Buffalo City is the key urban center of the eastern part of Eastern Cape Province.
To be a centre of innovation, with inclusive and sustainable economic opportunities, that assures universal meeting of basic needs, in a environmentally friendly, safe and lifestyle enviornment

Well Governed & Managed - Accountability, integrity, and transparency of government actions in pursuit of shared goals; Capacity to fulfill public responsibilities based on knowledge, skills, resources and procedures that draw on partnerships

Bankable - Financially sound and creditworthy with clear and internally consistent systems of local revenues and expenditures, generally accepted financial accounting, asset management, and procurement practices

Livable - Healthy and dignified living standard; secure land tenure, credit, transportation, health care, education, and other services for households; and that addresses environmental degradation, public safety and cultural heritage preservation
BCMM Advantages

- No water restrictions for industries
- Adequate Electricity supply
- EL Port identified for smaller trans shipment activities & ship repairs “Operation Phakisa”
- East London & Bulembu Airport – pilot training & cargo
- Servicing the greater Eastern Cape hinterland
- Gateway to the Wild Coast and Mthatha
- Tertiary education institutions within the Metro
- Innovation Hub at IDZ
- Water & Electricity
- EL Port & Airport
- Fort Hare & WS Universities Innovation Hub
- Adventure lifestyle and on the doorstep of the Wild Coast
Financial Health Check

Credit Rating

Metro achieved a credit rating of A signaling strong cash position with minimum exposure to long-term debt.

The rating outlook is stable for both long-term and short-term

Short term – A1(za) stable outlook
Long term – A(za) stable outlook

Credible & Cash Backed Budget

NT assessed the Metro as having a credible, relevant and sustainable 2015/16 MTREF Budget.

Total budget for capital and operating projects amounts to ± R2 billion with over R500 million financed from own funding.

Capital budget has grown by 19% over the 2015/16 MTRF period increasing from R1.3 to R1.5 billion.

Repairs & Maintenance

Own funds for replacing and refurbishing infrastructure amount to R1.2 billion over the MTREF period.

Metro investing in the maintenance of its aging infrastructure to improve service delivery.
Financial Health Check . . .

**Collection Rate**
91.79%

**Expenditure Rates**
98%
Expenditure of Grants received during 2014/2015 financial year

**Audit Opinion**
Metro has focused significant attention on improving the quality and accuracy of its operating and reporting procedures. Auditor General issued a *qualified audit opinion* on the City’s consolidated financial statements for the 2013/14 financial year, the number of qualification and the quantum involved was substantially reduced to one being irregular expenditure.

This marks a steady progress from prior years audited opinions.
Long Term Loan Funding Strategy

- **Borrowing Capacity**
  - Max borrowing as per NT norm R2,3bn
  - Borrowing capacity R1,7bn

- **Debt**
  - Total borrowing Debt R600m
  - Repayment considerations
BCMM is a 100 member Council
It is an Executive Mayoral system combined with a ward participatory system

<table>
<thead>
<tr>
<th>Council has oversight responsibilities through various structures such as</th>
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<tbody>
<tr>
<td>- Portfolio Committees,</td>
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<tr>
<td>- Municipal Public Accounts Committee (MPAC) and</td>
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<tr>
<td>- Audit Committee</td>
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<table>
<thead>
<tr>
<th>The Metro administration is structured as follows:</th>
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<tbody>
<tr>
<td>City Manager</td>
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<tr>
<td>Chief Financial Officer</td>
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<tr>
<td>HOD Corporate Services</td>
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<tr>
<td>HOD Infrastructure Services</td>
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<tr>
<td>HOD Spatial and Development Planning</td>
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<tr>
<td>HOD Municipal Services</td>
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<tr>
<td>HOD Human Settlements</td>
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<tr>
<td>HOD Economic Development</td>
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<td>HOD Health and Public Safety</td>
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<td>HOD Executive Support Services</td>
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</table>
BCMM Urban Network Strategy

West: Bhisho – KWT Corridor

East: MELD Corridor
EL West Bank Area – Development Priorities

Public & Private Sector partnerships required for development
Inbound
• Automotive Components
• Vehicles
• Fuel (bulk)
• Grains (wheat, maize)

Outbound
• Vehicles
• Tobacco Products
• Grains (maize)
• Processed foodstuffs
• Livestock

Transnet plans to spend **R2.4 billion** in investments between 2014 and 2020
  - Deepening and widening of Port Entrance Channel
  - Coal Terminal Land Preparation
  - Replacement of Buffalo Bridge
  - Foreshore Protection
  - Expansion of the port capacity for marine industrial & shipbuilding and repairs activities
Buffalo City to join the world’s sporting fraternity, the following support mechanisms are proposed:

- European Winter Season Motorsport Testing Platform for hosting a multitude of sports events and activities
- Business/Techno Park Activities (oval track, remote control car area, co-pilot rides, etc.)
- Accommodation Recreation, Restaurant & Pub
- Motor Mall
- ‘Tower and Pits’ Heritage Motor Museum
- Pits and paddock area VIP Lounges
- Tourist Information Centre

BCMM land owner & signed 20 year lease with Border Motorsport

- ± 1 800 direct employment opportunities year 3 - 5 & ± 3000 indirect employment opportunities during the next 6 - 15 years
- 300+ sunny days a year - well received from international car manufacturers
- 80 testing days with 10 people in a test team, would generate a 800 bed occupancy rate/day, with a daily spend of between R12000 and R15000 per person
EL Central Development Priorities

Precondition for development:
Tunnel from Central WWTW to Reston WWTW
Central WWTW to Reeston WWTW Tunnel Project

Bored tunnel of 3.0m in diameter, 3.5km long with average depth of 35m

Diversion of sewage from Central WWRW to Reeston WWTW. All detailed designs completed. Project is ready for construction phase.
Amalinda Junction

1,750 Medium density residential units
2,772 High density residential units

444,000 m² of mixed land use floor space
393,750 m² Industrial floor space

- Long term mixed land-use development proposal
- BCMM to invest in bulk infrastructure i.e. both Central and Reeston Waste Water Treatment Works.
Eastern Development Priorities

Nahoon Dam – East Coast Regional Water Scheme

More efficient Regional Water Supply Scheme
Unlock development on the East Coast.
Project in design phase.
Construction phase to be completed by mid-2018
Quenera

Precondition Nahoon Dam – East Coast Regional Water Scheme

Quenera LSDF
Gonubie Main Road & Quenera Link road being constructed
Land acquisition
Mixed land use
Private sector driven

Development Potential | Ha | Units | People
--- | --- | --- | ---
Low Residential | 996 | 6 972 | 20 916
Medium Residential | 184 | 6 436 | 32 180
Mixed Development | 286 | 5 722 | 17 163
Tourist / Resort Development | 14 | 426 | 1 278
TOTAL | 1 479 | 19 556 | 71 540
Sleeper Site

13.67 Ha in central CBD and within UDZ BCMM Ownership
Inner City Regeneration

- Northern Precinct Mixed Use
- Sleeper Site
- Marina Glen & Ubuhlanti
- One-ways, Pedestrian Oxford & Cambridge
- Future Mixed land use
- Fort Hare Campus Development
- Port Expansion
Sleeper Site 3D Model of Concept Plan
BCMM Civic Centre Complex

Administrative Offices;
Council Chambers;
Ceremonial Functions & Auditorium
Metro Media Centre;
Customer Services

Mixed land use / Social Housing

Tertiary Campus / Innovation Hub

Mixed land use development

Redevelopment for student accommodation

BCMM investigating various funding models
Opportunity for public-private partnership
BCMM has made available ± 800 ha of land to EL IDZ for the development of a solar park that will generate 50 MW of energy into the grid.

BCMM is currently planning or other potential alternative energy initiatives within the Berlin corridor as it has potential for green energy e.g. waste-to-energy at the regional waste site.
Summary

- BCMM is ready to engage investors on specific catalytic projects
- The door of BCMM is open to engage on the projects
- A dedicated technical team is available to work with investors
- We look forward to welcoming all potential investors to our Metro working with you in achieving our mutual developmental goals
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