 990
Buildings and other fixed structures	588 462	766 489	626 064	371 495	288 656	306 723	481 867	460 338	425 605
Buildings	588 462	766 489	468 922	371 495	288 656	306 723	481 867	460 338	425 605
Other fixed structures			157 142						
Machinery and equipment	37 277	80 313	73 595	66 951	73 829	73 953	63 093	74 386	70 385
Transport equipment	563								
Other machinery and equipment	36 714	80 313	73 595	66 951	73 829	73 953	63 093	74 386	70 385
Heritage Assets									
Specialised military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets	11 614	12 019	22 446	20 000	20 000	20 000	12 000	30 000	30 000
Software and other intangible assets		11 287	4 475		1 530	1 988			
Payments for financial assets	3 536	3 819	18 763			3 327			
Total economic classification	16 688 394	20 058 080	22 256 305	25 965 171	26 437 607	26 437 607	27 150 751	28 776 868	30 038 120

TABLE 28: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	1 280 310	1 565 593	1 748 783	1 727 174	1 949 161	1 937 565	1 876 020	1 970 755	2 055 590
Compensation of employees	916 991	1 120 984	1 308 282	1 169 320	1 390 320	1 390 320	1 446 605	1 497 175	1 548 285
Salaries and wages	794 136	958 165	1 122 945	1 013 701	1 205 901	1 117 159	1 244 117	1 287 609	1 331 565
Social contributions	122 855	162 819	185 337	155 619	184 419	273 161	202 488	209 566	216 720
Goods and services of which	363 319	442 489	440 473	557 854	558 841	547 245	429 415	473 580	507 305
Administrative fees	908	1 080	924	4 116	1 551	1 551	278	359	378
Advertising	18 397	10 382	12 112	10 076	8 707	8 707	5 815	6 289	6 670
Assets <R5000	6 471	9 862	5 713	5 603	12 213	13 365	4 132	4 379	4 558
Audit cost: External	7 462	12 280	10 718	14 000	14 000	14 000	10 000	10 700	11 235
Bursaries (employees)	81	(324)	2 403	3 261	5 184	4 277	1 267	3 197	4 972
Catering:									
Departmental activities	4 565	2 737	1 433	1 993	2 157	2 157	1 544	1 607	1 677
Communication	19 170	42 727	24 983	26 941	21 030	35 651	15 883	17 601	18 804
Computer services	30 189	29 901	31 907	115 317	88 520	69 789	59 052	65 273	72 765
Cons/prof:business & advisory services	2 236	9 690	15 557	14 198	42 719	21 125	24 835	27 955	29 414
Cons/prof: Infrastructure & planning				20 000	20 000				
Cons/prof: Laboratory services									
Cons/prof: Legal cost	2 649	4 707	12 229	5 500	5 500	11 377	9 582	10 540	11 067
Contractors	4 064	49 563	1 927	2 199	2 218	2 218	1 814	2 546	2 696
Agency & support/ outsourced services	82 326	91 990	88 559	48 305	92 046	111 803	78 751	85 087	90 946
Entertainment	148			81	140	140			
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	1 489	630	18 110	757	529	529	445	465	491
Inventory: Fuel, oil and gas	4 068	186	2 162	857	639	639	714	747	791
Inventory:Learn & teacher support material	446	1 068	467	514	1 153	1 152	411	542	575
Inventory: Materials and supplies	656		742	654	1 037	1 037	524	555	643

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Medical supplies	5	15		45	37	37	30	32	32
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	2 632	2 281	1 526	2 610	2 893	2 893	2 656	2 829	2 950
Inventory: Stationery and printing	24 189	12 342	9 615	16 174	14 992	14 992	10 833	12 016	12 785
Lease payments	7 215	78 499	74 370	109 214	99 686	99 636	102 369	112 731	119 492
Rental and Hiring									
Property payments	61 421	23 449	39 897	72 425	26 640	26 640	44 808	51 103	54 705
Transport provided									
dept activity	274	153	57	186	229	228	87	91	96
Travel and subsistence	56 401	46 869	51 362	41 002	37 562	45 793	33 946	36 112	37 843
Training & development	22 712	4 380	16 496	31 150	26 403	26 403	11 559	12 323	12 938
Operating payments	577	4 437	11 575	3 734	26 668	26 668	5 735	5 970	6 141
Venues and facilities	2 568	3 585	5 629	6 942	4 388	4 438	2 345	2 531	2 641
Interest and rent on land		2 120	28						
Interest		2 120	28						
Rent on land									
Transfers and subsidies to:	4 670	4 009	5 241	2 309	7 026	15 295	2 939	3 060	3 288
Provinces and municipalities	113	(45)				3			
Provinces						3			
Provincial Revenue Funds						3			
Provincial agencies and funds									
Municipalities	113	(45)							
Municipal bank accounts									
Municipal agencies and funds	113	(45)							
Departmental agencies and accounts									
Other transfers									
Non-profit institutions	(15)				4 717	4 717			
Households	4 572	4 054	5 241	2 309	2 309	10 575	2 939	3 060	3 288
Social benefits	4 572	4 054	5 241	2 309	2 309	10 575	2 939	3 060	3 288
Other transfers to households									
Payments for capital assets	18 736	57 395	28 367	40 000	47 289	47 289	30 800	48 988	49 937
Buildings and other fixed structures	2	10 922	2 432						
Buildings	2	10 922	2 432						
Other fixed structures									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Machinery and equipment	18 734	35 186	5 058	20 000	25 759	25 301	18 800	18 988	19 937
Transport equipment	563								
Other machinery and equipment	18 171	35 186	5 058	20 000	25 759	25 301	18 800	18 988	19 937
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets			16 518	20 000	20 000	20 000	12 000	30 000	30 000
Software and other intangible assets		11 287	4 359		1 530	1 988			
Payments for financial assets	3 536	3 819	18 763			3 327			
Total economic classification	1 307 252	1 630 816	1 801 154	1 769 483	2 003 476	2 003 476	1 909 759	2 022 803	2 108 815

TABLE 29: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PUBLIC ORDINARY SCHOOL EDUCATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	11 806 373	13 995 950	15 554 052	18 213 627	18 251 368	18 205 374	18 780 851	19 813 470	20 628 670
Compensation of employees	10 518 664	12 495 834	14 212 374	15 730 829	15 730 829	15 730 829	16 356 717	16 927 398	17 504 035
Salaries and wages	8 987 982	10 672 899	12 093 970	13 517 758	13 517 758	13 528 701	14 061 874	14 551 764	15 047 909
Social contributions	1 530 682	1 822 935	2 118 404	2 213 071	2 213 071	2 202 128	2 294 843	2 375 634	2 456 126
Goods and services	1 287 709	1 497 226	1 338 514	2 482 798	2 520 539	2 474 545	2 424 134	2 886 072	3 124 635
of which									
Administrative fees	3 727	25 594	14 968	14 019	9 228	9 228	1 368	1 770	1 882
Advertising	5 655	5 377	1 881	6 937	6 937	6 937	5 666	5 843	6 178
Assets <R5000	34 118	41 775	17 678	39 004	51 453	21 446	15 326	15 804	16 719
Audit cost: External	13	14	23			5			
Bursaries (employees)	623	92 539	12 684	23 447	24 447	24 447			
Catering:									
Departmental activities	10 484	11 828	5 551	10 218	10 420	10 420	3 672	3 807	3 932
Communication	2 080	2 682	2 325	5 514	5 746	5 746	7 903	7 110	7 555
Computer services	495	2 645	2 090	8 768	8 768	8 768			
Cons/prof:business & advisory services	16 659	7 855		69	69	8 939			
Cons/prof: Infrastructure & planning	6 473	85 664		115 788	121 788	121 788			
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	48 408	13 713	25 848	23 904	20 744	20 744	13 730	19 825	25 002
Agency & support/ outsourced services	120 877	48 057	39 742	196 888	214 440	210 358	622 095	651 961	691 699
Entertainment	9								

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Fleet Services (F/SER)									
Housing									
Inventory: Food and food supplies	150 609	222 114	312 208	404 306	404 268	404 268	39	51	54
Inventory: Fuel, oil and gas	942	5 548	6 399	6 135	6 135	7 280	12 590	13 220	13 484
Inventory: Learn & teacher support material	467 935	363 319	263 084	433 357	399 056	399 056	447 171	421 779	457 478
Inventory: Materials and supplies	572		879	19	19	755	53	61	64
Inventory: Medical supplies	15	67		1 263	1 263	1 263			
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	3 928	15 985	9 723	4 755	4 755	7 377	4 514	1 542	1 586
Inventory: Stationery and printing	102 295	36 861	79 885	52 738	53 944	53 544	48 973	51 418	54 842
Lease payments	10 730	14 703	18 305	13 517	13 526	13 526	2 790	3 408	3 587
Rental and Hiring									
Property payments	69 993	121 037	185 586	824 844	855 149	778 139	773 592	1 206 970	1 343 532
Transport provided dept activity	128 757	201 830	162 775	162 883	162 883	211 722	166 346	183 210	201 396
Travel and subsistence	41 098	33 969	24 228	40 860	42 130	42 130	36 142	38 748	41 097
Training & development	56 065	132 133	147 874	84 522	93 989	95 935	256 990	253 353	248 095
Operating payments	1 134	7 048	3 493	2 287	2 319	3 661	1 827	2 399	2 507
Venues and facilities	4 015	4 869	1 285	6 756	7 063	7 063	3 347	3 793	3 946
Interest and rent on land		2 890	3 164						
Interest		2 890	3 164						
Rent on land									
Transfers and subsidies tot:	877 854	929 751	1 037 392	1 272 012	1 324 063	1 352 450	1 526 454	1 614 191	1 698 192
Provinces and municipalities	1 513	48							
Provinces2	1 513	48							
Provincial Revenue Funds									
Provincial agencies and funds	1 513	48							
Subsidies on production									
Other transfers									
Non-profit institutions	840 474	891 042	1 003 249	1 236 114	1 288 165	1 301 986	1 479 891	1 565 475	1 647 302
Households	35 867	38 661	34 143	35 898	35 898	50 464	46 563	48 716	50 890
Social benefits	35 867	38 619	34 143	35 898	35 898	50 464	46 563	48 716	50 890
Other transfers to households		42							

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Payments for capital assets	617 237	733 020	696 858	418 446	336 111	353 718	436 556	449 374	466 251
Buildings and other fixed structures	588 460	682 634	622 829	371 495	288 656	306 723	394 556	396 438	418 426
Buildings	588 460	682 634	466 314	371 495	288 656	306 723	394 556	396 438	418 426
Other fixed structures			156 515						
Machinery and equipment	17 163	38 367	68 101	46 951	47 455	46 995	42 000	52 936	47 825
Transport equipment									
Other machinery and equipment	17 163	38 367	68 101	46 951	47 455	46 995	42 000	52 936	47 825
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets	11 614	12 019	5 928						
Software and other intangible assets									
Payments for financial assets									
Total economic classification	13 301 464	15 658 721	17 288 302	19 904 085	19 911 542	19 911 542	20 743 861	21 877 035	22 793 113

TABLE 30: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INDEPENDENT SCHOOL SUBSIDIES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	9	169	322	1 000	1 000	1 000	917	1 064	1 208
Compensation of employees									
Salaries and wages									
Social contributions									
Goods and services of which	9	169	322	1 000	1 000	1 000	917	1 064	1 208
Administrative fees									
Advertising									
Assets <R5000			14		20	20			
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities									
Communication		38	27		57	50	15	18	22
Cons/prof: Legal cost									
Contractors	5	4				4			
Agency & support/outsourced services	2		7						
Entertainment									
Fleet Services (F/SER)									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Housing									
Inventory: Food and food supplies		2			2	5	3	5	5
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material					1	1			
Inventory: Other consumables					10	10			
Inventory: Stationery and printing	2	89	47		208	198	58	38	43
Lease payments		2	(3)						
Rental and Hiring									
Property payments			31		41	10			
Transport provided dept activity									
Travel and subsistence		34	202	1 000	629	629	836	996	1 131
Training & development					18	59			
Operating payments			(3)		14	14	5	7	7
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	253 420	303 295	353 036	425 600	425 600	425 600	461 757	489 463	513 936
Non-profit institutions	253 420	303 295	353 036	425 600	425 600	425 600	461 757	489 463	513 936
Households									
Social benefits									
Other transfers to households									
Payments for capital assets		3							
Machinery and equipment		3							
Transport equipment									
Other machinery and equipment		3							
Total economic classification	253 429	303 467	353 358	426 600	426 600	426 600	462 674	490 527	515 144

TABLE 31: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: EDUCATION IN SPECIALISED SCHOOLS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	712 527	869 828	996 161	1 126 160	1 137 642	1 137 602	1 212 999	1 187 088	1 248 836
Compensation of employees	710 243	864 736	978 550	986 316	1 046 316	1 046 316	1 087 604	1 125 624	1 164 049
Salaries and wages	605 876	737 225	831 602	848 589	901 389	901 388	935 341	968 037	1 001 082
Social contributions	104 367	127 511	146 948	137 727	144 927	144 928	152 263	157 587	162 967

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Goods and services of which	2 284	5 092	17 611	139 844	91 326	91 286	125 395	61 464	84 787
Administrative fees	1	1 658	3		8	8			
Advertising		21			5	5	187	133	140
Assets <R5000	10	37	22	13	31	105	5	5	6
Audit cost: External Bursaries (employees)									
Catering: Departmental activities	108	46	77	220	105	105	502	528	553
Communication	79	106	56	680	230	230	246	263	276
Computer services				803					
Cons/prof:business & advisory services					1 280	1 280			
Cons/prof: Infrastructre & planning				35 540	6 870	7 517			
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	10	35	25						
Agency & support/ outsourced services	11	401	3 353	15 331	23 309	23 309	5 885	6 022	6 321
Inventory: Food and food supplies	6	2	7	95	96	96	2	2	2
Inventory: Fuel, oil and gas		6			53	53			
Inventory:Learn & teacher support material			3 933		12 477	12 477	4 515	4 562	4 790
Inventory: Materials and supplies	6		2		2	2	2	2	2
Inventory: Medical supplies							106	111	117
Inventory: Other consumables	2	9	2			199	161	170	178
Inventory: Stationery and printing	241	507	730	1 227	1 197	1 197	894	948	996
Lease payments	66		4 597	691	279	279	155	161	169
Rental and Hiring									
Property payments			931	57 866	30 066	29 066	106 825	42 478	64 853
Transport provided dept activity			139	22 066	250	250			
Travel and subsistence	1 480	1 923	3 334	2 673	12 799	12 799	2 550	2 666	2 800
Training & development	240	85	268	1 714	1 962	1 962	3 105	3 145	3 302
Operating payments	22	23	47		7	47	28	29	31
Venues and facilities	2	233	85	925	300	300	227	239	251
Interest and rent on land									
Interest									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Rent on land									
Transfers and subsidies to:	168 213	222 117	297 995	238 955	264 955	264 955	253 494	268 649	282 047
Non-profit institutions	165 195	219 275	295 936	236 870	262 870	260 569	251 319	266 398	279 718
Households	3 018	2 842	2 059	2 085	2 085	4 386	2 175	2 251	2 329
Social benefits	3 018	2 842	2 059	2 085	2 085	4 381	2 175	2 251	2 329
Other transfers to households						5			
Payments for capital assets		9 398	52		7	47	2 000		
Buildings and other fixed structures		9 391					2 000		
Buildings		9 391					2 000		
Other fixed structures									
Machinery and equipment		7	52		7	47			
Transport equipment									
Other machinery and equipment		7	52		7	47			
Heritage Assets									
Total economic classification	880 740	1 101 343	1 294 208	1 365 115	1 402 604	1 402 604	1 468 493	1 455 737	1 530 883

TABLE 32: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FURTHER EDUCATION AND TRAINING

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	363 372	434 539	515 560	642 367	571 388	570 889	586 299	624 276	664 818
Compensation of employees	362 440	433 267	514 327	639 749	569 470	568 971	583 899	621 852	662 273
Salaries and wages	309 731	378 959	451 440	550 325	480 046	479 648	502 321	534 793	569 555
Social contributions	52 709	54 308	62 887	89 424	89 424	89 323	81 578	87 059	92 718
Goods and services	932	1 272	1 233	2 618	1 918	1 918	2 400	2 424	2 545
of which									
Administrative fees	18	6							
Advertising			36						
Assets <R5000		99							
Catering:									
Departmental activities	3	1		6	2	2			
Communication				160	160	160			
Computer services		2		36					
Cons./prof.business & advisory services	1	19		1 304					
Contractors	1			17					
Agency & support/ outsourced services	77	201	424				600	606	636
Entertainment									
Fleet Services (F/ SER)									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Housing									
Inventory: Food and food supplies		1	1	8	9	9	3	3	3
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material			87	133	28	28			
Inventory: Other consumables	21			8			40	40	42
Inventory: Stationery and printing	52	73	22	45	274	274	97	98	103
Lease payments				70	70	70	90	91	95
Rental and Hiring									
Property payments									
Transport provided dept activity	18								
Travel and subsistence	461	773	534	450	1 081	1 002	1 540	1 555	1 633
Training & development	250	21	98	350	244	286			
Operating payments						37			
Venues and facilities	30	76	31	31	50	50	30	30	32
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	227 632	158 424	269 636	369 722	561 205	561 704	527 234	620 437	650 232
Provinces and municipalities									
Other transfers									
Non-profit institutions	226 642	158 028	269 262	369 722	561 205	561 292	527 234	620 437	650 232
Households	990	396	374			412			
Social benefits	980	396	374			412			
Other transfers to households	10								
Payments for capital assets									
Buildings and other fixed structures									
Total economic classification	591 004	592 963	785 196	1 012 089	1 132 593	1 132 593	1 113 533	1 244 713	1 315 050

TABLE 33: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADULT BASIC EDUCATION AND TRAINING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	170 118	227 887	260 185	353 328	353 229	352 572	311 392	325 327	337 251
Compensation of employees	157 653	201 210	183 718	289 218	289 218	289 218	290 935	301 105	311 384
Salaries and wages	153 932	195 216	175 507	248 727	248 728	248 728	250 204	237 873	245 993
Social contributions	3 721	5 994	8 211	40 491	40 490	40 490	40 731	63 232	65 391
Goods and services	12 465	26 677	76 467	64 110	64 011	63 354	20 457	24 222	25 867
of which									
Administrative fees	4		60	300	300	302			
Advertising	6	657	924	5 132	718	1 645	700	749	794
Assets <R5000	567	833	1 118	522	998	2 633			
Audit cost: External							1 500	1 605	1 701
Bursaries (employees)				4 000	2 500	2 500	3 348	3 613	3 863
Catering:									
Departmental activities	84	190	36	5	52	148	250	267	282
Communication	125	270	191	421	358	837	1 469	1 572	1 658
Computer services									
Cons/prof: business & advisory services	93	23		299	1 500	486			
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	233	2 325	634	1 881	3 280	2 280			
Agency & support/ outsourced services	202	330	461	2 662	1 965	1 403			
Entertainment	3								
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	5	10	1	8		7			
Inventory: Fuel, oil and gas		7				1			
Inventory: Learn & teacher support material	857	5 108	231	24 194	25 544	25 556	5 677	6 074	6 439
Inventory: Materials and supplies	22		256		24	281			
Inventory: Medical supplies					22	22	100	107	113
Inventory: Other consumables	585	906	763	1 908	1 818	1 803			
Inventory: Stationery and printing	4 989	9 133	3 796	1 350	2 601	1 404	1 496	1 600	1 689
Lease payments	188	142	1 341	510	1 589	1 038			
Rental and Hiring									
Property payments	2 765	3 451	2 878	11 142	10 264	5 954	2 000	4 500	5 000
Transport provided dept activity	2	7			60	97			
Travel and subsistence	826	1 263	1 128	1 694	1 682	1 900	1 024	1 096	1 155

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Training & development	843	1 509	8 242	7 785	8 432	12 105	2 851	2 994	3 126
Operating payments	1	513	54 083	230	237	740			
Venues and facilities	65		324	67	67	212	42	45	47
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	129	209	622			175	14 870	15 911	16 865
Non-profit institutions	80					25	14 870	15 911	16 865
Households	49	209	622			150			
Social benefits	49	209	622			150			
Other transfers to households									
Payments for capital assets	223	328	418		99	581	1 705	1 824	1 934
Buildings and other fixed structures			176						
Buildings			176						
Other fixed structures									
Machinery and equipment	223	328	242		99	581	1 705	1 824	1 934
Transport equipment									
Other machinery and equipment	223	328	242		99	581	1 705	1 824	1 934
Heritage Assets									
Total economic classification	170 470	228 424	261 225	353 328	353 328	353 328	327 967	343 062	356 050

TABLE 34: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: EARLY CHILDHOOD EDUCATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	92 055	177 084	164 793	588 616	568 112	568 112	302 192	490 379	580 967
Compensation of employees	9 624	55 573	73 975	185 109	185 109	185 109	193 451	203 609	213 723
Salaries and wages	8 227	55 573	73 883	157 343	157 343	159 190	193 355	203 511	213 623
Social contributions	1 397		92	27 766	27 766	25 919	96	98	100
Goods and services of which	82 431	121 511	90 818	403 507	383 003	383 003	108 741	286 770	367 244
Administrative fees	87	26	195		11	11			
Advertising	9	1 174	414	4 740	3 255	3 255	113	129	136
Assets <R5000	234	1 556	392	22	3 408	3 408	33	99	128
Audit cost: External							2 000	2 020	2 040
Bursaries (employees)					20 233	20 233			
Catering: Departmental activities	149	185	25	364	115	115	312	327	329

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Communication	180	72	28	460	436	436	441	556	556
Computer services					2 200	2 200	35	36	39
Cons/prof:business & advisory services					5 500	5 500	500	505	511
Cons/prof: Infrastructre & planning				3 000	3 000	3 000			
Cons/prof: Laboratory services									
Cons/prof: Legal cost					900	900			
Contractors	54	132			36	36			
Agency & support/ outsourced services	62 817	49 877	1 164	5 001	2 094	35 208	3 548	3 963	4 059
Inventory: Food and food supplies	3	28		42	2	1			
Inventory: Fuel, oil and gas		5	2	120					
Inventory:Learn & teacher support material	56	64 284	17 860	133 805	71 465	71 513	71 168	235 266	296 186
Inventory: Materials and supplies				7	17	17	11	17	16
Inventory: Other consumables	5	11	2		13	72	918	983	1 011
Inventory: Stationery and printing	805	485	256	738	454	422	854	1 162	1 223
Lease payments	11	6	47	148	125	125	235	275	278
Rental and Hiring									
Property payments	1		2 833	131 746	204 739	154 266	15 689		
Transport provided dept activity									
Travel and subsistence	580	489	541	3 548	2 182	2 182	1 428	1 902	1 991
Training & development	17 439	3 170	25 192	102 108	51 396	51 396	7 965	28 544	37 026
Operating payments			41 867	17 658	11 398	28 682	3 448	10 931	21 658
Venues and facilities	1	11			25	25	43	55	57
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	55		95		93 256	93 256	141 739	156 278	165 910
Provinces and municipalities									
Provinces2									
Subsidies on production									
Other transfers									
Non-profit institutions					93 256	93 236	141 739	156 278	165 910
Households	55		95			20			
Social benefits	55		95			20			
Other transfers to households									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Payments for capital assets	283	59 165	664		241	241	85 379	63 941	7 231
Buildings and other fixed structures		55 539	627				85 311	63 900	7 179
Buildings		55 539					85 311	63 900	7 179
Other fixed structures			627						
Machinery and equipment	283	3 626	37		241	241	68	41	52
Transport equipment									
Other machinery and equipment	283	3 626	37		241	241	68	41	52
Heritage Assets									
Payments for financial assets									
Total economic classification	92 393	236 249	165 552	588 616	661 609	661 609	529 310	710 598	754 108

TABLE 35: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: AUXILIARY AND ASSOCIATED SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	76 062	276 742	210 322	419 482	414 022	413 502	320 801	353 178	378 482
Compensation of employees	9 458	106 663	83 940	117 500	117 934	117 934	140 123	146 530	152 699
Salaries and wages	9 458	103 091	82 360	117 500	117 934	117 934	140 123	146 530	152 699
Social contributions		3 572	1 580						
Goods and services	66 604	170 079	126 382	301 982	296 088	295 568	180 678	206 648	225 783
of which									
Administrative fees	(38)	(23)	9	88	84	84	6	7	8
Advertising	1 210	1 993	256	1 930	1 334	1 334	742	3 243	3 356
Assets <R5000	727	656	684	134	716	716	167	226	243
Audit cost: External									
Bursaries (employees)		4	150	250	250	250			
Catering:									
Departmental activities	119	588	354	461	510	510	16	58	61
Communication	243	8 154	1 829	3 055	3 320	3 320	1 818	2 594	2 845
Computer services	27	19 552	5 171	11 221	10 382	10 382	7 219	10 302	11 032
Cons/prof:business & advisory services	14 945	17 790	6 878	25 631	9 702	9 702			
Cons/prof: Infrastructure & planning				4 000					
Cons/prof: Laboratory services									
Cons/prof: Legal cost		17 264	109	150	1 058	1 058			
Contractors	1 691	(41 601)	888	298	341	341	68	218	224
Agency & support/ outsourced services	7 546	7 688	23 128	66 699	103 315	103 315	27 614	29 377	30 947
Entertainment	28								
Fleet Services (F/ SER)									
Housing									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Inventory: Food and food supplies	23	112	108	277	192	192	22	45	47
Inventory: Fuel, oil and gas	567	749	159	208	578	578	323	405	437
Inventory: Learn & teacher support material	3 092	432	4	7 893	3 979	3 979	394	495	533
Inventory: Materials and supplies	8		122	2	12	19			
Inventory: Other consumables	46	108	269	709	777	777	1 166	1 195	1 240
Inventory: Stationery and printing	11 512	30 611	13 501	22 072	26 315	26 315	27 268	32 728	35 039
Lease payments	1 054	4 148	5 908	7 250	9 603	9 604	27 160	32 468	34 537
Rental and Hiring									
Property payments	65	553	1 130	807	1 009	1 009	3 519	3 456	3 579
Transport provided dept activity	1	602	2 462	3 500	2 853	2 853	2 136	2 616	2 710
Travel and subsistence	10 665	23 043	18 957	9 336	11 672	13 334	6 127	6 900	7 337
Training & development	12 974	72 266	36 027	121 115	96 254	94 065	53 052	44 933	55 242
Operating payments	22	126	1 664	231	1 007	1 007	16 066	19 859	20 141
Venues and facilities	77	5 264	6 615	14 660	10 819	10 819	5 797	15 524	16 225
Transfers and subsidies to:	14 706	18 556	96 767	126 373	131 565	131 565	273 833	278 618	285 838
Departmental agencies and accounts			14 413	18 886	18 886	18 886	20 144	20 298	21 527
Social security funds									
Departmental agencies (non-business entities)4			14 413	18 886	18 886	18 886	20 144	20 298	21 527
Universities									
Other transfers									
Non-profit institutions	14 706	18 556	21 306	22 678	22 678	22 678	133 689	138 320	144 311
Households			61 048	84 809	90 001	90 001	120 000	120 000	120 000
Social benefits									
Other transfers to households			61 048	84 809	90 001	90 001	120 000	120 000	120 000
Payments for capital assets	874	10 799	221		268	788	520	597	637
Buildings and other fixed structures		8 003							
Buildings		8 003							
Other fixed structures									
Machinery and equipment	874	2 796	105		82	788	520	597	637
Transport equipment									
Other machinery and equipment	874	2 796	105		82	788	520	597	637
Heritage Assets					186				
Specialised military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Land and sub-soil assets									
Software and other intangible assets			116						
Payments for financial assets									
Total economic classification	91 642	306 097	307 310	545 855	545 855	545 855	595 154	632 393	664 957

TABLE 36: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HIV AND AIDS (LIFE SKILLS EDUCATION) (PUBLIC ORDINARY SCHOOL EDUCATION)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	22 869	22 923	20 257	28 175	31 146	31 146	18 647	19 721	20 835
Compensation of employees	1 196	1 016		2 344	2 344	2 344	1 931	2 064	2 193
Salaries and wages	1 030	980		2 344	2 344	2 344	1 931	2 064	2 193
Social contributions	166	36							
Goods and services of which	21 673	21 907	20 257	25 831	28 802	28 802	16 716	17 657	18 642
Administrative fees	166	1							
Advertising	79	98	9	35	150	150	794	834	884
Assets <R5000			292	585					
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities	1 721	1 253	619	1 140	1 350	1 350	2 056	2 159	2 258
Communication	275	55	58	356	356	356	395	415	396
Computer services									
Cons/prof:business & advisory services									
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	31								
Contractors	4 097	3 583	159		130	130			
Agency & support/ outsourced services			1,065	1 456					
Entertainment									
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies			7						
Inventory: Fuel, oil and gas			26						
Inventory:Learn & teacher support material	117	460	112	490	7 050	7 050	388	457	484
Inventory: Materials and supplies			58						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Medical supplies		1	1,180	1 200	1 200	1 200			
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	61	868	611	200	700	700	388	463	491
Inventory: Stationery and printing	3 348	1 072	9,608	1 300	8 428	8 428	2 507	2 632	2 790
Lease payments	110	69	15	100	40	40	806	846	897
Rental and Hiring									
Property payments			8						
Transport provided dept activity	242	350	112	511	511	511			
Travel and subsistence	161	99	532	2 700	2 600	2 600	2 925	3 071	3 255
Training & development	10 333	13 099	5,756	13 658	4 187	4 187	4 573	4 802	5 090
Operating payments			27	20	20	20			
Venues and facilities	932	899	2	2 080	2 080	2 080	1 884	1 978	2 097
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to							10 500	11 025	11 687
Provinces and municipalities									
Non-profit institutions							10 500	11 025	11 687
Households									
Social benefits									
Other transfers to households									
Payments for capital assets									
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	22 869	22 923	20 257	28 175	31 146	31 146	29 147	30 746	32 522

TABLE 37: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: NATIONAL SCHOOL NUTRITION PROGRAMME GRANT (PUBLIC ORDINARY SCHOOL EDUCATION)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	115 740	251 729	358 975	509 798	539 707	539 707	548 690	578 868	609 471
Compensation of employees									
Salaries and wages									
Social contributions									
Goods and services	115 740	251 729	358 975	509 798	539 707	539 707	548 690	578 868	609 471
of which									
Administrative fees				115					
Advertising									
Assets <R5000	360	20 881	928	24 515	23 256	23 256	6 080	6 410	15 208
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities			(392)						
Communication			1						
Computer services									
Cons/prof:business & advisory services									
Cons/prof: Legal cost	80			130					
Contractors									
Agency & support/ outsourced services	399	12 210	21 647	72 370	96 065	96 065	504 198	532 007	544 229
Entertainment									
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	112 035	200 806	329 708	400 042	400 042	400 042			
Inventory: Fuel, oil and gas	533	5 468	6 317	6 100	6 342	6 342	12 590	13 282	19 759
Inventory:Learn & teacher support material	2	6							
Inventory: Materials and supplies							27	28	29
Inventory: Medical supplies									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	279	9 420	700	1 730			762	803	799
Inventory: Stationery and printing			28		1 209	1 209	8 520	9 026	8 980
Lease payments	42	1 213	9		60	60	17	18	18
Rental and Hiring									
Property payments					11 674	11 674			3 060
Transport provided dept activity									
Travel and subsistence	1 881	1 713	29	300	400	400	248	259	258

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Training & development				4 496	659	659	16 248	17 035	17 131
Operating payments	128	12							
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to		24							
Provinces and municipalities									
Non-profit institutions		24							
Households									
Social benefits									
Other transfers to households									
Payments for capital assets	2								
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	2								
Transport equipment									
Other machinery and equipment	2								
Payments for financial assets									
Total economic classification	115 742	251 753	358 975	509 798	539 707	539 707	548 690	578 868	609 471

TABLE 38: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TECHNICAL SECONDARY SCHOOLS RECAPITALISATION GRANT (PUBLIC ORDINARY SCHOOLS EDUCATION)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments			12 631	30 596	34 173	34 173	25 000	26 375	30 549
Compensation of employees									
Salaries and wages									
Social contributions									
Goods and services of which			12 631	30 596	34 173	34 173	25 000	26 375	30 549
Administrative fees									
Advertising									
Assets <R5000			4		14 244	14 244			
Cons/prof: Infrastructre & planning			2 992						
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors									
Agency & support/ outsourced services			2 293	4 730					
Entertainment									
Lease payments				25 866					
Rental and Hiring									
Property payments			7 342		17 769	17 769	25 000	26 375	30 549
Transport provided dept activity									
Travel and subsistence									
Training & development					2 160	2 160			
Operating payments									
Rent on land									
Transfers and subsidies to									
Households									
Social benefits									
Other transfers to households									
Payments for capital assets			1 617						
Buildings and other fixed structures			1 589						
Buildings			1 589						
Other fixed structures									
Machinery and equipment			28						
Transport equipment			28						
Software and other intangible assets									
Payments for financial assets									
Total economic classification			14 248	30 596	34 173	34 173	25 000	26 375	30 549

TABLE 39: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FURTHER EDUCATION AND TRAINING COLLEGE SECTOR GRANT (FURTHER EDUCATION AND TRAINING)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments			515 560	642 367	571 388	571 388	586 299	624 276	664 818
Compensation of employees			514 327	639 749	569 470	569 470	583 899	621 852	662 273
Salaries and wages			451,440	550 325	478 711	478 711	502 321	534 793	569 555
Social contributions			62,887	89 424	90 759	90 759	81 578	87 059	92 718
Goods and services			1 233	2 618	1 918	1 918	2 400	2 424	2 545
of which									
Administrative fees									
Advertising			36						
Assets <R5000									
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities				6	2	2			
Communication				160	160	160			
Computer services				36					
Cons/prof:business & advisory services				1 304					
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors				17					
Agency & support/ outsourced services			423				600	606	636
Entertainment									
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies			1	8	9	9	3	3	3
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material			87	133	28	28			
Inventory: Materials and supplies									
Inventory: Medical supplies									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumbles				8					
Inventory: Stationery and printing			22	45	274	274	40	40	42
Lease payments				70	70	70	97	98	103
Rental and Hiring							90	91	95

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Property payments									
Transport provided									
dept activity									
Travel and subsistence			535	450	1 081	1 081			
Training & development			98	350	244	244	1 540	1 555	1 633
Operating payments				31					
Venues and facilities			31		50	50	30	30	32
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to	167 162		269 636	369 722	561 205	561 205	527 234	620 437	650 232
Provinces and municipalities									
Other transfers									
Non-profit institutions	167 162		269 262	369 722	561 205	561 205	527 234	620 437	650 232
Households			374						
Social benefits			374						
Other transfers to households									
Payments for capital assets									
Buildings and other fixed structures									
Buildings									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	167 162		785 196	1 012 089	1 132 593	1 132 593	1 113 533	1 244 713	1 315 050

TABLE 40: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INFRASTRUCTURE GRANT (PUBLIC ORDINARY SCHOOL EDUCATION)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	376	46 956	22 080	350 440	392 494	392 494	477 666	461 004	472 105
Compensation of employees									
Salaries and wages									
Social contributions									
Goods and services of which	376	46 956	22 080	350 440	392 494	392 494	477 666	461 004	472 105
Administrative fees									
Cons/prof: Infrastructre & planning	176	14 482		600	6 600	6 600			
Cons/prof: Legal cost									
Contractors	200	888							

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Agency & support/ outsourced services									
Lease payments									
Rental and Hiring									
Property payments		31 586	22,080	349 840	385 894	385 894	477 666	461 004	472 105
Transport provided dept activity									
Travel and subsistence									
Interest									
Rent on land									
Transfers and subsidies to									
Provinces and municipalities									
Provinces									
Households									
Social benefits									
Other transfers to households									
Payments for capital assets	263 192	210 656	123 607	80 105	71 944	71 944	35 200	85 000	65 000
Buildings and other fixed structures	263 192	210 479	123 530	80 105	71 944	71 944	35 200	30 000	40 000
Buildings	263 192	210 479	123,530	80 105	71 944	71 944	35 200	30 000	40 000
Other fixed structures									
Machinery and equipment		177							
Transport equipment									
Other machinery and equipment		177							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets			77					55 000	25 000
Software and other intangible assets									
Payments for financial assets									
Total economic classification	263 568	257 612	145 687	430 545	464 438	464 438	512 866	546 004	537 105

TABLE 41: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: INFRASTRUCTURE GRANT (PUBLIC SPECIAL SCHOOL EDUCATION)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments			18	30 466	8 955	8 955			
Compensation of employees									
Salaries and wages									
Social contributions									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Goods and services			18	30 466	8 955	8 955			
of which									
Cons/prof:									
Infrastructure & planning				5 000	1 500	1 500			
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Inventory: Stationery and printing									
Lease payments									
Rental and Hiring									
Property payments			18	25 466	7 455	7 455			
Transport provided dept activity									
Travel and subsistence									
Training & development									
Operating payments									
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to									
Provinces and municipalities									
Non-profit institutions									
Households									
Social benefits									
Other transfers to households									
Payments for capital assets									
Buildings and other fixed structures									
Buildings									
Payments for financial assets									
Total economic classification			18	30 466	8 955	8 955			

TABLE 42: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION : DINALEDI SCHOOLS GRANT (PUBLIC ORDINARY SCHOOLS)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments				14 140	14 140	14 140	20 139	21 244	22 459
Compensation of employees									
Salaries and wages									
Social contributions									
Goods and services				14 140	14 140	14 140	20 139	21 244	22 459
of which									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Bursaries (employees)									
Catering:									
Departmental activities				210					
Communication									
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material				6 560			20 139	21 244	22 459
Inventory: Materials and supplies									
Inventory: Stationery and printing				6 349					
Lease payments									
Training & development				1 021	14 140	14 140			
Operating payments									
Venues and facilities									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to									
Provinces and municipalities									
Provinces									
Households									
Social benefits									
Other transfers to households									
Payments for capital assets									
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Software and other intangible assets									
Payments for financial assets									
Total economic classification				14 140	14 140	14 140	20 139	21 244	22 459

VOTE 6

DEPARTMENT OF SOCIAL DEVELOPMENT

To be appropriated by Vote in 2012/13	R2 490 492 000
Responsible MEC	MEC for Social Development
Administering Department	Department of Social Development
Accounting Officer	Head of Department

1. OVERVIEW

Vision

A caring and integrated social development system that facilitates human development and improves the quality of life for the people of Gauteng.

Mission

To play a leading role in social empowerment, social integration and the social protection of poor and vulnerable individuals, families and communities in Gauteng.

Strategic objectives

- To improve the incomes, assets and capabilities of poor families and communities;
- To reduce income poverty amongst poor and vulnerable South Africans ;
- To facilitate the expansion and strengthening of the Social Sector Expanded Public Works Program (EPWP);
- To implement youth programmes that assist youth to access decent work and participate in the mainstream economy;
- To support and strengthen family and community interventions that foster social cohesion;
- To invest in and ensure the provision of quality social welfare services to children including those in need of care and protection;
- To create an environment that enables the protection and promotion of older persons' rights;
- To protect and promote the rights of people with disabilities, including social security rights;
- To reduce the risk of sexual and physical violence against women (gender based violence);
- To promote gender equality with a view to dismantling patriarchy, including addressing issues of masculinity;
- To reduce the incidence, and minimize the psychosocial impact, of HIV/AIDS;
- To significantly reduce social crime;
- To reduce substance abuse;
- To create a sustainable environment for service delivery partners such as non-profit organisations (NPOs) through capacity building, partnerships, collaboration and agency agreements;
- To increase the effectiveness and capacity of NPOs in delivering youth development services;
- To develop evidence-based social development policies, programmes and services that address the needs of vulnerable groups;
- To improve sector performance through rigorous research, planning and business processes improvements; and
- To provide social infrastructure that supports integrated service delivery.

Acts, rules and regulations

- Prevention and Treatment of Substance Abuse Act, No. 70 of 2008;
- Child Justice Act, No 75 of 2008;
- Older Persons Act, 2006;
- Children's Act, No. 38 of 2005;

- Social Assistance Act, 2004;
- South African Social Security Agency Act, No. 9 of 2004;
- Advisory Board on Social Development Act, 2001;
- White Paper on Population Policy for South Africa, 1998;
- Domestic Violence Act, 116 of 1998;
- Welfare Laws Amendment Act, 1997;
- White Paper for Social Welfare, 1997;
- Non Profit Organisations Act, 1997;
- Prevention and Treatment of Drug Dependency Act, No. 20 of 1992
- Social Assistance Act, 1992;
- Fund-Raising Act, 1978; and
- Social Service Professions Act, 1978.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

Outcome 1: Quality basic education

In realizing this outcome particularly for children aged between 0-6 years, Early Childhood Development (ECD) is critical to ensuring that children are not vulnerable in their development and that they have full access to quality education. ECD facilities play an important role in protecting, caring for, stimulating and developing children. The nature and quality of the education and care the child receives during his/her early years is of crucial importance for the later years. One of the most important aspects of ECD is to build effectively on what already exists by giving parents and communities the support they need through maximizing available resources.

Access to quality education in general and ECD services in particular is still very uneven as a result of historical race-based discrimination. Considerable progress has been made in phasing in Grade R at public schools in the province, but much still needs to be done to redress the imbalances in ECD provision and to ensure that the 1.1 million children who are not enrolled in any programme prior to Grade R receive the support they need. The quality of this support is also a serious concern, as ECD sites in informal urban areas score markedly lower on measures of infrastructure, quality of programmes and the training and experience of educators. Home-based ECD sites, which account for 42 per cent of ECD enrolment, are also a concern in terms of quality of provision.

At the end of December 2011, there was a total of 1 013 ECD sites registered and funded by the Department and 67 557 children benefited from the resources.

Outcome 2: A long and healthy life for all

As one of the lead departments for this outcome, the Department provides a range of services from prevention and treatment to after care services to ensure sustained quality and healthy life for citizens. The main programmes delivered are:

Provision of substance abuse services

One of the key areas of service needs is the increase in the number of people who abuse substances. This is recognized as one of the greatest health and social problems in South Africa. It has wide-ranging consequences, which include physical debilitation, chronic impairment, injuries, marital and family problems, child abuse, violence in families and communities, trauma, depression, crime, traffic accidents, work stress, social misery and economic costs. In Gauteng, the problem is exacerbated by the increase in the number of young people migrating into the province and the proliferation of entertainment places that sell alcohol.

The Department, through an Integrated Anti-substance Abuse strategy designed to coordinate the provincial response to the problem, provides prevention services in the form of awareness and prevention programmes to educate communities about the dangers of the abuse of substances. The services include in-house counseling and developmental programmes for abusers in rehabilitation, and after-care services to reunite abusers with communities after rehabilitation and linked them to economic empowerment opportunities for them to become self-sustainable.

Over the past financial year, 98 967 beneficiaries were reached through the prevention and awareness programmes. The number of substance abuse treatment facilities increased to 36 from the 30 in the province at the end of March 2009. A total of 11 651 people, (9329 from NGOs and 2322 from government institutions) were counseled at the end of March 2011. This increase in the number of facilities and patients accessing them highlights the extent of the problem and the need for more interventions to alleviate the problem.

HIV and AIDS

The HIV and AIDS pandemic is having a devastating effect on society where children and women are the most affected by this disease. In mitigating the risks and resultant depressive conditions associated with the disease, the Department continues to implement psycho-social support programmes, particularly for children, as well as programmes to support affected families. The Department provided the following services by the end of December 2011 and continues to intensify them to create an environment for health and longer life for those affected.

The implementation of Home Community Based Care services was intensified through the provision of funding to 234 HCBC organizations that provided services to:

- 115 027 orphans and vulnerable children who have lost their parents to the disease;
- 2 188 older persons providing care to affected households;
- Provision of food parcels to 40 286 beneficiaries ;and
- Provision of daily meals to 83 421 beneficiaries at drop-in centers.

Outcome 3: All people in South Africa are and feel safe

In this outcome, the Department focuses on the implementation of programmes geared towards ensuring the care, protection and safety of identified vulnerable groups. Programmes implemented here include:

Services to older persons

Ensuring the dignity of older persons and ensuring service provision continues to be of importance to the Department in accordance with the legislation for older persons which requires the state to provide community based services. By the end of September 2011, the Department had provided subsidies to 84 service centers which benefited 11 931 older persons, and to 72 luncheon clubs that benefited 3 503 older persons. There were 73 residential facilities that provided for 5 679 older persons, and active aging programmes were implemented within communities from which 11 195 older persons benefited.

Foster care

The Department continues to increase the number of facilities for the care and protection of children including those on the street, such as shelters for street children, children's homes, places of safety and drop-in centers. By the end of September 2011, about 43 800 children had accessed and benefited from these facilities.

An increase in the demand for foster care continues to be a problem as social workers do not have enough time to fulfill their primary role of identifying children in need of care and protection and referring them accordingly. There were 418 practitioners employed to deal with foster care by the end of March 2011. Of the planned target of 6 250, 2 066 children were newly placed in foster care by the end of September 2011.

Crime prevention and support

Since the promulgation of the Child Justice Act on the 1st April 2010, the Department continues to align its services to the requirements of the Act. In line with the Act, the Department is responsible for the provision of assessments for all arrested children by probation officers within 48 hours. All children arrested must be assessed before their first court appearance.

The Department is rendering one social crime awareness and prevention programme. A total of 17 357 beneficiaries of social crime awareness and prevention programmes (including children) were reached during the first and second quarters of 2011. A total of 2 151 children in conflict with the law were assessed.

The Department also manages two secure care centers (child and youth care centers) that provided services to 712 beneficiaries. In addition, 1 025 children in conflict with the law were awaiting trial in registered secure care centers managed by NPOs. A total of 1035 children in conflict with the law participated in diversion programmes.

3.1 Outcome: vibrant, equitable, sustainable rural communities contributing towards food security for all

War on Poverty (WOP)

The primary objective of WOP is to identify, through door to door visits, households in dire poverty and link them with a range of government interventions that will improve their quality of life. We address not only the effects of hunger and poverty, but as a department within a developmental state, we also tackle their structural causes. Food banks launched in 2009 have provided food relief to 24 400 households.

In the period under review, four food banks assisted 6 549 beneficiaries. This year the department intends to reach 10 000 households who will be linked with relevant departments for a basket of services based on the identified needs. By the end of September 2011, 2 877 households had been profiled, whilst 5 000 households were planned to be profiled. This is a result of lack of dedicated fieldwork capacity for the war on poverty. Hence there was a focus on recruitment and training of a National Rural Youth Service Corps (NARYSEC) youth fieldworker through a partnership with the Department of Rural Development. 65 posts have been approved for the appointment of assistant community development practitioners. Due to this capacity, fieldwork for profiling was expedited in quarter two, resulting in an increase in households profiled in the first quarter from 323 to 2 554.

Sustainable livelihoods

The sustainable livelihoods programme supports development that builds on the strengths of poor people and provides them with opportunities to improve their livelihoods. The approach takes into account how development decisions affect groups such as women, youth and people with disabilities. The following outputs were achieved during the year:

- 12 youth participated in MaSupatsela Youth Pioneer Programmes;
- 23 NPOs delivered youth development services;
- 100 young people participated in the National Youth Service; and
- 430 youth were linked to economic opportunities/income generating projects.

Partnerships with NPOs

NPOs have a significant role to play in the provision of preventative, rehabilitative, early intervention and developmental programmes. Despite this, NPOs especially in disadvantaged communities experience severe challenges with regard to governance issues, financial management, resources, and clarity of roles between staff and boards of management.

A total of 2 124 NPOs were funded by the end of September 2011. In addition, 351 NPOs were capacitated according to capacity building framework.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

In 2012/13, the Department will focus on achieving the outcomes in the Millennium Development Goals and the following specific national and provincial outcomes and related outputs:

Outcome 1: Quality basic education

Early childhood development

In ensuring that this outcome is realized for children aged between 0-6 years, Early Childhood Development is a major preventative intervention programme implemented to mitigate the risks of children getting vulnerable in their development and ensuring their full access to quality education. Hence ECD facilities will continue to have an important role to play in protecting, caring, stimulating and developing children. The nature and quality of education and care the child receives during his/her early years, is of crucial importance for the later years. One of the most important aspects of ECD is to build effectively on what already exist by giving parents and communities the support they need through maximizing existing resources.

Access to quality education in general and ECD services in particular is still very uneven as a result of historical race-based discrimination. Considerable progress will further be made in phasing-in Grade R at public schools in the province, but much still needs to be done to redress the imbalances in ECD provision and to ensure that the more than 1.1 million children who are not enrolled in any programme prior to Grade R receive the support they need. The quality of this support is also a serious concern, as ECD sites in informal urban areas score markedly lower on measures of infrastructure, quality of programme and training and experience of educators.

Outcome 3: All people in South Africa are and feel safe

Substance abuse, prevention and rehabilitation

One of the key areas of service needs is the increase in the number of people who abuse substances. Substance abuse is recognized as one of the greatest health and social problems in South Africa. It has wide-ranging consequences, which include physical debilitation, chronic impairment, injuries, marital and family problems, child abuse, violence in families and communities, trauma, depression, crime, traffic accidents, work stress, social

misery and economic costs. In Gauteng Province, the problem is exacerbated by the increase in the number of young people migrating into the province and the proliferation of entertainment places that sell alcohol.

The department, through an Integrated Anti-substance Abuse strategy, designed to coordinate provincial response to the problem, provides prevention services in the form of awareness and prevention programmes to educate communities about the dangers associated with the abuse of substances. The Department also provides treatment services to ensure in house counseling and developmental programmes for abusers in rehabilitation, as well as after care services to ensure that abusers are reunited with communities after rehabilitation and are accordingly linked to economic empowerment opportunities for them to become self-sustainable.

Services for Older Persons

In Gauteng, there are an estimated 772 600 persons above the age of 60. This section of society is vulnerable to various forms of abuse and to illnesses associated with older age, and they are therefore in need of dedicated care and protection.

According to the Older Persons Act, the Department must provide residential care to 2 per cent of vulnerable older persons, home based care to 3 per cent and community based care and support services to 20 per cent vulnerable older persons. Based on the estimated population figure indicated above, this means that at least 15 452 older persons should receive residential care services, 23 178 should receive home-based care and just over 150 000 should be reached through community home based care and support services. Presently, the majority of older persons accessing services are in urban areas where such services are more often available. The demographic shift implications include amongst others an increase in health costs and care needed. There will be a need for investment in prevention and early detection of diseases which will lead to a decline in chronic impairment, and changes in lifestyle are needed to achieve a decrease in health and care costs.

Women of 60 years and older qualify for Old Age Grants whereas men only qualify for a grant at the age of 65. There is a possibility that advocacy groups will demand that men also retire at 60 years of age; this has implications for service delivery, in terms of affordability by the state and sustainability by the government. Though the safety net approach encourages older people to plan for their retirement and for functional independence, it is a reality that this is not always viable.

Crime prevention and support

In 2012/13, the Department will continue to improve the effectiveness and ensure further integration with the criminal justice system. The system is moving away from punishment and retribution towards a restorative approach and it is planned that of the 5 300 children referred to diversion programmes, 2 470 will participate in these programmes.

Other key activities relating to crime prevention and support will include the improvement of monitoring and evaluation of probation programmes for children and adults, expansion of social crime prevention and awareness programmes and strengthening of after-care programmes for families of children in conflict with the law.

Outcome 5: Vibrant, equitable, sustainable rural communities contributing towards food security for all (WOP)

The Department will continue to strengthen partnerships with state owned enterprises, civil society and the private sector such as the Independent Development Trust, Vodacom and Nestle SA. This is in addition to the partnerships established through the National War Room structure at the Presidency which includes all national departments and organisations such as South African Local Government Association (SALGA). The primary role of this partnership is to develop poverty stricken communities to the point of self-reliance using a sustainable development framework model.

A challenge which has impacted on the programme performance is that the Department is still operating on a manual profiling system. This creates a time lag of almost a month between the first visits to a household to the end of the process where the particulars of the household are captured onto the National Integrated Social Information System. To mitigate this, the Department is investigating a viable mobile data capturing solution which will speed up the process of capturing data after household visits. In 2012/13, the Department plans to profile 8 103 households as part of the WOP.

Provision of school uniforms

A total of 100 000 children have been identified to receive school uniforms packs from the start of the 2012 school year. In the 2012/13 financial year, the school uniform programme will be further expanded to Quintile

One secondary school learners. Each uniform pack will continue to consist of a pair of shoes and socks, a jersey, a shirt, tunic, trouser or skirt, depending on the gender of the child and the uniform type for the particular school.

Cooperatives will continue to be appointed to manufacture the school uniforms and supply shoes. The focus will continue to be on unemployed women mainly from previously disadvantaged communities. The Department will assist all cooperatives with a start-up capital of 30 per cent of the approved contract amount to enable them to purchase needed material as well as to cover other overheads.

The Department will further expand on its food relief programme as part of ensuring access to nutritional food by vulnerable communities. This will be achieved through the rollout of 17 community nutrition centres in 50 priority wards identified as having the highest incidence of hunger and inequality in the province. In 2012/13, a total of 101 320 daily meals will be provided to households. With regard to food banks, key activities in 2012/13 will include strengthening food banks, public private partnerships and linking food bank recipients to economic empowerment and development programmes such as food gardens.

Sustainable livelihoods

The sustainable livelihoods programme will continue to build and support development of the poor and provide them with opportunities to improve their livelihoods. The approach will continue to take into account development decisions that affect groups of people such as women, youth and people with disability. In 2012/13, a total of 8 103 households will be profiled for services.

To reduce dependency on social grants by communities, the Department will target women on child support grants for participation in cooperatives and skills development as part of EPWP as well as the WOP Programme. NPOs will continue to be funded by government to implement youth services and deliver poverty alleviation projects and skills development programmes facilitated by development centres. Youth entering youth development programmes will receive material assistance.

Gender, youth and disability mainstreaming

In 2012/13, the Department will continue towards mainstreaming social inclusion of women, youth and people with disabilities in terms of provision of and access to services. Priorities will be the analysis of disaggregated performance data, monitoring the implementation of mainstreaming, strategic guidance and directives to ensure the increased inclusion of the targeted groups. Thus, the focus is mainly on capacity building, advocacy, awareness and sensitization.

The Department will continue with monitoring of systems, facilities and infrastructure to ensure that there is no discrimination against women, youth and people with disabilities. Policies, strategies and programmes that promote the protection and empowerment of the target groups in terms of human rights, equity and equality, human development, economic empowerment, social justice and integration and access will also be monitored.

The Department will monitor the implementation of its approved Gender Action Plan which is aimed at achieving women's empowerment and gender equality in the workplace. It stipulates the role of the Department in promoting non-sexism and non-racism. Monitoring the Gender Action Plan will ensure that the needs of women employees are considered and mainstreamed in terms of universal access, employment equity, skills development and gender sensitivity through strengthening gender awareness campaigns, gender equality training and the dissemination of gender-relevant information.

The Department will develop a Disability Action Plan to address the needs of people with disabilities through access to and in the provision of services. The Department will also monitor and ensure that there is an increased number of people with disabilities (PWD) in EPWP and skills development projects, and in receipt of poverty alleviation assistance. This includes infrastructure development that is accessible, increased inclusion of PWD in facilities such as ECDs, increased awareness of sexual and reproductive rights of women with disabilities, shelters for abused women, substance abuse programmes, and crime prevention programmes.

4. RECEIPTS AND FINANCING

4.1. Summary of receipts

TABLE1: SUMMARY OF RECEIPTS: HEALTH AND SOCIAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	1 741 619	1 943 389	2 177 690	2 424 792	2 424 792	2 424 792	2 477 619	2 792 459	2 956 748
Conditional grants			3 948		8 289	8 289	12 873		
Social Sector									
Expanded Public Works Programme									
Incentive Grant for Provinces			3 948		8 289	8 289	12 873		
Total receipts	1 741 619	1 943 389	2 181 638	2 424 792	2 433 081	2 433 081	2 490 492	2 792 459	2 956 748

The Department's main source of funding is the equitable share allocation. The Department received an allocation for the Expanded Public Works Programme (EPWP) Incentive Grant for the Social Sector as of the 2010/11 financial year. This is a nation-wide government-led initiative aimed at drawing significant number of unemployed South Africans into productive work, in a manner that will enable them to gain skills and increase their capacity to earn income when they exit the programme.

Over the 2012/13 MTEF, the budget grows from R2.5 billion in the 2012/13 financial year to R2.9 billion in the 2014/15 financial year. The increase in budget is for the expansion of Early Childhood Development, home based and community based care services, services to children in conflict with the law, and poverty alleviation programmes. Provision will be made from the allocated budget for the expansion of the dignity packs project to learners, from 66 000 to 150 000 beneficiaries per month.

4.2. Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: SOCIAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	1 318	1 449	810	1 500	1 500	1 500	1 479	1 553	1 632
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	106	65	65	115	115	115	128	130	137
Sales of capital assets									
Transactions in financial assets and liabilities	574	1 754	280	1 070	1 070	1 070	1 090	1 110	1 166
Total departmental receipts	1 998	3 268	1 155	2 685	2 685	2 685	2 697	2 793	2 935

The Department does not raise significant amounts of revenue. Revenue in previous financial years has been mainly from the Sales of goods and services other than capital assets.

Other revenue sources include Transactions in financial assets and liabilities. This revenue category consists mainly of debt owed to the Department as well as refunds relating to previous years' expenditure. As a result, projections for this category fluctuate year on year.

The Department interest is generated from staff debt, collected and administered by the Gauteng Department of Finance. Other sundry income includes rental income from officials who occupy official residence at the departmental institutions, recoveries in respect of employee debts, commission in respect of insurance, and selling of cane furniture at Itireleng Residential Care Facility for the Disabled.

The departmental receipts decreased from R1.9 million in 2008/09 to R1.1 million in the 2010/11 financial year. The decrease in 2010/11 is attributable to the sharing of a bank account with the Department of Health. Over the MTEF, total revenue is projected to increase from R2.7 million in 2012/13 to R2.9 million in the 2014/15 financial year.

5. PAYMENT SUMMARY

5.1. Key assumptions

The following are the key assumptions underlying the budget:

- Expansion of ECD and community home based care services;
- Increase in personnel funding;
- Implementation of out-of-school youth related programmes;
- Expansion of services to children in conflict with the law;
- Expansion of poverty alleviation programmes;
- Implementation of social infrastructure projects; and
- Expanded Public Works Programmes.

5.2. Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: SOCIAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	488 103	313 307	269 634	336 641	335 000	319 503	333 390	352 728	373 728
2. Social Welfare Services	1 196 255	1 428 578	1 506 957	1 872 911	1 888 430	1 897 554	1 918 963	2 191 015	2 321 113
3. Development and Research	57 984	134 871	136 854	215 240	209 651	198 177	238 139	248 716	261 907
Total payments and estimates	1 742 342	1 876 756	1 913 445	2 424 792	2 433 081	2 415 234	2 490 492	2 792 459	2 956 748

5.3. Summary of economic classification

TABLE 4: SUMMARY OF ECONOMIC CLASSIFICATION: SOCIAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	758 507	870 613	850 011	1 096 513	1 093 679	1 075 227	1 111 514	1 288 420	1 344 239
Compensation of employees	480 325	573 825	625 758	711 542	711 542	731 229	781 251	831 971	885 974
Goods and services	278 182	296 788	222 226	384 971	382 137	343 995	330 263	456 449	458 265
Interest and rent on land			2 027			3			

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Transfers and subsidies to:	791 898	870 300	985 905	1 238 321	1 248 205	1 248 785	1 296 177	1 490 044	1 574 158
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions	782 716	863 633	980 262	1 230 674	1 241 963	1 241 963	1 287 443	1 480 856	1 563 527
Households	9 182	6 667	5 643	7 647	6 242	6 822	8 734	9 188	10 631
Payments for capital assets	191 264	135 501	77 519	89 958	91 197	91 197	82 801	13 995	38 351
Buildings and other fixed structures	145 372	124 796	54 592	77 200	77 200	77 200	65 500		20 000
Machinery and equipment	33 451	10 693	22 633	12 758	13 997	13 928	17 231	13 920	18 274
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	12 441	12	294			69	70	75	77
Payments for financial assets	673	342	10			25			
Total economic classification	1 742 342	1 876 756	1 913 445	2 424 792	2 433 081	2 415 234	2 490 492	2 792 459	2 956 748

Departmental expenditure increased from R1.7 billion in 2008/09 to R1.9 billion in 2010/11 financial year. The increase mainly relates to the Social Welfare Services programme as a result of the implementation of social welfare policies.

The total budget over the MTEF period increases from R2.5 billion in the 2012/13 to R2.9 billion in the 2014/15 financial year. The largest portion of the Department's budget is allocated to non-profit institutions, with an increased expenditure from R783 million in 2008/09 to an estimated R1.5 billion in 2014/15. The increase reflects the significance of the partnership between the Department and the NGO sector to deliver service to the public.

There is also an increase in compensation of employees, which rose from R480 million in 2008/09 to R625 million in 2010/11. It is expected to increase from R781 million in 2012/13 to R886 million in 2014/15. The increase is to cover the annual living adjustment for existing personnel in the Department. Additional funds were also allocated to fund the Office of the MEC which was previously allocated within the previous Department of Health and Social Development.

5.4. Infrastructure payments

5.4.1 Departmental infrastructure payment

TABLE 5: SUMMARY OF INFRASTRUCTURE BY CATEGORY: SOCIAL DEVELOPMENT

R Thousand	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for infrastructure by category									
New and replacement assets	145 372	124 796	49 606	77 200	77 200	77 200	65 500		20 000
Existing infrastructure assets	23 603	34 262	20 743	60 746	60 746	60 746	29 924	159 716	148 314
Upgrades and additions		7 974	4 986	27 227	27 227	27 227	22 174	95 500	84 098
Rehabilitation, renovations and refurbishments									
Maintenance and repairs	23 603	26 288	15 757	33 519	33 519	33 519	7 750	64 216	64 216
Infrastructure transfers									
Current									
Capital									
Current infrastructure	23 603	26 288	15 757	33 519	33 519	33 519			
Capital infrastructure	145 372	132 770	54 592	104 427	104 427	104 427			
Total	168 975	159 058	70 349	137 946	137 946	137 946	95 424	159 716	168 314

Over the MTEF period, the construction of new infrastructure assets will be limited to the completion of existing contractual obligations. More focus will be on rehabilitation, maintenance and upgrading at existing facilities. An amount of R29 million is allocated to upgrading, rehabilitation and maintenance of existing infrastructure from 2012/13 financial year to address the backlog and OHS Act compliance works.

Planning will continue for readiness to implement projects of identified need regarding substance abuse rehabilitation centers, office accommodation and small scale child care centers.

5.5. Transfers

5.5.1. Transfers to other entities

The Department works with sector NGOs to facilitate the delivery of services according to the set targets. This working relationship has been in existence for many years.

TABLE 6: SUMMARY OF DEPARTMENTAL TRANSFERS TO OTHER ENTITIES(NGOs)

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Substance Abuse, Prevention and Rehabilitation	17 693	15 130	32 586	44 118	44 118	44 118	44 675	47 352	50 193
2. Care and Service of Older Persons	120 510	114 791	120 987	150 253	155 201	155 201	157 125	161 177	170 530
3. Crime Prevention and Support	68 488	49 015	68 282	66 840	72 907	72 907	68 840	73 095	77 481
4. Services to Persons with Disability	51 326	71 885	87 403	75 533	78 485	78 485	77 530	81 284	86 161

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
5. Child Care and Protection Services	250 533	273 426	372 185	467 411	449 315	449 315	468 554	634 917	667 031
6. HIV and AIDS	138 488	185 727	155 865	222 996	235 198	235 198	238 576	231 986	245 905
7. Victim Empowerment	11 224	9 464	32 601	30 404	37 068	37 068	30 867	40 920	44 466
8. Care and Support Services to Families	90 076	97 377	68 011	103 000	98 052	98 052	107 370	113 000	119 780
9. Sustainable Livelihoods	34 378	46 400	36 381	63 756	65 256	65 256	87 509	90 458	94 980
Youth Development		418	5 979	6 363	6 363	6 363	6 397	6 667	7 000
Total departmental transfers to public entities	782 716	863 633	980 280	1 230 674	1 241 963	1 241 963	1 287 443	1 480 856	1 563 527

The transfer payments show an increase from R1.2 billion in 2012/13 to R1.5 billion in the 2014/15 financial year. The increased transfers are allocated mainly to child care protection services and to HIV and AIDS NGOs. There is a major increase in the budget for Sustainable Livelihoods and Care and Support Services to Families. The budget for the Sustainable Livelihoods sub programme includes an allocation for the dignity packs project.

The allocation for Sustainable Livelihoods increases from R87.5 million in 2012/13 to R94.9 million in the 2014/15 financial year. This will continue to provide funding support to social cooperatives, managed by women, in previously disadvantaged communities.

In addition, NPOs will continue to be funded by the Department to implement youth services and deliver poverty alleviation projects and skills development programmes facilitated by development centres. Youth entering youth development programmes will receive material assistance.

The number of ECDs that the Department funds will increase over the MTEF; this has contributed to the increase in budgetary allocations related to children. Implementation of the Children's Act will also be funded from the Child Care and Protection Service sub programme.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

To provide for the strategic direction and overall management and administration of the Department.

Programme objectives

To improve accountability through good governance and sound monitoring and evaluation.

TABLE 7: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	5 402	1 471	1 121				4 790	5 047	5 301
2. Management	170 489	185 739	159 527	173 171	165 525	161 729	170 628	178 983	189 709
3. District Management	312 212	126 097	108 986	163 470	169 475	157 774	157 972	168 698	178 718
Total payments and estimates	488 103	313 307	269 634	336 641	335 000	319 503	333 390	352 728	373 728

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	457 528	299 470	247 680	317 183	318 588	303 134	308 781	330 990	346 236
Compensation of employees	293 744	131 591	141 691	155 768	155 768	149 649	164 023	173 244	183 623
Goods and services	163 784	167 879	104 269	161 415	162 820	153 482	144 758	157 746	162 613
Interest and rent on land			1 720			3			
Transfers and subsidies to:	6 383	5 496	4 231	6 700	5 295	5 295	7 308	7 743	9 141
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions			(18)						
Households	6 383	5 496	4 249	6 700	5 295	5 295	7 308	7 743	9 141
Payments for capital assets	23 519	7 999	17 723	12 758	11 117	11 074	17 301	13 995	18 351
Buildings and other fixed structures									
Machinery and equipment	23 519	7 987	17 702	12 758	11 117	11 005	17 231	13 920	18 274
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets		12	21			69	70	75	77
Payments for financial assets	673	342							
Total economic classification	488 103	313 307	269 634	336 641	335 000	319 503	333 390	352 728	373 728

The budget for this programme grows from R333 million in 2012/13 to R373 million in the 2014/15 financial year. The increase includes the allocation for the Office of the MEC, due to the split from the Department of Health as of the 2012/13 financial year.

The budget for compensation of employees increases from R164 million in 2012/13 financial year to R183 million in 2014/15. This is mainly due to the provision made for the improvements in the conditions of services to employees and an additional allocation to staff to the Office of the MEC.

The allocated budget for goods and services is due to reprioritization to fund the core services of the Department. The allocation for goods and services includes allocation for bursaries for staff development, lease payments for office space and outsourced services at the regional offices.

The allocation for households increases from R7.3 million in 2012/13 financial year to R9.1 million in 2014/15. This is mainly due to investment in external bursary programmes aimed at attracting social workers and social auxiliary workers in the Department and for NGOs.

PROGRAMME 2: SOCIAL WELFARE SERVICES

Programme description

The purpose of this programme is to provide integrated developmental social welfare services to poor and vulnerable people in partnership with stakeholders and civil society.

Programme objectives

- To provide integrated substance abuse prevention, treatment and rehabilitation services to service recipients;
- To provide integrated care and services to older persons ;
- To provide integrated crime prevention and support services to children in conflict with the law ;
- To provide integrated services to persons with disabilities;
- To provide integrated child care services ;
- To provide integrated victim empowerment services to victims of domestic violence ;
- To provide integrated HIV and AIDS services to people affected and infected by HIV and AIDS; and
- To provide care and support services to families.

TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES : SOCIAL WELFARE SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Professional and Administrative Support	3 869	3 820	3 504	6 008	6 038	5 287	5 272	5 923	6 519
2. Substance Abuse, Prevention and Rehabilitation	45 950	50 826	71 075	82 514	82 555	78 333	87 367	100 360	105 696
3. Care and Services to Older Persons	176 452	186 883	188 785	244 400	250 659	250 659	220 558	215 778	228 359
4. Crime Prevention and Support	174 781	118 717	123 522	150 946	152 942	143 363	170 661	144 509	154 801
5. Services to persons with disabilities	68 803	90 429	103 316	103 481	107 102	101 256	100 946	111 943	119 367
6. Child Care Protection Services	476 519	679 005	754 643	911 394	904 048	939 298	943 415	1 210 887	1 279 702
7. Victim Empowerment	15 000	13 739	35 758	38 915	45 579	43 664	37 494	48 892	52 795
8. HIV/AIDS	144 805	187 782	158 343	232 253	241 455	237 642	243 356	237 079	251 327
9. Care and Support Services to Families	90 076	97 377	68 011	103 000	98 052	98 052	109 894	115 644	122 547
Total payments and estimates	1 196 255	1 428 578	1 506 957	1 872 911	1 888 430	1 897 554	1 918 963	2 191 015	2 321 113

TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: SOCIAL WELFARE SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	277 524	483 322	507 982	634 209	637 101	645 700	658 537	805 839	838 076
Compensation of employees	169 467	361 228	394 258	420 389	427 520	463 018	482 186	516 780	552 844
Goods and services	108 057	122 094	113 422	213 820	209 581	182 682	176 351	289 059	285 232

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Interest and rent on land			302						
Transfers and subsidies to:	751 013	817 914	939 298	1 161 502	1 171 291	1 171 794	1 194 926	1 385 176	1 463 037
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions	748 338	816 815	937 920	1 160 555	1 170 344	1 170 344	1 193 537	1 383 731	1 461 547
Households	2 675	1 099	1 378	947	947	1 450	1 389	1 445	1 490
Payments for capital assets	167 718	127 342	59 667	77 200	80 038	80 038	65 500		20 000
Buildings and other fixed structures	145 372	124 796	54 592	77 200	77 200	77 200	65 500		20 000
Machinery and equipment	9 905	2 546	4 802		2 838	2 838			
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	12 441		273						
Payments for financial assets			10			22			
Total economic classification	1 196 255	1 428 578	1 506 957	1 872 911	1 888 430	1 897 554	1 918 963	2 191 015	2 321 113

The total budget increases from R1.9 billion in 2012/13 to R2.3 billion in the 2014/15 financial year, an annual average growth rate of 10 per cent over the MTEF period.

The majority of this budget is allocated to Child Care and Protection services with an increased allocation from R943 million in 2012/13 to R1.2 billion in 2014/15. The aim is to increase the number of children accessing ECD centres through subsidies to these centres and training and payment of stipends to practitioners at registered ECD sites. The focus will be on ECDs in historically disadvantaged communities. The sub-programme also provides home and community based services and implements the new Children's Act. It includes provision of school uniform packs in previously disadvantaged areas. Budget has been allocated from the 2013/14 financial year for the Isibindi project to appoint child and youth care workers who provide direct support to children in their homes and at community level.

Over the 2012 MTEF period, the Substance Abuse, Prevention and Rehabilitation sub programme budget increases from R87 million to R105 million. The allocated budget in this sub programme includes prevention programmes to educate communities about the dangers of substance abuse. The Department also provides treatment services to ensure in-house counselling and developmental programmes for abusers in rehabilitation, as well as after care services to ensure that abusers maintain sobriety or abstinence, personal growth and enhance self-reliance and optimal social functioning.

In the 2012/13 financial year, the Department will fund 32 NPOs providing out-patient treatment programmes to 11 248 beneficiaries. Nine in-patient treatment centres will provide services to 584 beneficiaries.

The budget growth in the sub programme Crime Prevention and Support relates to the implementation of child related policies and programmes. In 2012/13, the Department will continue to improve effectiveness and ensure further integration with the criminal justice system. A budget of R68 million has been allocated to fund diversion programmes delivering crime prevention and support services.

The HIV and AIDS allocation increases from R243 million in 2012/13 to R251 million in 2014/15, in line with the plan to expand community based care programmes. The 2012/13 allocated budget includes an additional amount of R 12.8 million for the incentive grant on Expanded Public Works Programme for community based care workers. The allocation also includes funding for material and psycho-social support to orphans and vulnerable children and their families, and the expansion of day care and drop in facilities for child-headed households.

Transfers and subsidies to non-profit organisations receive the majority of the allocation in this programme since the Department collaborates with these institutions in order to attain its objectives. In the 2012/13 financial year, R1.1 billion or 62% of the total budget is allocated to transfers to non-profit institutions.

The increase in goods and services includes allocation for the upgrading and maintenance of the departmental infrastructure. The allocation for upgrades and additions decreases from R8.5 million in 2012/13 to R4 million in 2014/15 financial year.

SERVICE DELIVERY MEASURES

PROGRAMME 2: SOCIAL WELFARE SERVICES

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
9.2 Substance Abuse, Prevention and Rehabilitation			
Number of funded substance abuse treatment centre:			
Number of private in-patient treatment centers funded by government	9	10	10
Number of public in-patient treatment centers	1	1	1
Number of clients admitted to substance abuse treatment centers:			
Number of service users who have accessed private inpatient substance abuse treatment centers funded by government	684	752	828
Number of service users who have accessed public inpatient substance abuse treatment centers	1500	1 650	1 815
Number of Children reached through Ke-Moja Drug Prevention Programme	18 600	20 460	22 506
Number of Youth (19 -35) reached through Ke-Moja Drug Prevention Programme	7 370	8 107	8 919
9.3 Care and Services to Older Persons			
Number of older persons accessing community based care and support services:			
Number of older persons accessing funded community based care and support services (service centers) managed by NPOs	25 640	28 204	31 024
Number of older persons accessing community based care and support services (Home Based Care) funded by NPOs	10 228	11 250	12 370
Number of Older Persons using community based care and support services (Luncheon Clubs) managed by funded NPOs	8 360	9 196	10 116
Number of older persons in residential facilities managed by government	110	121	133
Number of older persons in funded residential facilities managed by NPOs	5 744	6 252	6 878
Number of abused older persons who received services from social workers	100%	100%	100%
Number of older persons participating in active ageing programmes			
Number of older persons participating in active aging programme by Government	3 468	3 815	4 196
Number of older persons participating in active aging programme by NPOs	15 800	17 380	19 118
9.4 Crime Prevention and Support			
Number of children in conflict with the law awaiting trial in secure care centres:			
Number of children in conflict with the law awaiting trial in secure care centres run by Government	1 400	1 540	1 694
Number of children in conflict with the law awaiting trial in secure care centres managed by NPOs	2 400	2 640	2 904

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Number of children in conflict with the law assessed	4 030	3 627	3 264
Number of children in conflict with the law who completed diversion programmes	1 860	2 156	2 372
9.5 Services to the Persons with Disabilities			
Number of funded residential facilities for persons with disabilities:			
Number of residential facilities for persons with disabilities run by Government	2	2	2
Number of funded residential facilities for persons with disabilities managed by funded NPOs	40	40	40
Number of persons with disabilities in residential facilities run by government	180	198	218
Number of persons with disabilities in funded residential facilities managed by funded NPOs	1 847	2 032	2 235
Number of registered and funded protective workshops managed by NPOs	62	67	74
Number of persons with disabilities accessing services in registered protective workshops managed by funded NPOs	13 479	14 827	16 310
9.6 Child Care and Protection Services			
Number of funded Child and Youth Care Centres:			
Number of Child and Youth Care Centers (Children's Homes) run by Government	1	1	7
Number of Child and Youth Care Centre(Places of Safety) managed by government	7	7	7
Number of Child and Youth Care Centers(Children's Homes) managed by funded NPOs	73	80	88
Number of Child and Youth Care Centres (shelters) managed by NPOs	16	18	19
Number of children admitted in CYCC(funded):			
Number of children in need of care and protection placed in CYCC (Children's Homes) managed by government	200	220	242
Number of children in need of care and protection placed in CYCC (Places of Safety) managed by government	2 199	2 376	2 614
Number of children in need of care and protection placed in CYCC (Children's Homes) managed by NPOs	2 678	2 946	3 240
Number of children in need of care and protection placed in CYCC (shelters) managed by NPOs	577	809	889
Number of children 0-5 years old accessing registered ECD programmes	78 194	86 013	94 615
Number of children placed in foster care by government (newly placed)	1 926	2 119	2 330
Number of children placed in foster care by NPOs (newly placed)	1 360	1 496	1 646
9.7 Victim Empowerment			
Number of funded service sites (shelters) for victims of crime and violence managed by NPOs	21	23	25
Number of victims of crime and violence accessing funded VEP service sites (shelters) managed by NPOs	2 044	1 839	1 655
Number of reported cases of human trafficking placed in rehabilitation programmes	100%	100%	100%
9.8 HIV and AIDS			
Number of funded NPOs delivering HIV/AIDS prevention programmes	260	286	315
Number of orphans and other children made vulnerable by HIV and AIDS	126 000	138 600	152 460
9.9 Social Relief			
Number of individuals benefiting from social relief of distress programmes	To be provided by SASSA	To be provided by SASSA	To be provided by SASSA
9.10 Care and Support Services to Families			
Number of funded NPOs providing care and support services to families	109	153	79
Number of families participating in family preservation services			
Number of family members participating in family preservation programmes: Government	2 975	3 273	3 600
Number of family members participating in family preservation programmes by NPOs	5 652	6 160	6 776
Number of family members reunited with their families through services provided by NPOs	120	132	145

PROGRAMME 3: DEVELOPMENT AND RESEARCH

Programme description

The purpose of this programme is to provide sustainable development programmes of communities, based on empirical research and demographic information.

Programme objectives

- To provide community development services for sustainable livelihoods and youth development within communities;
- To facilitate the development of institutional capacity for NPOs and other emerging organisations;
- To facilitate, conduct and manage population development and social development research, in support of policy and programme development, for the implementation of the national Population Policy and other programmes of the Department;
- The systematic integration of population factors into all policies, plans, programmes and strategies in all spheres and within all sectors and institutions of government; development and implementation of a coordinated multi-sectoral, interdisciplinary and integrated approach to designing and executing programmes and interventions that relate to major provincial population concerns;
- Making available reliable and up-to-date information on the population and human development situation in the province in order to inform policy-making and programme design, implementation, monitoring and evaluation at all levels and in all sectors; and
- Promoting, managing and enhancing effective and efficient partnership with the private sector through corporate social investment.

TABLE 11: SUMMARY OF PAYMENTS AND ESTIMATES: DEVELOPMENT AND RESEARCH

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Professional and Administrative Support	2 099	2 514	3 051	2 950	2 986	3 701	3 204	3 332	3 472
2. Youth Development	2 198	5 717	8 287	14 350	14 350	7 837	9 187	9 645	10 170
3. Sustainable Livelihood	36 128	56 360	48 322	88 737	87 899	83 993	112 212	116 438	122 111
4. Institutional Capacity Building and Support	13 111	66 148	74 157	103 403	98 616	98 616	108 130	113 413	119 934
5. Research and Demography	2 691	2 420	1 793	2 891	2 891	2 677	3 191	3 536	3 741
6. Population Capacity Development and Advocacy	1 757	1 712	1 244	2 909	2 909	1 353	2 215	2 352	2 479
Total payments and estimates	57 984	134 871	136 854	215 240	209 651	198 177	238 139	248 716	261 907

TABLE 12: SUMMARY OF ECONOMIC CLASSIFICATION: DEVELOPMENT AND RESEARCH

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	23 455	87 821	94 349	145 121	137 990	126 393	144 196	151 591	159 927
Compensation of employees	17 114	81 006	89 809	135 385	128 254	118 562	135 042	141 947	149 507
Goods and services	6 341	6 815	4 535	9 736	9 736	7 831	9 154	9 644	10 420
Interest and rent on land			5						
Transfers and subsidies to:	34 502	46 890	42 376	70 119	71 619	71 696	93 943	97 125	101 980
Provinces and municipalities									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Departmental agencies and accounts									
Universities									
Foreign governments and international organizations									
Public corporations and private enterprises									
Non-profit institutions	34 378	46 818	42 360	70 119	71 619	71 619	93 906	97 125	101 980
Households	124	72	16			77	37		
Payments for capital assets	27	160	129		42	85			
Buildings and other fixed structures									
Machinery and equipment	27	160	129		42	85			
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets						3			
Total economic classification	57 984	134 871	136 854	215 240	209 651	198 177	238 139	248 716	261 907

The budget for the programme increases from R238 million in 2012/13 to R261 million in the 2014/15 financial year. The increase is due to an increased budget for transfer payments to non-profit organisations.

The Sustainable Livelihoods and Institutional Capacity Building sub programmes account for the majority of the programme budget. Both sub-programme budgets increase considerably over the MTEF, mainly for strengthening institutional capacity in non-profit organisations and other emerging organisations as well as implementing integrated development programmes that empower communities towards sustainable livelihoods and reduce the impact of poverty in all spheres of government and society.

The Department allocated R112.2 million in the 2012/13 financial year to sustainable livelihoods programmes. The budget allocation will fund programmes aimed at promoting sustainable livelihoods to the general public, and includes youth as beneficiaries or participants. The objective is to facilitate economic participation and income generating activities through skills development, employment and self-employment creation and support.

The allocated budget on Sustainable Livelihoods will also fund the following areas:

- Linkage of women on child support grant from the SASSA to job creation and or business opportunities ;
- Facilitate the creation of cooperatives that can create jobs in non-core sectors of the Department ;
- Establishment of seven multipurpose youth centres ;
- Rolling out of 9 Community Nutrition Centres in areas identified as having high incidence of hunger in the province to strengthen the fight against hunger;
- Expansion of dignity packs project to learners in the province; and
- Rendering developmental services with special focus on rural parts of province.

An amount of R25 million is allocated in 2012/13 for the food bank programme. This is administered by both non-profit organisations and the government to curb poverty by distributing food parcels and dignity packs in previously disadvantaged areas. The programme is aligned to the provincial outcome of vibrant, equitable and sustainable rural communities contributing towards food security for all.

The allocation for Youth Development has been increased from R9.1 million in 2012/13 to R10.1 million in the 2014/15 financial year and consists mainly of transfers to non-profit organisations. The increased allocation will continue to fund the implementation of integrated social youth programmes that facilitates the empowerment and development of youth. The Department facilitates implementation of strategies and programmes that promotes youth development, focusing amongst other things on skills development, employment and entrepreneurial opportunities and a smooth transition from childhood to adulthood. The allocation to youth development also targets youth with disabilities, youth involved in substance abuse, young victims and survivors of violence and crime, youth in dysfunctional families and out of school youth.

Transfers to non-profit organisations increase from R93.9 million in 2012/13 to R101.9 million in 2014/15. The allocation will fund a number of non-profit organisations involved in poverty alleviation projects to communities, and empower school uniform production in previously disadvantaged areas. The allocation to non-profit organisations has been increased to further fund the establishment of youth centres, expansion of distribution of dignity packs and the food bank programme.

SERVICE DELIVERY MEASURES

PROGRAMME 3: DEVELOPMENT AND RESEARCH

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
10.2 Youth Development			
Number of funded NPOs delivering youth development services	25	27	30
Number of youth participating in social change programmes	5 000	10 000	12 000
Number of youth participating in skills development programmes	7 472	8 219	9 041
10.3 Sustainable Livelihoods			
Number of wards profiled	6	8	10
Number of households profiled	8 103	8 200	8 300
Number of Social Cooperatives in previously disadvantaged communities empowered in school uniform (textile) production and the rendering of cleaning, security, laundry, catering and gardening services etc.	464	510	561
Number of households accessing foods through community development initiatives (e.g. food banks)	19 500	21 450	23 595
10.4 Institutional Capacity Building and Support			
Number of NPOs funded delivering social development services	2 809	2 809	2 809
Number of NPOs capacitated according to capacity building framework	448	484	510
Number of NPOs assisted with registration	100	150	180
10.5 Research and Demography			
Number of research projects in process	2	2	2
Number of demographic profiles completed			
Number of research reports completed	2	2	2
10.6 Population capacity Development and Advocacy			
Number of Population Advocacy, Information Education and Communication activities implemented	5	6	6
Number of stakeholders who participated in Population Advocacy, information, Education and Communication activities	100	110	121
Number of Population Capacity Development sessions conducted	12	12	12
Number of individuals who participated in Population Capacity Development sessions	100	110	121

Generic Issues

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Number of work opportunities created through EPWP in the social sector	6 190	6 809	7 490

7. OTHER PROGRAMME INFORMATION**7.1 Personnel numbers and costs****TABLE 13: PERSONNEL NUMBERS AND COSTS: SOCIAL DEVELOPMENT**

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
Administration	1 726	852	647	860	649	649	649
Social Welfare Services	1 227	2 295	2 357	2 508	2 353	2 353	2 353
Development and Research	66	343	446	1 038	444	444	444
Total Departmental personnel numbers	3 019	3 490	3 450	4 406	3 446	3 446	3 446
Total Departmental personnel cost (R thousand)	480 325	573 825	625 759	711 542	781 251	831 971	885 974

TABLE 14: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS: SOCIAL DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for Department									
Personnel numbers (head count)	3 019	3 490	3 450	4 406	3 437	3 437	3 446	3 446	3 446
Personnel cost (R thousands)	480 325	573 825	625 758	711 542	711 542	731 229	781 251	831 971	885 974
Human resources component									
Personnel numbers (head count)	49	49	49	49	49	49	49	49	49
Personnel cost (R thousands)	9 296	9 761	10 249	10 454	10 454	10 454	10 663	10 876	10 876
Head count as % of total for Department	3%	3%	2%	2%	2%	2%	2%	2%	2%
Personnel cost as % of total for Department	2%	2%	2%	1%	1%	1%	1%	1%	1%
Finance component									
Personnel numbers (head count)	48	48	48	48	48	48	48	48	48
Personnel cost (R thousands)	8 547	8 718	8 913	9 077	9 077	9 077	9 252	9 437	9 437
Head count as % of total for Department	1%	3%	2%	2%	2%	2%	2%	2%	2%
Personnel cost as % of total for Department	2%	2%	1%	1%	1%	1%	1%	1%	1%

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Full time workers									
Personnel numbers (head count)	3 019	3 490	3 450	4 406	4 406	3 437	3 437	3 446	3 446
Personnel cost (R thousands)	480 325	573 825	625 759	711 542	711 542	731 229	781 251	831 971	885 974
Head count as % of total for Department	100%	100%	100%	100%	100%	100%	100%	100%	100%
Personnel cost as % of total for Department	100%	100%	100%	100%	100%	100%	100%	100%	100%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for Department									
Personnel cost as % of total for Department									
Contract workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for Department									
Personnel cost as % of total for Department									

The Department has shown a remarkable increase in compensation of employees. During 2008/2009, the Department had a total number of 3 019 employees which increased by 471 to 3 490 in 2009/2010. In the current financial year, the total number of staff stands at 3 437.

Based on the need to expand the Social Development structure as required by the MEC, the high level structure was designed with newly proposed posts both in core and non-core support components of the Department. Based on the current absorption rates of core services posts such as Social Workers, Community Development Practitioners, Social Auxiliary Workers, it is envisaged that the posts targeted for creation and filling will no longer be created over the MTEF period as the Department is inadequately funded on Compensation of Employees. All vacant and critical posts will be filled on a prioritized basis.

7.2 Training

TABLE 15: PAYMENTS ON TRAINING: SOCIAL DEVELOPMENT

R thousand	Expenditure			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term budget		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
1. Administration of which	4 136	4 170	2 505	4 050	5 550	6 070	4 090	4 315	4 552
Subsistence and travel									
Payments on tuition	4 136	4 170	2 505	4 050	5 550	6 070	4 090	4 315	4 552
2. Social Welfare Services	2 282	993	1 830		890	1 342	1 560	1 609	1 655
Subsistence and travel									
Payments on tuition	2 282	993	1 830		890	1 342	1 560	1 609	1 655
3. Development and Research	71	6							
Subsistence and travel									
Payments on tuition	71	6							
Total payments on training	6 489	5 169	4 335	4 050	6 440	7 412	5 650	5 924	6 207

The increase in tuition fees in Programme 1: Administration is due to the introduction and implementation of learnership programmes within the Department. This is in keeping with the Department's drive to increase the number of social service professionals in line with the approved retention strategies, the human resource plan and human resource development strategies. The Department has centralised all training in the Social Development under Programme 1: Administration.

TABLE 16: INFORMATION ON TRAINING: SOCIAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term budget		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
Number of staff	3 019	3 490	3 450	4 406	3 437	3 437	3 446	3 446	3 446
Number of personnel trained	1 401	1 089	1 450	1 839	1 839	1 839	1 859	1 879	1 899
of which									
Male	356	297	312	549	549	549	559	569	579
Female	1 045	792	1 138	1 290	1 290	1 290	1 300	1 310	1 320
Number of training opportunities	41	41	67	82	82	82	86	91	96
of which									
Tertiary	6	6	6	6	6	6	6	6	6
Workshops									
Seminars									
Other	35	35	61	76	76	76	80	85	90
Number of bursaries offered	386	395	541	580	580	580	612	662	722
of which									
Internal Bursaries	347	351	369	388	388	388	400	420	440
External Bursaries	39	44	172	192	192	192	212	242	282

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term budget		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of interns appointed	195	144	151	175	175	175	195	215	240
Number of learnerships appointed	168	150	150	200	200	200	150	165	185
Number of days spent on training									

To build capacity and improve the efficiency and effectiveness of the Department, staff members participate in Continuous Professional Development programmes, Management Development Programmes and receive bursaries.

In line with government's drive to build the capacity of the state to operate as a developmental state, the Department continues to provide internship, learnership and bursary opportunities to young people in the province.

8. CROSS-CUTTING ISSUES

Cross-Cutting Issue	Programme and sub-programme	Indicator/ Measure	Output	Outcome	MTEF BUDGET R'000		
					2012/13	2013/14	2014/15
Women	Human Resources Management	Number of female MMS trained	Improved gender representation	Gender equity achieved	275 25	298 25	313 25
	Human Resources Management	Number of female employees participating in continuing professional development training	Increase number of trained female employees	Promote gender equality and empower women	2 000 16	3 000 16	3 150 16
	Human Resources Management	Percentage of women in senior management employed in terms of the Employment Act.	Improved gender representation	Gender equity achieved	11 18	12 18	13 18
	Human Resources Management	Number of female employees participating in generic training	Increase number of trained female employees	Promote gender equality and empower women	1 000 1 300	1 000 1 310	1 050 1 320
	Human Resources Management	Number of women (internal) participating in bursaries	Increased number of women participating in bursaries	Promote gender equality and empower women	1 000 272	1 000 282	1 050 292
	Human Resources Management	Number of learnerships provided	Number of learnerships completed	Create sustainable communities & eradicate poverty through employment	4 000 150	4 000 165	4 200 185
	Human Resources Management	Number of work-based internships provided	Number of internships completed	Create sustainable communities & eradicate poverty through employment	3 000 195	3 000 215	3 150 240
	Sustainable Livelihood	Number of women on child support grants profiled as beneficiaries in the War on Poverty programme	Women in disadvantaged communities assisted	Poverty alleviation through War on Poverty.	17 000 11 660	18 000 12 359	18 900 13 000

Cross-Cutting Issue	Programme and sub-programme	Indicator/ Measure	Output	Outcome	MTEF BUDGET R'000		
					2012/13	2013/14	2014/15
Youth	Human Resources Management	Number of unemployed youth participating in external bursary programmes	Empower youth out of school	Increased number of youth participating in bursaries	5 000 100	5 000 240	5 250 125
	Human Resources Management	Number of youth participating in internship programmes	Empower youth from disadvantaged communities	Increased number of youth participating in internship programmes	5 000 195	5 000 225	5 250 240
	Human Resources Management	Number of youth participating in learnership programmes	Youth accessing learnership from the Department.	Increased number of youth participating in learnership programmes	9 000 150	10 000 275	10 500 185
	Youth Development	Number of youth who are linked to economic opportunities Income generating project	Empower youth from disadvantaged communities	Increased youth in income generating programmes.	6 000 1 632	7 000 1 729	7 350 1820
	Youth Development	Number of youth participating in the MaSupatsela Youth Pioneer Programme	Youth empowered for leadership.	Increased number of youth pioneers.	5 000 200	5 000 200	5 250 200
People with Disabilities	Supply Chain Management	Percentage of people with disabilities employed	Improved gender representation of PWDs	Employment equity achieved for people with disabilities	8 000 3%	8 400 3%	8 820 3%
	Supply Chain Management	Number of people with disabilities participating in PP spend	Increased number of businesses owned by people with disabilities	Equitable access (PwDs)	16 000 5%	18 000 5%	18 900 5%
BBBEE	Supply Chain Management	Preferential procurement spend per GPG Targets	Improved representation of women in PP spend	Equitable employment (Women)	49 000 15%	53 000 15%	55 650 15%
	Supply Chain Management	Preferential procurement spend per GPG Targets	Improved representation of youth in PP spend	Equitable employment (Youth)	18 000 5%	20 000 5%	21 000 5%

ANNEXURE TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 17: DEPARTMENTAL RECEIPTS: SOCIAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	1 318	1 449	810	1 500	1 500	1 500	1 479	1 553	1 632
Sale of goods and services produced by department (excluding capital assets)	1 318	1 443	801	1 490	1 490	1 490	1 467	1 540	1 618
Sales by market establishments	604	951	632				680	714	750
Administrative fees	440	460							
Other sales	274	32	169	1 490	1 490	1 490	787	826	868
Of which									
- Transport Fees	15								
- Boarding									
Services	74	66	106	60	60	60	69	72	76
- Commission	105								
- Agricultural									
Products	80	372	42	410	410	410	718	754	792
Sales of scrap, waste, arms and other used current goods (excluding capital assets)		6	9	10	10	10	12	13	14
Interest, dividends and rent on land	106	65		115	115	115	128	130	137
Interest	106	65	65	115	115	115	128	130	137
Dividends									
Rent on land									
Sales of capital assets									
Land and sub-soil assets									
Other capital assets									
Transactions in financial assets and liabilities	574	1 754	280	1 070	1 070	1 070	1 090	1 110	1 166
Total departmental receipts	1 998	3 268	1 155	2 685	2 685	2 685	2 697	2 793	2 935

TABLE 18: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	457 528	299 470	247 680	317 183	318 588	303 134	308 781	330 990	346 236
Compensation of employees	293 744	131 591	141 691	155 768	155 768	149 649	164 023	173 244	183 623
Salaries and wages	254 820	114 795	122 232	136 761	136 761	130 642	139 177	147 283	156 408
Social contributions	38 924	16 796	19 459	19 007	19 007	19 007	24 846	25 961	27 215
Goods and services of which	163 784	167 879	104 269	161 415	162 820	153 482	144 758	157 746	162 613
Administrative fees	34	51	36	46	46	53	63	68	73
Advertising	4 792	1 431	578	2 658	1 860	1 860	1 980	2 132	2 293
Assets <R5000	2 530	903	1 056	3 500	3 500	3 340	4 000	4 220	4 452
Audit cost: External Bursaries (employees)	3 044	2 293	2 391	2 628	1 964	1 964	2 048	2 199	2 358
Catering: Departmental activities	1 615	2 867	1 811	2 770	2 770	2 770	2 897	3 056	3 224
Communication	3 599	892	401	1 004	1 151	911	843	901	962
Computer services	18 082	16 942	24 863	18 369	19 033	20 207	15 704	16 788	17 923
Cons./prof: business & advisory services	30 121	32 167	6 029	15 662	15 662	15 662	10 725	10 850	10 900
Cons./prof: Infrastructure & planning	1 596	2 000	217	275	535	631	400	417	434
Cons./prof: Laboratory services									
Cons./prof: Legal cost				261	170	170	272	287	303
Contractors	1 154	1 909	1 178	639	1 347	1 347	1 530	1 592	1 658
Agency & support/ outsourced services	1 417	1 297	946	716	990	990			
Entertainment	16	5							
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	50	206	140	109	194	194	240	249	260
Inventory: Fuel, oil and gas			76						
Inventory: Learn & teacher support material									
Inventory: Materials and supplies	462	171	205	208	916	916	498	503	510
Inventory: Medical supplies	27	11	1		18	19			
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	238	130	259	499	316	316	325	354	385

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Stationery and printing	6 737	5 080	3 964	7 252	5 948	5 948	7 460	7 882	8 326
Lease payments	9 924	22 761	20 632	24 845	24 865	24 865	20 418	19 990	21 927
Rental and Hiring					195	196			
Property payments	41 338	41 836	34 663	48 532	46 146	44 574	45 703	54 128	55 516
Transport provided dept activity	18	4	222						
Travel and subsistence	30 632	29 710	(186)	25 683	24 440	12 590	20 150	21 301	22 535
Training & development	4 136	4 170	2 505	4 050	5 550	6 070	4 090	4 315	4 552
Operating payments	506	208	2 001	216	4 611	7 296	4 850	5 866	3 283
Venues and facilities	1 716	835	281	1 493	593	593	562	648	739
Interest and rent on land			1 720			3			
Interest			1 720						
Rent on land						3			
Transfers and subsidies to:	6 383	5 496	4 231	6 700	5 295	5 295	7 308	7 743	9 141
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions			(18)						
Households	6 383	5 496	4 249	6 700	5 295	5 295	7 308	7 743	9 141
Social benefits	2 808	786	147		95	255	550	625	670
Other transfers to households	3 575	4 710	4 102	6 700	5 200	5 040	6 758	7 118	8 471
Payments for capital assets	23 519	7 999	17 723	12 758	11 117	11 074	17 301	13 995	18 351
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	23 519	7 987	17 702	12 758	11 117	11 005	17 231	13 920	18 274
Transport equipment									
Other machinery and equipment	23 519	7 987	17 702	12 758	11 117	11 005	17 231	13 920	18 274
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets		12	21			69	70	75	77

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets	673	342							
Total economic classification	488 103	313 307	269 634	336 641	335 000	319 503	333 390	352 728	373 728

TABLE19:PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SOCIAL WELFARE SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	277 524	483 322	507 982	634 209	637 101	645 700	658 537	805 839	838 076
Compensation of employees	169 467	361 228	394 258	420 389	427 520	463 018	482 186	516 780	552 844
Salaries and wages	144 098	306 893	330 828	355 007	361 354	396 851	405 975	435 521	467 234
Social contributions	25 369	54 335	63 430	65 382	66 166	66 167	76 211	81 259	85 610
Goods and services of which	108 057	122 094	113 422	213 820	209 581	182 682	176 351	289 059	285 232
Administrative fees	155	24	272		793	796	206	219	234
Advertising	4 140	477	1 541	2 053	1 235	825	30	15	10
Assets <R5000	2 382	1 512	2 007		1 324	1 525			
Audit cost: External									
Bursaries (employees)		1							
Catering: Departmental activities	3 239	2 277	2 431	2 683	2 808	2 373	2 370	2 425	2 468
Communication	3 529	4 697	3 810	7 045	6 146	5 577	4 755	4 831	4 920
Computer services	18	7		121	80	80	25	30	35
Cons/prof:business & advisory services	1 856	42	101	575	47	58	192	195	200
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	655	966	985	2 766	2 430	1 599	1 339	1 366	1 380
Agency & support/ outsourced services	12 693	16 686	13 452	27 473	22 618	19 071	16 997	17 398	17 789
Entertainment									
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	8 334	8 257	6 055	2 966	10 414	10 433	12 496	12 538	12 608
Inventory: Fuel, oil and gas	1 512	643	670	2 332	1 250	1 231	808	828	869
Inventory:Learn & teacher support material	53	40	69	248	271	221	60	65	71
Inventory: Materials and supplies	1 439	542	462	714	783	714	562	588	609

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Inventory: Medical supplies	2 903	3 927	3 159	6 641	2 076	1 961	823	870	891
Inventory: Medicine			274		160	223	430	455	476
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	4 239	5 484	5 581	6 814	13 845	11 881	12 462	12 633	12 821
Inventory: Stationery and printing	2 047	1 919	2 064	6 350	4 126	3 860	4 787	5 306	5 306
Lease payments	831	948	563	1 457	1 364	1 377	887	890	918
Rental and Hiring						5	150	161	171
Property payments	35 073	47 526	51 633	116 914	112 774	97 468	88 393	198 685	193 359
Transport provided dept activity	7 774	9 095	3 825	2 875	2 572	1 452	2 066	2 105	2 142
Travel and subsistence	9 302	11 246	7 715	15 475	14 804	11 163	17 112	17 784	17 920
Training & development	2 282	993	1 830		890	1 342	1 560	1 609	1 655
Operating payments	236	3 347	4 015	7 192	5 196	6 065	7 032	7 322	7 600
Venues and facilities	3 365	1 438	908	1 126	1 575	1 382	809	741	780
Interest and rent on land			302						
Interest			302						
Rent on land									
Transfers and subsidies to:	751 013	817 914	939 298	1 161 502	1 171 291	1 171 794	1 194 926	1 385 176	1 463 037
Provinces and municipalities									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions	748 338	816 815	937 920	1 160 555	1 170 344	1 170 344	1 193 537	1 383 731	1 461 547
Households	2 675	1 099	1 378	947	947	1 450	1 389	1 445	1 490
Social benefits	2 446	725	972		53	376	781	808	825
Other transfers to households	229	374	406	947	894	1 074	608	637	665
Payments for capital assets	167 718	127 342	59 667	77 200	80 038	80 038	65 500		20 000
Buildings and other fixed structures	145 372	124 796	54 592	77 200	77 200	77 200	65 500		20 000
Buildings	145 372	124 796	54 592	77 200	77 200	77 200	65 500		20 000
Other fixed structures									
Machinery and equipment	9 905	2 546	4 802		2 838	2 838			

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Transport equipment			1 673						
Other machinery and equipment	9 905	2 546	3 129		2 838	2 838			
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	12 441		273						
Payments for financial assets			10			22			
Total economic classification	1 196 255	1 428 578	1 506 957	1 872 911	1 888 430	1 897 554	1 918 963	2 191 015	2 321 113

TABLE 20: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: DEVELOPMENT AND RESEARCH

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	23 455	87 821	94 349	145 121	137 990	126 393	144 196	151 591	159 927
Compensation of employees	17 114	81 006	89 809	135 385	128 254	118 562	135 042	141 947	149 507
Salaries and wages	14 957	70 291	76 652	119 758	112 579	103 669	115 903	121 754	128 421
Social contributions	2 157	10 715	13 157	15 627	15 675	14 893	19 139	20 193	21 086
Goods and services	6 341	6 815	4 535	9 736	9 736	7 831	9 154	9 644	10 420
of which									
Administrative fees	120	15	29		37	66	30	35	40
Advertising	530	46							
Assets <R5000	54	3	3			15			
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities	1 181	474	262	637	622	610	695	749	780
Communication	503	562	343	882	882	837	801	845	877
Computer services	74	65							
Cons/prof: business & advisory services	250	793	195	1 020	1 020	290	1 125	1 335	1 394
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	136	70	37	30	30	172	91	99	105
Agency & support/ outsourced services	146								
Entertainment									
Fleet Services (F/ SER)									
Housing									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Inventory: Food and food supplies	11	16	448	18	48	36	33	39	52
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material	6						60	65	80
Inventory: Materials and supplies	1					2			
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables		53	380	13	13	408	6	7	7
Inventory: Stationery and printing	337	381	244	2 228	2 228	831	1 531	1 584	1 654
Lease payments	116	138	143	176	176	147	79	81	83
Rental and Hiring									
Property payments			129						
Transport provided dept activity	64	5		432	335	166	139	146	165
Travel and subsistence	1 106	3 355	1 759	4 233	4 085	2 716	4 004	4 078	4 581
Training & development	71	6							
Operating payments	60	68	192	27	88	1 109	317	325	333
Venues and facilities	1 575	765	371	40	172	426	243	256	269
Interest and rent on land									
Interest			5						
Rent on land									
Transfers and subsidies to:	34 502	46 890	42 376	70 119	71 619	71 696	93 943	97 125	101 980
Provinces and municipalities									
Provinces									
Other transfers									
Non-profit institutions	34 378	46 818	42 360	70 119	71 619	71 619	93 906	97 125	101 980
Households	124	72	16			77	37		
Social benefits	124	72	16			77	37		
Other transfers to households									
Payments for capital assets	27	160	129		42	85			
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	27	160	129		42	85			
Transport equipment									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Other machinery and equipment	27	160	129		42	85			
Heritage Assets									
Specialized military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets						3			
Total economic classification	57 984	134 871	136 854	215 240	209 651	198 177	238 139	248 716	261 907

TABLE 21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: CONDITIONAL GRANT : SOCIAL SECTOR EPWP INCENTIVE GRANT: SOCIAL WELFARE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments									
Transfers and subsidies to:			3 948	8 289		15 071	12 873		
Non-profit institutions			3 948	8 289		15 071	12 873		
Households									
Social benefits									
Other transfers to households									
Payments for capital assets									
Payments for financial assets									
Total economic classification			3 948	8 289		15 071	12 873		

TABLE 22: SUMMARY OF DEPARTMENTAL TRANSFERS TO OTHER ENTITIES (NGO's)

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/45
HIV/AIDS NGOs	138 488	185 727	155 865	222 996	235 198	235 198	238 576	231 986	245 905
Substance Abuse, Prevention and Rehabilitation	17 693	15 130	32 586	44 118	44 118	44 118	44 675	47 352	50 193
Care and Service to Older Persons	120 510	114 791	120 987	150 253	155 201	155 201	157 125	161 177	170 530
Crime Prevention and Support	68 488	49 015	68 282	66 840	72 907	72 907	68 840	73 095	77 481
Services to Persons with Disabilities	51 326	71 885	87 403	75 533	78 485	78 485	77 530	81 284	86 161
Child Care and Protection Services	250 533	273 426	372 185	467 411	449 315	449 315	468 554	634 917	667 031
Victim Empowerment	11 224	9 464	32 601	30 404	37 068	37 068	30 867	40 920	44 466
Care and Support Services to Families	90 076	97 377	68 011	103 000	98 052	98 052	107 370	113 000	119 780
Sustainable Livelihoods	34 378	46 400	36 381	63 756	65 256	65 256	87 509	90 458	94 980
Youth Development		418	5 979	6 363	6 363	6 363	6 397	6 667	7 000
Total Departmental transfers to other entities	782 716	863 633	980 280	1 230 674	1 241 963	1 241 963	1 287 443	1 480 856	1 563 527

VOTE 7

DEPARTMENT OF LOCAL GOVERNMENT AND HOUSING

To be appropriated by Vote	R4 737 125 000
Responsible MEC	MEC for Local Government and Housing
Administering Department	Department of Local Government and Housing
Accounting Officer	Head of Department

1. OVERVIEW

Vision

We are an accountable department which builds integrated, sustainable communities that enjoy a good quality of life through promoting participatory governance.

Mission

To lead the provision of human settlements and coordinate the effective functioning of local government to promote sustained development in communities.

Values

Our values are informed by the Batho Pele (People First) principles of the South African Public Service and, as an organisation, our specific focus is on respect, integrity, responsibility, accountability and fairness.

Core mandate

- Based on our core mandate and on the broader mandate derived from the Constitution, the primary role of the Gauteng Department of Local Government and Housing (DLGH) is to provide capacity support to the municipalities and to promote and facilitate the provision of adequate housing in the province. Core functions of the Department include:
- Developing Gauteng Provincial Government (GPG) local government support and housing development policies that will strengthen local government service delivery provide houses for all and build sustainable communities;
- Develop and implement programmes and projects that give effect to GPG local government support and housing policies, as reflected in its short, medium and long-term plans;
- Provide key support services to local government in implementing the Municipal Finance Management Act (MFMA), and supporting local economic development (LED), community development workers (CDWs), the Expanded Public Works Programme (EPWP) and infrastructure development programmes funded through the Municipal Infrastructure Grant (MIG);
- Advise on and approve Integrated Development Plans (IDPs);
- Manage the housing delivery process and transform settlements, especially the 20 prioritised townships, into sustainable and vibrant communities; and
- Provide key housing services in respect of subsidies and rental housing policies.

Legislative and other mandate

Constitutional mandate

The mandate of the Department is derived from Chapters 3, 6 and 7 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996). Based on the Department's revised core mandate and on the broader mandate derived from the Constitution, the primary role of the DLGH is to provide capacity support to the municipalities and to promote and facilitate the provision of adequate housing in the province.

Legislative mandate

The following legislative mandate guides the implementation of the Department's programmes:

- Intergovernmental Relations Framework Act (Act No. 13 of 2005);
- Local Government: Municipal Property Rate Act (Act No. 6 of 2004);
- National Environmental Management Act (Act No. 107 of 1998), as amended by Act No. 8 of 2004;
- Broad Based Black Economic Empowerment Act (Act No. 53 of 2003);
- Municipal Finance Management Act (Act No. 56 of 2003);
- Local Government: Municipal Systems Act (Act No. 32 of 2000);
- Construction Industry Development Board Act (Act No. 38 of 2000);
- Public Finance Management Act (Act No. 1 of 1999);
- Local Government: Municipal Demarcation Act (Act No. 27 of 1998);
- Local Government: Municipal Structure Act (Act No. 117 of 1998);
- Extension of Security of Tenure Act (Act No. 62 of 1997);
- Land Administration Act (Act No. 2 of 1995);
- Reconstruction and Development Programme Fund Act (Act No. 7 of 1994);
- National Building Regulations and Building Standards Act (Act No. 103 of 1977);
- State Land Disposal Act (Act No. 48 of 1961); and
- Deeds Registries Act (Act No. 47 of 1937).

Policy mandate

The Department is guided by the following policies and strategies:

- Provincial Growth and Development Strategy (PGDS);
- Breaking New Ground Strategy (BNG);
- Global City Region (GCR) Strategy;
- National Framework for Local Economic Development in South Africa (2006 – 2011);
- National Spatial Development Perspective;
- National Housing Policy;
- National Housing Code; and
- Integrated development plans (IDPs) of the municipalities.

1.1 Aligning Departmental budgets to achieve prescribes outcomes

The Departments adopted the outcome approach in the previous financial year, with its Strategic Plan and Annual Performance Plan (APP) serving as the basis for the development of the outcomes plan. The budget is prioritised towards the Eradication of Informal Settlement, Rental Stocks and Alternative Tenure project. The Department contributes to three outcomes: sustainable human settlement and improved quality of household life; a responsive, effective and efficient local government system; and an efficient effective and development oriented public service and an empowered, fair and inclusive citizenship.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

This section provides a review of 2011/12, outlining the main achievements and progress made during the year and providing a brief discussion of challenges and new developments.

Sustainable human settlement and improved quality of household life

Output 1: Accelerated delivery of housing opportunities

The Department's efforts to accelerate housing delivery included plans to deliver fifty houses through the Winterveld renewal project, but this target was exceeded and 1 127 houses were completed in the current financial year. Through the Mixed-Housing Development Programme, the Department delivered 1 964 houses and 1 000 Community Residential Units (CRUs). In addition, 225 small scale (Backyard Rental) and social housing rental units were completed against the planned target of 271.

The upgrading and eradication of identified informal settlements through the provision of basic services, infrastructure and housing remains the focus areas of the Department. Through this programme the Department completed 2 795 houses, and 1 226 stands were serviced in the period under review. The construction of the twelve Cluster Homes was completed and is awaiting electricity connections; the construction of the emergency accommodation facility is complete and awaiting the occupation certificate from the building control department.

The Everton Urban Renewal Programme has seen a number of engagements taking place at a regional level, and designs for a broader sewer implementation have been prepared. The Everton Renewal Programme consultant has completed the design for the local portion of the reticulation project.

The Bekkersdal Urban Renewal Programme commenced with the implementation of Phase Two of the sewer project. The scoping and preparation of technical documentation for the refurbishment of the vandalised buildings in Bekkersdal was completed. The Department is in the process of finalising technical documentation for link roads and the bridge projects. The implementation of road construction in the Bekkersdal project is 63 percent complete.

The Department has finalised and approved the terms of reference for the inner-city business plans for Vereeniging. The engagements with the Mayoral Committee have been concluded, and a project review and a status quo analysis are underway.

In rehabilitating and renewing identified townships, 34 development areas have been identified in 166 wards and the status quo reports are complete for all 34 areas. In carrying out the Tembisa Master Plan, sector departments have been formally requested to nominate delegates for the task teams. Ekurhuleni Metropolitan Municipality has commenced with the process of acquiring the services of an independent coordinator through the Neighbourhood Development Grant.

Output 2: More efficient land utilisation

The Department has acquired some 516 portions of land throughout the province for the development of new housing. The Department continues to engage with private and public land owners with the intention of securing additional suitable land for housing development. The densification strategy which promotes high rise buildings and the use of alternative building technology has contributed to more efficient land utilisation.

Output 3: Improved property market

The Department and the State Law Advisors continued their efforts to finalise the Inclusionary Housing Bill. Whilst it was intended that this Bill would have been passed into law by now, it became evident that a considerable amount work needs to be done before it is finalised. The Finance Linked Individual Subsidy Programme (FLISP) policy was finalised in the 2011/2012 financial year and will be implemented in some of the Department's Mixed Housing Development projects, starting with the Lufereng Housing Project, and will be extended to other projects as more funding is available.

A responsive, effective and efficient local government system

Output 1: Differentiated approach to municipal financing, planning and support

The implementation of training programmes for municipal officials in critical and scarce skills training continued although on a limited scale due to funding constraints in the financial year. Initiatives such Operation Clean Audit (OPCA) and other interventions have significantly improved the performance in the province's municipalities. The recent report from the Auditor General proves the success of these efforts.

A total of 17 officials continued with Internal Audit Technician learnership training and 51 young graduates were recruited and are currently undergoing workplace training in the municipal finance area. Support provided to municipalities in the implementation of Performance Management System (PMS) and other management interventions were delayed due to merger process in the City of Tshwane.

Output 2: Improving access to basic services

The implementation of two alternative energy projects in municipalities with the purpose of implementing the Gauteng Integrated Energy strategy was achieved. The energy efficiency drive in Tshwane municipality saw the retrofitting of street lights with energy efficient bulbs and traffic intersections, and the City of Johannesburg embarked on the development of Alternative Energy strategy. The target of installing 3000 solar geysers by municipalities has been surpassed, with a total of 16 730 solar geyser having been installed across Tshwane, Ekurhuleni and Sedibeng.

Progress on the Gauteng Provincial Bulk Infrastructure Plan has seen the Ekangala Waste Water Treatment Works (WWTW) and Percy Stewart being funded by the municipal capital budgets and grant funding from the MIG programme. In Sebokeng, a consultant has been appointed to design; this is funded by Department of Water Affairs (DWA) to an amount of R40 million.

The Sedibeng Regional Sewer Scheme indicates that preliminary designs for Sebokeng have been completed. In Kungwini, the Ekangala WWTW upgrades have already commenced and 40 per cent of the construction work is complete. Preliminary designs have been completed for Sebokeng and Mogale City, while Percy Stewart is under construction (civil, electrical, mechanical and chemical upgrading).

Output 3: Actions supportive of the human settlement outcomes

The Department targeted 2000 land parcels to be devolved to municipalities as support to municipalities to increase densities and release well-located public land. Even though there are delays in appointing a service provider, physical verification of properties to be devolved has to be done on each land parcel in order to determine the current status of the land parcels before transfer.

Output 4: Deepen democracy through a refined ward committee model

The implementation of the Public Participation Framework continued in the 2011/12 financial year. The Department has finalised the guidelines for the establishment of ward committees as well as the funding model.

Output 5: Administrative and financial capability

The Department, in collaboration with the Department of Finance, is assisting municipalities to achieve clean audit reports by 2014. In strengthening support for municipalities, the Department is implementing the revenue and debt management model. The West Rand Municipality has procured a service provider to undertake the feasibility study and to develop the implementation strategy for the establishment of the shared services.

Output 6: Single window of coordination

Regarding issues relating to the implementation of the provincial Inter-Governmental Relations (IGR) Framework, no Member of Mayoral Committee meeting took place during the third quarter of the 2011/12 financial year. All councillors in the Province were sworn in by end of May, and were inducted by the end of July. A database of all MMC's in each of the municipalities was developed. This affected the Member of Executive Council and Member of Mayoral Council forums. However a database of IGR infrastructure programmes is being prepared and the development and implementation of the IGR monitoring framework and plan for municipalities is underway. The IGR Conference was held late in the last financial year 2010/11 and it has taken some time to finalize the report. This report influences the development of the IGR Implementation Plan as the resolutions need to be signed off and included in the Plan. All municipalities in the province have drafted their IDPs, and preparations for IDP analysis are ongoing.

Efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship

Output 2: Human resource management and development

The merger of former department of Housing and Department of Local government process and the placement of employees were finalised. Consultations regarding placement of staff subsequent to the reconfiguration process were finalized in line with the General Public Service Sector Bargaining Council (GPSSBC) Resolution 1 of 2011. The report on the implementation of the new organizational structure and the placement of staff was approved internally and forwarded to the Office of the Premier for reporting purposes and to the GDF for implementation.

3.OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

The Department remains committed to its core mandate: to ensure the provision of housing and the effective functioning of local government across the province in order to build sustainable communities and facilitate shared and equitable social and economic growth and development.

In 2011/12, the Department reviewed its five-year strategy in order to reprioritise and align its targets and resources towards the achievement of Outcomes 8 and 9, as per the Delivery Agreements. The Department's contribution towards the achievement of "Sustainable human settlements and improved quality of household life as well as a responsive, accountable, effective and efficient local government system" is reflected in the planned delivery of the following outputs for the 2012/13 financial year:

Sustainable human settlement and improved quality of household life

Output 1: Accelerated delivery of housing opportunities

The Department will facilitate the development of innovative quality housing solutions and accelerate delivery of housing opportunities through the Mixed-Housing Development Programme, Eradication of Informal Settlements, Urban Renewal and Alternative Tenure Programmes. As a result of combined efforts across all Human Settlement Development Programmes, the Department plans to service approximately 21 150 stands and build approximately 29 500 houses.

The Alternative Tenure Programme includes social and rental housing, backyard rental and hostel re-development. It is aimed at the creation of affordable rental accommodation for households who prefer to rent rather than to own houses. Hostel re-development aims to transform hostels from single gender dormitory-type accommodation to a choice between rental and ownership tenure, as well as units including self-contained single, communal or family units. In total, the programme plans to deliver 1,681 units: 180 backyard rental units; 511 social and rental housing units; 990 affordable rental accommodation (hostel re-development) units; 393 backyard rental units; 1 097 social and rental housing units; and 2 664 affordable rental accommodation units.

The Department will provide ongoing capacity support and monitoring and evaluation of the accredited Level 1 and 2 Metros in relation to the delivery of housing. It will also plan accreditation of Level 3 Metros.

Output 2: Access to basic services

In the 2012/13 financial year, the Department plans to deliver the following basic services: 110 000 households provided with access to basic water, 15 000 households provided with access to basic sanitation, and 50 000 households provided with access to basic electricity.

Output 3: More efficient land utilisation

The Department plans to acquire 15 well-located properties for low income and affordable housing. Three hundred properties will be inspected to be secured, whilst 4 020 will be recommended for vesting with the GPG.

Output 4: Improved property market

The Inclusionary Housing Bill implementation process will commence in the 2012/13 financial year. The implementation guidelines for the Sustainable Human Settlements Strategy and Plan on the integrated approach to human settlements will be developed and approved in the financial year.

A responsive, effective, and efficient local government system

Output 1: Differentiated approach to municipal financing, planning and support

Five hundred officials will be trained and mentored in project and contract management, finance, technical skills, the built environment and governance across all municipalities. Support will be provided to five municipalities to customise and implement the Human Resource Framework, Strategy and Guidelines. In the Sedibeng and West Rand district municipalities, the department will provide support in the implementation of the Performance Management System.

Output 2: Improving access to basic services

The Department planned to facilitate in 2012/13 the implementation of Water Conservation and Water Demand Management Programme in nine municipalities. It also planned to support the upgrading of five Waste Water Treatment Works. The Department will promote a sustainable energy supply mix through the implementation of the Provincial Integrated Energy Strategy. This strategy involves ongoing implementation of ten alternative energy projects initiated in the 2011/12 financial year. It also involves the use of solar and wind energy sources, resulting in the installation of 35 000 solar geysers in 2012/13.

Output 5: Deepen democracy through a refined ward committee model

As part of DLGH's strategic goals and the provincial strategic priority of strengthening the developmental state and good governance, the Department plans to deepen participatory democracy processes and strengthen its institutions through the implementation of public participation, CDW and stakeholder mobilisation initiatives. The Department will support municipalities in ensuring the establishment and functionality of all ward committees in the province. The Department also plans to facilitate and provide support for the development and implementation of the Public Participation Framework, Operational Plan and Budget for the five municipalities within the West Rand jurisdiction. The Department also plans to convene four Public Participation Dialogues throughout the province, and supporting twenty advocacy/community initiatives across the three spheres of government.

Output 6: Administrative and financial capability

The Department continues to provide targeted municipal financial support in order to improve financial viability and administrative capacity of municipalities. It will provide support to five municipalities to assist them to comply with Generally Recognised Accounting Practice (GRAP) standards. In the West Rand district area, the Department will provide support with the establishment of a shared services centre in the areas of internal audit and audit committees. Continued support will be provided to disclaimed and qualified municipalities in order to improve their future audit outcomes. DLGH will provide support to Ekurhuleni Metropolitan Council and Emfuleni, Mogale City, Westonaria, Randfontein and Lesedi in the implementation of the Revenue and Debtor Management Model.

Output 7: Single window of coordination

The Department will provide support to 12 municipalities to implement the provincial IGR framework as well as host quarterly IGR practitioners' seminars. DLGH will provide support to traditional institutions in the implementation of legislation and provide three capacity building programmes to 20 traditional councillors.

4. RECEIPTS AND FINANCING**4.1 Summary of receipts****TABLE 1: SUMMARY OF RECEIPTS: LOCAL GOVERNMENT AND HOUSING**

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	673 598	913 820	863 947	763 732	783 732	783 732	733 349	779 910	832 954
Conditional grants	2 823 711	3 187 086	3 771 831	3 804 611	3 804 647	3 804 647	4 003 776	4 329 066	4 620 481
Human Settlement Grant	2 823 711	3 187 086	3 771 831	3 804 611	3 804 647	3 804 647	4 003 776	4 329 066	4 620 481
Total receipts	3 497 309	4 100 906	4 635 778	4 568 343	4 588 379	4 588 379	4 737 125	5 108 976	5 453 435

The Department's receipts include the conditional grant and equitable share received from the National Department of Human Settlement. The grant allocation is for the implementation of national and provincial housing programmes and the equitable share is primarily for carrying out the operational activities of the Department.

The biggest share of the Department's receipts is from the conditional grant allocation. The total receipts for the 2008/09 financial year amounted to R3.4 billion, increasing to R4.6 billion in 2010/11 and R4.5 billion in the current financial year. The total budget for the Department in the 2012/13 financial year amounts to R4.6 billion and increases gradually to R5.4 billion over the MTEF to enable the Department to deliver on its mandate. This is an annual average growth rate of 6.1 per cent.

The provincial allocation and conditional grants allocated to the Department during the 2011/12 MTEF provide for finalising the Alexandra Urban Renewal Project, rehabilitation of the 20 PTP and providing financial assistance to municipalities. The Department's receipts increase from R4.5 billion in 2011/12 after adjustment, to R5.4 billion in the 2014/15 financial year, an increase of R865 million. The increase is mainly due to the Housing Conditional Grant which enables the provision of housing and the eradication of informal settlements to continue.

4.2 Departmental receipts**TABLE 2: DEPARTMENTAL RECEIPTS: LOCAL GOVERNMENT AND HOUSING**

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Sales of goods and services other than capital assets	236	340	372	432	386	425	452	477	506
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	410	479	210	301	32	132	317	334	354
Sales of capital assets									
Transactions in financial assets and liabilities	1 805	4 089	861	3 262	15 940	17 772	3 425	3 613	3 830
Total departmental receipts	2 451	4 908	1 443	3 995	16 358	18 329	4 194	4 424	4 690

The DLGH is not a revenue generating department. The main sources of own revenue are parking, third party commissions, tenders and servitudes from Eskom. The revenue of the Department will remain relatively constant, with a slight increase expected due to cash collections from hostel dwellers. Departmental receipts decreased from R2.4 million in 2008/09 to R1.4 million in the 2010/11 financial year. Due to recovery of overpayment, the departmental receipts increased from R3.9 million to R16.3 million for the 2011/2012 financial year. The receipts are projected to decrease to R4.2 million in 2012/13 and increase marginally over the MTEF to R4.6million in 2014/15.

The increase of R16.3 million was a once-off receipt item as the result of recovery of bad debts. The rest of the revenue items will be collections on a monthly basis which will vary from month to month. The revenue estimations are based on parking, third party commissions and Persal related items which are permanent and stable. Adjustments on revenue are based on an increase in personnel or the growth of Department which increases certain revenue items.

In relation to sales of goods and services other than capital assets, parking and commission are the main source of income on this item. This income remains relatively stable as the volume of parking has been constant with slight increases each year. Rent received from hostel dwellers has not yet been collected but measures are to be taken to appoint a service provider for cash collection at hostels.

5. PAYMENT SUMMARY

5.1 Key assumptions

The Department has budgeted for a 6.8 percent wage increase for the 2011 Medium Term Expenditure Framework (MTEF) for this financial year, based on projected consumer price inflation (CPI).

The following elements have been taken into account when determining personnel and other budgets for the new MTEF:

- Number of staff and possible changes over MTEF;
- Basic salary cost including Improvement on Conditions Service adjustments from 1 July and January each year;
- Salary increases for people with scarce skills;
- Grades and level of staff members;
- Increased take up of benefits such as medical aid, homeowners' allowance etc;
- Skills development;
- Inflation related items have been based on headline CPI projections; and
- Provision has been made for the migrated municipality from North West.

5.2 Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: LOCAL GOVERNMENT AND HOUSING

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	292 499	303 283	342 112	307 450	322 896	315 234	266 740	271 752	286 567
2. Human Settlement	3 069 760	3 553 526	4 050 554	4 006 020	3 991 297	4 003 846	4 267 006	4 605 632	4 911 045
3. Cooperative Governance	264 205	196 434	136 526	251 459	270 472	248 796	198 762	226 655	250 317
4. Traditional Institutional Development	3 699	3 786	3 130	3 414	3 714	3 919	4 617	4 937	5 506
Total payments and estimates	3 630 163	4 057 029	4 532 322	4 568 343	4 588 379	4 571 795	4 737 125	5 108 976	5 453 435

5.3 Summary of economic classification

TABLE 4: SUMMARY OF ECONOMIC CLASSIFICATION: LOCAL GOVERNMENT AND HOUSING

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	562 143	597 820	593 964	667 176	668 063	670 463	651 406	699 550	748 270
Compensation of employees	345 134	402 745	429 494	518 633	518 633	520 136	546 510	582 033	619 865
Goods and services	217 009	195 075	164 470	148 543	149 430	150 327	104 896	117 517	128 405
Interest and rent on land									
Transfers and subsidies to:	3 056 420	3 282 243	3 925 623	3 857 520	3 876 669	3 857 620	4 066 276	4 394 426	4 689 340
Provinces and municipalities	79 920	14 000	103 510		20 000				
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	2 976 500	3 268 243	3 822 113	3 857 520	3 856 669	3 857 620	4 066 276	4 394 426	4 689 340
Payments for capital assets	11 555	175 548	12 660	43 647	43 647	43 647	19 443	15 000	15 825
Buildings and other fixed structures		81 951							
Machinery and equipment	11 555	1 808	12 660	43 647	43 647	43 647	19 443	15 000	15 825
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets		91 790							
Software and other intangible assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets	45	1 418	75			65			
Total economic classification	3 630 163	4 057 029	4 532 322	4 568 343	4 588 379	4 571 795	4 737 125	5 108 976	5 453 435

The largest share of the budget is allocated to the Human Settlement Programme, which aims at establishing sustainable human settlements where all citizens have access to social and economic amenities such as community halls, sports facilities and welfare centres. The total departmental expenditure increases from R3.6 billion in 2008/09 to R4.5 billion in the 2010/11 financial year.

The Department's budget further grows from R4.5 billion in 2011/12 to R5.4 billion or 6.1 per cent over the MTEF. The budget increase is attributed to growth in the Human Settlement Grant allocation to address the demand for housing related to immigration to Gauteng.

Total expenditure on compensation of employees increased sharply from R345 million in 2008/09 to R518 million in 2011/12, an annual average growth rate of 14.7 per cent. This mainly relates to the merger of the former Department of Housing and Department of Local Government departments as well as higher than anticipated wage agreements and an amount of R80 million that was allocated for community development workers. The personnel budget grows from R518 million in 2011/12 to R546 million in 2012/13 and to R620 million in 2014/15.

Total expenditure on goods and services declined considerably from R217 million in 2008/09 to R164 million 2011/12, a decrease of 11 per cent. This budget decreases by 30 per cent in 2012/13 from R148 million to R104 million. The decrease results from the reprioritisation process and the allocation by Provincial Treasury of some of these funds to the personnel budget as a result of the Department filling critical positions.

5.4 Transfers

TABLE 5: SUMMARY OF DEPARTMENTAL TRANSFERS TO LOCAL GOVERNMENT BY CATEGORY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category A	5 700	9 500	3 510						
Category B	57 852	500							
Category C	16 368	4 000							
Total departmental transfers to local government	79 920	14 000	3 510						

5.5 Infrastructure payments

TABLE 6: SUMMARY OF INFRASTRUCTURE BUDGET BY CATEGORY

	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R Thousand	2008/09	2009/10	2010/11	2011/12			2013/14	2013/14	2014/15
Payments for infrastructure by category									
New and replacement assets	2 541 449	2 609 954	3 799 239	3 784 397	3 784 397	3 784 397	3 916 776	4 244 926	4 530 945
Existing infrastructure assets	251 741	652 488	115 722	142 000	142 000	142 000	142 000	142 000	150 520

R Thousand	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2013/14	2013/14	2014/15
Upgrades and additions	240 570	163 122	18 477	61 041	61 041	61 041	45 000	45 000	45 000
Rehabilitation, renovations and refurbishments		163 122		9 959	9 959	9 959	26 000	26 000	30 260
Maintenance and repairs	11 171	326 244	97 245	71 000	71 000	71 000	71 000	71 000	75 260
Infrastructure transfers									
Current									
Capital									
Current infrastructure	11 171	326 244	97 245	71 000	71 000	71 000	71 000	71 000	75 260
Capital infrastructure	2 782 019	2 936 198	3 817 716	3 855 397	3 855 397	3 855 397	3 987 776	4 315 926	4 606 205
Total	2 793 190	3 262 442	3 914 961	3 926 397	3 926 397	3 926 397	4 058 776	4 386 926	4 681 465

Bekkersdal Renewal Project Turnaround Strategy

The Bekkersdal Renewal Project has adopted a new regional approach to housing development within the West Rand, relocating informal dwellings from unsafe and dolomitic ground to new housing development areas such as Middlevlei/ Droogeheuvel and Westonaria South. In the 2011/12 financial year, the Department plans to service 1 510 stands and build 1800 mixed housing development units in the Bekkersdal area.

Alexandra Renewal Project (ARP)

In Far East Bank Ext 7, a total of 1 363 units have been completed and 956 registered at the Deeds Office. The Far East Bank Ext 9 (K206) has been allocated 1 065 primary units, 1 020 rental units and 10 special needs houses. An amount of R28 million is budgeted in 2012/13 for 10 000 new electricity connections, and bulk supply upgrading has resumed for this project. The construction of 12 community cluster homes has resumed and the contractors are on site and have started on the project. Around 15 projects have been placed on hold due to financial constraints; this includes the conclusion of 65 township proclamation processes and township registrations, upgrading of Polosho and Emfundisweni schools, the Alex Alexandra stadium and the development of the new magistrate's court precinct.

Hostels

Depending on the qualification criteria, current hostel dwellers and residents from surrounding communities will be provided with accommodation from amongst the following types: affordable rental units, community rental units, transitional rental and RDP (walk up) flats. *The focus has been on completing work on the following thirteen hostels: Diepkloof, Meadowlands, Orlando West, Dube, Kagiso, Mohlakeng, Saulsville, Mamelodi, Refilwe, Sebokeng, Boipatong, Sethokga and Buyafuthi.*

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

The main goal of the Administration Programme is to strengthen and align the Department's organisational capacity and capability to deliver on its mandate. It enables the Department's business units to perform efficiently by providing corporate support (HR, financial management, ITC and facilities support). The programme ensures effective leadership, management and administrative support to the core business divisions through continuous refinement of organizational strategy and structure in compliance with appropriate legislation and best practice. The programme's outputs are a reflection of government's Outcome 12 which seeks to achieve "An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship."

Programme objectives

- To ensure that Human Resource Management is a strategic partner to all units in the Department;
- To provide effective legal services to the Department;

- To provide efficient and effective facilities management to the Department;
- To provide effective, efficient and stable ICT infrastructure and support to the Department;
- To ensure prudent financial management and efficient and effective procurement systems; and to ensure that financial planning and budgeting are aligned to the Department's strategic plan;
- To provide for the functioning of the Office of the MEC and legislative support services;
- To ensure maintenance of effective, efficient and transparent risk management, financial systems and controls in order to safeguard departmental assets; and
- To ensure good corporate governance and improved productivity through the promotion of discipline, transparency, independence, accountability, fairness and social responsibility within departmental operations.

TABLE 7: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	24 585	21 593	18 197	28 672	28 672	28 737	2 324	2 638	3 043
2. Management	267 914	281 690	323 915	278 778	294 224	286 497	264 416	269 114	283 524
Total payments and estimates	292 499	303 283	342 112	307 450	322 896	315 234	266 740	271 752	286 567

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	267 130	284 520	322 993	283 287	298 633	290 906	241 740	249 252	262 867
Compensation of employees	157 375	175 052	190 193	202 808	202 808	202 808	216 644	232 028	247 262
Goods and services	109 755	109 468	132 800	80 479	95 825	88 098	25 096	17 224	15 605
Interest and rent on land									
Transfers and subsidies to:	16 553	16 063	11 376	18 579	18 679	18 679	7 500	7 500	7 875
Provinces and municipalities			3 510						
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	16 553	16 063	7 866	18 579	18 679	18 679	7 500	7 500	7 875
Payments for capital assets	8 771	1 282	7 668	5 584	5 584	5 584	17 500	15 000	15 825
Buildings and other fixed structures									
Machinery and equipment	8 771	1 282	7 668	5 584	5 584	5 584	17 500	15 000	15 825
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets	45	1 418	75			65			
Total economic classification	292 499	303 283	342 112	307 450	322 896	315 234	266 740	271 752	286 567

The programme's budget increased from R292 million in 2008/09 to R342 million in 2010/11. During 2011/12, the budget amounted to R307 million, adjusted upwards by R15 million or 4.8 percent during the virements process to fund spending on goods and services. The budget decreases from R315 million in current financial year to R266 million in 2012/13, a 15 percent decline in the growth rate year on year.

The Department's expenditure on compensation of employees grew by an annual average of 8.8 per cent from to R157 million in the 2008/09 to R202 million in the 2011/12 financial year. The trend is due to higher than inflationary adjustments. It is expected that R695 million of the programme's budget over the MTEF will be spent on compensation of employees, and R57 million on goods and services.

The budget for goods and services decreases from R88 million in 2011/12 to R25 million in 2012/13. This is mainly because the goods and services budget for the 20PTP and Urban Renewal Programmes are being moved to Programme 2: Human Settlements where projects are implemented.

The payments for capital assets budget grows rapidly over the MTEF from R5.5 million in 2011/12 to R17.5 million in 2012/13. This is an annual average growth rate of 213 per cent year on year. The increase is due to centralisation of administration functions. The funds will be utilised for refurbishment the Department's offices.

PROGRAMME 2: HUMAN SETTLEMENT

Programme description

The core focus of the Human Settlements Programme is to build cohesive and sustainable communities by ensuring that innovative services and infrastructure are provided to create sustainable human settlements. The programme promotes effective and efficient delivery of national and provincial housing programmes. It also concentrates on the integrated redevelopment of urban communities at scale, cultivating sustainable local economies. Attached to the programme are other transversal functions that include quality assurance, research, policy development, strategic planning and housing support. The programme is also responsible for the efficient management of provincial assets through property management. The programme's outputs are reflected in government's Outcome 8, which seeks to achieve "Sustainable human settlement and improved quality of household life."

Programme Objectives

- Develop and advance the regulatory environment for sustainable human settlements;
- Capacitate municipalities and officials in the human settlements sector;
- Socio-economic integration of vulnerable groups through human settlement initiatives;
- Provide and develop integrated infrastructure for the creation of cohesive communities;
- Provide and facilitate the development of innovative and quality housing solution; and
- Ensure the efficient and effective management of departmental fixed assets.

TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES: HUMAN SETTLEMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Housing Needs, Research and Planning	15 492	16 708	9 497	20 434	20 434	20 534	13 707	14 422	15 587
Administration	5 656	7 029	2 921	5 484	5 484	5 584	2 815	3 964	4 375
Policy	4 168	3 673	3 451	5 599	5 599	5 599	4 401	4 097	3 847
Planning	3 668	4 175	2 598	6 199	6 199	6 199	3 242	3 099	3 727
Research	2 000	1 831	527	3 152	3 152	3 152	3 249	3 262	3 638
2. Housing Development	2 986 755	3 455 409	3 943 050	3 911 391	3 896 632	3 909 117	4 179 104	4 512 934	4 817 182
Administration	80 805	191 386	113 382	102 280	87 521	102 746	209 680	221 612	231 321
Financial Interventions	327 556	114 513	118 369	436 447	436 483	436 483	472 914	498 924	498 924

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Incremental Interventions	1 953 006	2 587 297	3 180 421	2 718 441	2 718 405	2 715 665	2 812 921	3 071 211	3 365 750
Social and Rental Intervention	577 389	528 592	472 463	593 948	593 948	593 948	620 301	654 418	654 418
Rural Intervention	47 999	33 621	58 415	60 275	60 275	60 275	63 288	66 769	66 769
3. Housing Assets Management Property Management	67 513	81 409	98 007	74 195	74 231	74 195	74 195	78 276	78 276
Administration	15 516	13 138	13 981						
Sale and Transfer of Housing Properties	23 997	27 271	43 357	30 309	30 309	30 309	31 825	33 576	33 576
Devolution of Housing Properties	1 000		60	1 044	1 044	1 044	1 096	1 156	1 156
Housing Properties Maintenance	27 000	41 000	40 609	42 842	42 878	42 842	41 274	43 544	43 544
Total payments and estimates	3 069 760	3 553 526	4 050 554	4 006 020	3 991 297	4 003 846	4 267 006	4 605 632	4 911 045

TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: HUMAN SETTLEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	109 813	127 613	136 332	144 016	129 257	141 842	208 230	218 706	229 580
Compensation of employees	86 715	103 667	113 761	114 016	114 016	115 365	150 958	160 771	171 219
Goods and services	23 098	23 946	22 571	30 000	15 241	26 477	57 272	57 935	58 361
Interest and rent on land									
Transfers and subsidies to:	2 959 947	3 252 173	3 914 222	3 837 941	3 837 977	3 837 941	4 058 776	4 386 926	4 681 465
Provinces and municipalities			100 000						
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	2 959 947	3 252 173	3 814 222	3 837 941	3 837 977	3 837 941	4 058 776	4 386 926	4 681 465
Payments for capital assets		173 740		24 063	24 063	24 063			
Buildings and other fixed structures		81 951							
Machinery and equipment				24 063	24 063	24 063			
Heritage Assets									
Specialised military assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Biological assets									
Land and sub-soil assets		91 790							
Software and other intangible assets									
Payments for financial assets									
Total economic classification	3 069 760	3 553 526	4 050 554	4 006 020	3 991 297	4 003 846	4 267 006	4 605 632	4 911 045

The total expenditure of the Human Settlement programme grew from R3billion to R4billion between the 2008/09 and 2011/12 financial years, an annual average growth rate of 8 percent. The increase in expenditure between 2008/09 and 2011/12 relates to the growth in additional allocations received for the Urban Renewal Programme. An amount of R36 000 was allocated to the Human Settlement Grant during the 2011/12 adjustment budget for disaster relief initiatives to repair infrastructure or houses that had been damaged by floods in the early part of the previous financial year.

In 2011/12, the Department completed the development of the Inclusionary Housing Incentives chapter of the Inclusionary Housing Bill and submitted the Multi-year Housing Development Plan to the National Department of Human Settlements. It also delivered 16 990 serviced stands, exceeding the target for the year by 280 percent. In housing delivery, the programme delivered 18 434 houses, or 67.5 per cent delivery of the targeted houses.

The 2012/13 budget is mainly assigned to Sub-programme 2: Housing Development, which over the next four years will focus on developing mixed housing on appropriately located land. Through the Housing Development programme, the Department plans to service approximately 21 159 stands and build approximately 29 598 houses. In eradicating informal settlements, the sub-programme plans to deliver 84 917 houses and service 86 339 stands throughout the province between the 2011/12 and 2014/15 financial years.

The increase in compensation of employees over the period under review relates to the higher anticipated wage agreement and the implementation of other collective agreements. The increase over the 2011/12 MTEF can be attributed to additional funding received to compensate for the carry-through costs of the higher than anticipated 2010 wage agreement and carry-through costs of personnel.

The budget for goods and services increases significantly from R26 million in 2011/12 to R57 million (or an increase of 116 per cent) in the 2012/13 financial year. The increase in goods and service results from a decision to allocate the total budget of the 20PTP and Urban Renewal projects to this programme for implementation. The budget is mainly attributed to consultants and professional business and advisory services, agency and outsourced services. This is related to procured goods and services for the 20 PTP and the Urban Renewal Programme.

Transfers and subsidies to households saw a rapid increase from R2.9billion in 2008/09 to R3.8 billion 2011/12. This is largely due to the Human Settlement Development Grant to fund the growing housing demand in the province. The programme projects to spend 100 percent of the Human Settlement Development Grant. Transfers to households grow from R4billion to R4.681 billion. This is an annual average growth of 6.8 per cent over the MTEF. The funding is to accelerate the delivery of housing with the province.

SERVICE DELIVERY MEASURES

SUB PROGRAMME: HOUSING NEEDS, RESEARCH AND PLANNING

Performance Measure/Indicator	Estimates Annual Targets		
	2012/13	2013/14	2014/15
Approved implementation plan for the Inclusionary Housing (IH) Bill by March 2013	Development and approval of implementation plan for the IH Bill	Support municipalities with implementation	Support municipalities with implementation
Approved implementation guidelines for Sustainable Human Settlement Strategy and Plan on integrated approach to human settlements by March 2013	Development and approval of implementation guidelines for the approved strategy	Implementation	Implementation
Approved Multi-Year Housing Development Plan (MYHDP) developed by March 2013	Approved MYHDP	Approved MYHDP	Approved MYHDP
Approved Annual Performance Plan (APP) developed by March 2013	Approved APP	Approved APP	Approved APP

SUB- PROGRAMME: HOUSING DEVELOPMENT

Performance Measure/Indicator	Estimated Annual Targets		
	2012/13	2013/14	2014/15
1600 sites serviced for Winterveld Urban Renewal Programme (URP) by March 2013	1 600	1 716	1 400
1600 housing units completed for Winterveld URP by March 2013	1 600	3 206	1 400
3 specialist studies conducted to confirm and determine areas of need in selected townships by October 2012	3 specialist studies conducted	3 specialist studies conducted	3 specialist studies conducted
2 policies developed and implemented to give effect to the EPWP principles by March 2013	1 policy on job creation developed 1 policy on skills development developed	Implementation of policies	Review of policies
200 serviced sites improved/upgraded for rural housing by March 2013	200	1 500	0
20 housing units completed for rural housing by June 2012	20	500	0
4843 sites serviced for Mixed-Housing Development (MHD) by March 2013	4 843	3 200	200
3800 housing units completed for MHD by March 2013	3 800	7 115	500
14516 serviced sites completed for eradication of informal settlements by March 2013	14 516	18 470	2 000
24178 housing units completed for eradication of informal settlements by March 2013	24 178	33 107	12 000
2000 rental units completed (SHIs and small-scale) by March 2013	2 000	3 322	200
2143 community residential units constructed by March 2013	2 143	5 556	1 000

SUB-PROGRAMME: HOUSING ASSET MANAGEMENT PROPERTY MANAGEMENT

Performance Measure/Indicator	Estimated Annual Targets		
	2012/13	2013/14	2014/15
8000 residential properties transferred to beneficiaries through Enhanced Extended Discount Benefit Scheme (EEDBS) by March 2013	8 000 residential properties transferred	8 000	8 000
1000 housing disputes resolved within the province by March 2013	1000 housing disputes resolved	1 000	1 000
1400 disputes resolved by the Rental Housing Tribunal between landlords and tenants by March 2013	1400 disputes resolved	1400	1500
6 hostels maintained by March 2013	6 Inner-city hostels	6 Inner-city hostels	6 Inner-city hostels
200 vacant stands maintained by March 2013	200 vacant stands maintained	200 vacant stands maintained	200 vacant stands maintained

PROGRAMME 3: COOPERATIVE GOVERNANCE**Programme description**

The goal of the Cooperative Governance Programme is to strengthen the developmental state by enhancing participatory governance and building the capacity and capability of local government to achieve its constitutional mandate. In addition, the programme seeks to build an inclusive economic environment which is conducive to the creation of decent work. The programme coordinates and facilitates development and planning in

municipalities to ensure that a variety of services are accessible to communities and are delivered in an integrated and sustainable manner. The programme's outputs are reflected in government's Outcome 9 which seeks to achieve "A responsive, accountable, effective and efficient local government system."

Programme objectives

- Deepen participatory democracy processes and strengthen its institutions;
- Strengthen institutions of governance, service delivery and capacity within municipalities;
- Acquire, manage and develop, suitable and well located land (including state-owned) for the creation of sustainable human settlements;
- Ensure accelerated municipal basic services and infrastructure delivery to meet national targets;
- Full inter-operability amongst provincial management and disaster management centres in the province;
- Establish, coordinate and monitor the operations and effectiveness of provincial disaster management; and fire brigade structures;
- Full compliance with fire and rescue services norms and standards; and
- Creation of awareness by conducting disaster management and fire and rescue services campaigns.

TABLE 11: SUMMARY OF PAYMENTS AND ESTIMATES: COOPERATIVE GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Local Governance	138 493	161 245	107 921	208 011	227 024	205 554	166 744	190 992	204 743
Municipal Governance	8 002	8 677	2 672	11 796	11 796	11 796	4 107	4 916	5 210
Municipal Finance	22 333	26 049	9 925	64 836	63 849	63 849	15 420	18 258	19 353
Community Development Workers	77 176	82 588	78 574	86 379	86 379	84 101	92 000	97 520	103 370
Capacity and Development	30 982	43 931	16 750	45 000	65 000	45 808	55 217	70 298	76 810
2. Development and Planning	125 712	35 189	28 605	43 448	43 448	43 242	32 018	35 663	45 574
Land Management	4 715	5 115	4 352	6 282	6 282	6 282	4 970	5 293	8 716
Municipal Integrated Development	7 879	8 464	6 925	8 909	8 909	8 909	9 103	10 180	10 790
Planning	37 287	13 149	8 698	20 588	20 588	20 382	9 333	10 558	17 126
Disaster Management	75 831	8 461	8 630	7 669	7 669	7 669	8 612	9 632	8 942
Municipal Infrastructure									
Total payments and estimates	264 205	196 434	136 526	251 459	270 472	248 796	198 762	226 655	250 317

TABLE 12: SUMMARY OF ECONOMIC CLASSIFICATION: COOPERATIVE GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	181 612	181 901	131 509	236 459	236 459	233 796	196 819	226 655	250 317
Compensation of employees	99 620	121 439	123 144	198 999	198 999	198 999	176 360	186 518	198 401
Goods and services	81 992	60 462	8 365	37 460	37 460	34 797	20 459	40 137	51 916
Interest and rent on land									
Transfers and subsidies to:	79 920	14 007	25	1 000	20 013	1 000			
Provinces and municipalities	79 920	14 000			20 000				
Departmental agencies and accounts									
Universities									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households		7	25	1 000	13	1 000			
Payments for capital assets	2 673	526	4 992	14 000	14 000	14 000	1 943		
Buildings and other fixed structures									
Machinery and equipment	2 673	526	4 992	14 000	14 000	14 000	1 943		
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	264 205	196 434	136 526	251 459	270 472	248 796	198 762	226 655	250 317

The programme's total expenditure declined at an annual average rate of 8.7 per cent from R264 million to R136 million between the 2008/09 and 2010/11 financial years. However, it increased again to R251 million in the 2011/12 financial year. The programme's budget increased by R112 million, or 54 per cent year on year, between the 2010/11 and 2011/12 financial years. The significant increase in the budget is attributed to the compensation of employees allocation for Community Development Workers, and to fund financial management capacity development in municipalities.

An additional amount of R20 million was allocated to Tshwane Metropolitan in relation to funding the integration of the Metsweding municipality. The allocated funds cater for the amalgamation of the Metsweding Persal System into Tshwane, ensure that the systems and assets registers of both municipalities are connected, and to ensure that the Metsweding region continues to function in terms of infrastructure.

Total expenditure on compensation of employees increased from R100 million from 2008/09 to R123 million in 2010/11. The budget increases significantly by R75 million or 61 per cent in the 2011/12 financial year. This is ascribed to the organisational restructuring and the resultant filling of posts and the various wage agreements which includes the funding of the Community Development Workers programme. The substantial increase from 2011/12 onward is attributed to the Department's plans to increase capacity within this programme (subject to the lifting of the moratorium) in order to effectively implement its programmes.

Spending against goods and services declined substantially from 2009/10 to 2010/11 due to the decision taken by the Department to centralise all administrative function in Programme 1: Administration, and the cost-cutting initiative. The budget for goods and service remains relatively stable over the MTEF, with an annual average growth rate of 14 per cent.

Transfers and subsidies to Provinces and municipalities was high in 2007/08 as the Department needed to address the backlog, in that year, relating to the CRU programme; it decreased in 2008/09. The decrease in spending from 2008/09 to 2009/10 relates mainly to the movement of funds to Housing Property Maintenance (goods and services) which was under-budgeted.

The Department successfully co-ordinated Scarce and Critical Skills Training for 15 municipalities in the province; 212 officials were trained in Finance, 260 in Engineering, 14 in Town Planning and 17 in Supply Chain Management.

SERVICE DELIVERY MEASURES**SUB-PROGRAMME: LOCAL GOVERNANCE**

Performance Measure/ Indicator	Estimates Annual Targets		
	2012/13	2013/14	2014/15
4 Public Participation Dialogues held annually	Convene 4 Public Participation Dialogues	Convene 4 Public Participation Dialogues	Convene 4 Public Participation Dialogues
Skills audit conducted on Ward Committees across all municipalities in Gauteng throughout the financial year to determine training needs	Skills Audit conducted on the Ward Committee members Assessment of the effectiveness and impact of the Orientation and Induction Programme	Assessment of the effectiveness and impact of the Orientation and Induction Programme	Assessment of the effectiveness and impact of the Orientation and Induction Programme
Support provided to 2 district municipalities to implement the Oversight Model throughout the financial year	Support provided for the implementation of the Oversight Model across 2 district municipalities	Support provided for the implementation of the Oversight Model across 4 local municipalities	Support provided for the implementation of the Oversight Model across 3 local municipalities
12 municipalities supported with the implementation of a Good Governance Manual throughout the year	12 municipalities supported with the implementation of a Good Governance Manual	12 municipalities supported with the implementation of a Good Governance Manual	12 municipalities supported with the implementation of a Good Governance Manual
500 people trained in the critical and scarce skills gap across all municipalities by March 2013	500 people trained and mentored in project and contract management, finance, technical skills, built environment and governance	500 people trained and mentored in project and contract management, finance, technical skills, built environment and governance	500 people trained and mentored in project and contract management, finance, technical skills, built environment and governance
5 municipalities supported to customise and implement the standardised Human Resource Framework, Strategy and Guidelines by March 2013	Support provided to 5 municipalities to customise and implement the Human Resource Framework, Strategy and Guidelines	Support provided to review and update the customised Human Resource Framework, Strategy and Guidelines	Support provided to review and update the customised Human Resource Framework, Strategy and Guidelines
Capacity and Skill Development Programme implemented for 150 members of vulnerable groups by March 2013	Implementation of capacity building and skills development programme for 100 women councillors and 50 young women mentored	Conduct an impact assessment of the capacity building and skills development programme and revise accordingly	Project completed
Establishment of a Departmental GEYODI Committee by August 2012 4 quarterly and 1 annual GEYODI Report by March 2013	Establishment of a Departmental GEYODI Committee 4 quarterly and 1 annual Departmental GEYODI Report	4 GEYODI committee reports and 1 annual report 4 Quarterly and 1 annual Departmental GEYODI Report	4 GEYODI committee reports and 1 annual report 4 quarterly and 1 annual Departmental GEYODI Report

SUB-PROGRAMME: DEVELOPMENT AND PLANNING

Performance Measure/Indicator	Estimated Annual Targets		
	2012/13	2013/14	2014/15
20 properties acquired for the Department of Education by March 2013	20 properties acquired	22 properties acquired	22 properties acquired
5020 properties disposed of to National Government, Local Government and the public in terms of the Housing Act/Disposal Policy by March 2013	10 properties transferred to National Govt. 5000 properties devolved or transferred to municipalities in terms of the Housing Act 10 properties disposed off to the public in terms of the disposal policy	10 properties transferred to National Govt. 2500 properties devolved or transferred to municipalities in terms of the Housing Act 10 properties disposed off to the public in terms of the disposal policy	10 properties transferred to National Govt. 2500 properties devolved or transferred to municipalities in terms of the Housing Act 10 properties disposed off to the public in terms of the disposal policy
300 properties inspected and 5 cases identified and dealt with to safeguard GPG vacant land by March 2013	300 inspections 5 cases dealt with	300 inspections 5 cases dealt with	300 inspections 5 cases dealt with
4020 properties recommended for vesting with GPG	4020 properties recommended	300 properties recommended	Project completed
36 South African Institute of Civil Engineers (SAICE) deployed to municipalities to provide technical support throughout the financial year	36 SAICE professional staff deployed to municipalities	36 SAICE professional staff deployed to municipalities	36 SAICE professional staff deployed to municipalities

Performance Measure/Indicator	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Support municipalities to provide basic services (water, sanitation and electricity/energy) to 175 000 households (HH) by March 2013	Water: 110 000 HH Sanitation: 15 000 HH Electricity: 50 000 HH	Water: 110 000 HH Sanitation: 15 000 HH Electricity: 50 000 HH	Water: 110 000 HH Sanitation : 15 000 HH Electricity/Energy: 50 000 HH
Facilitate the development/review of 5 infrastructure master plans by March 2013	5 master plans developed or reviewed	5 master plans developed or reviewed	5 master plans developed or reviewed
R 555 million spent on the implementation of the Municipal Infrastructure Grant (MIG) Programme by 10 municipalities by March 2013	R555 million (70 % expenditure by 10 municipalities by 30 March 2013)	R650 million (70 % expenditure by 30 March 2014)	R650 million (70 % expenditure by 30 March 2014)
10 alternative energy projects implemented across all municipalities by March 2014	Ongoing implementation of 10 alternative energy projects initiated in the 2011/12 financial year	Ongoing implementation of 10 alternative energy projects from the 2012/13 financial year	Ongoing implementation of 10 alternative energy projects from the 2013/14 financial year
35 000 solar geysers installed across municipalities by March 2013	35 000 solar geysers installed	35 000 solar geysers installed	35 000 solar geysers installed

PROGRAMME 4: TRADITIONAL INSTITUTION DEVELOPMENT

Programme description

To promote and facilitate viable and sustainable traditional institutions, and to support and enhance the capacity of traditional authorities. The key performance areas are traditional institutional administration, traditional resource administration, rural development facilitation and traditional land administration.

Programme objectives

- To strengthen co-operative governance between municipalities and traditional leaders;
- To manage the institutional administrative and financial frameworks of traditional institutions;
- To draw up administrative policy guidelines and to draw up and implement capacity building programmes;
- To support and strengthen the development capacity of traditional leadership and institutions; and
- To manage and register traditional land rights.

TABLE 13: SUMMARY OF PAYMENTS AND ESTIMATES: TRADITIONAL INSTITUTION DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Traditional Institutional Administration	3 218	2 725	1 531	1 318	1 618	1 874	3 248	3 476	3 860
2. Traditional Resource Administration	481	21	841	860	860	890	592	322	342
3. Rural Development Facilitation		1 040	498	608	608	563	232	247	355
4. Traditional Land Administration			260	628	628	592	545	892	949
Total payments and estimates	3 699	3 786	3 130	3 414	3 714	3 919	4 617	4 937	5 506

TABLE 13: SUMMARY OF ECONOMIC CLASSIFICATION: TRADITIONAL INSTITUTION DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	3 588	3 786	3 130	3 414	3 714	3 919	4 617	4 937	5 506
Compensation of employees	1 424	2 587	2 396	2 810	2 810	2 964	2 548	2 716	2 983
Goods and services	2 164	1 199	734	604	904	955	2 069	2 221	2 523
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets	111								
Buildings and other fixed structures									
Machinery and equipment	111								
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	3 699	3 786	3 130	3 414	3 714	3 919	4 617	4 937	5 506

The programme 's expenditure increased by 1.9 per cent from R3.6 million in 2008/09 to R3.9 million in 2011/12. The programme's budget is planned to increase considerably from R3.9 million in 2011/12 to R5.5 million, or by 38 per cent over the MTEF. The increase is the result of the incorporation of North-West and Mpumalanga traditional community areas into Gauteng and the need to provide for the administration of traditional affairs. The budget will cater for strengthening cooperative governance between traditional leaders through the establishment of relevant institutions.

SERVICE DELIVERY MEASURES

Performance Measure/ Indicator	Estimated Performance 2011/12	Estimated Annual Targets		
		2012/13	2013/14	2014/15
Functional Traditional Leadership Structures established in 2 communities by March 2013	1 traditional leadership structure aligned in relation to legislative prescripts	2 traditional structures established	2 traditional structures established	2 traditional structures established

Performance Measure/ Indicator	Estimated Performance 2011/12	Estimated Annual Targets		
		2012/13	2013/14	2014/15
Implementation of regulations on the election of 40% of traditional council membership in line with the Gauteng Traditional Leadership and Governance Act of 2000 by March 2013	Support the implementation of Phase 2 of the project plan	Support Traditional Institutions in the implementation of the legislation	Support Traditional Institutions in the implementation of the legislation	Support Traditional Institutions in the implementation of the legislation
3 capacity building activities implemented for 20 traditional councillors by March 2013	Implementation of 3 capacity building programmes	Provide 3 capacity building programmes to 20 traditional councillors	Provide capacity building programmes to 20 traditional councillors	Provide capacity building programmes to 20 traditional councillors

7. OTHER PROGRAMME INFORMATION

7.1 Personnel Numbers and costs

TABLE 14: PERSONNEL NUMBER AND COST

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1: Administration	875	867	607	607	607	607	607
2: Human Settlement	297	319	303	303	303	303	303
3: Cooperative Governance	814	805	752	752	752	752	752
4: Traditional Institutional Development	7	7	7	7	7	7	7
Total provincial personnel numbers	1 993	1 998	1 669	1 669	1 669	1 669	1 669
Total departmental personnel cost (R thousand)	345 134	378 894	518 633	518 633	518 787	546 510	582 033
Unit cost (R thousand)	180	178	311	311	311	327	349

TABLE 15: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	1,992	1,789	1665	1669	1669	1669	1669	1694	1718
Personnel cost (R thousands)	345 134	402 745	429 494	518 633	518 633	520 136	546 510	582 033	619 865
Human resources component									
Personnel numbers (head count)	27	53	70	70	70	70	70	70	70
Personnel cost (R thousands)	4 732	14 195	20 135	21 385	21 385	21 385	25 386	26 090	26 763
Head count as % of total for department	1%	3%	4%	4%	4%	4%	4%	4%	4%
Personnel cost as % of total for department	1%	4%	5%	4%	4%	4%	5%	4%	4%
Finance component									
Personnel numbers (head count)	94	100	106	106	106	106	106	106	106
Personnel cost (R thousands)	16 475	26 783	30 490	32 383	32 383	32 383	38 441	39 507	40 527
Head count as % of total for department	5%	6%	6%	6%	6%	6%	6%	6%	6%

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Personnel cost as % of total for department	5%	7%	7%	6%	6%	6%	7%	7%	7%
Full time workers									
Personnel numbers (head count)	1871	1636	1417	1449	1449	1449	1457	1482	1506
Personnel cost (R thousands)	226 786	244 872	229 054	326 351	326 351	326 607	305 205	328 020	352 586
Head count as % of total for department	94%	91%	85%	87%	87%	87%	87%	87%	88%
Personnel cost as % of total for department	66%	61%	53%	63%	63%	63%	56%	56%	57%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)			72	44	44	44	36	36	36
Personnel cost (R thousands)			20 710	13 442	13 442	13 442	13 055	13 418	13 764
Head count as % of total for department			4%	3%	3%	3%	2%	2%	2%
Personnel cost as % of total for department			5%	3%	3%	3%	2%	2%	2%

The table above shows personnel numbers and estimates relating to the Department of Local Government and Housing over the period under review. The Department reviewed its organisational structure after the merger of the Department of Local Government and Housing departments to streamline human resources to all components of the department and to reduce the need for outsourcing which can be more costly.

The Department does not have contract workers, as all contract workers have been absorbed into permanent positions.

7.2 Training

Table 16: PAYMENTS ON TRAINING: LOCAL GOVERNMENT AND HOUSING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration of which	276	1 141	604	1 850	1 850	1 850	3 450	6 580	12 225
Subsistence and travel									
Payments on tuition	276	1 141	604	1 850	1 850	1 850	3 450	6 580	12 225
2. Human Settlement of which				563	563	563			
Subsistence and travel									
Payments on tuition				563	563	563			

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
3. Cooperative Governance	778	5 057	405	2 000	2 000	2 000	3 235	9 500	14 300
of which									
Subsistence and travel									
Payments on tuition	778	5 057	405	2 000	2 000	2 000	3 235	9 500	14 300
4. Traditional Institutional Development	239	50	43	21	21	21	48	101	235
of which									
Subsistence and travel									
Payments on tuition	239	50	43	21	21	21	48	101	235
Total payments on training	1 293	6 248	1 052	4 434	4 434	4 434	6 733	16 181	26 760

TABLE 17: INFORMATION ON TRAINING: LOCAL GOVERNMENT AND HOUSING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	2 050	1 959	1 780	1 700	1 700	1 700	2 000	2 000	2 100
Number of personnel trained	1 635	769	89	500	500	500	600	700	700
of which									
Male	800	334	39	200	200	200	200	300	300
Female	835	427	50	300	300	300	400	400	400
Number of training opportunities	62	67	11	35	35	35	40	40	40
of which									
Tertiary	24	24		50	50	50	50	50	50
Workshops	11	14		25	25	25	25	25	25
Seminars	5	7		5	5	5	5	5	5
Other		22	34	20	20	20	20	20	20
Number of bursaries offered	75	71	50	40	40	40	50	50	50
Number of interns appointed	100	84		60	60	60	70	70	70
Number of learnerships appointed	336	311					10	10	10
Number of days spent on training			32	40	40	40	40	40	40

8. CROSS-CUTTING ISSUES

TABLE 19: Sector Development Support

Cross-Cutting Issue	Programme and sub-programme	Indicator/Measure	Output	Outcome	MTEF BUDGET		
					2011/12	2012/13	2013/14
					R'000	R'000	R'000
Youth	Empowerment: Capacity building and skills training of youth interested in construction work	Number of youth successfully trained and placed with contractors for the National Youth Service (NYS) Programme	40 youth trained	40 youth competent in the area of housing construction	200	R500	750
Vulnerable groups	Empowerment: Capacity building and skills training of people with disabilities interested in construction work	Number of members from vulnerable groups trained on construction and business management	10 members from the vulnerable trained	10 members from vulnerable groups competent in the area of housing construction	1 500	2000	2 500
Women	Empowerment: Capacity building and skills training of women councillors	Number of women councillors who completed training	50 Women councillors trained on the skills training programme	Women councillors understand their roles as leaders in the community.	1 500		
Gender	Review of local government gender guidelines	Gender guidelines reviewed and tabled for approval	Local government gender guidelines reviewed and approved	An integrated gender mainstreaming roadmap for municipalities			
Youth	All municipalities trained on youth guidelines	Number of municipalities trained on gender guidelines	12 municipalities trained on gender guidelines	Improved youth mainstreaming initiatives by municipalities reflected in plans			
People with Disabilities (PWDs)	Advocacy & training on the Convention on the Rights of PWDs and Optional Protocol	Integration of PWD programs into IDPs HR statistics accommodative of PWD Employment Equity Act % & no of beneficiaries (PWDs) of Preferential Procurement Policy Framework Implemented within municipalities % & no of PWD beneficiaries of Skills Development Act – capacity building & training Inclusion & empowerment on transversal issues – transport; housing; public schools; social security & assistive device	Approved disability strategy & policies	Financial & other resources allocated for disability (measurable & reported)			
		% & no of beneficiaries (PWDs) of Preferential Procurement Policy Framework Implemented within municipalities % & no of PWD beneficiaries of Skills Development Act					
HIV/AIDS	Implementation of the Municipal HIV & AIDS Program	% males and females who are reached with HIV/AIDS communication programmes % most at risk groups who are reached with HIV/AIDS communication programme	Indigent Burial Support Workplace Program Mass Door to Door Education Programme Training & Capacity Building NGO/BBO/PBO support & funding	Halving new HIV infections by 2011	13 650 (5% escalation) 22 000 (wish list to implement program @ 60% capacity)	1 434 23 100	1 505 24 255

ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE EXPENDITURE

TABLE 20: SPECIFICATION OF RECEIPTS: LOCAL GOVERNMENT AND HOUSING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than capital assets	236	340	372	432	386	425	452	477	506
Sale of goods and services produced by department (excluding capital assets)	236	340	372	432	386	425	452	477	506
Sales by market establishments	236	340	372	432	386	425	452	477	506
Transfers received from:									
Other governmental units									
Fines, penalties and forfeits									
Interest, dividends and rent on land	410	479	210	301	32	132	317	334	354
Interest	410	479	210	301	32	132	317	334	354
Dividends									
Rent on land									
Sales of capital assets									
Land and sub-soil assets									
Other capital assets									
Transactions in financial assets and liabilities	1 805	4 089	861	3 262	15 940	17 772	3 425	3 613	3 830
Total departmental receipts	2 451	4 908	1 443	3 995	16 358	18 329	4 194	4 424	4 690

TABLE 21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: LOCAL GOVERNMENT AND HOUSING

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	562 143	597 820	593 964	667 176	668 063	670 463	651 406	699 550	748 270
Compensation of employees	345 134	402 745	429 494	518 633	518 633	520 136	546 510	582 033	619 865
Salaries and wages	291 391	349 750	371 324	445 424	445 424	446 927	480 930	512 188	545 678
Social contributions	53 743	52 995	58 170	73 209	73 209	73 209	65 580	69 845	74 187
Goods and services of which	217 009	195 075	164 470	148 543	149 430	150 327	104 896	117 517	128 405
Administrative fees	126	422	84	35	26	79	5	130	214
Advertising	7 948	2 084	900	2 000	355	2 450	630	680	834
Assets <R5000	1 056	1 319	1 913	1 500	1 500	2 650	750	728	850
Audit cost: External	5 706	7 586	6 046	9 000	6 000	8 078	6 000	465	1 500
Bursaries (employees)	321	637	88	1 413	850	857	100	120	130

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<i>Catering:</i>									
<i>Departmental activities</i>	5 130	3 693	899	4 425	2 925	1 229	437	1 205	1 460
<i>Communication</i>	12 167	22 944	19 497	28 696	26 696	28 812	19 345	16 418	10 467
<i>Computer services</i>	4 105	3 264	541	1 005	1 605	3 557	118	645	973
<i>Cons./prof:business & advisory services</i>	15 817	20 716	9 537	14 011	14 011	21 168	19 373	18 720	21 375
<i>Cons./prof: Infrastructure & planning</i>									
<i>Cons./prof: Laboratory services</i>									
<i>Cons./prof: Legal cost</i>	1 442	1 762	19	2 100	2 100		190	200	473
<i>Contractors</i>	10 907	9 563			3 187	4 042	330	1 650	1 850
<i>Agency & support/ outsourced services</i>	46 860	30 826	19 938	5 521	5 521	7 986	10 920	17 408	17 796
<i>Entertainment</i>	62	19	6				53	13	21
<i>Fleet Services (F/ SER)</i>	9 665		6	23 885	21 259				
<i>Housing</i>		75	2 244						
<i>Inventory: Food and food supplies</i>		1	34	215	215	18	40	45	53
<i>Inventory: Fuel, oil and gas</i>									
<i>Inventory:Learn & teacher support material</i>									
<i>Inventory: Materials and supplies</i>		3	3				5	6	7
<i>Inventory: Medical supplies</i>		44							
<i>Inventory: Military stores</i>		1							
<i>Inventory: Other consumables</i>	4 203	1 090	1 230	2 000	2 600	2 964	330	2 269	2 443
<i>Inventory: Stationery and printing</i>	8 678	7 535	7 219	9 457	9 347	10 113	1 322	3 076	4 134
<i>Lease payments</i>	35 131	19 831	40 863	23 345	23 345	22 870	7 766	8 766	9 114
<i>Rental and Hiring</i>									
<i>Property payments</i>	1 906	32 719	36 441	814	10 557	12 503	27 287	25 142	25 407
<i>Transport provided dept activity</i>	6 658		12 699		30	2 943			
<i>Travel and subsistence</i>	8 009	19 451	2 102	13 413	10 493	13 312	2 950	5 825	11 439
<i>Training & development</i>	778	5 598	1 620	3 000	3 400	2 726	4 940	10 200	11 147
<i>Operating payments</i>	21 852	432	7	40	340	603	645	1 000	1 223
<i>Venues and facilities</i>	8 482	3 460	534	2 668	3 068	1 367	1 360	2 806	5 495
<i>Interest and rent on land</i>									
<i>Interest</i>									
<i>Rent on land</i>									
Transfers and subsidies to:	3 056 420	3 282 243	3 925 623	3 857 520	3 876 669	3 857 620	4 066 276	4 394 426	4 689 340

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Provinces and municipalities	79 920	14 000	103 510		20 000				
Provinces ²			100 282						
Provincial Revenue Funds									
Provincial agencies and funds			100 282						
Municipalities ³	79 920	14 000	3 228		20 000				
Municipalities of which: Regional service council levies					20 000				
Municipal agencies and funds	79 920	14 000	3 228						
Departmental agencies and accounts									
Households	2 976 500	3 268 243	3 822 113	3 857 520	3 856 669	3 857 620	4 066 276	4 394 426	4 689 340
Social benefits	10	5 798	4 241				7 500	7 500	7 875
Other transfers to households	2 976 490	3 262 445	3 817 872	3 857 520	3 856 669	3 857 620	4 058 776	4 386 926	4 681 465
Payments for capital assets	11 555	175 548	12 660	43 647	43 647	43 647	19 443	15 000	15 825
Buildings and other fixed structures		81 951							
Buildings		81 951							
Other fixed structures									
Machinery and equipment	11 555	1 808	12 660	43 647	43 647	43 647	19 443	15 000	15 825
Transport equipment	679								
Other machinery and equipment	10 876	1 808	12 660	43 647	43 647	43 647	19 443	15 000	15 825
Heritage Assets									
Land and sub-soil assets		91 790							
Software and other intangible assets									
Payments for financial assets	45	1 418	75			65			
Total economic classification	3 630 163	4 057 029	4 532 322	4 568 343	4 588 379	4 571 795	4 737 125	5 108 976	5 453 435

TABLE 22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	267 130	284 520	322 993	283 287	298 633	290 906	241 740	249 252	262 867
Compensation of employees	157 375	175 052	190 193	202 808	202 808	202 808	216 644	232 028	247 262
Salaries and wages	137 667	152 486	166 793	178 537	178 537	178 537	190 647	204 185	217 776
Social contributions	19 708	22 566	23 400	24 271	24 271	24 271	25 997	27 843	29 486
Goods and services of which	109 755	109 468	132 800	80 479	95 825	88 098	25 096	17 224	15 605
Administrative fees		169	54	10	26	40	5	8	75
Advertising	4 904	660	548		300	407	100	120	127

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Assets <R5000	910	1 214	1 892	1 500	1 500	2 650	300	200	218
Audit cost: External	5 706	6 000	5 699	6 000	6 000	5 078	6 000	465	1 500
Bursaries (employees)	276	637	88	850	850	294	100	120	130
Catering:									
Departmental activities	2 117	1 989	458	2 150	2 150	914		180	200
Communication	6 275	15 226	15 633	21 706	21 706	21 782	14 345	12 218	6 015
Computer services	3 970	2 784	129	1 005	1 605	3 557	100	110	120
Cons/prof:business & advisory services	890	1 186	9 451	1 200	1 200	7 867	2 000	200	2 650
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	1 428	1 711	17	2 100	2 100		40	50	60
Contractors	10 886	9 283			3 187	4 040	200	1 500	1 700
Agency & support/ outsourced services	8 094	12 599	19 236	2 100	2 100	4 585	20	28	40
Entertainment	53	14	6				53	13	21
Fleet Services (F/ SER)	7 611		6	21 259	21 259				
Housing		75	2 244						
Inventory: Food and food supplies			34	215	215	18	40	45	53
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Materials and supplies		2	3				5	6	7
Inventory: Medical supplies		43							
Inventory: Other consumables	951	1 015	1 228		600	1 017	314	390	413
Inventory: Stationery and printing	3 330	5 125	6 540	5 051	5 061	5 647	70	30	100
Lease payments	31 099	3 650	17 573	7 000	7 000	7 000	21		22
Rental and Hiring									
Property payments	57	32 685	36 411	814	10 557	12 502	10	20	35
Transport provided dept activity	3 625		12 699		30	34			
Travel and subsistence	3 056	12 212	1 714	5 863	5 923	8 486	460	480	750
Training & development		504	1 015	1 000	1 400	1 117	400	420	500
Operating payments	14 517	103	7		300	205	203	210	220
Venues and facilities		582	115	656	756	858	310	411	649
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	16 553	16 063	11 376	18 579	18 679	18 679	7 500	7 500	7 875

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Provinces and municipalities			3 510						
Provinces2			282						
Provincial Revenue Funds									
Provincial agencies and funds			282						
Municipalities3			3 228						
Municipal bank accounts									
Municipal agencies and funds			3 228						
Households	16 553	16 063	7 866	18 579	18 679	18 679	7 500	7 500	7 875
Social benefits	10	5 795	4 216				7 500	7 500	7 875
Other transfers to households	16 543	10 268	3 650	18 579	18 679	18 679			
Payments for capital assets	8 771	1 282	7 668	5 584	5 584	5 584	17 500	15 000	15 825
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	8 771	1 282	7 668	5 584	5 584	5 584	17 500	15 000	15 825
Transport equipment									
Other machinery and equipment	8 771	1 282	7 668	5 584	5 584	5 584	17 500	15 000	15 825
Payments for financial assets	45	1 418	75			65			
Total economic classification	292 499	303 283	342 112	307 450	322 896	315 234	266 740	271 752	286 567

TABLE 23 :PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HUMAN SETTLEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	109 813	127 613	136 332	144 016	129 257	141 842	208 230	218 706	229 580
Compensation of employees	86 715	103 667	113 761	114 016	114 016	115 365	150 958	160 771	171 219
Salaries and wages	68 356	92 772	99 119	88 902	88 902	90 251	132 843	141 478	150 673
Social contributions	18 359	10 895	14 642	25 114	25 114	25 114	18 115	19 293	20 546
Goods and services	23 098	23 946	22 571	30 000	15 241	26 477	57 272	57 935	58 361
of which									
Administrative fees			27	25		25		32	39
Advertising		6		2 000	55	2 000			7
Assets <R5000	74	14	12				415	420	424
Audit cost: External				3 000		3 000			
Bursaries (employees)				563		563			
Catering:									
Departmental activities	2 085	1 348	222	1 500		1	145	210	239
Communication	2 126	4 003	16	2 000		2 000	1 000		
Computer services	135	253							
Cons./prof:business & advisory services	928		408	912	912	1 412	14 173	15 100	15 100

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	21	104				2	130	150	150
Agency & support/ outsourced services		20					10 000	11 000	11 000
Entertainment	9								
Fleet Services (F/ SER)	2 054			2 626					
Housing									
Inventory: Medical supplies		1							
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	2 077	15	2				15	28	28
Inventory: Stationery and printing	4 971	1 030	632	3 000	2 880	3 000	542	696	700
Lease payments		11 896	20 877	10 874	10 874	10 874	2 000	2 722	2 722
Rental and Hiring									
Property payments	1 828						27 227	24 842	24 842
Transport provided dept activity	10					2 909			
Travel and subsistence	1 705	4 851	201	3 500	520	548	1 095	1 985	2 158
Training & development							100	200	200
Operating payments	5 075	263				143	230	300	300
Venues and facilities		142	174				200	250	452
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	2 959 947	3 252 173	3 914 222	3 837 941	3 837 977	3 837 941	4 058 776	4 386 926	4 681 465
Provinces and municipalities			100 000						
Provinces2			100 000						
Provincial Revenue Funds									
Provincial agencies and funds			100 000						
Non-profit institutions									
Households	2 959 947	3 252 173	3 814 222	3 837 941	3 837 977	3 837 941	4 058 776	4 386 926	4 681 465
Social benefits									
Other transfers to households	2 959 947	3 252 173	3 814 222	3 837 941	3 837 977	3 837 941	4 058 776	4 386 926	4 681 465
Payments for capital assets		173 740		24 063	24 063	24 063			

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Buildings and other fixed structures		81 951							
Buildings		81 951							
Other fixed structures									
Machinery and equipment				24 063	24 063	24 063			
Transport equipment									
Other machinery and equipment				24 063	24 063	24 063			
Land and sub-soil assets		91 790							
Software and other intangible assets									
Payments for financial assets									
Total economic classification	3 069 760	3 553 526	4 050 554	4 006 020	3 991 297	4 003 846	4 267 006	4 605 632	4 911 045

TABLE 24: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: COOPERATIVE GOVERNANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	181 612	181 901	131 509	236 459	236 459	233 796	196 819	226 655	250 317
Compensation of employees	99 620	121 439	123 144	198 999	198 999	198 999	176 360	186 518	198 401
Salaries and wages	84 146	102 248	103 327	175 753	175 753	175 753	155 197	164 136	174 593
Social contributions	15 474	19 191	19 817	23 246	23 246	23 246	21 163	22 382	23 808
Goods and services of which	81 992	60 462	8 365	37 460	37 460	34 797	20 459	40 137	51 916
Administrative fees	98	253				14		90	100
Advertising	3 044	1 418	259			43	530	560	700
Assets <R5000		91	5				35	108	208
Audit cost: External		1 586	347						
Bursaries (employees)									
Catering:									
Departmental activities	908	342	212	750	750	289	92	395	576
Communication	3 766	3 715	3 848	4 990	4 990	5 030	4 000	4 200	4 452
Computer services		227	412				18	535	853
Cons/prof: business & advisory services	13 562	19 300	(322)	11 899	11 899	11 889	3 200	3 420	3 625
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	14	51	2				150	150	413
Contractors		176							
Agency & support/ outsourced services	38 144	17 721	154	3 000	3 000	3 000		5 480	5 804
Entertainment		5							
Fleet Services (F/ SER)									
Housing									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Inventory: Food and food supplies		1							
Inventory: Other consumables	1 175	39		2 000	2 000	1 947	1	1 850	2 000
Inventory: Stationery and printing	197	1 370	30	1 350	1 350	1 410	500	2 250	3 223
Lease payments	3 962	4 285	2 413	5 471	5 471	4 996	5 745	6 044	6 370
Rental and Hiring									
Property payments	21	34	30			1	50	280	530
Transport provided dept activity	3 023								
Travel and subsistence	3 050	2 223	137	4 000	4 000	4 193	1 211	3 200	8 233
Training & development	778	5 057	593	2 000	2 000	1 609	4 400	9 500	10 340
Operating payments	2 195	66				176	177	450	653
Venues and facilities	8 055	2 502	245	2 000	2 000	200	350	1 625	3 836
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	79 920	14 007	25	1 000	20 013	1 000			
Provinces and municipalities	79 920	14 000			20 000				
Provincial agencies and funds									
Municipalities3	79 920	14 000			20 000				
Municipalities bank accounts					20 000				
Municipal agencies and funds	79 920	14 000							
Departmental agencies and accounts									
Households		7	25	1 000	13	1 000			
Social benefits		3	25						
Other transfers to households		4		1 000	13	1 000			
Payments for capital assets	2 673	526	4 992	14 000	14 000	14 000	1 943		
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	2 673	526	4 992	14 000	14 000	14 000	1 943		
Transport equipment	679								
Other machinery and equipment	1 994	526	4 992	14 000	14 000	14 000	1 943		
Payments for financial assets									
Total economic classification	264 205	196 434	136 526	251 459	270 472	248 796	198 762	226 655	250 317

TABLE 25: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TRADITIONAL INSTITUTION DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	3 588	3 786	3 130	3 414	3 714	3 919	4 617	4 937	5 506
Compensation of employees	1 424	2 587	2 396	2 810	2 810	2 964	2 548	2 716	2 983
Salaries and wages	1 222	2 244	2 085	2 232	2 232	2 386	2 243	2 389	2 636
Social contributions	202	343	311	578	578	578	305	327	347
Goods and services	2 164	1 199	734	604	904	955	2 069	2 221	2 523
of which									
Administrative fees	28		3						
Advertising			93						
Assets <R5000	72		4						
Audit cost: External									
Bursaries (employees)	45								
Catering:									
Departmental activities	20	14	7	25	25	25	200	420	445
Communication									
Computer services									
Cons/prof:business & advisory services	437	230							
Agency & support/outsourced services	622	486	548	421	421	401	900	900	952
Inventory: Materials and supplies		1							
Inventory: Military stores		1							
Inventory: Other consumables		21						1	2
Inventory: Stationery and printing	180	10	17	56	56	56	210	100	111
Lease payments	70								
Travel and subsistence	198	165	50	50	50	85	184	160	298
Training & development		37	12				40	80	107
Operating payments	65			40	40	79	35	40	50
Venues and facilities	427	234		12	312	309	500	520	558
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Other transfers to households									
Payments for capital assets	111								
Buildings and other fixed structures									
Machinery and equipment	111								

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Transport equipment									
Other machinery and equipment	111								
Payments for financial assets									
Total economic classification	3 699	3 786	3 130	3 414	3 714	3 919	4 617	4 937	5 506

VOTE 8

DEPARTMENT OF ROADS AND TRANSPORT

To be appropriated by vote	R 4 363 790 000
Responsible MEC	MEC for Roads and Transport
Administering Department	Department of Roads and Transport
Accounting Officer	Head of Department

1. OVERVIEW

The Gauteng Department of Roads and Transport (GDRT) is the main contributor to the provincial outcomes of providing an environmentally sustainable road infrastructure and integrated transport system that is reliable, accessible, safe and affordable and has a broad range of socio-economic effects. These include the benefits flowing from increased accessibility, employment creation, increased efficiency and social inclusion of all citizens of the province.

Vision

World-class roads and transport infrastructure networks and systems that facilitate seamless mobility of goods and people within Gauteng.

Mission

To provide an environmentally sustainable road infrastructure and integrated transport systems and services that are reliable, accessible, safe, and affordable and which promote socio-economic development in Gauteng.

Key Strategic objectives

- To ensure the availability of overall management and administrative support functions;
- To provide a balanced and equitable road network;
- To plan, regulate and facilitate the provision of public and freight transport services ; and
- To ensure the efficient management and implementation of the Gautrain.

Departmental measurable objectives

- To contribute to the achievement of departmental outcomes;
- To develop and maintain a sustainable road infrastructure that contributes to the increased economic growth and enhanced quality of life in Gauteng;
- To develop the policy framework in support of a modern, integrated and intelligent transport system;
- To contribute to the regulation of transport-related carbon emissions;
- Through green transport, to contribute to environmental protection;
- To provide public transport infrastructure to promote integration and inter-modality of public transport modes ;
- To regulate public transport operations through the issuing of operating licenses and permits;
- To regulate public transport operations through the registration of associations;
- To issue valid drivers' licenses; and
- To issue valid vehicle licenses.

Acts, rules and regulations

Schedule 4 and 5 of the Constitution of South Africa empowers provinces with concurrent competencies with national government, and with exclusive legislative competencies in specific functional areas such as public transport, provincial road and public works.

Key legislation and policies that impact on the mandate of the GDRT include:

- Gauteng Transport Framework Revision Bill, 2008;
- Government Immoveable Assets Management Bill, 2006;
- Gautrain Agency Management Act, 2006;
- Gauteng Planning and Development Act, 2003;
- Gauteng Transport Framework Revision Act, 2002;
- Planning Professions Act, 2002;
- Gauteng Public Passenger Road Transport Act, 2001;
- Gauteng Transport Infrastructure Act, 2001;
- National Spatial Development Perspective;
- Architectural Profession Act, 2000;
- Built Environment Professions Act, 2000;
- Construction Industry Development Board Act, 2000;
- Engineering Profession Act, 2000;
- Landscape Architectural Profession Act, 2000;
- National Land Transport Transition Act, 2000;
- Project and Construction Management Act, 2000;
- Property Valuers' Profession Act, 2000;
- Road Traffic Management Corporation Act, 1999;
- National Environmental Management Act, 1998;
- National Road Traffic Act, 1996;
- Occupational Health and Safety Act, 1993 (and particularly the associated construction regulations)
- Road Traffic Act, 1989; and
- Standards Act, 1982 (and particularly the associated National Building Regulations).

1.1 Aligning departmental budgets to achieve prescribed outcomes

The functions of the Department relate to delivery of outputs that support four government outcomes: creating decent work and building a growing, inclusive economy; vibrant, equitable and sustainable rural communities and food security for all; sustainable human settlements and improved quality of household life; and an efficient, effective and development-oriented public service and empowered, fair and inclusive citizenship.

The DRT has initiated the development of outcome statements in relation to the relevant government outcomes. It has consulted lead and support departments pivotal to the realization of the decent work outcome, including consultations focused on the content, costing and budgeting for key projects that support the outcome statements. The Department plays a key role in the implementation of the decent work outcome through the provision of transport infrastructure, transport regulation services and transport planning services. The Department contributes to the Provincial Rural Development Strategy through the construction of the rural roads infrastructure. It will contribute to the Inner City Renewal Programme through the construction of road linkages, which in turn contribute to the provincial outcome of sustainable human settlements.

The administrative functions of the Department contribute to the public service and inclusive citizenship outcome. As it is a new focus within government, the outcomes planning and budgeting process has required extra effort within limited timeframes, and departments have had to focus on developing their plans for their own lead roles and at the same time on their supporting roles aligned with the lead roles of other departments. Ensuring proper alignment has therefore posed a challenge. The province will continue to confront this challenge during further implementation of outcomes planning and budgeting.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011 /12)

The budget that was allocated for the 2011/12 financial year was in line with the provincial outcomes that the Department contributes towards; the projects are also accordingly aligned with these outcomes.

Outcome 4: Decent employment through inclusive economic growth

The work of the Department is linked to this outcome and it will strive to provide affordable new transport infrastructure and upgraded current infrastructure and systems. There will also be a focus on promoting accessibility to economic hubs and creating jobs for the citizens in the province. The Department will contribute to this outcome through the construction and maintenance of the provincial road network.

Design

The designs on the Tarlton, K154 and R25 roads have been completed over the 2011/12 financial year. The land appropriation on K46 and K71 have progressed during the financial year with substantial payments being made, however the other land projects as per the ECE did not materialise because negotiations between the Department and land owners that could not be finalised before the end of the financial year and the results of the surveys on the land were also not finalised.

Construction

The construction projects purpose is to construct, upgrade, rehabilitate and manage the execution of transport infrastructure in order to have a complete transport network which provides access and mobility for the people of Gauteng in execution of economic and social activities. This is all done in pursuit of economic growth and investments through the provision of appropriate transport systems and socio-economic infrastructure.

The projects under construction are grouped into two classes namely the Capital Projects which involves the upgrading rehabilitation and construction of provincial roads and the 20 Prioritised Township Projects (20PTP), which involves the upgrading of gravel roads in previously disadvantaged black communities including deteriorated or gravel arterial township roads. In both project classes job creation, skills development and contractor development are priority aspects which are enhanced through the project management systems.

The achievements related to construction include:

- The completion of the K29 Malibongwe road (Phase 3), from the N14 highway to the Lanseria airport;
- The completion of Road LE3 which is one of the 20PTP projects located in Soshanguve in Tshwane. It was being upgraded from gravel to surfaced, and included the construction of the related stormwater infrastructure and paving;
- The commencement of project R82 which along the Eikenhof- Vereniging Road; and
- The completion of Bolani Road which is a 20PTP road in Soweto, just next to Jabulani.

Maintenance

The purpose of maintenance is to maintain provincial roads, preserving them to their original design and includes routine maintenance, safety maintenance, reseals and re-gravelling. The preventative maintenance programme was revived in the current financial year and mainly funded the following roads:

- There has been budget allocated to the rehabilitation of the N14, specifically the sinkhole that has not been given attention over the last financial years. The work commenced in the 4th quarter and is expected to continue over the 2012/13 financial year.
- The project to perform heavy rehabilitation on the M1 highway (between the Buccleugh interchange and Corlett drive) has commenced in the 4th quarter.
- The project to perform heavy rehabilitation on the Ben Schoeman highway (between the Brakfontein interchange and Potgieter Street in Pretoria city centre) has commenced in the 4th quarter.

There has been site handover to perform rehabilitation on the Tarlton as well as the R25 Bapsfontein roads. These projects have commenced in the 4th quarter and will continue into the following financial year. Furthermore, there is light rehabilitation and reseals currently being performed on a total of 15 projects throughout the province.

Transport projects

Intermodal Public Transport Facilities (IPTN)

Construction on the Bophelong and Zandspruit IPTNs has been in progress during the financial year and is anticipated to continue into the following financial year. The planning for the Vereeniging and Germiston IPTNs has progressed well and there are clear indications that the construction can commence in the following financial year.

Non-Motorised Transport (NMT)

A total of 17km walkways have been constructed in Metsweding and West Rand municipalities. This project will continue in the following financial year within different locations throughout the province.

TOLABS

The plan was for the Department to implement 2 TOLABS in the current financial year, Tshwane and Derek Masoek, and as such significant budget allocations were made for both projects. However, the delays in the Derek Masoek project resulted in the budget being reprioritised to other areas that were experiencing pressure during the 2011 Adjustment budget process. In relation to the Tshwane, which includes 2 phases, refurbishment

of the existing location as well as the construction of testing facilities, there has been significant progress over the last 2 quarters of the financial year. All the testing equipment has been procured and the project is expected to close in the following financial year.

Bus Subsidies

The Department has managed all 34 bus contracts successfully, and plans are underway to ensure that the monitoring that is currently occurring on some of the contracts is extended to all the contracts. The Department was allocated with a roll-over on the Public Transport Operations Grant that will allow the Department to settle all the payments on the bus contracts in the current financial year.

Registration process

The Department is responsible for the registration of all public transport modes and operators. The focus of this programme for the 2011/12 planning cycle is on expanding their service delivery infrastructure to increase the volume of properly registered operators and fully registered associations. A further priority is the formalisation of public transport.

DLTC

The Department has, embarked on a process to locate Driving License Testing Centres (DLTC) in municipalities. This initiative is responding to the government's call of taking services to the people, thereby promoting access to Government services and service improvement and eliminating fraud and corruption at the Driving License Testing Centres. According to the Departmental plans the Kliptown DLTC was a major deliverable for the 2011/12 financial year, and as such the procurement processes commenced during the 3rd quarter, with the service provider commencing construction during the 4th quarter.

Vehicle Registration

It is a legal requirement that all vehicles by law are registered, whether on the road or not, until they are officially deregistered. The number of vehicles registered during the first 3 quarters of the financial year was over 4 million, with over 60 per cent of them being paid on time. This has resulted in revenue accruing to the Department of R1.7 billion that was more than the targeted R1.3 billion for the same period. Extensive effort was made to ensure that targets were met or exceeded, and the accessibility of the services at post offices has greatly assisted, and that is reflected in the higher than targeted 84 per cent of vehicles being registered.

Operator License and Permits

The Department plays a regulatory role in issuing permits and operating licences to public transport operators. During the financial year, a total of 4 997 permits were issued, which was more than the targeted output of 5 000 mainly as a result of the increased applications received from bus companies contracted with Gautrain. Furthermore, a total of 2 750 permits were converted of a target of 3 500 for the 3 quarters of the financial year as a result of the reported challenges encountered with the NLTIS, the system that issues these licenses. This system is managed by the National Department of Transport (NDOT) and is extremely slow and is often not available, however NDOT is preparing to re-design the system.

Gautrain Management Agency (GMA)

The GMA, established in terms of the GMA Act has a responsibility to ensure that the Gautrain Concession Agreement is fully implemented. The major achievements of the GMA over the 2011/12 financial year include the following:

- On the 28th of July 2011, Bombela and Province reached agreement to commence operations over part of the Phase 2 System (Extended Phase 1), prior to the completion of the water ingress tunnel works;
- The Railway Safety Regulator issued the Safety Certificate on 11 July 2011, and Bombela commenced with revenue services on the North-South railway line between Hatfield and Rosebank Stations on 2 August 2011;
- On 29 August 2011, a temporary bus service was opened between Rosebank Station and Johannesburg CBD;
- Since the commencement of EP1, ridership on the system has steadily increased and the Gautrain has built up a good patronage base;
- Through ongoing marketing efforts on the Dedicated Feeder and Distribution Service routes, the patronage on DFDS has grown exceptionally well; and
- The tunnel remedial works are progressing fairly well, and Province believes that depending on the outcome of the works, OCD2 may occur between March and April 2012.

Outcome 5: Vibrant, equitable, sustainable rural communities contributing to food security for all

Regarding the contribution of the department to the development of rural communities' road infrastructure, In relation to the re-gravelling of roads, the Department has managed to re-gravel 203km on the 347km as per the target. This project is mainly to increase mobility and access to and from the rural nodes within the province. The lower output is mainly as a result of the rainy season that has not abated in the 4th quarter.

In relation to the Department's Corporate Social Responsibility programme, the Shovakalula programme, the planning and construction of bicycle storage facilities was completed with the identification of the schools and beneficiaries done. The distribution of the bicycles commenced in the 4th quarter in line with the start of the school calendar.

Outcome 6: Sustainable human settlements and improved quality of household life

The 20 prioritised townships programme that has been running over the last few financial years and is continuing as scheduled. The achievements related to this in the 2011/12 financial year were:

- The finalisation of Bolani road in Jabulani, Soweto. The construction was meant to eliminate the traffic congestion around the area. Only the retentions will be paid in the 2012/13 financial year.
- Road LE3 is one of the 20PTP projects located in Soshanguve, Tshwane. It has been upgraded from gravel to surfaced road, and included the construction of the related stormwater infrastructure and paving.

Outcome 8: An efficient, effective and development-orientated public service and empowered, fair and inclusive citizenship

In order to build the capacity of the Department for good governance and effective service delivery, a total of 11 bursaries have been awarded to external candidates in a range of disciplines including transport engineering and economics. Notwithstanding the financial constraints, there has also been expenditure in relation to training and development of employees during the financial year.

The personnel structure has also posed serious challenges for the Department, with the units unable to recruit any for any required posts, even the critical posts, until this structure has been finalised. All the consultations with labour have been conducted in line with the requirements of the Departmental Change Management Project Team (DMPT). The proposed structure has been submitted to the Department of Public Service and Administration (DPSA) for approval.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012 /13)

The Department has allocated the budget for the 2012/13 financial year in line with the provincial outcomes it is contributing towards; projects are thus aligned with the outcomes.

Outcome 4: Decent employment through inclusive economic growth

The overall mandate of the Department is linked to this outcome, in the plans to provide affordable new transport infrastructure and upgrade the current infrastructure and systems. There will also be a focus on promoting accessibility to major economic hubs and creating jobs for the citizens in the province. The Department will contribute to this outcome through the construction and maintenance of the provincial road network.

Construction

All the roads that would have been committed in the 2011/12 financial year will continue into this financial year, with some expected to be finalised by the end of the financial year. Some of the major projects that will be implemented in the funding allocated to the Construction sub-unit include:

- The upgrading of Voortrekker road (R55) between Wierda Road (M10, Sunderlandridge) and Main Road (M26, Laudium) - P66/1;
- Doubling of Old Vereeniging Road between Eikenhof (D766) and Walkerville (D1073) ;
- Tarring of Cayman Rd as an access road to the Eye of Africa Development (phase 2);
- Upgrading of road K154 from a gravel road to a surfaced carriageway as part of the Gauteng Highlands project (Eikenhof); and
- Upgrading of Nederveen Rd (R103), from Leondale Forsdick Road (R554) to Barry Marias Road (R21).

Maintenance

The goal of the province of performing maintenance on the provincial road network will continue to be the main focus of the Department, and resources will be directed towards this. The Provincial Roads Maintenance Grant

(PRMG) from the National Department Of Transport (NDOT) will be utilised for the attainment of this goal, through the routine maintenance programme.

A number of the preventative maintenance projects will continue in this financial year. This programme will involve single and double reseal, light and heavy rehabilitation and the re-gravelling of gravel roads within the rural nodes in order to increase accessibility into these rural areas. In the long run, it is expected to reduce the amount of routine maintenance that the Department undertakes on the roads, by eliminating or reducing the reactionary approach that has been followed over the years.

Gautrain

The focus of the GMA over this financial year will be on the following performance milestones:

- Stabilizing the System through conducting various audits and ensuring that all systems built to manage service and technical processes are operating as designed;
- Optimizing the System through various options and expanding capacity to accommodate peak period spikes and general increase in patronage;
- Finalizing the new train plan (timetable);
- Further developing the Dedicated Feeder and Distribution Service by expanding on routes, and acquiring additional, lower capacity buses;
- Expanding parking capacity at Rhodesfield Station by constructing additional parking bays at existing station, and acquiring additional land for further expansion;
- Informally identifying and investigating possible future extensions to the system.

Intermodal Public Transport Facilities

The Department will be focusing on the construction of 3 facilities within the province, within the Vereeniging and Germiston areas; and will commence planning for the Pienaarspoort transport facility. There are other facilities that are planned over the MTEF.

NMT

The completion of the West Rand and Metsweding District municipalities in the previous financial year will result in the payments of the retentions in line with the contract in the 2012/13 financial year. The Department will be focusing on the construction of walkways and bicycle lanes in Ekurhuleni, Sedibeng (along the Wessil Mota Street) as well as Tshwane (along the Phatudi and Hinterland streets). The planning and construction of the NMTs in other areas within the province will occur over the MTEF.

TOLABS

The Tshwane TOLAB will continue as scheduled in line with the project plan. It is expected that the renovations at the Germiston TOLAB will commence in the second quarter of the 2012/13 financial year, whilst during the first quarter focus will be on the tendering and procurement processes. This TOLAB has over the years been utilised as a base for testing of vehicles and uplifting of operating licenses. However with the envisaged renovations, it is expected that the TOLAB will also be utilised to render services on the registration of public transport operators located in this respective region and process and issue operating licenses.

Bus Subsidies

Bus subsidisation is set to continue during this year, with the budget for the conditional grant growing marginally to allow for these payments. The services will continue within the same municipalities, and research is underway to assess the viability of extending the services to other municipalities. There will be rigorous monitoring on the services offered by the bus operators to ensure that the services being offered are as per the contract conditions. To enforce the regulatory frameworks that ensure the safety of the public and private transport on the roads, the Department will continue to facilitate the issuing of operating licences or permits to public transport operators, and drivers' licences.

Outcome 5: Vibrant, equitable, sustainable rural communities contributing to food security for all

The Department aims to contribute to the development of rural communities' road infrastructure through the construction of rural roads to ensure accessibility by farm communities to mainstream economic hubs. With the designs and market analysis done in the 2011/12 financial year, the main focus for the 2012/13 financial year will be the upgrading of the identified within the Maize Triangle corridor, as well as develop a transport plan in liaison with the Department of Agriculture and Rural Development which will be focusing on a range of objectives, some of which are the following:

- Analysing the capacity of the network from a rail and road perspective;
- Improving the transportation links from farming areas around Johannesburg and Sedibeng, Kungwini and Westrand District Municipalities; and
- Link proposed solutions with the Gauteng Strategic Road Network and other existing transport plans.

Outcome 6: Sustainable human settlements and improved quality of household life

These are township projects involving the upgrading of gravel roads in previously disadvantaged black communities established before 1994. To date, six additional townships have been added to the original twenty which were covered under the programme. The mandate of the programme was also recently revised to accommodate deteriorated or gravel arterial township roads regardless of the year the township was established.

In the 2012/13 the following 20 PT projects will be completed:

- Thulani B roads in Soweto ;
- Sekweri in Metsweding; and
- Mogo in Soshanguve.

Outcome 8: An efficient, effective and development-orientated public service and empowered, fair and inclusive citizenship

In order to build the capacity of the Department for good governance and effective service delivery, it will be offering bursaries to external candidates in a range of disciplines including transport engineering and economics, as well as allocating funds for training and development of employees. The personnel structure will be implemented in phases depending on the availability of funding.

4. RECEIPTS AND FINANCING

4.1 Summary of receipts

The Department's revenue is sourced from the equitable share and conditional grants. The conditional grants allocated to the Department are:

- Public Transport Operations grant to fund bus subsidization within the province ;
- The Gautrain DORA Conditional grant, utilized to fund the Gautrain Rapid Rail Link Project for the implementation of the Gautrain system; and
- The Provincial Roads Maintenance grant that will be utilised for the maintenance of roads.

TABLE 1: SUMMARY OF RECEIPTS: ROADS AND TRANSPORT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	6 097 551	4 975 899	1 353 823	4 091 675	4 207 849	4 207 849	2 158 963	4 542 053	4 794 646
Conditional grants	3 265 993	4 424 799	5 613 824	2 149 829	2 149 829	2 149 829	2 204 827	2 369 592	2 489 380
Gautrain Rapid Rail Link Grant	3 265 993	2 976 720	912 498	5 300	5 300	5 300			
Overload Control Grant		5 034							
Public Transport Operations Grant		1 043 826	1 496 442	1 577 612	1 577 612	1 577 612	1 625 746	1 714 344	1 801 078
Infrastructure Grant to Provinces		399 219							
Provincial Roads Maintenance Grant			462 164	566 917	566 917	566 917	579 081	655 248	688 302
Total receipts	9 363 544	9 400 698	6 967 647	6 241 504	6 357 678	6 357 678	4 363 790	6 911 645	7 284 026

The Department is funded from both equitable share and conditional grants, and is the highest revenue collector for the province through the vehicle licensing fees. The allocation for the Department decreases from R6.2 billion in 2011/12 to R4.4 billion in 2012/13 mainly as a result of the reduced equitable share allocation for the Gautrain, then increases to R6.9 billion and R7.3 billion in 2013/14 and 2014/15 respectively.

The equitable share allocation increases from R4.1 billion in 2011/12 to R4.8 billion in the last year of the MTEF, an annual increase of 17 per cent. The Gautrain, Overload Control and the Infrastructure conditional grants that the Department was allocated in the previous financial years were stopped in the 2011/12 financial year,

and will not be allocated over the MTEF. The Provincial Roads Maintenance Grant (PRMG) that was introduced in 2011/12 will continue over the MTEF, growing by 21 percent, from R567 million in 2011/12 to R688 million in the 2014/15 financial year.

4.2 Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: ROADS AND TRANSPORT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts	1 183 906	1 534 213	1 705 814	1 775 498	1 775 498	2 151 489	2 120 000	2 247 200	2 382 032
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences	1 183 906	1 534 213	1 705 814	1 775 498	1 775 498	2 151 489	2 120 000	2 247 200	2 382 032
Sales of goods and services other than capital assets			3 849	20 125	24 004	39 970	23 145	26 615	26 615
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	431	349	4 410	1 380	315	731	1 587	1 825	1 825
Sales of capital assets									
Transactions in financial assets and liabilities	6 489	5 101	8 823	1 507	1 821	3 596			
Total departmental receipts	1 190 826	1 539 663	1 722 896	1 798 510	1 801 638	2 195 786	2 144 732	2 275 640	2 410 472

The tax receipts category is largely made up of motor vehicle registration and licensing fees. This revenue is deposited directly into the Provincial Revenue Fund and does not form part of the allocation of the Department. The revenue collected over the past three financial years grew slightly at about 45 per cent over the period. During the 2011/12 financial year, the Department anticipated collecting R1.8 billion but this was marginally increased to R1.8 billion during the Adjustment budget process, and this is further expected to be exceeded judging by the amount that has already been collected and the projection to the end of the financial year as reflected in the revised estimate. This revenue category is expected to show growth over the MTEF as a result of the increases made to the tariffs, increasing from R2.1 billion in the 2012/13 financial year to R2.4 billion in the 2014/15 financial year.

The Department is liable for direct costs which emanate from the collection of motor vehicle licenses by agencies such as municipalities and the South African Post Office on behalf of the Department. The Sales of goods and services other than capital assets comprises fees in respect of abnormal loads licences, duplicate documents licences, permits of authorised officials, sport gathering public road permits, and sale of personalised motor vehicle registrations. This revenue category is projected to record modest growth over the MTEF.

Legal framework

The Road Traffic Act provides for collection of motor vehicle licenses. The Act also provides for agreements between the Department, metropolitan areas and local authorities for the collection of license fees on an agency basis. The Department is then liable for about 33 per cent of the collected sum in the form of direct charges to the other agencies.

Analysis of existing own revenue sources

Motor Vehicle Licence Fees (MVLFF)

In terms of the National Road Traffic Act (NRTA), the Minister of Transport has devolved certain functions to the provinces. These functions are governed by the NRTA, 1996 and its Regulations as well as the Gauteng Provincial Road Traffic Act, 1997. One of the functions devolved to the province is motor vehicle licence fees and revenue collection in respect of this function.

The Department believes that the cumulative decline in interest rates should improve the financial position of households and make a positive contribution towards the business of the Department. The strong rand should reduce cost pressures on motor vehicles, facilitating stable new vehicle pricing for some time.

5. PAYMENT SUMMARY

5.1 Key assumptions

Guidelines for the compensation budget for the 2011 MTEF were based on the latest wage agreement within the public sector and also take into account the CPIX inflation rate over that period. The rates utilised are 5.6 per cent for 2011/12 and 5 per cent for each of the outer years of the MTEF.

The following have been taken into account when determining personnel budgets for the new MTEF:

- Numbers of staff and possible changes over the MTEF;
- Basic salary costs including ICS adjustments from 1 July and January each year;
- Salary increases for people with scarce skills;
- Grades and level of staff;
- Increased take up of benefits such as medical aid and homeowners allowance, etc.;
- Contract employees;
- Overtime pay;
- Merit bonuses;
- Pension fund contributions, thirteenth cheque and overtime all linked to the basic salary cost (increases at the same rate);
- Medical aid contributions which normally increase more rapidly than inflation; and
- Homeowners allowance which changes with the interest rate, and skills development.

5.2 Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: ROADS AND TRANSPORT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	118 944	191 409	174 771	164 171	159 171	165 033	210 923	226 572	244 262
2. Transport Infrastructure	1 398 716	1 418 555	1 381 685	1 826 437	1 696 817	1 695 567	1 438 342	2 184 885	2 317 652
3. Transport Operations	213 658	1 554 562	1 452 124	1 790 525	2 042 880	2 042 880	1 772 129	1 907 037	2 009 703
4. Transport Regulation	108 211	175 385	244 279	266 841	239 265	239 248	204 685	176 032	164 766
5. Gautrain	7 524 015	6 060 787	3 714 788	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643
Total payments and estimates	9 363 544	9 400 698	6 967 647	6 241 504	6 357 678	6 362 273	4 363 790	6 911 645	7 284 026

The table above indicates the expenditure outcomes and budget allocations as categorised by the programmes within the Department. Total payments over the history were high as a result of payments made in relation to the construction of the Gautrain project which were mainly concluded in the 2010/11 financial year. During 2011/12, the Department's budget was increased by about 2 percent, mainly as a result of the roll-over approved for the Public Transport Operations Grant (PTOG) and the extra Gautrain allocation received.

Over the MTEF, the budget for the Department will increase from R4.4 billion in 2012/13 to R7.3 billion in 2014/15. The marginal increase of 35 per cent is mainly as a result of the Gautrain allocation that has been

reduced in the 2012/13 financial year in order to start with the loan repayments, and further increased in the other 2 years of the MTEF, as well as increases in the infrastructure and conditional grants allocations of the Department.

The MTEF allocation will fund the maintenance of the provincial road network, the construction of some of the major roads within the province, the construction of intermodal facilities and the upgrading and construction of DLTCs. The Gautrain has also been funded for maintenance and capacitation of the current system as well as research into future extension of the project. The current budget includes the PRMG within Programme 2 that has been allocated to the Department for the road maintenance programme, as well as the PTOG within Programme 3 for the provision of transport services to the Gauteng public.

5.3 Summary of economic classification

TABLE 4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ROADS AND TRANSPORT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	1 644 709	2 172 468	1 833 087	3 931 573	2 117 500	2 121 725	1 414 290	1 697 947	2 002 726
Compensation of employees	228 668	346 693	370 159	426 237	418 949	439 804	494 061	527 597	563 410
Goods and services	1 411 445	1 824 701	1 446 875	3 505 336	1 694 231	1 677 572	918 429	1 168 550	1 437 516
Interest and rent on land	4 596	1 074	16 053		4 320	4 349	1 800	1 800	1 800
Transfers and subsidies to:	7 675 747	7 182 349	5 087 711	2 193 530	4 123 527	4 123 895	2 379 129	4 134 182	4 351 440
Provinces and municipalities	5 717	8 611			1 500	1 500	1 000	1 000	1 000
Departmental agencies and accounts	7 661 641	6 126 118	3 714 778	2 193 530	2 219 545	2 219 547	737 711	2 417 119	2 547 643
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises	2 563	1 043 946	1 363 564		1 899 222	1 899 222	1 639 199	1 714 844	1 801 578
Non-profit institutions	875								
Households	4 951	3 674	9 369		3 260	3 626	1 219	1 219	1 219
Payments for capital assets	43 088	45 207	41 473	116 401	116 651	116 653	570 371	1 079 516	929 860
Buildings and other fixed structures	25 477			61 901	61 901	61 901	518 371	1 045 521	903 160
Machinery and equipment	12 083	2 960	3 043	22 000	22 250	22 250	12 000	12 000	12 000
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets	5 528	42 247	37 091	32 500	32 500	32 502	40 000	21 995	14 700
Software and other intangible assets			1 339						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets		674	5 376						
Total economic classification	9 363 544	9 400 698	6 967 647	6 241 504	6 357 678	6 362 273	4 363 790	6 911 645	7 284 026

The budget for the compensation of employees has increased steadily from the 2008/09 financial year and will continue to do so over the MTEF period. This budget will however not be adequate for the Department to implement the departmental structure, therefore the Department will ensure that the structure is phased-in up to the total budget allocation to ensure that there is no over expenditure or irregular expenditure under the personnel budget for each of the financial years of the MTEF. The compensation budget is supplemented with an additional amount during the current MTEF to address the capacity of the Department, particularly focusing on the employment of engineers. This intervention is aimed at ensuring that the Department is able to respond to the demands of planning and delivery.

Total payments for goods and services grew steadily as audited, and will continue to grow at a rate of 8.8 per cent over the MTEF. This item includes the budget for Maintenance projects, the departmental operations, the DLTCs as well as the public transport facilities. The budget within the interest on rent and land is for the interest portion on the finance leases of the Department in accordance with the Standard Chart of Accounts (SCOA) classification. Transfers and subsidies mainly consist of Department transfers in relation to the Gautrain project and transfers to bus operators in terms of the PTOG.

The transfers and subsidies item includes payments and budget in relation to the Gautrain project, the transfers to the bus operators in terms of the Public Transport Operations Grants (PTOG), as well as other marginal amounts in terms of vehicle registration for the construction fleet as well as households. The massive reduction in the allocation of the departmental agencies and accounts items in the 2012/13 financial year is as a result of the reduction of the Gautrain allocation as a result of the re-payments on the loan that needed to be made commencing in that financial year. The other major item within transfers and subsidies is in relation to the PTOG as well as transfers in relation to the North-West Star subsidies; these grow marginally over the MTEF.

The budget for payment for capital assets increases substantially over the MTEF mainly as a result of the re-allocation of the capital projects budget, including the construction budget within the Roads infrastructure programme, in line with the SCOA instruction to Departments. Other items within CAPEX are for the proclamation of land for road construction.

5.4 Infrastructure payments

5.4.1 Departmental Infrastructure Payments

TABLE 5: DEPARTMENTAL INFRASTRUCTURE PAYMENTS: ROADS AND TRANSPORT

	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R Thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for infrastructure by category									
New and replacement assets	5 015 443	5 212 691	82 644	144 202	97 314	80 875	63 150	156 800	130 000
Existing infrastructure assets	1 141 823	1 194 452	1 022 808	1 502 265	1 401 089	975 367	1 181 830	1 887 685	1 997 891
Upgrades and additions	993 200	967 157	416 439	575 046	411 499	374 675	429 019	629 604	741 813
Rehabilitation, renovations and refurbishments			18 703	634 634	582 256	268 682	181 469	479 400	214 564
Maintenance and repairs	148 623	227 295	587 666	292 585	407 334	332 010	571 342	778 681	1 066 528
Infrastructure transfers			222						
Current			222						
Capital									
Current infrastructure	148 623	227 295	587 888	292 585	407 334	332 010	571 342	778 681	1 007 554

	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R Thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Capital infrastructure	6 008 643	6 179 848	517 786	1 353 882	1 091 069	724 232	673 638	1 265 804	1 145 004
Total	6 157 266	6 407 143	1 105 674	1 646 467	1 498 403	1 056 242	1 244 980	2 044 485	2 152 905

The budget for infrastructure decreased from R6.2 billion in 2008/09 to R1.1 billion in 2010/11. This amount increased marginally to R1.2 billion in 2012/12. Over the MTEF, the budget for the Department will increase from R1.2 billion in 2012/13 to R2.2 billion in 2014/15 mainly to take care of the construction and maintenance of the roads.

The Department's focus continues to be on maintenance of the provincial road network and that is evidenced by the high allocation within the Maintenance and repair item of infrastructure. This item includes the PRMG which will be utilised to augment maintenance activities.

New and replacement assets

The category of infrastructure payments includes the construction of the Vereeniging, Pienaarspoort and Germiston Intermodal Public Transport Facilities. The Department will also be identifying other facilities to construct over the MTEF period within the Tshwane, Ekurhuleni and Johannesburg municipalities; however their actual locations are still to be determined.

Upgrades and additions

The projects in this category include, but are not limited to, those within the Maize Triangle, the maintenance of rural roads that continue to be a provincial priority, other construction projects that are continuing into the MTEF, the public transport projects that relate to the construction of walkways along the routes with a high volume of pedestrians, and upgrading of the DLTCs across the province.

Rehabilitation, renovations and refurbishments

The preventative maintenance budget falls under this item. It covers a range of roads in the province.

Maintenance and repairs

This item is constituted of the maintenance of:

- The provincial road network
- Weighbridges

The ongoing in-house and outsourced maintenance programmes also form part of this category of infrastructure.

6. PROGRAMME DESCRIPTION

PROGRAMME1: ADMINISTRATION

Programme description

To provide the Department with overall management and administrative, strategic, financial and corporate support services in order to ensure that it delivers on its mandate in an integrated, efficient, effective and sustainable manner.

Programme objectives

- To render advisory, parliamentary, secretarial, administrative and office support service to the MEC;
- To provide overall management and support of the Department; and
- To manage personnel, procurement, finance, administration and related support services.

TABLE 6: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	3 952	13 044	7 372	14 147	10 704	7 207	11 962	13 288	14 054
2. Management	31 715	22 416	36 540	30 409	30 409	26 351	34 149	40 015	41 577
3. Corporate Services	83 277	155 949	130 859	119 615	118 058	131 475	164 812	173 269	188 631
Total payments and estimates	118 944	191 409	174 771	164 171	159 171	165 033	210 923	226 572	244 262

TABLE 7: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	117 593	187 918	168 458	164 171	156 921	162 783	208 124	223 773	241 463
Compensation of employees	47 076	80 109	93 280	92 769	92 769	101 069	100 749	106 898	112 231
Goods and services	70 517	107 749	75 178	71 402	63 952	61 514	106 475	115 975	128 332
Interest and rent on land		60			200	200	900	900	900
Transfers and subsidies to:	12	1 480	48		2 000	2 000			
Provinces and municipalities		(43)							
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	12	1 523	48		2 000	2 000			
Payments for capital assets	1 339	1 337	889		250	250	2 799	2 799	2 799
Buildings and other fixed structures									
Machinery and equipment	1 339	1 337	889		250	250	2 799	2 799	2 799
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets		674	5 376						
Total economic classification	118 944	191 409	174 771	164 171	159 171	165 033	210 923	226 572	244 262

For the period 2008/09 to 2010/11, expenditure for the programme increased from R119 million to R175 million, a substantial growth of 46 per cent. During 2011/12, the budget allocated to the programme was decreased to R164 million as a result of the departmental reprioritisation process. The increase of the budget

within the programme over the MTEF is as a result of the centralisation of the property payments in relation to the 5 regional offices of the Department in a bid to control expenditure, as evidenced by the substantial increase in the Corporate Services budget.

PROGRAMME 2: TRANSPORT INFRASTRUCTURE

Programme description

To promote accessibility and the safe, affordable movement of people, goods and services through the delivery and maintenance of transport infrastructure that is sustainable, integrated and environmentally sensitive, and which supports and facilitates social empowerment and economic growth.

Programme objectives

- Provide planning for all modes of transport including the movement of goods and passengers to integrate transport and spatial planning;
- Provide for planning and co-ordination towards the formulation of provincial transport policies and statutory plans;
- Plan integrated modal transport facilities and systems for all modes of transport including non motorised transport;
- Promote and improve safety on the transport infrastructure;
- Facilitate the provision of road safety audits on all roads and transport infrastructure to ensure safe traffic and people movement;
- Provide data collection services; research to provide management information systems for the provincial road network;
- Provide design of road and transport infrastructure including all necessary support functions such as environmental impact assessments, traffic impact assessments, surveys, expropriations, material investigations and testing;
- Develop new roads and re-construct, upgrade and rehabilitate road and transport infrastructure; and
- Effectively maintain road and transport infrastructure.

TABLE 8: SUMMARY OF PAYMENTS AND ESTIMATES: TRANSPORT INFRASTRUCTURE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Infrastructure Planning	35 204	190 940	213 418	64 567	42 967	42 967	59 962	50 614	54 810
2. Infrastructure Design	82 216	85 643	56 482	173 153	106 860	105 608	129 465	158 144	188 242
3. Construction	504 117	502 851	470 199	417 466	344 466	344 470	341 590	524 854	630 023
4. Maintenance	777 179	639 121	641 586	1 171 251	1 202 524	1 202 522	907 325	1 451 273	1 444 577
Total payments and estimates	1 398 716	1 418 555	1 381 685	1 826 437	1 696 817	1 695 567	1 438 342	2 184 885	2 317 652

TABLE 9: SUMMARY OF ECONOMIC CLASSIFICATION: TRANSPORT INFRASTRUCTURE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	1 211 948	1 363 919	1 334 652	1 718 036	1 585 206	1 583 663	946 531	1 235 230	1 524 448
Compensation of employees	126 009	180 778	179 559	197 030	196 430	229 955	245 671	258 126	274 560
Goods and services	1 081 343	1 183 077	1 155 093	1 521 006	1 384 776	1 349 708	700 310	976 554	1 249 338
Interest and rent on land	4 596	64			4 000	4 000	550	550	550
Transfers and subsidies to:	145 788	10 901	8 946		3 210	3 501	2 719	2 719	2 719
Provinces and municipalities	4 543	8 602			1 500	1 500	1 000	1 000	1 000

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Departmental agencies and accounts	135 606	80							
Universities and Foreign governments and international organisations									
Public corporations and private enterprises	874	120			500	500	500	500	500
Non-profit institutions	875								
Households	3 890	2 099	8 946		1 210	1 501	1 219	1 219	1 219
Payments for capital assets	40 980	43 735	38 087	108 401	108 401	108 403	489 092	946 936	790 485
Buildings and other fixed structures	25 477			61 901	61 901	61 901	441 467	917 316	768 160
Machinery and equipment	9 975	1 488	996	14 000	14 000	14 000	7 625	7 625	7 625
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets	5 528	42 247	37 091	32 500	32 500	32 502	40 000	21 995	14 700
Software and other intangible assets									
Payments for financial assets									
Total economic classification	1 398 716	1 418 555	1 381 685	1 826 437	1 696 817	1 695 567	1 438 342	2 184 885	2 317 652

This is the core programme of the Department in line with the mandate and the focus of the next MTEF period. The total reduction of the budget is as a result of the centralisation of property payments in relation to the regional offices; however, the infrastructure projects budget is still mainly within this programme. Programme expenditure remained constant from 2008/09 to 2010/11. The budget for the programme is set to rise from R1.4 billion in 2011/12 to R2.3 billion over the MTEF.

The budget for the sub-programme Maintenance increases in line with the Department's focus on the maintenance of existing roads as opposed to the construction of new ones. The PRMG will continue to be allocated to the Department to allow it to focus on the routine maintenance programme and the creation of jobs.

The increased allocation for the compensation of employees within the programme is as a result of the extra allocation that has been to allow the Department to fill critical engineer posts in order to reduce the reliance on external service providers. The reduction within the goods and services item is as a result of the re-allocation of the budget in relation to the upgrading of roads to the CAPEX items in line with the SCOA classification. The CAPEX budget then further has the budget for land purchases and general machinery of the units within this programme.

SERVICE DELIVERY MEASURES

PROGRAMME 2: TRANSPORT INFRASTRUCTURE

Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Number of infrastructure designs for the Maize Triangle belt completed	4	8	8
K164	1		
K154	1	1	1
K11	1		

Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
P1-1 (Phase 2)(R82)	1		
K77		1	1
K148/N3		1	1
K97(P1-3)		1	1
K54		1	1
K69		1	1
K60		1	1
Mohlakeng Ext 11		1	1
Number of kms of roads upgraded	15.2	17	17
K15		4	4
K46	6	2	2
R55 Phase 1	4.4		
P126/1		3	3
K154	0.8		
P1-1 (R 82)	4	4	4
P4-1		4	4
Number of kms of rural roads developed (Construction and Maintenance)	12.2	10	10
Number of kms of roads completed	20.2	17.2	17.2
Number of 20PTP kms of roads completed	2.8		
Mogo street and LE 3 in Soshanguve	0.7		
Sekweri street in Refilwe	2.1		
Number of roads rehabilitated	103.76	31.69	31.69
Number of jobs created through EPWP (Construction and Maintenance)	6 700	10 100	10 100
Number of contractors	189	230	230
Women			
Youth			
People with disabilities			
Number of kms of existing roads on routine maintenance	5 637.54	5 637.54	5 637.54
Number of km's of roads resealed	10.97	8.75	8.75
Number of kms of roads re-graveled	128.93	203.14	203.14
Number of kms of roads patched	360 000 sqm	360 000 sqm	360 000 sqm
Number of kms of roads bladed	1 042	1 042	1 042

PROGRAMME 3: TRANSPORT OPERATIONS

Programme description

To plan, regulate and facilitate the provision of integrated land transport services through co-ordination and co-operation with national planning authorities, CBOs, NGOs and the private sector in order to enhance the mobility of all communities particularly those currently without or with limited access.

Programme objectives

- Management of integrated land transport contracts to provide mobility to commuters; and
- Manage, co-ordinate and facilitate transport safety and compliance in all modes with related legislation, regulations and policies through pro-active and reactive tactics and strategies.

TABLE 10: SUMMARY OF PAYMENTS AND ESTIMATES: TRANSPORT OPERATIONS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Public Transport Services	213 658	1 554 562	1 452 124	1 790 525	2 042 880	2 042 880	1 772 129	1 907 037	2 009 703
Total payments and estimates	213 658	1 554 562	1 452 124	1 790 525	2 042 880	2 042 880	1 772 129	1 907 037	2 009 703

TABLE 11: SUMMARY OF ECONOMIC CLASSIFICATION: TRANSPORT OPERATIONS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	207 519	510 683	88 535	1 786 525	140 158	140 158	56 001	63 963	73 100
Compensation of employees	18 665	14 596	14 729	34 462	28 774	25 444	31 001	33 263	37 645
Goods and services	188 854	495 137	57 753	1 752 063	111 384	114 714	24 900	30 600	35 355
Interest and rent on land		950	16 053				100	100	100
Transfers and subsidies to:	6 028	1 043 854	1 363 564		1 898 722	1 898 722	1 638 699	1 714 344	1 801 078
Provinces and municipalities	950								
Departmental agencies and accounts	2 340								
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises	1 689	1 043 826	1 363 564		1 898 722	1 898 722	1 638 699	1 714 344	1 801 078
Non-profit institutions									
Households	1 049	28							
Payments for capital assets	111	25	25	4 000	4 000	4 000	77 429	128 730	135 525
Buildings and other fixed structures							76 904	128 205	135 000
Machinery and equipment	111	25	25	4 000	4 000	4 000	525	525	525
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	213 658	1 554 562	1 452 124	1 790 525	2 042 880	2 042 880	1 772 129	1 907 037	2 009 703

Spending for the programme increased from R214 million in 2008/09 to R1.5 billion in the 2010/11 financial year. The increase in expenditure during 2009/10 was due to the introduction of a conditional grant, the Public Transport Operations Grant. This was put in place to finance the new programme in terms of the subsidisation of the provision of public transport services to bus operators within the province. The grant will marginally increase

over the MTEF period hence the 13 per cent growth of the programme from R1.8 billion in 2012/13 to R2 billion in the 2014/15 financial year.

The other major allocation within this programme is in relation to the Intermodal Public Transfer Facilities (IPTNs) within the province. The Department will be constructing about 3 IPTNs on an annual basis over the next MTEF as well as conducting extensive planning for others to be constructed at a later stage. The construction of walkways and bicycle lanes has also been allocated a budget over the MTEF.

SERVICE DELIVERY MEASURES

PROGRAMME 3: TRANSPORT OPERATIONS

Performance Measure	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Number of subsidized bus transport contracts managed	34	34	34
Number of subsidized bus contracts physically monitored	34	34	34
Number of kms of public transport routes subsidized	100 956 480.66	100 956 480.66	100 956 480.66
Number of kms monitored	100 956 480.66	100 956 480.66	100 956 480.66
Number of public transport operators subsidized	12	12	12
Number of fully registered associations in the province	25	35	35
Number of metered taxis regulated and legalised	100	100	100
Number of learner transport operators regulated and legalised	130	150	150
Number of bus operators regulated and legalised	20	20	20
Number of audited routes	1 171	530	530
Number of public transport transfer facilities constructed	1	2	2
Number of km's of non-motorised transport infrastructure (walkways & cycle lanes) constructed	25	20	20
Number of weighbridges maintained	4	4	4
Number of abnormal load permits issued	18 480	20 328	20 328

PROGRAMME 4: TRANSPORT REGULATION

Programme description

To ensure the provision of a safe environment through the regulation of traffic on public infrastructure, law enforcement, implementation of road safety education and awareness programmes and registration and licensing of vehicles and drivers.

Programme objectives

- To monitor and control registration and licensing of all motor vehicles and to render services regarding the administration of applications in terms of the National Road Traffic Act (Act 93 of 1996);
- Implementation of laws and regulations relating to vehicle registration and licensing, vehicle fitness testing and driver fitness testing;
- Management, approval and control of registration of transport operators and the issuing of all licenses and permits required in terms of legislation; and
- Management, approval and control of registration of transport operators and the issuing of all licenses and permits required in terms of legislation.

TABLE 12: SUMMARY OF PAYMENTS AND ESTIMATES: TRANSPORT REGULATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Transport Administration and Licensing	48 972	127 655	200 949	168 100	172 100	172 083	139 296	105 332	95 353
2. Operator Licence and Permits	59 239	47 730	43 330	98 741	67 165	67 165	65 389	70 700	69 413
Total payments and estimates	108 211	175 385	244 279	266 841	239 265	239 248	204 685	176 032	164 766

TABLE 13: SUMMARY OF ECONOMIC CLASSIFICATION: TRANSPORT REGULATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	107 329	105 272	241 432	262 841	235 215	235 121	203 634	174 981	163 715
Compensation of employees	36 918	71 210	82 591	101 976	100 976	83 336	116 640	129 310	138 974
Goods and services	70 411	34 062	158 841	160 865	134 119	151 636	86 744	45 421	24 491
Interest and rent on land					120	149	250	250	250
Transfers and subsidies to:	224	70 003	375		50	127			
Provinces and municipalities	224	52							
Departmental agencies and accounts		69 927				2			
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households		24	375		50	125			
Payments for capital assets	658	110	2 472	4 000	4 000	4 000	1 051	1 051	1 051
Buildings and other fixed structures									
Machinery and equipment	658	110	1 133	4 000	4 000	4 000	1 051	1 051	1 051
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			1 339						
Payments for financial assets									
Total economic classification	108 211	175 385	244 279	266 841	239 265	239 248	204 685	176 032	164 766

Total payments for the programme grew from R108 million in 2008/09 to R244 million in 2010/11. The main cost driver for programme expenditure was the sub-programme: Transport Administration and Licensing. For the 2011/12 financial year, the programme received R267 million, slightly declining to R204 million for 2012/13 and decreasing to R165 million in 2014/15.

The budget for the programme is mainly to enforce the regulatory frameworks that ensure the safety of the public and private transport on the roads. The allocation of about R18 million in the 2012/13 financial year for the management, upgrading and establishment of the DLTCs also forms part of this programme. The management and capacitating of the Provincial Regulatory Entity (PRE) will be facilitated with an allocation of R4 million over the 2012/13 financial year, and set to grow over the MTEF.

SERVICE DELIVERY MEASURES**PROGRAMME 4: TRANSPORT REGULATIONS**

Performance Measure	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Registering authority established	1		
Number of license compliance inspections executed	110	120	120
Number of new vehicles registered	269 454	280 232	280 232
Number of vehicles registered	4 384 083	4 559 446	4 559 446
Number of vehicles licensed	4 238 797	4 408 349	4 408 349
Number of vehicles licenses paid on time	3 391 039	3 526 681	3 526 681
Percentage of registered vehicles licensed	97%	97%	97%
Percentage of registered vehicles licenses paid on time	80%	80%	80%
Administration costs as % of total license revenue	31%	31%	31%
Number of permits converted	5 000	5 000	5 000
Number of valid operating licenses/permits issued to Public Transport Operators	4 500	5 000	5 000

PROGRAMME 5: GAUTRAIN RAPID RAIL LINK**Programme description**

To plan, design and construct the Rapid Rail Link and ensure efficient management and implementation of the Gautrain.

Management of the concession agreement will remain one of the most important functions of the Gautrain Management Agency. The agreement was concluded between the province, through the Department of Roads and Transport, on the one hand and the Concessionaire on the other for the design, construction and operation of the railway line for the Gautrain Rapid Rail Project.

The agreement was concluded in terms of Treasury Regulation 16 as a PPP on the basis that the Concessionaire will perform the institutional function of the province for the design, construction and operation of the railway line, acquiring the use of the land on which the railway line is established and use of the railway line itself when constructed.

Programme objectives

The strategic objectives of the Gautrain Management Agency are to manage, co-ordinate and oversee the Gautrain Rapid Rail Link Project in terms of the concession agreement.

In order for the GMA to manage, co-ordinate and oversee the Gautrain Project, it must discharge the following main functions:

- Manage the concession agreement;
- Manage the Project's finances, financial securities, insurance, socio-economic development (SED) objectives, assets and the maintenance thereof;
- Liaise and exchange information with the three spheres of government, interested and affected parties, institutions and professional bodies in South Africa and other countries;
- Enhance integration with the province's public transport system;
- Monitor government policies and legislation;
- Perform duties assigned by the Railway Safety Regulator;
- Protect the rail reserve and provincial transport infrastructure involved in the Project in terms of the Gauteng Transport Infrastructure Act (GTIA); and
- Establish and operate information and management systems.

TABLE 14: SUMMARY OF PAYMENTS AND ESTIMATES: GAUTRAIN

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Gautrain Rapid Rail Link	7 524 015	6 060 787	3 714 788	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643
Total payments and estimates	7 524 015	6 060 787	3 714 788	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643

TABLE 15: SUMMARY OF ECONOMIC CLASSIFICATION: GAUTRAIN

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	320	4 676	10						
Compensation of employees									
Goods and services	320	4 676	10						
Interest and rent on land									
Transfers and subsidies	7 523 695	6 056 111	3 714 778	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643
Provinces and municipalities									
Departmental agencies and accounts	7 523 695	6 056 111	3 714 778	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets									
Buildings and other fixed structures									
Machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	7 524 015	6 060 787	3 714 788	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643

Total payments for the programme grew from R7.5 billion in 2008/09 to R3.7 million in 2010/11, and the main cost driver was the construction of the Gautrain. For the 2011/12 financial year, the allocation to Gautrain was reduced to R2.2 billion in line with the completion of the construction phase, and the focus was then the maintenance of the system. The allocation for the 2012/13 is drastically reduced to R737.711 in order to start the loan repayments, and further increased in the other 2 years of the MTEF.

7. OTHER INFORMATION

7.1 Personnel numbers and costs

TABLE 16: PERSONNEL NUMBERS AND COSTS: ROADS AND TRANSPORT

Personnel numbers	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014
1. Administration	211	211	211	211	337	337	337
2. Transport Infrastructure	6 630	1 421	1 391	1 102	1 102	1 102	1 102
3. Transport Operations	234	234	282	125	125	125	125
4. Transport Regulation	256	256	270	200	200	200	200
5. Gautrain							
Total Department personnel numbers	7 331	2 122	2 154	1 638	1 764	1 764	1 764
Total Department personnel cost (R thousand)	228 668	346 693	370 159	418 949	494 061	527 597	563 410
Unit cost (R thousand)	3%	1%	1%	0%	0%	0%	0%

TABLE 17: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Total for department									
Personnel numbers (head count)	7 331	2 122	2 154	1 638	1 638	3 315	1 764	1 764	1 764
Personnel cost (R thousands)	228 668	346 693	370 159	426 237	418 949	439 804	494 061	527 597	563 410
Human resources component									
Personnel numbers (head count)	55	55	55	77	77	77	77	77	77
Personnel cost (R thousands)	8 000	9 000	10 000	11 000	11 825	18 000	16 000	16 000	16 000
Head count as % of total for department	1%	3%	3%	5%	5%	2%	4%	4%	4%
Personnel cost as % of total for department	3%	3%	3%	3%	3%	4%	3%	3%	3%
Finance component									
Personnel numbers (head count)	90	90	90	110	110	110	110	110	110
Personnel cost (R thousands)	18 000	18 700	19 500	20 000	21 500	21 500	22 000	22 000	22 000
Head count as % of total for department	1%	4%	4%	7%	7%	3%	6%	6%	6%
Personnel cost as % of total for department	8%	5%	5%	5%	5%	5%	4%	4%	4%

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Full time workers									
Personnel numbers (head count)	7 331	2 122	2 154	1 638	1 638	1 638	1 764	1 764	1 764
Personnel cost (R thousands)	212 629	228 668	370 895	441 301	450 943	372 096	481 237	509 902	530 415
Head count as % of total for department	100%	100%	100%	100%	100%	49%	100%	100%	100%
Personnel cost as % of total for department	93%	66%	100%	104%	108%	85%	97%	97%	94%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									

The Department's revised personnel structure has been drafted and submitted to the Department of Public Service and Administration, and this will be implemented as soon as it has been approved. However, because of the unavailability of adequate resources, implementation of this structure will be staggered over the 3 years of the MTEF. Therefore, the details provided in the tables above indicate the current filled establishment; the critical engineer posts that have been allocated a budget of R20 million will also be a major deliverable over the next MTEF.

7.2 Training

TABLE 18: PAYMENTS ON TRAINING: ROADS AND TRANSPORT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
R thousand									
1. Administration	7 489	5 798	5 922	6 331	6 331	6 331	6 388	6 388	6 388
of which									
Subsistence and travel	2 557	100	116	118	118	118	175	175	175
Payments on tuition	4 932	5 698	5 806	6 213	6 213	6 213	6 213	6 213	6 213
2. Transport									
Infrastructure	1 521	1 722	1 755	1 788	1 788	1 788	1 788		
of which									
Subsistence and travel	30								
Payments on tuition	1 491	1 722	1 755	1 788	1 788	1 788	1 788		
3. Transport Operations	352	515	525	536	536	536	537	537	537

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
of which									
Subsistence and travel	9	11	12	13	13	13	14	14	14
Payments on tuition	343	504	513	523	523	523	523	523	523
4. Transport									
Regulation									
of which									
Subsistence and travel									
Payments on tuition									
5. Gautrain									
of which									
Subsistence and travel									
Payments on tuition									
Total payments on training	9 362	8 035	8 202	8 655	8 655	8 655	8 713	6 925	6 925

TABLE 19: INFORMATION ON TRAINING: ROADS AND TRANSPORT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	940	993	1 015	1 062	1 062	1 062	1 062	1 062	1 062
Number of personnel trained	678	722	736	739	739	739	739	739	739
of which									
Male	584	621	633	636	636	636	636	636	636
Female	94	101	103	103	103	103	103	103	103
Number of training opportunities	50	50	50	50	50	50	50	50	50
of which									
Tertiary	50	502	50	50	50	50	50	50	50
Workshops									
Seminars									
Other									
Number of bursaries offered	50	53	53	53	53	53	53	53	53
Number of interns appointed	69	74	75	72	72	72	72	72	72
Number of learnerships appointed	93	94	101	148	148	148	148	148	148
Number of days spent on training									

The Department has identified engineering as a scarce skill, and as part of the intervention plan is sponsoring studies for young people studying civil engineering in order to alleviate the shortage within the profession and specifically within the Department. An allocation has been provided to allow other employees to attend training programmes in line with their respective job descriptions.

ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 20: SPECIFICATION OF RECEIPTS: ROADS AND TRANSPORT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts	1 183 906	1 534 213	1 705 814	1 775 498	1 775 498	2 151 489	2 120 000	2 247 200	2 382 032
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses	1 183 906	1 534 213	1 705 814	1 775 498	1 775 498	2 151 489	2 120 000	2 247 200	2 382 032
Sales of goods and services other than capital assets									
			3 849	20 125	24 004	39 970	23 145	26 615	26 615
Sale of goods and services produced by department (excluding capital assets)									
Sales by market establishments				20 125	24 004	39 970	23 145	26 615	26 615
Administrative fees									
Other sales									
Of which									
Health patient fees									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)			3 849						
Transfers received from:									
Other governmental units									
Universities									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land	431	349	4 410	1 380	315	731	1 587	1 825	1 825
Interest	431	49	4 410	1 380	315	731	1 587	1 825	1 825
Dividends									
Rent on land		300							
Sales of capital assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Other capital assets Transactions in financial assets and liabilities	6 489	5 101	8 823	1 507	1 821	3 596			
Total departmental receipts	1 190 826	1 539 663	1 722 896	1 798 510	1 801 638	2 195 786	2 144 732	2 275 640	2 410 472

TABLE 22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	117 593	187 918	168 458	164 171	156 921	162 783	208 124	223 773	241 463
Compensation of employees	47 076	80 109	93 280	92 769	92 769	101 069	100 749	106 898	112 231
Salaries and wages	47 076	72 610	83 323	64 482	64 482	78 576	69 079	78 033	81 922
Social contributions		7 499	9 957	28 287	28 287	22 493	31 670	28 865	30 309
Goods and services of which	70 517	107 749	75 178	71 402	63 952	61 514	106 475	115 975	128 332
Administrative fees	143	(11)	77		370	261			
Advertising	6 192	7 181	9 029	8 307	4 920	3 990	5 000	5 000	5 000
Assets <R5000	554	29	206	1 089	889	1 203			
Audit cost: External	2 120	413	8 862	9 000	6 000	6 268	8 000	10 000	12 000
Bursaries (employees)		2 050	1 223		600	381	2 000	2 000	2 000
Catering:									
Departmental activities	115	403	179	4 022	977	1 193	1 000	1 250	1 500
Communication	3 302	7 876	11 581	11 385	8 685	9 475	11 600	14 250	18 500
Computer services	3 876	3 713	6 277	7 087	4 787	3 146	6 000	6 000	6 000
Cons/prof: business & advisory services	27 605	16 861		5 500	6 435	5 375	21 000	21 000	21 000
Cons/prof: Infrastructre & planning	2 752	7 467	9 635			216			
Cons/prof: Laboratory services									
Cons/prof: Legal cost	1 752	5 603	3 608	1 000	3 837	2 756	5 000	5 000	5 000
Contractors	2 861	64	472	3 000	700	120			
Agency & support/ outsourced services	4 351	40 166	12 449	2 247	8 687	9 528	13 000	15 000	20 314
Entertainment	433	(27)	30	1 851	851	170			
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	522	175	65	300	175	50			
Inventory: Fuel, oil and gas		(115)							
Inventory: Learn & teacher support material	243		8						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Materials and supplies		(386)			2	1			
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	51	(510)	306	2 111	711	183			
Inventory: Stationery and printing	1 990	1 342	1 932	3 445	2 025	2 006	4 834	4 834	4 834
Lease payments	1 119	1 636	2 410		1 500	1 399	5 100	5 100	5 100
Rental and Hiring									
Property payments	104	(283)	792		123	608	13 400	16 000	16 543
Transport provided dept activity		105		1 000	400	490			
Travel and subsistence	5 229	9 792	3 849	3 286	4 536	5 671	7 541	7 541	7 541
Training & development	3 078	1 947	2 102		1 320	1 940	2 000	2 000	2 000
Operating payments	645	268		6 772	4 182	4 354			
Venues and facilities	1 480	1 990	86		1 240	730	1 000	1 000	1 000
Interest and rent on land		60			200	200	900	900	900
Interest		60			200	200	900	900	900
Rent on land									
Transfers and subsidies to:	12	1 480	48		2 000	2 000			
Provinces and municipalities		(43)							
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3		(43)							
Municipal bank accounts									
Municipal agencies and funds		(43)							
Departmental agencies and accounts									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	12	1 523	48		2 000	2 000			
Social benefits	12	48	48		2 000	2 000			
Other transfers to households		1 475							
Payments for capital assets	1 339	1 337	889		250	250	2 799	2 799	2 799

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1 339	1 337	889		250	250	2 799	2 799	2 799
Transport equipment	1 118								
Other machinery and equipment	221	1 337	889		250	250	2 799	2 799	2 799
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets		674	5 376						
Total economic classification	118 944	191 409	174 771	164 171	159 171	165 033	210 923	226 572	244 262

TABLE 23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TRANSPORT INFRASTRUCTURE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	1 211 948	1 363 919	1 334 652	1 718 036	1 585 206	1 583 663	946 531	1 235 230	1 524 448
Compensation of employees	126 009	180 778	179 559	197 030	196 430	229 955	245 671	258 126	274 560
Salaries and wages	114 625	160 353	157 234	136 950	136 350	190 834	188 064	197 231	204 616
Social contributions	11 384	20 425	22 325	60 080	60 080	39 121	57 607	60 895	69 944
Goods and services of which	1 081 343	1 183 077	1 155 093	1 521 006	1 384 776	1 349 708	700 310	976 554	1 249 338
Administrative fees	1 640	237	616	822	872	598			
Advertising	488	102 582	15 168	4 054	1 850	1 350			
Assets <R5000	722	416	119	12 766	1 096	6 535			
Audit cost: External			2						
Bursaries (employees)	17								
Catering:									
Departmental activities	62	4	131	114	184	185			
Communication	2 771	3 689	2 750	16 073	2 432	2 433			
Computer services	363	519	978	1 300	800	800			
Cons/prof: business & advisory services	53 921	71 084	1 485	212 592	19 093	5 649	26 000	13 200	15 000
Cons/prof: Infrastructure & planning	239 948	211 387	253 981	215 819	166 074	151 072	137 756	230 256	315 692
Cons/prof: Laboratory services									
Cons/prof: Legal cost	16 837	3 501	3 337	2 835	2 944	3 346			
Contractors	615 417	730 046	829 797	449 323	1 078 254	1 059 332	511 508	706 038	904 006

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Agency & support/outsourced services	105 287	17 328	3 329	97 217	1 956	7 356			
Entertainment	41	9							
Fleet Services (F/SER)	653	9	637	878	30 500	30 500			
Housing									
Inventory: Food and food supplies	63	37	18	11 637	348	347			
Inventory: Fuel, oil and gas	524	1 952	5 508	10 634	1 500	1 502	18 000	20 014	7 594
Inventory: Learn & teacher support material	10	(4 690)							
Inventory: Materials and supplies	8 209			382 157		17 658			
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores				341					
Inventory: Other consumables	5 381			2 547		2 562			
Inventory: Stationery and printing	1 053			13 234		1 115	3 021		
Lease payments	16 379			13 881		33 802	3 116		
Rental and Hiring									
Property payments	3 312					7 459			
Transport provided dept activity	(16)			15 292					
Travel and subsistence	6 645			3 100		11 801	909		
Training & development	1 230					1 727			
Operating payments	123			54 390		2 539			
Venues and facilities	263					40			
Interest and rent on land	4 596					4 000	550		
Interest	4 358					4 000	550		
Rent on land	238								
Transfers and subsidies to:	145 788					3 501	2 719		
Provinces and municipalities	4 543					1 500	1 000		
Provinces2	2 486					1 439			
Provincial Revenue Funds						1 289			
Provincial agencies and funds	2 486					150			
Municipalities3	2 057					61	1 000		
Municipal bank accounts	1 967					61	1 000		
Municipal agencies and funds	90								

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Departmental agencies and accounts	135 606								
Social security funds	128 074								
Departmental agencies (non-business entities)	7 532								
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises ⁵	874					500	500		
Public corporations	874								
Subsidies on production									
Other transfers	874								
Private enterprises						500	500		
Subsidies on production									
Other transfers						500	500		
Non-profit institutions	875								
Households	3 890					1 501	1 219		
Social benefits	3 887					513	1 219		
Other transfers to households	3					988			
Payments for capital assets	40 980			108 401		108 403	489 092		
Buildings and other fixed structures	25 477			61 901		61 901	441 467		
Buildings	19 477								
Other fixed structures	6 000			61 901		61 901	441 467		
Machinery and equipment	9 975			14 000		14 000	7 625		
Transport equipment									
Other machinery and equipment	9 975			14 000		14 000	7 625		
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets	5 528			32 500		32 502	40 000		
Software and other intangible assets									
Payments for financial assets									
Total economic classification	1 398 716			1 826 437		1 695 567	1 438 342		

TABLE 24: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TRANSPORT OPERATIONS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	207 519	510 683	88 535	1 786 525	140 158	140 158	56 001	63 963	73 100
Compensation of employees	18 665	14 596	14 729	34 462	28 774	25 444	31 001	33 263	37 645
Salaries and wages	17 037	12 741	12 927	23 954	18 266	24 003	24 925	26 578	29 317
Social contributions	1 628	1 855	1 802	10 508	10 508	1 441	6 076	6 685	8 328
Goods and services	188 854	495 137	57 753	1 752 063	111 384	114 714	24 900	30 600	35 355
of which									
Administrative fees	159	122	7						
Advertising	537	863	877	258	258	258			
Assets <R5000	319	4		310	60	60			
Audit cost: External Bursaries (employees)									
Catering:									
Departmental activities	458	503	533	313					
Communication	932	821	537	838	688	688			
Computer services	165			119	41	41			
Cons/prof: business & advisory services	172 186	88 482	44 923	113 901	18 613	21 597	15 000	15 000	19 000
Cons/prof: Infrastructure & planning	612		7 253		81 846	81 846	8 545	14 245	15 000
Cons/prof: Laboratory services									
Cons/prof: Legal cost	470	207	911		130	130			
Contractors	808	6		323					
Agency & support/ outsourced services	651			122					
Entertainment	10	27	191	10					
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	543	127	2		10	10			
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material				48					
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores				20					
Inventory: Other consumables	25			162		5			
Inventory: Stationery and printing	261	101	993	208	18	18	604	604	604
Lease payments	1 304	392	315		200	200	567	567	567

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Rental and Hiring									
Property payments									
Transport provided									
dept activity	64		242	1 500		191			
Travel and subsistence	6 194	3 339	957	500	799	1 006	184	184	184
Training & development	2 988	12		868	68	11			
Operating payments	18	397 278		1 632 563	8 653	8 653			
Venues and facilities	150	2 853	12						
Interest and rent on land		950	16 053				100	100	100
Interest		853	16 053				100	100	100
Rent on land		97							
Transfers and subsidies to:	6 028	1 043 854	1 363 564		1 898 722	1 898 722	1 638 699	1 714 344	1 801 078
Provinces and municipalities	950								
Provinces2	950								
Provincial Revenue Funds									
Provincial agencies and funds	950								
Municipalities3									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts	2 340								
Social security funds	2 340								
Departmental agencies (non-business entities)									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises5	1 689	1 043 826	1 363 564		1 898 722	1 898 722	1 638 699	1 714 344	1 801 078
Public corporations		1 043 826	1 363 564		1 898 722	1 898 722	1 638 699	1 714 344	1 801 078
Subsidies on production									
Other transfers		1 043 826	1 363 564		1 898 722	1 898 722	1 638 699	1 714 344	1 801 078
Private enterprises	1 689								
Subsidies on production	1 689								
Other transfers									
Non-profit institutions									
Households	1 049	28							
Social benefits		28							
Other transfers to households	1 049								

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Payments for capital assets	111	25	25	4 000	4 000	4 000	77 429	128 730	135 525
Buildings and other fixed structures							76 904	128 205	135 000
Buildings							76 904	128 205	135 000
Other fixed structures									
Machinery and equipment	111	25	25	4 000	4 000	4 000	525	525	525
Transport equipment									
Other machinery and equipment	111	25	25	4 000	4 000	4 000	525	525	525
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	213 658	1 554 562	1 452 124	1 790 525	2 042 880	2 042 880	1 772 129	1 907 037	2 009 703

TABLE 25: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TRANSPORT REGULATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	107 329	105 272	241 432	262 841	235 215	235 121	203 634	174 981	163 715
Compensation of employees	36 918	71 210	82 591	101 976	100 976	83 336	116 640	129 310	138 974
Salaries and wages	32 722	63 058	72 317	70 881	69 881	64 994	88 436	96 687	105 782
Social contributions	4 196	8 152	10 274	31 095	31 095	18 342	28 204	32 623	33 192
Goods and services	70 411	34 062	158 841	160 865	134 119	151 636	86 744	45 421	24 491
of which									
Administrative fees	1		287						
Advertising	122	756	410		1 500	13			
Assets <R5000	882	19	421	991	3 141	931			
Audit cost: External									
Bursaries (employees)	27								
Catering:									
Departmental activities	460	217	9			15			
Communication	5 639	1 242	1 846	3 000	1 808	1 811			
Computer services	11 973	313	3 224	3 300	503	503			
Cons./prof: business & advisory services	24 152	7 133		26 428	86 520	106 000	54 953	8 000	9 500
Cons./prof: Infrastructure & planning	1			20 000	3 840	2 722	2 880	10 643	12 000
Cons./prof: Laboratory services									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Cons/prof: Legal cost	871	557	1 394	991	4 391	3 119			
Contractors	1 877	1 172	46 424	6 000			25 920	23 787	
Agency & support/ outsourced services	11 176	6 012	74 986	18 305	1 927	1 928			
Entertainment									
Fleet Services (F/ SER)					1 000	1 000			
Housing									
Inventory: Food and food supplies	17	16		11 370	55	55			
Inventory: Fuel, oil and gas		11							
Inventory: Learn & teacher support material									
Inventory: Materials and supplies		421	2			2			
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores				41					
Inventory: Other consumables	13	42	274	16 195	20	20			
Inventory: Stationery and printing	4 631	6 267	9 034	12 199	6 251	7 120	1 208	1 208	1 208
Lease payments	238	1 659	8 774	30	8 730	12 036	1 417	1 417	1 417
Rental and Hiring									
Property payments	9		5 607	59	6 500	6 583			
Transport provided dept activity	23			13 833					
Travel and subsistence	7 277	7 428	4 812	12 818	2 818	2 501	366	366	366
Training & development	581	547	1 337	11 240	190	20			
Operating payments	423	50		4 065	4 865	5 197			
Venues and facilities	18	200			60	60			
Interest and rent on land					120	149	250	250	250
Interest					120	149	250	250	250
Rent on land									
Transfers and subsidies to:	224	70 003	375		50	127			
Provinces and municipalities	224	52							
Provinces2	79	52							
Provincial Revenue Funds									
Provincial agencies and funds	79	52							
Municipalities3	145								
Municipal bank accounts	145								

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Municipal agencies and funds									
Departmental agencies and accounts		69 927				2			
Social security funds		69 927				2			
Departmental agencies (non-business entities)									
Universities									
Other transfers									
Non-profit institutions									
Households		24	375		50	125			
Social benefits		24	119		50	125			
Other transfers to households			256						
Payments for capital assets	658	110	2 472	4 000	4 000	4 000	1 051	1 051	1 051
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	658	110	1 133	4 000	4 000	4 000	1 051	1 051	1 051
Transport equipment									
Other machinery and equipment	658	110	1 133	4 000	4 000	4 000	1 051	1 051	1 051
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			1 339						
Payments for financial assets									
Total economic classification	108 211	175 385	244 279	266 841	239 265	239 248	204 685	176 032	164 766

TABLE 26: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTRAIN

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	320	4 676	10						
Compensation of employees									
Salaries and wages									
Social contributions									
Goods and services of which	320	4 676	10						
Administrative fees									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Advertising									
Cons/prof:									
Laboratory services									
Cons/prof: Legal cost	320	10	10						
Contractors		4 652							
Agency & support/ outsourced services									
Entertainment									
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables		14							
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies tot:	7 523 695	6 056 111	3 714 778	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts	7 523 695	6 056 111	3 714 778	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643
Social security funds									
Departmental agencies (non- business entities)	7 523 695	6 056 111	3 714 778	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643
Universities									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Foreign governments and international organisations									
Public corporations and private enterprises ⁵									
Social benefits									
Other transfers to households									
Payments for capital assets									
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment									
Transport equipment									
Other machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	7 524 015	6 060 787	3 714 788	2 193 530	2 219 545	2 219 545	737 711	2 417 119	2 547 643

VOTE 9

DEPARTMENT OF COMMUNITY SAFETY

To be appropriated by Vote in 2012/13	R435 946 000
Responsible MEC	MEC for Community Safety
Administering Department	Department of Community Safety
Accounting Officer	Head of Department

1. OVERVIEW

Vision

To ensure that Gauteng is a safe and secure province.

Mission

The Department's mission is to improve public safety in the province. This is achieved through:

- Monitoring and evaluating the effectiveness and efficiency of policing agencies;
- Effective implementation and promotion of appropriate social crime prevention initiatives;
- Providing excellent traffic management services;
- Co-ordination of initiatives and programmes in the criminal justice system;
- Educating and empowering citizens on issues of public safety, and co-ordinating community safety initiatives;
- Improving and strengthening relations between communities and law enforcement agencies; and
- Determining community policing needs and priorities.

Mandate

The primary reason for the existence of the Gauteng Department of Community Safety is to perform oversight responsibilities over the SAPS and other law enforcement agencies (LEAs), notably the Metropolitan Police Service (MPDs) in the province, in keeping with the provisions of section 206(3) of the Constitution of the Republic of South Africa, 1996. The constitutional provisions referred to in this regard are those relating to:

- Monitoring police conduct;
- Overseeing the effectiveness and efficiency of the police service, including receiving reports on the police service;
- Promoting good relations between the police and the community;
- Assessing the effectiveness of visible policing; and
- Liaising with the Cabinet member responsible for policing (or the Minister of Police) with respect to crime and policing in the province.

In addition, the Constitution entitles the province to 'investigate, or appoint a commission of inquiry into any complaints of police inefficiency or a breakdown in relations between the police and any community'. The Constitution also obliges the Cabinet member responsible for policing, in determining national policing policy, to consult the provincial government and to take into account the policing needs and priorities, which must be determined by the provincial executive.

The Provincial Commissioner, who is appointed by the National Commissioner with the concurrence of the provincial executive, is constitutionally obliged to report to the provincial legislature annually on policing in the province, and is further required to send a copy of such a report to the National Police Commissioner.

Acts, rules and regulations

The Gauteng Department of Community Safety further derives its mandate from, among others, the following legislation and policies:

- The Independent Police Investigative Directorate Act, 2011 (Act No.1 of 2011);
- The Civilian Secretariat for Police Service Act, 2011 (Act No. 2 of 2011);
- The National Land Transport Act, 2009 (Act No. 5 of 2009);
- The Gauteng Transport Framework Revision Amendment Act, 2008 (Act No. 3 of 2008);
- Road Traffic Management Corporation Act, 1999 (Act No. 20 of 1999);
- Administrative Adjudication of Road Traffic Offences Act, 1998 (Act No. 46 of 1998);
- The White Paper on Safety and Security of 1998;
- The National Road Traffic Act, 1996 (Act No. 93 of 1996);
- The National Crime Prevention Strategy of 1996;
- The White Paper on National Transport Policy of 1996; and
- The SAPS Act, 1995 (Act No. 68 of 1995), as amended.

The traffic law enforcement mandate of the Department

The Department takes responsibility for the implementation of the National Road Traffic Act, 1996 (Act No. 93 of 1996). The Chief Directorate: Traffic Management is the principal traffic law enforcement agency in the province given that it is not confined to particular municipal boundaries as is the case with the metropolitan police departments and the traffic law enforcement units established in the various municipalities within the province.

Key national and provincial policy

The Civilian Secretariat for Police Service Act, 2011 (Act No. 2 of 2011) and the Independent Police Investigative Directorate Act, 2011 (Act No. 1 of 2011) took effect during the latter part of the 2011/12 financial year. These pieces of legislation have serious organisational implications that have to be considered in order to effectively deliver the legislative requirements. In the first instance, the Civilian Secretariat for Police Service Act obliges the Member of the Executive Council (MEC) responsible for policing to constitute a provincial secretariat for the police service within 18 months following the commencement of the Act. Secondly, the Act requires alignment between the provincial secretariat and the civilian secretariat established in the national sphere. Thirdly, the Act introduces new functions for the Department, which include monitoring the utilisation of the financial resources allocated to the police service as well as monitoring the SAPS's implementation of the Domestic Violence Act.

1.1 Aligning departmental budgets to achieve the prescribed outcomes

The Department realigned its activities to ensure that all outputs are realised under the "All people in South Africa are and feel safe" outcome. The strategic objectives are linked to the following outputs:

- Output 1: Reduction in priority crimes;
- Output 2: Reduction in crimes against women and children;
- Output 3: Crime perception management;
- Output 4: Reduction in corruption;
- Output 5: Effectiveness and integration of the Criminal Justice System; and
- Output 6: Reduction in road fatalities.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

The 2011/12 review will focus not only on the constitutional mandate of the Department but will also reflect on the progress made in ensuring that all people in the province are and feel safe. The review period was also marked by challenges, opportunities and excitement. This was in part influenced by the emphasis on the implementation of the outcomes-based approach.

The Department continued to mobilize and conduct awareness campaigns amongst communities on crime prevention and related issues. Further, the Department managed to retain and sustain a large number of volunteers such as patrollers, Youth Desk and Victim Empowerment Centre volunteers.

In so far as the implementation of Outcome 3 "All people in South Africa are and feel safe" is concerned, progress on six outputs adopted by the Department can be reported as follows:

Output 1: Reduction in violent crimes (trio crimes)

Community police relations

The Department has a constitutional responsibility to promote good relations between the police and the community. During the reporting period The Department has been able to lead processes towards the development of a constitution for the Gauteng Provincial Community Police Board. The Cluster Community Police Boards and the local Community Policing Forums (CPFs) have also been assisted in ensuring that their cluster constitutions are aligned to the constitution of the Gauteng Provincial Community Police Board.

With regards to CPFs, the Department reviewed its approach by ensuring direct involvement in the establishment of sector-crime forums to ensure that democratic processes are followed. This ultimately culminated in the CPF mother body. Members of the CPF mother body are people who have been elected and represent sector crime forums. The objective of the approach was to support and enhance sector policing and ensure that people are mobilised at grassroots level and that SAPS service delivery reaches people at street level. This approach has increased the confidence of communities in SAPS and has maximised community participation and involvement.

The Department also made inroads in suburbs where it was very difficult to mobilise. This was done through support for the establishment of sector managers, conducting public meetings in those sectors, reviving sector crime forums, providing support for events such as road-shows, Sports Against Crime, workshops, etc. The Department has also been able to intervene in CPFs where political interference was apparent, where conflict arose between CPF members and where there was discord between the CPF and station management. The department has also disbanded problematic CPF structures, reconstituting some and reviving flagging structures.

Through this campaign the Department managed to mobilise local business forums to deal with challenges facing small businesses such as taverns, shebeens, spaza shops and hawkers regarding crime. This platform will enable them to communicate with SAPS and CPFs.

Monitoring, evaluation and service delivery complaints

The Department continued to monitor the implementation of the Co-Created Policing Strategy as well as the Detectives' Ten-Point Plan. These have made a significant contribution towards the reduction of serious and violent crime in the province. This was confirmed by the Minister of Police during the release of the 2010/11 national crime statistics on September 8, 2011 when he revealed that the country achieved an overall decrease of 10.7 per cent in trio crimes. The Co-Created Policing Strategy focuses on ten priority crimes as well as the generators of crime in the province requiring urgent attention if the tide against crime is to be turned.

The Department engaged the leadership of the province's law enforcement agencies and other relevant role players and agreed on a uniformed approach to the policing of protest marches and public gatherings in the province. The State Security Agency was also involved in the discussions.

Policy and research

The Department coordinated the annual updating of policing needs and priorities and evaluated the implementation of rural safety plans. In addition, continued to analyse crime data, undertook strategic research and served as an information resource for the Department.

In an effort to make police more accountable and measure whether they are meeting the identified targets in line with provincial policing priorities as directed by the Premier at the commencement of the current political term of office in June 2009, a cluster Gauteng Information on Police Performance System (GIPPS) session was held with the Brixton, Cleveland, Jeppe, Loate and Vereeniging police clusters. At this session, several service delivery shortcomings on the part of the police were identified and remedial action steps agreed.

The Department then took the responsibility in ensuring that the resolutions adopted at the session, as is the case with all other police accountability sessions convened by the Department, are monitored.

Output 2: Reduction in crimes against women and children

Social crime prevention

The Department continued to assist victims of crime through the provision of short, medium and long term residential support at Ikhaya Lethemba and regional victims' offices. In addition, the Department provided volunteer-based victim support services at police station level throughout the province and also offered support to victims of violent crime referred for psycho social interventions. The Department also assisted victims in getting

temporary and permanent protection orders and supported them with court preparation services whilst submitting victim impact statements to courts in support of victims' cases serving before court.

The Department continued to offer support to victims of domestic violence and sexual assault at the 122 functional victim empowerment centres and three regional offices across the province. These services are offered through a network of victim empowerment rooms manned by volunteers. These sites provide professional services, coordinated jointly with the SAPS. The Department assisted in providing extra capacity to the SAPS by undertaking an analysis of the domestic violence and sexual assault case dockets. The programme is continuing to identify service delivery challenges including capacity issues within the SAPS. Police dockets were analysed and weaknesses and strengths identified. The Family Violence, Child Protection and Sexual Offences (FCS) units were reconstituted and they have made a huge difference in the quality of investigations and dockets presented to the National Prosecuting Authority (NPA).

Promotion of safety

The Department continued to roll out a programme that focussed on the prevention of alcohol and drug abuse in relation to women and the youth. The visits to the correctional centres across the province were key to this programme. These were aimed at educating young people on the dangers of using drugs and abusing alcohol and the consequences thereof. The Department also conducted liquor education and awareness campaigns targeting the owners of liquor outlets in the province. Substance abuse awareness campaigns, road shows and talks were conducted in partnership with the SAPS, CPFs, the Department of Education, local government and other relevant stakeholders. Men were also trained as part of the Men As Safety Promoters programme. This is aimed at increasing men's capacity to lead exemplary lives, whilst influencing other men to be safety ambassadors.

The Department continued to implement the reviewed strategy on provincial Violence Against Women and Children (VAWAC) plan. The VAWAC programme contributes directly towards securing Gauteng as a safe and secure province, ensuring that victims' rights are paramount and that they are able to participate fully in the criminal justice process and support law enforcement in their role as witnesses.

In the period under review, the Department continued to provide support to youth desks at various police stations. The support included educating the youth about the crime prevention programmes and also on how to develop Programme of Action for particular precincts. This programme also assists youth in developing their leadership skills since they have the ability to initiate community safety projects. Outreach programmes and safety month activities were also supported. Provincial and regional programmes of action (POAs) for the established youth desks were finalised. The Department continued to train youth desk volunteers in social crime prevention and skills development. The Department's youth programmes include setting up youth desks at all police stations across the province. These youth desks were also assisted by the Department in developing quality programmes, including numbering of houses and informal settlements.

The Department continued to provide support to problem schools in the province. The schools identified had a serious discipline, drug abuse and bullying problems, and poor results. During the period under review, the Department repackaged the School Safety Programme to address current school safety challenges in the province comprehensively.

Through cooperation with the Department of Education, the school safety patroller programme was lodged where 4188 patrollers were deployed at the affected schools by end of the third quarter. This deployment forms part of the Schools Safety Strategy to reduced crime levels in school and create a safe and conducive environment for learning and teaching. The school safety patrollers were sourced from the Department of Community Safety database and will be working in line with the SAPS service sector policing strategy

Output 3: Crime perception management

Public education and information

The Department has also increased its marketing channels to expand its reach to citizens. The Department now exhibits in all the major shopping malls across the province to interact with shoppers. The Department's outdoor advertising also emphasises sector policing, victim empowerment, police complaints and commendations. Through this work, communities are encouraged to report corruption, especially as it relates to the law enforcement officers operating in the province.

In addition, the Department succeeded in launching the Know Your Neighbourhood Campaign in the province.

This campaign centrally aims to encourage communities to strengthen social cohesion and the spirit of caring. Public engagement initiatives continued through izimbizo, outreach programmes and marketing initiatives. These were focused on creating awareness of provincial and departmental programmes and services, profiling and creating awareness around safety issues.

Output 4: Effectiveness & integration of criminal justice system (CJS)

A Cabinet memorandum on the integrated criminal justice system and a framework was approved by the Executive Council in 2011. The framework provides the rationale for a Criminal Justice Coordinating Committee (CJCC) that seeks to synchronise and integrate all stakeholders critical to the functioning of the criminal justice system in the province. This committee will provide strategic direction to the Provincial Joint Operations and Intelligence Structure (PROVJOINTS), which is the operational arm of the CJCC. Two meetings of the CJCC were held during 2010 and it is envisaged that the formal structure will be launched in the 2011/2012 financial year.

In order to intensify the fight against crimes of violence against women and children, which the President of the Republic referred to in his 2009 State of the Nation Address, a meeting of forensic science experts and other key role players met in September 2011 to establish a Forensics Task Team (FTT). At this meeting, the FTT agreed that a comprehensive report should be developed to address the following issues:

- Management and processing of forensic evidence;
- Forensic toxicology (a major risk area for the Department of Health and Social Development);
- Human resource requirements;
- Risks (the lack of efficient standing operating procedures between departments);
- Fraud and abuse of the system (a major problem regarding identity theft, human tissue); and
- Equipment and facilities (procurement processes are in a poor state and facilities are a problem that requires urgent attention).

Output 5: Reduction in corruption

Fraud, compliance and auxiliary services

The Department regularly schedules audits at testing stations and centres for formal compliance. These audits result in action being taken in the event of non-compliance.

Output 6: Reduction in road fatalities

Traffic management

The programme continued to accelerate the implementation of the Road Safety Strategy in an effort to reduce the number of fatalities on the province's roads. This includes promoting traffic safety through effective law enforcement strategies and services.

The Transport Inspectorate, which enforces laws that ensure safe, reliable and authorized public passenger road transportation in terms of various public transport mandates and legislation, forms an integral part of the programme. Through this function the programme monitored public transport and freight operators to ensure safety of commuters and to address overloading in order to lessen damage to the road network. The programme continued to contribute towards the reduction of crime by working closely with the South African Police Service and metropolitan police departments. It also improved traffic law enforcement by partnering with local traffic authorities.

The Traffic College continued to provide excellent training. Outcomes-based training, with special emphasis on applied competence, was phased in. Road safety education and awareness programmes continue to be implemented through innovative projects. These projects are calculated to ensure a change in attitudes and behavior of the various categories of road users.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

The plans for the 2012/13 financial year are intended to solidify Government's Strategic Priorities 2009-2014, especially in relation to the intensification of the fight against crime and corruption. It is known that the creation of a safe and secure environment for all the people of Gauteng cannot be a function of the law enforcement agencies or the Criminal Justice System (CJS) alone. It is a matter that will require the assistance and support of all law-abiding residents. The Department remains committed to continuing to facilitate the proper functioning and

coordination of the CJS in the province. Particularly central will be the strengthening of the symbiotic relationship between the National Prosecuting Authority and the SAPS. The CJS Coordinating Committee will be strengthened in this regard.

Output 1: Reduction in priority crimes

Community police relations

The community patrollers who volunteer their time, often without any expectation of material reward, will continue to work with the police at station level to make their communities safer. It is our intention to continue to provide the Community Police Forums with the guidance necessary for their proper functioning, as the law dictates. These structures, which are established by law to maintain and strengthen good relations between the police and the community, are a central ingredient in the fight against crime and lawlessness.

Monitoring and evaluation

The Department will also intensify its responsibility to oversee the law enforcement agencies as part of the constitutional mandate referred to above. In this regard, the capacity of the Department will be examined in relation to the statutory obligations created by the Civilian Secretariat for Police Service Act, 2011 (Act No. 2 of 2011), assented to by the President on May 16, 2011. Working with the Independent Complaints Directorate (ICD), which will become the Independent Police Investigative Directorate (IPID) on April 1, 2012, the Department will ensure that we policing is professionalized and that acts of serious police misconduct are swiftly and thoroughly dealt with.

Output 2: Reduction in crimes against women and children

Social crime prevention

Gender-based violence in particular and crimes against women and children in general, will remain a key focus area for the Department. The law enforcement agencies will prioritise the investigation of crimes, especially sexual assaults, against women, children and men. The Department has launched a multi-sectoral Gender-based Violence Prevention Forum, which includes national, provincial and local government departments, among other relevant stakeholders. It is our intention to link the Men as Safety Promoters (MASP) programme with other men's organisations across the province as we reinforce our arsenal against the abuse of women and children. In addition, the war against alcohol and substance abuse will continue. This is informed by the proven link between the abuse of alcohol and drugs and crimes of violence against women and children. To this end, the Department's work on the improvement of the province's forensics capacity will continue with renewed vigour. The Department will support the police in their prioritisation of training in forensic investigations and will facilitate cooperation with the Gauteng Department of Social Development's forensic social workers to deal with the early detection of domestic violence.

Promotion of safety

As part of the Department's work on the Schools Safety Programme, Learner Safety Ambassadors, focusing especially on young boys, will be educated on the issues involved and utilised in the battle against the abuse of women and girl-children. The Department will continue to work closely with the FCS Units to train our volunteers as part of our resources against the scourge of violence against women and children. Victim Empowerment Centres (VECs) will be strengthened, continuing to cater for victims of abuse through continued provision of victim-support services at Ikhaya Lethemba and other service points in the province.

Together with the Gauteng Department of Education a safer learning and teaching environment will be promoted in all public schools across the province.

Output 3: Crime perception management

Public education and information

The Department will continue to profile its services and mobilise communities to participate in anti crime initiatives. The Department is enhancing relations with media houses and increasing its media footprint through in-house capacity.

Take Charge sectors capacity will be made permanent which will allow for civil society to be a permanent part of our departmental mobilisation.

Output 4: Effectiveness & integration of criminal justice system (CJS)

The Criminal Justice Coordinating Committee will provide strategic direction to the Provincial Joint Operational

Intelligence Structure (PROVJOINTS) that is the operational arm. This will ensure effectiveness and integration in the criminal justice system. Through docket analysis on priority crimes and crimes against women and children, systemic issues that hamper the ability of investigators to produce trial ready dockets will be identified and addressed at the Criminal Justice Coordinating Committee.

Output 5: Reduction in Corruption

Fraud, compliance and auxiliary services

The Department will continue to implement the Sectoral, Integrity and the GPG Anti Corruption Strategies. All crimes related to corruption by law enforcement agencies committed within GPG will be reported to the Central Desk from where investigations will be coordinated until each case is finalized. Working in close cooperation with the Department of Roads and Transport, fraud and corruption within driving license testing centres and vehicle testing stations will be reduced by improving on the business processes at these centres and stations.

Output 6: Reduction in road fatalities

The reduction of road accidents and associated fatalities remains our priority. Through the road safety education programmes, the message will be a continuously spread in all communities that it is not 'cool' to drink and drive, to drive at excessive speeds and to jaywalk on freeways and other public roads.

The Department will continue to coordinate the annual update of policing needs and priorities and evaluate the implementation of rural safety plans. In addition, the Department will continue to analyse crime data, undertake strategic research and serve as an information resource for the Department.

4. RECEIPTS AND FINANCING

4.1 Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: COMMUNITY SAFETY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	364 291	347 483	374 397	423 747	423 747	423 747	435 946	477 153	506 007
Total receipts	364 291	347 483	374 397	423 747	423 747	423 747	435 946	477 153	506 007

The allocation increases from R423 million in 2011/12 to R435 million in 2012/13 due to additional funding to the Department. The increase throughout the 2011 MTEF is attributable to inflationary adjustments for salary increases. The Department will continue with the implementation of provincial outcomes through programmes and projects including:

- Annual updates of policing needs and priorities for the province;
- Monitoring of the Police Service Strategy to reduce crime and improve the detective services;
- The patroller programme;
- Community police forums;
- Gauteng Rural Safety Plan;
- Expansion of CCTV;
- Monitoring the implementation of the strategy to prevent and manage sexual assault;
- Implementation of the Provincial Social Crime Prevention Strategy;
- Implementation of the School Safety Programme; and
- Implementation of the Sectoral, Integrity and the GPG Anti Corruption Strategies.

4.2 Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: COMMUNITY SAFETY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	2 698	3 680	3 251	3 371	3 371	3 371	3 573	3 787	4 014
Transfers received									
Fines, penalties and forfeits	5 293	4 140	8 400	7 950	7 950	7 950	8 745	9 270	9 826
Interest, dividends and rent on land	9	86	30			36			
Sales of capital assets									
Transactions in financial assets and liabilities	(1 032)	424	167	391	391	391	363	385	408
Total departmental receipts	6 968	8 330	11 848	11 712	11 712	11 748	12 681	13 442	14 248

The services rendered by the Department are service delivery oriented rather than revenue generation driven. Revenue generated in the Department comes mainly from college fees, which include course fees, accommodation and meals offered at the Boekenhoutkloof Traffic Training College; and traffic fines (law enforcement) which have seen a decrease due to the implementation of the Administrative Adjudication of Road Traffic Offences (AARTO) pilot project. The department is entitled to 47 per cent of revenue collected by the Road Traffic Management Corporation (RTMC) for infringement notices issued under the jurisdiction of AARTO.

5. PAYMENT SUMMARY

5.1 Key assumptions

The key assumption underpinning this budget is the need to intensify the fight against crime and corruption through strengthening existing programmes such as the Provincial Social Crime Prevention Strategy, Rural Safety Strategy, the Patroller Programme, Prevention and Management Strategy of sexual assault and the School Safety Programme. The Department reprioritised its resource allocation using the following principles:

- The guidelines on personnel budgeting for the 2012 MTEF period are based on the costing of the current structure;
- The Department of Infrastructure and Development will continue to fund implementation of the EPWP programme;
- All departments providing services at Ikhaya Lethemba will make provision in their budgets for sustaining relevant existing projects. These include the Department of Sport, Arts, Culture and Recreation, which provides library books and periodicals and trains librarians, and the Department of Infrastructure Development which will budget for the maintenance of Ikhaya Lethemba; and
- The Department of Health and Social Development will continue to fund the provision of professional services relating to social work service delivery, and, in line with the prescribed norms and minimum standards, will adjust its budget in the event of an increase in the number of clients seen at Ikhaya Lethemba.

5.2 Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: COMMUNITY SAFETY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	48 911	49 400	48 971	57 845	55 859	55 859	61 036	66 395	69 984
2. Civilian Oversight	11 516	12 262	15 163	24 275	23 946	23 947	23 169	27 678	27 419

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
3. Crime prevention and community police relations	74 148	71 912	67 442	86 236	86 236	86 237	86 893	95 676	100 104
4. Traffic management	230 716	235 085	249 962	255 391	257 706	257 707	264 848	287 404	308 500
Total payments and estimates	365 291	368 659	381 538	423 747	423 747	423 750	435 946	477 153	506 007

TABLE 4: SUMMARY OF ECONOMIC CLASSIFICATION: COMMUNITY SAFETY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	336 918	360 694	346 209	415 639	415 319	415 033	429 388	460 260	500 551
Compensation of employees	174 952	191 262	220 406	240 079	241 926	242 153	266 606	283 896	302 314
Goods and services	161 966	169 432	118 756	175 560	173 393	172 880	162 782	176 364	198 237
Interest and rent on land			7 047						
Transfers and subsidies to:	547	1 102	2 230	1 362	1 362	1 576	1 470	1 545	1 598
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises	301	682	562	800	800	800	880	895	915
Non-profit institutions									
Households	246	420	1 668	562	562	776	590	650	683
Payments for capital assets	27 826	6 768	32 999	6 746	7 066	6 929	5 088	15 348	3 858
Buildings and other fixed structures	4 073	225							
Machinery and equipment	23 753	6 543	32 937	6 746	7 066	6 929	5 088	15 348	3 858
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			62						
Payments for financial assets		95	100			212			
Total economic classification	365 291	368 659	381 538	423 747	423 747	423 750	435 946	477 153	506 007

The overall budget allocation for 2012/13 increases by R12 million from the previous financial year. The increase is mainly attributable to salary adjustments and the anticipated increase in inflationary adjustment.

The Department enhanced its cost saving measures, especially in the 2011/12 financial year. These measures included, among others, the deployment of community patrollers at the Traffic College instead of contracting private security companies for the provision of the required security services at the College. Furthermore, the Department reduced costs on laundry services at Ikhaya Lethemba through the appointment of permanent house-mothers on the staff establishment. The process of creating in-house capacity for the provision of catering services at Ikhaya Lethemba and the Traffic College commenced during the 2011/12 financial year. These measures are set to continue in the 2012/13 financial year.

The allocation towards the compensation of employees shows an increase from the 2010/11 financial year due to the salary adjustment for traffic officers in accordance with DPSA circular 016/6/7/4 of 2009 effected on 31 March 2011. The allocation increases over the 2011 MTEF due to an anticipated increase in the inflationary adjustment and the shifting of funds from goods and services to compensation of employees to cater for the payment of professional staff appointed at Ikhaya Lethemba to render medico-legal services.

Expenditure on goods and services decreased by R51 million from the 2009/10 to the 2010/11 financial years due to surrender of the rapid response vehicles to G-fleet and the scaling down on procurement in the 4th quarter of the 2010/11 financial year to circumvent possible overspending. The budget decreases from 2011/12 over the MTEF period due to the reduction of funds allocated towards the payments of capital assets related to the procurement of departmental vehicles for traffic officers.

The decrease in expenditure for capital assets in the 2010/11 financial year is due to delays on the part of the service provider in the delivery of vehicles that were ordered in the previous financial year. The budget increases from the 2011/12 to the 2013/14 financial years due to funds set aside for the procurement of departmental vehicles and bullet proof vests for traffic officers.

5.3 INFRASTRUCTURE PAYMENTS

None

5.4 TRANSFER PAYMENTS

None

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

The programme provides administrative and management support to the offices of the MEC and the HOD. It also carries out all financial, supply chain, legal, fraud, risk, auxiliary support and human resource management activities for the Department. These functions are assigned to the Chief Financial Officer (CFO) and the Division: Corporate Services

Programme objectives

- Coordination of organizational, strategic and financial planning within the Department;
- Assessment of the impact of departmental plans and strategies in relation to the constitutional and legislative mandate of the Department;
- Leadership and promotion of intra- and inter-governmental relations with cluster stakeholders;
- Provision of leadership and support for organisational transformation and change management processes;
- Provision of contract management services;
- Provision of legislative compliance services;
- Promotion and sustaining of an effective work environment;
- Recruitment and retaining of a diverse and well qualified workforce;
- Provision of integrated information management and technology support services;
- Development and implementation of an integrity strategy; and
- Ensuring compliance with the Road Traffic Act.

TABLE 5: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	5 209	5 338	4 614	5 960	5 960	5 960	6 641	7 051	7 425
2. Office of the HOD	5 530	4 304	4 873	6 390	6 990	6 990	6 643	7 041	7 840
3. Financial management	11 240	10 549	12 185	14 066	14 066	14 066	14 668	15 073	15 978
4. Corporate services	25 818	27 812	25 397	28 030	25 367	25 367	29 457	33 394	34 698
5. Peral transfers									
6. Legal	1 114	1 397	1 902	2 234	2 234	2 234	2 361	2 499	2 637
7. Security				1 165	1 242	1 242	1 266	1 337	1 406
Total payments and estimates	48 911	49 400	48 971	57 845	55 859	55 859	61 036	66 395	69 984

TABLE 6: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION AND MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	44 987	47 161	47 821	56 760	54 254	54 211	60 042	62 993	67 634
Compensation of employees	23 408	25 845	29 849	36 556	33 788	34 093	39 915	43 043	45 533
Goods and services	21 579	21 316	17 972	20 204	20 466	20 118	20 127	19 950	22 101
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets	3 924	2 144	1 051	1 085	1 605	1 605	994	3 402	2 350
Buildings and other fixed structures	98								
Machinery and equipment	3 826	2 144	989	1 085	1 605	1 605	994	3 402	2 350
Heritage Assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			62						
Payments for financial assets		95	99			43			
Total economic classification	48 911	49 400	48 971	57 845	55 859	55 859	61 036	66 395	69 984

The increase in compensation of employees for the 2011/12 MTEF is due to salary adjustments and the anticipate inflationary adjustments. In addition, this increase is informed by the need for the Department to build the requisite capacity for the implementation of the Anti-Corruption Strategy, which was approved by the Executive Council during the 2011/12 financial year.

The expenditure for financial management increased in the 2010/11 financial year due to an interim audit conducted by the Auditor General during the year. The budget for financial management does not reflect an increase from the 2011/12 to 2012/13 financial years as a result of further reprioritization in the budget for the procurement of groceries and stationery. The increase in the payments of capital assets from 2011/12 and over the 2012 MTEF is due to funds set aside for procurement and replenishment of IT equipment for the entire Department.

SERVICE DELIVERY MEASURES

PROGRAMME 1: ADMINISTRATION

Programme / Sub-programme / Performance Measures	Estimated Annual Targets		
ANNUAL OUPUT	2012/13	2013/14	2014/2015
Reduction in corruption			
Fraud, Compliance and Auxiliary Services			
Manage internal fraud and corruption	4 fraud detection reviews	4 fraud detection reviews	4 fraud detection reviews
	4 fraud, ethics and MISS awareness sessions	4 fraud, ethics and MISS awareness sessions	4 fraud, ethics and MISS awareness sessions
	12 monthly reports on fraud prevention implementation plan	12 monthly reports on fraud prevention implementation plan	12 monthly reports on fraud prevention implementation plan
	1 audit of business interest of employees	1 audit of business interest of employees	1 audit of business interest of employees
	12 monthly reports on hotline cases investigated	12 monthly reports on hotline cases investigated	12 monthly reports on hotline cases investigated
	1 security threat analysis	1 security threat analysis	1 security threat analysis
	1 fraud risk assessment and annual plan	1 fraud risk assessment and annual plan	1 fraud risk assessment and annual plan
Manage external fraud and corruption	12 monthly reports on GPG criminal activities	12 monthly reports on GPG criminal activities	12 monthly reports on GPG criminal activities
	12 monthly reports on implementation the Sectoral/Integrity Strategy	12 monthly reports on implementation the Sectoral/Integrity Strategy	12 monthly reports on implementation the Sectoral/Integrity Strategy
	12 monthly reports on implementation of GPG Anti-corruption Framework	12 monthly reports on implementation of GPG Anti-corruption Framework	12 monthly reports on implementation of GPG Anti-corruption Framework
Compliance audits and inspection conducted	6 audits on compliance and inspections conducted	8 audits on compliance and inspections conducted	10 audits on compliance and inspections conducted

PROGRAMME 2: CIVILIAN OVERSIGHT

Programme description

The purpose of the programme is to facilitate the delivery of improved police services through monitoring and evaluating the functioning of the province's Law Enforcement Agencies (LEAs). The programme consists of

two sub-programmes, namely Monitoring and Evaluation, and Policy and Research. This programme takes responsibility for the performance of the police oversight functions outlined in section 206 (3) of the Constitution. It is this programme that essentially performs the functions of a Provincial Secretariat for Safety and Security as provided for in Sections 2 and 3 of the South African Police Service Act, 1995 (Act No.68 of 1995).

The programme also focuses on the Executive Council priorities that relate to the 'reduction of serious and violent crimes', 'crime perception management', 'effectiveness and integration of the criminal justice system' and the 'prevention and combating of corruption against the LEAs'. It is to be noted that the programme name and purpose may have to change given the obligations brought about by the Civilian Secretariat for Police Service Act, 2011, as indicated above. It is also the Department's view that the budget reporting structure must be changed to ensure alignment with the new Act. The sub-programmes will also change once a determination has been made about how the Provincial Secretariat is to be constituted.

Programme and objectives

The objectives of the Programme: Civilian Oversight is as follows:

- To monitor and evaluate the performance of the SAPS towards priority crime reduction based on the Co-created Policing strategy and the Detective 10 point plan. The Co-Created Policing Strategy focuses on ten priority crimes as well as the generators of crime in the province requiring urgent attention if the tide against crime was to be turned. The priority crimes identified in the Co-Created Policing Strategy are the following:
 - Murder;
 - Sexual related offences;
 - Robbery Aggravated;
 - Hijacking;
 - ATM bombings;
 - Truck Hijackings;
 - House Robbery;
 - Business Robbery;
 - Housebreaking; and
 - Theft of Motor vehicle.

The Detective point plan focuses on the following:

- Achieving operational objectives regarding the conviction rate;
- Ensuring quality investigations and arrests;
- Management of Case Administration System (CAS) effectively and efficiently to ensure data integrity;
- Addressing backlog in outstanding cases;
- Addressing detective shortages, recruit and appoint leaner detective and train personnel;
- Developing and optimising informer/source networks to combat contact and priority crimes more effectively;
- Improving corporate image of detectives;
- Implementing detective functional and deployment structures at station level;
- Performance management of commanders and investigators; and
- Promotion and optimisation of the integrated justice process.
- To conduct performance audits for improved service delivery by the SAPS at station level
- To assess the effectiveness of visible policing and to promote policing coordination at station level
- To monitor police conduct and to promote police integrity
- To monitor the utilisation of the police budget and the management of losses
- To provide quality research and information on safety and security matters

TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES: CIVILIAN OVERSIGHT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Policy and Research	3 878	2 792	3 571	11 296	10 967	10 967	6 523	6 955	7 331
2. Monitoring and Evaluation	6 181	8 394	10 612	11 854	11 854	11 855	15 529	19 534	18 836
3. Management	1 457	1 076	980	1 125	1 125	1 125	1 117	1 189	1 252
4. Maintenance									
Total payments and estimates	11 516	12 262	15 163	24 275	23 946	23 947	23 169	27 678	27 419

TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: CIVILIAN OVERSIGHT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	11 452	12 262	15 162	24 175	23 846	23 840	23 169	27 678	27 419
Compensation of employees	8 617	9 750	10 861	13 818	13 818	13 818	18 022	19 050	20 108
Goods and services	2 835	2 512	4 301	10 357	10 028	10 022	5 147	8 628	7 311
Interest and rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets	64			100	100	100			
Buildings and other fixed structures									
Machinery and equipment	64			100	100	100			
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets			1			7			
Total economic classification	11 516	12 262	15 163	24 275	23 946	23 947	23 169	27 678	27 419

The increase in the allocation for Policy and Research from 2008/09 to 2011/12 is due to additional funding received by the Department for the maintenance, audit and integration of the CCTV cameras deployed in the province. The decrease over the 2012/13 MTEF is attributable to the once-off amount allocated to the Department for the audit and integration of the CCTV cameras. The maintenance of the cameras is provided for throughout the MTEF period.

The increase in compensation of employees is attributable to salary adjustments and to the anticipated increase in inflationary adjustments. The decrease in the goods and services budget allocation over the 2012/13 MTEF is due to the CCTV allocation as explained above. The decrease in payments for capital assets is due to the once-off

procurement of office furniture for the resource centre.

The increase in the goods and services expenditure from the 2008/09 to the 2010/11 financial year is due to additional kilometers travelled by officials given the insufficient human resource capacity for Monitoring, Evaluation and Service Delivery Complaints. The allocation for policy and research enables the programme to carry out its legislative mandate of conducting research into any policing matter in terms of Section 3 of the SAPS Act, 1995 and reporting to the Members of the Executive Council thereon. The monitoring of police conduct is a constitutional imperative in keeping with Section 206 (3) (a) of the Constitution of the Republic of South Africa, 1996.

In terms of the enacted Police Civil Secretariat Act due for implementation in the next financial year 2012/13, an additional allocation amounting to R3 million is earmarked for the following items, namely:

- Recruitment of staff;
- Development of the Civilian Secretariat structure; Shifting of some IPID related functions to the Department of Community Safety;
- Consultation with Stakeholders for the establishment of Civilian Secretariat ;and
- Conducting of the workshops for the new Civilian Secretariat structure.

SERVICE DELIVERY MEASURES

PROGRAMME 2: CIVILIAN OVERSIGHT

Programme / Sub-programme / Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Monitoring and Evaluation			
Number of stations evaluated	32 stations	35 stations	40 stations
Performance of clusters against priority crimes monitored and evaluated	Monitor and evaluate the performance of 11 clusters against priority crimes	Monitor and evaluate the performance of 11 clusters against priority crimes	Monitor and evaluate the performance of 11 clusters against priority crimes
Quality of criminal investigations relating to identified priority crimes assessed	1 200 dockets audited	1 200 dockets audited	1 200 dockets audited
Quarterly review sessions with law enforcement agencies convened	4 quarterly reviews with law enforcement agencies	4 quarterly reviews with law enforcement agencies	4 quarterly reviews with law enforcement agencies
The coordination of and collaboration between the CJS components at local level monitored and reported on	4 quarterly reports	4 quarterly reports	4 quarterly reports
Effectiveness and efficiency of service delivery by the SAPS at station level monitored	35 stations monitored on police performance	40 stations monitored on police performance	45 stations monitored on police performance
Police performance and the allocation of policing resources at station level monitored	35 stations monitored on the allocation of policing resources	40 stations monitored on the allocation of policing resources	45 stations monitored on the allocation of policing resources
Implementation of sector policing and LEA coordination at station level monitored	35 stations monitored	40 stations monitored	45 stations monitored
Compliance with Regulations for Municipal Police Services, 1999 and adherence to national policing standards by the three MPDs monitored	4 quarterly reports on compliance with Regulations for Municipal Police Services, 1999 and adherence to national policing standards by the three MPDs	4 quarterly reports on compliance with Regulations for Municipal Police Services, 1999 and adherence to national policing standards by the three MPDs	4 quarterly reports on compliance with Regulations for Municipal Police Services, 1999 and adherence to national policing standards by the three MPDs
Establishment and functioning of policing coordinating structures at local level for inter-agency collaboration monitored	4 quarterly reports on the establishment and functioning of policing coordinating structures at the three metropolitan areas	4 quarterly reports on the establishment and functioning of policing coordinating structures at the three metropolitan areas	4 quarterly reports on the establishment and functioning of policing coordinating structures at the three metropolitan areas
Number of reports on complaints management	Investigate public complaints alleging police inefficiency or improper police conduct in line with section 206 (5) (a) of the Constitution	Investigate public complaints alleging police inefficiency or improper police conduct in line with section 206 (5) (a) of the Constitution	Investigate public complaints alleging police inefficiency or improper police conduct in line with section 206 (5) (a) of the Constitution
Implementation of the recommendations made to the SAPS by the IPID monitored (Number of reports on implementation of ICD, Parliament and Auditor General)	4 quarterly reports on monitoring the implementation of recommendations made to the SAPS by the IPID	4 quarterly reports on monitoring the implementation of recommendations made to the SAPS by the IPID	4 quarterly reports on monitoring the implementation of recommendations made to the SAPS by the IPID

Programme / Sub-programme / Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Compliance with the Domestic Violence Act, 1998 by the SAPS monitored and evaluated (Number of reports on implementation of ICD, Parliament and Auditor General)	4 quarterly reports on compliance by the SAPS with the Domestic Violence Act for a reduction in crimes against women and children	4 quarterly reports on compliance by the SAPS with the Domestic Violence Act for a reduction in crimes against women and children	4 quarterly reports on compliance by the SAPS with the Domestic Violence Act for a reduction in crimes against women and children
SAPS' implementation of national policing policies and directives issued by the Minister monitored	4 reports on SAPS' implementation of national policing policies and directives issued by the Minister of Police	4 reports on SAPS' implementation of national policing policies and directives issued by the Minister of Police	4 reports on SAPS' implementation of national policing policies and directives issued by the Minister of Police
Utilisation of the police budget and the management of losses in the SAPS monitored	4 reports on the utilisation of the police budget and the management of losses in the SAPS	4 reports on the utilisation of the police budget and the management of losses in the SAPS	4 reports on the utilisation of the police budget and the management of losses in the SAPS
Policy and Research			
Determination of localised policing needs and priorities coordinated	Initiate updates of localised policing needs and priorities	Initiate updates of localised policing needs and priorities	Initiate updates of localised policing needs and priorities
Implementation of rural safety plans evaluated	Evaluate rural safety plans and make recommendation	Evaluate rural safety plans and make recommendations	Evaluate rural safety plans and make recommendations
Number of research reports	6 research reports	7 research reports	8 research reports
Number of crime overview reports produced	4 crime overview reports	4 crime overview reports	4 crime overview reports
Provide an information base through the resource centre	155 requests attended to	160 requests attended to	165 requests attended to
	10 awareness projects undertaken	8 awareness projects undertaken	8 awareness projects undertaken

PROGRAMME 3: CRIME PREVENTION AND COMMUNITY POLICE RELATIONS

Programme description

The aim of this programme is to promote safety in the province through the provision of education and awareness programmes on crime prevention. The programme also coordinates social crime prevention initiatives in the province, with programmes aimed at the prevention of violence against women and children and the enhancement of victim empowerment across the province. It also emphasises the promotion of good relations between the police and the communities in keeping with the provisions of section 206 (3) (c) of the Constitution. This function relates primarily to the support the Department gives to Community Police Forums (CPFs) as well as the Community Police Boards established at cluster and provincial levels.

Programme objectives

- To provide professional victim services for victims within Gauteng;
- To provide residential victims services for victims within Gauteng;
- To provide volunteer based victim support services at police station level throughout the province;
- To coordinate victim empowerment services;
- Mobilize communities and form partnerships against crime;
- To facilitate the establishment and sustainability of community police fora;
- Mobilisation of hostel communities to actively participate in community safety initiatives;
- Mobilisation of small and medium businesses to actively participate in community safety initiatives;
- Establish sustain and empower patrol groups/neighbourhood watch;
- Youth desks establishment and support;
- Alcohol and drug abuse prevention programme;
- Prevention of violence against women and children;
- Promotion of school safety; and
- Mainstreaming and co-ordination of social crime prevention in government.

TABLE 7: SUMMARY OF PAYMENT AND ESTIMATES: CRIME PREVENTION AND COMMUNITY POLICE RELATIONS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Social Crime Prevention	18 046	14 809	17 448	19 197	19 197	19 197	19 216	23 830	21 352

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
2. Community Police Relations	32 486	35 513	28 954	39 055	39 055	39 055	39 594	41 696	47 867
3. Promotion of Safety	6 132	8 612	8 454	11 207	11 207	11 208	11 608	12 503	12 406
4. Public Awareness and Information	16 115	11 837	10 666	13 770	13 770	13 770	14 288	15 329	16 037
5. Management	1 369	1 141	1 920	3 007	3 007	3 007	2 187	2 318	2 442
6. Peral Transfers									
Total payments and estimates	74 148	71 912	67 442	86 236	86 236	86 237	86 893	95 676	100 104

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: CRIME PREVENTION AND COMMUNITY POLICE RELATIONS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	66 283	67 592	66 693	85 046	85 246	84 902	85 803	94 559	98 956
Compensation of employees	16 394	19 296	22 367	30 248	29 548	29 469	29 440	30 622	31 808
Goods and services	49 889	48 296	44 326	54 798	55 698	55 433	56 363	63 937	67 148
Interest and rent on land									
Transfers and subsidies to:	301	682	564	800	800	827	880	895	915
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises	301	682	562	800	800	800	880	895	915
Non-profit institutions									
Households			2			27			
Payments for capital assets	7 564	3 638	185	390	190	390	210	222	233
Buildings and other fixed structures	3 975	225							
Machinery and equipment	3 589	3 413	185	390	190	390	210	222	233
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets						118			
Total economic classification	74 148	71 912	67 442	86 236	86 236	86 237	86 893	95 676	100 104

The decrease in expenditure for the programme in 2010/11 financial year is due to scaling down on procurement in the last quarter of the financial to address the anticipated or rather potential overspending in Programme 4: Traffic Management.

The increase in the Compensation of employees from 2010/11 to 2014/15 financial year is due to the provision made for the appointment of professional staff to carry out the Medico Legal Services in the Department. The overall increase for this programme over the 2012 MTEF allocation is attributable to the inflationary adjustment in relation to compensation of employees.

The increase in the transfers and subsidies budget over the 2012/13 financial year is attributable to the annual inflationary increase for the insurance of the patrollers deployed by the Department. During the 2010/11 financial year, the Department explored with other service providers with a view to sourcing a company that could offer a better service for the patrollers; hence the decrease in the expenditure for 2010/11 financial year.

The decrease in expenditure for capital assets in 2010/11 financial year is due to VEC's which were fully upgraded during the 2009/10 financial year, and mobile units were not procured in that year because there were no plans to procure additional units.

This allocation relates to the National Crime Prevention Strategy, 1996, which takes a multi-disciplinary approach to the prevention of crime throughout the country. The strategy recognises the centrality of the fact that the prevention of crime cannot be the sole responsibility of the police. It is also informed by the provisions of the White Paper on Safety and Security, 1998. The programme also aims to contribute to the promotion of good relations between the police and the community as directed by Section 206 (3) (c) of the Constitution of the Republic of South Africa, 1996.

SERVICE DELIVERY MEASURES

PROGRAMME 3: CRIME PREVENTION AND COMMUNITY POLICE RELATIONS

Programme /Sub-programmes/ Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Social Crime Prevention			
Provision of professional victim services for victims within Gauteng	1104 adults receiving professional psycho-social support sessions	1104 adults receiving professional psycho-social support sessions	1104 adults receiving professional psycho-social support sessions
	480 children receiving professional psycho-social support sessions	480 children receiving professional psycho-social support sessions	480 children receiving professional psycho-social support sessions
	440 victims receiving medico-legal services	480 victims receiving medico-legal services	500 victims receiving medico-legal services
	80 victims of crime other than Domestic Violence (DV) and Sexual Offences Criminal Act (SOCA) related, referred for psycho-social interventions	80 victims of crime other than Domestic Violence (DV) and Sexual Offences Criminal Act (SOCA) related, referred for psycho-social interventions	80 victims of crime other than Domestic Violence (DV) and Sexual Offences Criminal Act (SOCA) related, referred for psycho-social interventions
	320 family legal support sessions	320 family legal support sessions	320 family legal support sessions
	240 victims receiving post court appearance debriefing sessions	240 victims receiving post court appearance debriefing sessions	240 victims receiving post court appearance debriefing sessions
	480 victims receiving court preparation services	480 victims receiving court preparation services	480 victims receiving court preparation services
	360 civil and criminal cases tracked within the Justice System	360 civil and criminal cases tracked within the Justice System	360 civil and criminal cases tracked within the Justice System

Programme /Sub-programmes/ Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Provision of residential victim services for victims within Gauteng	380 victims provided with residential services at Ikhaya Lethemba	390 victims provided with residential services at Ikhaya Lethemba	400 victims provided with residential services at Ikhaya Lethemba
	120 women accommodated in skills development	120 women accommodated in skills development	120 women accommodated in skills development
	90 women and children participating in social interaction skills and normalisation activities	90 women and children participating in social interaction skills and normalisation activities	100 women and children participating in social interaction skills and normalisation activities
	44 children accommodated in Early Childhood Development (ECD) centre	44 children accommodated in Early Childhood Development (ECD) centre	44 children accommodated in Early Childhood Development (ECD) centre
	20 school going children placed in local feeder schools	30 school going children placed in local feeder schools	40 school going children placed in local feeder schools
	420 adult residents receiving psycho-social intervention sessions	430 adult residents receiving psycho-social intervention sessions	440 adult residents receiving psycho-social intervention sessions
Provision of volunteer based victim support services at police station level	132 functional victim empowerment services as per minimum norms and standards	135 functional victim empowerment services as per minimum norms and standards	135 functional victim empowerment services as per minimum norms and standards
	200 volunteers and community structures trained	200 volunteers and community structures trained	200 volunteers and community structures trained
	588 quality assurance visits	588 quality assurance visits	588 quality assurance visits
	588 quality assurance visits	588 quality assurance visits	588 quality assurance visits
	536 supervision sessions held with VEC volunteers	536 supervision sessions held with VEC volunteers	536 supervision sessions held with VEC volunteers
	1000 sexual offences dockets audited at 4 FCS cluster level	1000 sexual offences dockets audited at 4 FCS cluster level	1000 sexual offences dockets audited at 4 FCS cluster level
	12 analysis reports on sexual offences dockets audited	12 analysis reports on sexual offences dockets audited	12 analysis reports on sexual offences dockets audited
	12 reports on the functioning of 3 regional victims offices (RVOs)	12 reports on the functioning of 3 regional victims offices (RVOs)	12 reports on the functioning of 3 regional victims offices (RVOs)
	9 Community based Green Doors established	9 Community based Green Doors established	9 Community based Green Doors established
	12 reports on the functioning of 32 established Community based Green Doors	12 reports on the functioning of 41 established Community based Green Doors	12 reports on the functioning of 50 established Community based Green Doors
Co-ordination of victim empowerment services	4 reports on the functioning of the funded VEC/ NGO model	4 reports on the functioning of the funded VEC/ NGO model	4 reports on the functioning of the funded VEC/ NGO model
	4 reports on the effective Implementation of the plan to improve the functioning of the reconstituted family violence, child protection and sexual offenses (FCS) units for the enhancement of victim support programme	4 reports on the effective Implementation of the plan to improve the functioning of the reconstituted family violence, child protection and sexual offenses (FCS) units for the enhancement of victim support programme	4 reports on the effective Implementation of the plan to improve the functioning of the reconstituted family violence, child protection and sexual offenses (FCS) units for the enhancement of victim support programme
	4 reports on the roll out of management of provincial sexual implementation plan	4 reports on the roll out of management of provincial sexual implementation plan	4 reports on the roll out of management of provincial sexual implementation plan
	4 reports on sustained networking relationships with civil society and relevant stakeholders with all spheres of government	4 reports on sustained networking relationships with civil society and relevant stakeholders with all spheres of government	4 reports on sustained networking relationships with civil society and relevant stakeholders with all spheres of government
	2 marketing sessions with donors and private sector for Ikhaya Lethemba	2 marketing sessions with donors and private sector for Ikhaya Lethemba	2 marketing sessions with donors and private sector for Ikhaya Lethemba
	4 reports on the design and implementation of protocol on professional volunteers recruitment programme	4 reports on the Implementation of protocol on professional volunteers recruitment programme	4 reports on the management of professional volunteers recruitment programme
Community Police Relations			
Number of strategies developed for community mobilisation and volunteer management strategies	2 strategies developed and implemented for community mobilisation and volunteer management strategies	-	-
Number of CPFs supported	136	136	136
Number of CPFs assessed annually	136	136	136
Number of CPFs aligned to guidelines and policies	80	100	110
Number of CPFs functional	80	100	110
Number of CPFs revived/interventions	300	300	300

Programme /Sub-programmes/ Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Number of CPF members trained	136	136	136
Number of public meetings conducted/ supported	73	75	75
Number of CPF induction sessions	35	35	35
Number of CPF/Municipalities supported to establish street committees in 50 poorest townships	55 CPF/Municipalities supported to establish street committees in 50 poorest townships	77 CPF/Municipalities supported to establish street committees in 50 poorest townships	90 CPF/Municipalities supported to establish street committees in 50 poorest townships
Number of Izinduna trained	50 Izinduna trained	50 Izinduna trained	50 Izinduna trained
Number of Programmes of Actions developed and supported	30 Programmes of Action developed and supported	35 Programmes of Action developed and supported	35 Programmes of Action developed and supported
Number of Business Fora mobilised	22 Business Fora mobilised	22 Business Fora mobilised	22 Business Fora mobilised
Number of precincts where patrollers are resourced	55 precincts	60 precincts	65 precincts
Number of patrol groups established	3 patrol groups established	5 patrol groups established	5 patrol groups established
Number of patrollers trained	1000 patrollers trained	1000 patrollers trained	1000 patrollers trained
Number of patrol groups assessed annually	115 Patrol Groups assessed	120 Patrol Groups assessed	125 Patrol Groups assessed
Number of precincts where the Tourist Safety Ambassadors programme will be implemented	2	2	2
Number of patrollers participating in the Tourist Safety Ambassadors programme	700 patrollers participating in the Tourist Safety Ambassadors programme	700 patrollers participating in the Tourist Safety Ambassadors programme	700 patrollers participating in the Tourist Safety Ambassadors programme
Number of schools where School Safety programme (vandalism, theft of school property) will be implemented (EPWP)	200 schools where School Safety programme (vandalism, theft of school property) will be implemented (EPWP)	300 schools where School Safety programme (vandalism, theft of school property) will be implemented (EPWP)	400 schools where School Safety programme (vandalism, theft of school property) will be implemented (EPWP)
Number of patrollers deployed in identified schools (EPWP)	2 400 patrollers deployed in identified schools (EPWP)	3 600 patrollers deployed in identified schools (EPWP)	4 800 patrollers deployed in identified schools (EPWP)
Promotion of Safety			
Coordinated youth crime prevention programmes throughout the province	Develop the provincial Youth Safety Strategy	Implement the provincial Youth Safety Strategy	Implement the provincial Youth Safety Strategy
	135 Functional Youth Crime Prevention Desks as per minimum norms and standards in all police stations	135 Functional Youth Crime Prevention Desks as per minimum norms and standards in all police stations	135 Functional Youth Crime Prevention Desks as per minimum norms and standards in all police stations
	22 Functional Cluster Youth desk leadership structures and Provincial Leadership structure	22 Functional Cluster Youth desk leadership structures and Provincial Leadership structure	22 Functional Cluster Youth desk leadership structures and Provincial Leadership structure
	4 Youth Safety Izimbizo	4 Youth Safety Izimbizo	4 Youth Safety Izimbizo
	2 Youth Safety Seminars	2 Youth Safety Seminars	2 Youth Safety Seminars
	22 cluster Youth Desk POAs supported and monitored	22 cluster Youth Desk POAs supported and monitored	22 cluster Youth Desk POAs supported and monitored
	Signed MOU with SAPS	Signed MOU with SAPS	Signed MOU with SAPS
	650 Youth desk volunteers trained	700 Youth desk volunteers trained	1 000 Youth desk volunteers trained
	Annual and Quarterly partnership meetings with Youth desks and CPFs	Annual and Quarterly partnership meetings with Youth desks and CP's	Annual and Quarterly partnership meetings with Youth desks and CP's
	Youth in conflict with the law profiles in 8 clusters analyzed	Youth in conflict with the law profiles in 10 clusters analyzed	Youth in conflict with the law profiles in 14 clusters analyzed
	Youth focus interventions programs developed and implemented in 8 clusters	Youth focus intervention programs developed and implemented in 10 clusters	Youth focus intervention programs developed and implemented in 14 clusters
	4 Youth leadership and mentorship programs implemented	5 Youth leadership and mentorship programs implemented	8 Youth leadership and mentorship programs implemented
Implement the alcohol and drug abuse prevention programme	200 liquor enforcement operations	300 liquor enforcement operations	350 liquor enforcement operations
	200 school safety searches coordinated	300 school safety searches coordinated	Searches coordinated in 400 schools
	200 Substance Abuse Awareness campaigns and talks conducted	300 Substance Abuse Awareness campaigns and talks conducted	Substance Abuse Awareness campaigns and talks conducted in 400 schools
	Correctional service visits held for 500 schools	Correctional service visits held for 600 schools	Correctional service visits held for 700 schools
	40 liquor education campaigns targeting liquor traders held	60 liquor education campaigns targeting liquor traders held	80 liquor education campaigns targeting liquor traders held
	Quarterly liquor education and enforcement planning and evaluation workshops conducted	Quarterly liquor education and enforcement planning and evaluation workshops conducted	Quarterly liquor education and enforcement planning and evaluation workshops conducted

Programme /Sub-programmes/ Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Coordination and implementation of VAWAC program	Coordinate and implement departmental VAWAC program	Coordinate and implement departmental VAWAC program	Coordinate and implement departmental VAWAC program
	70 Child Safety promotion workshops	100 Child Safety promotion workshops	120 Child Safety promotion workshops
	70 MASP groups established	100 MASP groups established	137 MASP groups established
	2 450 MASP volunteers trained	3 500 MASP volunteers trained	4 000 MASP volunteers trained
	60 MASP programmes supported	80 MASP programmes supported	90 MASP programmes supported
	36 Women Safety Workshops conducted	50 Women Safety Workshops conducted	70 Women Safety Workshops conducted
	10 Women Safety Desks established	20 Women Safety Desks established	40 Women Safety Desks established
	30 elderly and people with disabilities workshops conducted	40 elderly and people with disabilities workshops conducted	50 elderly and people with disabilities workshops conducted
Provincial school safety program implemented	350 trained schools	450 trained schools	500 trained schools
	350 school safety plans developed and safety teams established	450 school safety plans developed and safety teams established	500 school safety plans developed and safety teams established
	737 school safety plans monitored	1 087 school safety plans monitored	1 000 school safety plans monitored
	Quarterly Provincial Implementation Committee Workshops	Quarterly Provincial Implementation Committee Workshops	Quarterly Provincial Implementation Committee Workshops
	70 Child Safety Awareness conducted	100 Child Safety Awareness conducted	150 Child Safety Awareness conducted
	Patrollers deployed in 200 schools	Patrollers deployed in 300 schools	Patrollers deployed in 500 schools
	Safety desks established in 50 schools	Safety desks established in 100 schools	Safety desks established in 200 schools
	300 learners trained as School Safety ambassadors	500 learners trained as School Safety ambassadors	1 000 learners trained as School Safety ambassadors
Number of social crime prevention programmes implemented	6 regional social crime prevention plans developed and implemented	6 regional social crime prevention plans developed and implemented	6 regional social crime prevention plans developed and implemented
	40 Social Crime prevention workshops conducted	50 Social Crime prevention workshops conducted	60 Social Crime prevention workshops conducted
	Quarterly Social Crime Prevention workshops conducted	Quarterly Social Crime Prevention workshops conducted	Quarterly Social Crime Prevention workshops conducted
	12 CSF's supported and strengthened	12 CSF's supported and strengthened	12 CSF's supported and strengthened
Public education and information			
Media monitoring and research conducted	12 reports	12 reports	12 reports
Media writing done	12 articles	16 articles	24 articles
Media engagement conducted	16 engagements	24 engagements	30 engagements
Frequency of service marketing	35 times of service marketing	40 times of service marketing	45 times service marketing
Publications produced	14 publications produced	14 publications produced	14 publications produced
Outdoor advertising contracts concluded	2 outdoor advertising contracts concluded	2 outdoor advertising contracts concluded	2 outdoor advertising contracts concluded
Social media engagement	12 engagement reports	12 engagement reports	12 engagement reports
Number of citizens reached	15 000 citizens reached	20 000 citizens reached	25 000 citizens reached
Number of internal campaigns	12 internal campaigns held	12 internal campaigns held	12 internal campaigns held
Number of awareness campaigns held	78 awareness campaigns held	88 awareness campaigns held	98 awareness campaigns held
Number of campaigns held	60 Sector Campaigns held	75 Sector Campaigns held	90 Sector Campaigns held

PROGRAMME 4: TRAFFIC MANAGEMENT SERVICES

Programme description

This programme contributes towards the reduction of road traffic fatalities, which is Output 6 of the Department. The programme is charged with the responsibility of road traffic law enforcement and adjudication of road traffic offences. The programme also takes responsibility for the enhancement of road user knowledge, skills and attitude as well as road traffic incident management and training of traffic learners. The programme is also responsible for the implementation of the Administrative Adjudication of Road Traffic Offences Act, 1998 (Act No. 46 of 1998). The sub-programmes referred to below constitute the programme.

Programme objectives:

- To render effective and efficient road traffic and crime prevention law enforcement; and
- To promote traffic safety for all road users through education and training.

TABLE 11: SUMMARY OF PAYMENT AND ESTIMATES: TRAFFIC MANAGEMENT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Traffic Law Enforcement	112 080	112 552	124 706	120 494	123 409	125 809	121 774	139 432	146 951
2. Road Safety Project	30 133	38 591	43 626	42 010	42 010	42 010	44 161	24 626	42 365
3. GDS Allocation for Intelligent Transport	18 876	6 208	4 708	6 739	3 739	3 739	7 752	9 144	9 692
4. Special Services	12 845	13 489	14 259	20 200	20 200	20 200	19 594	31 138	21 898
5. Training College	12 433	15 481	21 356	21 377	21 377	21 377	21 652	33 469	35 306
6. Public Transport Inspection	30 505	38 926	28 709	29 428	29 428	29 428	32 547	34 131	36 000
7. Road Safety Education	10 518	8 184	11 658	14 067	16 467	14 067	16 234	14 268	15 028
8. Persal Transfers									
9. Management	3 326	1 654	940	1 076	1 076	1 077	1 134	1 196	1 260
Total payments and estimates	230 716	235 085	249 962	255 391	257 706	257 707	264 848	287 404	308 500

TABLE 12: SUMMARY OF ECONOMIC CLASSIFICATION: TRAFFIC MANAGEMENT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	214 196	233 679	216 533	249 658	251 973	252 080	260 374	275 030	306 542
Compensation of employees	126 533	136 371	157 329	159 457	164 772	164 773	179 229	191 181	204 865
Goods and services	87 663	97 308	52 157	90 201	87 201	87 307	81 145	83 849	101 677
Interest and rent on land			7 047						
Transfers and subsidies to:	246	420	1 666	562	562	749	590	650	683
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	246	420	1 666	562	562	749	590	650	683
Payments for capital assets	16 274	986	31 763	5 171	5 171	4 834	3 884	11 724	1 275
Buildings and other fixed structures									
Machinery and equipment	16 274	986	31 763	5 171	5 171	4 834	3 884	11 724	1 275
Heritage Assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets						44			
Total economic classification	230 716	235 085	249 962	255 391	257 706	257 707	264 848	287 404	308 500

The increase in the expenditure for compensation of employees for the 2011/12 financial year is due to the payment of salary adjustments for traffic officers in line with the directive issued by the Department of Public Service and Administration (DPSA) as per Circular 016/6/7/4 of 2009. The payment was effected on 31 March 2011. Subsequently, the Department received an additional allocation from Treasury to address the spending pressures that resulted from the implementation of the DPSA directive referred to above.

The goods and services expenditure decreased in the 2010/11 financial year due to vehicles that were surrendered to G-Fleet, which were initially leased by the Department as part of its contribution towards the implementation of the Aggravated Robbery Strategy approved by the Executive Council. Consequently, the Department has made provision in payments for capital assets to procure departmental vehicles and bullet-proof vests that will be utilised by traffic officers in the exercise of their powers and the performance of their duties and functions.

Transfers and subsidies expenditure increased in the 2010/11 financial year due to payment of Injury-On-Duty claims for traffic officers who sustained injuries in the line of duty. The Department continues to provide for such expenditure over the 2012 MTEF.

The Department, working in partnership with other law enforcement agencies, is mandated to achieve a 50 per cent reduction in road traffic fatalities by the year 2014 in line with the Millennium Development Goals. This target translates into a 10 per cent reduction on an annual basis. Heightened law enforcement and education activities will play a critical role in the Department's endeavours towards the achievement of this target.

The 2012/13 budget allocation to the programme will assist the Department in implementing a holistic approach to reducing road traffic fatalities as championed by the Gauteng Road Safety Strategy. In addition, the Department will participate in international efforts aimed at reducing road accidents and fatalities resulting from road crashes. Such efforts will, inter alia, include the UN's Decade of Action Campaign.

To this end, the Department will use high-tech enforcement equipment to target especially those offences that lead to fatal crashes. Added to this, the Department will continue to inculcate safe road-user behaviour and encourage voluntary compliance, and aims to heighten awareness of road traffic safety issues. Another focal area for the Department is to contribute towards the reduction of crime; crime prevention operations will be conducted jointly with the SAPS and other law enforcement agencies in the province.

Traffic officer training will be an on-ongoing activity, with refresher courses on legislative amendments, smart policing tactics, the use of new equipment and, most importantly, effective supervision.

The 2012 MTEF allocation does not make provision for the provincial roll-out of the AARTO legislation, which, according to the Minister of Transport, is intended to commence on 1 April 2012. The envisaged roll-out is expected to create funding pressures for the Department, especially in view of the IT infrastructure and related equipment for the implementation of the AARTO legislation.

SERVICE DELIVERY MEASURES**PROGRAMME 4: TRAFFIC MANAGEMENT**

Programme / Sub-programme / Performance Measures	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Improved road user environment	12 road safety inspections conducted	12 road safety inspections conducted	12 road safety inspections conducted
Improved vehicle fitness	830 400 vehicles stopped and inspected (minimum number of vehicles to be stopped and inspected)	890 400 vehicles stopped and inspected (minimum number of vehicles to be stopped and inspected)	890 400 vehicles stopped and in (minimum number of vehicles to be stopped and inspected)
Improved road user compliance	816 pedestrian operations conducted	816 pedestrian operations conducted	816 pedestrian operations conducted
	8 100 zero-tolerance operations conducted	8 100 zero-tolerance operations conducted	8 100 zero-tolerance operations conducted
	156 000 vehicles weighed for overloading	156 000 vehicles weighed for overloading	156 000 vehicles weighed for overloading
Crime prevention operations conducted	528 crime prevention operations conducted	528 crime prevention operations conducted	5283 crime prevention operations conducted
Improved vehicle fitness	285 120 vehicles stopped and inspected (Public Passenger and Freight including Learner transport)	285 120 vehicles stopped and inspected (Public Passenger and Freight including Learner transport)	285 120 vehicles stopped and in (Public Passenger and Freight including Learner transport)
Improved road user compliance	900 zero-tolerance operations conducted	900 zero-tolerance operations conducted	900 zero-tolerance operations conducted
Improved vehicle fitness	84 480 vehicles stopped and inspected	84 480 vehicles stopped and inspected	84 480 vehicles stopped and inspected
Improved road user compliance	336 pedestrian operations conducted	336 pedestrian operations conducted	336 pedestrian operations conducted
	300 zero-tolerance operations conducted	300 zero-tolerance operations conducted	300 zero-tolerance operations conducted
Road Traffic Training conducted	1 Basic Traffic Officers Training Course	1 Basic Traffic Officers Training Course	1 Basic Traffic Officers Training Course
	5 Courses on Examiners of Vehicles	5 Courses on Examiners of Vehicles	5 Courses on Examiners of Vehicles
	6 Courses on Examiners of Drivers Licenses	6 Courses on Examiners of Drivers Licenses	6 Courses on Examiners of Drivers Licenses
Road user education conducted	375 road safety awareness campaigns conducted	400 road safety awareness campaigns conducted	400 road safety awareness campaigns conducted
	2020 road safety educational programme conducted	2040 road safety educational programme conducted	2060 road safety educational programme conducted

7. OTHER PROGRAMME INFORMATION**7.1. Personnel numbers and costs****TABLE 13: PERSONNEL NUMBERS AND COSTS: COMMUNITY SAFETY**

Personnel numbers	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014
1. Administration	69	92	98	90	105	105	105
2. Civilian Oversight	33	30	36	31	41	41	41
3. Crime Prevention and Community Police Relations	54	65	70	71	112	112	112
4. Traffic Management	743	810	768	744	785	785	785
Total departmental personnel numbers	899	997	972	936	1 043	1 043	1 043
Total departmental personnel cost (R thousand)	174 952	191 262	220 406	242 153	266 606	283 896	302 314
Unit cost (R thousand)	195	192	227	259	256	272	290

TABLE 14: SUMMARY OF PERSONNEL NUMBERS AND COSTS: COMMUNITY SAFETY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	899	997	972	936	936	936	1043	1043	1043
Personnel cost (R thousands)	174 952	191 262	220 406	240 079	241 926	242 153	266 606	283 896	302 314
Human resources component									
Personnel numbers (head count)	22	17	14	19	19	19	19	19	19
Personnel cost (R thousands)	4 350	5 265	8 336	5 843	5 843	5 843	6 743	7 335	7 738
Head count as % of total for department	2%	2%	1%	2%	2%	2%	2%	2%	2%
Personnel cost as % of total for department	2%	3%	4%	2%	2%	2%	3%	3%	3%
Finance component									
Personnel numbers (head count)	25	23	24	25	25	25	25	25	25
Personnel cost (R thousands)	4 316	2 800	3 331	3 222	3 222	3 222	3 174	3 468	3 660
Head count as % of total for department	3%	2%	2%	3%	3%	3%	2%	2%	2%
Personnel cost as % of total for department	2%	1%	2%	1%	1%	1%	1%	1%	1%
Full time workers									
Personnel numbers (head count)	899	997	972	936	936	936	1043	1043	1043
Personnel cost (R thousands)	80 526	80 323	90 145	240 079	241 926	242 153	266 606	283 896	302 314
Head count as % of total for department	100%	100%	100%	100%	100%	100%	100%	100%	100%
Personnel cost as % of total for department	46%	42%	41%	100%	100%	100%	100%	100%	100%
Part-time workers									
Personnel numbers (head count)	73								
Personnel cost (R thousands)	10 001								
Head count as % of total for department	8%								
Personnel cost as % of total for department	6%								
Contract workers									
Personnel numbers (head count)	8	8	67	67	67	67	67	67	67
Personnel cost (R thousands)	1 244	1 285	1 138						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Head count as % of total for department	1%	1%	7%	7%	7%	7%	6%	6%	6%
Personnel cost as % of total for department	1%	1%	1%						

7.1. Personnel numbers and costs

The promulgation of the National Secretariat Act of 2011 will inevitably impact how the Department is structured. A macro-organisational structure review will be undertaken in 2011/12, which would influence the personnel numbers and costs in 2012/13. This will address the issues around the over reliance on contract employees and ensuring that the current fieldworkers are utilised efficiently to carry out the mandate of the Department.

The phased implementation of structures in the Legal, Fraud & Anti Corruption and Information Technology Directorates will also see the personnel numbers and costs increase.

7.2 Training

TABLE 15: PAYMENTS ON TRAINING: COMMUNITY SAFETY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration of which Subsistence and travel	710	968	373	1 499	1 299	1 621	1 627	1 786	1 887
Payments on tuition									
2. Civilian Oversight of which Subsistence and travel	300	295		120	120		140	1 267	155
Payments on tuition									
3. Crime Prevention and Community Police Relations of which Subsistence and travel	120	403	4 788	8 960	3 302	3 761	1 464	2 188	2 308
Payments on tuition									
4. Traffic Management of which Subsistence and travel	400	612	231	336	336	336	392	150	158
Payments on tuition									
Total payments on training	1 530	2 278	5 392	10 915	5 057	5 718	3 623	5 391	4 508

TABLE 16: INFORMATION ON TRAINING: COMMUNITY SAFETY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	899	997	972	936	936	936	1 043	1 043	1 043
Number of personnel trained	799	459	843	520	520	520	600	620	640
of which									
Male	395	213	451	275	275	275	280	300	310
Female	404	246	392	245	245	245	320	320	330
Number of training opportunities									
of which									
Tertiary	79	6	5	5	5	5	7	15	15
Workshops	95	30	14	16	16	16	20	38	38
Seminars									
Other	16	1	5	6	6	6	8	8	8
Number of bursaries offered	79	56	122	112	112	112	135	140	140
Number of interns appointed	68	24	36	10	10	10	25	25	25
Number of learnerships appointed	21	50							
Number of days spent on training	865	422	690	782	782	782	828	874	874

The department has development on annual basis Workplace Skills Plan informed by the performance plans of the staff members. There is an ongoing process of skilling our employees to meet the demands of the workplace and also to ensure continuity in terms of training and retraining of our personnel to meet the growing demands of the department. Study bursaries are given to deserving officials in line with the nature of their work requirement.

ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 17: SPECIFICATION OF RECEIPTS: COMMUNITY SAFETY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	2 698	3 680	3 251	3 371	3 371	3 371	3 573	3 787	4 014
Sale of goods and services produced by department (excluding capital assets)	2 698	3 680	3 251	3 371	3 371	3 371	3 573	3 787	4 014
Sales by market establishments	2 698	3 680	3 251	3 371	3 371	3 371	3 573	3 787	4 014
Administrative fees									
Other sales									
Of which									
Health patient fees									
Other (Specify)									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Transfers received from:									
Other governmental units									
Universities									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits	5 293	4 140	8 400	7 950	7 950	7 950	8 745	9 270	9 826
Interest, dividends and rent on land	9	86	30			36			
Interest	9	86	30			36			
Dividends									
Rent on land									
Sales of capital assets									
Land and sub-soil assets									
Other capital assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Transactions in financial assets and liabilities	(1 032)	424	167	391	391	391	363	385	408
Total departmental receipts	6 968	8 330	11 848	11 712	11 712	11 748	12 681	13 442	14 248

TABLE 19: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	44 987	47 161	47 821	56 760	54 254	54 211	60 042	62 993	67 634
Compensation of employees	23 408	25 845	29 849	36 556	33 788	34 093	39 915	43 043	45 533
Salaries and wages	20 879	22 689	29 097	32 295	32 087	32 887	35 063	38 993	41 250
Social contributions	2 529	3 156	752	4 261	1 701	1 206	4 852	4 050	4 283
Goods and services of which	21 579	21 316	17 972	20 204	20 466	20 118	20 127	19 950	22 101
Administrative fees	278	30		3	3	79	3	4	4
Advertising	466	489	776	318	318	121	399	395	347
Assets <R5000	220	73	40			70			
Audit cost: External Bursaries (employees)	1 766	2 286	2 015	3 075	3 075	2 066	3 245	2 387	2 594
Catering: Departmental activities	246	290	180	155	175	165	142	152	160
Communication	2 595	1 248	2 642	2 508	2 508	3 661	3 306	2 731	2 933
Computer services	1 069	686	9	2 423	997	1 204	1 928	2 690	2 959
Cons/prof:business & advisory services	2 492	2 898	321	981	1 681	1 542	1 171	810	1 294
Cons/prof: Infrastructure & planning					600	600			
Cons/prof: Laboratory services									
Cons/prof: Legal cost	379	578	734	590	590	605	694	750	791
Contractors	427	2 430	(137)	488	498	505	353	373	391
Agency & support/ outsourced services	520	97		418	318	247	60	62	65
Entertainment	17	27	4						
Fleet Services (F/ SER)	65	4				1	2	2	2
Housing									
Inventory: Food and food supplies	103	205	27	200	200	2	210	300	316
Inventory: Fuel, oil and gas			1						
Inventory: Learn & teacher support material	2								

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Materials and supplies	36	2	37		30	69	1	1	1
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	35	13	1	300	500	296	200	211	222
Inventory: Stationery and printing	2 434	1 175	744	845	845	657	1 015	1 513	1 593
Lease payments	2 153	997	587	687	687	678			
Rental and Hiring									
Property payments	235	2 144	2 950	486	486	487	614	647	681
Transport provided dept activity				4	4	4			
Trovel and subsistence	2 345	3 492	4 651	3 599	3 079	2 290	2 868	3 140	3 312
Training & development	2 009	968	373	1 499	1 299	1 621	1 601	1 681	1 765
Operating payments	21	4	(29)	60	828	1 294	752	831	1 140
Venues and facilities	1 158	962	1 288	765	745	854	713	741	780
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Universities									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households									
Social benefits									
Other transfers to households									
Payments for capital assets	3 924	2 144	1 051	1 085	1 605	1 605	994	3 402	2 350
Buildings and other fixed structures	98								
Buildings									
Other fixed structures	98								
Machinery and equipment	3 826	2 144	989	1 085	1 605	1 605	994	3 402	2 350
Transport equipment									
Other machinery and equipment	3 826	2 144	989	1 085	1 605	1 605	994	3 402	2 350
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			62						
Payments for financial assets		95	99			43			
Total economic classification	48 911	49 400	48 971	57 845	55 859	55 859	61 036	66 395	69 984

TABLE 20: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: CIVILIAN OVERSIGHT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	11 452	12 262	15 162	24 175	23 846	23 840	23 169	27 678	27 419
Compensation of employees	8 617	9 750	10 861	13 818	13 818	13 818	18 022	19 050	20 108

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Salaries and wages	7 575	8 483	9 475	12 037	12 037	13 578	15 863	16 758	17 688
Social contributions	1 042	1 267	1 386	1 781	1 781	240	2 159	2 292	2 420
Goods and services	2 835	2 512	4 301	10 357	10 028	10 022	5 147	8 628	7 311
of which									
Administrative fees									
Advertising	36			1 575	1 575	1 575			
Assets <R5000	6						7		
Audit cost: External									
Bursaries									
(employees)									
Catering:									
Departmental									
activities	45	23	47	22	22	25			
Communication	295	249	358	311	311	348	241	244	246
Computer services	37		14						
Cons/prof:business & advisory services	768	196		4 850	4 521	4 520	3 030	3 712	3 904
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors			432	1 500	1 500	1 500			
Agency & support/ outsourced services	328	56	543						
Entertainment							6	7	7
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Materials and supplies									
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables									
Inventory: Stationery and printing	414	338	26	450	450	401	310	359	377
Lease payments									
Rental and Hiring									
Property payments									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Transport provided dept activity						60			
Travel and subsistence	776	1 591	2 851	1 522	1 522	1 576	1 513	2 498	2 622
Training & development	18	13		120	120		40	1 267	155
Operating payments			30			17			
Venues and facilities	112	46		7	7			541	
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:									
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households									
Social benefits									
Other transfers to households									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Payments for capital assets	64			100	100	100			
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	64			100	100	100			
Transport equipment									
Other machinery and equipment	64			100	100	100			
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets			1			7			
Total economic classification	11 516	12 262	15 163	24 275	23 946	23 947	23 169	27 678	27 419

TABLE 21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: CRIME PREVENTION AND COMMUNITY POLICE RELATIONS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	66 283	67 592	66 693	85 046	85 246	84 902	85 803	94 559	98 956
Compensation of employees	16 394	19 296	22 367	30 248	29 548	29 469	29 440	30 622	31 808
Salaries and wages	14 125	16 876	19 319	26 485	28 705	29 262	25 842	26 597	27 811
Social contributions	2 269	2 420	3 048	3 763	843	207	3 598	4 025	3 997
Goods and services of which	49 889	48 296	44 326	54 798	55 698	55 433	56 363	63 937	67 148
Administrative fees	36								
Advertising	13 403	10 757	4 846	5 499	5 499	6 836	5 035	5 767	6 283
Assets <R5000	953	36	7	3 162	280	3 164	951	1 026	1 060
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities	5 503	2 856	4 161	11 348	11 128	11 392	3 525	5 192	5 480
Communication	1 331	1 529	6 316	1 358	1 358	1 324	1 367	1 326	1 388
Computer services		6		2 421	1 421	2 421			
Cons/prof:business & advisory services	3 414	667	308	455	455	669	2 125	1 619	1 677
Cons/prof: Infrastructure & planning	1 049								

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Cons/prof:									
Laboratory services									
Cons/prof: Legal cost									
Contractors	260	991	2 372	280	13 058	958	21 310	29 051	30 578
Agency & support/outsourced services	3 583	4 832	6 462			1 402	6 552	3 716	4 285
Entertainment	4	2	1						
Fleet Services (F/SER)									
Housing									
Inventory: Food and food supplies	662	2 306	1	120	370	120	126	42	44
Inventory: Fuel, oil and gas		11		10	10	10	11		
Inventory: Learn & teacher support material	102								
Inventory: Materials and supplies	58	13	76			202	16	17	18
Inventory: Medical supplies		27	8						
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores			78						
Inventory: Other consumables	4 274	4 876	2 596	4 080	1 712	4 003	2 019	1 284	1 321
Inventory: Stationery and printing	4 165	2 266	1 047	5 519	5 519	4 408	2 726	2 933	2 496
Lease payments	55	31	168	189	189	216			
Rental and Hiring									
Property payments	1 845	2 320	3 052	2 910	2 910	2 910	1 975	2 084	2 188
Transport provided dept activity			45						
Travel and subsistence	2 882	9 771	5 872	5 760	5 760	5 058	5 503	5 711	6 167
Training & development	4 444	685	4 790	8 960	3 302	3 761	1 464	2 188	2 308
Operating payments	19			50	50	4 113	209	220	231
Venues and facilities	1 847	4 314	2 120	2 677	2 677	2 466	1 449	1 761	1 624
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	301	682	564	800	800	827	880	895	915
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Provincial agencies and funds									
Municipalities									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises	301	682	562	800	800	800	880	895	915
Public corporations	195	682	562	800	800	800	880	895	915
Subsidies on production									
Other transfers	195	682	562	800	800	800	880	895	915
Private enterprises	106								
Subsidies on production									
Other transfers	106								
Non-profit institutions									
Households			2			27			
Social benefits			2			27			
Other transfers to households									
Payments for capital assets	7 564	3 638	185	390	190	390	210	222	233
Buildings and other fixed structures	3 975	225							
Buildings	3 975	225							
Other fixed structures									
Machinery and equipment	3 589	3 413	185	390	190	390	210	222	233
Transport equipment	2 994	2 693							
Other machinery and equipment	595	720	185	390	190	390	210	222	233
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Software and other intangible assets									
Payments for financial assets						118			
Total economic classification	74 148	71 912	67 442	86 236	86 236	86 237	86 893	95 676	100 104

TABLE 22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TRAFFIC MANAGEMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	214 196	233 679	216 533	249 658	251 973	252 080	260 374	275 030	306 542
Compensation of employees	126 533	136 371	157 329	159 457	164 772	164 773	179 229	191 181	204 865
Salaries and wages	107 608	115 156	144 874	136 953	163 878	164 773	147 143	156 542	168 321
Social contributions	18 925	21 215	12 455	22 504	894		32 086	34 639	36 544
Goods and services of which	87 663	97 308	52 157	90 201	87 201	87 307	81 145	83 849	101 677
Administrative fees	2 251		5			63	1		
Advertising	4 013	(519)	161	1 204	1 204	1 251	618		
Assets <R5000	562	27	9	53	53	106	29	11	12
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities	95		2 462	3 008	3 008	3 056	11		
Communication	1 249	1 193	1 220	2 219	2 219	1 685	2 440	2 807	2 941
Computer services	7 070	4 672	3 186	6 739	3 739	3 105	6 852	8 154	8 603
Cons/prof:business & advisory services	2 697	1 552	661						
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	325	189	2 946	3 113	3 113	3 351	3 382	3 517	3 710
Agency & support/ outsourced services	1 327	43	203				2 929	3 241	3 419
Entertainment	20	1							
Fleet Services (F/ SER)	2 269	77	7			206			
Housing									
Inventory: Food and food supplies	920		5			3			
Inventory: Fuel, oil and gas	31	12	7	91	91	83	792	46	49
Inventory: Learn & teacher support material	553		180						

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Inventory: Materials and supplies	14	13	171	11	11	33	17	18	19
Inventory: Medical supplies		1		5	5	5	5	6	6
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	832	317	1 574	3 729	3 729	3 473	7 246	3 573	3 754
Inventory: Stationery and printing	997	298	151	1 074	1 074	1 276	1 070	1 148	1 209
Lease payments	5 926	7 201	13 180	2 981	2 981	9 333	8 860	8 717	9 153
Rental and Hiring			388						
Property payments	2 689	3 979	1 317	9 454	9 454	3 962	2 324	2 324	2 449
Transport provided dept activity									
Travel and subsistence	51 986	77 542	23 825	54 446	54 446	54 088	43 934	50 100	66 156
Training & development	1 350	612	232	336	336	336	392	150	158
Operating payments		38	1	1 058	1 058	1 212	36	37	39
Venues and facilities	487	60	266	680	680	680	207		
Interest and rent on land			7 047						
Interest									
Rent on land			7 047						
Transfers and subsidies to:	246	420	1 666	562	562	749	590	650	683
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Universities									
Foreign governments and international organisations									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	246	420	1 666	562	562	749	590	650	683
Social benefits	246	420	1 666	562	562	749	590	650	683
Other transfers to households									
Payments for capital assets	16 274	986	31 763	5 171	5 171	4 834	3 884	11 724	1 275
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	16 274	986	31 763	5 171	5 171	4 834	3 884	11 724	1 275
Transport equipment	500		31 685	3 906	3 906		2 567	10 558	
Other machinery and equipment	15 774	986	78	1 265	1 265	4 834	1 317	1 166	1 275
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets						44			
Total economic classification	230 716	235 085	249 962	255 391	257 706	257 707	264 848	287 404	308 500

VOTE 10

DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT

Total amount to be appropriated by vote in 2012/13	R493 976 000
Responsible MEC	MEC for Agriculture and Rural Development
Administering Department	Department of Agriculture and Rural Development
Accounting Officer	Head of Department

1. OVERVIEW

Vision

Vibrant, equitable, sustainable communities, food security for all and protected and enhanced environmental assets and natural resources to the citizens of Gauteng Province.

Mission

To provide an integrated management system for sustainable agriculture, rural development and use of natural resources towards improved quality of life for all in Gauteng through:

- Increased competitiveness of Gauteng agri-food industry by increasing competencies, sales and equality;
- Champions of animal health and welfare in a cost-sharing/recovery model;
- Sustainable use of environment with the challenge of restoring and enhancing profitable and sustainable ecosystems, improving bio-diversity and landscape and providing opportunities for access in the countryside; and
- Co-ordination of rural development with respect to agriculture, environment, education, health, transport, infrastructure and other social services.

Key Strategic Objectives

The Department derives its strategic direction and operations from the strategic direction of National government to achieve effective service delivery for the people of Gauteng. It seeks to deliver its mandate in partnership with other departments in the province and key stakeholders in promoting vibrant, equitable and sustainable rural communities and food security for all. This mandate is achieved through sustainable agrarian reform with a thriving small and large farming sector and thus improved access to affordable and diverse food; improved rural services to support livelihoods; improved employment opportunities and economic livelihoods; and an enabling institutional environment for sustainable and inclusive growth.

The key services of the Agriculture and Rural Development Programme relate to enhancing food security, economic growth and the creation of decent work through agricultural development. The key deliverable of the Conservation Programme is the management of provincial protected areas, regulation of biodiversity resources use through the permit system and implementation of the provincial conservation plan.

The Environment Programme provides protection of biodiversity as part of the creation of safe and healthy living environment

Acts, rules and regulations

- Environmental Impact Assessment Regulations 2010;
- National Environmental Management Act (NEMA) 2010 Regulations;
- National Environmental Management: Waste Act, 2008 (Act 59 of 2008)
- National Environmental Management: Biodiversity Act (Act 10 of 2004);
- National Environment Management: Protected Areas Act (Act 10 of 2004)

- National Environmental Management: Air Quality Act, 2004 (Act 39 of 2004)
- National Environment Management: Biodiversity Act (Act 57 of 2003);
- Disaster Management Act, 2002 (Act 57 of 2002);
- Meat Safety Act, 2000 (Act 40 of 2000);
- World Heritage Convention Act, 1999 (Act 49 of 1999);
- Public Finance Management Act (No. 1 of 1999 as amended by Act 29 of 1999);
- Noise Control Regulations, 1999;
- National Water Act, 1998 (Act 36 of 1998);
- National Veld and Forest Fire Act (Act 101 of 1998);
- National Environment Management Act, 1998 (Act 107 of 1998), as amended;
- Environmental Impact Assessment Regulations (Regulations 1182 and 1183), 1997 as amended;
- Animal Diseases Act, 1992 (Act 35 of 1992);
- Agricultural Products Standards Act, 1990 (Act 199 of 1990);
- Environment Conservation Act, 1989 (Act 73 of 1989), as amended;
- Conservation of Agricultural Resources Act, 1983 (Act 43 of 1983);
- Nature Conservation Ordinance, 1983;
- Veterinary and Para-veterinary Professionals Act, 1982 (Act 19 of 1982);
- Hazardous Substances Act, 1973 (Act 15 of 1973);
- Atmospheric Pollution Prevention Act, 1965 (Act 45 of 1965); and
- Fertilisers, Farm Feed, Agricultural and Stock Remedies Act, 1947, (Act 36 of 1947).
- National and provincial policy and guidelines;
- Land Care guidelines;
- Expanded Public Works Programme (EPWP) guidelines;
- Community Based Natural Resource Management (CBNRM) guidelines;
- The Gauteng Strategy for Sustainable Development (GSSD July 2007);
- The draft Gauteng Rural Development Strategy;
- The draft Gauteng Clean and Green Campaign Strategy;
- The new Nature Conservation Bill (being drafted internally);
- Treasury Regulations; and
- Division of Revenue Act (DORA).

Constitutional mandate

GDARD's mandate is derived from Sections 24 and 27 and Schedules 4 and 5 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996) with regard to ensuring an environment that supports human wellbeing, conservation of the environment, provision of sufficient food and water, animal disease control, management of abattoirs and provision of veterinary service in the province.

Court rulings

The following court ruling directly impacts on the Department's activities in relation to service delivery:

- City of Johannesburg Metropolitan Municipality vs Gauteng Development Tribunal and others (June 2010)
Chapters V and VI of the Development Facilitation Act 67 of 1995 were declared invalid in terms of the Constitution by the Constitutional Court subject to amongst others the following conditions:
 - Development tribunals must consider the applicable integrated development plans, including spatial development frameworks and urban development boundaries, when determining applications for the grant or alteration of land use rights.
 - No development tribunal established under the Act may exclude any by-law or Act of Parliament from applying to land forming the subject-matter of an application submitted to it in terms of section 33(2).

1.1 Aligning departmental budget to achieve prescribed outcomes

The Department aligned its core functions and responsibilities with the provincial outcomes over the 2012 medium term.

The Department aims to deliver outputs that support the realisation of three government outcomes: vibrant, equitable and sustainable rural communities and food security for all; protected and enhanced environmental assets and natural resources; and an efficient, effective and development oriented public service and empowered, fair and inclusive citizenship.

The Department plays a leading role in the realisation of Outcome 7 and Outcome 10. The Agriculture branch of the Department is directly linked with Outcome 7: Vibrant, equitable and sustainable rural communities and

food security for all. However, implementation of the rural development programme requires support from other provincial departments such as Local Government and Housing; Infrastructure Development; Roads and Transport; Education; Economic Development; Health and Social Development; Community Safety; Finance; and Sport, Arts, Culture and Recreation. The Department's outcome plan specifies the roles of these supporting departments.

With support from other provincial departments such as Local Government and Housing; Infrastructure Development; Roads and Transport; Education; Finance; and Sport, Arts, Culture and Recreation, the Conservation and Environment branches contribute to Outcome 10: Protected and enhanced environmental assets and natural resources.

The administrative functions of the Department contribute to the public service and inclusive citizenship outcome.

Demand for and change in services

Service delivery by the Department takes place according to the GDARD Service Delivery Standards (Charter) which was launched in the 2005/06 financial year. The Department has adopted the principle of "continuous improvement". Its standards are being incorporated into the Provincial Charter located in the Office of the Premier. The performance of the Department is independently evaluated against these standards.

The boundaries of Gauteng Province have been extended to Balfour in Mpumalanga. This will require additional financial and human resources to be secured and the transfer of government services between the two provinces to be managed vigilantly so that the public is not negatively affected during the transition period. The types of services rendered by the Department remain unchanged, although there is a notable increase in the demand for these services due to rapid in-migration to the province. This increases the demand for food and for development land for residential areas, and thus reduces the available prime agricultural land which is a source of food.

Other factors contributing to the increased demand for the Department's services are agricultural disasters (including storms, floods, veld fires and drought) to which the Department's response in the form of technical support has been put under extreme pressure due to limited financial and human resources; the need for agricultural engineering skills and technology transfer to emerging farmers versus the limited departments' capacity; the need to increase agricultural productivity through research into high value commodities and cost saving technologies; the need for more support to emerging farmers as part of the a rural development extension service and agricultural jobs creation; increased planned activities to control rabies; the demand for rural development services and products; the need to protect biodiversity, create jobs and save water resources through the eradication of invasive alien vegetation; the transfer of the responsibility for issuing air quality licences, as per the Air Quality Act, from the National Department of Environmental Affairs to provinces; and outbreaks of infectious livestock and pet diseases in neighbouring provinces resulting in infected animals inadvertently being brought into Gauteng.

The GDARD organisational structure and funded programmes do not respond to the national priorities for Land Care and soil conservation support to emerging and established farmers, and job creation particularly related to developing sustainable livelihoods strategies. This remains a challenge due to the need to fund these programmes and appoint professional staff to implement them.

The transfer of the air quality licensing function to the provinces and the promulgation of the Waste Act have created an additional compliance monitoring and enforcement function for the province which was previously the competency of the national department.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

Outcome 7: Vibrant, equitable and sustainable rural communities and food security for all

An outbreak of foot and mouth disease was detected in the biggest feedlot in Gauteng. The provincial veterinary authorities responded speedily to bring the outbreak under control in order not to affect negatively the supply of beef into the South African market. The quarantine imposed on the feedlot was lifted and the feedlot operations are back to normal.

The rabies outbreak did not spread beyond the disease outbreak area of the City of Johannesburg Metropolitan Municipality and the West Rand. The first cases of the outbreak were detected in Witpoortjie in April 2010, and then spread to Roodepoort, Sophiatown, the greater part of Soweto, Lenasia and surrounding areas. A total of

46 positive cases were diagnosed. An isolated case was diagnosed in Pretoria; it was not related to this outbreak but was traced to the movement of pets between Gauteng and Kwa-Zulu Natal. The Department intervened to control the outbreak by mounting a concerted vaccination and media awareness campaign in the area, which involved the participation of private veterinarians in vaccinating pets in areas surrounding the outbreak area. No new cases of rabies have been reported in the area since November 2011.

A number of highly capable technical and professional staff is expected to retire at the end of the 2011/12 financial year. In view of the difficulty encountered by the state when attracting scarce skills such as veterinarians, the impact on the ability of the state veterinary public health services to render an effective service will be significant. The Department participated in a task team charged to develop a proposal on Occupational Specific Dispensation for veterinarians and related professionals. This has been submitted to the Department of Public Service Administration for tabling at the Government-Public Service Labour Unions Bargaining Council.

Agrarian transformation demands that departments provide frameworks to ensure the delivery of support services in a collaborative way, specifically in relation to land reform beneficiaries. This includes subsistence, small holding and commercial projects. The Gauteng Provincial Government remains convinced that sustainable land reform is a vital component of attaining sufficient levels of economic growth and better living conditions. Sustainable land reform has been pursued through meaningful interaction with key stakeholders throughout the 2011/12 financial year. Key stakeholders including the Department of Rural Development and Land Reform and the Land Bank are partners with the Department in achieving this output.

A major milestone for the Agriculture branch of the Department during 2011/12 was the development of thirty six community gardens: sixteen in Randfontein, ten in Germiston and ten in Pretoria. These gardens will enable vulnerable households to produce part of their own food and promote food security.

Vegetable production packs were used to assist in the development of community and school food gardens, and 8 990 vegetable production packs essential for the development of homestead gardens were delivered. The Food for All Programme was rolled-out, and 6 263 beneficiaries obtained food relief from food banks. Fifty eight community food type projects were developed, considerably more than the planned target of 32 projects.

Seventeen agricultural cooperatives training sessions were facilitated in collaboration with the Department of Agriculture Forestry and Fisheries, the Gauteng Enterprise Propeller and the Department of Trade and Industry. Cooperatives supported were mainly from Tshwane/Metsweding (poultry and livestock), West Rand (piggery, poultry and horticulture), Ekurhuleni (grains and horticulture), Sedibeng (grains and livestock) and City of Johannesburg (vegetables and poultry)

The Maize Triangle Project was officially launched in October 2010 and 12 tractors and equipment have since been allocated to municipalities for use by farmers and cooperatives. Production inputs were distributed to 107 farmers for about 2000ha of maize production in the Sedibeng, Metsweding and West Rand District municipalities.

The Gauteng Agricultural Plan to promote agri-business and agro-processing was approved in the 2008/09 financial year. In terms of implementation of the Plan, the Nokeng Flower Agri-Park was launched in October 2011 in Onverwacht and is almost complete. This initiative was conducted in partnership with the South African Flower Export Council.

Through the Agri-Business Woman of the Year Awards 2011, the Department recognised 23 female farmers for their contribution to the agricultural sector. The Awards is an annual event which showcases women's contribution to alleviating hunger and fighting poverty within the agricultural sector.

Fifty five students benefitted from the GDARD Biotechnology Bursary and Internship Scheme. Of the qualifications supported, twenty six of these students are studying for National Diploma or Bachelor of Science qualifications, five are doing B.Tech qualifications, and ten Masters of Science. The remaining twelve students were awarded with internships. These students were awarded bursaries or internships in terms of the GDARD selection criteria which require that 50 per cent are women, 80 per cent are previously disadvantaged individuals and 2 per cent are people with disabilities.

In line with the Gauteng Employment, Growth and Development Strategy (GEGDS, 2010), the Department should through the Agricultural Economics and Marketing Unit render an effective agricultural economic support service to role-players and stakeholders in agriculture. In the 2011/12 financial year, two hundred wrapping machines were allocated to farmers around Gauteng. Wrapping machines are used by farmers to package

various agricultural products in order to increase the net value of items. The machines are critical for conserving the shelf life of fresh produce since agricultural products are highly perishable by nature. Four agro-processing projects such as pack-houses, a feed milling plant in Metsweding, a meat processing plant in Ekurhuleni and egg grading machines in Emfuleni have been completed. In terms of ensuring food security and encouraging small scale agro-processing practices, more than 40 poverty alleviation projects received value adding material for storage of vegetables, weighing of vegetables before selling and containers for harvesting of vegetables.

In relation to farmer support and development, agricultural extension and advisory services were rendered to 658 farmers in order to enhance and improve production. Ongoing agricultural extension and advisory services were rendered through individual and group visits for information dissemination and technical advice towards improving the productivity, profitability and sustainability of farming. Fifty eight community food type projects were developed rather than the projected thirty two, despite budgetary constraints. This was made possible through innovation and being proactive by using available resources and also seeking funding from other organizations and relevant stakeholders.

The Department carried out its mandate in functional areas including agricultural biotechnology, agricultural research agenda, agricultural disaster management, agricultural information systems and agricultural resources planning and utilisation. This took place against the backdrop of the 2011/12 financial year and its challenges associated with resources in the form of financial and human capital.

The Department successfully implemented 12 research projects in collaboration with universities and the Agricultural Research Council and issued the 2011/12 Gauteng Agricultural Research Agenda annual report. It hosted the 2nd Bi-annual Gauteng Biotechnology Fundi Awards and participated in the organizing committee of the Agricultural Biotechnology International Conference held from 6 to 9 September 2011.

In implementing the capacity building pillar of the Gauteng Biotechnology Strategy, fifty three Biotechnology bursaries were awarded to students at the University of Johannesburg, the University of the Witwatersrand, Tshwane University of Technology and the University of Pretoria.

The Department hosted a successful Gauteng Agricultural Expo at the Tshwane Events Centre in July 2011 in collaboration with the Black Farmers Expo and Workshop, a project managed by Moshate Media. The third successful Agri-Expo was held in August 2011, alongside the traditional Pretoria Show which is now called the Spring Show. In addition, the Department supported the inaugural Johannesburg Flower and Garden Show held at the Emmarentia Botanical Gardens. Furthermore, the Department continued to roll-out training to officials on the Agricultural Decision Support System and provided training in the form of study groups. The Department played an integral role with regard to the profiling and organising of nominees for the Agri-business Female Farmer of the year Award which was held on 25 August 2011.

The Department successfully rendered training and advisory services on matters related to agricultural planning and utilisation. Services were provided with regard to undertaking of feasibility studies, advice on appropriate agricultural infrastructure and irrigation services.

The Department successfully implemented the agricultural biotechnology programme with noteworthy projects including the biotechnology capacity building programmes conducted in collaboration with the University of Pretoria, Tshwane University of Technology, the University of the Witwatersrand and the University of Johannesburg. Other projects include biotechnology research and development, preparations for the 2nd Biannual Gauteng Biotech Fundi Awards held in February 2012 and facilitation of the hosting of the Agricultural Biotechnology International Conference held in Gauteng in September 2011.

The safeguarding of the supply of wholesome and healthy meat from the abattoirs also continues to be satisfactory. The bulk of the meat supplied to the Gauteng market comes from accredited abattoirs at which the State Veterinary Services conducts regular audits. This is attested to by the renewal of the ISO 17 020 accreditation of Gauteng Veterinary Services by the South African National Accreditation System.

The Department through Sustainable Resource Management focused on activities that contribute to rural development, the green economy and the cleaning and greening of Gauteng. The Sustainable Resource Management projects include the Land Care community based natural resource management projects, the Environmental Sector of the Expanded Public Works Programme (which created 350 jobs through the removal of invasive alien vegetation, cleaning of rivers and wetland rehabilitation) and the Working for Fire project. The promotion of Sustainable Resource Management best practice was promoted through the MTK Awards in October 2011 and publishing of public information materials and presentations at public events.

Outcome 10: Protected and enhanced environmental assets and natural resources

Output 1: Enhanced quality and quantity of water resources

As the management of water resources is a national function, the Department contributes to this output through protection of wetlands. During 2011/12, four wetlands of provincial importance were identified and management plans developed for their protection. Further, additional wetlands benefited from the implementation of the Working for Wetlands programme where river cleanups were undertaken to remove waste and debris as well as removal of alien vegetation.

Output 2: Reduced greenhouse gas emissions, climate changes and improved air/ atmospheric quality

The Department continued to implement measures for the improvement of air quality through processing industrial applications and building local government capacity to manage air quality. The Department finalised the development of the Climate Change Response Strategy and Action Plan to assist the province to respond to the risks associated with climate change. The Department continued to monitor ambient air quality from the network of Air Quality Stations in the province.

Output 3: Sustainable environmental management

The Department continued with the restoration and rehabilitation of degraded ecosystems by implementing Land Care community based natural resource management programmes and habitat rehabilitation programmes through the Environmental Sector Expanded Public works Programme (EPWP). A total of 8000ha of land was cleared of alien vegetation during the 2011/12 financial year.

The planned designation of fifteen Environmental Management Inspectors within the local authorities did not take place as a result of the local government elections. Other compliance enforcement work including compliance monitoring of Records of Decisions (RODs), landfill inspections and 110 enforcement actions with regard to illegal developments was undertaken.

The management of impacts from the legacy of mining continued throughout the year. The main activities included participation in development of and planning for the implementation of the national solution to the Acid Mine Drainage (pumping and treatment) as well as the development of the Gauteng Mine Residue Areas Management Strategy.

The implementation of the Environmental Impact Assessment (EIA) 2010 Regulations continued during the year. The Department eliminated the backlog in EIA applications, with most applications being finalised within the legislated timeframes.

Output 4: Protected biodiversity

During 2011/12, the management of Provincial Nature Reserves, monitoring of habitats and species under threat and protection of wetlands continued. Management plans for four wetlands of provincial importance and four species under threat were developed. Further, more than 5 000 licenses for the use of flora and fauna were expected to have been processed by the end of the financial year.

The National Environment Management Act of 2008 (NEMA) empowered the Environment Management function of the Department with new and effective compliance and enforcement tools, such as the use of compliance notices. The Department referred three cases of non-compliance with notices for criminal investigation.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

Outcome 7: Vibrant, equitable and sustainable rural communities and food security for all

Output 1: Sustainable agrarian reform with a thriving small and large farming sector

The Department will execute the following projects by ensuring the productivity of large scale commercial farming and small-holder farming. The Comprehensive Agriculture Support Programme and the Illima/Letsema conditional grants are utilised in achieving this output.

The Department will mitigate the loss of high potential agricultural land by developing a number of policies to address this issue. The province has been losing high potential agricultural land critical for food security to other

land uses such as residential development and mining. The policy on protection of high potential agricultural land has been developed and was approved by the provincial EXCO in October 2011.

The Department will launch a farmer training through the West Rand Agriculture College to develop skills in the farming sector.

The Department through the Technology Development and Support Unit plans to facilitate various initiatives that will contribute towards achieving sustainable agrarian reform with a thriving small and large farming sector.

In this regard, it will undertake 40 feasibility studies for newly acquired land reform projects, and will implement training within the study groups organised by the Farmer Support and Development component of the Department. The Department will roll out the Primary Animal Health Care Programme and the Compulsory Community Service for graduating veterinarians through its collaboration with universities over the 2012 Medium Term Expenditure Framework (MTEF). The Department generates revenue through export and import certification which is accounted for in its Cost Recovery Trading entity. This revenue is utilised for special projects identified by Veterinary Services.

Output 2: Improved access to affordable, safe and diverse food

The aim is to reduce the number of undernourished children and to create safety nets for the most vulnerable groups in society. The Department will help households to produce part of their own food through initiatives such as homestead, community and institutional gardens and the Siyazondla Programme (homestead food gardens). The Siyazondla Programme aims to provide a food garden for each household in the fifty poorest wards and twenty six priority townships in the province.

The Department will also implement the Gauteng Integrated Food Security Strategy that targets the eradication of extreme hunger and poverty. To support this strategy, the Department will formulate interventions and plans for mitigating the effect of high food prices through government departments and the private sector. Engagement with the Competition Commission will provide valuable insight and input towards the mitigation of the effect of high food prices.

The Department of Health and Social Development's Food Relief Programme will also contribute to the government's aim of ensuring food security.

Provision of income to households to buy food is another strategy for providing access to food. Through the environment branch, the Department will provide job opportunities in the Expanded Public Works Programme to over 9 000 vulnerable people.

In the 2012/13 financial year, the Department will continue with planning and implementing irrigation infrastructure in the 32 community gardens. The Department will use platforms such as farmers' days, market days and World Food Days to increase awareness of its services with regard to assisting with food security initiatives. The Department will continue to support the beneficiaries of food security programmes with technical advice and training if required.

Output 3: Improved rural services to support livelihoods

The provision of services to rural communities is a joint effort of government departments, municipalities and other stakeholders. The Department will coordinate and oversee this function. It will continue to render services with regard to the development and dissemination of agricultural information, which will include production of manuals relating to specific agricultural commodities as well as the Agriculture Disaster Risk Management early warning information.

Output 4: Improved employment opportunities and economic livelihoods

The objective is to create employment and income generating activities for the rural poor and to explore other economic drivers in the rural areas. The Department will apply strategies such as Gauteng Employment Growth and Development Strategy, the Gauteng Agriculture Development Strategy, the Gauteng Biotechnology Strategy, and the Gauteng Agro-processing Strategy to diversify the rural economy by promoting business expansion and the development of new initiatives.

The development of the Nokeng Flower Agri-Park to assist more emerging flower producers with inputs will continue. The Park will be assisted with packing facilities as well as branding of the produce emanating from this project.

Tourism and the green economy can benefit from the planned agri-tourism initiatives and the Land Care projects linked with the EPWP.

The Department plans to create 400 jobs through the Environmental Sector of the Expanded Public Works Programme (EPWP) in order to enhance Gauteng's natural resources. In addition, GDARD will continue to contribute towards jobs creation through environmental agriculture projects.

Output 5: Enabling institutional Environmental for Sustainable and inclusive Growth

The Department will continue to strengthen stakeholders in various rural sites for the effective implementation of the Rural Social Compact plan developed in the 2010/11.

Outcome 10: Protected and enhanced environmental assets and natural resources

Output 1: Enhanced quality and quantity of water resources

The Department will protect water resources by reducing and preventing degradation of wetlands in the province. It will develop and implement plans for managing the prioritized wetlands among the four provincial wetlands. It will also implement the Working for Wetlands and the Working for Water Programmes to remove alien vegetation and to prevent pollution that depletes water resources. Conserved and rehabilitated wetlands purify our water and provide a sponge to protect citizens from floods, and they slowly release water during dry periods. Wetlands are therefore a valuable environmental resource for the province.

Output 2: Reduced greenhouse gas emissions, climate change and improved air/atmospheric quality

The Department will implement the climate change response strategy in partnership with other stakeholders including GPG departments and municipalities. Twenty thousand trees will be planted in Thembisa as part of the contribution to climate change mitigation. In order to understand the contribution of different sectors to carbon emissions, the Department will develop a green house gas inventory. It will continue to monitor the ambient air quality in the Province to inform decision making on industrial development.

Output 3: Sustainable environment management

The objective is to improve the state of environment. The Department will restore and rehabilitate degraded natural resources by implementing the Land Care community based natural resource management programmes through the Environmental Sector Expanded Public works Programme (EPWP) and the Land Care Programme. The Department intends to designate Environmental Management Inspectors (EMI) within the local authorities, monitor the compliance of Records of Decisions, landfill sites and undertake enforcement actions with regard to illegal developments. Furthermore, the Department intends to finalize Section 24G applications under the National Environment Management Act No 107 of 2008 (as amended) and undertake administrative enforcement actions with regard to environmental legislation. The Department also intends to respond to and finalize S30 emergency incidents relating to the National Environment Management Act No 107 of 2008 to ensure that national resources are protected and prevent the degradation of the environment.

The Department generates revenue under this output, through issuing fines for contraventions of Section 24G of the National Environment Management Act; this is accounted for in its Cost Recovery Trading entity.

With regard to waste management, the Department will continue with the implementation of the Clean and Green campaign of which the Bontle ke Botho (BKB) campaign is a flagship project of the province. This project is carried out in collaboration with municipalities. Suitable waste management levels will be achieved through the promotion of recycling in line with the province's waste management plans and waste collection standards. In addition, three buy-back centres will be supported in Ekurhuleni and the West Rand District municipalities to promote recycling, job creation and participation of communities in the management of waste.

Support for the management of the impact of the legacy of mining in the province will continue during the year. The main activities will include participation in the implementation of projects to address acid mine drainage (pumping and treatment) and implementation of the Gauteng mine residue areas strategy.

Output 4: Protected biodiversity

Through this output, the Department will continue with the management and protection of biodiversity and the habitats of threatened species. It will achieve this by issuing licenses for the use of flora and fauna, management of nature reserves and implementation of management plans for threatened habitats. The Department will also implement the Stewardship Programme and create conservation partnerships with private landowners

for the expansion of the conservation estate. The Department generates revenue under this outcome through its hospitality services to tourists at nature reserves; this is accounted for in its Cost Recovery Trading entity. This revenue is utilised for special projects identified by Conservation Services. The hospitality service at the Suikerbosrand Nature Reserve is managed by an external service provider, on behalf of the Department and the relationship is managed through a management agreement.

4. RECEIPTS AND FINANCING

4.1 Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	337 547	360 547	387 670	424 633	446 809	446 809	422 916	472 457	501 102
Conditional grants	37 356	49 943	56 002	65 217	69 849	69 849	71 060	77 182	85 690
Comprehensive Agricultural Support Programme	28 928	33 844	42 187	41 173	44 060	44 060	48 016	53 481	60 816
Ililima/Letsema Grant		2 500	10 000	20 000	20 000	20 000	16 798	17 538	20 126
Land Care Programme Grant	3 428	3 599	3 815	4 044	4 044	4 044	6 246	6 163	4 748
Agricultural Disaster Management Grant	5 000	10 000			1 745	1 745			
Total receipts	374 903	410 490	443 672	489 850	516 658	516 658	493 976	549 639	586 792

The Department is funded from equitable share and conditional grants. A portion of the equitable share is earmarked for agro-processing and other agricultural projects. The Comprehensive Agricultural Support Programme (CASP) grant is for supporting and promoting agricultural development by targeting subsistence, emerging and commercial farmers including projects such as land and agrarian reform, food security and agricultural cooperatives. The Land Care Programme conditional grant is intended for poverty relief and infrastructure development to sustain natural resources, create job opportunities and improve food security and the Ililima/Letsema Projects grant promotes universal access to agricultural support services.

During the 2011/12 financial year, the budget was adjusted upwards by R26.8 million from R489.9 million to R516.7 million. The total of R26.8 million equates to an increase of R22.2 million in equitable share and R4.6 million in conditional grants. Under the equitable share, higher personnel costs, accrued Occupation Specific Dispensation (OSD) payments and accrued infrastructure payments were funded. Conditional grants increased as a result of a rollover of unspent funds relating to the CASP, and the allocation of the Agricultural Disaster Management Grant to fund repairs caused by floods.

The 2012/13 total appropriation is R493.9 million, an increase of 0.8 per cent compared with the 2011/12 main appropriation of R489.9 million. The rate of increase is low due to the once-off budget cut to assist with accruals in the Gauteng Department of Health. In the outer two years of the 2012 MTEF, the total budget grows by an annual average rate of 8 per cent to R549.6 million in 2013/14 and R586.8 million in 2014/15. The CASP increased by 17 per cent from R41.2 million 2011/12 main appropriation to R48 million in 2012/13 to repair agricultural infrastructure damaged by floods in January and February 2011. The Department will strengthen its processes and capacity to roll out priority projects funded by conditional grants.

4.2 Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than capital assets	634	651	701	1 312	612	622	1 337	1 350	1 421
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	54	63	31	36	36	36	37	40	42
Sales of capital assets									
Financial transactions in assets and liabilities	565	375	536		700	700			
Total departmental receipts	1 253	1 089	1 268	1 348	1 348	1 358	1 374	1 390	1 463

Total departmental own revenue is projected to grow at an annual average of 3 per cent from R1.4 million in 2012/13 to R1.5 million in the 2014/15 financial year. Departmental own receipts are generated from the collection of parking fees, fees charged for access cards issued to employees and interest earned on debts. Revenue from the sales of goods and services other than capital assets is projected to increase from R1.3 million in 2012/13 to R1.4 million in 2014/15. Receipts from financial transactions in assets and liabilities emanate from debt recovery.

The contribution of interest, dividends and rent on land to total revenue is limited and is projected to remain relatively constant over the 2012 medium term. This revenue is associated with ownership of interest-bearing financial instruments such as bank deposits, loans extended to others, and bills and bonds issued by others.

5. PAYMENT SUMMARY

5.1 Key assumptions

The Department considered the following factors when compiling the 2012 MTEF budget:

- Basic salary costs including Improvement in Conditions of Service adjustments from 1 July and January each year;
- Pension fund contributions, thirteenth cheque and overtime, all linked to the basic salary cost. These increase at the same rate;
- Medical aid contributions, which normally increase more rapidly than inflation;
- Homeowners allowance, which change in line with interest rates; and
- Skills development levies.

Factors influencing the successful implementation of this budget will include:

- The Department's ability to predict and manage risks inherent to the agriculture environment such as droughts, floods and major animal disease outbreaks;
- Availability of additional capacity to support rural development and food security;
- Strength of links with district municipalities and other local municipalities in terms of the IDP process;

- Orientation towards food security, AIDS, gender issues and youth in agriculture; and
- Effective partnerships with NGOs and CBOs.

5.2 Programme Summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	116 029	137 200	144 741	175 052	179 388	179 388	126 481	137 407	144 220
2. Agriculture and Rural Development	149 801	185 087	164 701	197 736	201 923	201 923	238 059	261 366	281 090
3. Conservation	38 834	39 583	43 201	53 376	70 720	70 708	57 070	71 083	73 871
4. Environmental Affairs	46 373	48 038	59 093	63 686	64 627	64 626	72 366	79 783	87 611
Total payments and estimates	351 037	409 908	411 736	489 850	516 658	516 645	493 976	549 639	586 792

5.3 Summary of economic classification

TABLE 4: SUMMARY OF ECONOMIC CLASSIFICATION: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	328 209	384 318	378 202	453 734	474 986	474 428	459 392	513 060	550 068
Compensation of employees	181 173	212 525	228 329	242 356	259 834	259 834	267 384	284 764	303 274
Goods and services	147 036	171 790	149 866	211 378	214 992	214 434	192 008	228 296	246 794
Interest and rent on land		3	7		160	160			
Transfers and subsidies to:	12 620	9 388	15 948	13 412	14 712	15 257	20 428	16 875	18 820
Provinces and municipalities	1 684	2 058	5 050	2 144	2 144	2 144	4 626	2 646	3 896
Departmental agencies and accounts	6 060	2 933	3 068	5 200	4 950	4 950	6 956	6 956	6 956
Universities	1 398	550	2 668	3 068	3 318	3 318	3 996	2 423	3 048
Foreign governments and international organisations									
Public corporations and private enterprises	3 255	3 100	4 737	3 000	3 800	3 800	4 350	4 350	4 350
Non-profit institutions									
Households	223	747	425		500	1 045	500	500	570
Payments for capital assets	10 144	16 048	17 574	22 704	26 522	26 522	14 156	19 704	17 904
Buildings and other fixed structures	4 569	8 467	2 910	11 535	10 711	10 711	4 000	11 000	10 300
Machinery and equipment	5 575	7 581	14 664	11 169	15 811	15 811	10 156	8 704	7 604
Heritage Assets									
Specialised military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	64	154	12		438	438			
Total economic classification	351 037	409 908	411 736	489 850	516 658	516 645	493 976	549 639	586 792

The Department's expenditure increased from R351 million in the 2008/09 financial year to R411.7 million in the 2010/11 financial year. The allocation increased to R489.9 million in 2011/12 main budget and was adjusted upwards to R516.7 million during the adjustment budget. The total 2012/13 budget of R493.9 million declined by when compared with the 2011/12 revised estimate of R516.6 million due to the budget cut to assist the Gauteng Department of Health and Social Development. The total appropriation increased again totaling R549.6 million and R586.8 million for the consecutive years of the 2012 MTEF.

In the 2010/11 financial year, the total R4.7 million transfer under public corporations and private enterprises constituted a R3.8 million transfer to Rand Water for the removal of alien vegetation at Mogale City and Elandsfontein and a R922 000 transfer to Rand Water for building a pack house in relation to the Bantu Bonke Agricultural project. Under departmental agencies and accounts, R3 million was transferred to the Agricultural Research Council in 2010/11 for the implementation of research projects. Furthermore, in 2010/11, R2.6 million was transferred to universities and technikons to provide biotechnology students with bursaries and internships. With regard to payments for capital assets, expenditure under buildings and fixed structures amounted to R2.9 million as a result of infrastructure development at nature reserves, specifically the Suikerbosrand Nature Reserve and the Roodeplaat Nature Reserve, and R14.6 million was spent on machinery and equipment. Expenditure under payments for financial assets relates to debt written off as irrecoverable.

The goods and services budget decreased from R211.4 million in 2011/12 to R192 million in the 2012/13 financial year due to the impact of the budget cut to assist with financial pressures in the Gauteng Department of Health. The budget cut was applied under administration costs, to allow the core programmes to continue to focus on achieving the departmental mandate. The budget cut equated to a reduction of R25.5 million in the total appropriation, since the indicative 2012/13 budget initially was R519.9 million. Goods and services grow again by an annual average of 13.5 per cent over the two outer years of the 2012 MTEF. In the 2012/13 financial year, the Department will conduct additional new infrastructure projects at the nature reserves and in the outer years of the 2012 MTEF new infrastructure work and maintenance of existing infrastructure will continue.

Transfers to universities and technikons decrease from R3.9 million in 2012/13 to R3 million in the 2014/15 financial year because of reprioritisation; this fund is used for research projects and the implementation of the biotechnology strategy. An amount of R6.9 million will be transferred to the Agricultural Research Council (ARC) to fund research projects and R4.3 million to Rand Water for the removal of alien vegetation projects. Transfers to households relates to injury on duty payments, with a budget of R500 000 in the first two years of the 2012 MTEF period increasing slightly to R570 000 in the outer year of the 2012 MTEF.

In the 2012/13 financial year, the R10.1 million under machinery and equipment relates to the replacement of departmental assets towards establishing infrastructure for its Disaster Recovery site, Information Technology as well as replacing old and dilapidated furniture and fixtures. In the 2012/13 financial year, the Department will implement two new infrastructure projects with a budget of R4 million under buildings and fixed structures. Over the 2012 medium term, maintenance work and new infrastructure will continue. The implementation of new infrastructure projects and the maintenance of existing infrastructure at the nature reserves are carried out in partnership with the provincial Department of Infrastructure and Development.

5.4 Transfers

5.4.1 Transfers to local government

TABLE 5: DEPARTMENTAL TRANSFERS TO LOCAL GOVERNMENT: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category A	1 050	1 000	1 150	500	500	500	2 250	600	1 300
Category B	634	1 058	2 600	1 644	1 644	1 644	2 376	2 046	2 596
Category C			1 300						
Total departmental transfers to local government	1 684	2 058	5 050	2 144	2 144	2 144	4 626	2 646	3 896

The total transfers to local government progressively increased from R1.6 million in 2008/09 to R5 million in the 2010/11 financial year. In the 2010/11 financial year, R600 000 was transferred to the Lesedi Local Municipality for the implementation of the Londindalo Alien Vegetation Eradication Project, R1 million to the City of Johannesburg for the implementation of Phase 3 of the Upper Jukskei river clean up in Alexandra, R500 000 to Emfuleni Local Municipality for the implementation of an alien vegetation eradication project at Old Buck Camp, and R500 000 to Merafong Local Municipality for the alien plant eradication project. A total of R300 000 was allocated to the City of Tshwane and Metsweding District Municipalities for the essential oil study and pilot project, and R150 000 to the West Rand District for assisting emerging flower farmers with input. An additional R1 million was transferred to the Metsweding District Municipality, and R1 million to Mogale City for an Environmental Management Framework.

In the 2012/13 financial year the budget for transfers to local government is R4.6 million. Under Category A transfers, R1 million will be transferred to the City of Johannesburg for the implementation of the Diepsloot River clean up and R1.2 million to the City of Tshwane to combat soil degradation and agricultural technology transfer. The outputs in relation to the Diepsloot river clean up includes the creation of 45 temporary jobs, removal of waste, reed and grass from the river, skills development and pollution awareness campaigns. Key outputs under soil degradation are revamping the irrigation system, repairs of shade net and plastic, drilling of borehole, installation of the diesel pump and organic fertilisers. Soil degradation involves the re-vegetation of sloped areas with suitable vegetation and the sloping of banks in the eroded areas.

Under Category B a total of R2.3 million will be transferred to Emfuleni, Lesedi and Merafong for the implementation of alien vegetation eradication projects. The alien vegetation removal projects will also contribute to job creation and skills development.

5.4.2. Transfers to public private partnerships (PPP)

None

5.4.3 Departmental infrastructure payments

TABLE 6: SUMMARY OF INFRASTRUCTURE BUDGET BY CATEGORY

R Thousand	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for infrastructure by category									
New and replacement assets							4 000		
Existing infrastructure assets	4 569	8 467	3 204	11 535	16 952	16 952		15 000	17 000

R Thousand	Outcomes			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Upgrades and additions Rehabilitation, renovations and refurbishments	4 569	8 467	2 909	11 535	10 711	10 711		11 000	10 300
Maintenance and repairs			295		6 241	6 241		4 000	6 700
Infrastructure transfers									
Current									
Capital									
Current infrastructure			295		6 241	6 241		4 000	6 700
Capital infrastructure	4 569	8 467	2 909	11 535	10 711	10 711	4 000	11 000	10 300
Total	4 569	8 467	3 204	11 535	16 952	16 952	4 000	15 000	17 000

The implementation of new infrastructure projects and the maintenance of existing infrastructure at the nature reserves are done in partnership with the provincial Department of Infrastructure and Development. In the 2012/13 financial year, the department will conduct new infrastructure work at the Suikerbosrand Nature Reserve. In the outer two years of the 2012 MTEF, maintenance of existing infrastructure and new infrastructure will continue, with a budget of R15 million in 2013/14 and R17 million in 2014/15.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme Description

To provide leadership, management, efficient and effective financial management, human resource management and development, facilities management services, professional legal services and enforcement services, communication and awareness as well as knowledge and project management services to the department.

Programme Objectives

- To provide leadership and management to other programmes in the Department; To provide leadership and management to the Department;
- To render efficient and effective financial management services;
- To render efficient and effective human resources management services and development; and to provide legal support services to core branches in developing litigation strategies, programmes and plans; and
- To provide an effective integrated communication system in support of departmental objectives.

TABLE 7: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Senior Management	18 480	27 260	25 194	39 759	39 138	39 138	32 292	34 148	35 969
2. Office of the MEC	4 085	3 696	5 128	5 338	5 260	5 260	6 484	6 567	6 678
3. Financial Management	11 295	10 817	10 989	15 035	15 352	15 352	14 543	15 707	16 446
4. Corporate Services	82 169	95 427	103 430	114 920	119 638	119 638	73 162	80 985	85 127
Total payments and estimates	116 029	137 200	144 741	175 052	179 388	179 388	126 481	137 407	144 220

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	110 167	128 486	133 153	168 350	171 606	171 062	120 729	133 107	140 950
Compensation of employees	50 195	65 256	70 882	65 849	76 620	76 620	69 057	73 515	76 887
Goods and services	59 972	63 227	62 264	102 501	94 826	94 282	51 672	59 592	64 063
Interest and rent on land		3	7		160	160			
Transfers and subsidies to:	223	752	425		500	1 044	500	500	570
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	223	752	425		500	1 044	500	500	570
Payments for capital assets	5 575	7 808	11 151	6 702	6 844	6 844	5 252	3 800	2 700
Buildings and other fixed structures									
Machinery and equipment	5 575	7 808	11 151	6 702	6 844	6 844	5 252	3 800	2 700
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	64	154	12		438	438			
Total economic classification	116 029	137 200	144 741	175 052	179 388	179 388	126 481	137 407	144 220

Total payments under this programme escalated from R116 million in 2008/09 to R175 million in the 2011/12 financial year. The sub-programme that influences expenditure is Corporate Services, which provides enabling services to the Department. Over the 2012 medium term, the programme budget is R126.5 million, a considerable decrease of R52.9 million compared with the 2011/12 financial year due to the decentralisation of the budget in relation to certain overheads within the Department.

The compensation of employees' budget grows from R69 million in 2012/13 to R76.9 million in the 2014/15 financial year.

The goods and services budget declined substantially from R102.5 million in 2011/12 (main appropriation) to R51.7 million in the 2012/13 financial year, since the Department decentralised the budget in relation to property payments, lease payments and overheads (telephone, cell phone and photocopier charges). From the 2012/13 financial year onwards, the budget for goods and services grows steadily from R51.6 million in

2012/13 to R64 million in the 2014/15 financial year to allow for inflation. Payments for capital assets decline over the 2012 medium term by 61.7 per cent due to the once-off acquisition of machinery and equipment and improvement of information technology facilities in the 2012/13 financial year.

PROGRAMME 2: AGRICULTURE AND RURAL DEVELOPMENT

Programme description

The programme aims to optimise the contribution of sustainable agriculture to the equitable development of all communities in the province, by enhancing food security, income, employment and the quality of life; and to control and manage health risks of animal origin by ensuring healthy livestock production and the availability and affordability of healthy high quality food and animal products, thus stimulating economic growth and contributing to poverty alleviation and international trade.

Programme objectives

- To provide leadership, management, sustainable and optimal use of agricultural land and land use patterns in the province;
- To change the race and gender patterns of ownership in the agricultural sector;
- To improve levels of food security, particularly at household level;
- To ensure optimal and sustainable use of agricultural land for primary production;
- To ensure access to local and international markets for farmers, irrespective of scale;
- To develop the skills base within the agricultural sector, and in particular of farm workers, and to contribute to creating sustainable employment in the province;
- To ensure a significant contribution by agriculture to GDP through a range of agricultural and agriculture-related activities;
- To facilitate the supply of wholesome and healthy food of animal origin to the consumer by assisting livestock farmers; and
- To develop high quality epidemiological and risk management information.

TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Farmer Support and Development	69 757	102 493	64 870	85 030	88 766	89 232	100 989	106 808	111 515
Farmer Settlement and Development	56 152	80 687	45 478	52 310	75 768	74 368	20 832	15 647	16 281
Extension and Advisory Services							64 814	71 019	80 942
Food Security	13 605	21 806	19 392	32 720	12 998	14 864	15 343	20 142	14 292
2. Research and Technology and Development Services	21 387	24 081	29 696	25 267	29 915	29 449	28 625	33 183	36 419
Technology Transfer Services	5 699	6 438	5 873	7 582	5 984	5 984	8 880	9 357	10 234
Research	12 665	9 445	14 225	10 116	18 136	17 670	10 237	13 126	14 500
Infrastructure Support Services	3 023	3 431	9 598	7 569	4 050	4 050	9 508	10 700	11 685
Agricultural Disaster Management		4 767			1 745	1 745			
3. Agricultural Economics Services	9 771	12 021	10 135	20 646	18 707	18 707	24 186	27 091	29 951
Agri-business Support and Development	6 626	9 192	4 860	15 263	15 107	15 107	16 577	18 624	20 856
Macro-economics Support	3 145	2 829	5 275	5 383	3 600	3 600	7 609	8 467	9 095
4. Sustainable Resource Management	16 138	18 594	20 896	21 167	21 031	21 031	27 369	30 820	34 522

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Land Care	16 138	18 594	20 896	21 167	21 031	21 031	27 369	30 820	34 522
5. Veterinary Services	32 748	27 898	39 104	42 668	41 323	41 323	52 917	56 509	61 103
Animal Health	12 166	11 246	17 180	17 748	20 631	20 631	22 641	24 320	26 804
Veterinary Laboratory Services	5 848	4 430	6 886	8 656	7 302	7 302	11 009	11 537	12 750
Veterinary Public health	14 734	12 222	15 038	16 264	13 390	13 390	19 267	20 652	21 549
Export control									
6. Rural Development Coordination				2 958	2 181	2 181	3 973	6 955	7 580
Development Planning				2 958	2 181	2 181	1 933	2 515	2 680
Social Facilitation							1 100	1 800	1 900
Monitoring							200	800	1 000
Reporting							740	1 840	2 000
Total payments and estimates	149 801	185 087	164 701	197 736	201 923	201 923	238 059	261 366	281 090

TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	137 404	176 673	147 665	179 857	178 744	178 743	213 227	240 087	257 936
Compensation of employees	61 181	71 941	71 499	77 255	76 274	76 274	93 661	97 729	104 879
Goods and services	76 223	104 732	76 166	102 602	102 470	102 469	119 566	142 358	153 057
Interest and rent on land									
Transfers and subsidies to:	12 397	8 641	13 523	13 412	14 212	14 213	19 928	16 375	18 250
Provinces and municipalities	1 684	2 058	3 050	2 144	2 144	2 144	4 626	2 646	3 896
Departmental agencies and accounts	6 060	2 933	3 068	5 200	4 950	4 950	6 956	6 956	6 956
Universities	1 398	550	2 668	3 068	3 318	3 318	3 996	2 423	3 048
Foreign governments and international organisations									
Public corporations and private enterprises	3 255	3 100	4 737	3 000	3 800	3 800	4 350	4 350	4 350
Non-profit institutions									
Households						1			
Payments for capital assets		(227)	3 513	4 467	8 967	8 967	4 904	4 904	4 904
Buildings and other fixed structures									
Machinery and equipment		(227)	3 513	4 467	8 967	8 967	4 904	4 904	4 904
Heritage Assets									
Specialised military assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	149 801	185 087	164 701	197 736	201 923	201 923	238 059	261 366	281 090

The total expenditure under this programme increased by an average rate of 11.7 per cent per annum from R149.8 million in 2008/09 to R197.7 million in the 2011/12 financial year due to projects in relation to agriculture, agro-processing, veterinary services and rural development. Over the 2012 medium term, the annual average growth rate is 11.7 per cent, and the total budget increases from R238 million to R281 million in the 2014/15 financial year. A substantial portion of the allocated budget is assigned to the Farmer Support and Development sub-programme, which implements the plans associated with the Comprehensive Agricultural Support Programme and the Ilima/Letsema conditional grants. Key projects under these two conditional grants are land and agrarian reform, food security, GFSP and agricultural cooperatives. The budget under Farmer Support and Development grows from R100.9 million in 2012/13 to R111.5 million in 2014/2015 due to projects associated with the Extension Recovery Plan and land reform.

In the 2010/11 financial year, R600 000 was transferred to the Lesedi Local Municipality for the implementation of the Londindalo Alien Vegetation eradication project, R1 million to the City of Johannesburg for the implementation of Phase 3 of the Upper Jukskei river clean-up in Alexandra, R500 000 to Emfuleni Local Municipality for the implementation of the alien vegetation eradication project at Old Buck Camp, and R500 000 to Merafong Local Municipality for an alien plant eradication project. R300 000 was transferred to the City of Tshwane and Metsweding District Municipality for the essential oil study and pilot project, and R150 000 to the West Rand District for assisting emerging flower farmers with input.

The sub-programme Veterinary Services received the second largest portion of the budget to ensure that whole and healthy foods from animal origin are provided to consumers. Research and Technology Development and Support, which promote agricultural technology and science, received the third largest portion of the budget. The budget for Research Technology Development and Support grows from R28.6 million in 2012/13 to R36.4 million in 2014/15 to fund projects such as the establishment of agricultural hubs.

The Agricultural Economics budget increases from R24.2 million in 2012/13 to R29.9 million in 2014/15 to fund projects such as agro-processing infrastructure and agricultural cooperatives.

In order to fund veterinary certification, laboratory diagnostic services and abattoir audit and monitoring, the budget for Veterinary Services grows from R52.9 million in 2012/13 to R61.1 million in the 2014/15 financial year.

Compensation of employees grows from R93.6 million in 2012/13 to R104.9 million in 2014/15 due to cost of living adjustments. Goods and services under this programme increased by 20 per cent from R102.6 million in 2011/2012 to R121.3 million 2012/13 since the budget for property payments, lease payments, overheads (telephone, cell phone and photocopier charges etc.) was decentralised from Programme 1: Administration to each specific cost centre or programme.

In the 2012/13 financial year the budget for transfers to local government is R4.6 million of which R1 million will be transferred to the City of Johannesburg for the implementation of the Diepsloot River clean up, and R1.2 million will be transferred to City of Tshwane for agricultural technology and to combat soil degradation. The remaining amount of R2.3 million will be transferred to Emfuleni, Lesedi and Merafong for the implementation of alien vegetation eradication projects.

Transfers under departmental agencies and accounts are intended for the Agricultural Research Council for agricultural research, and implementation of biotechnology strategy. The budget for public corporations and private enterprises remains the same from R4.3 million in 2012/13 to the 2014/15 financial year due to projected

transfers to Rand Water for the removal of alien vegetation projects. Over the 2012 MTEF period, transfers to universities will provide funding for research projects and the implementation of the biotechnology strategy.

SERVICE DELIVERY MEASURES

PROGRAMME 2: AGRICULTURE AND RURAL DEVELOPMENT

Sustainable Resource Management

Programme/Sub-programme performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Implementation of the EPWP in partnership with various stakeholders:			
Number of jobs	350 jobs	387 jobs	400 jobs
Number of training days	1000 training days	1000 training days	1000 training days
Hectares of alien vegetation removed	1156 hectares removed	2460 hectares removed	2460 hectares removed
Wetlands rehabilitated	1 wetland	1 wetland	1 wetland
Kilometres of firebreaks burned	80 km firebreaks	100 km firebreak	100 km firebreak
Tonnes of waste removed from rivers	30 tonnes waste removed	30 tonnes waste removed	30 tonnes waste removed
Soil conservation measures to combat natural resource degradation	30 km surveyed	30 km surveyed	30 km survey
Community based natural resource management / Land Care projects - Volunteer based projects:			
Number of Junior Land Care schools	5 schools	6 schools	5 schools
Number of Junior Land Care youth camps	5 camps	5 camps	5 camps
Number of trees and shrubs distributed	1500 trees/shrubs	2000 trees/shrubs	2000 trees/shrubs
Number of community based natural resource management projects (wetlands, nurseries, traditional healer garden projects)	5 projects	8 projects	5 projects
Sustainable Resource Management best practice:			
Production of SRM best practice manuals & MTK Awards	1	1	1
Environmental events	3	1	1
Cooperative governance and stakeholder consultation	60	60	60

Farmer Support and Development

Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Training and Capacity building (farming e.g crops, livestock, water management, markets, agribusiness)	2 350 farmers to be trained	2 350 farmers to be trained	2 450 farmers to be trained
Farmer study groups developed	24 Study Groups	28 Study Groups	30 Study Groups
Study group sessions with farmers	960 sessions with Farmers	1 120 sessions with Farmers	1 200 sessions with Farmers
Short courses attended by farmers/groups/cooperatives	4 accredited short courses	6 accredited short courses	8 accredited short courses
Farmer Days and Farmers information Days conducted	4 Farmers' Days & 8 Info Days	4 Farmers' Days & 8 Info Days	4 Farmers' Days & 8 Info Days
On and off farm infrastructure support	140 farms assisted	140 farms assisted	160 farms assisted
Female farmer of the year	120 female farmers taking part	130 female farmers taking part	140 female farmers taking part
Development of new community gardens	80	90	110
Maintenance of Community Food Gardens	247	279	311
Establishment of homestead gardens	12 000 homestead gardens established	13 500 homestead gardens established	15 000 homestead gardens established
Establishment of school gardens	75 school gardens established	60 school gardens established	40 school gardens established
World Food Day	5	5	5
Market Days Events	7 main event and six minor events	7 main event and six minor events	7 main event and six minor events

Technology Research and Development Services

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Research			
Number of research projects plans approved which address specific commodity production constraints	14	14	14
Number of research projects implemented which address specific commodity production constraints	14	12	12
Number of demonstration trials conducted	2	2	2
Information Services			
Number of information packs disseminated	10 000	10 000	10 000

Agricultural Economics

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Agri-Business Development and Support			
Number of Agricultural Marketing Schemes	4	6	7
Number of Agribusiness supported	30	40	50
Number of Agricultural marketing Infrastructure projects	30	40	50
Number of agricultural Cooperatives established	45	45	45
Number of Business plans developed	132	132	140
Number of farmers trained on marketing and entrepreneurship	700	750	800
Number of Enterprise budgets developed	40	45	50
Number of reports developed	5	5	5

Veterinary Services

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Animal Health			
Number of animals vaccinated against Anthrax	20 000	20 000	20 000
Number of animals vaccinated against Rabies	88 000	50 000	50 000
Number of cattle vaccinated against Brucellosis	21 000	21 000	21 000
Number of poultry vaccinated against Newcastle Disease	30 000	30 000	30 000
Number of primary animal health care (PAHC) sessions held	80	80	80
Number of animals attended to during PAHC sessions	10 000	10 000	10 000
Number of animals tested with skin TB test	16 000	20 000	20 000
Number of CA samples collected	45 000	45 000	50 000
Number of Foot and Mouth Disease inspections on high risk properties	6 000	6 000	6 000
Export Control			
Number of health certificates issued for export	10 000	10 000	10 000
Number of establishments /facilities registered for exports	60	60	60
Veterinary Public Health			
Number of abattoir waste management compliance inspections	180	180	180
Number of abattoir inspections conducted	1 776	1 776	1 776
Veterinary Laboratory Services			
Number of diagnostic specimens tested	50 000	50 000	50 000

PROGRAMME 3: CONSERVATION**Programme description**

The programme is responsible for promoting the equitable and sustainable use of ecosystem goods and services; and contributing to economic development by managing biological diversity and its components, processes, habitats and functions. This contributes to the protection and enhancement of environmental assets and natural resources through biodiversity protection.

Programme objectives

The objectives are realised via the provision of leadership and management to the programme as well the provision of

a sound regulatory framework for biodiversity protection, sound capacity for biodiversity protection and sound implementation of services in relation to biodiversity protection.

The focus of the programme includes:

- Expansion of the provincial conservation estate;
- Protection of ecosystems and species;
- Reduction of climate change impacts on biodiversity;
- Contributions to valuing the ecosystem services;
- Water resource protection.

TABLE 11: SUMMARY OF PAYMENTS AND ESTIMATES: CONSERVATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Biodiversity Management	38 834	39 583	43 201	53 376	70 720	70 708	57 070	71 083	73 871
Biodiversity and Protected Area Planning and Management	21 426	22 998	20 181	30 647	36 888	36 892	24 876	36 963	38 413
Conservation Agencies and Services	17 408	16 585	23 020	22 729	33 832	33 816	32 194	34 120	35 458
Total payments and estimates	38 834	39 583	43 201	53 376	70 720	70 708	57 070	71 083	73 871

TABLE 12: SUMMARY OF ECONOMIC CLASSIFICATION: CONSERVATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	34 265	31 120	40 291	41 841	60 009	59 997	53 070	60 083	63 571
Compensation of employees	29 554	31 046	36 381	40 525	50 272	50 273	45 362	47 673	49 549
Goods and services	4 711	74	3 910	1 316	9 737	9 724	7 708	12 410	14 022
Interest and rent on land									
Transfers and subsidies to:		(4)							
Provinces and municipalities									
Departmental agencies and accounts									
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households		(4)							
Payments for capital assets	4 569	8 467	2 910	11 535	10 711	10 711	4 000	11 000	10 300
Buildings and other fixed structures	4 569	8 467	2 910	11 535	10 711	10 711	4 000	11 000	10 300
Machinery and equipment									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	38 834	39 583	43 201	53 376	70 720	70 708	57 070	71 083	73 871

Expenditure under this programme grew at an annual average rate of 25 per cent from R38.8 million in 2008/09 to R70.7 million in 2011/12 due to infrastructure of the nature reserves and biodiversity. Payments for capital assets fluctuated from R4.5 million in 2008/09 to R11.5 million in 2011/12, related to the management and development of nature reserves specifically the Roodeplaat Nature Reserve and the Suikerbosrand Nature Reserve.

Over the 2012 medium term, the budget grow from R57 million to R73.8 million at an annual average rate of 3 per cent to fund projects related to the expansion of protected areas, issuing of biodiversity permits and the review of nature conservation ordinance. Goods and services also decreased significantly from R9.7 million in 2011/2012 adjusted budget to R7.7 in 2012/2013 due to the no maintenance work planned at the nature reserves. The decentralisation of property payments, lease payments, other overheads also contributes to the increase in the goods and services budget since the 2013/13 budget is R7.7 million which presents a substantial increase when compared with the R1.3 million budget in 2011/12 main budget. The budget for buildings and fixed structures for the 2012/13 financial year is R4 million, since only new infrastructure projects will commence at the Suikerbosrand Nature Reserve. The Department will continue with new infrastructure projects and maintenance of existing infrastructure the 2013/14 financial year onwards.

SERVICE DELIVERY MEASURES

PROGRAMME 3: CONSERVATION

Biodiversity Management

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Biodiversity Management			
Is there an approved or published or gazetted conservation plan?	Yes	Yes	Yes
Number of municipalities which have incorporated Biodiversity Sector Plans/Bioregional Plans in their Spatial Development Frameworks	2	3	5
The percentage of land under conservation (both private and public): cumulative	2	3	4
Number of hectares under conservation (including biodiversity stewardship)	26109	27000	28000
The number of hectares of land cleared of invasive alien species in the province	50	100	100
Number of provincial protected areas with approved integrated management plans	6	7	7
Environmental Empowerment Service			
External Capacity Building and Support			
Number of people directly benefiting from Sustainable Livelihood Programmes	30	40	50
Number of job opportunities created through environmental Programmes	160	170	180
Number of environmental education resources developed	1	1	1
Number of environmental stakeholders attending capacity building workshops	2	2	2
Number of people benefiting from skills development interventions	20	30	40
Number of environmental awareness activities conducted	20	20	20
Number of learners who attended environmental awareness activities	5000	5000	5000

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Number of stakeholders who attended environmental awareness activities	2	4	6
Number of schools registered for participation in environmental Programmes	10	12	14
Number of youth groups registered in environmental Programmes	2	4	6
Number of environmental media awareness conducted	1	1	1
Number of environmental exhibitions conducted	1	1	1
Number of outreach Programmes conducted	5	5	5

PROGRAMME 4: ENVIRONMENTAL AFFAIRS

Programme description

The purpose of the programme is to ensure that the province implements the principles of integrated waste management; promotes sustainable development and quality of life by ensuring acceptable ambient air quality and sustainable mining practices; and manages hazardous chemicals and industrial related activities.

Programme objectives

- To implement an environmental management plan for the province, thereby enabling it to manage threats arising from developmental pressure, waste and pollution;
- To implement, measure and evaluate the province's strategy for sustainable development;
- To protect the environment without compromising economic and social development;
- To ensure compliance with minimum standards of air and water quality, waste management and waste minimization;
- To prevent and control pollution;
- To ensure best-practice use of cleaner technology and energy in all sectors;
- To ensure reduction of the negative environmental impacts of mining;
- To assist core branches with planning and implementation compliance and enforcement strategies to ensure maximum compliance with the law;
- To assist core branches with planning and implementation compliance and enforcement strategies to ensure maximum compliance with the law;
- To provide core branches with expertise and management support in the areas of strategic information, and to assist them in planning and implementing communication and awareness programmes.

TABLE 13: SUMMARY OF PAYMENTS AND ESTIMATES: ENVIRONMENTAL AFFAIRS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Environmental Policy, Planning and Coordination	7 100	8 638	10 173	8 430	9 584	12 406	13 037	14 613	15 732
Intergovernmental Coordination, Spatial and Development planning	5 852	8 638	10 173	7 703	8 857	9 625	12 212	13 851	14 747
Environmental Information Management	1 248			727	727	2 781	825	762	985
Climate Change Management									
2. Environmental Quality Management	19 365	22 243	27 389	30 158	28 343	28 013	30 082	32 670	35 946
Pollution and Waste Management	5 722	7 708	8 560	10 883	10 384	8 993	10 393	10 938	12 224
Air Quality Management	8 369	6 615	9 388	9 058	10 460	8 527	9 056	10 198	11 465
Impact Management	5 274	7 920	9 441	10 217	7 499	10 493	10 633	11 534	12 257
3. Compliance and Enforcement	19 908	17 157	21 531	25 098	26 700	24 207	29 247	32 500	35 933

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Environmental quality management, compliance and enforcement	19 908	17 157	21 531	25 098	26 700	24 207	29 247	32 500	35 933
Total payments and estimates	46 373	48 038	59 093	63 686	64 627	64 626	72 366	79 783	87 611

TABLE 14: SUMMARY OF ECONOMIC CLASSIFICATION: ENVIRONMENTAL AFFAIRS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	46 373	48 039	57 093	63 686	64 627	64 626	72 366	79 783	87 611
Compensation of employees	40 243	44 282	49 567	58 727	56 668	56 667	59 304	65 847	71 959
Goods and services	6 130	3 757	7 526	4 959	7 959	7 959	13 062	13 936	15 652
Interest and rent on land									
Transfers and subsidies to:		(1)	2 000						
Provinces and municipalities			2 000						
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households		(1)							
Payments for capital assets									
Buildings and other fixed structures									
Machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	46 373	48 038	59 093	63 686	64 627	64 626	72 366	79 783	87 611

The total expenditure increased at an annual average rate of 12 per cent from R46.3 million in 2008/08 to R64.6 million in the 2011/12 financial year. The sub-programme that largely influences the expenditure is Planning, Impact Pollution and Waste Management. The budget over the 2012 MTEF grows steadily at an average annual

rate of 11 per cent from R72.4 million in 2012/13 to R87.6 million in the 2014/15 financial year to fund key priority projects such as the development of a Climate Change Strategy

The transfer of R2 million under provinces and municipalities in 2010/11 relates to the Environmental Management Framework.

This programme supports the efficient use of water and includes various initiatives for farmers and schools. Part of this strategy will be supported by the rollout of the Jojo tanks to schools project. The target for the 2012/13 financial year is the provision of one thousand Jojo tanks for schools in Soweto. In addition, this programmes aims to identify, map and protect wetlands in the Gauteng region since form an integral part of managing the natural availability of water.

This programme further envisages the planting of twenty thousand trees in Tembisa as part of the strategy of "Adapting to the impacts and mitigating Climate Change". During the 2012/13 financial year the department will also continue with 9 Land Care projects in respective communities which aim at rehabilitating degraded ecosystems. In addition, the Department will continue to sensitise communities with respect to recycling by establishing 3 Buy-back Centres (BBC) and Work for Waste (WFW) at Sedibeng (WFW), Ekurhuleni (BBC), Tshwane (BBC) and West Rand (BBC) while also working on the separation of waste at source in Tembisa.

The establishment of a biogas plant in Mogale City is a result of a joint venture between the City of Johannesburg and the private sector while the clean and green campaign will be supported by the establishment of parks.

SERVICE DELIVERY MEASURES

PROGRAMME 4: ENVIRONMENTAL AFFAIRS

Environmental Policy Planning And Coordination

Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Number of IDPs reviewed for environmental content as per legislative requirements	12	12	12
Number of IDPs reflecting environmental content with an above average (3/5) rating	12	12	12
Number of compliance report against EIP	1	1	1
Number of Environmental Management Frameworks (EMF) developed	1	1	
Number of research projects initiated in terms of provincial legislation		1	1
Number of research projects finalised in terms of provincial legislation		1	1
Number of functional environmental information management databases maintained	1	1	1

Environmental Quality Management

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Impact Management			
Number of EIA applications received	460	465	465
Number of EIA applications received finalised within legislated timeframes	380	386	386
Number of environmental authorisations issued	392	397	397
Number of EIA applications finalised	417	422	422
Number of waste management tools implemented	7	7	7
Number of air quality management tools implemented	3	3	4
Air Quality Management			
Number of Air Quality Management Priority areas declared in the province	2	2	2
Number of local municipalities and metros in the province with poor or potentially poor air quality	12	12	12
Number of provincial Air Quality Objectives Forum meetings held with municipalities towards promoting effective Air Quality Management (AQM)	2	2	2
Number of Air Emission Licenses applications received	2	1	1
Number of Air Emission Licenses processed	2	1	1
Is there functioning Air Quality monitoring system?	No	No	No
Is there a Provincial Air Quality management plan?	Yes	yes	Yes

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Number of local municipalities and metros in the province with poor or potentially poor air quality who have prepared Air Quality Management Programmes	6	7	8
Is there an emission inventory of all sources?	No	No	Yes
Climate Change Management			
Number of Provincial Climate Change committees	1	1	1
Has a climate vulnerability, adaptation and mitigation strategy been prepared?	Yes	Yes	Yes
Pollution and Waste Management			
Number of district municipalities, local municipalities and metros with approved Integrated Waste Management Plans	3	33	5
Number of Waste License application received	30	30	30
Number of Waste License applications finalised	35	40	40
Is there a functioning Waste Information system?	Yes	Yes	Yes
Number of waste facilities reporting to the Waste Information System	100	100	100
Is there a waste management licensing plan in place?	Yes	Yes	Yes
Is there an approved provincial Integrated Waste Management Plan?	Yes	Yes	Yes

Environmental Empowerment Services

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
External Capacity Building and Support			
Number of environmental stakeholders who attended capacity building workshops	300	300	300
Number of environmental awareness activities conducted	5	10	10
Number of environmental media awareness conducted	1	1	1
Number of people benefitting from skills development interventions	8	8	8

Compliance and Enforcement

Programme/Sub-programme/Performance measures	Estimated Annual Targets		
	2011/12	2012/13	2013/14
Number of criminal enforcement actions undertaken for non-compliance with environmental management legislation	30	28	26
Number of administrative enforcement actions with regard to environmental legislation	85	80	75
Number of compliance monitoring inspections conducted	120	200	200
Number of s30 emergency incidents reports responded to and finalised	15	20	20
Number of designated Environmental Management Inspectors in provincial departments and local government	1	15	5
Number of received s24G applications finalised	52	52	50

7. OTHER PROGRAMME INFORMATION

7.1 Personnel numbers and cost

TABLE 15: PERSONNEL NUMBERS AND COST: AGRICULTURE AND RURAL DEVELOPMENT

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1. Administration	264	271	271	283	283	283	283
2. Agriculture and Rural Development	297	365	365	286	286	286	286
3. Conservation	240	252	252	209	209	209	209
4. Environmental Affairs	297	212	212	186	186	186	186
Total provincial personnel numbers	1 098	1 100	1 100	964	964	964	964
Total provincial personnel cost (R thousand)	181 173	212 525	228 329	259 834	267 384	284 764	303 274
Unit cost (R thousand)	165	193	208	270	277	295	315

TABLE 16: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS: AGRICULTURE AND RURAL DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	1 098	1 100	1 100	1 100	967	964	964	964	964
Personnel cost (R thousands)	181 173	212 525	228 329	242 356	259 834	259 834	267 384	284 764	303 274
Human resources component									
Personnel numbers (head count)	25	31	31	31	31	31	31	31	31
Personnel cost (R thousands)	2 915	3 119	3 119	3 119	3 119	3 119	4 661	4 692	4 705
Head count as % of total for department	5%	3%	3%	3%	3%	3%	3%	3%	3%
Personnel cost as % of total for department	2%	1%	4%	1%	1%	1%	2%	2%	2%
Finance component									
Personnel numbers (head count)	204	151	151	157	146	146	146	146	146
Personnel cost (R thousands)	4 499	4 814	8 185	8 857	8 857	8 857	9 034	9 577	10 093
Head count as % of total for department	7%	7%	5%	6%	6%	6%	6%	6%	6%
Personnel cost as % of total for department	2%	2%	4%	4%	4%	4%	3%	3%	3%
Full time workers									
Personnel numbers (head count)	838	887	887	881	759	756	756	756	756
Personnel cost (R thousands)	174 831	181 336	206 329	224 020	223 895	223 895	245 286	258 762	276 985
Head count as % of total for department	97%	97.5%	89%	88%	88%	88%	88%	88%	88%
Personnel cost as % of total for department	96%	85%	90%	92%	92%	92%	91%	92%	88%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)	31	31	31	31	31	31	31	31	31
Personnel cost (R thousands)	2 636	5 607	5 708	6 360	6 200	6 200	7 322	7 063	7 100
Head count as % of total for department	3%	5%	3%	3%	3%	3%	3%	3%	3%
Personnel cost as % of total for department	1%	3%	2%	3%	3%	3%	3%	3%	2%

The tables above indicate that the number of personnel declined from 1 098 in 2008/09 to 1 100 in 2010/11. Total personnel expenditure increases from R181 million in 2008/09 to R259 million in 2011/12 financial year. The significant increase in personnel costs is attributed to OSD payments and general annual improvement of conditions of service.

7.2 Training

TABLE 17: PAYMENTS ON TRAINING: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1: Administration of which Subsistence and travel Payments on tuition	3 850	4 074	4 318	4 578	4 578	4 578	6 519	6 909	7 323
2. Agriculture and Rural Development of which Subsistence and travel Payments on tuition	567	601	636	675	675	675			
3. Conservation of which Subsistence and travel Payments on tuition	221	234	248	263	263	263			
4. Environmental Affairs of which Subsistence and travel Payments on tuition	506	535	556	599	599	599			
Total payments on training	5 144	5 444	5 758	6 115	6 115	6 115	6 519	6 909	7 323

The budget for training is centralised in Programme 1 under the Sub programme: Corporate Services for purposes of effective monitoring and reporting. The bursaries offered by the GDARD relate to internal employees and externally to members of the community in relation to the scarce skills and continued formal development. In the 2012/13 financial year an amount of R6.5 million will be spent on training of staff members and to enhance the skills of employees.

TABLE 18: INFORMATION ON TRAINING: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	854	881	933	967	967	964	964	964	964
Number of personnel trained of which	730	1 061	901	901	901	901	897	897	897
Male	361	584	414	414	414	414	413	413	413
Female	369	477	487	487	487	487	484	484	484
Number of training opportunities of which	141	1 061	176	176	176	176	179	179	179
Tertiary									
Workshops	125	50	150	150	150	150	150	150	150
Seminars	14	25	20	20	20	20	20	20	20
Other	2	986	6	6	6	6	6	6	6
Number of bursaries offered	113	100	100	33	33	33	35	35	35

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of interns appointed	105	81	85	93	93	93	40	40	40
Number of learnerships appointed	8	20	15	5	5	5	5	5	5
Number of days spent on training	2 852	4 244	3 600	3 600	3 600	3 600	3 600	3 600	3 600

7.3 Reconciliation of structural changes

TABLE 19: RECONCILIATION OF STRUCTURAL CHANGES: AGRICULTURE AND RURAL DEVELOPMENT

2011/12		2012/13	
Programmes/Sub-programmes	R'000	Programmes/Sub-programmes	R'000
Programme 1: Administration	175 052	Programme 1: Administration	126 481
Management	39 759	Senior Management	32 292
MEC's Office	5 338	Office of the MEC	6 484
Financial Management	15 035	Financial Management	14 543
Corporate Services	114 920	Corporate Services	73 162
Programme 2: Agriculture	197 736	Programme 2: Agriculture and Rural Development	238 059
Programme Management	11 083		
Farmer Support and Development	82 103	Farmer Support and Development	100 989
Technology and Development	24 305	Research and Technology Development Services	28 625
Agricultural Economics	19 725	Agricultural Economics services	24 186
Sustainable Resource Management	20 308	Sustainable Resource Management	27 369
Veterinary Services	38 654	Veterinary Services	52 917
Rural Development	1 558	Rural Development Coordination	3 973
Programme 3: Conservation	53 376	Programme 3: Conservation	57 070
Programme Management	1 850		
Ecosystems, Biodiversity and Natural Management	51 526	Biodiversity Management	57 070
Programme 4: Environment	63 686	Programme 4: Environment Affairs	72 366
Programme Management	8 041	Environmental Policy, Planning and Coordination	13 037
Planning, Impact Pollution and Waste Management	35 595	Environmental Quality Management	30 082
Compliance and Enforcement	20 050	Compliance and Enforcement	29 247

8. CROSS CUTTING ISSUES

TABLE 20: DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT

Cross-Cutting Issue	Programme and sub-programme	Indicator/Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
					R'000	R'000	R'000
Women	50% of beneficiaries of education and training programmes should be women	50% women participating in education and training programmes	50% female representation on all training programmes	Gender mainstreaming, increased knowledge and skills base of individuals	2 538	2 665	2 798
Youth	The Learnership and internship programmes should benefit the youth	90% of annual intake should comprise of youth	Capacitated youth	Enhanced employability of interns and learners	1 770	1 859	1 952
	The youth should benefit from bursaries and training programmes	60% youth participating in training and bursary programmes	Capacitated youth	Increased knowledge and skills base of individuals	3046	3 198	3 358

Cross-Cutting Issue	Programme and sub-programme	Indicator/Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
					R'000	R'000	R'000
	Youth benefiting from capacity building and awareness programmes	60% Youth benefitting from capacity building and awareness programmes	Increased capacity for youth development	Increased knowledge on departmental youth friendly programmes	3 046	3 198	3 358
People with Disabilities	The PwDs should benefit from bursaries and training programmes	2% benefitting from bursaries and training programmes	Increased capacity of PwDs	Increased knowledge and skills base of individuals	101	107	112
Promotion of PWDs owned businesses	% spent on PWD owned businesses	5% procurement spend from youth owned businesses	Increased spending on PWDs owned enterprises	Increased access to economic opportunities for PWDs	8 455	9 386	10 356
Promotion of women owned businesses	% spent on women owned businesses	30% procurement spend from women owned businesses	Increased spending on women owned enterprises	Increased access to economic opportunities	50 731	56 318	62 133
Promotion of black owned businesses	% spent on black owned businesses	70% procurement from black owned businesses	Increased spending on black owned enterprises	Increased access to economic opportunities for blacks	118	131	145
HIV/AIDS	Number of people accessing HIV / AIDS intervention programmes	600 people accessing the HIV / AIDS intervention programmes	Increased awareness on HIV/AIDS prevention, treatment, care and support	Improved health and livelihoods	508	650	850
Women, Youth and PWDs	Supporting and Building Agricultural Cooperatives & Collective Entrepreneurship	No of cooperatives supported	Empowered cooperatives	Business plans developed for women cooperatives in various commodity groups Establishment of 20 Cooperatives and women groups	300	380	430
Women, Youth and PWDs	Agricultural Production Support for Women and PWDs in Agriculture and Rural Development	No of WARD/YARD members supported in agriculture production	Mainstreaming of women, youth and PWDs in agriculture sector	Production inputs for women in the broiler industry Ensure access to finance and link second economy women and PWDs farmers with financial institutions Increased participation of PWDs in Agriculture	1 259	1 350	1 450
Women, Youth and PWDs	Facilitate awareness programmes to attract People with Disabilities (PWDs) in agriculture	No of awareness session and workshops conducted	Empowerment of designated groups	Increased knowledge on the agriculture sector	2 500	2 500	2 500
Women, Youth and PWDs	Farmer Support and Development Programme for Women including WARD and PWDs through CASP and Ilima /Letsema	No of women, youth and PWDs supported through CASP	Enhanced designated groups	Women empowerment and agricultural market access through viable farming practices	16 500	17 000	17 000
Women, Youth and PWDs	Female Farmer of the Year Awards	No of women and PWDs awarded	Enhanced women and PWDs in agriculture	Increased participation of women, youth and PWDs in Agriculture	600	700	800
Women, Youth and PWDs	Establishment of community and homestead food gardens for women and PWDs	No of women, youth & PWDs supported through food gardens	Poverty alleviation & enhanced income generation	Business plans developed for women cooperatives in various commodity groups Establishment of 20 Cooperatives and women groups	12 000	12 500	13 000

Cross-Cutting Issue	Programme and sub-programme	Indicator/ Measure	Output	Outcome	MTEF BUDGET		
					2012/13	2013/14	2014/15
					R'000	R'000	R'000
Women, Youth and PWDs	Landcare Programmes	No of women, youth & PWDs participating in landcare programmes	Improved livelihoods in designated groups through landcare programmes	Utilization of natural resources for income generation and sustainable livelihoods targeting women and PWDs including youth	2 100	2 400	2 600
Women, Youth and PWDs	EPWP For Example: -Burning of fire breaks, -Removal of alien vegetation -Rehabilitation of wetlands	No of youth participating in EPW programmes	Increased employment opportunities	Empowerment through training and capacity building programmes Job creation targeting women and PWDs including youth Combating of natural resources degradation Formation of partnerships with various stakeholders	10 900	11 200	11 500
Youth and PWDs	The learnership and internship programmes should benefit the youth	90% of annual intake should comprise of youth	Capacitated youth	Enhanced employability of interns and skills base of individuals	4 325	4 585	4 860
Youth and PWDs	The youth should benefit from bursaries and training programmes	90% youth participating in training and bursary programme	Capacitated youth	Increase knowledge base of youth	988	1 048	1 111
Youth and PWDs	Promotion of youth owned businesses	% spend on women youth businesses	Increased spending on youth owned enterprises	Increased access to economic opportunities for youth	2 085	2 210	2 342
Youth and PWDs	Youth benefiting from capacity building and awareness programmes	% of youth benefiting from capacity building and awareness programmes	Increased capacity on youth development	Increased knowledge on departmental youth friendly programmes	144	1 523	1 62

ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE EXPENDITURE

TABLE 20: SPECIFICATION OF RECEIPTS: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Sales of goods and services other than capital assets	634	651	701	1 312	612	622	1 337	1 350	1 421
Sale of goods and services produced by department (excluding capital assets)	634	651	700	1 312	612	622	1 337	1 350	1 421
Sales by market establishments									
Administrative fees									
Other sales	634	651	700	1 312	612	622	1 337	1 350	1 421
Of which									
Other (Specify)									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)			1						
Interest, dividends and rent on land	54	63	31	36	36	36	37	40	42
Interest	54	63	31	36	36	36	37	40	42
Sales of capital assets									
Financial transactions in assets and liabilities	565	375	536		700	700			
Total departmental receipts	1 253	1 089	1 268	1 348	1 348	1 358	1 374	1 390	1 463

TABLE 21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	110 167	128 486	133 153	168 350	171 606	171 062	120 729	133 107	140 950
Compensation of employees	50 195	65 256	70 882	65 849	76 620	76 620	69 057	73 515	76 887
Salaries and wages	50 195	65 256	61 472	55 975	66 746	69 190	56 598	61 010	63 764
Social contributions			9 410	9 874	9 874	7 430	12 459	12 505	13 123
Goods and services	59 972	63 227	62 264	102 501	94 826	94 282	51 672	59 592	64 063
of which									
Administrative fees	6	146	8	243	276	393	295	300	405
Advertising	6 746	2 613	7 441	6 501	6 461	6 459	3 491	3 751	3 960
Assets <R5000	1 226	1 216	215	5	55	55	300	310	338
Audit cost: External	2 411	3 719	3 363	3 334	3 334	3 334	2 700	3 160	3 267
Bursaries (employees)	474	478	314	1 533	1 533	1 533	2 264	2 500	2 600
Catering:									
Departmental activities	2 945	2 560	581	332	413	558	260	280	300
Communication	7 890	6 034	5 079	4 867	4 868	4 868	2 800	3 000	2 800
Computer services	2 329	580	5 513	8 083	8 086	8 086	5 084	5 224	5 300
Cons/prof:business & advisory services		3 951	1 252	5 778	6 194	6 194	2 143	4 080	4 050

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Cons/prof: Infrastructre & planning		92	22						
Cons/prof: Laboratory services									
Cons/prof: Legal cost	897	2 020	2 880	1 808	2 312	2 380	3 590	4 839	6 000
Contractors	1 412	2 140	389	2 710	1 851	1 883	1 249	1 440	1 680
Agency & support/ outsourced services		410		2 292	651	760	488	500	600
Entertainment	183	490	102	94	90	90	50	70	80
Fleet Services (F/ SER)	3 460			310					
Housing									
Inventory: Food and food supplies	706	368	1	2	2	2	55	33	22
Inventory: Fuel, oil and gas	1 311	593	2 177	4 710	4 710	4 710	1 787	3 100	3 500
Inventory: Learn & teacher support material				190	5	18	50	70	100
Inventory: Materials and supplies	299	98	174	323	247	402	140	160	230
Inventory: Medical supplies	546		3						
Inventory: Other consumables	555	547	210	209	484	309	260	305	352
Inventory: Stationery and printing	3 027	1 222	1 709	2 696	2 312	2 313	1 660	1 805	1 776
Lease payments	5 670	14 334	10 462	20 851	12 851	12 851	2 191	2 252	2 601
Rental and Hiring									
Property payments	6 641	11 454	14 067	19 721	22 286	18 423	13 105	14 019	14 920
Transport provided dept activity	438								
Travel and subsistence	3 416	2 713	3 666	6 873	6 873	11 412	3 235	3 529	3 940
Training & development	3 939	1 902	1 057	4 782	5 533	3 374	2 700	2 810	3 000
Operating payments	1 379	1 374	1 173	3 424	2 027	3 328	1 410	1 685	1 819
Venues and facilities	2 066	2 173	406	830	1 372	547	365	370	423
Interest and rent on land		3	7		160	160			
Interest		3	7		160	160			
Transfers and subsidies	223	752	425		500	1 044	500	500	570
Households	223	752	425		500	1 044	500	500	570
Social benefits		210			500	1 044	500	500	570
Other transfers to households	223	542	425						
Payments for capital assets	5 575	7 808	11 151	6 702	6 844	6 844	5 252	3 800	2 700
Machinery and equipment	5 575	7 808	11 151	6 702	6 844	6 844	5 252	3 800	2 700
Transport equipment		640	7 775		2 736	864	1 093	1 569	1 100
Other machinery and equipment	5 575	7 168	3 376	6 702	4 108	5 980	4 159	2 231	1 600

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets	64	154	12		438	438			
Total economic classification	116 029	137 200	144 741	175 052	179 388	179 388	126 481	137 407	144 220

TABLE 22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: AGRICULTURE AND RURAL DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	137 404	176 673	147 665	179 857	178 744	178 743	213 227	240 087	257 936
Compensation of employees	61 181	71 941	71 499	77 255	76 274	76 274	93 661	97 729	104 879
Salaries and wages	61 181	71 941	61 878	68 762	67 781	67 646	83 151	86 439	92 700
Social contributions			9 621	8 493	8 493	8 628	10 510	11 290	12 179
Goods and services of which	76 223	104 732	76 166	102 602	102 470	102 469	119 566	142 358	153 057
Administrative fees		137		14	9	182	28	30	69
Advertising	4 337	1 161	1 118	1 942	2 405	2 407	1 827	3 672	3 527
Assets <R5000	161	10	36	920	956	956	486	417	506
Audit cost: External									
Bursaries (employees)			80	675	675	675	700	700	798
Catering:									
Departmental activities	2 199	892	350	1 258	1 103	1 103	800	2 077	1 867
Communication			23	1 126	1 926	1 926	3 927	4 560	5 060
Computer services		6							
Cons/prof:business & advisory services	241	1 067		264		520			
Cons/prof: Infrastructre & planning	19 352	73 494	37 601	27 544	26 674	22 727	3 433	5 600	5 850
Cons/prof: Laboratory services				798	140	140	3 150	3 369	5 517
Cons/prof: Legal cost									
Contractors	27 901	5 071	5 843	7 749	8 311	8 311	12 331	13 473	14 846
Agency & support/ outsourced services				5	3	8	7	12	11
Entertainment				15	13	13	10	15	20
Fleet Services (F/ SER)	68								
Inventory: Food and food supplies	1	3	1	110	30	30	15	24	26
Inventory: Fuel, oil and gas	315			3	3	3			225
Inventory:Learn & teacher support material									
Inventory: Materials and supplies	978	115	334	2 812	2 801	2 796	691	2 335	2 306
Inventory: Medical supplies		257	1 619	496	581	581	600	1 800	1 275
Inventory: Medicine			1 015	2 330	2 980	2 980	4 000	4 137	4 270
Inventory: Military stores									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Inventory: Other consumables	8 926	17 777	13 710	32 627	30 633	24 163	55 799	60 479	63 789
Inventory: Stationery and printing	1 242	188	77	1 289	2 738	2 222	1 212	2 112	2 301
Lease payments	2						5 196	5 976	5 976
Rental and Hiring									
Property payments			233		220	634	2 979	2 097	2 171
Transport provided									
dept activity	1 290			374	127	374			
Travel and subsistence	6 701	3 447	4 477	5 960	5 960	12 002	6 566	10 528	11 618
Training & development	161	26	70	1 282	1 445	9 603	2 488	3 504	4 807
Operating payments	184	518	8 108	9 394	9 702	5 781	8 038	10 141	9 785
Venues and facilities	2 164	563	1 471	3 615	3 035	2 332	5 283	5 300	6 437
Transfers and subsidies	12 397	8 641	13 523	13 412	14 212	14 213	19 928	16 375	18 250
Provinces and municipalities	1 684	2 058	3 050	2 144	2 144	2 144	4 626	2 646	3 896
Municipalities3	1 684	2 058	3 050	2 144	2 144	2 144	4 626	2 646	3 896
Municipal bank accounts	1 684	2 058	3 050	2 144	2 144	2 144	4 626	2 646	3 896
Departmental agencies and accounts	6 060	2 933	3 068	5 200	4 950	4 950	6 956	6 956	6 956
Departmental agencies (non-business entities)	6 060	2 933	3 068	5 200	4 950	4 950	6 956	6 956	6 956
Universities	1 398	550	2 668	3 068	3 318	3 318	3 996	2 423	3 048
Public corporations and private enterprises5	3 255	3 100	4 737	3 000	3 800	3 800	4 350	4 350	4 350
Public corporations	3 255	3 100	4 737	3 000	3 800	3 800	4 350	4 350	4 350
Subsidies on production									
Other transfers	3 255	3 100	4 737	3 000	3 800	3 800	4 350	4 350	4 350
Households						1			
Social benefits						1			
Payments for capital assets		(227)	3 513	4 467	8 967	8 967	4 904	4 904	4 904
Machinery and equipment		(227)	3 513	4 467	8 967	8 967	4 904	4 904	4 904
Transport equipment									
Other machinery and equipment		(227)	3 513	4 467	8 967	8 967	4 904	4 904	4 904
Total economic classification	149 801	185 087	164 701	197 736	201 923	201 923	238 059	261 366	281 090

TABLE 23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: CONSERVATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	34 265	31 120	40 291	41 841	60 009	59 997	53 070	60 083	63 571
Compensation of employees	29 554	31 046	36 381	40 525	50 272	50 273	45 362	47 673	49 549
Salaries and wages	29 554	31 046	31 206	37 325	44 449	45 684	39 566	41 173	44 226
Social contributions			5 175	3 200	5 823	4 589	5 796	6 500	5 323

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Goods and services of which	4 711	74	3 910	1 316	9 737	9 724	7 708	12 410	14 022
Administrative fees		1				22	4	11	6
Advertising	15	2	2		1	1	50	20	60
Assets <R5000	27	2	21		102	102	189	209	214
Catering:									
Departmental activities	90		81		94	94	145	150	160
Communication	2	1			10	10	380	380	380
Computer services									
Cons/prof:business & advisory services									
Cons/prof: Infrastructre & planning	128		29	300	14	237			
Cons/prof: Laboratory services									
Cons/prof: Legal cost			2 792						
Contractors	592		302	300	7 141	6 075	850	5 300	7 130
Agency & support/ outsourced services					34	34			
Entertainment	41								
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	196	2	1		1	1			
Inventory: Fuel, oil and gas	10	1		159	159	326	1 861	1 888	1 591
Inventory:Learn & teacher support material									
Inventory: Materials and supplies		14	70	100	239	89	100	90	80
Inventory: Medical supplies		29							
Inventory: Medicine			36		16	16	90	130	117
Inventory: Military stores									
Inventory: Other consumables	546	4	1		173	376	250	300	300
Inventory: Stationery and printing	25	5	29		57	57			
Lease payments	537						1 790	1 790	1 790
Rental and Hiring									
Property payments	924	(9)	40			38	484	584	484
Transport provided dept activity	1								
Travel and subsistence	1 529	13	499	457	457	2 241	1 450	1 511	1 660
Training & development	12								
Operating payments	7	9	7		1 239	5	65	47	50
Venues and facilities	29								
Transfers and subsidies		(4)							

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Households		(4)							
Other transfers to households		(4)							
Payments for capital assets	4 569	8 467	2 910	11 535	10 711	10 711	4 000	11 000	10 300
Buildings and other fixed structures	4 569	8 467	2 910	11 535	10 711	10 711	4 000	11 000	10 300
Buildings	4 569	8 467	2 910	11 535	10 711	10 711	4 000	11 000	10 300
Total economic classification	38 834	39 583	43 201	53 376	70 720	70 708	57 070	71 083	73 871

TABLE 24: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ENVIRONMENTAL AFFAIRS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	46 373	48 039	57 093	63 686	64 627	64 626	72 366	79 783	87 611
Compensation of employees	40 243	44 282	49 567	58 727	56 668	56 667	59 304	65 847	71 959
Salaries and wages	34 887	38 409	42 917	51 223	50 005	47 733	51 283	57 338	63 021
Social contributions	5 356	5 873	6 650	7 504	6 663	8 934	8 021	8 509	8 938
Goods and services of which	6 130	3 757	7 526	4 959	7 959	7 959	13 062	13 936	15 652
Administrative fees					61	61			
Advertising	2 453	343	1 599	130	744	744	1 700	2 000	2 100
Assets <R5000	78		3		22	22	187	33	33
Audit cost: External			(3)						
Bursaries (employees)	10								
Catering:									
Departmental activities	66	84	132	282	221	221	150	170	190
Communication				153	36	36	1 800	1 600	1 900
Computer services	40								
Cons/prof:business & advisory services	860	2 649	3 533	2 205	1 454	1 454	2 974	3 049	3 640
Cons/prof: Infrastructre & planning	744	195							
Inventory: Fuel, oil and gas			1						
Inventory: Materials and supplies			17	9	6	6	5	7	9
Inventory: Other consumables	243		405	119	2 492	2 512	1 492	2 067	2 720
Inventory: Stationery and printing	11		12	17	59	575			
Lease payments	9	81					1 111	1 111	1 111
Rental and Hiring									
Property payments							437	437	437
Transport provided dept activity						47			
Travel and subsistence	1 468	324	1 495	1 824	1 824	1 670	2 630	3 092	3 032

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Training & development				80	305	55			
Operating payments	88	50	37		105	262	320	370	480
Venues and facilities	60	31	295	140	630	294	256		
Transfers and subsidies		(1)	2 000						
Provinces and municipalities			2 000						
Municipalities ³			2 000						
Municipal bank accounts			2 000						
Households		(1)							
Social benefits		(1)							
Total economic classification	46 373	48 038	59 093	63 686	64 627	64 626	72 366	79 783	87 611

TABLE 25: TRANSFERS TO LOCAL GOVERNMENT BY TRANSFER / GRANT TYPE, CATEGORY AND MUNICIPALITY: AGRICULTURE AND RURAL DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Type of transfer/grant 1 (name)									
Category A	1 050	1 000	1 150	500	500	500	2 250	600	1 300
City of Tshwane			150				1 250		250
City of Johannesburg	1 050	1 000	1 000	500	500	500	1 000	600	1 050
Ekhurhuleni Municipality									
Category B	634	1 058	2 600	1 644	1 644	1 644	2 376	2 046	2 596
Emfuleni		459	500	500	500	500	600	600	750
Lesedi	634	599	600	644	644	644	130	600	750
Merafong			500	500	500	500	1 646	846	1 096
Mogale City			1 000						
Category C			1 300						
Metsweding			1 150						
West Rand			150						

VOTE 11

DEPARTMENT OF SPORT, ARTS, CULTURE AND RECREATION

To be appropriated by Vote in 2012/13	R392 837 000
Responsible MEC	MEC for Sport, Arts, Culture and Recreation
Administering Department	Department of Sport, Arts, Culture and Recreation
Accounting Officer	Head of Department

1. OVERVIEW

Vision

“Gauteng - a home of opportunities for sporting, artistic and cultural excellence that contributes to social cohesion and nation building”

Mission

The mission of the Department of Sport, Arts, Culture and Recreation (DSACR) is to work in an integrated, coordinated and pro-active manner and support the socio-economic agenda of Gauteng by:

- Facilitating talent identification and development in partnership with civil society organisations;
- Providing maximum access to sport, arts, cultural activities and library services;
- Facilitating and coordinating community participation in all identified programmes; and
- Identifying, promoting and preserving heritage.

Key Strategic Objectives

- To enhance the implementation of sustainable sport, arts, culture and recreation programmes contributing to safe and healthy communities;
- To nurture sporting and artistic talent for competitive and major events contributing to sustainable livelihoods;
- To preserve heritage including the promotion of national days and symbols;
- To promote the culture of reading and life-long learning;
- To promote accessibility of the archival records of the province; and
- To contribute to the developmental state and good governance.

Mandate

- To build social cohesion through heritage, arts and culture, sports and recreation;
- To speed up the revival of school sport and ensure that it forms part of the school curriculum in addition to ensuring that the provision of sport facilities in the poorest communities receives priority;
- To create further opportunities for the training of sports administrators, referees and coaches so as to improve standards in sport;
- To ensure that the legacy of the 2010 FIFA World Cup benefits the children and communities of the province for many years to come and contributes to the long-term development of the country;
- To make the creation of decent work opportunities and sustainable livelihoods the primary focus of our economic policies;
- To ensure that tourism and other services are supported to increase work opportunities for our people; and
- To improve coordination and planning of the developmental state by means of a planning entity thereby working towards faster change.

Acts, rules and regulations

- Gauteng Youth Commission Act, 2005;
- Gauteng Heritage Resources Regulations, 2003;

- South African National Heritage Resource Act, 1999;
- National Heritage Council Act, 1999;
- National Sport and Recreation Act, 1998;
- The South African Sport Commission Act, 1998;
- Cultural Institutions Act, 1998;
- South African Geographical Names Council Act, 1998;
- Gauteng Arts and Culture Council Act, 1998
- Legal Deposit Act, 1997;
- National Youth Policy Act, 1997;
- National Arts Council Act, 1997;
- National Film and Video Foundation Act 1997
- National Youth Commission Act, 1996;
- Cultural Laws Amendment Act, 1996;
- National Programme of Action for Children Framework , 1996;
- National Archives Act, 1996;
- Pan South African Language Board (PANSALB) (as amended) Act, 1995;
- Culture Promotion Act, 1983;
- Provincial Library and Museum Ordinance, 1982 as amended;
- Heraldry Act, 1962;
- GPG Sports Development Policy Framework;
- Creative Industries Development Framework;
- GPG 2010 Strategic Framework;
- Gauteng Provincial Language Policy; and
- Gauteng Integrated Youth Development Policy.

Mandate of the Department

The mandates mentioned above have been translated into the following four core functional programme areas:

Administrative Programme: This Programme contributes to the GPG Outcome 8a – “An efficient, effective and developmental oriented public service”.

The aim of the Administrative Programme is first and foremost to provide political and strategic direction to the Department and to support it through financial management, supply chain management, risk management, internal audit services, legal services, human resources, communications, information technology, office administration, facilities management, strategic planning, policy development and research. It also supports the co-ordination of provincial commemoration of national days, as well as the development, upgrading, management and refurbishment of sport, recreation, arts, culture and library facilities, in collaboration with local and national government, the private sector and communities.

Cultural Affairs Programme: This Programme contributes to the GPG Outcome 1 – “Quality Basic Education” and GPG Outcome 4 – “Decent employment through economic growth.” The aim of the Cultural Affairs Programme is to identify, develop, support, and promote artistic talent and to preserve, protect and support heritage resources in the province.

Library, Information and Archival Services Programme: This Programme contributes to the GPG Outcome 12b – “An empowered, fair and inclusive citizenship”. The aim of the Library, Information and Archival Services Programme is to promote the culture of reading through the effective and efficient functioning of library and information services and to provide the archival services in the province.

Sport and Recreation programme: This Programme contributes to the GPG Outcome 1 – “Quality Basic Education”, GPG Outcome 2 – “A long and healthy life for all South Africans” and GPG Outcome 3 – “All people in South Africa feel and are safe.” The aim of the Sport and Recreation Programme is to promote sport and recreation through school sport and to facilitate talent identification, sport development, high performance and making Gauteng “the home of champions”.

1.1 Aligning departmental budgets to achieve prescribed outcomes

To enhance government’s change agenda, GPG has identified eight outcomes in the MTSF to address the main strategic priorities for government. These are:

- Quality basic education;
- A long and healthy life for all South Africans;

- All people in South Africa to be and feel safe;
- Decent employment through inclusive economic growth;
- Vibrant, equitable, sustainable rural communities contributing to food security for all;
- Sustainable human settlements and improved quality of household life;
- Responsive, accountable, effective and efficient local government system; and
- An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship.

The DSACR is a lead department in relation to Outcome 12B - "To promote social cohesion and nation building which results in an empowered, involved, just and inclusive citizenship". The Department is equally aware of its critical and clearly targeted role in support of the attainment of each of the other eight outcomes.

In reflecting on its contribution to national and provincial outcomes, the Department has considered all critical national and provincial key strategies, frameworks, studies and plans.

Key Strategies

The Creative Industries Development Strategy: the purpose of the Gauteng Provincial Creative Industries Development Framework is three-fold:

- To develop creative industries to maximize their contribution to the economy, community development and urban regeneration;
- To provide a coordinating framework for investment and implementation in the province; and
- To explicitly align creative industries' activities with the Gauteng Employment, Growth and Development Strategy.

The Sports Development Policy Framework: this provides the foundation for holistic and integrated sports development in the province. The Department fulfils this responsibility by creating an enabling policy and a legislative and operational environment in which other role-players such as sporting federations can implement sporting developmental programmes. The strategy details the pillars in relation to which the Department fulfils its responsibility, as well as the independent and integrated role of each of the key players involved in implementing this policy framework. The framework identifies five pillars which serve as the key programme areas against which all sport projects are developed and implemented. These are:

An enabling environment and co-ordination in respect of sports;
 Sporting facilities infrastructure development and provision;
 Mass participation in sports;
 Sports development and co-ordination including high performance sports and talent identification; and
 Competitive sport in schools and competitive sports.

The province has also identified seven sporting codes which it will prioritise for government investment and support. These are football, athletics, swimming, cricket, rugby, boxing and netball.

GPG Sport Grant-in-Aid Policy: one of the mechanisms that the Department has developed to deliver on its Integrated Sports Development Policy Framework is the provision of grants to other sectors of society involved in sporting development. These grants will be provided for initiatives that enhance the transformation of the sector and increase mass participation in sporting activities. Successful implementation of this Grant-in-Aid Policy will contribute to:

- Transformation of the sporting sector;
- Increased mass participation in sports, especially at government's recreation hubs and school sports initiatives;
- Increased numbers of women, youth and people with disabilities involved in sporting development;
- Development of strong mutually co-operative partnerships between the Department and beneficiary institutions; and
- Promoting social cohesion and building sustainable communities, including through the implementation of educational programmes on HIV and AIDS.

The Gauteng Provincial Language Policy: this policy essentially guides implementation of a system of functional multi-lingualism by enhancing the promotion and development of the historically marginalised indigenous languages in Gauteng. The policy gives effect to the language rights enshrined in the Constitution; promotes

the equitable use of the eleven official languages of the province; and facilitates equitable access to provincial government services, information and participation in government processes. It also serves to protect language diversity; preserve and further develop diverse cultural identities; and contributes to democracy. The policy also proposes structures for the implementation, monitoring and assessment of the language and communication policies of the province, and guides local government in developing their own operational language policies.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011 / 12)

The mandate of the DSACR is to ensure access, increased participation and transformation of the sports, arts, culture and recreation sectors in a way that creates optimal social and economic benefits for all in the province and that promotes nation building and social cohesion by:

- Developing GPG specific sports, arts, culture and recreation policies that will maximize the social and economic growth potential of these sectors;
- Ensuring that all sport, arts, culture and recreation policies and related infrastructure needs are integrated into GPG short, medium and long term plans developed by the Gauteng Planning Commission;
- Developing and implementing programmes and projects that give effect to GPG's sports, arts, culture and recreation policies and plans as reflected in its short, medium and long term plans;
- Supporting the implementation of school sport, arts and culture programmes and projects by Gauteng Department of Education (GDE);
- Coordinating and supporting implementation of the national Integrated Mass Participation Programme (MPP) at the provincial community hubs; and
- Supporting the provision of library and information services by local government structures.

The departmental policies and strategies are also aligned with other key socio-economic development interventions of GPG such as the Gauteng Economic Growth and Development Strategy (GEGDS), the Social Development Strategy (SDS), the Global City Region (GCR) concept and the province's 2010 Strategic Framework.

Communications, Events Management and Marketing

The Department, in partnership with key stakeholders, hosted and in some instances co-hosted the following events to commemorate National days in 2011:

- Freedom Day (27 April 2011);
- Youth Day (16 June 2011);
- Mandela Day (18 July 2011);
- Women's Day (9 August 2011);
- Heritage Day (24 September 2011);
- Day of Reconciliation (16 December 2011); and
- Human Rights Day (21 March 2012).

Electronic media clippings were circulated on a daily basis to the managers of the Department. Through the media monitoring system, the sub-programme facilitated recommended activities in line with stories in newspapers and on radio stations. Information on the website is updated on a regular basis to inform and educate communities about programmes and projects of the DSACR. The monthly internal newsletter was compiled, published and distributed on a regular basis to the staff of the Department to improve internal communication.

Cultural Affairs

The Cultural Affairs Programme includes Creative Arts, Creative Industries and Heritage, Languages and Geographical Names. During the year under review, the focus was on the Carnival, as an initiative that assists the province in its quest for economic growth. Significant progress was made in the establishment of the Provincial Carnival Commission with a call for applicants to be appointed to the Interim Commission. The task of the Commission was to draft the constitution which will pave the way for the appointment of permanent members.

The 2011 Pale Ya Rona Carnival was held in Mofolo, Soweto. A total of 69 carnival clubs, from the various communities across Gauteng, were established and they participated in the Pale Ya Rona Carnival. Arts training programmes were held which included choreography, and designing and constructing costumes; and stilt walkers and carnival artists were trained in puppet construction and costume design.

The number of jobs created amounted to 1 768 jobs which included 69 artists trained in costume production

at the carnival base camp in Cleveland who worked on 14 large costumes and one float; 24 artists at the Sedibeng carnival camp who worked on costume production and the maintenance of 2010 smaller costumes; 47 choreographers, 45 stilt walkers, 10 costume designers and 26 large costume weavers; 1 455 marshals trained and deployed in support of safety and security for the participants in the carnival; and 73 carnival troupes from the community-based carnival clubs across Gauteng who participated in, and benefitted from, the event.

A carnival arts programme was conducted in partnership with the Gauteng Department of Education. A total of 3 000 learners from 60 schools across the province participated in the Pale Ya Rona Children's Carnival that took place on 3rd September 2011 in Soweto. Fifteen schools were identified for the implementation of the Carnival Arts Programme (frog and chicken masks). Seven schools were identified for the implementation of the Waste Material Arts Training Programme. A total of 44 learners (25 boys and 19 girls) attended the Choreography Arts Training Programme. One carnival residency training programme was implemented.

The Department embarked on a new project called 100% Mzansi Hour. Radio stations KHAYA and Y-FM were contracted to play South African music for one hour each on Saturdays. The project has created an opportunity for local and emerging South African artists to access markets. It makes music accessible, and facilitates commercial activity (the buying of music and attendance at live performances following the exposure that the platform created).

Various arts and culture mass participation programmes were implemented across the province. These included Traditional dance, Motjeko dance, Sivum l'ngoma choral, Indigenous Gospel, Ishashalazi theatre, Jazz, House and Kwaito. Community members actively participated in the auditions that were held which were also vehicles to identify talent. The winners of the auditions are provided with much needed opportunities to showcase their talent that may enable them to make a livelihood as performing artists.

SACR supported the hosting of premier events in the province such as Pusiano, Moshito, Joy of Jazz, Moretele, Jazz by the River and Fashion Week, through financial and other support. This was done to provide artists with valuable opportunities that may lead to their economic empowerment, and with the necessary exposure on the various platforms.

The Department supported Joburg Art Fair which was held from 22 - 25 September 2011 at the Sandton Convention Centre. The Department partnered with Artlogic, Bag Factory & Artist Proof Studio on a Mentorship Programme, supporting it with an amount of R500 000. South African Fashion week was held from 23 - 25 September 2011 at Rosebank Crown Plaza, and included the South African Fashion Week Winter Collection Showcase, Designer Pop Up Shop and the ASD Fashion Work Readiness (Learnership) Programme. Support for the partnership amounted to R500 000.

The Department supported the "Back to the City" Hip Hop Festival which forms part of the Gauteng Music Festival Circuit. The festival is a partnership between the Department and Akwande Productions. The Department contributed an amount R100 000. This unique youth event has grown to be the largest public display of underground hip hop, presenting a day of live music, street art and break-dancing.

SACR also supported the Africa Day Concert which forms part of the Gauteng Music Festival Circuit. It was a partnership between the Department, the City of Johannesburg and Bassline. The Department provided an amount of R500 000 which was used for artists' fees and event management fees. The event aims to contribute to social cohesion by exposing people to different cultures, both local and continental. The concert promoted Africa Day as an important date marking 1963, the founding of the Organization of African Unity (OAU), now the African Union (AU).

A Social Cohesion Dialogue, held with the Johannesburg Community Development Workers (CDWs) on 14 June 2011, was attended by approximately 40 CDWs. A community dialogue was held in Diepsloot on the 29th June 2011 and was attended by about 118 members of the community of Diepsloot. Lastly, a dialogue was held with Ekurhuleni CDWs on the 30th June 2011, in Germiston. Dialogues with CDWs have been instrumental in facilitating roll-out of the dialogues in the communities they service. The dialogues explored themes such as inclusivity, diversity, access to employment opportunities, and values amongst others, and solicited views on what makes Gauteng citizens proud to be South Africans as well as their concerns around issues of social cohesion and nation building.

Heritage sites have been approved by the Provincial Heritage Resources Agency-Gauteng (PHRA-G) and

forwarded for declaration in the Provincial Gazette. They include the Ellis Park Triangle cottages, Berea Fire Station, Dadoo Block house, Wemmer Pan Precinct, Kippies Jazz Club, House Eikelaan (Old Mike's Kitchen in Parktown), Beacon Royal, Klipriviersberg Nature Reserve, Herman Charles Bosmanhouse in Jeppestown, Ghandi House, Krhetchoff House, House Seymour, Alberton Farm House, Credo Mutwa Village, Lillian Ngoyi House, Alberton Police Station and the Meat Board Building.

The Department supported local government and promoted the Geographical Name Systems. It embarked on an advocacy campaign to empower communities with the necessary knowledge about what the Geographic Names system entails and how it can be effective in the identification, protection and promotion of Geographic Names. Three names - Tshukudu, Themba View and Thinasonke - were approved and gazetted by the Minister.

Library and Archive Services

The Department transferred funds to the municipalities, as agreed with the National Department of Arts and Culture, based on the approved business plans of the municipalities. Monitoring site visits were conducted at the libraries to ensure compliance with the requirements of the conditional grants and to gauge whether the transformation agenda was being implemented at the libraries. Service level agreements were concluded with municipalities with 100 per cent of the earmarked equitable share being transferred. With regard to the conditional grants, 99 per cent of the funds were transferred, and 13 service level agreements concluded.

New libraries were opened in Greenpark, Khutsong South, Simunye, Mohlakeng and Roodeplaat. The upgrading of the following libraries was still in process: Sebokeng, Evaton, Bronkhortspruit, Rayton, Edenpark and Olifantsfontein. A modular (container) library was opened at Thusanang in Westonaria. This provides services to a population of approximately 3 000 people living in and around an informal settlement. A very high focus was placed on the implementation of reading programmes in community libraries.

An amount of R59.5 million was transferred to 13 municipalities for the recapitalisation of community libraries by providing funding for new information resources, compensation of employees, the provision of internet services and the improvement of library infrastructure, equipment and services.

The provincial Archival Service policy was approved by the Executive Council, and the legislation is in the process of being drafted. The Department is in the process of going out on tender to appoint a service provider to complete a feasibility study on the building of an Archives repository. The Department assisted other GPG departments with the disposal of records in accordance with the relevant laws and prescripts. A total of 80 records managers of departmental entities were trained.

Sport and Recreation

The Department implemented the School Sport Mass Participation Programme in 313 schools, in partnership with the GDE. School sport assistants were appointed at the schools, and cluster coordinators were also appointed to ensure the effective implementation of the programme across the province. School festivals and holiday programmes were organised within the clusters. Regional and provincial events were hosted in various disciplines such as the Winter Ball Games and the Summer Games. Provincial Cross Country also took place in September. These programmes are aimed at promoting healthy lifestyles. Monthly meetings were successfully held with GDE to coordinate the revitalization of leagues, and structures SACR and GDE revised the Memorandum of Agreement to clarify the roles, responsibilities and budgetary implications on the joint implementation of programmes. The annual Youth Games was hosted in partnership with the GDE.

The Water Safety Programme was launched at the Pimville swimming pool. The context of this was the opening of the swimming pool and of the swimming season. Approximately 200 children attended the event where they showcased what they have learned during the water safety lessons they received. Water Safety Education programmes were implemented at 52 schools, with 20 000 learners and educators participating to minimize the chances of drowning, especially among young children.

Provincial codes meetings were held with School Sport Codes and Provincial Federations, followed by audits of the various codes. The Department participated in the National Sport and Recreation South Africa Workshop on Codes and Federations for the alignment of the School Sports Programme. The 60 schools in the Lead Schools Programme were maintained.

Daily Siyadlala recreational programmes were implemented and had 336 272 participants. Indigenous Games took place across Gauteng at various sporting facilities with over 10 684 participants. The Blackball Pool Programme attracted 4 890 participants in the hub leagues, which included a large number of youth. The

Gymnaestrada daily hub activities drew 17 613 participants. A joint programme with the Fitness Association in collaboration with Virgin Active ran coaching clinics to improve skills and build the necessary capacity in the programme. There were 408 participants in the Fun Runs/Walks programme which were implemented at all clusters. Joint programmes were held with the the South African Football Association (SAFA) in Gauteng, targeting grassroots football development of U8 and U12. The Golden Games for the elderly took place, and a provincial team was selected to represent Gauteng at the National Games held in October 2011 in Bloemfontein. More than 61 538 elderly persons participated in the Golden Games.

The number of elderly participants in the Mass Participation Programme has dramatically increased through the collaboration with the Department of Health and Social Development. Participation in Black Ball Pool games exceeded the target by far.

Twenty athletes participated in the Comrades Marathon (4 females and 16 males). There was an improvement in the performance, as the first athlete finished in position 101 (under 7 hours). The athletes received 3 silver, 3 Bill Rowan, 3 Vic Clapham and 11 Bronze medals.

The Gauteng Sports Awards were held on the 23 June 2011 at Emperors Palace. This was a live broadcast on Super Sports 4 with 850 people in attendance. The winners were in the following categories: Sport Team of the Year - Blue Bulls; Sportsman of the Year - Guthro Steenkamp; Newcomer of the year - Francois Houghard; Sportswoman of the year - Mignon du Plessis; Coach of the year - Hein van der Lith; Administrator of the year - Khaya Mjo; Technical Official of the year - Michelle Joubert; Sportswoman with Disabilities - Natalie du Toit; Sportsman with Disabilities - Lucus Sithole; Sport Journalist - Tim Thema; Sport Team - Vodacom Bulls; Life time Achievement - Dr Irvin Khoza.

The Provincial Sports Indaba was attended by approximately 750 delegates, including international guests from Cuba, Australia, Kenya and India who shared their sport and recreation strategies with the delegates. Sport personalities also gave their personal perspective on sport and how it has assisted them. There were six commissions: Transformation, Policy and Governance; Sport Development; School Sport; Competitive Sport; and Infrastructure and Recreation. The Sport Indaba brought stakeholders together to assess sport in the province and to provide input in mapping the road ahead. Part of the deliberation was to shape the direction of school sports. Emanating from the Sport Indaba, the Competitive Sport Commission resolved that the Public Viewing Strategy should be a pillar within the Competitive Sports Strategy. The Gauteng Sport Council was elected, and a new Executive Committee was put in place.

A total of 72 clubs were supported through the Club Development Programme. Equipment was procured and handed over for women's football on the 27th September 2011. Five netball clubs received equipment. GDSACR held consultation meetings held with Disability Sport Organisations on their inclusion in the programme.

The Department supported the 2012 Rugby World Cup. The Rugby World Cup Magnificent Fridays were launched in Soweto prior to the start of the competition. Youth, women and people with disability participated in the event in which 30 volunteers, local DJs, local artists and women youth service providers were appointed as part of job creation. The event attracted and touched about 5 000 people during an open bus tour and about 500 people attended the event. A live Magnificent Friday Public Viewing was screened in Tshwane on the 30 September 2011 at the Sammy Marks Square for the Springboks' games against Samoa. Magnificent Friday events were hosted during the 2011 Rugby World Cup and a Hero's Welcome was organised for the national Springbok Rugby Team. An open bus mobilisation took place in Kempton Park leading to the O.R. Tambo International Airport. A Sport Promotion and Exhibition Magnificent Friday was hosted with seven priority codes and seven PSL teams in Sedibeng.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012 / 2013)

CULTURAL AFFAIRS

Creative Arts

The Gauteng Carnival 2012 will be hosted in September as part of Heritage Month celebrations. The theme selected for Heritage Month, September 2012, is "African Heritage and Art" and will also be portrayed by the Gauteng Carnival. The new financial year will see the growth of the carnival into an even bigger international

event. Soweto will be the permanent home of the carnival, where people of all races in Gauteng will be encouraged to go and join the global community in the celebrations. The Department will set out to re-position the Gauteng Carnival as one of the best on the African continent, thus positioning Gauteng as a creative and cultural capital and increasing tourism opportunities for sustainable development and provincial economic growth. This will be done through strategic partnerships, including with other African countries as well as with other provinces. It will also reach across racial and ethnic boundaries.

Within the Creative Arts Programme and in particular in the implementation of the Gauteng Carnival, the Department will support the five carnival satellites. Carnival clubs will be supported at the fifty-one decentralized hubs in communities across Gauteng. The more than seventy-three carnival troupes will be supported to ensure continuity of the programme. Carnival arts training programmes will be implemented. The unit will also continue with the Carnival Residency Programme. Other programmes will include costume production; and carnival arts education, in partnership with GDE. The carnival programme will also create and sustain indirect jobs.

The Creative Arts Programme will implement various arts and culture mass participation programmes across the province, which will include traditional dance, Motjeko dance, Ishashalazi theatre, choral, Indigenous, Gospel and marimba. Other arts and culture programmes will be implemented during commemorative events on national days. Funding to arts and cultural organisations and individuals will be made available as part of the grant-in-aid programme.

Creative industries

The Department will continue to support live performances in the province with a number of musicians, comedians, poets and visual artists obtaining exposure through the Puisano project. Actors, dancers, comedians and musicians will receive valuable exposure on the Gauteng theatre circuit. The Department will continue to work with national, provincial, municipal and private theatres in contributing to the performing arts in communities through the provision of grants-in-aid and various developmental initiatives such as product development and market access programmes. National and international festivals will be supported through funding and training programmes for potential artists and crafters. The craft programme will continue to provide market access, product development and showcasing at national and international pavilions and enterprise development initiatives. The Department will continue to support the satellite craft hubs based in the municipalities.

The Arts in Schools Strategy will be implemented in partnership with GDE, with an emphasis on art focused schools. Arts (performing and/or visual) will be introduced to more schools.

In contributing to the New Growth Path, the Department will continue to support the creative industries so that they make a meaningful contribution to the regional GDP. The craft, music, fashion and film industries will receive targeted support to enable them to participate and compete globally. The Department believes that this can be achieved in the province. Implementation of the Creative Industries Development Framework will be expedited, as well as the implementation of the new sector strategies for music, design, performing and visual arts.

GDSACR will continue to support the hosting of premier events in the province such as Pusiano, Moshito, Joy of Jazz, Moretele, Jazz by the River and Fashion Week through financial and other support. This will provide artists with valuable opportunities that can lead to their economic empowerment and the necessary exposure on the various platforms.

Heritage, geographical names and languages

The Department will identify 100 Liberation Heritage Sites during 2012 to establish the Gauteng Liberation Heritage Route to preserve and promote the liberation heritage sites and to support cultural tourism. A Women's Monument and a Youth Monument will be supported, in partnership with local government, other government departments and key stakeholders to preserve and promote the legacy of the women and youth's contribution to the liberation struggle. The O.R. Tambo Information and Narrative Centre Monument will also be supported. These will all support cultural tourism.

The Department will continue to support the Provincial Heritage Resource Agency to ensure that it is functional. The reviewed legislative framework will be implemented and monitored. Awareness campaigns in communities and at schools will be implemented to promote national symbols. The Department will continue to provide the necessary support to Local Government Geographical Names structures, and will promote the standardisation of provincial geographical names. Interventions will be made regarding wrongly spelt and corrupted geographical

names throughout the province, in partnership with municipalities. The reviewed Provincial Language Policy will be implemented.

In partnership with key stakeholders, the department will continue to promote national symbols which will be distributed to schools, libraries and public buildings. This will be done in line with the campaign to promote patriotism and understanding of the meaning of our national symbols. The Department will monitor the implementation of the Heritage Legislative Framework that guides the protection, preservation and promotion of heritage in the province.

Library and Archive services

The Department will continue to render community library services in partnership with municipalities. Three new libraries will be built in Boipatong, Lakeside Estate and Tarlton. Three modular (containers) libraries will also be provided to Bekkersdal informal settlement, Waterworks informal settlement, and Khutsong. E-books and e-readers will be made available to some libraries for the first time. An amount of R36.8 million will be transferred to 11 municipalities for the recapitalisation of community libraries by providing funding for new information resources, compensation of employees, the provision of internet services and the improvement of library infrastructure, equipment and services. The conditional grant funds from the National Department of Arts and Culture will be implemented by the Province, but some funds will still be transferred to the municipalities in accordance with approved business plans to strengthen and support services rendered by municipalities. Library programmes will also be developed targeting the youth, the aged and people with disabilities

The province will facilitate the construction of the Provincial Archives Centre to comply with the constitutional mandate.

Sport and recreation

The Department will be implementing a number of recreational programmes through the mass participation programme ranging from adventure courses for youth at risk (in partnership with Correctional Services), Sport for Safety programmes, cluster festivals, fun runs and walks, marathons, 16 Days of Activism programmes, indigenous games, capacity building programmes, Gymnastrada, holiday programmes and Golden Games. These programmes will be implemented in the fifty-one decentralized hubs located within the communities of Gauteng. Cluster and hub forums will be established involving various stakeholders to improve service delivery to communities. Programme equipment and attire will also be made available to boost the success of the programmes.

The Department will embark on a drive to promote healthy lifestyles in the province to help reduce lifestyle-related diseases. The Golden Games will be introduced to more old age homes in the province in support of long and healthy life styles, in partnership with the Department of Social Development and Health.

The School Sport Mass Programme will continue to be implemented in the 315 identified schools across Gauteng. Cluster coordinators will be appointed, with funding from the National Department of Sport and Recreation. Training programmes for sport assistants and educators will be conducted. Schools will participate in leagues, festivals and holiday programmes; they will also be provided with equipment and attire for the learners.

Gauteng School Sport Olympics will be held to highlight the 2012 Olympics and awaken a keen interest in the Olympics in learners across the province.

The Competitive School Sport Programme will include a number of regional aquatic, athletics and cross-country tournaments, which will lead to the provincial tournaments. Other events will include winter games, Learners with Special Education Needs (LSEN) sports programmes and summer games. The Learn to Swim programme will continue to be implemented. The Department in partnership with the Department of Education will co-host a number of national and international events, together with Sport and Recreation South Africa and the Confederation of School Sport Associations of Southern Africa (COSSASA), depending on specific agreements between the various stakeholders.

As part of the Sports Development and Coordination Programme, research into and development of new strategies in coaching and scientific support will be conducted. Athletes who benefit from the developmental programmes will continue to be tracked to follow their career paths and to keep the database updated. The Department will also establish a provincial coaching forum/commission to improve the standard of coaching in the province. A number of seminars for elite and development athletes, coaches and sports administrators will

be conducted. The Department will continue to support clubs, federations and sports councils through the grant-in-aid and bursary programme. Support to the sport focused school of learning, Rosina Sedibane, will continue, as part of the agreement with GDE. Capacity building and training programmes for coaches, technical officials, and administrators will be conducted. A number of life skills programmes for athletes will be held.

The sport development plan for Gauteng will be rolled out, assisting with the targeted approach to sports development. As part of implementing the plan, the first phase of the Sports Village will be established in partnership with key stakeholders and other partners, and will be a centre of excellence where those that have shown talent in their respective codes will enrol at the high performance centre to prepare them for competitiveness.

In support of the Gauteng Globally Competitive City Region and Gauteng "Home of Champions", the bidding and hosting strategy will be reviewed. The province will continue to host international events. A Public Private Partnership Strategy will be developed and implemented to secure external funding for government initiatives. SACR will support a number of premier events, including golf, boxing, the Gauteng Under 17 Cup (Gauteng Challenge), Gauteng Future Champions (which will include football, cricket, rugby, netball and athletics), the 2012 Olympics and the World Against Drug Abuse Conference.

4. RECEIPTS AND FINANCING

4.1 Summary of receipts

TABLE1: SUMMARY OF RECEIPTS: SPORT, ARTS, CULTURE AND RECREATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	311 178	250 597	221 894	249 734	259 334	259 334	262 455	277 796	294 419
Conditional grants	80 299	111 608	119 283	125 864	130 494	130 494	130 382	138 941	146 991
Community Library Services	35 321	47 774	51 619	54 716	55 297	55 297	56 452	60 611	64 247
Mass Sport and Recreation	44 978	63 834	67 664	71 148	75 197	75 197	73 930	78 330	82 744
Total receipts	391 477	362 205	341 177	375 598	389 828	389 828	392 837	416 737	441 410

Throughout financial years referred to in the table above, the receipts of the Department consisted of the equitable share and the conditional grant, with the largest contribution being made by equitable share. The Department's total receipts are projected to increase from R389 million in the 2011/12 to R441 million in the 2014/15 financial year, an average increase of 4.4 per cent throughout the 2012 MTEF. For the 2012/13 financial year, the equitable share is R262 million or 66.8 per cent of the total allocation, and the conditional grant amounts to R130 million or 33.2 per cent.

The conditional grant received from Department of Arts and Culture for community libraries is specifically meant to transform the urban and rural community library infrastructure, facilities and services (primarily targeting previously disadvantaged communities) through a recapitalisation programme at provincial and local government level. The Department works closely with local government and funds projects implemented by the municipalities to achieve this objective. The aim of the Mass Participation and Recreation grant is to promote mass participation within communities and schools through various sport and recreation activities, to empower communities and schools in conjunction with stakeholders, and to develop communities through sport.

4.2 Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: SPORT, ARTS, CULTURE AND RECREATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than capital assets	82	93	98	96	96	96	101	106	112
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	34	34	14	37	37	37	38	39	41
Sales of capital assets					60	60			
Transactions in financial assets and liabilities	104	155	508	226	166	166	226	237	251
Total departmental receipts	220	282	620	359	359	359	365	382	404

The Department's revenue generating capacities are limited; as a result, revenue collected consists mainly of recoveries of expenditure or payments with regard to claims for recovery of goods or services. Other revenue sources include parking for officials utilising the covered parking areas, miscellaneous interest from debt recoveries and commission received for collection of insurance premiums. Total departmental own receipts show an anticipated increase of 1.5 per cent from R359 000 in 2011/12 to R404 000 in 2014/15.

5. PAYMENT SUMMARY

5.1. Key assumptions

The Division of Revenue Act (DORA) grant for the Mass Sport and Recreation Participation framework pays 6 percent of the total grant for the salaries of permanent staff.

It is expected that personnel costs will increase as follows over the MTEF:

- 2012/13: 6.5 per cent
- 2013/14: 6.5 per cent
- 2014/15: 6.5 per cent

The expected inflationary adjustments on non-compensation items to the outer years are as follows:

- 2012/13: 5.2 per cent
- 2013/14: 5.6 per cent
- 2014/15: 5.4 per cent

5.2. Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: SPORT, ARTS, CULTURE AND RECREATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	70 651	80 393	79 188	87 878	93 314	93 314	109 533	116 166	123 446
2. Cultural Affairs	37 706	39 950	42 776	78 419	79 969	79 969	81 994	84 912	89 779
3. Library and Information Services	44 009	56 661	63 655	70 707	67 288	67 288	69 234	76 938	81 548
4. Sport and Recreation	220 689	168 954	137 744	138 594	149 257	149 257	132 076	138 721	146 637
Total payments and estimates	373 055	345 958	323 363	375 598	389 828	389 828	392 837	416 737	441 410

5.3 Summary of economic classification

TABLE 4: SUMMARY OF ECONOMIC CLASSIFICATION: SPORT, ARTS, CULTURE AND RECREATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	229 851	265 073	242 872	280 511	288 840	288 735	311 135	332 042	355 005
Compensation of employees	75 157	92 445	100 468	120 040	100 250	99 933	131 441	142 415	152 017
Goods and services	154 694	172 612	142 386	160 471	188 569	188 792	179 694	189 627	202 988
Interest and rent on land		16	18		21	10			
Transfers and subsidies to:	58 260	77 093	78 615	93 963	99 459	99 514	57 160	81 258	82 547
Provinces and municipalities	37 561	57 346	60 029	79 563	79 563	79 563	37 287	62 807	62 807
Departmental agencies and accounts									
Universities	800	1 400	400		900	900			
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	18 970	17 987	17 838	13 900	18 477	18 477	19 373	17 951	19 210
Households	929	360	348	500	519	574	500	500	530
Payments for capital assets	84 884	3 785	1 243	1 124	1 513	1 513	24 542	3 437	3 858
Buildings and other fixed structures	83 029	871	110				19 200		
Machinery and equipment	1 838	2 883	1 076	1 124	1 513	1 513	5 342	3 437	3 858
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	17	31	57						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets	60	7	633		16	66			
Total economic classification	373 055	345 958	323 363	375 598	389 828	389 828	392 837	416 737	441 410

For the period 2011/12 to 2014/15, the Department's allocation increases from R389 million to R441 million, or 4.4 per cent growth over the MTEF.

Expenditure on compensation of employees will increase by an average of 6.5 per cent over the MTEF period. The allocation to compensation of employees shows an increase due to the focussed recruitment plan to fill all vacant positions ensuring that good governance is enhanced and services delivery is improved.

Transfers to municipalities have decreased from R79 million in 2011/12 to R37 million as a result of the once off allocation for the OR Tambo Memorial in 2011 as well as the fact that funding of R19 million is allocated specifically to provide library facilities in 2012. There is, however, a gradual increase to R63 million in the outer years funded mostly by the conditional grant to provide local communities with libraries and information materials.

5.4 Infrastructure Payments

None

5.5 Transfers

5.5.1 Transfers to public entities

None

5.5.2 Transfers to other entities

The Department supports projects, intervention and programmes of NGOs that contribute to accelerating economic growth, fostering community development, building capacity within targeted sport, arts, culture and recreation sectors and enhancing social cohesion and social inclusion in communities. The grants-in-aid programme is used to further implement the broader strategies of the Department.

5.5.3 Transfers to local government

TABLE 5: SUMMARY OF DEPARTMENTAL TRANSFERS TO LOCAL GOVERNMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category A	17 299	21 819	20 840	44 347	49 947	49 947	14 837	28 097	28 097
Category B	19 062	30 987	37 186	34 400	28 800	28 800	21 950	33 710	33 710
Category C	1 200	4 540	2 003	816	816	816	500	1 000	1 000
Total departmental transfers to local government	37 561	57 346	60 029	79 563	79 563	79 563	37 287	62 807	62 807

Transfers to local government increased to R79.6 million in 2011/12 due to a once-off allocation for the establishment and building of the OR Tambo Memorial in the Ekurhuleni Metropolitan Municipality. In the 2012 financial year, the Department is implementing a plan to provide library facilities in identified areas which results in a decrease of transfers to municipalities by a further R 19 million or 30 per cent.

Library and information services monitor and ensure implementation of ICT development programmes in

community libraries as part of the national programme for recapitalisation of libraries. For the 2012 year, 81.1 per cent of the funds transferred are received via the Department of Arts and Culture as part of the conditional grant with special focus on information provision and appointment of staff to improve service delivery to the public, while 18.9 per cent is from the equitable share mainly to provide for library and information material purchased by the municipalities.

In 2011/12, the metropolitan municipalities, classed as Category A local government entities, receive 55.87 percent of all transfers, of which R20 million was for the OR Tambo Memorial Monument (a once off contribution); Category B local municipalities received 43.2 per cent and the Category C district municipalities one per cent.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

The aim of the Administration Programme is to provide political and strategic direction and to support the organisation through financial management, supply chain management, risk management, internal audit services, legal services, human resource services, communications, information technology, office administration and facilities management and policy development, research and strategic planning support. It also supports the co-ordination of the provincial commemoration of national days in Gauteng, as well as the development, upgrading, management and refurbishment of sport, recreation, arts, culture and library facilities, in collaboration with local and national government, the private sector and communities.

The Programme primarily contributes to DSACR Strategic Goal 7 - To contribute towards the developmental state and good governance. Through this transversal support, the Programme contributes to all SACR strategic goals. The Programme comprises the following sub-programmes: Communications, Events Management and Marketing; Human Resource Management and Development; Office Administration and Facilities Management; Information Technology; Financial Management and Accounting; Supply Chain Management; Internal Audit and Risk Management; Strategic Planning, Policy and Research.

Programme objectives:

- There should be well conceptualised, organised, coordinated and implemented SACR events and programmes;
- The Department should be adequately staffed, trained and capacitated, with a conducive environment being created for harmonious working relations;
- A reliable information technology support service for departmental employees and local government community libraries should be created;
- New and existing sport, arts, culture and library related facilities should be adequately planned, coordinated, facilitated and maintained;
- A healthy, safe and secure working environment for SACR staff and the provision of adequate auxiliary, transport and records management services should be ensured;
- Best practice financial management and financial accounting systems and practices should be implemented;
- Integrated planning, performance reporting, policy development, research, intergovernmental relations, international relations and gender, youth and people with disabilities (GEYODI) should be supported and promoted.

TABLE 6: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	3 206	3 927	4 197	4 809	4 809	5 746	4 044	4 240	4 480
2. Corporate Services	67 445	76 466	74 991	83 069	88 505	87 568	105 489	111 926	118 966
Total payments and estimates	70 651	80 393	79 188	87 878	93 314	93 314	109 533	116 166	123 446

TABLE 7: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	69 160	79 156	77 708	86 794	91 953	91 952	104 620	112 910	120 066
Compensation of employees	28 138	34 956	38 482	44 079	43 681	43 681	72 607	78 731	84 048
Goods and services	41 022	44 184	39 208	42 715	48 251	48 261	32 013	34 179	36 018
Interest and rent on land		16	18		21	10			
Transfers and subsidies to:	203	270	162	500	500	501	500	500	530
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	203	270	162	500	500	501	500	500	530
Payments for capital assets	1 228	960	717	584	851	851	4 413	2 756	2 850
Buildings and other fixed structures									
Machinery and equipment	1 211	960	660	584	851	851	4 413	2 756	2 850
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	17		57						
Payments for financial assets	60	7	601		10	10			
Total economic classification	70 651	80 393	79 188	87 878	93 314	93 314	109 533	116 166	123 446

From 2011/12 to 2014/15, expenditure in Programme 1, mainly responsible for management administration and commemorative day celebrations, increases by an annual average of 10.8 per cent, largely to capacitate the Department as new strategies are adopted.

Expenditure on compensation of employees increased from R44 million in 2011/12 to R73 million in 2012/13 (an increase of 16.8 per cent) to ensure capacity for the implementation of focused governance, accountability and compliance activities within the Department. The purpose of this programme is mainly to ensure an effective, efficient and development orientated public service which has the capacity to influence socio-economic transformation through effective administration and improved public service delivery; hence the need to fill all vacancies and place emphasis on an increased awareness of good governance principles within the mandate of the Department.

The allocation of funds for the commemoration of National Days has been moved to Programme 2 where it is better placed in the Heritage Services sub-programme to enhance the significance of these commemorative days. As a result, the allocation for goods and services decreases from R 48 million in the 2011/12 financial year to R32 million in the 2012/13 financial year with a slight growth of 6.5 per cent in the outer years.

PROGRAMME 2: CULTURAL AFFAIRS**Programme description**

The aim of the Cultural Affairs Programme is to identify, develop, support, and promote the arts and preserve, protect and support heritage resources in the province. In so doing, the Programme contributes to the following DSACR strategic goals:

- To enhance the implementation of integrated and sustainable sport, arts, culture and recreation programmes, supporting the development of healthy, safe and secure communities;
- To identify, preserve and develop heritage resources, to promote the commemoration of National Days, and to promote national symbols, for the benefit of Gauteng communities;
- To develop and nurture sporting and artistic talent for competitive sport and major arts and culture events;
- To create an enabling environment contributing to sustainable livelihoods for artists, crafters and sports people; and
- To maximise the opportunity to attract the staging of major sport, arts, and culture events in and for the benefit of Gauteng.

Programme objectives:

- Integrated implementation of DSACR Programmes in schools (Schools Arts and Culture Programmes);
- Implementation of Arts and Culture programmes in partnership with DCS targeted at social crime prevention;
- Develop, promote and implement integrated arts and culture programmes through the community based hubs to promote healthy lifestyles and contribute towards building cohesive and sustainable communities;
- Create co-operative relations with Sector Education and Training Authorities (SETA), employers, service providers and all government departments involved in skills development initiatives, to increase exposure to career path opportunities in the creative sector in schools and to support arts education and training in schools;
- Support and capacitate organisations, companies, and individuals that produce cultural goods and services by assisting them to access financial and other forms of business support to increase their opportunities for marketing and improving linkages with tourism agencies throughout the province;
- Enhance the implementation of arts and culture specific sector strategies;
- Build the Pale Ya Rona Carnival and other targeted events into world class events that will contribute to economic growth and cultural tourism in support of the Growth and Development Strategy of the province, through strategic local, provincial, national and international partnerships;
- Create an enabling environment and invest in the development of the creative workforce, creative clusters and the enterprises that constitute them;
- Develop and promote the products and services of the creative clusters and enterprises;
- Help to grow existing events into premier events, and support new events with the potential to attract visitors to the province;
- Promote and organise defined commemorative celebrations in Gauteng aligned to the strategic themes of the province; and
- Identify, promote, and facilitate the development, preservation and enhancement of provincial heritage resources; promote multilingualism and Indigenous Knowledge Systems; and support municipalities with the implementation of the Geographical Naming System.

TABLE 8: SUMMARY OF PAYMENTS AND ESTIMATES: CULTURAL AFFAIRS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Management	3 860	2 429	3 017	4 557	4 810	4 810	4 840	5 192	5 530
2. Arts and Culture	30 463	32 910	36 195	44 869	45 993	45 993	52 174	54 133	57 259
3. Museum Services									
4. Heritage Resource Services	3 376	4 380	3 453	28 655	28 327	28 327	22 531	22 953	24 183
5. Language Services	7	231	111	338	839	839	2 449	2 634	2 807
Total payments and estimates	37 706	39 950	42 776	78 419	79 969	79 969	81 994	84 912	89 779

TABLE 9: SUMMARY OF ECONOMIC CLASSIFICATION: CULTURAL AFFAIRS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	26 229	28 068	29 848	48 299	46 400	46 396	68 678	72 428	76 237
Compensation of employees	8 496	7 485	8 702	11 763	10 703	10 703	25 321	27 458	29 312
Goods and services	17 733	20 583	21 146	36 536	35 697	35 693	43 357	44 970	46 925
Interest and rent on land									
Transfers and subsidies to:	11 360	11 698	12 827	30 000	33 477	33 477	13 106	12 370	13 400
Provinces and municipalities		1 300		20 000	20 000	20 000			
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	11 349	10 396	12 827	10 000	13 477	13 477	13 106	12 370	13 400
Households	11	2							
Payments for capital assets	117	184	101	120	92	92	210	114	142
Buildings and other fixed structures									
Machinery and equipment	117	184	101	120	92	92	210	114	142
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets						4			
Total economic classification	37 706	39 950	42 776	78 419	79 969	79 969	81 994	84 912	89 779

The estimated expenditure increased by 58.5 per cent from R40 million in the 2009/10 year to R80 million in the 2011/12 financial year as a result of the R20 million capital transfer for the OR Tambo Memorial Monument project implemented by the Ekurhuleni Metropolitan municipality. Due to the shifting of the allocation for the commemoration of National Days, the increase in the sub-programme Heritage Resource Services is maintained in the outer years, which secured a slight growth of 4.0 per cent in the programme Cultural Affairs.

From 2011/12 to 2014/15, expenditure on compensation of employees increases significantly due to the introduction of integrated community mass participation programmes, whilst an average growth of 4.1 per cent in expenditure for goods and services is sustained mainly relating to increasing participation in arts activities, music and performing arts and craft projects in the communities as well as the industry, as well as a revived impetus to preserve, protect and support the heritage resources of the province.

SERVICE DELIVERY MEASURES**PROGRAMME 2: CULTURAL AFFAIRS**

Programme/Sub-Programme Performance measures	Estimated Annual Targets		
	2012/2013	2013/2014	2014/2015
2.1 Arts and Culture			
National Performance Measure Indicators			
Number of structures supported	1	1	1
Number of significant days hosted	7	7	7
Number of artists trained	250	250	250
Provincial Performance Measure Indicators			
Number of sponsorship/bursaries awarded	36	36	36
Number of participants attracted	25 000	30 000	35 000
Support provided to organisations, enterprises and individuals that produce cultural goods and services	20	25	25
Provincial Pale Ya Rona Carnival Hosted	1	1	1
Sub-sector Strategies (craft, music, visual arts and performing arts) developed and implemented	4 Strategies implemented	4 Strategies implemented	4 strategies implemented
Number of premier events supported to attract visitors and tourists (Pusiano, Joy of Jazz, Moretele, kiwali, Jazz by the Rivers, Moshitor and Fashion Week)	8	8	8
100% Mzantsi market access initiative supported	2	2	2
2.2 Museum and Heritage			
National Performance Measure Indicators			
Number of brochures and publications distributed	1	1	1
Provincial Performance Measure Indicators			
Number of heritage sites identified	40	50	60
Number of national symbols awareness campaigns implemented	2	2	2
Number of geographical names systems awareness campaigns implemented	2	2	2
Number of areas sites identified where oral history is recorded	1	1	1
Database of provincial heritage sites compiled and maintained	Database maintained	Database maintained	Database maintained
Number of monuments supported	2 Women's Monument in partnership with DAC and Tshwane (planning phase) Youth Monument in partnership with DID (planning phase)	2 Women's Monument in partnership with DAC and Tshwane (implementation phase) Youth Monument in partnership with DID (implementation phase)	-
Provincial Heritage Resource Agency legislation developed	Legislation promulgated	Legislation implemented	Legislation implemented
2.3 Language Services			
National Performance Measure Indicators			
Number of language coordinating structures supported	1	1	1
Provincial Performance Measure Indicators			
Number of documents translated	1 (Braille)	1 (Braille)	1 (Braille)
Language Policy reviewed and implemented	Policy reviewed	Policy implemented	Policy implemented

PROGRAMME 3: LIBRARY AND ARCHIVE SERVICES**Programme description**

The aim of the Library, Information and Archival Services Programme is to provide effective and efficient functioning of library, information and archival services in the province.

This aim is supported by the strategic, operational and legislative framework for the effective and efficient functioning of library, information and archival services. The Department supports and assists municipal libraries to provide information resources, services to communities and access to information through information and communication technology via targeted fund transfers to municipalities. The aim of the archival services is to ensure that systems, knowledge and skills are in place for the deposit of documentation and sound records management to facilitate seamless access to information.

In so doing, the Programme contributes to DSACR Strategic Goal 6 - To support and inculcate a culture of reading and life-long learning, and preserve and make accessible the archival records of the province.

Programme objectives

- To develop the legal and operational framework for community library and information services, and monitor libraries for compliance with library and information services transformation;
- To recapitalise municipal libraries to enable Gauteng's citizens to gain access to knowledge and information that will improve their socio-economic situation (Division of Revenue Act Grant);
- To facilitate and monitor library accessibility, programmes implemented and people participating in these programmes;
- To empower employees of the Department by providing them with access to and assistance with information and knowledge to increase efficiency in the workplace; and
- To ensure compliance with the National Archives and Records Services of South Africa Act.

TABLE 10: SUMMARY OF PAYMENTS AND ESTIMATES: LIBRARY AND ARCHIVE SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Management	736	892	933	1 111	1 121	1 121	1 095	1 178	1 255
2. Library Services	43 107	55 235	62 452	65 749	65 336	65 336	66 600	74 129	78 560
3. Archives	166	534	270	3 847	831	831	1 539	1 631	1 733
Total payments and estimates	44 009	56 661	63 655	70 707	67 288	67 288	69 234	76 938	81 548

TABLE 11: SUMMARY OF ECONOMIC CLASSIFICATION: LIBRARY AND ARCHIVES SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	7 592	5 968	5 113	11 040	7 559	7 497	12 647	13 878	18 427
Compensation of employees	4 102	3 028	2 641	3 992	3 003	2 908	7 185	7 791	8 317
Goods and services	3 490	2 940	2 472	7 048	4 556	4 589	5 462	6 087	10 110
Interest and rent on land									
Transfers and subsidies to:	36 393	50 557	58 542	59 563	59 563	59 617	37 287	62 807	62 807
Provinces and municipalities	36 361	50 556	58 429	59 563	59 563	59 563	37 287	62 807	62 807
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Non-profit institutions									
Households	32	1	113			54			
Payments for capital assets	24	136		104	160	160	19 300	253	314
Buildings and other fixed structures							19 200		
Machinery and equipment	24	136		104	160	160	100	253	314
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets					6	14			
Total economic classification	44 009	56 661	63 655	70 707	67 288	67 288	69 234	76 938	81 548

Over the 2012 MTEF, the estimated expenditure increased at an annual average of 7.1 per cent. In this programme, there is an increase in projected compensation based on the planned integrated community mass participation programme funded from the Library Recapitalisation grant to ensure that services are delivered in communities where they are needed most.

The estimated expenditure on goods and services increases significantly by 40.1 per cent over the 2012 MTEF period as a result of the increased conditional grant allocation received from the National Department of Arts and Culture to build the capacity, and enhance the resources, of community libraries.

In the 2012 MTEF, the Department plans to provide library facilities in designated areas as the first phase of ensuring that quality library services are provided to all citizens of the province. Due to the roll out of this plan, the allocation to municipalities has decreased by R20 million for the 2012/23 financial year, in order to start the provision of additional library facilities.

SERVICE DELIVERY MEASURES

Programme/Sub-Programme	Estimate Annual Targets		
	2012/2013	2013/2014	2014/2015
Performance Measures			
3.2 Library Services			
National Performance Measure Indicators			
Number of library materials procured	4 E-subscriptions	4 E-subscriptions	4 E-subscriptions
Number of monitoring visits done	124	124	124
Provincial Performance Measure Indicators			
Number of new library facilities built	3	8	9
Legislative framework developed and implemented	Legislation drafted	Legislation promulgated	Legislation implemented
Percentage of funds transferred (conditional grant and equitable share)	100% of identified funds transferred	100% of identified funds transferred	100% of identified funds transferred
Number of reading programmes implemented	1	1	1
3.3 Archives			

Programme/Sub-Programme Performance Measures	Estimate Annual Targets		
	2012/2013	2013/2014	2014/2015
National Performance Measures Indicators			
Number of records managers trained	80	80	80
Number of awareness and promotional projects rolled out in communities	1	1	1
Provincial Performance Measure Indicators			
Legislative framework developed and implemented	Legislation drafted	Legislation promulgated	Legislation implemented

PROGRAMME 4: SPORT AND RECREATION

Programme description

The aim of the Sport and Recreation Programme is to promote sport and recreation and school sports, facilitate talent identification, promote sport development and high performance and to make Gauteng the home of champions.

In so doing, the programme contributes towards nation building, social cohesion, economic growth and the creation of job opportunities, as well as promoting sustainable livelihoods for sportsmen and sportswomen. It is also responsible for ensuring the effective and efficient co-ordination of preparations for hosting major events in the province, and other special projects.

The Programme contributes to the following SACR Strategic Goals:

- To enhance the implementation of integrated and sustainable sport, arts, culture and recreation programmes to support the development of healthy, safe and secure communities;
- To identify, preserve and develop heritage resources, to promote the commemoration of national days and to promote national symbols for the benefit of Gauteng's communities;
- To develop and nurture sport and artistic talent for competitive sport and major arts and culture events;
- To create an enabling environment which contributes to sustainable livelihoods for artists, crafters and sports people; and
- To maximise the opportunity to attract major sport, arts, and culture events to be staged in and for the benefit of Gauteng.

Programme objectives

- Integrated implementation of the Department's Schools Sports and Arts Programmes
- Provide the necessary opportunities for learners to participate in regional, provincial, national and international competitive sport;
- Implement sports and recreation programmes in partnership with the Department of Correctional Services (DCS) targeted at social crime prevention;
- Enable communities to have reasonable access to integrated sports, arts, culture and library programmes through community-based hub service points across the eleven local municipal areas;
- Create an enabling environment for young sportsmen and women by providing opportunities for talent spotting and the development of talent from the entry level through to high performance or professional level through strategic partnerships with tertiary institutions, sport federations and international and other stakeholders;
- Support and capacitate organisations, companies and individuals involved in the sport and recreation sector by assisting them to access financial and other forms of business support in order to increase opportunities for themselves; and
- Create an enabling environment for bidding for and hosting major sport events in support of sports tourism as an economic driver through the development and implementation of a GCR Bidding and Hosting Strategy, Public Viewing Area Framework, Public-Private Partnership Framework and the upgrading of existing, or building of new, high performance infrastructure.

TABLE 12: SUMMARY OF PAYMENTS AND ESTIMATES: SPORT AND RECREATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Management	3 781	3 558	4 006	5 778	4 728	4 728	5 114	5 489	5 847
2. Sport	142 036	74 400	53 767	62 259	72 525	72 525	64 995	67 391	71 135
3. Recreation	45 765	43 871	52 711	50 340	49 921	49 921	26 533	28 233	29 911
4. School Sport	22 262	32 055	23 064	20 217	22 083	22 083	35 434	37 608	39 744

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
5. 2010 FIFA World Cup	6 845	15 070	4 196						
Total payments and estimates	220 689	168 954	137 744	138 594	149 257	149 257	132 076	138 721	146 637

TABLE 13: SUMMARY OF ECONOMIC CLASSIFICATION: SPORT AND RECREATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	126 870	151 881	130 203	134 378	142 928	142 890	125 190	132 826	140 275
Compensation of employees	34 421	46 976	50 643	60 206	42 863	42 641	26 328	28 435	30 340
Goods and services	92 449	104 905	79 560	74 172	100 065	100 249	98 862	104 391	109 935
Interest and rent on land									
Transfers and subsidies to:	10 304	14 568	7 084	3 900	5 919	5 919	6 267	5 581	5 810
Provinces and municipalities	1 200	5 490	1 600						
Departmental agencies and accounts									
Universities	800	1 400	400		900	900			
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions	7 621	7 591	5 011	3 900	5 000	5 000	6 267	5 581	5 810
Households	683	87	73		19	19			
Payments for capital assets	83 515	2 505	425	316	410	410	619	314	552
Buildings and other fixed structures	83 029	871	110						
Machinery and equipment	486	1 603	315	316	410	410	619	314	552
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets		31							
Payments for financial assets			32			38			
Total economic classification	220 689	168 954	137 744	138 594	149 257	149 257	132 076	138 721	146 637

Estimated expenditure decreased by 12.2 per cent in 2012/13 from R149 million to R132 million, but increases again by an average of 5.6 percent in the outer years. This significant decrease in estimated expenditure is the result of the implementation of an integrated mass participation programme where all the programmes of the Department become actively involved on delivering programmes at community level, as opposed to the previous years where community based programmes were mainly focussed on sport and recreation activities.

Compensation of employees decreases by 38.3 per cent in the 2012/13 year but increases by an average of 6.1 per cent from 2012/13 to 2014/15. The service delivery targets of the mass sport and recreation grant require an increase in capacity funded by the conditional grant to ensure that the planned outcomes are achieved. Estimated expenditure on goods and services increases by 1.4 per cent due to operating costs linked to personnel, with estimated expenditure showing an average growth of 5.3 per cent in the outer years.

The estimated expenditure for subsidies to sport organisations has increased slightly in the 2012/13 year with no significant projected decrease, and increases in the outer years due to the new approach to supporting sport and recreation structures as determined by the implementation of the funding model developed in the 2011/12 year.

SERVICE DELIVERY MEASURES

Programme/Subprogramme Performance measures	Estimated Annual Targets		
	2012/2013	2013/2014	2014/2015
4.1 Sports			
National Performance Measure Indicators			
Number of affiliated provincial sports federations supported	10	10	10
Number of athletes supported through High Performance Programmes	70	70	70
Number of sport administrators trained	70	70	70
Number of coaches trained	70	70	70
Number of technical officials trained	70	70	70
Number of people in learnerships programmes	150	150	150
Number of athletes benefiting from sport development activities	550	600	700
Provincial Performance Measure Indicators			
Number of sport focussed schools supported (Rosina Sedibane)	1	1	1
Number of bursary recipients supported	45	45	45
Number of sports organisations funded	15	25	25
Number of clubs supported	140	160	180
Number of Water Safety Programmes implemented	5 (1 per cluster)	5 (1 per cluster)	5 (1 per cluster)
Sports Village established	Provincial Sports Village Conceptualized plans (phase 1)	Provincial Sports Village Phase 1 commences	Provincial sport village -Implementation
Gauteng Sports Awards held	1	1	1
4.2 Recreation			
National Performance Measure Indicators			
Number of recreation structures supported	51	51	51
Number of recreational sports events/programmes	6	6	6
Number of participants in recreational sport events/programmes	1 000 000	1 000 000	1 000 000
Number of talented athletes identified and taken up for main stream sport	20	20	20
Provincial Performance Measure Indicators			
Number of youth camps implemented	1	1	1
Number of regional and provincial recreational programmes implemented (Blackball Pool, Spirit Games, Golden Games, Gymnastrada, Indigenous Games, 16 Days of Activism)	6	6	6
4.3 School Sports			
National Performance Measure Indicators			
Number of learners participating	18 000	18 000	18 000
Number of teams delivered	100	100	100
Number of talented athletes identified and taken up for high performance structures/programmes	20	20	20
Provincial Performance Measure Indicators			
School Sport Strategy developed and implemented	Strategy and Policy implemented	Strategy and Policy implemented	Strategy and Policy implemented
Number of schools participating in sports	400	400	400
Number of lead schools registered in school sport programme	60	90	120
Number of games in which Team Gauteng represents the province (Winter, Spring, Rural, LSEN)	4	4	4

7. OTHER PROGRAMME INFORMATION

7.1 Personnel numbers and costs

TABLE 14: PERSONNEL NUMBERS AND COSTS: SPORT, ARTS, CULTURE AND RECREATION

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1. Administration	189	127	128	184	272	272	272
2. Cultural Affairs	35	35	36	37	80	80	80
3. Library and Information Services	16	12	9	12	32	32	32
4. Sport and Recreation	208	208	198	208	85	85	85
Total departmental personnel numbers	448	382	371	441	469	469	469
Total departmental personnel cost (R thousand)	75 157	92 445	100 468	99 933	131 441	142 415	152 017
Unit cost (R thousand)	168	242	271	227	280	304	324

TABLE 15: PERSONNEL NUMBERS AND COSTS: SPORT, ARTS, CULTURE AND RECREATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	448	382	371	441	441	441	469	469	469
Personnel cost (R thousands)	75 157	92 445	100 468	120 040	100 250	99 933	131 441	142 415	152 017
Human resources component									
Personnel numbers (head count)	15	15	15	18	18	18	34	34	34
Personnel cost (R thousands)	3 588	4 704	5 083	5 414	5 414	5 414	9 758	6 054	6 054
Head count as % of total for Department	3%	3%	4%	4%	4%	4%	7%	7%	7%
Personnel cost as % of total for Department	4%	5%	5%	4%	5%	5%	7%	4%	3%
Finance component									
Personnel numbers (head count)	35	35	35	35	35	35	35	35	35
Personnel cost (R thousands)	8 471	4 873	6 308	6 718	6 718	6 718	13 829	14 728	15 685
Head count as % of total for Department	7%	9%	9%	7%	7%	7%	7%	7%	7%
Personnel cost as % of total for department	11%	5%	6%	5%	6%	6%	10%	10%	10%
Full time workers									
Personnel numbers (head count)	448	382	371	441	441	441	469	469	469
Personnel cost (R thousands)	70 092	83 007	91 918	110 799	100 250	99 933	131 441	142 415	152 017
Head count as % of total for Department	100%	100%	100%	100%	100%	100%	100%	100%	100%

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Personnel cost as % of total for Department	93%	89%	91%	92%	100%	100%	100%	100%	100%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for Department									
Personnel cost as % of total for Department									
Contract workers									
Personnel numbers (head count)	489	487	528	532	532	410	365	0	0
Personnel cost (R thousands)	5 265	9 438	8 550	9 231	0	0	0	0	0
Head count as % of total for Department	109%	127%	142%	120%	120%	92%	77%	0%	0%
Personnel cost as % of total for Department	7%	10%	8%	7%	0%	0%	0%	0%	0%

Due to additional national and provincial mandates, the Department has finalized and re-aligned its organisational structure to will ensure that there is adequate capacity to enable it to meet its mandate and deliver on its programmes as measured by the outcomes based approach. The figures in the table above reflect the total number of posts needed according to the organisational analysis, whilst the resources to implement the new structure have been allocated over the 2012 MTEF to enable a phased-in approach to increasing capacity.

7.2 Training

TABLE 16: PAYMENTS ON TRAINING: SPORT, ARTS, CULTURE AND RECREATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration of which	735	1 367	607	728	448	426	997	1 045	1 101
Subsistence and travel									
Payments on tuition	735	1 367	607	728	448	426	997	1 045	1 101
2. Cultural Affairs of which		30	13	638	25	55	230	243	256
Subsistence and travel									
Payments on tuition		30	13	638	25	55	230	243	256
3. Library and Archive Services of which	121	155	102	294	103	581	45	47	50
Subsistence and travel									
Payments on tuition	121	155	102	294	103	581	45	47	50
4. Sport and Recreation of which	197	267	50	1 111	1 446	1 448	287	296	312
Subsistence and travel									
Payments on tuition	197	267	50	1 111	1 446	1 448	287	296	312
Total payments on training	1 053	1 819	772	2 771	2 022	2 510	1 559	1 631	1 719

TABLE 17: INFORMATION ON TRAINING: SPORT, ARTS, CULTURE AND RECREATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	448	382	371	441	441	441	469	469	469
Number of personnel trained	261	151	87	310	310	310	310	310	310
of which									
Male	142	77	36	130	130	130	130	130	130
Female	119	74	51	180	180	180	180	180	180
Number of training opportunities	76	222	87	92	92	92	92	92	92
of which									
Tertiary	43	71		45	45	45	45	45	45
Workshops	26	123	87	30	30	30	30	30	30
Seminars	2	1		2	2	2	2	2	2
Other	5	27		5	5	5	5	5	5
Number of bursaries offered	51	71	78	75	75	75	75	75	75
Internal	33	20	46	45	45	45	45	45	45
External	18	51	32	30	30	30	30	30	30
Number of interns appointed	40	27	41	50	50	50	50	50	50
Number of learnerships appointed				100	100	100	100	100	100
Number of days spent on training	100			100	100	100	100	100	100

The Workplace Skills plan will be implemented as scheduled. Generic training for internal staff is provided by Human Resource Management and Development.

Professional programme-specific training relating to job functions as well as programme deliverables are provided by the relevant directorates for internal staff as well as external stakeholders (such as coaches and referees) with the support of Human Resource Management and Development.

And internal training needs audit is conducted annually and additional information is sourced from the performance management system. Only accredited training is approved. The Department makes use of the training provided by the Department of Public Service Administration for middle, senior and executive managers. Other training is done in consultation with the Gauteng City Region Academy.

8. CROSS CUTTING ISSUES

OUTCOMES AND OUTPUTS SPECIFICALLY TARGETING YOUTH

PROGRAMME AND SUBPROGRAMME	INDICATOR	OUTPUT	OUTCOME	MTEF BUDGET		
				2012/13	2013/14	2014/15
				R'000	R'000	R'000
PROGRAMME 2: CULTURAL AFFAIRS						
Arts & Culture	Number of youth participating in Cultural Programme	Increased number of youth participating in Cultural Programme	Promote social cohesion and national building	3 828	4 057	4 301
Arts & Culture	Number of Job opportunities created for youth carnival artists trained in costume production	Increased number of Job opportunities created for youth carnival artists trained in costume production	Job opportunities for carnival artists created	6 000	6 360	6 751

PROGRAMME AND SUBPROGRAMME	INDICATOR	OUTPUT	OUTCOME	MTEF BUDGET		
				2012/13	2013/14	2014/15
				R'000	R'000	R'000
Arts & Culture	Number of youth participating in Puisano Live Performances	Increased number of youth participating in Puisano Live Performances	Exposure and job opportunities for jazz artists	1 500	1 590	1 685
PROGRAMME 4: SPORT AND RECREATION						
Sport	Number of youth participating in Club Development Programme	Increased number of youth participating in Club Development Programme	Academies supported	15 689	16 630	17 628
Sport	Number of youth participating in Learn to Swim Programme	Increased number of youth participating in Learn to Swim Programme	Reduced number of youth drowning in the province	1 500	1 590	1 685
Recreation	Number of youth participating in Mass Participation Programme	Increased number of youth in Mass Participation Programme	Healthy lifestyles, safe and secure communities created	3 580	3 795	4 023
School Sport	Number of youth participating in Capacity Building	Increased number of youth in Capacity Building	Enabling environment created for growth	2 497	2 647	2 806
School Sport	Number of youth participating in Adventure Camps	Decreased number of youth at risk with the law	Well integrated families and communities	2 149	2 278	2 415

OUTCOMES AND OUTPUTS WHICH SPECIFICALLY TARGETING PEOPLE WITH DISABILITIES

PROGRAMME AND SUBPROGRAMME	INDICATOR	OUTPUT	OUTCOME	MTEF BUDGET		
				2012/13	2013/14	2014/15
				R'000	R'000	R'000
PROGRAMME 2: CULTURAL AFFAIRS						
Arts and Culture	Number of people with disabilities participating in Cultural Programme	Increased number of youth participating in Cultural Programme	Promote social cohesion and national building	3 828	4 057	4 301
PROGRAMME 4: SPORT AND RECREATION						
Sport	Number of people with disabilities participating in Learn to Swim Programme	Increased number of people with disabilities participating in Learn to Swim Programme	Reduced number of people with disabilities drowning in the province	1 500	1 590	1 685
Recreation	Number of people with disabilities participating in Disability Games	Increased number of people with disabilities participating in Disability Games	Improved healthy lifestyle in communities	500	500	500
Recreation	Number of people with disabilities participating in Mass Participation Programme	Increased number of youth in Mass Participation Programme	Healthy lifestyles, safe and secure communities created	3 580	3 795	4 023

OUTCOMES AND OUTPUTS SPECIFICALLY TARGETING WOMEN AND GIRLS EXTERNALLY

PROGRAMME AND SUBPROGRAMME	INDICATOR	OUTPUT	OUTCOME	MTEF BUDGET		
				2012/13	2013/14	2014/15
				R'000	R'000	R'000
PROGRAMME 2: CULTURAL AFFAIRS						
Arts and Culture	Number of women participating in the Pale Ya Rona Carnival	Increased number of women participating in the Pale Ya Rona Carnival	Job opportunities created	6 000	6 360	6 751
Arts and Culture	Number of women participating in Cultural Programme	Increased number of women participating in Cultural Programme	Promote social cohesion and national building	3 828	4 057	4 301
Arts and Culture	Number of women participating in Puisano Live Jazz Performances	Increased number of women participating in Puisano Live Jazz Performances	Exposure and job opportunities for jazz artists	1 500	1 590	1 685

PROGRAMME AND SUBPROGRAMME	INDICATOR	OUTPUT	OUTCOME	MTEF BUDGET		
				2012/13	2013/14	2014/15
				R'000	R'000	R'000
PROGRAMME 4: SPORT AND RECREATION						
Sport	Number of women participating in Club Development Programme	Increased number of women participating in Club Development Programme	Academies supported	15 689	16 630	17 628
Sport	Number of women participating in Capacity Building Programme	Increased number of women participating in Capacity Building Programme	Enabling environment created for growth in the Sport Sector	2 497	2 647	2 806
Sport	Number of women participating in Learn to Swim Programme	Increased number of women participating in Learn to Swim Programme	Reduced number of women drowning in the province	1 500	R1 590	R1 685
Recreation	Number of women participating in Mass Participation Programme	Increased number of women participating in Mass Participation Programme	Healthy lifestyles, Safe and secure communities created	3 580	3 795	4 023
School Sport	Number of women participating in Adventure Camps	Decreased number of women at risk with the law	Well integrated families and communities	2 149	2 278	2 415

ANNEXURES TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 18: SPECIFICATIONS OF RECEIPTS: SPORT, ARTS, CULTURE AND RECREATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than capital assets	82	93	98	96	96	96	101	106	112
Sale of goods and services produced by department (excluding capital assets)	82	93	98	96	96	96	101	106	112
Sales by market establishments	52	56	57	57	57	57	61	64	68
Administrative fees									
Other sales	30	37	41	39	39	39	40	42	44
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Transfers received from:									
Other governmental units									
Universities									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land	34	34	14	37	37	37	38	39	41
Interest	34	34	14	37	37	37	38	39	41
Dividends									
Rent on land									
Sales of capital assets					60	60			
Land and sub-soil assets									
Other capital assets					60	60			
Transactions in financial assets and liabilities	104	155	508	226	166	166	226	237	251
Total departmental receipts	220	282	620	359	359	359	365	382	404

TABLE 19: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	69 160	79 156	77 708	86 794	91 953	91 952	104 620	112 910	120 066
Compensation of employees	28 138	34 956	38 482	44 079	43 681	43 681	72 607	78 731	84 048
Salaries and wages	24 860	30 812	33 966	38 408	38 359	38 662	64 620	70 070	74 803
Social contributions	3 278	4 144	4 516	5 671	5 322	5 019	7 987	8 661	9 245
Goods and services	41 022	44 184	39 208	42 715	48 251	48 261	32 013	34 179	36 018
of which									
Administrative fees	6	14	22	127	109	109	70	183	195
Advertising	4 072	4 307	1 972	1 414	3 709	4 592	1 184	1 477	1 592
Assets <R5000	252	136	71	594	194	53	429	460	487
Audit cost: External	1 474	2 117	2 583	2 600	2 600	2 600	2 500	2 640	2 783
Bursaries (employees)	242	88	247	300	100	111	300	369	389
Catering:									
Departmental activities	296	263	932	900	1 401	1 668	315	342	364
Communication	1 358	2 373	1 907	1 762	3 102	2 737	2 256	2 373	2 492
Computer services	197	2 227	1 291	2 517	1 917	1 511	1 600	1 690	1 781
Cons./prof:business & advisory services			621	1 189	439	439	1 315	1 389	1 464
Cons./prof: Infrastructre & planning									
Cons./prof: Laboratory services									
Cons./prof: Legal cost		148	5	80		106	1 250	1 320	1 391
Contractors	4 850	4 497	4 596	9 322	4 462	5 243	5	5	5
Agency & support/ outsourced services	12 123	13 763	9 643	8 699	12 108	10 219	7 040	7 345	7 701
Entertainment	9		7	32	5	5	20	20	25
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	206	95	115	171	160	157	330	348	367
Inventory: Fuel, oil and gas	38	14		46	6				
Inventory:Learn & teacher support material	2				43	48	2	2	2
Inventory: Materials and supplies		54	34	11	42	41	5	5	5
Inventory: Medical supplies		1					20	21	22
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	10	195	26	84	14	14	4	4	4
Inventory: Stationery and printing	1 781	1 245	1 140	1 078	2 480	2 060	2 466	2 609	2 750
Lease payments	666	958	1 094	920	1 108	1 154	960	1 014	1 069

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<i>Rental and Hiring</i>									
<i>Property payments</i>	2 435	2 420	2 489	1 050	2 447	2 447	3 540	3 738	3 940
<i>Transport provided</i>									
<i>dept activity</i>	4 080	2 954	2 281	3 000	3 504	3 504			
<i>Travel and subsistence</i>	5 677	4 171	6 294	5 091	3 519	3 753	4 001	4 305	4 541
<i>Training & development</i>	735	1 367	607	728	448	426	997	1 045	1 101
<i>Operating payments</i>	147	1	186	70	355	455	5	5	5
<i>Venues and facilities</i>	366	776	1 045	930	3 979	4 809	1 399	1 470	1 543
<i>Interest and rent on land</i>		16	18		21	10			
<i>Interest</i>									
<i>Rent on land</i>									
Transfers and subsidies to:	203	270	162	500	500	501	500	500	530
<i>Provinces and municipalities</i>									
<i>Households</i>	203	270	162	500	500	501	500	500	530
<i>Social benefits</i>			80						
<i>Other transfers to households</i>	203	270	82	500	500	501	500	500	530
Payments for capital assets	1 228	960	717	584	851	851	4 413	2 756	2 850
<i>Buildings and other fixed structures</i>									
<i>Buildings</i>									
<i>Other fixed structures</i>									
<i>Machinery and equipment</i>	1 211	960	660	584	851	851	4 413	2 756	2 850
<i>Transport equipment</i>									
<i>Other machinery and equipment</i>	1 211	960	660	584	851	851	4 413	2 756	2 850
<i>Heritage Assets</i>									
<i>Specialised military assets</i>									
<i>Biological assets</i>									
<i>Land and sub-soil assets</i>									
<i>Software and other intangible assets</i>	17		57						
Payments for financial assets	60	7	601		10	10			
Total economic classification	70 651	80 393	79 188	87 878	93 314	93 314	109 533	116 166	123 446

TABLE 20: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: CULTURAL AFFAIRS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	26 229	28 068	29 848	48 299	46 400	46 396	68 678	72 428	76 237
Compensation of employees	8 496	7 485	8 702	11 763	10 703	10 703	25 321	27 458	29 312
Salaries and wages	7 485	6 585	7 725	10 234	9 498	9 622	22 535	24 438	26 088
Social contributions	1 011	900	977	1 529	1 205	1 081	2 786	3 020	3 224
Goods and services	17 733	20 583	21 146	36 536	35 697	35 693	43 357	44 970	46 925
of which									
Administrative fees	20	50	112	39					
Advertising	514	2 220	1 152	2 241	2 562	2 400	4 653	4 764	5 022
Assets <R5000	45	8	22	151	47	47	47	49	51
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities	1 627	1 376	479	1 316	5 084	4 955	2 615	2 759	583
Communication	281	276	319	418	424	470	389	411	2 548
Computer services									
Cons/prof:business & advisory services	556	515	418	190	621	569			
Cons/prof: Infrastructre & planning				450					
Cons/prof: Laboratory services									
Cons/prof: Legal cost				250			500	528	557
Contractors	768	1 842	8 571	11 181	8 624	8 629	9 855	10 407	10 934
Agency & support/ outsourced services	10 120	11 191	7 487	14 231	11 403	11 702	17 524	17 976	18 732
Entertainment									
Fleet Services (F/ SER)				180					
Housing									
Inventory: Food and food supplies		78	1	81			10	11	12
Inventory: Fuel, oil and gas				25					
Inventory: Military stores									
Inventory: Other consumables	5	33	74	55	1	1			
Inventory: Stationery and printing	27	235	25	466	61	276	511	540	570
Lease payments	274	73	24	72	270	18			
Rental and Hiring									
Property payments	4		23		205	53			
Transport provided dept activity	1 131	1 028	885	1 708	1 297	1 309	2 770	2 825	2 967
Travel and subsistence	1 318	1 146	414	1 612	1 438	1 360	1 832	1 934	2 037
Training & development		30	13	638	25	55	230	243	256
Operating payments	121		132	182	447	384	1 058	1 076	1 126
Venues and facilities	922	482	995	1 050	3 188	3 465	1 363	1 447	1 530
Interest and rent on land									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Interest									
Rent on land									
Transfers and subsidies to:	11 360	11 698	12 827	30 000	33 477	33 477	13 106	12 370	13 400
Provinces and municipalities		1 300		20 000	20 000	20 000			
Provinces ²									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities ³		1 300		20 000	20 000	20 000			
Municipal bank accounts		1 300		20 000	20 000	20 000			
Other transfers									
Non-profit institutions	11 349	10 396	12 827	10 000	13 477	13 477	13 106	12 370	13 400
Households	11	2							
Social benefits	9	2							
Other transfers to households	2								
Payments for capital assets	117	184	101	120	92	92	210	114	142
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	117	184	101	120	92	92	210	114	142
Transport equipment									
Other machinery and equipment	117	184	101	120	92	92	210	114	142
Heritage Assets									
Specialised military assets									
Software and other intangible assets									
Payments for financial assets						4			
Total economic classification	37 706	39 950	42 776	78 419	79 969	79 969	81 994	84 912	89 779

TABLE 21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: LIBRARY AND ARCHIVE SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	7 592	5 968	5 113	11 040	7 559	7 497	12 647	13 878	18 427
Compensation of employees	4 102	3 028	2 641	3 992	3 003	2 908	7 185	7 791	8 317
Salaries and wages	3 589	2 653	2 315	3 413	2 672	2 577	6 393	6 934	7 402
Social contributions	513	375	326	579	331	331	792	857	915
Goods and services	3 490	2 940	2 472	7 048	4 556	4 589	5 462	6 087	10 110
of which									
Administrative fees	72	1	90	117	5	5	55	57	61
Advertising			48	105	650	650	340	357	377

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Assets <R5000		2		83	14	14	322	340	357
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities	66	59	70	116	121	121	178	181	190
Communication	114	21	24	122	40	40	50	52	54
Computer services	1 258	182		550			70	574	78
Cons/prof:business & advisory services	8	13	5	3 090					
Contractors								2010	5619
Agency & support/ outsourced services	583	1 271	360	1 362	2 012	1 970	1 865	1 453	2 043
Entertainment									
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies				5					
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material	19	735	268	200	214	214	40	42	44
Inventory: Materials and supplies		1							
Inventory: Other consumables				60					100
Inventory: Stationery and printing	41	18	29	78	38	38	45	48	160
Lease payments									
Rental and Hiring									
Property payments									
Transport provided dept activity	2					20			
Travel and subsistence	301	124	245	245	78	249	210	220	238
Training & development	121	155	102	294	103	581	45	47	50
Operating payments	905	358	1 231	600	1 261	667	2 237	701	739
Venues and facilities				21	20	20	5	5	
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	36 393	50 557	58 542	59 563	59 563	59 617	37 287	62 807	62 807
Provinces and municipalities	36 361	50 556	58 429	59 563	59 563	59 563	37 287	62 807	62 807
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3	36 361	50 556	58 429	59 563	59 563	59 563	37 287	62 807	62 807

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Municipal bank accounts	36 361	50 556	58 429	59 563	59 563	59 563	37 287	62 807	62 807
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	32	1	113			54			
Social benefits	32	1	113			54			
Other transfers to households									
Payments for capital assets	24	136		104	160	160	19 300	253	314
Buildings and other fixed structures							19 200		
Buildings							19 200		
Other fixed structures									
Machinery and equipment	24	136		104	160	160	100	253	314
Transport equipment									
Other machinery and equipment	24	136		104	160	160	100	253	314
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets					6	14			
Total economic classification	44 009	56 661	63 655	70 707	67 288	67 288	69 234	76 938	81 548

TABLE 22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SPORT AND RECREATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	126 870	151 881	130 203	134 378	142 928	142 890	125 190	132 826	140 275
Compensation of employees	34 421	46 976	50 643	60 206	42 863	42 641	26 328	28 435	30 340
Salaries and wages	30 464	41 941	45 117	52 007	36 822	36 600	23 432	25 307	27 003
Social contributions	3 957	5 035	5 526	8 199	6 041	6 041	2 896	3 128	3 337
Goods and services of which	92 449	104 905	79 560	74 172	100 065	100 249	98 862	104 391	109 935
Administrative fees	4	114	347	100	223	230	266	280	294
Advertising	44 122	40 703	8 537	11 054	7 643	8 983	1 335	1 410	1 486
Assets <R5000	156	572	74	799	132	250	200	211	223
Audit cost: External									
Bursaries (employees)									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Catering:									
Departmental activities	6 860	7 971	10 056	8 610	4 527	3 718	5 575	5 887	6 179
Communication	1 583	1 464	1 506	1 383	1 217	1 329	1 102	1 164	1 226
Computer services									
Cons/prof:business & advisory services	677	25	26			18	60	63	66
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost			418						619
Contractors	857	14 546	19 679	5 754	23 449	21 920	28 952	30 574	31 455
Agency & support/ outsourced services	13 253	10 531	10 110	16 507	15 243	16 874	14 194	14 989	15 805
Entertainment									
Fleet Services (F/ SER)				50					
Housing									
Inventory: Food and food supplies	6	9	7	56	35	35	72	76	80
Inventory: Fuel, oil and gas		1					120	127	134
Inventory:Learn & teacher support material									
Inventory: Materials and supplies		1			6	6			
Inventory: Medical supplies	108	185	74	132	172	154			
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	15 564	15 416	10 222	11 921	15 235	17 495	16 510	17 435	18 389
Inventory: Stationery and printing	256	141	213	650	637	446	647	684	752
Lease payments	780	536	515	978	400	264	502	530	559
Rental and Hiring									
Property payments	310	622	664	1 207	752	652	625	660	696
Transport provided dept activity	2 351	3 189	3 196	2 568	2 666	3 847	4 430	4 678	4 935
Travel and subsistence	2 453	4 615	2 966	5 185	8 996	6 833	8 566	9 045	9 541
Training & development	197	267	50	1 111	1 446	1 448	287	296	312
Operating payments		679	4 591		14 047	9 871	13 619	14 382	15 180
Venues and facilities	2 912	3 318	6 309	6 107	3 239	5 876	1 800	1 900	2 004
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	10 304	14 568	7 084	3 900	5 919	5 919	6 267	5 581	5 810

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Provinces and municipalities	1 200	5 490	1 600						
Municipalities3	1 200	5 490	1 600						
Municipal bank accounts	1 200	5 490	1 600						
Universities and technikons	800	1 400	400		900	900			
Non-profit institutions	7 621	7 591	5 011	3 900	5 000	5 000	6 267	5 581	5 810
Households	683	87	73		19	19			
Social benefits	259	87	41		19	19			
Other transfers to households	424		32						
Payments for capital assets	83 515	2 505	425	316	410	410	619	314	552
Buildings and other fixed structures	83 029	871	110						
Buildings			110						
Other fixed structures	83 029	871							
Machinery and equipment	486	1 603	315	316	410	410	619	314	552
Transport equipment									
Other machinery and equipment	486	1 603	315	316	410	410	619	314	552
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets		31							
Payments for financial assets			32			38			
Total economic classification	220 689	168 954	137 744	138 594	149 257	149 257	132 076	138 721	146 637

Table 23: Payments and estimates by economic classification: Community Library Services Grant (Library and Archives Services)

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	2 061	1 838	1 435	2 500	2 500	2 500	6 940	5 611	9 247
Compensation of employees							2 823	3 006	3 202
Salaries and wages							2 512	2 675	2 849
Social contributions							311	331	353
Goods and services	2 061	1 838	1 435	2 500	2 500	2 500	4 117	2 605	6 045
of which									
Administrative fees	70		78	80	80	80	40	89	89
Advertising						33	305	310	315
Assets <R5000							300	83	
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental activities	70	4	8	20	20	20	105	22	22

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<i>Communication</i>									
<i>Computer services</i>	510			550	550	550	1 400		
<i>Agency & support/outsourced services</i>	535	982	200	874	874	874		786	4 304
<i>Inventory: Learn & teacher support material</i>		721	263	200	200	200		516	516
<i>Inventory: Stationery and printing</i>				46	46	46			
<i>Travel and subsistence</i>	224	80		80	80	80	75	89	89
<i>Training & development</i>	30	6		150	150	150	30	210	210
<i>Operating payments</i>	622	45	886	500	500	467	1 862	500	500
<i>Venues and facilities</i>									
<i>Interest and rent on land</i>									
<i>Interest</i>									
<i>Rent on land</i>									
Transfers and subsidies to:	31 305	45 500	49 603	52 216	52 216	52 216	30 285	55 000	55 000
<i>Provinces and municipalities</i>	31 305	45 500	49 603	52 216	52 216	52 216	30 285	55 000	55 000
<i>Provinces2</i>									
<i>Provincial Revenue Funds</i>									
<i>Provincial agencies and funds</i>									
<i>Municipalities3</i>	31 305	45 500	49 603	52 216	52 216	52 216	30 285	55 000	55 000
<i>Municipal bank accounts</i>	31 305	45 500	49 603	52 216	52 216	52 216	30 285	55 000	55 000
<i>Other transfers to households</i>									
Payments for capital assets							19 200		
<i>Buildings and other fixed structures</i>							19 200		
<i>Buildings</i>							19 200		
<i>Biological assets</i>									
<i>Land and sub-soil assets</i>									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	33 366	47 338	51 038	54 716	54 716	54 716	56 425	60 611	64 247

Table 24: Payments and estimates by economic classification: Mass Sport and Recreation Participation Programme Grant (Sport and Recreation)

Vote 11 - Sport, Arts, Culture and Recreation • EPRE • 2012/13

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	42 450	54 298	60 534	70 948	70 948	70 948	71 706	75 906	80 210
Compensation of employees	6 171	9 717	10 777	14 218	14 218	10 557	5 868	6 196	6 543
Salaries and wages	6 158	9 692	10 709	14 192	14 192	10 529	5 223	5 515	5 824
Social contributions	13	25	68	26	26	28	645	681	719
Goods and services	36 279	44 581	49 757	56 730	56 730	60 391	65 838	69 710	73 667
of which									
Administrative fees	2	114	304	100	100	100	201	212	224
Advertising	1 019	1 961	3 785	7 760	7 760	7 760	887	937	987
Assets <R5000	36	155	14	819	819	159	150	158	167
Catering:									
Departmental activities	5 166	6 319	8 831	7 910	7 910	7 288	5 150	5 523	5 915
Communication	100	57	93	573	573	1 063	803	848	894
Computer services									
Cons./prof.business & advisory services		5	4						
Contractors	814	8 773	5 194	5 754	5 754	5 754	3 662	3 867	4 076
Agency & support/outsourced services	10 530	5 404	7 499	10 354	10 354	11 381	10 140	10 708	11 286
Inventory: Food and food supplies	2	2		37	37	4	54	57	60
Inventory: Fuel, oil and gas		1							
Inventory: Learn & teacher support material									
Inventory: Materials and supplies		1							
Inventory: Medical supplies	67	196	17	132	132	132	120	127	134
Inventory: Other consumables	13 007	14 905	9 903	9 786	9 786	9 777	16 505	17 429	18 370
Inventory: Stationery and printing	150	130	116	561	561	561	517	546	575
Lease payments	398	366	294	850	850	850	252	266	280
Rental and Hiring									
Property payments	51	153	303	980	980	980	280	296	312
Transport provided dept activity	1 688	2 336	2 417	2 588	2 588	2 568	4 360	4 704	5 058
Travel and subsistence	367	1 057	569	4 185	4 185	3 975	7 507	7 927	8 355
Training & development	182	267		112	112	95	56	59	62
Operating payments	243	663	4 429			4 283	13 589	14 350	15 125
Venues and facilities	2 457	1 716	5 985	4 229	4 229	3 661	1 605	1 696	1 787
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	2 260	2 629	1 724				2 000	2 200	2 310
Provinces and municipalities		1 740	1 600						
Municipalities3		1 740	1 600						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Municipal bank accounts		1 740							
Non-profit institutions	2 260	889	93				2 000	2 200	2 310
Households			31						
Other transfers to households									
Payments for capital assets	268	1 485	178	200	200	200	224	224	224
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	268	1 454	178	200	200	200	224	224	224
Transport equipment									
Other machinery and equipment	268	1 454	178	200	200	200	224	224	224
Software and other intangible assets		31							
Payments for financial assets									
Total economic classification	44 978	58 412	62 436	71 148	71 148	71 148	73 930	78 330	82 744

TABLE 25: TRANSFERS TO LOCAL GOVERNMENT: SPORT, ARTS, CULTURE AND RECREATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category A	17 299	21 819	20 840	44 347	49 947	49 947	14 837	28 097	28 097
Ekurhuleni	6 159	6 179	6 220	27 400	27 400	27 400	2 775	7 997	7 997
City of Johannesburg	7 140	8 120	8 400	9 547	9 547	9 547	6 872	10 600	10 600
City of Tshwane	4 000	7 520	6 220	7 400	13 000	13 000	5 190	9 500	9 500
Category B	19 062	30 987	37 186	34 400	28 800	28 800	21 950	33 710	33 710
Nokeng tsa Taamane	1 910	3 340	3 400	2 800					
Kungwini	3 575	3 340	3 400	2 800					
Emfuleni	682	4 682	5 150	7 200	7 200	7 200	1 730	7 450	7 450
Midvaal	2 044	3 289	3 400	2 800	2 800	2 800	3 940	3 850	3 850
Lesedi	3 421	4 349	4 320	3 850	3 850	3 850	2 770	4 460	4 460
Mogale City	3 240	4 279	4 300	5 400	5 400	5 400	4 770	5 750	5 750
Randfontein	1 591	4 329	3 400	2 600	2 600	2 600	2 820	3 850	3 850
Westonaria	2 599	3 379	3 316	2 600	2 600	2 600	2 240	3 850	3 850
Merafong City			6 500	4 350	4 350	4 350	3 680	4 500	4 500
Category C	1 200	4 540	2 003	816	816	816	500	1 000	1 000
Metsweding		1 330	500						
Sedibeng		2 630	500						
West Rand	1 200	580	1 003	816	816	816	500	1 000	1 000
Total departmental transfers to local government	37 561	57 346	60 029	79 563	79 563	79 563	37 287	62 807	62 807

VOTE 12

DEPARTMENT OF FINANCE

To be appropriated	R1 322 700 000
Responsible MEC	MEC for Finance
Administering department	Department of Finance
Accounting officer	Head of Department

1. OVERVIEW

Vision

The Gauteng Department of Finance sets for itself the following vision:

To be an activist, developmental and interventionist department, providing strategic and operational support to the province, towards the achievement of inclusive growth.

Mission

We are a strategic, pro-active and value adding partner that promotes and enhances effective service delivery by:

- Ensuring operational efficiencies;
- Instilling sound corporate governance;
- Ensuring innovation and leading edge technologies and processes; and
- Professionalizing the public service and increasing productivity.

Overview of the main services

The Department's purpose is to improve information and communications technology (ICT) and corporate governance, making Gauteng's government a sound, innovative, integrated and connected government.

The GDF has aligned its services to contribute to the priority outcome: Effective Public Service, to be expressed through the following outputs:

- Output 1: Service delivery quality and access;
- Output 2: Human Resource Management and development;
- Output 3: Business processes, systems, decision rights and accountability;
- Output 4: Corruption tackled effectively;
- Output 5: Effective financial management; and
- Output 6: Performance monitoring and evaluation.

Key strategic objectives

The strategic objectives of the GDF, set out in the 2009 – 2014 Strategic Plan, are derived from an analysis of the environment, key challenges and strategic issues that the Department should address. The GDF has revised the strategic plan for the remainder of the term 2012-2014 as follows:

- Be a centre of excellence in the public sector on strategic and innovative information solutions
- Position the organisation as a reference point in the public sector for effective solutions to service delivery challenges.
- Provide business intelligence and support to executive planning and decision processes across GPG, and ensure accurate reporting and accountability.
- Ensure sound corporate governance in the province and provide robust resource management services
- Provide strategic leadership and technical support in corporate governance, and evaluate strategies funded

through projects and other initiatives to ensure that they are aligned with provincial priorities and principles of Batho Pele.

- Provide proactive strategic and operational institutional support to stakeholders, thus enabling them to deliver quality services
- Provide strategic and operational institutional support for an effective and responsive service management framework in key service areas;
- Provide integrated and efficient systems and processes; and
- Participate in strategic partnerships which support the work of the Department.
- Ensure cost efficiencies and consolidate resources for economies of scale
- Develop, maintain and provide innovative systems and processes which are responsive to the needs of GPG departments
- Be a preferred employer, attracting and retaining highly skilled and performing individuals
- Strive to develop a professional organisation with high standards and objectives;
- Develop the skills and competencies of GDF employees; and
- Manage and reward a high performance culture.

Acts, rules and regulations

- Basic Conditions of Employment Act, 1997;
- Division of Revenue Act (DORA), 2008;
- Prevention of Corruption and Combating of Corrupt Activities Act, 2004;
- Municipal Finance Management Act, 2004;
- Broad-Based Black Economic Empowerment Act, 2003;
- The Tender Board Repeal Act, 2002;
- Preferential Procurement Policy Framework Act, 2000;
- Promotion of Administrative Justice Act, 2000;
- Promotion of Access to Information Act, 2000 (Act 2 of 2000);
- Municipality Systems Act (2000) and Development Facilitation Act (1995);
- Public Finance Management Act, 1999 ;
- Employment Equity Act, 1998 ;
- Public Service Laws Amendment Act, 1997;
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997);
- Borrowing Powers of Provincial Government Act, 1996 (Act 48 of 1996);
- The Constitution of the Republic of South Africa, 1996;
- The National Archives Act, 1996;
- Labour Relations Act, 1995;
- Occupational Health and Safety Act, 1995;
- Public Service Act, 1994 Regulations and Delegations; and
- Government Employees Pension Law.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

Outcome 8A: An efficient, effective and development oriented public service

The GDF started the financial year 2011/12 as a fully reconfigured and integrated department, on course to deliver on its mandate. Within the broader strategic priorities of Gauteng, an organisational strategic review process was conducted in the GDF to identify and prioritise the focus areas of the Department in line with the provincial outcomes. The new structure was approved by the Department of Public Service Administration (DPSA) in June 2011. Employees were then placed according to the agreed matching and placing process, to ensure the organisation fulfils its mandate as the financial hub of the province.

The past financial year has seen the GDF making significant progress on key projects aimed at ensuring that it implements its mandate effectively. One notable project is the restructuring of the Gauteng Shared Service Centre (GSSC). Following the Barkofield Review of the GSSC, EXCO endorsed the model of the shared services centre as a delivery vehicle, but agreed that a hybrid model should be adopted in order to address departmental needs, characterised by the following:

- A much smaller, strategically positioned and highly focused shared service model;
- Some functions to remain centralised within the shared service centre and some decentralised to departments based on the type and method of service delivery to citizens by a specific department;

- Within the second quarter of the 2010/11 financial year, a list of goods and services to be centralized and decentralised;
- Improved systems and capacitation of departments to conduct their own procurement to assist with the promotion of local procurement; and
- Prioritisation of local procurement including the incorporation of best procurement practices.

As a result the GDF initiated a project to reconfigure the provision of support services.

Output 1: Service delivery quality and access

Bringing government services closer to Gauteng communities through e-Government initiatives has been a key focus for the financial year under review. The Department has sought to align information communications technology projects with the ICT strategy of the GPG. EXCO has approved the revised business case of the Gauteng Broadband Project (G-Link). GPG has embarked on the convergence of their ICT infrastructure throughout the province, in an effort to improve service delivery as well as create jobs and realize cost savings. The G-Link programme is key contributor to this. In April 2011, the Department established the G-Link Programme Management Office (PMO), the main function of which is to ensure that the province rolls out broadband during the current political term of Government. A G-link transaction advisor has been appointed.

The transaction advisor has been tasked with:

- Development of the procurement strategy, funding mix or funding strategy, rollout model and associated cost structure and budget;
- Providing the province with a clear view of how much G-link will cost and how it will be funded;
- Development of business and technical requirements specifications;
- Development of a Request for Proposal (RFP);
- Participating in specialized aspects of tender evaluation; and
- Development of implementation and maintenance contracts or concession contracts depending on the recommended procurement method.

During the year under review, the Department has successfully collaborated with the Office of the Premier (OoP) in implementing the Public Liaison Hotline (Premier's Hotline). The hotline provides a single point of contact for Gauteng citizens and enables GPG departments and municipalities to handle and resolve service delivery queries. Processes and systems have been implemented to ensure that the hotline escalates unresolved service delivery queries to Public Liaison Officers for resolution.

The GDF continues to promote access to opportunities for doing business with government. The Procurement Services and Vendor Management unit has maintained the vendor data base by registering 2 977 new suppliers and updating 4 074 vendors. Internal and external vendor awareness sessions are being conducted in order to provide support to GPG departments and suppliers; by the end of January 2012, 33 internal sessions held with 490 attendees. 19 external vendor awareness sessions were conducted between April 2011 and January 2012, with 1 676 attendees registered.

Output 2: Human Resource management and development

The Department places emphasis on transforming the human resource environment in GPG. Automation of the Hire-to-Retire processes has received much attention. The Department has seen the benefits of the HR initiatives, particularly in the area of recruitment. Phase 1 of the E-recruitment model was deployed at the urban Thusong centre in Maponya Mall and a total of 6 653 candidates (4 791 candidates between April 2011 to January 2012) visited the centre since its opening in February 2011. The development of Phase 2 of the E-recruitment model has been finalised and is ready for piloting at the GDF. The Internal Human Resource function of Phase 2 will take effect from March 2012. The current benefits of the model is the reduced turnaround times for the submission of electronic curriculum vitae to departments and the automation process also significantly reduces the number of paper based applications.

The automated function Human Resource 21 and 24 (request to terminate, and exit interview) forms have been successfully completed within GDF and before the end of the financial year will be rolled out to the OoP and the DED.

The Department has completed the identification of functions that could be developed to GPG departments. Some quick wins were realised in the implementation of this project, such as leave functions which were successfully handed over to the Department of Health and Social development and the Department of Education. This in

effect means that these departments can capture leave information at their various entities. The project is now at a stage where the number of staff that is going to follow the identified functions in relation to the migration has been determined.

The Organisational Development (OD) unit has continued to assist departments during the GPG reconfiguration process. The structures of the five departments were consulted on with Department of Public Service and Administration and they are in the process of resolving the outstanding issues before the end of the 2011/12 financial year.

The Department continues to experience challenges in recruiting and retaining critical skills. There is a national shortage of ICT skills. GPG generally uses cutting-edge technologies relative to its peers and some private sector entities. Consequently, employees are targeted and poached. The situation is exacerbated by the fact that GPG is not always in a position to offer competitive salaries to match those in the private sector. The limitation of ongoing training is the 1 per cent of the salary bill that we have to adhere to. Generally, ICT training is expensive. This situation has resulted in a high vacancy rate within the province; currently, the Technical Support Service unit under GDF has an average vacancy rate of 40 per cent. The current challenges in specialist and scarce skills include the areas of Enterprise Resource Planning (ERP), document management such as Livelink, Systems Development and SharePoint (Microsoft). The inability to retain key resources results in depleting the pool of experience within GDF's ICT environment, and has a direct impact on operations and the implementation of major ICT projects within the province.

Output 3: Business process, systems, decision rights and accountability

Procurement relating to critical functions and essential goods and services such as clinical care will be delegated to line departments as well as the site of delivery so as to ensure timely and quality service delivery. The project to implement this decision is at an advanced stage. Functions (procurement, human resources and finance) will be migrated from GDF to GDH, GDSD, GDARD, GDSACR, GDCS and GDE by 1 April 2012. Human Resource functions to be moved back to departments include leave administration, response handling for job applications, employee exits - State guarantee, freezing or unfreezing of salaries, and labour investigations. Finance functions include accounts payable – administration of invoice exceptions and provisioning payments; payroll – overtime processing; and cashbook – accounting for cash received. Procurement Functions covers all department-specific procurement, including Requests for Proposal (RFP), Requests for Quotation (RFQ), tenders and contracts.

The GDF continues to implement its initiatives to improve service delivery across GPG. It has rolled out the Invoicing and Receipting Engine (IRE) to 34 hospitals and 3 Social Development sites. This system collects patient fees and reconciles cash payments made at pay points to the bank account and the patient account. This removes the need to have money in the suspense account. Money is cleared and allocated to the correct account as soon as it is received.

The GDF remains focused on reducing the cost of ICT service providers to the GPG by consolidating and leveraging on existing ICT investments. The Data Centre is one area where the Department has started the process of consolidation. The bid evaluation for the fully managed Data Centre tender is currently underway. It is anticipated that it will be completed by end of April 2012, with the anticipated awarding of the tender by May 2012.

The establishment of the Security Operations Centre was commissioned on 1 April 2011. There has been a decline in security threats and a marked improvement in patch management. We continue to see improvements in the reduction of bad events throughout the ICT environment within the province. Patch management is presently at its highest levels ever within the province.

Output 4: Corruption tackled effectively

The effective prevention and detection of corruption cases, enforcement and compliance continues to be a key focus area for the Department. Forensic Services continuously receives reports from the National Anti Corruption hotline through the Office of the Public Service Commission (OPSC). These are then disseminated to the respective departments for investigation. The departments provide feedback on the progress of cases, and finalised reports, to the relevant stakeholders. Forensic Services provide quarterly reports to the OPSC on the status of cases and provide reports of finalised cases as and when they are submitted by departments. During the financial year under review, Forensic Services has concluded 38 forensic investigations and fraud risk assessments in respect of all requests received. A further audience of 600 was reached through our interactive fraud awareness workshop sessions with GPG employees.

Fraud prevention plans were implemented and maintained in each GPG department. In close cooperation with departments, the hotline case backlog as reported by the Office of the Public Service Commission was reduced by half and strategies have been put in place to achieve a case resolution rate of above 80 percent.

Output 5: Effective financial management

The Department has tightened controls over procurement procedures across provincial government. There was a review of the Procurement Framework to promote Broad Based Black Economic Empowerment, access, job creation and service delivery. In this regard, a database of pre-qualified and accredited suppliers has been established. The database is regionalised and localised, and will be used on a rotational basis for all purchases valued up to R500 000. This improvement enables the province to procure by region, and to procure from cooperatives.

The Contracts Management tender was awarded in December 2011 and the contracted supplier commenced with the project in February 2012. It is planned that all participating departments will be utilizing the system by the end of April 2012.

Working closely with the departmental risk management and internal risk control units, Gauteng Audit Services (GAS) has continued to monitor the implementation of audit recommendations. The status of implementation is then reported to the GPG Heads of Departments on a monthly basis and to the Audit Committees on a quarterly basis to ensure effective monitoring and interventions. Internal audit plans are focused not only on auditing the key service delivery priorities as per the departmental strategic risk assessments and Strategic Plans, but also on playing a role in helping departments address critical findings raised by the Auditor General (AG) by ensuring that management puts in place adequate, efficient and effective internal controls within their operations and financial processes.

Gauteng Audit Services is geared towards 100 per cent achievement of the planned audit coverage for the 2011/12 financial year. The Department has completed audits in line with the approved risk-based internal audit plans covering key service delivery areas in all departments as well as findings and key control weaknesses identified by the Auditor General. Resources continue to be a challenge; however, the Department has managed to bring down the vacancy rate to 12 per cent and the recruitment process is currently underway with the aim of filling all remaining vacant posts by 1 April 2012.

The following are some of the areas that the Department has audited to assist GPG departments to achieve clean audits by 2014:

- Performance information;
- Interim financial statements;
- Review of implementation of management action plans to address Auditor General findings; and
- Tracking of implementation of internal audit recommendations.

Status shows significant improvement in the implementation of audit recommendations, with overall 83 per cent implementation for 2009/10 and 64 per cent implementation for the 2010/11 audits.

The Department has implemented an effective risk management strategy that responds to key risk areas. Through the Business Continuity processes, key risks in the GDF ICT environment were identified. These include aged infrastructure, high cost of licenses (sustainability) and ICT governance, as a requirement of the State Information Technology Agency (SITA) Act. This exercise informs the GDF ICT Strategy going forward.

Output 6: Performance monitoring and evaluation

Government has always had the need to monitor the progress of its programmes, projects and strategic development initiatives. However, the state of monitoring has varied, with manual methods are still being used in many areas of data collection whilst most monitoring is based on spreadsheets which makes it difficult to produce meaningful reports. The GDF needed to put in place a framework and supporting technologies to ensure that the Department practices good governance and that its resources are managed effectively and efficiently in line with the prescripts of PFMA. In light of this, the GDF introduced a Strategy Performance Management module to the existing business intelligence application. The module outlines the principles for the development of good indicators and targets specific to the outcomes that the Department is pursuing. The project was successfully piloted in the Procurement business unit.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

Outcome 8A: An efficient, effective and development oriented public service

Output 1: Service delivery quality and access

To contribute to the province-wide turnaround strategies as well as supporting the GDF strategic plan, the Department has adopted the ICT strategy as the key strategy to drive transformation. ICT initiatives in the province are coordinated through the Political Steering Committee consisting of the MECs for Economic Development, Finance and Education. The roll out of G-Link is central to the implementation of key elements of the GPG ICT Strategy.

The implementation partner will be tasked to roll out the network infrastructure from April 2012 to 2014. Rolling out the network infrastructure will take into consideration the current Gauteng On-line network and other Metro networks to minimise total capital cost outlay. It will be followed by the rollout of key e-government services through the Gauteng On-line network taking into consideration key government priorities and other departmental priorities. This will be done in 2013 and 2014.

Output 2: HR management and development

As part of automating the human resource manual processes, the Department will roll out Phase 2 of the e-Recruitment model, which includes short listing on the system, SMS notification, reports, advertisement library, electronic and searchable database. The automated termination system will be extended to two more GPG departments.

The Organisational Development unit will assist GPG departments that have split in the previous financial year with their cleanup projects.

Output 3: Business process, systems, decision rights and accountability

The project to implement procurement relating to critical functions and essential goods and services such as in clinical care delegation to the line departments is at an advanced stage.

In a post-migration environment, the unit will be focusing on consolidating and building on the existing range of services as well as ensuring that roles and responsibilities in the areas of Contracts Management and Transversal Agreements is implemented. It is also likely that the Department will continue to render services to certain GPG departments as the various phases of the migration unfold.

The key focus areas are listed below:

- Administration and maintenance of the GPG wide Vendor Database ensuring that targeted enterprises are adequately represented;
- Maintenance of the GPG catalogue of goods and services;
- Maintaining the high integrity of tender advertising and closing process;
- Maintaining fast, accurate invoice data processing as well as implementation and support of strategic Accounts Payable automation projects for GPG;
- Provide strategic support and troubleshooting advice to the province in the purchasing of goods and services; and
- Provide Contracts Management System Administration that will ensure optimal usage of functionality with the view of improving management information through enhanced reporting and increasing processing speed.

The primary focus of the Technology Support Service for 2012/13 is to maintain the stability of GPG's ICT services offered. Key ICT strategic objectives and initiatives are:

- Implement a modern, reliable and secured infrastructure by maintaining 95 percent infrastructure availability;
- Optimise utilization of ICT applications by implementing or improving 17 business applications including provisioning of automated scanning facilities for additional GPG entities;
- Provide innovative, integrated and interoperable systems by introducing a fully managed Data Centre for the province and reduction of server rooms within GPG. Provide 80 per cent of services through the Contact Centre;
- Bridge the digital divide by implementing an additional 636 School computer laboratories and ensuring that the 2200 school computer laboratories are properly managed; and
- Reduce ICT operational costs by forming strategic partnerships with key service providers.

Output 4: Corruption tackled effectively

During the coming year, the Unit will continue to provide forensic services that include the prevention, detection and investigation of fraud and corruption in all GPG departments. This will be achieved through conducting investigations into reported incidents of fraud and corruption; fraud detection reviews; fraud risk assessments; assistance in employee dispute resolution; and heightening awareness through online and interactive fraud and corruption awareness campaigns. The target is to:

- Complete 100 per cent forensic investigations commissioned as per agreed terms of engagement;
- Conduct 11 fraud detection reviews and 11 fraud risk assessments;
- Update, maintain and implement 11 fraud prevention plans for GPG departments; and
- Conduct 50 fraud and corruption awareness workshops.

Output 5: Effective financial management

During the coming year, the division will continue to provide internal audit services by performing risk and compliance audits, and computer and performance audits covering critical areas in line with approved internal audit plans based on the top strategic risks of the GPG departments, focusing on key service delivery areas. The GPG is aiming to achieve clean audit reports by 2014, and Gauteng Audit Services continues to provide assistance to departments in this regard. This includes a focus on key control areas highlighted by the Auditor General to ensure continuous improvement with regard to internal controls, governance and risk management processes. The Department will also continue to track and monitor the implementation of audit recommendations. The status of implementation will be reported to the Audit Committees on a quarterly basis to facilitate appropriate monitoring and oversight.

Sub-Programme: Risk and compliance audit

The target for the 2012/13 financial year is to conduct 96 risk and compliance audits focusing on key service delivery areas and key control areas identified by the Auditor General.

Sub-Programme: Computer audit

The target for the 2012/13 financial year is to conduct 26 computer audits in line with the identified departmental information technology risks, and provide ad hoc advisory services on new IT systems and projects.

Sub-Programme: Performance audit

The target for the 2012/13 financial year is to conduct 26 performance audits focusing on supply chain management in all GPG departments.

Sub-Programme: Audit Centre of Excellence

- Manage the internal audit tracking system to monitor implementation of audit recommendations by departmental management and reporting results to the GPG Heads of Departments and Audit Committees;
- Ongoing implementation of the Gauteng Audit Services quality assurance programme to ensure consistent compliance with current international standards for the professional practice of internal auditing of the Institute of Internal Auditors (IIA);
- Monitor the implementation of business unit specific policies and procedures, and internal audit methodologies, in line with best practices; and
- Strengthen the effective and efficient use of the TeamMate audit software.

Output 6: Performance monitoring and evaluation

The GDF will continue to work closely with the Gauteng Planning Commission to harmonise the planning and reporting activities of departments.

The GDF will add value to this process by ensuring that there are common platforms to facilitate ease of reporting within GPG. Government information technology systems (including networks, platforms, applications and data) must 'talk' to each other, allowing for automatic sharing and exchange of data, information and systems. The GDF will drive the reduction of complexity by standardising and integrating where appropriate.

4. REVENUE AND FINANCING

4.1 Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: FINANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	1 094 466	1 287 042	1 265 790	1 270 136	1 294 839	1 349 913	1 322 700	975 670	1 021 538
Total receipts	1 094 466	1 287 042	1 265 790	1 270 136	1 294 839	1 349 913	1 322 700	975 670	1 021 538

Departmental receipts consist of equitable share as a form of transfers from national government. The department's equitable share decreased from R1 billion in 2008/09 to R975 million in 2013/14, the significant decrease is due to the period end of the GoL contract in 2012/13 financial year.

4.2 Departmental receipts

TABLE 2.: DEPARTMENTAL RECEIPTS: FINANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	752	786	936	806	1 050	1 059	990	1 000	1 010
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land									
Sales of capital assets			62						
Transactions in financial assets and liabilities	5 459	1 955	4 561	535	1 000	1 004	750	800	850
Total departmental receipts	6 211	2 741	5 559	1 341	2 050	2 063	1 740	1 800	1 860

Departmental receipts consist of equitable share as well as transfers from national government. Other sources of revenue comprise gym membership fees and fees charged on parking facilities. There are no significant year-on-year fluctuations with regard to the Department's total revenue, as the equitable share comprises the main source of revenue.

5. PAYMENT SUMMARY

5.1 Key assumptions

the 2012 MTEF budget is informed by the GDF's Strategic Plan, Annual Performance Plan, the provincial outcomes and the GPG programme of action (POA). The provision for annual salary adjustments is as follows:

- 2012/13 – 6.5 per cent
- 2013/14 – 6.5 per cent
- 2014/15 – 6.5 per cent

Provision has also been made for notch progression and performance bonuses.

5.2 Programme Summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: FINANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	137 988	222 494	149 775	192 043	162 666	154 016	210 431	210 518	201 629
2. Gauteng Audit Service	37 992	45 778	42 992	50 682	48 727	44 969	53 238	55 186	57 853
3. Technology Support Service	729 116	837 307	894 876	844 628	890 563	974 118	871 578	513 757	556 732
4. Procurement Service	91 865	87 185	81 591	91 689	98 443	92 627	94 752	99 158	103 766
5. Human Resource Service	97 505	94 278	96 556	91 094	94 440	84 183	92 701	97 051	101 558
Total payments and estimates	1 094 466	1 287 042	1 265 790	1 270 136	1 294 839	1 349 913	1 322 700	975 670	1 021 538

5.3 Summary of economic classification

TABLE 4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	1 070 741	1 226 853	1 235 438	1 233 485	1 290 290	1 345 299	1 322 630	975 660	1 021 527
Compensation of employees	303 003	346 372	361 947	445 658	439 379	414 793	424 005	452 388	481 753
Goods and services	767 738	880 481	873 491	787 827	850 911	930 503	898 625	523 272	539 774
Interest and rent on land						3			
Transfers and subsidies to:	311	229	864		247	311			
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	311	229	864		247	311			
Payments for capital assets	23 414	59 960	913	36 651	4 290	4 290	70	10	11
Buildings and other fixed structures	37								
Machinery and equipment	23 217	59 960	838		4 290	4 290	70	10	11
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	160		75	36 651					
Payments for financial assets			28 575		13	13			
Total economic classification	1 094 466	1 287 042	1 265 790	1 270 136	1 294 839	1 349 913	1 322 700	975 670	1 021 538

The Department's budget increases steadily between the 2008/09 and 2009/10 financial year. The increase during the 2009/10 financial year was mainly related to the provincial earmarked allocation for the enhancement of provincial information security systems, the annual escalations in the funding for the Gauteng-On-Line (GOL) and the Bana Pele schools projects.

In the 2010/11 financial year, the original appropriation decreased to R1.253 million, reflecting the top slicing that was the GDF's contribution towards the provincial cost cutting initiative to cover accruals. During the 2010/11 financial year, R7.1 million was suspended to the Gauteng Department of Education (GDE) for the Employee Wellness programme, through contracting services by ICAS to offer 24 hour counselling services to GDE employees.

Compensation has steadily increased for in the period under review, reflecting the higher than expected salary adjustments. Compensation shows a significant increase particularly between the 2010/11 and 2011/12 financial year. This is due to the provision for annual salary adjustments, the recruitment of an additional 70 contact centre agents, the provision for filling critical vacant posts and the provision for notch progression and annual performance bonuses. The average increase in compensation over the 2012 MTEF amounts to an annual escalation of 6.5 percent. The net impact on the GDF's personnel costs will, however, emerge once the migration of functions back to GPG departments has been finalized; the anticipated effect is an overall decrease in personnel and related costs.

Goods and services increased between the 2008/09 and 2009/10 financial years. This increase reflects the additional R70 million funding for the enhancement of provincial information security systems, and annual cost increases in the GoL and Bana Pele projects. Goods and services decrease during the 2010/11 financial year, which reflects the net effect of the province wide top-slicing in 2010/11 in all GPG departments, as part of the cost-cutting measures and the funding of the accruals.

Goods and services show a decrease during the 2013/14 financial year, from R899 million in 2012/13 to R523 million, before increasing to R540 million in 2014/15. The change in both the absolute and relative allocations over the MTEF are a reflection of growth assumptions and inflation projections, as no new projects or initiatives are planned over the period. Furthermore, this reflects both the GDF's current financial position and the fiscal consolidation measures necessary to prevent the situation from turning into a financial challenge. A significant part of the goods and services allocation in 2012/13, amounting to more than 50 percent annually, is dedicated to the GoL project which means that the Department has to make do with the balance to address its organisational and provincial priorities. With regards to the GoL project reaching the endpoint in 2012/13 financial year, the overall GDF allocation shows a corresponding decrease in the 2013/14 financial year and the outer year of the period under review. Over and above provisions for departmental operational costs, such as utilities, building maintenance and other administrative costs, the bulk of the GDF allocation is dedicated to maintenance and upkeep of the provincial information technology infrastructure.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

To provide well-functioning, coordinated programmes and activities in order to ensure that the Department delivers on its role and mandate.

TABLE 5: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the HOD	53 058	39 237	30 361	4 552	15 536	24 812	4 682	4 808	5 048
2. Forensic Services	12 239	11 420	10 229	11 424	12 650	12 722	9 931	10 409	10 911
3. Risk Management	1 058	1 816					2 497	2 621	2 751
4. Office of the CFO	18 132	87 676	27 033	45 466	45 327	45 615	103 896	90 760	71 978
5. Corporate Services	53 501	82 345	82 152	130 601	89 153	70 867	89 425	101 920	110 941
Total payments and estimates	137 988	222 494	149 775	192 043	162 666	154 016	210 431	210 518	201 629

TABLE 6: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	135 210	163 754	141 554	192 043	158 318	149 649	210 361	210 508	201 618
Compensation of employees	51 001	72 983	76 546	88 200	89 551	73 202	91 189	103 900	116 796
Goods and services	84 209	90 771	65 008	103 843	68 767	76 447	119 172	106 608	84 822
Interest and rent on land									
Transfers and subsidies to:		33	300		59	77			
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households		33	300		59	77			
Payments for capital assets	2 778	58 707			4 290	4 290	70	10	11
Buildings and other fixed structures									
Machinery and equipment	2 778	58 707			4 290	4 290	70	10	11
Heritage Assets									
Specialised military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets			7 921						
Total economic classification	137 988	222 494	149 775	192 043	162 666	154 016	210 431	210 518	201 629

The budget for Administration grows from R137 million in 2008/09 to R201 million in 2014/15. It increased from R137 million in 2008/09 to R222 million in 2009/10. The main factors contributing to this increase were GPG Contact Centre operating expenses, and the cost of turning the Gauteng Shared Services Centre into an agency. The agencification process the Gauteng Shared Services Centre was discontinued in the 2010/11 financial year.

The compensation budget shows a substantial increase from the 2010/11 financial year onwards as provision is made under the Human Capital Management sub-programme for annual notch progressions and other personnel related cost, such as performance bonuses. The absolute and relative changes in compensation under the Administration programme are in line with the growth assumptions and inflation projections over the MTEF.

Goods and services increased from R84 million in 2008/09 to R90 million in 2009/10. The growth relates to the GPG Contact Centre's operating expenses, and expenditure incurred in the process of agencification of the GSSC. The estimated expenditure on goods and services under this programme shows a slight declining trend during the 2011/12 financial year. Over the MTEF, the estimated expenditure on goods and services declines from an estimated R119 million in 2012/13 to R85 million in 2014/15. The main cost drivers under Administration relate to utilities, external audit, lease payments, property payments, travel and subsistence claims.

Little provision is made for capital payments over the MTEF; provision has only been made for the upkeep of certain equipment that needs to be replaced. Purchase of capital equipment has been replaced by the leasing of equipment. Benefit cost analysis will determine the appropriate course of action in the future allocation of budgets for capital assets.

SERVICE DELIVERY MEASURES

Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
FORENSIC SERVICES			
Investigation completed as per agreed engagement terms with the client	All investigation completed as per agreed engagement terms with the client	All investigation completed as per agreed engagement terms with the client	All investigation completed as per agreed engagement terms with the client
Number of fraud detection reviews conducted	11 fraud detection reviews conducted	11 fraud detection reviews conducted	11 fraud detection reviews conducted
Number of fraud risk assessments conducted	11 fraud detection reviews conducted	11 fraud detection reviews conducted	11 fraud detection reviews conducted
Number of GPG Fraud Prevention Plans updated annually	11 GPG Fraud Prevention Plans updated annually	11 GPG Fraud Prevention Plans updated annually	11 GPG Fraud Prevention Plans updated annually
Number of fraud awareness campaigns conducted	50 fraud awareness campaigns conducted	50 fraud awareness campaigns conducted	50 fraud awareness campaigns conducted

PROGRAMME 2: GAUTENG AUDIT SERVICES

Programme description

The purpose of Gauteng Audit Services is to provide a full range of internal audit services to all Gauteng Provincial Government departments.

The services are:

- Risk and Compliance Audit;
- Computer Audit;
- Performance Audit; and
- Audit Centre of Excellence.

Programme objectives

To conduct internal audits throughout GPG departments in line with Audit Committee-approved risk based internal audits plans; and make improvement recommendations;

To convene Information Technology risk assessment workshops in targeted areas of GPG departments;

To provide ad-hoc advisory services on new IT systems in GPG departments; and

To perform internal quality assurance reviews to ensure compliance with international internal auditing standards.

Risk and Compliance Audit

- Evaluates the internal controls systems, governance and risk management processes for adequacy, efficiency and effectiveness, and develop recommendations for enhancing and improving processes;
- Provides recommendations for improving controls, processes and procedures, to enhance risk management and governance; and
- Carries out any other special or urgent ad-hoc audit requests.

Computer Audit

- Provide a wide range of services relating to the governance of IT systems and assets, referred to as governance, risk and compliance. Services provided are:
- Risk assessment of the IT environment in order to assist departments to identify, monitor and control IT risks;
- Review the IT environment and related processes, policies and procedures in order to formulate an opinion on the environmental controls on which the business applications are based;
- Review and analysis of the business application systems currently in use in order to ensure that system controls are effective and that business objectives for which the applications are being used for are realised.
- Various data analysis tests on business applications in order to ensure data integrity, completeness and validity;
- Expert advice on computerised controls when new business applications are developed, and project governance considerations when new projects are rolled out; and
- Information security related services covering physical and logical controls in order to ensure that systems and networks provide confidentiality, integrity and availability of data.

Performance Audit

- Reviews the processes and control measures implemented to assess whether the use of resources is economical, effective and efficient;
- Benchmarks performance against best practices;
- Analyses the functional performance of projects and programmes;
- Evaluates whether value for money has been achieved; and
- Conducts performance information reviews.

Audit Centre of Excellence

- Implements internal quality assurance programme, focusing on ensuring consistent compliance with the International Standards for the Professional Practice of Internal Auditing of the Institute of Internal Auditors (IIA);
- Develops business unit specific policies and procedures and updates internal audit methodologies in line with best practices;
- Manages the business unit training programme;
- Strengthens the effective and efficient use of the Team Mate audit software;
- Manages the internal audit tracking system to monitor implementation of internal audit and Auditor General recommendations by departmental management; and
- Manages monthly and quarterly internal audit plan reporting to Heads of Department and Audit Committees.

TABLE 7: SUMMARY OF PAYMENTS AND ESTIMATES: GAUTENG AUDIT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. GAS Programme Support	4 041	6 484	2 969	2 891	2 315	1 530	3 926	3 515	3 690
2. Risk and Compliance Audit 2. Services: Cluster 1,2,3	12 325	13 477	15 137	17 914	17 774	16 660	18 421	19 303	20 229
3. Risk and Compliance Audit Services: Cluster 4,5	7 612	10 589	10 081	11 973	11 727	11 275	12 832	13 439	14 090
4. Performance and Computer Audit	14 014	15 228	11 425	13 415	12 893	11 523	13 322	13 970	14 651
5. Audit Centre of Excellence			3 380	4 489	4 018	3 981	4 737	4 959	5 193
Total payments and estimates	37 992	45 778	42 992	50 682	48 727	44 969	53 238	55 186	57 853

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	37 454	45 473	42 990	50 682	48 727	44 969	53 238	55 186	57 853
Compensation of employees	27 389	37 612	39 920	49 082	47 127	44 328	50 671	53 097	55 660
Goods and services	10 065	7 861	3 070	1 600	1 600	641	2 567	2 089	2 193
Interest and rent on land									
Transfers and subsidies to:		1	2						
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households		1	2						
Payments for capital assets	538	304							
Buildings and other fixed structures									
Machinery and equipment	538	304							
Heritage Assets									
Specialised military assets									
Biological assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	37 992	45 778	42 992	50 682	48 727	44 969	53 238	55 186	57 853

The Gauteng Audit Services (GAS) budget increases from R38 million in the 2008/09 financial year to R58 million in the 2014/15 financial year. More than 90 per cent of the GAS budget is for compensation of employees due to the scarce skills in the audit industry in general, priority has been given to ensuring that the programme has adequate capacity to carry out its provincial mandate. Whilst the programme has historically relied on external audit services, the decision to stop using consultants resulted in shifting funds from goods and services to compensation of employees in order to capacitate the programme sufficiently.

The GAS compensation of employee's budget increased from R27 million in the 2008/09 financial year to R56 million in the 2014/15 financial year. The trend is consistent with the urgent need to fully capacitate the programme by filling vacant posts. Although the programme remains with unfilled posts, they are being gradually filled and there is a corresponding increase in the compensation of employee's budget.

Goods and services under this programme consist mainly of provision for specialised audits which may not be available internally or in sufficient numbers, making it necessary to employ consultants to assist with these audits. The goods and services budget decreased from R10 million in the 2008/09 financial year to R2 million in the 2014/15 financial year, an 80 per cent decrease over the seven year period under review. This pattern is in keeping with the departmental decision to move away from the use of consultants and with the priority given to building sufficient internal capacity to carry out the programme audit functions in the province.

SERVICE DELIVERY MEASURES

Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Risk and Compliance Audit 1 and 2			
Number of planned risk audits	39 audits	38 audits	38 audits
Risk and Compliance Audit 3,4 and 5			
Number of planned risk audits	57 audits	56 audits	56 audits
Performance Audit			
Number of planned performance audits	26 audits	13 audits	13 audits
Computer Audit			
Number of planned computer audits	26 audits	24 audits	24 audits
Centre of Excellence			
Number of planned quality assurance reviews	16 internal quality reviews completed	15 internal quality reviews completed	15 internal quality reviews completed

PROGRAMME 3: TECHNOLOGY SUPPORT SERVICES

Programme description

To provide strategic leadership and guidance in resource mobilisation, management and operational support that maximises service delivery through the effective and efficient use of Information Communication Technology resources in the Gauteng Province.

Programme objectives

To provide excellent service delivery, the Technology Support Services (TSS) strategy aims to achieve the following:

- A modern, reliable and secured infrastructure: Information Communication Technology is critical to the ability of GPG to meet the needs of citizens, businesses, government departments and non-profit organisations for

- improved public service and service delivery organs;
- Optimised utilisation of ICT resources: the GDF promotes the acquisition, management and use of IT in order to improve:
- direct or indirect service delivery to the public, including but not limited to equal access by the public to services delivered by the department;
- productivity of the Department; and
- cost-efficiency of the Department.
- Innovative, integrated and interoperable systems: government IT systems (including networks, platforms, applications and data) which correspond with each other, allowing for automatic sharing and exchange of electronic messages and documents, collaborative applications, distributed data processing and report generation, seamless transaction services, 'whole-of government' search and queries, integrated Information Technology systems management etc;
- Bridging the digital divide: the use of IT as a tool for service delivery by the public service and not acquired for its own sake. Introduction of broadband services that will provide citizens with affordable access to government services; and
- Strategic partnerships: partnering with the private sector to deliver innovative and cost-effective government services. The GDF Right-Tasking Model project is intended to determine the most suitable way to source each of the capability clusters within GDF, with maximum cost savings and benefits.
- To deliver ICT services to the GPG, TSS performs the following core functions:
- Project management of ICT related projects;
- Renders effective and efficient applications development for GPG departments;
- Provides support for the SAP ERP system for GPG;
- Controls the movement of documents and records between the Shared Service Centre and GPG departments;
- Establishes the strategic direction for TSS and aligns this to the GDF business strategy;
- Ensures that information security governance and compliance is maintained across GPG;
- Manages the ICT infrastructure and operations;
- Supports ICT systems of the GPG;
- Provides support services to Contact Centre Operations, including the Premier's Hotline;
- Provides a central point for co-ordination of incremental and continuous improvement; and
- Manages e-Government programmes.

TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES : TECHNOLOGY SUPPORT SERVICE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. TSS Programme Support	5 632	4 837	3 764	1 847	1 707	1 919	1 957	2 054	2 155
2. Programmes and Applications	152 914	154 905	157 427	118 600	90 891	139 423	70 860	74 833	78 539
3. Planning and Operations	139 897	229 327	166 982	189 769	232 456	270 662	245 545	345 116	376 697
4.E-Government	430 673	448 238	566 703	534 412	565 509	562 114	553 216	91 754	99 341
Total payments and estimates	729 116	837 307	894 876	844 628	890 563	974 118	871 578	513 757	556 732

TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: TECHNOLOGY SUPPORT SERVICE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	710 905	836 491	873 370	807 977	890 563	974 118	871 578	513 757	556 732
Compensation of employees	75 417	73 864	88 196	128 483	118 894	129 639	97 223	101 930	106 871
Goods and services	635 488	762 627	785 174	679 494	771 669	844 479	774 355	411 827	449 861
Interest and rent on land									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Transfers and subsidies to:	57	7	176						
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	57	7	176						
Payments for capital assets	18 154	809	913	36 651					
Buildings and other fixed structures									
Machinery and equipment	18 026	809	838						
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	128		75	36 651					
Payments for financial assets			20 417						
Total economic classification	729 116	837 307	894 876	844 628	890 563	974 118	871 578	513 757	556 732

The TSS budget decreases from R729 million in the 2008/09 financial year to R557 million in the 2014/15 financial year, a 24 per cent decrease in the seven year period under review. This is as a result of reaching the end-point for the Gauteng OnLine (GOL) project in the 2012/13 financial year.

Compensation steadily increases over the seven year period under review, starting at R75 million in the 2008/09 financial year and ending at an estimated R107 million in the 2014/15 financial year, a 42 per cent increase in aggregate compensation over the period. Factors contributing to this significant increase include the reorganization of the GDF after the split with Gauteng Treasury. The reorganization resulted in the Centre of Innovation and the Customer Interaction Management sub-units being transferred to the TSS programme. There was a spike in the compensation budget during the 2010/11 financial year as a result of the reconfiguration of the former GDF that included the Gauteng Treasury operating structure. Excluding the impact of the reorganization referred to above, the increase in the programme's compensation budget over the MTEF consists mainly of provisions for annual salary adjustments. The annual changes in compensation are consistent with the projected increases over the MTEF period.

The budget for goods and services decreases from R635 million in the 2008/09 financial year to R450 million in the 2014/15 financial year. In 2012/13, more than 90 percent of the goods and services budget is allocated to the three main cost drivers under the TSS programme: GoL, computer services, and licence support and maintenance. The aim of this expenditure on technology support services is to maintain and support the GPG information technology infrastructure. This pattern is consistent with, and reflective of, the priority that the GDF gives to critical operational costs. Beyond the 2012/13 financial year, the budget for goods and services

decreases from R774 million to R450 million in 2014/15 as a result of the endpoint of the GoL project during the 2012/13 financial year.

SERVICE DELIVERY MEASURES

Sub-programme/ Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
% infrastructure availability	95%	97%	98%
% of systems migrated to the fully managed Data Centre.	80%	100%	-
% of WAN availability	Bronze Sites 2 496hrs (94%) per month	Bronze Sites 2496hrs (94%) per month	Bronze Sites 2496hrs (94%) per month
	Silver Sites 2 568hrs (96%) per month	Silver Sites 2568hrs (96%) per month	Silver Sites 2568hrs (96%) per month
	Gold Core 8 592hrs (99%) per month	Gold Core 8592hrs (99%) per month	Gold Core 8592hrs (99%) per month
Number of departments migrated to the Single Domain	8		
Increase the number of source systems to be monitored by SOC	4 systems	4 systems	4 systems
Number of systems monitored for end-user experience	1	3	3
Number of ERP module implementations	5	3	3
Number of e-service applications	6	5	1
% completion of the mobile portal	10%	50%	100%
Number of enterprise services implemented	6	2	1
Number of GPG-entities with automated scanning facilities	21	11	
% completion of the Integrated Master Systems Plan (IMSP)	60%	100%	
Number of departments where Open Source devices are deployed	1	5	6
% reduction of server rooms within GPG	1%	10%	15%
% reduction of duplicate applications within GPG	1%	10%	15%
% Increase of the first line contact centre resolution	50%	60%	70%
% of services accessible from the provincial contact centre	80%	90%	100%
% of case management facility rolled out to provincial entities	90%	95%	100%
Number of ISO 9001 Best Practices implemented across GDF	1	1	1
% completed innovation projects	4	6	7
% Knowledge Management institutionalised	1 CoP	1 CoP	1 CoP
	1 KIM Seminar	1 KIM Seminar	1 KIM Seminar
	10 users trained	10 users trained	10 users trained
	Full access and provision to information resources	Full access and provision to information resources	Full access and provision to information resources
Number of Gauteng Online Schools deployed	636	-	-
Number of school computer laboratories managed	2200	2200	2200
% reduction in operational cost	1%	2%	3%
Number of months to reduce time to market of ICT services	< 5 months	< 4 months	< 3 months

TABLE 11: SUMMARY OF PAYMENTS AND ESTIMATES: PROCUREMENT SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimate		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. PS Programme									
Support	10 561	6 581	2 699	1 760	7 635	8 254	3 117	3 277	3 439
2. Transversal Services	35 044	36 369	43 240	43 081	44 303	40 872	45 926	48 032	50 243
3. Procurement									
Sourcing and Support									
Services: Cluster 2	46 260	44 235	35 652	46 848	46 505	43 501	45 709	47 849	50 084
Total payments and estimates	91 865	87 185	81 591	91 689	98 443	92 627	94 752	99 158	103 766

TABLE 12: SUMMARY OF ECONOMIC CLASSIFICATION: PROCUREMENT SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	91 246	87 081	81 463	91 689	98 306	92 491	94 752	99 158	103 766
Compensation of employees	70 385	79 005	80 607	90 239	92 222	86 350	93 221	97 521	102 035
Goods and services	20 861	8 076	856	1 450	6 084	6 141	1 531	1 637	1 731
Interest and rent on land									
Transfers and subsidies to:	74	72	128		137	136			
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	74	72	128		137	136			
Payments for capital assets	545	32							
Buildings and other fixed structures									
Machinery and equipment	545	32							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	91 865	87 185	81 591	91 689	98 443	92 627	94 752	99 158	103 766

The Procurement Services budget increased from R92 million in the 2008/09 financial year to R104 million in the 2014/15 financial year, a 13 per cent increase over the seven year period. The increase in the aggregate estimated expenditure for the programme is as a result of the transfer of the Accounts Payable sub-unit to Procurement Services Unit.

Aggregate compensation of employees increases over the seven year period under review, from R70 million in 2008/09 to an estimated R102 million in 2014/15, a 45 per cent increase in aggregate compensation of employees over the period. Compensation of employees represents the biggest spending item under the Procurement Service's programme. With most of the automation initiatives in prior years having been finalized, compensation of employees accounts for more than 90 percent of actual and projected expenditure in the

programme.

The budget for goods and services decreases from R21 million in 2008/09 to just under R2 million in 2014/15. This decline is a reflection of the completion of the automation of processes, which in part explains the R21 million spent in 2008/09 on consulting services during the peak of the process automation drive. The estimated expenditure on goods and services, except for the 2008/09 financial year, is mainly for critical operating overheads in the Programme.

SERVICE DELIVERY MEASURES

Sub-programme/Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Compliance with SLA in respect of GPG Transversal Term Agreements.	98% Average 87 days	98% Average 85 days	98% Average 80 days
Manage and maintain an electronic database of GPG contracts.	98% of contracts loaded on the system	98% of contracts loaded on the system	98% of contracts loaded on the system
Process invoices within 4 working days from receipt of invoices by GDF	98% of invoices processed within 4 working days	98% of invoices processed within 4 working days	98% of invoices processed within 4 working days
Submit payment proposal to Departmental CFOs as per the system deadline	98% of payment proposal submitted to the Departmental CFOs	98% of payment proposal submitted to the Departmental CFOs	98% of payment proposal submitted to the Departmental CFOs
Conduct training to GPG Procurement officials on SCM processes and the SAP/SRM systems	900 officials trained on procurement processes and systems	600 officials trained on procurement processes and systems	600 officials trained on procurement processes and systems
Ensure that adverts for all GPG tenders are submitted within 5 working days before the next publication of the Tender Bulletin	98 % of all tender adverts are published in the Tender Bulletin within time frame	98 % of all tender adverts are published in the Tender Bulletin within time frame	98 % of all tender adverts are published in the Tender Bulletin within time frame
Create Material / Service Master requests within 1 day	98% of items catalogued within time frame	98% of items catalogued within time frame	98% of items catalogued within time frame
Conduct Procure to Pay market related analysis, research and studies	95%	95%	95%
	95%	95%	95%
Produce and distribute monthly B-BBEE GPG spend and other ad hoc reports	5 days	5 days	5 days
Provide financial risk analysis to ensure that GPG departments are not exposed to unfair price escalations	2 days	2 days	2 days
Register Procure to Pay vendors on the GPG database within SLA	4 days	3 days	3 days
Register Individuals on the GPG Database within SLA	4 days	3 days	3 days

PROGRAMME 5: HUMAN RESOURCE SERVICES

Programme description

The aim is to build capability and improve the quality of service and client experience in the provision of Human Resource Services. This is executed through transforming the human resource management environment and improving efficiency through the automation of transactional services.

Human Resource Services (HRS) is also impacted by the Migration of Functions project. This programme will focus solely on transforming the HR environment.

Programme objectives

To deliver human resource services to the GPG, the programme has set itself to achieve the following:

- Human Resource advisory services;
- Co-ordinating the GPG Employee Health and Wellness Programme;
- GPG wide organisational development and change management;
- Human Resource Information Management Systems (HRIMS);
- GPG wide payroll and tax deductions;
- Administration of termination of services in the GPG, including pension withdrawals; and
- Roll out Human Resource modernisation and automation projects.

TABLE 13: SUMMARY OF PAYMENTS AND ESTIMATES: HUMAN RESOURCE SERVICE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. HRS Programme Support	3 728	3 539	2 353	2 144	1 830	2 144	1 904	1 997	2 095
2. HR Advisory Services	38 149	36 749	44 516	36 183	36 618	30 767	32 312	33 850	35 464
3. HR Transactional Services	55 628	53 990	49 687	52 767	55 992	51 272	58 485	61 204	63 999
Total payments and estimates	97 505	94 278	96 556	91 094	94 440	84 183	92 701	97 051	101 558

TABLE 14: SUMMARY OF ECONOMIC CLASSIFICATION: HUMAN RESOURCE SERVICE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	95 926	94 054	96 061	91 094	94 376	84 072	92 701	97 051	101 558
Compensation of employees	78 811	82 908	76 678	89 654	91 585	81 274	91 701	95 940	100 391
Goods and services	17 115	11 146	19 383	1 440	2 791	2 795	1 000	1 111	1 167
Interest and rent on land						3			
Transfers and subsidies to:	180	116	258		51	98			
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	180	116	258		51	98			
Payments for capital assets	1 399	108							
Buildings and other fixed structures	37								
Machinery and equipment	1 330	108							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	32								
Payments for financial assets			237		13	13			

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Total economic classification	97 505	94 278	96 556	91 094	94 440	84 183	92 701	97 051	101 558

The HR Services Division budget increases from R97 million in the 2008/09 financial year to R102 million in the 2014/15 financial year, a 5 per cent increase in aggregate expenditure over the seven year period under review. The increase in the aggregate estimated expenditure for the programme is mainly in the compensation of employees, which increases from R79 million in 2008/09 to R100 million 2014/15, a 26 per cent increase in over the period under review. A key contributing factor, over and above the regular annual salary adjustments, is the transfer of the Payroll Services unit to the Human Resources Service from Finance Services. Consistent with the focus in the Department on ensuring sufficient internal capacity to execute our mandate, compensation of employees constitutes the biggest spending item in the programme, accounting for more than 90 percent of overall spend under HRS.

The budget for goods and services decreases from R17 million in 2008/09 financial year to R1 million in 2014/15 financial year. As with other programmes in which the process automation has completed, there has been a corresponding decrease in expenditure on consulting services, resulting in a significant drop in estimated expenditure on goods and services. The decrease in expenditure on goods and services is also a reflection of reprioritization given to critical operating requirements, with an emphasis on doing more with less. The estimated expenditure under goods and services comprises mainly HRS's main operating overheads.

SERVICE DELIVERY MEASURES

Sub programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
% roll out of the enhanced and integrated E-recruitment model	100% roll out of the enhanced and integrated E-recruitment model	100% maintenance of the enhanced and integrated E-recruitment model	100% maintenance of the enhanced and integrated E-recruitment model
% roll out of automated HR21 and HR24 to GPG departments on ESS	25% (2) roll out of automated HR21 and HR24 to GPG Departments on SAP ESS	50% (4) roll out of automated HR21 and HR24 to GPG Departments on SAP ESS	Monitor and improve functionality
Number of people accessing Maponya Mall Centre	6000 people accessing Maponya Mall	7000 people accessing Maponya Mall	8000 people accessing Maponya Mall

7. OTHER PROGRAMME INFORMATION**7.1 Personnel numbers and cost****TABLE 15: PERSONNEL NUMBERS AND COSTS: FINANCE**

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2014
1. Administration	349	179	103	103	294	309	324
2. Gauteng Audit Service	155	124	120	128	129	135	142
3. Technology Support Service	345	312	283	294	437	459	482
4. Procurement Service	384	338	314	353	215	226	237
5. Human Resource Service	443	352	306	340	370	389	408
Total provincial personnel numbers	1 676	1 305	1 126	1218	1 445	1 518	1 593
Total provincial personnel cost (R thousand)	303 003	346 372	361 947	445 658	424 005	452 388	481 753
Unit cost (R thousand)	181	265	321	380	293	298	302

Total personnel numbers and related costs stabilise over the MTEF, subject to the conclusion of the migration of functions to GPG departments. The changes in personnel cost are consistent with the overall growth assumptions in relation to the compensation of employees.

The Human Resource component of the Department maintains a corresponding pattern through the period under review, in both personnel numbers and cost, taking into consideration that the Department will be split into two fully-capacitated departments. This has an impact on the total number of employees in the unit. An allowance is made for increases in employee numbers and cost over the period to make provision for growth and projected compensation of employee's adjustments in line with the cost of living.

The Finance component also maintains a corresponding pattern between personnel number and cost. The decrease from R38 million at the beginning of the 2010/11 financial year to R22 million in 2011/12 is as a result of the allocation of the initial allocation of the Improvement in Condition of Services (ICS) to the office of the CFO, which was shifted during the adjustment process.

Table 16: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS: FINANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	1 676	1 305	1 126	1218	1218	1218	1 445	1 518	1 593
Personnel cost (R thousands)	303 003	346 372	361 947	445 658	439 379	414 793	424 005	452 388	481 753
Human resources component									
Personnel numbers (head count)							37	39	41
Personnel cost (R thousands)							16 230	17 024	18 251

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Head count as % of total for department							3%	3%	3%
Personnel cost as % of total for department							4%	4%	4%
Finance component									
Personnel numbers (head count)	45	55	59	59	59	59	52	55	58
Personnel cost (R thousands)	9 720	12 273	14 105	14 105	14 105	14 105	23 871	25 314	26 868
Head count as % of total for department	3%	4%	5%	5%	5%	5%	4%	4%	4%
Personnel cost as % of total for department	3%	4%	4%	4%	4%	4%	6%	6%	6%
Full time workers									
Personnel numbers (head count)	1 676	1 305	1 126	1218	1218	1218	1 445	1 518	1 593
Personnel cost (R thousands)	303 003	346 372	361 947	445 658	439 379	414 793	424 005	452 388	481 753
Head count as % of total for department	100%	100%	100%	100%	100%	100%	100%	100%	100%
Personnel cost as % of total for department	100%	100%	100%	100%	100%	100%	100%	100%	100%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									

7.2 Training

TABLE 17: PAYMENTS ON TRAINING: FINANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
1. Administration of which	3 268	1 766	390	2 049	1 761	1 761	2 071	2 168	2 271
Subsistence and travel									
Payments on tuition	3 268	1 766	390	2 049	1 761	1 761	2 071	2 168	2 271
2. Gauteng Audit Service	336	92							
of which									
Subsistence and travel									
Payments on tuition	336	92							
3. Technology Support Service	3 590	3 040	29						
of which									
Subsistence and travel									
Payments on tuition	3 590	3 040	29						
4. Human Resource Service	878	298							
of which									
Subsistence and travel									
Payments on tuition	878	298							
Total payments on training	8 072	5 196	419	2 049	1 761	1 761	2 071	2 168	2 271

The above tables reflect the Department's commitment on training and development of employees. The focus remains on the development of females, and the Department intends to continue implementing focussed leadership development programmes. Specific focus will be on induction programmes for all employees, following various change processes within the Department.

Internship programmes continue particularly in the core areas of the Department such as auditing and finance, municipal finance and ICT, as well as learnership programmes aimed at lower level employees. The Department will continue to fund bursaries, especially to enable employees to achieve first-time tertiary qualifications. The bursary programme assists in bridging the skills gap, specifically in management development and core skills areas.

RECONCILIATION OF PROGRAMME STRUCTURE

TABLE 15: RECONCILIATION OF STRUCTURAL CHANGES: FINANCE

2011/12		2012/13	
Programmes for 2011/12		Programmes for 2012/13	
Programmes	Sub-programme	Programmes	Sub-programme
Administration	Office of the MEC Office of the HOD Head: Shared Services Head: Treasury Services Internal Finance Services Corporate Services Strategy Management and Enterprise Integration Forensic Services Document and Records Management	Programme 1: Administration	Office of the HOD Office of the CFO Corporate Services Forensic Services Risk Management

2011/12		2012/13	
Programmes for 2011/12		Programmes for 2012/13	
Programmes	Sub-programme	Programmes	Sub-programme
Provincial Treasury	Head: Treasury Services Sustainable Resource Management SRM Programme Support Budget Management Fiscal and Economic analysis Public Finance Public and Private Partnerships Financial Governance FG Programme Support Norms and Standards Local Government Financial Services Risk Management Financial Business Systems Provincial Accounting Services PAS Programme Support Financial Assets and Liabilities Accounting Services Accounts Receivable Statutory Deductions Management	Provincial Treasury (new department w.e.f. 1 April 2012)	
Gauteng Audit Services	GAS Programme Support Risk and Compliance Audit Services: Clusters 1, 2, 3 Risk and Compliance Audit Services: Clusters 4, 5 Computer Audit Audit Centre of Excellence	Programme 2: Gauteng Audit Services	GAS Programme Support Risk and Compliance Audit Services: Clusters 1, 2, 3 Risk and Compliance Audit Services: Clusters 4, 5 Performance and Computer Audit Services Audit Centre of Excellence
Hire-to-Retire Services	HTR Programme Support HR Transactional Services HR Advisory Services	Programme 5: Human Resource Services	HR Advisory Services HR Transactional Services Employee Debt Management
Procure-to-Pay Services	PTP Programme Support Sourcing and Support Services Cluster 1 Sourcing and Support Services Cluster 2 Accounts Payable	Programme 4: Procurement Services	Transversal Sourcing and Support Vendor Management and Procurement System Support
Technology Support Services	TSS Programme Support Programmes and Applications Planning and Operations E-Gov	Programme 3: Technology Support Services (TSS)	TSS Programme Support Programmes and Applications Planning and Operations E-Government

8. CROSS CUTTING ISSUES

Cross Cutting Issue	Programme and sub-programme	Indicator/ Measure	Target	Output	MTEF BUDGET		
					2012/13	2013/14	2014/15
Women	Employment Equity	Appointment of women in senior management	50%	50% women representation at SMS	50%	50%	50%
	Skills Development and Capacity Building Programmes	60% of beneficiaries of education and training programmes should be women in all levels	60%	60% of beneficiaries of education and training programmes should be women in all levels	60%	60%	60%
	Economic Empowerment	Active participation of women in procurement processes	30%	30% of GPG tenders awarded to women owned businesses	30% of the procurement budget	30%	30%

Cross Cutting Issue	Programme and sub-programme	Indicator/ Measure	Target	Output	MTEF BUDGET		
					2012/13	2013/14	2014/15
Youth	Skills Development and Capacity Building Programmes	4% of beneficiaries of education and training programmes should be youth	4% of beneficiaries of education and training programmes should be youth	4% of beneficiaries of education and training programmes should be youth	4%	4%	4%
	Economic Empowerment	Promotion of youth owned businesses	10%	10%	10% of the procurement budget	10%	10%
PwDs	2% of employees should be PwDs	2% of work force should be PwDs across all levels	2% of work force should be PwDs across all levels	2% of work force should be PwDs across all levels	2%	2%	2%
	PwDs should benefit from bursaries and training programmes	2% of beneficiaries of education and training programmes should be PwDs	2% of beneficiaries of education and training programmes should be PwDs	2% of beneficiaries of education and training programmes should be PwDs	2%	2%	2%
	Promotion of PwD owned businesses	5% participation of PwDs in procurement process	5%	5% of tenders awarded to companies owned by PwDs	5% of the procurement budget	5%	5%

ANNEXURE TO ESTIMATES OF PROVINCIAL REVENUE AND SEXPENDITURE

TABLE 18: SPECIFICATION OF RECEIPTS: FINANCE

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	752	786	936	806	1 050	1 059	990	1 000	1 010
Sale of goods and services produced by department (excluding capital assets)									
Sales by market establishments	745	782	804	805	851	860	970	975	985
Administrative fees									
Other sales	7	4	132	1	199	199	20	25	25
Of which									
Market Estab: Rental Dwellings	13	7	1						
Commission	104	147	181	180	192	192	225	230	230
Sports and Facilities : Gym Fees	49	53	55	55	69	69	140	140	145
Market Estab: Rental Park	579	575	567	570	590	599	605	605	610
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Transfers received from:									
Other governmental units									
Universities									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land									
Interest									
Dividends									
Rent on land									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Sales of capital assets			62						
Land and sub-soil assets									
Other capital assets			62						
Transactions in financial assets and liabilities	5 459	1 955	4 561	535	1 000	1 004	750	800	850
Total departmental receipts	6 211	2 741	5 559	1 341	2 050	2 063	1 740	1 800	1 860

TABLE 19: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	135 210	163 754	141 554	192 043	158 318	149 649	210 361	210 508	201 618
Compensation of employees	51 001	72 983	76 546	88 200	89 551	73 202	91 189	103 900	116 796
Salaries and wages	45 503	64 990	67 923	79 011	80 190	65 599	82 667	94 974	107 440
Social contributions	5 498	7 993	8 623	9 189	9 361	7 603	8 522	8 926	9 356
Goods and services of which	84 209	90 771	65 008	103 843	68 767	76 447	119 172	106 608	84 822
Administrative fees			2 490		1 522	314	2 370	2 500	2 625
Advertising	4 592	388	4 226	700	572	527	500	529	557
Assets <R5000	259		8		(1)				
Audit cost: External	2 270	6 405	4 579	4 013	4 363	5 717	7 000	7 385	7 754
Bursaries (employees)	220		892	2 100	2 100	2 100	2 071	2 168	2 271
Catering: Departmental activities	1 096	121	169	700	699	656	1 000	1 000	1 000
Communication	6 524	8 711	3 156	42 847	12 579	11 319	12 000	12 676	13 323
Computer services	34	3 715	26		119	118			
Cons/prof:business & advisory services	25 274	21 017	28 375		1 814	2 523	53	56	59
Cons/prof: Infrastructure & planning		15 877							
Cons/prof: Laboratory services									
Cons/prof: Legal cost	7 370		648	1 050	12 872	22 554	1 580	1 670	1 753
Contractors	3 225	1 978	1 325		303	305	59 887	44 400	23 336
Agency & support/ outsourced services	2 238	2 145	69		63	63			
Entertainment	1 221					22			
Fleet Services (F/SER)			7		35	25			
Housing									
Inventory: Food and food supplies	114	36	22		86	88			
Inventory: Fuel, oil and gas	63	52	9			1	10	11	12
Inventory:Learn & teacher support material									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Materials and supplies	366	93	23		70	71	50	53	55
Inventory: Medical supplies			1						
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	18	28	277	245	113	223	650	662	670
Inventory: Stationery and printing	1 934	1 549	825	1 614	1 638	2 061	1 555	1 655	1 753
Lease payments	1 985	4 267	5 746	18 961	11 090	11 041	7 450	7 634	4 158
Rental and Hiring					1	2	30	32	33
Property payments	8 554	13 295	7 267	1 120	6 600	6 596	6 750	7 120	7 475
Transport provided dept activity									
Travel and subsistence	10 078	6 890	4 195	3 850	8 143	6 148	6 265	6 730	7 175
Training & development	3 268	1 766	390	2 049	1 761	1 761	2 071	2 168	2 271
Operating payments	730	1 856	44	22 910	532	482	2 380	2 382	2 489
Venues and facilities	2 776	582	239	1 684	1 692	1 730	5 500	5 777	6 053
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:		33	300		59	77			
Provinces and municipalities									
Non-profit institutions									
Households		33	300		59	77			
Social benefits		33	300		59	77			
Other transfers to households									
Payments for capital assets	2 778	58 707			4 290	4 290	70	10	11
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	2 778	58 707			4 290	4 290	70	10	11
Transport equipment									
Other machinery and equipment	2 778	58 707			4 290	4 290	70	10	11
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets			7 921						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Total economic classification	137 988	222 494	149 775	192 043	162 666	154 016	210 431	210 518	201 629

TABLE 20: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	37 454	45 473	42 990	50 682	48 727	44 969	53 238	55 186	57 853
Compensation of employees	27 389	37 612	39 920	49 082	47 127	44 328	50 671	53 097	55 660
Salaries and wages	24 651	33 850	35 446	44 174	42 274	39 540	45 351	47 521	49 816
Social contributions	2 738	3 762	4 474	4 908	4 853	4 788	5 320	5 576	5 844
Goods and services	10 065	7 861	3 070	1 600	1 600	641	2 567	2 089	2 193
of which									
Administrative fees									
Advertising	305	70	58						
Assets <R5000	1								
Audit cost: External									
Bursaries (employees)	136	248							
Catering: Departmental activities	37	1							
Communication	644	233							
Computer services		332	719						
Cons/prof:business & advisory services	6 472	4 060	2 092	1 600	1 583	625	2 483	2 000	2 100
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	21								
Agency & support/ outsourced services	99	555							
Entertainment	2								
Fleet Services (F/SER)									
Housing									
Inventory: Food and food supplies	20	4							
Inventory: Military stores									
Inventory: Other consumables	105	74							
Inventory: Stationery and printing	197	76	44						
Lease payments	71	1	1						
Rental and Hiring									
Property payments									
Transport provided dept activity									
Travel and subsistence	1 194	554	71		7	6			
Training & development	336	92							
Operating payments	376	1 522	70		10	10	84	89	93

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Venues and facilities	49	39	15						
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:		1	2						
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Households		1	2						
Social benefits		1	2						
Other transfers to households									
Payments for capital assets	538	304							
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	538	304							
Transport equipment									
Other machinery and equipment	538	304							
Payments for financial assets									
Total economic classification	37 992	45 778	42 992	50 682	48 727	44 969	53 238	55 186	57 853

TABLE 20: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: TECHNOLOGY SUPPORT SERVICE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	710 905	836 491	873 370	807 977	890 563	974 118	871 578	513 757	556 732
Compensation of employees	75 417	73 864	88 196	128 483	118 894	129 639	97 223	101 930	106 871
Salaries and wages	67 874	66 794	78 361	115 691	106 173	116 380	87 014	91 227	95 650
Social contributions	7 543	7 070	9 835	12 792	12 721	13 259	10 209	10 703	11 221
Goods and services of which	635 488	762 627	785 174	679 494	771 669	844 479	774 355	411 827	449 861
Administrative fees	1 218	1 214	11 464						
Advertising	522	8 171	220						
Assets <R5000	1 960	187	30		56	56			
Audit cost: External		33							
Bursaries (employees)	316	1 447							
Catering: Departmental activities	125	119							

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Communication	5 764	25 083	28 374		60	60	60	63	66
Computer services	180 598	113 587	99 776	96 750	128 004	186 228	120 863	128 760	135 228
Cons/prof:business & advisory services	416 614	606 013	622 183	580 979	625 832	653 197	581 080	121 517	130 595
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	4 752	1 522	19 081	1 580	15 884	2 904	34 469	121 143	141 569
Agency & support/ outsourced services	103	109							
Entertainment	5								
Fleet Services (F/SER)			12						
Housing									
Inventory: Food and food supplies	73	2							
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Materials and supplies	11	32			16	16			
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	135	18							
Inventory: Stationery and printing	1 286	198	132				20	20	20
Lease payments	2 363	492	1 228				35 535	37 867	39 801
Rental and Hiring									
Property payments	751		307		148	148			
Transport provided dept activity	17								
Travel and subsistence	3 681	854	604		52	52			
Training & development	3 590	3 040	29						
Operating payments	11 514	447	1 734	185	1 616	1 817	2 328	2 457	2 582
Venues and facilities	90	59			1	1			
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	57	7	176						
Provinces and municipalities									
Households	57	7	176						
Social benefits	57	7	176						
Other transfers to households									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for capital assets	18 154	809	913	36 651					
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	18 026	809	838						
Transport equipment									
Other machinery and equipment	18 026	809	838						
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	128		75	36 651					
Payments for financial assets			20 417						
Total economic classification	729 116	837 307	894 876	844 628	890 563	974 118	871 578	513 757	556 732

TABLE 21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROCUREMENT SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	91 246	87 081	81 463	91 689	98 306	92 491	94 752	99 158	103 766
Compensation of employees	70 385	79 005	80 607	90 239	92 222	86 350	93 221	97 521	102 035
Salaries and wages	63 347	71 105	68 753	81 215	80 186	77 715	83 433	87 282	91 320
Social contributions	7 038	7 900	11 854	9 024	12 036	8 635	9 788	10 239	10 715
Goods and services of which	20 861	8 076	856	1 450	6 084	6 141	1 531	1 637	1 731
Administrative fees				1 450					
Advertising	670	1 997	240		245	240	225	250	263
Assets <R5000	65	4							
Audit cost: External									
Bursaries (employees)	209	130							
Catering: Departmental activities	65	23	16						
Communication	2 430	178							
Computer services	31								
Cons/prof: business & advisory services	9 625	2 184			5 834	5 834	1 053	1 111	1 167
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	78	28	128		5	62			
Agency & support/outsourced services	1 060	1 108							

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Entertainment									
Fleet Services (F/SER)									
Housing									
Inventory: Food and food supplies	53	5							
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Materials and supplies		2	1						
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores	8								
Inventory: Other consumables	602	21							
Inventory: Stationery and printing	960	828	133						
Lease payments	49	890	87						
Rental and Hiring									
Property payments									
Transport provided dept activity									
Travel and subsistence	3 383	376	4						
Training & development	878	298							
Operating payments			247			5	253	276	301
Venues and facilities	695	4							
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	74	72	128		137	136			
Provinces and municipalities									
Provinces2									
Non-profit institutions									
Households	74	72	128		137	136			
Social benefits	74	72	128		137	136			
Other transfers to households									
Payments for capital assets	545	32							
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	545	32							
Transport equipment									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Other machinery and equipment	545	32							
Payments for financial assets									
Total economic classification	91 865	87 185	81 591	91 689	98 443	92 627	94 752	99 158	103 766

TABLE 22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: HUMAN RESOURCE SERVICE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	95 926	94 054	96 061	91 094	94 376	84 072	92 701	97 051	101 558
Compensation of employees	78 811	82 908	76 678	89 654	91 585	81 274	91 701	95 940	100 391
Salaries and wages	70 932	74 617	68 627	80 241	81 968	72 740	82 072	85 866	89 850
Social contributions	7 879	8 291	8 051	9 413	9 617	8 534	9 629	10 074	10 541
Goods and services	17 115	11 146	19 383	1 440	2 791	2 795	1 000	1 111	1 167
of which									
Administrative fees	1 699	3							
Advertising	3 653	45		390	11		800	900	945
Assets <R5000	164	39			9	9			
Audit cost: External		49							
Bursaries (employees)	213	69	16						
Catering: Departmental activities	32								
Communication	1 519	286			300	300			
Computer services	35	66	114		689	689			
Cons/prof:business & advisory services	4 121			1 050	50	50	200	211	222
Cons/prof: Infrastructure & planning	318								
Cons/prof: Legal cost	9	13							
Contractors	86	8 532	17 371		1 457	1 456			
Agency & support/ outsourced services	786	65	995						
Entertainment	40	6	4						
Inventory: Food and food supplies	36	12							
Inventory: Materials and supplies		4	3						
Inventory: Other consumables	6	114							
Inventory: Stationery and printing	880	398	166						
Lease payments	197	288	258			(1)			
Travel and subsistence	2 247	583	456		275	292			
Training & development	569	407							
Operating payments		23							
Venues and facilities	505	144							
Interest and rent on land						3			
Interest						3			

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Transfers and subsidies to:	180	116	258		51	98			
Provinces and municipalities									
Households	180	116	258		51	98			
Social benefits	180	116	258		51	98			
Other transfers to households									
Payments for capital assets	1 399	108							
Buildings and other fixed structures	37								
Buildings									
Other fixed structures	37								
Machinery and equipment	1 330	108							
Transport equipment									
Other machinery and equipment	1 330	108							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	32								
Payments for financial assets			237		13	13			
Total economic classification	97 505	94 278	96 556	91 094	94 440	84 183	92 701	97 051	101 558

VOTE 13

GAUTENG TREASURY

To be appropriated by vote in 2012/13	R428 934 000
Responsible MEC	MEC for Finance
Administering Department	Gauteng Treasury
Accounting Officer	Head of Department

1. OVERVIEW

Vision

The Gauteng Treasury sets for itself the following vision:

- To be an activist, developmental and interventionist department, providing strategic and operational support to the province towards the achievement of inclusive growth.

Mission

We are a strategic, pro-active and value adding department that promotes and enhances effective service delivery by:

- Ensuring allocative and operational efficiencies;
- Instilling fiscal discipline and sound corporate governance;
- Mobilizing alternative funding sources and resourcing solutions; and
- Professionalizing the public service by investing in human capital.

Key Strategic objectives

The strategic objectives of Gauteng Treasury (GT), set out in the 2009-2014 Strategic Plan, are derived from an analysis of the environment, key challenges and strategic issues that the Department should address, and are aligned with both national and provincial strategic priorities.

- To ensure sound corporate governance in the province and to provide robust resource management services;
- To provide proactive strategic and operational institutional support to stakeholders, thus enabling them to deliver quality services;
- To secure alternative finance sources, including the creation of new revenue streams; and
- To be a preferred employer, attracting and retaining highly skilled and performing individuals.

Overview of the main services

In driving its strategic intent, GT is prepared to take on the challenge of providing leadership, stewardship and oversight in working with the province's departments and municipalities to:

- Increase fiscal management capacity to achieve operational efficiency and promote accountability in government;
- Provide strategic leadership and technical support in fiscal management and discipline;
- Provide guidance and leadership in the implementation of fiscal management reforms for both provincial and local government;
- Identify and leverage alternative revenue streams; and
- Provide strategic and operational support to departments and municipalities in the delivery of their mandates.

Act, rules and regulations

- Division of Revenue Act (DORA), 2008;
- Treasury Regulations 2005 and Delegations;
- Prevention and Combating of Corrupt Activities Act, 2004;
- Municipal Finance Management Act, 2004;

- Broad-Based Black Economic Empowerment Act, 2003;
- The Tender Board Repeal Act, 2002;
- Preferential Procurement Policy Framework Act, 2000;
- Promotion of Access to Information Act, 2000 (Act 2 of 2000);
- Municipality Systems Act (2000) and Development Facilitation Act(1995);
- Promotion of Administrative Justice Act, 2000;
- Public Finance Management Act, 1999;
- Employment Equity Act, 1998;
- Basic Conditions of Employment Act, 1997;
- Intergovernmental Fiscal Relations Act,1997 (Act 97 of 1997);
- Public Service Laws Amendment Act; 1997;
- The National Archives Act, 1996;
- Borrowing Powers of Provincial Government Act,1996 (Act 48 of 1996);
- The Constitution of the Republic of South Africa, 1996;
- Labour Relations Act, 1995;
- Occupational Health and Safety Act, 1995;
- Public Service Act, 1994 Regulations and Delegations; and
- Government Employees Pension Law.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

GT is responsible for implementing two outcomes: “Outcome 7: A responsive, accountable, efficient and effective local government”, which is being implemented in conjunction with Department of Local Government and Housing; and Outcome 8: “An effective and development oriented public service”.

Outcome 7: A responsive, accountable, efficient and effective local government

Prudent municipal financial management

The focus for the financial year under review has continued to be the strengthening of intergovernmental relations amongst all spheres of government with particular emphasis on municipal financial management. Vigorous bilateral engagements with key stakeholders in the municipal finance field were conducted to ensure coordination and support through the Municipal Finance Indaba (a quarterly meeting of the MEC for Finance, MEC for Local Government and Housing and the Members of Mayoral Committee for Finance at local government level).

Alignment of the planning and budget processes between the Department of Local Government and Housing (DLGH) and GT during the preparation of the 2011/12 Integrated Development Plans (IDP) and Medium Term Revenue Expenditure Framework (MTREF) Budget was a key priority which laid the foundation for further improvements on the previous processes used. This was made even more crucial by the fact that 2011 was the year that brought to an end the term of office of the previous councils. The local government elections were held on the 18th May 2011 and ushered in the new councils for their term of office in local government. This also meant that in most instances some IDP and budget related processes for the 2011/12 financial year were brought forward to ensure that existing councils were able to consider and approve the IDP and the budget before their term of office came to an end. The Municipal Budget Management and Municipal IDP units conducted assessments on the tabled and approved 2011/12 IDP and MTREF Budgets and agreed on a strategy, in partnership with the Gauteng Planning Commission, for providing a comprehensive feedback to municipalities with a view for influencing their budget adjustment processes. The municipal budget adjustment processes took place during January and February 2012 in most municipalities.

In order to curb inefficiencies in the management of provincial grants and transfers which in turn create opportunities for unkept expenditure as a result of inadequate control measures, a Grant Management Committee has been established as a platform for monitoring intergovernmental transfers between provincial and local spheres. The intention is to extend the Grant Management Committee to national transfers and therefore curb the stopping of transferring funds by the National Treasury.

In addition to the above, the Debt Management Committee established in the 2009/10 financial year continued to receive great support from both municipalities and provincial departments as a key platform for resolving outstanding government debt owed to municipalities for rates, taxes and services charges. To date, over R1 billion has been transferred to municipalities from various provincial departments. This has provided a wealth of knowledge of local government sphere which will provide the basis for unlocking possible blockages in the intergovernmental transfer system.

The body of knowledge accumulated through the intergovernmental engagements mentioned above has assisted the unit to gain in-depth understanding of the financial management practices in local government. Furthermore, the feedback received from the Municipal Hands-on Support Plan, a provincial initiative in partnership with the Development Bank of Southern Africa Siyenza Manje Project, has been critical for understanding key challenges in implementing financial reforms in municipalities. This enabled an improvement in the quality of our assessment of the monthly budget statements, to a point where they have become more diagnostic in nature to allow for early warning and intervention in municipalities experiencing financial constraints. The Local Government Financial Services has continued to produce and publish quarterly consolidated Monthly Budget Statements on the financial performance of all Gauteng municipalities (including the Metros) as required by the Municipal Finance Management Act.

Local Government Financial Services has been extensively involved in the City of Tshwane/Metsweding merger processes which culminated in the incorporation of the Metsweding region (which included Metsweding District Municipality, Kungwini Local Municipality and Nokeng Tsa Taemane Local Municipality) into the City of Tshwane thereby establishing the “New City of Tshwane” with the boundaries extended to cover the old Metsweding region. Local Government Financial Services was responsible for chairing the Finance and Information, Communication and Technology stream which included the Budget sub-stream, Revenue sub-stream, Supply Chain Management sub-stream and Internal Audit and Risk Management sub-stream. The work of the streams resulted in the compilation of the 2011/12 budget for the newly established City of Tshwane which was endorsed by the political and administrative leadership of the four former entities forming the new city.

Outcome 8A: An efficient, effective and development oriented public service

Prudent financial management across GPG

Financial constraints continued to prevail in the province during the 2011/12 financial year. This situation required interventions to improve allocative efficiency in the provincial budget to optimize service delivery in the province.

The Budget Management unit responded to the challenges resulting from the prevalent financial constraints by providing provincial platforms for the budget-related discussions. These platforms took the form of the Medium Term Expenditure Committee (MTEC) sessions held with departments in September 2011, the Premier’s Budget Committee (PBC) sessions held in October and November 2011 and the Finance Lekgotla held in October 2011. The MTEC evaluated the Department’s 2012 MTEF budget information in the context of government priorities and towards achieving financial stability to ensure service delivery in the province, with a special focus on the reprioritization of scarce resources in light of the constrained fiscus, while at the same time ensuring adequate resourcing of agreed-upon outcomes.

The PBC evaluated the policy issues relating to the state’s capacity to deliver public services, strategies for improving infrastructure delivery to support service delivery, and strategies for improving the financial situation in the province. The PPBC and the Finance Lekgotla endorsed a set of recommendations for departments to adopt in preparing for the 2012 MTEF Budget.

The unit also formulated the provincial budget strategy for guiding the budget allocation to alleviate financial pressures mainly in the provincial health sector

Outcomes Based Planning and Budgeting and the resolutions of the Provincial Budget Committees informed the 2011/12 provincial adjusted budget tabled in November 2011 and the 2012 MTEF budget tabled in March 2012.

Statutory reporting on financial and performance information continued during the financial year to inform the provincial resource allocation and utilization.

The Public Finance unit led the compilation of written input to inform the PBC about the state of finances in the province and to recommend resource allocation for the MTEF. The unit also compiled a chapter on expenditure for inclusion in the Medium Term Budget Policy Statement (MTBPS) which informs how the province allocates resources.

During the 2011/12 financial year, there was continued focus on the successful implementation of the Infrastructure Delivery Improvement Programme (IDIP). A rigorous process to assess readiness to implement the 2012/13 infrastructure plans was undertaken in order to ensure that only those projects that could be

implemented would be funded, and to lessen the increasing amount of under-expenditure and the exponential increase in infrastructure funding. With a view to utilizing scarce resources prudently, the unit embarked on the development of the prioritization and infrastructure planning tool in consultation with the Gauteng Planning Commission.

Monitoring of infrastructure and conditional grant expenditure assumed a more hands-on approach, with site visits undertaken for each grant to assess the veracity of reporting by implementing departments and to ensure that grant frameworks were adhered to. Quarterly meetings were held with CFOs of all departments where spending trends were thoroughly analysed and remedial measures to improve spending agreed upon. All infrastructure grants were ring-fenced, with verification of invoices prior to payment, in order to ensure value for money and prudent expenditure.

In line with the above mentioned Outcomes Based Performance Management approach, the Treasury conducted research with the intention of improving departmental understanding and implementation on this form of budgeting. The research focused on developing practical ways of supporting departments in implementing Outcomes Based Budgeting.

Financial Systems capacity in departments was strengthened by a joint partnership with the Public Administration Leadership and Management Academy (PALAMA) and National Treasury. Financial system users have been trained on the Standard Chart of Account (SCOA).

Treasury continued to focus on rolling out modules such as Assets, Inventory Management, Budget and Data Warehousing. The unit has expedited the implementation and rollout of the Integrated Financial Management System (IFMS) and other financial management solutions in the province.

The Department has identified the need to promote uniformity in Supply Chain Management (SCM) processes at provincial and local government level in line with national policy directives and procurement best practices. To this end, the Supply Chain Management policy model was compiled and disseminated to departments to be customised to suit their needs. The unit will continue to provide training and workshops to officials at municipalities and departments as part of its capacity building initiatives. The unit, in conjunction with National Treasury, will continue to monitor the reporting of SCM information to assess progress made in implementing preferential procurement policy in the province. The unit aims to pilot the electronic reporting system at municipalities as well as public entities in the province to ensure the accuracy of reporting within the current financial year. Continued investigations into SCM complaints will assist to reduce the level of corruption in government and will also build public confidence in the Gauteng Department of Finance. This will be coupled with provincial SCM instructions in the form of circulars and practice notes.

Monitoring as part of the Enterprise-wide Risk Management (ERM) process is an imperative component in the successful implementation of discipline and we therefore continue with the venture to train Risk Management Committees on their roles and responsibilities. Having adopted an interventionist hands-on approach, concerted efforts are being made to strengthen the implementation of ERM. At municipal level, in the absence of Chief Risk Officers, risk management awareness is created and assistance is provided with conducting risk assessments.

Implementation of the revised Gauteng Provincial Risk Management Framework will be closely monitored, and assistance with its implementation will be provided. Municipalities are also in the process of implementing the newly approved Municipal Risk Management Framework. Risk Management Forums are currently taking place on a quarterly basis, encouraging robust discussions of ERM implementation. Based on the risk maturity survey conducted in the provincial and local government spheres, Strategic Support Plans are in the process of being developed which are aimed at improving the risk maturity levels of departments and municipalities.

Conducting Global Risk Assessment and Control Risk Self Assessments workshops remain a key focus of the unit; these are aimed at all the provincial departments.

Improved liquidity and sound reserve levels

The 2011 Provincial Economic Review and Outlook (PERO) publication was successfully tabled in the provincial legislature in October 2011. The Economic Analysis unit produced and finalised Chapter 1 of the 2011 Medium Term Budget Policy Statement (MTBPS). The Fiscal Policy unit produced the 2011 MTBPS publication tabled in the provincial Legislature in November 2011.

These units jointly presented the key findings of PERO and MTBPS to stakeholders on 12th December 2011. The

Economic Analysis unit also produced the Quarterly Bulletin (QB) and 43 Weekly Economic Newsletters (WNLs). These units contributed to the 2012 Estimates of Provincial Revenue and Expenditure by producing analyses of the Socio Economic Review and Provincial Receipts (Sections 3 and 4) respectively.

Regarding provincial revenue management, the quarterly and bi-annual revenue forums (held to discuss revenue collection and management) identified revenue initiatives that would be explored by respective departments. The Fiscal Policy unit continued to oversee the implementation of the electronic data interchange and Provincial Driver License Testing Centre study recommendation. Monthly and quarterly revenue reports were produced and submitted to all departments and the Provincial Legislature. Tariffs proposal were reviewed and approved as per legislation.

The Fiscal Policy Directorate provided input to the National Treasury and the Financial and Fiscal Commission regarding the Division of Revenue Bill (DORB) that the National Treasury circulated to provinces for input. The unit provided input to provincial and national forums including the Budget Forum, Medium Term Expenditure Committee (MTEC) sessions, National Treasury's visit to provinces, the provincial budget benchmarking exercise, National Treasury's provincial revenue workgroup and the annual national Public Sector Economists Forum.

Sound corporate governance

Risk management

Monitoring as part of the Enterprise-wide Risk Management (ERM) process is an imperative component in the successful implementation of the discipline and we therefore continued with the venture to train Risk Management Committees on its roles and responsibilities. Having adopted an interventionist hands-on approach, concerted efforts were made to strengthen the implementation of Enterprise-wide Risk Management. At municipal level, in the absence of Chief Risk Officers, risk management awareness was created and assistance has been provided with conducting of risk assessments.

Implementation of the revised Gauteng Provincial Risk Management Framework was closely monitored through the risk management process reviews that were conducted quarterly and assistance with the implementation thereof was provided. Municipalities were also implementing the approved Municipal Risk Management Framework. Risk Management Forums took place on a quarterly basis and encouraged robust discussions in respect of ERM implementation. Based on the risk maturity survey conducted at provincial and local government sphere, Strategic Support Plans were developed which are aimed at improving the risk maturity levels of departments and municipalities.

Conducting of Strategic Risk Assessment and Control Risk Self Assessments workshops remained a key focus of the unit for the year under review and are aimed at all Gauteng provincial departments.

GPG Audit Committee

The Audit Committee is a corporate body that provides an oversight role with GP Department. The GPG Audit Committee is on a shared basis, with Members appointed by and reporting to the Head: Finance. The GP Audit Committee comprised of four Clusters and one overall Provincial Audit Committee. The Audit Committee is fully capacitated by appointing independent non-executive members with relevant qualification and skills as well as knowledgeable in audit, risk and finance disciplines. To enhance the effectiveness of the GPG Audit Committee, the Committee operates within the written terms of reference (GPG Audit Committee Charter), which is reviewed annually to ensure alignment to best practice.

The key roles and responsibilities of Audit Committee Clusters and the Provincial Audit Committee are to:

- review, amend and adopt the GPG Audit Committee Charter;
- review the quarterly (financial and non financial) performance reports of the Departments,
- review the Provincial Revenue Fund and the Consolidated Financial Information of the Gauteng Provincial Government; the Consolidated Risk Profile for Gauteng Provincial Government and provide oversight in terms of risk management and internal control activities;
- review and approve the Fraud Prevention Plan;
- review and approve the Internal Audit Charter, activities, staffing and organisational structure of the Internal Audit functions;
- review and concur with the appointment, replacement, resignation or dismissal of the Head of Internal Audit;
- review the effectiveness of the Internal Audit functions including compliance with the Internal Audit Charter; and
- Evaluate the performance of the Head of Internal Audit.

Operation Clean Audit 2014

The Provincial Accounting Services will continue playing a coordinating role as the achievement of this vision is a concerted effort involving stakeholders such as Financial Governance, Sustainable Resource Management, Gauteng Audit Services, Auditor General and Departments. PAS defines and drives a coordination model for GPG and will implement the strategy and monitor the progress through the CFO forum.

Provincial Accounting Services will continue with the measures that have already been implemented such as:

- Monitoring monthly possible unauthorised expenditure which will assist departments to adjust their budgets correctly and prevent unauthorised expenditure where possible
- Monitoring weekly cash flows and ensure that departments spend in line with the allocation to prevent overspending;
- Ring-fencing the infrastructure and conditional grant funds and enhancement of payment process thereof to ensure compliance with DORA;
- Quarterly review of financial statements. Improve the quality of the performance management information to ensure that we achieve clean audits in the predetermined objectives

Management of movable assets and inventory remains a challenge in the province as echoed by the auditor's reports. GDF will continue to facilitate training sessions across departments in these both critical areas and put stringent monitoring measures.

We are in the process of implementing monthly financial statements which will enhance the quality of the Annual Financial Statements (AFS) In collaboration with SCOPA Provincial Accounting Services will table the Unauthorized Expenditure Bill 2013 to clear the massive accumulated unauthorised expenditure in accordance to the Legislature decision.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

Outcome 7: A responsive, accountable, efficient and effective local government

Prudent municipal financial management

The Local Government Financial Services unit is a single point of command for the implementation and monitoring of the Municipal Finance Management Act and also for providing oversight and support to municipalities on sustainable resource management and on financial governance matters. The key focus areas for the 2012/13 Medium Term Revenue and Expenditure Framework (MTREF) budget outlook include ensuring a proper interface between the Municipal Finance Indaba and the Premier's Coordinating Forum; strengthening the system of intergovernmental fiscal relations with specific reference to the interface between planning, budgeting and transferring of funds and as well as resolving debt owed between organs of state; providing technical support in the implementation of Generally Recognised Accounting Practice (GRAP) standards; and strengthening the capacity of internal audit and audit committees towards achieving 2014 Operation Clean Audit.

Key focus areas for the 2012/13 financial year in the Local Government Financial Services unit include the strengthening of asset management through proper alignment of asset management strategies and Infrastructure Development Plans (IDP) as well as the budgeting processes; enhancing research methodologies and monitoring tools to support the Monitoring & Evaluation framework for monitoring implementation and compliance with the Municipal Financial Management Act; revising the current framework on informal and formal interventions and developing a framework for the Gauteng Municipal Emergency Fund; strengthening the support initiative to municipalities through the partnership with Development Bank of Southern Africa; and exploring other supplementary initiatives.

Outcome 8A: An efficient, effective and development oriented public service

Prudent financial management across GPG

The province will implement strategies that will result in prudent financial management across the province. The Budget Management unit will further improve the implementation of the Outcomes Based Budgeting approach to respond to the prevailing environment and ensure effective resourcing of outcomes, priorities and projects. There will be continuous review and improvement of the provincial budget process to strengthen its effectiveness in driving the provincial planning and budgeting process, monitoring and evaluation of public spending on service delivery. More emphasis will be placed on the credibility of the in-year monitoring (IYM) system and non-

financial information to inform national and provincial policy-making decisions. The unit plans to increase the capacity for managing the provincial performance monitoring and reporting. This initiative aims to improve the quality of performance information in order to realize the province's target and outputs.

The Department will continue to facilitate and monitor the implementation of the National Capacity Development Strategy for financial management through the generic structure, uniform job description and standardized capacity programmes within the GPG financial management offices. The Department will further issue Guidelines for issuing of cheques as a tool to enforce compliance with the provisions of the legislation in terms of cheque payments. Quarterly Public Finance Management Act (PFMA) Performance Reports will be produced to provide an overall analysis of compliance within the province. We will also continue to enforce, monitor and evaluate the implementation of the PFMA, Treasury Regulations (TR) and relevant frameworks and policies in place in the province.

The Supply Chain Management team will continue to provide support to municipalities and provincial departments to facilitate the process of implementation and compliance in the province. Key focus areas will be, amongst others, monitoring implementation of policies, rules and regulations, reducing the number of deviations from normal procurement processes, implementing the reporting system across all departments to assess preferential procurement policy outcomes, and training to facilitate reforms. The process of resolving SCM related complaints will be reviewed in order to enable fair procurement practices in the province.

The Provincial Treasury will begin a programme of capacity building in all infrastructure delivery departments to deal with GPG capacity to spend the infrastructure budget. This is in line with the President's state of the nation address, the budget speech and Gauteng provincial priorities.

Improved liquidity and sound reserve levels

Budget permitting, the Provincial Accounting services unit will deploy the Invoice and Receipting Engine (automation of receipts and deposits) to the Department of Infrastructure, Department of Education, Department of Roads and Transport and Department of Finance. This will result in the reduction of 40 per cent of manual receipts and deposits being captured, and an improvement of revenue generation and operating efficiencies.

In partnership with FNB our provincial banker, we will deploy merchant devices (speed points) across GPG revenue collection points namely hospitals, GDE district offices and regional offices of the Department of Transport. This will provide more payment options to the citizens.

We also plan to achieve a clean audit for the Provincial Revenue Fund and to table the Unauthorized Expenditure Bill 2013.

Sound corporate governance

In the 2012/13 financial year, infrastructure delivery will remain in sharp focus, with continued implementation of the Infrastructure Delivery Improvement Programme (IDIP), now in its fifth year. Emphasis will be on ensuring that departments budget for and implement only those projects that are ready, while at the same time increasing the project management and human capacity of departments to deliver on the ambitious social and economic infrastructure programme that is key to Gauteng's and South Africa's continued prosperity. It is anticipated that the conclusion of the development of the prioritization and infrastructure planning tool, in consultation with the Gauteng Planning Commission, will greatly enhance this.

In order to ensure that money is spent only on what it is appropriated for, ring-fencing of funds will be extended to some of the equitable share portion. Constant engagement with departments on overall expenditure trends will also be institutionalized as part of restoring fiscal discipline and prudent financial management to public sector finances.

In the 2012/13 financial year, financial management in the province will be strengthened and improved through institutionalizing a range of mechanisms including budget blocking to curb committing where there are no funds will be investigated, ring fencing of conditional grant and extending it to certain equitable share portions in other departments. Furthermore, contract management in the province will be strengthened.

The Risk Management unit will intensify its oversight role on the implementation of the Enterprise-wide Risk Management (ERM) in the provincial and local government spheres in line with the Public Finance Management Act and the Municipal Finance Management Act. With the roll out of the approved Municipal Risk Management Framework, the 2012/13 financial year will see a renewed drive to improve service delivery through the

implementation of ERM.

There will be increased emphasis on conducting one-on-one visits to departments and municipalities with the aim of strengthening ERM capacity and as a result improving the implementation status. Conducting ERM process reviews will continue, which will see the identification of action plans to be implemented to address any weaknesses noted. It is important that departments are aware of risks that they are facing in pursuing their objectives, and it is in light of this that the unit will facilitate Global Risk Assessment and Control Risk Self Assessment workshops.

4. REVENUE AND FINANCING

4.1 Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: GAUTENG TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	209 604	193 343	208 312	285 027	256 396	256 396	428 934	298 175	319 189
Conditional grants	4 200	4 410	4 734						
Total receipts	213 804	202 753	213 046	285 027	256 396	256 396	428 934	298 175	319 189

Departmental receipts consist of equitable share and transfers from national government. Other sources of revenue are interest income and fees charged on parking facilities. There are no significant year-on-year fluctuations with regard to the Department's total revenue, as the equitable share comprises the main of revenue.

4.2 Departmental receipts

TABLE .2: DEPARTMENTAL RECEIPTS: GAUTENG TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets									
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	128 760	54 162	37 044	30 000	98 000	111 628	55 000	60 000	60 000
Sales of capital assets									
Transactions in financial assets and liabilities									
Total departmental receipts	128 760	54 162	37 044	30 000	98 000	111 628	55 000	60 000	60 000

The revenue source for the Department is the interest earned on favorable bank balances. The bank balances, in turn, depend on the province's investment policy and the spending trends of provincial departments. The economic downturn that started in previous financial years reduced the amounts available for investment,

and the provincial departments' increased spending depleted the provincial reserves. This reduced the interest revenue earned from R128.8 million to R37 million during the first three years shown in the table. The continued negative economic outlook led to an interest revenue projection of R30 million in 2011/12. However, the Department earned R70.8 million in interest revenue in the first six months of the 2011/12 financial year, mainly due to implementation of more prudent cash management strategies to improve the liquidity of the province during periods of financial constraints. These strategies include ring fencing the infrastructure and conditional grants to ensure efficiency in spending them by departments. This stricter control of cash flows increased the cash resources in the province whilst the provincial departments were improving their spending plans.

Interest revenue is projected to increase R60 million over the MTEF. The projection is based on the following factors:

- Future economic outlook indicates that short-term money market interest rates and domestic inflation will remain within the inflation target range until 2012/13 financial year and it is expected that interest rates will remain unchanged for the rest of the 2011/12 financial year. However, given the risk posed by increasing fuel and food prices, interest rates may start to increase towards the last quarter of the 2012/13 financial year and thus require a more conservative estimation of Treasury's interest revenue projections for the next financial year 2012/13.
- Given that the new system of cash allocations and ring-fencing has been adopted as a permanent feature for prudent cash management, and given the collection trend since implementation, projected revenue collection for 2012/13 financial year is expected to exceed the 2011/12 projections.

5. PAYMENT SUMMARY

5.1 Key assumptions

the 2012 Medium Term Expenditure Framework (MTEF) budget is informed by the Gauteng Treasury's Strategic Plan, Annual Performance Plan, the provincial outcomes and the Gauteng Provincial Government's programme of action (POA). Provision for annual salary adjustments is as follows: 6.5 percent in 2012/13; 6.5 percent in 2013/14; 6.5 percent in 2014/15. Provision is also made for notch progression and performance bonuses.

5.2 Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: GAUTENG TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	55 072	61 085	55 722	84 695	66 759	66 964	69 095	74 750	83 584
2. Sustainable Resource Management	90 410	70 719	78 539	98 802	89 852	87 122	245 600	97 949	100 415
3. Financial Governance	21 967	19 186	35 583	45 770	44 172	41 765	53 637	57 828	63 468
4. Provincial Accounting Services	63 296	67 679	48 787	55 760	55 613	54 640	60 602	67 648	71 722
Total payments and estimates	230 745	218 669	218 631	285 027	256 396	250 491	428 934	298 175	319 189

5.3 Summary of economic classification

TABLE 4: SUMMARY OF ECONOMIC CLASSIFICATION: GAUTENG TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	161 865	177 589	163 670	235 027	203 550	197 642	377 088	246 869	268 278
Compensation of employees	86 672	122 076	136 003	173 361	161 147	151 640	180 264	190 280	268 278
Goods and services	75 193	55 513	27 668	61 666	42 403	46 003	196 824	56 589	65 604

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Interest and rent on land									
Transfers and subsidies to:	61 581	40 001	51 522	50 000	50 002	50 004	50 000	50 000	50 000
Provinces and municipalities									
Departmental agencies and accounts	61 551	40 000	51 500	50 000	50 000	50 000	50 000	50 000	50 000
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	30	1	22		2	4			
Payments for capital assets	7 299	1 068	44		2 744	2 744	1 846	1 306	911
Buildings and other fixed structures									
Machinery and equipment	7 263	920	44		2 744	2 744	1 846	1 306	911
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	36	148							
Payments for financial assets		11	3 395		100	100			
Total economic classification	230 745	218 669	218 631	285 027	256 396	250 491	428 934	298 175	319 189

Total expenditure reduced from R230.7 million in 2008/09 to R218.7 million in 2009/10 and increased to R218 million in 2010/11. The two main reasons for the trend were that the transfer to the Department's entity 'Gauteng Fund' reduced from R60 million to R40 million in 2009/10; and the Department postponed the development of planned electronic systems while it streamlined the systems development process to improve efficiency and value for money. This decision reduced spending on goods and services in 2009/10.

The total budget increased to R285 million in 2011/12 to fund the costs of increasing the capacity of the Department to deliver on its growing mandate. The increase reflects in the higher budget of R235 million for compensation of employees and goods and services combined. The budget for office equipment was reallocated to goods and services, given the decision to lease instead of purchasing these items. The budget reduced to R203.5 million during the budget adjustment process when the Department reprioritized funds towards the payment of commitments of the former Gauteng Shared Services Centre.

Compensation of employees has steadily increased for the period under review because of higher-than-expected salary adjustments during the 2009/10 financial year. It shows a significant increase particularly between 2010/11 and 2011/12; this increase provides for annual salary adjustments, filling of critical vacant posts, notch progression and annual performance bonuses. Implementation of the EXCO's decision to decentralize some functions to provincial departments is expected to reduce the salary bill of the Department over the MTEF.

The decision to postpone the development of planned electronic systems in 2009/10 while the department

streamlined the systems development process reduced spending on goods and services. The decision of the former Gauteng Department of Finance to reprioritize funds to pay preexisting commitments further reduced the budget between 2010/11 and 2011/12. However, this trend reverses over the MTEF, when goods and services increase from R56.8 million to R65.6 million.

The purchase of computer equipment for the Department after the demerger with the former Shared Service Centre has been allocated R1.8 million in 2012/13, R1.3 million in 2013/14 and R911, 000 in 2014/15. This increase is for providing adequate resources after the decision of the former department to lease instead purchasing the office computers.

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

This programme aims to provide effective leadership, management and administrative support to the Head of Treasury and the Treasury Programmes. This is done in fulfillment of the mission and mandate of the Treasury. The aim is to provide a comprehensive range of solutions resulting in, among other things, the refinement of corporate strategy, structure and processes, in accordance with best practice. The structure includes the Office of the MEC, Strategic Management Services, Corporate Services and Financial Management (CFO).

Programme objectives

- To ensure an integrated corporate service function that provides strategic and operational support for the Department;
- To provide oversight and financial and risk management services to the Department for the achievement of its objectives thereby enhancing service delivery, and compliance with the PFMA and other relevant legislation;
- To facilitate, monitor and drive the overall departmental strategy and planning processes to ensure achievement of GT mandate and intended impact on the provincial priorities;
- To provide effective strategic and operational support to the MEC;
- To ensure the effective and efficient management of the Administration programme; and
- To ensure a high performance culture that encompasses the Treasury's values.

TABLE 5: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	222	3 404	6 013	6 592	6 682	8 248	6 114	6 693	6 980
2. Office of the HOD (Strategic Management)			2 679	2 626	2 345	2 745	8 590	8 870	11 324
3. Corporate Services	35 602	40 221	35 445	55 992	38 306	36 421	28 261	30 283	34 907
4. Financial Management (Office of the CFO)	19 248	17 460	11 585	19 485	19 426	19 549	26 130	28 904	30 373
Total payments and estimates	55 072	61 085	55 722	84 695	66 759	66 964	69 095	74 750	83 584

TABLE 6: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	48 000	60 135	52 276	84 695	64 013	64 215	67 249	73 444	82 673
Compensation of employees	15 748	33 490	34 139	39 356	37 901	34 439	38 580	41 633	46 723
Goods and services	32 252	26 645	18 138	45 339	26 112	29 777	28 669	31 811	35 950

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Interest and rent on land									
Transfers and subsidies to:			7		2	4			
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households			7		2	4			
Payments for capital assets	7 072	939	44		2 744	2 744	1 846	1 306	911
Buildings and other fixed structures									
Machinery and equipment	7 036	791	44		2 744	2 744	1 846	1 306	911
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	36	148							
Payments for financial assets		11	3 395						
Total economic classification	55 072	61 085	55 722	84 695	66 759	66 964	69 095	74 750	83 584

The budget for Administration grows from R55 million in 2008/09 financial year to R84 million in 2014/15 financial year. The increase in the budget for this programme reflects both a significant increase of personnel numbers to support a growing departmental structure as well as the centralization of some goods and services items such as travelling costs, communication costs and printing and stationery to this programme.

Compensation increased from R15 million in 2008/09 financial year to R34 million in 2010/11 financial year, after the Department filled vacant posts as per its approved structure. Compensation of employees in the 2008/09 financial year reflects the last year of the establishment phase of the Provincial Treasury following its promulgation in April 2006.

Another contributing factor to the above-average increases in compensation is the provision that has been made under the Human Capital Management sub-programme for annual notch progressions and other personnel-related costs, such as performance bonuses. Overall, both the absolute and the relative changes in compensation under the Administration programme are in line with the growth assumptions and inflation projections over the MTEF.

Goods and services was at R32 million and R18 million for the 2008/09 and 2009/10 financial years respectively, and subsequently reduced to R18 million in the 2010/11 financial year when the Department reprioritized funds towards the payment of commitments of the former Gauteng Department of Finance. The 2011/12 financial year estimates reflect a level of normalization of spending trends for the Department to around R67 million. Over the MTEF, spending levels for the administration programme are expected to stay within the spending range

of R69 million; R74 million and R87 million, an average of 9.9 per cent per year. The main cost drivers under Administration include utilities, external audit, lease payments and travel and subsistence claims.

Payments for capital assets in 2008/9 financial year amounted to R7 million; this expenditure was incurred for computer equipment for the growing personnel numbers and in the later part of the 2011/12 financial year a computer refresh which is staggered over the MTEF. The computer refresh is expected to normalize in the 2014/15 financial year as the Department plans to put on stringed measures in order to avoid heavy expenditure within one year.

SERVICE DELIVERY MEASURES

Programme Performance Measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Accurate accountability Plans & Reports to Legislature, Office of the Premier, AG & National Treasury	Accurate accountability Plans & Reports to Legislature, Office of the Premier, AG & National Treasury (APP, QPR, Annual Report and other reports)	Accurate accountability Plans & Reports to Legislature, Office of the Premier, AG & National Treasury	Accurate accountability Plans & Reports to Legislature, Office of the Premier, AG & National Treasury
Develop and approve a GEYODI advocacy and compliance monitoring plan	Develop and approve a GEYODI advocacy and compliance monitoring plan	Review and approve a GEYODI advocacy and compliance monitoring plan	Review and approve a GEYODI advocacy and compliance monitoring plan

PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

Programme description

The programme aims to optimise resources allocation, utilisation and revenue in order to maximise the social benefit to Gauteng's citizens.

Programme objectives

Fiscal policy and economic analysis

- Maximize current revenue sources and optimize potential new revenue streams;
- Develop and implement a comprehensive provincial revenue strategy;
- Provide advisory services to relevant stakeholders on fiscal policy matters and the medium term fiscal framework; and
- Provide provincial socio-economic research and analysis to inform resource allocation and utilization.

Budget management

- Allocate resources to outputs in an optimal and transparent manner that is aligned with the national and provincial outcomes and that addresses equity, need and spatial development;
- Manage provincial planning and budgeting processes for the province;
- Implement budget reforms which enhance budgeting processes in the province;
- Promote effective and efficient public service delivery by assisting departments with service delivery; and
- Enforce implementation of and compliance with the PFMA.
- Public finance
- Provide strategic support to departments and agencies to utilize public resources effectively;
- Conduct sector level policy analysis to maximize efficiency gains and value for money; and
- Monitor and evaluate the performance outcomes of spending agencies.

Public private partnerships

- Facilitate, enhance and complement provincial revenue through private investment in infrastructure and service delivery;
- Evolve as a dynamic and sustainable centre of excellence for public private partnerships (PPPs), providing technical, financial and legal assistance to all provincial departments and municipalities in the province;
- Provide assistance through project feasibility, procurement and contract management during a project;
- Improve the infrastructure and service delivery efficiency of the province; and
- Drive PPP deal flow by identifying project opportunities that yield value to all stakeholders.

Table 7: SUMMARY OF PAYMENTS AND ESTIMATES: SUSTAINABLE RESOURCE MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. SRM Programme Support	61 614	41 712	51 574	54 519	54 519	55 060	204 424	54 644	54 889
2. Fiscal Policy & Economic Analysis	7 237	6 717	5 081	8 418	8 418	7 334	8 642	9 062	9 508
3. Budget Management	8 541	8 738	6 806	12 622	11 293	9 782	15 846	16 733	17 645
4. Public Finance	9 321	9 640	10 799	18 323	13 021	10 703	13 970	14 656	15 376
5. Public Private Partnership	3 697	3 912	4 279	4 920	2 601	4 243	2 718	2 854	2 997
Total payments and estimates	90 410	70 719	78 539	98 802	89 852	87 122	245 600	97 949	100 415

TABLE 8: SUMMARY OF ECONOMIC CLASSIFICATION: SUSTAINABLE RESOURCE MANAGEMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	30 410	30 719	28 539	48 802	39 752	37 022	195 600	47 949	50 415
Compensation of employees	21 308	27 081	26 756	42 213	33 480	30 868	40 484	42 572	44 755
Goods and services	9 102	3 638	1 783	6 589	6 272	6 154	155 116	5 377	5 660
Interest and rent on land									
Transfers and subsidies to:	60 000	40 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Provinces and municipalities									
Departmental agencies and accounts	60 000	40 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets									
Buildings and other fixed structures									
Machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets					100	100			
Total economic classification	90 410	70 719	78 539	98 802	89 852	87 122	245 600	97 949	100 415

The SRM budget increases from R90 million in 2008/09 financial year to R100 million in 2014/15 financial year, which reflects an average increase of 1 per cent for each year in the seven year period under review. Included in the outcome, is the current financial year and the Medium Term Expenditure Framework. The absolute spending figures decreased consistently between 2008/09 financial year and 2011/12 financial year. This was caused by the financial constraints in the province during the period. The merger of the Gauteng Shared Services Centre and Gauteng Treasury resulted in a comprehensive review and reprioritization of expenditure, with a view to containing costs and directing scarce resources to areas of priority critical to operations. This exercise resulted in a shift of resources toward the Shared Services division, due to the need to address the accumulated accounts payable.

Compensation increased smoothly between 2008/09 financial year and 2011/12 financial year. The above average increases reflect the filling of critical vacant posts and also wage settlements that have been above inflation over the period, as well as notch progressions. Over the MTEF, compensation increases from R31 million in 2011/12 financial year to R40 million in 2012/13 as the division is capacitated to deal with current financial management challenges in the province and to monitor the anticipated increase in infrastructure delivery in the province. For the rest of the MTEF, compensation grows at an average of 5.1 per cent which is within the planning parameters provided.

Goods and services decrease from R9 million in the 2008/09 financial year to R155 million in the 2014/15 financial year. This increase results from the review and reprioritization that occurred during the merger of the two departments. Starting in the 2010/11 financial year, the goods and services budget for the programme consists mainly of critical operating costs; hence the significant decrease in the budget. The Provincial Treasury will begin a programme of capacity building in all infrastructure delivery departments to deal with GPG capacity to spend the infrastructure budget

Provision is made under transfers and subsidies for the annual transfers to the Gauteng Project Office, amounting to R50 million annually over the MTEF. This amount forms part of the Programme Support allocation.

SERVICE DELIVERY MEASURES

Subprogramme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Budget Management			
Tabling of an MTEF and adjustment budget that is informed by outcomes	Tabling of an MTEF and adjustment budget that is informed by outcomes	Tabling of an MTEF and adjustment budget that is informed by outcomes	Tabling of an MTEF and adjustment budget that is informed by outcomes
Timely, qualitative and accurate reports/plans	Timely, qualitative and accurate reports/plans - S32 of PFMA, Quarterly Performance Reports (QPR) APP, In-Year Monitoring, Provincial Gazette in terms of DoRA, (monthly, quarterly and annual)	Timely, qualitative and accurate reports/plans - S32 of PFMA, Quarterly Performance Reports (QPR) APP, In-Year Monitoring, Provincial Gazette in terms of DoRA, (monthly, quarterly and annual)	Timely, qualitative and accurate reports/plans - S32 of PFMA, Quarterly Performance Reports (QPR) APP, In-Year Monitoring, Provincial Gazette in terms of DoRA, (monthly, quarterly and annual)
Public Finance			
Ensure infrastructure plans are produced and coordinated appropriately	Ensure infrastructure plans are produced and coordinated appropriately	Ensure infrastructure plans are produced and coordinated appropriately	Ensure infrastructure plans are produced and coordinated appropriately
Infrastructure Reporting Model submitted to National Treasury	Infrastructure Reporting Model submitted to National Treasury	Infrastructure Reporting Model submitted to National Treasury	Infrastructure Reporting Model submitted to National Treasury
Report on the performance of conditional grants in compliance to the conditional grant framework	Report on the performance of conditional grants in compliance to the conditional grant framework	Report on the performance of conditional grants in compliance to the conditional grant framework	Report on the performance of conditional grants in compliance to the conditional grant framework
Submit recommendations i.r.o adjustment budget on roll overs, additional funding for unforeseen and unavoidable expenditure	Submit recommendations i.r.o adjustment budget on roll overs, additional funding for unforeseen and unavoidable expenditure	Submit recommendations i.r.o adjustment budget on roll overs, additional funding for unforeseen and unavoidable expenditure	Submit recommendations i.r.o adjustment budget on roll overs, additional funding for unforeseen and unavoidable expenditure

Subprogramme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Fiscal Policy and Economic Analysis			
Quarterly and timely, qualitative and accurate legislated submissions (IYM own revenue analysis)	Quarterly and timely, qualitative and accurate legislated submissions (IYM own revenue analysis)	Quarterly and timely, qualitative and accurate legislated submissions (IYM own revenue analysis)	Quarterly and timely, qualitative and accurate legislated submissions (IYM own revenue analysis)
New indicator(Revenue Enhancement Strategy)	Development of the provincial Own Revenue Enhancement Strategy	Finalisation and consultation of the provincial Own Revenue Enhancement Strategy	Oversight role on the Implementation of the provincial wn Revenue Enhancement Strategy
New indicator(oversight of revenue collected through agencies)	Oversight role on the reconciliation of revenue collected by municipalities in conjunction with Gauteng Department of Roads and Transport (GDRT) and cash book services	Oversight role on the reconciliation of revenue collected by municipalities in conjunction with GDRT and cash book services	Oversight role on the reconciliation of revenue collected by municipalities in conjunction with GDRT and cash book services
Tariff requests reviewed and approved as per PFMA and Treasury Regulation	Tariff requests reviewed and approved as per PFMA and Treasury Regulation	Tariff requests reviewed and approved as per PFMA and Treasury Regulation	Tariff requests reviewed and approved as per PFMA and Treasury Regulation
Annual MTBPS completed	Annual MTBPS completed	Annual MTBPS completed	Annual MTBPS completed
Own revenue inputs into the MTEC, Budget Forum, estimates of provincial expenditure, adjusted estimates of provincial expenditure meetings, provincial visits and benchmarking exercise	Own revenue inputs into the MTEC, Budget Forum, estimates of provincial expenditure, adjusted estimates of provincial expenditure meetings, provincial visits and benchmarking exercise	Own revenue inputs into the MTEC, Budget Forum, estimates of provincial expenditure, adjusted estimates of provincial expenditure meetings, provincial visits and benchmarking exercise	Own revenue inputs into the MTEC, Budget Forum, estimates of provincial expenditure, adjusted estimates of provincial expenditure meetings, provincial visits and benchmarking exercise
Annual Socio-Economic Review and Outlook (SERO) tabled and published	Annual SERO tabled and published	Annual SERO tabled and published	Annual SERO tabled and published
Contribute to national government and FFC engagements on equitable allocation of the equitable share	Report on inputs provided to national government and Financial and Fiscal Commission (FFC) engagements on equitable allocation of the equitable share	Report on inputs provided to national government and FFC engagements on equitable allocation of the equitable share	Report on inputs provided to national government and FFC engagements on equitable allocation of the equitable share
Annual Provincial Economic Review and Outlook (PERO) tabled and published	Annual PERO tabled and published	Annual PERO tabled and published	Annual PERO tabled and published
4 Quarterly Bulletins published	4 Quarterly Bulletins published	4 Quarterly Bulletins published	4 Quarterly Bulletins published
Impact studies and simulation reports	1 simulation report completed	1 simulation report completed	1 simulation report completed
3 national revenue workgroup forums on best practices on fiscal policy to inform budget process	3 national revenue workgroup forums on best practices on fiscal policy to inform budget process	3 national revenue workgroup forums on best practices on fiscal policy to inform budget process	3 national revenue workgroup forums on best practices on fiscal policy to inform budget process
Weekly Newsletters produced	Report on number of Weekly Newsletters produced	Report on number of Weekly Newsletters produced	Report on number of Weekly Newsletters produced
Annual assessment report on credible revenue projections	Annual assessment report on credible revenue projections	Annual assessment report on credible revenue projections	Annual assessment report on credible revenue projections
Public Private Partnerships			
Provide appraisal and regulatory advice to all provincial and municipal Public Private Partnerships (PPPs) during planning, procurement and implementation phase.	Respond to requests within 5 working days	Respond to requests within 5 working days	Respond to requests within 5 working days
Promote PPP projects in departments and municipalities to obtain value for money.	Coordinate 10 projects (provincial & municipal); minimum of 12 interventions	Coordinate 10 projects (provincial & municipal); minimum of 12 interventions	Coordinate 10 projects (provincial & municipal); minimum of 12 interventions
Monitor and enforce compliance to Treasury Regulations.	8 provincial projects and 2 municipal projects monitored	8 provincial projects and 2 municipal projects monitored	8 provincial projects and 2 municipal projects monitored
Capacitate departments and municipalities in collaboration with national and DFIs where necessary with regards to PPP initiatives.	4 training sessions/project inceptions/workshops including collaborations	4 training sessions/project inceptions/workshops including collaborations.	4 training sessions/project inceptions/workshops including collaborations.

PROGRAMME 3 : FINANCIAL GOVERNANCE**Programme description**

To create an enabling environment that will ensure sound financial management in the Province, through the implementation of supply chain management, enterprise wide risk management, financial management systems and compliance with financial legislative frameworks in place.

Programme objectives

- To be a credible partner in Financial Management practices and systems;
- Ensure that GPG financial systems are efficient to enable it to perform its functions effectively;
- To ensure the implementation of enterprise wide risk management;
- To ensure the implementation of Municipal Finance Management Act and Public Finance Management Act, and adherence to the spirit, underlying principles and objectives of the Acts

TABLE 9: SUMMARY OF PAYMENTS AND ESTIMATES: FINANCIAL GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. FG Programme Support	2 636	811	517	1 772	1 516	1 157	1 752	5 339	8 161
2. Risk Management	5 299	7 950	11 494	9 767	10 430	9 119	12 525	13 376	14 238
3. Norms & Standards			2 642	4 193	4 202	4 012	8 152	8 678	9 165
4. Local Government Financial Services	14 032	10 425	16 885	24 290	22 371	22 380	25 202	24 141	25 308
5. Financial Business Systems			4 045	5 748	5 653	5 097	6 006	6 294	6 596
Total payments and estimates	21 967	19 186	35 583	45 770	44 172	41 765	53 637	57 828	63 468

TABLE 10: SUMMARY OF ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	20 416	19 186	34 068	45 770	44 172	41 765	53 637	57 828	63 468
Compensation of employees	12 463	15 529	28 352	39 261	36 595	34 104	44 076	46 287	48 611
Goods and services	7 953	3 657	5 716	6 509	7 577	7 661	9 561	11 541	14 857
Interest and rent on land									
Transfers and subsidies to:	1 551		1 515						
Provinces and municipalities									
Departmental agencies and accounts	1 551		1 500						
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households			15						

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for capital assets									
Buildings and other fixed structures									
Machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	21 967	19 186	35 583	45 770	44 172	41 765	53 637	57 828	63 468

Compensation of employees budget increased significantly by R24 million from R12 million in 2008/09 to R36 million in 2011/12 financial year. The above-average increases reflect the filling of critical vacant posts, wage settlements that were higher than expected and notch progressions. The areas that experienced significant growth were Risk Management, and the Local Government Financial Services and the Norms and Standards units. Over the MTEF period, the compensation of employees increases from R36 million in 2011/12 to R44 million in the 2012/13 financial year as the division is capacitated to deal with current financial management challenges in the departments and municipalities in the province. For the rest of the MTEF, compensation of employees grows at an average of 4.7 per cent which is within planning parameters provided.

Goods and services remained at R8 million in the 2008/09 to 2011/12 financial year. This trend results from the review and reprioritization that occurred during the merger of the two departments. Starting in 2009/10 financial year, the goods and services budget for the programme consists mainly of critical operating costs; hence the constant budget. More capacity is provided over the MTEF in order to provide resources to strengthen financial governance in the province.

SERVICE DELIVERY MEASURE

Sub programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Governance & Compliance			
PFMA Performance Report	Improved compliance to legislation and regulations and, alignment to GPG Outcomes	95 per cent compliance	99 per cent compliance
Checklist on Public Entities	80 per cent compliance	90 per cent compliance	95 per cent compliance
Implement the Charter and Policy	360 degree Evaluation Report	360 degree Evaluation Report	360 degree Evaluation Report
Supply Chain Management			
Compliance to SCM Framework	Implementation of SCM policy, regulations, treasury instructions and standards by all departments and municipalities (All GPG departments to adopt SCM policies)	Implementation of SCM policy, regulations, treasury instructions and standards by all departments and municipalities	Implementation of SCM policy, regulations, treasury instructions and standards by all departments and municipalities.
	Monitor the implementation of National Treasury Procurement Contract Information in all GPG departments and municipalities (four quarterly assessments).	Continuous reporting of procurement spend information by GPG departments, municipalities and entities.	Continuous reporting of procurement spend information by GPG departments, municipalities and entities.
	Continuous training in SCM (four training sessions)	Continuous training in SCM (four training sessions)	Continuous training in SCM (four training sessions)

Sub programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
	Facilitate implementation of procurement plans by departments.	Monitor compliance to SCM framework by all departments.	Monitor compliance to SCM framework by departments and municipalities
Local Government Financial Services	2 bi-annually Reports on implementation and compliance to MFMA	2 bi-annually Reports on implementation and compliance to MFMA	2 bi-annually Reports on implementation and compliance to MFMA
	2 bi-annually Reports on the assessment of municipal budget	2 bi-annually Reports on the assessment of municipal budget	2 bi-annually Reports on the assessment of municipal budget
	4 Quarterly Consolidated Monthly Budget Statements on the performance against the budget.	4 Quarterly Consolidated Monthly Budget Statements on the performance against the budget.	4 Quarterly Consolidated Monthly Budget Statements on the performance against the budget.
	2 Gazettes on the main and adjustment for the provincial transfers	2 Gazettes on the main and adjustment for the provincial transfers	2 Gazettes on the main and adjustment for the provincial transfers
	2 bi-annual key IGR forums on municipal finance	2 bi-annual key IGR forums on municipal finance	2 bi-annual key IGR forums on municipal finance
	2 bi-annual reports on the Municipal Hands-on Support Plan	2 bi-annual reports on the Municipal Hands-on Support Plan	2 bi-annual reports on the Municipal Hands-on Support Plan
	1 annual Action Plan on the preparation of AFS, Audit Process and Performance reporting through the Annual Report	1 annual Action Plan on the preparation of AFS, Audit Process and Performance reporting through the Annual Report	1 annual Action Plan on the preparation of AFS, Audit Process and Performance reporting through the Annual Report
Risk Management			
Reduction in the GPG core risk profile (Improvement in good governance)	ERM Process review conducted, Risk Assessments facilitated and required support provided to GPG entities (departments and municipalities)	ERM Process review conducted, Risk Assessments facilitated and required support provided to GPG entities (departments and municipalities)	ERM Process review conducted, Risk Assessments facilitated and required support provided to GPG entities (departments and municipalities)
	Enterprise wide Risk Management process review report compiled for departments	Enterprise wide Risk Management process review report compiled for departments	Enterprise wide Risk Management process review report compiled for departments
	52 CRSA's 11 Global Assessments conducted	52 CRSA's 11 Global Assessments conducted	52 CRSA's 11 Global Assessment conducted
Financial Business Systems	Monitoring of the code structure alignment on transversal systems and financial systems to improve data integrity on data recorded quarterly.	Monitoring of the code structure alignment on transversal systems and financial systems to improve data integrity on data recorded quarterly.	Monitoring of the code structure alignment on transversal systems and financial systems to improve data integrity on data recorded quarterly.
	Quarterly / annual reports on transversal system training and support provided	Quarterly / annual reports on transversal system training and support provided	Quarterly / annual reports on transversal system training and support provided
	Providing support towards reducing misallocations in Departments and improvements of financial systems modules in the province.	Providing support towards reducing misallocations in Departments and improvements of financial systems modules in the province.	Providing support towards reducing misallocations in Departments and improvements of financial systems modules in the province.
	SAP Asset Management implemented in one Department	SAP Asset Management implemented in one Department	SAP Asset Management implemented in all Departments
	Continuous support of transversal systems	Continuous support of transversal systems	Continuous support of transversal systems

PROGRAMME 4 : PROVINCIAL ACCOUNTING SERVICES

Programme Purpose

To provide strategic leadership, guidance and support to all GPG departments in terms of financial management, thus ensuring that there is transparent and effective financial management and reporting in the provincial departments and entities.

Programme Objectives:

- To be a credible partner in Financial Governance practices and systems;
- To provide leadership on accounting best practices within the province;
- To ensure sound cash management and implementation of financial management systems for the province;
- To enforce compliance with the PFMA; and
- To ensure the effective and efficient management of the Financial Governance Programme.

TABLE 11: SUMMARY OF PAYMENTS AND ESTIMATES: PROVINCIAL ACCOUNTING SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. PAS Programme Support	3 875	5 600	1 438	1 895	2 117	1 559	2 495	6 223	6 903
2. Financial Assets & Liabilities	16 925	31 300	13 607	16 361	14 752	14 472	17 613	19 105	20 529
3. Accounting Services	32 990	20 964	15 388	17 586	16 299	16 232	17 316	18 110	18 977
4. Accounts Receivable	9 506	9 815	10 389	11 345	13 403	13 403	13 353	13 939	14 573
5. Statutory Deductions Management			7 965	8 573	9 042	8 974	9 825	10 271	10 740
Total payments and estimates	63 296	67 679	48 787	55 760	55 613	54 640	60 602	67 648	71 722

TABLE 12: SUMMARY OF ECONOMIC CLASSIFICATION: PROVINCIAL ACCOUNTING SERVICES

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	63 039	67 549	48 787	55 760	55 613	54 640	60 602	67 648	71 722
Compensation of employees	37 153	45 976	46 756	52 531	53 171	52 229	57 124	59 788	62 585
Goods and services	25 886	21 573	2 031	3 229	2 442	2 411	3 478	7 860	9 137
Interest and rent on land									
Transfers and subsidies to:	30	1							
Provinces and municipalities									
Departmental agencies and accounts									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	30	1							
Payments for capital assets	227	129							
Buildings and other fixed structures									
Machinery and equipment	227	129							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Payments for financial assets									
Total economic classification	63 296	67 679	48 787	55 760	55 613	54 640	60 602	67 648	71 722

The programme expenditure decreased from R63.2 million in 2008/09 to R49 million in 2010/11 financial year. The total budget was adjusted down to R55.6 million from R55.8 during the 2011 adjustments budget. The programme shows further increase of R11 million over the MTEF period from R60.6 million in the 2012/13 to R71.7 million in the 2014/15 financial year, representing an annual average growth of 9 per cent. The largest portion of the programme budget is allocated to compensation of employees.

The increase is on compensation of employees with a reported expenditure of R37 million in 2008/09 to R46.7 million in 2010/11 financial year. Compensation of employee budget is expected to increase from R57 million in 2012/13 to R62.6 million in 2014/15 financial year. The increased allocation on compensation of employees is to cover annual living adjustment cost for the existing personnel in the Department.

Goods and services increase from R2 million in 2011/12 to R9 million in 2014/15. This translates to an average of 33 per cent growth over the MTEF. The biggest cost driver is the provision of bank charges and costs for audit of provincial financials and the revenue fund, also the provision is made for the operation clean audit, printing of provincial publications, printing of IRP5 certificates for government employees and debt management system.

SERVICE DELIVERY MEASURE

Sub-programme/Performance measures	Estimated Annual Targets		
	2012/13	2013/14	2014/15
Cash Management			
% Variance between funds allocated and requested by departments	0% Variance between funds allocated and requested	0% Variance between funds allocated and requested	0% Variance between funds allocated and requested
Financial Accounting			
Consolidated GPG financial information	Annual consolidated GPG financial information	Annual consolidated GPG financial information	Annual consolidated GPG financial information
Revenue Fund Management			
Compilation of provincial revenue fund financial statements	Annual compilation of provincial revenue fund financial statements	Annual compilation of provincial revenue fund financial statements	Annual compilation of provincial revenue fund financial statements
Achievement of clean audit opinion for PRF	Clean audit opinion	Clean audit opinion	Clean audit opinion
Cash Book and Banking Services			
Number of report submitted on accounts and processes impacting on cash flow	12 reports	12 reports	12 reports
Statutory Deductions Management			
PAYE payments and declarations made within SARS timelines	0% Variance between declaration and payment to SARS	0% Variance between declaration and payment to SARS	0% Variance between declaration and payment to SARS
General Accounting			
Number of successful accounting period closure per GPG department	13 successful closures per GPG department	13 successful closures per GPG department	13 successful closures per GPG department
Asset Management			
Monitoring of compliance in asset management	Compliance report on asset management	Compliance report on asset management	Compliance report on asset management

7. OTHER PROGRAMME INFORMATION

7.1 Personnel numbers and cost

TABLE 13: PERSONNEL NUMBERS AND COSTS: GAUTENG TREASURY

Personnel numbers	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014
1. Administration	205	205	205	205	152	152	160
2. Institutional Development	76	76	76	76	95	95	100
3. Financial Governance	44	49	60	93	134	134	141
4. Provincial Accounting Services	188	191	190	193	150	150	158
Total provincial personnel numbers	513	521	531	567	531	531	559
Total provincial personnel cost (R thousand)	86 672	122 076	136 003	173 361	180 264	190 280	268 278
Unit cost (R thousand)	169	234	256	306	339	358	479

Total personnel numbers and related costs stabilise over the MTEF, subject to the conclusion of the reconfiguration process and the migration of functions to GPG departments. The changes in personnel costs are consistent with the overall growth assumptions in relation to the compensation of employees.

TABLE 14: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	513	521	531	567	567	567	531	531	559
Personnel cost (R thousands)	86 672	122 076	136 003	173 361	161 147	151 640	180 264	190 280	268 278
Human resources component									
Personnel numbers (head count)	30	63	54	55	55	55	20	20	21
Personnel cost (R thousands)	7 618	12 171	49 274	29 974	15 219	15 219	16 205	17 107	17 997
Head count as % of total for department	6%	10%	8%	8%	8%	8%	4%	4%	4%
Personnel cost as % of total for department	9%	10%	36%	17%	9%	10%	9%	9%	9%
Finance component									
Personnel numbers (head count)	76	81	70	68	68	68	38	38	40
Personnel cost (R thousands)	4 335	8 646	6 045	6 726	5 652	5 652	11 114	13 139	13 764
Head count as % of total for department	15%	13%	11%	10%	10%	10%	7%	7%	8%
Personnel cost as % of total for department	5%	7%	4%	4%	4%	4%	6%	7%	7%
Full time workers									
Personnel numbers (head count)	513	521	531	567	567	567	531	531	559
Personnel cost (R thousands)	86 672	122 076	136 003	173 361	161 147	151 640	180 264	190 280	268 278
Head count as % of total for department	100%	100%	100%	100%	100%	100%	100%	100%	100%

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Personnel cost as % of total for department	100%	100%	100%	100%	100%	100%	100%	100%	100%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)				26	26	26	26	26	26
Personnel cost (R thousands)				1670	1670	1670	1756	1850	1952
Head count as % of total for department				4%	4%	4%	5%	5%	5%
Personnel cost as % of total for department				1%	1%	1%	1%	1%	1%

The human resource component of the Treasury maintains a consistent pattern throughout the period under review, in both personnel numbers and cost. The increases in cost over the period are mainly a reflection of projected compensation adjustments in keeping with the cost of living. The increases in cost over the MTEF for part-time/contract workers are mainly a reflection of projected compensation adjustments in keeping with the cost of living.

7.2 Training

TABLE 15: PAYMENTS ON TRAINING: GAUTENG TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration of which	2 022	3 575	163	878	754	755	852	900	944
Subsistence and travel									
Payments on tuition	2 022	3 575	163	878	754	755	852	900	944
2. Sustainable Resource Management of which	11	34							
Subsistence and travel									
Payments on tuition	11	34							
3. Financial Governance of which			24						
Subsistence and travel									
Payments on tuition			24						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
4. Provincial Accounting Services of which Subsistence and travel	129								
Payments on tuition	129								
Total payments on training	4 324	7 218	373	1 756	1 507	1 509	1 704	1 800	1 888

TABLE 16: INFORMATION ON TRAINING: TREASURY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	513	521	531	567	567	567	531	531	559
Number of personnel trained of which									
Male	14	14	14	14	14	14	14	14	15
Female	22	22	22	22	22	22	22	22	23
Number of training opportunities of which									
Tertiary	177	177	177	177	177	177	177	177	186
Workshops	5	5	5	5	5	5	5	5	6
Seminars	5	5	5	5	5	5	5	5	6
Other	20	20	20	20	20	20	20	20	21
Number of bursaries offered	177	177	177	177	177	177	177	177	186
Number of interns appointed	16	16	16	16	16	16	16	16	17
Number of learnerships appointed	11	11	11	11	11	11	11	11	12
Number of days spent on training	50	50	50	50	50	50	50	50	40

The above tables reflect the Department's commitments on the training and development of employees. The focus remains on the development of females. The Department intends to continue implementing focussed leadership development programmes aimed at women.

Training interventions will focus on improving the generic and functional skills of employees, which includes seminars and workshops. All training interventions will be in line with the approved Workplace Skills Plan, as well as the individual Personal Development Plans (PDPs) which form part of the performance management and development system.

Internship and learnership programmes continue particularly in core areas of the Department such as auditing and finance, municipal finance. Learnerships such as business administration, business practice will be considered for employees on lower levels to enable career growth.

Bursary applications will be offered in line with the estimated allocation and availability of funds, it will aimed at reducing the skills gap , specifically in management development and core skills areas

8. RECONCILIATION OF STRUCTURAL CHANGES

TABLE 17: RECONCILIATION OF STRUCTURAL CHANGES: TREASURY

Programmes for 2011/12		Programmes for 2012/13	
Programmes	Subprogrammes	Programmes	Subprogrammes
Administration	Sub-Programmes Office of the MEC Head: Treasury Services Internal Finance Services Corporate Services	Administration	Sub-programmes Office of the MEC Office of the HOD(Strategic Management) Internal Finance Services Corporate Services
Sustainable Resource Management	Sub-Programme SRM Programme Support Budget Management Fiscal Policy and Economic Analysis Public Private Partnership	Sustainable Resource Management	Sub-Programme SRM Programme Support Budget Management Fiscal Policy and Economic Analysis
Financial Governance	Sub-Programme FG Programme Support Norms & Standards Local Government Financial Services Risk Management Financial Business Systems		Sub-Programmes FG Programme Support Norms & Standards Local Government Financial Services Risk Management Financial Business Systems
Provincial Accounting Services	Sub-Programmes PAS Programme Support Financial Assets & Liabilities Accounting Services Accounts Receivable Statutory Deductions Management	Provincial Accounting Services (Assets & Liabilities Management)	Sub-Programmes PAS Programme Support Financial Assets & Liabilities Accounting Services Accounts Receivable Statutory Deductions Management

CROSS-CUTTING ISSUES

Cross Cutting Issue	Programme and sub-programme	Indicator/Measure	Target	Output	MTEF BUDGET		
					2012/13	2013/14	2014/15
Women	Employment Equity	Appointment of women in senior management	50%	50% women representation at SMS	50%	50%	50%
	Skills Development & Capacity Building Programmes	60% of beneficiaries of education and training programmes should be women in all levels	60%	60% of beneficiaries of education and training programmes should be women in all levels	60%	60%	60%
	Economic Empowerment	Active participation of women in procurement processes	30%	30% of GPG tenders awarded to women owned businesses	30% of the procurement budget	30%	30%
Youth	Skills Development & Capacity Building Programmes	4% of beneficiaries of education and training programmes should be youth	4% of beneficiaries of education and training programmes should be youth	4% of beneficiaries of education and training programmes should be youth	4%	4%	4%

Cross Cutting Issue	Programme and sub-programme	Indicator/Measure	Target	Output	MTEF BUDGET		
					2012/13	2013/14	2014/15
	Economic Empowerment	Promotion of youth owned businesses	10% of the procurement budget	10%	10%	10%	10%
PwDs	2% of employees should be PwDs	2% of work force should be PwD's across all levels	2% of work force should be PwD's across all levels	2% of work force should be PwD's across all levels	2%	2%	2%
	PwDs should benefit from bursaries and training programmes	2% of beneficiaries of education and training programmes should be PwD's	2% % of beneficiaries of education and training programmes should be PwD's	2% % of beneficiaries of education and training programmes should be PwD's	2%	2%	0,5%
	Promotion of PwDs owned businesses	5% Participation of PwD's in procurement process	5%	5% of tenders awarded to companies owned by PwD's	5% of the procurement budget	5%	5%

ANNEXURES TO ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 18: SPECIFICATION OF RECEIPTS: GAUTENG TREASURY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets									
Sale of goods and services produced by department (excluding capital assets)									
Sales by market establishments									
Administrative fees									
Other sales									
Of which									
Health patient fees									
Other (Specify)									
Other (Specify)									
Other (Specify)									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Transfers received from:									
Other governmental units									
Universities									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land	128 760	54 162	37 044	30 000	98 000	111 628	55 000	60 000	60 000
Interest	128 760	54 162	37 044	30 000	98 000	111 628	55 000	60 000	60 000
Dividends									
Rent on land									
Sales of capital assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Other capital assets									
Transactions in financial assets and liabilities									
Total departmental receipts	128 760	54 162	37 044	30 000	98 000	111 628	55 000	60 000	60 000

TABLE 19: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	48 000	60 135	52 276	84 695	64 013	64 215	67 249	73 444	82 673
Compensation of employees	15 748	33 490	34 139	39 356	37 901	34 439	38 580	41 633	46 723
Salaries and wages	14 005	29 686	30 233	35 660	34 153	30 996	34 476	37 435	41 992
Social contributions	1 743	3 804	3 906	3 696	3 748	3 443	4 104	4 198	4 731
Goods and services of which	32 252	26 645	18 138	45 339	26 112	29 777	28 669	31 811	35 950
Administrative fees	1 254	1 540	1 074		653	135			
Advertising	3 003	2 195	1 807	300	239	225	500	529	557
Assets <R5000	1 096	120	1						
Audit cost: External	1 639	2 777	1 963	1 720	1 870	2 450	2 000	2 110	2 216
Bursaries (employees)	682	647	638	900	900	900	852	900	944
Catering:									
Departmental activities	363	432	68	300	314	296	600	600	600
Communication	2 935	2 457	1 352	18 363	5 399	5 734	5 000	5 676	6 323
Computer services	3 070	2 099	9	20	70	14			
Cons/prof: business & advisory services	1 381	1 121	1 888	80	789	6 937	1 053	1 373	1 393
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	1 195	59	99	450	675	913	1 580	1 670	1 753
Contractors	916	2 025	565		131	131	2 520	2 551	2 639
Agency & support/outsourced services	1 292	883	29		27	(2 239)			
Entertainment	355	29	59	50	200	210	100	106	111
Fleet Services (F/SER)			3	500	20	16			
Housing									
Inventory: Food and food supplies	136	167	10	18	54	57	30	32	34
Inventory: Fuel, oil and gas			4	40	40	40	100	106	111
Inventory: Learn & teacher support material									
Inventory: Materials and supplies	181	43	11		32	14	50	53	55

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Medical supplies		4							
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	60	191	127	125	49	97	350	350	350
Inventory: Stationery and printing	1 580	1 078	346	714	701	735	1 155	1 397	1 483
Lease payments	869	1 272	2 463	8 104	4 753	4 753	3 047	4 035	4 238
Rental and Hiring					1	1			
Property payments	2 753	853	3 238	480	3 173	3 172			
Transport provided dept activity	(194)	(400)							
Travel and subsistence	2 555	1 728	2 153	2 550	4 332	3 478	4 265	4 759	5 232
Training & development	2 022	3 575	163	878	754	755	852	900	944
Operating payments	1 884	832	22	9 026	213	213	2 615	2 637	4 764
Venues and facilities	1 225	918	47	722	724	741	2 000	2 027	2 203
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies tot:			7		2	4			
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers4									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises5									
Public corporations									
Subsidies on production									
Other transfers									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households			7		2	4			
Social benefits			7		2	4			
Other transfers to households									
Payments for capital assets	7 072	939	44		2 744	2 744	1 846	1 306	911
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	7 036	791	44		2 744	2 744	1 846	1 306	911
Transport equipment	521	35			725	725			
Other machinery and equipment	6 515	756	44		2 019	2 019	1 846	1 306	911
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	36	148							
Payments for financial assets		11	3 395						
Total economic classification	55 072	61 085	55 722	84 695	66 759	66 964	69 095	74 750	83 584

TABLE 20: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE RESOURCE MANAGEMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	30 410	30 719	28 539	48 802	39 752	37 022	195 600	47 949	50 415
Compensation of employees	21 308	27 081	26 756	42 213	33 480	30 868	40 484	42 572	44 755
Salaries and wages	18 960	24 374	24 081	38 242	29 719	27 781	36 613	38 535	40 420
Social contributions	2 348	2 708	2 675	3 971	3 761	3 087	3 871	4 037	4 335
Goods and services	9 102	3 638	1 783	6 589	6 272	6 154	155 116	5 377	5 660
of which									
Administrative fees	9	683		150	142	142			
Advertising	477	504	171		327	365	400	422	443
Assets <R5000	3	8							
Audit cost: External									
Bursaries (employees)			1						
Catering:									
Departmental activities	168		30						
Communication	348		1						

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Computer services	2 700	20							
Cons/prof:business & advisory services	305	106	267		1 830	1 915	200	212	222
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	89								
Contractors	33	28					150 000		
Agency & support/ outsourced services	1 782	94		5 302	2 266	2 266	2 637	2 769	2 921
Entertainment	319	27							
Fleet Services (F/ SER)									
Housing									
Inventory: Food and food supplies	61								
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Materials and supplies	3	6							
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumbles	2	1							
Inventory: Stationery and printing	1 395	1 502	1 042	1 137	1 678	1 436	1 569	1 647	1 730
Lease payments									
Rental and Hiring									
Property payments									
Transport provided dept activity									
Travel and subsistence	598	135	74		23	24			
Training & development	11	34							
Operating payments	293	162	197		6	6	310	327	344
Venues and facilities	506	328							
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies tot:	60 000	40 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Provinces and municipalities									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Departmental agencies and accounts	60 000	40 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Social security funds									
Other transfers to households									
Payments for capital assets									
Buildings and other fixed structures									
Software and other intangible assets									
Payments for financial assets					100	100			
Total economic classification	90 410	70 719	78 539	98 802	89 852	87 122	245 600	97 949	100 415

TABLE 21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	20 416	19 186	34 068	45 770	44 172	41 765	53 637	57 828	63 468
Compensation of employees	12 463	15 529	28 352	39 261	36 595	34 104	44 076	46 287	48 611
Salaries and wages	11 136	13 976	25 137	35 334	32 668	30 694	39 952	41 949	44 035
Social contributions	1 327	1 553	3 215	3 927	3 927	3 410	4 124	4 338	4 576
Goods and services	7 953	3 657	5 716	6 509	7 577	7 661	9 561	11 541	14 857
of which									
Administrative fees	22	7							
Advertising	175	51				10			
Assets <R5000	25								
Audit cost: External				859		(1)			
Bursaries (employees)			3						
Catering:									
Departmental activities	106	4	8						
Communication	272								
Computer services	116				7	7			
Cons/prof: business & advisory services	1 355	2 493	5 055	2 650	4 156	4 200	6 201	4 681	5 115
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	8	34	109						
Agency & support/ outsourced services	184	22							
Entertainment	9								
Fleet Services (F/ SER)									
Housing									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Food and food supplies	32								
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Materials and supplies	4	2							
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	14								
Inventory: Stationery and printing	865	248	129		60	91	360	360	360
Lease payments	82								
Rental and Hiring									
Property payments									
Transport provided dept activity									
Travel and subsistence	3 219	357	209		352	352			
Training & development			24						
Operating payments	165	240	83	3 000	3 002	3 002	3 000	6 500	9 382
Venues and facilities	1 300	199	96						
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies tot:	1 551		1 515						
Provinces and municipalities									
Departmental agencies (non business entities)	1 551		1 500						
Universities									
Foreign governments and international organisations									
Households			15						
Social benefits									
Other transfers to households									
Payments for capital assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Buildings and other fixed structures									
Payments for financial assets									
Total economic classification	21 967	19 186	35 583	45 770	44 172	41 765	53 637	57 828	63 468

TABLE 22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL ACCOUNTING SERVICES

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	63 039	67 549	48 787	55 760	55 613	54 640	60 602	67 648	71 722
Compensation of employees	37 153	45 976	46 756	52 531	53 171	52 229	57 124	59 788	62 585
Salaries and wages	33 355	41 380	41 011	47 223	47 791	46 947	51 417	53 797	56 280
Social contributions	3 798	4 596	5 745	5 308	5 380	5 282	5 707	5 991	6 305
Goods and services of which	25 886	21 573	2 031	3 229	2 442	2 411	3 478	7 860	9 137
Administrative fees		223		2 170			2 370	3 145	3 816
Advertising	34		36						
Assets <R5000	34	88							
Audit cost: External	393	342	548	650	650	650	705	708	744
Bursaries (employees)	45	105	3						
Catering:									
Departmental activities	79		1						
Communication	905	120	2						
Computer services	4 800	16 867	202		1 375	1 375	385	385	404
Cons/prof: business & advisory services	14 978	294	664	240	240	240			
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors	33	18	33						
Agency & support/outsourced services	1 666	850							
Entertainment	10								
Fleet Services (F/SER)									
Housing									
Inventory: Food and food supplies	37	5							
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support material									
Inventory: Materials and supplies	3		2						

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	78	46		1	1		1	1	1
Inventory: Stationery and printing	467	601	74	168	173	144	17	17	18
Lease payments	101	236	89						
Rental and Hiring									
Property payments	6								
Transport provided dept activity	360	400							
Travel and subsistence	1 057	831	314						
Training & development	129	345							
Operating payments	366		54		3	2		3 604	4 154
Venues and facilities	305	202	9						
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	30	1							
Provinces and municipalities									
Households	30	1							
Social benefits	30	1							
Other transfers to households									
Payments for capital assets	227	129							
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	227	129							
Transport equipment									
Other machinery and equipment	227	129							
Payments for financial assets									
Total economic classification	63 296	67 679	48 787	55 760	55 613	54 640	60 602	67 648	71 722

VOTE 14

DEPARTMENT OF INFRASTRUCTURE DEVELOPMENT

To be appropriated by Vote in 2012/13	R1 371 052 000
Responsible MEC	MEC for Infrastructure Development
Administering Department	Department of Infrastructure Development
Accounting Officer	Head of Department

1. OVERVIEW

The overall goal and purpose of the Gauteng Department of Infrastructure Development (DID) is to develop and maintain socio-economic infrastructural conditions that allow all the people of Gauteng Province to actively participate in its economic growth.

Vision

To be a leading infrastructure provider and facilitator that positions Gauteng as a globally competitive city region with a sustainable and growing economy.

Mission

To facilitate service delivery through the development, construction and management of public infrastructure so as to optimise the creation of decent jobs and promote a better life for all.

Key strategic objectives

- To expand and maintain public infrastructure to promote the development of the province and redress economic disparities;
- To manage the provincial property portfolio for the optimum benefit of all citizens with an emphasis on maximizing access, utilization and value;
- To implement and co-ordinate the Expanded Public Works Programme (EPWP) in a way that enhances skills development and optimizes decent employment and entrepreneurship ;and
- To improve the technical and administrative capacity of the Department in providing an efficient, effective and development-oriented public service and creating an empowered, fair and inclusive citizenship.

Specific objectives

To ensure the implementation of all infrastructure programmes and projects reflected in the short, medium and long term plans of the Gauteng Provincial Government (GPG); to manage the construction of GPG capital expenditure (CAPEX) projects such as schools, hospitals, clinics and recreation centres; to manage the provision of maintenance services for all GPG infrastructure; to manage the provincial property portfolio; to ensure participation and involvement of communities through the implementation of the EPWP within GPG CAPEX projects and other departmental projects; and to utilize the construction sector as a catalyst for the development of skills, the creation of jobs and the development of sustainable communities.

Acts, Rules and Regulations

- Government Immovable Assets Management Act, No 19 of 2007;
- Rental Housing Amendment Act, 2007;
- Space Planning Norms and Standards Notice, No 1665 of 2005;
- Local Government: Municipal Property Rates Act, 2004;
- Broad Based Black Economic Empowerment Act, No 53 of 2003;
- Gauteng Planning and Development Act, 2003;

- Planning Professions Act, 2002;
- Project and Construction Management Act, 2000;
- Property Valuers' Profession Act, 2000;
- Preferential Procurement Policy Act, No 5 of 2000;
- Framework for Supply Chain Management, 1999 ;
- Rental Housing Act, 1999;
- Prevention of Illegal Eviction from and Unlawful Occupation of Land Act, 1998;
- Constitution of the Republic of South Africa Act, No 108 of 1996;
- Gauteng Land Administration Act, No 11 of 1996;
- Occupational Health and Safety Act, 1993 (and particularly the associated construction regulations);
- Rating of State Property Act, No 79 of 1984;
- Deeds Registries Act, No 47 of 1937; and
- Expanded Public Works Programme Guidelines for implementation of labour intensive construction.

OVERVIEW OF THE MAIN SERVICES TO BE DELIVERED BY THE DEPARTMENT

Service	Level and quality of service
Delivery of integrated public infrastructure (capital works and maintenance)	Strategically integrate infrastructure in Gauteng to ensure effective and efficient planning, construction and maintenance including generic model development. Ensure that service quality includes 100 per cent statutory compliance of all new infrastructure, adherence to planned time, cost and quality indicators, and compliance with minimum statutory maintenance standards.
Plan and co-ordinate implementation of EPWP by all provincial departments	Establish an appropriate centralized coordination and management structure to ensure solid roll out of EPWP projects across the province by municipalities and GPG departments. Up-scale EPWP in all sectors, including application of EPWP principles in all infrastructure projects. Maintain public infrastructure, including buildings, through EPWP. Address unemployment by creating work opportunities and skills needed for the formal job market. Facilitate skills development through technical and institutional training. Facilitate job opportunities by targeting vulnerable sectors of society especially women, youth and people with disabilities.
Provision of accommodation	Provide functional, safe, secure office accommodation for the nine GPG line departments. Manage the property portfolio of the province in line with the Government Immovable Asset Management Act (GIAMA) requirements and other departmental focuses. Fully implement market related rentals for all rental properties.
Provision of accessible infrastructure and buildings to all citizens of the province	Promote access to persons with disabilities and ensure compliance with the Occupational Health and Safety Act (OHSA) for all buildings under the control of DID

External activities and events relevant to budget decisions

DID implements infrastructure projects on behalf of client departments. The plans and decisions of those departments therefore directly affect DID's activities. However, the decisions of client departments are also subject to regulations impacting on the planning and implementation of projects. Strategic integrated infrastructure planning conducted by the Gauteng Planning Commission enhances project planning and implementation within the province.

Infrastructure management throughout the province, in terms of the GIAMA and including the verification and vesting of immovable assets within the province, is under way. User plans and custodian plans will assist with managing and accounting for the infrastructure.

The disestablishment of the former Department of Public Transport, Roads and Works (DPTRW), the Impophoma Infrastructure Support Entity (IISE), the Kopanong Precinct trading account and the Emoyeni Conference Centre had an impact on the budget decisions and activities of DID. The Maintenance Chief Directorate within the Department absorbed the operations, financial commitments, personnel and data-base of IISE. The entity commissioned projects and incurred related commitments; these had to be absorbed by the Department.

1.1 Aligning departmental budgets to achieve prescribed outcomes

The Gauteng Planning Commission (GPC) played a pivotal role in the development of provincial outcomes and the compilation of provincial departments' outcomes plans in the 2010/11 financial year. The Department consulted with the GPC when compiling its 2011/12 outcomes plan to ensure alignment with the provincial outcomes applicable to it. The Department's Strategic Plan and Annual Performance Plan (APP) served as a basis for the development of the outcomes plan.

The APP for 2011/12 was fully aligned with the outcomes approach by ensuring that every activity planned for 2011/12 and over the 2011 MTEF period was related to the realisation of the provincial outcomes. DID implements infrastructure projects on behalf of client departments and therefore it also contributes to the outcomes of those departments, such as “An improved quality of basic education”, “A long and healthy life for all South Africans” and “Vibrant, Equitable and Sustainable Rural Communities with food security for all” which are the primary outcomes of the Departments of Education, Health and Social Development, and Agriculture and Rural Development.

2. REVIEW OF THE CURRENT FINANCIAL YEAR (2011/12)

The Department is mandated to utilize its GPG CAPEX budget allocation and implement other small, medium and large scale infrastructure projects that utilize sole or joint GPG financial investments. It is also mandated to maximize the social and economic benefits that can be gained from the GPG property portfolio.

The Department’s plan on how to achieve the above is outlined in the Annual Performance Plan 2011/12. This is aligned to the outcomes approach, so ensuring that every activity is related to the realization of the provincial outcomes. Progress on the outputs is as follows:

Outcome 1: Quality basic education

The Department contributes to the outcome “Improved quality of basic education”. Six new schools were successfully completed: Winnie Mandela Primary, Thulasizwe Primary, Simunye Primary, Sakhisizwe Secondary, Diepsloot Secondary and Sikhulisile Primary. These new schools will ease pressure on overcrowded schools. To increase access to early childhood development, improve the quality of programmes and provide Gauteng’s youngest citizens with a solid foundation for lifelong learning and development, three Grade R classrooms have been completed at Pheasant Folly, Olifantsvlei and Reagile Primary Schools. Twenty five Grade R classrooms will be completed in the fourth quarter whilst restorative repairs have been made to four schools.

To promote school safety and ensure that learners learn in a safe and secure environment, the following 16 schools have been fenced with palisade fencing: Bodubelo Primary, Merafeng Primary, Lesolang Primary, Dimakatso Primary, Thakukani Primary, Lethamaga Secondary, Makgetse Secondary, Lesiba Secondary, Mveledzo Primary School, Kutumela Molefi Primary, Ratanda Secondary, J.E Mmalepe Secondary, Soshanguve Secondary, Boschkop Secondary, Boikanyo Secondary and Arethabeng Primary.

Outcome 2: A long and healthy life for all South Africans

The Department has built and maintained Health and Social Development infrastructure facilities in accordance with the departmental mandate. It has completed construction of Germiston Hospital which is currently operational. The construction of the Oncology Department at the Steve Biko Academic Hospital was also completed.

To prolong the life of health facilities and improve their accessibility, thus guaranteeing efficient functioning and ease of access, the Department continues to provide statutory, condition-based routine maintenance to provincial health facilities. The Department has also initiated the replacement of electromechanical equipment and plant.

Outcome 4: Decent employment through inclusive economic growth

The Department contributes to the creation of decent work and sustainable livelihoods through community based programmes where it facilitates the implementation of multi-sectoral projects, thereby contributing to economic growth. A total of 11 598 employment opportunities have been created through DID EPWP projects. Of these, 3 787 employment opportunities were provided to youth and 2 054 to women. In order to ensure that skills are created and retained, artisan learners were recruited in the 2009-2011 Artisan Training Programme and placed in the private sector and government at a cost of approximately R21 million. 228 artisan learners graduated in December 2011.

As part of skills development by the Expanded Public Works Programme, the Department has recruited 4 000 youth of whom 2 984 were placed as learners as part of the NYS Programme in the following fields:

- Building Environment Skills Programme to develop youth as artisans;
- Health sector to develop youth in auxiliary health work;
- Social development to develop youth in auxiliary social work;
- Agricultural sector to develop youth as extension officers;

- Library administration to develop youth to be library assistants ;and
- Community safety and social crime prevention activities.

Outcome 5: Vibrant, equitable, sustainable rural communities contributing towards food security for all

The Department contributes to this outcome through the implementation of infrastructure projects for the Department of Agriculture and Rural Development (DARD). The Department has successfully completed construction of two DARD projects, namely Roodeplaas Game Hide and Bird Hide.

Outcome 7: Responsive, accountable, effective and efficient local government system

The Department continues to contribute to this outcome through management of revenue generated by provincial properties as well as the payment of rates and taxes to municipalities. A total of R7.5 million was collected in revenue as of the end of third quarter 2011/12. An amount of R168 million was paid to municipalities for the reporting period.

The Department continues to engage with municipalities regarding the submission of billing schedules or invoices on time. The MEC has established a political oversight committee with members of mayoral committees to oversee the issue. The Department continues to participate in a debt management committee where all municipalities and GPG departments work out efficient ways of promoting accurate billing.

3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2012/13)

The Department is mandated to utilize its GPG CAPEX and budget allocations and implement small, medium and large scale infrastructure projects that utilize sole or joint GPG financial investments. It is also mandated to maximize the social and economic benefits that can be gained from the GPG property portfolio.

Outcome 1: Quality basic education

The Department will continue to contribute to this outcome through the construction and maintenance of education facilities. A total number of construction projects that the Department will be dealing with during the 2012/13 financial year amounts to 318 in relation to construction of buildings in terms of this outcome. During the same period, there will be 65 projects related to project planning and design. Five new schools will be constructed in the 2012/13 financial year, 35 schools will be fenced and 72 rehabilitations will be undertaken in education facilities. The Department will also construct 164 Grade R classrooms.

Outcome 2: A long and healthy life for all South Africans

An amount of approximately R450 million has been committed to renew all electromechanical equipment and plant, which includes gas/diesel boilers, lifts, chillers, autoclaves, standby generators and laundry equipment. Such equipment is to be replaced in 2011/12 and 2012/13 in the institutions: Charlotte Maxeke, George Mukhari, Jubilee, and Helen Joseph Hospitals and others within the province.

In addition, there are maintenance projects throughout the province where nurses' homes, doctors' quarters, maternity wards and casualty areas are being refurbished. Work will be carried out as follows in the following institutions amongst others:

- Maintenance and refurbishment at Charlotte Maxeke Nurses Home, Kopanong hospital and Tambo Memorial Hospital;
- Refurbishment of Kalafong maternity ward;
- Conversion of a kitroom to a maternity ward at Chris Hani Baragwanath Hospital;
- Maintenance of casualty areas in all hospitals; and
- Maintenance at George Mukhari doctors' quarters.

Outcome 4: Decent employment through inclusive economic growth

The Department contributes to the outcome through the implementation of community based programmes through which it facilitates the implementation of multi-sectoral projects, thereby contributing to economic growth. The Department will manage and coordinate the creation of 90 097 jobs within the province, of whom 49 553 will be women, 36 038 will be youth and 1802 will be for people with disabilities.

A total of 6 700 people will be trained and capacitated with skills. 121 emerging contractors will be included in the Contractor Incubator Programme whilst 500 apprentices will be recruited for the Artisan Training Programme. The Department will also continue with the construction of the following EPWP projects:

- Sokhulumi MPCC;
- Lillian Ngoyi Heritage Site;
- June 16 Heritage Site;
- Boipatong Heritage Site; and
- Eikenhof VIP toilets.

Outcome 7: Responsive, accountable, effective and efficient local government system

The Department will ensure revenue generation from provincial properties as well as the prompt payment of rates and taxes to municipalities. An amount of R281 million will be spent towards the devolution of rates and taxes. The Department will also continue to encourage payment of market related rentals. 150 leases (100 residential and 50 vacant land) will be concluded.

The Department will continue with the implementation of the Government Immovable Asset Management Act (GIAMA) as well as the over-all management of the GPG property management portfolio. 1 000 immovable properties will be verified and registered in the asset register.

4. RECEIPTS AND FINANCING

4.1. Summary of receipts

TABLE 1: SUMMARY OF RECEIPTS: INFRASTRUCTURE DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	932 054	965 358	1 019 581	1 069 706	1 076 831	1 076 831	1 089 583	1 249 549	1 322 232
Conditional grants	155 265	401 099	294 457	270 775	270 775	270 775	281 469	294 376	310 982
Devolution of Rates and Taxes Grant	155 265	401 099	294 457	270 775	270 775	270 775	281 469	294 376	310 982
Total receipts	1 087 319	1 366 457	1 314 038	1 340 481	1 347 606	1 347 606	1 371 052	1 543 925	1 633 214

The Department is funded through equitable share and a conditional grant. The main function of the Devolution of Property Rates and Taxes Grant is to pay rates and taxes on all provincially owned properties. Over the 2012 MTEF, total departmental appropriation grows from R1.4 billion in the 2012/13 financial year to R1.6 billion in the 2014/15 financial year, at an annual average increase of 9 per cent.

In the 2009/10 financial year, the Department received R401 million through the Devolution of Property Rate Funds Grant as the payment of rates and taxes on provincial properties was devolved to the provinces by the national Department of Public Works. During the 2011/12 financial year, this allocation decreased to R271 million as there was underspending during 2009/10 and not all the funds were utilised. This was because the municipalities' financial period fell outside that of government departments. Over the 2012 MTEF period, the conditional grant allocation escalates at an annual average rate of 5 per cent from R281 million in 2012/13 to R311 million in the 2014/15 financial year.

The equitable share allocation increases from R1 billion in 2010/11 to R1.3 billion in 2014/15, which translates to an annual average rate of 51 per cent. The Department is still honouring the commitments of the previous entities as some of the issues from them are not fully resolved.

4.2. Departmental receipts

TABLE 2: DEPARTMENTAL RECEIPTS: INFRASTRUCTURE DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	13 171	8 455	12 648	11 500	11 500	10 475	14 500	16 470	20 440
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	435	7	3			20			
Sales of capital assets									
Transactions in financial assets and liabilities	14 832	5 715	3 735	1 460	1 460	964	500	530	560
Total departmental receipts	28 438	14 177	16 386	12 960	12 960	11 459	15 000	17 000	21 000

The Department's main revenue sources are sales of goods and services other than capital assets, which consist of: sales of tender documents, boarding fees, commission on garnishes and rental income from residential buildings. Other revenue sources include transactions in financial assets and liabilities, which mainly consist of interest and debt collected.

The total revenue of the Department in 2009/10 amounted to R14.2 million and increased to R16.4 million in the 2010/11 financial year. This increase was due to the implementation of Market Related Rentals (MRR) as there were tenants who were willing to pay the changed rentals. Total receipts are estimated to decrease to R12.9 million in 2011/12 due to banking details changes which might result if some of the tenants do not have the new banking details and continue to pay into the old bank account now owned by the Department of Roads and Transport (DRT). As of 31 December 2011, R2.3 million has been received by DRT on behalf of the Department. An increase in revenue collection is anticipated once the banking details are known to all stakeholders. Revenue is projected to grow significantly at an annual average rate of 18 per cent from R15 million in 2012/13 to R21 million in the 2014/15 financial year.

The Department is also receiving revenue in the form of interest. During the 2009/10 and 2010/11 financial years, the Department received R7 000 and R3 000 respectively. As at 31 December 2011, R20 000 had been received in interest.

5. PAYMENT SUMMARY

5.1. Key assumptions

With regard to the budget over the 2012 MTEF, the assumption is made that the Department's mandates will not change and therefore that budget, personnel and project figures will remain constant. The following elements have been taken into account when determining personnel budgets for the new MTEF:

- Number of staff and possible changes over the MTEF and the average increase for personnel cost will be 5.8 per cent in 2012/13, 6.0 per cent in 2013/14 and 5.5 per cent in 2014/15. This is an average of 5.7 per cent over the MTEF;
- All salary related matters, including improvement in conditions of service (ICS) adjustments on 1 July for level 3-12 and January each year for level 13-16. However, this is subject to change due to the new circular that was issued by the DPSA; and
- Goods and services will increase by 5.3 per cent in 2012/13, 5.5 per cent in 2013/14 and 5 per cent in 2014/15. This is an average of 5.3 per cent over the MTEF.

5.2. Programme summary

TABLE 3: SUMMARY OF PAYMENTS AND ESTIMATES: INFRASTRUCTURE DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration	151 816	156 758	98 493	170 356	170 356	136 412	170 512	169 184	179 219
2. Public Works	758 564	1 034 542	934 604	962 938	962 938	978 622	994 336	1 139 258	1 206 567
3. Community Based Services	176 939	175 157	134 098	207 187	214 312	221 175	206 204	235 483	247 428
Total payments and estimates	1 087 319	1 366 457	1 167 195	1 340 481	1 347 606	1 336 209	1 371 052	1 543 925	1 633 214

5.3. Summary of economic classification

TABLE 4: SUMMARY OF ECONOMIC CLASSIFICATION : INFRASTRUCTURE DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	853 647	1 059 066	792 459	1 036 136	1 044 461	1 059 366	1 077 083	1 241 531	1 313 814
Compensation of employees	256 517	304 919	390 911	438 145	426 145	405 281	444 529	473 423	504 196
Goods and services	597 130	752 988	400 773	597 791	617 716	653 844	632 254	767 787	809 277
Interest and rent on land		1 159	775	200	600	241	300	321	341
Transfers and subsidies to:	221 643	306 229	364 795	280 975	278 775	272 458	285 469	298 596	315 413
Provinces and municipalities	9 091	12 311	211 826	270 775	270 775	269 096	281 469	294 376	310 982
Departmental agencies and accounts	207 108	290 535	150 054			1			
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises	1								
Non-profit institutions									
Households	5 443	3 383	2 915	10 200	8 000	3 361	4 000	4 220	4 431
Payments for capital assets	11 308	1 199	1 340	23 370	24 370	4 290	8 500	3 798	3 987
Buildings and other fixed structures	976								
Machinery and equipment	10 332	1 199	1 340	21 370	24 370	4 290	6 000	3 798	3 987
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Software and other intangible assets				2 000			2 500		
Payments for financial assets	721	(37)	8 601			95			
Total economic classification	1 087 319	1 366 457	1 167 195	1 340 481	1 347 606	1 336 209	1 371 052	1 543 925	1 633 214

The Department's total payments for the period 2009/10 to 2010/11 decreased from R1.4 billion to R1.2 billion at an annual average rate of 4 per cent. The Department underspent significantly on devolution of rates and taxes paid on behalf of municipalities as a result of variances identified on variation rolls received. In addition, Programme 3: Community Based Programme underspent due to late implementation of projects. However, during the 2010/11 to 2011/12 financial year the budget increases from R1.2 billion to R1.3 billion respectively. Over the 2012 MTEF period, the budget grows annually by an average of 9 per cent from R1.4 billion to R1.6 billion.

The largest share of the budget is allocated to Programme 2: Public Works, which ensures that infrastructure development, is designed to support economic growth and investment within a framework that benefits the poor in the province through contributing to job creation. The expenditure for Public Works decreased from R1 billion to R935 million from the 2009/10 to the 2010/11 financial year. This decrease is because in the 2009/10 financial year after the closure of the trading entities, the Department had to settle with suppliers still owed by the entities at the time of closure. In the 2012/13 financial year, R1 billion is allocated to Public Works which constitutes 73 per cent of the total equitable share. Over the 2012 MTEF period, the budget for Public Works grows at an annual average rate of 10 per cent from R994 million in 2012/13 to R1.2 billion in the 2014/15 financial year.

Programme 3: Community Based Programme receives the second largest share of the budget which constitutes 16 per cent of the budget allocated. This is mainly to facilitate the implementation of multi-sectoral projects across the province, in which particularly youth, women and people with disabilities are provided with relevant training and productive employment opportunities so that skills and enterprises are developed and sustained, infrastructure developed and maintained and local economies enhanced. Expenditure under this programme increased from R175 million in 2009/10 to R207 million in 2011/12. This increase is due to the intake of approximately 2 500 NYS students during the 2011/12 financial year. Over the MTEF period, the allocation increases from R206 million in 2012/13 to R235 million in 2013/14 and R247 million in 2014/15. An additional 2 500 NYS learners will be absorbed by this programme.

The Administration Programme is allocated the remaining share of approximately 11 per cent. The expenditure has decreased from R157 million in 2009/10 to R98 million in 2010/2011. This is due to proper allocation of the entities expenditure after the absorption of the trading entities. However, between 2010/11 and 2011/12 the budget has increased to R170 million because the Department is still utilizing the Department of Roads and Transport's server. The Department is planning to purchase its own IT infrastructure before the end of the 2011/12 financial year.

The allocation for compensation has increased from R391 million in 2010/11 to R438 million in the 2011/12 financial year. The allocation for 2012/13 amounts to R444 million increasing to R473 million in 2013/14 and R504 million in 2014/15; this translates to an annual average rate of 6.5 per cent. This increase in allocation allows for accommodating the existing personnel employed in the Department and is in line with the anticipated organizational structure that will be approved as early as April 2012.

The Department's only transfers and subsidies are the payments of rates and taxes on behalf of the municipalities and the social benefits, with rates and taxes constituting the majority of the allocation. This is after the closure of the Kopanong Precinct which was allocated a budget under this item. From the 2010/2011 to 2011/12 financial years, transfers have decreased from R365 million to R281 million of which R271 million is for devolution of rates and taxes. Over the MTEF, allocation increases from R281 million in 2012/13 to R311 million in 2014/15. This translates to an increase of R30 million or 5 per cent at an annual average rate over the MTEF.

Payments of the Capital Assets budget allocation was at its peak during the financial year 2008/09, at R11 million. It then declined significantly in 2010/11 to R1.3 million. The allocation then increased in 2011/12, the

contributing item being Machinery and Equipment, which is the allocation for purchasing the server. Over the MTEF period, the budget increases to R8.5 million in the 2012/13 financial year then declines to R3.9 million in 2014/15.

5.4. Infrastructure Payments

5.4.1. Departmental infrastructure payments

TABLE 6: SUMMARY OF INFRASTRUCTURE BUDGET BY CATEGORY

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
New and replacement assets	61 329	57 767	72 562	133 217	132 008	60 253	60 081	128 238	135 075
Existing infrastructure assets	78 201	213 265	106 631	105 300	105 300	54 569	67 282	107 953	113 870
Upgrading and additions	950	198 313	75 929	52 300	52 300	18 983	100	19 900	
Rehabilitation, renovations and refurbishment	77 251						44 000	32 000	53 500
Maintenance and repair		14 952	30 702	53 000	53 000	35 586	23 182	56 053	60 370
Infrastructure transfers									
Current									
Capital									
Current infrastructure		14 952	30 702	53 000	53 000	35 586	23 182	56 053	60 370
Capital infrastructure	139 530	256 080	148 491	185 517	184 308	79 236	104 181	180 138	188 575
Total Infrastructure	139 530	271 032	179 193	238 517	237 308	114 822	127 363	236 191	248 945

The forecast procurement of new infrastructure assets for 2011/12 increases from R72 million in 2010/11 to R133 million in the 2011/12 financial year. During the 2011/12 financial year, the Department commenced with the construction of buildings including multi-purpose centres, heritage centres and the Lillian Ngoyi market.

In the financial year 2012/13, the Department will be focusing heavily on the efficient and sustainable usage of its existing infrastructure. The budget for upgrading and additions increased significantly from R950 000 in 2008/09 to R52 million in 2011/12. The budget for maintenance and repairs increased significantly from R31 million in 2010/11 to R53 million in 2011/12. This increase shows the strong focus in 2011/12 on maintaining and repairing existing infrastructure assets. Over the MTEF, maintenance and repairs will increase significantly as the Department will invest more in the maintenance of the Precinct building. Maintenance is expected to increase from R23 million in 2012/13 to R60 million in the 2013/14 financial year.

5.4.2 Departmental public private partnership (PPP) projects

None

6. PROGRAMME DESCRIPTION

PROGRAMME 1: ADMINISTRATION

Programme description

To conduct the overall management and administrative support function to the Office of the MEC and the Department.

Programme objectives

To render advisory, secretarial, administrative and office support service to the MEC and to render strategic support to the Department in the areas of finance, human resources, procurement, information and communication systems and policy.

TABLE 6: SUMMARY OF PAYMENTS AND ESTIMATES: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Office of the MEC	3 952	13 324	8 653	7 000	9 400	10 240	8 000	8 478	8 936
2. Corporate Services	83 280	84 050	69 040	155 166	152 766	117 185	139 647	136 453	140 782
3. Programme Support	32 869								
4. Management	31 715	59 384	20 800	8 190	8 190	8 987	22 865	24 253	29 501
Total payments and estimates	151 816	156 758	98 493	170 356	170 356	136 412	170 512	169 184	179 219

TABLE 7: SUMMARY OF ECONOMIC CLASSIFICATION: ADMINISTRATION

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	148 459	153 938	87 931	141 486	140 486	132 698	158 012	161 166	170 801
Compensation of employees	57 018	112 577	53 002	69 456	69 456	64 719	85 800	91 528	96 797
Goods and services	91 441	40 306	34 874	71 830	70 830	67 913	72 012	69 427	73 783
Interest and rent on land		1 055	55	200	200	66	200	211	221
Transfers and subsidies to:	1 580	2 117	1 021	6 500	6 500	1 237	4 000	4 220	4 431
Provinces and municipalities	24								
Departmental agencies and accounts	1	257	106						
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises	1								
Non-profit institutions									
Households	1 554	1 860	915	6 500	6 500	1 237	4 000	4 220	4 431
Payments for capital assets	1 445	703	941	22 370	23 370	2 441	8 500	3 798	3 987
Buildings and other fixed structures	58								
Machinery and equipment	1 387	703	941	20 370	23 370	2 441	6 000	3 798	3 987
Heritage Assets									
Specialised military assets									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Biological assets									
Land and sub-soil assets									
Software and other intangible assets				2 000			2 500		
Payments for financial assets	332		8 600			36			
Total economic classification	151 816	156 758	98 493	170 356	170 356	136 412	170 512	169 184	179 219

The Administration Programme has three sub-programmes. Corporate Services is allocated approximately 91 per cent of the budget of R170 million allocated in the 2011/12 financial year. Management was allocated R8.2 million and the MEC's office R7 million.

The Expenditure budget has increased by 3 per cent from R152 million in 2008/09 to R157 million in the 2009/10 financial year. A significant decrease of R98 million is evident in the 2010/11 financial year. This was due to the proper allocation of the trading entities consequent to their closure. Subsequently, the budget increased from R98 million to R170 million in 2011/12 financial year. The increase was to fill the number of vacant posts within administration and also to purchase the infrastructure required for the Department to function separately from DRT.

Compensation of employees for the programme decreased from R113 million in the 2009/10 financial year to R53 million, as previously compensation of the trading entities was allocated to Administration. It should have been allocated to Programme 2: Maintenance and Property Management. As the staff working in Institutions were absorbed into Maintenance, and the Kopanong and whilst the Emoyeni staff were absorbed into Property Management. Compensation increased to R69 million in 2011/12 and to R86 million for 2012/13. The Department plans on filling most critical posts, taking into account that there is a great shortage of skilled personnel such as artisans and engineers in the province.

The Department is in the process of acquiring a new server since it is still operating from the DRT's system. The need to upgrade its own office space requires more funds to conclude renovation and repair projects that commenced during the 2010/11 financial year. Goods and services decreased from R40 million in 2009/10 to R35 million in the 2010/11 financial year. In the 2011/12 financial year, it has increased to R72 million from actual expenditure in 2010/11 due to the IT upgrades that the Department requires. Over the MTEF period it will decrease from R72 million in 2012/13 to R69 million in 2013/14 and then increase to R74 million in 2014/15. This is an average increase of 4 per cent per annum this increase is in line with inflationary adjustments within the country as a whole. It is anticipated that about 53 per cent of the repairs and maintenance to buildings will be conducted during the 2012/13 financial year, and reduce in the following financial year.

Transfers and subsidies constitute social benefit payments such as leave gratuity and bursaries to non employees. The allocation has decreased from R2 million to R1 million in 2010/11 as not many officials retired or resigned and the bursaries issued then remained unchanged in the 2010/11 financial year. The budget has increased to R6 million in 2011/12. This is informed by the number of applications received during the financial 2011/12 year for bursaries to non-employees for core functions within the Department, such as Engineering and Finance. The budget allocation increases from R4 million in 2012/13 to R4.4 million in 2014/15 over the 2012 MTEF at 5 per cent growth per annum.

SERVICE DELIVERY MEASURES

PROGRAMME 1: ADMINISTRATION

Programme/ Sub-programme Performance Measure	Estimated Annual targets		
	2012/13	2013/14	2014/15
Number of employees trained	1 100	1 210	1 331
Number of vacant posts filled	377	140	140
Number of women filling vacancies at senior management level	5	5	6

Programme/ Sub-programme Performance Measure	Estimated Annual targets		
	2012/13	2013/14	2014/15
Number of women filling vacancies at Levels 3-12	170	170	170
Number of policies developed	4	6	4
Number of broad stakeholder engagement initiated for the MEC	8	8	8
Number of broad stakeholder engagement initiated for the senior management	8	8	8
Number of partnership projects initiated and concluded	8	8	8
Number of risk assessments conducted	3 phase risk assessment (individual, global and branch-wide)	3 phase risk assessment (individual, global and branch-wide)	3 phase risk assessment (individual, global and branch-wide)
Number of financial statements complying with regulatory frameworks	1	1	1
Number of IYM reports	12	12	12
Number of IRM reports	12	12	12
Number of DORA reports	12	12	12
Percentage BBBEE procurement spent on black owned companies	80%	80%	80%

PROGRAMME 2: PUBLIC WORKS

Programme description

To provide accommodation outside the CBD precinct area for all provincial departments, manage the provincial property portfolio for the optimum benefit of all concerned, and construct, maintain, render professional and technical services to departments in respect of buildings and related infrastructure.

Programme objectives

To construct new facilities and to upgrade, rehabilitate and maintain existing facilities as identified in consultation with the relevant user departments and to manage the property portfolio of the province in line with GIAMA requirements.

TABLE 8: SUMMARY OF PAYMENTS AND ESTIMATES: PUBLIC WORKS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Construction	106 394	186 949	49 848	74 614	74 614	72 357	57 357	45 700	45 976
2. Maintenance	244 827	169 991	281 519	291 129	281 129	302 074	295 931	320 166	343 904
3. Property Management	407 343	677 602	603 237	597 195	607 195	604 191	641 048	773 392	816 687
Total payments and estimates	758 564	1 034 542	934 604	962 938	962 938	978 622	994 336	1 139 258	1 206 567

TABLE 9: SUMMARY OF ECONOMIC CLASSIFICATION: PUBLIC WORKS

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	548 490	730 131	570 479	688 663	689 963	705 700	712 867	844 882	895 585
Compensation of employees	179 758	149 199	322 584	345 289	333 289	327 940	339 972	361 832	387 024
Goods and services	368 732	580 828	247 175	343 374	356 274	377 585	372 795	482 940	508 441
Interest and rent on land		104	720		400	175	100	110	120
Transfers and subsidies to:	200 216	304 112	363 725	273 275	271 975	271 015	281 469	294 376	310 982
Provinces and municipalities	9 067	12 311	211 826	270 775	270 775	269 096	281 469	294 376	310 982
Departmental agencies and accounts	189 396	290 278	149 948			1			
Universities									

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	1 753	1 523	1 951	2 500	1 200	1 918			
Payments for capital assets	9 858	299	399	1 000	1 000	1 849			
Buildings and other fixed structures	918								
Machinery and equipment	8 940	299	399	1 000	1 000	1 849			
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets			1			58			
Total economic classification	758 564	1 034 542	934 604	962 938	962 938	978 622	994 336	1 139 258	1 206 567

The core function of the Department is implemented under Public Works. The Department supports the Department of Health through building and maintaining clinics and hospitals, and the Department of Education through construction of schools etc. All these functions are done through its staff complement but with the departments' voted funds. Property Management is allocated approximately 46 per cent of the total budget for the 2012/13 financial year which is for maintenance of the Precinct buildings as well as payment of rentals and utilities of these buildings. Also the Devolution of Rates and Taxes is included for an amount of R281 million. Maintenance is allocated 21 per cent of the budget which is the second biggest sub-programme; the primary role of this sub-programme is the maintenance of hospitals, clinics, schools and stadiums and 4 per cent of the budget is allocated to Construction sub-programme which is responsible for the management of the client departments' facilities.

The budget decreased from R1 billion in 2009/10 to R935 million in 2010/11. This was due to the absorption of the debts of the closed trading entities. For 2011/12 financial year, the budget increased by 3 per cent to R963 million to accommodate inflation and price increases of materials. Over the 2012 MTEF, the budget for the programme has increased from R994 million to R1.2 billion.

Programme 2 is also driven by transfers of subsidies which is where Devolution of Rates and Taxes for the municipalities is paid. These are paid under Property Management and constitute between 40 per cent and 45 per cent of its budget. Devolution has increased from R212 million in 2010/11 to R271 million in the 2011/12 financial year. For the 2012 MTEF period, Devolution will increase by R281 million to R311 million. The overall transfers and subsidies have decreased from R364 million in 2009/10 to R273 million due to the closure of the Kopanong Precinct trading entity as the functions of the entity have been absorbed within the Property Management branch. Transfers of funds will increase by an average of 5 per cent over the MTEF from R281 million in 2012/13 to R311 million in 2014/15.

SERVICE DELIVERY MEASURES**PROGRAMME 2: PUBLIC WORKS**

Programme/ Sub-programme Performance Measure	Estimated Annual targets		
	2012/13	2013/14	2014/15
Design/Planning			
Number of projects ready for tender	39	89	106
Number of infrastructure project implementation plans received	32	99	99
Number of projects registered with CIDB	39	89	106
Construction			
Number of contracts awarded to HDI's compliance service provider	30	70	80
Number of contracts awarded to Women Owned Enterprises	19	45	53
Number of projects completed within time	342	20	20
Number of projects completed within budget	342	20	20
Number of EPWP construction projects completed	5	2	2
DID Maintenance			
Number of planned maintenance projects approved	16	20	20
Number of planned maintenance projects completed	16	20	20
Number of projects awarded	16	20	20
Number of projects completed within time	16	20	20
Number of projects completed within budget	16	20	20
Number of planned maintenance projects approved	16	20	20
Number of buildings' fire fighting equipment refilled and replaced	20	20	20
Number of buildings serviced through periodic maintenance as prescribed by the manufacturer and history behind the equipment	10 buildings	20 buildings	20 buildings
Number of precinct buildings refurbished	4	2	2
Immovable Assets			
Number of properties registered in the asset register	1 000	5 000	5 000
Number of properties verified in the asset register	1 000	1 000	1 000
Number of buildings in a very good state	764	806	806
Number of buildings in an average state	857	857	857
Number of buildings in a poor state	418	376	376
Number of applications submitted to PSLDC for vesting	550	550	550
Number of new commercial leases concluded	7	3	2
Number of leases concluded in respect of provincially owned properties (residential leases)	100	120	150
Number of lease agreements in respect of office accommodation not renewed	5	-	-
Number of Custodian Immovable Asset Management Plan (C-AMP) concluded	1	1	1
Number of User Immovable Asset Management Plan (U-AMP) concluded	11	11	11
Number of GIAMA Forums held	4	4	4
Payments of rates and taxes to municipalities	R281 469	R294 376	R310 982

PROGRAMME 3: COMMUNITY BASED PROGRAMME**Programme description**

Facilitate the implementation of multi-sectoral projects across the province whereby particularly youth, women and people with disabilities are provided with relevant training and productive employment opportunities so that skills and enterprises are developed and sustained, infrastructure is developed and maintained, and local economies enhanced.

Programme objectives

To coordinate and lead EPWP in Gauteng Province by promoting linkages between sectors; addressing unemployment by generating decent and sustainable jobs; monitoring and facilitating evaluation of EPWP projects in Gauteng; facilitating skills development through technical and institutional training; and facilitating job opportunities by targeting the vulnerable sectors of the community especially women, youth and people with disabilities.

TABLE 10: SUMMARY OF PAYMENTS AND ESTIMATES: COMMUNITY BASED PROGRAMME

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Programme Support	54 116	59 718	106 017	57 309	80 545	74 265	114 639	153 703	161 157
2. Project Implementation	122 823	115 439	28 081	149 878	133 767	146 910	91 565	81 780	86 271
Total payments and estimates	176 939	175 157	134 098	207 187	214 312	221 175	206 204	235 483	247 428

TABLE 11: SUMMARY OF ECONOMIC CLASSIFICATION: COMMUNITY BASED PROGRAMME

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	156 698	174 997	134 049	205 987	214 012	220 968	206 204	235 483	247 428
Compensation of employees	19 741	43 143	15 325	23 400	23 400	12 622	18 757	20 063	20 375
Goods and services	136 957	131 854	118 724	182 587	190 612	208 346	187 447	215 420	227 053
Interest and rent on land									
Transfers and subsidies to:	19 847		49	1 200	300	206			
Provinces and municipalities									
Departmental agencies and accounts	17 711								
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households	2 136		49	1 200	300	206			
Payments for capital assets	5	197							
Buildings and other fixed structures									
Machinery and equipment	5	197							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	389	(37)				1			
Total economic classification	176 939	175 157	134 098	207 187	214 312	221 175	206 204	235 483	247 428

The programme's expenditure has decreased from R175 million in 2009/10 to R134 million in the 2010/11

financial year. The programme experienced some delays in the appointment of contractors that led to the decrease in expenditure. The budget for the 2011/12 financial year is R207 million, an increase of approximately 35.2 per cent on the 2010/11 actual expenditure. Over the 2012 MTEF, it is expected that the budget will increase from R221 million to R247 million. This is due to the anticipated intake of NYS students. During the 2011/12 financial year NYS intake was anticipated at 4000 students and this is expected to increase over the MTEF.

This programme has the smallest staff establishment in the whole department with personnel of about 65 in total. Compensation for employees has decreased significantly from R43 million in 2009/10 to R15 million in 2010/11. This is due to the fact that previously the NYS students were paid as part of compensation for employees which increased costs drastically. This was later correctly classified and they are now paid as part of goods and services under operating payments. Compensation is increasing to R23 million in 2011/12 financial year due to incentive bonuses and the mandatory salary adjustment in July. Over the 2012 MTEF, it is expected that the budget will increase from R19 million to R20 million due to the tight budget allocated for compensation of employees which doesn't cater for the whole departmental structure.

Goods and services have decreased from R132 million in 2009/10 to R119 million in the 2010/11 financial year. The budget was increased to R183 million in the 2011/12 financial year covering the anticipated intake of 4000 NYS students and projects like Sokhulumi MPCC, Katlehong Old Age Phase 11, Lillian Ngoyi African Market, Lehae MPCC, Eikenhof VIP toilets & Communal Water Supply, Mdlaose Link, Diepkloof Paving and Langalibalele Primary School, Tembisa MPCC, Pfananani Enterprise Development, Soshanguve Block H and Lakeside MPCC. Over the 2012 MTEF, the allocation for goods and services increases from R187 million in 2012/13 to R227 million in 2014/15 or an increase of R40 million or 10 per cent per annum.

SERVICE DELIVERY MEASURES

PROGRAMME 3: COMMUNITY BASED PROGRAMME

Programme/ Sub-programme Performance Measure	Estimated Annual targets		
	2012/13	2013/14	2014/15
Number of work opportunities created (GPG Departments)	90 097	103 323	103 323
Number of employment opportunities provided to youth (GPG Departments)	36 038	41 329	41 329
Number of employment opportunities provided to women (GPG Departments)	49 553	56 827	56 827
Number of employment opportunities provided to people with disabilities (GPG Departments)	1 802	2 066	2 066
Number of beneficiaries trained (DID)	6 700	1 577	1 600
Number of FTE's (GPG Departments)	44 978	58 802	58 802
Number of contractors participating in CIP	121	121	121
Number of artisans being recruited for the ATP	500	500	500

7. OTHER PROGRAMME INFORMATION

7.1. Personnel numbers and costs

TABLE 12: PERSONNEL NUMBERS AND COST: INFRASTRUCTURE DEVELOPMENT

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1. Administration	295	301	355	381	381	381	381
2. Public Works	1 040	1 047	1 860	1 379	1 379	1 379	1 379
3. Community Based Programme	30	30	33	80	80	80	80
Total provincial personnel numbers	1 365	1 378	2 248	1 840	1 840	1 840	1 840
Total provincial personnel cost (R thousand)	256 517	304 919	390 911	438 145	444 529	473 423	504 196
Unit cost (R thousand)	188	221	174	238	242	257	274

The table above indicates that the Department's personnel numbers increased from 1 365 in March 2008 to 1 378

just after the split of the two departments. These figures had to be updated as the transfer of employees from the old department to DID led to employees being misallocated in both departments. As of the end of March 2011, the Department had verified employees ascertaining that there are 1 818 personnel of whom 388 are on contract and 1 430 are permanent. This figure will increase to 1 840 permanent officials as the Department is in the process of absorbing contract workers through an open process where posts are advertised internally and anyone who qualifies can apply.

TABLE 13: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COST: INFRASTRUCTURE DEVELOPMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2011/12		2012/13
Total for department									
Personnel numbers (head count)	1 365	1 378	2 248	1 840	1 840	1 830	1 840	1 840	1 840
Personnel cost (R thousands)	256 517	304 919	390 911	438 145	426 145	405 281	444 529	473 423	504 196
Human resources component									
Personnel numbers (head count)				68	68	68	68	68	68
Personnel cost (R thousands)				7 826	7 826	7 826	10 000	11 865	13 051
Head count as % of total for department				4%	4%	4%	4%	4%	4%
Personnel cost as % of total for department				2%	2%	2%	2%	3%	3%
Finance component									
Personnel numbers (head count)				92	92	92	92	92	92
Personnel cost (R thousands)				14 593	14 953	14 953	15 000	16 052	17 657
Head count as % of total for department				5%	5%	5%	5%	5%	5%
Personnel cost as % of total for department				3%	4%	4%	3%	3%	4%
Full time workers									
Personnel numbers (head count)	1 092	1 100	1 514	1 804	1 804	1 794	1 804	1 804	1 804
Personnel cost (R thousands)	214 948	249 125	285 437	320 532	308 532	288 148	414 240	441 159	470 157
Head count as % of total for department	80%	80%	67%	98%	98%	99%	98%	98%	98%
Personnel cost as % of total for department	84%	82%	73%	73%	72%	71%	93%	93%	93%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for department									
Personnel cost as % of total for department									
Contract workers									
Personnel numbers (head count)	273	278	582	36	36	36	36	36	36
Personnel cost (R thousands)	41 569	55 794	105 474	117 613	117 613	117 133	30 289	32 264	34 038

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Head count as % of total for department	20 %	20%	26%	2%	2%	2%	2%	2%	2%
Personnel cost as % of total for department	16%	1840%	27%	27%	28%	29%	7%	7%	7%

7.2. Training

TABLE 14: PAYMENTS ON TRAINING: INFRASTRUCTURE DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
1. Administration of which	7 996	2 373	970	1 535	1 535	2 396	1 520	1 604	1 683
Subsistence and travel	6 995	570	172	200	200	1 335	200	211	221
Payments on tuition	1 001	1 803	798	1 335	1 335	1 061	1 320	1 393	1 462
2. Public Works of which	1 843	6 451	3 054	6 371	6 371	3 806	4 688	4 946	5 193
Subsistence and travel	1 843	320	337	3 206	3 206	200	200	211	221
Payments on tuition		6 131	2 717	3 165	3 165	3 606	4 488	4 735	4 972
3. Community Based Programme of which	3 760	1 225	630	70	70	706	842	890	937
Subsistence and travel	3 760	143	151	70	70	70	50	55	60
Payments on tuition		1 082	479			636	792	835	877
Total payments on training	13 599	10 049	4 654	7 976	7 976	6 908	7 050	7 440	7 813

The Department has centralised the training and development of staff to Programme 1: Administration to Human Resource Management. This will enable it to report training and development of staff properly and allow the correct information to be carried out; this was complex when this function was divisionalised. This will ensure that the Human Resource Unit takes responsibility and ensures that staff is trained in their relevant business units.

TABLE 15: INFORMATION ON TRAINING: INFRASTRUCTURE DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	1 365	1 378	2 248	1 840	1 840	1 830	1 840	1 840	1 840
Number of personnel trained of which	519	619	722	1 000	1 000	983	1 000	1 000	1 000
Male	444	533	621	500	500	494	550	600	600
Female	75	86	101	500	500	489	550	600	600
Number of training opportunities of which	81	50	50	50	50	40	50	50	50
Tertiary Workshops	81	50	50	50	50	50	50	50	50
Seminars									
Other									
Number of bursaries offered									
Internal	18	48	28	28	28	28	50	58	58
External			20	20	20	20	50	50	50

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of interns appointed	66	68	74	70	70	52	75	80	80
Number of learnerships appointed	88	91	94	45	45	50	50	55	55
Number of days spent on training									

Fifty bursaries will be distributed to ensure skills development within the Department. Bursaries will also be issued to non-employees to develop skills in core functions like finance, information technology and engineering. This will give employment opportunities particularly to youth. Internships and learnerships will be made available.

ANNEXURES TO ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 16 SPECIFICATION OF RECEIPTS: INFRASTRUCTURE DEVELOPMENT

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licenses									
Motor vehicle licenses									
Sales of goods and services other than capital assets	13 171	8 455	12 648	11 500	11 500	10 475	14 500	16 470	20 440
Sale of goods and services produced by department (excluding capital assets)	13 171	8 455	12 648	11 500	11 500	10 475	14 500	16 470	20 440
Sales by market establishments	13 171	8 455	12 648	11 500	11 500	10 475	14 500	16 470	20 440
Administrative fees									
Other sales									
Of which									
Health patient fees									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Transfers received from:									
Other governmental units									
Universities									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land	435	7	3			20			
Interest	435	7	3			20			
Dividends									
Rent on land									
Sales of capital assets									
Land and sub-soil assets									
Other capital assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Transactions in financial assets and liabilities	14 832	5 715	3 735	1 460	1 460	964	500	530	560
Total departmental receipts	28 438	14 177	16 386	12 960	12 960	11 459	15 000	17 000	21 000

TABLE 17: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Current payments	148 459	153 938	87 931	141 486	140 486	132 698	158 012	161 166	170 801
Compensation of employees	57 018	112 577	53 002	69 456	69 456	64 719	85 800	91 528	96 797
Salaries and wages	52 997	101 942	47 983	63 078	63 078	60 193	78 442	83 729	88 569
Social contributions	4 021	10 635	5 019	6 378	6 378	4 526	7 358	7 799	8 228
Goods and services of which	91 441	40 306	34 874	71 830	70 830	67 913	72 012	69 427	73 783
Administrative fees	59	204	32			78	4	4	4
Advertising	5 654	540	1 744	90	90	790	1 400	1 477	1 550
Assets <R5000	127	137	247	180	180	353	415	733	770
Audit cost: External	2 174	342	4 406	5 000	5 000	6 173	6 000	6 330	6 646
Bursaries (employees)	503	373	110	4 500	4 500	1 255	660	696	731
Catering:									
Departmental activities	1 426	533	764	80	80	273	635	612	642
Communication	18 428	1 017	3 214	485	485	1 762	1 840	1 783	1 871
Computer services	6 118	2 299	2 668	270	4 770	5 679	6 790	7 163	7 522
Cons/prof: business & advisory services	7 667		11 255		300	2 911	420	265	288
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	2 255	179	4 351	5 000	5 000	10 018	16 000	8 539	5 815
Contractors	8 655	1 701	173		50	29	1 180	1 160	1 218
Agency & support/ outsourced services	13 166	17 639	177	7 550	35 550	13 551	15 575	19 316	24 264
Entertainment	493	62	133	5	5		5	5	5
Fleet Services (F/ SER)	70								
Housing									
Inventory: Food and food supplies	809		66	110	110	49	382	414	425
Inventory: Fuel, oil and gas		98							
Inventory: Learn & teacher support material	420	68			1 000	1	52	55	52
Inventory: Materials and supplies						2 497	45	32	33

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Inventory: Medical supplies									
Inventory: Medicine	2								
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	617	957	89			21	145	138	145
Inventory: Stationery and printing	2 234	1 157	2 731	458	1 508	4 298	3 804	3 802	3 992
Lease payments	3 659	2 129	1 507	12 520	5 520	4 751	5 190	5 475	5 749
Rental and Hiring									
Property payments	7	546	6	30 000	100	7 746			
Transport provided dept activity	25						100	100	100
Travel and subsistence	12 246	9 366	1 083	200	1 200	2 460	3 125	3 009	3 158
Training & development	3 266	897	140	2 512	2 512	1 357	4 245	4 521	4 815
Operating payments	7	57	(25)	2 750	2 750	1 821	3 600	3 798	3 988
Venues and facilities	1 360	5	3	120	120	40	400		
Interest and rent on land		1 055	55	200	200	66	200	211	221
Interest		1 055	55	200	200	66	200	211	221
Rent on land									
Transfers and subsidies to¹:	1 580	2 117	1 021	6 500	6 500	1 237	4 000	4 220	4 431
Provinces and municipalities	24								
Provinces ²									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities ³	24								
Municipal bank accounts	24								
Municipal agencies and funds									
Departmental agencies and accounts	1	257	106						
Social security funds	1		106						
Departmental agencies (non-business entities)		257							
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises ⁵	1								
Public corporations	1								
Subsidies on production									
Other transfers	1								

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	1 554	1 860	915	6 500	6 500	1 237	4 000	4 220	4 431
Social benefits	1 554	1 860	915	1 000	1 000	6	1 000	1 055	1 108
Other transfers to households				5 500	5 500	1 231	3 000	3 165	3 323
Payments for capital assets	1 445	703	941	22 370	23 370	2 441	8 500	3 798	3 987
Buildings and other fixed structures	58								
Buildings	58								
Other fixed structures									
Machinery and equipment	1 387	703	941	20 370	23 370	2 441	6 000	3 798	3 987
Transport equipment					1 000	900			
Other machinery and equipment	1 387	703	941	20 370	22 370	1 541	6 000	3 798	3 987
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets				2 000			2 500		
Payments for financial assets	332		8 600			36			
Total economic classification	151 816	156 758	98 493	170 356	170 356	136 412	170 512	169 184	179 219

TABLE 18: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PUBLIC WORKS

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	548 490	730 131	570 479	688 663	689 963	705 700	712 867	844 882	895 585
Compensation of employees	179 758	149 199	322 584	345 289	333 289	327 940	339 972	361 832	387 024
Salaries and wages	155 231	137 451	287 425	320 211	308 211	301 404	325 604	346 602	370 956
Social contributions	24 527	11 748	35 159	25 078	25 078	26 536	14 368	15 230	16 068
Goods and services of which	368 732	580 828	247 175	343 374	356 274	377 585	372 795	482 940	508 441
Administrative fees	133		176						
Advertising	2 042	4 906	902	340	1 740	1 427			
Assets <R5000	255	154	148	200	200	153		150	150
Audit cost: External									
Bursaries (employees)		681							
Catering:									
Departmental activities	49	180	75	50	50	88	40	50	50
Communication	4 677	23 397	7 668	938	2 838	5 785	5 490	5 700	5 820

Vote 14 - Infrastructure Development • EPRE • 2012/13

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Computer services	91	561	5	540	540	367			
Cons/prof:business & advisory services	87 514		16	31 000	31 000	13 069	11 181	30 595	32 000
Cons/prof: Infrastructure & planning				34 273	31 273	28 408	6 223	14 216	15 437
Cons/prof: Laboratory services									
Cons/prof: Legal cost		3 086	957	5 000	4 200	5 789			
Contractors	43 492	67 031	15 447	123 180	123 180	88 298	93 859	214 746	222 849
Agency & support/ outsourced services	105 843	143 951	85 338	11 474	11 474	27 574	80 000	30 000	30 000
Entertainment	15	2							
Fleet Services (F/ SER)				682	682	178	20	21	22
Housing		7							
Inventory: Food and food supplies	439	53	51			124	155	146	149
Inventory: Fuel, oil and gas	1 236	138	65	410	410	306			
Inventory:Learn & teacher support material	5	294		2	2				
Inventory: Materials and supplies	3			440	440	188	150	158	166
Inventory: Medical supplies				100	100				
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	1 715	1 600	4 850	300	300	7 849	2 200	2 321	2 437
Inventory: Stationery and printing	802	14 161	891	874	874	2 765	2 524	2 636	2 767
Lease payments	13 164	29 993	105 436	120 088	119 388	134 661	124 863	131 833	141 965
Rental and Hiring									
Property payments	86 865	267 701	22 536	8 632	8 632	27 269	40 500	44 528	48 554
Transport provided dept activity		53		50	50	23			
Travel and subsistence	15 517	20 858	2 447	3 206	5 806	25 434	5 590	5 840	6 075
Training & development	3 673	971	7	1 475	350	200			
Operating payments	20	48	160		12 745	7 610			
Venues and facilities	1 182	1 002		120		20			
Interest and rent on land		104	720		400	175	100	110	120
Interest		104	720		400	175	100	110	120
Rent on land									
Transfers and subsidies to:	200 216	304 112	363 725	273 275	271 975	271 015	281 469	294 376	310 982

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Provinces and municipalities	9 067	12 311	211 826	270 775	270 775	269 096	281 469	294 376	310 982
Provinces2			6						
Provincial Revenue Funds									
Provincial agencies and funds			6						
Municipalities3	9 067	12 311	211 820	270 775	270 775	269 096	281 469	294 376	310 982
Municipal bank accounts	9 067	12 311	211 820	270 775	270 775	269 096	281 469	294 376	310 982
Municipal agencies and funds									
Departmental agencies and accounts	189 396	290 278	149 948			1			
Social security funds									
Departmental agencies (non-business entities)	189 396	290 278	149 948			1			
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises5									
Public corporations									
Subsidies on production									
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	1 753	1 523	1 951	2 500	1 200	1 918			
Social benefits		1 132	1 951	1 250	700	1 918			
Other transfers to households	1 753	391		1 250	500				
Payments for capital assets	9 858	299	399	1 000	1 000	1 849			
Buildings and other fixed structures	918								
Buildings									
Other fixed structures	918								
Machinery and equipment	8 940	299	399	1 000	1 000	1 849			
Transport equipment									
Other machinery and equipment	8 940	299	399	1 000	1 000	1 849			
Heritage Assets									
Specialised military assets									
Biological assets									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets			1			58			
Total economic classification	758 564	1 034 542	934 604	962 938	962 938	978 622	994 336	1 139 258	1 206 567

TABLE 19: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: COMMUNITY BASED PROGRAMME

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Current payments	156 698	174 997	134 049	205 987	214 012	220 968	206 204	235 483	247 428
Compensation of employees	19 741	43 143	15 325	23 400	23 400	12 622	18 757	20 063	20 375
Salaries and wages	19 290	42 829	14 584	15 405	15 405	11 952	16 979	18 058	18 155
Social contributions	451	314	741	7 995	7 995	670	1 778	2 005	2 220
Goods and services	136 957	131 854	118 724	182 587	190 612	208 346	187 447	215 420	227 053
of which									
Administrative fees						15	10	10	10
Advertising	150	683		225	225	133	120	125	130
Assets <R5000	844	189		30	30	50			
Audit cost: External									
Bursaries (employees)									
Catering:									
Departmental									
activities	133	100	55	50	50	458	120	180	190
Communication	205	390	402	330	330	448	380	450	520
Computer services	15	7		4 000	4 000				
Cons/prof: business & advisory services	59 286		11 115						
Cons/prof: Infrastructure & planning				17 139	22 263	8 506	3 559	2 000	2 000
Cons/prof: Laboratory services									
Cons/prof: Legal cost	1 500	45	477						
Contractors	38 837	27 065	15 039	62 878	59 043	23 902	23 722	11 991	12 747
Agency & support/ outsourced services	30 000	100 367	87 125	40 555	64 491	139 915	96 198	137 443	144 816
Entertainment						311			
Fleet Services (F/ SER)				1 000	1 000	276			
Housing									
Inventory: Food and food supplies	75	32		10	10	55	46	60	60
Inventory: Fuel, oil and gas		922					500	100	100
Inventory: Learn & teacher support material									
Inventory: Materials and supplies						125	846	850	900

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Inventory: Medical supplies									
Inventory: Medicine									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables		704	35	550	550	395	1 500	1 385	1 460
Inventory: Stationery and printing	301	319	30	50	50	140	400	420	440
Lease payments	116	62	89	200	200	65	370	320	340
Rental and Hiring									
Property payments	2						2 988		
Transport provided dept activity						93			
Travel and subsistence	3 760	939	84	70	70	108	720	760	810
Training & development	1 548	30		1 450	450	496			
Operating payments	5		4 273	52 800	37 800	32 230	55 968	59 326	62 530
Venues and facilities	180			1 250	50	625			
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies to:	19 847		49	1 200	300	206			
Provinces and municipalities									
Provinces2									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities3									
Municipal bank accounts									
Municipal agencies and funds									
Departmental agencies and accounts	17 711								
Social security funds	17 711								
Departmental agencies (non-business entities)									
Universities									
Foreign governments and international organisations									
Public corporations and private enterprises5									
Public corporations									
Subsidies on production									

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/2014	2014/15
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	2 136		49	1 200	300	206			
Social benefits	2 136		49	600	200	6			
Other transfers to households				600	100	200			
Payments for capital assets	5	197							
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	5	197							
Transport equipment									
Other machinery and equipment	5	197							
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	389	(37)				1			
Total economic classification	176 939	175 157	134 098	207 187	214 312	221 175	206 204	235 483	247 428

GLOSSARY

The numeric data in this Adjusted EPE has been classified in terms of government finance statistics (GFS).

1. Receipts

1.1 Tax receipts

Tax receipts are defined as compulsory, unrequited revenue collected by government units. This mainly consists of taxes, for example, casino tax, motor vehicle licenses and gambling: wherein the other party is required by statutory provision to pay taxes in certain circumstances and under certain conditions.

1.2 Sales of goods and other than capital assets

This category consists of sales by government units provided that the government has produced the goods or services; this item has the following components, discussed below.

- Sale by market establishments: this includes instances where government units sell goods or services at market related prices.
- Administrative fees: this item consists of revenue collected for sales of regulatory or administrative services. Examples are court and passport fees, drivers' and pilots' license fees, firearm license fees, and radio and television license fees.
- Other sales: this item includes revenue from the sale of other goods and services produced or partially produced by a government unit. This includes rental of buildings and machinery, as well as hospital, university, park and museum fees, as well as seeds and livestock produced by the government.
- Sales of scrap, waste, arms and other used goods other than capital assets: this category includes sales of all used goods that are not considered capital assets, for example used military equipment and scrap material.

1.3 Transfers received

This item consists of all unrequited receipts from other parties except fines, penalties, forfeits and compensation for damage. Stated differently, when a department does not pay anything in return for the transfer from the other party (except in connection with fines, penalties, forfeits and compensation for damage), an entry should be made under one of the various transfer categories.

Both current and capital transfers are included in this item. Examples of current transfers are voluntary donations, transfers from other government bodies and grants from foreign governments and international organisations. Examples of capital transfers are cash receipts, which a department is required to use toward the acquisition of a capital asset or transferral of ownership rights of capital assets in favour of the department. Departments are requested to distinguish between the following transfer categories:

- Transfers from other governmental units (but excluding educational institutions);
- Transfers from universities and technikons;
- Transfers from foreign governments;
- Transfers from international organisations;
- Transfers from public corporations and private enterprises; and
- Transfers from households and non-profit institutions.

1.4 Fines, penalties and forfeits

This item consists of compulsory payments imposed by a court or quasi-judicial body. Out-of-court settlements are also included in this category.

1.5 Interest, dividends and rent on land

This item has three components:

- Interest: this item consists of the revenue associated with ownership of interest-bearing financial instruments, such as bank deposits, loans extended to others, bills and bonds.
- Dividends: this item consists of the revenue associated with ownership of the capital or part of the capital

of a productive unit, for example a state-owned enterprise. Dividends come in the form of revenue from shares and distribution of profits to the owner. Gains/losses associated with valuation changes should not be included in this amount reported here.

- Rent on land: this item consists of the revenue due to ownership of land. If it is not possible to distinguish the revenue due to ownership of land from that due to the fixed structures erected thereupon, the whole amount should be recorded under sales of goods and services produced by departments. This item also includes all revenue due to ownership of sub-soil assets and other naturally occurring assets such as virgin forests, game and fisheries that are commercially exploitable.

1.6 Sales of capital assets

This item has two components:

- Land and subsoil assets: land excludes fixed structures erected thereupon. If it is not possible to separate the land from the structures that are erected thereupon, the combined value of the sale should be recorded under buildings or other structures as the case may be. The category, subsoil assets, consists of all assets found subsoil, for example proven reserves of oil, minerals and ores.
- Other capital assets: this item consists of goods that can be used continuously or repeatedly in production for at least one year. Examples are buildings, bridges, roads, machinery, vehicles, software and cultivated assets, such as breeding cattle, dairy cattle, fur- or wool-producing animals as well as trees and shrubs used for production of fruit and nuts.

It deserves notice that sales of goods, such as small tools, worth less than R5 000 are not included under sales of capital assets. These sales should be classified under sales of used goods other than capital assets.

1.7 Financial transactions in assets and liabilities

It is necessary to provide for receipts associated with transactions in financial assets and liabilities. This item mainly consists of transactions that reduce a debtor's outstanding account. Examples are payments of loans and advances to public corporations and to employees, as well as the creation of a liability such as stale cheques.

2. Payments

2.1 Current payments

Compensation of employees

Government departments are requested to distinguish between two components:

- Salaries and wages: payable regularly, weekly or monthly or at other intervals; and
- Social contributions: which includes the government's contribution (but not the employees' contribution) to social insurance schemes paid on behalf of employees, example, unemployment insurance funds and pension funds.

Goods and services

This item includes payments for all goods and services, except payments for capital assets and items classified as capitalised expenditure. Goods to be included under this category are all goods that cannot be used continuously or repeatedly in production for a year. Examples would be petrol, coal, small tools, etc. Except if they are to be used within a capital project in which case they should be classified as under the relevant asset category under capital payments (as part of capitalised expenditure). Examples of services are hotels, restaurants, transport, communication, banking, insurance, business services and training, as well as rental of buildings, equipment and vehicles, again except if the service is to be used within a capital project, in which case it should be classified as fixed assets (as part of capitalised expenditure). Payments for rent of land is not included in this category unless it is impossible to distinguish between the rent of land and rental of the fixed structures erected thereupon, in which case rent of land is included in goods and services. If it is possible to make this distinction, rent of land and rent of other naturally occurring assets should be recorded under interest and rent of land.

Interest and rent on land

This item has two components:

- Interest: this item includes the total value of interest payments associated with debts for example interest on borrowing or overdraft facilities.
- Rent on land: this item includes the total value of payments due to use of land owned by another party, including other government units. If possible, payments associated with the use of land should be distinguished from payments due to use of buildings or other fixed structures which are classified under goods and services.

2.2 Transfers and subsidies

This item includes unrequited payments made by a government unit. Stated differently, when a department does not receive anything in return for the transfer to the other party, an entry should be made under one of the various transfer categories. Both current and capital transfers are included in this item; the main reason for including both categories is that in practice it is often difficult to differentiate between these two categories. Examples of current transfers are social security benefits paid to households, fines, penalties, compulsory fees and compensation for injuries or damages. Examples of capital transfers are debt forgiveness (to public and private entities) as well as payments to enterprises (publicly and privately owned) or entities.

Departments are requested to distinguish between the following transfer categories:

- Transfers to provinces and municipalities;
- Transfers to departmental agencies and accounts;
- Transfers to universities;
- Transfers to foreign governments and international organisations;
- Transfers to public corporations and private enterprises;
- Transfers to non-profit institutions; and
- Transfers to households.

All these transfer categories are self-explanatory with the exception of transfers to public corporations and private enterprises. Transfers to public corporations and private enterprises consist of all transfers whose purpose is not to subsidise production. Because virtually all transfers to public corporations and private enterprises are intended to subsidise production, this category will be very small.

Social benefits are included in current transfers to households. These are the transfers made to households to protect them against events that may adversely affect their social welfare, for example payments for medical and maternity care, home care, pensions and unemployment compensation. Transfers to households included under other transfers to households are capital transfers, for example housing transfers.

2.3 Payments for capital assets

This category consists of purchases of, on the one hand, capital assets that can be used repeatedly or continuously in the production process for at least one year, and, on the other, land and subsoil assets. Capital assets should be separated into the following categories:

Buildings and other fixed structures:

- Buildings: these assets can be used continuously or repeatedly in production for at least one year.
- Other fixed structures: this asset category consists of all fixed structures other than buildings. It includes roads, bridges and dams. These assets can be used continuously or repeatedly in production for at least one year.

Machinery and equipment:

- Transport equipment: this asset category includes vehicles, ships, aircraft and any other asset that can be used for transportation of goods or persons. These assets can be used continuously or repeatedly in production for at least one year.
- Other machinery and equipment: this asset category includes machinery, engines, motors, generators and computer hardware. These assets can be used continuously or repeatedly in production for at least one year.

Heritage Assets

This asset category includes historical buildings and monuments, archeological sites, conservation areas and nature reserves, as well as works of art.

Specialised Military Assets:

This asset category includes weapons, weapon delivery systems, ammunition and exposure equipment, flying suits and parachutes, rigging, ships and marine equipment.

Biological assets

Animals and plants that are used repeatedly or continuously for more than one year to produce other goods or services. Examples of animals to be included in this category are dairy cattle, draft animals, fur- or wool-producing animals, breeding stocks, game and animals used for transportation and entertainment. Examples of plants are trees, vines and shrubs cultivated for production of fruits, nuts, sap, resin, bark and leaf products.

Land and sub-soil assets

This asset category includes all non-produced, non-financial assets, namely land and sub-soil assets.

Software and other intangible assets

This asset category includes computer software, artistic originals and mineral exploration, as well as any other intangible asset that can be used continuously or repeatedly in production for at least one year. Research and development, staff training and market research does not constitute capital assets, and payments on such items should be classified under goods and services.

Payments for financial assets

It is necessary to provide for payments associated with certain purchases of financial assets; that is to expense the account. Most purchases of financial assets are not considered payments, but it is sensible to do so when the government lends to public corporations or makes equity investments in them, for policy purposes.

Capitalised compensation/goods and services

Payments on capital assets also includes capitalised expenditure, i.e. Expenditure on compensation of employees and goods and services if such payments can be directly associated with a capital project, i.e. A project executed by the department to construct, improve or extend a capital asset. However, payments on maintenance and repair of assets should not be capitalised.

Capitalised expenditure should be classified under the relevant asset category, for example, buildings, other structures, transport equipment or software and other intangible assets as the case may be.