



**VOTE
11**

PUBLIC WORKS



**BUDGET
2017**
ESTIMATES
OF NATIONAL
EXPENDITURE



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA



Estimates of National Expenditure

2017

National Treasury

Republic of South Africa

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The Estimates of National Expenditure 2017 is compiled with the latest available information from departmental and other sources. Some of this information is unaudited or subject to revision.

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. Compared to the Estimates of National Expenditure publication, the e-publications for each vote contain more comprehensive coverage of all public entities. Also included are tables containing information on programme specific personnel expenditure, conditional grants to provinces and municipalities, public private partnerships and information on donor funding. Expenditure information at the level of site service delivery is included, where appropriate.

Foreword

The 2017 Budget is presented at a time when indications are that the global economy could grow moderately better than the last forecast. Global GDP is expected to grow at 3.4 per cent in 2017, 0.3 percentage points higher than 2016. But uncertainty persists. The trade policies that the United States of America will pursue are unclear. The exact nature of Britain's exit from the European Union and economic impact are unknown. There is also evidence that globalisation is losing favour in some parts of the world and protectionism is growing. The global economy could be very different in future, depending on how these trends evolve.

Given the uncertainty, we have revised down South Africa's GDP growth projections and expect that tax revenue will be lower over the MTEF period as a result. We have also reduced the expenditure ceiling by R10.3 billion in 2017/18 and R15.9 billion in 2018/19, in line with government's fiscal objective of reducing the deficit, achieving a primary surplus and stabilising debt. Since its introduction in 2012, the expenditure ceiling in each financial year has never been breached.

Government is committed to delivering on its priorities despite the lowered revenue forecast and expenditure ceiling. It is critical that we allocate our limited resources wisely and use them effectively. In the 2017 Budget process, measures were taken to free-up resources and baselines were reduced across all departments by R7.5 billion in 2017/18, R7 billion in 2018/19 and R6.7 billion in 2019/20. The contingency reserve was also drawn down, and provisionally reserved funds were reallocated. However, the bulk of the funds allocated to priority areas within and across functions were reprioritised from lower-priority budget areas.

To ensure that funding remains focused on frontline service delivery, efforts have been intensified to improve efficiency in expenditure. Budget limits on compensation of employees introduced in the 2016 Appropriation Act are carried over to 2017. Departments will manage personnel headcount and employee earnings in line with these budget allocations.

Overall non-interest expenditure is still set to grow by an annual average of 1.4 per cent in real terms, from R1.24 trillion in 2017/18 to R1.43 trillion in 2019/20. Proposals in the budget include net increases in funding for the Post-School Education and Training, Basic Education, Economic Affairs and Health functions. The Post-School Education and Training function is the fastest growing, at 9.4 per cent over the medium term. The funding is mainly for universities to subsidise fee increases and for the National Student Financial Aid Scheme.

The publication is a concrete expression of the collaborative effort of highly dedicated civil servants across government throughout the process to prepare the Budget. We are particularly appreciative of this, as well as the contributions from the Ministers' Committee on the Budget and the Directors-General in central government. We are also thankful to all National Treasury staff who, under the expert guidance and leadership of the Minister of Finance, Pravin Gordhan, and his Deputy, Mcebisi Jonas, worked tirelessly to produce this crucial document.

The wide-ranging coverage of the Estimates of National Expenditure provides a coherent and summarised account of the prioritisation, spending plans and service delivery commitments of all 40 national votes and of government agencies. These plans constitute an important mechanism through which Parliament and the public hold institutions, including the National Treasury and its entities, to account.

Within the current difficult fiscal context not everything we believe would be beneficial to do, can be done now. Thus it is imperative that activities planned on budget be done effectively and efficiently.



Lungisa Fuzile
Director-General: National Treasury

Introduction

The Estimates of National Expenditure publications

The Estimates of National Expenditure (ENE) publications describe in detail government's expenditure plans over the next three financial years, also known as the medium-term expenditure framework (MTEF) period. The 2017 MTEF period is from 2017/18 to 2019/20.

The ENE publications contain information on: what government institutions aim to achieve over the medium term, and why; how they plan to spend their budget allocations in support of this; and what outputs and outcomes the spending is intended to produce. The publications also provide information on how institutions have spent their budgets in previous years, tables with performance data and targets, personnel data and detailed expenditure trends and estimates by programme, subprogramme and economic classification for each department and the entities that report to the vote's executive authority. Explanatory narratives detail the institution's mandate, purpose (and that of its programmes), together with programme-level objectives and descriptions of subprogrammes. Summary data tables at the end of each vote contain data on infrastructure, provincial and municipal conditional grants, departmental public private partnerships, donor funding, and expenditure at the level of site service delivery, where applicable.

A separate 2017 ENE Overview publication is also available on www.treasury.gov.za and summarises the ENE information across all votes. The 2017 ENE Overview contains a narrative explanation and budget-wide summary tables; a description of the budgeting approach; and it also has a write-up on how to interpret the information that is contained in each section of the publications.

Public Works

**National Treasury
Republic of South Africa**



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Vote 11

Public Works

Budget summary

R million	2017/18				2018/19	2019/20
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	493.8	480.2	5.3	8.4	512.3	540.5
Intergovernmental Coordination	60.2	54.4	5.2	0.7	65.0	69.3
Expanded Public Works Programme	2 414.6	315.3	2 096.7	2.6	2 533.2	2 703.6
Property and Construction Industry Policy and Research	3 969.9	31.2	3 938.4	0.3	4 287.7	4 516.2
Prestige Policy	99.6	79.4	10.3	10.0	95.9	108.3
Total expenditure estimates	7 038.1	960.4	6 055.7	22.0	7 494.3	7 937.8
Executive authority	Minister of Public Works					
Accounting officer	Director General of Public Works					
Website address	www.publicworks.gov.za					

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of site service delivery, where appropriate.

Vote purpose

Provide policy formulation for, as well as coordination, regulation and oversight of, the public works sector in relation to the accommodation, housing, land and infrastructure needs of national departments. Enhance intergovernmental relations by coordinating concurrent public works functions. Lead and direct the implementation of the national expanded public works programme. Promote growth, job creation and transformation in the construction and property industries.

Mandate

As set out in the Government Immovable Asset Management Act (2007), the Department of Public Works is mandated to be the custodian and portfolio manager of government's immovable assets. Following the creation of the Property Management Trading Entity in 2015/16, the department's role now consists of policy formulation, coordination, regulation and oversight relating to the provision of accommodation and expert built environment services to client departments at the national level; and, through the Property Management Trading Entity, the planning, acquiring, managing and disposing of immovable assets in the department's custody. The Department is further mandated to coordinate and provide strategic leadership in job creation initiatives through the implementation of the expanded public works programme. Public works is constitutionally designated as a concurrent function exercised by the national and provincial spheres of government.

Selected performance indicators

Table 11.1 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Number of cooperation and protocol agreements for joint service delivery signed with provinces and municipalities per year	Intergovernmental Coordination	Outcome 12: An efficient, effective and development-oriented public service	-1	-1	2	10	20	20	20
Number of policy frameworks developed for the public works sector per year	Intergovernmental Coordination		-1	-1	-1	-1	2	1	1

Table 11.1 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Number of work opportunities reported on the expanded public works programme reporting system per year	Expanded Public Works Programme	Outcome 4: Decent employment through inclusive growth	1 012 664	1 103 983	741 540	1 343 154	1 406 736	1 455 840	1 455 000
Number of municipalities reporting on expanded public works programme targets provided with technical support per year	Expanded Public Works Programme	Outcome 12: An efficient, effective and development-oriented public service	271	274	278	290	290	290	290
Number of prestige policies approved	Prestige Policy		-1	-1	-1	4	4	3	-2

1. No historical data available.

2. No target set for 2019/20 as the department will review the inclusion of this indicator.

Expenditure analysis

Over the medium term, the Department of Public Works will continue to focus on creating jobs; building a capable and developmental state by strengthening its governance, risk and compliance functions; fighting corruption by strengthening oversight of the public works sector; and strengthening the department's research and policy development capacity. This supports the realisation of outcome 4 (decent employment through inclusive growth), outcome 6 (an efficient, competitive and responsive economic infrastructure network) and outcome 12 (an efficient, effective and development-orientated public service) of government's 2014-2019 medium-term strategic framework.

An average of 86.2 per cent of the total budget over the medium term is allocated to transfers and subsidies for the operations of the department's entities. They include the Property Management Trading Entity, which performs all immovable asset management functions on behalf of the Department of Public Works; the Construction Industry Development Board, which provides strategic leadership to the construction industry; and the Council for the Built Environment, which promotes and protects the interests of the public in the built environment. The department also makes transfer payments in the form of conditional grants to provinces and municipalities for the implementation of the expanded public works programme.

Creating employment and investing in people

The department leads and coordinates the expanded public works programme. Since 2013/14, the expanded public works programme has created 4.2 million work opportunities, and aims to create another 4.3 million by the end of 2019/20. The department will provide support to public bodies to ensure that projects within the expanded public works programme are implemented using labour-intensive methods, and that data is accurately captured, verified, monitored and evaluated.

Spending on transfers and subsidies for the expanded public works programme is projected to increase from R2 billion in 2016/17 to R2.4 billion in 2019/20. The department anticipates spending R980 million over the medium term on managing the expanded public works programme, with R495.2 million allocated to spending on compensation of employees for the administration of the programme and R477.1 million allocated to spending on goods and services. The department has also budgeted R306.6 million over the MTEF period for additional specialised skills required to provide technical support to 290 municipalities per year for implementing projects related to the expanded public works programme.

A professional services branch within the department will be established to focus on consolidating, developing and managing the built environment skills pipeline with state and non-state stakeholders, and increasing institutional state capacity. Over the medium term, the branch will aim to respond to identified professional gaps within the public works sector, taking into account factors such as professional sustainability, relevance in the service delivery value chain, and potential to achieve developmental capacity outcomes. To achieve these objectives, R77 million (R35 million for compensation of employees, R27 million for goods and services and R15.3 million for transfers to households for non-employees' bursaries) over the medium term has been budgeted for the professional services branch. The department expects that 3 235 beneficiaries participating in the skills development programme will complete the programme over the medium term.

Strengthening governance, risk and compliance functions

The integration of the department's governance, risk and compliance functions into a single unit is essential to improving service delivery. The department is in the process of developing a new service delivery model to

drive organisational turnaround as it focuses on policy formulation, coordination, regulation and oversight. The implementation of the turnaround strategy in 2017/18 is expected to allow the department to be more responsive to external stakeholders, enhance efficiency, and reduce opportunities for corruption and wasteful and fruitless expenditure through establishing clear lines of responsibility and accountability. The department intends to intensify the implementation of its anti-fraud and corruption strategy over the medium term, and place greater emphasis on preventative internal controls within the context of a holistic anti-corruption strategy and ethics framework. An amount of R114 million has been set aside over the medium term to implement the strategy. These functions will be funded through the *Administration* programme, which has an allocation of R1.5 billion over the medium term.

Strengthening oversight and cooperation

The department has established an intergovernmental coordination branch to promote and facilitate collaboration and cooperative decision-making within the public works sector. The branch aims to ensure that policies and priorities across all three spheres of government are appropriate to encourage service delivery that effectively meets the needs of the citizenry. The branch will oversee the development of appropriate tools for guiding integrated development planning and reporting to enable better governmental coordination. Over the medium term, the department intends to sign 60 agreements for joint service delivery with provinces and municipalities in an effort to foster better coordination for more effective service delivery.

Over the MTEF period, the department will continue to provide support and guidance to the public works sector on planning and performance management processes, and establish monitoring mechanisms to address negative audit outcomes and improve performance. Expenditure in relation to the intergovernmental coordination branch is expected to be R113 million over the period, with spending on compensation of employees accounting for 83 per cent.

Strengthening the department's research and policy development capacity

The department is playing a leading role in the transformation of the built environment in consultation with its entities, built environment professional councils, charter councils and other stakeholders. The reviews of the Construction Industry Development Board Act (2000) and Council for the Built Environment Act (2000) aim to ensure the acts align with current policy trajectories such as the National Development Plan and the Broad-Based Black Economic Empowerment Act (2003), and address governance challenges and the slow pace of transformation in the construction industry and built environment. The Council for the Built Environment Bill is expected to be submitted to Parliament in 2017/18, and the implementation of the act is planned for 2018/19. The Construction Industry Development Board Bill is expected to be ready for gazetting in 2017/18.

The development of a property management empowerment policy will serve as the overarching framework for the department's empowerment initiatives and programmes in an effort to promote the transformation of the property industry. The department will also review relevant policies, such as the 1997 and 1999 white papers on public works, and consult with the wider public works community in working towards a solid foundation for the proposed public works act, which will focus on the concurrent nature of the public works function, that is, functions that are carried out at both the national and provincial spheres of government, including providing accommodation to national and provincial departments.

Once the act is promulgated, the department will be empowered to perform oversight and performance management functions in relation to the activities and programmes of provincial public works departments. To achieve these key objectives, the department's research and policy branch will be funded by the *Property and Construction Industry Policy and Research* programme. The branch will spend R102 million over the medium term on compensation of employees.

Improving service delivery to prestige clients

The department is developing and reviewing policies, guidelines, norms and standards for the management of its prestige portfolio, which deals with the provision of accommodation to parliamentarians, ministers, deputy ministers, the deputy president, the president, as well as judicial office bearers such as judges and justices. This entails working towards the approval of an expected seven prestige policies over the medium term, including a focused asset management and maintenance strategy, a portfolio management strategy, and infrastructure-

planning and programme management methodologies. Spending in this regard is expected to increase from R99.6 million in 2017/18 to R108.3 million in 2019/20.

Expenditure trends

Table 11.2 Vote expenditure trends by programme and economic classification

Programmes														
1. Administration 2. Intergovernmental Coordination 3. Expanded Public Works Programme 4. Property and Construction Industry Policy and Research 5. Prestige Policy														
Programme	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
R million	2013/14			2014/15			2015/16			2016/17			2013/14 - 2016/17	
Programme 1	1 148.2	1 158.2	626.7	1 175.3	1 190.6	615.9	476.0	477.3	479.2	516.6	516.0	514.0	67.4%	66.9%
Programme 2	-	-	18.9	-	-	26.7	47.2	45.7	44.7	31.4	28.6	28.6	151.3%	160.0%
Programme 3	1 948.0	1 948.0	1 931.7	1 951.3	1 951.3	1 925.6	1 992.2	1 953.4	1 939.9	2 319.5	2 319.5	2 319.5	98.9%	99.3%
Programme 4	3 021.6	3 016.8	3 323.7	2 954.5	2 939.3	3 268.3	3 803.0	3 743.0	3 735.4	3 565.1	3 552.6	3 552.6	104.0%	104.7%
Programme 5	52.3	52.3	121.7	40.1	40.1	185.5	92.7	92.8	82.0	96.1	96.1	96.1	172.6%	172.5%
Total	6 170.0	6 175.3	6 022.7	6 121.3	6 121.3	6 022.0	6 411.1	6 312.2	6 281.1	6 528.8	6 512.8	6 510.8	98.4%	98.9%
Change to 2016 Budget estimate											(16.0)			
Economic classification														
Current payments	2 849.4	2 853.0	2 787.3	2 962.0	3 027.8	3 020.1	882.8	884.1	801.9	917.9	905.1	903.1	98.7%	97.9%
Compensation of employees	1 468.2	1 473.5	1 471.5	1 659.9	1 667.8	1 591.8	475.0	475.0	435.9	470.8	471.8	471.8	97.5%	97.1%
Goods and services	1 371.5	1 379.6	1 315.8	1 302.1	1 360.0	1 428.3	407.8	409.1	364.5	447.1	433.3	431.3	100.3%	98.8%
Interest and rent on land	9.6	-	-	-	-	0.0	-	-	1.6	-	-	-	16.4%	-
Transfers and subsidies	2 542.3	2 543.9	2 596.6	2 563.4	2 563.9	2 577.8	5 500.2	5 400.1	5 411.3	5 572.3	5 570.2	5 570.2	99.9%	100.5%
Provinces and municipalities	1 224.2	1 225.8	1 221.4	1 201.5	1 201.5	1 200.3	1 178.9	1 140.0	1 139.4	1 425.7	1 425.7	1 425.7	99.1%	99.9%
Departmental agencies and accounts	803.7	803.7	812.8	802.8	802.5	813.5	3 703.1	3 641.8	3 653.5	3 511.0	3 507.4	3 507.4	-	-
Foreign governments and international organisations	20.5	20.5	17.6	21.7	22.5	22.5	23.3	23.3	23.4	24.8	28.2	28.2	101.5%	97.0%
Public corporations and private enterprises	50.0	50.0	100.0	50.0	50.0	50.0	50.0	50.0	50.0	-	-	-	133.3%	133.3%
Non-profit institutions	438.3	438.3	438.3	477.5	477.5	477.5	534.8	534.8	535.1	600.4	600.4	600.4	100.0%	100.0%
Households	5.6	5.6	6.5	9.9	9.9	14.0	10.2	10.2	9.9	10.5	8.5	8.5	107.7%	113.8%
Payments for capital assets	778.4	778.4	631.1	595.9	529.6	420.7	28.1	28.1	23.5	38.5	37.5	37.5	77.2%	81.0%
Buildings and other fixed structures	676.2	676.2	567.4	510.4	416.1	315.9	-	-	-	-	-	-	74.4%	80.9%
Machinery and equipment	91.2	90.9	47.5	79.2	107.2	103.6	28.1	28.1	23.2	38.5	37.5	37.5	89.4%	80.3%
Software and other intangible assets	11.0	11.2	16.2	6.3	6.3	1.2	-	-	0.4	-	-	-	102.5%	101.1%
Payments for financial assets	-	-	7.8	-	-	3.4	-	-	44.4	-	-	-	-	-
Total	6 170.0	6 175.3	6 022.7	6 121.3	6 121.3	6 022.0	6 411.1	6 312.2	6 281.1	6 528.8	6 512.8	6 510.8	98.4%	98.9%

Expenditure estimates

Table 11.3 Vote expenditure estimates by programme and economic classification

Programmes									
1. Administration									
2. Intergovernmental Coordination									
3. Expanded Public Works Programme									
4. Property and Construction Industry Policy and Research									
5. Prestige Policy									
Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R million	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20		
Programme 1	514.0	-23.7%	9.0%	493.8	512.3	540.5	1.7%	7.1%	
Programme 2	28.6	-	0.5%	60.2	65.0	69.3	34.2%	0.8%	
Programme 3	2 319.5	6.0%	32.7%	2 414.6	2 533.2	2 703.6	5.2%	34.4%	
Programme 4	3 552.6	5.6%	55.9%	3 969.9	4 287.7	4 516.2	8.3%	56.3%	
Programme 5	96.1	22.5%	2.0%	99.6	95.9	108.3	4.1%	1.4%	
Total	6 510.8	1.8%	100.0%	7 038.1	7 494.3	7 937.8	6.8%	100.0%	
Change to 2016 Budget estimate				(183.0)	(167.6)	(163.5)			
Economic classification									
Current payments	903.1	-31.8%	30.2%	960.4	982.2	1 050.2	5.2%	13.4%	
Compensation of employees	471.8	-31.6%	16.0%	486.4	518.3	557.8	5.7%	7.0%	
Goods and services	431.3	-32.1%	14.3%	474.0	463.9	492.3	4.5%	6.4%	
Transfers and subsidies	5 570.2	29.9%	65.0%	6 055.7	6 488.5	6 862.8	7.2%	86.2%	
Provinces and municipalities	1 425.7	5.2%	20.1%	1 472.6	1 553.3	1 663.3	5.3%	21.1%	
Departmental agencies and accounts	3 507.4	63.4%	35.4%	3 922.1	4 235.9	4 461.1	8.3%	55.6%	
Foreign governments and international organisations	28.2	11.2%	0.4%	26.0	27.5	29.1	1.0%	0.4%	
Non-profit institutions	600.4	11.1%	8.3%	624.0	660.2	697.1	5.1%	8.9%	
Households	8.5	14.8%	0.2%	11.0	11.6	12.3	13.0%	0.1%	
Payments for capital assets	37.5	-63.6%	4.5%	22.0	23.5	24.8	-12.9%	0.4%	
Machinery and equipment	37.5	-25.6%	0.9%	22.0	23.5	24.8	-12.9%	0.4%	
Total	6 510.8	1.8%	100.0%	7 038.1	7 494.3	7 937.8	6.8%	100.0%	

Goods and services expenditure trends and estimates

Table 11.4 Vote goods and services expenditure trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Administrative fees	692	474	1 163	1 282	22.8%	0.1%	444	470	496	-27.1%	0.1%
Advertising	11 903	12 208	7 389	7 812	-13.1%	1.1%	9 333	9 664	10 284	9.6%	2.0%
Minor assets	4 768	11 803	3 446	7 246	15.0%	0.8%	14 618	14 009	15 077	27.7%	2.7%
Audit costs: External	58 594	58 887	16 420	21 145	-28.8%	4.4%	14 337	14 379	15 643	-9.6%	3.5%
Bursaries: Employees	1 572	292	147	2 203	11.9%	0.1%	2 313	2 447	2 584	5.5%	0.5%
Catering: Departmental activities	3 536	2 246	1 866	1 618	-22.9%	0.3%	1 822	1 813	1 913	5.7%	0.4%
Communication	25 593	24 030	12 645	7 916	-32.4%	2.0%	9 714	9 687	10 207	8.8%	2.0%
Computer services	24 764	35 906	40 202	39 573	16.9%	4.0%	34 577	31 014	32 324	-6.5%	7.4%
Consultants: Business and advisory services	171 325	48 169	26 213	15 152	-55.4%	7.4%	28 763	29 862	31 900	28.2%	5.7%
Infrastructure and planning services	18 224	22 866	25 340	19 442	2.2%	2.4%	9 899	10 473	11 059	-17.1%	2.7%
Legal services	18 378	22 466	14 986	20 038	2.9%	2.1%	23 473	20 787	20 736	1.1%	4.6%
Contractors	100 737	118 580	43 600	38 337	-27.5%	8.5%	47 470	44 359	48 025	7.8%	9.6%
Agency and support/outourced services	199 192	254 676	98 894	110 072	-17.9%	18.7%	127 775	120 736	129 437	5.6%	26.2%
Entertainment	720	301	177	449	-14.6%	-	484	398	423	-2.0%	0.1%
Fleet services (including government motor transport)	17 630	18 059	1 911	2 277	-49.5%	1.1%	3 009	3 148	3 189	11.9%	0.6%
Inventory: Clothing material and accessories	4 236	-	-	-	-100.0%	0.1%	-	-	-	-	-
Inventory: Fuel, oil and gas	7 571	-	-	-	-100.0%	0.2%	-	-	-	-	-
Inventory: Materials and supplies	901	-	-	-	-100.0%	-	-	-	-	-	-
Inventory: Other supplies	94	-	-	-	-100.0%	-	-	-	-	-	-
Consumable supplies	12 001	17 073	2 072	7 515	-14.4%	1.1%	2 679	2 825	2 995	-26.4%	0.9%
Consumables: Stationery, printing and office supplies	10 944	11 502	5 481	6 504	-15.9%	1.0%	7 907	7 729	8 167	7.9%	1.6%
Operating leases	247 585	228 190	3 921	21 507	-55.7%	14.2%	23 990	26 058	27 611	8.7%	5.3%
Rental and hiring	609	837	244	1 292	28.5%	0.1%	1 354	1 425	1 505	5.2%	0.3%
Property payments	254 260	419 256	1 390	35 974	-47.9%	20.1%	35 417	38 291	40 139	3.7%	8.0%
Transport provided: Departmental activity	-	5 314	-	-	-	0.2%	-	-	-	-	-
Travel and subsistence	95 021	85 909	43 542	49 192	-19.7%	7.7%	52 276	50 405	53 229	2.7%	11.0%
Training and development	7 130	14 747	5 084	6 036	-5.4%	0.9%	10 437	11 240	11 887	25.3%	2.1%
Operating payments	9 091	10 326	5 294	5 205	-17.0%	0.8%	5 624	6 026	6 525	7.8%	1.3%
Venues and facilities	8 684	4 210	3 035	5 471	-14.3%	0.6%	6 238	6 649	6 989	8.5%	1.4%
Total	1 315 755	1 428 327	364 462	433 258	-30.9%	100.0%	473 953	463 894	492 344	4.4%	100.0%

Transfers and subsidies expenditure trends and estimates

Table 11.5 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
Provinces and municipalities											
Provincial revenue funds											
Current	610 167	605 676	551 710	761 671	7.7%	15.7%	781 162	823 984	882 298	5.0%	13.0%
Expanded public works programme integrated grant for provinces	354 214	347 704	325 607	402 009	4.3%	8.8%	395 579	416 036	451 505	3.9%	6.7%
Social sector expanded public works programme incentive grant for provinces	255 953	257 972	226 103	359 662	12.0%	6.8%	385 583	407 948	430 793	6.2%	6.3%
Provinces and municipalities											
Municipal bank accounts											
Current	611 278	594 580	587 689	663 997	2.8%	15.2%	691 453	729 351	780 971	5.6%	11.5%
Vehicle licences	2	3	4	6	44.2%	–	6	6	6	–	–
Expanded public works programme integrated grant for municipalities	611 274	594 575	587 685	663 991	2.8%	15.2%	691 447	729 345	780 965	5.6%	11.5%
Municipal bank account	2	2	–	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	812 810	813 497	3 653 519	3 507 375	62.8%	54.4%	3 922 086	4 235 897	4 461 110	8.3%	64.6%
Agreement South Africa	10 398	11 021	11 682	12 383	6.0%	0.3%	29 045	30 757	32 480	37.9%	0.4%
Construction Industry Development Board	72 361	77 212	65 626	52 059	-10.4%	1.7%	74 984	75 203	79 414	15.1%	1.1%
Council for the Built Environment	37 959	41 572	41 994	43 413	4.6%	1.0%	48 568	51 385	54 263	7.7%	0.8%
Construction Education and Training Authority	1 468	1 630	475	500	-30.2%	–	516	546	577	4.9%	–
Property Management Trading Entity	682 426	673 372	3 524 652	3 389 448	70.6%	51.2%	3 758 922	4 067 372	4 283 146	8.1%	62.1%
Parliamentary Villages Management Board	8 198	8 690	9 090	9 572	5.3%	0.2%	10 051	10 634	11 230	5.5%	0.2%
Foreign governments and international organisations											
Current	17 555	22 548	23 363	28 234	17.2%	0.6%	26 031	27 523	29 064	1.0%	0.4%
Commonwealth War Graves Commission	17 555	22 548	23 363	28 234	17.2%	0.6%	26 031	27 523	29 064	1.0%	0.4%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	100 000	50 000	50 000	–	-100.0%	1.2%	–	–	–	–	–
Independent Development Trust	100 000	50 000	50 000	–	-100.0%	1.2%	–	–	–	–	–
Non-profit institutions											
Current	438 281	477 481	535 147	600 427	11.1%	12.7%	624 024	660 158	697 126	5.1%	10.3%
Various institutions: Non-state sector programme	438 281	477 481	534 816	600 257	11.1%	12.7%	623 904	660 158	697 126	5.1%	10.3%
South African Council for the Landscape Architectural Profession	–	–	331	170	–	–	120	–	–	-100.0%	–
Households											
Social benefits											
Current	6 463	9 407	795	3 504	-18.5%	0.1%	5 986	6 626	6 996	25.9%	0.1%
Employee social benefits	6 463	9 407	795	3 504	-18.5%	0.1%	5 986	6 626	6 996	25.9%	0.1%
Households											
Other transfers to households											
Current	–	4 585	9 091	5 000	–	0.1%	5 000	5 000	5 280	1.8%	0.1%
Bursaries for non-employees	–	4 585	9 091	5 000	–	0.1%	5 000	5 000	5 280	1.8%	0.1%
Total	2 596 554	2 577 774	5 411 314	5 570 208	29.0%	100.0%	6 055 742	6 488 539	6 862 845	7.2%	100.0%

Personnel information

Table 11.6 Vote personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2017		Number and cost ² of personnel posts filled / planned for on funded establishment												Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)				
		2015/16		2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20							
Public Works		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	594	688	1 287	435.9	0.3	934	471.8	0.5	795	486.4	0.6	790	518.3	0.7	785	557.8	0.7	-5.6%	100.0%
1 – 6	51	169	221	34.6	0.2	268	44.2	0.2	136	27.6	0.2	135	29.7	0.2	130	30.9	0.2	-21.4%	20.2%
7 – 10	276	47	322	129.6	0.4	329	144.2	0.4	326	155.8	0.5	325	168.8	0.5	324	182.3	0.6	-0.5%	39.5%
11 – 12	185	28	218	157.9	0.7	217	171.2	0.8	212	182.1	0.9	204	189.8	0.9	204	205.4	1.0	-2.0%	25.3%
13 – 16	82	10	93	96.9	1.0	98	106.9	1.1	98	115.2	1.2	98	123.7	1.3	98	132.5	1.4	–	11.9%
Other	–	434	433	16.9	0.0	22	5.3	0.2	23	5.7	0.2	28	6.3	0.2	29	6.7	0.2	9.6%	3.1%
Programme	594	688	1 287	435.9	0.3	934	471.8	0.5	795	486.4	0.6	790	518.3	0.7	785	557.8	0.7	-5.6%	100.0%
Programme 1	320	621	945	251.7	0.3	524	254.2	0.5	426	250.0	0.6	425	269.8	0.6	422	290.3	0.7	-7.0%	54.4%
Programme 2	16	3	39	25.9	0.7	26	20.3	0.8	49	39.3	0.8	50	43.0	0.9	50	46.1	0.9	24.4%	5.3%
Programme 3	207	55	260	134.0	0.5	312	154.7	0.5	256	156.4	0.6	249	163.2	0.7	247	175.6	0.7	-7.5%	32.2%
Programme 4	12	4	13	8.7	0.7	26	16.3	0.6	23	15.5	0.7	27	17.0	0.6	27	18.3	0.7	1.3%	3.1%
Programme 5	39	5	30	15.6	0.5	46	26.3	0.6	41	25.2	0.6	39	25.3	0.6	39	27.5	0.7	-5.4%	5.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 11.7 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2013/14	2014/15	2015/16					2016/17	2017/18	2018/19		
Departmental receipts	55 470	16 132	7 106	2 764	2 764	-63.2%	100.0%	1 384	1 384	1 384	-20.6%	100.0%
Sales of goods and services produced by department	3 855	6 605	977	585	585	-46.7%	14.8%	55	55	55	-54.5%	10.8%
Sales by market establishments	490	496	977	40	40	-56.6%	2.5%	5	5	5	-50.0%	0.8%
of which:												
Market establishment: Rental parking: Covered and open	490	496	977	40	40	-56.6%	2.5%	5	5	5	-50.0%	0.8%
Other sales	3 365	6 109	–	545	545	-45.5%	12.3%	50	50	50	-54.9%	10.0%
of which:												
Tender documents	3 365	6 109	–	5	5	-88.6%	11.6%	–	–	–	-100.0%	0.1%
Services rendered:	–	–	–	540	540	–	0.7%	50	50	50	-54.8%	10.0%
Commission on insurance and gamishees	–	–	–	–	–	–	–	–	–	–	–	–
Sales of scrap, waste, arms and other used current goods	4	62	8	10	10	35.7%	0.1%	–	–	–	-100.0%	0.1%
of which:												
Sales: Waste	4	62	8	10	10	35.7%	0.1%	–	–	–	-100.0%	0.1%
Fines, penalties and forfeits	4	7	–	–	–	-100.0%	–	–	–	–	–	–
Interest, dividends and rent on land	1 326	5 019	2 300	1 089	1 089	-6.4%	11.9%	300	300	300	-34.9%	28.8%
Interest	1 326	5 019	2 300	1 089	1 089	-6.4%	11.9%	300	300	300	-34.9%	28.8%
Sales of capital assets	77	–	9	–	–	-100.0%	0.1%	–	–	–	–	–
Transactions in financial assets and liabilities	50 204	4 439	3 812	1 080	1 080	-72.2%	73.1%	1 029	1 029	1 029	-1.6%	60.3%
Total	55 470	16 132	7 106	2 764	2 764	-63.2%	100.0%	1 384	1 384	1 384	-20.6%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 11.8 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R thousand					2013/14 - 2016/17					2016/17 - 2019/20	
Ministry	19 512	23 435	25 265	31 155	16.9%	4.4%	37 181	39 719	42 282	10.7%	7.3%
Management	88 812	103 752	114 739	90 472	0.6%	17.8%	102 551	106 457	113 900	8.0%	20.0%
Corporate Services	248 355	281 617	271 694	275 715	3.5%	48.1%	238 348	247 463	258 026	-2.2%	49.4%
Finance and Supply Chain Management	270 004	207 135	67 452	69 264	-36.5%	27.4%	62 582	64 217	68 987	-0.1%	12.9%
Office Accommodation	-	-	-	49 400	-	2.2%	53 148	54 492	57 268	5.0%	10.4%
Total	626 683	615 939	479 150	516 006	-6.3%	100.0%	493 810	512 348	540 463	1.6%	100.0%
Change to 2016 Budget estimate				(628)			(50 480)	(70 331)	(80 520)		
Economic classification											
Current payments	596 009	545 965	427 417	486 029	-6.6%	91.9%	480 161	494 881	526 658	2.7%	96.4%
Compensation of employees	217 673	204 312	251 731	254 247	5.3%	41.5%	250 032	269 759	290 316	4.5%	51.6%
Goods and services ¹	378 336	341 653	174 448	231 782	-15.1%	50.3%	230 129	225 122	236 342	0.7%	44.8%
of which:											
Computer services	23 875	35 266	39 860	39 069	17.8%	6.2%	34 049	30 456	31 735	-6.7%	6.6%
Legal services	18 297	22 466	14 986	20 038	3.1%	3.4%	23 473	20 787	20 736	1.1%	4.1%
Agency and support/outourced services	165 775	142 882	23 504	24 639	-47.0%	15.9%	16 332	14 765	15 357	-14.6%	3.4%
Operating leases	30 692	2 887	2 734	20 536	-12.5%	2.5%	23 177	25 057	26 470	8.8%	4.6%
Property payments	2 370	3 096	1 390	35 619	146.8%	1.9%	35 042	37 897	39 723	3.7%	7.2%
Travel and subsistence	16 642	18 079	20 855	27 380	18.1%	3.7%	27 174	26 081	27 542	0.2%	5.2%
Interest and rent on land	-	-	1 238	-	-	0.1%	-	-	-	-	-
Transfers and subsidies¹	856	5 196	9 608	7 650	107.5%	1.0%	5 264	5 882	6 230	-6.6%	1.2%
Provinces and municipalities	2	3	4	6	44.2%	-	6	6	6	-	-
Households	854	5 193	9 604	7 644	107.6%	1.0%	5 258	5 876	6 224	-6.6%	1.2%
Payments for capital assets	22 030	64 657	10 045	22 327	0.4%	5.3%	8 385	11 585	7 575	-30.3%	2.4%
Machinery and equipment	5 978	63 469	9 688	22 327	55.2%	4.5%	8 385	11 585	7 575	-30.3%	2.4%
Software and other intangible assets	16 052	1 188	357	-	-100.0%	0.8%	-	-	-	-	-
Payments for financial assets	7 788	121	32 080	-	-100.0%	1.8%	-	-	-	-	-
Total	626 683	615 939	479 150	516 006	-6.3%	100.0%	493 810	512 348	540 463	1.6%	100.0%
Proportion of total programme expenditure to vote expenditure	10.4%	10.2%	7.6%	7.9%	-	-	7.0%	6.8%	6.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	854	608	513	2 644	45.7%	0.2%	5 258	5 876	6 224	33.0%	1.0%
Employee social benefits	854	608	513	2 644	45.7%	0.2%	5 258	5 876	6 224	33.0%	1.0%
Households											
Other transfers to households											
Current	-	4 585	9 091	5 000	-	0.8%	-	-	-	-100.0%	0.2%
Bursaries for non-employees	-	4 585	9 091	5 000	-	0.8%	-	-	-	-100.0%	0.2%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	2	3	4	6	44.2%	-	6	6	6	-	-
Vehicle licences	2	3	4	6	44.2%	-	6	6	6	-	-

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 11.9 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2017		Number and cost ² of personnel posts filled / planned for on funded establishment															Number		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)	
		2015/16		Unit cost	2016/17		Unit cost	2017/18			Unit cost	2018/19		Unit cost	2019/20				Unit cost
Administration		Number	Cost		Number	Cost		Number	Cost	Number		Cost	Number		Cost	Number	Cost	Number	
Salary level	320	621	945	251.7	0.3	524	254.2	0.5	426	250.0	0.6	425	269.8	0.6	422	290.3	0.7	-7.0%	100.0%
1 – 6	26	114	140	21.8	0.2	138	23.4	0.2	58	13.1	0.2	58	14.2	0.2	55	14.8	0.3	-26.4%	17.2%
7 – 10	183	45	228	91.0	0.4	229	99.7	0.4	220	103.9	0.5	218	111.9	0.5	217	120.7	0.6	-1.8%	49.2%
11 – 12	71	25	98	69.0	0.7	97	74.5	0.8	91	75.8	0.8	91	82.3	0.9	91	89.0	1.0	-2.1%	20.6%
13 – 16	40	9	51	53.4	1.0	47	51.8	1.1	44	52.1	1.2	44	55.9	1.3	44	60.0	1.4	-2.2%	10.0%
Other	–	428	428	16.6	0.0	13	4.8	0.4	13	5.1	0.4	14	5.4	0.4	15	5.8	0.4	4.9%	3.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Intergovernmental Coordination

Programme purpose

Promote sound sectoral intergovernmental relations and strategic partnerships. Coordinate with provinces on: immovable asset registers; construction and property management; the implementation of the Government Immovable Asset Management Act (2007); and the reporting on performance information within the public works sector.

Objectives

- Ensure the integrated planning and coordination of concurrent functions over the medium term by:
 - signing 60 agreements for joint service delivery with public bodies across all spheres of government
 - conducting five reviews on intergovernmental governance structures
 - identifying 27 state-owned properties for student accommodation through the public works sector.
- Restore the skills pipeline in the built environment by ensuring the participation of 3 235 beneficiaries in the department and the Property Management Trading Entity skills development programme over the medium term.
- Establish institutional capacity to manage the public infrastructure programmes over the medium term by approving five asset management service tools within the different phases of the Government Immovable Asset Management Act (2007).

Subprogrammes

- *Monitoring, Evaluation and Reporting* promotes good governance by supporting provinces in strengthening their governance and coordination capabilities.
- *Intergovernmental Relations and Coordination* improves the coordination and alignment of public works sector policies and programmes by providing oversight, intervention and support programme services to provinces.

Expenditure trends and estimates

Table 11.10 Intergovernmental Coordination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16	2016/17		2013/14 - 2016/17	2016/17 - 2019/20	2017/18	2018/19	2019/20		
R thousand												
Monitoring, Evaluation and Reporting	11 274	17 928	34 186	14 903	9.7%	65.8%	14 026	15 000	16 055	2.5%	26.9%	
Intergovernmental Relations and Coordination	7 606	8 791	10 561	13 736	21.8%	34.2%	46 204	50 040	53 208	57.1%	73.1%	
Total	18 880	26 719	44 747	28 639	14.9%	100.0%	60 230	65 040	69 263	34.2%	100.0%	
Change to 2016 Budget estimate				(2 800)			26 335	29 310	31 019			

Table 11.10 Intergovernmental Coordination expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2013/14	2014/15	2015/16				2016/17	2013/14 - 2016/17	2017/18		
R thousand											
Current payments	18 787	26 293	31 892	26 339	11.9%	86.8%	54 355	59 165	63 108	33.8%	90.9%
Compensation of employees	14 836	21 663	25 897	20 281	11.0%	69.5%	39 273	43 015	46 066	31.5%	66.6%
Goods and services ¹	3 951	4 630	5 995	6 058	15.3%	17.3%	15 082	16 150	17 042	41.2%	24.3%
of which:											
Communication	200	204	232	500	35.7%	1.0%	605	710	755	14.7%	1.2%
Consultants: Business and advisory services	141	617	1 431	365	37.3%	2.1%	470	528	557	15.1%	0.9%
Agency and support/outsource services	-	-	-	1 050	-	0.9%	6 451	6 714	6 876	87.1%	9.5%
Travel and subsistence	1 071	1 365	1 846	1 202	3.9%	4.6%	3 246	3 341	3 528	43.2%	5.1%
Training and development	-	-	400	20	-	0.4%	998	1 063	1 143	285.2%	1.4%
Operating payments	1 212	754	751	750	-14.8%	2.9%	872	1 103	1 248	18.5%	1.8%
Transfers and subsidies¹	-	29	4	300	-	0.3%	5 150	5 150	5 430	162.6%	7.2%
Households	-	29	4	300	-	0.3%	5 150	5 150	5 430	162.6%	7.2%
Payments for capital assets	93	397	528	2 000	178.1%	2.5%	725	725	725	-28.7%	1.9%
Machinery and equipment	93	397	528	2 000	178.1%	2.5%	725	725	725	-28.7%	1.9%
Payments for financial assets	-	-	12 323	-	-	10.4%	-	-	-	-	-
Total	18 880	26 719	44 747	28 639	14.9%	100.0%	60 230	65 040	69 263	34.2%	100.0%
Proportion of total programme expenditure to vote expenditure	0.3%	0.4%	0.7%	0.4%	-	-	0.9%	0.9%	0.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	29	4	300	-	0.3%	150	150	150	-20.6%	0.3%
Employee social benefits	-	29	4	300	-	0.3%	150	150	150	-20.6%	0.3%
Households											
Other transfers to households											
Current	-	-	-	-	-	-	5 000	5 000	5 280	-	6.8%
Bursaries for non-employees	-	-	-	-	-	-	5 000	5 000	5 280	-	6.8%

Personnel information

Table 11.11 Intergovernmental Coordination personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2017	Number and cost ² of personnel posts filled / planned for on funded establishment										Number						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate				Average growth rate (%)	Average: Salary level/Total (%)			
2015/16			2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20										
			Number	Unit cost	Cost	Number	Unit cost	Cost	Number	Unit cost	Cost	Number	Unit cost	Cost			
Intergovernmental Coordination	16	3	39	25.9	0.7	26	20.3	0.8	49	39.3	0.8	50	43.0	0.9	50	46.1	0.9
Salary level																	
1 - 6	-	-	3	0.5	0.2	1	0.2	0.2	2	0.4	0.2	2	0.4	0.2	2	0.4	0.2
7 - 10	6	-	12	6.2	0.5	6	3.3	0.6	14	8.3	0.6	15	9.7	0.6	15	10.4	0.7
11 - 12	4	1	11	8.4	0.8	5	4.2	0.8	12	11.0	0.9	12	12.0	1.0	12	12.9	1.1
13 - 16	6	-	9	10.5	1.2	10	12.3	1.2	15	19.2	1.3	15	20.5	1.4	15	21.9	1.5
Other	-	2	4	0.2	0.1	4	0.3	0.1	6	0.4	0.1	6	0.4	0.1	6	0.5	0.1

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Expanded Public Works Programme

Programme purpose

Coordinate the implementation of the expanded public works programme, which aims to create work opportunities and provide training for unskilled, marginalised and unemployed people in South Africa.

Objectives

- Monitor and evaluate the implementation of public employment programmes within the expanded public works programme over the medium term by:
 - monitoring and reporting on 4.3 million work opportunities created by public bodies implementing the expanded public works programme
 - producing six data quality assessment reports.

- Support public bodies implementing public employment programmes in the non-state sector by contracting 400 non-profit organisations to implement non-state sector projects over the medium term.
- Support public bodies to implement public employment programmes within the expanded public works programme in the infrastructure, social and environment, and culture sectors by ensuring that 290 public bodies are provided with technical support over the medium term.
- Provide strategic guidance on sectoral convergence through the development of implementation frameworks by developing three frameworks on sectoral convergence over the medium term.

Subprogrammes

- *Expanded Public Works Programme: Monitoring and Evaluation* reports and monitors the outputs of the expanded public works programme, and evaluates the impact the work opportunities created and training provided have on unskilled, marginalised and unemployed people.
- *Expanded Public Works Programme: Infrastructure* aims to ensure that publicly funded construction and maintenance infrastructure projects are implemented using labour-intensive methods in order to create work opportunities.
- *Expanded Public Works Programme: Operations* facilitates the creation of work opportunities in the environmental, culture, non-state and social sectors.
- *Expanded Public Works Programme: Partnership Support* coordinates and supports national, provincial and municipal programmes of the expanded public works programme; and provides an enabling environment for training, enterprise development and communication across the four sectors of the expanded public works programme.
- *Expanded Public Works Programme: Public Employment Coordinating Commission* consolidates progress reports on the implementation of public employment programmes such as the expanded public works programme and produces strategic reports for the interministerial committee on public employment programmes.

Expenditure trends and estimates

Table 11.12 Expanded Public Works Programme expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R thousand											
Expanded Public Works Programme: Monitoring and Evaluation	63 808	66 581	63 541	81 085	8.3%	3.4%	70 135	65 107	70 827	-4.4%	2.9%
Expanded Public Works Programme: Infrastructure	1 039 386	1 034 985	1 016 075	1 166 222	3.9%	52.4%	1 191 281	1 242 795	1 337 669	4.7%	49.5%
Expanded Public Works Programme: Operations	727 657	781 107	799 213	1 008 379	11.5%	40.9%	1 077 092	1 148 675	1 213 434	6.4%	44.6%
Expanded Public Works Programme: Partnership Support	100 839	42 907	57 273	56 504	-17.6%	3.2%	68 539	69 155	73 620	9.2%	2.7%
Expanded Public Works Programme: Public Employment Coordinating Commission	–	–	3 807	7 310	–	0.1%	7 536	7 494	8 035	3.2%	0.3%
Total	1 931 690	1 925 580	1 939 909	2 319 500	6.3%	100.0%	2 414 583	2 533 226	2 703 585	5.2%	100.0%
Change to 2016 Budget estimate				–			(61 309)	(94 674)	(74 779)		
Economic classification											
Current payments	270 257	245 781	263 309	290 933	2.5%	13.2%	315 290	316 797	340 245	5.4%	12.7%
Compensation of employees	108 310	112 425	133 953	154 748	12.6%	6.3%	156 379	163 207	175 631	4.3%	6.5%
Goods and services ¹	161 947	133 356	129 356	136 185	-5.6%	6.9%	158 911	153 590	164 614	6.5%	6.2%
of which:											
Advertising	7 090	4 526	3 212	4 803	-12.2%	0.2%	5 038	5 333	5 632	5.5%	0.2%
Consultants: Business and advisory services	75 709	7 754	794	2 146	-69.5%	1.1%	12 733	13 472	14 226	87.9%	0.4%
Infrastructure and planning services	9 427	15 958	25 340	19 442	27.3%	0.9%	9 899	10 473	11 059	-17.1%	0.5%
Agency and support/outourced services	32 998	76 963	73 968	83 812	36.4%	3.3%	103 254	97 707	105 604	8.0%	3.9%
Consumables: Stationery, printing and office supplies	1 313	1 618	1 666	1 929	13.7%	0.1%	2 046	2 162	2 283	5.8%	0.1%
Travel and subsistence	24 887	13 607	18 239	16 992	-11.9%	0.9%	17 517	16 417	17 337	0.7%	0.7%

Table 11.12 Expanded Public Works Programme expenditure trends and estimates by subprogramme and economic classification

R thousand	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/Total (%) 2013/14 - 2016/17	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%) 2016/17 - 2019/20
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Transfers and subsidies¹	1 659 895	1 677 903	1 674 424	2 026 079	6.9%	86.7%	2 096 681	2 213 665	2 360 577	5.2%	87.2%
Provinces and municipalities	1 221 441	1 200 251	1 139 395	1 425 662	5.3%	61.4%	1 472 609	1 553 329	1 663 263	5.3%	61.3%
Non-profit institutions	438 281	477 481	534 816	600 257	11.1%	25.3%	623 904	660 158	697 126	5.1%	25.9%
Households	173	171	213	160	-2.6%	-	168	178	188	5.5%	-
Payments for capital assets	1 538	1 803	2 176	2 488	17.4%	0.1%	2 612	2 764	2 763	3.6%	0.1%
Machinery and equipment	1 538	1 803	2 176	2 488	17.4%	0.1%	2 612	2 764	2 763	3.6%	0.1%
Payments for financial assets	-	93	-	-	-	-	-	-	-	-	-
Total	1 931 690	1 925 580	1 939 909	2 319 500	6.3%	100.0%	2 414 583	2 533 226	2 703 585	5.2%	100.0%
Proportion of total programme expenditure to vote expenditure	32.1%	32.0%	30.9%	35.6%	-	-	34.3%	33.8%	34.1%	-	-
Details of transfers and subsidies											
Non-profit institutions											
Current	438 281	477 481	534 816	600 257	11.1%	25.3%	623 904	660 158	697 126	5.1%	25.9%
Various institutions: Non-state sector programme	438 281	477 481	534 816	600 257	11.1%	25.3%	623 904	660 158	697 126	5.1%	25.9%
Households											
Social benefits											
Current	173	171	213	160	-2.6%	-	168	178	188	5.5%	-
Employee social benefits	173	171	213	160	-2.6%	-	168	178	188	5.5%	-
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	611 274	594 575	587 685	663 991	2.8%	30.3%	691 447	729 345	780 965	5.6%	28.7%
Expanded public works programme integrated grant for municipalities	611 274	594 575	587 685	663 991	2.8%	30.3%	691 447	729 345	780 965	5.6%	28.7%
Provinces and municipalities											
Provinces											
Provincial revenue funds											
Current	610 167	605 676	551 710	761 671	7.7%	31.2%	781 162	823 984	882 298	5.0%	32.6%
Expanded public works programme integrated grant for provinces	354 214	347 704	325 607	402 009	4.3%	17.6%	395 579	416 036	451 505	3.9%	16.7%
Social sector expanded public works programme incentive grant for provinces	255 953	257 972	226 103	359 662	12.0%	13.5%	385 583	407 948	430 793	6.2%	15.9%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 11.13 Expanded Public Works Programme personnel numbers and cost by salary level¹

Expanded Public Works Programme	Number of posts estimated for 31 March 2017		Number and cost ² of personnel posts filled / planned for on funded establishment												Number				
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
			2015/16	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20											
Salary level	207	55	260	134.0	0.5	312	154.7	0.5	256	156.4	0.6	249	163.2	0.7	247	175.6	0.7	-7.5%	100.0%
1 - 6	20	55	75	11.6	0.2	124	19.3	0.2	72	13.0	0.2	71	13.8	0.2	69	14.3	0.2	-17.7%	31.6%
7 - 10	60	-	60	22.7	0.4	60	24.7	0.4	59	26.2	0.4	59	28.4	0.5	59	30.7	0.5	-0.6%	22.3%
11 - 12	98	-	98	72.8	0.7	98	79.4	0.8	95	83.5	0.9	89	84.8	1.0	89	91.8	1.0	-3.2%	34.9%
13 - 16	29	-	27	26.9	1.0	30	31.4	1.0	30	33.7	1.1	30	36.2	1.2	30	38.8	1.3	-	11.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Property and Construction Industry Policy and Research

Programme purpose

Promote the growth and transformation of the construction and property industries. Promote a standardised approach and best practice in construction and immovable asset management in the public sector.

Objective

- Research and develop policies and legislative prescripts for the construction and property sector over the medium term by developing three legislative prescripts for the Public Works Bill, the Construction Industry Development Board Act (2000) and Council for the Built Environment Act (2000).

Subprogrammes

- *Construction Policy Development Programme* creates an enabling environment for transforming the construction industry by developing appropriate legislation and implementing monitoring mechanisms for the sector. This subprogramme aims to facilitate the transformation and regulation of the construction industry for economic growth and development.
- *Property Policy Development Programme* provides leadership and guidance on the transformation of the property industry. It also promotes uniformity and best practice on immovable asset management in the public sector through policy development, sets the best practice standards for compiling and maintaining immovable asset registers, and provides administration of rights over state and private land through guidelines. This subprogramme aims to ensure effective and efficient strategic leadership in immovable asset management and in the delivery of infrastructure programmes through the development of guidelines on immovable asset performance assessments and immovable asset condition assessments.
- *Construction Industry Development Board* transfers funds annually to the Construction Industry Development Board.
- *Council for the Built Environment* transfers funds annually to the Council for the Built Environment.
- *Independent Development Trust* transfers funds annually to the Independent Development Trust. The last transfer of funds was in 2015/16.
- *Construction Education and Training Authority* aims to influence training and skills development across the construction industry.
- *Property Management Trading Entity* transfers funds annually to the Property Management Trading Entity.
- *Assistance to Organisations for the Preservation of National Memorials* provides funding to the Commonwealth War Graves Commission and to the United Nations for maintaining national memorials.

Expenditure trends and estimates

Table 11.14 Property and Construction Industry Policy and Research expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2013/14	2014/15	2015/16		2013/14 - 2016/17	2016/17 - 2019/20	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20
R thousand											
Construction Policy Development Programme	19 083	18 738	20 861	26 243	11.2%	0.6%	45 896	49 211	52 135	25.7%	1.1%
Property Policy Development Programme	13 675	12 625	8 416	12 665	-2.5%	0.3%	14 954	16 494	17 575	11.5%	0.4%
Construction Industry Development Board	72 361	77 212	65 626	52 059	-10.4%	1.9%	74 984	75 203	79 414	15.1%	1.7%
Council for the Built Environment	37 959	41 572	41 994	43 413	4.6%	1.2%	48 568	51 385	54 263	7.7%	1.2%
Independent Development Trust	100 000	50 000	50 000	-	-100.0%	1.4%	-	-	-	-	-
Construction Education and Training Authority	1 468	1 630	475	500	-30.2%	-	516	546	577	4.9%	-
Property Management Trading Entity	3 061 643	3 043 967	3 524 652	3 389 448	3.4%	93.8%	3 758 922	4 067 372	4 283 146	8.1%	94.9%
Assistance to Organisations for the Preservation of National Memorials	17 555	22 548	23 363	28 234	17.2%	0.7%	26 031	27 523	29 064	1.0%	0.7%
Total	3 323 744	3 268 292	3 735 387	3 552 562	2.2%	100.0%	3 969 871	4 287 734	4 516 174	8.3%	100.0%
Change to 2016 Budget estimate				(12 538)			(94 337)	(19 451)	(32 585)		

Table 11.14 Property and Construction Industry Policy and Research expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R thousand											
Current payments	1 798 397	2 049 037	17 086	26 036	-75.6%	28.0%	31 175	34 426	36 696	12.1%	0.8%
Compensation of employees	1 109 856	1 230 172	8 726	16 284	-75.5%	17.0%	15 546	17 021	18 316	4.0%	0.4%
Goods and services ¹	688 541	818 856	8 360	9 752	-75.8%	11.0%	15 629	17 405	18 380	23.5%	0.4%
of which:											
Advertising	2 502	5 306	43	363	-47.5%	0.1%	781	870	923	36.5%	-
Consultants: Business and advisory services	46 955	15 749	4 825	4 590	-53.9%	0.5%	8 127	9 036	9 546	27.6%	0.2%
Contractors	-	1 117	21	3 602	-	-	4 349	4 618	4 877	10.6%	0.1%
Agency and support/outourced services	-	34 313	650	-	-	0.3%	700	920	935	-	-
Consumables: Stationery, printing and office supplies	4 780	5 525	97	61	-76.6%	0.1%	435	479	513	103.4%	-
Travel and subsistence	51 339	49 347	940	432	-79.7%	0.7%	455	478	505	5.3%	-
Interest and rent on land	-	9	-	-	-	-	-	-	-	-	-
Transfers and subsidies¹	927 550	885 926	3 718 166	3 526 407	56.1%	65.3%	3 938 396	4 253 008	4 479 178	8.3%	99.2%
Provinces and municipalities	2	2	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts	804 612	804 807	3 644 429	3 497 803	63.2%	63.1%	3 912 035	4 225 263	4 449 880	8.4%	98.5%
Foreign governments and international organisations	17 555	22 548	23 363	28 234	17.2%	0.7%	26 031	27 523	29 064	1.0%	0.7%
Public corporations and private enterprises	100 000	50 000	50 000	-	-100.0%	1.4%	-	-	-	-	-
Non-profit institutions	-	-	331	170	-	-	120	-	-	-100.0%	-
Households	5 381	8 569	43	200	-66.6%	0.1%	210	222	234	5.4%	-
Payments for capital assets	597 797	330 104	135	119	-94.2%	6.7%	300	300	300	36.1%	-
Buildings and other fixed structures	567 365	315 914	-	-	-100.0%	6.4%	-	-	-	-	-
Machinery and equipment	30 300	14 155	135	119	-84.2%	0.3%	300	300	300	36.1%	-
Software and other intangible assets	132	35	-	-	-100.0%	-	-	-	-	-	-
Payments for financial assets	-	3 225	-	-	-	-	-	-	-	-	-
Total	3 323 744	3 268 292	3 735 387	3 552 562	2.2%	100.0%	3 969 871	4 287 734	4 516 174	8.3%	100.0%
Proportion of total programme expenditure to vote expenditure	55.2%	54.3%	59.5%	54.5%	-	-	56.4%	57.2%	56.9%	-	-
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	804 612	804 807	3 644 429	3 497 803	63.2%	63.1%	3 912 035	4 225 263	4 449 880	8.4%	98.5%
Agreement South Africa	10 398	11 021	11 682	12 383	6.0%	0.3%	29 045	30 757	32 480	37.9%	0.6%
Construction Industry	72 361	77 212	65 626	52 059	-10.4%	1.9%	74 984	75 203	79 414	15.1%	1.7%
Development Board											
Council for the Built Environment	37 959	41 572	41 994	43 413	4.6%	1.2%	48 568	51 385	54 263	7.7%	1.2%
Construction Education and Training Authority	1 468	1 630	475	500	-30.2%	-	516	546	577	4.9%	-
Property Management Trading Entity	682 426	673 372	3 524 652	3 389 448	70.6%	59.6%	3 758 922	4 067 372	4 283 146	8.1%	94.9%
Foreign governments and international organisations											
Current	17 555	22 548	23 363	28 234	17.2%	0.7%	26 031	27 523	29 064	1.0%	0.7%
Commonwealth War Graves Commission	17 555	22 548	23 363	28 234	17.2%	0.7%	26 031	27 523	29 064	1.0%	0.7%
Non-profit institutions											
Current	-	-	331	170	-	-	120	-	-	-100.0%	-
South African Council for the Landscape Architectural Profession	-	-	331	170	-	-	120	-	-	-100.0%	-
Households											
Social benefits											
Current	5 381	8 569	43	200	-66.6%	0.1%	210	222	234	5.4%	-
Employee social benefits	5 381	8 569	43	200	-66.6%	0.1%	210	222	234	5.4%	-
Public corporations and private enterprises											
Public corporations											
Other transfers to public corporations											
Current	100 000	50 000	50 000	-	-100.0%	1.4%	-	-	-	-	-
Independent Development Trust	100 000	50 000	50 000	-	-100.0%	1.4%	-	-	-	-	-
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	2	2	-	-	-100.0%	-	-	-	-	-	-
Municipal bank account	2	2	-	-	-100.0%	-	-	-	-	-	-

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 11.15 Property and Construction Industry Policy and Research personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2017		Number and cost ² of personnel posts filled / planned for on funded establishment												Number						
		Actual 2015/16			Revised estimate 2016/17			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)					
Number of funded posts	Number of posts additional to the establishment	2015/16			2016/17			2017/18		2018/19		2019/20		2016/17 - 2019/20						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost					
Property and Construction Industry Policy and Research		12	4	13	8.7	0.7	26	16.3	0.6	23	15.5	0.7	27	17.0	0.6	27	18.3	0.7	1.3%	100.0%
Salary level																				
7 – 10	3	–	3	1.2	0.4	7	3.1	0.4	7	3.4	0.5	7	3.7	0.5	7	4.0	0.6	–	27.2%	
11 – 12	5	2	6	4.2	0.7	7	5.3	0.8	6	4.8	0.8	6	5.2	0.9	6	5.7	0.9	-5.0%	24.3%	
13 – 16	4	1	3	3.3	1.1	7	7.6	1.1	6	7.1	1.2	6	7.6	1.3	6	8.2	1.4	-5.0%	24.3%	
Other	–	1	1	–	–	5	0.2	–	4	0.2	0.1	8	0.4	0.1	8	0.5	0.1	17.0%	24.3%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Prestige Policy

Programme purpose

Provide norms and standards for the prestige accommodation portfolio and meet the protocol responsibilities for state functions.

Objective

- Improve the delivery of services to prestige clients over the medium term by developing and monitoring the implementation of seven prestige policies over the medium term.

Subprogrammes

- *Prestige Accommodation and State Functions* funds allocations for activities relating to the residences of parliamentarians, ministers, deputy ministers, the deputy president and the president.
- *Parliamentary Villages Management Board* provides for the transportation and related costs of parliamentarians and related officials. The purpose of this subprogramme is to ensure the efficient and effective provision of transport to officials residing in parliamentary villages.

Expenditure trends and estimates

Table 11.16 Prestige Policy expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
R thousand											
Prestige Accommodation and State Functions	113 459	176 818	72 864	86 520	-8.6%	92.7%	89 585	85 272	97 065	3.9%	89.6%
Parliamentary Villages Management Board	8 198	8 690	9 090	9 572	5.3%	7.3%	10 051	10 634	11 230	5.5%	10.4%
Total	121 657	185 508	81 954	96 092	-7.6%	100.0%	99 636	95 906	108 295	4.1%	100.0%
Change to 2016 Budget estimate							(3 238)	(12 405)	(6 633)		
Economic classification											
Current payments	103 802	153 035	62 189	75 746	-10.0%	81.4%	79 385	76 972	83 463	3.3%	78.9%
Compensation of employees	20 822	23 203	15 551	26 265	8.0%	17.7%	25 183	25 345	27 497	1.5%	26.1%
Goods and services ¹	82 980	129 832	46 303	49 481	-15.8%	63.6%	54 202	51 627	55 966	4.2%	52.8%
of which:											
Minor assets	1 185	9 859	2 476	6 320	74.7%	4.1%	13 521	12 844	13 843	29.9%	11.6%
Contractors	79 251	111 941	38 562	30 500	-27.3%	53.6%	31 474	30 299	33 164	2.8%	31.4%
Agency and support/outsource services	419	518	772	571	10.9%	0.5%	1 038	630	665	5.2%	0.7%
Consumables: Stationery, printing and office supplies	190	303	84	400	28.2%	0.2%	1 120	441	466	5.2%	0.6%
Travel and subsistence	1 082	3 511	1 662	3 186	43.3%	1.9%	3 884	4 088	4 317	10.7%	3.9%
Operating payments	469	668	745	700	14.3%	0.5%	735	772	815	5.2%	0.8%
Interest and rent on land	–	–	335	–	–	0.1%	–	–	–	–	–

Table 11.16 Prestige Policy expenditure trends and estimates by subprogramme and economic classification

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
Transfers and subsidies¹	8 253	8 720	9 112	9 772	5.8%	7.4%	10 251	10 834	11 430	5.4%	10.6%
Departmental agencies and accounts	8 198	8 690	9 090	9 572	5.3%	7.3%	10 051	10 634	11 230	5.5%	10.4%
Households	55	30	22	200	53.8%	0.1%	200	200	200	-	0.2%
Payments for capital assets	9 602	23 753	10 653	10 574	3.3%	11.2%	10 000	8 100	13 402	8.2%	10.5%
Machinery and equipment	9 602	23 753	10 653	10 574	3.3%	11.2%	10 000	8 100	13 402	8.2%	10.5%
Total	121 657	185 508	81 954	96 092	-7.6%	100.0%	99 636	95 906	108 295	4.1%	100.0%
Proportion of total programme expenditure to vote expenditure	2.0%	3.1%	1.3%	1.5%	-	-	1.4%	1.3%	1.4%	-	-

Details of transfers and subsidies

Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	8 198	8 690	9 090	9 572	5.3%	7.3%	10 051	10 634	11 230	5.5%	10.4%
Parliamentary Villages Management Board	8 198	8 690	9 090	9 572	5.3%	7.3%	10 051	10 634	11 230	5.5%	10.4%
Households											
Social benefits											
Current	55	30	22	200	53.8%	0.1%	200	200	200	-	0.2%
Employee social benefits	55	30	22	200	53.8%	0.1%	200	200	200	-	0.2%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 11.17 Prestige Policy personnel numbers and cost by salary level¹

Prestige Policy	Number of posts estimated for 31 March 2017		Number and cost ² of personnel posts filled / planned for on funded establishment												Number				
	Number of funded posts	Number of posts additional to the establishment	Actual 2015/16			Revised estimate 2016/17			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
									2017/18		2018/19		2019/20				2016/17 - 2019/20		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				Number	Cost
Salary level	39	5	30	15.6	0.5	46	26.3	0.6	41	25.2	0.6	39	25.3	0.6	39	27.5	0.7	-5.4%	100.0%
1 - 6	5	-	3	0.7	0.2	5	1.4	0.3	4	1.2	0.3	4	1.3	0.3	4	1.4	0.3	-7.2%	10.3%
7 - 10	24	2	19	8.4	0.4	27	13.2	0.5	26	14.0	0.5	26	15.1	0.6	26	16.5	0.6	-1.3%	63.6%
11 - 12	7	-	5	3.6	0.7	10	7.8	0.8	8	6.9	0.9	6	5.6	0.9	6	6.0	1.0	-15.7%	18.2%
13 - 16	3	-	3	2.8	0.9	4	3.8	1.0	3	3.2	1.1	3	3.4	1.1	3	3.7	1.2	-9.1%	7.9%
Other	-	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities¹

Property Management Trading Entity

Mandate

The Property Management Trading Entity was established following a decision in 2006 that accommodation-related costs be devolved from the Department of Public Works to client departments. The entity performs immovable asset management functions on behalf of the Department of Public Works. These functions include the provision of residential and office accommodation for client departments at the national government level; as well as the acquisition, management, operation, maintenance and disposal of immovable assets in the department's custody. On a cost recovery basis, the entity finances the purchase, construction, refurbishment and maintenance of nationally owned government properties; and manages the leases of privately owned properties accommodating national departments. The entity also pays for municipal services on behalf of national departments on a management fee basis.

¹ This section has been compiled with the latest available information from the entities concerned.

Selected performance indicators

Table 11.18 Property Management Trading Entity performance indicators by programme/objective/activity and related outcome

Indicator	Programme/objective/activity	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Percentage of valuations completed within scheduled timeframes	Real estate investment services	Outcome 6: An efficient, competitive and responsive economic infrastructure network	-1	-1	-1	80%	85%	90%	90%
Number of sites established for precinct development per year	Real estate investment services	Outcome 7: Comprehensive rural development and land reform	-1	-1	-1	3	3	4	4
Percentage of buildings performance assessed in terms of identified performance areas per year	Real estate investment services	Outcome 6: An efficient, competitive and responsive infrastructure network	-1	-1	-1	100%	100%	100%	100%
Percentage of infrastructure projects completed within agreed construction period	Construction management services	Outcome 12: An efficient, effective and development-oriented public service	-1	-1	65% (125/192)	60%	60%	60%	60%
Percentage of infrastructure projects completed within budget	Construction management services		-1	-1	57% (109/192)	60%	60%	60%	60%
Percentage reduction of infrastructure projects backlogs	Construction management services		-1	-1	47% (128/271)	15% (180)	20% (188)	35%	50%
Number of expanded public works programme work opportunities created through construction projects per year	Construction management services		5 309	1 482	11 126	11 200	11 250	11 300	11 300
Percentage of leases signed within prescribed timeframes	Real estate management services		-1	-1	-1	55%	60%	70%	80%
Percentage of revenue increased through letting out state-owned properties (excluding harbour-related properties)	Real estate management services		-1	-1	-1	10%	20%	30%	10%
Number of provincial immovable asset registers assessed for compliance per year	Real estate registry services	Outcome 9: Responsive, accountable, effective and efficient developmental local government	-1	-1	-1	9	9	9	9
Number of prioritised facilities with facilities management contracts in place per year	Facilities management services	Outcome 10: Protect and enhance our environmental assets and natural resources	-1	-1	300	350	450	500	550

1. No historical data available.

Expenditure analysis

Over the medium term, the Property Management Trading Entity will focus on improving its management of the immovable asset portfolio, ensuring cost-effective service delivery, and providing accommodation solutions to clients more effectively and efficiently. This entails improving the quality of the asset register, enhancing the entity's management capacity, implementing the revised organisational structure, refurbishing properties, constructing new buildings, and extending the lifecycles of existing state-owned properties. These activities support the realisation of outcome 12 (an efficient and development-orientated public service), outcome 6 (an efficient, competitive and responsive economic infrastructure network) and outcome 7 (comprehensive rural development and land reform) of government's 2014-2019 medium-term strategic framework.

Over the medium term, R35.6 billion will be spent on operating leases, property rates and municipal services in the real estate management services programme. This will assist the entity in providing quality leased

accommodation to user departments and improving the provision of municipal services. The bulk of this expenditure is recovered from departments. The entity aims to find an appropriate balance between providing accommodation using the state-owned portfolio and reliance on leased-in accommodation.

The entity's comprehensive maintenance strategy aims to improve the condition of approximately 300 facilities in the property portfolio. Part of the strategy involves assessing the extent and nature of unscheduled and scheduled maintenance, and reducing the number of unscheduled maintenance incidents to reduce spending. An amount of R6.9 billion has been allocated over the medium term for the repair and maintenance of government-owned buildings.

Over the medium term, the entity expects to complete 382 capital projects at a cost of R2.4 billion, and 474 repair and refurbishment projects at a cost of R5.5 billion. A further R235.9 million will be spent on developing infrastructure to ensure that the entity's infrastructure plans support integrated services across all spheres of government. The entity will also invest R190 million over the MTEF period for critical capital and maintenance programmes.

A new organisational structure will be implemented in 2017/18, with R5.3 billion allocated over the MTEF period for spending on compensation of employees in line with the more streamlined structure. To offset the increase in spending on compensation of employees, R40.3 million has been reprioritised from administrative goods and services and R325.7 million from the refurbishment programme. However, spending on goods and services is projected to make up 75 per cent of the entity's spending over the MTEF period, growing from R7.7 billion in 2016/17 to R14.4 billion in 2019/20, at an average annual rate of 23.2 per cent.

Over the MTEF period, the entity will implement turnaround strategies and efficiency enhancement initiatives to identify and verify nationally owned government properties and update the immovable asset register. An amount of R79 million has been allocated for this purpose. In addition, R68.6 million has been allocated over the medium term to establish and run a project management office. The office will work on reducing backlogs in infrastructure projects over the medium term. These initiatives will also contribute towards extending the lifecycles of existing state-owned properties.

The entity generates revenue mainly through management fees, rentals charged to client departments, and transfers from the Department of Public Works. Revenue over the medium term is expected to increase at an average annual rate of 15.9 per cent, from R14.7 billion in 2016/17 to R23 billion in 2019/20, with accommodation and lease charges accounting for most of the revenue collected.

Programmes/objectives/activities

Table 11.19 Property Management Trading Entity expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
R thousand											
Administration	1 016 723	848 437	1 475 555	1 079 004	2.0%	9.6%	711 997	1 113 716	1 121 680	1.3%	6.5%
Real estate investment services	-	100 639	103 896	110 327	-	0.6%	117 792	122 313	132 103	6.2%	0.8%
Construction management services	-	282 373	291 513	256 660	-	1.6%	274 853	214 741	231 522	-3.4%	1.6%
Real estate management services	4 431 449	5 183 959	5 638 328	5 850 797	9.7%	45.8%	10 874 740	11 842 893	12 924 799	30.2%	65.0%
Real estate registry services	56 264	2 627 955	2 796 902	2 836 177	269.4%	16.2%	72 209	54 663	57 134	-72.8%	5.7%
Facilities management services	2 780 424	2 712 496	3 513 517	2 929 501	1.8%	26.1%	3 202 513	3 207 598	3 400 756	5.1%	20.5%
Total	8 284 860	11 755 859	13 819 711	13 062 466	16.4%	100.0%	15 254 104	16 555 924	17 867 994	11.0%	100.0%

Statements of historical financial performance and position

Table 11.20 Property Management Trading Entity statements of historical financial performance and position

Statement of financial performance									
R thousand	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2013/14		2014/15		2015/16		2016/17		2013/14 - 2016/17
Revenue									
Non-tax revenue	6 582 335	8 984 092	11 209 728	12 241 143	10 576 458	9 371 987	11 341 568	11 341 568	105.6%
Sale of goods and services other than capital assets	6 563 634	8 199 281	11 187 388	9 392 080	10 529 415	8 814 172	11 297 532	11 297 532	95.3%
<i>of which:</i>									
<i>Sales by market establishment</i>	3 548 847	3 570 036	7 180 821	4 066 195	6 644 074	4 401 713	7 147 219	7 147 219	78.2%
<i>Other sales</i>	3 014 787	4 629 245	4 006 567	5 325 885	3 885 341	4 412 459	4 150 313	4 150 313	123.0%
Other non-tax revenue	18 701	784 811	22 340	2 849 063	47 043	557 815	44 036	44 036	3 206.0%
Transfers received	682 426	682 426	673 372	673 372	3 524 652	3 524 652	3 405 414	3 389 448	99.8%
Total revenue	7 264 761	9 666 518	11 883 100	12 914 515	14 101 110	12 896 639	14 746 982	14 731 016	104.6%
Expenses									
Current expenses	6 476 197	6 791 550	6 375 199	10 936 067	8 902 082	12 810 854	9 560 252	11 920 670	135.6%
Compensation of employees	-	-	-	1 268 405	1 288 773	1 309 460	1 469 782	1 469 782	146.7%
Goods and services	6 456 275	6 733 828	6 358 619	7 049 311	7 474 545	8 618 517	7 830 245	7 677 778	107.0%
Depreciation	-	56 264	-	2 617 630	120 000	2 786 243	240 000	2 750 000	2 280.6%
Interest, dividends and rent on land	19 922	1 458	16 580	721	18 764	96 634	20 225	23 110	161.5%
Transfers and subsidies	788 564	1 493 310	975 009	819 792	981 178	1 008 857	1 161 796	1 141 796	114.3%
Total expenses	7 264 761	8 284 860	7 350 208	11 755 859	9 883 260	13 819 711	10 722 048	13 062 466	133.2%
Surplus/(Deficit)	-	1 381 658	4 532 892	1 158 656	4 217 850	(923 072)	4 024 934	1 668 550	
Statement of financial position									
Carrying value of assets	-	74 956 547	6 050 005	110 962 779	87 674 163	112 355 011	95 016 000	95 016 000	208.4%
<i>of which:</i>									
<i>Acquisition of assets</i>	(4 218 495)	(2 600 751)	(4 532 892)	(3 513 935)	(4 507 741)	(4 360 790)	(4 424 234)	(4 408 268)	84.2%
Investments	-	928 233	1 096 240	1 008 127	1 214 000	942 381	1 214 500	1 214 500	116.1%
Receivables and prepayments	-	1 806 485	1 978 600	2 351 561	2 700 000	3 414 547	2 700 000	2 700 000	139.2%
Cash and cash equivalents	-	353	1 000	6 197	7 000	3 982	7 000	7 000	116.9%
Total assets	-	77 691 618	9 125 845	114 328 664	91 595 163	116 715 921	98 937 500	98 937 500	204.2%
Accumulated surplus/(deficit)	-	72 660 347	5 788 216	105 458 056	83 256 163	104 534 984	90 598 500	90 598 500	207.8%
Borrowings	-	433 108	1 000 000	667 588	650 000	1 477 570	650 000	650 000	140.4%
Finance lease	-	-	936 240	5 879	4 000	11 607	4 000	4 000	2.3%
Deferred income	-	-	-	4 364 843	-	6 549 113	-	-	-
Trade and other payables	-	3 370 421	1 000 000	2 472 271	6 000 000	2 634 395	6 000 000	6 000 000	111.4%
Provisions	-	37 615	23 600	15 551	150 000	190 631	150 000	150 000	121.7%
Derivatives financial instruments	-	1 190 127	377 789	1 344 476	1 535 000	1 317 621	1 535 000	1 535 000	156.3%
Total equity and liabilities	-	77 691 618	9 125 845	114 328 664	91 595 163	116 715 921	98 937 500	98 937 500	204.2%

Statements of estimates of financial performance and position

Table 11.21 Property Management Trading Entity statements of estimates of financial performance and position

Statement of financial performance									
R thousand	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20		
Revenue									
Non-tax revenue	11 341 568	8.1%	84.3%	12 118 289	12 983 844	18 679 034	18.1%	77.5%	
Sale of goods and services other than capital assets	11 297 532	11.3%	75.6%	12 072 150	12 935 445	13 372 396	5.8%	71.5%	
<i>of which:</i>									
<i>Sales by market establishment</i>	7 147 219	26.0%	37.8%	7 663 941	8 218 983	8 263 113	5.0%	45.1%	
<i>Other sales</i>	4 150 313	-3.6%	37.9%	4 408 209	4 716 462	5 109 283	7.2%	26.4%	
Other non-tax revenue	44 036	-61.7%	8.7%	46 139	48 399	5 306 638	393.9%	6.0%	
Transfers received	3 389 448	70.6%	15.7%	3 872 648	4 108 457	4 283 146	8.1%	22.5%	
Total revenue	14 731 016	15.1%	100.0%	15 990 937	17 092 301	22 962 180	15.9%	100.0%	
Expenses									
Current expenses	11 920 670	20.6%	89.7%	13 912 349	15 079 994	16 244 471	10.9%	138.1%	
Compensation of employees	1 469 782	-	7.9%	1 674 303	1 736 150	1 876 777	8.5%	10.8%	
Goods and services	7 677 778	4.5%	65.6%	12 237 046	13 342 844	14 366 694	23.2%	75.0%	
Depreciation	2 750 000	265.6%	16.0%	-	-	-	-100.0%	5.3%	
Interest, dividends and rent on land	23 110	151.2%	0.2%	1 000	1 000	1 000	-64.9%	0.0%	
Transfers and subsidies	1 141 796	-8.6%	10.3%	1 341 755	1 475 930	1 623 523	12.4%	8.9%	
Total expenses	13 062 466	16.4%	100.0%	15 254 104	16 555 924	17 867 994	11.0%	100.0%	
Surplus/(Deficit)	1 668 550	-		736 833	536 377	5 094 186	45.1%		

Table 11.21 Property Management Trading Entity statements of estimates of financial performance and position

Statement of financial position	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2016/17	2013/14 - 2016/17	2017/18		
R thousand	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
Carrying value of assets	95 016 000	8.2%	96.5%	112 862 500	112 862 500	112 862 500	5.9%	96.1%
of which:								
Acquisition of assets	(4 408 268)	19.2%	-3.7%	(4 543 736)	(4 824 040)	(5 094 186)	4.9%	-4.2%
Investments	1 214 500	9.4%	1.0%	1 000 000	1 000 000	1 000 000	-6.3%	0.9%
Receivables and prepayments	2 700 000	14.3%	2.5%	3 501 500	3 501 500	3 501 500	9.1%	2.9%
Cash and cash equivalents	7 000	170.7%	0.0%	4 000	4 000	4 000	-17.0%	0.0%
Total assets	98 937 500	8.4%	100.0%	117 368 000	117 368 000	117 368 000	5.9%	100.0%
Accumulated surplus/(deficit)	90 598 500	7.6%	91.7%	104 581 000	104 581 000	104 581 000	4.9%	89.7%
Borrowings	650 000	14.5%	0.8%	1 500 000	1 500 000	1 500 000	32.1%	1.1%
Finance lease	4 000	-	0.0%	12 000	12 000	12 000	44.2%	0.0%
Deferred income	-	-	2.4%	7 000 000	7 000 000	7 000 000	-	4.5%
Trade and other payables	6 000 000	21.2%	3.7%	2 700 000	2 700 000	2 700 000	-23.4%	3.2%
Provisions	150 000	58.6%	0.1%	250 000	250 000	250 000	18.6%	0.2%
Derivatives financial instruments	1 535 000	8.9%	1.3%	1 325 000	1 325 000	1 325 000	-4.8%	1.2%
Total equity and liabilities	98 937 500	8.4%	100.0%	117 368 000	117 368 000	117 368 000	5.9%	100.0%

Personnel information

Table 11.22 Property Management Trading Entity personnel numbers and cost by salary level

Property Management Trading Entity	Number of posts estimated for 31 March 2017		Number and cost ¹ of personnel posts filled / planned for on funded establishment												Number				
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
			2015/16		2016/17		2017/18		2018/19		2019/20								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	5 762	5 027	4 529	1 309.5	0.3	4 672	1 469.8	0.3	5 010	1 674.3	0.3	5 368	1 736.2	0.3	5 748	1 876.8	0.3	8.5%	100.0%
1 - 6	3 338	2 863	3 204	580.8	0.2	2 781	493.4	0.2	2 982	562.1	0.2	3 196	582.1	0.2	3 423	630.0	0.2	8.5%	59.5%
7 - 10	1 696	1 545	931	411.9	0.4	1 327	507.1	0.4	1 421	577.8	0.4	1 521	598.4	0.4	1 629	647.6	0.4	8.5%	28.4%
11 - 12	603	525	366	285.7	0.8	459	350.3	0.8	493	399.0	0.8	528	415.4	0.8	565	447.2	0.8	8.5%	9.8%
13 - 16	125	94	28	31.0	1.1	105	118.9	1.1	114	135.5	1.2	123	140.3	1.1	131	151.9	1.2	8.5%	2.3%

1. Rand million.

Construction Industry Development Board

Mandate

The Construction Industry Development Board is a schedule 3A public entity established in terms of the Construction Industry Development Board Act (2000). The board is mandated to: provide strategic leadership to construction industry stakeholders to stimulate sustainable growth; oversee the transformation of the construction sector by encouraging and facilitating the participation of the emerging sector in the industry; establish and promote best practice among public and private sector role players in the construction delivery process; ensure the uniform application of policy across all spheres of government; set and uphold ethical standards across the industry; ensure improved procurement and delivery management, and more equitable procurement practices; and develop systematic methods for monitoring and regulating the performance of the industry and its stakeholders, including the registration of projects and contractors.

Selected performance indicators

Table 11.23 Construction Industry Development Board performance indicators by programme/objective/activity and related outcome

Indicator	Programme/objective/activity	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Percentage of service providers paid within 30 days	Administration	Outcome 12: An efficient, effective and development-oriented public service	- ¹	- ¹	- ¹	- ¹	85%	90%	95%
Percentage of recurring audit findings resolved	Administration		- ¹	- ¹	- ¹	- ¹	60%	70%	80%
Percentage of construction projects awarded on correct grade level of contractor	Regulation and advocacy	Entity mandate	- ¹	- ¹	- ¹	- ¹	95%	96%	98%
Percentage of contractors graduating from the contractor development programme's provincial index	Regulation and advocacy		- ¹	- ¹	- ¹	- ¹	5%	20%	30%
Percentage of registered projects verified and corrected within the set timeframe	Regulation and advocacy		- ¹	- ¹	- ¹	- ¹	80%	80%	80%
Percentage of contractor and professional service providers compliant applications registered within 21 working days	Regulation and advocacy		- ¹	- ¹	- ¹	- ¹	80%	85%	90%
Percentage of contractor payment within 30 days	Monitoring and evaluation		- ¹	- ¹	- ¹	- ¹	50%	40%	30%
Percentage of contractors graduating from contractor development programme	Technical support and advice		- ¹	- ¹	- ¹	- ¹	5%	5%	5%

1. No historical data available.

Expenditure analysis

Over the medium term, the Construction Industry Development Board will focus on strengthening its identity as a leader in providing construction knowledge and providing professional client support and advice. The board will also continue to focus on strengthening its regulatory mandate and fighting fraud and corruption. The board's work supports broader governmental objectives relating to infrastructure development and transformation, the creation of sustainable job opportunities, and the fight against corruption. The board plans over the medium term to expand its construction knowledge hub to offer technical support, advice and guidance on access to finance and construction materials. The board expects to assist 80 per cent of contractors in grades 2 to 6 by 2019/20 through countrywide provincial business advisory services. The board expects to spend about R42 million on these initiatives over the medium term, R19 million of which will be spent on compensation of employees, R5 million on travel and accommodation, and R9 million on consultants.

An amount of R204 million has been allocated over the medium term for improving the board's processes to register professionals and contractors, and provide face-to-face contractor and client support at provincial offices. The board will enhance efficiencies by ensuring that 98 per cent of projects are awarded on the correct contractor grade level by 2019/20, and increasing the percentage of contractors who graduate from provincial contractor development programmes.

Over the medium term, the board is expected to spend R46 million on a number of regulation-related priority projects, which include amending regulations and registration criteria. The board will also review and amend the Construction Industry Development Board Act (2000) to enhance its ability to enforce compliance by issuing instruction notes, and imposing fines on non-compliant entities, national departments, local departments and local government clients. An amount of R2 million is allocated specifically for this purpose over the medium term.

In its endeavour to root out fraud and corruption, the board will spend R49 million over the medium term to fight external and internal fraud and corruption, focusing specifically on transgressions by contractors, professional service providers and clients. Of this amount, R21 million is earmarked for spending on compensation of employees, and R11 million on consultants who have the expertise to assist in combating fraud and corruption. At an estimated cost of R5 million over the medium term, the Special Investigating Unit has been enlisted to probe persistent allegations of fraud and corruption within the board. An amount of R34 million over the medium term has been set aside for funding the conclusion of the remaining investigations of 31 construction companies that have contravened regulations, as reported by the Competition Commission.

Programmes/objectives/activities

Table 11.24 Construction Industry Development Board expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2013/14 - 2016/17	2017/18		
Administration	41 589	43 669	50 922	49 513	6.0%	34.8%	75 967	77 693	82 044	18.3%	42.1%
Regulation and advocacy	21 687	22 685	21 109	24 236	3.8%	16.8%	64 710	67 628	71 415	43.4%	33.2%
Industry performance and transformation	29 736	29 973	27 017	31 380	1.8%	22.2%	-	-	-	-100.0%	5.4%
Development and capacitation	11 227	12 874	8 709	14 619	9.2%	8.9%	-	-	-	-100.0%	2.5%
Monitoring and evaluation	9 468	9 904	10 123	11 708	7.3%	7.7%	14 497	15 188	16 039	11.1%	8.5%
Technical support and advice	10 769	11 264	16 341	13 041	6.6%	9.6%	13 303	13 914	14 693	4.1%	8.2%
Total	124 476	130 369	134 221	144 497	5.1%	100.0%	168 477	174 423	184 191	8.4%	100.0%

Statements of historical financial performance and position

Table 11.25 Construction Industry Development Board statements of historical financial performance and position

Statement of financial performance									
R thousand	Audited outcome		Audited outcome		Audited outcome		Budget estimate	Revised estimate	Average: Outcome/ Budget (%)
	Budget	2013/14	Budget	2014/15	Budget	2015/16			
Revenue									
Non-tax revenue	50 526	65 092	51 328	74 342	79 472	84 816	73 938	92 438	124.1%
Sale of goods and services other than capital assets	47 448	59 562	48 065	66 385	70 904	75 464	67 760	83 760	121.8%
<i>of which:</i>									
<i>Sales by market establishment</i>	47 448	59 562	48 065	66 385	70 904	75 464	67 760	83 760	121.8%
Other non-tax revenue	3 078	5 530	3 263	7 957	8 568	9 352	6 178	8 678	149.5%
Transfers received	72 361	72 361	77 212	77 212	65 626	65 626	52 059	52 059	100.0%
Total revenue	122 887	137 453	128 540	151 554	145 098	150 442	125 997	144 497	111.8%
Expenses									
Current expenses	122 887	124 476	128 540	130 369	145 098	134 221	125 997	144 497	102.1%
Compensation of employees	77 102	73 258	88 493	77 042	81 354	76 145	86 343	86 343	93.8%
Goods and services	45 785	47 095	36 330	49 068	63 744	53 315	39 654	58 154	111.9%
Depreciation	-	4 123	3 717	4 259	-	4 761	-	-	353.6%
Total expenses	122 887	124 476	128 540	130 369	145 098	134 221	125 997	144 497	102.1%
Surplus/(Deficit)	-	12 977	-	21 185	-	16 221	-	-	-
Statement of financial position									
Carrying value of assets	9 504	23 405	21 500	22 064	18 958	21 553	17 063	17 063	125.5%
<i>of which:</i>									
<i>Acquisition of assets</i>	(3 803)	(3 126)	(3 717)	(2 956)	(580)	(3 157)	(609)	(609)	113.1%
Receivables and prepayments	529	1 527	1 300	1 418	1 365	1 959	1 433	1 433	137.0%
Cash and cash equivalents	103 604	98 502	74 302	122 919	113 143	150 012	109 335	125 556	124.1%
Non-current assets held for sale	6 371	-	-	-	-	-	-	-	-
Total assets	120 008	123 434	97 102	146 401	133 466	173 524	127 831	144 052	122.8%
Accumulated surplus/(deficit)	54 261	68 578	51 666	89 763	89 763	105 984	89 763	105 984	129.7%
Finance lease	-	2 856	5 599	2 065	5 550	2 248	3 700	3 700	73.2%
Deferred income	26 337	-	-	-	-	-	-	-	-
Trade and other payables	39 410	49 618	39 837	49 713	35 853	60 724	32 268	32 268	130.5%
Provisions	-	2 382	-	4 860	2 300	4 568	2 100	2 100	316.1%
Total equity and liabilities	120 008	123 434	97 102	146 401	133 466	173 524	127 831	144 052	122.8%

Statements of estimates of financial performance and position

Table 11.26 Construction Industry Development Board statements of estimates of financial performance and position

Statement of financial performance									
R thousand	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
				2016/17	2013/14 - 2016/17	2017/18			2018/19
Revenue									
Non-tax revenue	92 438	12.4%	54.2%	93 493	99 220	104 776	4.3%	58.3%	
Sale of goods and services other than capital assets	83 760	12.0%	48.8%	85 553	90 886	95 976	4.6%	53.2%	
<i>of which:</i>									
<i>Sales by market establishment</i>	83 760	12.0%	48.8%	85 553	90 886	95 976	4.6%	53.2%	
Other non-tax revenue	8 678	16.2%	5.4%	7 940	8 334	8 801	0.5%	5.1%	
Transfers received	52 059	-10.4%	45.8%	74 984	75 203	79 414	15.1%	41.7%	
Total revenue	144 497	1.7%	100.0%	168 477	174 423	184 191	8.4%	100.0%	
Expenses									
Current expenses	144 497	5.1%	100.0%	168 477	174 423	184 191	8.4%	126.1%	
Compensation of employees	86 343	5.6%	58.6%	96 029	101 620	107 311	7.5%	58.3%	
Goods and services	58 154	7.3%	38.9%	72 448	72 803	76 880	9.8%	41.7%	
Total expenses	144 497	5.1%	100.0%	168 477	174 423	184 191	8.4%	100.0%	
Surplus/(Deficit)	-	(1)	-	-	-	-	-	-	

Table 11.26 Construction Industry Development Board statements of estimates of financial performance and position

Statement of financial position	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2016/17	2013/14 - 2016/17	2017/18		
R thousand								
Carrying value of assets	17 063	-10.0%	14.6%	15 356	13 658	13 658	-7.2%	10.8%
of which:								
Acquisition of assets	(609)	-42.0%	-1.7%	(639)	-	-	-100.0%	-0.2%
Receivables and prepayments	1 433	-2.1%	1.1%	1 505	2 045	2 045	12.6%	1.3%
Cash and cash equivalents	125 556	8.4%	84.3%	122 015	120 015	120 015	-1.5%	88.0%
Total assets	144 052	5.3%	100.0%	138 876	135 718	135 718	-2.0%	100.0%
Accumulated surplus/(deficit)	105 984	15.6%	62.9%	105 984	105 984	105 984	-	76.5%
Finance lease	3 700	9.0%	1.9%	1 850	-	-	-100.0%	1.0%
Trade and other payables	32 268	-13.4%	32.9%	29 042	27 234	27 234	-5.5%	20.9%
Provisions	2 100	-4.1%	2.3%	2 000	2 500	2 500	6.0%	1.6%
Total equity and liabilities	144 052	5.3%	100.0%	138 876	135 718	135 718	-2.0%	100.0%

Personnel information

Table 11.27 Construction Industry Development Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2017	Number and cost ¹ of personnel posts filled / planned for on funded establishment															Number			
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
			2015/16		Unit cost	2016/17		Unit cost	2017/18		Unit cost	2018/19		Unit cost			2019/20		Unit cost
Construction Industry Development Board	189	189	189	76.1	0.4	189	86.3	0.5	189	96.0	0.5	189	101.6	0.5	189	107.3	0.6	7.5%	100.0%
Salary level																			
1 – 6	20	20	20	4.2	0.2	20	4.7	0.2	20	5.0	0.2	20	5.3	0.3	20	5.6	0.3	5.9%	10.6%
7 – 10	131	131	131	40.7	0.3	131	46.1	0.4	131	51.7	0.4	131	54.9	0.4	131	58.0	0.4	7.9%	69.3%
11 – 12	17	17	17	12.1	0.7	17	13.7	0.8	17	14.6	0.9	17	15.4	0.9	17	16.3	1.0	5.9%	9.0%
13 – 16	21	21	21	19.2	0.9	21	21.8	1.0	21	24.8	1.2	21	26.0	1.2	21	27.4	1.3	8.0%	11.1%

1. Rand million.

Council for the Built Environment

Mandate

The Council for the Built Environment is a statutory entity established by the Council for the Built Environment Act (2000), which mandates the entity to: promote and protect the interests of the public regarding built environment issues; promote and maintain a sustainable built and natural environment; promote ongoing human resource development in the built environment; promote sound governance of the built environment professions; facilitate participation by the built environment professions in integrated development in the context of national goals; ensure the uniform application of norms and guidelines set by councils for professions throughout the built environment; promote appropriate standards of health, safety and environmental protection within the built environment; and serve as a forum where those in the built environment professions can discuss relevant issues.

Over the medium term, the council's strategic goals are to:

- contribute directly and indirectly to the delivery of all strategic outcome-oriented goals
- mobilise transformation in the built environment with appropriate, adequate skills and competencies; and respond to the country's infrastructure delivery, operation and maintenance needs
- strive towards an optimally functioning built environment, with a responsive and relevant policy and legislative framework, based on informed and researched positions
- ensure that built environment professions operate within a regulated policy and legislative framework
- ensure that the South African built environment responds to the developmental and economic priorities of government.

Selected performance indicators

Table 11.28 Council for the Built Environment performance indicators by programme/objective/activity and related outcome

Indicator	Programme/objective/activity	Outcome	Past			Current	Projections		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Number of students reached through the rollout of mathematics and science programmes per year	Skills development in the built environment	Outcome 5: A skilled and capable workforce to support an inclusive growth path	150	150	150	150	150	150	150
Number of workplace candidates placed per year	Skills development in the built environment		- ¹	53	50	50	50	50	50
Number of interns placed for workplace training	Skills development in the built environment		- ¹	101	50	50	100	100	100
Number of advisory reports on the implementation of occupation-specific dispensation at national and provincial public works departments to attract and retain built environment professionals	Research and information in the built environment	Outcome 12: An efficient, effective and development-oriented public service	- ¹	- ¹	- ¹	- ¹	1	1	1

1. No historical data available.

Expenditure analysis

The Council for the Built Environment will, over the MTEF period, focus on contributing to government's economic transformation agenda through research and the dissemination of information, skills development, and the development of appropriate strategies and interventions to increase the retention and attraction of previously marginalised groups into the built environment sector. This gives effect to outcome 5 (a skilled and capable workforce to support an inclusive growth path) of government's 2014-2019 medium-term strategic framework, as well as acknowledges the National Development Plan's vision of building a capable state that will play a developmental and transformative role in improving the quality of education, skills development and innovation in order to raise employment opportunities through faster economic growth.

To fulfil its research function, the council will strengthen its research arm within the built environment sector by publishing three research agenda reports over the medium term at a cost of R7.8 million, mainly for the use of contractors.

Over the medium term, R15.4 million, along with additional funding from the Construction Education and Training Authority, is allocated to the work integrated learning programme, which will support 300 interns from universities of technology to undergo workplace training, a requirement for students to attain their qualifications. Candidates in architecture, construction project management and engineering will be provided with mentors to coach them in order to meet professional registration requirements with the relevant statutory councils. Consultants will be procured to provide the council with the expertise required in the built environment, and assist with the identification and placement of candidates in workplaces. An amount of R9 million has been set aside over the medium term for consultants and outsourced services.

The council will continue to provide support to learners to improve their academic performance in mathematics and science, and will engage with stakeholders who offer similar programmes in order to increase the pool of grade 12 learners who will enrol in built environment tertiary studies, targeting schools in under-resourced and rural areas. Over the medium term, 150 learners will be selected per year to participate in this programme, at an estimated cost of R9 million.

The council's expenditure over the medium term is expected to increase at an average annual rate of 6.8 per cent, from R47.1 million in 2016/17 to R57.4 million in 2019/20, with the bulk going towards skills development in the built environment.

Programmes/objectives/activities

Table 11.29 Council for the Built Environment expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average Expenditure/Total (%) 2013/14 - 2016/17	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average Expenditure/Total (%) 2016/17 - 2019/20
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Administration	16 747	19 915	37 956	38 068	31.5%	64.0%	40 286	42 517	43 679	4.7%	78.4%
Skills development in the built environment	4 917	9 019	9 655	5 853	6.0%	17.1%	7 306	7 737	9 389	17.1%	14.3%
Research and information in the built environment	8 875	9 048	919	2 335	-35.9%	13.8%	2 480	2 626	2 773	5.9%	4.9%
Regulation and oversight of six built environment professional councils	3 259	3 199	566	860	-35.9%	5.1%	913	967	1 021	5.9%	1.8%
Government policies and priorities	-	-	-	-	-	-	444	470	497	-	0.6%
Total	33 798	41 181	49 096	47 116	11.7%	100.0%	51 429	54 317	57 359	6.8%	100.0%

Statements of historical financial performance and position

Table 11.30 Council for the Built Environment statements of historical financial performance and position

Statement of financial performance									
R thousand	Audited outcome		Audited outcome		Audited outcome		Budget estimate	Revised estimate	Average Outcome/Budget (%) 2013/14 - 2016/17
	Budget	2013/14	Budget	2014/15	Budget	2015/16			
Revenue									
Non-tax revenue	1 857	1 858	1 953	2 173	1 953	2 463	2 040	3 702	130.7%
Sale of goods and services other than capital assets	1 717	1 840	1 803	2 141	1 803	1 841	1 870	2 000	108.7%
<i>of which:</i>									
Sales by market establishment	1 717	1 840	1 803	2 141	1 803	1 841	1 870	2 000	108.7%
Other non-tax revenue	140	18	150	32	150	622	170	1 702	389.2%
Transfers received	37 959	38 159	41 572	41 572	41 994	41 994	43 413	43 413	100.1%
Total revenue	39 816	40 017	43 525	43 745	43 947	44 457	45 453	47 115	101.5%
Expenses									
Current expenses	39 816	33 798	43 184	41 181	43 947	49 096	45 453	47 116	99.3%
Compensation of employees	17 406	16 228	19 138	16 585	19 330	20 085	20 722	25 026	101.7%
Goods and services	22 083	17 070	24 046	23 986	24 617	28 056	24 731	22 090	95.5%
Depreciation	327	500	-	610	-	955	-	-	632.1%
Total expenses	39 816	33 798	43 184	41 181	43 947	49 096	45 453	47 116	99.3%
Surplus/(Deficit)	-	6 219	341	2 564	-	(4 639)	-	(1)	
Statement of financial position									
Carrying value of assets	1 609	3 385	1 583	2 884	3 629	2 505	3 679	3 679	118.6%
<i>of which:</i>									
Acquisition of assets	(330)	(1 864)	(360)	(378)	(980)	(980)	(580)	(580)	169.0%
Investments	-	-	-	-	-	93	-	-	-
Receivables and prepayments	438	385	301	333	148	214	146	146	104.4%
Cash and cash equivalents	2 253	11 916	3 703	15 481	3 500	11 211	3 901	3 901	318.3%
Total assets	4 300	15 686	5 587	18 698	7 277	14 023	7 726	7 726	225.5%
Accumulated surplus/(deficit)	3 109	11 548	4 659	13 841	3 629	9 202	3 679	3 679	253.8%
Trade and other payables	800	3 973	650	4 657	3 459	4 625	3 845	3 845	195.3%
Provisions	253	165	278	200	189	196	202	202	82.7%
Total equity and liabilities	4 162	15 686	5 587	18 698	7 277	14 023	7 726	7 726	226.8%

Statements of estimates of financial performance and position

Table 11.31 Council for the Built Environment statements of estimates of financial performance and position

Statement of financial performance								
R thousand	Revised estimate 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average Expenditure/Total (%) 2013/14 - 2016/17	Medium-term estimate			Average growth rate (%) 2016/17 - 2019/20	Average Expenditure/Total (%) 2016/17 - 2019/20
				2017/18	2018/19	2019/20		
Revenue								
Non-tax revenue	3 702	25.8%	5.8%	2 141	2 265	3 097	-5.8%	5.4%
Sale of goods and services other than capital assets	2 000	2.8%	4.5%	1 964	2 078	2 144	2.3%	3.9%
<i>of which:</i>								
Sales by market establishment	2 000	2.8%	4.5%	1 964	2 078	2 144	2.3%	3.9%
Other non-tax revenue	1 702	355.6%	1.3%	177	187	953	-17.6%	1.5%
Transfers received	43 413	4.4%	94.2%	48 568	51 385	54 262	7.7%	94.6%
Total revenue	47 115	5.6%	100.0%	50 709	53 650	57 359	6.8%	100.0%
Expenses								
Current expenses	47 116	11.7%	100.0%	51 429	54 317	57 359	6.8%	120.9%
Compensation of employees	25 026	15.5%	45.6%	26 878	28 867	31 003	7.4%	53.1%
Goods and services	22 090	9.0%	53.2%	24 551	25 450	26 356	6.1%	46.9%
Total expenses	47 116	11.7%	100.0%	51 429	54 317	57 359	6.8%	100.0%
Surplus/(Deficit)	(1)	(1)		(720)	(667)	-	-100.0%	

Table 11.31 Council for the Built Environment statements of estimates of financial performance and position

Statement of financial position	Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average Expenditure/ Total (%)
				2016/17	2013/14 - 2016/17	2017/18		
R thousand								
Carrying value of assets	3 679	2.8%	25.6%	3 807	3 959	4 117	3.8%	47.7%
of which:								
Acquisition of assets	(580)	-32.2%	-7.1%	(650)	(688)	(726)	7.8%	-8.1%
Receivables and prepayments	146	-27.6%	1.9%	150	156	162	3.5%	1.9%
Cash and cash equivalents	3 901	-31.1%	72.3%	4 030	4 191	4 359	3.8%	50.5%
Total assets	7 726	-21.0%	100.0%	7 987	8 306	8 638	3.8%	100.0%
Accumulated surplus/(deficit)	3 679	-31.7%	65.2%	3 807	3 959	4 117	3.8%	47.7%
Trade and other payables	3 845	-1.1%	33.2%	3 968	4 127	4 292	3.7%	49.7%
Provisions	202	6.9%	1.5%	212	220	229	4.3%	2.6%
Total equity and liabilities	7 726	-21.0%	100.0%	7 987	8 306	8 638	3.8%	100.0%

Personnel information

Table 11.32 Council for the Built Environment personnel numbers and cost by salary level

Council for the Built Environment	Number of posts estimated for 31 March 2017		Number and cost ¹ of personnel posts filled / planned for on funded establishment												Number				
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)			
			2015/16		2016/17		2017/18		2018/19		2019/20								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	38	39	31	20.1	0.6	38	25.0	0.7	39	26.9	0.7	39	28.9	0.7	39	31.0	0.8	7.4%	100.0%
1 – 6	4	4	2	0.3	0.1	4	0.8	0.2	4	0.9	0.2	4	0.9	0.2	4	1.0	0.3	7.8%	10.3%
7 – 10	15	15	13	4.6	0.4	15	6.4	0.4	15	6.8	0.5	15	7.9	0.5	15	8.3	0.6	9.3%	38.7%
11 – 12	7	8	4	2.7	0.7	7	5.0	0.7	8	5.3	0.7	8	5.4	0.7	8	5.9	0.7	5.8%	20.0%
13 – 16	12	12	12	12.5	1.0	12	12.8	1.1	12	13.8	1.2	12	14.6	1.2	12	15.7	1.3	7.0%	31.0%

1. Rand million.

Independent Development Trust

Mandate

The Independent Development Trust is listed as a schedule 2 public entity in terms of the Public Finance Management Act (1999). It was established in 1990 as a grant making institution for the development of disadvantaged communities in South Africa, particularly in rural areas. The trust's key strategic goals over the medium term are: to be a state development agency that implements projects commissioned by national and provincial government departments and implements transformative mechanisms geared towards empowering communities through the use of social infrastructure programmes as the basis for accessing communities, and building on assets within communities.

Selected performance indicators

Table 11.33 Independent Development Trust performance indicators by programme/objective/activity and related outcome

Indicator	Programme/objective/activity	Outcome	Past		Current	Projections			
			2013/14	2014/15		2017/18	2018/19	2019/20	
Value of funds spent (social infrastructure programme) per year	Programme management	Outcome 4: Decent employment through inclusive growth	R196 893	R6.4m	R4.6m	R6m	R6m	R6.5m	R7m
Number of newly refurbished schools completed per year	Programme management	Entity mandate	- ¹	42	18	20	35	40	44
Number of work opportunities created through the Independent Development Trust portfolio per year	Programme management		- ¹	20 983	7 602	15 000	8 000	8 800	9 680
Number of expanded public works programme (non-state sector) work opportunities created per year	Programme management		- ¹	53 268	54 155	53 000	50 000	55 000	60 500
Total number of expanded public works programme cooperatives, non-profit organisations and community-based organisations supported	Programme management		- ¹	378	380	360	370	407	448

1. No historical data available.

Expenditure analysis

Over the medium term, the Independent Development Trust will continue to focus on implementing the infrastructure projects it has been commissioned to carry out by national and provincial departments. The entity will also focus on implementing transformative mechanisms aimed at empowering poor communities through the use of social infrastructure programmes as the basis for accessing communities and building assets within them. This contributes to outcome 8 (sustainable human settlements and improved quality of household life) and outcome 4 (decent employment through inclusive growth) of government's 2014-2019 medium-term strategic framework.

The entity's work over the MTEF period will mainly be in delivering and refurbishing social infrastructure facilities. Through its infrastructural development projects, the entity expects to create 196 705 job opportunities by 2019/20. The total value of projects under the entity's management is expected to increase from R6 billion in 2016/17 to R7 billion in 2019/20. Over the medium term, the entity plans to implement 438 programme portfolios on behalf of national and provincial client departments.

Projected spending on the management of social infrastructure projects is expected to increase to R380.1 million by 2019/20. To enhance its delivery capacity for programme and project management, the entity anticipates growth in its staff complement, from 419 personnel in 2016/17 to 443 in 2019/20. Accordingly, spending on compensation of employees is expected to increase from R252.2 million in 2016/17 to R272.3 million in 2019/20, accounting for 55.9 per cent of total expenditure over the medium term. The entity has been enhancing its project management information system, which required investment in developing systems for billing, project accounting and supply chain management. This exercise will be concluded by 2016/17 at a cost of approximately R55 million.

The entity receives the bulk of its revenue from the collection of its management fees from programmes implemented on behalf of client departments. Management fees are expected to increase from R375.3 million in 2016/17 to R507.5 million in 2019/20 due to the increased number of projects. The projected overall growth in revenue will be used to finance the entity's operating budget in areas such as compensation of employees.

Programmes/objectives/activities

Table 11.34 Independent Development Trust expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate 2016/17	Average growth rate (%) 2013/14 - 2016/17	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20		
Administration	162 489	–	–	139 345	-5.0%	17.6%	135 131	133 971	141 525	0.5%	30.0%
Programme management	240 396	233 081	228 318	325 140	10.6%	82.4%	315 307	312 601	330 230	0.5%	70.0%
Total	402 885	233 081	228 318	464 485	4.9%	100.0%	450 438	446 572	471 755	0.5%	100.0%

Statements of historical financial performance and position

Table 11.35 Independent Development Trust statements of historical financial performance and position

R thousand	Budget		Audited outcome		Budget		Audited outcome		Budget estimate	Revised estimate	Average: Outcome/Budget (%) 2013/14 - 2016/17
	2013/14	2014/15	2014/15	2015/16	2015/16	2016/17					
Statement of financial performance											
Revenue											
Non-tax revenue	363 827	422 509	320 000	355 913	358 043	238 437	534 197	377 790			88.5%
Sale of goods and services other than capital assets	363 827	415 913	315 000	351 609	358 043	234 192	534 197	377 790			87.8%
of which:											
Administrative fees	363 827	415 913	315 000	351 609	358 043	234 192	534 197	377 790			87.8%
Other non-tax revenue	–	6 596	5 000	4 304	–	4 245	–	–			302.9%
Transfers received	50 000	100 000	50 000	50 000	50 000	50 000	–	–			133.3%
Total revenue	413 827	522 509	370 000	405 913	408 043	288 437	534 197	377 790			92.4%
Expenses											
Current expenses	478 452	402 885	495 895	317 415	408 043	356 287	534 197	464 485			80.4%
Compensation of employees	234 855	222 582	313 034	212 634	245 693	216 142	261 726	252 193			85.6%
Goods and services	236 343	173 283	175 607	90 332	155 096	135 668	264 782	207 891			73.0%
Depreciation	7 254	5 373	7 254	3 784	7 254	4 004	7 689	4 401			59.6%
Interest, dividends and rent on land	–	1 647	–	10 666	–	473	–	–			–
Total expenses	478 452	402 885	495 895	317 415	408 043	356 287	534 197	464 485			80.4%
Surplus/(Deficit)	(64 625)	119 624	(125 895)	88 498	–	(67 850)	–	(66 695)			

Table 11.35 Independent Development Trust statements of historical financial performance and position

Statement of financial position		Budget		Audited outcome		Budget		Audited outcome		Budget		Revised estimate		Average: Outcome/Budget (%)
		2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17								
R thousand														
Carrying value of assets	35 014	36 180	31 203	33 543	33 489	29 828	35 884	32 422					97.3%	
of which:														
Acquisition of assets	(7 000)	(4 395)	(7 000)	(1 224)	(7 000)	(1 469)	(7 000)	(7 000)					50.3%	
Investments	–	172 021	–	1 632 760	119 601	1 083 301	204 660	1 981 757					1 501.8%	
Receivables and prepayments	60 638	213 618	61 875	313 368	249 128	189 874	124 017	753 128					296.6%	
Cash and cash equivalents	–	1 780 093	96 644	47 485	5 000	43 156	5 000	1 048					1 755.2%	
Total assets	95 652	2 201 912	189 722	2 027 156	407 218	1 346 159	369 561	2 768 355					785.5%	
Accumulated surplus/(deficit)	(65 855)	(1 674 118)	59 578	(1 611 140)	339 849	(1 678 988)	315 360	(1 810 059)					-1 043.9%	
Capital and reserves	–	2 025 000	–	2 025 000	–	2 025 000	–	2 025 000					–	
Borrowings	108 710	–	50 643	–	–	–	–	–					–	
Finance lease	–	2 458	–	1 858	2 000	1 432	1 500	531					179.4%	
Trade and other payables	17 569	83 709	42 459	64 369	65 369	76 943	52 701	38 351					147.9%	
Provisions	35 228	–	37 042	–	–	–	–	–					–	
Managed funds (e.g. poverty alleviation fund)	–	1 764 863	–	–	–	–	–	–					–	
Derivatives financial instruments	–	–	–	1 547 069	–	921 772	–	2 514 532					–	
Total equity and liabilities	95 652	2 201 912	189 722	2 027 156	407 218	1 346 159	369 561	2 768 355					785.5%	

Statements of estimates of financial performance and position

Table 11.36 Independent Development Trust statements of estimates of financial performance and position

Statement of financial performance		Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
					2016/17	2013/14 - 2016/17	2017/18		
R thousand									
Revenue									
Non-tax revenue	377 790	-3.7%	87.8%	395 842	450 282	507 477	10.3%	100.0%	
Sale of goods and services other than capital assets	377 790	-3.2%	86.9%	395 842	450 282	507 477	10.3%	100.0%	
of which:									
Administrative fees	377 790	-3.2%	86.9%	395 842	450 282	507 477	10.3%	100.0%	
Total revenue	377 790	-10.2%	100.0%	395 842	450 282	507 477	10.3%	100.0%	
Expenses									
Current expenses	464 485	4.9%	100.0%	450 438	446 572	471 755	0.5%	120.2%	
Compensation of employees	252 193	4.3%	59.3%	242 829	257 884	272 326	2.6%	55.9%	
Goods and services	207 891	6.3%	38.6%	202 946	183 785	194 281	-2.2%	43.0%	
Depreciation	4 401	-6.4%	1.1%	4 663	4 903	5 148	5.4%	1.0%	
Total expenses	464 485	4.9%	100.0%	450 438	446 572	471 755	0.5%	100.0%	
Surplus/(Deficit)	(86 695)	(2)		(54 596)	3 710	35 722	-174.4%		
Statement of financial position									
Carrying value of assets	32 422	-3.6%	1.7%	35 187	38 152	41 312	8.4%	1.3%	
of which:									
Acquisition of assets	(7 000)	16.8%	-0.2%	(7 434)	(7 873)	(8 313)	5.9%	-0.3%	
Investments	1 981 757	125.9%	60.1%	1 931 757	1 906 757	1 906 757	-1.3%	70.4%	
Receivables and prepayments	753 128	52.2%	16.6%	757 891	771 626	786 174	1.4%	28.0%	
Cash and cash equivalents	1 048	-91.6%	21.6%	4 993	8 602	18 640	161.0%	0.3%	
Total assets	2 768 355	7.9%	100.0%	2 729 828	2 725 137	2 752 883	-0.2%	100.0%	
Accumulated surplus/(deficit)	(1 810 059)	2.6%	-86.4%	(1 849 612)	(1 857 177)	(1 832 010)	0.4%	-67.0%	
Capital and reserves	2 025 000	–	103.9%	2 025 000	2 025 000	2 025 000	–	73.8%	
Finance lease	531	-40.0%	0.1%	531	531	531	–	0.0%	
Trade and other payables	38 351	-22.9%	3.5%	39 377	42 251	44 830	5.3%	1.5%	
Derivatives financial instruments	2 514 532	–	58.9%	2 514 532	2 514 532	2 514 532	–	91.6%	
Total equity and liabilities	2 768 355	7.9%	100.0%	2 729 828	2 725 137	2 752 883	-0.2%	100.0%	

Personnel information

Table 11.37 Independent Development Trust personnel numbers and cost by salary level

Number of posts estimated for 31 March 2017			Number and cost ¹ of personnel posts filled / planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment		Actual		Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)					
			2015/16		2016/17			2017/18		2018/19		2019/20								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost			Unit cost				
Independent Development Trust			371	200.9	0.5	250	300	250.3	–	419	240.8	0.6	430	255.7	0.6	443	270.0	0.6	2.6%	100.0%
Salary level	250	300	419																	
7 – 10	61 070	158	150	53.2	0.4	61 070	61.1	–	158	65.6	0.4	158	70.5	0.4	158	75.9	0.5	7.5%	33.6%	
11 – 12	62 124	142	127	52.5	0.4	62 124	62.1	–	142	38.6	0.3	153	37.3	0.2	166	35.4	0.2	-17.1%	32.9%	
13 – 16	122 826	117	92	91.2	1.0	122 826	122.8	–	117	132.0	1.1	117	142.9	1.2	117	153.4	1.3	7.7%	32.7%	
17 – 22	4 280	2	2	4.0	2.0	4 280	4.3	–	2	4.6	2.3	2	4.9	2.5	2	5.3	2.7	7.5%	0.8%	

1. Rand million.

Additional tables

Table 11.A Summary of conditional grants to provinces and municipalities¹

R thousand	Audited outcome			Adjusted appropriation	Medium-term expenditure estimate		
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Conditional grants to provinces							
Expanded Public Works Programme							
Expanded public works programme integrated grant for provinces	354 214	347 704	325 607	402 009	395 579	416 036	451 505
Social sector expanded public works programme incentive grant for provinces	255 953	257 972	226 103	359 662	385 583	407 948	430 793
Total	610 167	605 676	551 710	761 671	781 162	823 984	882 298
Conditional grants to municipalities							
Expanded Public Works Programme							
Expanded public works programme integrated grant for municipalities	611 274	594 575	587 685	663 991	691 447	729 345	780 965
Total	611 274	594 575	587 685	663 991	691 447	729 345	780 965

1. Detail provided in the Division of Revenue Act (2017).

Table 11.B Summary of departmental public private partnership projects

Project description: Supply and delivery of motor vehicles and fleet services to the state	Project annual unitary fee at time of contract	Budgeted expenditure	Medium-term expenditure estimate		
		2016/17	2017/18	2018/19	2019/20
R thousand					
Projects signed in terms of Treasury Regulation 16	33 821	69 600	76 560	84 216	92 638
Public private partnership unitary charge ¹	33 821	69 600	76 560	84 216	92 638
<i>Of which:</i>					
Capital portion	22 154	45 600	50 160	55 176	60 694
Services provided by the operator	11 667	24 000	26 400	29 040	31 944
Total	33 821	69 600	76 560	84 216	92 638

1. Only payments that have received National Treasury approval.

Disclosure notes for projects signed in terms of Treasury Regulation 16

Project name	RTG718 PPP (RT30-2016 will be effective from February 2017)
Brief description	Supply and delivery of motor vehicles and fleet services to the state
Date public private partnership agreement was signed	2007-02-01
Duration of public private partnership agreement	10 years
Significant contingent fiscal obligations including termination payments, guarantees, warranties and indemnities and maximum estimated value of such liabilities	

Table 11.C Summary of expenditure on infrastructure

Project name	Service delivery outputs	Current project stage	Total project cost	Audited outcome			Adjusted appropriation	Medium-term expenditure estimate	
				2013/14	2014/15	2015/16		2017/18	2018/19
Departmental infrastructure									
Small projects (total project cost of less than R250 million over the project life cycle)									
Departmental: Various centres	Upgrading and construction of departmental accommodation sites (77 projects)	Various	2 972 759	250 041	139 832	-	-	-	-
Dolomite: Various centres	Management of dolomite risk areas (30 projects)	Various	1 038 300	24 717	85 026	-	-	-	-
Accessibility: Various centres	Upgrading of disabled facilities (157 projects)	Various	113 085	7 098	10 156	-	-	-	-
Border control operational coordination committee: Various centres	Redevelopment of border post centres (81 projects)	Various	2 136 265	191 684	137 164	-	-	-	-
Prestige: Various centres	Upgrading and construction of prestige accommodation sites (56 projects)	Various	1 663 078	57 626	46 524	-	-	-	-
Inner city regeneration: Various centres	Development of national government precincts (7 projects)	Various	457 334	36 199	3 718	-	-	-	-
Small projects (total project cost of less than R250 million over the project life cycle)									
Transfer of Infrastructure projects to the Property Management Trading Entity	Upgrading, development and management of various projects	Various	-	-	-	702 409	748 239	804 609	849 667
Total			8 380 821	567 365	422 420	-	748 239	804 609	849 667

BUDGET 2017

ESTIMATES OF NATIONAL EXPENDITURE

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national treasury

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National Treasury
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